CITY COUNCIL CITY OF NEW YORK -----Х TRANSCRIPT OF THE MINUTES Of the COMMITTEE ON ECONOMIC DEVELOPMENT -----Х November 20, 2019 Start: 1:07 PM Recess: 3:24 PM HELD AT: 250 Broadway - Committee Rm. 16th Fl. B E F O R E: PAUL A. VALLONE Chairperson COUNCIL MEMBERS: Inez D. Barron Robert E. Cornegy, Jr. Farah N. Louis Mark Gjonaj Peter A. Koo Brad S. Lander Carlos Menchaca Keith Powers World Wide Dictation 545 Saw Mill River Road - Suite 2C, Ardsley, NY 10502 Phone: 914-964-8500 * 800-442-5993 * Fax: 914-964-8470

A P P E A R A N C E S (CONTINUED)

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Jonah Daniel, Associate Director of Policy and Government Relations, City Harvest

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(sound check) (pause)

3 CHAIRPERSON VALLONE: Testing, testing, 4 testing. Good to go? Alright. Good afternoon 5 everyone. Welcome. I'm Chairman Vallone, and we are 6 starting our EDC hearing today (gavel) almost on 7 I want to welcome everyone. As you can see time. 8 our hearings are very friendly and open family pre-9 Thanksgiving styles where I could just please if you 10 see any drool coming down the left side, please let 11 me know. I still have Novacane from my tooth 12 extraction. Bad timing, but God is funny sometimes 13 with these things so what you see.. So, if you have 14 any strange questions coming out of me I'm going to 15 blame it on the-the-what's going on in my life. So, 16 welcome everyone. I'd say for those who allowed me 17 to tour and go through, I thank you for making me one 18 of the family it felt, and a lot of good conversation 19 about me and my dad as the first Speaker, and going 20 back to history at the site, and thanks to everyone 21 at EDC and the Mayor's Office for getting us up to 22 speed. That's what today's hearing is about. It's 23 kind of an overview where we were in the past. Where 24 we are today, where we hope to be in the future at 25 Hunts Point. So, we are here once again to discuss

1	COMMITTEE ON ECONOMIC DEVELOPMENT 5
2	the economic impact of the Hunts Point Food
3	Distribution Center upon the city in terms of
4	services it provides, the land where it's situated
5	and the people and employees on the Hunts Point
6	Peninsula in the Bronx. We tried as many syllables
7	as possible today so I'm just going to fill it. (sic)
8	I'd like to acknowledge the ongoing work being done
9	by my colleague Council Member Rafael Salamanca, our
10	Land Use Chair is on the way. We're also joined by
11	Council Member Peter Koo in the Bronx. Council Member
12	Salamanca is instrument-instrumental in helping and
13	improving what's happening at the Hunts Point
14	wholesale and residential communities. The
15	Distribution Center or FDC for short is one of the
16	largest food distribution centers in the world. It is
17	comprised of three large cooperative markets selling
18	meat, fish, produce as well as other private large
19	food distributors. The land use for the markets is
20	predominantly city-owned, and it is separately leased
21	to each of the cooperatives and food distributors
22	using the city's EDC as its conduit. Last year EDC
23	and the Meat Cooperative recently negotiated the new
24	40-year lease term that expires in 2058. The fish
25	market's lease is through 2054, and the produce

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market's lease extension expires next year in 2021. 2 3 Council Member Salamanca and I toured the meat and 4 produce markets last week where we were confronted 5 with several of the overlapping issues facing FDC ranging from jurisdiction of parcels of land in Hunts 6 7 Point, the need for Market facility improvements and 8 space, regulatory burdens and food businesses face on 9 a daily basis, and the climate resiliency concerns raised due to much of the food distribution centers' 10 11 perilous close location within the 100-year floodplain. During Hurricane Sandy much of Hunts 12 13 Point was spared a cat-catastrophic event since the 14 storm hit at low tide. If it had been high tide when 15 Dany passed through, the results could have been 16 catastrophic for the market, and for the Tri-State's 17 Region's ability to access fresh food. In 18 conversations with the Meat Market Cooperative last 19 week, we learned that the area was powered for 36 20 hours, which is about as much time as they can 21 handle. Any longer and the estimate there would have been about \$2 million in direct economic losses for 2.2 23 the markets and the local economy. In recent years I know Council Member Salamanca--who just showed up-has 24 been dedicated to improving the Climate Resiliency of 25

2 Hunts Point as well as ensuring that the markets 3 continue to employ from the local area in stable jobs 4 and allow them to support their families and have aeven a better quality of life standard. I'll let 5 Council Member Salamanca expand upon those successes 6 7 in a moment, but it should suffice to say that we are 8 planning to build upon the work he is doing in 9 today's hearing in order to obtain a better understanding of how the myriad of funding from city, 10 11 state and federal resources is being used to improve, 12 and expand the cooperative as Hunts Point. We plan 13 on discussing what ongoing steps the Administration 14 is taking in the areas of flood-proofing and energy 15 resiliency, how and in what capacity union labor is 16 being employed in the markets, and the challenges the 17 markets are facing with respect to expansion and 18 further infrastructure development. In addition to 19 the Economic Development Corporation, we look forward 20 to hearing testimony today from the Mayor's Office of 21 Resiliency and the Business Integrity Commission both 2.2 of which play a vital role at the markets and upon 23 whom we rely to keep the market safe from climate change, corruption respectfully. With that said, I 24 would like to acknowledge-well, we also have Council 25

1	COMMITTEE ON ECONOMIC DEVELOPMENT 8
2	Members Koo and Salamanca here. I'd like to turn it
3	over to my fellow Council Member and basically Co-
4	Chair today from Land Use, Council Member Rafael
5	Salamanca for his opening remarks.
6	CHAIRPERSON SALAMANCA: Thank you, Chair
7	Vallone. I really appreciate you putting this…this
8	hearing together. I know I've been asking. We've
9	been-we've been in conversations about having a
10	hearing together for some time now, and I really want
11	to thank you for last week doing a tour of the
12	produce market and the remarket.
13	CHAIRPERSON VALLONE: On the coldest day
14	of the year.
15	CHAIRPERSON SALAMANCA: On the coldest
16	day of the year, um, and-and so we-it was so cold
17	that we were-we went into the refrigerators to cool
18	off. I mean to warm up, and warm up.
19	CHAIRPERSON VALLONE: (laughs) It was
20	warmer in there.
21	CHAIRPERSON SALAMANCA: It was much
22	warmer.
23	CHAIRPERSON VALLONE: That's probably why
24	I lost my tooth.
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2 CHAIRPERSON SALAMANCA: Yes, I know. I, 3 uh, I want to thank-I see those members from the 4 market here, the produce and meet, and I really want to thank you for taking out the time and coming down 5 to City Hall for this important hearing, and I want 6 7 to thank EDC and the other city agencies that are 8 here. The produce markets, the markets, the Hunts 9 Point community is extremely special to me. Um, not only do I represent, but born and raised in this 10 11 community, but my dad worked in the produce market 12 for about 18 years. He was a Local 202 member, and 13 that is how my family survived. That's how I was able to get mu healthcare, you know, and-and-and for 14 15 myself and my sister and my family. Um, I-I know 16 that the market is an economic engine not just to the 17 South Bronx, but to the city as a whole. They create 18 jobs, and they are also a major food source for the 19 Tri-State area, and in this hearing today, I really 20 want to highlight the work that EDC as a landlord 21 does hand-in-hand not just with the markers, but the 2.2 different businesses in the Hunts Point community, 23 but I also want to-want to have conversations about the, um, the oversight that BIC has in the markets, 24 25 and the over-zealousness. Though the complaints of

1	COMMITTEE ON ECONOMIC DEVELOPMENT 10
2	over-zealousness that is happening in the markets
3	with BIC. Not just with the, um, not with just the
4	big markets, but also with the mom and pop shops that
5	are there. It's something that I-I heard, um, when
6	I-before I got elected, and I was a District Manager
7	of the local community board or even before I was
8	District Manager, these are conversations that I
9	heard when I was board member at the local community
10	board. I am also interested in hearing in terms of
11	resiliency, um, what EDC is doing in terms of
12	resiliency. I know that this funding that has been
13	allocated there are questions why projects have not
14	moved forward. Um, and I also am interested in
15	knowing what are we going to do with the produce
16	market, their lease. They need a new facility, um,
17	and as a landlord EDC being the landlord, you know, I
18	want to know what is—is—is the city doing to
19	accommodate them, and give-give these markets the
20	necessary tools that they need so that they can
21	continue to be that economic engine in the South
22	Bronx. So, with that, thank you, Mr. Chair.
23	CHAIRPERSON VALLONE: Thank you, Council
24	Member Salamanca. Nice to see Council Member Carlos
25	Menchaca snuck in. Welcome, my friend. I also-I have

1	COMMITTEE ON ECONOMIC DEVELOPMENT 11
2	to thank my amazing crew. I say they're going to get
3	their own TV show, the Alex and Emily Show for like
4	they handle the largest topics possibly in all our
5	different committee hearings. So thank you to my
6	Legislative Counsel Alex Paulenoff, my Policy Analyst
7	Emily Forgione, my Finance Analyst Alia Ali, and my
8	crew Jonathan Scher (sp?) and Amagnazar (sp?) for
9	being really on top to this hearing. So, with that,
10	I'd like to turn it over to our first panel, and I'd
11	like to swear you in. So, please raise your right
12	hand. Do you swear or affirm to tell the truth, the
13	whole truth and nothing but the truth in your
14	testimony, to respond honestly Council Member
15	Salamanca's questions?
16	CECILIA KUSHNER: I do. [laughs]
17	CHAIRPERSON VALLONE: Please begin.
18	CECILIA KUSHNER: Thank you. Good
19	afternoon Chair Vallone, good afternoon Council
20	Member Salamanca and members of the Economic
21	Development Committee. My name is Cecelia Kushner.
22	I'm the Executive Vice President for Planning at the
23	New York City Economic Development Corporation, and I
24	am very pleased to testify before you today on the
25	economic impacts of the Hunts Point Food Distribution

1	COMMITTEE ON ECONOMIC DEVELOPMENT 12
2	Center. I'm joined by my colleague Sabrina Lippman
3	and who is the Vice President of Asset Management,
4	and Charlie Samboy who's the Vice President for
5	Government and Community Relations, both of whom
6	oversee our work in Hunts Point. We are also joined
7	by Cheryl (sic) Garcia, whose the Deputy Commissioner
8	of New Investigation for the New York City Business
9	Integrity Commission. The Hunts Point Food
10	Distribution Center also known as the FDC is the most
11	important cluster of food sources that is managed by
12	the city. Simply put, Hunt's Point feeds the Tri-
13	State area. We estimate that about 4.5 billion
14	pounds of food is distributed through the Hunt's
15	Point Food Distribution Center every single year.
16	These buildings is now distributing both throughout
17	the five boroughs and into the surrounding Tri-State
18	area, and about roughly 50% of the food that passes
19	through the HuntsHunts Point ends up in New York
20	City while the other half ends up in cities across
21	the east coast and beyond. The Food Distribution
22	Center is comprised of over 100 public and private
23	wholesalers, distributers and food manufacturers
24	including those of the Hunts Point Terminal Produce
25	Market, the Hunts Point Cooperative Meat Market and
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1	COMMITTEE ON ECONOMIC DEVELOPMENT 13
2	the new Fulton Fish Market. Close to 50% of the
3	customers of the FDC are independent restaurants and
4	cafes or about 20% are bodegas, 18% are supermarkets,
5	and 14% are food markets, and every year we at DCP
6	provide food to more than 23,000 restaurants, and
7	engage with over 2,500 green grocers. Together the
8	FDC is home to nearly 8,400 direct jobs, and
9	generates about \$2.3 billion in sales annually.
10	Hunts Point has long been an important industrial job
11	center for the city. Previously home to steel mills
12	and power plants, the neighborhood experienced a
13	radical shift in the 1960s as economic trends
14	impacted legal-legal-sorry. Legacy industry on the
15	peninsula. At that time, the city released a bold
16	plan to create a food distribution center on Hunts
17	Point. The location was well positioned for the
18	movement of goods at different and many avenues
19	including rail, highway and water, and by locating
20	New York City's primary facilities for meat and
21	produce wholesalers at one full service hub it became
22	exponentially easier for the vendors to purchase all
23	of the food they needed in one single location. So,
24	less than a decade later the Hunts Point Cooperative
25	Market Hunts Point Cooperative Market and Hunts Point
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1	COMMITTEE ON ECONOMIC DEVELOPMENT 14
2	Terminal Market were born, which are known today as
3	the Meat Market and the Produce Market. Over the
4	last 50 yeas, the way in which goods and merchandise
5	has been moved and stored at these facilities has
6	changed significantly, and in his first year in
7	office Mayor de Blasio committed to ensuring that the
8	Food Distribution Center continues to modernize and
9	committed \$150 million to revitalizing the Food
10	Distribution Center Food 2026. We're pleased to
11	report we spent or allocated nearly \$62 million of
12	this funding, which is over—a little over 40% on
13	projects to improve the Food Distribution Center.
14	These include remediating a site-a site known as
15	802(sic) improving and organizing the meat markets,
16	upgrading the fish market and investing in resiliency
17	measures to protect the region's food supply, and
18	when making these investments, we worked tirelessly
19	to ensure that we use clean energy and adhered to the
20	most sustainable practices. The balance of the
21	funding allocated by Mayor de Blasio approximately
22	\$88 million will be used to further expand and
23	redevelop the meat and produce markets, and
24	additional area wide improvements that will benefit
25	all of the businesses that we have to see. In August

1	COMMITTEE ON ECONOMIC DEVELOPMENT 15
2	we released an REFI with the support of the Produce
3	Co-op, and we're now reviewing response for a full
4	blown redevelopment. We'd like to thank Council
5	Member Salamanca for his leadership in supporting
6	this important initiative, and we couldn't be at this
7	moment today if it weren't for his leadership. We
8	look forward to continuing conversation with our
9	tenants and local stakeholders as we advance on this
10	12-year investment strategy. But Hunts Point is far
11	more than the city-owned Food Distribution Center.
12	The peninsula is also home to a broader industrial
13	area that keeps New York running in a vibrant
14	neighborhood with a long and rich history or arts,
15	culture, and advocacy. In 2004, New York City and
16	the Hunts Point community released the first Hunts
17	Point Vision Plan. These comprehensive blueprints
18	for the area includes a road map for making the Food
19	Distribution Center more sustainable; helping
20	business thrive; ensuring residents could take part
21	in its prosperity; investing in open space and
22	quality of life; and keeping the peninsula an
23	economic engine to meet the city's evolving needs.
24	The Hunts Point Vision Plan consisted of four major
25	categories: Optimizing land use; creating

1	COMMITTEE ON ECONOMIC DEVELOPMENT 16
2	connections; improving traffic and pedestrian safety;
3	and finding new workforce solutions. EDC is proud of
4	the progress that has been made in these four areas.
5	We are advancing or have completed 57 projects, which
6	realize close to 90% of the vision the community
7	called for in the 2004. We're grateful for ongoing
8	collaboration with community and the Hunts Point
9	Vision Plan Task Force, which includes Community
10	Board 2, New Point, DDC, Bronx Overall Economic
11	Development Corporation, and the Hunts Point Economic
12	Development Corporation among others. The Hunts
13	Point Vision Task Force has met with city agency
14	twice a year for the past 15 years, and we appreciate
15	their ongoing commitment to this collaborative
16	process. Today, more than 10 city agencies are
17	advancing several projects in Hunts Point. The city
18	has made 14 intersection safe for its pedestrians,
19	and have also built out pedestrian back path along
20	Spofford (sic) Hunts Point, and F-I (sic) avenues,
21	and created that BX-46 bus routes, which helps
22	improve connections within the peninsula and with
23	other communities throughout the city. We have also
24	made new truck routes to maximize their efficiency
25	and reduce the environmental impacts on residents,
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1	COMMITTEE ON ECONOMIC DEVELOPMENT 17
2	both of which would improve air quality. Also,
3	through the Hunts Point Vision Plan, the city has
4	created nearly 14 acres of new waterfront space and
5	improved access to recreational amenities at the
6	Bronx River. With the Creation of the Baretto Point
7	Park, Hunts Point Riverside Point, Hunts Point
8	Landing, the Hudson as a boat connector coupled with
9	completing the Food Center Drive Greenway. We have
10	forged a safe link between residential areas of Hunts
11	Point, and the neighborhood's parks, and have
12	provided waterfront access to the community, which
13	was indicated in linking. Further, the city is
14	working to expand affordable housing in the area for
15	the redevelopment to Spofford, which is one of EDC's
16	projects. The transformational project will convert
17	the former Spofford Juvenile Detention Center into a
18	vibrant mixed-use development that will bring 740
19	units of affordable housing, open space including a
20	new plaza, light industrial business opportunities,
21	community facilities, and ground floor retail to the
22	Hunts Point neighborhood. And lastly, among our most
23	impactful action over the past decade and a half, we
24	have dramatically increased the number of employment
25	opportunities available to residents while at the
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1	COMMITTEE ON ECONOMIC DEVELOPMENT 18
2	same time creating a robust talent pipeline to the
3	market's family supporting jobs. Over the past two
4	decades unemployment rates on the peninsula has
5	dropped by over 50%. However, we recognize that there
6	is still work that needs to be done to support
7	inclusive economic development in the neighborhood.
8	This includes expanding local resident access to
9	industrial jobs, further improving access to the
10	waterfront, and making air quality far better than it
11	is today, and we look forward to building on our
12	previous success, and continuing to partner with the
13	City Council to achieve these important goals. We're
14	delighted that community leaders have invited us back
15	to revisit the Hunts Point Vision Plan, and engage in
16	the process to define our shore priorities for the
17	next 10 to 15 years in Hunts Point. The Hunts Point
18	Peninsula continues to be both a thriving
19	neighborhood and an invaluable resource to the city.
20	EDC is proud and excited by its work, and the
21	Distribution Center and the neighborhood at large.
22	Since the initial release of the Hunts Point Vision
23	Plan in 2004, the city and the community have planned
24	for an additional major project that set up the
25	neighborhood for a successful future. All of these
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1	COMMITTEE ON ECONOMIC DEVELOPMENT 19
2	will protect the Hunts Point Distribution Center as a
3	cluster for commerce and jobs, and ensure that local
4	residents continue to benefit from the presence of
5	this concentration of markets and food manufacturers.
6	Thank you so much for your attention for the
7	opportunity to talk about Hunts Point today, and
8	we're here to answer any questions you may have.
9	CHAIRPERSON VALLONE: Anyone else to
10	testify?
11	CECILIA KUSHNER: No.
12	CHAIRPERSON VALLONE: So, thank you
13	Cecilia. A lot there and a lot to go over. So, just
14	going over your testimony there's a few things in
15	there I just wanted to maybe further expand upon.
16	So, the Hunts Point Vision Plan was in 2004.
17	CECILIA KUSHNER: That's correct.
18	CHAIRPERSON VALLONE: So are we in
19	envisioning a new vision plan or what are we? We're
20	15 years later. So, when are we going to update on
21	it, or what are the next steps for that
22	CECILIA KUSHNER: Yeah, so absolutely.
23	The Vision Plan when it was done in 2004 it is really
24	kind of a consensus plan between the community and
25	the city and a set of recommendations and priorities.
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1	COMMITTEE ON ECONOMIC DEVELOPMENT 20
2	Um, so over the last 15 years what we've done is work
3	hard to implement and actually make progress on this
4	commitment. So, there are 63 projects that were part
5	of the 2004 Hunts Point Vision Plan, and 97-90% or
6	about 57 of them are currently completed or underway
7	CHAIRPERSON VALLONE: So, with the \$150
8	million that was allocated by the Administration at
9	the beginning, is that also coordinated with the
10	Vision Plan:
11	CECILIA KUSHNER: So, some elements of
12	the Vision Plan including improvement of the Food
13	Distribution Center, but the Vision Plan really goes
14	beyond the Food Distribution Center to look at the
15	entirety of the Hunts Point Peninsula including the
16	manufacturing area outside of the Food Distribution
17	Center as well as the residential area.
18	CHAIRPERSON VALLONE: But who's on the
19	board and when does it meet of this
20	CECILIA KUSHNER: [interposing] Um, to the
21	end. (sic)
22	CHARLIE SAMBOY: So, it was comprised of
23	a tasks force that was organized in 2004, which
24	included the Community Board, the Point's CBC, the
25	Hunts Point Economic Development Corporation, quite a

1	COMMITTEE ON ECONOMIC DEVELOPMENT 21
2	number of the businesses inside the Food Distribution
3	Center, um the office other Council member at that
4	time and a number of other elected, the borough
5	president's office, Assembly Member. So, it's a-
6	there's about I would say over 40 organizations that
7	were represented at that time, and what we do now is
8	we have-every six months we hold a meeting in the
9	community. Um, we invite task force members as well
10	as residents to participate in receiving updates.
11	Um, we-
12	CHAIRPERSON VALLONE: [interposing]
13	That's bi-annually. When does it happen.
14	CHARLIE SAMBOY: Yes, that happens on a
15	biannual basis.
16	CHAIRPERSON VALLONE: Is there a report
17	that's generated from that?
18	CHARLIE SAMBOY: Yes. So, after the
19	meeting we email and provide copies to folks as-at
20	will, the report that comes from that exercise. So,
21	we provide an update on the projects, um, and we
22	provide that with the Council Member as well.
23	CECILIA KUSHNER: And then going back to
24	your-your very first question, so it's been 15 years.
25	Most of the recommendations have actually being
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1	COMMITTEE ON ECONOMIC DEVELOPMENT 22
2	implemented. So, together with members of this task
3	force, and the Community Board and Council Member
4	Salamanca, um, we all discussed kind of updating the
5	Vision Plan. So, renewing the process of coming
6	together with the community to develop new
7	recommendations, and kind of setting up a vision and
8	a framework for the next 10 to 15 years of investment
9	and planning in this community, and so, we will be
10	hiring kind of a third-party facilitator, and, um,
11	starting the first quarter of next near, um, we hope
12	to be in this process, and are really excited about
13	it.
14	CHAIRPERSON VALLONE: So, we definitely
15	would like to be a partner in that. So, absolutely
16	CHARLIE SAMBOY: [interposing] Yes,
17	absolutely.
18	CHAIRPERSON VALLONE:to make sure that
19	what we talk about today and what we talk about going
20	forward
21	CHARLIE SAMBOY: Yep.
22	CHAIRPERSON VALLONE:we can-we can
23	join efforts on that, and you started by saying that
24	the-the FDC has comprised of over 100 public and
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2 private wholesalers. Can you kind of break down what 3 the balance and percentage id.

