CITY COUNCIL CITY OF NEW YORK ----- Х TRANSCRIPT OF THE MINUTES Of the COMMITTEE ON GOVERNMENTAL OPERATIONS ----- Х December 7, 2020 Start: 11:40 a.m. Recess: 6:11 p.m. HELD AT: Remote Hearing B E F O R E: Fernando Cabrera CHAIRPERSON COUNCIL MEMBERS: Ben Kallos Alan Maisel Bill Perkins Keith Powers Ydanis Rodriguez Kalman Yeger I. Daneek Miller Laurie Cumbo

A P P E A R A N C E S (CONTINUED)

Michael Ryan, Executive Director Board of Elections

Dawn Sandow, Deputy Executive Director Board of Elections

Amy Loprest, Executive Director New York City Campaign Finance Board

Eric Friedman, Assistant Executive Director for Public Affairs New York City Campaign Finance Board

Susan Lerner, Executive Director Common Cause New York

Chris Hughes, Policy Director Rank Choice Voting Resource Center

Sean Dugar, Education Program Director Rank The Vote NYC

Pedro Hernandez, Senior Policy Coordinator Fair Vote

Josue Pierre, Member Democratic State Committee

L. Joy Williams, President Brooklyn NAACP Rachel Bloom, Director of Public Policy and Programs Citizen's Union

Kirsten John Foy, Reverend

Kate Doran League of Women Voters of the State of New York

Rob Richie, President and CEO Fair Vote

Lurie Daniel Favor, Interim Executive Director Center for Law and Social Justice Medgar Evers College

Benny Poy, Northeast Program Coordinator NALEO Educational Fund

Mona Davids, President Social Impact Strategies

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 4
2	SERGEANT-AT-ARMS: Good morning. And at
3	this time, will sergeants please start their
4	recordings?
5	SERGEANT-AT-ARMS: Recording to PC started.
6	SERGEANT-AT-ARMS: Recording the cloud all
7	set.
8	SERGEANT-AT-ARMS: Backup is all set. And,
9	Sergeant Hannah, would you please start with your
10	opening?
11	SERGEANT-AT-ARMS: Good morning. And
12	welcome to today's remote New York City Council
13	hearing of the Committee on Governmental Operations
14	at this time, would all panelists please turn on
15	their videos? Please place electronic devices on
16	vibrate or silent mode. If you wish to submit
17	testimony, you may do so at
18	<pre>testimony@council.nyc.gov. Again,</pre>
19	testimony@council.nyc.gov. Thank you. Chair, we're
20	ready to begin.
21	CHAIRPERSON CABRERA: Good morning. My
22	name is Fernando Cabrera and I am the Chair of the
23	Committee on Governmental Operations. We been joined
24	by our colleagues and members of the committee; quite
25	a few, so let me go down the list. Council member

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 5
2	Majority Leader Cumbo, Council member Powers,
3	Cornegy, Lander, Adams, Ampry-Samuel, Kallos, Louis,
4	Maisel, Miller, Rodriguez, and Yeger. Today, the
5	committee will be holding an oversight hearing on the
6	implementation of ranked choice voting, also known as
7	RCV in New York City. In 2019, New York City voters
8	approved with 74 percent of the vote a ballot
9	proposal to implement a ranked choice voting system
10	for all local primaries and special elections. This
11	includes races for Mayor, Public Advocate,
12	Comptroller, borough president, and city Council.
13	Well this is a new voting system for New Yorkers, it
14	is not new. It exists in jurisdictions of different
15	sizes across the United States. Beginning in 2021,
16	New York City voters will be asked to rank up to five
17	candidates in the order of preference, instead of
18	selecting just one candidate in each contest. If one
19	candidate receives more than 50 percent of the first
20	choice votes, that candidate will be the winner. If
21	no candidates receive more than 50 percent of the
22	first choice votes, the candidate with the fewest
23	numbers of first choice votes will be eliminated and
24	voters who ranked their candidate first will have
25	their second choice candidate counted instead. This
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1	COMMITTEE	ON	GOVERNMENTAL	OPERATIONS
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process will repeat as necessary until two candidates 2 3 remain, at which point, the remaining candidate with 4 the most votes is declared the winner. Today, the 5 committee expects to hear an update from the board of elections on their preparations to implement this 6 2021 is the biggest year for local races in 7 system. 8 recent memory with open contests for all citywide 9 offices and two thirds of the city Council seats. We cannot afford to get this wrong. Community outreach 10 11 and voter education will also be critical to the 12 success of the RCV rollout and I am pleased that the 13 campaign finance board has already begun planning 14 their outreach campaign. In September, the board 15 testified before this committee and shared a roadmap detailing its efforts to engage community partners 16 17 and prepare simple materials in multiple languages so 18 that voters in next year special and primary 19 elections are informed when they cast their first RCV 20 ballots. I look forward to hearing updates from the 21 board today on their voter outreach campaign. I also hope to hear a commitment from the board of elections 2.2 23 to collaborate with the campaign finance board around RCV in 2021 and beyond. Additionally, we will be 24 hearing to bills, introduction number 1994 sponsored 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 7
2	by Council member Alika Ampry-Samuel in relation to a
3	voter education campaign regarding ranked choice
4	voting and pre-considered introduction sponsored by
5	Council member Lander in relation to the reporting of
6	unofficial election night results for ranked choice
7	voting. I will let the bill sponsors give more
8	details in their statement, however, I want to thank
9	them both for their commitments to the voters of New
10	York City. Change is hard, but I believe we can
11	ensure that voters are equipped to face these
12	changes. These bills will help us get there. Thank
13	you to my colleagues for joining today's hearing and
14	the many staff working behind the scenes to ensure
15	this remote hearing runs smoothly. I also want to
16	thank my committee staff for the work on this issue.
17	I called them the dream team. Committee counsel CJ
18	Murray, senior policy analyst Emily Fort John,
19	Elizabeth Cronk and senior finance analyst Sebastian
20	Bocce in my communications and legislative director,
21	Clare Michael Vane. I would be remiss if I did not
22	acknowledge that BOE is dealing with the coronavirus
23	outbreak in my own borough the Bronx. To those BOE
24	employees who have gotten sick, please note that we
25	are thinking of you and we wish you a speedy

COMMITTEE ON GOVERNMENTAL OPERATIONS 1 8 recovery. I would like now to write Council member 2 3 Lander to give a statement on his bill. 4 COUNCIL MEMBER LANDER: Let me defer to Council member Ampry-Samuel if she wants to go first. 5 CHAIRPERSON CABRERA: What was that, 6 Council member? 7 COUNCIL MEMBER LANDER: Oh. I was just 8 9 deferring to Council member Ampry-Samuel's bill. I think it was ahead of mine. 10 COUNCIL MEMBER AMPRY-SAMUEL: Is that 11 okay, Chair? 12 13 CHAIRPERSON CABRERA: Absolutely. 14 Absolutely. 15 COUNCIL MEMBER AMPRY-SAMUEL: Ι appreciate that, Council member Lander. Thanks, 16 17 Chair Cabrera for holding this hearing and the 18 opportunity to speak on my ranked choice voting voter 19 education bill, Intro number 1994 that was introduced in July. As we look at election role for around the 20 state and country, we have to keep historical voting 21 rights at the forefront of this reform. A robust 2.2 23 multifaceted voter outreach and education campaign is an essential best practice. Voters in other states 24 25 like Greek choice voting, but we must do our part to

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 9
2	set up every voter for success. The transition to
3	ranked choice voting from the current system is a
4	major change. We have been using paper ballots since
5	2007 and confusion persists at polling sites
6	throughout the city today. A new tally system
7	invites the level of analysis that can be absolutely
8	intimidating in an already fraught system. With this
9	knowledge, it is our responsibility to provide
10	purpose and all-embracing education to voters.
11	Anything less is voter suppression. The city tried
12	to call for a plan for timely implementation of
13	ranked choice voting. Today, we are just weeks
14	before the first special election and the board of
15	elections and scrambling to find a vendor. It is
16	imperative that we, the New York City Council, step
17	into ensure that voters aren't further adversely
18	affected. My bill, Intro 1994, highlights the
19	requirement for a comprehensive public education
20	campaign that is necessary and it needs to happen
21	now. We are looking at special elections and he news
22	and world dominating pandemic that required ramped up
23	and significant efforts to ensure that all voters are
24	reached. This is a very difficult time. Through
25	partnerships, there is an opportunity to raise
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 10
2	awareness through traditional media, including local
3	papers, radio spots, print materials available at
4	public libraries, but I also want to say that funding
5	for small, community based operations will go a long
6	way in education efforts. As this bill highlights,
7	and out lies, mobilizing New York City's extensive
8	public infrastructure like NYC kiosks, city agencies,
9	bus subway ads, and social media will benefit the
10	voter education campaign. We can use the New York
11	City's Census outreach as a best practice model on
12	how to reach New Yorkers, but we know that that too
13	is a challenge. This is not about whether we should
14	have ranked choice voting. That's a whole other
15	story. That has already been decided. This is
16	simply about making sure that voters in districts
17	that have been historically disenfranchised are not
18	further pushed out and left behind. That is the
19	purpose of this bill. To educate the voters. And
20	how do we do that into ensure that the agencies are
21	doing what they are supposed to do. So, thank you,
22	Chair, for the time and I look forward to today's
23	discussion.
24	CHAIRPERSON CABRERA: Thank you so much,
25	Council member, and thank you for your leadership on

1 COMMITTEE ON GOVERNMENTAL OPERATIONS

2 this issue. Before we hear from Council member 3 Lander, let me recognize that we have also been 4 joined by Council member Eugene and Council member 5 Perkins. With that, let me turn it over to Council 6 member Lander.

7 COUNCIL MEMBER LANDER: Thank you very much, Chair, for convening this hearing and for 8 9 allowing me to differ to Council member Ampry-Samuel this bill was introduced before mine. Honestly, I 10 11 support my bill for reasons I will say, but, of the 12 two, I think hers is even more important on today's 13 calendar and I am proud to be a cosponsor and also I 14 knew she would give an eloquent opening statement. 15 You know, as she said last year, the voters in the 16 city of New York voted overwhelmingly by referendum 17 to adopt ranked choice voting. Let's remember was 18 almost three quarters of New Yorkers across all the 19 boroughs with overwhelming majorities in the Bronx, 20 Brooklyn, and Queens and Manhattan. And I think they 21 made a good decision. You know, my read on ranked 2.2 choice voting around the country is more people 23 participate. More women and people of color are elected. You get better, less hostile and nasty 24 elections and you certainly avoid the need for 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 12
2	expensive runoffs. But, as Council member Ampry-
3	Samuel said, whether you agree with what the voters
4	voted last year or not, ranked choice voting is now
5	here and it is in our collective interests to make it
6	work as well as at possibly can to make sure that no
7	one is disenfranchised, to provide good information,
8	to make sure the results are reported clearly, and to
9	do our job in oversight to make sure it is being
10	implemented effectively. So I'm grateful for you,
11	Chair, for convening this hearing so that we can make
12	sure it is. I completely support Council member
13	Ampry-Samuel's bill to ramp up and increase outreach
14	across all communities. Everyone that is capable of
15	ranking their preferences, but that doesn't mean that
16	everyone knows what it is going to look like on the
17	ballot, how to do it, that this is the first
18	opportunity to understand and then think about in
19	advance. We can achieve that. You know, we can help
20	people understand what it is and make sure that it is
21	a successful election. So I really support her bill.
22	My bill relayed which is a pre-considered bill on
23	the agenda for the first time today, would require
24	the New York City Board of elections to report on
25	election night not only the first place tallies,

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 13
2	which is what may well happen otherwise if we don't
3	pass this bill, but the round by round tallies. The
4	tabulation of what is happening in round one, round
5	two, round three until there is a winner. That is
6	how the final results are going to be tabulated.
7	That is what is going to determine who wins these
8	races and, if we only, on election night, report the
9	first-place votes without showing the counting, I
10	think we are going to confuse people. I think some
11	days later when they get the results, they're going
12	to you know, we are not going to a been
13	transparent. We also have the challenge that we will
14	have more absentee ballots to count, in all
15	likelihood, in the elections this year, just as we
16	did in this past year. But I think that is even more
17	reason to make sure that the election night results
18	that we report look like what is reported
19	subsequently. It's my understanding and we will hear
20	about it today, that the tabulation machines are
21	perfectly capable of doing that and that you can see
22	the results tabulated by columns so you know all the
23	first-place votes, but then you will also see what
24	happens in the subsequent rounds and, ultimately, who
25	the winner is and, even if, on election night, we

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 14
2	only have 70 or 75 or whatever percent of the vote it
3	will be, it is still better to count all the votes,
4	provide all the information so that we are
5	transparent and giving all the we can to people
6	rather than having the kind of barrage of first-place
7	votes replaced by the leader information of the
8	ranked choice tabulation. Thank you very much. I
9	look really forward to the hearing.
10	CHAIRPERSON CABRERA: Thank you so much,
11	Council member and I will now turn it over to our
12	moderator, Council member CJ Murray to go over some
13	of the procedural items.
14	COMMITTEE COUNSEL: Thank you, Chair
15	Cabrera. I am CJ Murray, counsel to the Committee on
16	Governmental Operations. Before we begin testimony,
17	I want to remind everyone that you will be on mute
18	and you are called on to testify, at which point, you
19	will be unmuted by the host. I will be calling on
20	panelists to testify. Please listen for your name to
21	be called. The first panel last to give testimony
22	today will be representatives from the New York City
23	Board of elections and the New York City campaign-
24	finance board. For the Board of Elections, executive
25	director Mike Ryan will be providing testimony and

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 15 2 Deputy Executive Director Dawn Sandow will be available to answer questions. For the Campaign-3 Finance Board, testimony will be provided by 4 5 executive director Amy Loprest and assistant executive director for public affairs Eric Friedman. 6 7 Panelists, I will call on you when it is your turn to speak. During the hearing, if a Council member who 8 9 would like to ask a question of a specific panelist, please use the zoom raise hand function and I will 10 11 call on you in order. We will be limiting Council member questions to five minutes which includes the 12 13 time it takes the panelists to answer your question. 14 Please note that, for ease of this virtual hearing, 15 there will not be a second round of questioning 16 outside of questions from the committee Chair. All 17 hearing participants should submit written testimony 18 to testimony@council.nyc.gov. Before we begin 19 testimony, I will administer the oath. Executive 20 Director Ryan, Deputy Executive Director Sandow, 21 Executive Director Loprest, and assistant Executive 2.2 Director Freedman, please raise your right hand. And 23 then call on each of you individually for a response. Do you affirm to tell the truth, the whole truth, and 24 nothing but the truth before this committee and to 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 16
2	respond honestly to Council member questions.
3	Executive Director Ryan?
4	EXECUTIVE DIRECTOR RYAN: Yes.
5	COMMITTEE COUNSEL: Deputy Executive
6	Director Sandow?
7	DEPUTY EXECUTIVE DIRECTOR SANDOW: Yes.
8	COMMITTEE COUNSEL: Executive Director
9	Loprest?
10	EXECUTIVE DIRECTOR LOPREST: Yes.
11	COMMITTEE COUNSEL: Assistant Executive
12	Director Freedman?
13	ASSISTANT EXECUTIVE DIRECTOR FREEDMAN:
14	Yes.
15	COMMITTEE COUNSEL: Thank you.
16	Executive Director Ryan, you may begin your
17	testimony.
18	EXECUTIVE DIRECTOR RYAN: Yes. Chair
19	Cabrera and Council members, thank you for the
20	opportunity to testify on behalf of the board on this
21	very important issue. Chair Cabrera, I understand
22	that this committee has quite a robust agenda. Time
23	is limited. With respect to Intro 994, that details
24	responsibilities of that Campaign-Finance Board, not
25	the New York City Board of Elections and, in fact,
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 17
2	1057 G places the public education aspects of ranked
3	choice loadings into the ambit of the Campaign
4	Finance. That said, the board is, in fact, standing
5	at the ready to partner with the Campaign Finance
6	Board to provide any information and assistance that
7	the Campaign Finance Board needs in order to complete
8	its mission. As in reverse under other
9	circumstances, the Campaign Finance Board assists the
10	city board when necessary. I know that there been
11	conference calls. Everything is a Zoom conference
12	these days. I know that there is been several of
13	those between their respective entities. The board
14	has also established its landing page on its website
15	will be ready to be populated with content once that
16	is all completed. So, then we get to the, as yet,
17	numbered Intro introduced by Council member Lander.
18	And I just would like to defer to the Chair on how
19	would we make best use of our time with respect to
20	that. If it makes more sense to get right to the
21	questions and answers so that we make sure that we
22	are answering the city Council questions
23	specifically, but certainly I would like to do that.
24	I would also like to say that the board shares with
25	Council member Ampry-Samuel's concerns that the
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 18
2	public education piece of this is a very, very
3	foundational a little bit about the success of RCV
4	and also the ability of individual voters to
5	participate effectively in the voting process and to
6	have meaningful access to the voting process. So,
7	that underscores our readiness, as well, to stand
8	shoulder to shoulder with the Campaign Finance Board
9	to make certain that all of that work gets done.
10	That said, it is a concern, as well, that that gets
11	done effectively and it must dovetail neatly you with
12	the poll worker education piece these ballots will
13	look different at the poll sites and we want to make
14	sure two things: one, that there is no actual
15	interference with the voters right to vote and also
16	that there is no. It's a good interference. And
17	that could even come in the form of a well-meaning
18	coworker trying to explain the ballot to the voter
19	and have it look like they are guiding them in a
20	particular direction. These are the sensitivities
21	that we all must deal with. CFP, the board, and the
22	Council and the public at large. So, that said,
23	Chair Cabrera, I please would take direction from you
24	in that regard.

1 COMMITTEE ON GOVERNMENTAL OPERATIONS

2 CHAIRPERSON CABRERA: I thank you so
3 much, Director Ryan. Feel free to address Lander's-4 Council member Lander's bill. That way it will make
5 it easier for her questions and where to director
6 questions.

7 EXECUTIVE DIRECTOR RYAN: Yes. Certainly. The other thing I would be remiss if I 8 9 did not mention we begin our official communication with the state Board of Elections regarding ranked 10 11 choice voting on December 19th, 2019 by way of written communication seeking to have the messaging 12 13 and the processing of potentially two or multipage 14 ballots at the poll sites and some changes to the 15 election system that the city board is not permitted to do of its own volition. So, that communication 16 17 began last December. In February, we met with our 18 election machine vendor, ESNS, to discuss ranked 19 choice voting and then shall we say and then Covid 19 20 which created a pause for everyone. We resumed our communication with the state Board of Election on 21 June-- written communication, not just verbal, on 2.2 23 June the 17th and there have been numerous written communications back-and-forth. Last week it seems as 24 if the state to a decision on whether or not approval 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 20
2	or certification of the algorithm software necessary
3	to process the election results, that did not happen.
4	So, we are proceeding at pace with respect to our
5	process. Coincidentally, today's the last day to
6	answer the request for proposals that was published
7	on November the 16th. And we already have some
8	vendors that have responded. We also have a backup
9	plan because the current vendor that we use has a
10	utility that allows for the processing of the
11	results. So, there is a plan in place for that.
12	Getting to the substance of Councilman Lander's
13	proposal or intro, we share the transparency goal,
14	but we must say that, under the present
15	circumstances, in order for us to process round one
16	beyond round one, we need access to what is called
17	the castable record. The cast will record resides on
18	the portable memory devices on each of the individual
19	DS 200 machines that are deployed in the field. What
20	we get on election night are the aggregate results by
21	election district, not the individual cast will
22	record. And in order to effectively process what
23	happened in round one, who gets to move on and around
24	to, and beyond, we need those cast votes records in
25	order to be able to make that process complete. So,

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 21
2	leaving off to the side the other issues associated
3	with not a simple plurality, but at 50 percent plus
4	one, which is the way the ranked choice voting must
5	work, we need to be able to do that each round with a
6	level of specificity. I'm week, under the present
7	circumstances, we don't have literally did not
8	have the ability to have access to the castable boat
9	records on election night. Now, moving on to
10	somebody other concerns, we have recently seen a
11	remarkable uptick in absentee balloting and, when you
12	are doing that and I don't mean to be overly
13	elementary about this, but when you are doing that
14	and you are seeking to establish a percentage, having
15	the full universe of numbers available to establish
16	the percentage is an essential aspect of that. So,
17	if we have a large number of absentee ballots and
18	particular campaigns are better at conducting an
19	absentee ballot operation and others who appeared to
20	be in third place on election night could very well
21	leapfrog in the first place and then that
22	transparency may become murky to the general public.
23	Like how could this happen? We want full faith in
24	the process and I think that that is going to include
25	an effective public education program, but also that

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 22
2	the board does not put out results that ultimately
3	are potentially more confusing to the voters than
4	they would be if we take it in stride and step-by-
5	step. So, I think, when you look at the results on
6	election night, it all seems kind of easy. You get
7	votes and you do math and there they are. But we
8	have worked very diligently to be extremely
9	transparent in our election night results by making
10	sure that we sped up the process of completing that
11	work on election night so people aren't waiting until
12	three or 4 o'clock in the morning to find out who has
13	prevailed apparently. And we do a very good job at
14	that. This is introducing an entirely new layer do
15	that and the system is designed to process aggregate
16	results based on election districts, not the
17	individual votes cast on election night. So, we need
18	access to those individual cast boat records in order
19	to be able to process each subsequent round because
20	this is a different way to go vote tabulation. It
21	makes it to the next round will affect the outcome.
22	So, having a full complement of all of the votes cast
23	is the cleanest way to do it, for sure, and on
24	election night, the way that the system is set up, we
25	just don't have the ability to do that presently.

1COMMITTEE ON GOVERNMENTAL OPERATIONS232And I know I said a lot, so, perhaps it would be best3that we pause there and then we can, hopefully, get4into a more technical exclamation of that such as a5lawyer and a non-tech person can give under these6circumstances.

7 CHAIRPERSON CABRERA: Thank you so much, Director Ryan. Let me just share with my colleagues. 8 9 I'm probably only going to be asking questions just for about 10 minutes. I know we have a lot of 10 11 colleagues that have questions, so I want to defer to 12 them quickly so you won't have to be waiting long and 13 then I will come back with wrapping up with a set of questions before we go to CFB. I want to focus on 14 15 first, Director Ryan, on the software. We understand that, in October, the state board provided BOE with a 16 17 draft testing plan for the CRP tabulation software. 18 What testing will be required under the draft plan 19 and how long is such a test expected to take? 20 EXECUTIVE DIRECTOR RYAN: So, based on 21 our current understanding of the position that the 2.2 state board has taken, the state board met on 23 December the 3rd and this issue was brought up. The state board commissioners did not come to a consensus 24

on whether or not they will require testing either

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 24
2	for approval or certification for the algorithm
3	software. So, I probably glossed over it in my
4	statement, but that is what I said when I that is
5	what I meant when I said we will be proceeding at
6	pace. If the state Board of Elections is going to
7	remain with its current position, which is no
8	position, then the city Board of Elections is going
9	to keep moving forward and do what needs to be done
10	in order to complete implementation. We have, as I
11	said, we have the RFP out. We are getting responses
12	back. We have the projected contract date of January
13	the 15th and we have a fallback position in the event
14	that that is not completed for February, which is to
15	utilize the utility that ESNS presently has. That is
16	not our long-term goal, but it is been demonstrated
17	to us. It works and we would prefer to have a
18	separate vendor provide that for us. And we also
19	understand that it is possible that there is at least
20	one entity out there that has a software that might
21	be available at no cost, based on general
22	availability and their interest in seeing RCV be more
23	widely used.
24	CHAIRPERSON CABRERA: So, what would
25	happen if the state board determines the

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 25
2	certification requires, how would be out he conduct
3	the upcoming special election? Let's say it would
4	take a bit longer than you expected it which I would,
5	to be honest with you, be hopeful that they were
6	already have told you either way. I don't understand
7	why can't they just tell you either way so you can go
8	ahead because we are running out of time here. But
9	what would happen in such a case?
10	EXECUTIVE DIRECTOR RYAN: It does not
11	appear that the state board is going to take action
12	in that regard and we are going to be able to choose
13	a vendor of our choice or, in the worst case
14	scenario, use the backup, which can work. I can't
15	speak for the state Board of Elections, nor could I
16	speak for what actions they may take to attempt to
17	prevent the city Board from moving forward. We have
18	our mandate. The city charter is our guidepost in
19	this regard and we are going to proceed forward with
20	implementation unless and until all some higher power
21	and authority tells us not to.
22	CHAIRPERSON CABRERA: So, Director Ryan,
23	just so we can have it on record, you are confident,
24	then, that we would have the software ready and
25	selected by January 15th?

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 26
2	EXECUTIVE DIRECTOR RYAN: Yes. And, if
3	not, we have a backup plan, as well.
4	CHAIRPERSON CABRERA: Okay.
5	EXECUTIVE DIRECTOR RYAN: As I said,
6	that was already demonstrated to us last February
7	and, as I have been want to say, that the Howsian
8	[sp?] days when we thought that RCV was going to be
9	our biggest challenge for 2020, we had a meeting in
10	February to get ready for, you know, more than a year
11	later and, unfortunately, for everyone, the, you
12	know, circumstances took it turned into a completely
13	unpredicted and, in some respects, tragic direction.
14	CHAIRPERSON CABRERA: Director Ryan, I am
15	going to direct attention to the point that you made
16	as to the cast will record. For the average layman
17	person who don't understand what the cast vote
18	records are, what would be the process? What do you
19	anticipate will be a fair amount of time to be able
20	to put forth the result, the rank the RCV results
21	and then follow up with that? Why in some other
22	cities or stat, for example Maine and other states,
23	they are able to be rather quick about it and they
24	are able to be able to bring those results rather
25	quickly?

1 COMMITTEE ON GOVERNMENTAL OPERATIONS

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2 EXECUTIVE DIRECTOR RYAN: Well, in terms 3 of the overall results, that can this process we able 4 become very familiar with. The one thing I will say and perhaps we might be seeing some relief in that 5 regard and get us closer to where Council member 6 7 Lander wants us to land, it appears that the state 8 legislature is in the process of taking a critical 9 look on how we process all Boards of Elections, not just the city of New York, but all 62 counties, how 10 11 we process absentee ballots and the timing of when we 12 can process those absentee ballots. If some of those 13 changes that we have heard rumor might be happening 14 are made, we can canvass absentee ballots up to, you 15 know, the days leading up to election day. In which 16 case, it may very well be that those totals will be 17 included in the results that we report out on 18 election night and get us much closer to where 19 Council member Lander wants to land. So, that's a 20 piece of the puzzle and I would say that this is one 21 of those moments where we, as the board, even though 2.2 we already ministerial agency, we would, you know, 23 implore the city Council and the state legislature to work hand in glove so that whatever changes are made 24 25 squared nicely with the requirements on the state law

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 28
2	and also the requirements on the 1057 G and that we
3	don't move headlong here to do something and it
4	doesn't square well with, you know, what the state is
5	proposing as further changes to the process.
6	CHAIRPERSON CABRERA: I'm going to finish
7	a little earlier than anticipated because I really
8	we have a lot of Council members that have questions
9	and I know they are very eager. It's a very
10	important issue to them. And so, with that, I want
11	to pass it to the committee and then I'll come back
12	wrapping up with some questions. Thank you so much.
13	COMMITTEE COUNSEL: Thank you, Chair.
14	I will now call on Council members in the order they
15	have used the zoom raise hand function. Council
16	members, if you would like to ask a question and you
17	have not yet raised your hand, please do so now. You
18	will have a total of five minutes to ask your
19	question and receive an answer from the panelist.
20	The sergeant-at-arms will keep a timer and will let
21	you know when your time is up. Once I have called on
22	you, please wait until the sergeant has announced
23	that you may begin before asking your question.
24	First, we will hear from Majority Leader Cumbo
25	followed by Council member Powers and then Council

1 COMMITTEE ON GOVERNMENTAL OPERATIONS

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2 member Cornegy. Majority Leader Cumbo, you may begin 3 upon the sergeant's announcement.

SERGEANT-AT-ARMS: Time starts now.

5 MAJORITY LEADER CUMBO: Thank you. I want to thank everyone that is here. I want to thank my 6 7 colleagues for putting forth this legislation, but, in all due respect to my colleagues, I have to go off 8 9 the grid for a moment on this because this is such an incredibly important issue to with one of the largest 10 11 transfers of power as far as elected leadership and 12 seats. This is a really important issue and I feel 13 very passionately. What we see in the national elections of the role that African-Americans 14 15 specifically played, particularly women and our 16 seniors, and I believe that there is an impossibility 17 to educate people in the amount of time necessary on 18 what ranked choice voting will mean. Sure, it is 19 simple to just say, fill out the bubble, but, at the 20 same time, individuals that will be voting will not understand the calculus and the conversations of the 21 2.2 ability to fill out those bubbles and what those 23 bubbles will mean as far as they fill out the rank choice voting forms. So my question, in many ways, 24 25 is how much is the city prepared to pay to even

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 30
2	educate people on rank choice voting, given into
3	consideration that the census that the city put in
4	over 40 million and I believe the state, somewhere in
5	the ballpark of 70 million dollars. Are we prepared
6	to do that? I would also like to know what is
7	NYCHA's plan? How are we going to reach out to our
8	NYCHA residents in order to inform them that also
9	have one of the largest black and brown populations
10	in the city of New York? I also want to know
11	everything from when individuals have to turn in
12	their ballot, what percentage of them actually turned
13	over the ballot because they have been educated to
14	know to do that? When it comes to the judge is and
15	you have to rank maybe three or four out of six, how
16	many actually complete that process? They say all
17	throughout the country that rank choice voting is
18	working well for communities of color. While, New
19	York City is a totally different city and I would
20	also add that we don't know, in those cities, how
21	much the city spends on education. We don't know the
22	percentage of black and brown communities there. We
23	don't know what was the outreach plan. We don't know
24	any of those factors. And given the pandemic, I have
25	no confidence in our ability to reach our seniors, to

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	COMMITTEE ON GOVERNMENTAL OPERATIONS 31
2	reach those who are sheltering in place, and I do not
3	feel that it is a good use of our funds at this time.
4	Somewhere in the ballpark of 40 million dollars when
5	we have food insecurity, when we can't get food to
6	our seniors right now. We need to have our
7	priorities placed in other ways. So my first
8	questions really are what is the NYCHA plan at this
9	moment? What has been the community engagement
10	process thus far? And I know with the census, the
11	elected officials had a huge role and responsibility
12	in getting out the vote. We have not been educated
13	on rank choice voting at all. There has not been one
14	seminar. No one has asked us to participate. How
15	much money is being invested in rank choice voting?
16	EXECUTIVE DIRECTOR RYAN: Majority
17	Leader Cumbo, was your question directed to me?
18	MAJORITY LEADER CUMBO: I would say on
19	both for the Board of Elections. Yes.
20	EXECUTIVE DIRECTOR RYAN: So, we engaged
21	in a very
22	MAJORITY LEADER CUMBO: Or anyone qualified
23	to answer those questions.
24	EXECUTIVE DIRECTOR RYAN: Right. I
25	think, under the circumstances, that question would

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 32 2 be more aptly directed to the Campaign Finance Board, 3 respectfully. 4 MAJORITY LEADER CUMBO: All right. I need them to jump in quick because I'm on a timer. 5 EXECUTIVE DIRECTOR RYAN: 6 Right. 7 CHAIRPERSON CABRERA: Um--MAJORITY LEADER CUMBO: Campaign Finance 8 9 Board, are you here? EXECUTIVE DIRECTOR LOPREST: Okay. 10 Thank 11 you very much. So we have been planning and doing 12 research for about a year on how to educate voters 13 about rank choice voting. I haven't given my 14 testimony yet to explain the plan, but we have a 15 robust plan to partner with--MAJORITY LEADER CUMBO: But you are still 16 17 formulating the plan? And we are six or seven 18 months out of the election with special elections 19 coming up. So we're formulating a plan at this 20 point? 21 EXECUTIVE DIRECTOR LOPREST: We have a 2.2 plan. I mean, we've spent the past year formulating 23 the plan. We have a plan for how to implement the education campaign or break choice. 24 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 33 2 MAJORITY LEADER CUMBO: You're 3 contradicting what you're stating. You're stating 4 that you have -- that you're creating a plan, that you have a plan, and that the plan has been . It can 5 only be one of the three. 6 7 EXECUTIVE DIRECTOR LOPREST: We're in the process of creating-- we have a plan and we're in 8 9 the process of--MAJORITY LEADER CUMBO: You're creating or 10 11 you have a plan? That's what this hearing is about. 12 You have a plan or you're creating a plan? 13 UNIDENTIFIED: So--14 EXECUTIVE DIRECTOR LOPREST: We have a plan 15 and we are in the process of implementing that plan. Well, that's insufficient with an election, a special 16 17 election, a month or two away and a citywide election--18 19 SERGEANT-AT-ARMS: Time expired. 20 ERIC FRIEDMAN: One thing I'll say, 21 Council member -- And we appreciate the question. 2.2 And there are many details of the plan and how it's 23 being implemented in our testimony. But I would like to note that NYCHA is one of community partners that 24 we worked with over the years throughout this year 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 34 2 and we'll be working with thru next year to provide 3 information to voters about how to cast their votes 4 with confidence.

MAJORITY LEADER CUMBO: It's an 5 impossibility to begin the process of reaching out to 6 7 NYCHA at this time. If you had not already had a 8 plan and had been working a plan for the last year to 9 reach out to our NYCHA constituents and others. You know, this is going to be an issue of broadband. 10 11 This is going to be an issue of accessibility. This is going to be an issue of how do you educate people 12 13 during a pandemic where they have to social distance? 14 People shouldn't be coming into people's homes as 15 they did for census. It is an impossibility to 16 educate those that are most disenfranchised, that 17 don't have computer access. We have seen what the 18 breakdown in our education system that do not have 19 access to computers, to the Internet, that are not 20 able to be visited by people. The people that are 21 going to benefit the most from this are those with 2.2 Internet access, those that are younger, those that 23 can download apps and those are not what we have seen the voter base that impacted national elections. 24

25 Those individuals, African-Americans, Latinos, there

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 35
2	is no way to effectively communicate because I
3	have run a campaign there is no way to effectively
4	communicate to those individuals between now and
5	election day. This is going to be away for those
6	that have the ability to understand the calculated
7	same teach a complicated calculus to individuals to
8	say either you should rank choice vote, either you
9	should only vote for three people, either you should
10	vote for five people. Of manipulation that, for
11	those that are most in tune, will understand how to
12	operate. Those that are essential workers that are
13	fighting for their lives, that are trying to educate
14	their children that are single parents at home are
15	not going to have the time, capacity, or energy to
16	learn about the new calculus for rank choice voting.
17	It is an impossibility. This needs to be suspended
18	by the charter and, in addition to that, it needs to
19	be postponed for another election year. When the
20	voters voted for this, we were not in the middle of
21	the pandemic. This is an emergency and this is not
22	the best use of our time or our resources. So,
23	essentially, you have answered all of my questions
24	because I was, at least hoping that you would say
25	that, over the last year we have been educating

COMMITTEE ON GOVERNMENTAL OPERATIONS 1 36 2 people about break choice voting, but there is still 3 a plan that is being thought of, that is being 4 written out, that is about to be implemented. I 5 didn't even hear what is the budget amount that is being put forward for rank choice voting. That is my 6 7 final question. 8 ERIC FRIEDMAN: Appreciate the comments 9 and happy to talk more after we give provided information in our testimony. 10 MAJORITY LEADER CUMBO: I'd like to know 11 12 the budget amount. 13 EXECUTIVE DIRECTOR LOPREST: Right now, the 14 budget for just particularly for rank choice voting 15 is \$1 million. It's also--16 MAJORITY LEADER CUMBO: Is how much? 17 EXECUTIVE DIRECTOR LOPREST: It's also--18 MAJORITY LEADER CUMBO: Is how much? 19 EXECUTIVE DIRECTOR LOPREST: includes-а million dollars. 20 MAJORITY LEADER CUMBO: A million dollars. 21 And we spent \$40 million on the census and didn't 2.2 23 even get a huge turnout in that way. So, you are going to utilize \$1 million to implement a plan that 24 is still in the thought process? This is like--25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 37
2	this is like the most flagrant injustice that I have
3	seen politically ever. This is a political injustice
4	to our people and will finish my comments and
5	questions there. Thank you.
6	CHAIRPERSON CABRERA: Thank you so much,
7	Council member.
8	COMMITTEE COUNSEL: Thank you. Next,
9	we will hear from Council member Powers followed by
10	Council member Cornegy and then Council member
11	Lander. Council member Powers, you may begin upon
12	the Sergeant's announcement.
13	SERGEANT-AT-ARMS: Time starts now.
14	COUNCIL MEMBER POWERS: Thank you for the
15	testimony. I'm just going to go back to the Board of
16	Elections for a minute year. I might have heard
17	this, but I wanted to just clarify again. After
18	election night, how long or on election night, how
19	long do you believe under rank choice voting it will
20	take for the Board of Elections to tabulate we
21	know there will be paper afterwards, but how long do
22	you think there will be to take to tabulate the
23	results for election day under new rank choice
24	voting?
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1 COMMITTEE ON GOVERNMENTAL OPERATIONS

2 EXECUTIVE DIRECTOR RYAN: Well, I think 3 that is going to make a-- it'll be a difference 4 between what we can do for February and what we would do for a full citywide, right? The smaller the 5 contests, the more concentrated it is, the quicker we 6 7 get the machines back in the quicker we can do the 8 uploads and we can do that, presuming that we have 9 access to the facilities the next day, we can do that within several days. 4 to 5 days. But you also have 10 11 got to keep in mind that we have to receive the 12 absentee ballots, as well, up to seven days after the 13 elections for primaries. Thankfully, it doesn't 14 apply to -- rank choice doesn't apply to generals 15 because, for militaries, that would be 13 days. So 16 we need to need the full-- and I know we want to 17 separate it between absentee ballots and election day 18 ballots, but a ballot is a ballot is a ballot. А 19 vote is a vote is about. Everyone has their right to 20 have their vote not only counted, but meaningfully 21 counted. And so, we need that full 100 percent 2.2 universe of votes so that, when we are tabulating the 23 rounds, we are doing it with transparency and not using the rubric of transparency to create a lack of 24 transparency because results will seemingly change, 25

COMMITTEE ON GOVERNMENTAL OPERATIONS
 you know, from minute to minute as more votes get
 added to the process.

4 COUNCIL MEMBER POWERS: Yeah. I recognize 5 that, but that happens now also when the city changes in outcome based on-- like this year that happened 6 7 in a number of races. What I want to know is-- let's 8 take February, for example. On election night, what 9 do you anticipate we will know in terms of where the race stands under rank choice voting? And I'm using 10 11 [inaudible 00:47:10] since that is the most--

EXECUTIVE DIRECTOR RYAN: So, based on our reading about 1057 G as it presently stands, we would publish the first position votes for each of the candidates. But, Council member Powers-- and I don't mean to be overly argumentative, so please don't take it away.

