CITY COUNCIL CITY OF NEW YORK ---- Х TRANSCRIPT OF THE MINUTES of the COMMITTEE ON RESILIENCY AND WATERFRONTS, JOINTLY WITH COMMITTEE ON ECONOMIC DEVELOPMENT ----- Х April 23, 2021 Start: 11:07 a.m. Recess: 12:50 p.m. HELD AT: Remote Hearing, Virtual Room 2 BEFORE: Justin L. Brannan Chairperson, Committee on Resiliency and Waterfronts Paul Vallone Chairperson, Committee on Economic Development COUNCIL MEMBERS: Justin L. Brannan Ruben Diaz, Sr. James F. Gennaro Deborah L. Rose Eric A. Ulrich Paul Vallone Inez D. Barron Robert E. Cornegy, Jr. Mark Gjonaj

1

World Wide Dictation 545 Saw Mill River Road – Suite 2C, Ardsley, NY 10502 Phone: 914-964-8500 \* 800-442-5993 \* Fax: 914-964-8470 www.WorldWideDictation.com

Peter A. Koo Brad S. Lander Farah N. Louis Keith Powers A P P E A R A N C E S (CONTINUED) Jainey Bavishi Director Mayor's Office of Climate Resiliency Julie Stein Senior Vice President for Asset Management Economic Development Corporation Andrew Gan Senior Vice President for Transportation Economic Development Corporation Elijah Hutchinson Vice President for Neighborhood Strategies Economic Development Corporation Prince Flanigan Assistant Vice President for Design and Construction Economic Development Corporation Jennifer Montalvo Vice President, Government and Community Relations Economic Development Corporation Noam Baharav Andrew Rella

Sarah Dougherty

Michael Dulong

COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 1 WITH COMMITTEE ON ECONOMIC DEVELOPMENT 2 SERGEANT AT ARMS: Recording to PC has 3 started. 4 SERGEANT AT ARMS: Recording to the cloud 5 all set. SERGEANT AT ARMS: Backup is rolling. 6 7 SERGEANT AT ARMS: Sergeant Sadowsky, you 8 may begin with your opening statement. 9 SERGEANT AT ARMS SADOWSKY: Thank you, 10 and good morning, and welcome to today's remote New 11 York City Council hearing of the Committee on 12 Resiliency and Waterfronts jointly with Economic Development. At this time would all council members 13 14 and council staff please turn on their video. То 15 minimize disruption please place electronic devices 16 on vibrate or silent moderate. If you wish to submit 17 testimony you may do so at testimony@council.nyc.gov. 18 Once again, that is testimony@council.nyc.gov. Thank 19 you. We are ready to begin. CHAIRPERSON BRANNAN: Ah, good morning, 20 21 everyone. I am Chair Justin Brannan, ah, chair of 22 the community organizer, and I'd like to thank you 23 for joining us today for our virtual hearing, ah, a 24 joint hearing with Council Member Vallone and the 25 Committee on Economic Development. Ah, before I read

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 5
	WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	my opening statement I want to acknowledge, ah, some
3	of my colleagues who have joined us so far. Ah,
4	Council Members Koo, Powers, Louis, rose, and Gjonaj.
5	Ah, and I will acknowledge others as they join in
6	this morning. Um, thank you all for being here this
7	morning. Um, today's hearing is on port safety and
8	resiliency in the five boroughs, which is something
9	that is very, very important to all of us out here,
10	especially outside Manhattan in the so-called outer
11	boroughs. Ah, as you all know, yesterday we
12	celebrated Earth Day, um, and today we continue to
13	demonstrate our commit to protecting our environment
14	by discussing resiliency measures planned and ones
15	that must be implemented to address climate change.
16	As a city surrounded by water and with 520 miles of
17	coastline our ports and low-lying neighborhoods are
18	particularly vulnerable to the impacts of sea level
19	rise, storm surge, and high tide, and sunny day
20	flooding. Superstorm Sandy cost this city nearly 20
21	billion dollars, and if we do nothing future extreme
22	weather events could cost the city 90 billion dollars
23	in damages by 2050. That's less than 30 years from
24	now. Building resilience is an ongoing process. It
25	is therefore imperative that we continue to protect

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 6 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	our ports, our marine terminals, and our food
3	distribution centers, as well as our residents and
4	our property. In January Governor Cuomo announced
5	plans to develop two new offshore wind farms off the
6	coast of Long Island to transform the South Brooklyn
7	Marine Terminal in Sunset Park into a large-scale
8	offshore wind, staging, and assembling facility. The
9	terminal will become one of the largest dedicated
10	offshore wind farm facilities in the country,
11	bringing much-needed green infrastructure jobs right
12	here to Brooklyn, investing in the Sunset Park
13	community, and helping us move one step closer to our
14	renewable energy goals. I look forward to hearing
15	from the Economic Development Corporation this
16	morning about this important project and working with
17	the administration to help ensure its succeed. The
18	Hunt's Point Food Distribution Center in the South
19	Bronx is a vital food hub, distributing over two
20	billion pounds of food throughout the city annually.
21	It's also located on a low-lying peninsula that is
22	vulnerable to storm surge and power outages. Because
23	Superstorm Sandy hit the city at low tide the food
24	distribution center at Hunt's Point was spared. But
25	because of Hunt's Point's vulnerabilities the city
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COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 7 1 WITH COMMITTEE ON ECONOMIC DEVELOPMENT 2 convened a working group in 2015 to come up with ways to ensure that this critical food distribution hub 3 would be protected against future coastal threats. 4 5 The working group recommended that the city should 6 focus on both coastal protection measures and 7 elevating and protecting the mechanical systems and installing backup power, ah, generation. Building 8 equipment has been hardened, but no coastal 9 10 protection measures have been put in place on Hunt's Point. So I look forward to hearing from EDC and the 11 Mayor's Office of Climate Resiliency today on what 12 coastal protection measures are planned and what else 13 14 is necessary to ensure that such a vital part of our 15 city's food supply and the Hunt's Point neighborhood 16 itself is both protected and resilient. East Harlem is also a low-lying neighborhood, highly suspicious 17 18 to flooding from storm surge and sea level rise, as well as extreme heat. In 2017 the city hired 19 20 consultants to study how best to protect East Harlem from the future effects of climate change. The study 21 2.2 found the cost of inaction in the face of climate 23 change over the next 50 years would be approximately 3.2 billion dollars. As a result, in December 2019 24 25 the Mayor's Office of Climate Resiliency and the

COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 8 1 WITH COMMITTEE ON ECONOMIC DEVELOPMENT 2 Parks Department released a vision plan that highlighted the need to better manage storm water, 3 4 develop and renovate open spaces to be more 5 resilient, create cool streets, and public spaces to reduce the urban heat island effect, as well as 6 7 elevating waterfront edges to reduce neighborhood flood risk. The study and vision plan serve as a 8 framework for developing a stronger, safer, and more 9 resilient East Harlem. Since the vision plan was 10 released more than a year ago, we want to hear what 11 12 steps the city has taken to make East Harlem more resilient. As part of the East Side Coastal 13 14 Resiliency Plan an integrated flood protection system 15 will be constructed from Montgomery Street to East 16 25th Street in Manhattan. Coastal protection and resiliency measures are critical to protect the 17 18 surrounding neighborhoods from coastal storm surge events and the resultant devastation by what was 19 20 caused by Superstorm Sandy. This project must be done with transparency and we must ensure that 21 2.2 residents continue to have access to green space, 23 parks, and playgrounds throughout the construction 24 process. The city must also ensure that it openly communicates with residents about the status of the 25

COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 9 1 WITH COMMITTEE ON ECONOMIC DEVELOPMENT 2 Staten Island Sea Wall, a 5.3 mile long sea wall between Fort Wadsworth and Oakwood Beach on the east 3 shore of Staten Island. This sea wall, originally 4 expected to be completed in 2021, now likely will not 5 be completed until 2026 because of continuous 6 7 construction delays. Staten Island cannot afford to be without coastal storm protection when the next 8 storm hits. The committees today will hear proposed 9 Intro 1679-A, sponsored by my colleague, Chair 10 Vallone, who will speak more about this bill in a 11 12 moment, which would require the city to study all shoreline protection structures and incorporate the 13 living shorelines and nature-based features where 14 15 feasible. We look forward today to hearing from the 16 Mayor's Office of Climate Resiliency and the Economic Development Corporation in today's hearing. Before 17 18 we begin, I want to thank my committee staff, Committee Counsel Jessica Steinberg Alvin, senior 19 20 policy analyst Patrick Mulvahill, senior finance analyst Jonathan Seltzer, my chief of staff, Chris 21 2.2 McWright, my deputy chief, Calos Santos Suoso, as 23 well as all the staff for the Economic Development Committee for all their hard work behind the scenes 24 25 in putting this hearing together. Ah, I will now

 COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 10 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
turn it over to my colleague, ah, Chair Vallone, for
his opening remarks.

CHAIRPERSON VALLONE: Good morning, 4 everyone, and thank you, Chair Brannan. Today is a 5 6 good day. We have a lot of happy people today. Ah, 7 when we're talking about reviewing the entire city shorelines and how we can protect and preserve them 8 the day after Earth Day, that's a good day. So, good 9 morning everyone. Ah, I am Paul Vallone, chair to 10 the Committee on Economic Development, and we just 11 12 heard from my good friend and [inaudible] chair, Chair Justin Brannan, for the Resiliency and 13 Waterfronts Committee for our joint hearing today. 14 Ι 15 believe it's our first one, so it's another part of a 16 good day. Today's hearing will take a broad look at our city's ports and shoreline and how we are 17 18 prepared for the impact of climate change. As Chair Brannan just mentioned, the city's 520 miles of 19 20 waterfront are particularly vulnerable to sea level rise and storm surge. At the same time we are 21 2.2 utilizing our waterfront areas for important needs, 23 like maritime freight distribution, transportation, housing, public parks, and more. We must balance 24 this need to make use of our shoreline for vital 25

COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 11 1 WITH COMMITTEE ON ECONOMIC DEVELOPMENT 2 activities, with the need to ensure our shoreline and the structures on it are resilient enough to 3 withstand the effects of climate change. During this 4 hearing we'll be looking how the administration, 5 particularly EDC and the Mayor's Office of Climate 6 7 Resiliency, are working on that balance. We'll take a look at ongoing resiliency projects, such as the 8 East Side Coastal Resiliency Project, the Staten 9 Island Sea Wall, the South Brooklyn Marine Terminal, 10 offshore wind projects, and others. This hearing 11 12 will also provide an opportunity to revisit oversight topics we have covered in the past and look how the 13 14 admin is addressing resiliency in those areas. For 15 example, in 2018 the EDC held a hearing on Freight 16 NYC, EDC's 100 million dollar initiative to modernize the city's freight network and shift a significant 17 18 portion of freight movement from trucking to maritime and light rail distribution. We want to take a look 19 20 at how Freight NYC and long-term resiliency issues are progressing. The committee has also held an 21 2.2 oversight hearing on the Hunt's Point Food 23 Distribution Center in the Bronx, a key vital hub in the city's food distribution network. Due to its 24 25 location, Hunt's Point also faces the risk of

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 12
2	WITH COMMITTEE ON ECONOMIC DEVELOPMENT flooding and power outages from storms and future
3	
	planning must take these risks into account. And
4	last, but certainly not least, we will hear a piece
5	of legislation sponsored by myself that will help the
6	city take a comprehensive look at the protective
7	structures of its shoreline and evaluate what needs
8	to be maintained or improved. This bill, proposed
9	Introduction 1679-A, will require the mayor to
10	designate an agency to conduct this study of the
11	shoreline and all shoreline protective structures in
12	New York City. The agency would then prepare
13	recommendations for maintaining shoreline protection
14	structures that are function, for replacing those
15	structures that are deteriorating, and for adding
16	shoreline protection structures where they do not
17	exist. The recommendations will include using living
18	shoreline techniques or environmentally responsible
19	alternatives to traditional concrete material where
20	feasible, and the report will be submitted to the
21	mayor and the council and be publicly available
22	online. For example, in my district we are
23	surrounded by water on three sides out here in
24	northeast Queens, all the way from City Field out to
25	Long Island. It is a very large, ah, district that

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 13 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	has shoreline all the way from College Point,
3	Whitestone, Little Neck, and others. But we don't
4	have a clear picture of what shoreline structures are
5	there and the state they are in, and in no way to
6	access the waterfront in my areas. And there are
7	many groups in College Point, like the Coastal
8	Preservation Network, that have been, that were, came
9	into existence just for that purpose. So my time as
10	council member and chair of EDC is almost up,
11	unfortunately. But I want to make sure that the next
12	committee chair and the next admin have a
13	comprehensive understanding of the state of shoreline
14	protection structures across this city. I hope this
15	study can provide this basic knowledge that can help
16	the next committee and admin manage the shoreline in
17	many years to come. A lot of work has gone into
18	legislation this size and I'm look forward to
19	discussing this bill with representatives from EDC
20	and MLCR as well as the wide range of advocates who
21	are, ah, been cheering and here today. Before I turn
22	it over, I just want to take a moment to thank the
23	committee staff, legislative counsel Chris Tory,
24	Jessica Steinberg Alvin, policy analyst Emily
25	Forgione, and Patrick Mulhill, and finance analyst