4 CECILIA KUSHNER: Sure. I mean so, thethe-the three largest kind of tenants that you have 5 the Food Distribution Center are the produce market, 6 7 the meat market, and the Fish Market and I'll let Sabrina talk about like how many businesses that's 8 9 part of those, but these are like the largest cooperative, um, that make up like the vast majority 10 11 of the businesses, and then there are individual businesses outside of the co-ops. 12

13 CHAIRPERSON VALLONE: So, with the three 14 co-ops, for those who are listening, the meat market, 15 the fish market and the produce market.

16 CECILIA KUSHNER: Uh-Hm.

17 CHAIRPERSON VALLONE: So, how much of a 18 percentage would you say that those three co-ops have 19 of the occupied versus private businesses that are 20 separate?

21 SABRINA LIPPMAN: Yes. Hi, Council 22 Member. Nice to see you again. So, um, the produce 23 market who's here today has about 30 cooperators. 24 Um, let me get the market itself. Um, the meat 25 market has about 42 shareholders, um, and then the

1	COMMITTEE ON ECONOMIC DEVELOPMENT 24
2	fish market has about 27 as this is. So, the three
3	public wholesale markets make up the-a good majority
4	of the businesses that are in FDC
5	CHAIRPERSON VALLONE: And-and how many
6	private businesses are there after that?
7	SABRINA LIPPMAN: And then after that you
8	have Dairy Land or Chef's Warehouse as an individuals
9	business, Baldor Krasdale that's been there since the
10	inception in '69; Anheuser-Busch, Sultana and
11	Citarella.
12	CHAIRPERSON VALLONE: And those were all
13	negotiated separately and on their own?
14	SABRINA LIPPMAN: Correct, all of them.
15	CHAIRPERSON VALLONE: By the way, we have
16	a little, um, distribution. It's kind of mapped with
17	some of the overlaid at EDC FIT for us. If anyone
18	wants a copy, we can make some extra copies of these.
19	So on that percentage breakdown, how much of that
20	land at Hunts Point is—is city-owned, state-owned or
21	anything still like federal or is it all 100% in our
22	possession?
23	CECILIA KUSHNER: So, the entirety of the
24	Food Distribution Center is city-owned.
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2 CHAIRPERSON VALLONE: So, do we have any 3 joint projects combined with the State Economic 4 Development as well as city EDC because under my 5 understanding there are still some joint projects 6 going on.

7 CECILIA KUSHNER: Yeah, so I think it shines. There is a project that is a large project at 8 9 scale. For example, the redevelopment of the produce market. Like we look to partnership with the state 10 11 mainly because, um, these projects are one where we 12 need to leverage all funding. So, we look to 13 partnership with our state, um, counterparts and also 14 our federal counterparts to be able to like build and 15 fund the best projects that we can with the Land Department. 16 (sic).

17 CHAIRPERSON VALLONE: [interposing] Can 18 you give us an example of one of those joint 19 projects?

20 CECILIA KUSHNER: So, for example the, 21 um, the-the RCI that we just put for the produce 22 market. Like all of the conversation about coming 23 together, um, with, an RCI and agreeing on consensus 24 for the redevelopment of the produce market was done,

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1	COMMITTEE ON ECONOMIC DEVELOPMENT 26
2	um, in a-it was done in collaboration with the State
3	and in collaboration with the Produce Co-op?
4	CHAIRPERSON VALLONE: How does that work
5	with EDC as that landlord versus the relationship of
6	state funding? Who has final say then?
7	CECILIA KUSHNER: I think the way we
8	tried to do this, we do really large scale
9	generational projects, and so the state
10	CHAIRPERSON VALLONE: [interposing] Well,
11	that's the-the task of today's hearing is to
12	CECILIA KUSHNER: Yes.
13	CHAIRPERSON VALLONE:tackle that there
14	is so much. I don't plan on tackling every aspect-
15	CECILIA KUSHNER: Yep, yep.
16	CHAIRPERSON VALLONE:because it is
17	impossible, but-but there hasn't been a hearing in
18	some time. So, what-give us somewhat of that
19	perspective of that interagency cooperation between
20	you and the state.
21	CECILIA KUSHNER: Yeah, I think the way
22	we kind of look at it is really one of, um, that
23	center around value. As I said, the that Food
24	Distribution Center is the most critical food supply
25	center for New York City. That is a really important-
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1	COMMITTEE ON ECONOMIC DEVELOPMENT 27
2	- Um, it's a critical place for the state as well,
3	and so they like us want to make sure the Food
4	Distribution Center remains affordable and stable,
5	allows for job growth, and they like us have
6	relationship with, um, all of the tenants because
7	many of them have been there for a long time as well.
8	CHAIRPERSON VALLONE: Right. So, for
9	example, if you have an issue of something like Sandy
10	or a magnitude or resilience, a question
11	CECILIA KUSHNER: Uh-hm.
12	CHAIRPERSON VALLONE:you're going to
13	have federal state and local input and different
14	avenues for resources, and for, um, protecting for
15	the future events.
16	CECILIA KUSHNER: Uh-hm.
17	CHAIRPERSON VALLONE: So, how-how is that
18	done?
19	CECILIA KUSHNER: Yeah, I mean it's super
20	resiliency. It's slightly different in the sense that
21	like the federal government really only acts-posts,
22	um, climate disasters. So there's not really like a
23	lot of federal dollars that are available post, um,
24	disaster, but like post Sandy, um, this community and
25	the Food Distribution Center came together with the
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1	COMMITTEE ON ECONOMIC DEVELOPMENT 28
2	city to put an application to HUD, and the federal
3	agency that was responsible for post-Sandy dollars.
4	Um, and we received \$20 million in—in federal funding
5	for a particular project, which was to really kind of
6	look at both, um, protecting the Food Distribution
7	Center, and-and specific areas of the residential
8	community, and what the city did is kind of leverage
9	that funding to put more of its capital to actually
10	develop a full blown comprehensive kind of energy
11	project, um, for
12	CHAIRPERSON VALLONE: Is that separate
13	from the \$150 million with the ATR
14	CECILIA KUSHNER: [interposing] That, um,
15	CHAIRPERSON VALLONE:or is that
16	CECILIA KUSHNER: [interposing] -portion.
17	CHAIRPERSON VALLONE:portion.
18	CECILIA KUSHNER: Or, yeah. So, about
19	\$26 million out of the \$150, um, are, um, going
20	towards that project.
21	CHAIRPERSON VALLONE: And is that project
22	going to enhance or encapsulate all of the different
23	cooperatives or is it just a certain section of Hunts
24	Point?
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2	CECILIA KUSHNER: Um, so this particular
3	project, and I'll let kind of Sabrina and Charlie
4	answer if there's like particular, um, more detailed
5	technical questions on it. It's really geared
6	towards, um, backed up generation or backed up
7	energy, um, producing meat. In your remarks you said
8	for example the meat market was without power for 46
9	hours. That can happen in the event of a flood. That
10	can also happen if there's a Con-Ed, you know,
11	breakdown or it's like there's a way-
12	CHAIRPERSON VALLONE: [interposing] Well,
13	how do we make sure that doesn't happen? Because it's
14	clear to me that that can happen.
15	CECILIA KUSHNER: [interposing] Yes,
16	that's right
17	CHAIRPERSON VALLONE: So, the way we'll
18	?
19	CECILIA KUSHNER: [interposing] So the
20	way—I mean rather than likeit's-it's really hard to
21	make sure it doesn't happen like what we do is to
22	make sure that in the event that it happens, um, the
23	produce and meat markets still have electricity. So,
24	what we're building is kind of a Microgrid, which is
25	its own source of power that will be able for 46
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1	COMMITTEE ON ECONOMIC DEVELOPMENT 30
2	hours to give power to the produce and meat market so
3	that in the event that electricity through the
4	regular Con-Ed Grid is not available, um, these two
5	kind of very essential and critical facility for food
6	supply in New York City do not lose their produce.
7	CHAIRPERSON VALLONE: When will that be
8	completed?
9	CECILIA KUSHNER: Un, so, do you want to
10	tall about like where we are on that?
11	CHARLIE SAMBOY: Sure. So, where we are
12	today is, um, there's a site next to Corazzo that's
13	being remediated, um, to place this infrastructure,
14	um, there. That infrastructure would support three
15	sources of energy to two of the markets. The produce
16	market would get cooling as well as electricity to
17	take a portion of their electrified trucks-to
18	electrify a portion o their trucks and the meat
19	market would get hot water for their boilers. Um,
20	what that does is we're using natural gas to fuel
21	this system, and the idea being that it cam get off
22	of Con-Ed's grid if it has to, and be able to provide
23	those three sources of energy for those two markets.
24	Um, for the other tenants, a number of their working
25	floor is above the flood plain. So, in the event of a
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COMMITTEE ON ECONOMIC DEVELOPMENT 1 31 flood water coming, a lot of their goods are not at 2 3 risk of being destroyed, but we are working to 4 support it as an energy source where those buildings continue to operate in the--5 CHAIRPERSON VALLONE: [interposing] And 6 7 what is the timeline? CHARLIE SAMBOY: So the micro-grid we are 8 9 beginning remediation, um, this quarter if not goeswe're going to do the remediation process assuming 10 11 that there are no hiccups on that process. CHAIRPERSON VALLONE: So the site is 12 13 still going through a remediation process or --? 14 CHARLIE SAMBOY: [interposing] We began 15 our remediation now. In this-this quarter is 16 beginning remediation, and we anticipate it will be 17 done by 2022. 18 CHAIRPERSON VALLONE: And so what's our 19 plan between now and 2022? Is there any back-up plan 20 with Con-Ed or anything else? 21 CHARLIE SAMBOY: So, one of the things we've worked out with the meat market is they have 2.2 23 Hesco barriers that protect, um, their energy source, um and we are also working, um, with the Council and 24 the support through our \$45 million (sic) reso 25

1	COMMITTEE ON ECONOMIC DEVELOPMENT 32
2	reallocation. We are advancing the generators that
3	are going to the meat market, and we anticipate that
4	those will be installed in operation the spring of
5	2010, and that will provide them the ability to also
6	get off of Con-Ed's grid for the meat market.
7	CHAIRPERSON VALLONE: And that will be a
8	temporary until the 2022 estimate?
9	CHARLIE SAMBOY: No, this-thisgoing
10	forward those generators will be available to them,
11	um, on an ongoing basis should they need it for
12	emergency purposes.
13	CHAIRPERSON VALLONE: So, you mentioned
14	this site being remediated. How many are-how many
15	remaining undeveloped sites are at Hunts Point for
16	future use?
17	CHARLIE SAMBOY: There's one site that
18	was recently finished remediating. It's a site that's
19	adjacent to the meat market, which we colloquially
20	call AE-2, and that is one of the last few remaining
21	undeveloped sites, um, in Hunts Point in the Food
22	Distribution Center that we control.
23	CHAIRPERSON VALLONE: That's the last
24	one. There is nothing else that we can look at
25	besides that lot for future use?

CHARLIE SAMBOY: So, all the other lots
that are currently vacant are-are accounted for
future projects.

5 CHAIRPERSON VALLONE: What breakdown do6 we have of the future use of those projects at all?

7 CHARLIE SAMBOY: So, one of them and I-in 8 the event my colleagues can jump in. So Site D, the 9 one we're talking to with respect to where the, um, Microgrid is going that's next to Carazo. Adjacent to 10 11 the meat market you have a thing, which we are in 12 discussions, um, with the meat market about, their 13 expansion there. Um, we also have a site that's 14 currently vacant, but that is we are lease 15 negotiations with, um, an organization called Growing 16 NYC, um, and there's also another site, um, which 17 we've long term been working towards activating an alternative fuel station. Um, so those were five 18 19 sites of the remaining currently vacant sites, but, 20 um, those sites all have anticipated plans for each of them. 21

CHAIRPERSON VALLONE: So are those sites separately budgeted for in the large scale with EDC or are they part of the \$150 million future growth of capital infrastructure at the project. How-how is

1 COMMITTEE ON ECONOMIC DEVELOPMENT 34 2 the breakdown of the funding handled between the separate cooperatives, the independent sites, and how 3 would I know how that's-if it's being divided equally 4 5 or how it's shared? Thank you, Council 6 SABRINA LIPPMAN: 7 Member for that question. So, of the \$150 million--8 CHAIRPERSON VALLONE: [interposing] I 9 always know it's a good question when you don't offer thank you for that question. 10 11 SABRINA LIPPMAN: [laughs] So, of the 12 \$150 million Cecelia mentioned, um, we are happy that we've committed 40% of that. In terms of the 13 14 remaining \$88 million, um, we have really exciting 15 plans for it. Um, primarily I would say our friends 16 are here, the produce market. Um, we will work 17 closely with all of the markets to identify the 18 priority projects for the remaining funding, um, but 19 we do anticipate working closely with the produce 20 market and their redevelopment, um, to understand what allocation would need to go to that 21 2.2 redevelopment. 23 CHAIRPERSON VALLONE: So, that was a good answer for generalities, but what I'm looking for is 24 how-besides the \$150 million, how is the budget for 25

1	COMMITTEE ON ECONOMIC DEVELOPMENT 35
2	the individual sites on Hunts Point allocated? So,
3	is it just individually treated per co-op per site,
4	per land, per private or is there an overview budget
5	for all of Hunts Point?
6	CECILIA KUSHNER: No, I think that the
7	way we tried to, um, uh, to look at it is—is several
8	ways. The first one is like we tried to leverage the
9	city funding. So, for example the \$20 million, you
10	know, um, that we got from the federal government for
11	the Microgrid we added to it to make it a fuller
12	project. That is fully funded. It will happen on
13	Side D. Um, and then we are like in constant
14	conversation with all of the parties.
15	CHAIRPERSON VALLONE: That grid is not
16	for everyone. Right? It's
17	CECILIA KUSHNER: That grid is not for
18	everyone. That's right, that's right. Um, and then
19	with-with the respect of the rest of the funding and
20	all the different facilities, um, each market or each
21	individual business have their own kind of expansion
22	plan or vision for what is needed, um, there is what
23	the city can do. These tenants rally often most of
24	the time own their own building, and so we're looking
25	also for them often to provide some level of funding

1	COMMITTEE ON ECONOMIC DEVELOPMENT 36
2	to be able to help, um, with improvements to their
3	building. Um, we sometimes look at, um, grants and
4	sometimes we're like for example we received like
5	overtime a lot of Tiger Grants for rail-for rail
6	improvements on the site. So, we really look to the-
7	the one \$150 as like the first part to help us define
8	projects that do make sense, and that we take on as
9	they come, and as they take priority, and in
10	collaboration and in kind of negotiation with each of
11	the tenants.
12	CHAIRPERSON VALLONE: So, you mentioned
13	the rail project. Are there any projects that the
14	city since EDC is the ultimate landlord
15	CECILIA KUSHNER: Uh-hm.
16	CHAIRPERSON VALLONE:is there any
17	projects that the city will envision that will
18	impact the entire site and you would have
19	negotiations with all of your tenants on the site
20	like a rail site. Is there anything else like that
21	coming up in the future?
22	CECILIA KUSHNER: Yeah. I mean like one
23	of the things we're-we
24	Re working on right now and we're really
25	excited, um, is, uh, the development of a marine
1	COMMITTEE ON ECONOMIC DEVELOPMENT 37
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2	barge terminal. So, um, what-what is E-what EDC can
3	really add value to all the tenants is investment in
4	infrastructure. Um, today most of the distribution in
5	New York City is done by trucks, um, and part of our
6	Freight Plan, which is an EDC plan, with is a 10-
7	year, \$100 million plan that this Administration is
8	to make sure, um, that we begin to, um, get some of
9	our goods a distribution and shift it to rail, um,
10	and shift it to barging, and so we are looking for
11	the first time to actually have a barge terminal,
12	which would allow, um, private barging companies to
13	be able to bring directly goods either trucks on
14	barge or actually cargo on barge, um, to be able to
15	come to the Hunts Point Terminal Market, and that
16	could serve any of the tenants that are there.
17	CHAIRPERSON VALLONE: Well, that's
18	exciting news because that-for all the other as
19	Council Members we're always besieged by, um,
20	commercial truck traffic
21	CECILIA KUSHNER: Okay.
22	CHAIRPERSON VALLONE:and local
23	pollution and congestion in the neighborhood just
24	with your—do you have an idea on when that possible
25	marine may happen?
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1	COMMITTEE ON ECONOMIC DEVELOPMENT 38
2	CECILIA KUSHNER: Sure. So, we released
3	an RFP, um, late in the spring, and we received
4	responses. We're looking at them. We're positive
5	about the type of responses we're getting. Um, as a
6	city with this project the city has committed \$25
7	million out of this for NYC \$100 million pot. For
8	example, it's \$25 million that is not part of the
9	\$150.
10	CHAIRPERSON VALLONE: Right so that's a-
11	that's perfect example of
12	CECILIA KUSHNER: [interposing] It goes
13	to that point.
14	CHAIRPERSON VALLONE:source of funding
15	separate.
16	CECILIA KUSHNER: That's right, that's
17	right. So, we continue to look at the connection
18	between policy goals the Food Distribution Center as
19	we seek funding.
20	CHAIRPERSON VALLONE: So, there's a lot
21	and I—and we've been joined by Council Member Keith
22	Powers who is now no longer here, but seems to be
23	missing. [laughter] He was here and he's gone. Um,
24	I'd like to get to my other Council Members. Let me-
25	let me just wrap up the first part of you have the

1	COMMITTEE ON ECONOMIC DEVELOPMENT 39
2	meat market, the fish market and produce market. So,
3	you have two leases I guess that have been
4	successfully renewed. Oneand the meat market is
5	good all the way to 2058, correct?
6	CECILIA KUSHNER: Uh-hm, correct.
7	CHAIRPERSON VALLONE: The fish market is
8	good through 2054
9	CECILIA KUSHNER: Uh-hm.
10	CHAIRPERSON VALLONE: And the produce
11	market I be believe, um, has an option to renew in
12	2021, is that correct?
13	CECILIA KUSHNER: That is correct.
14	CHAIRPERSON VALLONE: So, I guess there's
15	negotiations going on now with that. Um, with each
16	one of them there, so they're individually as co-op.
17	So, it's a little difficult. Now, I'm putting my
18	legal hat on. So, if you're a co-op your financing
19	options are also limited and different and more
20	difficult as opposed to owning your own building. Is
21	there anything that is universally can be applied to
22	the three markets for financing options that EDC
23	could provide to help in infrastructure going
24	forward, or are they left to their own financing
25	

1COMMITTEE ON ECONOMIC DEVELOPMENT402abilities to take care of their own infrastructure3concerns?