18 COUNCIL MEMBER POWERS: No. That's okay. 19 EXECUTIVE DIRECTOR RYAN: Why rank 20 choice voting is different is because the results 21 are-- who was in the next round depends on the 2.2 results from the previous rounds. Right? 23 COUNCIL MEMBER POWERS: So, am I right to say your concern is that we are going to publish the 24 first place votes on election night and then it is 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 40
2	going to take Q a sequence of days to do round two
3	and round three or the other subsequent rounds and
4	you are concerned about the changing of the race and
5	the results as a result of that?
6	EXECUTIVE DIRECTOR RYAN: No. It's the
7	reverse. If we were trying to make an effort to
8	publish the rounds unofficially on election night and
9	then we add the paper in, who survived the first
10	round may change based on the paper.
11	COUNCIL MEMBER POWERS: Oh, I got you. I
12	got you.
13	EXECUTIVE DIRECTOR RYAN: In each
14	subsequent round. So, that is our concern. So, you
15	might have a candidate that you think survived to the
16	round two and, ultimately, when we had the paper in,
17	didn't survive around two and that is going to happen
18	with multiple permutations and we don't know how many
19	candidates are ultimately going to be in the mix.
20	COUNCIL MEMBER POWERS: Okay. I got it.
21	EXECUTIVE DIRECTOR RYAN: The more
22	candidates we had, the more difficult the math
23	becomes.
24	COUNCIL MEMBER POWERS: Just based on
25	timing, just wanted

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 41
2	EXECUTIVE DIRECTOR RYAN: I got you.
3	COUNCIL MEMBER POWERS: I'm sorry. I want
4	to ask two questions. One is poll worker training.
5	When do you expect you will be doing poll worker
6	training for this? I do think that's going to be an
7	important in addition to education, getting the
8	people into the polling place to be able to explain
9	this to folks and I am asking this because also,
10	in Manhattan, for instance, we have the state race,
11	which is the district attorney's race happening
12	concurrently with the citywide races when we get to
13	June. So, how will the voting work for the two
14	different races? That particularly might include the
15	poll worker aspect of it. But I want to know timing
16	of poll worker training and what type of training you
17	expect will happen in and then also how do you deal
18	with a district attorney race happening concurrently
19	with a citywide race or the city races?
20	EXECUTIVE DIRECTOR RYAN: So, the timing
21	of the training is right after the first of the year.
22	We are going to have to engage the poll workers.
23	That would be utilized for the February 2nd, but I
24	also want to throw out a couple of dates just so that
25	the record is clear. We have to mail out the
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1 COMMITTEE ON GOVERNMENTAL OPERATIONS 42 2 military balance for the February 2nd special 3 election by December the 18th and we have to commence 4 conducting early voting for the February 2nd on January 23rd. 5 SERGEANT-AT-ARMS: Time. 6 7 EXECUTIVE DIRECTOR RYAN: So, we have a very limited window to do some training for February 8 9 and then, after that election was concluded, we would then turn our attention to the training of the poll 10 11 workers that we need for the fall citywide election 12 in June the city charter does not permit rank choice 13 voting contests to be on the same side of the ballot as no one rank choice voting. So, if you want, you 14 15 know, a series of contests, they would be on one side. Anything implicating rank choice would be on 16 17 the other, but the other thing that you also have to 18 factor into this is that several of the parties have 19 reorganization years which also make for a busier 20 ballot because of all of those party positions that 21 are assembly district and then ultimately election 2.2 district based. So we have a lot more-- potentially 23 a lot more candidates on the ballot for those party positions than we would under other circumstances. 24

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 43 2 COUNCIL MEMBER POWERS: Okay. So, you're--3 I will and they are, but you're answer, basically, on 4 the state and city thing is that you will have to put them on different sides, but--5 EXECUTIVE DIRECTOR RYAN: 6 Yes. 7 COUNCIL MEMBER POWERS: we'll have to educate folks on what they're doing in you will have 8 9 the poll workers being able to do, I think, sub aspect of this which is, you know, instruct and 10 11 educate folks. 12 EXECUTIVE DIRECTOR RYAN: Correct. And, 13 in doing that, we want to be sensitive to the instructions to the poll worker to make sure that 14 15 they don't appear to be telling people who to vote 16 for as opposed to simply just, this is a new process 17 and this is how you have to vote. And those two 18 things are very different, but also very significant. 19 COUNCIL MEMBER POWERS: Okay. Thanks for the answers. Thanks for the--20 21 EXECUTIVE DIRECTOR RYAN: Thank you. 2.2 COUNCIL MEMBER POWERS: Thanks. 23 CHAIRPERSON CABRERA: Thank you so much. Let me just give a point of order for my colleagues 24 25 to reserve any questions regarding CFB after their

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 44
2	testimony just in fairness to them. They haven't
3	testified yet. And then we will have another five
4	minutes for everyone to ask any questions, if you
5	choose to do so. So, you will actually have more
6	time than you thought you had. Okay. All right.
7	Let me give it back to the committee counsel.
8	COMMITTEE COUNSEL: Thank you, Chair.
9	Thanks, we will hear from Council member Cornegy
10	followed by Council member Lander and then Council
11	member Adams. Council member Cornegy, you may begin
12	upon the Sergeant's announcement.
13	SERGEANT-AT-ARMS: Time starts now.
14	COUNCIL MEMBER CORNEGY: So, I couldn't
15	help after that first testimony being a little bit
15 16	
	help after that first testimony being a little bit
16	help after that first testimony being a little bit angry, so I am going to stick to my prepared remarks
16 17	help after that first testimony being a little bit angry, so I am going to stick to my prepared remarks is not to get too emotional. Good morning. Good
16 17 18	help after that first testimony being a little bit angry, so I am going to stick to my prepared remarks is not to get too emotional. Good morning. Good afternoon. Thanks to Chair Cabrera and the Committee
16 17 18 19	help after that first testimony being a little bit angry, so I am going to stick to my prepared remarks is not to get too emotional. Good morning. Good afternoon. Thanks to Chair Cabrera and the Committee on Governmental Operations for holding this oversight
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16 17 18 19 20 21	help after that first testimony being a little bit angry, so I am going to stick to my prepared remarks is not to get too emotional. Good morning. Good afternoon. Thanks to Chair Cabrera and the Committee on Governmental Operations for holding this oversight hearing on the implementation of rank choice voting. Shirley Chisholm became the first black woman in
16 17 18 19 20 21 22	help after that first testimony being a little bit angry, so I am going to stick to my prepared remarks is not to get too emotional. Good morning. Good afternoon. Thanks to Chair Cabrera and the Committee on Governmental Operations for holding this oversight hearing on the implementation of rank choice voting. Shirley Chisholm became the first black woman in Congress because she mobilized women voters in bed's
16 17 18 19 20 21 22 23	help after that first testimony being a little bit angry, so I am going to stick to my prepared remarks is not to get too emotional. Good morning. Good afternoon. Thanks to Chair Cabrera and the Committee on Governmental Operations for holding this oversight hearing on the implementation of rank choice voting. Shirley Chisholm became the first black woman in Congress because she mobilized women voters in bed's dying Crown Heights. Those powerful visionaries

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 45 2 years old today. While our country had the vision to 3 empower African-American voters with the Voting Rights Act of 1965, we are in danger of doing the 4 opposite with disempowering that 73-year-old voter 5 because we have failed to meet the benchmarks to 6 7 inform her about the new rake the choice of voting process. Because of Covid 19, the voter education 8 9 essential to the success of rank choice voting never happened. That mobilization of awareness, phrasing, 10 11 and education is absolutely necessary to ensure that Shirley Chisholm voters are aware of rank choice 12 13 voting. How it works, what it means, and how to 14 participate. We have to recognize the reality of the 15 digital divide. Not everyone has access to the 16 online resources that most tech savvy voters' access. 17 We need to be sure we are reaching people attending 18 community Board meetings, block Association meetings, 19 precinct Council meetings, and their family, friends, 20 and neighbors. That is websites, videos, fact 21 sheets, ballot samples, outreach and engagement 2.2 programs, promotional materials, language 23 accessibility. That is why Intro 1994 is so important. That we are now less than two months away 24 from the first planned election with rank choice 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 46
2	voting, one would hope the Board of Elections would
3	have provided more detail. On July 28th, 2020, the
4	Council discussed Intro 1994, which I believe is
5	necessary for the success of rank choice voting.
6	Back then, we called for a November 15 deadline for a
7	Q key benchmarks by the Board of Elections. A brief
8	video explaining how rank choice voting works, a fact
9	sheet explaining how rank choice voting works, and an
10	example of how the rank choice ballot would look. If
11	you look on the Campaign Finance Board website, none
12	of these three benchmarks have been accomplished.
13	Not only that, but if we search for the words rank
14	choice voting on the Board of Elections website, you
15	get zero results, except for some minutes from
16	February 2020. So the Board of Elections was aware
17	of the challenges in February, but took no concrete
18	action. We are required to follow the city charter.
19	Do we really want to have an election that doesn't
20	fully include women who voted for Shirley Chisholm?
21	We need participation of all of our communities. By
22	not completing the necessary steps for rank choice
23	voting to succeed, we are failing these women and we
24	are failing all New Yorkers. Let's do all the steps
25	laid out during the implementation of rank choice

COMMITTEE ON GOVERNMENTAL OPERATIONS 1 47 voting and let's face the fact that we will not be 2 3 ready for the elections in February and during the 4 elections in June. Thank you. I yield the rest of my time. 5 COMMITTEE COUNSEL: Thank you, Council 6 7 Next, we will year from Council member member. Lander followed by Council member Adams and then 8 9 Council member Yeger. Council member Lander, you may begin upon the Sergeant announcement. 10 SERGEANT-AT-ARMS: Time starts now. 11 12 COUNCIL MEMBER LANDER: Thank you very 13 much. For this panel, I am going to really focus on 14 the legislation and I think there are some broader 15 issues after we hear from the CFB and the things that 16 my other colleagues were talking about. So, I guess 17 a couple of things and I will just put them all out 18 there. First, it is my understanding that the DS 19 200s could submit their cast vote records via a 20 secure mode. I understand that that is separate from the election district level data, but, at least as I 21 understand it through Fair Vote and some other folks 2.2 23 that the DS 200s are able to do that. So, I guess I want to understand. I assume we are submitting the 24 election night data on secure modems. Anyway--25 and

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 48
2	not just on old dial-up accounts. So, I guess I am
3	not sure why that sick your modem can't provide that
4	cast vote records. But my real issue here is, you
5	are right. That things will change from election
6	night to a few days later. You gave the example that
7	someone who is in third place could go into first
8	place, but we still report those results on election
9	night and we know it might change when the absentee
10	ballots come and, a few days later, the if the
11	absentee ballots put the third place voter or the
12	third place candidate in first place, then those are
13	the results and they come out when those ballots get
14	counted. By the logic that we wouldn't want to do
15	that because it would confuse people, we just
16	shouldn't report anything on election night. We
17	should wait until all the absentee ballots are
18	counted and then we should tell people when we have
19	counted all the votes, here are the results. And
20	that would be the best way to make sure we didn't
21	provide any misleading information up front. So, if
22	you want to say, let's do that. Let's just wait and
23	not give any election night data in order not to
24	confuse people that things would change. And when we
25	have counted all the absentee ballots, then we can
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 49
2	tabulate the rank choice results and then we will
3	tell people who want. And you will have some very
4	anxious candidates for a couple a weeks, but, you
5	know, you have that anyway because the results are
6	going to change. But it doesn't make any sense to me
7	to say it's not as if you just going to say, here
8	is who won. You are going to show in columns, years
9	around one. All the first-place votes in around
10	what. Then, in column two, you are going to show all
11	of that first-place votes with the last place
12	candidate eliminated and now who got the most. And,
13	sure. It subsequently is a result of absentee
14	ballots, a different candidate is in last place bad
15	when you show the do column two, the column two will
16	change and you will have a different wide candidate
17	eliminated just like if the third place voter had
18	moved up to second place before they moved up to
19	first-place. That would change over time, too. But
20	to me, what you want to do is show people the same
21	thing on election night that you show them when you
22	update the votes a few days later, that you show
23	people when you update the boats when all the
24	absentee ballots are counted. And what is more
25	confusing is shifting like totally what you are
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 50
2	showing people and it just doesn't make sense to me
3	that you would go ahead and give people first-place
4	results and then you know the tabulations, but you
5	are going to withhold it until all the absentees are
6	counted. Like show people something that is much
7	more different than those initial results. So, if we
8	can't do it, we can't do it, but I did is my
9	understanding that the cast vote records can be
10	submitted by secure modem and that we could show
11	people on election night that, yes, we have only
12	counted 70 percent of the votes so far. The
13	absentees are coming. But based on the ones we have
14	counted,. So all the data we have. We are giving it
15	to you in a chart. It's going to change over the
16	next few days and, as it changes, the chart will look
17	different in which candidates are in the final two,
18	which candidates are eliminated in the first round.
19	That is going to change. Just like it might've
20	changed that the third place candidate might now be
21	in second place or might now be in first. I guess,
22	maybe, just I have a little more optimism. Yes, we
23	absolutely have to do good outreach. Council member
24	Ampry-Samuel's bill is essential, but I really
25	believe that the reason New Yorkers in every borough
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 51
2	voted for this is that they liked the idea of
3	ranking. They know how to do it. They know how to
4	make their preferences and, with some good education
5	and outreach, they are going to be able to rank their
6	preferences on this ballot. They're going to like
7	they have this opportunity. They are going to, I
8	think, intuitively, understand that it actually
9	supports a broader and more diverse array of
10	candidates and then, when you show them the chart,
11	they are going to be like, oh, that is interesting.
12	That is different than I thought before, but I
13	understand, with some good education, how that
14	counting takes place. And we could give them to that
15	on election night and then we could give them the
16	updated results once all the absentee ballots are
17	counted. So, my time is up. I guess I want to
18	mostly ask about the cast vote records and why they
19	can't be transmitted by sick your modem because I
20	think on just what to present, we just have a
21	disagreement rather than a set of questions.
22	EXECUTIVE DIRECTOR RYAN: So, to answer
23	that first question, Council member, it is very
24	simple. New York State law does not allow the
25	publishing of election results by secure modem.
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1 COMMITTEE ON GOVERNMENTAL OPERATIONS 52 2 COUNCIL MEMBER LANDER: How do we do it on 3 election night, then? What are you--4 EXECUTIVE DIRECTOR RYAN: Well, what 5 happens on--SERGEANT-AT-ARMS: Time expired. 6 7 EXECUTIVE DIRECTOR RYAN: Well, let me get to the first piece of it to really answer that 8 9 question. The DS 200 machines have the capability of either being hooked up to hardwired network or use an 10 11 air card feature. New York State election law does 12 not allow that to avoid any potential tampering with 13 the election results. So, what we do on election 14 night is there are two portable memory devices in 15 each DS 200. We remove the unofficial results stick 16 on election night and upload those results via the 17 tablets that we deploy at the polls sites and we rely 18 on the encryption and that air firewall wireless 19 firewall that we have in place. So, those results 20 are not the official results. The other sticks, the other portable memory device, remains with the DS 200 21 locked and secured and sealed in place and, when 2.2 23 those machines are retrieved, they are brought back to our various warehouse facilities and, as they are 24 received and processed, those results are then 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 53
2	uploaded into the election management system
3	separately by an entirely separate process from
4	election night. And the reason it is done that way
5	is if something were to happen to alter the results
6	from election night or sticks were not completely
7	read, the official results would still be in place
8	and, if something goes wrong with the official
9	results stick, we have the ability to process the
10	paper ballots that are in that are securely in the
11	blue ballot been lines. So, it is sequential and
12	separated for a reason and that is to maintain system
13	integrity. So, what you are suggesting, Council
14	member, it is not possible in the way that the
15	unofficial results are presently captured in the
16	system are in the aggregate by election district.
17	So, right this minute, it is not set up to
18	accommodate what you are suggesting. Now, once the
19	vendors are the vendor is finally selected and we
20	get back together with ESNS and we talked to the
21	algorithm software vendor, if there is a way for us
22	to change the process moving forward to make sure
23	that it is more transparent, we are certainly we
24	are happy to do that and we are happy to work with
25	

1 COMMITTEE ON GOVERNMENTAL OPERATIONS

2 the city Council to make sure that we can include 3 whatever accommodations we can.

4 COUNCIL MEMBER LANDER: Okay. So, just for this year -- And this will be my final question. 5 Ι appreciate the indulgence, Chair. It sounds like you 6 7 could do it in the few days after election night once 8 you have got all the sticks back at DOE, but you are 9 proposing not to do that. You are proposing to put up first-place ballots on election night and people 10 11 would just know first-place from in person in early 12 voting and then you are going to wait however long it 13 takes to, you know, the mandated days, plus however long it takes to count them and wait until the end of 14 15 that process not only to add the absentee votes when they come, but then to provide for the first time the 16 17 tabulation by round. And I just-- I mean, to me, 18 that feels like people really are, then, going to 19 feel more bait and switch that if they had in the 20 results earlier in time. I think it is going to be 21 more confusing for people to understand what happened 2.2 in these elections if they are waiting that long to 23 see what happens in the ranked choice rounds. And, you know, it may be that anxious candidates are going 24 25 to be gnawing their knuckles, but that is not the

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 55
2	purpose of this hearing. The purpose of this hearing
3	is what gives the voters the most transparent clarity
4	about how the accounting is working and, for my mind,
5	you do a lot better when you provide people with the
6	information that you have when you have it and treat
7	them as adults who are able to understand what is
8	going on. To say we don't really trust them.
9	Getting all this new information is just going to
10	confuse them more, I mean, that is government being
11	here again about the intelligence of its voters and I
12	think it is so, anyway, I am going to leave it there.
13	I have a lot of colleagues who want to testify and I
14	appreciate all the
15	EXECUTIVE DIRECTOR RYAN: And just to
16	put a fine point on it I will speak to the last
17	portion of your comments, Council member, but, with
18	respect to a reference and comfort level, one of the
19	things that caused us a bit of concern was that the
20	Intro was to be effective immediately which would
21	then affect the February election. And we do have
22	some time between now and June to really work
23	collaboratively together with people that have
24	Majority Leader Cumbo, I know what you are talking
25	

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 56
2	about in a public education. I am simply talking
3	about the mechanics of tabulation.
4	COUNCIL MEMBER LANDER: I would be totally
5	open If you could implement this bill for the June
6	primary I couldn't do it for the specials before
7	then, I would be certainly glad to talk with you
8	about amending the bill to have this covered the June
9	elections when the vast majority of the city is going
10	to experience its first round of ranked choice
11	voting.
12	EXECUTIVE DIRECTOR RYAN: Right.
13	COUNCIL MEMBER LANDER: And live with the
14	first place tabulation for the couple of elections
15	that we have coming up.
16	EXECUTIVE DIRECTOR RYAN: Well, I just
17	want to be clear. The city charter made a bright
18	line division between the responsibilities that the
19	Campaign Finance Board and not Board of Elections and
20	what is happening here is those separate
21	responsibilities are becoming mixed in this
22	conversation and I don't want to step on the Campaign
23	Finance Board's ability to make their own case for
24	what they need to do.
25	

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 57
2	COUNCIL MEMBER LANDER: And I am
3	speaking primarily to my bill about collection
4	EXECUTIVE DIRECTOR RYAN: Right.
5	COUNCIL MEMBER LANDER: which is
6	exclusively about the Board of Elections.
7	EXECUTIVE DIRECTOR RYAN: Got you. And
8	so, I just and I am just talking, as well, about
9	the mechanics of what we have to do, the work that we
10	can control. And all I am saying is we are happy to
11	work with others to see if adjustments can be made to
12	assumptions that we may mechanically. Not public
13	education. Not any of those other things. Just the
14	mechanics of vote tabulation which is a little bit
15	more esoteric than the other, you know and largely
16	more important issues I think that some of the other
17	Council members are addressing.
18	COUNCIL MEMBER LANDER: I agree on that
19	which is why I wanted Council member Ampry-Samuel to
20	go first and I don't want to spend more time talking
21	about tabulation year when I agree that education is
22	more important. So, I willing to hear and we can
23	follow up this conversation off-line and afterwards.
24	Thank you.
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1 COMMITTEE ON GOVERNMENTAL OPERATIONS

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2 COMMITTEE COUNSEL: Thank you, Council 3 member Lander. Next we will hear from Council member 4 Adams followed by Council member Yeger and then 5 Council member Miller. Council member Adams, you 6 may begin upon the Sergeant's announcement.

SERGEANT-AT-ARMS: Time starts now.

COUNCIL MEMBER ADAMS: Thank you very 8 9 Thank you so much for your testimony so far. much. I will be amplifying the sentiments of my Majority 10 11 Leader later on in this hearing, however, Director 12 Ryan, just getting back to you today, today is the deadline for vendors to submit the RFP in today. Has 13 14 that BOE ever, in recent history, issued an RFP for a 15 vendor to provide a vote counting software for an 16 election with a deadline of only three weeks? I′m 17 going to move on to the next one. Think about that. 18 And I am also interested in your answer about the 19 free software. And what citywide elections, 20 comparable to New York City's population has the free 21 software that you referenced, the universal ranked 2.2 choice voting tabulator been used? How do we compare 23 that to the population of New York City? Also, and taking a look at district 24 and the elections coming 24 up in Queens right now, a subject very, very near and 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 59
2	dear to my heart, we know that Council member
3	Lancman's seat was projected it was rumored to be
4	vacated shortly, so I am just wondering about the
5	failure to respond in a timely manner that election
6	coming up as quickly as it is coming up. We are
7	looking at it that BOE suspected that a special
8	election would be scheduled at the beginning of the
9	year, why did it not move more quickly to contract
10	with its in-house vendor, ESNS, to acquire the ranked
11	choice voting tabulation software instead of waiting
12	to issue an RFP 10 days after the Mayor declared the
13	February 2 special election? And also I will ask
14	this and I will let you respond. I've got a couple
15	more, but the clock goes really fast in these
16	hearings. BOE representative told the Queens Borough
17	board I was in that meeting in October that it
18	would focus on the implementation of ranked choice
19	voting following the November general election. And
20	a spokesperson later said in a statement that, quote,
21	Board of Elections is ready to implement ranked
22	choice voting and begin a public education campaign
23	and poll worker training immediately following the
24	December 22 city Council special election in Council
25	District 12. If the BOE won't be ready to implement

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 60
2	the ranked choice voting public education campaign
3	until 22 December, would its failure to not educate
4	the absentee military voters in Council District 24
5	by that time served to, in effect, disenfranchise
6	them? I will stop there. I've got more, but I will
7	stop there and, if the clock allows, I will ask for
8	more. Thank you.
9	EXECUTIVE DIRECTOR RYAN: So, with
10	respect to your first question, Council member, the
11	software, firmware, that we use presently to tabulate
12	is approved by the State Board of Elections. So we
13	have not issued an RFP with respect to tabulation
14	ever before because we were never called upon to do
15	so. We used the state process. We have been working
16	with the state Board of Elections for a determination
17	whether or not they were going to require some type
18	of approval process or certification process of the
19	algorithm software. So, if you're asking why it
20	didn't happen until now, we did not get an answer
21	from the state Board of Elections whether they were
22	going to impose their authority. And if we were
23	going to expect that a fair process would be utilized
24	for the vendors, the vendor has the right to know
25	what is going to cause them to be eliminated from
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 61
2	contention and, if the state certification process
3	was going to eliminate a vendor from contention, they
4	would have a right to know about before putting a bid
5	together. And that is why this process trilled as
6	far as it did. But the other thing is we are in the
7	middle of the pandemic, too. And the Board of
8	Elections has enclosed its doors not one day. Not
9	one day. And so, we have not stopped working this
10	pandemic started and, at one point, we had about 75
11	employees reporting to work every day and we still
12	got through the petition process in June and had
13	candidates on the ballot because people stayed here
14	and worked tirelessly. So, if we are going to talk
15	about delay and not getting things done, we can talk
16	about that delay as if it is happening under normal
17	circumstances. It's happening instead of a pandemic
18	and I share Leader Cumbo's concerns in that regard
19	because we went straight from the middle of the
20	pandemic to conducting a presidential primary. The
21	presidential primary was thrown back on the table
22	with no notice. Two weeks' notice. Then we had to
23	go through the whole summer of certification with an
24	unprecedented amount of absentee ballots. We put the
25	

COMMITTEE ON GOVERNMENTAL OPERATIONS
 infrastructure in place in order to process those
 absentee ballots---

SERGEANT-AT-ARMS: Time.

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EXECUTIVE DIRECTOR RYAN: 5 better for the November general election and, in the meantime now, 6 7 as Chair Cabrera said-- and we have and we certified 8 on time and, as Chair Cabrera said, we have a special 9 election going on in the Bronx right now and we are dealing with a Covid outbreak in the Bronx. 10 And 11 having to come up with a staff rotation that all of 12 those things. And, by the way, we are all, too. 13 Then we had family and we have concerns and we of 14 health concerns and pre-existing conditions and all 15 of those things. So, you know, please don't mistake 16 my passion for my employees as disrespect to others 17 proceeding, but all of us here are employee's 18 management at the Board of Elections. The safety and 19 security of our employees has weighed heavily on us 20 for many months now and we are all looking for that light at the end of the tunnel and we are all on the 21 2.2 same team and I would hope that we can all grow 23 together to make the process work as best as it can for all voters in the city of New York and also, you 24 know, understand that our staff are not robots. That 25

1	COMMITTEE	ON	GOVERNMENTAL	OPERATIONS
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they are human beings when we are doing the best we 2 3 can under very, very difficult circumstances. In the 4 type of work that we do to put on elections does not lend itself so much to the remote work and, you know, 5 we had a decision to make in the lead up to June. 6 We 7 cannot allow VPN, Virtual Private Network, access to 8 our voting records because, if there was some type of 9 outside interference, than the voting records could be potentially corrupted and then we wouldn't have an 10 11 election to conduct. So, you know, voting machines 12 cannot be programed in the living rooms of employees. 13 They have to be done at warehouses. They voting 14 records have to be managed in a closed network 15 environment with utmost security. These are all 16 challenges that other agencies don't necessarily 17 face. They can do some of their public, you know, 18 contact remotely. The Board can't do that. We have 19 to be open to receive petitions. We have to clock 20 the men. You know, and it is a very, very difficult 21 and challenging time that we are all in. And so, 2.2 thank you for indulging me in that regard, you know, 23 but that is where I land on that, Council member. COMMITTEE COUNSEL: Thank you. 24 Next, we will hear from Council member Yeger followed by

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1COMMITTEE ON GOVERNMENTAL OPERATIONS642Council member Miller and then Council member Ampry-3Samuel. Council member Yeger, you may begin upon the4Sergeant's announcement.

SERGEANT-AT-ARMS: Time starts now. 5 COUNCIL MEMBER YEGER: Thank you, Mr. 6 7 I appreciate the reflection you made Chairman. 8 earlier about observing questions for the Campaign 9 Finance Board until they testify, but I have no questions for them. I will address their testimony, 10 11 which I've already read, notwithstanding. But before 12 I do that, I would first remind my colleagues and my 13 fellow New Yorkers that we have had ranked choice 14 voting in the city with school board elections and I 15 remember spending hours and hours as a teenager in the public schools after the ballots were counted day 16 17 after day after day after day, you know. This person 18 thought they got elected until the next box was 19 opened and counted. Now, I recognize that electronic 20 systems today would necessarily result in a different method of counting in a different time for that to 21 2.2 happen, but we still are encumbered by state law 23 which requires a week to wait until absentees are received and opened and the like. I will, without 24 quoting, but I will align myself with the Majority 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 65
2	Leader, with Councilman Cornegy, with Council member
3	Adams on the words that they said and the questions
4	that they have about this new process. I will also
5	say something that hasn't been said yet. Maybe it
6	doesn't get [inaudible 1:17:24] company, but this is
7	the city Council. Ranked choice voting use recessed.
8	It is designed to be racist and its intent is racist
9	and its result in New York City will be racist. It
10	is designed to prevent minorities from electing their
11	own. I say that as somebody who spent my entire life
12	in public service and in political service trying to
13	like black and Latinos to public office, including
14	the first Democratic nominee for Mayor of the city.
15	The idea that we would now, in the midst of
16	everything that is going on in the city, try to
17	create a system that restricts, that changes the way
18	people about and, frankly, the idea that is coming
19	from the sector of our politics that raised so much
20	umbrage to the idea of New York City being removed
21	from the voting Rights Act precertification
22	requirements and yet seem to have no problem with
23	changing the manner in which an enormous number of
24	New Yorkers will cast their ballots is ridiculous to
25	me. But, at the same time, it is understandable. If

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 66
2	you look to who is supporting it, you will understand
3	why they are doing it. I understand it and we will
4	hear later from people who will testify and you will
5	understand from them, as well, while they are
6	supporting it. To institutionalize the type of
7	government that they want at the expense of the type
8	of government that most of New Yorkers want. Now, a
9	lot has been said about 74 percent of New Yorkers
10	voting yes on ballot question one, which the Campaign
11	Finance Board mentions on page 1 of its testimony.
12	The Campaign Finance Board also spent three or four
13	pages lauding the virtues of ranked choice voting
14	which, frankly, with two respect, Madam Director, is
15	not your job here today. You are not here to tell us
16	why ranked choice voting is a good thing. You are
17	here to tell us how you are going to get that message
18	out to New Yorkers and explain how ranked choice
19	voting works. But notwithstanding, I am not
20	encumbered in any way by your notion of 74 percent of
21	New Yorkers having voted that way because my
22	community rejected ranked choice voting. My district
23	rejected it. In my district rejected all five of
24	those bad questions last year and my district
25	overwhelmingly rejected ranked choice voting because

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 67
2	they understood. Now, speaking of understanding, you
3	devote time, Campaign Finance Board Madam Director,
4	in your testimony, your eight pages you will read for
5	20 minutes in a few minutes, but I've already read
6	it, so you can save me the time and I will save you
7	the time, to the focus groups that you have had. And
8	I will read one quote. Because of the anticipation
9	of ranked choice voting, I see more candidates be
10	nice to each other lovely thing and socialize
11	with each other and talk about their similarities and
12	differences instead of being negative or divisive
13	which we can all appreciate. That is wonderful.
14	That doesn't sound like anybody I represent. That
15	sounds like you spoke to some folks in Park Slope.
16	It doesn't sound like the communities I represent. I
17	would love to know the demographics of the people you
18	had your focus groups. Now, to your voter guide
19	which I read every year, I read every election, I
20	will also tell you that, in my life in two decades,
21	almost three I look younger than I am, perhaps, I
22	have never met anyone who wasn't a candidate for
23	public office who read the magazine you send out.
24	Not a single person. The idea that you are going to
25	promote the education of this new system for your

1COMMITTEE ON GOVERNMENTAL OPERATIONS682magazine and follow it up by-- and I quote from page3four-- the online RCV resources which are core part4of your outreach plan to the voters--

SERGEANT-AT-ARMS: Time.

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COUNCIL MEMBER YEGER: behind. You are 6 7 leaving behind-- Mr. Chairman, I know I have another five minutes coming up when they subject themselves 8 9 to the victim chair, and I will wrap up quickly, but you are leaving behind the people of New York who 10 11 Councilman Cornegy is talking about. The people who voted for Shirley Chisholm. You are leaving behind 12 13 people of other languages. You are leaving behind 14 people who are new to voting. There leaving behind 15 people who are finally getting their arms around 16 marking a paper ballot after years on a lever machine. You are leaving those people behind because 17 18 we are going to be online. And this will be my last 19 point before I move on because I think this is very 20 important. As you indicate, we have two elections 21 immediately scheduled. We have true elections potentially scheduled in March. The first election 2.2 23 being, I think, February 5th-- February 2nd followed by February 23rd followed by two more in March, 24 special elections. Yet, you recommend that -- and I 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 69
2	quote from page seven the implementation date be
3	moved to June 1st, 2021. How can we do that? We
4	have people about to vote in mostly minority
5	neighborhoods in New York City. In Far Rockaway. We
6	have people who are getting ready to vote in a couple
7	weeks. And you are not going to be in a position to
8	tell them how to do this. And I will yield back to
9	the Chair because I know the time is pressing, but I
10	want the board to please ponder these as you get
11	ready to do this and, please, I beg you, do not waste
12	our time. Do not waste our time today by telling us
13	what a wonderful system the ranked choice voting
14	system is. That is not your job. Thank you very
15	much. Mr. Chairman, I yield back.
16	CHAIRPERSON CABRERA: Thank you.
17	COMMITTEE COUNSEL: Thank you, Council
18	member. Next, we will hear from Council member
19	Miller followed by Council member Rodriguez.
20	Council member Miller, you may begin upon the
21	Sergeant's announcement.
22	SERGEANT-AT-ARMS: Time starts now.
23	COUNCIL MEMBER MILLER: Thank you, Mr.
24	Chair. Thank you, Council member Yeger, for your
25	testimony. Let me also say I think I would be remiss

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 70
2	because we are talking very specifically about the
3	importance of implementation around choice voting,
4	education, and the preparedness of such
5	implementation. I would be remiss if I did not say,
6	if not for the request with the black, Latino, Asian
7	Caucus and its allies Council, we would not be having
8	this hearing here today. The fact of the matter is
9	that this hearing was scheduled for Friday, the 11th.
10	Many people who are on this call for us today, we
11	were on a call Wednesday night preparing for next
12	Friday and we got an email on Thursday morning at
13	9:30 saying that it had been pushed up. So, we are
14	talking about preparation. There seems to be
15	preparation or the lack of moving ranked choice
16	voting for word. And so, to the detriment of so many
17	New Yorkers, it is so obvious that communities of
18	color are going to be disenfranchised, but there are
19	so many other reasons I go around the city of New
20	York. I have prefaced the hundreds of zooms that I
21	have been on since this pandemic. There is probably
22	not been want that have not asked about ranked choice
23	voting and less than 10 percent of any of those
24	calls and most of the time the people that attend
25	these zooms sophisticated elected and they, for the
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 71
2	most part, don't know what ranked choice voting is.
3	In fact, 10 percent dips even lower when you ask them
4	to explain it. And so, outreach and education is
5	just super important. The one thing that I do agree
6	with the Chair over here is that the integrity of any
7	election it is vitally important and what we have
8	seen and what we are coming out of in the general
9	election certainly we don't want to duplicate that.
10	And before I get on and asked my question, this thing
11	that about inclusiveness and getting people to
12	participate, the fact of the matter is 13 percent of
13	the registered voters in New York participated in
14	this off year election that implemented ranked choice
15	voting. And of that 13 percent, 70 percent of that
16	actually turned the pallet over. So, there is your
17	mandate for ranked choice voting. So, if we can talk
18	about preparation a bit here, now, I am super
19	disappointed that the BOE did not provide testimony
20	in advance or even read testimony which talked about
21	preparedness that I was on the same core with my
22	colleague borough board call in October talking about
23	preparedness for with the BOE talking about
24	preparedness and they lauded their ability to roll
25	this out and, clearly, we have not seen that. So,

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 72
2	implementation in their implementation plan, it
3	did not provide any details of public education
4	campaign it intends to develop, but it would conduct
5	outreach, engagement efforts with community-based
6	organizations, conduct round table discussions, and
7	planning sessions with such groups in public
8	messaging around public messaging and is
9	appropriately targeted to reach the highest number of
10	voters. The question would be, to date, how many of
11	these RCV roundtables, discussions, and planning
12	sessions have occurred and what community-based
13	organizations were involved in those. And I know
14	that in the past, this line of questioning had been
15	passed off to the Campaign Financing, but the fact of
16	the matter is this is in your implementation plan, so
17	we would like to hear that. Furthermore, the city
18	did not provide a statement on the Board of Elections
19	fiscal needs as far as the implementation during the
20	21 budget. Presumably, it was due to the pandemic
21	that we are facing, but certainly the budget
22	implications would certainly have an outcome on this
23	and we would like to know about that. And then we
24	certainly would like to know about those roundtable
25	discussions and those target audiences. And let me

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 73
2	in, before you answer, just say and reiterate what
3	was said time and time again
4	SERGEANT-AT-ARMS: Time.
5	COUNCIL MEMBER MILLER: that with targeted
6	audiences are black and brown communities of color.
7	Just look at Atlanta. Look at Arizona. Look at
8	Detroit. Look at Philadelphia and look Milwaukee.
9	Not just say the Democratic Party just saved America.
10	I think we got this democracy down pat. If you want
11	to answer those questions and based on the roundtable
12	discussions, as well as the budget, please, sir.
13	EXECUTIVE DIRECTOR RYAN: So, in terms
14	of the prepared testimony, we were anticipating that
15	this would be on December 11. We had just completed
16	certification of the presidential election. We are
17	operating shorthanded and on short notice. The
18	hearing date was moved job. So
19	COUNCIL MEMBER MILLER: I'm sorry. We were
20	told it was moved up because this was the day that
21	the Board of Elections would be available.
22	EXECUTIVE DIRECTOR RYAN: Absolutely 100
23	percent incorrect. The date was moved having nothing
24	to do with the Board of All actions. The only thing
25	that we asked for was that, if it had to be on the
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 74
2	seventh, that it be later in the day than 10 o'clock
3	in the morning and in an hour and a half
4	accommodation was made. So, this was absolutely not
5	our choice to anyone that we would not be available
6	on December the 11th. As a matter of fact, just so
7	that we are clear, I was having a medical procedure
8	on December the 10th and still coming in on December
9	the 11th to be ready to testify. So, no. That is
10	not correct. But, in any event, I am going to
11	reiterate what I said earlier which is the public
12	education piece of this falls within the ambit of the
13	Campaign Finance Board. That is where it lands. Our
14	role here is mechanical. We are certainly happy to
15	assist the Campaign Finance Board in any way that we
16	can and provide them all of the information that they
17	need for the implementation of the public education
18	plan. By the design of the city charter, it falls
19	within the ambit of the Campaign Finance Board, not
20	the Board of All actions. Other than the fact that
21	we are in the board and they are outboard, we are not
22	the same. And so, we have to limit our discussions
23	here to our role and I'm sure that you will have an
24	opportunity to address that

1 COMMITTEE ON GOVERNMENTAL OPERATIONS

2 COUNCIL MEMBER MILLER: Could we talk 3 about-- could we talk about your budget, then, and 4 how this is impacting implementation and I will 5 substitute that question out, then, for absentee 6 ballots.

7 EXECUTIVE DIRECTOR RYAN: All right. 8 So, the budget really doesn't change all that much 9 for us except for the acquisition of the software that is going to happen and some additional poll 10 11 worker training, but it is not-- it's not a budget 12 breaker for us in the way that a robust public 13 education program would be having just come off one where we spent quite a bit of city resources to make 14 15 sure that everybody was educated about the 16 presidential election. So, we are talking about 17 limited resources from our end because it's not all 18 hardware acquisition. The hardware that is presently 19 in place can tabulate the votes accordingly. We 20 build ballots anyway and they are printed on the same 21 paper, irrespective of how many candidates there are or how many choices there are in the balance of it is 2.2 23 training for us and the software. And from what I have seen are the software potentially and I don't 24 want to get too far ahead of the RFP process the 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 76
2	software costs are minimal in comparison to our
3	overall budget and maybe even nonexistent if one of
4	the vendors that provides, you know, public access to
5	their software is made available to us. So, you
6	know, we will be engaging in some, you know, public
7	education with respect to videos and how to fill out
8	the ballot and such and we will supplement what the
9	Campaign Finance Board does, but it is not a major
10	budgetary impact. And you are right, Council member
11	Miller, that everyone's, I think, budget testimony in
12	the lead up to the budget process in March and April
13	and May was truncated, in some cases, eliminated
14	because of Covid.
15	COUNCIL MEMBER MILLER: In absentee
16	ballots, what is your responsibility there?
17	EXECUTIVE DIRECTOR RYAN: Oh. Well, the
18	absentee ballots, we would have to process them and
19	mail them out the same way that we would whether rank
20	choice of voting is implemented or not.
21	COUNCIL MEMBER MILLER: So, as far as this-
22	- the timeline for the February 2, what did that
23	look like in terms of Board of Elections
24	responsibility in getting out the materials to those
25	absentee voters?

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 77 2 EXECUTIVE DIRECTOR RYAN: We have to 3 mail them out by December the 18th to the military 4 voters and to the temporary federal voters, that being individuals who may be residing overseas who 5 indicate that they intend to return to the United 6 7 States. 8 COUNCIL MEMBER MILLER: And then that other 9 absentee voters? EXECUTIVE DIRECTOR RYAN: Other absentee 10 11 voters would be processed upon request of the 12 absentee voter. I think the entire universe of 13 potential voters for the-- this first one coming up 14 in Queens is about 90,000 voters total. 15 COUNCIL MEMBER MILLER: And the entire universe, they would have to-- those ballots would 16 17 get to them by when? When is the last absentee ballot going out? When is the first of the last 18 19 group that would qualify for absentee ballots? When 20 does that go out? 21 EXECUTIVE DIRECTOR RYAN: So, the first 2.2 group has to go out by December the 18th. Then we 23 would turn our attention to what we call our permanent absentees. Anybody who has--24 25 COUNCIL MEMBER MILLER: Right.

