CITY COUNCIL CITY OF NEW YORK -----Х TRANSCRIPT OF THE MINUTES Of the TASK FORCE ON BQX ----- Х May 30, 2019 Start: 11:00 a.m. Recess: 3:26 p.m. HELD AT: Council Chambers - City Hall B E F O R E: CARLOS MENCHACA Chairperson COUNCIL MEMBERS: Costa G. Constantinides Laurie A. Cumbo Mark Gjonaj Antonio Reynoso Ydanis A. Rodriguez James G. Van Bramer World Wide Dictation 545 Saw Mill River Road - Suite 2C, Ardsley, NY 10502 Phone: 914-964-8500 \* 800-442-5993 \* Fax: 914-964-8470

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## A P P E A R A N C E S (CONTINUED)

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[Sound check] This is a test. Today's date is May 30, 2019. This is the committee hearing on the BQX Task Force being recorded by Sergeant-at-Arms Alan Lopez.

[pause]

7 Buenos Diaz. CHAIR MENCHACA: We're 8 gonna get started in just a minute. I want to make 9 sure if everyone can just take their seats. We good, 10 Buenos Dias, everyone. Real excited that you veah. 11 are all here today at the City Council Chambers. My 12 name is Carlos Menchaca, New York City Council Chair 13 of the Task Force of the and I am pleased to welcome 14 all of you here today. This is the first public 15 hearing at the New York City Council through this Task Force on the proposed Brooklyn Queens Connector. 16 As you all know and have stickers, some of you on 17 18 your chests, called the BQX. The Task Force on the 19 BQX was formed by Speaker Johnson and myself to shed 20 light on the planning process for the proposed 21 streetcar system and to provide a venue for public 2.2 feed back on this project. We're gonna hear a lot 23 about origin stories today and I think this is a 24 really important point to make in the origin story of this Task Force that really what I wanted to do and 25

2 the Speaker has been so strong on transportation and 3 really making sure that the voices of the people were 4 heard when we think about transportation City wide is to actually look at this corridor and understand the 5 transportation needs along this corridor from the 6 7 people themselves and that's what we're gonna be 8 hearing today. We will hear that testimony from you 9 and the City agencies who will be presenting today who have been most involved in the planning process 10 11 for the BQX, the New York City Economic Development 12 Corporation and the New York City Department of 13 Transportation. They will both be here today 14 testifying. We also look forward to the public 15 testimony from those who have been involved in the 16 planning process thus far, transit experts as well as 17 the residents who will be mostly affected by the 18 proposed project. A project of this scale, a 19 permanent reallocation of public streets along the 20 Brooklyn and Queens waterfront requires both the 21 expert knowledge of engineers and planners and the 2.2 intimate knowledge of local stakeholders about their 23 community. This hearing should be an opportunity for residents to learn more about the proposal and how 24 they can be more involved in the planning process, 25

civic engagement, civic engagement. This hearing is 2 3 also an opportunity for decision makers, including 4 the City agencies here today and my fellow Council Members along the corridor to hear from their 5 constituents about what matters most to them along 6 7 this corridor as we look at the transportation needs. 8 The proposed 11-mile route affects many of the 9 waterfront communities between Red Hook and Astoria and I will say that since the park was once part of 10 11 the BQX proposal and is no longer there but still remains as part of the conversation as a need for 12 transportation along this corridor. Residents want 13 14 answers to how this proposal will affect their daily 15 lives and what changes they should expect with the 16 introduction to the BQX in their own communities. Ι 17 expect many people from the public to voice their 18 support or their opposition of the project today but 19 above all else I hope that there's an opportunity for 20 everyone to leave here today with the facts of the 21 proposals themselves and I'll repeat that. I want everyone to leave with a sense of the facts of the 2.2 23 proposal being discussed today. The agencies are here today to provide: 1. A rationale for the 24 proposed streetcar system in this portion of the 25