4 CECILIA KUSHNER: Yeah. So, I think our goal at the Food Distribution Center is always to 5 make sure, um, that we can provide kind of affordable 6 7 rents and long-term stability for the businesses, but 8 also for the food supply at large. Um, so we have 9 kind of a long tradition of working with the co-op market model because it's a model that came with the 10 11 creation of the Distribution Center. Um, with respect 12 to produce because we're engaging and beginning to 13 enter into, um, kind of a large redevelopment project, we really want to think about kind of, um, 14 15 kind of leasing renewal and the terms of, um, of any 16 kind of business deal in relationship to the 17 redevelopment itself. So, the two kind of actually 18 are speaking to each other, which is right planning, 19 and we always look to, um, kind of be there. (sic) 20 Our goal is to make sure that tenants have long-term 21 stability, um, and that they can stay in the Food 2.2 Distribution Center, and continue to grow and create 23 jobs like these are our most important goal. This is whY EDC is the landlord of the Food Distribution 24

1COMMITTEE ON ECONOMIC DEVELOPMENT412Center, and so we'll continue to do that with each of3the tenants.

4 CHAIRPERSON VALLONE: Well, I mean Council Member Salamanca was-was quick to share with 5 me the direct impact for local jobs in the Bronx and 6 7 in his district, and a huge impact, and over 8,400 8 direct jobs and how many of then are citywide jobs, 9 and great career building opportunities. So, we want to make sure we do everything we can--10

11 CECILIA KUSHNER: [interposing] Yes. 12 CHAIRPERSON VALLONE: -- to protect these 13 three co-ops, and grow. So, we're always being on 14 the side and trying to enhance and protect and look 15 at that, and I think, um, and I'll turn it over to 16 Council Member Salamanca, but one of the things we 17 need to discuss is providing that infrastructural 18 support to take the next generational approach there 19 at Hunts Point is clearly the-we are now maximizing 20 square footage usage. We're using temporary trailers 21 for storage of diesel that's spilling over into the 2.2 neighborhood. Once-once you walk through, you can see 23 the-the co-ops and the tenants are-are maximizing every inch of what they have, but not to the capacity 24 I'm looking at. So, why don't we just put them in a 25

1	COMMITTEE ON ECONOMIC DEVELOPMENT 42
2	structure that maximizes the two three-stories
3	instead of just having a truck in the back spilling
4	diesel fuel, and they're saying well we do what we
5	can to survive until we can get a new lease.
6	CECILIA KUSHNER: Uh-hm.
7	CHAIRPERSON VALLONE: Um, to me that we're
8	not maximizing out potential.
9	CECILIA KUSHNER: Yes, yes. No, I think-
10	I think you—I think we would completely agree, um,
11	with, um, um, with the statements. Um, part of what
12	is happening in the Distribution Center is businesses
13	have been very successful, and it is growing and in
14	some cases like the produce market is bursting at the
15	seams. Um, so as part of the redevelopment effort,
16	it's modernizing the facility, but it's also looking
17	at like, um, generational growth. Like how do we
18	expect this particular cooperative and this
19	particular market to grow over the next 20 to 30
20	years, and how can we develop facilities, um, that
21	are meeting the needs of the tenants, and the needs
22	of the city as we continue to grow as a city as well.
23	So this is definitely going to be aligned with our
24	thinking here.
25	

2 CHAIRPERSON VALLONE: Thank you. With 3 that, the panels will come after EDC, and Council 4 member Salamanca is going to have his questions, then 5 Council Member Koo, and then, um, Council Member 6 Menchaca would like to ask some questions. Council 7 Member Salamanca.

8 COUNCIL MEMBER SALAMANCA: Thank you, um, 9 thank you Chair Vallone. So before I start, I just, you know, these meetings are transmitted live , and 10 11 so the Hunts Point Vision Plan Task Force, they're 12 watching live, and they're sending me text messages 13 on questions I should ask, and so the first question 14 that they want to know and then I'll go to my line of 15 questioning is just to piggyback on the Chair's 16 question. Um, the vacant lots that we have here, the 17 contaminated lot or land. 18 CECILIA KUSHNER: Uh-hm.

19 COUNCIL MEMBER SALAMANCA: -- Site D.
20 When did you decide to remediate that site? Because
21 we are unaware of that.

CHARLIE SAMBOY: So, that site has been planned for quite some time. Um, actually one of our colleagues Tracy Bell she attends Community Board meetings at the request of the-of the District

1 COMMITTEE ON ECONOMIC DEVELOPMENT 44 Manager and I believe this year alone she's been 2 3 there twice. Um, so after we finished AOU-2, which I 4 beliebe was compted at the beginning of this year, we 5 then moved to Site D. So, we've been in communication with the community board about the 6 remediation of site--7 8 COUNCIL MEMBER SALAMANCA: [interposing] 9 But they just texted me, and said they know nothing about it. 10 11 CHARLIE SAMBOY: I-I would disagree with that statement. We are--12 13 COUNCIL MEMBER SALAMANCA: [interposing] 14 Alright. I'm just saying that they're live. They're 15 watching now. 16 CLAIRE WANG: We-we've been in touch 17 with the-wit the district manager about upcoming remediation and when it starts we would send the a 18 19 note as well. 20 CHARLIE SAMBOY: Alright, because I-I was unaware that there was remediation. My understanding 21 was that that site was still being tested. 2.2 23 CECILIA KUSHNER: No. CHARLIE SAMBOY: No. So, that-that site 24 has been tested over the last year or two. Um, we 25

1	COMMITTEE ON ECONOMIC DEVELOPMENT 45
2	were examining different types of remediation models,
3	and the previous iterations of remediation would
4	actually extract the contaminated soil from the
5	ground and ship it out. Um, recent, um, different
6	types of science has-has led us to a new and tested
7	method that actually, um, solidifies that waste in
8	place and allows us to place a cap around it. Um, so
9	we don't actually have to truck out those—that
10	contaminated waste, and that is what we did at Area
11	2, and that's what we will be doing at Site D.
12	CECILIA KUSHNER: Yeah, and I would just
13	add like we're happy, um, we're happy to come back to
14	the community as a task force any time to give like a
15	full view of it. As Charlie said, like the-the
16	approach around remediation is going to move as that
17	process. The first one is doing testing to define
18	kind of like the level of contaminants, the depth of
19	contaminants, and then define a protocol. Department
20	of Health and DEC was like the state control agency
21	in all remediation protocol, and once we've defined
22	what is the best way to do it, then we begin to
23	mobilize. We haven't mobilized yet on Site D. We're
24	going to be doing it like in the coming weeks.
25	

2 COUNCIL MEMBER SALAMANCA: so, please 3 notify the Community Board because they are unaware 4 of your plans for the site. Um, and in terns of Site 5 D, um, is there going to be any coastal protection, um, for this site because it is my understanding that 6 7 this site, um, I s prone to flooding? 8 CHARLIE SAMBOY: Yes. So, as-as part of 9 the, um, Microgrid project that will be going on Site D, that will be elevated well above the flood plain. 10 11 So there will be a structure on which this Microgrid 12 will sit, and that structure ensures that the 13 Microgrid itself is above the Flood Plain. 14 COUNCIL MEMBER SALAMANCA: Alright, thank 15 you. Alright, so let me go back now to my line of questionings that I have here. How many businesses, 16 17 um, does-currently has leases with EDC? Is it-is it 18 only nine in the Hunts Point community? Is it only-19 is it only the nine businesses that you have here? 20 CECILIA KUSHNER: Uh-hm. 21 COUNCIL MEMBER SALAMANCA: So, you're

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22 only focused in the Food Center Drive area. You're-23 you don't have any other property outside of this 24 area in the Hunts Point Peninsula?

1 COMMITTEE ON ECONOMIC DEVELOPMENT 47 2 CECILIA KUSHNER: No. I mean we have 3 Spofford. 4 COUNCIL MEMBER SALAMANCA: Yes, Spofford, 5 yes. CECILIA KUSHNER: But this is our only 6 7 industrial property. 8 COUNCIL MEMBER SALAMANCA: Industrial. 9 Um, um, these, um, what type of leases do you Okav. give the markets like the produce market, the fish 10 11 market? Um-um, do you give them a triple net lease? 12 What type of lease do you provide them with? 13 SABRINA LIPPMAN: Nice to meet you 14 Council Member Salamanca. We haven't met yet. Um, so 15 it's determinant on-based on each market. So, we-we 16 match the needs of the market. The majority are 17 ground leases. Um the fish market is the only one 18 that has recently changed over as EDC has taken on 19 other responsibilities of the maintenance and 20 operations. Um, but it-it, you know, we speak with 21 the markets and understand what their needs are, and, 2.2 um, the meat market is an example. We help with 23 their capital reserves, and allocate that, and that goes thorough us. Um, but the majority are all 24 25 ground leases.

2 COUNCIL MEMBER SALAMANCA: So, the roof 3 collapses, and the produce or meat market or fish 4 market, who's responsible for fixing it?

5 SABRINA LIPPMAN: So, it's depending on the lease. So, the fish market that would be us. Um, 6 7 because we oversee and they-we oversee now the 8 maintenance and operations. Um, the produce market 9 we, if the roof collapses it's all hands on deck for all of us, uhm, but the produce market, you know, 10 11 that's why we're redeveloping it. Um, and then the meat market would be-I mean it's all in collaboration 12 13 but to--the lease stipulates who will be responsible 14 for it.

15 COUNCIL MEMBER SALAMANCA: Alright so the 16 produce market, it's both the produce and EDC who's 17 responsibility is to split the bill just for--

SABRINA LIPPMAN: [interposing] I mean I think it—no it's not—it's not. Um, it's a—it's a triple net lease.

COUNCIL MEMBER SALAMANCA: It's a triple net lease. So, they're responsible. So the bill goes to them, um, to fix the roof? Alright, um, and then I see here that you gave us a list of the lease expirations. I just want to be clear. So, the

1	COMMITTEE ON ECONOMIC DEVELOPMENT 49
2	produce market the y have an option to stay there
3	`til 2031, right with the extensions, but their
4	lease-their lease expires on 2021.
5	SABRINA LIPPMAN: Correct.
6	COUNCIL MEMBER SALAMANCA: Correct?
7	Okay, and you are going through your negotiations
8	now, correct?
9	SABRINA LIPPMAN: Correct.
10	COUNCIL MEMBER SALAMANCA: Alright.
11	SABRINA LIPPMAN: We met with the produce
12	market last-two weeks ago or last week. Last week.
13	COUNCIL MEMBER SALAMANCA: Good, and
14	where are with the RFEI? Is there any information
15	that you can divulge or you still going and looking
16	at options?
17	SABRINA LIPPMAN: We received-the
18	information I can divulge is we received responses on
19	November 1^{st} . We are reviewing those responses.
20	We've committed to the produce market that we will be
21	giving them blind briefing and because this is in
22	partnership with them, um, to review what we've
23	received.
24	COUNCIL MEMBER SALAMANCA: Okay, so you
25	will do that when?

1 COMMITTEE ON ECONOMIC DEVELOPMENT 50 2 SABRINA LIPPMAN: In the next two weeks. 3 COUNCIL MEMBER SALAMANCA: Alright. SABRINA LIPPMAN: That's what we 4 5 promised. COUNCIL MEMBER SALAMANCA: Alright. I see 6 7 Anheuser Busch. I don't know if this is a typo. Their lease expires in 2105? 8 9 SABRINA LIPPMAN: That is not a typo. 10 That is-that's right. 11 COUNCIL MEMBER SALAMANCA: How did they 12 get to negotiate that? 13 SABRINA LIPPMAN: It's a-I mean we always 14 strive for-for long-term leases. 15 COUNCIL MEMBER SALAMANCA: [interposing] 16 They get to do a long-term lease. (sic) 17 SABRINA LIPPMAN: [laughs] We always strive for long-term leases. This is including 18 19 So, I just want to stipulate that. So, um, options. 20 there are-they would have to extend. There are expirations that come up well before for that 21 obviously. 2.2 23 COUNCIL MEMBER SALAMANCA: So, these are options. 24 25 SABRINA LIPPMAN: These are options.

1 COMMITTEE ON ECONOMIC DEVELOPMENT 51 2 COUNCIL MEMBER SALAMANCA: Now, um, you, 3 um-what do you charge per square footage? Is it 4 consistent through all of the leases or it depends on 5 the business? SABRINA LIPPMAN: It's very dependent on 6 7 the business. 8 COUNCIL MEMBER SALAMANCA: Okav. so, 9 it's not-it's not-so what are you-what are you determining what you're going to charge the produce 10 11 market compared to the fish and the meat market--12 SABRINA LIPPMAN: Yes. 13 COUNCIL MEMBER SALAMANCA: --per square 14 footage? 15 SABRINA LIPPMAN: No, it's a good 16 question. So, I mean as you know, and as I know you 17 are very passionate about, we are 100% committed to 18 ensuring the food stability of New York City and that 19 requires us to ensure we have a strong and stable 20 FDC. Um, the markets in particular, um, we work very 21 closely with them to ensure that they have a very 2.2 stable and well, well below market rent--23 COUNCIL MEMBER SALAMANCA: Yes. SABRINA LIPPMAN: --um to make sure and 24 ensure their stability and-and to make sure they're 25

1	COMMITTEE ON ECONOMIC DEVELOPMENT 52
2	able to be, um, competitive and-and offer-offer good
3	pricing for New Yorkers. Um, other organizations or
4	other companies that are able to, um, pay close-pay
5	closer to a-a market rent, um, those are all
6	negotiations that happen with each of those tenants.
7	COUNCIL MEMBER SALAMANCA: Alright. Uhm,
8	BIC. BIC occupies space in the markets. Do they?
9	CHARLIE SAMBOY: We would-I-I do not have
10	the answer to that question.
11	COUNCIL MEMBER SALAMANCA: I've seen a
12	trailer at the fish market.
13	CHARLIE SAMBOY: Yes.
14	COUNCIL MEMBER SALAMANCA: Is someone
15	here from BIC?
16	SABRINA LIPPMAN: Yes. we can bring
17	Cheryl up.
18	CHAIRPERSON VALLONE: That's true. We
19	can—we can bring up BIC now so we can keep the
20	hearing going. Just state your name for the record.
21	DEPUTY COMMISSIONER GARCIA: [off mic]
22	Cheryl Garcia.
23	CHAIRPERSON VALLONE: Thank you, Cheryl.
24	We'll make some room here. (sic) Do you swear to tell
25	the truth, the whole truth and nothing but the truth
	I

1	COMMITTEE ON ECONOMIC DEVELOPMENT 53
2	and answer the questions of the Council member
3	truthfully?
4	DEPUTY COMMISSIONER GARCIA: [off mic]
5	Yes, I do.
6	CHAIRPERSON VALLONE: Great, and we're
7	just going to get you to maybe share a mic with
8	Charlie there. Yeah, the mic there. Yes.
9	COUNCIL MEMBER SALAMANCA: Thank you. May
10	I have your title?
11	DEPUTY COMMISSIONER GARCIA: Deputy
12	Commissioner of Investigations.
13	COUNCIL MEMBER SALAMANCA: Thank you,
14	Commissioner. Thank you for coming. Um,
15	Commissioner, do you or does-does, um-and I'm going
16	to jump back and forth. My question was for I guess
17	EDC. Do you occupy space, physical space in the
18	markets?
19	DEPUTY COMMISSIONER GARCIA: Um, as you
20	said, we do have the trailer outside the fish market.
21	It's up against the back of the building.
22	COUNCIL MEMBER SALAMANCA: Yeah, I saw
23	that. Um, and you don't-you do not occupy space in
24	any—any other location in the market? I mean that's
25	your headquarters in—in Hunts Point that trailer?

1	COMMITTEE ON ECONOMIC DEVELOPMENT 54
2	DEPUTY COMMISSIONER GARCIA: Yes. It's
3	really a temporary location, and so, um, DCAS has
4	given us a new location in the Bronx.
5	COUNCIL MEMBER SALAMANCA: Okay.
6	DEPUTY COMMISSIONER GARCIA: So, it will
7	be a couple of months before that process is
8	completed and then we'll be moving out of the fish
9	market space.
10	COUNCIL MEMBER SALAMANCA: Alright, cool.
11	Alright, um, and you-you do not pay, um, for that
12	space? Do you pay rent? Does DCAS charge you rent
13	on your budget for that space?
14	DEPUTY COMMISSIONER GARCIA: I actually
15	don't know the answer to that. I'm guessing we
16	probably do. I think we do, yes. I don't know how
17	much it is, though.
18	COUNCIL MEMBER SALAMANCA: Alright, um,
19	alright and just to go back to EDC and then I'm going
20	to go back to, um, to BIC. Um, is there language in
21	either question that-that, um-um, I'm constantly
22	getting asked, you know, um, the produce-the markets,
23	you know, they're a big economic engine. Um, is there
24	language in the lease agree—in the lease agreements
25	that businesses must, um, give back to the immediate

1 COMMITTEE ON ECONOMIC DEVELOPME

(sic) community such as an example, job fairs, um, 2 3 um, donating, um, food that will expire soon to the-4 the local food pantries. Um, I know that there are many food pantries that-that go to the markets, um, 5 you know, Food Bank for example, right? 6 They-they 7 get-they get, um, produce from the food market. Um, 8 just this past weekend the produce market gave out 9 1,700 bags of fresh produce in the Hunts Point community, which was awesome. Thank you very much 10 11 Simon LaGordi(sp?) Thank you very much, um, and, um, 12 this weekend Baldor's is going to provide, um, over 600 boxes of food for families of four for the Hunts 13 14 Point community. You know, kind of like giving back. 15 It-it is something that, um, it's part of the lease 16 that you require them to do this or this is just 17 something that they are doing because they want to be 18 good neighbors?