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 78
2	EXECUTIVE DIRECTOR RYAN: said that they
3	have a disability and they want that and he would
4	get processed admitted we process requests as they
5	come in and theoretically you could you know, up
6	until election day, coming in and vote in office in
7	person which is technically in absentee about. So,
8	but it could continue right up and through, you know,
9	to election day.
10	COUNCIL MEMBER MILLER: And are we taking
11	into consideration this Covid universe? This second
12	wave that we find ourselves in currently in going
13	into the next
14	EXECUTIVE DIRECTOR RYAN: Well, so
15	You still
16	COUNCIL MEMBER MILLER: What provisions are
17	happening?
18	EXECUTIVE DIRECTOR RYAN: We are still
19	the current state of the law is that voters have to
20	request an absentee ballot. So, if they requested,
21	we will fulfill the request as we did with upwards of
22	a million absentee ballot requests before this past
23	general election and, you know, there was like over
24	700,004 June. So, we become fairly well-versed in
25	the processing of absentee ballots on a large-scale

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 79
2	recently and by necessity. And so, this would be a
3	much more limited universe of potential requesters.
4	You know, right around 90,000 as a full universe and
5	then some lower number of them would request absentee
6	ballots.
7	COUNCIL MEMBER MILLER: Okay. So, could
8	you explain that through June?
9	EXECUTIVE DIRECTOR RYAN: So
10	COUNCIL MEMBER MILLER: What that absentee
11	ballot might look like in the current Covid
12	environment.
13	EXECUTIVE DIRECTOR RYAN: Well, it
14	really does come down to voter choice. The voters
15	have to request absentee ballots. I know that there
16	are some proposals in the state legislature that may
17	change how that
18	COUNCIL MEMBER MILLER: Based on what we
19	EXECUTIVE DIRECTOR RYAN: occurs.
20	COUNCIL MEMBER MILLER: Based on what we
21	saw for the general election.
22	EXECUTIVE DIRECTOR RYAN: Right. So, I
23	don't know if I necessarily understand the question.
24	All right? Because temporary illness under Covid was
25	extended through the end of the year. I think it can
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1 COMMITTEE ON GOVERNMENTAL OPERATIONS 80 2 be extended again by Executive Order, but executive 3 orders are only good and 30 day chunks from the 4 Governor. So, we just have to continue to monitor 5 the process. I will tell you---COUNCIL MEMBER MILLER: I'm sorry, Mr. 6 7 Chair. But based on what you just said, without an executive order we would have to revert back to 8 9 normal absentee process and you cannot check the temporary illness Covid box. 10 EXECUTIVE DIRECTOR RYAN: I would have 11 to double check. I think that there was definitely 12 13 some legislative action that extended that through 14 the end-of-the-year, but I think it expires December 15 31 of 2020, I believe. But--COUNCIL MEMBER MILLER: Okay. 16 17 EXECUTIVE DIRECTOR RYAN: But I wasn't--18 I didn't prep-- have that at the ready, but I 19 believe it is December 20-- 31st, 2020 and then 20 after that additional either legislative change or executive action would be required to-- with regard 21 2.2 to the signature requirement for an absentee ballot 23 and also using Covid 19 as and under the temporary illness designation on the application. 24 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 81 2 COUNCIL MEMBER MILLER: Thank you so very 3 much. Thank you, Mr. Chair for the indulgence. 4 EXECUTIVE DIRECTOR RYAN: Thank you, Councilman. 5 COMMITTEE COUNSEL: Thank you. 6 Next, 7 we will hear from Council member Ampry-Samuel 8 followed by Council member Rodriguez and then Council 9 member Kallos. Council member Ampry-Samuel, you may begin upon the Sergeant's announcement. 10 SERGEANT-AT-ARMS: Time starts now. 11 COUNCIL MEMBER AMPRY-SAMUEL: 12 Hi. Thanks. Just because of all of the different 13 14 questions, I literally had my questions lined up and 15 clearly things have been a little bit all over the 16 place and my emotions have gotten the best of me as 17 I've been sitting here. I just wanted to-- like 18 just first say that I really wish that CFP and BOE 19 would have been able to testify together because, if 20 we are talking about the machines and the process and 21 training poll workers and everything else and were talking about just like a custom experience and what 2.2 23 is happening now, it just makes sense that CFP and BOE the would have testified together so that we 24 could have a real conversation as to how the overall 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 82
2	voter is going to be able to go through this process.
3	And I think that is a problem in New York City.
4	Every agency, every board works in silos. That is a
5	huge problem and I really wish we would get to a
6	point where that is not the case because it allows
7	for what agency to say or use the excuse, that is not
8	my role. That's not what I am doing. That's not my
9	focus. When, indeed, with everything that happens
10	with the Board of Elections definitely goes hand-in-
11	hand with what is happening at Campaign Finance
12	Board, especially when we are talking about voting
13	and training and education and everything else. And
14	that is from my experience. I was a district leader
15	20 years ago. And this was before CFD. And so, you
16	know, CFB wouldn't claim this role in educating
17	voters. It was the Board of Elections that was, you
18	know that took on that role and responsibility in
19	making sure that the poll workers knew what to say to
20	the workers. So, anyway, again, that is my feelings.
21	Council member Lander, you said good education,
22	resources, and outreach is what is really needed and
23	I just want to, you know, highlight that. Good
24	education, resources, and outreach. That is key.
25	That is true. But what does that look like today,
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 83
2	right? We had this whole conversation about what is
3	going to happen on the day of the election and the
4	day after the election, but a big piece of it is how
5	do we get people to the polls during the damn
6	pandemic? Right? And, you know, Board of Elections
7	talked about safety and security for all New Yorkers.
8	How do we make that happen today? During the
9	pandemic, you know, it's I read through CFP's
10	testimony. Like the first four pages is talking
11	about why RCV is appropriate and why it is important.
12	That is not what we are talking about. You know,
13	were talking about the fact that we need to make sure
14	that voters are educated and that they know what they
15	are doing and community based organizations have the
16	resources that they need to get people to the polls,
17	right? And when they get there, they know what they
18	are doing at the polls. That's what this is about.
19	We are kind of like dancing around in the real
20	question is do we have a system in place that speaks
21	to the fact that not only were we in a pandemic, but
22	we also see these racial tensions that led to pure
23	violence in the city. And around the state. So, I
24	don't want to get to a point where we are election
25	reform is important and that is what this is. You
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 84
2	know, we've always been, you know, advocating in
3	voting for and talking about election reform, but
4	let's not rush reform at the detriment of real change
5	in making sure that people can actually get to vote.
6	Like we talked about the fact that we were in a
7	pandemic as if we are not in one right now. As if
8	the numbers are not on the rise. Right? So, how can
9	we even go forward without really speaking to whether
10	the Board of Elections, with all your lessons learned
11	with canvassing ballots and everything else, with all
12	those lessons learned, can you really make sure that
13	this new system is implemented in the way that speaks
14	to safety and security? That speaks to a real
15	education, and that speaks to making sure that people
16	are not disenfranchised? Because, again, there is a
17	real difference in New Yorkers. You talk about the
18	tale of two cities. We know what it is. And so, to
19	just like move forward and disregard that whole big
20	piece of it is disrespectful within itself and so,
21	you know, whereas I had this list of questions, you
22	know, I really I'm just kind of paste off that we
23	had to wait. You know, it is almost 1:30 before CFB
24	can even speak to what they are doing. Right? And
25	that is a big piece of all of this. You know? The
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 85
2	timing of it. And so, I will just end with that, but
3	I also I also want to just highlight the fact
4	that, in the CFB report and I'll say this and then
5	I have to jump off because I have an appointment
6	SERGEANT-AT-ARMS: Time.
7	COUNCIL MEMBER AMPRY-SAMUEL: at 1:30,
8	but, in the CFB report, it actually speaks to all of
9	the planning, right? But this planning took place
10	during the pandemic and so, how do you incorporate
11	all of what has to happen if we are in the middle of
12	it? And how can you be assured like you can't.
13	I'm not even going to ask that question. You can't.
14	There's no certainty. Everything is different. The
15	world is different as we know it. And so, we are
16	just simply saying that, you know, in my bill, there
17	is an education piece of it, but can you
18	realistically be able to pull together that
19	education? Those resources in the amount of time
20	that is needed. And so, those are my questions and,
21	after reading these testimonies, I know what the
22	answer is and just from this conversation, I know
23	what the answer is. I don't think we are there, but
24	it is necessary and that is why this legislation is
25	so important. To ensure that that happens. Because,

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 86
2	clearly, city Council always has to step in to make
3	the I wish we could just rely on agency policies,
4	but sometimes we have to put things in the bill and
5	the law to make sure that people are doing what
6	they're supposed to be doing. They are acting in the
7	way that they are supposed to be acting. So, just a
8	comment. But, as a question, BOE, can you tell me
9	what you are doing with rank choice what are you
10	doing with CFB right now as far as just a training
11	piece of it?
12	EXECUTIVE DIRECTOR RYAN: First, Council
13	member, we share the concerns. We are members of the
14	community, too. We share the concerns that every
15	would has stated here today and we want whenever
16	this is implemented, we want it to be implemented
17	effectively. Right now, we are acting under a
18	mandate, both us and the CFB have been mandated by
19	the city charter to put our best efforts to move
20	forward to do this. And I can tell you we have had
21	our respective staffs have interfaced with respect to
22	implementation. We, as I stated in my testimony
23	earlier, have created a landing page on our website
24	to populate that with information. But, again, in
25	terms of the public education piece of it, we cannot
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1 COMMITTEE ON GOVERNMENTAL OPERATIONS 87 2 infringe on the city charter's mandate of the 3 Campaign Finance Board. 4 COUNCIL MEMBER AMPRY-SAMUEL: Just to 5 be clear, just one real quick question that is yes and no. You are operating under a mandate, but right 6 now, today, do you think that we should move forward 7 8 with implementing rank choice voting in the 2021 9 primary and special elections? Based on what you have in front of you. If we were not acting under a 10 11 mandate, do you think that we should be moving forward with implementing rank choice voting in 2021? 12 EXECUTIVE DIRECTOR RYAN: 13 So, the 14 difficulty with answering that question is we are 15 acting under a mandate. That's the problem. COUNCIL MEMBER AMPRY-SAMUEL: 16 No. No. 17 No, sir. So, in a pretend world. We are not. Just 18 that's the question. 19 EXECUTIVE DIRECTOR RYAN: I understand 20 that we might be testified virtually, but we are 21 testifying for posterity and we are not in a pretend world. Were in a real world and the real world as it 2.2 23 is mandated to do this and we don't have the authority one way or the other to say that we are 24 25

1COMMITTEE ON GOVERNMENTAL OPERATIONS882going to do it or we are not going to do it. Were3mandated to do it unless--4COUNCIL MEMBER AMPRY-SAMUEL:

[inaudible 01:46:25] we were to change the 5 mandate. Let's say that we, you know, implemented a 6 7 lawn we were able to put a policy in place that says that this should be postponed. Would you be able 8 9 to-- would you say that we should not be moving forward with the election because, you know, thank 10 God, we are national -- there's a mandate in place 11 12 that postpones it?

EXECUTIVE DIRECTOR RYAN: 13 We would go 14 back to business as usual which, from a practical 15 perspective, is certainly more straightforward for 16 But there's been other mandates that have been us. 17 thrown at us. Like we had to spend out mailing 18 absentee ballot applications to all voters in the 19 city of New York that were eligible to vote in the 20 June primary on no notice. So we're very--COUNCIL MEMBER AMPRY-SAMUEL: Because 21

22 of the pandemic, right?

23 EXECUTIVE DIRECTOR RYAN: Because of the24 pandemic. Right.

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 89
2	COUNCIL MEMBER AMPRY-SAMUEL:
3	Everything that has been changed as been because
4	of the pandemic that we are still in, correct?
5	EXECUTIVE DIRECTOR RYAN: Correct.
6	Absolutely. So, we would be we have enough
7	alacrity to adjust to changes in circumstances and,
8	if a higher authority changed the circumstance and
9	told us to begin marching in a different direction,
10	that we would do that, certainly. The same way that
11	we are going to make every effort to make sure that
12	RCV is implemented if there are no changes. And we
13	don't have a choice because we are doing this by
14	legal mandate.
15	COUNCIL MEMBER AMPRY-SAMUEL: Thank
16	you, Chair for the opportunity. I wish people could
17	just speak on what their opinion is as opposed to,
18	you know, the legalese around what the it is what
19	it is.
20	EXECUTIVE DIRECTOR RYAN: I understand,
21	but I am also an employee of the board and I answer
22	to 10 commissioners, as well, so, you know, we have a
23	legal mandate. We are going to fulfill that legal
24	mandate and if that mandate gets changed and there is
25	

1COMMITTEE ON GOVERNMENTAL OPERATIONS902a new mandate, we will fulfill that mandate. Thank3you.

4 CHAIRPERSON CABRERA: Thank you so much. In Council member, the reason why we didn't have CFB 5 and the BOE testify at the same time is because we 6 7 wanted to give Council members that extra time. As 8 it is, every member has gone over the five minutes 9 and, imagine if I had had CFB and there, as well. It's not perfect either way. You, chair, as well, 10 11 committee. But we are trying our best. I knew this 12 was going to be a hearing that everyone is passionate 13 about. So, we wanted to give really the Council members as much time as possible. And so, with that-14 15 - And thank you. Thank you for your questions. 16 With that, let me pass it on to Council member 17 Rodriguez.

SERGEANT-AT-ARMS: Time starts now.
COUNCIL MEMBER RODRIGUEZ: Thank you,
Chair. My first question, if you can give me like
the right answer is. So, who has the right to make a
decision on postponing the implementation of the rank
choice voting?

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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 91
2	EXECUTIVE DIRECTOR RYAN: Honestly, I'm
3	not certain. I know that there was a charter
4	revision commission and panel.
5	COUNCIL MEMBER RODRIGUEZ: Okay.
6	EXECUTIVE DIRECTOR RYAN: ultimately,
7	the charter revision commission made a recognized
8	station on what the proper should be on the ballot.
9	The voters voted. The city Council acted to take the
10	proclamations that were passed and come up with
11	language so that 1057 She could be, you know,
12	appropriately detailed and ultimately implemented and
13	then 1057 And she said the CFB does the public
14	education piece and the Board of Elections does the
15	operational piece. I don't know under whose
16	authority that could be suspended, but if it were
17	suspended properly, then the Board of Elections would
18	act under the new mandate.
19	COUNCIL MEMBER RODRIGUEZ: So, but,
20	basically, this is a local law so the Council is
21	beside the referendum, the legislative body is the
22	Council. So, you are saying that the Port of
23	Elections executes the Campaign Finance Board, too,.
24	So, could we say that the Council is the one that has
25	the authority to decide between from here to this

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 92
2	election a decision to postpone the ranking choice
3	voting happens?
4	EXECUTIVE DIRECTOR RYAN: I think that
5	that question would be better posed to the attorneys
6	for the Council than to the
7	COUNCIL MEMBER RODRIGUEZ: but this is a
8	city But this is a city matter, right?
9	EXECUTIVE DIRECTOR RYAN: Yes. This is
10	a city this is the city charter matter and the
11	Council, that New York City has attorneys that could
12	pass on to what its authority is. It is certainly
13	not for me to for me, as the executive director of
14	the board
15	COUNCIL MEMBER RODRIGUEZ: I know, but
16	EXECUTIVE DIRECTOR RYAN: to state
17	COUNCIL MEMBER RODRIGUEZ: I know, but
18	you know that this is not a state. This is you just
19	say we cannot make the decision. We have executed as
20	the Campaign Finance Board, too, and if a decision is
21	made to change it, we will execute the right
22	regardless of the direction we take. I just want to
23	be sure that you, as an agency and Campaign Finance
24	board, also recognize that this is the city matter,
25	right?

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 93 2 EXECUTIVE DIRECTOR RYAN: Yes. It's a 3 matter of the city charter. Correct. 4 COUNCIL MEMBER RODRIGUEZ: Okay. Thank 5 you. EXECUTIVE DIRECTOR RYAN: Thank you. 6 7 COUNCIL MEMBER RODRIGUEZ: And question. 8 Which community can you say is the one that has a 9 higher voting turnout in the city of New York? 10 EXECUTIVE DIRECTOR RYAN: Honestly, the 11 last month or so has been double R and we really have-- I personally haven't dived into the numbers. 12 13 I can tell you that we had record turnout in the city 14 of New York. I would imagine that is fairly evenly 15 distributed, but I do not have those numbers right in 16 front of me. 17 COUNCIL MEMBER RODRIGUEZ: But, can we 18 agree that underserved communities have lower 19 turnout, voting turnout, the middle class and upper class communities? 20 21 EXECUTIVE DIRECTOR RYAN: That has often 2.2 been the case, but I think your question was 23 specifically for the selection did that pan out that way and I don't know the answer. 24 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 94
2	COUNCIL MEMBER RODRIGUEZ: No. In
3	general. In general. Usually in city elections, can
4	we agree that the underserved community, Bronx, upper
5	Manhattan, even though they're doing better, other
6	places in Brooklyn. The underserved community has
7	
	lower turnout then middle-class and upper-class?
8	EXECUTIVE DIRECTOR RYAN: I don't think
9	I can answer that question with any level of
10	specificity, but what I can say is city only
11	elections, Mayoral elections of the big three, as I
12	will call it: presidential, general presidential,
13	general, gubernatorial, and Mayoral
14	COUNCIL MEMBER RODRIGUEZ: Okay.
15	EXECUTIVE DIRECTOR RYAN: Mayoral are
16	the least attended which then
17	COUNCIL MEMBER RODRIGUEZ: Okay.
18	EXECUTIVE DIRECTOR RYAN: and then
19	there's the city Council races, as well.
20	COUNCIL MEMBER RODRIGUEZ: Okay. If you
21	don't mind I'm sorry to cut you off, but because
22	of the time.
23	EXECUTIVE DIRECTOR RYAN: Yep. No
24	problem.
25	

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 95
2	COUNCIL MEMBER RODRIGUEZ: All my respect
3	to the work that you are doing and you and the team
4	at the Board of Elections and Campaign Finance Board.
5	Look, it's clear. Where do we have the highest
6	turnout? Upper West side. Middle-class, upper-
7	class. Where do we have the lowest turnout? The
8	Bronx and other places where underserved community
9	people live. Our people are very smart. They know
10	how to make decisions, but I feel that, if the city
11	doesn't invest the resources and if we don't have the
12	time to educate voters from here to the next few
13	months, we would put voters in disadvantage
14	communities and in underserved communities in
15	disadvantage because those members of the community
16	with a high academic skills, those in the upper
17	middle-class, they will know how to navigate the
18	system of their rank choice voting
19	SERGEANT-AT-ARMS: Time.
20	COUNCIL MEMBER RODRIGUEZ: if we don't
21	educate. Can we agree with that?
22	EXECUTIVE DIRECTOR RYAN: Council
23	member, you are and have been will be a very
24	effective advocate for your constituency and I
25	applaud you for that. But, again, we have to follow

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 96
2	the legal mandates of what we are required to do and
3	we will do that unless the new mandate is given to us
4	and tells us to do something different. And I hope
5	COUNCIL MEMBER RODRIGUEZ: [interposing]
6	And I do agree 100 percent and I understand your role
7	and I also appreciate all the hard work that you have
8	done in even dealing with people like us backend for
9	pushing you guys. It's not easy to be in your shoes
10	right now.
11	EXECUTIVE DIRECTOR RYAN: Right.
12	COUNCIL MEMBER RODRIGUEZ: Especially
13	during this pandemic. So, I know that you will
14	execute what I'd ever is the direction that we are
15	giving you. I just want to share with the voters, I
16	just want to share to the progressive New Yorkers
17	that we are heading towards putting together a New
18	York City election where we don't have the time,
19	where we have not put in the resources to educate all
20	voters across the board. They are smart. I know my
21	people. However, there is a reason why do we have to
22	invest much more in half the time in order to execute
23	the rank choice voting across the five boroughs so we
24	don't put in election in June putting voters in
25	disadvantage in the working class community that they

4	
1	COMMITTEE ON GOVERNMENTAL OPERATIONS 97
2	have more challenges to learn how to navigate the
3	system. [Speaking foreign language] Thank you.
4	CHAIRPERSON CABRERA: Thank you so much.
5	COMMITTEE COUNSEL: Thank you, Council
6	member. Next, we will hear from Council member
7	Kallos and then we will go back to Council member
8	Adams who was inadvertently muted at the end of her
9	five minutes. Council member Kallos, you may begin
10	upon the Sergeant's announcement.
11	SERGEANT-AT-ARMS: Time starts now.
12	COUNCIL MEMBER KALLOS: I want to thank
13	everyone for coming out. I want to thank my brothers
14	and sisters at the NAACP for coming out. I was
15	talking to the president, Dr. Hazel Dukes, about just
16	the issues with the Commission. The second charter
17	commission and the fact that the first time a lot of
18	folks heard about rank choice voting was when I was
19	going around the borough of Manhattan telling people
20	about what was actually going to be on the ballot.
21	And so, I want to make sure that NAACP gets all their
22	answers from the Board of Elections and the Campaign
23	Finance Board today because of, as we are moving
24	forward with this, we need to make sure that their
25	concerns are addressed. So, I guess, the first

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 98
2	question, Mike, I just need a quick yes or no. If,
3	as of today, this very moment, can you guarantee that
4	we are able to move forward with rank choice voting?
5	EXECUTIVE DIRECTOR RYAN: From the
6	mechanics of conducting election, yes.
7	COUNCIL MEMBER KALLOS: Okay. The thing
8	that you are still waiting for is just how to count
9	the rank choice voting ballots?
10	EXECUTIVE DIRECTOR RYAN: Right. Which
11	is a limited portion of this and it is in the
12	background. It really doesn't call the questions
13	that are being asked here today. How we tabulate
14	votes on a machine is one thing, but there is a lot
15	of larger questions that are being asked here today
16	that have nothing to do with how the votes are
17	counted.
18	COUNCIL MEMBER KALLOS: My next question
19	is, when you send out your material because I've
20	been getting better and better materials from the
21	city Board of Elections. I went from getting an ID
22	card to now I get a card that I can just put on my
23	keychain with a barcode that tells me where to vote.
24	Does the city Board of Elections intend to include
25	information on rank choice voting as part of the
I	

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 99 2 materials you will send out to voters ahead of the 3 election anyway? 4 EXECUTIVE DIRECTOR RYAN: Yes. We have our annual information notice that is mandated to go 5 out around the middle of April by state law, but we 6 7 also have to do education for the voters that are 8 coming up that will be voting potentially by January 9 23rd. COUNCIL MEMBER KALLOS: And will there be 10 11 information on rank choice voting on the vote.NYC platform? 12 EXECUTIVE DIRECTOR RYAN: Yes. 13 14 COUNCIL MEMBER KALLOS: If anyone in here 15 wants presentations, wants Q and A, wants you to come into communities, particularly communities of color, 16 17 as the Board of Elections, do you have a unit that can come out into that education? 18 19 EXECUTIVE DIRECTOR RYAN: Well, we have, 20 honestly, a suspended in person appearances, like a lot of--21 2.2 COUNCIL MEMBER KALLOS: Can you do it over 23 so? EXECUTIVE DIRECTOR RYAN: Certainly. 24 25 But, again, I want to go back to it. The mandate for

1	
1	COMMITTEE ON GOVERNMENTAL OPERATIONS 100
2	the public education piece of it is with the Campaign
3	Finance Board. We are happy to supplement their
4	efforts, but we can't step on them. So
5	COUNCIL MEMBER KALLOS: Sure. I know
6	EXECUTIVE DIRECTOR RYAN: But hear me
7	out. If the city charter wanted the Board of
8	Elections to conduct the public outreach, it would
9	have mandated that the Board of Elections conduct the
10	public outreach. It did not. It mandated that
11	COUNCIL MEMBER KALLOS: I know.
12	EXECUTIVE DIRECTOR RYAN: The Campaign
13	Finance Board would do it.
14	COUNCIL MEMBER KALLOS: I want to respect
15	the Chairs questions. Other members had asked the
16	CFP. So, will the CFB agree to come and do outreach
17	anywhere that residence let the record reflect
18	that Eric Friedman from the CFB has nodded yes. So,
19	I guess the last piece there was a lot of
20	arguments about modem sources VPN verse is this,
21	that, or the other thing. I think it is incredibly
22	important that, during rank choice voting, the
23	information comes out to who exactly chose first,
24	second, third, fourth, fifth and had their ballots
25	foiled at the end but not other five choices got

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 101
2	chosen in races with more than five candidates.
3	Currently, you transmit the election results over
4	tablet devices that read cards from machines. Why
5	can't we use that same technology in the same way of
6	transmitting information as we do currently?
7	EXECUTIVE DIRECTOR RYAN: So, it's not
8	the technology that is the ratio. It's the set up
9	and, as I indicated, that we transmit aggregate vote
10	totals based on election districts, not cast vote
11	records. And I know that sounds like it is in the
12	weeds and it is also the weeds because
13	COUNCIL MEMBER KALLOS: I am a software
14	developer, so the question is whether or not you send
15	a record where it says the serial number of the
16	ballot and how the machine read each piece versus the
17	aggregate number which is less data admittedly. We
18	are still talking about very small text based data
19	and we are talking about kilobytes, not megabytes or
20	gigabytes. Why not just be able to
21	SERGEANT-AT-ARMS: Time.
22	COUNCIL MEMBER KALLOS: each voting record?
23	EXECUTIVE DIRECTOR RYAN: So, as I
24	indicated to Council member Lander, our immediate
25	

1COMMITTEE ON GOVERNMENTAL OPERATIONS1022concert with that Intro was that it is effective3immediately.

4 COUNCIL MEMBER KALLOS: Okay. That's fine. I want to respect the time and I don't want to go too 5 far over the five minutes. I just want to say I-- I 6 7 hear my brothers and sisters in the Council. I hear the concerns of the NAACP. ICU and I will be doing 8 9 everything I can to support you in the community and make sure that folks know what is going on so that no 10 11 one is disenfranchised. Thank you.

12 COMMITTEE COUNSEL: Thank you, Council 13 member. Next, we will turn back to Council member 14 Adams to finish up her questioning.

15 COUNCIL MEMBER ADAMS: Thank you very much 16 for coming back to me. Director, thank you for 17 hanging in there with us. I was actually trying to 18 speak back to you. The clock was still running on me 19 and I was unable to unmute myself. I truly 20 appreciate your passion in your concern for your 21 workers and I wanted to jump back in there just to say that I appreciated that and we don't disagree on 2.2 23 that. And I think that the whole purpose of this is to amplify the cause of all of this and the reason 24 why we have to pause this and that is because of the 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 103
2	effect of Covid 19. Not just on your staff, but also
3	on the New York City Council. On all of our voters.
4	On everybody across this country. And I think that
5	that really is the point to be made today. We have
6	to cut this thing on pause for exactly what you have
7	been relating. Covid has changed everything. Your
8	staff can't be in the field. My staff can't be in
9	the field. New York City can barely be in the field
10	right now. We have no business going forward with
11	this without the proper education to all of our
12	citizens. So, with that said, I'm going to go back
13	to my question about district 24 and that is where I
14	am going to end it. Has the Board of Election begun
15	recruiting rank choice voting poll workers for both
16	early and election day voting in Council District 28?
17	If so, how many poll workers have been recruited for
18	rank choice voting for the February 2nd election in
19	district 24 in Queens? Thank you.
20	EXECUTIVE DIRECTOR RYAN: So, the poll
21	worker recruitment calendar runs from, but basically,
22	July 1st through June 30th. So, we have our pool of
23	poll workers that we use for the general election and
24	those would be the same individuals that we would
25	draw from. In addition, there were some numbers of

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 104
2	poll workers that received training, but we didn't
3	have enough positions to have them work for the
4	general election. So, that is the group that we
5	would be pulling from. Are the folks that are
6	already trained and then we would have to give them
7	some supplemental training with respect to the ballot
8	layout and the manner in which rank choice voting
9	works largely to prevent the poll worker from giving,
10	Inc., false information to the voters, but also not
11	to become too active in assisting the voters in that
12	regard. Because we do get a lot of when we get
13	criticism about poll workers, you know, in special
14	elections or primary elections, it is that the voters
15	say that sometimes the poll workers seem to be
16	telling them who to vote for women, often, it is just
17	trying to assist in the mechanics. So, this requires
18	even more sensitivity than normal circumstances to
19	make sure, you know, the poll workers are effectively
20	communicating with the voters to make sure that they
21	are not overstepping any lines that they shouldn't.
22	COUNCIL MEMBER ADAMS: So, you are saying
23	that recruiting has already been done and that the
24	pool is already set to begin and the training will
25	still take place over the next few weeks?

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 105
2	EXECUTIVE DIRECTOR RYAN: Yes.
3	COUNCIL MEMBER ADAMS: I did also, before
4	stop, thank you, again, Mr. Chair, for letting me
5	come back in and I would just also like to give a
6	special thanks to my colleague, Kalman Yeger.
7	Council member Yeger for his sentiments that were
8	spoken in so much truth for a lot of us. He said a
9	lot of it in authority and power. Some of us are
10	going to wait until we come back around to the
11	question CFB on the items, but you said it
12	wonderfully. So, I think my colleague, Council
13	member Yeger, for his statement today. Thank you so
14	much, Mr. Chair. Thank you, Mr. Executive Director,
15	as well. Thank you.
16	EXECUTIVE DIRECTOR RYAN: Thank you,
17	Council member. And I would like to say I really
18	believe that we are all on the same page. We want
19	our elections to work and if I appeared to be
20	circumspect with some of my answers, it's because I
21	am respecting the mandated and recognizing that we
22	don't get to make the mandate, but we have to
23	implement the mandate. And if the mandate changes,
24	we will implement whatever the changes are. So,
25	thank you.

1COMMITTEE ON GOVERNMENTAL OPERATIONS1062COMMITTEE COUNSEL: Thank you. We will3now go back to Chair Cabrera for any further4questions.

5 CHAIRPERSON CABRERA: Thank you so much, Director Ryan. I'm going to give you a series of 6 7 rapid fire questions so we can wrap up and then we 8 can move into a session with CFB. So, if you could 9 give me a short answer to this guestion, I would really appreciate it. So, let's talk about training 10 11 poll workers on RCV. Will you be relying on CFB 12 provided materials to train them and, if not, would 13 you rely on other materials? Or both?

14 EXECUTIVE DIRECTOR RYAN: So, we have 15 been working on our own training materials, but, 16 certainly, if we are not -- you know, no prior 17 authorship if there is other materials that can be 18 helpful and that can clarify things for the poll 19 workers, we are certainly happy to incorporate those 20 into our training process. But we had developed to 21 the ballot, the sample ballot and then it is largely 2.2 going to be our focus of emphasis.

CHAIRPERSON CABRERA: Yeah. Let me
encourage you to coordinate with CFB in terms of
getting the material. That way we have not only the

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 107
2	same spirit, but technically the same information. I
3	think we need to be united in terms of information.
4	With the training be conducted remotely or in person?
5	I assume it is going to be remotely, right?
6	EXECUTIVE DIRECTOR RYAN: It will
7	probably be remotely. That would be the likely
8	outcome for all of the reasons that everyone stated.
9	It we were able to implement online training in the
10	lead up to the presidential and it went very well.
11	CHAIRPERSON CABRERA: interpreters, how
12	will they be trained in RCV?
13	EXECUTIVE DIRECTOR RYAN: In the
14	same way.
15	CHAIRPERSON CABRERA: what kind of
16	instructions will poll workers be giving the voters
17	regarding how to complete their RCV ballot?
18	EXECUTIVE DIRECTOR RYAN: Well, we would
19	have to tell them the ranking system, the way it
20	works. What I have been privy to from other
21	jurisdictions is that they have short little palm
22	cards, if you will, that can be handed out that give
23	a very supplement a very specific script that should
24	be crafted for the poll workers to make sure that
25	they stick to the script and then, if the voter needs

1COMMITTEE ON GOVERNMENTAL OPERATIONS1082a little refresher, that material can be given to the3voter to take with them to the privacy booth as they4go through the process.5CHAIRPERSON CABRERA: So, there will not6be any explanation taking place-- When I go vote,

7 will go to the table, right? Would there be an 8 explanation taking place there or, basically, here is 9 the handout. You can look at it. Is there a 10 question that is going to be asked regarding RCV? Do 11 you understand how the rank choice-- I'm just trying 12 to figure out--

13 EXECUTIVE DIRECTOR RYAN: So, in terms 14 of implementation, there are two aspects to it. 15 There is what are the poll workers going to say and then there is when are they going to say it? 16 In the 17 past, if a voter is not asked for any additional 18 information, they get their ballot and they go about 19 their business. But I know that our respective staff 20 at CFB and ours have been talking about the voter 21 education piece and, under these circumstances, it 2.2 may very well be necessary to be a little bit more 23 proactive in that regard when the voters, not because they might not even be aware that the rank choice of 24 25 voting is happening until they get to the polls sites

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 109 2 we all pay very close attention to this, but, you know, the voting public has other things on their 3 minds besides elections. 4 So you anticipate 5 CHAIRPERSON CABRERA: the waiting will be a little longer, right? 6 Because 7 it's the first time were dealing with RCV. 8 EXECUTIVE DIRECTOR RYAN: I would say, 9 you know, certainly that is a potential issue. Unfortunately for us, we have one breathing down our 10 11 neck in a few weeks. But were paying more attention 12 to February right this minute than we are June. You 13 know, we also have December 22 going in the Bronx which doesn't implicate RCV in early voting is 14 15 starting this coming Saturday. So, we have a lot on our plate. We have an election coming up. We have 16 17 another election coming up in February the 2nd, 18 another one coming up February 23rd. And then, 19 depending on some of the life choices that some of 20 your colleagues make, we made for after that. And 21 seemed to be disproportionately affecting the Bronx 2.2 and Oueens. 23 CHAIRPERSON CABRERA: So, let's talk about that February special election. When would the 24 board post a sample ballot? When do you anticipate? 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 110
2	EXECUTIVE DIRECTOR RYAN: For the
3	February 2nd?
4	CHAIRPERSON CABRERA: Yes.
5	EXECUTIVE DIRECTOR RYAN: So, we intend
6	to get the final ballot approval from the
7	commissioners on tomorrow so that we can be ready to
8	mail out the militaries and the overseas. And then,
9	once that is done, then the staff goes about the
10	business of building the election day ballots, once
11	the election day ballots are built, then they are
12	posted to the website.
13	CHAIRPERSON CABRERA: And do you
14	anticipate that will be, what? In a couple weeks?
15	EXECUTIVE DIRECTOR RYAN: Next week or
16	so.
17	CHAIRPERSON CABRERA: Okay. And when
18	will the sample ballots be posted for the June
19	primaries?
20	EXECUTIVE DIRECTOR RYAN: We are not
21	there yet. We have to know who is running first and,
22	if what is happening in February is a be example of
23	what candidate interest is going to be for June, we
24	had over 10 candidates put in petitions for February.
25	And now, those hearings are not completed, so I don't
I	

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 111
2	know how many of them will be left standing after the
3	hearing process is completed, but there was a lot of
4	interest in the February special. I presume there is
5	going to be a lot of interest in the primaries in
6	June and, the more candidates there are, the more
7	complex the ballots become. The more complex the
8	ballot be countenanced, the more the voters are going
9	to have to consider when they go to vote.
10	CHAIRPERSON CABRERA: Let's talk about
11	the election night results. Does the board plan to
12	bring all the memory sticks from all sites to the
13	main office or are they going to go by borough
14	office?
15	EXECUTIVE DIRECTOR RYAN: No. All of
16	those unofficial results get collected and dropped
17	off at each respective borough office. Typically, we
18	have upwards of 90 somewhere in the neighborhood
19	of 96, 97, 98 percent of those results are processed
20	through on election night. The official results
21	sticks remain with the DS 200 scanners and then get
22	picked up on a scheduled basis after election day.
23	CHAIRPERSON CABRERA: So, when Brad
24	Lander, Council member Lander was talking about his
25	bill, wouldn't to simple solution would be just to

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 112 2 bring the memory sticks to the main office-- or you 3 could do it, actually, by borough, as well, and there 4 be able to get all the tabulations and then put out 5 the raw info? There's nothing stopping us from doing 6 that, right?

7 EXECUTIVE DIRECTOR RYAN: There are, typically, in the citywide election, upwards of 1200 8 9 locations that have a minimum of two scanners per location. And often have been more. Which is why we 10 11 do the unofficial results total upload from the polls 12 sites on election night and those are published 13 results based on aggregate totals for election 14 districts. The result totals that are taken off of 15 the official sticks, once we collect those machines back, those are the ones that have the individual 16 17 castor vote record and that is where the tabulation 18 nutrients to be done for the rank choice and the 19 tabulation for each round. And I know it sounds 20 technical and it is technical and I am telling you 21 that the system is not set up presently for that 2.2 intro to be able to be implemented. Now, not telling 23 you that we couldn't put tech heads together on our staff and: the machine vendor staff, ESNS and then 24 this other vendor that we are going to bring into do 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 113
2	the tabulation. And, maybe, when all those texts get
3	together, there is a different way to do it. Right
4	now, I'm saying that, right now, it's not set up that
5	way and when I saw the implementation date of
6	immediately implement, you know, upon signing, that
7	caused us concerned.
8	CHAIRPERSON CABRERA: I agree.
9	EXECUTIVE DIRECTOR RYAN: You know, you
10	can always evaluate You can always evaluate and
11	say, hey, down the road, can we do something
12	different? Of course we can look at that.
13	CHAIRPERSON CABRERA: Yeah. And I think
14	the sponsor of the bill is more than willing to look
15	at the June elections rather than the special
16	elections, so he is looking to accommodate. Maybe we
17	should look at what San Francisco is doing and get,
18	you know, they are bit ahead of us or this, not
19	because of BOE's fault. It's because they've been at
20	it longer than we have with RCV. But we can learn
21	from them how they are able to get it done while they
22	are
23	EXECUTIVE DIRECTOR RYAN: And, Chair, in
24	that regard, there's a couple things. Right? One,
25	one of the the vendor that is ultimately chosen
I	

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 114
2	may bring some operational knowledge, technical
3	knowledge to the table that we didn't consider.
4	CHAIRPERSON CABRERA: Good point.
5	EXECUTIVE DIRECTOR RYAN: And,
6	secondarily, there may be changes to how absentee
7	ballots are processed coming from the state
8	legislature that will compress the timeframe for the
9	processing of those documents more than what is
10	presently done. So, all of those things, I think,
11	you know, need some time to breathe a little bit and
12	play themselves out before we look to change
13	something before implementation even happens.
14	CHAIRPERSON CABRERA: Let me jump
15	quickly And thank you for that answer. Let me
16	move quickly to voter education. And I know when we
17	are going to talk to CFB now, but in the mailer that
18	you do prior to this 2021 special and primary
19	election, would it be any information there and,
20	so, just to be clear, regarding RCV?
21	EXECUTIVE DIRECTOR RYAN: Yes, there
22	well, and I think we really need to work with the
23	Campaign Finance Board on content and what is the
24	best way to deliver at that message. You know, I'm
25	certain, you know, if they have links and such, we

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 115
2	can include those links, you know, in the mailer as
3	well as any hardcopy information that needs to be
4	included. But, yes. And then the mandate is we have
5	to do that in the middle of legal mandate. We have
6	to do that in the middle of April by state law that
7	mailer has to go out and there are other implications
8	to it other than voter information. It's another way
9	that the list maintenance of the voters is conducted
10	because, if there is returned mail that comes back,
11	we have certain other obligations besides just
12	informing the voters of the information they need.
13	CHAIRPERSON CABRERA: I think also it
14	would be helpful just to resound what Council member
15	Cornegy I believe it was him. I think he made a
16	good suggestion. That to put forth a video, you
17	know, a to the point video on the website. I think a
18	lot of people are very you know, we are a video-
19	centered society, so I think that we that will be
20	helpful and maybe a Q and A section for that.
21	Regarding how would the board train its telephone
22	operators to the field regarding questions from the
23	public?
24	EXECUTIVE DIRECTOR RYAN: I'm sorry,
25	Mrs. Sandow stepped away.

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 116 2 CHAIRPERSON CABRERA: Is she okay? 3 EXECUTIVE DIRECTOR RYAN: Yeah. She was 4 just--5 CHAIRPERSON CABRERA: I could jump from that question to another on. 6 7 EXECUTIVE DIRECTOR RYAN: Okay. She needs her inhaler. I apologize. 8 9 CHAIRPERSON CABRERA: No. No. We want to make sure she's okay. 10 11 EXECUTIVE DIRECTOR RYAN: Yeah. Are you okay? All right. They're going to get her asthma 12 13 inhaler. 14 CHAIRPERSON CABRERA: Yeah. Please. I 15 was asthmatic, so I know what that's like. EXECUTIVE DIRECTOR RYAN: Yes. So, she 16 17 just stepped out. I'm sorry, Chair--18 CHAIRPERSON CABRERA: Yeah. The question 19 was with the board train its telephone operators to field questions from the public regarding RCV? 20 EXECUTIVE DIRECTOR RYAN: The answer to 21 that is yes and also we had tremendous success-- and 22 23 I'd like to give a little-- a shoutout, as they say--24 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 117
2	CHAIRPERSON CABRERA: I'm sorry. Rather
3	than will, how? How will you do that?
4	EXECUTIVE DIRECTOR RYAN: So, what we do
5	with the way that we always do it. We give them
6	scraps, but we have also worked very closely this
7	last go round and very successfully, with 311 and
8	they assisted us and they also gave us some tips on
9	how to be more effective on our end and the deputy
10	commissioner whose name is escaping me right now at
11	311 was very, very helpful to us and we expect to be
12	able to continue to tap into that resource for the
13	good of the city. The New York City citizens.
14	CHAIRPERSON CABRERA: Great. And will
15	the board respond to the voter's questions via social
16	media and email?
17	EXECUTIVE DIRECTOR RYAN: Yes. Yes. We
18	do. I realize I am a bit of a dinosaur in the social
19	age kind of escapes me, but Ms. Velasquez and the
20	other members of our staff seem to be up to speed on
21	that and we've got very broadly based complements for
22	our social media efforts in the lead up to this past
23	election, as well as the videos and such and the
24	links that we provided online primarily with respect
25	to filling out the absentee ballots because that was

1COMMITTEE ON GOVERNMENTAL OPERATIONS1182the big question that needed to be addressed in the3selection.