2 waterfront, 2. The most up-to-date status of the planning process for the BQX, and 3. How has the 3 4 proposal changed during the community engagement process? There's a long road between now and the 5 eventual vote by the City Council on this project, 6 7 that's for sure, but the information we gather here 8 today from the agencies and the feedback provided by 9 the public will help us here at the City Council to inform our own deliberations about this ULURP process 10 11 that is on it's way. I want to thank EDC and DOT who 12 are providing testimony today and all the committee 13 members that I'll name later in the process and thank all the members of the City Council who are here 14 15 today, Jimmy Van Bramer from Queens, Antonio Reynoso 16 was here. He'll pop back in. There's another 17 Transportation hearing happening over there on the 18 other side and again, I want to say thank you to all 19 for being here. I hope you leave being heard. We 20 have a lot of people who are testifying so we're 21 gonna move to the clock so we can get a sense of your 2.2 testimony today and the first, we're gonna actually 23 move to, directly to the administration. We can get the administration on for the first panel. We will 24 25 be asking for Mr. Seth Meyers from EDC, Will Fisher,

2	EDC, Rebecca Zack from the DOT and Chris Hrones from
3	the DOT. Please make your way up and we're gonna
4	swear you in first. Hey Chris, good to see you.
5	COUNSEL: Would you all please raise your
6	right hands. Do you swear or affirm to tell the
7	truth, the whole truth and nothing but the truth in
8	your testimony today and to respond honestly to
9	Council Member questions? You may begin your
10	testimony.
11	CHAIR MENCHACA: Make sure that the red
12	light is on, Seth.
13	SETH MYERS: Much better, the red light
14	helps. Thank you.
15	CHAIR MENCHACA: You should repeat the
16	first good morning.
17	SETH MYERS: I will, thank you, good
18	morning, Buenos Dias, Chair Menchaca, Council Member
19	Van Bramer, members of the BQX Task Force. My name
20	is Seth Myers and I'm an executive vice president and
21	director of project implementation at the New York
22	City Economic Development Corporation or EDC. I am
23	pleased to testify before you on the Brooklyn Queens
24	Connector or BQX streetcar project. I'm joined today
25	by my colleague, Will Fisher. He's a senior project
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manager on EDC's government and Community Relations 2 3 Team and our colleagues at the Department of 4 Transportation, Rebecca Zack, Assistance Commissioner for Intergovernmental Affairs and Chris Hrones, 5 Director of Strategic Transit Initiatives. New York 6 7 City is known for its unique and successful culmination of mixed-use communities, walkable 8 9 street, great public spaces, premier cultural and educational institutions and job centers including 10 the financial district to Mid-town Manhattan. 11 Much 12 of its notable success is directly attributed to past 13 investments and transportation, most of which were Manhattan focused and helped support the City's 14 15 evolution over the past century. New York City also 16 has a long history of embracing innovative 17 transportation technology from the steam powered 18 ferry to elevated trains to a network of cutting-edge 19 bridges and tunnels and one of the world's most 20 extensive subway systems. These infrastructure 21 innovations continue to be the backbone of the City's They fuel economic growth, connect 2.2 economy. 23 neighborhoods and create opportunities where none had existed. It is indisputable that today's 24 economically thriving New York City would not exist 25

without this vast multi-faceted and complex mass 2 3 transit system but it is critical to note that there 4 remain serious gaps in connectivity. While the current bus networks help link gaps and subway 5 service and other new forms of transit like City Bike 6 7 or NYC Ferry have been implemented, there is 8 certainly more we can do to invest in transit 9 infrastructure. We must continue to close these gaps for the City's continued development and commuting 10 11 needs. Manhattan remains the single largest 12 employment hub in the region, yet an increasing 13 number of businesses and residents are opting to set 14 up shop or live in neighborhoods in the other four 15 boroughs. This presents both an immediate need, an 16 unprecedented opportunity to develop new modes of 17 transit that are cost effective, efficient and 18 inclusive. Every day EDC works on projects with the 19 goal of making the City fairer today and stronger 20 tomorrow. Aligning economic development with the 21 City's overall mass transportation network is a 2.2 critical strategy to accomplish this goal. That is 23 why we believe in making strategic new investments that reflect the economic realities of today and the 24 25 years to come and not the 100 years prior. For over

2 a century the MTA subway system has functioned as the 3 lifeblood of the City by ensuring New Yorkers could 4 get from point to point. While our subway was 5 designed to support a Manhattan centric economy, thriving new residential and economic hubs have 6 developed across the City and this growth can be 7 8 acutely seen along the Brooklyn Queens waterfront. 9 This vast growing corridor is home to 300,000 jobs and over 400,000 residents, including nearly 40,000 10 11 New Yorkers living in public housing. As these 12 numbers continue to grow and as new job centers 13 emerge in the outer boroughs, the City must prepare 14 to accommodate this growth responsibly and equitably. 15 Recognizing the value of connecting over a dozen 16 waterfront neighborhoods along the Brooklyn Queens 17 waterfront, the de Blasio administration has made 18 important investments in transit options that better 19 link these communities to each other and to the rest 20 of the City. Just last year, EDC completed 21 implementation of the NYC Ferry system to 2.2 neighborhoods with few existing transit options. 23 These include Western Astoria, Red Hook and Long Island City and earlier this month we launched a new 24 25 route to the Brooklyn Navy Yard, an emerging job