19 So, I-I would say I CHARLIE SAMBOY: 20 think these are all laudable goals that we think are 21 important, and-and should continue to happen, but 2.2 those operate a little bit beyond the scope of our 23 With respect to your question on job fairs lease. and-and job, um, connecting residents to jobs, what 24 we were able to do successfully in the-in the 25

1	COMMITTEE ON ECONOMIC DEVELOPMENT 56
2	extension of Baldor's lease was include a provision
3	where they had to adhere to Hire NYC, um, provisions,
4	and as part of that, I—I believe you participated in
5	some of their job fairs, um, and they have a
6	requirement to-to the 250 jobs that they projected in
7	growing as part of their expansion. It has to
8	participate and be complied with, um, with the Hire
9	NYC program, which we monitor.
10	COUNCIL MEMBER SALAMANCA: And then just
11	for clarity here on this report you gave us, you-you
12	said, um, it states that there are 8,385 jobs. Is
13	that accurate or is that jobs that will be created in
14	a certain time frame?
15	CHARLIE SAMBOY: So, those are-those are
16	the number of jobs that we have gotten information
17	from our tenants that
18	COUNCIL MEMBER SALAMANCA: [interposing]
19	That are-so there's a body for each one of these
20	jobs?
21	CHARLIE SAMBOY: So, we are told through
22	our tenants that the produce market has approximately
23	3,000 jobs. The meat market has about 2,300. Um, the
24	fish market has about 750, um and Baldors, um, today
25	their-their former facility before it was expanded

1 COMMITTEE ON ECONOMIC DEVELOPMENT 57 2 had about 750 jobs and is part of the 100,000 square 3 foot expansion, um, they're looking at a growth of 4 another 350. Um, so when we take all of those, and that's not even--5 COUNCIL MEMBER SALAMANCA: [interposing] 6 7 The growth, the growth, are those jobs currently 8 exist or these are just positions that they're-9 they're looking to hire? CHARLIE SAMBOY: The 350 will be the-what 10 11 they are projecting when they are done with their expansion and the-and the full growth of that-that 12 100,000 square foot facility. 13 14 COUNCIL MEMBER SALAMANCA: Look, because 15 I just want to get accurate information. So, this 16 8,385 is-is-these are not-you also have projected 17 jobs as part of this number? CHARLIE SAMBOY: So, the-the-that 18 19 number does not include the 350. So, if we want out 20 the 350, it's approximately 8,100 jobs. 21 COUNCIL MEMBER SALAMANCA: Okay, thank 2.2 you. Um, what programs are in place for local 23 hiring, and how is it tracked? CHARLIE SAMBOY: So, as I mentioned the 24 25 Baldor's lease we were able to as part of their

1	COMMITTEE ON ECONOMIC DEVELOPMENT 58
2	extension incorporate Hire NYC. As of right this
3	moment I do not know that any other of our-any other
4	of our leases have Hire NYC provisions. Um, we work
5	very closely with, um, the markets. As you know, I
6	mentioned that I was a member of Teamsters and we
7	work, and are looking to work with them very closely.
8	We think there's tremendous opportunity to continue
9	to employ local residents, and we'd be happy to-to
10	work with you, the produce market and the-and the
11	rest of the-the unions that are represented there to
12	ensure that a greater percentage of residents, um,
13	employed. That said, I will say that a great
14	majority of the-of the employees that are there
15	today, are already local Bronx residents. So, we know
16	that 70% or so are the produce market employees are
17	Bronx residents. About 65% if the employees at the
18	meat market are Bronx residents and 25% of those at
19	the fish market are also Bronx residents.
20	COUNCIL MEMBER SALAMANCA: Alright. Um,
21	the-the barge is adjacent to the fish market, and I'm
22	pretty sure, you know, the-there is-the plan is to
23	shut down the barge. They mayor's plan is at the end
24	of 2026. Um, you know, I would like to see it shut
25	down while he's still mayor. I've said this publicly

1	COMMITTEE ON ECONOMIC DEVELOPMENT 59
2	to bring back the message to him please. Um, but are
3	there plans now that we know that in 10 years from
4	now that barge will be shut down? Are there plans?
5	Does EDC have internal conversation within yourselves
6	or with the Mayor's Office as to what the city's
7	plans are with that piece of—of land there?
8	CHARLIE SAMBOY: So, we-we don't have,
9	um-that's an interesting point. So, um, it's
10	important to note that while the-that portion of land
11	is well within the Food Distribution Center, it is
12	not within the jurisdiction of the ECC. So, that is
13	within the jurisdiction of the Department of
14	Corrections. Um, as you stated, the goal is to-to
15	close that by 2026. We believe, um, and we hope that
16	you agree that working together as part of the
17	upcoming Vision Plan exercise to determine what the
18	next 15 to 20 years of Hunts Point could look like.
19	We think that this could be a tremendous opportunity
20	to collaborate with the community, with your office
21	and others to determine what that could look like.
22	Ultimately, that's not up to EDC. As I stated, that
23	is in the jurisdiction of the Department of
24	Corrections, but we'd be happy to work with you and
25	

1	COMMITTEE ON ECONOMIC DEVELOPMENT 60
2	our-and our colleagues at other sister agencies to
3	determine what that could look like in the future.
4	CHAIRPERSON VALLONE: When it's handed
5	over from the Department of Corrections, will it wind
6	up with EDC?
7	CHARLIE SAMBOY: That is not-we do not
8	know.
9	CHAIRPERSON VALLONE: That's probably
10	what's going to happen. I mean if Corrections is
11	moving away from it, it's probably going to wind up
12	coming to the-
13	CHARLIE SAMBOY: [interposing] So, the-
14	the-the-sort of the-the hierarchy of that would land
15	with the First Deputy Mayor. So, um, that is
16	COUNCIL MEMBER SALAMANCA: And with the
17	Council.
18	CHAIRPERSON VALLONE: That's right.
19	COUNCIL MEMBER SALAMANCA: Don't mess
20	with any of us here at the Council. [laughter] Um, I
21	just want to make sure that the community board, the
22	local community and the community board and the
23	residents are sitting at a table deciding what's
24	going to happen with that land. We don't want the
25	

1 COMMITTEE ON ECONOMIC DEVELOPMENT 61 2 city to come and say: This is what we're going to 3 do--4 CHARLIE SAMBOY: Absolutely. 5 COUNCIL MEMBER SALAMANCA: --you know, and, um, that's our community engagement. Um, 6 7 Freight NYC (sic) you put out and RFP and RFEI? CECILIA KUSHNER: An RFP. 8 9 COUNCIL MEMBER SALAMANCA: RFP. How many responses did you get back? 10 11 CECILIA KUSHNER: We got, um, um, several 12 responses more than five. COUNCIL MEMBER SALAMANCA: 13 14 CECILIA KUSHNER: 15 COUNCIL MEMBER SALAMANCA: Okay. 16 CECILIA KUSHNER: Yes. 17 COUNCIL MEMBER SALAMANCA: Okay, and just I know there's limited information been given me 18 19 because I guess you're-you're-you're deciding how to move forward. 20 21 CECILIA KUSHNER: Yes. 2.2 COUNCIL MEMBER SALAMANCA: Um, have-have 23 you-have you decided on what location you're planning on bringing the site? 24 25

2	CECILIA KUSHNER: No, the-the response.
3	So, um, one—one of the sites that people could
4	respond for was part of the Food Distribution Center,
5	but respondents could also offer any private sites,
6	um, with the IDD along the shoreline, and so the
7	responses we received are on both, some private sites
8	and some in the Food Distribution Center, and we are
9	looking at all of then at the same time.
10	COUNCIL MEMBER SALAMANCA: Okay. Alright.
11	Um, and my concern I mean with Freight NYC, the way
12	it's being rolled out to eliminate the amount of
13	truck traffic coming into the Hunts Point community.
14	As an asthmatic this is music to my ears.
15	CECILIA KUSHNER: Uh-hm.
16	COUNCIL MEMBER SALAMANCA: Um, but my-a
17	concern that I have is that whatever gets barged in
18	it's not just for the markets. It would be for other
19	businesses outside of the markets. I–I just don't
20	want to see an increase in the truck traffic-of
21	deliveries coming in to pick up and-and to take
22	outside of the, um, of the Hunts Point Market.
23	CECILIA KUSHNER: Yeah, we understand
24	that.
25	

COUNCIL MEMBER SALAMANCA: Alright, um, I just have a few questions for-for BIC if possible. Um, how many-Commissioner, how many businesses are under the BIC's catchment area, um, in the Hunts Point Peninsula?

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7 DEPUTY COMMISSIONER GARCIA: So, um, 8 BIC's catchment area is the meat market, the Hunts 9 Point produce market, the fish market, and then the 10 area that's adjacent to the produce market, and in 11 total there are a little bit over 200 businesses that 12 are registered with us in those four segments.

COUNCIL MEMBER SALAMANCA: Alright and how many businesses that are within that catchment area are not under BIC's jurisdiction?

DEPUTY COMMISSIONER GARCIA: I don't know the number, but I think it would only be a few of the businesses in the adjacent area. There are some sort of like retail businesses I believe in the adjacent area. It may be a small bakery or things like that that are not doing wholesale business.

COUNCIL MEMBER SALAMANCA: And so there's no food wholesale businesses that are not under your jurisdiction?

1	COMMITTEE ON ECONOMIC DEVELOPMENT 64
2	DEPUTY COMMISSIONER GARCIA: I don't
3	believe so. I mean the businesses that are, um, the
4	businesses such as Baldor, you know, Krasdale Foods
5	and Citarella and Anheuser Busch. Those are not under
6	our jurisdiction.
7	COUNCIL MEMBER SALAMANCA: Okay. What-
8	what separates them from the markets?
9	DEPUTY COMMISSIONER GARCIA: Um, I don't
10	think there are public wholesale markets in the same
11	term or definition, and I think that they've never
12	been under its jurisdiction.
13	COUNCIL MEMBER SALAMANCA: And by-by no
14	way am I trying to get them under BIC's jurisdiction.
15	You know, I'm just, um, just trying to ask these-
16	these questions because I'm going to ask these
17	questions as I tour, as I visit Hunts Point, and I-I
18	really don't have an answer why certain businesses
19	are under BIC's jurisdictions and why some are not,
20	and I believe in your mission, by the way. I believe
21	that you need to exist. The whole point of ruling
22	out organized crime I think you did that extremely
23	well. I remember being a kid and my dad telling me
24	the stories of how they came in and they were
25	cleaning out the markets, you know. Um, and so I–I do

1	COMMITTEE ON ECONOMIC DEVELOPMENT 65
2	believe in your-in your vision, but I-I also believe
3	that there should be fairness, you know, and one of
4	the main complaints that I get from BIC is your fees.
5	Um, what do you charge every business to, um, because
6	they are your-they are under your jurisdiction? Um,
7	what fees do you charge them?
8	DEPUTY COMMISSIONER GARCIA: \$4,000 to
9	register.
10	COUNCIL MEMBER SALAMANCA: So, it's four
11	and it's a-and they're-they're mandated to register.
12	DEPUTY COMMISSIONER GARCIA: Yes.
13	COUNCIL MEMBER SALAMANCA: Yes. Um, who
14	determines if a business falls under your
15	jurisdiction or does not fall under your
16	jurisdiction? Is it BIC? Is it the City? Is it the
17	Mayor? Is it the lease negotiation? How is that
18	determined?
19	DEPUTY COMMISSIONER GARCIA: Well, I
20	don't know precisely, but I would say that any
21	wholesale business, and there's also other market
22	businesses within the confines of those four markets
23	like trucking companies and they also fall-fall under
24	BIC's regulation.
25	COUNCIL MEMBER SALAMANCA: Okay, so

2 DEPUTY COMMISSIONER GARCIA: [interposing] 3 So, pretty much everything in those four locations 4 other than a small, um, like retail, someone that's 5 selling coffee or--

6 COUNCIL MEMBER SALAMANCA: [interposing] 7 But how did these wholesale businesses—is it the city 8 that determines if they're going to be under BIC's 9 jurisdiction? Who—who determines that? And that's 10 what I want to get to—to the bottom of it.

11 DEPUTY COMMISSIONER GARCIA: Um, I 12 believe that's in the, um, the Charter. It's in the 13 City Charter, and then it follows through and it's in 14 the, um, Administrative Code and the Rules of the 15 City of New York.

16 COUNCIL MEMBER SALAMANCA: So, I'm-I'm 17 still not, um-- So, the city, the-

18 CHAIRPERSON VALLONE: [interposing] Right 19 now the Charter says that BIC is going to oversee 20 Hunts Point? No, it doesn't.

COUNCIL MEMBER SALAMANCA: Yeah, I know.
CHAIRPERSON VALLONE: The local markets.
DEPUTY COMMISSIONER GARCIA: Wholesale,
public wholesale markets, but Hunts Point came under
BIC's jurisdiction like in 2002. We assumed

1	COMMITTEE ON ECONOMIC DEVELOPMENT 67
2	responsibility for those markets, and then that
3	adjacent area that I spoke about, um, that's next to
4	the produce market that came under BIC's jurisdiction
5	in like 2009. That was added
6	COUNCIL MEMBER SALAMANCA: Okay. So, a
7	new business comes in, um, next to the produce market
8	or let's say a new business comes into Site F, right
9	when everything is remediated at that site, and, um,
10	it's a wholesale. Um, EDC doesn't decide or a mayor
11	doesn't decide if they fall under your jurisdiction
12	or not. They're automatically under your
13	jurisdiction.
14	DEPUTY COMMISSIONER GARCIA: I believe so.
15	COUNCIL MEMBER SALAMANCA: So, I'm still
16	not understanding how these other businesses are not
17	under your jurisdiction.
18	DEPUTY COMMISSIONER GARCIA: Um, maybe
19	clarify for me, if you could, like what—what type of
20	business are you talking about, like Baldor's.
21	COUNCIL MEMBER SALAMANCA: I did. You
22	said Baldors, Krasdale, Anheuser Busch, right?
23	They're not under your jurisdiction.
24	DEPUTY COMMISSIONER GARCIA: I mean they
25	may have had, um, their situations were already in
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1 COMMITTEE ON ECONOMIC DEVELOPMENT 68 2 place when we took over. I know there was some 3 litigation like in 2007, and over Baldor's. So there 4 were some issues there. Um, but it's remained the same since that time. 5

COUNCIL MEMBER SALAMANCA: Okay. I'll 6 7 move on. Um, your fees is the biggest topic of 8 conversation in Hunts Point. \$4,000 per business. 9 So, you're, you know, you can either be a mom and pop shop and you're pay four grand a month, or you can be 10 11 a big business, um, in-in any other markets and 12 you're still paying \$4,000 a month. A business in 13 Hunts Point can be generating \$50 million a year. A mom and pop shop can be doing half a million a year. 14 15 Why isn't there kind of a sliding fee scale for, um, 16 a mom and pop shop compared to a big business in 17 Hunts Point?

18 DEPUTY COMMISSIONER GARCIA: Well, the 19 fees are set through an analysis conducted in 20 conjunction with OMB. Um they are-they cover the 21 associated costs with processing the application, 2.2 vetting it and including, um, background 23 investigation. So, many of the steps that have to be completed are really the same regardless of the size 24 25 on that.

1 COMMITTEE ON ECONOMIC DEVELOPMENT 69 2 COUNCIL MEMBER SALAMANCA: Yeah, and I 3 understand that there is-there's background. So, 4 every two years you are-a new business is submitting 5 and you have a renewed application? DEPUTY COMMISSIONER GARCIA: In the fish 6 7 market it's every two years and in the other markets 8 it's every three years. 9 COUNCIL MEMBER SALAMANCA: Okay, alright, alight. So, only the fish-the fish market is 10 11 required to do this every two years. Now, there are 12 other fees on employees. Each employee has to have a-13 I guess an identification card with BIC. Is that 14 correct? 15 DEPUTY COMMISSIONER GARCIA: Um, BIC can-16 BIC issues the IDs--17 COUNCIL MEMBER SALAMANCA: Yes. 18 DEPUTY COMMISSIONER GARCIA: --in the fish 19 market. 20 CHAIRPERSON VALLONE: By the way, we've 21 been joined by Council Members Gjonaj and Lander. 2.2 DEPUTY COMMISSIONER GARCIA: In the other 23 markets those are done actually by-by the markets themselves through the co-ops. 24 25

1	COMMITTEE ON ECONOMIC DEVELOPMENT 70
2	COUNCIL MEMBER SALAMANCA: So the, so, I
3	mean, um, a business in-in a co-op they-they give
4	them their own BIC ID and they have-but they have to
5	submit and application to you and say hey this is-
6	this is a list of my employees?
7	DEPUTY COMMISSIONER GARCIA: They have to
8	disclose their own employees.
9	COUNCIL MEMBER SALAMANCA: Yes.
10	DEPUTY COMMISSIONER GARCIA: I believe
11	it's after ten days once they've joined the
12	COUNCIL MEMBER SALAMANCA: okay
13	DEPUTY COMMISSIONER GARCIA: -um, company.
14	COUNCIL MEMBER SALAMANCA:and there's
15	a fee per employee, right-
16	DEPUTY COMMISSIONER GARCIA: That I don't-
17	COUNCIL MEMBER SALAMANCA:well, for
18	that ID?
19	DEPUTY COMMISSIONER GARCIA: Yes.
20	COUNCIL MEMBER SALAMANCA: How much is
21	that fee?
22	DEPUTY COMMISSIONER GARCIA: I believe
23	it's \$200.
24	COUNCIL MEMBER SALAMANCA: It went up to
25	\$200.
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1 COMMITTEE ON ECONOMIC DEVELOPMENT 71 2 DEPUTY COMMISSIONER GARCIA: I-I-I'd have 3 to double check on that and see. 4 COUNCIL MEMBER SALAMANCA: And who's 5 responsible to pay that fee, the employee or the-the business? 6 7 DEPUTY COMMISSIONER GARCIA: I believe it's the business. 8 9 COUNCIL MEMBER SALAMANCA: And does the business charge? I guess I'll ask this is a charge. 10 11 Do they charge the employees for that fee, or do they just pick up the tab? 12 DEPUTY COMMISSIONER GARCIA: Um, I don't 13 14 know the answer to that. 15 COUNCIL MEMBER SALAMANCA: Okay, it's 16 fine. Um-17 CHAIRPERSON VALLONE: If you can get 18 close to the mic. 19 DEPUTY COMMISSIONER GARCIA: I'm sorry. 20 COUNCIL MEMBER SALAMANCA: Um, can you, 21 um, explain. So now that BIC has really, you know, done its job, you know, cleared out organized crime, 2.2 23 I still believe you need to exist there. Um, whatwhat is the-what is BIC's role? What does-what does 24 a BIC officer, um, the Business Integrity Commission 25

1	COMMITTEE ON ECONOMIC DEVELOPMENT 72
2	offers to do, um, in-in the market? What-what are
3	they doing? Like today what is your officer doing
4	in-in the market?
5	DEPUTY COMMISSIONER GARCIA: Um, well, as
6	terms—in terms of our on-site presence so we have a
7	staff of market agents that work there. um, they're
8	patrolling inside the markets. They're checking for
9	safety issues or any other, um, things that come to
10	their attention. They also patrolling outside, and
11	they're patrolling in the parking lots.
12	COUNCIL MEMBER SALAMANCA: What are they
13	patrolling?
14	DEPUTY COMMISSIONER GARCIA: Well,
15	they're issuing, um, summonses for, um, idling
16	trucks, um detached trailers, and other parking like,
17	um, expired license, expired inspections, and
18	registrations.
19	COUNCIL MEMBER SALAMANCA: And so, is
20	that—was that BIC's role when they were first
21	created? I mean is-is that like under-in the-in the
22	Charter that they are-there's, you know, they can
23	give out summonses?
24	DEPUTY COMMISSIONER GARCIA: Most of those
25	are part of ECD violations.
1	COMMITTEE ON ECONOMIC DEVELOPMENT 73
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2	COUNCIL MEMBER SALAMANCA: Yeah.
3	DEPUTY COMMISSIONER GARCIA: Um, and I
4	believe yes.
5	COUNCIL MEMBER SALAMANCA: Okay. We've-
6	I've gotten complaints and I've heard, um, that
7	inside the markets BIC has driven around and given
8	cars double parking tickets. Does that happen under,
9	you know, are you aware if that happens?
10	DEPUTY COMMISSIONER GARCIA: Um, I'm not
11	aware of that, but I would imagine if they're
12	obstructing like the throughway or something, you
13	know for other businesses to be able to function, and
14	move from dot to dot or whatever they need to do,
15	they might be issuing those.
16	COUNCIL MEMBER SALAMANCA: Um. I have,
17	um, Barretto Point Park in my district. Um, and, um,
18	and, um they have what's called a floating lady pools
19	so you cool out a five-year-old in the summer. I-I
20	spent it there taking my-my son to the pool certain
21	days out of the week. Um, right on the corner, I-I
22	observed-observed something very strange. I saw BIC
23	standing on a stop sign waiting to see trucks drive
24	by to see if they're stopping, um, you know for that
25	stop sign. Is that BIC's role now in the Hunts Point

1	COMMITTEE ON ECONOMIC DEVELOPMENT 74
2	community to stop trucks in the street if they're not
3	observing the local traffic laws?
4	DEPUTY COMMISSIONER GARCIA: We do police
5	for things like parking on sidewalks, um, and other
6	things that would, um, present safety hazards.
7	COUNCIL MEMBER SALAMANCA: But I'm
8	unaware that that's-that was the intention of bring
9	BIC into the market. So, that was to, you know, get
10	rid of organized crime and corruption. I mean taking
11	a stop sign I think is really over-stretching your-
12	your role in—in Hunts Point.
13	DEPUTY COMMISSIONER GARCIA: Well, I
14	guess I would have to understand exactly what they
15	were-what they were questioning, and about it, and I
16	know there's a transfer station. Is there transfer
17	station there?
18	COUNCIL MEMBER SALAMANCA: They are
19	there. There are transfer stations there.
20	DEPUTY COMMISSIONER GARCIA: So, sometimes
21	they could be policing vehicles that are coming in
22	and out of the transfer station if they're licensed.
23	COUNCIL MEMBER SALAMANCA: Okay. No.
24	that makes absolute sense. There are-
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2 CHAIRPERSON VALLONE: Well, maybe we can 3 help coordinate this going forward because this is 4 not just isolated to the Council. We are besieged. I know the Small Business Chair Council Member Gjonaj 5 is here between the amount of violations from city, 6 7 state, federal, agriculture there. it's not 8 conductive to operating a business that is so 9 dependent on New York City. So, I think we need to have part of the task force and the team that's there 10 11 to have your cooperation to see what's going to be 12 targeted, what the owner should be aware of. I'm-I'm13 on the side of small business always, and I think 14 we've gotten to a tipping point. So, we need-you can 15 hear the frustration from Council Member Salamanca in his district. So, um, I think what we can do is 16 17 maybe come back to Council Member to that because we've, um, got a couple of panels. 18 19 COUNCIL MEMBER SALAMANCA: [interposing] 20 I'm-I'm sorry. 21 CHAIRPERSON VALLONE: Why don't we-why 2.2 don't we get to some more of you, and then we'll 23 finish up with this. COUNCIL MEMBER SALAMANCA: I will-I will 24 25 wrap up my questions with BIC. Um, definitely I look

1	COMMITTEE ON ECONOMIC DEVELOPMENT 76
2	forward to-I would like to have a one-on-one, a
3	meeting with my office and-and-and your office. Um,
4	we have many concerns, you know, and I-I really want
5	to see how we can work together, um, on this. Um, my
6	last question. Um, and I want to know if this is
7	true. Um, a BIC officer comes into a business,
8	right, and they want to check the IDs of the
9	employees. Um, in hearings that day will stop
10	business, line everyone up, and start asking for IDs.
11	Is that—is that the procedure? Is that what a BIC
12	officer does?
13	DEPUTY COMMISSIONER GARCIA: I believe
14	like on a regular basis they're going through to make
15	sure that everyone whose in there and-and functioning
16	is supposed to be in there, and checking IDs. Um,
17	there are some situations. Um, I don't believe it's
18	that frequent where we will get complaints, and so
19	the only real way could, you know, to-to vet those
20	out could be to do an inspection.
21	COUNCIL MEMBER SALAMANCA: How many
22	inspections does—are your BIC officers required to do
23	weekly?
24	DEPUTY COMMISSIONER GARCIA: There is no
25	requirement.