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 14 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	Alia Ali, who has been by our side from day one, for
3	all their hard work in putting its together. With
4	that I'll turn it back over to [inaudible].
5	CHAIRPERSON BRANNAN: Thank you, Chair
6	Vallone. Um, it's great to be chairing this
7	important hearing with you today and hearing these
8	important bills. Thank you for all your work, ah, on
9	this committee. I also want to acknowledge, ah,
10	Councilman Cornegy, who has joined us. And with that
11	I want to turn it over to our moderator at the, ah,
12	Executive Deputy Commissioner counsel, Kris Sartori,
13	to go over some, ah, procedural items.
14	COMMITTEE COUNSEL: Thank you, Chair
15	Brannan. I'm Kris Sartori, counsel to the Committee
16	on Economic Development, and I will be moderating
17	this hearing. Before we begin, I'd like to remind
18	every that you will be on mute until you are called
19	on to testify, at which point you'll be unmuted by
20	the host. During the hearing I'll be calling on
21	panelists to testify, so please listen for your name
22	to be called as I will periodically be announcing who
23	the next panelists will be. We will first be hearing
24	testimony from the administration, followed by
25	testimony from members of the public. During the

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 15 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	hearing if council members would like to ask a
3	question of the administration or of a specific
4	panelist, please use the Zoom hand raise function and
5	I will call on you in order. We will be limiting
6	council member questions to five minutes, which
7	includes the time it takes to answer those questions.
8	For members of the public we will be limiting
9	speaking time to three minutes in order to
10	accommodate those who wish to speak today. Once you
11	are called on to testify, please begin by stating
12	your name and the organization you represent, if any.
13	I will now call on representatives of the
14	administration to testify. Appearing today for the
15	Mayor's Office of Climate Resiliency will be Director
16	Jainey Bavishi. Appearing for the New York City
17	Economic Development Corporation will be Julie Stein,
18	senior vice president for asset management, Andrew
19	Gan, senior vice president for transportation, Elijah
20	Hutchinson, vice president for neighborhood
21	strategies, Prince Flanigan, assistant vice president
22	for design and construction, and Jennifer Montalvo,
23	vice president, government and community relations.
24	At this time I'll administration the affirmation to
25	each representative of the administration. I will
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1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 16 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	call on each of you individually for a response. So
3	at this time please raise your right hands. Do you
4	affirm to tell the truth, the whole truth, and
5	nothing but the truth before this committee and to
6	respond honestly to council member questions?
7	Director Bavishi?
8	DIRECTOR BAVISHI: Yes, I do.
9	COMMITTEE COUNSEL: Thank you. Senior
10	Vice President Stein?
11	SENIOR VICE PRESIDENT STEIN: Yes, I do.
12	COMMITTEE COUNSEL: Thank you. Street
13	Vendor Project Gan?
14	SENIOR VICE PRESIDENT GAN: I do.
15	COMMITTEE COUNSEL: Thank you. Vice
16	President Hutchinson?
17	VICE PRESIDENT HUTCHINSON: Yes, I do.
18	COMMITTEE COUNSEL: Thank you. Assistant
19	Vice President Flanigan?
20	ASSISTANT VICE PRESIDENT FLANIGAN: Yes,
21	I do.
22	COMMITTEE COUNSEL: Thank you. Vice
23	President Montalvo?
24	VICE PRESIDENT MONTALVO: I do.
25	

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 17 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	COMMITTEE COUNSEL: Thank you. At this
3	time I'd like to invite Senior Vice President Julie
4	Stein to present her testimony.
5	SENIOR VICE PRESIDENT STEIN: Hi, good
6	morning, everyone. Good morning, members of the
7	council. Thank you for the opportunity to discuss
8	port safety and resiliency in all five boroughs. My
9	name is Julie Stein, senior vice president for asset
10	management, and I'm joined by my colleagues from EDC
11	as well as from, as well as Jainey Bavishi, director
12	of the Mayor's Office on Recovery and Climate
13	Resiliency. Today I will be provide an overview of
14	the importance of our ports and waterfronts in New
15	York City and the regional economy, and the essential
16	functions that radiate from them. In this testimony
17	we will highlight some of EDC's projects, as
18	identified by the council. I will also put this in
19	the context of creating a sustainable and resilient
20	future in the face of climate change, more frequent
21	powerful storms, and sea level rise. Let's look at
22	why this topic is so important to New York City and
23	why we are so focused on it. As we sit here we are
24	in a city made up primarily of islands and
25	peninsulas. In fact, all told, New York City has 520

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 18 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	miles of waterfront, a mix of public and private
3	land, developed and undeveloped, industrial uses and
4	open space, as well as other uses. Approximately
5	one-third of the waterfront is privately owned.
6	Water is what's made this city great. It's water
7	that brought the first trading ships, which seeded
8	the growth of the maritime industry and opened New
9	York to become a global center of commerce. It's
10	water that allowed to distribute food from farms
11	upstate and across the country. And it's water that
12	beckons us to take advantage of opportunities and
13	green energy. In short, water is both our past and
14	our future. The flip side of all of this - our
15	waterfronts are vulnerable. They are subject to
16	increased storm activity and the damage and loss of
17	life it can bring. During Sandy in 2012 people died,
18	homes were destroyed, subways shut down, and power
19	outages darkened the city. We now know that by 2050
20	the city could experience 30% more extreme
21	precipitation [inaudible] on top of that there looms
22	the spectre of sea level rise. Because of this, it
23	is impossible to separate economic development from
24	our focus on coastal resiliency, sustainable energy,
25	and alternatives in transportation. The city
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1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 19 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	established the New York City Panel on Climate
З	Change, which takes the International Panel of
4	Climate Changes Projections and localizes them to New
5	York City, providing the latest and peer-reviewed
6	climate data at the local level. With that research
7	in hand, we at EDC are mapping our greatest
8	vulnerabilities and taking bold and significant
9	action to address them. The city's investing 20
10	billion dollars in recovery and resiliency projects
11	across the five boroughs, making it one of the most
12	ambitious urban infrastructure programs in the United
13	States. Strong ports also key to our planning. They
14	strengthen the city's resiliency in the face of
15	emergencies and transportation disruptions. In order
16	to lower carbon emissions we are turning to
17	multimodal freight transport by maritime and route.
18	With that, let's look at some of these major
19	initiatives and how we support them. Through Freight
20	MIC EDC is helping New York City overhaul our aging
21	freight distribution systems through strategic
22	investments to modernize our maritime in real assets,
23	build new distribution facilities, and create
24	thousands of well-paying jobs. As the city
25	population grows and consumers demand near-instant

COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 20 1 WITH COMMITTEE ON ECONOMIC DEVELOPMENT 2 deliveries, local freight volume will increase an estimated 68% by 2045 and with trucks currently 3 moving nearly 90% of freight trackable [inaudible]. 4 5 The Freight NYC plan leverages these key strategic, 6 sorry, these key strategies to support modal shift 7 and reduce the share of freight moving by truck. We are updating port infrastructure at the South 8 Brooklyn Marine Terminal to support offshore wind 9 10 facilities and other project cargo. We are making access improvements to the city's largest container 11 12 port at Staten Island's Howland Hook. In addition, we are forming partnerships with maritime firms and 13 14 shipping companies to have more, to move more freight 15 by water and increasing rail freight to take pressure 16 off our roadways. Crucially, we are doing this with a view to decarbonize the supply chain by using zero 17 18 emissions vehicles and reducing truck miles traveled wherever possible. To give you examples, I would 19 20 like to tell you how Freight NYC is investing in two freight hubs. The South Brooklyn Marine Terminal, or 21 2.2 SBMT, and Hunt's Point. SBMT in Sunset Park is 23 undergoing a rebirth. The city initially invested over 115 million dollars to reactivate SBMT as a 24 25 major shipping hub to spur further development. SBMT

COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 21 1 WITH COMMITTEE ON ECONOMIC DEVELOPMENT 2 is now our most prominent investment to support offshore wind production and we will invest another 3 57 million dollars in offshore wind specific port 4 5 improvements. Within the next few years SBMT will 6 support the production of 3.3 gigawatts of clean 7 energy. This is in no small part thanks to the advocacy of Council Member Menchaca, who has 8 continually pushed for a strong maritime industrial 9 use of the site. With our partners, Sustainable SBMT 10 and Equinor US, coupled with the support of federal 11 12 and state governments and local leaders, SBMT will establish New York City as a wind industry hub, 13 14 strengthen the local green economy, and create a 15 national model to support offshore wind activity. We 16 project over 1200 jobs associated with the project, while ensuring the local community in South Brooklyn 17 18 has a direct pipeline to these opportunities through the creation of a 5 million dollar fund to train 19 20 workers in the skills they need to succeed in these jobs. Another major hub of freight activity is the 21 2.2 Hunt's Point peninsula in the Bronx. Because Hunt's 23 Point is key to the local and regional food supply chain, EDC and the city are working with the local 24 25 community to address vulnerabilities to disruption

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 22 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	from future storms and other environmental threats.
3	Hunt's Point is home to 12,000 residents, 18,000
4	workers, and the food distribution center, which is
5	the largest such center in the nation. The food
6	distribution, or FDC, feeds the tristate area with an
7	estimated 4.5 billion pounds of food distributed
8	every year, about half of which feeds consumers in
9	New York City. 12% of all food distributed to New
10	York City comes from the FDC. Using funding from
11	HUD, we partnered with the community to launch the
12	Hunt's Point's resiliency process. Through it, we
13	found that different parts of Hunt's Point faced
14	varying risks. The industrial area, sited in a low-
15	lying flood plain, is vulnerable to storm surge,
16	flooding, power outage, and extreme heat. However,
17	residential area, the residential neighborhood is at
18	a higher elevation, subject to blackouts and heat
19	issues, but not flooding. The study prioritized an
20	energy resiliency project, including a micro grid,
21	solar power energy storage, and backup systems for
22	residents, schools, and the food distribution center
23	businesses. In addition, we are working with the FDC
24	tenants to develop specialized emergency operational
25	response plans, and in the long term we are
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COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 23 1 WITH COMMITTEE ON ECONOMIC DEVELOPMENT 2 committing, committed to working our FDC tenants on modernization plans to address coastal flooding risk. 3 4 Each waterfront has its unique challenges. The historic heart of New York's waterfront is lower 5 6 Manhattan, another area that faces significant risk 7 simply by its location. One of the largest central business districts in the country and one of the 8 world's densest concentration of jobs, it's 9 10 surrounded by water on three sides. This means if sea level rises to as much as six feet, which is what 11 12 conservative models project, the neighborhood could be uninhabitable by 2100. As I mentioned, Hurricane 13 14 Sandy forced the city to recognize its vulnerability. 15 That is why the city is investing roughly 500 million 16 dollars in permanent infrastructure plans to safeguard lower Manhattan's coastal areas and provide 17 18 interim flood protection. The Lower Manhattan Coastal Resiliency Project involves four tailored 19 20 initiatives to protect close to 70% of the coastline. We are examining how to extend the sea port and 21 financial district shoreline into the East River to 2.2 23 act as flood barrier. In the neighborhoods between 24 the Manhattan and Brooklyn Bridges we are designing a 25 system of flood barriers. We also have plans to

COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 24 1 WITH COMMITTEE ON ECONOMIC DEVELOPMENT 2 elevate the wharf and esplanade along the Battery to strengthen the shoreline there, and we are 3 4 coordinating with the Battery Park City Authority on the reconstruction of its waterfront esplanade. 5 То 6 support many of these freight and resiliency 7 initiatives the city, EDC relies on our waterfront 8 rehabilitation program. We want to thank Council Member Vallone for introducing Intro 1679, a local 9 law related to evaluating shoreline structures around 10 New York City. We believe this process is vital and 11 12 that is why EDC has led a waterfront rehabilitation program for more than two decades. This program is 13 14 supported by two key components - waterfront 15 inspections and waterfront capital construction. EDC 16 inspects city-owned waterfront infrastructure and provides repair recommendations annually. 17 In 18 addition, EDC works with a wide range of city agencies to identify the critical infrastructure that 19 20 needs to be addressed. That means 40 to 50 sites per year and a 3 million dollar annual inspection budget. 21 2.2 The key deliverables from a typical inspection are a 23 report that details recommended repairs and cost 24 estimates for implementing renovations. These 25 deliverables are used to support capital construction

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 25
2	WITH COMMITTEE ON ECONOMIC DEVELOPMENT planning by the city. Over the course of fiscal
3	years 2018 and 2019 EDC performed 80 inspections that
4	identified approximately 900 million dollars in
5	recommended repairs across 150 different waterfront
6	infrastructure systems under the jurisdiction of
7	agencies. Of that 150 systems, approximately 45%
8	needed repairs within one to five years. The capital
9	construction component of the program is responsible
10	for developing the five- to 10-year capital plans for
11	waterfront infrastructure under EDC's jurisdiction.
12	The most recent capital plan identified 250 million
13	dollars in rehabilitation needs for EDC assets. The
14	waterfront facilities management, sorry, the
15	Waterfront Facilities Maintenance Management System
16	is available to help in decision-making. This took
17	can be found on EDC's website. It has mapped the
18	entire 520 miles of New York City waterfront and
19	incorporates geospatial data and computer modeling to
20	create detailed maps and other important waterfront
21	data compiled from EDC inspection updates. This
22	allows EDC, city agencies, engineers, maritime
23	contractors, construction professionals, community
24	stakeholders, and others to make efficient, better-
25	informed decisions when prioritizing waterfront