4 CHAIRPERSON CABRERA: Let me ask you the last two questions on the state election law in 5 certain instances. Ballots must be hand counted. 6 7 The charter requires the board, as you know, to 8 promulgate rules for handing-- forehand counting RCV 9 ballots when necessary and so here are the two questions. How would the board and count RCV 10 11 ballots, if necessary, and when will the board promulgate rules on hand counting RCV ballots? 12 13 EXECUTIVE DIRECTOR RYAN: So, this has 14 been an element of the elections process where the 15 board of commissioners here in New York City have been a leader. We had one half of one percent -- if 16 17 the contest is within one half of one percent, New 18 York City has a long-standing policy of doing an

16 FORK City has a fong-standing policy of doing an
19 automatic and recount and we already have detailed
20 procedures in place that would just need a little bit
21 of tweaking to accommodate how you tabulate after
22 each round. So, we are already doing that and the
23 state legislature recognized the utility of that
24 process and has now mandated that it be done
25 statewide across all 62 counties. And that law goes

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 119 2 into effect January 1st, 2021. So, it already exists 3 and what is in the city charter is supplemental to 4 the board's processor policy, I should say and now 5 the current state law.

CHAIRPERSON CABRERA: Director Ryan, I 6 7 want to thank you. I know we had two hours. We've 8 been at it for two hours and now we are going to hear 9 from CFB, but I want to thank you for answering the questions. I want to thank you because you don't 10 11 have an easy job and I recognize that you basically execute whatever the losses and if it is up to us 12 legislators to be able to change the laws and to 13 14 literally push the agenda of the people through 15 legislation. And so, looking forward to continuing 16 working with you and to look closely at what is going 17 to happen in February and March and to be in 18 preparation for June. So, thank you so much.

EXECUTIVE DIRECTOR RYAN: So, thank you. And in the spirit of the holidays, thank you for putting that nice little bow on that package at the end of the questioning and, to Councilman Yeger and my fellow practitioners of Judaism, happy Hanukkah. I know that is coming up for you and, to everyone

1COMMITTEE ON GOVERNMENTAL OPERATIONS1202else, happy holidays. Merry Christmas and all those3things. Thank you.

4 CHAIRPERSON CABRERA: Thank you so much.
5 And, with that, I will turn it back to the committee
6 counsel.

7 COMMITTEE COUNSEL: we will hear 8 testimony from Amy Loprest and Eric Friedman of the 9 Campaign Finance Board. Executive Director Loprest, 10 you may begin your testimony when ready.

EXECUTIVE DIRECTOR LOPREST: Good 11 afternoon, Chair Cabrera, and members of the 12 Committee on Governmental Operations. I am Amy 13 14 Loprest and I'm the executive director of the New 15 York City Campaign Finance Board. With me is Eric 16 Friedman who is our assistant Executive Director for public affairs. Thank you for the opportunity to 17 18 testify today on the legislation before us and on the 19 CFB's plans for ranked choice of voting education and 20 outreach. In November 2019, 74 percent of New Yorkers voted yes on ballot question one, bringing 21 ranked choice voting to New York City in primary and 2.2 23 special elections for municipal office. The New York City charter requires the CFB to conduct a robust 24 public education campaign to inform voters of the new 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 121
2	election system. As you know, the CFB is already
3	mandated by the charter to encourage voter
4	registration and engagement by all eligible voters,
5	but particularly among underrepresented populations.
6	Currently, 19 other jurisdictions across the United
7	States use ranked choice of voting. While there is
8	an understandable concern about introducing an
9	unfamiliar form of voting to a new audience, this is
10	not the first time, New York City has been a leader
11	in building stronger, more inclusive local democracy.
12	In 1988, New York City adopted its landmark financing
13	program, becoming one of the first cities in the
14	country to do so. When New York City successfully
15	implements RCV next year, we will be the largest and
16	most diverse jurisdiction in the country to implement
17	this important reform. In doing so, New York City
18	can build on the positive results we've seen in those
19	jurisdictions that have implemented RCV elections.
20	Research shows the jurisdictions that have adopted
21	RCV elect more diverse representatives who are more
22	reflective of their population. In its first year
23	implementing RCV, Minneapolis elected its first two
24	transgender council members. Seven cities that use
25	RCV have either achieved or surpassed gender parity

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 122
2	in their city legislature. In cities in the San
3	Francisco Bay Area, candidates of color won 62
4	percent of RCV races, compared to 38 percent before
5	the change. In the 13 largest municipalities that
6	use RCV, six have female mayors and four have Black,
7	Latino, or Asian mayors. Other studies show that RCV
8	encourages candidates to campaign differently.
9	Through RCV, voters will ultimately hear from more
10	candidates, who are not only campaigning for first
11	place votes, but also second, third, fourth, and
12	fifth place votes. This complements the City's
13	matching funds program, which gives opportunities to
14	more candidates to run for office and also encourages
15	them to reach out directly to individual voters.
16	Notably, campaigns become more civil in elections
17	that use RCV. A 2014 study of California RCV cities
18	indicated that voters in RCV cities perceived less
19	negativity in campaigns than in plurality cities.
20	Further, RCV would eliminate the need for costly
21	runoff elections, which could cost up to \$20 million
22	per election. In addition, RCV gives voters more say
23	in who represents them by allowing them to help
24	choose the winner even if their first choice does not
25	win. Therefore, candidates who win in RCV elections

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 123
2	are the candidates with the broadest support among
3	the electorate and who then have the broadest mandate
4	to lead their constituents. Along with our partners
5	inside and outside of government, the CFB's voter
6	engagement efforts during this past year were aimed
7	at helping voters understand unfamiliar methods of
8	voting. New York, and the rest of the country, was
9	forced to rethink election administration entirely in
10	order to make voting safe and accessible.
11	Disseminating consistent and accurate information was
12	a unique challenge in 2020, as state legislation,
13	court decisions and executive orders changed
14	elections on what felt like a daily basis in the
15	early stages of the pandemic. For many voters, 2020
16	was their introduction to two new forms of voting:
17	voting by mail and early voting. In order to
18	maximize public safety and introduce these voting
19	methods to many voters for the first time, the CFB,
20	along with the Board of Elections, the Mayor's
21	Democracy NYC initiative, and other civic groups, led
22	education and mobilization campaigns encouraging
23	voters to vote before Election Day. These efforts
24	resulted in 36 percent of general election voters
25	voting early and 23 percent voting by mail, compared

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 124
2	with six percent voting early and 36 percent voting
3	absentee in the 2020 primary. CFB staff successfully
4	provided accurate and consistent messaging to voters
5	throughout this challenging year. Introducing RCV to
6	2021 primary voters alongside these efforts to
7	familiarize more voters with vote-by-mail and early
8	voting, many months before RCV would be implemented,
9	would have increased voter confusion and uncertainty
10	during a uniquely confusing time. Our focus was on
11	providing voters with the information they needed to
12	participate in the November general election for
13	president, federal, and state offices that do not use
14	RCV. Additionally, there is a special election in
15	Council District 12 on December 22nd, which will
16	precede the implementation of RCV. We do not believe
17	it is wise or appropriate to begin a broad-based RCV
18	education campaign as New Yorkers are preparing to
19	cast ballots in traditional plurality elections. The
20	CFB remains dedicated more than ever to giving voters
21	the timely and accurate information they need to cast
22	a ballot safely and effectively, including a robust
23	educational campaign about ranked choice voting.
24	Eric Friedman will explain our education plans and
25	discuss the bills before the committee.

1 COMMITTEE ON GOVERNMENTAL OPERATIONS

2 ERIC FRIEDMAN: Thanks, Amy. As noted, 3 the CFB is responsible for a robust educational 4 campaign to inform voters about rank choice voting. We have been actively planning for the implementation 5 of rank choice voting throughout this year, and as 6 7 the Chair noted at the start of the hearing, we have 8 previously shared an overview of our plans as part of 9 our testimony to this committee at its September 25th, 2020 hearing. Though it is new to New York 10 11 City, we have every confidence that voters will 12 understand RCV. Indeed, voters make ranking 13 decisions every single day. If the item they want is 14 not available at a grocery store, they pick their 15 next choice. Research in other cities demonstrates 16 that simple, clear education campaigns can and do 17 prepare voters to participate successfully. For 18 instance, exit polling of voters in Minneapolis 19 showed more than 90 percent of voters understood rank 20 choice voting well their first time voting under the 21 new system. In addition to our long-standing voter 2.2 education efforts--including the city's official 23 Voter Guide--the CFB has been conducting successful voter engagement and get-out-the-vote initiatives 24 ahead of special, primary, and general elections for 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 126
2	a decade. We are confident our outreach for rank
3	choice voting will provide the simple, clear
4	information all in New York City voters need to vote
5	with confidence. As we have for previous outreach
6	efforts, we will rely heavily on our partnerships
7	with community organizations who know their
8	neighborhoods best. We've successfully registered
9	New Americans at naturalization ceremonies with
10	DominicanosUSA and registered voters in partnership
11	with NYCHA and with individual NYCHA developments and
12	registered students on National Voter Registration
13	Day with CUNY Votes and Brooklyn Voters Alliance and
14	we plan to leverage these partnerships, among others,
15	to spread the word about rank choice voting. We will
16	implement a `train-the-trainer' system, so our
17	partners have the tools to best communicate with
18	their own audiences. Already, the Department of
19	Youth and Community Development, Department of
20	Education, several of the library systems, YVote, and
21	the Citizens' Committee for Children are working with
22	us to incorporate RCV into their training programs
23	through the train-the-trainer approach. We'll also
24	supply partners with a one-pager explaining the
25	essentials of rank choice voting translated into the

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 127
2	officially recognized citywide languages. Our first
3	goal is to educate voters who will use rank choice
4	voting in special elections this February and March.
5	The special election in Council District 24 scheduled
6	for February 2nd will be the first opportunity to
7	roll out our initial communications and outreach
8	materials to the 85,000 registered voters in that
9	district. We plan to mail a postcard to every
10	household with a registered voter in Council District
11	24, and to all registered voters in Council Districts
12	11, 15, and 31 prior to special elections scheduled
13	or anticipated in those districts. It will also
14	direct voters to our online RCV resources, which is a
15	core part of our outreach plan to voters. As we did
16	for the 2020 elections, we are preparing to publish a
17	Frequently Asked Questions page on our website for
18	the 2021 rank choice voting elections. The FAQ will
19	serve as an all-encompassing resource to answer RCV
20	questions and will be updated regularly over the
21	course of 2021 in response to voter questions and
22	comments. Like our other materials, the FAQ will be
23	available in the federal Voting Rights Act languages.
24	Our website will also host an explainer video, an
25	example of a rank choice voting ballot, and visual

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 128
2	demonstrations of how winners will be determined
3	through rank choice voting tabulation. These
4	materials will all be shared on social media through
5	organic posts and targeted paid advertising, and
6	distributed by community partners. For the June
7	primary elections, our 2021 citywide Voter Guide will
8	also include information on how to mark an RCV sample
9	ballot. The voter guide is mailed to every household
10	in New York City, giving us the ability to educate
11	all 4.8 million registered voters about rank choice
12	voting. Best practices from other jurisdictions show
13	us that it is crucial to provide voters with
14	accurate, timely, and accessible information. Our
15	messaging will be voter-centric: easy to understand
16	and responsive to voter needs. We are working with
17	the Center for Civic Design, which has hands-on
18	experience with rank choice voting communications
19	efforts around the country, and knowledge of best
20	practices in design and usability. They are testing
21	out designs for our Voter Guide and other materials
22	based on usability studies, and they will be making
23	recommendations that reflect the lessons learned in
24	other jurisdictions and help us introduce rank choice
25	voting in the most accessible way possible. To help

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 129
2	us meet the specific needs of New York City voters,
3	CCD is conducting interviews with a diverse cross-
4	section of New Yorkers from all five boroughs, with a
5	specific focus on under-represented populations that
6	comprise our charter mandate. 100 percent of
7	respondents are voters of color, and 84 percent speak
8	English as a second language. We included a small
9	sample of what we've heard from voters during these
10	interviews in our written testimony. I will share a
11	quote from a vote who noted straightforwardly that
12	this is new to me, but it's just another way of
13	voting. While we anticipate the CCD's work will be
14	essential to ensuring our rank choice voting outreach
15	will be as impactful as possible, their research
16	suggests that New Yorkers may quickly understand the
17	benefits and the process of ranked choice voting.
18	The CFB has concerns with the substance of both
19	pieces of legislation before the committee, and we
20	appreciate the opportunity to address them here
21	today. I will speak first briefly about Council
22	member Lander's bill which aims to require the New
23	York City Board of Elections to report the complete
24	ranked-choice tabulations with the unofficial results
25	on election night. We will absolutely defer to the

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 130
2	Board of Elections for their analysis of the
3	practical considerations which were just discussed at
4	length. We will reiterate that the counting of
5	absentee ballots does not start until a week after
6	Election Day, and is not finalized until weeks later.
7	Due to Covid 19, nearly 25 percent of voters voted by
8	mail in November. If this trend continues, as is
9	likely, the unofficial election night results will
10	only reflect the choices of 75 percent of voters who
11	cast ballots in personincreasing the likelihood
12	that results will shift between the unofficial
13	results and the final, certified count. We propose
14	that the Council's focus should be on providing
15	resources to the Board of Elections and supporting
16	changes to state election law that will help make the
17	process of counting absentee ballots more efficient.
18	As is clear from our testimony, we fully share the
19	goal of Intro 1994: to educate as many New Yorkers
20	about rank choice voting as effectively as possible.
21	Our staff are already carrying out most of the work
22	this bill requires. For example, Local Law 29
23	agencies will be included in our education campaign,
24	and we are currently planning to train LL 29 agency
25	staff and provide the agencies with public education

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 131
2	materials. As discussed in detail, we are fully
3	incorporating rank choice voting education content
4	into our website and social media plans for 2021, as
5	well as the online, print, and video Voter Guides.
6	We are going beyond the requirements of this bill and
7	asking our potential debate sponsors to incorporate
8	elements of our rank choice voting education into
9	their plans for the CFB-sanctioned debates for
10	citywide offices. Noting that, we have some
11	suggestions that will align Intro 1994 with the
12	planning we have underway. First, we propose that
13	the implementation date be moved to June 1st, 2021.
14	Having some of these items completed entirely by
15	January 1st, 2021less than one month awayis
16	impractical. As we mentioned earlier, most of our
17	written and digital rank choice voting education
18	materials will be ready in time for the District 24
19	special election, but the projects that will reach
20	the most voters will take longer to produce.
21	However, we do propose striking the bill's sunset
22	provision. We intend to integrate rank choice voting
23	educational content into our regular get-out-the-vote
24	and voter education campaigns for city primary and
25	special electionsparticularly because other
I	

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 132
2	elections will continue to be conducted under the
3	traditional plurality-winner rules. As such, we do
4	not believe it is necessary to limit the requirements
5	in the bill only to elections in 2021 and 2023.
6	Second, we suggest that the bill grant more
7	flexibility for CFB to adopt best practices based on
8	research and observation of what has worked in other
9	jurisdictions. For example, requiring at least two
10	pages of the Voter Guide to be dedicated to rank
11	choice voting is overly prescriptive. As noted
12	earlier, we are working with the Center for Civic
13	Design to solicit feedback from a diverse subset of
14	New York City voters to ensure the Voter Guide and
15	rank choice voting messaging will best meet their
16	needs. It's possible that a requirement to devote
17	two pages of the Guide solely to rank choice voting
18	will run counter to what we learn from CCD's
19	usability studies. We are planning to fully
20	incorporate RCV education into our Voter Guide, but
21	need the flexibility to determine how best to do it
22	based on our research and feedback from voters.
23	Third, we must highlight that the translation
24	services required in this bill would require a
25	significant amount of additional funding. Currently,

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 133
2	we have budgeted for translation services covering
3	the four languages required by the federal Voting
4	Rights Act: Spanish, Chinese, Korean, and Bengali.
5	The CFB would need substantially more funding to
6	contract with translation services providers for the
7	six additional designated citywide languages. Like
8	many other City agencies, the CFB has worked with OMB
9	to make difficult but necessary cuts to our agency
10	budget during this difficult year, and this is one
11	requirement we cannot meet without additional
12	resources. We have passed along comments about
13	improving both bills to Council staff, and we are
14	happy to discuss them further as the bill moves
15	through the legislative process. There is no doubt
16	that we have a tremendous undertaking ahead of us.
17	Successful implementation of rank choice voting will
18	require assistance from all corners of New York City.
19	As we've described in our testimony, the CFB has a
20	strong, sound plan to fulfill our Charter mandate and
21	provide New Yorkers the information they need to
22	confidently and successfully cast a ballot. We thank
23	you for the opportunity to testify today and we're
24	happy to answer any questions you might have.
25	

1 COMMITTEE ON GOVERNMENTAL OPERATIONS

2 CHAIRPERSON CABRERA: Thank you so much 3 for your testimony. I'm going to do for the usual 4 practice of me starting with questions. What I'm going to do is I'm going to allow for the other 5 Council members, my colleagues, to ask questions and 6 7 then I'll come back and asked my questions and then 8 we can continue the hearing. With that, I will turn 9 it back to the committee counsel.

COMMITTEE COUNSEL: Thank you, Chair. 10 11 I will now call on Council members in the order they have used the zoom raise hand function. Council 12 13 members, if you would like to ask a question and you 14 have not yet raised her hand, please do so now. 15 Panelists, please stay on muted, if possible, during 16 this question and answer period. First, we will be 17 hearing from Council member -- Majority Leader Cumbo 18 followed by Council member Cornegy and then Council 19 member Kallos. Majority Leader Cumbo, you may begin 20 upon the sergeant's announcement. SERGEANT-AT-ARMS: Time starts now. 21

22 MAJORITY LEADER CUMBO: Thank you. I just 23 want to continue with the line of questioning from 24 the last hearing. Mr. Friedman, I heard your 25 testimony in terms of rank choice voting been

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 135
2	synonymous with grocery shopping. If you want
3	something and you know it is not there, you can pick
4	something else. This is a very condescending
5	because, as we all know, rank choice voting is not
6	simply about voting your preferences. It is a very
7	complex where, if you vote through the rank choice
8	voting process or if you don't, if you vote for two
9	candidates versus three candidates versus five
10	candidates, you can come up with completely different
11	outcomes depending on how you utilize this system and
12	those that are more sophisticated that have greater
13	resources, deeper pockets, and greater bandwidth into
14	the Internet and other forms of social media are
15	going to be the victors throughout the system. So,
16	let's be clear about this. It's not just simply
17	ranking your choices. It's about understanding the
18	complex calculus and strategy of how are you now have
19	to win elections. That is one. Number two, you
20	spoke also about the community partners. I didn't
21	hear any community partners from any black or Latino
22	communities. Do you have any black or Latino
23	communities confirmed and contracted with at this
24	time to implement rank choice voting?
25	

1 COMMITTEE ON GOVERNMENTAL OPERATIONS

ERIC FRIEDMAN: So, let me take the second part of that first. So, we have, as noted in our testimony, been working with the broad range of civic organizations around the city from every community in New York City to help spread the word about--

8 MAJORITY LEADER CUMBO: I'm asking for a 9 specific contract with organizations at this time. Because you are talking about rolling out a process 10 in two months and then, later on in six months. 11 Do 12 you have a contract signed that I could then speak to 13 that provider and say, tell me more about your 14 contract in the work that you are going to be duly 15 used in the next couple weeks?

16 ERIC FRIEDMAN: So, I'm happy to follow 17 up with you-- actually, I don't have a--

18 MAJORITY LEADER CUMBO: I'll take that 19 answer is no.

20 ERIC FRIEDMAN: Council member, I'm 21 happy to follow up with you after the hearing with 22 the complete list of the organizations we been 23 working with. A lot of the work we are doing is in 24 partnership and we are not putting contracts-- we 25 have not been putting contracts out--

MAJORITY LEADER CUMBO: Which further goes 2 3 to amplify what is been the theme throughout this 4 conversation or this hearing. You are not ready. You are not prepared. You also testified here both 5 that the amount of money for rank choice voting is a 6 7 mere \$1 million, okay? Compare that to the census which was \$40 million in all the work that went into 8 9 that. Do you think that we could have spent \$1 million on the census and Sibley bailed a postcard 10 11 and that that would have been sufficient to get the 12 turnout that we received?

137

ERIC FRIEDMAN: So, I am happy to have the opportunity to elaborate a little bit on the answer we provided earlier because I think our voter education campaign is, frankly, working at different model than is usually--

MAJORITY LEADER CUMBO: Okay. You also spoke about other cities that are using rank choice voting. Minneapolis and many others that you named. Can you go down the line and tell me how much their cities spent on rank choice voting and how long their educational campaigns went on for specifically city by city?

1 COMMITTEE ON GOVERNMENTAL OPERATIONS

2 ERIC FRIEDMAN: That is not information 3 I have at my fingertips, but what I will tell you 4 about--

MAJORITY LEADER CUMBO: Well, the net was 5 an irrelevant part of your testimony because, if we 6 7 don't know how much money they spent, we don't know 8 what their educational plan was or their timeline, 9 nor do we know the percentage of African-American and Latino voters, and that is a very unfair comparison 10 11 for you to include in your testimony at this time. 12 So, I'm just going to conclude with that. You've 13 also not been able to answer the NYCHA plan. I am also just going to assume that you have no concrete 14 15 plan for how to reach our seniors, those in our 16 hospice, those in our nursing homes, and many others 17 that are on lockdown right now. We can't even get 18 into our nursing home during this pandemic. So, this 19 particular program, I am just going to say, this is 20 the greatest gross negligence that I've ever seen 21 governmental malpractice and I'm going to do 2.2 everything in my power to fight against this with the 23 power of all of my ancestors behind me because too many people fought and died for the right to vote and 24 it is going to be too difficult to explain to our 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 139
2	communities, similar to the electoral college, how
3	the person with the most votes did not win the
4	election. So, this is something that we are going to
5	have to account for an answer in our communities and,
6	for many of these good governmental groups, many of
7	them do not come from the communities that look like
8	me, how they can explain and justify spending \$1
9	million, a mere \$1 million, a token that is not even
10	going to cover the cost of the mailing to every New
11	York City motor. How old that is justifiable. That
12	is political malpractice. I am going to continue to
13	work with my colleagues
14	SERGEANT-AT-ARMS: Time.
15	MAJORITY LEADER CUMBO: and I am going to
16	utilize my time in office to do everything to have
17	that May suspend this portion of the charter which is
18	how we would get this done and across the finish
19	line. Our voters deserve the opportunity to have
20	every right to vote in a fair, transparent, well-
21	educated election. Thank you.
22	ERIC FRIEDMAN: So, I appreciate your
23	comments and your questions, Council member. The one
24	thing I just want to add about that for care, so the
25	\$1 million is devoted to our marketing and
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1COMMITTEE ON GOVERNMENTAL OPERATIONS1402promotional budget. There is an additional \$13million that is been budgeted for improving our print4and voter guides to help us use them and develop them5as a tool that is built around helping voters make6their ranking decisions.

7 EXECUTIVE DIRECTOR LOPREST: Right. And 8 that, of course, does not include the cost of the 9 voter guide.

ERIC FRIEDMAN: So, the total cost of 10 11 printing, translating, mailing the voter guide, 12 producing the videos that go with the voter guide, 13 and advertising to promote the voter guide is about 14 eight and a half million dollars. So, want to make 15 sure that figure is located in the context of our 16 broader voter outreach and engagement efforts. Thank 17 you for that.

MAJORITY LEADER CUMBO: Please don't insult 18 19 my intelligence with the addition of an additional \$1 20 million and I voter guide. What I've explained to 21 you before is that there is a complex calculus strategy on how to win elections that will not be 2.2 23 covered in that government voter guide, as well as the fact that \$2 million is also not ample or 24 sufficient to do the level of outreach where black 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 141
2	and brown communities, particularly those of our
3	seniors and those in our nursing homes and those in
4	hospice care and others need that additional level of
5	support that will not be covered by \$2 million. So,
6	I will just close there. I have a Democratic
7	conference to lead at this time and I will continue
8	to fight with each and every one of my colleagues
9	alongside them to overturn this. Thank you.
10	ERIC FRIEDMAN: Thank you, Majority
11	Leader Cumbo.
12	COMMITTEE COUNSEL: Thank you. Next,
13	we will hear from Council member Cornegy followed by
14	Council member Miller and then Council member Adams.
15	Council member Cornegy, you may begin upon the
16	Sergeant's announcement.
17	SERGEANT-AT-ARMS: Time starts now.
18	COUNCIL MEMBER CORNEGY: Okay. Good
19	afternoon. Thank you, again. I want to start by
20	echoing the sentiments of my colleague, Kalman Yeger,
21	who I'm really surprised that there was so much in
22	your testimony about the advocacy it almost seemed
23	like advocating for rank choice voting instead of
24	explaining to us about its implications and its
25	applications. That's a little disturbing to me.

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 142
2	Secondly, I want to talk about the fact that a lot of
3	the organiza you were asked if contracts have been
4	signed with major black and brown organizations. A
5	lot of those organizations are on the call and have
6	already sent me a text saying that they haven't been
7	reached out to. So, some of the prominent black
8	organizations who are responsible for the
9	dissemination of information in black and brown
10	communities are, literally, on the call and have not
11	gotten reached out to you in terms of disseminating
12	information. So, I don't know who you are reaching
13	out to, but I can look at the panel here right now
14	and see so many prominent organizations that stand in
15	the gap for black and brown people in terms of
16	advocacy and they have not been reached out to. So,
17	that is concerning to me. Now, the question I have
18	for you is is it true that the outreach that was
19	prescribed to be done and milestones that were
20	prescribed to be met were not reached because of
21	Covid?
22	ERIC FRIEDMAN: I just want to make sure
23	that I understand the milestones you're speaking
24	about, Council member. Are you speaking about the
25	items in the bill that is under discussion today?
I	

1 COMMITTEE ON GOVERNMENTAL OPERATIONS

2 COUNCIL MEMBER CORNEGY: Yes. And 3 the--There were milestones that were supposed to be reached in terms of videos, in terms of all those 4 kinds of things that I have detailed within the 5 context of my testimony earlier. I know the answer 6 7 is no. How is it that you feel that you can't go 8 forward with this program knowing that those 9 milestones weren't met? Milestones for education? In my committee, I am the Chair of Housing and 10 11 Buildings. There were milestones that were supposed 12 to be met in terms of legislation that was put 13 forward that we didn't meet and we had to push it out because we weren't able to get the education process 14 15 done in Housing and Buildings, right? Around a lot 16 of very important issues in terms of information. 17 How is it that we wouldn't-- so, I'm not even here 18 to argue the merits of rank choice voting as a 19 practice. I'm saying that there's no way, having 20 missed the milestone for education and, by the way, 21 having six kids, I know that if you miss the It's not 2.2 milestone, you don't make it up, right? 23 like you can double up to get to a milestone. We've missed considerable milestones that were prescribed 24 25 in the education package. What is your response to

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 144
2	that? Like we can't make it out. We don't have
3	enough time to make up the robust education. A lot
4	of us who are progressives and who believe that we
5	should be moving forward with the voting system that
6	is inclusive to all voters stood by and fought for,
7	actually, the ability to be progressive, but we had a
8	reasonable expectation that education would be the
9	cornerstone by which we move forward with rank choice
10	voting or any monumental changes. And that,
11	literally, has not happened. By your own estimation,
12	how do we move forward?
13	ERIC FRIEDMAN: So, as noted in her
14	testimony, a lot of the planning around the items
15	that you're speaking about is underway. You know, we
16	have started our plan to produce a video, as
17	mentioned. We are including rank choice voting
18	throughout the voter guides that we have planned for
19	this year. We have mailings that we have planned in
20	those Council districts that have special elections
21	coming up. So, you know, I think one of the things
22	to point out is that we really look at, you know, the
23	efforts that we have been engaged in throughout this
24	year as a success story and a demonstration of how we
25	can be successful and impactful in talking about rank

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	COMMITTEE ON GOVERNMENTAL OPERATIONS 145
2	choice voting with city voters. We you know, we
З	saw between June and July more than 20 times as many
4	people utilize early voting as did in in June. You
5	know, so we were, despite many challenges of this
6	year, we are confident that we will be able to meet
7	these benchmarks. You know, we are on track with
8	rolling out our campaign. The plan that we shared
9	with that Gov Ops Committee back in September and
10	that will begin January 1st. So, I'm not sure if
11	that answers your question, if that's
12	COUNCIL MEMBER CORNEGY: No. What I'm
13	saying is you've already missed of the benchmarks.
14	Now you are setting new benchmarks, but you have
15	already missed the ones during the period of Covid.
16	I'm saying that you can't just make them up. You
17	can't just start all over. You can't start all over
18	with election that is in February. And have
19	realistic benchmarks
20	SERGEANT-AT-ARMS: Time expired.
21	COUNCIL MEMBER CORNEGY: that you can
22	reach to educate voters. That's what I'm saying.
23	Like you've already missed the benchmark. So, to
24	tell me that, in January, but you will, because
25	really that's what it is. You missed two significant

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 146
2	benchmarks because of Covid. Not your fault. Not my
3	fault. Mother nature. And a pandemic caused you to
4	miss those. You don't just make it up is what I am
5	saying. Like you don't just now say in January you
6	had a prescription that was, in some estimation, not
7	the best prescription, but it was a prescription and
8	those of us who worked within the context of talking
9	to our voters about a new system gave them a
10	reasonable assurance that they would be educated to
11	the fullest extent. Nine out of 10 prime voters,
12	which are seniors in my district, have not even heard
13	of rank choice voting, let alone how to implement it.
14	ERIC FRIEDMAN: So, I just want to be
15	clear, again, just so we understand. There are no
16	benchmarks included in the charter as far as we are
17	aware. You know, the provision of the charter that
18	governs rank choice voting takes effect January 1.
19	So, we are on track with our plan to start
20	implementing January 1. The products that we have
21	talked about, you know, the production is underway.
22	So, I want to if there's more detail that you can
23	provide us with about the benchmarks leading up to
24	January 1, I would be happy to take that back and
25	look at it, but, you know, our planning is on track

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 147
2	and you will start to see the results of it as soon
3	as January 1st.
4	COUNCIL MEMBER CORNEGY: So, you say to
5	this body that there were no educational milestones
6	that needed to be met a year ago before you went
7	through with this?
8	ERIC FRIEDMAN: We are not aware of any
9	charter provisions that implement rank choice voting.
10	COUNCIL MEMBER CORNEGY: Okay. So, I
11	am told and I believe that that is patently false.
12	That there were no education milestones. That you
13	didn't have to begin the education process until
14	January would certainly fly in the face of my support
15	for rank choice voting.
16	ERIC FRIEDMAN: So
17	COUNCIL MEMBER CORNEGY: I
18	ERIC FRIEDMAN: Sorry. Go ahead.
19	COUNCIL MEMBER CORNEGY: That just
20	seems patently false to me that there were no
21	milestones, no benchmarks that needed to be met over
22	a year ago in order to move this forward. You may
23	say the chartered didn't include it, but certainly
24	you are prescription and movement of education was a
25	

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 148
2	portion of getting us to a place where this was even
3	implementable. I have no more questions.
4	COMMITTEE COUNSEL: Thank you, Council
5	member. Next, we will hear from Council member
6	Miller followed by Council member Adams. Council
7	member Miller, you may begin upon the Sergeant's
8	announcement.
9	SERGEANT-AT-ARMS: Time starts now.
10	COUNCIL MEMBER MILLER: Thank you. Good
11	afternoon. So, obviously, I think that we don't want
12	to rehash all of the questions around planning and
13	preparedness that was the questions that were asked
14	during the first round that we know was more specific
15	to the role of Campaign Finance. And, as Council
16	member Cornegy just indicated that there were certain
17	benchmarks, which included reporting whether it was
18	Board of Elections or whether it was CFB for this all
19	to get underway. In late December is really a
20	travesty, but it is really consistent on what this
21	is. Inconsistent with what we been saying. Let me
22	just Let me just contradict some your data a
23	little bit. And we talked about the Minnesota's of
24	the world and the San Francisco's of the world. The
25	fact of the matter is we know what took place in San

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 149
2	Francisco with an African-American Mayor up by 20 in
3	the high double digits and barely one by one percent
4	because of rank choice voting. We also know that
5	last year, at the same time that we were enacting
6	rank choice voting here in New York, California
7	Governor Newsom, through executive order, vetoed an
8	attempt to expand rank choice voting throughout the
9	land of California. Let me also read from the
10	Minneapolis Somali-American candidate who said that,
11	after he lost, that he was in favor and he was
12	favored to win rank choice voting, but lost to a
13	candidate that was supported by wealthier white
14	voters. He said I was promised that it would
15	increase the voter turnout and encourage communities
16	of color and more diverse communities to get out and
17	vote and more civil discourse, but that was not the
18	case. There is one commonality in the places that
19	you mentioned, also, and some of those places that
20	differ from really. New York City and the democracy
21	that we now. The fact of the matter is that those
22	communities that the majority of the community
23	here in New York City is far from that of San
24	Francisco, certainly, where African-Americans make up
25	less than four percent of the population.
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 150
2	Minneapolis and places like that where folks of color
3	are the majority here in the city of New York. So,
4	just, you know, this process in general, to apply
5	that logic, I just don't see it. This is, as my
6	colleagues have called it a number of things, you
7	know, it is, you know, really circumventing the
8	democracy that we have come to administer and without
9	the type of education. Could you just talk about,
10	again, how we reach those marginalized only because
11	they are the senior population, those who speak
12	second languages, those who were outreach generally
13	happened in churches, synagogues, and mosques and
14	senior centers. How do we make up for that? How do
15	we, in particular, when we have seen in most recent
16	times the school reopening that 50 percent of
17	African-American in communities of color did not have
18	access to technology, nor really access to broadband.
19	How, then, as the primary function of achieving these
20	goals, do we rely on technology? Keeping in mind
21	that we are in the midst of a second wave of this
22	pandemic.
23	ERIC FRIEDMAN: So, I want to start out
24	by saying I think we share a lot of the same goals
25	here. I mean, we want, you know Since rank choice

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 151
2	voting was adopted by the charter referendum, you
3	know, we are committed and really, I think, share
4	this goal of making sure that it is adopted evenly in
5	every community across the city. Evenly, completely,
6	and fully. So, to your question about the digital
7	divide, I think, you know, a lot of us were forced
8	when the pandemic struck to read think a lot of the
9	you know, the outreach strategies that we are relying
10	on before the pandemic hit. We have, you know, in
11	response to restrictions on gathering in public
12	spaces, certainly build out our digital capacity and
13	relied on it pretty heavily through this year. But I
14	think we have also relied
15	SERGEANT-AT-ARMS: Time expired.
16	ERIC FRIEDMAN: just as heavily on our
17	partnerships with communities around with
18	organizations around the city. I mean, we have to
19	COUNCIL MEMBER MILLER: Again, I'm sorry.
20	Eddie organizations in Southeast Queens which happens
21	to be a top three voting block in the state of New
22	York consistently and, if so, what are those
23	organizations?
24	ERIC FRIEDMAN: So, we are happy to
25	provide the Committee with the complete list of
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 152
2	organizations that we are working with. And I
3	encourage you because, look, we, again, have to
4	approach this work with humility. That Campaign
5	Finance Board is not going to be the best messenger
6	and every community in New York City and that is why
7	it is so important
8	COUNCIL MEMBER MILLER: That is true. And
9	what communities are they the best messenger?
10	EXECUTIVE DIRECTOR LOPREST: I think, I
11	mean also I think what Mr. Friedman is trying to
12	say is that we, I mean We have a group, list, and
13	we are happy to share the list that we are working
14	with, but we also welcome any organizations, you
15	know, that you are associated with or no to also
16	provide additional train the trainer and outreach
17	work and develop partnerships with them, too. That
18	is
19	COUNCIL MEMBER MILLER: Okay.
20	EXECUTIVE DIRECTOR LOPREST: absolutely
21	part you know, welcome that from all of the
22	Council members because you know your communities
23	better. You know, we have done outreach. We have a
24	list of organizations that we are working with, but,
25	again, we are happy to collect names of

1COMMITTEE ON GOVERNMENTAL OPERATIONS1532organizations, big and small, that you are work--3that are in your communities that we can also reach4out to and provide training programs and materials to5them.

COUNCIL MEMBER MILLER: Okay. Thank you. 6 7 So, and finally, as you aggregate and disaggregate the data of rank choice voting throughout the 8 9 country, could tell where-- in some of the states where rank choice voting had been instituted and 10 11 repealed such as Vermont, North Carolina, Michigan, 12 Washington state, and Colorado. Why, in fact, was 13 rank choice voting repealed in those states?

14 ERIC FRIEDMAN: So, I don't have all the 15 information about the events on those dates at hand. 16 But, again, I am happy to come back and discuss 17 further at another time. I do want to add, just to 18 what Amy said in response to your last question. For 19 communities that are reliant on broadband in the 20 Internet to get all their information, we do have the 21 voter guide that is mailed to every household. We 2.2 are, you know, investing in out of home advertising, 23 including with local businesses in communities across the city. So, we have --24

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 154
2	COUNCIL MEMBER MILLER: [inaudible
3	03:07:07] are closing now in the midst of Covid.
4	This is paramount to poll tax at this day and time.
5	And I yield the time. Thank you so much for
6	attending.
7	ERIC FRIEDMAN: Thank you, Council
8	member.
9	COMMITTEE COUNSEL: Thank you. Next,
10	we will hear from Council member Adams followed by
11	Council member Yeger. Council member Adams, you may
12	begin upon the Sergeant's announcement.
13	SERGEANT-AT-ARMS: Time starts now.
14	COUNCIL MEMBER ADAMS: thank you very
15	much. Thank you for your testimony so far. Thank
16	you for being here and, again, hanging out with us
17	pretty much all day. You know, I am concerned. I
18	think that is an understatement. I am very
19	concerned. The farther we go along in this hearing
20	today, the farther many of us know about rank choice
21	voting, the implications of rank choice voting. We
22	understand the law perfectly in that the law must be
23	enacted. That is no question. Our stance, pretty
24	much, is that we are not ready for this in New York
25	City. We are not ready for this and I think that it
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 155
2	was a little disingenuous to hear about the virtues
3	of rank choice voting more than hear about what we
4	need to make rank choice voting successful right now.
5	And I think that that is the piece that we have been
6	missing throughout this hearing, quite frankly.
7	Again, I am just very, very concerned. Let me just
8	go back to something that my colleagues If the
9	reach of online voter education campaigns is
10	typically limited to already engaged audiences, how
11	exactly does the CFP plan to target hard to reach
12	communities in the middle of a worsening dark winter
13	pandemic to inform them about rank choice voting?
14	How are you going to make that happen? How do you
15	intend to target the cities black voters with a
16	digital rank choice voting education campaigns when
17	nearly half of all black households don't have
18	Internet access due to a lack of reliable broadband
19	and almost 1/4 of them can only do so with a smart
20	phone? How are you going to do that? You also let
21	us know the voter analysis report indicated that the
22	CFP would conduct focus groups to get messaging
23	feedbacks from underrepresented communities. To
24	date, it would be nice to know how many focus groups
25	with underrepresented communities in mind. Has the

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 156
2	CFP conducted and which neighborhoods were
3	represented? And also does the CFP believe that in
4	person outreach to underrepresented communities will
5	be possible while the pandemic is searching right
6	now? I am concerned. I'm very, very concerned. How
7	are we going to get to our senior centers? Our
8	houses of worship? The key places where people of
9	color get their information about voter education.
10	How are we going to do that when those institutions
11	have been shattered for months and months and months?
12	How are we going to do that? How will the CFP be
13	able to reach out to our seniors in a significant way
14	about rank choice voting, whether you you know, I
15	am concerned. I am very, very concerned. I'm just
16	going also throughout their there are some terms out
17	there that are voters need to be aware of. They need
18	to know about valid exhaustion. We are looking at a
19	number of candidates right now coming into these
20	elections, particularly in Queens. And I'm going
21	back to district 24, again. So, according to the
22	2019 city charter commission final report, ranking a
23	larger number of candidates can help ameliorate the
24	issue of valid exhaustion and if the number of
25	candidates the voter can rank is increased from 3 to

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 157
2	5, the risk of valid exhaustion naturally declines.
3	The commission saw fit to, rightfully so, to the
4	maximum number of candidates that can be ranked in a
5	rank choice voting election at five. Now, listen.
6	There are reportedly 11 candidates running in the
7	special election for Council District 24 in Queens
8	right now. This is happening on February 2. 11
9	candidates. We are capped at five and at least nine
10	in Council District 30 would coming up in February,
11	as well. What is the risk of valid exhaustion in a
12	rank choice voting election if the number of
13	candidate's running exceeds the number that a voter
14	can rank? I am concerned. I am very, very
15	concerned. How does CFP proposed to educate rank
16	choice voting election voters about valid exhaustion
17	and about anything else that I just brought up?
18	Thank you very much.
19	ERIC FRIEDMAN: So, I will try to take
20	some of those comments in reverse. And thank you for
21	the question. So, I mean, you talked about the
22	Deborah voters being larger than five in some of
23	these special elections coming up. I mean, look.
24	One of the things that One of the things about
25	rank choice is you can rank more than one voter which
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1 COMMITTEE ON GOVERNMENTAL OPERATIONS 2 provides a broader look at voter preference than we 3 have currently in the winner take all system. So, 4 again--

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SERGEANT-AT-ARMS: Time.