1	COMMITTEE ON ECONOMIC DEVELOPMENT 77
2	COUNCIL MEMBER SALAMANCA: So, there's
3	no—you have to—so they just go in on their own?
4	DEPUTY COMMISSIONER GARCIA: No, I mean
5	usually it's coordinated so we do have other
6	investigators that do longer term investigations
7	that, um, you know, I've been with the agency just
8	for a couple of months, and I'm aware of maybe two
9	inspections
10	COUNCIL MEMBER SALAMANCA: Got it.
11	DEPUTY COMMISSIONER GARCIA:in two
12	months.
13	COUNCIL MEMBER SALAMANCA: Okay. Thank
14	you, Commissioner.
15	DEPUTY COMMISSIONER GARCIA: Uh-hm.
16	COUNCIL MEMBER SALAMANCA: Mr. Chair, so
17	I guess I'll come back for a second round of
18	questions.
19	CHAIRPERSON VALLONE: Sure. I wanted to
20	give Council Member Gjonaj and I know Council Member
21	Menchaca has just left. So, we can ask some
22	questions with the panel right now, and then, we'll
23	go. (sic)
24	COUNCIL MEMBER GJONAJ: Thank you,
25	Chairman Salamanca. Thank you for those great
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1	COMMITTEE ON ECONOMIC DEVELOPMENT 78
2	questions and I think you touched on many issues
3	which are concerning, um, in particular why BIC was
4	formed to begin with, and what it has evolved into,
5	and I can't help but think that if the intention was
6	to lead up organized crime, and I believe the
7	argument at that point was this is going to make for
8	a much fairer work environment for the companies that
9	are operating it from being shaken down to being
10	shaken down to where it looks like they are better
11	off under the organized crime scenario because they
12	were able to at least survive. Um, the fees that
13	you're charging of \$150 for each employee\$200 for
14	an application for a background check and Chairman,
15	maybe you can help me on this one. Didn't we just
16	vote to prevent background checks on tenants from
17	being charged more than \$25 because we felt it was
18	inappropriate and illegal? And we're allow BIC to
19	charge \$200 for a background check on an employee
20	that may or may not remain there. Can you help me
21	understand the reasoning behind a \$200 fee?
22	DEPUTY COMMISSIONER GARCIA: Well as I,
23	um, responded before, the fees are determined by a
24	cost benefit and a cost analysis—a cost benefit
25	analysis with what it costs BIC to perform the

1 COMMITTEE ON ECONOMIC DEVELOPMENT 79 2 investigation. Um, I don't believe we are allowed to 3 charge more than what it costs. Um, so, um, it's-it's 4 not a revenue. 5 COUNCIL MEMBER GJONAJ: I can do a criminal background check for 25 bucks. You're 6 7 charging \$200, and I'm sure if I negotiated scale, I'd be able to reduce that fee. So, why are we 8 9 paying \$200 for a criminal background check when anyone could go online right now and do it for \$25? 10 11 DEPUTY COMMISSIONER GARCIA: My 12 understanding is that we get-we get a formula for a 13 cost-benefit analysis, and then it goes through the 14 Commission, um, as a whole, and then it goes to OMB. 15 So, I don't-I can't always speak to that. I don't 16 think any more. I can research it and see if there's 17 other information I can find for you. 18 COUNCIL MEMBER GJONAJ: What is the 19 source of your funding for the entire-for BIC-FOR 20 BIC? 21 DEPUTY COMMISSIONER GARCIA: The City. 2.2 COUNCIL MEMBER GJONAJ: The City how? 23 Are you a-a line item in our budget or --? 24 25

1 COMMITTEE ON ECONOMIC DEVELOPMENT 80 2 DEPUTY COMMISSIONER GARCIA: I don't know 3 the answer to that. Sorry. I have to get back to 4 you. 5 COUNCIL MEMBER GJONAJ: Chairman, do you know the answer to that? No. I think you-you're 6 7 budget is based on the number of violations and fees that you collect from these businesses that 8 9 determines on licensing fees that you charge. I think that's your budget. I don't know if you 10 11 subsidize it as a specific line item. Is there 12 anyone who can answer that question? What happens to the money-? 13 14 CHAIRPERSON VALLONE: So, this is one of 15 our Council Member Gjonaj. COUNCIL MEMBER GJONAJ: What happens to 16 17 the \$4,000 fee? Does that go into your budget or 18 does it go into the city coffers budget? 19 DEPUTY COMMISSIONER GARCIA: I think it 20 goes into the city coffers. 21 COUNCIL MEMBER GJONAJ: You believe, but 2.2 you're not sure? 23 DEPUTY COMMISSIONER GARCIA: I'm almost positive. 24 25

COUNCIL MEMBER GJONAJ: I don't think so. 2 3 I think you-that becomes part of your operating 4 budget, and it would make sense because you're charging \$200 for a background check based on your 5 expenses. Well, if you were being funded by the city 6 7 and you're a line item, no one really cares. You're 8 basing your-the charges for the annual-I'm sorry, 9 every two years if you're a fish market and the others every three years, on the 100 and the \$200 10 11 application fee based on your expenses to operate. 12 Does that make sense?

DEPUTY COMMISSIONER GARCIA: Based on our expenses to perform that function or that service that we're doing really for the market to make sure that people, bad actors are not allowed in the market.

18 COUNCIL MEMBER GJONAJ: So, why doesn't 19 BIC control all the other markets? It seems to be 20 doing a great job in preventing organized crime 21 besides crowding in Hunts Point. Why aren't we putting you in charge of school buses? Um, the MTA, 2.2 23 or Transit Authority, and to make sure no one is doing any, um, fare deeding and, um, a slew of other 24 25 industries that we can either draw, and just

1	COMMITTEE ON ECONOMIC DEVELOPMENT 82
2	arbitrary circle around or then you say anyone that
3	falls in this zone, any operation we're going to
4	oversee since you're doing such an excellent job in
5	weeding out organized crime.
6	DEPUTY COMMISSIONER GARCIA: I wish that
7	I could answer that, but I think that's beyond the
8	scope of my knowledge of the organization addressed.
9	COUNCIL MEMBER GJONAJ: Do you ever
10	believe that your work will be finished as BIC that
11	you weeded out organized crime because apparently the
12	FBI isn't good enough. They NYPD isn't good enough,
13	and if it wasn't for BIC, organized crime would be
14	rampant and the food market in Hunts Point and-and
15	the carting industry?
16	DEPUTY COMMISSIONER GARCIA: Well, I'm
17	hopeful, but I wouldn't say that I have a lot of
18	confidence.
19	COUNCIL MEMBER GJONAJ: Yeah, so you're
20	hopeful that you
21	DEPUTY COMMISSIONER GARCIA: I'm hopeful
22	that
23	COUNCIL MEMBER GJONAJ:one day?
24	DEPUTY COMMISSIONER GARCIA:I'm hopeful
25	that it could be one day, but based on ongoing work

1 COMMITTEE ON ECONOMIC DEVELOPMENT 83 2 that we're doing right now, um, I have reason to 3 believe that it's not coming any time soon. 4 COUNCIL MEMBER GJONAJ: Does the FBI come to you for help in finding organized crime? 5 DEPUTY COMMISSIONER GARCIA: Um, we work 6 7 both-we work together with them. COUNCIL MEMBER GJONAJ: So, that they--? 8 9 DEPUTY COMMISSIONER GARCIA: They come to us and sometimes we go to them. 10 11 COUNCIL MEMBER GJONAJ: How does that 12 work? CHAIRPERSON VALLONE: Council Member 13 Gjonaj, I think we are in agreement we are going to 14 15 have a separate hearing on-on BIC's policies there, but I want to ring us back into-the co-ops are 16 17 waiting to testify on-on their leases in the future there at Hunts Point. 18 19 DEPUTY COMMISSIONER GARCIA: So, I-20 CHAIRPERSON VALLONE: [interposing] If 21 you can wrap up with BIC. 2.2 COUNCIL MEMBER GJONAJ: I will wrap it 23 up, Chairman, but I'm looking forward to the day that BIC no longer meddles in Hunts Point because the 24 25 longer you continue to harass and penalize and punish

1	COMMITTEE ON ECONOMIC DEVELOPMENT 84
2	these businesses, the sooner they're going to be
3	looking to relocate, and in case we haven't realized
4	the importance of Hunts Point and what it means for
5	this city and this state, and if we don't value the
6	8,000 jobs and if we don't value the tax base that
7	they are, the employment opportunities that they are
8	and the services that they provide, we're going to
9	find ourselves in a very difficult position, and they
10	choose to leave, and they say enough is enough
11	because they no longer have to be here. They're
12	under too much threat including the environment where
13	I believe it was \$25 million has been allocated for
14	resiliency plans that prevent flooding similar to
15	Hurricane Sandy. I can't imagine \$25 million is
16	enough to put a fence around Hunts Point let alone
17	protect it from future flooding.
18	CHAIRPERSON VALLONE: Again, \$8 million
19	for air conditioning out at Fort Totten.
20	COUNCIL MEMBER GJONAJ: There you go. So,
21	for the price of three bathrooms, um, we are going to
22	protect, um, Hunts Point from flooding in the future.
23	DEPUTY COMMISSIONER GARCIA: Well, I do
24	thank you for expressing, um, your concerns. We have
25	worked jointly with the markets. I mean the people
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1 COMMITTEE ON ECONOMIC DEVELOPMENT 85 that ate in the markets every day, um, are well 2 3 aware. The market managers know them. COUNCIL MEMBER GJONAJ: Well, I'm not 4 5 sure they know you. DEPUTY COMMISSIONER GARCIA: The Security 6 7 Department COUNCIL MEMBER GJONAJ: They don't doubt 8 that one bit. 9 DEPUTY COMMISSIONER GARCIA: Um, well--10 CHAIRPERSON VALLONE: So, we're going to 11 turn it over to Council Member Salamanca for the last 12 13 um--14 COUNCIL MEMBER GJONAJ: Chairman, if I 15 could just wrap it up because I just-16 CHAIRPERSON VALLONE: Yes, but you could 17 go all day at this point. [laughter] We'll get you a 18 separate room. 19 COUNCIL MEMBER GJONAJ: As she was 20 wrapping up-21 CHAIRPERSON VALLONE: Alright, I mean 22 about you. 23 COUNCIL MEMBER GJONAJ: You made a 24 comment, which you're following on that you don't 25 hear complaints from the market, whether it be about

1	COMMITTEE ON ECONOMIC DEVELOPMENT 86
2	traffic violations of infractions or because you
3	became the traffic policeman as well as well at DOT
4	to make sure that the trucks are in compliance. You
5	name it, it sounds like you've become the oversight
6	of Hunts Point in every sector, field and law
7	enforcement from ticket writing to inspections to
8	qualifications to you-you just-it's all yours. You
9	said we don't hear from the market. It would be
10	shocking for you to understand that they're afraid to
11	complain to the very agency that on one hand has the
12	hammer, on the other hand has a pair of scissors and
13	it says, which would you like? And we have the option
14	to give you both. Do you think they have the very
15	room to complain to you knowing that your funding
16	exists solely on the number of violations and fees
17	that you collect from the that you can walk into
18	their establishment like Gang Busters say, hands up.
19	Open up all your drawers. Don't anybody move and
20	we're going to be here for months as we go through
21	every piece of paper after you've done your
22	background checks.
23	DEPUTY COMMISSIONER GARCIA: Well, just to
24	clarify so I was on site for one of the inspections.
25	And I believe it took 20 minutes. So, I think that

1	COMMITTEE ON ECONOMIC DEVELOPMENT 87
2	the people are-that are working there the owners and
3	the employees, um, are very forthcoming, and most
4	times when-when we're in like say the adjacent area,
5	we may come across a business that's unaware that,
6	you know they need to register with us, and they are
7	usually given, um, notice. They're not cited
8	immediately. They're given like 40 days to get the
9	information together for their application so that
10	they can register. Um, I think that our enforcement
11	has been judicious. Um, I know that some background
12	checks might seem uncomplicated. Um, but just last
13	month we did have a couple of employees, um, one in
14	the fish market and one in the meat market that were
15	denied working there, and one was because of crimes
16	that the person, um, committed while in the market,
17	and the other one was someone who has association
18	with organized crime. So, I think the businesses
19	that are there doing honest business and employing
20	people in the community are probably appreciative of
21	the work that goes into that, and I've seen those
22	decisions. They're very lengthy, they're very
23	thorough.
24	CHAIRPERSON VALLONE: And with that, I'm
25	ending this conversation. We're not getting into a
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1	COMMITTEE ON ECONOMIC DEVELOPMENT 88
2	conversation about Genesee does. This is about Hunts
3	Point. So, we're moving onto the question of our
4	Council Member Salamanca to end with the first panel
5	and then we're going to end with that.
6	COUNCIL MEMBER SALAMANCA: Thank you,
7	Chair, Mr. Chair. Um, Commissioner, thank you very
8	much for answering our questions. Um, back to EDC. I
9	have one two questions. (sic) Where are we with the,
10	um, the Hunts Point Lifeline Project?
11	CECILIA KUSHNER: Sure. I'll be happy to
12	take this and then I'll look to my colleagues for
13	needful help. So, um, right after Sandy had gave the
14	opportunity for communities all across kind of the
15	Atlantic Shore that had been affected by Sandy to
16	apply to HUD for funding. Um, the Hunts Point
17	communities, stakeholders in the market put together
18	kind of like the Lifeline Proposal, um, which was
19	really seeking funding for, um, for resiliency at
20	large in the Hunts Point community. Um, the HUD gave
21	a grant of \$20 million.
22	COUNCIL MEMBER SALAMANCA: [interposing]
23	I'm sorry. I just because we're short on time.
24	CECILIA KUSHNER: Yes.
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1 COMMITTEE ON ECONOMIC DEVELOPMENT 89 2 COUNCIL MEMBER SALAMANCA: I know you 3 want to give us an explanation. There was about \$70 4 million given right? Where are we? Where are the 5 back of generators? Where are these solar panels? Have they been installed? 6 7 CECILIA KUSHNER: Yep. 8 COUNCIL MEMBER SALAMANCA: What-what's 9 happening? CECILIA KUSHNER: So, it was \$20 million 10 11 from the federal government, \$51 million from the 12 city. Um, we've gone through design. Um, as um, 13 Charlie explained earlier, it's for a Microgrid 14 project and two solar panels on two schools in the 15 neighborhood. Um, the-the Microgrid project will be 16 installed on Site D. We're beginning remediation. We 17 will be beginning the construction of the project in 18 2021 with the goal of finishing in 202 by 2022, we 19 wanted to have the Microgrid up and running. Um on 20 the two solar panels, I don't know if you have them. 21 COUNCIL MEMBER SALAMANCA: Um, so that-2.2 that, um, that funding, when did the city receive 23 that funding in total for that-that project? CECILIA KUSHNER: So... 24 25

1 COMMITTEE ON ECONOMIC DEVELOPMENT 90 2 COUNCIL MEMBER SALAMANCA: What fiscal 3 year? CECILIA KUSHNER: The \$20 million I 4 5 believe were received in 2016 ... COUNCIL MEMBER SALAMANCA: Okay 6 7 CECILIA KUSHNER: But we can-happy to-I'll double check and get back to you. 8 9 COUNCIL MEMBER SALAMANCA: But my line of question is I just don't know why it's taking so 10 11 long--12 CECILIA KUSHNER: Uh-hm. COUNCIL MEMBER SALAMANCA: -- for EDC to 13 14 complete this project. It just makes no sense to me. 15 CHARLIE SAMBOY: So, I think one of the-16 one of the issues that I think is, um, I hope you 17 find enlightening is that we-we advanced a concept of 18 project, um, in the last two years. We brought that 19 concept to the community and they rejected it based on Environmental Justice principles and-20 COUNCIL MEMBER SALAMANCA: What the 21 community wanted is something else, and EDC says no, 2.2 23 we know what's better for you. We're going to go with this Microgrid and solar panels opposed to some 24 type protection, wall protection. 25

2 CHARLIE SAMBOY: So, we-we have a 3 responsibility to the federal funding to do what is 4 called a, um, the project has to be able to work on is own. We can't build a section of a wall or a 5 section of a project. It has to be a project that 6 7 has full utility in and of itself. So, what we 8 advanced was studying a resilient Microgrid and 9 studying a flood wall. What we found was that we could do a resilient Microgrid, but we needed to add 10 11 additional funding, and that's why the city added an additional \$51 million. We found that it actually 12 13 was--from our perspective it wasn't in-it wasn't the greatest utility to build a wall around Hunts Point 14 15 to protect against flooding. Um, the buildings what need first and foremost above everything is the 16 17 protection of their energy source and by protecting 18 that we protect the businesses. Um, communities have 19 wanted a wall. The y believe that they-that that 20 would be the best solution, but we have found that it doesn't have the greatest utility or the best co-21 2.2 benefits to provide whether it's, um, access to the 23 waterfront or protection against some other risk that Hunts Points also subject to this was mentioned 24 25 earlier, um, a heat wave-a wall won't protect against

1 COMMITTEE ON ECONOMIC DEVELOPMENT 92 a heat wave, and that's something that we know could 2 happen and in Hunts Point. 3 4 COUNCIL MEMBER SALAMANCA: Okay, um the solar panels, when will they be installed in these 5 two schools? 6 7 CHARLIE SAMBOY: I'll have to get on the 8 Internet, but we have finished design, and we're 9 advancing towards preparing for that. COUNCIL MEMBER SALAMANCA: When did you 10 11 finish the design? 12 CHARLIE SAMBOY: I'll have to get it. I 13 don't have that right in front of me. COUNCIL MEMBER SALAMANCA: You've had 14 15 this money since 2016. 16 CHARLIE SAMBOY: But that is-that is 17 advancing as part of this project. So, as I 18 mentioned earlier we-we were simply-we were simply 19 advancing a Microgrid, and the community said they 20 wanted to have both a better Microgrid that was 21 cleaner, and then also protecting some assets that 2.2 were in the community. So, about a year ago we went 23 back to the drawing board and redesigned what we had originally proposed, and brought that back to the 24 25 committees to get their two cents and opinion.