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 26 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	assets or acting in emergencies. It also encourages
3	greater, it also encourages greater interagency
4	alignment. Thank you so much for the opportunity to
5	be here today. We're happy to take your questions.
6	COMMITTEE COUNSEL: Thank you, and I'll
7	now turn it over to Chair Brannan and Chair Vallone
8	for questions.
9	CHAIRPERSON BRANNAN: Thank you, Kris.
10	Ah, I wanted to acknowledge as well my colleague,
11	Council Member Lander, who has joined us.
12	CHAIRPERSON BRANNAN: Just in case, ah,
13	Justin, if you didn't mention it, we also have from
14	the EDC Committee, ah, Council Members Louis, Gjonaj,
15	and Powers who joined, ah, from what I can see.
16	CHAIRPERSON BRANNAN: Um, I want to just
17	jump in, jump into something I heard, um, right off
18	the bat. Your testimony stated the city is investing
19	20 billion dollars in, ah, recovery and resiliency
20	projects. Um, could you tell us what these projects
21	will be and, and really, almost equally as important,
22	how dependent they'll be on state and federal
23	funding?
24	
25	

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 27 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	SENIOR VICE PRESIDENT STEIN: Sure. Um,
3	I'd like to invite, ah, Jainey Bavishi, ah, speak to
4	that question about the citywide approach.
5	DIRECTOR BAVISHI: Ah, thank you, Chair
6	Brannan, for that question. Um, happy Earth Week.
7	Um, ah, so, yeah, the 20 billion dollars that Julie
8	mentioned, um, are, are the, um, 20 billion dollars
9	we have, um, been working to invest in resiliency and
10	recovery projects across the city, um, since
11	Hurricane Sandy. Um, about 50 million of that is
12	federal funding. It's all allocated. So, um, we are
13	not, ah, counting on new federal funding, um, when
14	we, when we cite that number, um, and most of the
15	remaining 5 billion is city investment. There's a
16	little bit of state funding in the mix but, um, ah,
17	but not much, um, in the, in the grand scheme of
18	things. Um, ah, I want to be clear that this is, um,
19	I, I would say this is a down payment on resiliency
20	investments across the city. Um, we, there's much
21	more work to do beyond the 20 billion dollar
22	portfolio of projects we are advancing now and, um,
23	we, ah, are going to have to continue to be creative
24	about how we finance that. I think there is, um,
25	there's a promising, um, ah, ah, there's promising

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 28 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	progress on the horizon. Um, you know, the state
3	passed the, ah, New York Bond Act, or otherwise known
4	as the Mother Nature Bond Act, um, in, in the
5	legislative session, um, this year that will go to
6	ballots, um, in the fall, um, and can provide some
7	much-needed money for proactive resiliency action,
8	and I think the, um, ah, Biden administration's
9	American Jobs Plan is also promising. There's a 50
10	billion dollar allocation in there, um, for resilient
11	infrastructure, so we'll see how Congress takes that
12	up.
13	CHAIRPERSON BRANNAN: OK. So you said
14	it's 15 billion in federal funding, right? Is that
15	right?
16	DIRECTOR BAVISHI: Um, yes. Sorry, I was
17	muted. Um, yes, approximately 50 million in, in
18	federal recovery dollars after Sandy.
19	CHAIRPERSON BRANNAN: OK. Can you give
20	us a breakdown of the resiliency-related projects in
21	MOR's portfolio, um, or, or projects that MOR
22	oversees? Could you give us a breakdown by borough?
23	DIRECTOR BAVISHI: Um, I'm sorry, Chair
24	Brannan, I do not have that in front of me right now.
25	

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 29 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	I'm happy to follow up with your, with your team
3	about that.
4	CHAIRPERSON BRANNAN: Yeah, we, um, we
5	requested in the hearings in October and November,
6	um, the breakdown of the projected cost of each
7	resiliency-related project, the agency funding for
8	each project, and how much has been spent on each
9	project so far. Do you have that?
10	DIRECTOR BAVISHI: Um, there are a lot of
11	projects. There are literally hundreds of projects
12	in the, in the, um, mix, in the 20 billion dollar
13	portfolio. So, no, I do not have that, um, at my
14	fingertips now. But, um, again, we're happy to
15	follow up.
16	CHAIRPERSON BRANNAN: OK. Um, the, ah,
17	the Block Grant Disaster Relief money that the city
18	was awarded for, ah, coastal resiliency projects, I
19	know it's got to be spent by September 2022, ah, or
20	the city, ah, risks losing that funding. So we've
21	got about a year and a half to that deadline. Um,
22	which projects have been prioritized to receive that
23	funding?
24	DIRECTOR BAVISHI: Um, so just a, a, um,
25	bit of a, ah, correction there. Um, so Congress

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 30 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	actual acted to extend the deadline for the city BGDR
3	[inaudible], um, ah, to New York City to September
4	2023. Um, so, ah, we do have a little extra time to
5	spend that money. Um, ah, in terms of which projects
6	are prioritized, um, all of the projects that are
7	funded with the city BGDR, um, dollars are priorities
8	for us because we want to make sure that we spend
9	that money in time.
10	CHAIRPERSON BRANNAN: So that, I mean,
11	they can't all be a priority. There has to be some
12	sort of triaging happening, I assume.
13	DIRECTOR BAVISHI: No, all of projects
14	that are funded with DR dollars are priorities. Um,
15	we absolutely want to make sure that they move
16	forward and they, ah, and the money is spent in time.
17	CHAIRPERSON BRANNAN: Um, OK. Ah, Hunt's
18	Point, 2019, ah, EDC committed to flood proofing, ah,
19	flood proofing or hardening the most vulnerable
20	buildings, ah, in the food [inaudible] center there.
21	Um, there are a lot of people that claim that
22	building hardening is really the bare minimum that
23	EDC could do to protect, ah, Hunt's Point against
24	flooding and that there should be more investment in
25	coastal resiliency there. Is EDC studying, ah,

COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 31 1 WITH COMMITTEE ON ECONOMIC DEVELOPMENT 2 additional coastal protection measures at Hunt's Point other than installing the backup power? 3 SENIOR VICE PRESIDENT STEIN: Yeah, thank 4 5 you for the question. So as, as we know that energy 6 continuity is the most pressing concern today for 7 protecting our food supply center and based on, ah, current coastal risks that we think that a, a 8 tailored approach to the at-risk buildings is the 9 10 most appropriate and cost-effective response, not widespread coastal protection. Um, what we've been 11 12 doing in the very short term is that, ah, the, the two, the facility that's most at risk, that is 13 critical to our food supply, is the Hunt's Point, ah, 14 15 the, the meat market up in Hunt's Point and those 16 have HESCO bags to deal with, um, the short-term risk around flooding. The other, the other building 17 18 that's in the flood plain is, is Krasdale, um, and they don't, they don't provide any perishable goods 19 20 so, um, they're part of a longer-term strategy. We have applied for the FEMA Building Resilient 21 2.2 Infrastructure and Communities Program, called BRIC, 23 um, in order to effectuate additional building-level upgrades and we're also committed to working with our 24 tenants on longer-term modernization plans that will 25

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 32 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	incorporate resiliency measures, ah, that address
3	long-term, ah, coastal flooding. As you know, ah,
4	buildings that are built to modern building code, um,
5	are, are resilient from coastal flooding, um, and so
6	part of our investment more generally in
7	modernization of, of the food distribution center
8	will address some of the coastal flooding risks.
9	CHAIRPERSON BRANNAN: Um, could you speak
10	more specifically to, to other investments that are
11	gonna be made to protect Hunt's Point?
12	SENIOR VICE PRESIDENT STEIN: Certainly.
13	So, as, as you may be aware there was announced, I
14	believe in 2015, um, a 150 million dollar investment
15	in, um, in Hunt's Point, ah, upgrades and those are
16	on a property by property basis. The, they're each
17	in, um, you know, different states, depending on, um,
18	the property. But, um, there are ongoing projects,
19	ah, you know, to, think about modernization of the
20	facilities more generally. For example, we just
21	announced the groundbreaking a few weeks ago of the
22	Grow NYC, um, ah, facility up there, which will be
23	built to modern building code and will be resilient
24	to coastal flooding.
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1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 33 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	CHAIRPERSON BRANNAN: But that's new
3	construction, right? It's not for
4	SENIOR VICE PRESIDENT STEIN: Correct,
5	correct. But I, sorry, I think, ah, as, as we
6	continue to modernize the food distribution center
7	with modern facilities we will continue, we will
8	continue to, ah, to promote, ah, coastal flood
9	protection through, through those construction
10	projects, in addition to the FEMA grants that we're
11	applying for, for hardening existing facilities.
12	CHAIRPERSON BRANNAN: OK. Um, I want to,
13	I want to move through this so I can hand it over to
14	my cochair. Ah, Staten Island Sea Wall, originally
15	expected to be completed this year. Because of
16	construction delays and disagreements between the
17	city and state about who's responsible for removing
18	hazardous waste materials that were discovered
19	underneath the path, ah, we're being told
20	construction is not expected to be complete by 2026.
21	Um, what is the city's position as we stand today on
22	who's responsible for removing these hazardous waste
23	material?
24	
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COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 34 1 WITH COMMITTEE ON ECONOMIC DEVELOPMENT I'll ask 2 SENIOR VICE PRESIDENT STEIN: the Mayor's Office of Resiliency to take this 3 4 question. 5 DIRECTOR BAVISHI: Um, thanks for the 6 question, Chair Brannan. So, um, ah, the, the 7 hazardous waste is, um, affecting one component of the project, um, in the northern area of the project 8 and, um, we had always had an understanding with the 9 Army Corps of Engineers, um, that the city would pay 10 for the removal of the, the hazardous waste. Um, 11 12 but, um, our understanding was that the Army Corps would actually perform the work because of their deep 13 14 expertise, um, in, in doing this kind of, ah, 15 remediation work. Um, just last fall, um, only 16 months before we were supposed to go out to bid, um, the Army Corps said that they would not be able to 17 18 perform that remediation work due to liability concerns. Um, the city, the state, and both, um, New 19 20 York senators, Senator Schumer and Senator Gillibrand, agree that the Army Corps should do the 21 2.2 work because, um, there are just too many efficient, 23 inefficiencies and technical challenges of having two different entities do the remediation work and then, 24 25 um, dig the trench for the, the [inaudible] flood

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 35 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	wall. Um, so we have, um, ah, altogether, um, the,
3	ah, both senators, the state, and the city have
4	appealed to the Army Corps to, ah, grant a policy
5	waiver so that the Army Corps could go ahead and
6	perform the work. The city is absolutely committed
7	to paying for, um, for the remediation. I will,
8	though, say that, um, the other parts of the project
9	are moving forward, parts of the project that are not
10	impacted by the, the hazardous waste remediation, um,
11	and the Army Corps expects that they will break
12	ground later this year.
13	CHAIRPERSON BRANNAN: So is construction
14	of the sea wall happening right now as we speak?
15	DIRECTOR BAVISHI: Um, there's not
16	construction happening right now. Um, there is, ah,
17	design, um, and, ah, and technical analysis
18	happening. So the Army Corps, like I said, expects
19	to break ground on other components of the project
20	later this year.
21	CHAIRPERSON BRANNAN: Ah, then that's
22	concerning, because we thought it was gonna be
23	finished this year and now we're saying we haven't
24	even put shovels in the ground?
25	

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 36 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	DIRECTOR BAVISHI: Um, so, you know, I, I
3	think this, this project has a long history. Our
4	most recent expectation was that we would break
5	ground early in 2021. Um, that timeline has been
6	pushed back because of this, ah, conflict around, um,
7	ah, who will perform the hazardous waste removal.
8	Um, again
9	CHAIRPERSON BRANNAN: So I'm, I'm sorry,
10	is my information, I mean, I thought we were
11	expecting for it to be completed in 2021. You're
12	saying we expect them to put shovels in the ground in
13	2021.
14	DIRECTOR BAVISHI: Like I said, this
15	project has a long history and the, and the most
16	recent timeline, um, was that we would put shovels in
17	the ground in early 2021. Um, ah, and, and we are
18	expecting that, um, like I said, the Army Corps is
19	expecting that we will put shovels in the ground in
20	2021. But that, that timeline has been delayed
21	because it will be other components of the project
22	that will move forward first, not the areas that are
23	affected by the hazardous waste removal.
24	CHAIRPERSON BRANNAN: OK. Um, I want to
25	acknowledge, ah, Council Member Barron who's joined

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 37 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	us. Um, moving to the East Harlem Resiliency
3	Project, um, 2019 MOR and Parks Department released a
4	vision plan, as I mentioned in my opening. Um, the
5	city found the potential cost of not doing anything
6	over the next 50 years would be, ah, 3.2 billion.
7	And a recent article I saw in The City, ah, MOR
8	stated that the vision plan, ah, offered valuable
9	insight into current and future risks of, ah, East
10	Harlem. Um, can you describe the risk that this
11	neighborhood faces if we do nothing?
12	COMMITTEE COUNSEL: Chair Brannan, if I
13	could just interrupt for one quick second. If I
14	could ask all the EDC panelists as well as Director
15	Bavishi to please stay unmuted for the duration of
16	the Q&A, it's just there are some technical issues
17	that will make it easier for everyone. Thank you.
18	CHAIRPERSON BRANNAN: Thanks, Kris.
19	DIRECTOR BAVISHI: Sure, um, yeah. Thank
20	you for the question. Um, ah, so East Harlem is a
21	community that, um, is, ah, vulnerable to, to storm
22	surge as well as, um, ah, sea level rise and the
23	impacts of intense precipitation. Um, the vision
24	plan for Resilient East Harlem is publicly available
25	

COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 38 1 WITH COMMITTEE ON ECONOMIC DEVELOPMENT 2 and the Parks Department, um, released it, ah, to the public in December of 2019. 3 CHAIRPERSON BRANNAN: And, and has the 4 5 city effectuated any of those plans' recommendations? 6 DIRECTOR BAVISHI: Um, yeah, so there 7 have been a couple of things that, um, have been in, in the works and have been moving forward. Um, you 8 know, we, um, my, my office has been clear that we're 9 10 committed to continuing our engagement with East Harlem, um, because we know that, um, the risk of 11 12 surge, extreme precipitation, and heat will only grow worse. Um, in particular, um, ah, the Mayor's Office 13 14 of Climate Resiliency successfully applied for a FEMA 15 grant to study a water square concept project that 16 would be designed to address the risks of extreme precipitation. Um, NYCHA and [inaudible] started 17 18 work on the study. Um, they started work on the study last fall and it will be completed by the end 19 20 of the year. Ah, we're also working closely with Parks as they implement the Harlem River Esplanade 21 2.2 Project and, and future esplanade projects, as well 23 as, ah, Pier 107 to [inaudible] incorporated and community engagement [inaudible] in, ah, all of these 24 projects. Um, and we're continuing to explore grant 25

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 39 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	opportunities at both the federal and state level to
3	look for new opportunities to further reduce risk in
4	the neighborhood.
5	CHAIRPERSON BRANNAN: OK, that all sounds
6	great. But is anything actual being done yet in East
7	Harlem?
8	DIRECTOR BAVISHI: Um, the, the projects
9	that I had mentioned are moving forward, um, and, ah,
10	you know, it's important to get design of these
11	projects right to ensure resiliency is incorporated,
12	um, and that's what we're working on, engaging, um,
13	the community in that process.
14	CHAIRPERSON BRANNAN: But nothing's
15	actually physically tangibly been done yet?
16	DIRECTOR BAVISHI: Um, I think of design
17	moving forward as something that is being done. But
18	no, there's no construction underway, if that's what
19	you mean.
20	CHAIRPERSON BRANNAN: So what's the
21	timeline for when the people of East Harlem will
22	actual see something get done?
23	DIRECTOR BAVISHI: Um, you know, the
24	Parks Department is leading on, um, the esplanade
25	projects and, um, I am happy to have them follow up

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 40 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	with your office to, um, ah, to provide those
3	details.
4	CHAIRPERSON BRANNAN: Yeah. Um, yeah,
5	I'm just hearing a lot of planning and designing, and
6	I understand, I'm not naïve, I understand that all
7	has to happen. But I haven't heard of any, any doing
8	yet, anything that the average person walking down
9	the street can actually see things changing. I
10	haven't heard in any of these projects this yet,
11	which is very concerning. And I haven't heard anyone
12	blaming COVID for it, either. So I don't know, ah,
13	what we're doing here. Um, the last thing, and then
14	I want, I want to hand it over to, ah, my, my
15	colleague, Council Member Vallone. The East Side
16	Coastal Resiliency Project, construction for this
17	project is expected to continue through 2025. Ah,
18	what flood protections are currently in place while
19	the construction is, is ongoing?
20	DIRECTOR BAVISHI: Um, you know, we
21	evaluated, um, the, ah, East Side Coastal Resiliency,
22	the, the neighborhood that's protected by the East
23	Side Coastal Resiliency Project, um, as a candidate
24	for interim flood protection measures. But for many
25	reasons that are very particular to that site, um,

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 41 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	it, it didn't make sense to install interim flood
3	protection measures in, in that particular
4	neighborhood. Um, essentially the interim flood
5	protection measures would have only, um, protected
6	the park and would not have, um, ah, effectively
7	protected the community behind the park, which is
8	really what we're concerned about. Um, so we are
9	working to, ah, move the East Side Coastal Resiliency
10	Project as quickly as possible and, um, we expect
11	that flood protection will be in place by the 2023
12	hurricane season.
13	CHAIRPERSON BRANNAN: So the, the flood
14	protection, you mean the permanent flood protection
15	or the flood protection to protect the area as the
16	project is, is ongoing?
17	DIRECTOR BAVISHI: The permanent flood
18	protection will be in place by, by 2023 hurricane
19	season.
20	CHAIRPERSON BRANNAN: And what green
21	space will be provided for the community while the
22	resiliency measures are constructed and, and the park
23	is rebuilt?
24	DIRECTOR BAVISHI: Um, you know, we heard
25	the community's concerns about access to the park and

COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 42 1 WITH COMMITTEE ON ECONOMIC DEVELOPMENT 2 so that, therefore we've implemented a phased construction approach that allows for the community 3 to access a part of the park at all times during 4 construction. 5 6 CHAIRPERSON BRANNAN: So what, so at no 7 time will the entire park be closed? DIRECTOR BAVISHI: Um, no, there will be 8 a part of the park that's open at all points in 9 construction. 10 CHAIRPERSON BRANNAN: Now what's the plan 11 12 for the Lower East Side Ecology Center? DIRECTOR BAVISHI: Um, I apologize, Chair 13 14 Brannan, I don't have, um, that information in front 15 of me right now. I will follow up with your office 16 about that. 17 CHAIRPERSON BRANNAN: OK. We have a lot 18 of follow-ups here. I hope we're taking notes. Um, how many trees are being removed for the, the East 19 20 Side Resiliency Project? DIRECTOR BAVISHI: Um, we will have to 21 2.2 put this on the list of follow-ups. The Parks 23 Department is really the best, um, to, ah, best 24 representative of the city to, ah, answer that 25 question.

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 43 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	CHAIRPERSON BRANNAN: And I guess you
3	don't know, if you don't know how many we're
4	removing, you don't know how many are being replanted
5	and replaced?
6	DIRECTOR BAVISHI: That's a question for
7	the Parks Department.
8	CHAIRPERSON BRANNAN: OK. And as of
9	right now is the East Side plan on time and within
10	budget?
11	DIRECTOR BAVISHI: Ah, yes, that's right.
12	CHAIRPERSON BRANNAN: OK. All right, I
13	want to hand it over to, ah, Council Member Vallone.
14	Thank you.
15	CHAIRPERSON VALLONE: Thank you, Chair
16	Brannan, and good morning, everyone. Um, Julie,
17	thank you for your testimony and the EDC team and the
18	Mayor's Office. Thank you for the information here.
19	Um, it really does kind of flow into what Chair
20	Brannan was doing on a, on an overview of all these
21	projects and, um, I, I, like always, you're used to
22	me by now. I always start with your testimony and,
23	and the information that you've given us as my
24	starting point. So I, I was brought immediately to
25	page 5, where you give a pretty decent summary of

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 44
2	WITH COMMITTEE ON ECONOMIC DEVELOPMENT inspection and what's happening. And I think that is
3	what is led to the bill in the first place, 'cause
4	some of this is council members are aware of, aren't
5	aware of. So why, why don't we start there? You
6	state that, um, there's over 500 miles of shorefront,
7	and over one-third of that is privately owned. So we
8	have two-thirds of shoreline that, that the city's
9	responsible for. And then you state that EDC
10	inspects city-owned waterfront infrastructure and
11	provides repair recommendations annually. Is that
12	done every year? Is that something that's, that's
13	done, I know we do the five- and 10-year project,
14	when was the last time EDC inspected the entire
15	waterfront?
16	SENIOR VICE PRESIDENT STEIN: Um, thank
17	you so much for the question. I'm gonna turn the mic
18	over to, ah, my colleague, Prince Flanigan, who runs
19	the, the program for EDC, to give you details of that
20	work that his team has been doing.
21	CHAIRPERSON VALLONE: Good.
22	ASSISTANT VICE PRESIDENT FLANIGAN: Sure,
23	ah, thanks for the question. Ah, to answer the
24	specific question, um, yes, the program is currently
25	active. Um, as of right now we're in the process of

COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 45 1 WITH COMMITTEE ON ECONOMIC DEVELOPMENT 2 inspecting different sites, the jurisdiction of different agencies, um, across the five boroughs. 3 Um, I think an important distinction to make, um, is 4 5 that, ah, EDC performs the inspections, um, then we 6 sort of hand off the capital planning to these other 7 agencies to develop their own capital plans for their 8 respective assets. CHAIRPERSON VALLONE: Well [inaudible] 9 10 there's a lot of, not so much confusion, but there's a lot of interaction with the inter-agencies that 11 12 you're working with. So could you kind of maybe give us a summary of that, so, so how many, or what are 13 14 the top three city agencies that you're working with 15 in this process? So, but EDC is doing the inspection 16 and then that inspection process is handed off to the applicable city agencies? 17 18 ASSISTANT VICE PRESIDENT FLANIGAN: Correct, and the, the major, we work with a wide 19 20 variety of agencies, but I would say the major

agencies that we, ah, work with are Parks Department, ah, DOT, DEP, and, ah, FDNY. But, um, we, we reach out to, you know, the, the different facilities and managers for each agency and at the beginning of the fiscal year we come up with, um, the scope of

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 46 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	inspections and we, we implement them across the
3	[inaudible].
4	CHAIRPERSON VALLONE: So how do you get,
5	or how do you determine, um, the work at that point?
6	Is there a review or the accountability from those
7	agencies back to you once the inspection is done?
8	How do you know if it's been budgeted for, started,
9	or completed, which was what Chair Brannan was
10	talking about on some projects?
11	ASSISTANT VICE PRESIDENT FLANIGAN:
12	Right, so for the most part, um, EDC, ah, ah, or as
13	my team the, um, are responsible for our own capital
14	planning process for our own, um, ah, ah, waterfront
15	assets. We primarily leave it to the other agencies
16	to, ah, one, make the case to OMB to receive funding
17	for the respective assets, and then to prioritize,
18	um, which assets they're choosing to [inaudible].
19	CHAIRPERSON VALLONE: I, I think we just
20	came up with another good bill, if you [inaudible]
21	background, which is requiring other sister agencies
22	to give you an annual update on these resiliency
23	projects that are within their capital, within their,
24	even though you're identifying them, it's, it's, it's
25	not so much that it's, it's concerning that there are

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 47 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	city agencies out there who [inaudible] that
3	information that are responsible for budgeting and
4	getting it done. So you, but you also just said,
5	though, that EDC does have its own capital projects
6	for its own property. Why don't we talk about that?
7	So how many, how many identifiable EDC projects are
8	waterfront related at this point?
9	ASSISTANT VICE PRESIDENT FLANIGAN: I, I
10	don't have the specific number of, of assets, but I
11	can tell you that the totality of the, um, capital
12	repairs that are needed across the different assets
13	are about 250 million that Julie mentioned over, ah,
14	approximately a five-year period.
15	CHAIRPERSON VALLONE: Well, I mean, I, I,
16	again, I'm, I'm always a stickler for testimony. So
17	you guys have stated here that over the course of
18	fiscal years 2018 and 2019 EDC has performed 80
19	inspections and have identified 900 million dollars
20	in recommended repairs across 150 different
21	waterfront infrastructure systems, under the
22	jurisdiction, of the 150 systems approximately 45%
23	need repairs. Now this goes back to a three-year-old
24	study already, so we're already three years old in
25	this particular three to four, and we've only

COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 48 1 WITH COMMITTEE ON ECONOMIC DEVELOPMENT 2 budgeted 250 of the needed 900. So we're already short, my math stinks, but 700 million... 3 SENIOR VICE PRESIDENT STEIN: I should, I 4 think I should ... 5 6 CHAIRPERSON VALLONE: Yeah, jump in 7 when... SENIOR VICE PRESIDENT STEIN: I think I 8 should clarify the testimony and, um, I'll let, I'll 9 let Prince chime in if I get this wrong. But the 900 10 million was across the, the program we had done for 11 12 all city agencies. The 250 million dollars was for the EDC waterfront assets that require 13 14 rehabilitation. And that was comprehensive for what 15 was identified as a [inaudible] from the previous 16 years' programs. 17 CHAIRPERSON BRANNAN: [inaudible] was 18 that, was that 900 million then, of the 250 that EDC picked up, did the other 700 million still get picked 19 up by the other agencies to be prioritized, or is it 20 still out there waiting to be done? 21 2.2 ASSISTANT VICE PRESIDENT FLANIGAN: I 23 think for the most part the respective agencies are 24 still working through that process. I don't have 25 specifics on, ah, the level of projects for each

COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 49 1 WITH COMMITTEE ON ECONOMIC DEVELOPMENT 2 agency. But I, I know that, um, they're actively working to prioritize, um, ah, what's important for, 3 4 for their operational, operations. 5 CHAIRPERSON VALLONE: Well, I mean, this 6 is where, see, we want, we want to team up, it's, 7 it's budget season, right? So these are the things that those of us who are passionate about shoreline 8 preservation, especially for myself and my district, 9 10 and members that are present, ah, just about everybody these days. This is what we'd want to 11 12 prioritize in budgets going forward, and when we have federal funding coming down and state and our own 13 14 budgets, ah, being aware of the projects that still 15 need to be funded, of the critical nature of the 16 projects that you outlined today, those are some critical projects that the city needs. But then 17 18 there are other projects and each one of the council members have had shoreline districts, like myself and 19 20 most of the Queens members, who, who are still waiting for those not major to your projects to be 21 2.2 tackled and knowing where that budgetary process is, 23 knowing where the study is, is what's leading to the bill today and I'm glad, ah, I mean, I'll just ask 24 25

COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 50 1 WITH COMMITTEE ON ECONOMIC DEVELOPMENT 2 you. It looks like in your testimony you're supporting the bill. Am I correct on that? 3 4 SENIOR VICE PRESIDENT STEIN: Ah, we are supportive of the intent, um, obviously because we're 5 6 already deeply engaged in this work and we'd love to 7 further discuss with council, um, you know, about management system and, and how, um, we can work with 8 you to see how we can refine or improve it to better 9 suit the needs that you're seeking. 10 CHAIRPERSON VALLONE: Yeah, I, I think 11 12 that's, thank you. I think that's pretty much where it's a matter of doing what you're kind of already 13 14 doing, but expanding and getting an annual report on 15 that. I think we, I think we're gonna have to, 16 again, it's not just EDC's issue or problem. It is, it's a city agency working together on this. 17 So I 18 think we're gonna need a, a companion bill or two that Chair Brannan and I could work out with so many 19 20 other council members to, to now marry in the other agencies on what is in their portfolio that EDC has 21 2.2 outlined, where they are with that, and what, what 23 has been funded, what needs to be funded, what is yet to be targeted, um, on that. Could you give us a 24 25 description of once, and, and I'll use this. If this

COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 51 1 WITH COMMITTEE ON ECONOMIC DEVELOPMENT 2 900 million, once these repairs are determined, how, how do you determine which projects to go forward? 3 ASSISTANT VICE PRESIDENT FLANIGAN: 4 5 Right. That's a good question. 6 CHAIRPERSON VALLONE: Thank you [laughs]. 7 ASSISTANT VICE PRESIDENT FLANIGAN: It's 8 based on multiple factors. Um, one factor, for example, is if a specific asset has a high volume of, 9 10 you know, folks going back and forth across maybe a bulkhead or, or whatever the case may be, um, we 11 12 might prioritize based on that, because in those cases there's, there's an immediate life safety risk 13 14 if, if something collapses. 15 CHAIRPERSON VALLONE: You have, so just 16 go with these step by step. Do you have a breakdown of those high-risk projects that are within the city? 17 18 ASSISTANT VICE PRESIDENT FLANIGAN: Correct, we do. I don't have the information 19 20 offhand, but it's something we have in our, um, 21 management tool that... 2.2 CHAIRPERSON VALLONE: So you can provide 23 that to us. At least we can see which ones are being prioritized as a high, not so much risk, but a high 24 25 priority to get to.

COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 52 1 WITH COMMITTEE ON ECONOMIC DEVELOPMENT 2 ASSISTANT VICE PRESIDENT FLANIGAN: 3 Correct. CHAIRPERSON VALLONE: All right. And so 4 what would be the next level? 5 6 ASSISTANT VICE PRESIDENT FLANIGAN: Um, I 7 would say that that's, that's the, that's the major [inaudible]. I mean, there's, there's different, 8 obviously there's different tiers of activity, um, 9 10 and if, if we want to be very nuanced another, um, criteria is just the physical level of deterioration 11 12 of the asset. For example, if something might be severely deteriorated with, um, a relatively small 13 14 amount of activity we might still rate that as just 15 as significant as something with a moderate level of 16 deterioration with a high level of activity, because the, the impacts are, it, it really comes down to a 17 18 life safety risk and we want to make sure that we're not, um, allowing, um, these assets to deteriorate to 19 20 the point where, um, it's hurting anyone. CHAIRPERSON VALLONE: I mean, does, so 21 2.2 does EDC maintains that, that breakdown of those type 23 of projects? Is that done on an annual basis, or it looks the last one was done 2018, 2019, or just that 24 25 was used as example?

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 53 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	ASSISTANT VICE PRESIDENT FLANIGAN:
3	Right, 2018 and 2019 was used as an example. Um,
4	during 2020 the program was paused for a few months
5	because of COVID. Um, so for the, um, for the most
6	part we're playing a little bit of catch-up now to,
7	you know, finish some of the inspections that were
8	supposed to happen in 2020. Um, then acquire those
9	inspection reports and work with the agencies to
10	develop the next round of, um, council repairs.
11	CHAIRPERSON VALLONE: Can we, can you
12	provide a list of those requested inspection sites so
13	that the council members are aware of which areas in
14	their districts are being inspected for, for
15	deterioration issues?
16	ASSISTANT VICE PRESIDENT FLANIGAN: Sure.
17	Are you referring to the current plans?
18	CHAIRPERSON VALLONE: Yeah. So you're
19	current. I mean, I think this
20	ASSISTANT VICE PRESIDENT FLANIGAN: Yes.
21	CHAIRPERSON VALLONE:a way for us to
22	kind of tackle this going forward is to, you're
23	already doing basically the work. It's a matter of,
24	of now providing this information annually to, to
25	beyond just EDC and the agencies, but now to, to all

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 54 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	of us so we can prioritize what needs to be done,
3	and, and what needs to be prioritized. So with the,
4	with the projects that are prioritized, are you just
5	repairing them back to their original state? Part of
6	the bill we're looking for is, is now trying to take
7	in this "living shorelines" approach where we can
8	have a new green resiliency approach to, to projects
9	that are may be coming or to replace existing cement-
10	based projects. Um, is any of that done with, with
11	the repairs now, or is that only for new future
12	projects?
13	ASSISTANT VICE PRESIDENT FLANIGAN:
14	Right, so for the most part the, kind of the mantra
15	for the program is, um, ah, repair in kind unless
16	there's specific circumstances, um, um, that was
17	discussed with, you know, a specific agency or
18	internally within EDC. Um, I think that if we were
19	to, you know, expand the program to address some of
20	the, ah, needs in the bill we'd have to work through
21	some of the current constraints of the program, and I
22	think, ah, we're happy to, happy to do that.
23	CHAIRPERSON VALLONE: Well, I think that,
24	that's part of what's in this bill and I think that's
25	why there's excitement here. It's, it's a review of

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 55 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	the shorelines and how we can use some of these new
3	learning resiliency, ah, techniques that are being
4	brought in across the country and the city, because
5	we, we just don't want to put back, we want to
6	repair, but there's opportunity for so many untouched
7	parts of the shoreline. Um, of the two-thirds of the
8	shoreline that EDC maintains, do you have, ah, do you
9	have a study of all existing two-thirds planned or is
10	that just on a repair need basis?
11	SENIOR VICE PRESIDENT STEIN: So just to
12	clarify, the two-thirds are publicly owned more
13	generally, not just in EDC's jurisdiction.
14	CHAIRPERSON VALLONE: So do you, do you
15	expect that the entire, what's within your portfolio,
16	or is it only done on projects that are flagged that,
17	that need repairs?
18	ASSISTANT VICE PRESIDENT FLANIGAN: Ah,
19	could you repeat the question? Sorry.
20	CHAIRPERSON VALLONE: When you do the
21	inspections that are in the report, is it the entire
22	portfolio of EDC-owned, city-owned land, or is it
23	just the sites that we, ah, have brought to your
24	attention and need repair?
25	

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 56 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	ASSISTANT VICE PRESIDENT FLANIGAN:
3	Right, so it's, it's typically sites that are in
4	critical, critical condition and need repairs. We
5	try to inspect every site on a roughly, a roughly
6	five-year basis, but it's also
7	SENIOR VICE PRESIDENT STEIN: Yeah, also,
8	there's also another effort I want to highlight,
9	which is that, that waterfront maintenance management
10	system also has mapping and visibility on each of the
11	sites, even if they're not doing a deep dive
12	inspection. So I don't know if you want to explain
13	the kind of information that's available for the
14	sites that aren't getting the annual inspections.
15	ASSISTANT VICE PRESIDENT FLANIGAN:
16	Exactly. So, yeah, ah, thanks Julies. It's good to
17	separate kind of the inspection from the mapping. As
18	of right now we have the entire, ah, the entirety of
19	the 520 miles of, um, NYC waterfront mapped. That's
20	available on the, on the management tool. As for the
21	inspections, it's, it's, um, something we're still
22	working, working towards for the entire waterfront.
23	SENIOR VICE PRESIDENT STEIN: So, yeah,
24	Council Member Vallone, I think that some of the
25	information that you're interested in, in terms of

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 57 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	understanding the conditions and the materiality of
3	each of those miles might be available, even if a
4	deep dive inspection hasn't been completed in the
5	past few years.
6	CHAIRPERSON VALLONE: Well, I mean, so
7	how are we to know then which part, which projects
8	EDC is going forward with on a capital annual basis.
9	I mean, other than the ones that Chair Brannan and I
10	had targeted the major ones for today, do you have a
11	list of projects that are on EDC's basically to-do
12	list and are gonna be funded and go ahead with?
13	ASSISTANT VICE PRESIDENT FLANIGAN: We
14	do.
15	CHAIRPERSON VALLONE: So can, can we
16	share that list? What's, what are we, what's on
17	target for, for this year and what's on, what's
18	coming up? So until we, that's what we're trying to
19	find out. The, giving over that type of information
20	is, it then allows us to fight with, and fight for
21	the budget to, to allocate this. Otherwise, it's
22	just all great things to be done. But if we don't
23	have the budget for it, it's not gonna get done.
0.4	
24	ASSISTANT VICE PRESIDENT FLANIGAN: Yeah,
24 25	ASSISTANT VICE PRESIDENT FLANIGAN: Yean, like I said

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 58 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	CHAIRPERSON VALLONE: [inaudible] what is
3	the list that EDC has targeted to be done for, like
4	you said, on your critical projects?
5	ASSISTANT VICE PRESIDENT FLANIGAN: It,
6	it really is a number of sites, so I'm glad to share
7	that list, um, afterwards. But I, I don't have the
8	list offhand, um, you know.
9	CHAIRPERSON VALLONE: And is that done on
10	an equitable basis borough by borough, or is it just
11	done by need?
12	ASSISTANT VICE PRESIDENT FLANIGAN: The,
13	the principle, um, nature of the program is that we,
14	you know, the target areas that are in deterioration
15	and have high levels of activity. So, um, not
16	necessarily, um, based on a specific borough.
17	[inaudible] glad to share like specific criteria with
18	you and others.
19	CHAIRPERSON VALLONE: Well, I, you know,
20	I see, Chair Brannan, we've already been, ah, we have
21	council members on. I see Council Member Lander and
22	I see some other council members. I, I think what
23	maybe we can do at this point is turn off, ah, turn
24	to the council members maybe for some specific
25	questions on either projects in their district that
I	

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 59
2	WITH COMMITTEE ON ECONOMIC DEVELOPMENT they may have, and then Chair Brannan and I will come
3	back 'cause I have additional questions about these
4	larger projects, where we are with them, and how we
5	are going to, ah, incorporate, um, the work that is
6	being done, and you've already identified over 900,
7	[inaudible] 900 million with only 250 million being
8	targeted with city agencies that we don't know if
9	that's even being done or not. So that's, ah,
10	concerning to me coming into a budget season, um,
11	when we are, that three-year-old estimate that we're
12	700 behind, we are a COVID pandemic world now and we
13	are already looking at new resiliency techniques that
14	are not even in that 900 million. So, ah, we have
15	got some serious budgeting and, and work to be done
16	to protect our shorelines. So, Chair Brannan, I'll
17	turn it back to you to see if there's council members
18	who had their hands up or the committee counsel. Do
19	we have any council members at this point who want to
20	jump in?
21	CHAIRPERSON BRANNAN: Yeah.
22	COMMITTEE COUNSEL: Ah, yes, Chairs.
23	There's, there's, ah, there is a member who has a
24	question. Um, just quickly before we move on to that
25	member I will just go through my spiel. We'll call
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1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 60 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	on the members to ask their questions in the order
3	they have used the Zoom raise hand function. Council
4	members, if you'd like ask a question but have not
5	yet used the Zoom raise hand function please raise it
6	now. Ah, council members, please keep your questions
7	to five minutes. The Sergeant at Arms will keep a
8	timer and will let you know when your time is up, and
9	please begin once I've called on you and the sergeant
10	has announced that you may begin before asking your
11	questions. At this point we have Council Member
12	Barron who has a question.
13	SERGEANT AT ARMS: Time starts now.
14	COMMITTEE COUNSEL: Council Member,
15	please pause for a second. I think you're on mute.
16	COUNCIL MEMBER BARRON: OK. Can you hear
17	me now?
18	COMMITTEE COUNSEL: Just give us one
19	second to unmute you, please.
20	SERGEANT AT ARMS: We can hear you.
21	COMMITTEE COUNSEL: Ah, yes, Council
22	Member, you can begin.
23	COUNCIL MEMBER BARRON: OK, good. Thank
24	you so much. Ah, glad to be able to participate. I
25	did not hear most of the testimony, so my questions

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 61 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	may, ah, already be about areas that you've already
3	spoken about, ah, so please forgive me. I represent
4	East New York, which has waterfront at the, ah, the
5	Jamaica Bay. During Hurricane Sandy water came into
6	one of those inlets and went to the western side and
7	flooded into Canarsie. Had it gone to the eastern
8	side it would have flooded an area where there are,
9	there's a development that's called The Landings.
10	The people who are at The Landings, which are
11	condominiums and co-ops, have indicated that their
12	shoreline is eroding. We are having lots of
13	challenges to find out in fact where their property
14	line ends and where Parks Department, which I believe
15	is the entity that, ah, is responsible for the actual
16	area that, ah, comes in contact where the water
17	begins. What would be the most efficient way to
18	identify precisely where that ends, because it's
19	elevated at this point where the property line is and
20	there's a steep drop and the property line, the
21	owners are saying that their property is being
22	undermined, and it's obvious when you look at their
23	porches and back yards that it's being, ah, there is
24	a depression that's happening. First of all, how are
25	we going to determine precisely who is responsible,

COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 62 1 WITH COMMITTEE ON ECONOMIC DEVELOPMENT 2 and certainly we don't want to go to that property line and say, well, it's not yet there so we don't 3 have to worry about it. There has to be something 4 5 proactive and preventive that Parks Department should 6 be able to do to make sure that this property, ah, is 7 not in danger. DIRECTOR BAVISHI: Um, thank you for that 8 question, Council Member Barron. Um, I, um, ah, am 9 not familiar with the details of the situation, but I 10 can say that I known that Parks is, the Parks 11 12 Department is working with, ah, the co-op board. In fact, they were just on a site visit the other day. 13 14 COUNCIL MEMBER BARRON: Right, I was 15 there. 16 DIRECTOR BAVISHI: Wonderful. So I know that there are discussions ongoing. Again, I'm, you 17 18 know, we would have to have someone from the Parks 19 Department answer your question more specifically. 20 But, um, but I know that they are, they are engaged with the, with the board and working on this with 21 2.2 them. 23 COUNCIL MEMBER BARRON: Right. So what is your interaction, ah, and relationship? What's 24 25 the coordination? Who has the responsibility? Is it

COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 63 1 WITH COMMITTEE ON ECONOMIC DEVELOPMENT 2 specifically Parks or do you have some part to play in this as well? 3 DIRECTOR BAVISHI: Um, at, at this time 4 5 Parks Department is taking the lead. 6 COUNCIL MEMBER BARRON: And will they 7 report to you, and will their plans be, who reviews 8 whatever Parks Department comes up with as their, ah, solution to this problem? Who says yes, this is the 9 10 right thing, yes, this is as far as we need to go? 11 Who does that? 12 DIRECTOR BAVISHI: Um, again, Council Member, I'm, I'm not, um, familiar with the specifics 13 14 of the situation. The Parks Department definitely 15 does not report to me. We will coordinate with the 16 Mayor's Office of Climate Resiliency as needed. Um, but they, they report to the Deputy Mayor, um, of 17 18 Housing and Economic Development [inaudible]. I, I, I don't know enough about the specifics to answer 19 20 your question more specifically. COUNCIL MEMBER BARRON: OK, great. 21 Thank 2.2 you so much. Thank you, Mr. Chair. 23 COMMITTEE COUNSEL: Thank you, Council 24 Member. Ah, at this point there are no other council 25 member questions, so we can, ah, turn back, ah, we

COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 64 1 WITH COMMITTEE ON ECONOMIC DEVELOPMENT 2 can turn back to the chairs for more questions if they have any. Ah, Chair Brannan, Chair Vallone? 3 CHAIRPERSON BRANNAN: Chair Vallone, do 4 5 you have anything? 6 CHAIRPERSON VALLONE: Well, I think, I 7 think you can hear from the council members' questions, that where we started off with when EDC 8 does determine that repairs are required and then 9 10 hands that off to an agency to actually do the work, budget the work, prioritize the work, and get it 11 12 done. Um, ah, I, I think pretty adamantly that that has to be a, a, pretty much a secondary [inaudible], 13 14 um, to get that information because I don't, I don't 15 really think it's acceptable that an agency can go 16 off and determine after it's been already found that the work needs to be done and now it's being handled 17 18 by Parks or someone else who has that particular property, and more for the [inaudible] Parks, um, and 19 20 then what they're doing there and how they're going to be [inaudible]. Ah, ah, I, I would like maybe 21 2.2 some conversation about there are clearly districts 23 that are waterfront districts to the city. There are council members that have, ah, no shoreline. There 24 25 are council members that are surrounded by shoreline.

COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 65 1 WITH COMMITTEE ON ECONOMIC DEVELOPMENT 2 Um, for the, for the boroughs and the shoreline projects that you are targeting, is there a list of 3 definable shoreline projects by borough that we could 4 go over that have been determined that are about to 5 6 go forward or going forward? 7 SENIOR VICE PRESIDENT STEIN: I, and I'll let Prince, ah, clarify if this is incorrect, but, 8 ah, certainly we could sort the list of projects, um, 9 10 you know, by boroughs so that you could see. I also just want to make sure that we're, you know, sort of 11 12 disaggregating two sets of things that we're working one. One are some of the resiliency projects we were 13 14 speaking about earlier, but also the general 15 inspection program, which is about, you know, the 16 general state of good repair. 17 CHAIRPERSON VALLONE: Well, yeah, and I 18 can certainly see that those are things that we might be able to. Because the other part of this that we 19 haven't discussed and, and something that Chair 20 Brannan and I [inaudible] the patrons hearings, you 21 2.2 know, if there are any now present or future zoning, 23 rezoning, or development projects, um, there has been 24 a, a 100% cry to make sure that any project that 25 touches waterfronts automatically must preserve the

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 66 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	shoreline for community access. And, and that's
3	something that's [inaudible] topic, but it's also
4	something that, um, we haven't discussed as untouched
5	city-owned land that still can be developed. Do we
6	have, ah, an estimate or a breakdown on remaining
7	city land that's in our portfolio that is, ah, yet to
8	be developed?
9	SENIOR VICE PRESIDENT STEIN: Um, I, I
10	don't have that in front of me as it relates to our
11	properties, although the properties that EDC manages,
12	um, and that's in our portfolio typically are active
13	properties. But to your point about creating
14	additional community access, it certainly is one of
15	our priorities when we are redeveloping. For
16	example, our waterfront properties in the Sunset Park
17	district, we've been working closely with Council
18	Member Menchaca on this to make sure that whenever
19	we've making investments we're also create, um, you
20	know, beautiful, ah, publicly accessible open space.
21	So, for example, we operated, ah, a new waterfront
22	space at the Brooklyn Army Terminal in 2018. Ah,
23	Council Member Brannan may be familiar with it, ah,
24	as well as our new plans, um, at Bush Terminal will
25	also have significant increments to public waterfront

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 67 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	access. So it's certainly front of mind for us. Um,
3	I would also refer to, you know, City Planning's work
4	on the waterfront revitalization program, as well as
5	all the work that they're doing, um, you know, around
6	the comprehensive waterfront plan. Um, you know,
7	they are, they are what I would say our experts, ah,
8	in, in the sort of the soft shoreline question, um,
9	as, as well as some of the, the question you're
10	having about how it impacts future, ah, you know,
11	property development and rezoning.
12	CHAIRPERSON VALLONE: But Julie, with
13	those success stories with those types of projects,
14	is that something that's just negotiated, or is that
15	something that's mandated and required that, that
16	must be done?
17	SENIOR VICE PRESIDENT STEIN: It's
18	something that we have, I mean, so obviously where
19	then is new development on the waterfront there are
20	certain requirements when it comes to, um, getting
21	your DOB approvals as it relates to zoning. So
22	certain properties have requirements, ah, when
23	they're being developed. There's also certain
24	improvements that we're making because we hear from
25	the community that they're important, um, even when

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 68 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	we're not doing necessarily redevelopment, but we're
3	just investing in certain properties. We are making
4	sure that we are both compliant, um, with whatever
5	the zoning is for the, the waterfront zoning for the
6	area when it applies as well as, um, you know, other
7	ways we want to be good neighbors at our public
8	assets.
9	CHAIRPERSON VALLONE: Well, that's been
10	something we've been toying with for years, is making
11	that a requirement that all shoreline access must be
12	preserved for community, ah, access, whether it's the
13	parkland, the [inaudible] shoreline resiliency
14	programs. Um, through these individual projects it's
15	been negotiated. But I still think that may be
16	something we look into.
17	SENIOR VICE PRESIDENT STEIN: Yeah, and
18	you, I, I imagine you're familiar with the waterfront
19	zoning requirements, but, you know, that, those often
20	apply, ah, not in all cases, but it often applies,
21	um, when we're reinvesting, ah, you know, either
22	publicly or privately.
23	CHAIRPERSON VALLONE: So, I mean, Justin
24	and I, you, you talked about the Sunset Park, and
25	that's basically the success story. But there are a

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 69 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	couple of, ah, projects that Chair Brannan mentioned
3	quickly. But I, I don't know if we, we got the
4	answer. Is the Hunt's Point still in a development
5	phase or are we beyond it?
6	SENIOR VICE PRESIDENT STEIN: So our
7	Hunt's Point properties, um, for the most part are,
8	are properties that have been built out and have been
9	built out since the '60s or '70s. There are certain,
10	um, individual properties, like I just mentioned the,
11	the Grow NYC project, ah, that will be in
12	construction, um, but for the most part we have long-
13	term leases with tenants along the waterfront, um,
14	you know, and, and [inaudible] improvements that
15	we're talking about are in connection with the
16	existing tenants on the lot.
17	CHAIRPERSON VALLONE: No, um, I'm
18	[inaudible] talking about the, the, the tenants that
19	are negotiating leases or the land that needs to be
20	post Sandy looked at, not the, the 50 years in the
21	past. I'm talking the, the projects with the ongoing
22	leased tenant [inaudible]. Are we beyond development
23	phase for the resiliency projects there, 'cause we
24	had a separate hearing about that, and there were
25	lots of things to be negotiated between each lease
I	

COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 70 1 WITH COMMITTEE ON ECONOMIC DEVELOPMENT and tenant, and a lot of that had to deal with the 2 recovery and the resiliency of the land that, that 3 Hunt's Point is on. 4 5 SENIOR VICE PRESIDENT STEIN: So I think 6 I highlighted earlier the specific projects that 7 we're moving forward with in the short term, primarily around, um, the, you know, the HESCO bags 8 that are at, at the meat market to protect that, um, 9 immediate risk, and then we're also applying for that 10 FEMA grant that will have building level 11 12 improvements. Um, but, you know, we, for the most part the opportunities with each of the tenants, ah, 13 14 as I'm sure they said in the last hearing, are locked 15 into individual leases that have quite a bit of term 16 left on them, um, and so as we negotiate new development projects we're looking with an eye 17 18 towards building hardening and coastal resiliency, um, which apply differently depending on the 19 20 location, um, of each of those buildings. CHAIRPERSON VALLONE: Well, a lot of that 21 2.2 with the food distribution center had to do with 23 power and the generation of new power, existing power and, and... 24

COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 71 1 WITH COMMITTEE ON ECONOMIC DEVELOPMENT 2 SENIOR VICE PRESIDENT STEIN: That's 3 right. CHAIRPERSON VALLONE: ...[inaudible]. Has 4 5 there been any decision on that on, ah, the backup 6 power generation? 7 SENIOR VICE PRESIDENT STEIN: So there's a couple of different components of the project, um, 8 which are in various stages of implementation. For 9 example, the Hunt's Point, um, meat market has a 10 generator project, um, that Council Member Salamanca 11 12 has been a strong proponent of. Um, those, ah, generators just need, are just awaiting EPA 13 14 inspection before they can be finalized and 15 connected. But those are basically in place pending 16 that regulatory, ah, approval, the, um, the EPA approval inspection, I suppose. Um, we are in design 17 18 on some of the other projects as it relates to the [inaudible] generation facility and the other solar 19 20 that's components of the, the long-term plan. CHAIRPERSON VALLONE: So can you, can you 21 2.2 provide, I guess, an update on that timeline for us? 23 [inaudible] 'cause that's something we've been 24 working on.

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 72 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	SENIOR VICE PRESIDENT STEIN: Yep. So
3	we're still looking towards the, um, the CDBG, um,
4	ah, timeline that Jainey had referenced earlier.
5	CHAIRPERSON VALLONE: All right. And the
6	last thing I'll, I'll kind of wrap up is just maybe
7	what, I mean, we always talk about the tools in the
8	EDC toolkit. Ah, part of the bill that we're, we're
9	hopefully gonna be passing soon, and Intro 1679 is
10	the use of living shorelines and natural-based
11	resources. What, could you give us an example of
12	some of what EDC is doing now with some of the
13	shoreline projects that are starting to implement
14	some of these alternative living resources that we
15	can use as the identical first, identifiable first,
16	ah, batch of living resources that we can use, and
17	what are some of the goals that maybe we can look
18	forward to in the future?
19	SENIOR VICE PRESIDENT STEIN: Yeah, so
20	let me take a first pass at that and then I'll hand
21	it over to Prince. Many of the properties that we
22	are working on, um, are obviously active projects,
23	right, so we have a waterfront infrastructure like
24	many of our ports. So all of the investments that
25	we've been making, for example, at SBMT, are for

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 73 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	active port use, ah, so always trying to balance,
3	obviously, active bulkhead use. Um, we do have a
4	project at [inaudible] Cove, um, which, ah, is an
5	example of that, ah, planting wetlands, and we also
6	have the work that we're doing, um, ah, sorry,
7	planting wetlands and also doing clean-up, um, and
8	obviously you're familiar with some of the work that
9	we're doing, um, in, in Staten Island, ah, for the,
10	the wetlands, um, project at Sawmill Creek. Um, we,
11	you know, I also want to sort of strongly reference
12	the work that our, our partners at City Planning have
13	been doing on this topic more generally. They have,
14	um, quite a bit of expertise on living shorelines and
15	the recommendations as it relates to, um,
16	implementing them across the city. Um, and then I'll
17	also just reference, ah, the work that we did at Bush
18	Terminal Piers Park in 2014 to implement, um, the,
19	the natural landscaping there, which had been a
20	previous dumping ground. Ah, I don't know, Prince,
21	if there's anything else you want to mention in terms
22	of the work that your team is doing.
23	ASSISTANT VICE PRESIDENT FLANIGAN: No,
24	I, I think that's pretty comprehensive, Julie. The
25	only thing I would add is that, um, ah, many of those