ERIC FRIEDMAN: I think what we have 6 7 learned as we look at the way this is rolled out in other jurisdictions is that keeping it simple is 8 9 really important good information that is simple and clear and straightforward is the best way to get 10 11 voters the information that they need in order to 12 participate fully and meaningfully. I do want to add one thing about your comments about kind of access to 13 broadband. A lot of the material that we are 14 15 producing is not meant to just be viewed at home on a laptop or desktop. We are producing materials online 16 that are accessible and really mobile first. So, for 17 18 folks who rely on smart phones, you know, our 19 materials will all be accessible to them. In one of 20 the things we've done during this year as we really 21 tried to shift towards a way from the in person 2.2 outreach is text out the vote thanks before this 23 year's election. So, this is another way to reach voters who aren't reliant on broadband Internet while 24 still maintaining, you know, physical distance and 25

1COMMITTEE ON GOVERNMENTAL OPERATIONS1592public safety requirements. Which, again, I think3we've heard a few times. We would anticipate that4those will still be an issue throughout this coming5year.

COUNCIL MEMBER ADAMS: I appreciate that. 6 7 Again, what I'm hearing, again, is the tone of just 8 minimizing how important this is. And, again, I 9 disturbed. I am very disturbed about a comparison of rank choice voting with grocery shopping. 10 I just 11 mentioned 11 candidates on about it. What that means 12 to the voting public in the way that our voting 13 public, particularly in one of the largest voting 14 blocks in Southeast Queens, we have been educated voting block. We will now have to, among other 15 things, educate voters on a number of candidates 16 17 unheard of because of the number of seats that will 18 be vacated in the New York City Council. We're going 19 to have to make sure that our voting public is 20 educated on our May oral candidates who are coming 21 out every day, it seems like someone else jumps in 2.2 the race. So, we are not just saying look at your 23 favorite person. One person, one vote. Which, by the way, is the way civil rights history teaches us 24 25 how to vote as a people. One person, one vote. We

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 160
2	are now pretty in front of the voting population of
3	color. You must educate yourself on upwards of five
4	candidates now to make you our best choice into hope
5	that your candidate wins with 50 percent or more of
6	the vote. I am very, very concerned, but thank you
7	very much for your testimony today.
8	ERIC FRIEDMAN: So, one thing I would
9	just add is that we absolutely
10	COUNCIL MEMBER ADAMS: Sure.
11	ERIC FRIEDMAN: Sherry urgency and what
12	you have said. We are keenly aware of the high
13	volume of candidates getting ready to run in next
14	year's election. You know, we are seeing them come
15	through the match your funds program. We are
16	preparing the voter guide to communicate and help
17	those candidates communicate to voters effectively
18	about what they do want in office. And, again, I
19	do please don't mistake my answers as an
20	indication that we don't share the urgency that I
21	think you are showing.
22	COUNCIL MEMBER ADAMS: Thank you.
23	COMMITTEE COUNSEL: Thank you. We will
24	now hear from Council member Yeger. Council member
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COMMITTEE ON GOVERNMENTAL OPERATIONS
 Yeger, you may begin upon the Sergeant's
 announcement.

4 SERGEANT-AT-ARMS: Time starts now. 5 COUNCIL MEMBER YEGER: Thank you, Mr. Just to be clear and to follow up on my 6 Chairman. 7 previous time, I don't think anybody in this 8 committee-- I don't think anyone in the Council 9 holds the Campaign Finance Board accountable for the results of last year's referendum, but I also think 10 11 that it is important to note what the results were. 12 That is one of my colleagues indicated earlier, 13 approximately 500,000 people in the city of well over 14 8 million voted yes on this question. To put that in 15 perspective, that is far less people they had voted 16 by absentee ballots in this year's election in the 17 city. It was a tiny minority of New Yorkers and, in 18 many of the communities of the members that you are 19 hearing from today, there was a low turnout. 20 Traditionally, the year before the presidential 21 election in New York City is an off year cycle, we call it here, and there is really nothing of great 2.2 23 import on the ballot in many people's estimation, so they don't come out. There was a tiny, tiny turnout. 24

And that is the result that we are dealing with

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 162
2	today. So, it is not to hold the Campaign Finance
3	Board accountable for the adoption of the measure,
4	but I think it is necessary for us to talk about what
5	we are seeing. And, you know, when I hear
6	colleagues, frankly, who don't look like me talking
7	about things like poll taxes, things like voter
8	suppression, and, you know, thinking about what that
9	means in a city like this, they have the credibility
10	that I don't to talk about these topics, but my
11	family also came here from countries where they could
12	not exercise their right to vote to choose their
13	leaders. It is a sensitive topic for a lot of people
14	in the city, regardless of where you come from and
15	regardless of who you represent. Like I said, in my
16	community, I am comfortable defending the position of
17	my voters who chose to reject this question, but,
18	having said all that, you know, I want to go back to
19	the education aspect because I think it is important.
20	You know, Eric, Madam Director, we have known each
21	other for a long time and, you know, I can't recall
22	if the director and I ever had these conversations,
23	but Eric, I think you and I have had conversations
24	about the voter guide. And I don't want to put words
25	in your mouth, but I'm pretty sure in her many times

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 163
2	of talking and coffee, talked about that, you know
3	and I'll say it for myself. I really I've said
4	this before. I don't believe anybody reads that
5	magazine and I don't think you disagree. And you may
6	not want to worded the same way, but people are not
7	it is junk mail when it shows up and, to the Majority
8	Leaders point about the million dollars and, you
9	know, quibbling over whether it is a million, 2
10	million, 3 million whatever the case may be, the
11	idea that we can educate the voters of New York City
12	in a way that you yourself in your testimony, Madam
13	Director , said that you were not comfortable
14	beginning the education campaign in this current
15	calendar year because, and I know page 3, because of
16	the confusion and uncertainty you didn't want to
17	create. And now we have these four elections right
18	up against us, but at the same time, you are saying
19	you don't want to have the rollout be written into
20	law until June, just several weeks before the
21	citywide primaries. So, these things don't all mesh
22	and when Councilman Miller talks about his concern
23	and when Councilman Cornegy talks about his concern
24	about the seniors in their district, you know, I have
25	the same concern about seniors in my district not
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 164
2	been able to get the information that they need
3	because, A, they are not getting this magazine. They
4	are not opening it up. They don't have the access to
5	the Internet that we have all learned is the only way
6	we are functioning today, but so many New Yorkers
7	don't have that access. How often our conversations
8	at this Council on these floors take place about the
9	idea that we have people in New York that do not have
10	access to the Internet we are constantly trying to
11	figure out ways to get them access to the Internet.
12	How are we going to educate folks? And I don't know
13	if this is a question that even has an answer because
14	you have taken the position that you can do it and,
15	throughout your testimony, Director, you expressed
16	confidence that you are going to be able to
17	accomplish it. I'm not saying you're not going to do
18	everything you can. What I'm saying is that, if you
19	do everything you can, it is still set up to fail.
20	It is just not enough time and, Madam Director, I
21	would suggest that the same powerful voice that you
22	are giving us today to tell us what you believe, but
23	is it agency, ranked choice voting is good, ranked
24	choice voting can happen, ranked choice voting is
25	fair, all the wonderful things you have to say about

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 165
2	it, I think you could recognize the obvious that no
3	matter what the CFP does, no matter how hard you work
4	to make this a reality in terms of your mandate to
5	provide the education, it will fail. It will be New
6	Yorkers who are not going to understand it, not
7	because they are not smart, but because of the nature
8	of the way they have voted for so many years, because
9	of the age demographic difference. Frankly, the
10	SERGEANT-AT-ARMS: Time expired.
11	COUNCIL MEMBER YEGER: Mr. Chair, if I may
12	for a few moments. The differential between what the
13	race of the average younger voter in New York City
14	and the average older voter in New York City is, I
15	think, is relevant and I think those are the things
16	that Councilman Cornegy and Council member Adams and
17	Council member Miller are talking about. The
18	Majority Leader is talking about. I'm not in a
19	position to invoke my ancestors into this battle like
20	the Majority Leader did, but I think the passion by
21	which some of my colleagues are bringing to this
22	conversation all to give you pause and whether or not
23	your confidence is well-placed. And that is the
24	suggestion I make, Mr. Freeman. You know, I am an
25	honest guy when I talked to you. I have always been.

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 166
2	Madam Director, you know I believe in your work.
3	We've had many conversations about it, but I think
4	that you have to look really deep into whether or not
5	you can and faithfully represent the city you are
6	going to be able to accomplish this in a way that we
7	all ought to just say, okay. It is going to be good.
8	Don't worry about it. And, with that, I yelled back
9	because I'm not really sure I gave your question, but
10	please, Madam Director, Eric, if there's anything
11	that you want to add, feel free.
12	EXECUTIVE DIRECTOR LOPREST: No. I will
13	reiterate what I said. You know, this is the mandate
14	that the voters have given eyes and we well, you
15	know, do everything we can to meet that mandate and,
16	you know, I think that Eric has outlined what our
17	plans are extensively. Again, as this moment, the
18	charter requires size to educate voters that we will
19	be doing that. For the implementation of ranked
20	choice voting, you know, starting with the February 2
21	special election.
22	COUNCIL MEMBER YEGER: Yeah. But Madam,
23	Director, my question is really I know you are
24	going to do it. I don't believe there is a task that
25	you have never been charged with in the charter in

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 167
2	your 15 years as director that you have said, I'm not
3	going to do it. I know you are going to do it. I
4	know you are going to work hard at it and you are
5	going to do it in a very strange environment where
6	many of your staff are working remotely. It's
7	complicated. You are not all sitting in a meeting.
8	I know you're going to do it. My question is whether
9	you can faithfully represent that, when you and John
10	what you can do, will it be the past possible result
11	or does it make sense that so many of my colleagues
12	in the BLAC have suggested that there may be a
13	conversation necessary to postpone this for at least
14	election cycle so that the board, the Board of
15	Elections, the Council, the city can get their arms
16	around this in a better way? Is it your belief,
17	without regard to the fact that a charter mandate has
18	taken place, is it your belief that, when you have
19	done everything in your power to do it in your tools
20	to do it, that the voters of New York City will be as
21	educated as most possibly can and that this will be a
22	success? And if yes is yes, then yes is yes. I
23	mean, I can't answer for you. I can only ask.
24	ERIC FRIEDMAN: So, I appreciate the
25	question and I appreciate you speaking as you always
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 168
2	do. I will say this. Again, I want to look at this
3	past year is kind of the example and not proof of
4	concept of how we can successfully communicate
5	confusing and sometimes changing circumstances around
6	elections to voters. Of the budget that we had to
7	devote to this effort, it is greater than the budget
8	we had to help promote early voting during this past
9	year. When we saw, as noted, again, 20 times
10	increase in early voting between the June primary and
11	the November general election. We believe we can
12	successfully fulfill our mandate and ensure that
13	communities around the city are participating evenly
14	and fully in choosing the direction of the city going
15	forward and, you know, again, I appreciate the
16	opportunity to respond, but, you know, we have what
17	we believe is a strong record at this task and
18	believe that we are set. Again, I dismissed none of
19	the comments that we've heard today. We appreciate
20	them all and understand the urgency. That is why we
21	are focused, as the charter directs us, on those
22	voters who are underrepresented among the voting
23	population at large. And so, we feel confident going
24	forward. We are more than happy and eager to work
25	with any member of this body or any organizations

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 169 2 that you feel might help us best communicate in your 3 communities because, again, I don't come before you 4 to represent that the CFP knows the landscaping each 5 and every district around the city. We will rely on 6 many hands to help us in this task.

7 COUNCIL MEMBER YEGER: All right. I just want to-- Mr. Chair, if I could just make one final 8 9 point and then I will yield back. I just want also point out that, you know, the Voting Rights Act 10 11 language that you referencing page eight of your 12 testimony and you suggest that more funding is 13 necessary for translation services, there are hundreds of languages in the city that are spoken 14 15 that are not reflected in the obligations of the 16 board-- not your report. The other board to 17 translate on the ballot and then your old board to 18 translate the voting material. And on a vast, really monumental change in voting like this, we are talking 19 20 about, you know, hundreds -- I mean, in my community, 21 for example, Hebrew, Yiddish, Farsi, Arabic, Russian. 2.2 I mean, there are some languages that are covered. 23 There are some languages that are it. You're talking about hundreds of languages and the ability to get 24 this message out into a, literally, hundreds of 25

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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 170
2	papers throughout the city. Hundreds of different
3	methods. Thousands, possibly, of different methods.
4	Are you able to estimate what you would need? Forget
5	about what you designed to spend, but can you come
6	I mean, you may not be able to do it right now, Eric,
7	Mdm. Director, you may not know the numbers, but
8	could you actually come to an estimate of what
9	[inaudible 3:27:07]. 10? 20? 30 million? I mean,
10	what is the number that you think for such a vast
11	education campaign? I'm not suggesting I'm okay
12	spending that kind of money. I'm just asking what
13	you think it could be. Because, I think, obviously,
14	as the Majority Leader indicated, \$1 million is a
15	pittance on this conversation.
16	EXECUTIVE DIRECTOR LOPREST: I think, I
17	mean, there is two questions there and I think we are
18	happy to get back to you on kind of our thoughts on
19	those. But if I could parse which the two questions
20	is what is the question of language access and
21	translation which are necessarily and the population
22	that speaks them, it becomes more expensive. And so,
23	that is you know, we budgeted for the languages
24	that we are mandated to cover. So, we would There
25	is language translation. And then there is also, I

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 171
2	think, built into your question, the access to
3	excuse me to local media and newspapers that are
4	the ethnic media that is across the city and that is
5	another matter of, you know, additional expense.
6	The, obviously, let us get back to you with an
7	estimate of what that number would be.
8	COUNCIL MEMBER YEGER: Thank you, Mr.
9	Chairman, for your indulgence. Thank you, Madam
10	Director, Mr. Friedman, for your time and the great
11	thought that you put into this. We really appreciate
12	it.
13	COMMITTEE COUNSEL: Thank you, Council
14	member. We will now turn it back to Chair Cabrera
15	for further questions.
16	CHAIRPERSON CABRERA: Thank you so much.
17	Director, I have a few questions, but let me just say
18	that right off the onset your, I think one of the
19	takeaways from today's hearing is that we need a
20	larger investment. My own humble recommendation is
21	98 percent and I believe of Americans, actually,
22	this data it's not what I believe. Have a
23	television. 50 percent of the people my community
24	don't have access to the Internet, but just about
25	every household has a television. We need to do a

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 172
2	big TV campaign. I know we rely a lot on social
3	media, but there's something to be said about
4	television outreach. If you could get us back with
5	that number, we want to be helpful. We want to get
6	it right. This is the first time that we are going
7	to be implementing our CVM we wanted to be a good
8	experience. We want the credibility factor to be
9	there. We don't want anybody to feel disenfranchised
10	throughout the process. And I am conservative about
11	spending where we don't need to, but we're talking
12	about democracy year and most likely most of the
13	if I could keep it real most of the people who are
14	going to be elected now in June, most of them, 97
15	percent of them, will be there for the next eight
16	years due to the data that we all know about
17	regarding the power of the incumbency. So, if you
18	could get back to us, again, we want to be helpful
19	regarding that issue. So, let me get into some
20	questions regarding by the way, I wanted to ask
21	you, based on what you've seen in the other cities,
22	the rollout of the educational piece, what normally
23	how long that usually takes? Why take I talked
24	early how early do they tend to start? You have
25	seen cities start in providing the education for RCV.
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1 COMMITTEE ON GOVERNMENTAL OPERATIONS

2	ERIC FRIEDMAN: So, I'm happy to come
3	back with more details on some of those campaigns
4	that are as they went in other cities. As I said,
5	we are, through our work with Center for City Design,
6	you know, working with them to kind of collect and
7	gather the best practices from around the country, in
8	addition to doing specific research on the particular
9	needs of New York City voters that they are
10	conducting through those focus groups that were being
11	discussed earlier.
12	CHAIRPERSON CABRERA: When did you start
13	a conversation with them?
14	ERIC FRIEDMAN: Yeah. For sure. You
15	know, I think, generally, the sort of best practice
16	to keep in mind is that, you know, the vast majority
17	of voters really tune into the election and the
18	process of making their choice very close to that
19	election. Within that last month. I mean, something
20	to keep in mind as we have these discussions. Again,
21	I want to be clear that we understand the urgency
22	that everybody has spoken about today. Most of New
23	York City doesn't vote in the ranked choice voting
24	election until June and so, I think we can, you know,
25	keep both of those ideas together at the same time.

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 174
2	You know, as we discussed in detail, our plans are
3	underway. You know, look. You know, you spoke about
4	resources, you know, and I think we have made some
5	suggestions that may help us manage this you know,
6	the push to do kind of some additional work within
7	the budgetary constraints that we, and really much of
8	city government, are dealing with right now. And
9	that is something that, again, in light of the
10	pandemic, you know, the city's fiscal situation is
11	out of our hands. You know, but if there are
12	resources, you know those additional translations
13	we were talking about before require resources. A
14	broad-based campaign, you know, on television would
15	require resources in the plans that we do have going
16	into this year, we are happy to share with the
17	committee. You know, there is some television
18	involved in addition to social media and other
19	marketing and promotional efforts that we have
20	envisioned and we would be happy to share details
21	with the committee.
22	CHAIRPERSON CABRERA: And so, the design
23	group that you are working with, have they made
24	suggestions as to how early RCV education should take
25	place?
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1 COMMITTEE ON GOVERNMENTAL OPERATIONS

2 ERIC FRIEDMAN: You know, I think, 3 again, they are -- What I've said about voters paying 4 attention one month before the election is something that we have heard from them, as well. 5 It is something that, I think, they have observed in other 6 7 jurisdictions. If you would like some more detail, 8 we are happy to kind of talk to the Center for Civic 9 Design and provide that information to you. CHAIRPERSON CABRERA: Yeah. We will look 10 11 to get those details because they are going to matter 12 and they are going to, but later on. So, we want a 13 plan that makes sense. So almost-- to be honest 14 with you, this is almost like a political campaign, 15 right? How you would run a political campaign, you are running an educational campaign. It's almost the 16 17 same tools that you are going to be utilizing. And 18 so, we want to make sure that our voters are 19 definitely well-informed. Let me turn-- you know, 20 as you know, the bill requires CFB to provide 21 information regarding ranked choice voting in 10 2.2 designated citywide languages. What are the 23 languages that CFB already plans to provide this information in? Are you adding the new languages? 24 Are you sticking to the 10 that we have right now? 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 176
2	CHAIRPERSON CABRERA:
3	ERIC FRIEDMAN: So we
4	EXECUTIVE DIRECTOR LOPREST: Right now, we
5	plan to translate into the five languages that we
6	have always languages provide the material for
7	the languages we have always provided materials and:
8	English, Spanish, Chinese, Korean, and Bengali. But,
9	additionally, as with the comment which Council
10	member Yeger, you know, there will be additional
11	costs that we have not budgeted for to expand those
12	translation services and you will get back to you on
13	the precise information.
14	ERIC FRIEDMAN: So, I want to add one
15	thing to the answer provided. You know, some of the
16	discrete materials that are proposed in the bill,
17	that we already have as part of our plan like the one
18	pager and some of the materials that frequently asked
19	questions for the website. We do anticipate working
20	with our partners, you know, through city government
21	to help us get those additional citywide languages
22	covered. When it comes to the biggest ticket items
23	that we have in the plan, when it comes to, you know,
24	video production, when it comes to the voter guide

that, you know, that will provide information about

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 177 the hundreds and hundreds of candidates that we 2 3 anticipate running in this year's primary, you know, 4 those materials will be very, you know, expensive and time-consuming to translate. And so, those are not 5 currently in our plans. 6 7 CHAIRPERSON CABRERA: How are the translations vetted for quality? 8 9 ERIC FRIEDMAN: So, you know, we-when we work on those-- you know, there's materials such 10 11 as the voter guide, you know, we work with two 12 separate vendors to prepare those materials. We work with one vendor that does translation for us and 13 another that does quality assurance to ensure that 14 15 those translations are accurate. 16 CHAIRPERSON CABRERA: That's good. 17 ERIC FRIEDMAN: So, you know, we have--18 you know, that applies to the videos that we produce 19 for candidate statements through our-- the scripts 20 that are provided for candidates are provided through 21 that same method. You know, we have been, you know, as of last year, maybe earlier, including ASL 2.2 23 translation in statements to make them more accessible for more, you know, to the extent that's 24 possible, we are working with cities, the Mayor's 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 178
2	Office for People with Disabilities to ensure that,
3	you know, the vendor materials we are producing are
4	as accessible to as many of their constituents as
5	possible. So, like we are, you know, putting as much
6	thought as we can into, you know, ensuring that the
7	materials that we produce can reach as many voters as
8	possible. Again, you know, part of the box that I
9	think we are all in and I don't mean that this
10	just applies to usyou know, we run up against the
11	limits of what is available to us in terms of
12	resources.
13	CHAIRPERSON CABRERA: I know I brought
14	this up when I spoke to Director Brian. Can you
15	share with us how you are coordinating with New York
16	City BOE to ensure that there is adequate training
17	materials to train poll workers and interpreters on
18	RCV?
19	ERIC FRIEDMAN: So, as Executive
20	Director Ryan noted in his testimony, we have,
21	throughout this year, developed a very strong
22	collaboration at the staff level. It has absolutely
23	been a necessity this year to ensure that, you know,
24	we are providing voters with information that is
25	accurate and timely. And so, you know, we have
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 179
2	always kind of relied on each other through the
3	years. This year, we've really found, I think we
4	have found it essential that we, you know, improve
5	those channels of communication and strength and
6	then. So, you know, as he noted, we are more than
7	willing it will provide the BOE with our materials as
8	they are developed. We will be sharing within the
9	results of our of the interviews and the focus
10	groups that the Center for Design is conducting. You
11	know, speaking to the voters with a single unified
12	voice is really important. It is what is going to
13	sure that message penetrates and gets everywhere and
14	to every community and we are looking forward to
15	continuing that working partnership with them. You
16	know, one other thing I do want to mention and add
17	just in terms of kind of the channels that we have
18	available to us, you know, I want to make sure that I
19	include our candidate services unit. You know, which
20	has direct communications with candidates pretty
21	regularly. You know, the information that we, and
22	communication materials that we are putting together
23	will be available and shared with candidates. That
24	they are ready to share, you know, to talk with
25	candidates about how kind of manage their approach to
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1 COMMITTEE ON GOVERNMENTAL OPERATIONS 2 these ranked choice voting elections from the 3 perspective of the campaign finance program. So, that is also material and information and guidance 4 that we have available. 5

CHAIRPERSON CABRERA: How will CFB 6 7 evaluate its outreach efforts during the special 8 elections to inform the primary election voter 9 education campaign?

ERIC FRIEDMAN: So, when we-- you know, 10 11 when we started this planning and we looked at what metrics we wanted to use to judge our success and 12 13 kind of done this will, at the end of the day, we 14 wanted to look at how many candidates rank at least a 15 second choice. I'm sorry. How many voters rank at 16 least a second choice. You know, one of the-- I 17 think, you know, the number of special elections, 18 certainly, was-- you know, it just missed with 19 everybody's timetable for certain, but it also 20 provides us with an opportunity to, you know, improve 21 and generate our efforts, you know, through the 2.2 winter and early spring as we get ready for June 23 2021. So, in addition to those interviews and focus groups we are conducting, you know, we have 24 opportunities to communicate to voters and see what 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 181 2 the results are. You know, so we are looking closely 3 at how many candidates actually utilize the ranking 4 in the special elections. We are also speaking with groups about the possibility of conducting surveys in 5 those districts to, again, help us to refine into 6 7 ensure that, you know, the messages that we are 8 bringing in June when we are speaking to the broadest 9 possible number of voters is going to be as effective as they can possibly be. 10

11 CHAIRPERSON CABRERA: It would be 12 interesting to find out in a survey and in a special 13 election how many of them more aware of RSV prior to 14 voting. That way you could get a good ratio, right? 15 And whether the tools that we are using right now were effective. I think that is probably going to be 16 17 your best measure and help us for June. In some 18 ways, these February elections -- I know that, you 19 know, we have to get on top of them, but they are 20 going to be helpful for our June election and get 21 some good data there. Let me close with this question before I pass it along. I see Council 2.2 23 member Lander and Miller, they have questions. But, as you know, the city campaigns to achieve complete 24 calendar 2020 census, how to create outreach to LEP 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 182 2 immigrant communities and, in those communities, I found they are not as-- you don't find is often as 3 4 other communities on Facebook and Instagram and 5 Twitter. They are more likely to be found a lot of times in We Chat, Whats App, and such. What kind of 6 7 outrage are you going to be doing on social media 8 channels like those? And when would you begin that 9 type of outreach if you are reaching out for the June 2021 primary? 10

11 ERIC FRIEDMAN: So, I don't have, you 12 know, all of the details of what we are devoting to 13 every specific platform, you know, and, but, again, 14 I'm happy to come back and share those with the 15 committee as we are able to pull them together. You 16 know, I appreciate the comment. I think, you know, 17 we are -- as the charter directs, you know, certainly 18 keenly focused on communicating with communities with 19 large proportions of limited English proficiency 20 voters. It is something the charter directs us to 21 do. You know, we've come into 2020 and 2021 with a 2.2 plan to target those communities and make sure that 23 we are, you know, again, providing them with all the information they need to vote. You know, and really 24 starting with why to vote and why local elections 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 183
2	matter and providing it with all of the information
3	they need to know how to vote. It is something we
4	overworked at through this year, again. It's a
5	challenging year. It really kept us from doing some
6	of the in person outreach that we wanted to do. But
7	that will be a continued focus for us going forward.
8	So, appreciate the question. Happy to come back with
9	more details. More specific details.
10	EXECUTIVE DIRECTOR LOPREST: And, also,
11	that is why our strategy also incorporates this
12	important component of working with our partners
13	because, again, you know, we, you know, what we can
14	provide, you know, trusted, reliable, clear, concise,
15	and accurate information and but, really the way that
16	that is best communicated to any particular
17	community, in particular the underserved communities,
18	really is, you know will be benefited by hearing
19	that information from, you know, community
20	organizations that they already have a trust in. So,
21	you know, that partnership model is really very
22	important to reaching those particular communities
23	because, again, we can produce clear, concise, and
24	trusted information but getting it in a way that
25	people receive and understand it and the way it is

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 184
2	best received by them. You know, I don't want to
3	speak for every single community in the city of New
4	York. I think that we have incredible community
5	organizations throughout the city who will be much
6	better to give that information and get into their
7	hands and have them reach out to those communities.
8	CHAIRPERSON CABRERA: you know, let me
9	just share that my first language was Spanish. All I
10	knew how to say was yes and no. That was it. It was
11	a scary experience. Just to communicate. Forget
12	about voting. Just to communicate with anyone. To
13	be honest with you, at the beginning, I would just
14	answer no to everybody just to play it safe. And
15	part of the reason I believe in some of our
16	communities with this limited English proficiency,
17	there is a low voter turnout is because of that fear.
18	And rank choice, what I think in those districts
19	where you have the lower turnout, each vote is going
20	to mean even more in terms of, you know, pushing
21	somebody up who might not have started first. And I
22	think this is part of the fear that has been spoken
23	about today. Personally, I agree with Council member
24	Yeger. You have been given a responsibility. You
25	don't get to determine whether we have RSV. And I
I	

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 185
2	want to be clear about that. And anybody who puts
3	that on you, it's unfair. It was put up for voters
4	and, unfortunately, happening in a year that there
5	was low voter turnout. Maybe that was done by
6	design. Maybe that was not, but we just want to get
7	it right. We want to make sure that the process was
8	fair. That everyone would get the right information.
9	And I know you have the same goals and I just want to
10	make sure that you get all the tools that you have so
11	that your hands are not tied at the end of the day.
12	And so, with that, I know we have I want to turn
13	it back to the committee counsel because we have two
14	more questions and then we are going to turn to the
15	public.
16	COMMITTEE COUNSEL: Thank you, Chair.
17	Next, we will hear from Council member Lander.
18	Council member Lander, you may begin upon the
19	Sergeant's announcement.
20	SERGEANT-AT-ARMS: Time starts now.
21	EXECUTIVE DIRECTOR LOPREST: Council member
22	Lander is still muted.
23	CHAIRPERSON CABRERA: Do we need to
24	unmute him or he?
25	

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 186
2	COUNCIL MEMBER LANDER: All right.
3	How is this? All right. I know some people would
4	like if I were kept muted much longer, but I
5	appreciate the opportunity to go ahead and asked my
6	question. And I know that some folks on here have
7	been waiting all day, so I'm just going to ask one
8	question because it does seem to me and this goes
9	actually to the Chair, to your point about, you know,
10	television. I think actually goes to Eric's point
11	that actually the vast majority of voters don't start
12	paying attention until the election still ride up
13	before it is on and, you know, they look across a
14	number of traditional channels to get their
15	information. Now, the Campaign Finance Board is in
16	the best position to know at least how the candidates
17	thank. That what are the best channels for reaching
18	the voters? You are providing matching funds and in
19	exchange for the matching funds. You collect a lot
20	of information about where candidates spend money to
21	communicate with constituents across platforms to
22	reach their voters. That is not a perfect proxy and,
23	you know, I mean we don't have necessarily evidence-
24	based, but it is, at least, what good cast as to
25	where folks who are trying hard to win elections

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 187
2	thank voters are looking. And I wonder what
3	opportunities there would be. I mean, you have
4	prepared good materials. I know you are working on
5	that. There is a set of ways the bill requires that
6	you put them out on the website and through the voter
7	guide. You know, what it seems like I would love if
8	we could do is take the information that we have
9	about how candidates spend to reach of voters and
10	tried to use that for, you know, as strong a campaign
11	as we can. To reach voters across the different
12	languages. You know, that's ethnic media, but it is
13	also television. It takes money, for sure. We are
14	going to spend, as I think we rightly shed, lots of
15	public dollars on campaign-finance matching funds to
16	enable voters to communicate without relying on
17	millionaires and billionaires. So, we are going to
18	take public funds to do that. So, I am all for using
19	some public funds more than we have allocated so far
20	and then do we need across the set of platforms where
21	we think voters are looking for their voting
22	information. So, I love the idea of us using that
23	census, you know, platform. I like the idea of using
24	your platforms, but I just wonder if it is possible
25	to also use the channels that candidates are using as
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 188
2	a guest that that is the place on television and on
3	certain Forbes media that candidates themselves are
4	using in their districts. You know, you guys,
5	luckily, have the ability to do that. So, what's the
6	possibility if there is an adequate budget provided
7	of, you know, putting some ads up on TV and looking
8	across the other platforms, ethnic media, and the
9	way based on the way that candidates are spending
10	their dollars, assuming that is sort of the best
11	place to go to reach the voters.
12	ERIC FRIEDMAN: So, I appreciate the
13	question and, again, you know, I know that there are
14	many, many demands on the city budget at the moment
15	and I don't know that I that we, you know, are in
16	the position to make a case that one is more
17	important than the other. I do appreciate that, you
18	know, TV is the medium that allows candidates or the
19	CFB through our NYC Votes campaign to reach a lot of
20	voters quickly. I mean, what other kind of piece of
21	wisdom that you kind of learned that I've kind of
22	absorbed by watching campaigns over the years and
23	certainly through our work is that, you know,
24	reaching voters just wants, you know, it is not
25	always the most effective thing and, again, it is not
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 189
2	to dismiss, but to suggest that, like the most
3	effective forms of outreach, the ones that you are
4	touching voters multiple times. Three, four, five,
5	six, seven times to ensure that the message is
6	absorbed and understood, you know, and so that, you
7	know in that vein, we have invested in platforms
8	like, you know, promotional and social media, like
9	building out, you know, text campaigns, you know,
10	such as multiple mailings and kind of building
11	strategy on the voter guide. So, I appreciate the
12	suggestion. Analysis of candidate spending can be
13	helpful in making the case that, you know, if there
14	is a discussion about more resources, it certainly is
15	a way to help make the case of how they can be
16	affected. I would also say that, you know, given the
17	constraints that, I think, all of us face on our
18	budgets. You know, we have really worked hard to
19	identify those media that allow us to conduct
20	multiple outreach to you know, multiple waves of
21	outreach to voters to ensure they are not just
22	hearing from us once, but hearing from us two, three,
23	four, five, six times.
24	COMMITTEE COUNSEL: Thank you. Next,
25	we will hear from Council member Miller. Council
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1COMMITTEE ON GOVERNMENTAL OPERATIONS1902member Miller, you may begin upon the Sergeant's3announcement.

4

SERGEANT-AT-ARMS: Time starts now.

5 COUNCIL MEMBER MILLER: Okay. Thank you. And I do want to hear from our next panel, so 6 7 I'm going to try to be brief. I just want to say 8 that I do recall some of the messaging that came out 9 of the media around the referendums, which included ranked choice voting and that they were not 10 11 subjective at all. They were definitely leaning in a 12 particular way. So, I hope that we can do a better 13 job in the future, but two things. There's been a 14 lot of talk around diversity here in underserved 15 communities and how do we reach target audiences and stuff like that. And I often preface that many of 16 17 the -- my questioning around testimony, agency 18 testimony with the specific demographics of agencies 19 and I see that this would be as appropriate time as 20 any to talk about the diversity of campaign-finance. So, what is staffing, particularly executive 21 2.2 policymaking folk at Campaign Finance look like? 23 EXECUTIVE DIRECTOR LOPREST: Well, we have a five member executive team, three of whom are 24 25 minority and, I mean, I can get you more detail on

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 191
2	the breakdown of the rest of the leadership of the
3	organization. You know, but the leadership of the
4	organization, the rest of the organization, but, you
5	know, to give you an answer right now, we have an
6	executive team that is, you know, five members and
7	three of them are minorities.
8	COUNCIL MEMBER MILLER: Okay.
9	Definitely because I'm not seeing much diversity
10	coming out of this or any policy that really
11	represents the voice of the communities of the 5
12	million that we represent from the caucus here. And,
13	finally, in your deep dive to take a look nationally
14	of the impact of rank choice voting throughout the
15	country, and some of the places in my reading, and
16	seen that, often times where people are not as
17	familiar with five candidates or whatever the
18	determined amount of candidates to be ranked, that
19	they often go with their first choice and then the
20	safe second choice is the second choice, and what
21	I've been able to determine, has often been a white
22	male. Have you found that in your studies, as well?
23	ERIC FRIEDMAN: You know, again, I think
24	I would want to do a little bit you know, collect a
25	little bit more of the research before I speak more
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COMMITTEE ON GOVERNMENTAL OPERATIONS 192
 about the specific questions like that about what is
 happened in other jurisdictions.

4 COUNCIL MEMBER MILLER: I know. You 5 guys have just spoken so willingly about it, I figured that you guys had really analyzed all this 6 7 information leading up to it and that was the reason 8 why you are able to take such a position. As my 9 colleagues said, I think that the duties of CFB is merely education and implementation and not to really 10 11 take a position that -- I think that you clearly have 12 demonstrated to be overwhelmingly in favor. So, that 13 being said, I want to thank you all for a very long 14 day. I look forward to the list of questions that we 15 will be sending over, as the Chairs indicated, being answered and making sure that that happens 16 17 expeditiously so that we can really come to a head to 18 see what our next steps are for a community as to how 19 we will be addressing this rank choice voting. Thank 20 you. Thank you, Mr. Chair. 21 ERIC FRIEDMAN: Thank you, Council I appreciate the opportunity to talk about 2.2 member.

23 our work.

CHAIRPERSON CABRERA: Thank you, Councilmember. And I want to thank CFB again for coming.

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 193
2	Looking forward to working together and bringing
3	those resources so you can execute the mandate that
4	has been given and doing it effectively and
5	efficiently. So, thank you, again.
6	EXECUTIVE DIRECTOR LOPREST: Thank you
7	Thank you very much.
8	ERIC FRIEDMAN: Thank you, Chair
9	Cabrera.
10	CHAIRPERSON CABRERA: Thank you. And,
11	with that, I will turn it back to the committee
12	counsel.
13	COMMITTEE COUNSEL: Thank you, Chair.
14	We will now turn to public testimony. I would like
15	to remind everyone that, unlike our typical Council
16	hearings, we will be calling on individuals one by
17	one to testify. Each panelist will be given three
18	minutes to speak. Please begin once the Sergeant has
19	started the timer. Council members who have
20	questions for a particular panelist should use the
21	zoom raise hand function and I will call on you after
22	that panelist has completed their testimony. For
23	panelists, once your name is called, a member of our
24	staff will unmute you and the sergeant-at-arms has
25	set the timer and give you the go-ahead to begin.