2 center. Stretching from the Rockaways to the East 3 Bronx, our water born transit system has already 4 served close to nine million riders. Like NYC Ferry, the Brooklyn Queens Connector is intended to stitch 5 together the gaps left by the subway system, 6 7 prioritizing connections within and between boroughs 8 outside of Manhattan and improve commuting options 9 for residents. This proposed state of the art zero emission streetcar will run 11 miles from Astoria 10 11 through downtown Brooklyn and ultimately to Red Hook. It will connect dozens of diverse neighborhoods 12 across 13 subway routes, over 30 bus lines, 10 ferry 13 14 landings and dozens of City Bike stations. For 15 residents along its route, it will be a game changing mode of transportation. In addition, the BQX's 16 17 presence is expected to generate over \$30 billion in 18 economic benefits over 40 years indicating a strong 19 return on its investment. This investment equates to 20 greater neighborhood connectivity and increased 21 integration with the existing public transit system. This will, in turn, boost access to the many parks, 2.2 academic institution, job opportunities and cultural 23 centers within the evolving corridor. Moreover, the 24 BQX has the potential to reduce average commutes by 25

as much as 14 minutes at full buildout. 2 That means 3 that New Yorkers will spend less time stuck in 4 traffic and tunnels and more with friends and family. 5 Since the proposed BQX streetcar was announced in 2016, EDC and the Department of Transportation have 6 7 been hard at work studying critical elements such as 8 infrastructure, feasibility, design, construction, 9 all needed to bring it to life. Simultaneously, we have been in continuous conversations with New 10 Yorkers about this new mode of transit. We have had 11 12 more than 150 engagement touch points that yielded 13 indispensable feed back and we look forward to more 14 engagement in the very near future. Our collective 15 work informed a conceptual design report released last summer which represents approximately 5% of the 16 17 overall project design. This report details 18 engineering and design feasibility, potential impacts 19 on communities, cost of construction and the economic 20 benefit that the BQX stands to deliver. Following 21 the completion of the study, our current estimate of the project costs is \$2.7 billion. Approximately 2.2 23 half of the capital budget \$1.3 billion, would be generated through a financing strategy called value 24 capture. Value capture is a mechanism that dedicates 25

2 a portion of the modest increase in property tax 3 revenue collected brought about by the infrastructure 4 improvements to pay for those investments. Regarding 5 the additional funding need, the City anticipated pursuing federal funding for the project and we are 6 7 following all the requisite processes to make this a 8 qualifying and competitive project. Starting this 9 fall, New Yorkers will continue to have additional opportunities to provide input on the BQX and help 10 11 further define the project's development. Over the 12 next year the City in partnership with our 13 engineering consultant, VHB, will complete an 14 environmental review which will examiner impacts and 15 potential mitigations as well as alternatives to the project such as bus rapid transit or BRT. 16 17 Additionally, the work will further analyze project 18 delivery methods such as the design build process in 19 addition to operations, implementation and phasing. 20 While we understand the critical need for investment 21 in the City's current transit system, we also need to 2.2 prioritize proactive planning for our growing 23 population and future generations of New Yorkers. Ιt is imperative that we take action to diversify 24 transit modes today to strengthen the City's economy 25

2 tomorrow. Thank you for your attention. My 3 colleagues from DOT will now provide their testimony, 4 after which we are happy to take questions.