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 74 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	projects are a direct result of some of the work that
3	one, that stems from the management tool and also
4	from the, ah, our engineering that goes to different
5	sites and perform the actual inspection to determine,
6	you know, what can and what cannot happen at a site.
7	CHAIRPERSON VALLONE: Is there a
8	requirement on, on the, when we're talking about a, a
9	project of a shoreline nature, whether it's
10	preservation or repair, is there a requirement that
11	alternative resources or living resources or
12	alternative green approach is taken for that current
13	project or, or is that just done on a project by
14	project basis? I mean, a lot of this is, is new
15	ground and a lot of it is siting new, ah, and a lot
16	of we're learning has been partners, whether it's our
17	coastal preservation partners, whether it's our
18	federal partners, um, they're learning more things
19	every day on coastal preservation, whether it's the
20	Billion Oyster Project or, um, using sea grass to
21	preserve the shorelines, and making sure that DEP is
22	not dumping directly right onto the preservation
23	project, where those, ah, sewer lines are going.
24	There's so much city interagency on what happens on
25	any particular project. I, I think we would have a

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 75 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	little bit more comfort if we knew that there was a,
3	a controlling agency to make sure that approvals are
4	done and that, that the best, or the least impactful
5	approach is made. Is, does that happen now through
6	EDC, like if there's a project that's handed off to
7	another agency be done on a shoreline are they out
8	there with complete discretion to finish and complete
9	that project? Or do they have to obtain permission
10	for what approach they're going to take?
11	SENIOR VICE PRESIDENT STEIN: So I, I'd
12	like to just reference the, um, the work that City
13	Planning done on the Waterfront Revitalization
14	Program. Those requirements, um, ah, that program
15	requires that the applicant look at a soft shoreline
16	when it's not an active maritime edge, um, and again
17	I'll just reference City Planning as sort of our, um,
18	experts doing a deep dive on, ah, making guidelines
19	and specific requirements in this area.
20	CHAIRPERSON VALLONE: Does City Planning
21	then report back to you on an annual or quarterly
22	basis on what projects that they are then outlining
23	for you for shore preservation
24	SENIOR VICE PRESIDENT STEIN: Sorry, just
25	as a, let me, ah, clarify what I mentioned. The,

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 76 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	there are, you know, requirements that are in place
3	through various, you know, policies and requirements,
4	whether it's zoning or other guidelines that are
5	required, um, through the development process, and so
6	those are the guidelines that EDC or other city, ah,
7	agencies or other private developers will reference
8	when they're doing new investment. So it's not on a
9	case-by-case basis, but rather there are, you know,
10	there are guidelines and structures in place that,
11	um, require the applicants still get soft shorelines
12	sort of when it's on an active maritime edge.
13	CHAIRPERSON VALLONE: Well, I think to,
14	to our cochair we just met another bill that we can
15	put in to work together with on, ah, any projects
16	that are shoreline-based to be required to record
17	back and report back as to what shore resiliency
18	measures are being installed or instilled or approved
19	or looked activity as tolerated, ah, before the
20	project goes forward, because it seems to me that
21	there's, um, on the projects that are the successes
22	that you're working with are, are clear, but then
23	there's a lot of projects that are being handed off,
24	ah, to other agencies to maintain with other
25	

COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 77 1 WITH COMMITTEE ON ECONOMIC DEVELOPMENT 2 requirements and I'm not quite sure if I'm comfortable with [inaudible]. 3 SENIOR VICE PRESIDENT STEIN: Yeah, and I 4 would also say it's a little beyond my area of 5 6 expertise, but it's probably worth looking at what 7 the reporting requirements already exist, ah, as it relates to getting certain building permits and other 8 approvals, because I know that there's quite, um, an 9 infrastructure in place, ah, in order for different 10 approvals, ah, before you actually start any of that 11 12 work and I, I imagine that some of that is already being captured, um, through some of those processes. 13 14 CHAIRPERSON VALLONE: Well, thank you for 15 answering the questions that we've come up with. Ι 16 know Chair Brannan has some for himself. I'd like to turn it back over to my cochair. 17 18 CHAIRPERSON BRANNAN: Thank you, Chair. Um, I wanted to allow, ah, Council Member Barron, I 19 20 think she had another question. COUNCIL MEMBER BARRON: 21 Yes, yes. Thank 2.2 you, Chair Brannan, and thank you, Chair Vallone. 23 Um, I do have another question. In 2019 after many 24 millions of dollars that the city put into the 25 Pennsylvania and the Fountain Avenue landfills the

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 78 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	state came, ah, sort of late to the game and put on a
3	lot of the, ah, icing and put in some paths and had a
4	grand, a grand opening of the Shirley Chisholm State
5	Park. So my question is for that shoreline of that
6	area between basically Pennsylvania Avenue and
7	Fountain Avenue who's responsible for that, and is
8	there any coordination between the city and the state
9	for, ah, plans for maintaining that shoreline, that
10	coastline, and perhaps having other kinds of
11	community access to the water?
12	SENIOR VICE PRESIDENT STEIN: I'm not
13	sure that EDC has the answer to that question.
14	Jainey, I'm not sure if MOR does?
15	DIRECTOR BAVISHI: No, it sounds like a
16	Parks Department question.
17	COUNCIL MEMBER BARRON: So we don't know
18	who's responsible? I know I think the state has
19	leased it from the feds where it's a part of the
20	Jamaica Bay area, but I wanted to know what's the
21	city's, ah, role in this, coordination, suggestions,
22	because, again, the city put in the millions that was
23	necessary for the state to do the, the cosmetic
24	topping and have a grand reopening. But I wanted to
25	know who's responsible now that it's there and what's

 COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 79 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
the coordination between those two levels of
government. So, ah, to the chairs, if we could get
an answer to that I would appreciate it. Thank you.
That was it.

6 CHAIRPERSON BRANNAN: Thank you, Council 7 Yeah, um, I wasn't thrilled with the Member. 8 preparation or the lack of preparation today. Um, um, it's, it's disappointing, um, and I agree with my 9 cochair today. I think there's a lot of stuff that's 10 gonna come out of this hearing as far as reporting 11 12 that I think we're gonna need just to, um, have some accountability and, and some, try to inject a little 13 14 urgency here. Um, you know, I think it's, you know, 15 look, I, I think we all understand that the building 16 resilience, ah, is a process, it doesn't happen overnight. Um, but I think urgency here is certainly 17 18 critical, um, because time is just not on our side, um, and we can't wait for these hearings to get this 19 20 information, um, and then when we get to the hearings, ah, when agencies aren't prepared and we're 21 2.2 pulling teeth to get information, um, it's just, it's 23 disheartening, but it's also just, it's not OK, we don't have the time and, again, like I said earlier, 24 25 I didn't hear anybody blaming COVID for any of this

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 80 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	stuff. So, um, the delay in, in some of these
3	projects and stuff that we thought, ah, or was going
4	to be completed by 2021, now that we're hearing we
5	hoping we get shovels in the ground by 2021, you
6	know, time is not on our side and protecting our, our
7	ports and our marine terminals and our food
8	distribution centers and making sure that we are
9	communicating with the communities who are on the
10	front lines of extreme weather, um, they, they can't
11	wait for these hearings to find out this information.
12	So we gotta do better there and if it requires us to
13	put in more reporting bills to keep folks honest and
14	keep folks accountable then that's what we're gonna
15	have to do. Um, so I thank you
16	SENIOR VICE PRESIDENT STEIN: If I can,
17	if I can
18	CHAIRPERSON BRANNAN: Sure.
19	SENIOR VICE PRESIDENT STEIN: [inaudible]
20	I think in order to get a more complete picture of
21	many of the questions that you're asking there, are
22	many other folks working throughout the city on some
23	of these [inaudible] many of these projects and some
24	of the questions you've asked are on properties that
25	are outside of our jurisdiction or outside of MOR's

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 81 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	jurisdiction. And so, for example, I'm sure that,
3	um, Parks or DEP would have a robust answer to
4	Councilwoman Barron's question, but it just, you
5	know, they're, they're not here with us, ah, in a
6	speaking role today. So I, I would invite, um, you
7	know, more conversation with the, the, the various
8	agencies. The, the property in New York City is
9	owned, um, you know, by, by a lot of different
10	agencies and we're, you know, deep, deeply
11	knowledgeable about the ones that we're working on,
12	um, but, you know, want to sort of give credit to
13	where the other, other agencies are involved.
14	CHAIRPERSON BRANNAN: OK. Um, OK. I
15	want to acknowledge also we were joined by Councilman
16	Ulrich, um, and I think with that, Kris, unless
17	Councilman Vallone has anything else we can move on
18	to our next panel.
19	COMMITTEE COUNSEL: Yes, Chair, there are
20	no other questions from council members, so we can
21	move on to testimony from members of the public at
22	this point.
23	CHAIRPERSON BRANNAN: Great.
24	COMMITTEE COUNSEL: Um, as I said before,
25	we'll now turn over to public testimony. I'd like to

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 82 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	remind everyone that unlike our typical council
3	hearings we will be calling on individuals one by one
4	to testify. As I stated earlier, each panelist will
5	be given three minutes to speak. Please begin once
6	the sergeant has started the timer and given you the
7	cue to begin. Council members who have questions for
8	a particular panelist should again use the Zoom raise
9	hand function and I will call on you after the panel,
10	and, ah, I will then call on you to, ah, ask those
11	questions. For panelists, once your name is called a
12	member of our staff will unmute you and the Sergeant
13	at Arms will give you the go-ahead to being upon
14	setting the timer. Please wait for the sergeant to
15	announce that you may begin before delivering your
16	testimony. And at this point I'd like to call on
17	Noam Baharav to testify, who will be followed by
18	Andrew Rella.
19	NOAM BAHARAV: Hello, everybody. Ah, if
20	it's OK with the council we'd love to flip the order
21	and have Andrew Rella start and I will follow.
22	COMMITTEE COUNSEL: That, that's fine.
23	Ah, Mr. Rella, please, ah, begin.
24	ANDREW RELLA: Good afternoon. My name
25	is Dr. Andrew Rella and I'm the director of

COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 83 1 WITH COMMITTEE ON ECONOMIC DEVELOPMENT 2 engineering for E-concrete, a coastal engineer specializing in [inaudible] design, and I'm joined by 3 4 Noam Baharav, the concretes director of public policy and relations. I'm also an adjunct professor at 5 6 Stevens Institute of Technology and a local native 7 New Yorker. Throughout my academic and professional career I've coauthored [inaudible] Living Shoreline 8 Engineering Guidelines, the advisory committee member 9 for Hudson River [inaudible] Project for over 10 10 years, as well as worked at the DEC since 2013 on 11 12 developing solutions to ecological engineering of concrete pylon encasements. E-concrete, a company 13 specializing in ecological design of coastal and 14 15 marine infrastructure has been operating in New York 16 City since 2012 with projects at Brooklyn Bridge Park and Middle Island, Huron Street, Queens, and soon to 17 18 be [inaudible] project planned for the southern shore of Staten Island, New York, my home borough. 19 We've 20 heard throughout this meeting the importance of our city's waterfronts and infrastructure, [inaudible] 21 2.2 effort. The importance of developing resilient 23 structure cannot be overstated. Current infrastructure needs, sea level rise, and increased 24 25 storm frequency can only be addressed through

COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 84 1 WITH COMMITTEE ON ECONOMIC DEVELOPMENT assessing the structural, ecological, and social 2 aspects of design. [inaudible] design engineering 3 [inaudible] living shorelines not only serve to 4 provide ecosystem services and ecological uplift to 5 serve to reinforce the structural components of 6 7 infrastructure enhancing projects [inaudible] 8 actually impacting to climate change, expediting, permitting, and providing on-site mitigations all 9 returning [inaudible] and saving millions of dollars. 10 I now hand this over to Noam Baharav to finish the 11 12 statement.

NOAM BAHARAV: Thank you, Andrew. 13 As my 14 colleague, Dr. Andrew Rella mentioned, E-concrete's 15 resilient building roots in New York City run deep. 16 Members of the committee, Chair Brannan and Chair Vallone, we thank you for the opportunity to share E-17 18 concrete's testimony in support of this bill. Intro 1679 affords a comprehensive and visionary approach 19 20 to sustainable development throughout New York City's shoreline protection structures. By assessing the 21 2.2 current state of the city's shoreline protection 23 measures and identifying where potential 24 infrastructures must be replaced, this bill ensures a 25 proactive approach to reducing the impacts of

COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 85 1 WITH COMMITTEE ON ECONOMIC DEVELOPMENT 2 seasonal flooding, erosion, and catastrophic storms. By analyzing if the living shorelines approach would 3 be a feasible replacement to the traditional 4 5 protections the proposed committee would direct, the proposed bill, my apologies, would directly increase 6 7 economic stability services, like flood attenuation and shelter for species, while increasing the coastal 8 public access and open space. By determining 9 10 opportunities for environmental concrete the city is taking an integral step towards meeting the challenge 11 12 of climate change. This bill would strengthen the city's work to build protected shorelines that can 13 14 also be carbon sinks, marine habitat, local job 15 creation, and recreational and educational sites. 16 When environmental concrete is encouraged the city gains more natural spaces and hardened infrastructure 17 18 with co-benefits that traditional concrete protections cannot afford. We thank this committee 19 20 for hearing our testimony and are grateful for your time and attention towards this hearing process. 21 We 2.2 look forward to continuing collaborating with the 23 City of New York towards a more resilient future. 24 CHAIRPERSON BRANNAN: Thank you, Noam.

COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 86 1 WITH COMMITTEE ON ECONOMIC DEVELOPMENT 2 COMMITTEE COUNSEL: Thank you very much. Our next speaker will be Sarah Dougherty, who will be 3 followed by Michael Dulong, who is our last 4 5 registered speaker. 6 SERGEANT AT ARMS: Time starts now. 7 SARAH DOUGHERTY: Hello, OK, you can hear Um, thank you for having me. 8 I'm Sarah me. Dougherty from the Waterfront Alliance. Um, the 525, 9 the 520 miles of shoreline in New York City are a 10 magical landscape of maritime recreation, a working 11 12 port, and a green ecological wonder. At the same time the many mixed uses along the shoreline paint a 13 complicated picture. Public facilities alone include 14 15 the Manhattan and Brooklyn cruise terminals, the Red 16 Hook container terminal, city marinas, FDNY and NYPD marine facilities, shoreline and beaches, coastal 17 18 resiliency structures, waterfront parks, greenways, and dredging sites. We recommend the City Council's, 19 20 we commend the City Council's efforts to draw attention to port safety and resiliency in today's 21 2.2 hearing. The city, through plans like the NYC 23 Comprehensive Waterfront Plan, Create NYC, and the 24 EDC's waterfront management maintenance, ah, system that we've discussed a lot today, as well as recent 25

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 87 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	changes in the city's zoning code through the zoning
3	for coastal flood resiliency have put forth many
4	proposals for strengthening maritime ports and
5	coastal resiliency. Key questions to consider from
6	this point are how these plans integrate or cross
7	reference one another and what we can do to measure
8	progress when these recommendations are made or
9	reforms are instituted. Three things could be
10	improved - interagency coordination, measuring the
11	progress and maintenance needs over time, a
12	commitment from the administration to back a
13	collective vision for port resiliency and
14	sustainability across the city. The role of the city
15	and regions ports are sometimes shrouded in mystery
16	for the public, for the public and lawmakers. The
17	port and maritime sector is and can be even greater
18	in this 21st century economic driver while rising to
19	meet the critical needs of local environmental
20	justice communities. We applaud the recent efforts
21	by the Port Authority of New York and New Jersey to
22	deploy a more, to deploy more clean vehicles at Red
23	Hook terminals and we can mend the city's effort to
24	create a marine terminal at Hunt's Point. But a
25	broader vision for maritime ports and the working

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 88 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	waterfront in the city is absent. We recently
3	published recommendations in the Waterfront
4	Resiliency Platform for the next mayor of New York
5	City, which include prioritizing first a focus on
6	five-borough green maritime port vision, i.e.
7	offshore wind, decarbonization, electrification,
8	ecological restoration, a thriving five-borough ferry
9	service, retaining waterfront industrial zones that
10	foster local career pathways and green and blue jobs,
11	and moving more goods by water. Turning to Intro
12	1679, Waterfront Alliance supports the goal of
13	living, of studying shoreline protection structures
14	and advancing natural shoreline protections. Living
15	or nature-based shorelines stabilize the shoreline
16	and provide habitat restoration, ecosystem services,
17	wave attenuation, improve water quality, and
18	facilitate recreational activities like kayaking.
19	Compared to conventional hardened or [inaudible]
20	shoreline stabilization methods, living and nature-
21	based shorelines provide 25, up to 25% more
22	biodiversity and can reduce tidal energy, filter and
23	reduce
24	SERGEANT AT ARMS: Time expired.
25	SARAH DOUGHERTY: Um

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 89 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	CHAIRPERSON VALLONE: You can finish up,
3	Sarah, that's fine. You can finish up.
4	SARAH DOUGHERTY: Thank you. Um, I'll
5	try to make it quick. Um, so we strongly support
6	living shorelines. Um, Waterfront Alliance through
7	its Waterfront Edge Design Guidelines rating system
8	recently verified a cement plant in the South Bronx
9	for its innovative design at the water's edge, which
10	restored wetlands and created public access, even
11	alongside an industrial waterfront site. To that end
12	we recommend that legislation includes specific
13	language on first whether the city's existing
14	shoreline protections align with best practices
15	outlined in the Waterfront Edge Design Guidelines,
16	specifically category 3, edge resilience credits and
17	appendix B, shoreline stabilization and decision-
18	making, that this legislation incorporate a citywide
19	rating system, restoring system for waterfront edge
20	resiliency and ecological aligned with WEDG, and
21	lastly incentives such as expedited permitting
22	between DEC, Army Corps, and Department of City
23	Planning are in place to encourage widespread
24	adoption of naturalized shorelines. Thanks for the
25	

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 90 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	opportunity to testify today, and apologies for going
3	over time.
4	CHAIRPERSON VALLONE: And, Sarah, thanks
5	for making it waiting to the end, and we always love
6	looking forward to your reports, ah, and working with
7	your alliance. It's so important. And I know Chair
8	Brannan and I are, are gonna be right on the heels of
9	some new bills after this, so you may be, you may see
10	some of your wording right in those bills, so we're
11	all on the same mission here.
12	SARAH DOUGHERTY: Thank you.
13	COMMITTEE COUNSEL: Thank you. Our next
14	and last registered speaker is Michael Dulong.
15	Please begin.
16	SERGEANT AT ARMS: Time starts now.
17	COMMITTEE COUNSEL: Please once, please
18	hold on one second. I think we have to just unmute
19	you.
20	MICHAEL DULONG: Sure. I think you can
21	hear me now, right?
22	COMMITTEE COUNSEL: Yes.
23	MICHAEL DULONG: Great point, great
24	points, Sarah. Good afternoon, Chairman Vallone,
25	Chairman Brannan, um, and thank you for the

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 91 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	opportunity to testify today. I'm gonna testify in
3	support of 1679. Um, and thank you for your
4	leadership in pursuing a, a study of all 520 miles of
5	New York's shoreline. Um, we believe, I want to talk
6	about why we believe it's necessary and respectfully
7	suggest some ways to strengthen the bill. Um, I, in
8	all of your remarks today it's very clear climate
9	change is something that is going to grow worse.
10	We're already seeing sunny day flooding, ah,
11	especially out in Queens. Ah, we're seeing an
12	increase in localized flooding, ah, in streets and
13	homes due to precipitation, increased combined sewer
14	overflow, and an increased risk of storm surge. Um,
15	in your remarks today, Council Member Brannan, ah,
16	you talked about the, the 19 billion dollars that
17	Sandy cost the city in damages. Ah, 43 New Yorkers
18	died. Um, 433,000 New Yorkers' homes are in the
19	flood plain and were affected by Sandy. Ah, so, many
20	of those are low-income New Yorkers and people of
21	color, and so clearly something needs to be done to
22	prevent that from happening again and the problem is
23	growing worse. The federal study that is happening
24	now, the Harbors and Tributaries Study, is not going
25	to account for all of these problems for all these,
I	I

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 92 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	for all of sea level rise impacts. It is focused
3	only on storm surge and does not address blue sky
4	flooding, or flooding that will occur due to rising
5	tides. Ah, and so New York City needs its own plan
6	that will either complement the federal government's
7	plan, if the federal government ever asks, or will
8	step in, um, act where the federal government won't.
9	And so a few ways that we think you could strengthen
10	the bill. First, ah, resiliency planning is
11	obviously very complex and the people in communities
12	know exactly where they are vulnerable. They know
13	where flooding happens regardless. They know, um,
14	where the solutions might be and what those solutions
15	might be, and would be able to push for those. Ah,
16	so we think there needs to be not just community
17	participation, but community leadership in devising
18	these plans, and we hope the bill would set forth a
19	framework to allow for that. And, as general
20	community engagement doesn't also, doesn't always
21	result in equitable participation, um, we think that
22	there should be a racial equity guideline spelled out
23	in the bill. Um, now obviously some, a lot of
24	planning has taken place. EDC talked about it today.
25	Ah, southern Manhattan has gotten the, the lopsided

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 93 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	majority of that planning and, ah, and some of it is
3	great planning. We just want this study to, and
4	resources of this study to go to places where there
5	hasn't been that type of plan. So I hope that the
6	efforts that have already been done would not be
7	duplicated but that they can be incorporated. Um,
8	and that includes all the studies that EDC is doing
9	of its
10	SERGEANT AT ARMS: Time has expired.
11	MICHAEL DULONG:what the city owns.
12	Ah, I just have two more things to say, if that's all
13	right.
14	CHAIRPERSON VALLONE: Go ahead, Michael.
15	MICHAEL DULONG: Um, and so of the one-
16	third of the city that's owned privately, we're
17	already seeing developers, ah, want to put in their
18	own piecemeal, um, structures. So I'm speaking
19	specifically about the Two Trees, the Ring Project in
20	Williamsburg. Um, we haven't taken a position on
21	that, but we want, if we're going to build in the
22	waters we want to build one time, we want to get it
23	right, and we want to protect the communities, not
24	just some buildings. So we do need a plan for that
25	other third. And the last, of course we appreciate

COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 94 1 WITH COMMITTEE ON ECONOMIC DEVELOPMENT 2 and support the living shorelines or the preference for living shorelines, um, as the best way to protect 3 communities, protect ecology. One point, um, that 4 we're concerned about is that we cannot build 5 6 ourselves out of this problem completely, and there 7 will be some need for strategic retreat. We hope 8 that the report and the study will be able to identify those areas, identify where that might be 9 necessary as a potential solution so that we can have 10 those on paper and actual begin those conversations. 11 12 So thank you very much, ah, and we support the bill and we appreciate your, ah, your support for the 13 14 study. 15 CHAIRPERSON VALLONE: Thank you, Michael. 16 COMMITTEE COUNSEL: Thank you very much. Ah, at this point Mr. Dulong was our last registered 17 18 speaker. If we have inadvertently missed anyone who has registered to testify today and has yet to have 19 20 been called, please use the Zoom raise hand function and you'll be called in the order that your has been 21 2.2 raised. Seeing none, I will turn it over, ah, back

over to Chair Brannan and Chair Vallone to make any

closing remarks and to adjourn the hearing.

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1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 95 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	CHAIRPERSON BRANNAN: Thank you, Kris.
3	Um, yeah, I, I, you know, I think this, I think we
4	learned a lot today. I think we got a lot of ideas
5	for stuff we need to do to hold folks accountable,
6	um, and again, um, you know, we shouldn't have to
7	wait for these hearings to get updates that aren't,
8	um, as satisfactory as we'd like to hear. Um, I
9	certainly, um, would hope that the agencies share our
10	urgency a little bit more. Um, you know, Earth Day
11	is great, but Earth Day is every day. Um, time is
12	not on our side here in any of these projects and
13	thinking really about communities that are on the
14	front lines of, ah, extreme weather is what keeps us
15	up at night, um, and I, I do think that some more
16	reporting would help, ah, as far as accountability is
17	concerned on some of these updates. I think today
18	some of the agencies were not nearly as prepared as
19	they should have been. Unfortunately, that's not new
20	with some of these hearings, but we don't let that
21	discourage us. We let that inspire us to do better,
22	to come up with some legislation to hold these folks
23	accountable. So, um, but I'll, I'll turn it over to,
24	ah, to Chair Vallone for some closing remarks. But
25	

COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 96 1 WITH COMMITTEE ON ECONOMIC DEVELOPMENT 2 thank you, ah, Kris, and all the committee, ah, who worked hard behind the scenes to make this possible. 3 CHAIRPERSON VALLONE: That's right. Kris 4 5 and the team, this was a flawless hearing. So thank 6 you. And like Chair Brannan said, ah, especially for 7 the advocates who waited to the end, I still see you 8 there, Michael and Sarah, and some of the folks. Ah, your, your advice and words are, do hit home and we 9 10 do include, you'll see in the bills right after this, Justin and the team and I are already working 11 12 together on that, and that's why these surveys and data are so important to put into legislation because 13 14 if one thing we've learned over the last eight years 15 together if, if we don't we get answers like today. 16 So we have to put the bills in and we have to mandate it, and, ah, I, I see already what my question for 17 18 the administration is gonna be next week on the capital, it's gonna be prioritizing this 700 million 19 20 dollars that's already been identified for shorefront capital repairs that has yet to be done. So if we're 21 2.2 really gonna put a stamp on a green future for New 23 York City it's got to be in the budget. We can do all the studies in the world we want, but if we don't 24 25 fund it it's not gonna happen. So, um, I thank

1	COMMITTEE ON RESILIENCY AND WATERFRONTS JOINTLY 97 WITH COMMITTEE ON ECONOMIC DEVELOPMENT
2	everyone for that. I thank everyone for today's
3	hearing, and I think Justin and I together, um, after
4	celebrating Earth Day, like you said, every day is
5	Earth Day, so with that I think we'll bring our
6	hearing to a close. And on behalf of Chair Brannan
7	and I, myself, thank you, God bless everyone.
8	[gavel]
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## CERTIFICATE

World Wide Dictation certifies that the foregoing transcript is a true and accurate record of the proceedings. We further certify that there is no relation to any of the parties to this action by blood or marriage, and that there is interest in the outcome of this matter.



Date \_\_\_\_\_ June 12, 2021