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 194 2 Please wait for the Sergeant to announce that you may 3 begin before delivering your testimony. I would now 4 like to welcome Susan Lerner to testify followed by Chris Hughes and then Sean Duggar. Susan Lerner, you 5 may begin upon the Sergeant's announcement. 6 7 SUSAN LERNER: Thank you. SERGEANT-AT-ARMS: Time starts now. 8 9 Thank you very much. SUSAN LERNER: Ι am Susan Lerner. I am the Executive Director of 10 11 Common Cause New York and I am one of the members of the Board of Directors for the Committee for Rank 12 13 Choice Voting which you may know is Rank The Vote NYC. I wanted to talk a little bit about the 14 15 election efforts, the education efforts that we have 16 been involved in. I going to do for two some of the 17 panelists who follow after me who have detailed 18 information about how rank choice voting works in 19 other cities and we will be able, I think, to shed 20 some light on the amount of time which other cities take and how rank choice voting has really performed 21 in the cities that have it like Oakland, San 2.2 23 Francisco, Santa Fe, Milwaukee, and now the state of Maine. And I would like to focus my remarks on the 24 specific bills which are in front of us after talking 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 195
2	a little bit about our education efforts. We have
3	been hosting candidate and campaign staff trainings
4	since the beginning of March which we started in
5	person with an African American consultant from
6	Minneapolis to come in and work with the two people
7	that we have retained from the community here to be
8	our trainers. Debbie Lewis and Audre Richardson.
9	And, on a weekly basis, we have been providing
10	training free of charge primarily to candidates and
11	campaign staff because what we learned in discussions
12	with our colleagues who support ranked choice voting
13	in those cities is that, for rank choice voting
14	education effort to be successful, we really need to
15	have engagement from three different entities. First
16	you need good engagement from the election
17	jurisdiction itself. The city, the election
18	officials and, here it be, the Campaign Finance
19	Board. But in all of the other cities what we
20	learned is that that was not sufficient. That a very
21	important part of education is engaging advocacy and
22	community groups, but equally important is engaging
23	candidates and campaign staff because, as has been
24	mentioned in the questioning, they engage with the
25	voters on a very regular basis and are able to answer
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 196
2	questions and, frankly, it is a in their own self-
3	interest to be educating the voters about rank choice
4	voting. So, on a weekly basis, providing that
5	training, we have reached out to community groups
6	across the city to provide those trainings. We did
7	actually provide an online training for the women's
8	Caucus of the city Council. Apparently, many of the
9	questioners from the Council chose not to attend that
10	training and we have learned what exactly people ask
11	about rank choice voting and how to explain it very
12	succinctly and
13	SERGEANT-AT-ARMS: Time expired.
14	SUSAN LERNER: [inaudible 04:02:33]
15	Okay. Sorry. I didn't realize I had that type of a
16	time deadline. May I just say that we strongly
17	support Intro 1994 and I hope that the energy that we
18	see in this hearing will be devoted to educating the
19	voters. I think having a clear instruction to
20	agencies to be sure that they pick up and disseminate
21	the material so that, for instance, the Department of
22	Aging ensures that all of the agencies that they deal
23	with, Meals on Wheels and other agencies that provide
24	direct information to seniors have large print
25	information about rank choice voting. And I'm

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 197
2	looking forward to further discussions about Council
3	member Lander's proposal with the Board of Elections
4	and figuring out the best way in which to go forward
5	and being sure that the results of rank choice voting
6	is that is clear and transparent to the voters as
7	possible. Thank you.
8	COMMITTEE COUNSEL: Thank you. I would
9	now like to welcome Chris Hughes to testify followed
10	by Sean Duggar and then Pedro Hernandez. Chris
11	Hughes, you may begin upon the sergeant's
12	announcement.
13	SERGEANT-AT-ARMS: Time starts now.
14	CHRIS HUGHES: Hi. My name is Chris
15	Hughes. I am the policy director at the Rank Choice
16	Voting Resource Center and thanks so much for the
17	opportunity to present today to the Council. I am
18	going to keep this fast. I have a couple slides I
19	was hoping to share, so I am going to attempt oh.
20	I don't have screen sharing. That is fine. So, the
21	Rank Choice Voting Center is a national nonpartisan
22	501©(3) nonprofit that educates voters, election
23	administrators, and election officials and anyone
24	else who is interested about rank choice voting. In
25	the interest of full disclosure, we have also applied
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 198
2	to that RFP that was discussed earlier today offering
3	up our universal ranked choice voting tabulation
4	software which is open sourced election software to
5	count the round by round election results for New
6	York City's selection starting January 1, 2021 four
7	any rank choice voting elections. So, I am happy to
8	answer questions about that, as well. I only have
9	two minutes left. So, one major service we provide,
10	one major thing we research and studies the display
11	of rank choice voting results and timelines followed
12	in different jurisdictions to actually produce rank
13	choice voting results. This was discussed in a lot
14	of detail earlier. I'm just going to cover this
15	quickly. Different jurisdictions to follow quite
16	different timelines for how they produce rank choice
17	voting results. Some jurisdictions, like Maine,
18	produce just first choice total results starting on
19	election night and wait until all ballots are counted
20	which, in Maine, takes about a week and a half to run
21	their round by round count. Other places, like San
22	Francisco, beginning on election night producing
23	round by round election results using those cast vote
24	record files that were discussed earlier. And cast
25	vote records files that were discussed earlier and

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 199
2	cast vote files are essentially just digital
3	representations of how every voter rank to each
4	candidate on their ballots. So, there is just a
5	lot there is quite a bit of variation and we have
6	seen different jurisdictions have different comfort
7	levels with different levels of information depending
8	on the timeline and the speed of their results
9	reporting. San Francisco does things quickly because
10	they have been using rank choice voting for about 16
11	years now and their voters have gotten more
12	comfortable with, you know, seeing early round by
13	round results in ways that the main election
14	administrators feel their voters are not yet ready
15	for. There is also other implementation challenges
16	related to how quickly they can centralize ballots.
17	This was another thing that was discussed earlier.
18	One of the major bottlenecks with reporting rank
19	choice voting results is just getting all of that
20	data into one place. And so, we are happy to work
21	with the BOE on developing best practices for
22	producing those rank choice voting results and
23	SERGEANT-AT-ARMS: Time expired.
24	CHRIS HUGHES: Thank you and I am happy
25	to answer any of the questions people have.

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 200 2 COMMITTEE COUNSEL: Thank you. First, 3 we will hear questions from Council member Miller 4 followed by Council member Yeger. Council member Miller, you may begin upon the sergeant's 5 announcement. 6 7 SERGEANT-AT-ARMS: Time starts now. 8 COUNCIL MEMBER MILLER: Thank you. Again, 9 implementation. Susan, always a pleasure. You testified it was a great deal of confidence about the 10 11 merits of rank choice voting. Do you feel the same 12 way about implementation for January, February, and 13 beyond? 14 SUSAN LERNER: Okay. I am on muted. 15 Yes. I do. We have devoted substantial time and We have already started doing outreach in CD 16 energy. 17 24. We had an online RCV seminar last Thursday 18 evening that was sponsored by Assembly members Rozek 19 and Rosenthal--20 COUNCIL MEMBER MILLER: Yep. 21 SUSAN LERNER: to publicize within that Council District. We formed an affiliation with the 2.2 23 Queens public library. They are going to start including large print RCV explanations with the books 24 by mail program that they run sometime after the 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 201
2	first of the year and we are doing aggressive
3	outreach to community Board eight and to groups on
4	the ground and we partner with a large number of
5	groups in various different communities. So, yes. I
6	think this can get
7	COUNCIL MEMBER MILLER: You think that is
8	sufficient?
9	SUSAN LERNER: Well, I think that there
10	are a lot of different things that are planned. For
11	instance, ensuring that social service agencies
12	include material in all of the discussions which they
13	have. We have a fully featured campaign plan for CB
14	24 that we are now going to expand to the second
15	Queens
16	COUNCIL MEMBER MILLER: Okay. Having
17	considered that CB 24 is my neighbor, I share
18	community Board with them and parents are there and
19	all that good stuff there, I hope that you are right.
20	I would submit that that is not the case, right.
21	But, as we move forward, Chris, your software, which
22	is the voting tabulator and universally rank choice
23	voting, how successful has this software been in the
24	other municipalities throughout the country?
25	

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 202
2	CHRIS HUGHES: Yeah. So, we have been
3	used in two other municipalities to produce official
4	election results. We have also been used in the
5	state of Michigan and in the state of Utah. We were
6	also used to produce results in statewide Democratic
7	primaries earlier this year for Kansas, Wyoming, and
8	Alaska.
9	COUNCIL MEMBER MILLER: Okay. What is
10	the What is the largest demographic that you work
11	with?
12	CHRIS HUGHES: Yeah. The largest that
13	the tabulator has ever been used in is the state of
14	Kansas where there were
15	SERGEANT-AT-ARMS: Time expired.
16	CHRIS HUGHES: I believe 350,000 votes
17	cast in the election.
18	COUNCIL MEMBER MILLER: Okay. Thank you.
19	COMMITTEE COUNSEL: Thank you, Council
20	member. Next, we will hear questions from Council
21	member Yeger. Council member Yeger, you may begin
22	upon the sergeant's announcement.
23	SERGEANT-AT-ARMS: Time starts now.
24	COUNCIL MEMBER YEGER: Good afternoon, Ms.
25	Lerner, Mr. Hughes. Thank you for being here and

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 203
2	thank you for taking the time to stick around for
3	this very long, but, I guess, educational hearing.
4	Ms. Lerner, I have great respect for your work. You
5	are legendary New York for your advocacy all in good
6	government or what you believe is good government and
7	sometimes I agree with you. And, particularly, focus
8	on campaign finance and campaign-finance reform and
9	the cleanliness of money and politics and the
10	transparency. That money ought to be in politics and
11	when it ought to be, how transparent it needs to be
12	so that the voters know. We can all agree that that
13	is the most important. So, now I have a question
14	about last year's election. Last year's election,
15	the committee that you referenced spent 2.2 million
16	raised and spent \$2.2 million to advance this
17	referendum on the ballot which received, as I stated
18	earlier in my question, 500,000 votes in New York
19	City, a city of eight and change million people. Of
20	the \$2.2 million that came from approximately 20
21	donors, five donors alone contributed two the \$2.2
22	million. My question to you is do you believe that
23	that reflects good government?
24	SUSAN LERNER: Well, the fact that you
25	have all of those figures and are able to question

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 204
2	me, I think, speaks for itself. Yes. I think that
3	there are various orders who contribute and there is
4	complete transparency to it. Our education efforts
5	this year are being supported by the Revson [sp?]
6	Foundation and by the New York Community Trust
7	because they are concerned, as is everybody, I think,
8	on this call, to be sure that New Yorkers have
9	accurate information about rank choice voting so that
10	they have the benefits of the system when they cast
11	their votes either in the special election or in
12	June.
13	COUNCIL MEMBER YEGER: All right. So, the
14	same question, but looking for a different answer.
15	\$2.2 million from 20 donors to advance a measure in
16	in off fear election where the majority, the heavy
17	majority of New Yorkers in other words, more than
18	90 percent of New Yorkers didn't vote and now we have
19	this question for this measure that is supposed to
20	take effect this year. Given and I know you are
21	here for the earlier part of the questioning. Given
22	the concerns of a number of members of whether or not
23	the city is ready for this, do you believe that there
24	is any merit to delaying the implementation in this
25	election cycle? Do you believe and I guess part

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 205
2	of that question is the question that I asked
3	Director Loprest and Mr. Friedman. Do you believe
4	that the Campaign Finance Board, no matter how hard
5	they work I think you and I agree that they work
6	incredibly hard and do an incredibly good job. No
7	matter how hard they work over the next several
8	weeks
9	SERGEANT-AT-ARMS: Time.
10	COUNCIL MEMBER YEGER: to get ready to
11	give the education necessary to teach New Yorkers and
12	election two elections in February, two elections
13	in March, and obviously the citywide primaries in
14	June how to use this system in the proper way and how
15	to actually expand, not to attract, from the number
16	of voters participating in the system.
17	SUSAN LERNER: So, I disagree. I do
18	believe that there is time. I agree that the
19	February time deadline is coming upon us, but when I
20	look at the experience in East Point, Michigan where
21	the Department of Justice entered into a consent
22	agreement with the city, requiring it to run its next
23	election in ranked choice voting in the city had
24	approximately six weeks. Oh, and that was the
25	settlement of the civil rights claim, by the way.
I	

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 206
2	That the city had approximately six weeks to figure
3	out then run ranked choice voting there and all
4	reports are that the public was able to use that
5	system. As you will hear from the people who are
6	going to testify after me, it would be highly unusual
7	and I'm not aware of any jurisdiction which started
8	its education for RCV voters on average, it appears
9	to be four to six months, the most, that
10	jurisdictions start their discussions about RCV. And
11	that is borne out by our experience in reaching out
12	to different communities and, frankly, to different
13	elected officials told us that RCV was later and they
14	would think about it later when we offered trainings
15	to them. I also have had the personal experience of
16	talking to the voters that I know of. Acquaintances
17	says that they have asked what are you working on? I
18	have explained ranked choice voting in September and
19	October. They got very excited and they said, can I
20	use that in November? And the answer is no. You
21	can't use that in November. So, there is a very good
22	reason why things are sequential here because the
23	truth of the matter is, as much as we wish voters
24	were paying attention the way the political class
25	pays attention all the time, they just are not going

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 207
2	to pay attention until we are closer to the election.
3	That is why we chose to concentrate on outreach to
4	political clubs, to community groups, and, most
5	importantly, the campaigns and candidates and the
6	response there has been very strong. That is why we
7	chose to concentrate there during 2020 knowing that
8	we were going to have to figure out very quickly for
9	a very broad campaign in 2021.
10	COUNCIL MEMBER YEGER: With the Chair's
11	indulgence, just a follow up on this. You know,
12	given the number of people and, Ms. Lerner, again,
13	as I said earlier, your work is legendary on getting
14	people to vote and campaign finance and you are
15	right. Your answer on the transparency on my being
16	able to discover the information may be speaks to it,
17	but it is still, you know we can agree to disagree
18	on 2.2 million from 20 people being good government
19	or not. But I do have a different question that is
20	totally related, but unrelated topic. Given the
21	number of people that are going to vote, we
22	anticipate, and are hopeful, on paper in advance
23	because, the more people do it that way, particularly
24	February and March, the more likely we will get more
25	voters out and, frankly, I think that we all know
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 208
2	that February and March people are just not going to
3	be ready to be voting in person the way we use to at
4	this point. There is not going to be when people
5	get to the ballot, there's not going to be anybody to
6	ask how to do this. Do you believe that there is any
7	merit to the question of pushing this off until the
8	next election cycle or is it absolutely imperative
9	that it has to happen in 2021 starting February?
10	There is no merit whatsoever to having this
11	conversation [inaudible 04:17:29].
12	SUSAN LERNER: I think if we were to
13	push it off, we would be having exactly the same
14	conversation if there were a special election that
15	came up in anticipation of whatever at a later date
16	would be. The truth of the matter is there are a lot
17	of different modalities to communicate with the
18	voters. Text has been mentioned. Followed services
19	have been mentioned. There are direct services which
20	are provided and I know from my own experience
21	talking with community partners across the city, that
22	there are numerous groups that are focused on how we
23	get this information out to voters and what resources
24	we need to be able to get the information out and to
25	answer the questions in any way possible, including
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 209
2	the possibility, frankly, just having people
3	canvassing right outside polling places, providing
4	information to voters as they go in to vote to be
5	sure that, if there are people who are planning to
6	vote and they haven't gotten the information, that
7	they will get it. There will be following outreach.
8	There will be advertising and, if anything, I think
9	there may be a bit more of that in CD 24 and in CD
10	I think it's 31, which is the February special
11	elections because they are the first and we want to
12	be sure that the communication modalities that we are
13	all using, reach the maximum amount of people. I do
14	agree with Chairman Cabrera that, although, you know,
15	if anybody had asked me would you have chosen a
16	special election in February? I probably would've
17	said, hey, can we start in March? The February and
18	March special elections give us an opportunity to
19	really get the system type to be sure that the
20	education and outreach takes place the way it should
21	and that if there aren't any unexpected adjustments
22	that need to be made, that we can make them after a
23	single Council District election, rather than having
24	the first run for the system in June which, as
25	everybody is pointed out, is an extremely large
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1COMMITTEE ON GOVERNMENTAL OPERATIONS2102election and, frankly, I, personally, am going to be3grateful to have ranked choice voting when I'm4looking at the multiplicity of candidates that I am5going to need to wade through.

COUNCIL MEMBER YEGER: Okay. I'm going to 6 7 turn it back to Chair, but my last point, just on the 8 education that you have been talking about, texting, 9 the phone calls, etc., you are referring to the government's work. You're referring to the work that 10 11 nonprofits and organizations like yours are going to 12 be doing the check been. But the government, but 13 itself, is not actually at the point where it is committed to doing this kind of outreach, as we heard 14 15 from the earlier testimony. The Director Loprest is 16 going to get back to me on how that education is 17 going to work, what the budget she thinks she would 18 need. All these things are talking about our 19 wonderful, but they are happening because you are 20 putting together the resources and that planning. 21 The government needn't rely on the nonprofit sector, 2.2 the public education sector, the good government 23 sector to make these things happen. It ought to be the government doing it and that's the point of this 24 hearing is that is the government ready to actually 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 211
2	do it? That you can ship and, wonderful. I think
3	it's great. You know the respect I have for your
4	work. We've spoken many times about it. But the
5	idea that we're relying on you to do it, I don't
6	think it's the best possible plan. Good that we have
7	it, not the greatest thing that we have. That we
8	have to rely on it. And, with that
9	SUSAN LERNER: No.
10	COUNCIL MEMBER YEGER: you can answer if
11	you need to, but I just this is my last question
12	and I appreciate that Chair.
13	CHAIRPERSON CABRERA: Thank you so much.
14	Yeah. Go ahead.
15	SUSAN LERNER: I would like to say that
16	I don't believe, as I said, that the voters are
17	relighting all the nonprofits. It's a collaborative
18	effort between the city resources, candidates,
19	campaigns, and the nonprofit community and that is
20	what you need for a successful education campaign,
21	not one or the other, but all of them working
22	together.
23	CHAIRPERSON CABRERA: Thank you so much,
24	Council member. I do have a question, but I want to
25	remind the Council members that are still on that we

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 212
2	still have 13 panelists that have been waiting
3	patiently now for four and a half hours, so really
4	quickly, Susan and Chris, thank you for coming. I
5	wanted to ask you a question. I don't know if you
6	have the data that I had asked previously regarding
7	exit polls. Anybody done any exit polls to see how
8	many new about RCV prior to coming to the polling
9	site?
10	SUSAN LERNER: So, off the top of my
11	head, I can't answer that question, but I suspect
12	that Pedro Hernandez from Fair Vote is going to be
13	testifying shortly is probably the right person who
14	has that information I can help shed some light on
15	that.
16	CHAIRPERSON CABRERA: Fantastic. I will
17	definitely keep him in mind. And just for Chris real
18	quick here, your software is the one that you said
19	open source, meaning free? Just
20	CHRIS HUGHES: Yeah. Yeah.
21	CHAIRPERSON CABRERA: free 99, as we say?
22	CHRIS HUGHES: Yeah. Yeah. The
23	software itself is free. We have also offered
24	support and training services in the RFP, as well, at
25	cost.

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 213 2 CHAIRPERSON CABRERA: And how secure is 3 the software? 4 CHRIS HUGHES: It's very secure. We 5 have had it tested by Pro V and B which is an EAC certified testing lab multiple times and we had 6 7 passed every security audit security tests that they 8 have put us through. 9 CHAIRPERSON CABRERA: In your knowledge, have you ever had an experience of anybody trying to 10 11 break into the system in any of the races? 12 CHRIS HUGHES: We have not ever 13 experienced any sort of intrusion attempt. No. 14 CHAIRPERSON CABRERA: Okay. That's good 15 to know. Well, thank you so much. Thank you for 16 your insight and let me pass that along to the 17 committee counsel because we do have 13 more 18 panelists, but thank you and we are going to be 19 leaning on both of you. 20 COMMITTEE COUNSEL: Thank you, Chair. 21 I would now like to invite Sean Dugar to testify. 2.2 After Sean Dugar, I will be calling on Pedro 23 Hernandez and then Josh Pierre. Sean Dugar, you may begin upon the sergeant's announcement. 24 25 SERGEANT-AT-ARMS: Time starts now.

1 COMMITTEE ON GOVERNMENTAL OPERATIONS

2 SEAN DUGAR: Good afternoon and thank you 3 for allowing me the opportunity to speak to you. My 4 name is Sean Dugar. I am the education program director for Rank The Vote NYC and I hail from the 5 Bay Area of California where, for the last two years, 6 7 I have advocated for, done education campaigns 8 allied, but and helped local candidates get elected 9 under rank choice voting. I have also spent over a decade and a half working for the NAACP at all levels 10 11 of the organization and I am here to say that, in the 12 Bay Area and in California, we've seen that voters of 13 color, especially black voters, understand rank 14 choice voting once it is explained to them. Same as 15 anyone else. In fact, a 2019 peer-reviewed study 16 published by Social Sites Quarterly analyzed data 17 from five Bay Area cities that have RCV: Berkeley, 18 Oakland, San Leandro, and San Francisco and compared 19 that to no one RCV cities of Alameda, Richmond, 20 Stockton, Anaheim, Santa Ana, and San Jose, 21 California to examine whether there were any racial disparities in voter understanding. In terms of 2.2 23 understanding voter instructions for RCV, there were no differences between whites and people of color. 24 There were also no differences in RCV cities and how 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 215
2	whites, African-American, and Latin X respondents
3	reported understanding of the system. Let's dive in
4	a little bit deeper. In San Francisco Mr. Chair,
5	you asked about this a 2004 exit survey done by San
6	Francisco State University found that after RCV was
7	first implemented that 87 percent of voters said that
8	they understood the system while. That 61 percent of
9	voters said they preferred RCV to the old system and
10	that 69 percent said they knew how to rank candidates
11	even before coming to vote. What we have seen is
12	that, with RCV, we have more women, more people of
13	color are elected to office, including the first
14	black woman to be Mayor of San Francisco who would
15	not have been able to get into that position without
16	rank choice voting having been implemented. So, just
17	quickly. What are we doing at Rank The Vote NYC?
18	Susan talked a little bit about our education plan.
19	In addition to that, we are bringing union organizers
20	in every borough, we are doing small grants to
21	community organizations that are already on the
22	ground and have networks. We are providing libraries
23	with cards and other services so that they can be
24	included in the book deliveries and we have been
25	doing training. We have had trainings of the Women's

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 216 2 caucus of the city Council. We have done training 3 for three--4 SERGEANT-AT-ARMS: Time expired. SEAN DUGAR: and we have done trainings 5 for 55 current candidates and campaigns. We are on 6 7 the ground doing the work and are ready to go. Thank 8 you. 9 COMMITTEE COUNSEL: Thank you. Next, we will hear questions from Majority Leader Cumbo. 10 11 Majority Leader Cumbo, you may begin upon the 12 sergeant's announcement. SERGEANT-AT-ARMS: Time starts now. 13 14 MAJORITY LEADER CUMBO: Hi, Sean. How are 15 you? 16 SEAN DUGAR: Good. Thank you. 17 MAJORITY LEADER CUMBO: Good. Sean, I just 18 wanted to ask you-- because that is part of the 19 comparative that we are making. How much money did 20 they spend in San Francisco and they initially rolled 21 out ranked choice voting and how long was the education period? And up until the point of when 2.2 23 rank choice voting began. So, San Francisco 24 SEAN DUGAR: Sure. actually rolled out their education plan three months 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 217
2	before ranked choice voting was implemented. So,
3	they started they adopted their campaign plan in
4	July and ran August through November. During that
5	time period, they spent a total of \$776,000. 210,000
6	of that work grants that went to community
7	organizations. During that time period, they did
8	over 700 outreach events and ensured that all of
9	their materials, including billboards and signs, were
10	translated into five languages.
11	MAJORITY LEADER CUMBO: So, you would say
12	they did about 700 events?
13	SEAN DUGAR: They did 700 community
14	outreach events and spent a total of \$776,000.
15	MAJORITY LEADER CUMBO: work went into
16	this?
17	SEAN DUGAR: I think it was really the
18	main focus was providing community organizations that
19	were already on the ground with the tools and
20	resources they need to reach out to their
21	constituents. But also, as Susan mentioned, it's
22	kind of a trifecta. You have to have government
23	outreach. You have to have nonprofit and community
24	outreach, then you also to make sure that candidates
25	are doing education and outreach, as well.

1 COMMITTEE ON GOVERNMENTAL OPERATIONS

2 MAJORITY LEADER CUMBO: Uh-hm. No. Ι 3 appreciate that information. I mean, the ability to 4 have that level of community outreach is a large part of what we are talking about today. I mean, New York 5 City is much larger than San Francisco with the much 6 7 larger black population than San Francisco and communities of color, but also the fact that a main 8 9 aspect of what we are talking about is that, for black and brown communities, we generally do benefit 10 11 from those types of community forums such as those 12 700. We will be in an unpredictable way of knowing 13 whether those types of events could take place or not. So, you know, I would just -- because we are in 14 15 the heart of the pandemic, it's hard to say what it 16 would look like. I think at this point, from what 17 I'm hearing, it's more-- I don't know how it is in 18 other cities, but I imagine it is everywhere. 19 Sometimes the slam dunk of a legislative process 20 becomes more exciting than the actual work that it 21 will do and so I feel like this is, you know, one of 2.2 those it was a good idea, people are excited about it 23 and we just want to make it happen whether it is a good idea or bad idea--24

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SERGEANT-AT-ARMS: Time.

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 219
2	MAJORITY LEADER CUMBO: or it is
3	problematic and I kind of feel like that is where we
4	are at. But I appreciate you sharing practices from
5	San Francisco with the body.
6	SEAN DUGAR: Can I just- just a quick
7	response.
8	MAJORITY LEADER CUMBO: Sure.
9	SEAN DUGAR: I will say we did Susan
10	mentioned it. We had last Thursday the community
11	training, if you will, with two assembly members and
12	just in the couple of days since then, we've had a
13	dozen organizations reach out to us.
14	MAJORITY LEADER CUMBO: Uh-hm.
15	SEAN DUGAR: [inaudible 04:30:47] CD 24
16	say will you do another training for us? So, there
17	is definitely the desire by community organizations.
18	They are still meeting. They may be meeting in a
19	different format and in a different way, but these
20	community events are still happening then we are
21	committed, as Rank The Vote NYC, to go anywhere that
22	we are asked to go. We would be more than happy to
23	conduct train the trainer of events with the Council.
24	We are doing the same with the Queens Public Library.
25	We are going to be training all of their librarians
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 220
2	on rank choice voting so that they can explain it to
3	people. We are here and we are committed to the
4	process and to making sure that all communities, but
5	especially the communities that the BLAC has
6	highlighted. Have the education and the tools that
7	they need to understand RCV.
8	MAJORITY LEADER CUMBO: No. I appreciate
9	that. I just want to reiterate again that those
10	types of events and, you know, you being so open to
11	going wherever we need you to go is wonderful except
12	that you can't go where we need you to go because we
13	are in the heart of the pandemic. So, you know, that
14	is a huge part of the challenge here and it is also a
15	huge part of the challenge that, as elected officials
16	who participated greatly in census in early voting,
17	we are now scrambling at this time to get food to our
18	shut-ins and our seniors with food and resources
19	trying out. So, the majority of my day is spent
20	around getting food to seniors. It would not be able
21	to be bifurcated with information on how to the rank
22	choice about fall I am trying to get people signed up
23	to the Mayor's food program. So, I will just leave
24	it at that.

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 221
2	CHAIRPERSON CABRERA: Thank you so much.
3	I have a few questions, Sean. Thank you for the data
4	that you have provided. We had Council member Miller
5	mentioned that, in some states, RCV legislation was
6	repealed and they turned back to popular vote. Do
7	you know why that took place in the states?
8	SEAN DUGAR: you know, I am not quite
9	sure. My experiences have been more so California-
10	based where we have seen ranked choice voting
11	expanding. And so, yes.
12	CHAIRPERSON CABRERA: Okay.
13	SEAN DUGAR: Pedro Hernandez
14	CHAIRPERSON CABRERA: So, case in point,
15	so, California. Council member Miller also mentioned
16	that the governor put in an executive order, if I
17	understood him right, regarding stopping the
18	expansion of it. Do you know anything about that?
19	SEAN DUGAR: So, the governor vetoed a
20	piece of legislation that was introduced that would
21	have allowed We have charter cities the non-
22	charter cities. It would have allowed non-charter
23	cities to implement ranked choice of voting. My
24	understanding is that it is more so because of the
25	

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 222 2 personal preferences of the Governor on rank choice 3 voting. But, again--4 CHAIRPERSON CABRERA: Which is for the record? 5 SEAN DUGAR: Huh? 6 7 CHAIRPERSON CABRERA: Which is, for the record? 8 9 SEAN DUGAR: You would have to ask him that. 10 11 CHAIRPERSON CABRERA: Okay. All right. 12 He hasn't made that public. All right. SEAN DUGAR: Yes. But we have seen his 13 allies. London Breed is a close friend of his, 14 15 elected, again, as the first black woman as the Mayor of San Francisco and, without ranked choice voting, 16 17 she wouldn't have been elected as supervisor, which 18 allowed her to become elected as Mayor of San 19 Francisco. 20 CHAIRPERSON CABRERA: Now, Council member 21 Miller mentioned that the Mayor of San Francisco was 2.2 elected of 20 percent margin and then it went down to 23 one percent. Is there a correlation there to the RCV? Or causation, rather? 24 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 223
2	SEAN DUGAR: Give me one moment. So I
3	believe my understanding of that race is that once
4	ranked choice of voting was once the process went
5	through with rank choice voting, she actually came
6	out with a much higher percentage of the vote.
7	CHAIRPERSON CABRERA: After the rank
8	choice?
9	SEAN DUGAR: After the rankings. Yes.
10	CHAIRPERSON CABRERA: Interesting.
11	SEAN DUGAR: Yes.
12	CHAIRPERSON CABRERA: Interesting. Let
13	me ask you, do you believe that \$1 million is enough
14	for CFB to be able to execute the mandate that they
15	have in terms of public education with RCV?
16	SEAN DUGAR: Again, I just you San
17	Francisco as the example. And so San Francisco,
18	which is a city roughly about 1/4 of the size of New
19	York, spent \$776,000 to do education over a three-
20	month period. The current proposal for New York is
21	to do it over a six-month period and so I think that
22	is double the time frame. I think it is doable. I
23	think, you know, as long as all sides of that
24	trifecta are working together, that you have the
25	government agencies doing outreach and you have the
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1 COMMITTEE ON GOVERNMENTAL OPERATIONS 224 2 nonprofits doing outreach and that you have the candidates. Again, we trained 55 of them so far on 3 4 how to do education and how to campaign under rank 5 choice voting that, yes. It can be done. CHAIRPERSON CABRERA: And so, based on 6 7 what you just mentioned, 700,000 with a quarter of 8 our population, that would be more like 3.5. We're 9 talking about two-- almost \$3 million that, in order to make it compatible unless there is some kind of 10 11 our economy of scales involved here. 12 SEAN DUGAR: I would just add in on 13 that, again, it was John in a three-month. Which is 14 a very condensed timeline--15 CHAIRPERSON CABRERA: Right. 16 SEAN DUGAR: With six months, you have a 17 little bit more time to spread that out and to more 18 targeted outreach. 19 CHAIRPERSON CABRERA: Got it. And, well, 20 that was my last question. I know there are couple 21 other Council members that have their hands raised, 2.2 so I am going to give it back to the committee 23 counsel. Thank you so much, Sean. Very valuable information. 24 25 SEAN DUGAR: Thank you.

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 225 2 COMMITTEE COUNSEL: Thank you, Chair. 3 Now, we will hear questions from Council member Miller followed by Council member Cornegy. Council 4 member Miller, you may begin upon the sergeant's 5 announcement. 6 SERGEANT-AT-ARMS: Time starts now. 7 8 COUNCIL MEMBER MILLER: Thank you, 9 counselor. Sean, we've actually-- I quess we first got acquainted about a year ago when you came to New 10 11 York on behalf of ranked choice voting by then? I was the staff member of 12 SEAN DUGAR: California Common Cause. 13 14 COUNCIL MEMBER MILLER: And how long have 15 you been in New York City? 16 SEAN DUGAR: I've been helping out in 17 New York for the last couple months on this project. 18 COUNCIL MEMBER MILLER: Okay. And how do 19 you quantify your -- How do you quantify your ability 20 to kind of move and understand the political dynamics 21 of neighborhoods throughout New York City in 2.2 comparison to San Francisco? 23 SEAN DUGAR: I think that is why we have our team is being led by locals, by folks who are on 24 the ground. That is why we are hiring organizers in 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 226 every borough who understand the local dynamics. 2 For me, really my role is one of coordinating the best 3 practices for voter education, RCV voter education 4 and messaging and tools from across the country and 5 ensuring that New York City has all the resources and 6 7 tools that they need at their disposal for the 8 education process.

9 COUNCIL MEMBER MILLER: So, in terms of -there's a lot of talk about San Francisco. During 10 11 its rollout, on public education, particularly around senior centers that there were 14 different centers 12 13 that were being engaged and that they had regular -that there were a regular education around ranked 14 15 choice voting at each one of these centers. How do 16 you make up for that during-- is any of this-- and 17 this is for you, as well as Susan. We talked about 18 some of the education that went and what the 19 timelines were. Are we considering that we are in 20 the midst of a pandemic and intend to do what we have 21 seen nationally? In some places, obviously, with the 2.2 10th of the population? That we can do this in New 23 York City considering our current circumstances? SEAN DUGAR: I think, you know, we are--24 our campaign plan is one of meeting voters where they 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 227
2	are. So, that means whether it is Meals on Wheels
3	and whether it is the library book delivery services,
4	whether it is organizations that are providing meals
5	in their communities, whether it is churches that are
6	still doing social distant visits, whatever it may be
7	that we are providing the tools and resources to
8	those organizations
9	COUNCIL MEMBER MILLER: Are you here in
10	March and April?
11	SEAN DUGAR: I was not.
12	COUNCIL MEMBER MILLER: May?
13	SERGEANT-AT-ARMS: Time expired.
14	COUNCIL MEMBER MILLER: Were you here in
15	May?
16	SEAN DUGAR: I was not.
17	COUNCIL MEMBER MILLER: Then you have not
18	really felt the might of Covid 19. New York City and
19	the impact that it had on these communities. And
20	then, finally, let me just say that, you know, I
21	think you are being a little disingenuous when you
22	talk about Mayor London Breed in her ascent into
23	Mayor from her leadership position that she had taken
24	over and was clearly the favorite. The fact is that
25	she pulled that high double digits and one by nearly
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 228
2	a single one percent. And the person that nearly
3	bested her as the person that introduced the
4	legislation that was vetoed by Governor Newsome. So,
5	there seems to be some inside baseball happening here
6	and we are very cognizant of that and were not trying
7	to see that here in New York, so, forgive us if we
8	are little overbearing in this process your because
9	we don't believe that some of the things that have
10	occurred in the way they occurred in San Francisco
11	and other places are going to protect the integrity
12	of the democracy that we, particularly people of
13	color, have come to know in master here in New York
14	City.
15	SEAN DUGAR: Council member Miller, I
16	will say London is a close personal friend of mine.
17	Going back to our days in NAACP in the college
18	division together. I say with all authenticity that,
19	had it not been for rank choice voting, she would not
20	have been elected to the Board of Supervisors in San
21	Francisco.
22	COUNCIL MEMBER MILLER: Were talking about
23	Mayor.
24	SEAN DUGAR: Huh?
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1 COMMITTEE ON GOVERNMENTAL OPERATIONS

2 COUNCIL MEMBER MILLER: We are talking3 about Mayor.

4 SEAN DUGAR: But she wouldn't have 5 become Mayor had she not been on the Board of 6 Supervisors--

7 COUNCIL MEMBER MILLER: But she was on the She was the Mayor and she became-- upon the 8 board. 9 death, she became the interim. So, clearly, she was the favorite. She was the favorite by high numbers 10 11 and the fact, because of rank choice voting, the person that architect this and architect the 12 13 legislation to expand it throughout the state of 14 California nearly bested her. I think you left that 15 out.

16 SEAN DUGAR: No, sir. So, I am talking 17 specifically about her being elected to the Board of 18 Supervisors which, at the time, there was an open 19 seat that was filled by Mayor Ed Lee and someone else 20 was appointed because her mentor, her best friend in the world decided that she wasn't ready to be a 21 supervisor. That person was Willie Brown. 2.2 It was 23 through her using a rank choice voting strategy and ranked choice of voting messaging that she was able 24 to best the person who was the appointed incumbent 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 230
2	into that seat, and when her rates to become a
3	supervisor on the Board of Supervisors. It was that
4	coalition that she built during that campaign that
5	got her elected by her colleagues on the Board of
6	Supervisors as the president of the Board of
7	Supervisors.
8	COUNCIL MEMBER MILLER: And
9	SEAN DUGAR: And the president of the
10	Board of Supervisors
11	COUNCIL MEMBER MILLER: And what turned the
12	corner on that when she ran for Mayor? What was
13	different?
14	SEAN DUGAR: I'm saying that it was that
15	process that led her to the point of being
16	COUNCIL MEMBER MILLER: Thought what was
17	different when she became Mayor?
18	SEAN DUGAR: It was that process that
19	led her to being able to become Mayor.
20	COUNCIL MEMBER MILLER: Yeah. But she was
21	interim and when she ran, right? Because she was
22	interim, correct?
23	SEAN DUGAR: Yes. She became interim
24	because she was President of the Board of
25	Supervisors.

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 231 2 COUNCIL MEMBER MILLER: When the Mayor, the 3 previous Mayor-- upon his demise, correct? 4 SEAN DUGAR: Correct. COUNCIL MEMBER MILLER: And, obviously, if 5 you do a very good job, you're going to win. 6 And 7 based on this strategy, she nearly lost--8 SEAN DUGAR: So--9 COUNCIL MEMBER MILLER: I don't want to belabor that. Just move on. I just think it was a 10 11 little disingenuous how it was presented. Okay. 12 Thank you, Mr. Chair, for indulging me. 13 CHAIRPERSON CABRERA: Thank you. COMMITTEE COUNSEL: questions from 14 15 Council member Cornegy. Council member Cornegy, you 16 may begin upon the sergeant's announcement. SERGEANT-AT-ARMS: Time starts now. 17 18 COUNCIL MEMBER CORNEGY: Hello? Did I 19 lose you? Sean? 20 SERGEANT-AT-ARMS: You are on muted. 21 SEAN DUGAR: No. We can hear you. 2.2 COUNCIL MEMBER CORNEGY: So, I don't 23 know if I missed some very poor and demographical information for San Francisco. If you could just 24 indulge me. If I did miss that, I apologize. Can 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 232 2 you tell me what the demographic numbers are for the 3 African-American community, in particular, and San 4 Francisco? 5 SEAN DUGAR: So I can say San Francisco have had a drastic drop in their black population. 6 7 So, the city of San Francisco, overall, is 66.7 8 percent people of color, but, of that total 9 population, the black community, as of the last census, not the current one, was at 6.1 percent. 10 But 11 you have a 33.3 percent API population and a 15.1 12 percent Latino population. 13 COUNCIL MEMBER CORNEGY: So, I will just go out on a limb and say our numbers here in New 14 15 York, the city, in particular, are significantly 16 higher. So, we consider the ability to 17 disenfranchise with the new system without robust 18 education, it's a little different. So, it's not 19 really apples to apples in this instance. It's 20 probably more apples to oranges or something even-- a 21 smaller fruit. Apples or grapes or something, but I 2.2 just wanted to make that. Because, while I 23 appreciate your testimony and all the hard work you've done around rank choice voting-- I don't want 24 to take that away from you. The demographics are 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 233
2	just so seismically different. Plus, the external
3	factors like redlining on black folks here in New
4	York. Like the crack epidemic, like being the most
5	segregated school system. So, there are these
6	extenuating factors that actually have been
7	exacerbated by the pandemic and then, on top of this,
8	so in and of itself, the narrative around rank choice
9	of voting, like they say in the hood, might sound
10	flawed, but with all of those mitigating
11	circumstances that are compounded, it conspires to
12	disenfranchise folks. Right now I am dealing with
13	the lien sale, third-party transfer, deed theft
14	epidemic while there is a health epidemic going on.
15	We have that disenfranchisement, we have redlining.
16	So, all of these things conspire to disenfranchise
17	voters. We have the Voters Rights Act of 1968 which
18	was designed to protect voters. So, somewhere in our
19	history, they understood that we were disenfranchised
20	and attempted to right the ship. It didn't do
21	everything it was supposed to do and, clearly, it's
22	nonexistent at this point and now, the compound that
23	history. So, just wanted to give historical context
24	to why the Black, Latino, and Asian Caucus, which is
25	on this call, feel so vehemently opposed to moving

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 234
2	forward without the robust education that is
3	necessary because of the historical context of what
4	is happened to black people
5	SERGEANT-AT-ARMS: Time.
6	COUNCIL MEMBER CORNEGY: in the city of
7	New York. So, thank you for your testimony, but I
8	needed to just jump in and give some historical
9	context and all of the mitigating factors that are
10	found list disenfranchised as the people through
11	education, for healthcare, and how the pandemic has
12	exacerbated all of that. And then you have this on
13	top. So, thank you.
14	SEAN DUGAR: Thank you, Council member.
15	I will just briefly say San Francisco is probably
16	more so to scale population wise, but if you're
17	talking about demographics, you have places like
18	Oakland that have implemented RCV, have followed a
19	very similar timeline and educational plan to what
20	was done in San Francisco and, again, you know, you
21	continue to see people of color get it. You have the
22	most African-Americans on the city Council there in
23	its history. You have the most African-Americans on
24	the school board now coming in in its history and all
25	of that is because of rank choice voting and the
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1COMMITTEE ON GOVERNMENTAL OPERATIONS2352strategies that they have been able to utilize under3RCV. You are muted.

4 COUNCIL MEMBER CORNEGY: Somebody unmute me. I would debate that they have the most 5 amount of city Council members because of ranked 6 7 choice voting and I would argue that, because it is a 8 large-- the largest African-American County and 9 there, that may have an impact on it. So, again, I am not going to, you know, get into an argument. And 10 11 then I would compound what I didn't mention was the 12 onset of gentrification in communities of color, as 13 well, which is another mitigating factor that seeks 14 to disenfranchise people, black people in particular, 15 from homeownership, from quality education, and now 16 from the one thing that they have held sacred, which 17 is the ability to choose their leaders in a fashion 18 that makes sense. One person, one vote. So, thank 19 you, again, for your testimony. You seem very 20 knowledgeable about what is happening in San 21 Francisco and, as somebody who does a tremendous 2.2 amount of resource, some of it meaningless, I can 23 appreciate your work. Thank you. 24 SEAN DUGAR: Thank you.

1 COMMITTEE ON GOVERNMENTAL OPERATIONS

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2 COMMITTEE COUNSEL: Thank you, Council 3 member. Next, we will hear questions from Council 4 member Adams. Council member Adams, you may begin 5 upon the Sergeant's announcement.

SERGEANT-AT-ARMS: Time starts now.