2 COUNCIL MEMBER SALAMANCA: Alright. Um, 3 and then finally in Fiscal Year 17, um, for the 4 budget of Fiscal Year 17 the Council allocated \$3.45 million for back-up generators at the meat market. 5 Where-so Fiscal Year 17, this June we're going to do 6 7 a budget for Fiscal Year 21. So right now we're currently in Fiscal Year 20. 17, 18, 19, 20. Where 8 9 are we with these back-up generators? I mean the Council gave you this money for Fiscal Year 17. 10

11 CHARLIE SAMBOY: So, where we are today 12 and we discussed this I believe with you. Um, where 13 we are is we-we advanced the design of our generator system. Um, that system has to be sort of adhere to 14 15 certain EPA regulations. Um, within the last year, 16 the contractor that was advancing the project on our 17 behalf was sold to a much larger organization. Um, 18 EPA, which I cannot speak for them, they have 19 different standards for what are considered small 20 manufacturers versus larger manufacturers. Um, the 21 original company that we were contracting with was what EPA considers to be a small manufacturer, which 2.2 23 has less stringent standards for their emissions. When that corporation was bought by a larger one, 24 they had to move to a different set of principles. 25

1	COMMITTEE ON ECONOMIC DEVELOPMENT 94
2	So, for the last year what we have been doing is
3	working with our contractor to advance that to meet
4	the new, um, higher standards by EPA, and we've been
5	negotiating with the meat market to get to a place
6	where we can, um, put those generators in place by
7	next hurricane season.
8	COUNCIL MEMBER SALAMANCA: So, we-there's
9	a commitment that this will be resolved by next
10	hurricane season?
11	CECILIA KUSHNER: Yes there is, and I
12	just want to elaborate on what Charlie said. I feel
13	the frustration. We, too, are incredibly
14	disappointed especially considering EDC's very strong
15	track record of delivering projects on time and on
16	budget. Se we are all over this, and we are very
17	happy to report at this point, um, that we will have
18	back-up power to the market by next hurricane season.
19	COUNCIL MEMBER SALAMANCA: Okay. Thank
20	you, thank you Mr. Chair.
21	CHAIRPERSON VALLONE: Alright, with that
22	I'd like to thank the panel. I just want to say that
23	we basically just touched on a lot that's going on
24	here, and I think this is the first of a series of
25	hearings that we're going to do on an annual basis. I
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1	COMMITTEE ON ECONOMIC DEVELOPMENT 95
2	think it really gives an opportunity for, and I see
3	the different groups that are here to talk about and
4	really understand the scope of what's happening there
5	the different businesses that are affect, the growth
6	for years in New York City and the future of the
7	markets coming and I think we even touched on the
8	possible-we've been talking about healthier green New
9	York City food options for schools, um, for our
10	students, for every aspect of the city will happen
11	right here, and I think that's going to be we're
12	getting in future for that. So, we're going to be
13	advocating for seeing those funds distributed and
14	making sure these projects go forward. Um, with
15	that, I'd like to thank you, and then we're going to-
16	
17	DEPUTY COMMISSIONER GARCIA: [interposing]
18	Thank you.
19	CHARLIE SAMBOY: [interposing] Thank you
20	very much.
21	CHAIRPERSON VALLONE:call our next
22	panel. Um, if Joe you can hang in there, we're going
23	to bring up the co-op owners, and then workers, and
24	we're going to have two panels. So, I'd like to bring
25	up the Hunts Point Produce Market, Joel Fierman,
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1	COMMITTEE ON ECONOMIC DEVELOPMENT 96
2	Matthew Russo. Charlie, thank you. [background
3	comments] Phil Grant and Steve Wintner. (sic) You
4	guys come on up and thank you, and a chance to give
5	your view of what's going on there. [background
6	comments] Thank you to EDC. I'd also thank you for
7	your hospitality Green was around last week. We much
8	appreciate it. [background comments/pause] So,
9	whoever would like to begin first, the floor is
10	yours.
11	MALE SPEAKER: It is yours.
12	PHILLIP GRANT: Good afternoon, Chair
13	Vallone and members. My name is Phillip Grant. I'm
14	the General Manager of the Hunts Point Produce
15	Market. I'm joined today to my right Joel Fierman,
16	Co-President. To my left Edy Katzman, also Co-
17	President and also to my left Matthew D'arrigo a
18	member of the Board. Welcome gentlemen. Thank you.
19	Thank you for providing to-thank you for providing us
20	the opportunity to share with you our passion for the
21	Hunts Point Produce Cooperative, Inc. also known
22	simply as Hunts Point Produce. We appreciate you
23	hearing us today, this afternoon and invite those of
24	you who have not yet taken the tour to call us and
25	join us. The market is fully occupied presently with
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1	COMMITTEE ON ECONOMIC DEVELOPMENT 97
2	31 owners, 33 companies as two—as two of the owners
3	and their families own two companies. We have
4	outgrown the 113-acre site. We are space
5	constrained, and we are in need of additional
6	refrigerated space in order to efficiently
7	accommodate the produce demands of the city. City-
8	owned trailers based on a recent study by Market
9	Management their finding is that 12,000 pallets were
10	waiting to be transferred to various warehouses
11	sitting in over 700 trailers. If in-if in the-if in
12	a unit we would need to two additional rows or two
13	buildings to accommodate our space. Pallets
14	presently containing our warehouse stands at 20,000
15	and 23,000 pallet positions of produce. With our
16	triple net lease, we spent over \$18 million this year
17	to maintain our aging, crumbling facility as this
18	picture—as the pictures in our folder indicate. At
19	present we have approximately 3,000 direct employees,
20	of which 1,300 of the-of the members are United
21	Brothers of Teamsters 202 providing good paying union
22	jobs. There's a spreadsheet in your folder that
23	indicates that not only their level but their pension
24	and welfare are covered. Members contribute \$10 a
25	week of their welfare coverage in addition to Local
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1	COMMITTEE ON ECONOMIC DEVELOPMENT 98
2	202 is the perishable food industry Local 153 with
3	140 office workers also receiving pension and welfare
4	with contributions to the Welfare Fund of \$15 per
5	week. Further, our Public Safety employees belong to
6	the SPBA, Special Patrolman's Benevolent Association
7	also with good paying jobs and matching IRA savings
8	plans. In order to maintain the operations in the
9	market, we have our own janitorial, grounds keep,
10	maintenance, toll takers, Carco employees all our
11	members of Local 202. Among the roster of Public
12	Safety employees is an-is an additional 18 fireguards
13	that are New York State Security Guards providing
14	additional protection for fire watch for the
15	facility. The additional coverage is in place until
16	the market can install a new fire alarm system from
17	the warehouse area mandated by Fire Department New
18	York city. The total cost for both Public Safety
19	Department is \$3.7 million. In order to properly
20	secure the entrance to the facility, the total cost
21	to operate the toll plaza is approximately \$1.5
22	million.
23	CHAIRPERSON VALLONE: So with all these
24	costs these are in the original lease that was
25	negotiated and that's currently in effect now?

1	COMMITTEE ON ECONOMIC DEVELOPMENT 99
2	PHILLIP GRANT: Correct.
3	CHAIRPERSON VALLONE: So, I just want to
4	put it this way.
5	PHILLIP GRANT: In order to maintain an
6	aging facility, the cost of maintenance is roughly
7	\$2.7 million, while janitorial costs are
8	approximately \$1.14 million. The cost of sanitation
9	for the cooperative, common property is approximately
10	\$1.9 million and Chairman Vallone, these costs have
11	gone up over the years.
12	CHAIRPERSON VALLONE: And they're shared
13	equally throughout the cooperative?
14	PHILLIP GRANT: They're shared equally.
15	The market moved from Washington Street in March of
16	1967 to its present location. Along with the good
17	paying union jobs our system includes customers and
18	market vendors who provide various services for Co-
19	Operators Cooperative. We have another 1,800 direct
20	employees and 5,000 indirect employees. We have
21	approximately 4,800 active IDs in our system, which
22	equates to approximately 9,800 jogs indirect-
23	indirect. In your folder are cards given to all
24	customers, vendors and employees related to food
25	safety. The market is compliant with the Federal Food
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1	COMMITTEE ON ECONOMIC DEVELOPMENT 100
2	Safety Modernization Act, which meets all
3	requirements regarding the cult-regarding culture.
4	Within a 50-mile radius the market is the primary
5	supplier of fresh produce for 23 million people or 7%
6	of the population of the United States. Moreover,
7	produce is distributed by merchants and customers as
8	far north as Maine, as far south as Florida and as
9	far west as Chicago. An incredible 3 billion plus
10	pounds of produce flow through the market yearly with
11	a customer base that includes the corner push carts
12	to the neighborhood bodegas, to 2,500 independent
13	green grocers to Wegmans and Whole Foods, and
14	everything else in between. Most of the city
15	locations do not have adequate refrigeration. As a
16	result, in order to supply the consumer, your
17	constituency with fresh produce, these customers need
18	to shop daily. Up to 25,000 rest roads, we are
19	likely to say there is produce on the plate either
20	directly or indirectly. It is coming from Hunts Point
21	Produce Market. Sales of the market have remained
22	steady at approximately \$2.4 billion yearly. While
23	terminal markets in the rest of the country are
24	suffering a down tick in business, we flourish
25	because the vast array of ethnicities in this city of

1	COMMITTEE ON ECONOMIC DEVELOPMENT 101
2	ours. The biggest thing slowing down a huge
3	expansion is refrigerator space. Our charity
4	donations as Council Member Salamanca said, um, is
5	roughly 6.5 million pounds with a dollar value of
6	\$6.5 million in donation and that's above we've done
7	our lease. Now with the donation of the produce, we
8	are about Americans. Other financial donations are
9	made throughout the year by both merchants and
10	cooperative. As previously mentioned, due to space
11	restraints the necessary use of the inefficient
12	storage trays cost the merchants roughly \$5.8 million
13	a year, and that's above and outside of our use,
14	additional cost. Insurance of the cooperative and
15	merchants continues to escalate with a present figure
16	of \$4.8 million for Workers Comp. For the
17	cooperatives it's roughly \$4.34 at this time. Our
18	position in the economy at the Bronx has an impact of
19	over \$485 million. We're committed to staying an
20	economic force in the Bronx. We have tried for over
21	25 years to address this failing facility. There's
22	an urgent for a rebuild in order for the market to be
23	more efficient and productive and complete successful
24	to be-to compete successfully in the coming decades.
25	Our development plan will make us more efficient and
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1COMMITTEE ON ECONOMIC DEVELOPMENT1022engender growth for the market to be accompanied by3increase in jobs. We need the support of the City4Council to move a rebuild project forward so that we5can continue to serve the people of the city and the6surrounding areas of fresh employees. Thank you, and7I welcome your questions.

8 CHAIRPERSON VALLONE: Phillip, you 9 definitely have our support, and that's why we have this hearing, and that's why we came to visit the 10 11 gentlemen in the sites there. We thank you for the 12 individual. Um, it's amazing how each tenant has 13 their own vision, and yet you all operate together. So, does anyone else want to speak while you're at 14 15 the table with-with just general comments? Okay. 16 Um, with the lease negotiations going on now, I think 17 what Council Member Salamanca and I can do to 18 advocate for this, and I appreciate the EDC so here 19 is to realize those very real numbers. We just put 20 out the growing and escalating costs and the great 21 jobs that you're providing. Um, and a lot of that 2.2 you're doing on your own, and there's issues beyond 23 any individual co-op tenant/owners from resiliency to environmental, the federal, state and local to BIC. 24 There are so many different layers that impact 25

1	COMMITTEE ON ECONOMIC DEVELOPMENT 103
2	everyone, but impact all of you. Something that I
3	couldn't help but see the plight was the use of the
4	trailers for getting any possible use of the space
5	that you have at the rear between deliveries and
6	space. To me that was just-it was crying plight of
7	what you have to have to deal with to maximize and it
8	was not a useful use of the space that each co-op
9	tenant/owner has. How-how are we going to go forward
10	in the future if there was a lease in place or a
11	financing mechanism in place would it be safe to say
12	that those trailers would be a thing of the past?
13	JOEL FIERMAN: [off mic] A good portion
14	of them due to
15	CHAIRPERSON VALLONE: Just use the-the
16	microphone and just so we can always.
17	JOEL FIERMAN: I'm Joel Fierman. I'm one
18	of the Co-Presidents of the market So, just say the
19	trailers will go away I think we'd be unrealistic,
20	but I would day a good portion of them would go away
21	with the, um, redevelopment of the SODE (sic).
22	CHAIRPERSON VALLONE: Because we're not
23	using the space, maximizing it at all. We're just
24	using enough to maximize possibly getting enough
25	process.
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2 JOEL FIERMAN: So-so let's just be clear. 3 The market since its inception has sat at 100% 4 occupancy. We've never, we've never-I think at one point maybe we had two units that were vacant and 5 that lasted about an hour. So, you know, the 6 7 merchants do the best that they can with the amount or volume of produce that they bring in. They use 8 9 these trailers. They're in theory all they are are ancillary storage space for their-for their units. 10 11 So if you measured the trailers out, if you are at 12 100% occupancy with the trailers, you're occupying 13 130% o that market on a useful daily basis. Now, the 14 merchants don't want to use the trailers. It's not 15 economical for them to use the trailers. First of 16 all, they're burning fossil fuels, which we all know 17 are not a good thing especially in the South Bronx. 18 So, it has a higher asthma rate that you brought up. 19 So, some merchants have had the ability to convert to 20 electric also not economical, but it's just the fact 21 of bringing product in, taking it off the truck or a 2.2 train, reloading it onto a trailer for storage for a 23 period of 24 to 48 hours. The economics behind it just doesn't make sense. You're handling product two 24

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1 COMMITTEE ON ECONOMIC DEVELOPMENT 105 2 or three times. It should in theory be handled once, 3 twice at most so--4 CHAIRPERSON VALLONE: If you had the 5 additional space. JOEL FIERMAN: If you had the additional 6 7 space. 8 CHAIRPERSON VALLONE: That-we're on the 9 same page is what I'm trying to say. 10 JOEL FIERMAN: Well, that's what I'm just 11 trying to bring out what-what it entails. 12 CHAIRPERSON VALLONE: So, it would make 13 the next generational step would make sense. To 14 include that facility should be something that we 15 should be providing to the produce cooperative is the 16 ability to have that expansion incorporated in the 17 next negotiation and-and growth with the market. To 18 me, I'm not saying that there's anyone doing anything 19 wrong in using the trailers. It was just a waste of 20 energy, time space and everything by--21 JOEL FIERMAN: Yep. 2.2 CHAIRPERSON VALLONE: -- not even 23 maximizing the space that you have. JOEL FIERMAN: Right. Correct. 24 25

2 CHAIRPERSON VALLONE: I mean that would 3 be, and that would not completely. Certainly with 4 many of the local issues that we're talking about is 5 where if you maximize that space it would give our 6 tenants the ability to having more growth, and would 7 take away a lot of this local consent.

8 JOEL FIERMAN: Absolutely and, you know, 9 and when we sit here and we talk about resiliency, and the use of the, um, power grid in the market, the 10 11 market even if you were to install this resiliency 12 Microgrid that you-that you're talking about putting 13 in, our infrastructure for delivering that power to 14 the market itself, is so inadequate that you 15 basically get into sending power into an empty block 16 because it's-we're 67. We have arching (sic) issues 17 that are beyond repair. We've-we've gone to Con-Ed, 18 and we've gone to the city and state looking for 19 upgrades. We don't even have waterproof premise 20 switches, which is the main distribution and it's and it's a no-brainer in today's rebuild state to include 21 2.2 that. We just do-we just replaced four-four prindles 23 (sic) How many did we replace?

24 25

2 PHILLIP GRANT: Approximately four and 3 EDC funded it. They're not worth it (sic) and I think 4 we have eight more to replace. 5 CHAIRPERSON VALLONE: Like I said, I have an \$8 million bathroom in Fort Totten if you'd like 6 7 to have that. [laughter] We don't have such a 8 great track record. 9 JOEL FIERMAN: So, you know, it's not that we're sitting here, you know, crying wolf, you 10 11 know because we're really not. We're providing jobs and an economic machine for the Bronx and we have 12 13 been for the last 50 years, and we want to continue 14 to stay there. I mean years ago we had the ability, 15 we-we did have-almost have the ability the leave-16 leave the city. The Merchants decided they don't want 17 to leave. They made a commitment to stay in New York 18 City. They feel that this is their home, and, you 19 know, we talked about this and we've been talking 20 about it for so many years it's-it's hard to get 21 anybody to commit to staying there to-to-to continue-2.2 to continue to grow within the City of New York. 23 CHAIRPERSON VALLONE: Well, we want to

24 make sure that you have the understanding that we are 25 here, and as well, we came to that-to hear that, to

1	COMMITTEE ON ECONOMIC DEVELOPMENT 108
2	be your advocate, to make sure that the Council and
3	EDC and Land Use now are-are part of that, and
4	working with EDC. We have heads nodding, and to-to
5	realize that we, you know, for them putting in a
6	switch to make sure it's waterproof. Those are the
7	type of things that we want to be able to be. We're
8	the best city in the world. We want to give produce
9	and every other section to show this is why without
10	you there our restaurants and our small businesses
11	don't have sales listed, don't have the ability to
12	have the choices of food that are in the markets and
13	the restaurants. Otherwise you get stuck with the
14	same five or six operators.
15	JOEL FIERMAN: Is this?
16	CHAIRPERSON VALLONE: And so we will, we
17	will make sure that that is happening, but if there
18	is one thing that we could fight for in modern day,
19	what is the biggest hurdle that you have to face on a
20	daily basis? Is it the over-violations? Is it the
21	not having the ability to expand? Is it the not the
22	certainty of the future of what's happening there.
23	JOEL FIERMAN: Yes.
24	CHAIRPERSON VALLONE: Whatwhat would be
25	the top three of those venues? [laughter] I wanted
1	COMMITTEE ON ECONOMIC DEVELOPMENT 109
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2	to take that, and they're still here. The sitting and
3	the rest of the team committee is still here. Steven
4	and the rest of the team committee is still here.
5	STEVEN KATZ: Um, my name is Steven Katz.
6	I'm the Co-President of the Market
7	CHAIRPERSON VALLONE: Welcome Steve.
8	STEVEN KATZ: Thank you. One of the-one of
9	the two biggest fears that we have right now is a
10	long-term lease. Our lease is going to be up, and
11	while we do agree to negotiate towards a possible
12	rebuild or whatever it's going to be, each one of us
13	as owners of the market right now are seeking
14	billions of dollars with these buildings that we
15	don't own that we are understand we might move into a
16	new place, we might not, but our lease is up in 2021
17	at its current rent.
18	CHAIRPERSON VALLONE: Now is that an
19	option that kicks in?
20	STEVEN KATZ: [interposing] It's an
21	option that's there so that the fair market value,
22	which is EDC IS not very open.
23	CHAIRPERSON VALLONE: [interposing] EDC
24	is now doing that as an effort. Yes. (sic)
25	

1 COMMITTEE ON ECONOMIC DEVELOPMENT

2 STEVEN KATZ: --that they're very old. 3 They'll take-if we get to that point, you know, we 4 will sit down and we will talk about it, but it is a 5 fear, and to go to a bank to try and borrow money to 6 put money into the infrastructure with the lease that 7 only has a year and a half, you're right, a year and 8 a half left.

9 CHAIRPERSON VALLONE: And we actually 10 brought up to EDC the possibility of creating a new 11 specific type of revenue financing just for the co-12 ops because it's almost impossible whether you're an 13 individual co-op owner or a merchant to the giant 14 conglomerate co-op, I think you finance it through a 15 traditional bank.

16 STEVEN KATZ: It's=-it's tough. 17 CHAIRPERSON VALLONE: So, we want to be 18 able to try to put something in place because it 19 doesn't make sense. With city or EDC. We should be 20 able to provide a mechanism that can provide that for 21 infrastructure. So, it's something has to work in 22 this.

23 STEVEN KATZ: And it's something we're 24 putting into a city-owned building and on city land 25 and providing service to all the people in the city.