7 COUNCIL MEMBER ADAMS: Thank you so much. Sean, it has been a pleasure to listen to you. 8 Ι 9 just want to say that. It really has. Thank you for the work that you have done around New York City and 10 11 really in your efforts across the country to get this 12 message out. Again, I just want to reiterate, you 13 know, we are about -- and I am cochair of the BLAC for the Council with cochair Miller and this is just 14 15 so vitally important to us in so many ways. It has 16 the potential to make or break their backs, 17 literally, of the people that have been 18 disenfranchised historically, quite frankly. So, we take this very seriously. I just want to say, you 19 20 know, at the top of the testimony, it sounded a 21 little like we were staying the, you know, black 2.2 folks can't get it, they're not going to get it. And 23 that is not the message that I want to relay in this hearing. We are not saying that black people do not 24 have the capacity to understand ranked choice voting. 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 237
2	I think that what we're saying is that people of
3	color, black and brown people, need to have the same
4	opportunity to get the education that is afforded
5	everyone else that has had this system implemented in
6	their jurisdiction. So, I think it is one thing to
7	say, oh, people of color can get it. We are in the
8	middle of the pandemic right now. We are up against
9	a brick wall right now. As Majority Leader Cumbo
10	said, we are right now trying to feed, you know, my
11	district is hundred 77,000 people, you know, and that
12	is just me alone. We are trying to feed families.
13	We are trying to educate children. We are trying to
14	make, you know, bring Wi-Fi where there has never
15	been Wi-Fi and to have this I'm going to call it
16	an obstacle. To have this obstacle right now at this
17	particular time and it's not to say that we want
18	to return the law. The law is the law, but what we
19	are saying is that now is not the time and the
20	preparedness is a concern, you know, and, again, your
21	efforts are terrific. I'm just going to ask, and
22	the and maybe Susan can answer this, as well. In
23	the outreach to district 24, what was the turnout as
24	far as the electorate is concerned? We know that we
25	were there with our colleagues in government, but as

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 238 2 far as the turnout to get the education last week, I believe the training was, what was the turnout like? 3 4 Thanks. 5 SEAN DUGAR: There we go. I am on muted now. So, I believe we had, at the peak, 170 6 7 participants on the conversation last Thursday. And 8 this was just, again, the first of many of these. 9 You know, we would invite every member of the city Council to host a--10 11 SERGEANT-AT-ARMS: Time expired. 12 SEAN DUGAR: in their community and we 13 would be more than happy to provide the education. Ι 14 know we have offered to the BLAC a couple of times 15 the opportunity to do a train the trainer event so 16 that you all are as first on RCV as possible. We are 17 still committed to doing that with you all. We are 18 here for whoever wants that training, however, needs 19 that training. Again, specifically in CD-- Sorry. 20 Specifically, in CD 24, since that event last 21 Thursday, we had a dozen organizations reach out to 2.2 us and say we want to host trainings in our 23 community. Can you do it for us? And what you said yes to everyone. 24 25 SUSAN LERNER: I have nothing to add.

1 COMMITTEE ON GOVERNMENTAL OPERATIONS

9

2 COMMITTEE COUNSEL: Thank you. Say no 3 more hands raised, we will move on to the next 4 panelists. I would now like to invite Pedro Hernandez to testify. After that, I will be calling 5 on Josh Pierre and then Rachel Bloom. Pedro 6 7 Hernandez, you may begin upon the Sergeant's 8 announcement.

SERGEANT-AT-ARMS: Time starts now.

PEDRO HERNANDEZ: Good afternoon. My name 10 11 is Pedro Hernandez. I am the senior policy coordinator at Fair Vote. Fair Food is a nonpartisan 12 13 elect all reform organization that has been around 14 since 1992 and is been a leading resource on rank 15 choice voting. Since 2016, I have been active in the 16 Bay Area doing voter education and have worked with 17 the Department of Elections here in the city to 18 improve its education materials and have worked with 19 the community partners to educate voters on rank 20 choice voting, as well as changes to the ballot. Our 21 organization has provided rank choice voting 2.2 resources in English, Spanish, Chinese. Locally, our 23 organization has presented to thousands of voters in the Bay Area. And not just San Francisco. Oakland 24 and San Leandro in Berkeley, as well. In 2019, I 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 240
2	helped craft the education plan that was used in East
3	Point, Michigan that was referred to earlier. I
4	appreciate the opportunity to testify today. There
5	are some things that I wanted to cover, mostly around
6	the implementation of ranked choice of voting where
7	we have seen it be implemented across the country.
8	And I can start just kind of adding to some points
9	that Sean made earlier about San Francisco. In 2004
10	when San Francisco first implemented ranked choice
11	voting, it finalized its plan in July 2004, five
12	months before that November election and, it said in
13	that plan that, over a three-month period, the
14	Department of Elections was going to work with 11
15	community based organizations on and outreach
16	strategy in the supervisor districts that they were
17	having rank choice voting elections. All the ranked
18	choice voting materials were translated into Chinese,
19	Spanish, Tagalog, Russian, and Vietnamese to assist
20	those English language proficiency efforts. The
21	department outreach also dedicated efforts to educate
22	those who are disabled, the elderly, and first-time
23	voters. The education mostly needs, what we've seen
24	in San Francisco and other places, an emphasis on the
25	actual ballot layout. A picture of the ballot. What

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 241
2	the ballot looks like and then some graphics that
3	kind of show how you mark the ballots in order of
4	preference and, in San Francisco, but it's also
5	included kind of a graphic showing the application of
6	ranked choice voting to eliminate candidates and
7	transfer votes. And, you know, the impact on over
8	voting and under voting would have in those contests.
9	I also can speak to the voting experience in Santa
10	Fe. They had about two months to implement the
11	ranked choice voting plan and the experience was
12	overall positive. Turnout increased from 28 percent
13	in 2014 to 38 percent. I know that doesn't seem like
14	a huge jump, but it was significant because we didn't
15	see a large turnout in Santa Fe typically. And in
16	that election, only 40 voters Stated under vote
17	meaning they skipped out that ranked choice voting
18	contests and that, you know, 26
19	SERGEANT-AT-ARMS: Time expired.
20	PEDRO HERNANDEZ: cascaded over vote
21	meaning that 99.9 percent of voters cast at a valid
22	ballot in that election. Thank you so much for your
23	time and I could also just add about election
24	reporting in San Francisco and some of the questions
25	that folks have about that, but we generally see San
I	I

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 242
2	Francisco put out a report on election day. For
3	reports. The first and so forth being the ranked
4	choice voting Out and what it has led us to greater
5	understanding and just more transparency to the voter
6	process. The Department of Elections actually
7	releases a press release outlining how it will roll
8	out the election results and that has been really
9	helpful and informative for the press, as well.
10	CHAIRPERSON CABRERA: I have a quick
11	question. Have you had any research done on the
12	percentage of candidates that were first hired RCV
13	and then, when the RCV tabulation came in, there was
14	a change?
15	PEDRO HERNANDEZ: Yeah. We call those
16	from behind winners and there have only been about 15
17	of those elections in their outlined on the Fair Vote
18	website, actually. And I can put that in my notes in
19	written testimony and said that over. It doesn't
20	happen too often. That doesn't mean it is not going
21	to happen, but, just like in any runoff election,
22	someone who comes in in second place in a first-round
23	could eventually end up pointing in the final round.
24	CHAIRPERSON CABRERA: And if you could
25	talk about, because this came up earlier by my

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 243 2 colleague, out of those 15, was there a person-- what 3 percentage of people of color where I had and then 4 they end up losing the election or they were behind 5 in the ended up winning?

PEDRO HERNANDEZ: Actually see a lot of 6 7 the from behind winners be candidates of color. Ι 8 only know of one election where we saw a candidate 9 come in second place and end up losing in the final incident runoff and I think that was a judge 10 11 election, but we have generally actually candidates 12 of color recently when because of ranked choice 13 voting from behind, as well, just in the last 2020 election that we just conducted. And that was the 14 15 election than a Mirna Milgar as District 7 16 Supervisor.

17 CHAIRPERSON CABRERA: Thank you so much.
18 Let me give it back to the committee counsel. I know
19 there is one question at least by one of my
20 colleagues.

21 COMMITTEE COUNSEL: Thank you, Chair. 22 Next, we will hear questions from Council member 23 Miller. Council member Miller, you may begin upon 24 the sergeant's announcement.

25

SERGEANT-AT-ARMS: Time starts now.

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 244
2	COUNCIL MEMBER MILLER: Okay. I am
3	unmuted. So, I have no questions for the panel. I
4	simply was wondering where are our New Yorkers. I
5	know they have been on the line since about 11
6	o'clock here. I saw them when I came on. We had not
7	San Francisco insight. We want to talk about the
8	people who are really being impacted and we want to
9	hear their voice, with all due respect, Mr. Chair.
10	So, I'm going to yield my time and that we hear from
11	the New York panel. Thank you.
12	CHAIRPERSON CABRERA: Well, your wish is
13	about to come true. You must be a prophet. Back to
14	the committee counsel. Believe we have a New Yorker
15	coming on right now.
16	COMMITTEE COUNSEL: Thank you, Chair.
17	I would now like to welcome Josue Pierre to testify.
18	After Josue Pierre, I will be calling on Joy Williams
19	and then Rachel Bloom. Josue Pierre, you may begin
20	upon the Sergeant's announcement.
21	SERGEANT-AT-ARMS: Time starts now.
22	JOSUE PIERRE: Okay. Now. Good
23	afternoon, Chairman Cabrera, committee members, and
24	BLA Caucus members. My name is Josh Josue Pierre,
25	candidate for New York City Council in the 40th

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 245
2	district in Brooklyn and Democratic state committee
3	member I am here to testify today to ask the city
4	Council and the city itself to immediately fund a
5	robust public education campaign on rank choice
6	voting. If our goal is to increase voter turnout and
7	participation, then it is absolutely crucial that
8	voters understand how to interact with rank choice
9	ballot, understand that elect toil system, and be
10	able to cast a meaningful vote for the candidate of
11	their choice. We must intentionally include
12	historically disenfranchised communities of color
13	like mine in Flatbush, and every part of our
14	electoral process as we transition into ranked choice
15	elections. Despite the pandemic and
16	disenfranchisement efforts by the Trump
17	administration, we had what would be considered a
18	successful 2020 census outreach effort. The effort
19	was funded by the city, had a dedicated team, and
20	partnered with local organizations to ensure outreach
21	was intentional and inclusive. Without these
22	strategic investments, we would not have achieved an
23	increase in response rates. To put it in
24	perspective, about \$40 million was invested in the
25	2020 census effort and the current budget, as I heard
I	I

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 246
2	stated earlier in this five hour long sitting for
3	rank choice voting is \$1 million. I want to be clear
4	as it relates to rank choice voting. It is all in
5	all of us: the government, candidates for office, and
6	community organizations to engage all voters as part
7	of the democratic process, but the city should be the
8	leader in this effort. So, similar to the 2020
9	census, and education campaign for ranked choice
10	voting should include direct mail to voters,
11	television, radio ads, digital advertising, radio
12	advertising, and an on the ground outreach effort,
13	especially in those communities where English as a
14	second language. When leaders and communities of
15	color say they don't feel that the residence are
16	being invested in, please do not dismiss them and
17	please do not dismiss that, I should say. Instead,
18	partner with us and take immediate action.
19	Community-based nonprofits, minority women business
20	enterprises and ready to do the necessary work
21	related to educate historically disenfranchised
22	residents in our electoral process as we transition
23	into ranked choice selections. The implementation,
24	funding of a robust education campaign is New York
25	City's opportunity to ensure that the success of our
l	

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 247 2 new voting system comes to fruition, but they have to 3 take action right now or else they will, in fact, be 4 excluded--5 SERGEANT-AT-ARMS: Time expired. 6 JOSUE PIERRE: portion of the 7 population. I urge you all to work towards a strategic plan immediately fund that plan. Thank 8 9 you. CHAIRPERSON CABRERA: Mr. Pierre, really 10 11 quick here, have you had the opportunity-- has 12 anybody reached out to you for many of the good 13 government groups regarding ranked choice training? Any emails or correspondence or have you reach out to 14 15 them? He is muted. Can we put him--16 JOSUE PIERRE: Yes. So, I should 17 state clearly that I did work with Common Cause last 18 year to push for the effort. I have worked with my 19 local Democratic club this year to help educate some 20 of our residents and there been a number of MWBE's 21 the daughter in that space that have offered to come 2.2 into the community and do that. But resources are a 23 major impediment to that. CHAIRPERSON CABRERA: Good point. 24 Good 25 point. Thank you so much.

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 248
2	JOSUE PIERRE: Thank you, sir.
3	COMMITTEE COUNSEL: Thank you. Next, I
4	would like to invite joy Williams to testify. After
5	joy Williams, I will be calling on Rachel Bloom and
6	then Kirsten John Foy. Joy Williams, you may begin
7	upon the sergeant's announcement.
8	SERGEANT-AT-ARMS: Time starts now.
9	L. JOY WILLIAMS: Good late afternoon. I
10	am L. Joy Williams, president of Brooklyn NAACP and
11	also the legislative coordinator for the New York
12	State NAACP and I should start by saying that the
13	NAACP as the national organization does not have a
14	position specifically on rank choice voting, that
15	they leave it up to the state conference is in the
16	branches an individual states and localities to
17	decide based upon implementation and education
18	whether or not they will support ranked choice
19	voting. During the charter revision, we raised some
20	of the very same concerns that we are talking about
21	during this hearing today was the reason why we
22	ultimately decided, as the organization, not to
23	support the ballot question. It was not, as we been
24	characterized, I know is myself has personally been
25	characterized, as being against rank choice voting

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 249
2	because I believe rank choice voting, like any other
3	tool, is a tool that you can use in terms of
4	expanding democracy. However, like any tool, if
5	people do not have the proper information on how to
6	effectively use it, then it can disenfranchise them.
7	So, NAACP of New York State's position has been to
8	answer these questions about education and
9	implementation. Now, setting aside and talk about,
10	real quickly, the education and implementation, I
11	actually agree with a number of the folks on today,
12	some of whom we are often in coalition with, that if
13	funding is given to organizations, particularly in
14	the areas that this needs to be directed to, we can
15	do in education campaign. In fact, Brooklyn NAACP
16	began our education of our members so we will then be
17	training as the trainers to go out in the community
18	in July during a pandemic. So, the issue is not
19	whether or not community organizations will be fit to
20	be able to educate the community. It's will we be
21	backed up with the resources necessary to do it
22	because Brooklyn NAACP and our other coalition
23	members that particularly services communities of
24	color and, particularly black folks I'm just going
25	to speak for us, right? There are no other

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 250
2	organizations that are going to be in the internal of
3	the community to work on these issues. Our larger
4	concern, which were the list of questions that we
5	have larger concerns, including some of the
6	questions, the direct questions I asked Sean about
7	this before and, you know, he put some of this in his
8	testimony and I'm about to run out of time was
9	specifically on implementation. Particularly on
10	ballot design. Yes, there are other cities that have
11	rank choice voting and implement that, but New York
12	City would be the largest and the most diverse. So,
13	if you're talking about ballot design, which people
14	already had a problem, if you remember, of how small
15	the text was for the ballot design in the first place
16	when we voted on those charter
17	SERGEANT-AT-ARMS: Time expired.
18	L. JOY WILLIAMS: questions. So, we had
19	questions about ballot design. We have questions
20	about funding necessary to properly do in education
21	campaign. You know, in the context you're talking
22	about \$10 million overall. \$10 million, I believe,
23	if I'm not mistaken, is how much the city put in just
24	to ethnic media for the census. So, when we are
25	talking about the context of what education campaign,

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 251
2	were going to do what we're going to do because we
3	know city and the federal government, state
4	government or whoever is never going to penetrate as
5	deep in the community as organizations like ours
6	work. We are going to do that. But you're asking us
7	to put and take on the full weight of education when
8	you also you, meaning the city, have not met the
9	benchmarks in terms of actual implementation. The
10	last thing I will say, and I'm sorry for the time.
11	I've been waiting for four and a half hours, so I
12	imagine that you'll can deal, is as the Executive
13	Director of the Board of Elections as mentioned, as
14	an adjuvant trainer for poll workers, I understand
15	deeply the amount of education that needs to also
16	happen for poll workers and making sure the materials
17	are designed in a way, the training is designed in a
18	way that actually will be effective to implement a
19	complete overhaul and change of our elections
20	process. And so, if we can just think about that for
21	a minute, that there is 197 days as of today, not to
22	take into account the special elections, 197 days to
23	not only educate voters about this process, but also
24	to get the implementation and the nuts and bolts that
25	needs to be done for Board of Education, from CFB,

1COMMITTEE ON GOVERNMENTAL OPERATIONS2522and others to make the trains run on time so that3there is not a problem where we will be suing at the4end of the election process because you did not get5it right.

CHAIRPERSON CABRERA: Thank you so much. 6 7 Thank you for the insight and we will certainly follow through. Thank you for the forecasting. Some 8 9 of us were saying the same thing, as with Council member Miller in a press conference during-- prior 10 11 to the vote. I was one of our biggest concerns. 12 So, thank you for lending your voice. I do believe that we have a question by Council member Cornegy. 13 SERGEANT-AT-ARMS: Time starts now. 14 15 COUNCIL MEMBER CORNEGY: Thank you, I just wanted to ask the NAACP a question. 16 Chair. 17 Has the Campaign Finance Board reached out to you for 18 support and offered any resources to do this work? 19 L. JOY WILLIAMS: I can say that, partly 20 because we are in coalition with groups like Common 21 Cause and others, while they specifically have not 2.2 reached out about the rank the vote campaign, partly 23 because, again, I think we have been-- NAACP has been characterized as sort of being against it, we 24 are privy to more information because we are in 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 253
2	regular coalition with voting rights groups. Now, in
3	terms of the CFB, you know, we receive their
4	information. I'll just put it we have not been
5	asked or invited to be part of how they are designing
6	their education campaign. You know, if I missed an
7	email, please let me know, but in terms of the
8	cultural competency of what the CFB has put together
9	in terms of their plan, we have not been invited to
10	the table to be a part of that. And to your to
11	that point, I think it is important to note that,
12	quite often, organizations like ours who actually
13	have the, you know, closeness to the voters that
14	people want to reach, but we are often the last to be
15	invited to the table and to the conversation about
16	how to execute something effectively. You know, we
17	welcome all and we make it very plain what our
18	position is. And, even here, as I publicly stated on
19	behalf of not only Brooklyn NAACP, but New York State
20	NAACP, while at the same time you know, we were
21	against the question particularly because of the
22	timing and working out the logistics of
23	implementation. That does not at all mean that we
24	will not do our job of educating our community about
25	the best way that they can participate in this

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 254
2	process. And so, both things can happen at the same
3	time. As some of the Council members on this zoom
4	will know, I've been texting them and calling them
5	about rank choice voting for a very long time and so,
6	while at the same time to advocate that the city and,
7	in this case, the city Council who was oversight,
8	actually do a process that would be implemented
9	fairly for people, we can educate people as well.
10	Look, we don't believe of usurping voters who voted
11	for this. That is not our place and I don't think
12	that is what we believe, but the voters also have
13	this understanding that the city will do the best of
14	its ability to not only educate, but implement this
15	process in a way that doesn't disenfranchise people.
16	Then I remind you that voter suppression does not
17	require some evil recess person to be trying to pull
18	strings or stand out in front of the door to prevent
19	people from voting. The mismanagement of
20	information
21	SERGEANT-AT-ARMS: Time expired.
22	L. JOY WILLIAMS: and education is also a
23	form of voter suppression.
24	COMMITTEE COUNSEL: Thank you so much.
25	Next, we will hear from Rachel Bloom followed by

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 255 2 Kirsten John Foy and then Kate Doran. Rachel Bloom, you may begin upon the sergeant's announcement. 3 4 SERGEANT-AT-ARMS: Time starts now. 5 RACHEL BLOOM: Good afternoon, Chairman Cabrera and members of the New York City Council. 6 Μv 7 name is Rachel Bloom and I am the director of public 8 policy and programs at Citizens Union. We are an 9 independent and nonpartisan democratic reform organization. Thank you for the opportunity to speak 10 11 today. So, we at Citizens Union worked very hard to put ranked choice of voting in front of the Charter 12 13 Revision Commission. We worked hard to get it passed and we remain supportive of a as do most New Yorkers. 14 15 Last fall, over 73 percent of New York City voters 16 voted to approve ranked choice voting and to suspend 17 the implementation of reform that was passed with 18 such overwhelming margins only a year ago would be 19 overturning the will of the voters. I know there's 20 been a lot of talk today about the amount of people 21 that voted in the November 2019 election and, you 2.2 know, we, in fact, many advocates suggested at the 23 beginning that it wasn't the right timing, but this was, I remind, the charter-- this charter revision 24 was actually called by the New York City Council and, 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 256
2	when they called it, they knew the timing would lead
3	to the questions of the charter being put forward on
4	the 2019 ballot when everyone knew there was a going
5	to be a lot of people out voting. So, you know, we
6	remain as I said, we are supportive of rank choice
7	voting and we are incredibly supportive of Intro
8	1994. I think what was part of the charter and \$1
9	million as everyone is been talking is not quite
10	enough for education when you look at what the census
11	got and when you look at the outreach that other
12	things have had, that is a floor, not a ceiling. I
13	think everyone probably at this hearing would be
14	supportive of more money and more resources be put
15	towards this and I think that, you know, there are,
16	as a lot of people have spoken before this, there is
17	what is happening with the city, there is what is
18	happening with the campaigns, and then there is what
19	is happening through community organizations and
20	through government reform organizations. We, at
21	Citizens Union, are planning a giant project for the
22	2021 election called Elect NYC to serve as a one-stop
23	shop for people looking for information about the
24	hundreds of candidates about who will be running and
25	as well as how rank choice voting will be working.

1	
1	COMMITTEE ON GOVERNMENTAL OPERATIONS 257
2	And we are just one of many organizations who are
3	looking to fill that role across the city. We
4	believe that there isn't enough time that there is
5	more than enough time for that BOE and that CFB to
6	conduct a robust public education campaign. You
7	know, realistically, people, first of all, aren't
8	paying that much attention to an election, you know,
9	a year out. The average person who we are talking
10	about educating how to cast their ballot, but they
11	couldn't have started sooner with a presidential
12	election. To do this amid a presidential election
13	would've been a waste of time and money. So, in
14	close, we support it. We support more education, we
15	support funding for education and
16	SERGEANT-AT-ARMS: Time expired.
17	RACHEL BLOOM: as many resources as can
18	be put forward to making sure all New Yorkers
19	understand how to cast a ballot.
20	COMMITTEE COUNSEL: Thank you. Next,
21	we will hear questions from Council member Miller
22	followed by Council member Yeger and then Council
23	member Cornegy. Council member Miller, you may begin
24	upon the sergeant's announcement.
25	SERGEANT-AT-ARMS: Time starts now.

2 COUNCIL MEMBER MILLER: Thank you. You 3 mentioned that you and your organization, as well as 4 other advocates, were well aware of the potential that this was an awful election year that, despite 5 the narrative overwhelming, that less than 10 percent 6 7 of all New Yorkers had voted for this referendum. 8 Understanding this premise, was it a matter of 9 strategy to move forward with this to-- obviously, you were in favor of it and you and others who may be 10 11 on the zoom, this current resume, when you were in the room, was that is considered as a matter of 12 13 strategy as to how you best move this forward?

14 RACHEL BLOOM: I am going to answer for 15 myself, although I know there are other people, but absolutely not. In fact, we worked extraordinarily 16 17 hard in 2018 to have that charter revision commission 18 take up ranked choice voting. I would have to check 19 my files, but I testified and I know other people 20 that are here that this hearing testified multiple times in front of the 2018 Charter Revision 21 Commission urging them to put ranked choice voting. 2.2 23 People were extremely disappointed that they did not put it on the ballot for 2018 and, you know, when--24 I think know any than expected third of the Charter 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 259
2	Revision Commission in 2019. So, the idea that we
3	had the foresight to think ahead like that is just
4	you know, especially because this was the first
5	Charter Revision Commission that was at the behest of
6	the city Council and actually have a voice of, you
7	know, not just the city Council, but the Mayor in the
8	Comptroller in the Public Advocate. So, we were
9	hoping to see it on the ballot in 2018, to be quite
10	honest, and pushed extremely hard for it then.
11	COUNCIL MEMBER MILLER: Okay. And those
12	members who supported it, I don't see them here on
13	this zoo this afternoon at all. Leadership,
14	colleagues, right otherwise, so, thank you. I know
15	we need to move on, so I am going to and my
16	questioning there. Thank you.
17	COMMITTEE COUNSEL: Thank you, Council
18	member Miller. We will now hear questions from
19	Council member Yeger followed by Council member
20	Cornegy and then Majority Leader Cumbo. Council
21	member Yeger, you may begin upon the Sergeant's
22	announcement.
23	SERGEANT-AT-ARMS: Time starts now.
24	COUNCIL MEMBER YEGER: Thank you, Mr.
25	Chairman. Ms. Bloom, it's good to see you again. I

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 260
2	feel unencumbered by the notion that the city Council
3	passed a this because I was the one no vote and I was
4	the one no vote at the committee, I was the one no
5	vote in that Council on the floor in May at the
6	hearing this was I specifically recall asking this
7	question to a panel that consisted of then Public
8	Advocate James and my hero, borough president Gale
9	Brewer who I think is a giant in government. Even
10	though she supported this, I still think she is a
11	giant in government. My question was specifically
12	what you indicated. That it was going to happen, it
13	was likely going to happen in an off year election
14	because, even if we enacted in 18, the Mayor had his
15	own business going on with Charter Revision, so this
16	was likely to happen in 19 and, sure enough, happened
17	in 19 and in an off year election. And, as you
18	indicated and as we have talked earlier today in this
19	hearing, the turnout was abysmal. The number of yes
20	votes were about a half a million and, in fact,
21	100,000 people who came out to vote didn't even
22	bother appointing on this question. They just
23	ignored the question. Maybe they didn't flip over
24	the ballot. Maybe they skipped the question. I
25	don't know, but 100,000 people came out to the voting

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 261
2	didn't answer the question. And so, here I am going
3	to ask the same question that I asked Ms. Lerner
4	which were repeats of the question that I asked
5	Director Loprest. Even assuming the Campaign Finance
6	Board does everything that it can and it works as
7	hard as possible, given the circumstances that we see
8	today, the fact that we change the way we vote in
9	many respects, the fact that we are now facing more
10	in the midst not facing in the midst of a
11	pandemic second wave. Who knows, God help us all,
12	and I hope that there is a third, but who knows what
13	happens until there is a vaccine and things go back
14	to the relative normal that we once had. We know
15	what February and March elections are going to look
16	like. We don't know yet what June is going to look
17	like, but we have to assume that it will look more
18	like the present than it does the very past. So,
19	given all that, isn't it just a good idea to put a
20	pause on this and say, let's do this the rightist way
21	possible. Let's pass on doing it this year in 20
22	this coming year in 2021 and let's get it right so
23	that we can do it in the next election cycle. Is
24	there no validity whatsoever to having that is a
25	conversation?

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 262 2 RACHEL BLOOM: I mean, look, I'm going to say the people voted, they had a deadline. 3 4 COUNCIL MEMBER YEGER: To the people 5 vote--RACHEL BLOOM: The people didn't know 6 7 about the pandemic, of course not, but, you know, 8 just the same way that we figured out how to get 9 people-- we had to totally, you know, if you look at what happened in the primary and the general election 10 11 in 2020, we had to respond. We had to adapt and we did. And I think we--12 13 SERGEANT-AT-ARMS: Time expired. 14 RACHEL BLOOM: will be done for rank 15 choice voting. 16 COUNCIL MEMBER YEGER: Mr. Chair, just one 17 more quick-- you know, Ms. Bloom, I didn't mean to 18 cut you off. I apologize, but did the people really 19 vote? You know, we keep saying the people voted. 20 The people made a choice. The people? The people of New York? We are talking about a half a million out 21 of close to 9 million people. 100,000 people who 2.2 23 voted didn't even bother checking the question. Did the people really speak? We heard from the-- Look. 24 I know I'm defending the people in my district who 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 263
2	voted against this, so I feel very comfortable doing
3	that, but did the people really make that choice in
4	the city of New York? Are we comfortable saying that
5	we are going to throw out the way we vote because a
6	half 1 million out of 9 million eight and change
7	million people 9 million people have made this
8	decision in an off year election where even then
9	100,000 people didn't even bother answering the
10	question and, therefore, is given everything I'm
11	just asking for your opinion. I'm not asking for you
12	to change the law, but given everything that is going
13	on, is there no validity to saying pause. Take a
14	break. Let's get this done right and let's put it
15	off until the next time. The next cycle being only
16	two years later where we don't have a Mayoral race at
17	stake, where we don't have Comptroller and the
18	borough president's at stake, where we can do the
19	test drive that Ms. Lerner talked about. You know,
20	testing it on a small counsel race here and then
21	another one there. We could test it on just the
22	Council races in 23. But getting it right. Putting
23	the time and effort and the money necessary to
24	educate the people of New York in getting it done
25	

1 COMMITTEE ON GOVERNMENTAL OPERATIONS right if this is what the people really chose. 2 Is there no validity to that? 3

4 RACHEL BLOOM: I mean, my response to that question, I think there is -- my response to 5 that question is how many people are going to vote in 6 7 a runoff if there is a runoff? You know, we have runoffs that are decided by, I think, potentially 8 9 even less people that voted for this ballot referendum for citywide elected officials. So, if we 10 look at the election of Tish James back in 2013 was 11 12 her runoff, you know, I don't know the specific number. I'm sure someone in this zoom does, but it 13 14 was quite likely less than 500,000 voters and she 15 represented the city of New York and she was elected as a citywide elected and we might have those runoffs 16 17 this coming spring without this.

18 COUNCIL MEMBER YEGER: Your point is very 19 Your point is well taken. I will say that, valid. 20 with respect to Tish, who is a good friend, I think the public record is clear about what I think about 21 2.2 the Public Advocates job. I am more concerned with 23 the Mayor, with the Comptroller, with the city Council. And, yes. You are right. A runoff is 24 concerning, but a runoff requires 40 percent not 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 265
2	having chosen a candidate and that has that is in
3	the state election law and that has worked to give us
4	Mayors in the past and it hasn't completely failed,
5	although in some of those runoffs I would've chosen
6	otherwise and, I hope but, yes. Even with the
7	runoff being a possibility, here we are taking an
8	absolute certainty over the possibility maybe there
9	is a runoff and saying, let's choose the absolute
10	certainty of what I anticipate to be chaotic and
11	disenfranchisement of because they are actually the
12	majority New York and, you know, it's a funny term,
13	but there the majority. They're not the minority.
14	But the way it is caught up in the city. There are
15	districts in the city that are currently represented
16	and you can come back to me in a year if this happens
17	the way it is set up right now and we do this system
18	and tell me that I'm wrong and I think I will be
19	right. There are districts in the city that are
20	currently represented by black and Latino Council
21	members which will not be if this election is held
22	this way. They will be those districts will
23	change and they will be represented by white members
24	and majority districts where the majority of the
25	residents are black and Latino. That is not, I

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 266
2	believe and I think that the members of the Black
3	and Latino and Asian Caucus believe is of good thing
4	for the city. I'll leave it at that. I don't think
5	that was really a question. That was just my chance
6	at the mic, but it is really good to see you, Ms.
7	Bloom, thank you.
8	RACHEL BLOOM: Always a pleasure.
9	CHAIRPERSON CABRERA: Thank you so much,
10	Council member. I believe we have two other Council
11	members, committee counsel.
12	COMMITTEE COUNSEL: Yes. Next, we will
13	hear from Council member Cornegy followed by Majority
14	Leader Cumbo. Council member Cornegy, please begin
15	upon the sergeant's announcement.
16	SERGEANT-AT-ARMS: Time starts now.
17	COUNCIL MEMBER CORNEGY: Hey, Ms.
18	Bloom. How are you?
19	RACHEL BLOOM: I'm good. How are you?
20	COUNCIL MEMBER CORNEGY: Good. Thank
21	you. So, in my committee, the Housing and Buildings
22	Committee, we had a site safety training for the
23	safety of to get the proper education, we had to push
24	that out to 2021 and not impose the required fines
25	and fees on people who couldn't do the site safety
l	

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 267
2	training because there was just no ability to do it
3	based on the closing of sites, based on the pandemic.
4	So, what was not a factor in any of this in 2019 was
5	the pandemic which had the city frozen for between
6	six to eight months to date and, you know, it hasn't
7	thought quite yet. So, with that as a backdrop, the
8	ability to disenfranchise is so large it seems to me
9	that, like Council member Yeger said, that there
10	should be a conversation around a pause in getting it
11	right, I would think that the greater concern would
12	be to get it right than it would be just to stay with
13	the prescription that is in front of us because we
14	heard from CFB said, listen. This is the referendum
15	and we are going to stick to the referendum. And I
16	get that and appreciated respect when there is a
17	referendum, but sometimes there are mitigating
18	factors that make you go back to the table or go back
19	to the drawing board to so that you don't
20	inadvertently disenfranchise people or, as the NAACP
21	Chair said, we are not now in a lawsuit because it
22	wasn't implemented correctly. So, I am just
23	confused, as somebody who deems themselves to be on
24	the progressive side, why are more progressives up in
25	arms about the possibility of disenfranchising
I	I

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 268
2	voters? The slight possibility of implementing a
3	program of site safety training was too large for us
4	to even do and that law wasn't even under my
5	chairmanship. That was under Jumaane's chairmanship,
6	so several years prior to that, but we went back to
7	the drawing board because of Covid to make sure no
8	one was unnecessarily hurt on construction sites and
9	we had to revamp that. So, I don't know why, with
10	something as large as voting, right? And we talked
11	about the Voter Rights Act. We talked about all the
12	things that were put in place to protect black people
13	in a climate that this is I'm not making this up.
14	That we were disenfranchised in. Right? So there's
15	nobody I'm not making it up. We have had the
16	federal government literally had to step into ensure
17	that our about was precious enough to be covered.
18	I'm not here to argue the merits of ranked choice
19	voting. You never heard me say that.
20	RACHEL BLOOM: Um-hm.
21	COUNCIL MEMBER CORNEGY: You know, I'm
22	not even saying that. I'm saying that the
23	education
24	SERGEANT-AT-ARMS: Time expired.
25	

2 COUNCIL MEMBER CORNEGY: component is 3 not robust enough for us to move forward. I just 4 wanted that on the record. I am not saying-- I'm 5 not arguing the merits. I don't want to be confused with arguing the merits of ranked choice voting. 6 7 That is a conversation for another time. I'm here saying that I am scared that my seniors will be 8 9 disenfranchised with a system that is not conducive for them on top of everything else that has happened 10 11 and all of the other changes that have happened to 12 them through the pandemic. So, that was, again, Ms. Bloom, it wasn't a question, but it was like--13 Ι don't know what the conventional wisdom is on making 14 15 sure that people are taken care of. And I haven't heard any real robust education system that would 16 debunk what I am saying and I have been on this call 17 for four hours and I haven't heard a real robust 18 19 pathway to people being educated and a satisfaction 20 for the education that is necessary. 21 CHAIRPERSON CABRERA: You been on this call for five and a half hours. 2.2 23 COUNCIL MEMBER CORNEGY: Yeah. I was hoping that wasn't the case, but--24 25 It started at 11:30. RACHEL BLOOM:

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 270
2	COUNCIL MEMBER CORNEGY: I'm lost. At
3	this point, I'm lost, but it's like a train wreck. I
4	can't turn away.
5	CHAIRPERSON CABRERA: Yes. We appreciate
6	your input to my colleague. I believe we have a
7	couple more questions.
8	COMMITTEE COUNSEL: That's right.
9	Next, we will hear from Majority Leader Cumbo
10	followed by Council member Miller. Majority Leader
11	Cumbo, you may begin upon the sergeant's
12	announcement.
13	SERGEANT-AT-ARMS: Time starts now.
14	MAJORITY LEADER CUMBO: I will defer my
15	questions. I would like to be the first on the list
16	following Rev. Kristin Foy's testimony. So, I will
17	go right after that because I know he is been also on
18	the call for five and a half hours.
19	CHAIRPERSON CABRERA: Thank you.
20	COMMITTEE COUNSEL: Thank you, Majority
21	Leader. Next, we will hear from Council member
22	Miller. You may begin upon the sergeant's
23	announcement.
24	SERGEANT-AT-ARMS: Time starts now.
25	

2 RACHEL BLOOM: Councilman Miller, you 3 are muted.

271

COUNCIL MEMBER MILLER: I will also defer. 4 I simply wanted to qualify what my colleague, Council 5 member Cornegy said about the construction safety 6 7 act. The fact that more than 60 construction workers 8 over the last three years before that bill, that 9 legislation was passed and enacted, had lost their life on construction worksites. That legislation was 10 11 predicated on training, additional training, outreach, and education, which could not and did not 12 13 happen because of Covid. Certainly, we cannot 14 diminish the voices of those who lost their lives but 15 we use that of the parallel to highlight the impact on communities that can be potentially 16 17 disenfranchised because of their vote and, if he was 18 good enough for the Construction Safety Act, it is 19 certainly good enough for us to do the same here. 20 Thank you. 21 CHAIRPERSON CABRERA: Thank you. 2.2 COMMITTEE COUNSEL: Thank you. I would 23 now like to welcome Kirsten John Foy to testify. After that, I'll be calling on Kate Dorinda followed 24

4

2 by Robert Ritchie. Kiersten Jon Foy, you may begin3 upon the sergeant's announcement.

SERGEANT-AT-ARMS: Time starts now.

5 KIRSTEN JOHN FOY: Good day to all. Mr. Chairman and Majority Leader Cumbo and Council member 6 7 Cornegy and Miller and everyone here. I feel like this is one big family, so I'm just going to speak as 8 9 I would from the heart and from the pulpit. First and foremost, I want to thank Council member Yeger 10 11 for his very heartfelt impassioned, authentic, and courageous statement on behalf of black and brown 12 13 voters in the people of the city of New York. I am quite disappointed at what I heard and I'm sorry that 14 15 they are not here to receive my disappointment. The 16 grotesque ineptitude and incompetence that was articulated or and articulated by the CFB and the 17 18 Board of Elections with respect to the implementation 19 into the rank choice voting is not only 20 disheartening, it is at the core of why many black and brown voters in communities feel disenfranchised 21 2.2 and disenchanted with government. They are tone deaf 23 and totally unresponsive to the reality that are bearing down on the majority of the city of New York. 24 Let me just give you some of my own facts. 25 The last

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 273
2	12 years we've had three governors, one of whom was
3	black, two US senators, one of whom was a woman,
4	three attorney generals, one of whom was a black
5	woman. In New York City, we have had to comptrollers
6	of color, two black Public Advocates, several borough
7	presidents who are black and/or Latino, several
8	district attorneys who are black and/or Latino. Four
9	out of the five County leaders are black. We elect
10	black and brown men and women to all levels of
11	government in very high numbers. Our congressional
12	delegation is one of the most diverse in the nation.
13	We elect state representatives. Women, people of
14	color, women of color at higher rates than anywhere
15	else in the nation and so it is reflected in our city
16	Council. Can we do better? Yes. But to throw the
17	baby out with the bathwater is simply folly. It
18	seems to me that ranked choice voting is a solution
19	in search of a problem. What we are doing now as the
20	black and brown community and a collection of
21	leadership is imploring those of us, those of our
22	friends and allies who we stand shoulder to shoulder
23	with on reinforcing and strengthening our democracy,
24	like Susan, who is a friend, like Citizen Union. To
25	

COMMITTEE ON GOVERNMENTAL OPERATIONS 274
 hear the voices of those who are on the margins right
 now, Covid change everything.

4

SERGEANT-AT-ARMS: Time is expired.

KIRSTEN JOHN FOY: It is folly to ignore 5 the impact that a global pandemic, which, by the way, 6 7 has called our governor to enact one Executive Order 8 after another, suspending privileges and rights, and 9 powered are Mayor to enact one Executive Order after another, to suspend privileges and rights, that we 10 11 would not find it incumbent upon ourselves to protect 12 the sanctity of the vote in the midst of the pandemic 13 whereby you have 40 percent of New Yorkers who are 14 going to bed every night food insecure or. Where you 15 have food lines wrapped around the block. You can 16 huff and puff, but those who are huffing and puffing 17 at that reality I guarantee you are not out there 18 serving the people the food.. They are not out there 19 trying to meet that need. This is a very elitist 20 conversation and debate that we are having, but what 21 I am imploring our allies to do is consider the cries 2.2 of your friends. What we are saying now-and I'm 23 not here to debate the efficacy of ranked choice voting, although I do believe it may be a duplicitous 24 subversion of the voters will to replace the direct 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 275
2	system with an algorithm that might Brad Lander's
3	very own words, round by round tabulation will choose
4	the winner. Not the will of the people. Not the
5	will of the voters. Round by round tabulation. So,
6	that means that the will of the voter, the direct
7	will of the voter is being replaced by an algorithm
8	and were supposed to just be quiet about that. So,
9	what is the next step? It's just not have an
10	election at all. Let's just plug in Watson and have
11	artificial intelligence choose our leadership. Over
12	what is this? The prologue to nonpartisan election?
13	I mean, we're not stupid about what is going on here,
14	so what we need to do is, if you are truly
15	authentically, sincerely committed to protecting
16	voting rights, it's to hear the cries of those who
17	will be most impacted. You can point to individuals
18	who may have benefited from low turnout election.
19	We're not talking about an individual here or there.
20	We are talking about offending the system. We are
21	talking about replacement of an entire system which,
22	by the way, proved in the last election to be good
23	for voters of color. We had one of the highest
24	voting turnouts in modern history under this last
25	under the old system. So, all of the fluff around

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 276
2	why it is important to have rank choice voting does
3	not bear fruit in New York City. New York City does
4	not have a problem electing black and brown people to
5	office. We do not have a problem electing women into
6	office. What we do have a problem with it is
7	grappling with the pandemic which has
8	disproportionately impacted black and brown people.
9	Put us in the graves more, put us on food lines more,
10	check more of our children from a place of schooling
11	and education and put them on the street or put them
12	behind some in active or ineffective device. So,
13	instead of having a conversation that lasted almost 6
14	hours about the pending election system that most
15	black and brown people will not pay attention to, why
16	don't we spent five or six hours talking about how to
17	strengthen their hand is voters today? Spend the
18	last six hours talking about how to educate people.
19	If you take a thousand people a day from now until
20	the election, you will not reach a critical mass. If
21	you take 10,000 identity and educate them, you will
22	not reach a critical mass of the electorate that is
23	competent enough to benefit off of ranked choice
24	voting, not to mention you're not eliminating the old
25	system. You are bifurcating it, to borrow a word

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 277
2	from my Majority Leader. You not saying we are going
3	to do away completely with the old system. You're
4	saying we are going to apply the old system to the
5	Council and leave all the district attorneys. we
6	are going to apply rank choice voting to the Council
7	and to the executives and leave the district
8	attorney's and others under the old system. So, now
9	we are saying to voters well, no. No. No. You've
10	got to get this right. It is ranked choice for this
11	selection, but it's the old way for that election.
12	We are imposing too much of a burden on an
13	overburdened need. The most basic need of the
14	electorate today is food, education, and not being
15	evicted from their housing. Not trying to retrain
16	them about how to exercise the vote that they are
17	already competent in exercising. So, until you can
18	justify to us the potential injury that is going to
19	be caused to the black and brown communities, then
20	you need to be prepared for a lawsuit on the federal
21	level for intervention. You need to be prepared for
22	a push for an executive order. If we can have
23	children ripped out of schools, 70 percent of whom
24	are now remotely learning, if we can help bars and
25	restaurants in our entire lifestyle up and it in

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 278
2	changed by the stroke of a pen, then we can certainly
3	take a breath, pause, and say, this is not the right
4	time to implement an entirely new system of voting on
5	people that are trying to figure out how to feed
6	themselves and educate their children. This is a
7	very elite debate we are having here and I guarantee
8	you none of us are going to bed hungry tonight. I
9	guarantee you not about us are going to bed or
10	maybe some of us are going to bed trying to figure
11	out whether or not we are going to be evicted, but I
12	doubt it. None of us are figuring out, oh, my God.
13	Are my kids going to get an education? We are
14	figuring that out, but that is not the reality for
15	the majority of New Yorkers. So, we need to get off
16	the pedestal, calm down into the real world where
17	people are living and realize that is not the time to
18	up into the election system. We can have a debate,
19	as Council member Cornegy said, about the efficacy of
20	ranked choice voting. We could talk about that at a
21	different time. But, right now, for people to say,
22	man, you know what, no. We're not pausing. It's not
23	only tone deaf, it's injurious and it shows a lack of
24	respect and regard for the pain that your neighbors
25	and your allies are feeling right now. I would

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 279
2	implore those who I fight alongside to strengthen our
3	democracy to hear the cries of your allies. Every
4	single person who is gotten up today to speak
5	against, with the exception of Counsel member Yeger,
6	to speak against rank choice voting right now, has
7	been a person of color. Yet, still, there's been no
8	response. Yet, still, there is and I'm sure
9	there's somebody out there from New York that
10	believes and that is, but I guarantee you are going
11	to bed hungry tonight and I guarantee you haven't
12	been on the food line serving nobody there. So, why
13	don't we take a breath. Take a step back and say,
14	now is not the time for this? What is the rush with
15	this. I'm a Pentecostal preacher. You shouldn't
16	have gave me the mic. You should maybe wait for five
17	hours. I'm going to close with this. If we do not
18	recognize the potential injury that is caused to
19	voters of color, communities of color, then we ought
20	to not be out here pretending to be good government.
21	We ought to not be out here pretending to be civil
22	rights advocates. Good government people would be up
23	in arms against an incompetent Board of Election,
24	against an incompetent Campaign Finance Board that is
25	ill-prepared to execute the election. That is ill-

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 280
2	prepared to answer a direct question of any of the
3	questioning. Not one question was answered directly
4	about the educational campaign. Not one question was
5	answered directly about how much money is going to be
6	spent or how it is going to happen. Not one. So,
7	where is the good government outrage against the
8	failures of the Campaign Finance Board and the Board
9	of Elections to be properly prepared for this moment?
10	So now we have to take it upon ourselves. It is
11	incumbent upon us to educate ourselves about the
12	system that we didn't implement, that we didn't
13	execute. 90 percent of New York did not vote on this
14	question. 90 percent. There is no mandate. There
15	is zero mandate to implement this and there is
16	certainly no mandate to implement it in the midst of
17	a global pandemic which, by the way, struck New York
18	harder than anywhere else in the country and could do
19	so again. I'm done.
20	COMMITTEE COUNSEL: Thank you.
21	Majority Leader Cumbo, you may begin upon the
22	sergeant's announcement.
23	SERGEANT-AT-ARMS: Time starts now.
24	MAJORITY LEADER CUMBO: Thank you, Rev.
25	Foy. And that is certainly why I wanted to wait.

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 281
2	You have summed it up completely in terms of
3	everything and I just want to say, in the first
4	election cycle, the voters that voted for rank choice
5	voting, were neither educated about the dynamics and
6	the intricacies of the program when it appeared on
7	the ballot in the first place. There was no
8	education. There was no pro or con. People that
9	were going voted for the same way they may vote for
10	the 4/6 judges that they don't know who they are
11	either and choose a name that most identifies with
12	one that they are familiar with from their ethnic
13	perspective. So, I want to be clear about that.
14	I think what Rev. Foy also has brought forward as the
15	need for us to have some black and Latino good
16	government groups because what we are seeing on this
17	call is that you are seeing black and Latino
18	leadership speaking truth to power about the
19	realities of our community and good government groups
20	that are represented by white individuals speaking
21	about protecting this particular referendum that was
22	placed on the ballot without any kind of
23	consideration about the fact that it is underfunded.
24	As you can see with the San Francisco model, per
25	person, San Francisco got far more money than New

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 282
2	York City then we had. So, that is a reality there.
3	And everybody that I want to say when we talk about
4	we are electing black and brown and women and the
5	everybody that is black and brown is not representing
6	black and brown interests, so we need to be clear
7	about that. I've seen that particular instance in my
8	own district. Not everybody that is black and brown
9	is representing black and brown interests. And was
10	stated, as well. We have closed our educational
11	system. We have close to local businesses. We have
12	closed houses of worship. We have changed the way we
13	are doing business in order to accommodate the fact
14	that we have a pandemic. And I just want to say, you
15	know, in the long run, what I believe that this is
16	going to do, rank choice voting, is that, sure, we
17	will be able to educate people to pick their
18	preference, but those that are more into with
19	Internet, broadband, social media, those individuals
20	will be able to, at the drop of a dime, change up the
21	dynamic and say, I need my people to vote for me in
22	this way. Pick me one, pick this 12, pick this
23	person number three. And if they decide to change
24	it, at the drop of a dime at night, they can put it
25	out on twitter or Instagram or whatever services that
I	I

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 283
2	they are utilizing to get the word out to change the
3	whole course of an election while our seniors and
4	many other disenfranchised groups will not be able to
5	move as quickly. And you are going to see through
6	process over the course of the next couple years.
7	You're going to see this process further
8	disenfranchise and eliminate many good and positive
9	and powerful candidates right from our community. So
10	I just wanted to, you know, close with that. And,
11	again, it's like Council member Cornegy. I've been
12	on this zoom call for five and a half, going on six
13	hours. My son has been watching Paw Patrol for most
14	of it. I just cannot stop watching this because of
15	how critically important this is to our future. And
16	if we don't get this right, we can't just say were
17	going to experiment on what election in February and
18	whatever comes of it, comes of it. Every single
19	election in every single seat is critical. We can't
20	just let one go. In this election cycle coming up,
21	this is going to be the largest transfer of power
22	ever in our history and, if we don't get this right,
23	if our communities are disenfranchised, we will never
24	get that back. Once a new paradigm shift has come
25	into place, we will never get our footing back to be
I	I

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 284
2	able to bring it back to the level of success of
3	black and brown and women in LGBTQ candidates that
4	were elected, as Rev. Foy pointed out. We will never
5	get that momentum back. And I just say that we are
6	electing black and brown faces has nothing to do with
7	where those black and brown faces come from, whose
8	backing them, who is supporting them, and how they
9	represent our communities and our people. Thank you.
10	COMMITTEE COUNSEL: Thank you. Council
11	member Yeger, you may begin upon the sergeant's
12	announcement.
13	SERGEANT-AT-ARMS: Time starts now.
14	COUNCIL MEMBER YEGER: Thank you, Mr.
15	Chairman. I'll be brief. Rev. Foy, good to see you.
16	First of all, thank you for you know, I guess a
17	photo know that you were going to do that, I guess
18	none of us needed to come. I could've just let you
19	do it. But, you know, first of all, before even get
20	into that, I do want to say that my first. Today was
21	10 o'clock and I came straight into this one at
22	11:30, so this is not a winner takes all system, but
23	I appreciate very much my colleagues who really,
24	you know, I'm riding on the shoulders of the BLAC,
25	who have been leading this battle. When we stood

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 285
2	together outside City Hall a year ago in advance of
3	the election and we talked about it in my words then
4	were, you know, it's wrong to call a particular
5	community in New York City that is the majority of
6	New York, minority, but if we are going to call
7	anybody minority, we are all minorities. You know,
8	as much as Council member Cumbo looks as she does and
9	I look as I do, if you look at how we are represented
10	in the city and government, we have always been a
11	minority and it is hard for folks to get elected
12	except in these drawn districts and that it relies on
13	the system that there are going to be for five or six
14	or eight or 12 of the Robert Cornegy running in his
15	neighborhood and then somebody you just moved in
16	from, as my borough president I'm going to get in
17	trouble for saying this. But as my borough president
18	referred to, somebody just moving in and running and
19	that being the one who wins. And that's why we have
20	the system we have because it has worked. That is
21	why the Council has expanded from 35 to 51 seats.
22	Because it works. That is why the Board of Estimates
23	was disbanded in 1989. To give Council
24	representation to communities that hadn't been
25	getting it, but for the Board of Estimates and

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 286
2	rolling the dice and hoping for the best. So, with
3	that, when ask Rev. Foy I said before and I
4	recognize the hindrances that come with this. I
5	maybe don't have the best credentials to talk about
6	the challenges of fair representation for black and
7	Latino communities. I've spent my entire life, since
8	I was a teenager, my entire professional life trying
9	to elect black and Latinos to office and I have
10	worked on historic races that I've talked about
11	earlier today, but I don't have those credentials and
12	I know that. So, what I'm going to ask you, and I
13	only have 30 seconds, but you can keep on going after
14	the sergeant calls you out
15	KIRSTEN JOHN FOY: To tell me that.
16	COUNCIL MEMBER YEGER: why do you suppose
17	this is so important to a certain segment of New York
18	City? You should see the things that are being set
19	on twitter right now about me because of the things I
20	said today about this being a system as I've
21	described it. Why do you suppose it is so important
22	to those folks in New York City who are pushing this
23	so hard? And I'll leave it to you.
24	SERGEANT-AT-ARMS: Time expired.
25	

2 KIRSTEN JOHN FOY: Majority Leader Cumbo 3 said it best. This is probably one of the most critical local election in modern New York City 4 history. I think every time black people, brown 5 people, people of color have ascended in the city, 6 7 they change the rules. We saw Linear thinking get elected and then, all of a sudden, we had to have 8 9 term limits. Now we see that the majority of political power in your city is held by people of 10 11 color and so we've got to do something about that. Ι think there is a great deal of fear and consternation 12 13 via the upper elites of the city, the one percent of 14 the city who are afraid of what they see. Who are 15 afraid that the city is moving beyond their direct 16 control. Powerful interests are becoming less 17 powerful. And so, this is a response that a reaction 18 to, I believe, the diminishing political power of New 19 York's political and financial establishment. I also 20 think that we have been gentrified out of our 21 communities geographically and demographically in this is a natural extension of that. This is a 2.2 23 function of political gentrification which seeks to do to us politically what was done to us financially 24 and geographically. We have been moved out of our 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 288
2	homes. We have been moved out of our communities.
3	What makes us think that we won't be moved out of our
4	political power? And so, it is really an affront to,
5	I believe, all things Democratic, big D and small D
6	democratic, to embrace a system where you cannot have
7	a clear determination by the will of the voter who
8	the winner of the election is. That's like saying to
9	me and I heard this announced earlier by, again,
10	Council member Cumbo. This is akin to the electoral
11	college for the city of New York. It is replacing
12	the direct will of the voter with the process. The
13	process isn't exactly the same as the electoral
14	college, but it is a process that now adjudicates the
15	winner of the election, not the counting of votes.
16	Not be expressed will of the voter, the majority of
17	voters who are forced to make a decision and then, if
18	there is a runoff, forced to make another decision.
19	This is an algorithm which will interpret for us what
20	our will is and then make a decision on our behalf we
21	must now learn to accept. What they're saying to us
22	is we need an education process that will ameliorate
23	your indignation just in case you don't understand
24	the outcome of an election. Well, why would we
25	understand the outcome of an election? An election
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 289
2	is you have a bunch of people running. The one that
3	gets the most votes, winds. That's the election.
4	So, if we are complicating the process, we are doing
5	so at the expense of the integrity of the vote and
6	that the expanse of the competence of the electorate.
7	I hope that answers your question.
8	CHAIRPERSON CABRERA: Reverend, thank you
9	so much. It's so good to see you. Thank you for
10	your voice. I consider you not just a friend, but a
11	close friend.
12	KIRSTEN JOHN FOY: Yes, sir.
13	CHAIRPERSON CABRERA: Thank you for
14	pointing out the ills and so, I'm going to have to
15	move on. As you say, if you give a pulpit to
16	preacher, we could go on forever. We have much to
17	say. We have eight people left. Eight panelists.
18	When ask my colleagues to please adhere we have
19	been beyond gracious today with the time. We did
20	have a clock, but largely ignored because, for the
21	sake of those eight people that have been waiting, in
22	fairness to them, please adhere to the three minutes.
23	And so, with that, going to get back to the committee
24	counsel.
25	

1 COMMITTEE ON GOVERNMENTAL OPERATIONS

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COMMITTEE COUNSEL: Thank you, Chair.
I would now like to welcome Kate Doran to testify.
After Kate Doran, I will be calling on Rob Richie and
then Lurie Daniel Favors. Kate Doran, you may begin
upon the sergeant's announcement.

SERGEANT-AT-ARMS: Time starts now.

KATE DORAN: Hello. I am Kate Doran. 8 Ι 9 serve on the board on the League of Women Voters of the state of New York and, in New York City for the 10 11 city league, I am the election specialist. We have several recommendations for the New York City Board 12 of Elections that we believe will serve voters and 13 14 make for effective implementation of ranked choice 15 voting. I am speaking principally here because I have been a poll worker since 2004 and I worked at 16 17 the recent election early voting and on election day. 18 So, number one, created a new rank choice voting 19 specific privacy sleeve. This sleeve should feature 20 simple, graphic instructions prominently on the front cover. Poll workers should be introduced to this new 21 privacy sleeve in training classes, but should not be 2.2 23 expected on election day to explain RCV to voters. Number two, set up a tablet were laptop in each pole 24 site with the video illustrating how to fill out a 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 291
2	ballot using RCV. Information clerks can advise
3	voters that this is available. Ballot station
4	election district poll workers can direct voters to
5	this video and let them know that clear instructions
6	are on that privacy sleeve. Number three. Reach out
7	to the vendor knowing who manufacturers the
8	electronic poll sign in box to fix the screens for
9	voters who wish to avoid ballots. On election day, I
10	learned that the electronic poll book has no clear
11	way to indicate that the voter has been given more
12	than one ballot. As you know, voters are entitled to
13	a maximum of three ballots and we expect a higher
14	than usual number avoid ballots until the RCV process
15	becomes familiar to voters. Number four.
16	Transparency is critical. We have an open meetings
17	law in New York State. The New York City Board of
18	Elections is to be commended for live streaming their
19	commissioner's meetings and they have even introduced
20	sign language interpreters for hearing disabled
21	voters. What that BOE must do is to make public
22	their committee meetings, in particular, the ballot
23	design committee and the voter outreach and education
24	committee. Announcements of these meetings should be
25	on the board's website and the committee meetings

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 292
2	should be live streamed. Voters have a right to have
3	a transparent view of how the Board of Elections is
4	designing the ranked choice voting ballot. Number
5	five, we understand the need to drive voters to all
6	the electronic media, specifically the Board of
7	Elections website and the Campaign Finance Board
8	website, but there are regular active voters we have
9	heard about
10	SERGEANT-AT-ARMS: Time expired.
11	KATE DORAN: who do not own smart phones
12	make phone calls. What is the Board of Elections
13	planning to do to train these employees about rank
14	choice voting? Will they take the names and
15	addresses, for example, and mail the information to
16	the voters? So, we thank you very much at the league
17	for inviting us to comment today and good luck to all
18	of us.
19	COMMITTEE COUNSEL: Thank you. I would
20	now like to welcome him Rob Richie to testify. After
21	that, I will be calling on Lurie Daniel Favors and
22	then Benny Poy. Rob Richie, you may begin upon the
23	sergeant's announcement.
24	SERGEANT-AT-ARMS: Time starts now.
25	

1 COMMITTEE ON GOVERNMENTAL OPERATIONS

2 ROB RICHIE: Okay. Thanks so much. Thanks for your stamina. My name is Rob Richie. 3 Ι am Pres. and CEO of Fair Vote. We are a nonpartisan 4 electoral reform think tank that, since 92, has been 5 the nation's leading resource on rank choice voting 6 and we have also played a leading role on a number of 7 8 other electoral reforms like voter preregistration 9 for 16-year-olds an automatic voter registration. In New York City, we worked back in the 90s with a range 10 11 of civic groups on voter education about the 12 proportional form of rank choice of voting for the local school board elections. That included 13 14 providing information to the voting section at the 15 Department of Justice about the use of RCV when, in 16 1998, the DOJ reviewed a state law that would have 17 replaced that form of RCV in order for the city school board elections to be held on the old lever 18 19 voting machines. The DOJ voting section denied 20 [inaudible 06:05:20] to this change, meaning that 21 they kept rank choice voting. And that was really based on how effectively voters from BIPOC 2.2 23 communities were using RCV and how often they were electing candidates of choice with it. That was the 24 last time the DOJ blocked such a change of a law or 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 294
2	procedure in New York City, which shows kind of what
3	the data was indicating to them. Last year, rank
4	choice voting won support from 74 percent of New York
5	City voters. You've been hearing that. It did also
6	have a higher share of support from people of color
7	voters than white voters. As a broad point, all
8	evidence from a growing number of implementation of
9	RCV suggests that New York City does still have
10	sufficient time and know how to implement RCV. It is
11	been introduced in major cities with a BIPOC majority
12	like Oakland, San Francisco, and New Mexico's second
13	largest city of Las Cruces and insignificant
14	statewide uses a multiple places. This year, it was
15	used in five presidential primaries that we had a big
16	role in the voter education and these were Democratic
17	primaries. Four of them were held during the
18	pandemic. It had to be all vote by mail. About 99.8
19	percent of voters cast valid ballots. In Nevada,
20	which is, I know, has a heavy number of voters who
21	are nonwhite, they had to rank three people, three
22	candidates, to have their ballot be validated in 99.7
23	percent of people did that amount with rank choice
24	voting. The principle of RCV is a simple one,
25	really. We have been hearing some suggestion that,

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 295
2	you know, voters may be told to vote in certain ways.
3	It really is any other way of voting than just saying
4	for your first choice is and who your second choice
5	is and how your third choice is really is in a smart
6	way to vote and so, getting that information out is
7	key and having a ballot design that is good for that.
8	The ballot design that is being planned for New York
9	City is based on a precedent used on that machine
10	that is good and is tested. And it really does solve
11	problems that we are seeing with crowded fields like
12	you are going to have in New York City next year.
13	I'll say that was common in the Bay Area cities that
14	my colleague, Pepper Hernandez, was.
15	SERGEANT-AT-ARMS: Time expired.
16	ROB RICHIE: I will just finish that
17	thought which is that there were 53 seats in the Bay
18	Area that were elected with rank choice voting and,
19	during the time after its adoption, the number of
20	people of color and those seats were for 40 percent
21	to 60 percent within a decade and the greatest growth
22	was in the white plurality nonwhite majority
23	districts where, essentially, was allowing the
24	majority preference to express itself in voters to
25	have their freedom to do so. So, thank you.

1 COMMITTEE ON GOVERNMENTAL OPERATIONS

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2 COMMITTEE COUNSEL: Thank you. Next, I
3 would like to invite Lurie Daniel Favors to testify.
4 After that, I will be calling on Benny Poy and then
5 Mona Davids. Lurie Daniel Favors, you may begin upon
6 the sergeant's announcement.

SERGEANT-AT-ARMS: Time starts now.

296

8 LURIE DANIEL FAVORS: Good evening. 9 Thank you so much for the opportunity to present for you today. My name is Lurie Daniel Favors and I am 10 11 the interim Executive Director at the Center for Law 12 and Social Justice at Medgar Evers College, also 13 known as CLSJ. CLSJ is a racial justice law center explicitly focused on advancing the needs of black 14 15 New Yorkers and, because of our unique combination of 16 research, public policy, advocacy, and litigation 17 from a community-based perspective, we are a focal 18 point for progressive activity. In fact, one might 19 call us a racially justice motivated good government 20 group that centers the needs of black New Yorkers. 21 We have consistently worked to defend the voting 2.2 rights of New Yorkers of African descent and other 23 racial minorities in our city and state in our support for rank choice voting is one that has been a 24 25 matter of principle and consistency. And while rank

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 297
2	choice voting certainly may be less advantageous for
3	incumbents and candidates, the history and the data
4	suggest that systems like RCV are simply more
5	beneficial to the voters, particularly black and
6	brown voters, then our other systems. It is a voting
7	system that better centers the needs of groups and
8	communities that traditionally see their electoral
9	issues frequently discounted or paid only lip
10	service. Then, during the early years of the
11	Bloomberg administration, CLSJ both testified and
12	sent a letter to the Department of Justice in an
13	effort to preserve the voting a voting system that
14	was very similar, as was just mentioned by fellow
15	panelist that was very similar to the rank choice
16	style of voting elections that was then used during
17	community school boards. And we did so when we
18	indicated our support because of the phenomenal ways
19	that that type of voting intended to impact voters
20	from these communities. More parents participated in
21	those school board elections than they did in their
22	local PTA associations because there were vigorous
23	campaigns that were run that were specifically
24	designed to speak to their needs and the candidates
25	had to clearly articulate what it was that they were

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 298
2	going to do to meet the vast electoral issues that
3	the parents presented. It was highly effective and,
4	in fact, several of the first New Yorkers of black
5	and Asian descent to be elected into public office
6	actually came from that ranked choice voting style of
7	school board election, including notable giants like
8	bed Stuy's old beloved assembly member, net Robinson.
9	And these are the same types of elections that were
10	championed by none other than that great Shirley
11	Chisholm herself. CLSJ's continued support for rank
12	choice voting today is consistent with our historical
13	support for expanding the franchise for black voters.
14	For more than 30 years, we have been a part of a
15	national push to advocate for alternative election
16	means, including rank choice voting for the benefits
17	that I just mentioned. Now, while today's
18	conversation has seemed to center more on the merits
19	of RCV, the time for that conversation has passed.
20	This conversation would've been perfect in the lead
21	up to the 2019 referendum. Many of those in
22	opposition today did not necessarily make their same
23	concerns known at that time and or with enough time
24	to impact the referendum outcome. In the voters have
25	spoken in history tells us that, in choosing RCV, New

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 299
2	York City voters selected a system that is more
3	likely to produce better results for traditionally
4	marginalized voters. Again, even if it is not ideal
5	for candidates. And, frankly, if only 500,000 people
6	participated in that referendum, that is certainly a
7	reminder that the current voter system doesn't work
8	as well as it needs to.
9	SERGEANT-AT-ARMS: Time expired.
10	LURIE DANIEL FAVORS: Our question today
11	is about how to properly prepare voters to engage in
12	electoral system that they chose over a year ago.
13	Yes, Covid is a factor. We thought we had planned
14	for everything in our senses campaign and we did. We
15	planned for everything except the global pandemic and
16	so, we had to adjust our education campaign. That's
17	why, as leaders, the demand is properly placed upon
18	you, our elected officials, to work in partnership
19	with city agencies, communities, and faith-based
20	organizations to actually lead and create solutions
21	to the challenges that we are facing. And, whether
22	it is having to go from a full in person senses
23	campaign to doing census outreach at food
24	distribution centers while we are passing out food
25	and passing out census information, we are able to do
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 300
2	this if we have the partnership that we need. And,
3	in fact, the Center for Law and Social Justice
4	actually began in spring of 2020 earlier this year to
5	prepare an education campaign that was designed to do
6	exactly that. However, we are small and we need them
7	light and the power and the partnership of our
8	elected officials and those who are in positions of
9	power are able to partner with us to ensure that
10	there is a full and robust infusion of dollars that
11	seeks to ensure the electorate is properly educated
12	about the nature of ranked choice voting, what it is,
13	how it works, how winners are determined, and, most
14	importantly, how they, the voters, can best engage.
15	And I have frequently said to many constituents
16	within my own community, if you can play spades or
17	bid which is, you can certainly learn how to do
18	ranked choice voting. It's not that black voters
19	don't have the capacity to understand the system.
20	It's that we need to ensure that there is going to be
21	an investment in research excuse me. An
22	investment in education so that are voters are best
23	prepared to engage and embrace a system that has
24	shown in the past to be far more beneficial to
25	

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 301 2 centering black needs than have systems that we are 3 currently in place. Thank you. 4 COMMITTEE COUNSEL: Thank you. Council 5 member Cornegy, you may begin upon the sergeant's announcement. 6 7 SERGEANT-AT-ARMS: Time starts now. 8 COUNCIL MEMBER CORNEGY: Hey, Lurie. 9 So, everything Lurie said, plus time. That's it. Ain't no more to say about that. Everything Lurie 10 11 said, plus time. Thank you. 12 CHAIRPERSON CABRERA: Thank you, Council 13 member. Thank you for the brevity and parsimonious 14 response. 15 COMMITTEE COUNSEL: Thank you. Next, I 16 will be calling on-- I will be inviting Benny Poy to 17 testify. After that I will be calling on Mona Davids 18 and then Rakiah Lee. Benny Poy, you may begin upon 19 the sergeant's announcement. 20 SERGEANT-AT-ARMS: Time starts now. 21 BENNY POY: All right. Great. Thank you. My name is Benny Poy and I am the northeast 2.2 program coordinator with the NALEO Educational Fund. 23 We are the national Association of Latino elected and 24 appointed officials. The nation's leading nonprofit 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 302
2	nonpartisan organization that facilitates full Latino
3	participation in the American political process and
4	we do this from citizenship all the way to public
5	service. We thank Chair Cabrera and the esteemed
6	members of the committee on governmental operations
7	for the opportunity to testify on this very like the
8	meeting. So, thank you so much for your stamina, you
9	know, to talk about some of the issues regarding New
10	York City's implementation of rank choice voting.
11	Full transparency, and offering you something that
12	the other speakers have not offered you, I am
13	probably going to go over about 40 to 50 seconds.
14	Next year, New York City will become the jurisdiction
15	with the largest and most diverse electorate,
16	including the largest Latino electorate in which rank
17	choice of voting will be implemented. We fervently
18	believe that low propensity Latino voters would
19	benefit from a robust, culturally competent, and
20	linguistically accessible outreach and education
21	campaign to increase their awareness on the new
22	method of voting and to increase excitement about
23	voting in general. Empowering the Latino community
24	to be actively engaged in elections is even more
25	important now due to the Covid pandemic and its

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 303
2	disproportionate effects on the Latino community in
3	terms of fatalities, infection rates, and job loss.
4	City leaders elected in 2021 will be responsible for
5	policymaking decisions that will facilitate recovery
6	efforts and it is essential that Latinos have a voice
7	in the election of those leaders at this crucial
8	time. Latino voters still face significant obstacles
9	to accessing the ballot. For example, on election
10	day 2020, 87 percent of the 2633 calls to our
11	national election information and election protection
12	hotline, 1888 [speaking foreign language] containing
13	basic inquiries about voting. This shows the
14	persistence in the way Latino voters receive
15	information and education from election
16	administrators. Long-standing information in
17	accessibility gaps coupled with the implementation of
18	the new method of voting could lead to Latinos being
19	further disenfranchised. The measures and Intro 1994
20	are good start, but the city needs to do more.
21	Because of the complexity of RCV, educational
22	materials which do not provide voters with an
23	opportunity to ask questions about the specific
24	issues they may encounter when using RCV will not be
25	sufficient. From our own community engagement

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 304
2	efforts on census, naturalization, voting, we know
3	that community members raise questions when provided
4	with trainings or materials and the ability to have
5	live, real-time interactions is critical. This type
6	of engagement was critical to San Francisco's
7	implementation of RCV. The city partnered with
8	community organizations to conduct face-to-face
9	workshops, as we heard before, where voters could
10	actually
11	SERGEANT-AT-ARMS: Time expired.
12	BENNY POY: Thank you. I am almost
13	wrapping up. Hands-on experience with RCV, voting
14	procedures such as a mock election. In conclusion,
15	this cannot be died without the on the ground civic
16	organizations to do this very important work. The
17	city should work with trusted local organizations to
18	offer community members live, real-time interaction
19	that offers them opportunities to raise questions.
20	While this kind of face-to-face education may not be
21	possible under current public health conditions,
22	community organizations who have experienced incenses
23	2020, to echo the point made by Council member Ampry-
24	Samuel, in nonpartisan voter engagement in election
25	2020 have an enormous expertise in using visual tools

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 305
2	to reach underrepresented communities and the city
3	should partner with them as much as possible during
4	the implementation of rank choice voting. Thank you,
5	again, for this opportunity to share testimony and I
6	look forward to working with you all to educate our
7	communities. Thank you.
8	COMMITTEE COUNSEL: Thank you. Council
9	member Miller, you may begin upon the sergeant's
10	announcement.
11	SERGEANT-AT-ARMS: Time starts now.
12	COUNCIL MEMBER MILLER: Benny, I just
13	wanted to say that I didn't get this memo, as a
14	member of the Latino legislative Association, so I
15	probably need to pay my dues, right? So, certainly,
16	I think that this would be worthy of a really robust
17	conversation amongst our community and it is also
18	but I would say that we have, monks the Caucus
19	members here in New York City, that we have been
20	engaged and we are not monolithic on this, but have
21	certainly we have taken into account all of the views
22	of those members and, clearly, what we have seen is
23	those that are impacted by the emerging changes in
24	communities hold different views and so we want to
25	take that into account. But also ensure that the

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 306
2	voice of the community is being heard. So, certainly
3	make sure that I'm on the mailing list in the future
4	so that we can have this really robust conversation.
5	So, that said and I will throw it back to the Chair
6	so he can continue to get us out of here
7	expeditiously. Thank you for your time, Benny.
8	BENNY POY: Thank you so much, Council
9	member.
10	COMMITTEE COUNSEL: Thank you. I would
11	now like to invite Mona Davids to testify. Mona
12	Davids, you may begin upon the sergeant's
13	announcement.
14	SERGEANT-AT-ARMS: Time starts now.
15	MONA DAVIDS: Ami unmuted? Yikes.
16	SERGEANT-AT-ARMS: Yes. You are.
17	MONA DAVIDS: Okay. All right.
18	fantastic. Good afternoon, everyone. Thank you to
19	Chair Cabrera, to the Council members, and especially
20	BLAC for conducting this hearing and providing me the
21	opportunity to testify. My name is Mona Davids. I
22	am the president of Social Impact Strategies, a black
23	African immigrant women-owned business in the Bronx.
24	We are not a non-profit. Allow me full disclosure to
25	state my company launched a rank choice voting voter

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 307
2	education service at the end of this past October
3	because I was deeply concerned about the lack of RCV
4	voter education in my community and throughout the
5	city. Our RCV voter education is an approved
6	campaign related expense for candidates and their
7	campaigns. We do not charge the general public for
8	our trainings. We seek sponsors to cover those
9	costs. Testimonials for attendees speak to the high
10	quality of our trainings. We are committed to
11	providing information to the public with the greatest
12	integrity and in full compliance with the letter and
13	intent of the law. In November 2019, I voted no on
14	the referendum for rank choice voting. I was
15	outspoken about my concerns on the lack of education,
16	about this new electoral system that was being voted
17	on in a low turnout election without enough education
18	to the public on what it is or how it works. The
19	voters in Massachusetts just voted no on their
20	referendum to switch to rank choice voting. When the
21	Massachusetts voters were interviewed, they simply
22	voted no because they did not understand it and there
23	was not enough information providers to voters to
24	educate them about RCV. New York City voters need to
25	know the layout of the new ballot. How to market

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 308
2	completely and successfully, how to avoid ballot
3	errors, and how their vote will be counted. The
4	election in which rank choice voting was voted on how
5	to now turn out, so voters in 2021 may be shocked to
6	see a new configuration on their ballot. I fully
7	understand the position of those who say rank choice
8	voting must be delayed because the majority of New
9	Yorkers do not know what it is or how it works. I
10	understand why they say the lack of rank choice
11	voting voter education will disenfranchise their
12	communities. That is their reason, that's precisely
13	the reason why I started this voter education in late
14	October. I expected a robust, comprehensive, massive
15	citywide
16	SERGEANT-AT-ARMS: Time expired.
17	MONA DAVIDS: public awareness campaign.
18	Please bear with me. I've waited six hours to say my
19	peace. Public education awareness campaign, once
20	ranked choice voting was passed in November 2019, but
21	there was none. I expected the proponents of rank
22	choice voting to have zoom webinars when Covid 19 hit
23	and then to launch a mix of citywide, in person, and
24	virtual trainings on rank choice voting when
25	restrictions were lifted. But there was none to our

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 309
2	communities, for our senior citizens, or our
3	immigrants in their language is. I understand the
4	Board of Elections was dealing with a Herculean task
5	of conducting primary and general elections during a
6	pandemic. I think and applaud the BOE staff and poll
7	workers for the extraordinary work they did. I have
8	worked as the poll worker and coordinator for the
9	BOE. That Campaign Finance Board, which is mandated
10	under the city charter to provide voter education,
11	has done a great job through their program NYC Votes
12	engaging New Yorkers to vote in this year's primary
13	and general election and with managing the historic
14	number of 2021 candidates registering in their
15	matching funds program. However, I also do believe
16	there still should have been RCV voter education
17	during 2020. The Campaign Finance Board, the Board
18	of Election, rank choice voting proponents that
19	pushed for this new electoral system, and you, city
20	Council members and the city all dropped the ball on
21	engaging the public in providing RCV voter education
22	through a public awareness campaign. There is no
23	reason for 00 voter education and information to our
24	communities. These agencies and the city could have
25	hired additional staff were contracted out the voter

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 310
2	education campaign. There could have been mailings,
3	digital campaigns, and information distributed at
4	poll sites in June and November titled ranked choice
5	voting is coming to NYC in 2021. What you need to
6	know. The same vigor that went into passing this new
7	electoral system should have been applied to
8	educating voters throughout this year. New York
9	City's first RCV races will be to special elections
10	in Queens
11	CHAIRPERSON CABRERA: If you could start
12	wrapping up, I would appreciate it.
13	MONA DAVIDS: I'm starting to wrap up.
14	Yes. I do I lost my train of thought. I'm about
15	to finish. New York City's first RCV elections will
16	be to special elections then followed by special
17	in Queens and followed by special elections in the
18	Bronx. I do believe that the city can prepare New
19	Yorkers for RCV working together with stakeholders on
20	the ground, but and this is the most important
21	part. Stakeholders must properly understand how RCV
22	works. Two examples that people need to understand
23	that was brought up before. For example, absolutely
24	nobody who claims to provide RCV education should
25	tell voters that it is acceptable to rank just one

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 311
2	candidate unless that statement is immediately
3	followed by the warning that ranking just one
4	candidate, bullet voting, is the fastest and easiest
5	way to get your ballot exhausted and no longer
6	included in the election. The very problem RCV is
7	supposed to solve. Another example is voters being
8	told you need 50 percent to when with RCV. That is
9	incorrect. Candidates need 50 percent plus one. In
10	closing, lack of voter education equals voter
11	disenfranchisement and voter suppression. Next
12	year's municipal elections are too important. We
13	need all hands on deck. No more excuses. No more
14	delays in educating voters about RCV. Thank you for
15	your time.
16	CHAIRPERSON CABRERA: Thank you. I
17	believe Council member Miller has a question.
18	SERGEANT-AT-ARMS: Time starts now.
19	COUNCIL MEMBER MILLER: Okay. Thank you.
20	Thank you, Mona, for waiting. Thank you so much for
21	your testimony. And I will say that this bill was
22	first introduced in July, understanding the urgency
23	of it. And so, you see we are just here today and
24	all of the nuances of the hearing being changed and
25	so forth. But we are here and we are addressing it.

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 312
2	One of the things that I just want, specifically, to
3	ask you about the services that you are providing and
4	you said that you had a tremendous response to your
5	outreach, is a culturally competent in a way that it
6	really speaks to the needs and values of the Bronx
7	constituency as opposed to some of the cookie-cutter
8	and generic stuff that may come from Campaign Finance
9	and, again, not sure whether or not they have the
10	type of voice that could put together a package that
11	could relevant to communities of color? That being
12	said, but
13	MONA DAVIDS: Yes. Cultural intelligence
14	is very important when it comes to our presentation
15	and, with us, we model and we target our presentation
16	and give examples, interactive examples, for our
17	attendees that relate to their community, their
18	district. Because we are New Yorkers, we are based
19	here, we are from these various communities
20	throughout the city, we customize our presentations
21	according to the attendees of our presentations. And
22	I would like to just add, Councilman, we have
23	conducted presentations were members of the Board of
24	Elections have attended, as well as members of the
25	Campaign Finance Board and we have conducted

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 313 2 attendees for the media because they need to also 3 understand and we would be happy to conduct a 4 training for members of the city Council. 5 COUNCIL MEMBER MILLER: Thank you so much. Thank you, Mr. Chair. 6 7 CHAIRPERSON CABRERA: Thank you so much. 8 COMMITTEE COUNSEL: Thank you. At this 9 time, if your name is not been called and you wish to testify, please raise your hand using the zoom raise 10 11 hand function. Seeing no hands raised, I will now turn it over to Chair Cabrera for closing remarks. 12 13 CHAIRPERSON CABRERA: Thank you so much. I want to give a special thanks to my colleagues, 14 15 many who stayed throughout six and a half hours. Or 16 six and a half hours on this hearing. I want to thank the staff who did a marvelous job here today 17 18 and all the panelists on both sides of this issue. What is clear is that we have much work to do. 19 We 20 have to properly fund RCV if, in this limited amount of time that we have left. We've got much work to do 21 2.2 before us. We've got to get this right in light of 23 the fact that we have a limited amount of time and we have people who place their trust in a government 24 system and democracy in New York City. And so, we 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 314
2	are going to be reviewing all of your testimonies and
3	we are going to put into action and to work. And,
4	with that, we conclude to this hearing.
5	[gavel]
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CERTIFICATE

World Wide Dictation certifies that the foregoing transcript is a true and accurate record of the proceedings. We further certify that there is no relation to any of the parties to this action by blood or marriage, and that there is interest in the outcome of this matter.



Date December 29, 2020