1	COMMITTEE ON ECONOMIC DEVELOPMENT 111
2	It's to me-I'm prejudice but yes, to me it's a no-
3	brainer. We're here for the city and the city is
4	here for us. We're just looking for a little bit
5	more for us.
6	CHAIRPERSON VALLONE: The good news is
7	you've got Council Member Salamanca to watch your
8	back for this group.
9	COUNCIL MEMBER SALAMANCA: First I really
10	want to thank you for coming. I know it's planning
11	CHAIRPERSON VALLONE: [interposing]
12	Council Member Cornegy has joined us. (sic)
13	COUNCIL MEMBER SALAMANCA: and coming
14	from, you know, the South Bronx and getting here in
15	the city. So I thank you. So, I just want to touch
16	on the question I promised I was going to ask you.
17	The fees that they charge, right. I know it's \$4,000
18	every three years that they're charging each
19	business, and then the employees there's a \$200 fee.
20	Um, is that also every three years or is that yearly?
21	STEVEN KATZ: So, our employees do not
22	pay that fee.
23	COUNCIL MEMBER SALAMANCA: Okay.
24	STEVEN KATZ: The
25	

1 COMMITTEE ON ECONOMIC DEVELOPMENT

2 COUNCIL MEMBER SALAMANCA: [interposing] 3 But I haven't asked that yet, but thank you for that. 4 STEVEN KATZ: No. Well, we don't-I haven't said that, but could I just tell you? This 5 is not to say that they're not going to. Right now, 6 7 BIC said that we came to our own ideas, and that 8 information is sent down to BIC weekly or daily. 9 Whenever it's-whenever it's updated. They want to go into a real time systems. That real time system is 10 11 going to created this \$250 fee per card because they 12 don't, they're, you know, the criminal element that's 13 in Hunts Point if they get the information in 24 14 hours God only knows what will happen, you know, if 15 they don't have it the same day. So, they want-they 16 want this system in place. We've been-we've been 17 fighting them for quit a while on this system. So, 18 um, it's going to come back again. They-they've 19 raised the issue again. We sort of ignore it with 20 them, but it's going to come back again. So, that's 21 not going to go away. 2.2 COUNCIL MEMBER SALAMANCA: So, so 23 currently all the businesses in the market pay the employee fees for the BIC. 24 25 STEVEN KATZ: Currently, we--

1 COMMITTEE ON ECONOMIC DEVELOPMENT 113 2 COUNCIL MEMBER SALAMANCA: They don't 3 charge? 4 STEVEN KATZ: --we pay for the first time the-the--all the employers pay the one time get your 5 card fee. 6 7 COUNCIL MEMBER SALAMANCA: Okay. STEVEN KATZ: If the card is lost, it's 8 9 minimum now. I think it's only \$10 or \$15 to get a replacement card. Under the new system if that card 10 11 is lost it comes with a big fine. I've heard it up with the \$2,000, you know, \$250. I don't know where 12 that number comes from because we haven't dealt with 13 it, but there's a number between that \$250 and \$2,000 14 15 for their system once it's in place. 16 COUNCIL MEMBER SALAMANCA: So, if-if 17 you're-if I'm-and I'm an employee of yours, right, and I start today. You pay for that-that card from 18 19 BIC? 20 STEVEN KATZ: Correct. COUNCIL MEMBER SALAMANCA: A week down 21 the line I lose that card, right, my ID card. I'm-22 23 I'm-I'm charged how much to get a replacement? 24 25

1 COMMITTEE ON ECONOMIC DEVELOPMENT 114 2 STEVEN KATZ: I think the market 3 currently regards the existing system. It's either \$10 or \$15. 4 5 COUNCIL MEMBER SALAMANCA: Which sounds reasonable. 6 7 STEVEN KATZ: Which is reasonable. Under their system, which is one that they've-they've 8 9 insisted that we put into place, it goes up astronomically. It could be, I don't know, \$250 to a 10 \$1,000. 11 12 COUNCIL MEMBER SALAMANCA: Well, we're 13 going-we're going to look into that because should I 14 misplace my driver's license, the State of New York 15 DMV does not charge me 200 bucks to get a new one--16 STEVEN KATZ: Well, we agree with that. 17 COUNCIL MEMBER SALAMANCA: --you know? 18 Alright and then just one last-two more questions on 19 BIC and then I'm going to move onto local hiring. 20 Um, not, um, at-there's um-there's a quote that you 21 stated in the New York Times. I just don't have the 2.2 date here in this, um, documents that they gave me. 23 FEMALE SPEAKER: Oh, no. COUNCIL MEMBER SALAMANCA: It says, um, 24 and it has you quoted as: BIC feels they have an 25

1 COMMITTEE ON ECONOMIC DEVELOPMENT 115 2 open-ended power to oversee everything done by management of this market. We fundamentally 3 4 disagree. Their mission begins and ends with organized crime. So, in you opinion, how-how are they 5 over-reaching? 6 7 PHILLIP GRANT: Well, first I'd like to know if anybody from BIC is still in the room, but--8 9 COUNCIL MEMBER SALAMANCA: Thev're watching live. 10 11 PHILLIP GRANT: Just joking. Um, well, 12 it goes to what you were getting at when you were 13 questioning the Commissioner. When this all started 14 with the local law and with the carting companies and 15 I believe there was the gambling, some--[background 16 comments] Yeah. They-they grabbed the markets and 17 put it all into this big circle like, um, the, um, 18 Councilman was referring to, um, before, and it's 19 just gotten away from what it was supposed to be, and 20 that was rooting out organized crime, and what you 21 were getting at about traffic tickets, and we don't need people to write traffic tickets for us in our 2.2 23 market. We have-we have a full staff of security, and we self-regulate. That's what a triple net lease 24 25 is all about, and that is-it's strictly not the

1	COMMITTEE ON ECONOMIC DEVELOPMENT 116
2	business of trying to find the mountain mobster. So,
3	what I was revering to, and that was a long time ago,
4	I had the feeling because I don't remember saying
5	that, but I just think the mission creep has happened
6	and, um, we need to maybe get it back to what, um,
7	what they were originally made for because we're on
8	the same page. We're businesses trying to run
9	businesses, and if a bad guy comes into our market,
10	we're not necessarily made to detect those sort of
11	things. BIC is. So, we want to work with them about
12	that particular problem keeping the bad guys out, but
13	really that's not only what we want to see happen.
14	COUNCIL MEMBER SALAMANCA: Okay. What is
15	the average violation that a business gets from BIC?
16	What was the-I mean if-if you-I'm pretty sure you
17	hear this from your colleagues.
18	STEVEN KATZ: [off mic] Well, I'll give
19	you an example. We were just following
20	COUNCIL MEMBER SALAMANCA: [interposing]
21	The mic isn't on.
22	STEVEN KATZ: I'm sorry. We-we would just
23	fine them a substantia amount of money. I don't
24	remember the exact amount, but it was \$3 or \$4,000
25	for failure to update the personnel file in a timely

1	COMMITTEE ON ECONOMIC DEVELOPMENT 117
2	fashion, and they came back and they said well, we'll
3	do you a favor and it will only be \$500 per person
4	as opposed to the \$10,000 that we're allowed to
5	charge. So, that's they type of fines that they-that
6	they regulate when they-when they decide that it's
7	time to regulate the fine. Um, you know, as far as
8	our customer base that comes into the market, you
9	know, they could be cited for anything from a tail
10	light being out to uninsured or unlicensed vehicle
11	just because they're-they're pulled over, but one
12	point I'd like to make is that Hunts Point has never
13	ever said no to-to BIC being an oversight in rooting
14	our organized crime. The objection we have is that,
15	you know, we're third and fourth generation
16	businesses, and we're proudly all descendants of
17	immigrants into this country, and people come to this
18	country, and they look for jobs to do, and produce is
19	a pretty easy job to do. You buy a box of apples,
20	you go out on the street corner, you sell it, you
21	make \$20. You go back, you buy two boxes, you make
22	\$40, and sooner or later you become a small business
23	operating within the five boroughs or outside of New
24	York City. When BIC sits at your gate, and questions
25	you for your insurance card or your driver's license,
I	I

1	COMMITTEE ON ECONOMIC DEVELOPMENT 118
2	or your green card, you chase away that person's
3	dream of coming to this country, and being able to
4	deal in our free society, and that's what has
5	happened, and that's, you know, part of the problem.
6	You cannot park a gate with cameras and armed guards
7	and harass people coming through the gate. Imagine if
8	you were Sears—and that Sears and Roebuck for example
9	and imagine if you were RH Macy, and you had to pay
10	\$5.00 every time you wanted to go shop, and showed
11	your self ID or whatever the case is, you wouldn't
12	live there any more. You'd find another place to go.
13	COUNCIL MEMBER SALAMANCA: Um, when BIC
14	questions your employees, are there-in the
15	questionnaire, are-are-is citizenship a question in
16	their questionnaires?
17	STEVEN KATZ: I don't know. Anybody want
18	to answer that?
19	FEMALE SPEAKER: I don't think so that I
20	can recall.
21	COUNCIL MEMBER SALAMANCA: Well, so there
22	is no history of-of BIC, you know, BIC working with
23	ICE and coming into the markets trying to question
24	individuals.
25	

1 COMMITTEE ON ECONOMIC DEVELOPMENT

2 STEVEN KATZ: It's just on that one, I 3 haven't seen that.

4 COUNCIL MEMBER SALAMANCA: Alright,
5 alright good. Um, now in terms of local hiring, um,
6 as you're expanding, how are you hiring locally?

7 STEVEN KATZ: Well, that is-the question is more like how-how could we not? The history of 8 9 this has been when we moved out of the Lower West Side in '67, there was a lot of generational, um, 10 11 fathers hiring sons. That went on and that lasted 12 for a good 20, 25, 30 years. There-there was almost a 13 generational thing going on. Everybody had their son 14 come into the market and work. So, what was a Lower 15 West Side draw from all around the Metropolitan New 16 York area.

17 CHAIRPERSON VALLONE: I wouldn't know any18 of that father to son stuff.

19 STEVEN KATZ: Neither do any of us here 20 actually. We don't know what we're talking about, 21 but, um, the generational draw of the market really 22 kept-insulated it from local hiring for quite a 23 while, but that wore off, and I'd say that in the 24 last 20 years we've gone from maybe a 30% local hire 25 market to I think someone said we're up to 70% local

1	COMMITTEE ON ECONOMIC DEVELOPMENT 120
2	hire in the market, and I don't think that will go
3	anywhere but up or at least maintain that number.
4	COUNCIL MEMBER SALAMANCA: Alright. Um,
5	EDC states that there are 3,000 jobs in the produce
6	market. Is that an accurate number?
7	STEVEN KATZ: I think so.
8	COUNCIL MEMBER SALAMANCA: Alright. Out
9	of those 3,000 how many are union jobs and how many
10	are non-union jobs? Do you have that number?
11	STEVEN KATZ: Well, 13-1300 in 202 and we
12	have, um, 150 something and 153, and then the rest
13	would be day workers that that are not in either one
14	of the unions.
15	COUNCIL MEMBER SALAMANCA: Okay. Um, so,
16	you're negotiating with the city, and I know that
17	there is certain information you may not be able to
18	divulge. You're negotiating with the city on
19	providing you with the state of the art facility,
20	which is very much needed. What is the dollar amount
21	that you're asking the city to put up? If you can
22	say it. If not, we'll just
23	STEVEN KATZ: Listen we're-we're not
24	builders. We're produce people, but, you know, at
25	the end of the day, you look at a facility in today's
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1	COMMITTEE ON ECONOMIC DEVELOPMENT 121
2	market and you say, you know, \$300 million for a
3	refrigerated building. A refrigerated building may
4	not be what's adequate of running our business. You
5	see our businesses are simultaneous. We're-we're
6	bringing product in at the same time we're moving
7	product out. So the size of the facility matters
8	and you know, you can't regulate it because our
9	people that-that come into market early at night they
10	are there between 9:00 and 1:00 in the morning.
11	They're there at that hour not because it's healthy
12	for them, it's because in order to get that produce
13	back out into Manhattan and into the boroughs, they
14	need to be there at those hours. Then you have
15	another set of people that come in later. So, you
16	know, when you look at the facility, and you look at
17	the redevelopment of our own businesses because we're
18	not only a wholesale facility, we're also more of a
19	distribution center. You know we have-we have to
20	weigh in how that's going to work. You know, how do
21	you work those two levels. So, you know, we've had
22	estimates up to, you know, 900 to a billion dollars
23	to make it work. So, we don't know. So, we're
24	waiting. That's what the RFEI is about. We're
25	waiting to see what kind of ideas they come back
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1COMMITTEE ON ECONOMIC DEVELOPMENT1222with. Again, you know, we're produce people. We're3not engineers.

4 CHAIRPERSON VALLONE: Are you in on those 5 conversations when they're talking about-when they're 6 talking about light rail and barges and the future of 7 all that? You were all at that table?

8 STEVE KATZ: No, we-we-we've asked. I've 9 personally have asked to be included on that, but 10 apparently they have their own idea on how light rail 11 and barging should work in the city of New York. We 12 don't-we don't get asked.

13 CHAIRPERSON VALLONE: Well, we'd like to--14 STEVEN KATZ: [interposing] You know, 15 but in the interim you have, you know, a company like 16 the Union Pacific Railroad is operating the facility and where it's connected. Well, Rotter-Rotterdam, New 17 18 York where they're-where they're not even-they're 19 actually undercutting their own markets so that they 20 don't have to bring the box cars into-into the City 21 of New York. So, they're off-loading them in 2.2 Rotterdam, and that's putting all of that traffic 23 that normally came into the city, it's putting all that traffic, and the tractor trailers are putting it 24

1 COMMITTEE ON ECONOMIC DEVELOPMENT 123 2 on the very roadways we're trying to empty out. So, 3 you know, really people should talk to us about it. 4 COUNCIL MEMBER SALAMANCA: Alright and my last two questions on storm surge. Do you consider 5 the market vulnerable to storm surge? 6 7 STEVEN KATZ: We didn't. [laughter] 8 COUNCIL MEMBER SALAMANCA: Well, I'm 9 asking. No? STEVEN KATZ: No. 10 11 COUNCIL MEMBER SALAMANCA: How would tell, sir? 12 PHILLIP GRANT: There wasn't--13 14 COUNCIL MEMBER SALAMANCA: How were you 15 affected by Sandy? 16 STEVEN KATZ: We weren't. We were very 17 lucky. We didn't, you know, our community thankfully 18 did not get flooded and the market did not get-did 19 not get damaged. We never lost power. 20 COUNCIL MEMBER SALAMANCA: Should-should 21 the story Sandy I think for high tide, what would you 2.2 have foreseen the impact it would have had on your --? 23 STEVEN KATZ: The problem that we have is our electrical vaults where the power comes into the 24 market are at street level, and while we can maintain 25

1	COMMITTEE ON ECONOMIC DEVELOPMENT 124
2	about two-thirds of it ourselves, which we do have
3	Omegas (sic) a third of it's backed up that only Con
4	Edison people can handle, and they do not do proper
5	maintenance on it. If we were-those four block houses
6	would have gotten water in them, we would have been
7	without power and I can't possibly tell you how long
8	it would have taken to replace.
9	COUNCIL MEMBER SALAMANCA: Alright, um,
10	will the produce market be attached to these
11	microgrids? Have the had conversations with you?
12	STEVEN KATZ: We've been told that we're
13	part of that, yeah.
14	COUNCIL MEMBER SALAMANCA: Alright, okay,
15	and then my final question congestion pricing. I
16	know that many businesses have called me concerned
17	about what is going to happen with congestion pricing
18	here in the city will remain. Um, have you done any
19	estimates, um, you know, per delivery? What do you
20	feel, um, you know, you have the-this congestion
21	pricing, the interest and costs it will have on you
22	day-to-day operation?
23	STEVEN KATZ: The issue was until they
24	decide how much trucks are going to be charged, it's
25	hard to really put a cost on for us. I understand
l	I

1COMMITTEE ON ECONOMIC DEVELOPMENT1252congestion pricing. I understand it because you still3go onto--

4 CHAIRPERSON VALLONE: We still don't by 5 the way, so you don't have to know it.

STEVEN KATZ: It's, you know, it's-it's 6 7 63rd and Second. There's 250,000 people living on 8 that one block. How many truck loads of everything 9 does that need? Every office building with copy paper and whatever else it is, these are all prices 10 11 that will be passed on to some people. It does not 12 get passed on in our environment because we deal with 13 perishables, and if you try and add on a surcharge, 14 you just don't get it. So, we're not a-we're not a 15 cost plus type of operation. Our industry areas have 16 got to be somewhere around 12 or 13% gross back, and 17 we take it down from there. So there's those ten. We 18 cannot add any of these increased costs to well, a 19 package of strawberries and then one cost. It's not-20 we just can't pass it on because if you don't sell 21 that package today, two days from now, you're 2.2 throwing it away, and honestly as a layperson not 23 even talking about the produce market, you-you add this congestion pricing and who is going to want to 24 come into the city of New York? 25 What happens to

1 COMMITTEE ON ECONOMIC DEVELOPMENT 126 2 your restaurants and your stores and your office 3 buildings where people do travel and they need, and, 4 you know need cars. I mean it's got to negatively impact you somewhere. You may-you may get your 5 coffers lined with a few dollars of congestion 6 7 pricing, but I think ultimately you're signing your own death warrant. 8

9 PHILLIP GRANT: I just wanted to add one thing about what Steve was saying. The inability to 10 11 tack on pricing. We are purely supply/demand driven 12 market. The value of our product that we sell changes 13 minute by minute every day. We don't know what we're going to sell product for. We have no idea. if it 14 15 gets cloudy o rainy or snowy all of your product-all 16 of your markets fall. So, the idea that we're going 17 to be able to pass it along is just not valid. The 18 customer and the buyer and the seller are like this. It's a negotiated business up there at Hunts Point, 19 20 just completely and totally negotiated business day 21 to day, transaction by transaction. So, we make up-2.2 basically we make our money at a very small margin 23 and in big volume. It's a big city. We're a very big market. 24 Um--

1 COMMITTEE ON ECONOMIC DEVELOPMENT 127 2 CHAIRPERSON VALLONE: [interposing] Which 3 is why we're fighting for the larger capital infrastructure concerns, and permanent facilities and 4 upgrades. At this time, it comes in handy with the 5 lease on the horizon so that the day to day business 6 7 you can do. 8 PHILLIP GRANT: Yes. 9 CHAIRPERSON VALLONE: I think that's why the timing of this and why we're bringing light to 10 11 all that is there is so much more that is on your 12 daily plate that we're trying to get you back to doing business versus not being your own landlord of 13 14 your own property when we can have that negotiated 15 and taken care of. I think there's a balance there 16 we're fighting for, and I think that's part of what 17 today is all about. 18 PHILLIP GRANT: I just wanted to digress. 19 One more quick point about--20 CHAIRPERSON VALLONE: We're going to 21 allow Council Members to have one question because I 2.2 promised Charlie Fracken (sp?) about two hours ago 23 that he could get up panel, and he's going to be very late for his next thing. I apologize for that 24 Charlie, but before we let this panel go Council 25

1	COMMITTEE ON ECONOMIC DEVELOPMENT 128
2	Member Gjonaj, would you like to ask the esteemed
3	owners a question?
4	COUNCIL MEMBER GJONAJ: Thank you,
5	Chairman, but it's not always about Charlie and
6	[laughter]
7	CHAIRPERSON VALLONE: Listen, my son's
8	name is Charlie, too. So, that name is good.
9	COUNCIL MEMBER GJONAJ: I-first of all,
10	I'm grateful, too, for making an attempt to be here
11	and share with us your visions, your issues and I
12	have two simple questions. One, were you surprised
13	when BIC made the comment that we should-and I
14	believe I'm quoting correctly that we don't hear
15	otherwise from the markets. Like there's no
16	complaints. Everything is fine. That's my
17	understanding of the response, and secondly, and
18	probably more important, what is keeping the markets
19	at Hunts Point? What is preventing you from leaving
20	and I hope that you can answer this in a very open
21	manner.
22	JOEL FIERMAN: We could probably answer
23	it all in the same voice.
24	PHILLIP GRANT: We could probably do it
25	in tandem. Um, the-I'm not that surprised that they
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1	COMMITTEE ON ECONOMIC DEVELOPMENT 129
2	would say that. I don't know if it's true or not but
3	I'm certainly not surprised by some thing that people
4	said. Um, in general for my business, BIC is not a
5	big problem for me. They don't hassle my business in
6	particular. We pay those-those fees now and we kind
7	of scratch our head about the cost. Why haven't we
8	left? Two reasons. One, it's an absolutely
9	monumental undertaking to move a \$2.5 billion
10	industry when you're a co-op with 30 people with 75
11	different opinions of what you want to do, and you
12	are already in the population center of the largest
13	population center in the United States so you're
14	ideally located. We're like the heart and we pump
15	out the produce around the Metropolitan New York
16	area. So, we're in a good spot. The Market
17	Relocation Committee back in the `50s picked Hunts
18	Point as an ideal location for future building
19	because the future growth of populations going north
20	and west to suburbia. They were right, and we're in
21	a good spot plus we have rail, and you can get
22	around. You can get out to the island. It's a good
23	place for the Food Distribution Center. So, I think
24	the city is very fortunate for having it there.
25	

1 COMMITTEE ON ECONOMIC DEVELOPMENT 130 2 Those are the two reasons. It's a big move to 3 undertake and we kind of like where we are. 4 COUNCIL MEMBER GJONAJ: Anyone want to say 5 contrary or add to that? PHILLIP GRANT: Well, we've had issues 6 7 with-so, the practices that have been in the past, 8 we've, these have allowed us to champion our cause 9 because nobody wants to have a target on their back or a threat or the-this inclination that there would 10 11 be a target on your back. So, that we don't complain 12 directly to BIC because they kind of make sense and 13 when you were excited earlier today. Um, we were real 14 close to moving a few years back. There was a site 15 in the middle lands that we were very far along. We 16 met with the Lieutenant Governor a couple of times, 17 and Jersey was really welcoming us with open hands-18 arms pretty much footing almost the entire bill with 19 tax credits, but again, where we are for our business 20 we are in the middle of New York and Manhattan, believe it or not it's not the center of New York. 21 Hunts Point is. We could get to three boroughs with, 2.2 23 know depending on traffic for a short-it's a real short distance, and honestly that's what's keeping 24 It makes sense for us. Um, and most of our 25 us.

1	COMMITTEE ON ECONOMIC DEVELOPMENT 131
2	workers work there. I have 400 people that work for
3	me. I'd say just about 300 of them are from the
4	Bronx, and that makes it very simple and adverse
5	weather or anything else is there, and they enjoy
6	coming to work, and they're happy to be in solely.
7	CHAIRPERSON VALLONE: With that,
8	gentlemen, I want to say thank you for spending the
9	majority of the day with us, um, and if there are
10	questions that we still need to tackle and go
11	forward, all the Council Members that are here are
12	more than welcome to advocate for you because as you
13	can see, that's what we're doing. I'm very happy that
14	EDC stayed through and listened. We much appreciate
15	that you're heard all the comments. We have one more
16	panel if they can make their way up to here.
17	Charlie, come on down. I want to comment that New
18	York City has been waiting for you. Lauren Phillips,
19	and also Jerome McDaniel. [background comments/pause]
20	And that is our last panel. So if there is anyone
21	else who signed up late that didn't, this would be
22	the panel that you would be on. [background
23	comments/pause] Alright, Charlie, if you want to
24	lead us off.
25	

1 COMMITTEE ON ECONOMIC DEVELOPMENT

2 CHARLES PLATKIN: Oh, yes. Good afternoon. Let me get this a little closer. Good 3 4 afternoon, and thank you Chairperson Vallone, and the members of the Committee on Economic Development for 5 the opportunity to submit testimony regarding the 6 7 economic impact of Hunts Point Food Distribution 8 Center. My name is Charles Platkin. I'm providing 9 this testimony on behalf of the Hunter College New York City Food Policy Center of which I'm the 10 11 Executive Director. The Center works with policy makers, community organizations, advocates and the 12 13 public decreed and healthy and more sustainable food 14 environments, and we thank the City Council for their 15 support. Let me start out-start out by saying that 16 the Hunts Point Distribution Center is extremely 17 valuable to New York City's complicated food system. Hunts Point distributes food to 22 million area 18 19 residents, generates a \$5 billion annual economy, and 20 provides approximately 20,000 connected jobs. 21 Clustering a food supplier is beneficial because of cost efficiencies such as receiving shipments as well 2.2 23 as increased revenue because customers can shop at several nearby food suppliers at the same time. 24

Thus, providing lower food costs to New Yorkers.

25

1	COMMITTEE ON ECONOMIC DEVELOPMENT 133
2	Furthermore, the location of Hunts Point gives food
3	suppliers access to a very large employee and
4	customer base, which we've heard. However, the
5	current model and vulnerabilities of Hunts Point is
6	cause for concerns including, but not limited to the
7	risks of natural and manmade disasters, threats from
8	other markets such as Philadelphia, direct
9	distribution for major supermarket chains, upcoming
10	lease renewal, and a lack of transparency regarding
11	Hunts Point operations. The following are a
12	selection of key—of several key points and
13	recommendations. Number 1: Most of us can agree that
14	Hunts Point is vulnerable to a disaster, which is
15	outlined in great detail in my written testimony.
16	However, it's important to note that New York City
17	residents face additional vulnerabilities if they're
18	low income, lack mobility, face geographic isolation
19	or have limited choices of where to purchase food on
20	a daily basis. Number 2: There needs to be a greater
21	transparency with all things related to Hunts Point
22	and clean details on leases, subleases, leases for
23	space, tax breaks and most specifically, which hasn't
24	been brought up, the details of an emergency
25	preparedness plan, which should be shared with the
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1	COMMITTEE ON ECONOMIC DEVELOPMENT 134
2	general public. Number 3: Invest and Continue to
3	invest in Hunts Point, and let the public keep track.
4	As we approach the lease renewal of the produce
5	market, we need to invest in the revitalization and
6	make sure that the Administration's commitment to
7	invest \$150 million stays on course. There should be
8	an updated public website dedicated to keeping track
9	of the many different earmarked funds including
10	local, federal and state. We need to-we need backup
11	generators right now. Number 4. We applaud the
12	microgrid plan, but it will not be complete for
13	several years, as we've discussed. It's not
14	acceptable if a disaster strikes in the interim, and
15	there are available truck generators and things of
16	such-of such that could be supplied. Number 5:
17	Support the proposed barge terminal, which will
18	reduce over-reliance on trucks, and Number 6: We need
19	more projects like the Green Market Food Hub, and
20	should explore hydroponic and greenhouse food
21	production at Hunts Point if possible to encourage
22	food sovereignty. We at the Hunter College New York
23	City Food Policy Center stand ready and able to help
24	in any way we can, and thanks again for the
25	

1COMMITTEE ON ECONOMIC DEVELOPMENT1352opportunity to provide testimony. I didn't mind3waiting at all.

4 CHAIRPERSON VALLONE: [laughs] Thank you, Just real quick on the-what about the 5 sir. educational component since you're with the 6 education. I'm always trying to link the schools 7 8 with our food policy, and getting the kids involved 9 especially within careers and opportunities and healthy food alternatives. The market here is 10 11 critical on all that, but did-is there a connection there that we can--? 12

13 CHARLES PLATKIN: Yeah, I think, you know, I think that again, you know, we've been trying 14 15 to connect Hunts Point to-to academia, and including, 16 you know, um, city schools, and I think it's a-it's a 17 slow process, and we had a-we did have a panel two 18 years ago, and it was very helpful, and we want to 19 have more activity with Hunts Point and integrate 20 them into the New York City school system, and I 21 think that that's part of what I mean by transparency 2.2 and connectivity.

23 CHAIRPERSON VALLONE: I think that would 24 be a key step to understanding the next 25 generationals' involvement there.

1	COMMITTEE ON ECONOMIC DEVELOPMENT 136
2	CHARLES PLATKIN: Yeah, and it was-and
3	when we
4	CHAIRPERSON VALLONE: [interposing] I
5	would like to see that within our school system.
6	CHARLES PLATKIN: And it will be great to
7	set up a series of tours that's more systematic for,
8	um, our public school system into Hunts Point so they
9	could see how that distribution takes place.
10	CHAIRPERSON VALLONE: That would be
11	great. Thank you, Charlie.
12	LAUREN PHILLIPS: Thank you. Good
13	afternoon, Chairman Vallone and members of the
14	Committee on Economic Development. Thank you for the
15	opportunity to provide testimony today regarding the
16	economic impact of the Hunts Point Food Distribution
17	Center. My name is Lauren Phillips and I am the
18	Government Relations Manager for the Food Bank for
19	New York City. Food Bank's home in the Hunts Point
20	Market is a 90,000 square foot warehouse where we
21	safely store and distribute fresh produce, protein
22	and non-perishable items to partnerships such as with
23	New York City's Emergency Food Assistance Program
24	also know as EFAP. Thanks to investments from the
25	City Council we are also able to distribute personal
<u>.</u>	

1	COMMITTEE ON ECONOMIC DEVELOPMENT 137
2	car products like shampoo, deodorant, diapers and
3	menstrual products. The inventory stored in our
4	warehouse is delivered daily to a network of nearly a
5	thousand charities, food pantries, soup kitchens,
6	shelters, senior centers an as well as schools.
7	Support from the Hunts Point Market makes that
8	possible. Food Bank relies on donated items, and we
9	are grateful that the produce distributors and
10	wholesalers to the market have been long-time food
11	bank donors. Thirty-six years ago our founders
12	recognize the best way to secure sustainable
13	donations for New York City's Food Bank was to be
14	neighbors with the other largest food distributors in
15	our city. Our relationship with vendors in the
16	market has grown so that the last year alone the
17	market donated more than one million servings of
18	fresh produce that we distributed to food pantries
19	and soup kitchens in every corner of the city. The
20	importance of the market in serving in times of
21	crisis cannot be under-estimated. The early 2019
22	government shutdown was a hit to New Yorkers who
23	struggled to make ends meet, and put up a spotlight
24	on what being financially vulnerable means for New
25	York City. That month as a missed paycheck for

1	COMMITTEE ON ECONOMIC DEVELOPMENT 138
2	federal employees and a gap in SNAP benefits
3	coincided with a snow storm and a school break, Food
4	Bank was able to mobilize to serve those impacted by
5	creating emergency food packages distributed in
6	Brooklyn, Queens, the Bronx and Staten Island.
7	Donations from our partners in the market helped fill
8	emergency bags with fresh produce, protein, dairy and
9	personal care items to ensure everyone who came
10	through our lines left with essentials. This was not
11	the first time that our partnership with the market
12	proved critical during a disaster, and as Food Bank
13	is a member of VOLAR the volunteer organizations
14	active in disaster, our work to support those
15	impacted by Hurricane Sandy would also not have been
16	possible without the continued operation of the
17	market strengthening its infrastructure to ensure
18	uninterrupted operations in the face of disaster is
19	essential, and we encourage continued investment in
20	resiliency planning and support efforts to ensure its
21	long-term security. We are grateful to be partners
22	with the Hunts Point Market and look forward to
23	continued partnership to do the critical work of
24	feeding New Yorkers in need. Thank you.
25	

1	COMMITTEE ON ECONOMIC DEVELOPMENT 139
2	CHAIRPERSON VALLONE: We were just saying
3	that what you were just saying is probably the
4	grounds for a whole separate hearing topic because
5	that is some critical information in that. So, you
6	have that relationship in times of an emergency with
7	Hunts Point. What other partners will-have-work with
8	you in times to fill those needs?
9	LAUREN PHILLIPS: Within the market?
10	CHAIRPERSON VALLONE: Uh-hm.
11	LAUREN PHILLIPS: Um, we've worked with
12	Krasdale and Baldor I believe but they're
13	CHAIRPERSON VALLONE: Not just-not just
14	LAUREN PHILLIPS: Oh.
15	CHAIRPERSON VALLONE:but I'm just
16	saying how do you fill that food emergency need?
17	LAUREN PHILLIPS: Um, we are partners
18	with—have partnerships with grocers, um, with the
19	members of Grow NYC also help us. We glean produce
20	with them as well, um and partners
21	CHAIRPERSON VALLONE: Sounds like you're
22	on your own.
23	LAUREN PHILLIPS: [laughs]
24	CHAIRPERSON VALLONE: Sounds like you're
25	putting this all together. We may have to figure out

1 COMMITTEE ON ECONOMIC DEVELOPMENT 140 a way to put a citywide system in place to make sure 2 3 you have the resources and means to do that. 4 LAUREN PHILLIPS: Well, we also-we're 5 partners with--CHAIRPERSON VALLONE: [interposing] We 6 7 kind of take if for granted here. 8 LAUREN PHILLIPS: Well, we're partners 9 with the City as well with EFAP and HRA. 10 CHAIRPERSON VALLONE: Okay. 11 LAUREN PHILLIPS: So, and, um, the state 12 we work with the-with OTADA, with the, um, Hunger 13 Prevention, Nutrition Assistance Program another part 14 of that alphabet soup of-of programs that we 15 participate in. 16 CHAIRPERSON VALLONE: We have so many 17 We hold the record. acronyms. 18 LAUREN PHILLIPS: Yes. 19 CHAIRPERSON VALLONE: Thank you very 20 much. 21 LAUREN PHILLIPS: Thank you. JONAH DANIEL: Good afternoon. I want to 2.2 23 thank you Chairman Vallone and members of the committee. My name is Jonah Daniel. I'm the 24 Associate Director of Policy and Government Relations 25

1	COMMITTEE ON ECONOMIC DEVELOPMENT 141
2	at City Harvest. Similarly, City Harvest is also a
3	food bank in New York City, and we've been rescuing
4	food from a wide network of food retailers, farmers,
5	grocers, kids doing can drives, and we distribute it
6	to a network of 400 plus, a different emergency food
7	programs across the five boroughs. In particular
8	this year we're on pace to rescue 64 million pounds
9	of perfectly edible food, more than half of which
10	being fresh produce and delivering that to our
11	network of pantries, soup kitchens and shelters.
12	CHAIRPERSON VALLONE: 64 million?
13	JONAH DANIEL: 64 million pounds.
14	CHAIRPERSON VALLONE: How does that
15	compare to a previous year? Is that going up?
16	JONAH DANIEL: It's been exponentially
17	going up. I could say when I started in 2015 it was
18	about 50 million pounds, and in particular for this
19	hearing I really want to underline that a lot of that
20	local partnership is due in part to the success of
21	the Hunts Point Food Market, particularly their
22	produce market, and a lot of the support they have
23	given us for our local food donations. In fact, they
24	are consistently among our top five local food
25	donors. These past three years we've rescued five

1	COMMITTEE ON ECONOMIC DEVELOPMENT 142
2	million pounds of perfectly edible food from about 21
3	different food vendors at the Hunts Point Market. So,
4	twice a day, um, four times a week we're sending two
5	to three drivers. They are trained in food safety
6	vending through the products and then picking up from
7	Hunts Point, and then redistributing that to, um,
8	programs in Brooklyn, Queens and the Bronx that are
9	receiving the product.
10	CHAIRPERSON VALLONE: Maybe in the next
11	redesign, we have a specific location that can
12	expedite within the market that we have just for the
13	pickup.
14	JONAH DANIEL: Yeah, and-and actually we
15	have
16	CHAIRPERSON VALLONE: [interposing] Now
17	we have additional food in the time frame that you
18	need so that it's-it's a-it's more focal centralized.
19	I think there might be a way to build in to the next
20	plan and a spot just for what both of you are doing
21	so that we can immediately get to you before that
22	timeline.
23	JONAH DANIEL: Yeah, and I wish Margaret
24	Gordon was still here, but she's really a critical
25	

1 COMMITTEE ON ECONOMIC DEVELOPMENT

2 CHAIRPERSON VALLONE: They're listening,3 they're watching.

4 JONAH DANIEL: [laughs] She's a huge part 5 of making sure that, you know, we're able to, you know, get through without any issues, and make it to 6 those, you know, 21 key vendors that are loading up 7 8 our truck with the produce and really a high quality 9 produce. As a matter of fact, we've been serving the pantries and the clients and about 93 to 96% of them 10 11 are saying that it's high quality, it's great 12 variety, and it's meeting their needs, but, um, in 13 addition to the food that we're picking up from Hunts 14 Point, I also kind of wanted to take this moment to 15 highlight some of the technical support that it might 16 offer. I know that there was talk today about the 17 rail and barging. So, City Harvest through our 18 coalition work are also connected to vital Brooklyn, 19 and some of the conversations that are happening 20 there around the Central Brooklyn Food Co-op and the 21 possibility is there. We also pay a lot of attention to the possibilities and liability of the Good Food 2.2 23 Purchasing Program, and it was exciting to hear that brought up because a lot of that can really support 24 some of the, um, some of the infrastructural barriers 25

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2	that evolve with possibly having some sort of
3	operation in Central Brooklyn because there's simply
4	as they say, there is not enough cold storage space
5	or all those other type of barriers. So, really the
6	success of Hunts Point is really hitting so many
7	different parts of that food cycle. It's getting
8	people food at food access points, distribution,
9	processing, and also at food recovery for the
10	pantries and the-and the soup kitchens at shelters,
11	and also technical support for different geographies
12	across our city that are trying to bring in product
13	and for the city to actually source more product for
14	potentially a good food purchasing program. So, I
15	still would like to say that City Harvest would
16	really welcome the city paying close attention to the
17	liability of Hunts Point Market. We're long-term,
18	long time supporters. We've been working with them
19	for 35 years, and, um, we're excited to be a part of
20	that conversation.
21	CHAIRPERSON VALLONE: You could tell
22	you're passionate about it since you didn't even read
23	any of your notes. So, I could tell that you're
24	[laughter] right on it, right ont that. So, we
25	

1COMMITTEE ON ECONOMIC DEVELOPMENT1452appreciate that. Council Member Cornegy, did you have3any comments for this panel.

4 COUNCIL MEMBER CORNEGY: Yeah, thank you, Mr. Chair. So, when we-when we think about economic 5 development, we generally don't think about how we 6 7 trickle down and the importance of what it means to 8 food insecurity in the city. So, from Food Bank and, 9 um, the organizations like it that provide these services, it's really refreshing. I wish everyone 10 11 had stayed to hear how important, you know, the viability not only from an economic development 12 13 standpoint of the Hunts Point Market, but to the 14 people on the ground that organizations like you food 15 source from and actually service. So, in-in I want 16 to say in my district, which is Bed-Stuy and Crown 17 Heights, both organizations do tremendous work in. Ι 18 see Keith Carr in the audience who on the ground has 19 done so much for food security in Bed-Stuy and we 20 often don't put the two together though. So, we often think of economic development and viability 21 monetarily of places like the Hunts Point Food 2.2 23 Market. We don't think about its relationship to food insecurity in the city. So, thank you for 24 pointing that out, but again, I wish that EDC was 25

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2	here to hear. I know they're here and they're
3	watching, but I wish that they could have really
4	heard that testimony because I think it's essential
5	to those families who are living below the margins.
6	In my district in particular, um, while, you know,
7	we're the epicenter of gentrification, um, and
8	displacement, unfortunately we see that our food
9	pantries are getting less and the lines are getting
10	longer, and there are more families who are in need
11	of this service. So, you know while I guess, you
12	know, 89% of this hearing was about the economic
13	viability, um, we don't-we also-we also don't think
14	about, you know, the food insecurity portion of it
15	and organizations like both of yours that are doing
16	so much to make sure that we-that we force that in a
17	way that it helps families, um, who need it through
18	non-profit work. So, I just wanted to point that
19	out, and—and thank you for the work that you do in my
20	community, across the city in the five boroughs, but
21	in particular in Bed-Stuy and Crown Heights.
22	JONAH DANIEL: I think we're both in your
23	committee so [laughs] thank you.
24	COUNCIL MEMBER CORNEGY: Absolutely,
25	absolutely. So, I didn't know your
I	

1	COMMITTEE ON ECONOMIC DEVELOPMENT 147
2	CHAIRPERSON VALLONE: [interposing] I
3	think you guys came and talked that out. [laughter]
4	COUNCIL MEMBER CORNEGY: I swear to God I
5	had no idea that he was working-but I know that you
6	do, honestly that you do-that you do excellent work
7	for-for the other constituents who are in vital-in
8	vital need of your services.
9	JONAH DANIEL: Thanks.
10	CHAIRPERSON VALLONE: Alright. Anything
11	else you guys want to close with? With that, I want
12	to thank everyone for working and helping out to
13	making today's hearing such a success. Again, thank
14	you to Alex, Emily Johnson and then Council Member
15	Cornegy for staying, and it ends right here. Thank
16	you everyone. [gavel]
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CERTIFICATE

World Wide Dictation certifies that the foregoing transcript is a true and accurate record of the proceedings. We further certify that there is no relation to any of the parties to this action by blood or marriage, and that there is interest in the outcome of this matter.



Date _____ December 1, 2019