5 CHRISTOPHER HRONES: Good morning, Chair Menchaca, good morning Council Member Van Bramer. 6 Μv 7 name is Christopher Hrones. I'm Director of 8 Strategic Transit Initiatives for the DOT. I'm 9 joined today by Assistant Commissioner for Intergovernmental and Community Affairs, Rebecca 10 11 Zack, to my left and we are honored to be here on 12 behalf of Commissioner Trottenberg together with our 13 colleagues from EDC to provide this testimony and 14 address your questions as they may relate to DOT's 15 supporting role in this BQX project. DOT has been 16 assisting EDC with the planning and conceptual design 17 of the BQX. We are excited to be part of this 18 project that would on the one hand offer improved 19 mobility and access for thousands of New Yorkers and 20 on the other hand provide additional opportunities to 21 transform our streets, not only prioritizing transit 2.2 but also making the work better for bicyclists, 23 pedestrians and other users. With the rapid surface transit investment in this corridor, the City would 24 compliment many of DOT's key initiatives, including 25

Vision Zero and our recently initiated Better Buses 2 3 Action Plan. DOT has been working and will continue to work with EDC on determining how the BQX would fit 4 5 into and function within a constrained urban street environment. We view the development of a major 6 7 rapid transit service along this corridor as not only a challenge but also an opportunity to reenvision how 8 9 our streets in these neighborhoods can be transformed into spaces that prioritize transit, pedestrians and 10 11 bicyclists over automobiles. DOT continues to 12 innovate in our street management approach by 13 implementing new designs that make walking biking and using transits safer and more efficient and we're 14 15 currently in the process of implementing a few types 16 of new designs that we would build upon in this BQX 17 project. These include on the one hand shared 18 streets, secondly projects that limit or restrict 19 traffic such as our pilot truck and transit priority treatment on 14<sup>th</sup> Street and third, physically 20 protected transit lanes that we will be piloting this 21 year with up to two miles of bus lanes in the 2.2 23 planning. The BQX would involve extensive application of these approaches along a densely 24 populated 11-mile corridor. With the currently 25

proposed BQX alignment, DOT and EDC would provide 2 3 direct routing between major destinations and a high 4 level of transit priority while also maintaining the functionality and safety of the streets on which it 5 runs. We've had great success on many corridors 6 7 around the City reconfiguring our roadways to provide more space for pedestrians, bicyclists and transit 8 9 and improve safety for all users. Indeed, this is one of the primary ways in which we have been able to 10 11 reduce serious injuries and fatalities and make 12 process towards Vision Zero. We would integrate many 13 of our key Vision Zero tool that we employ to reduce 14 fatalities and serious injuries into the BQX project. 15 These include sidewalk extension and medians, traffic 16 calming through lane reduction and limiting of 17 through traffic. New transit stations themselves 18 would decrease pedestrian crossing distance either by 19 expanding sidewalks or creating accessible median 20 refuges. Replacing general traffic lanes with dedicated streetcar lanes would have a traffic 21 2.2 calming effect. Finally, with some of the proposed 23 street designs we would discourage cut through traffic resulting in lower traffic volumes and speeds 24 particularly on residential streets. Calming traffic 25

2 also improves bicycle safety. As the project 3 progresses, we will develop more detailed bicycle 4 designs that ensure that bicyclists can safely negotiate in-street tracks as they do in many North 5 American cities and around the world. Although a 6 7 streetcar would be an unfamiliar mode for many New 8 Yorkers and require some adjustment, we believe the 9 project would contribute to the overall safety of our In addition to cutting edge street design, 10 streets. 11 BQX would require innovative curb management. The BQX serves multiple commercial corridors which would 12 13 continue to have goods and passenger loading needs. 14 Building on existing DOT programs, we look forward to 15 continuing to work with local business communities on 16 innovative approaches such as off hour deliveries, 17 loading on cross streets and even bicycle delivery 18 programs. At DOT we are currently stepping up our 19 efforts to improve bus service in New York City. Our 20 Better Buses Action Plan aims to speed up buses by 25% by 2020 and increase reliability. We will 21 2.2 accomplish this through various forms of transit 23 priority treatments, dedicated additional enforcement and by coordinating our efforts with MTA's borough 24 bus network redesigns which will reconfigure bus 25

routes in an effort to improve service and reverse 2 3 negative bus ridership trends. With BQX, the City 4 would provide an important addition to surface transit in key sections of Queens and Brooklyn and 5 compliment an improved bus network. The BQX would 6 7 neither merely replace bus routes nor run totally 8 independently of them. Instead, we are committed in 9 the future to integrating the new service with buses and subways in a way that fully optimizes transit in 10 11 this part of the City and of course, fare integration with MTA which including free transfers would also be 12 13 an essential component of making the BQX a success. 14 In conclusion, the BQX is an innovative, forward 15 looking transportation investment in a key growth 16 corridor that would improve mobility for thousands of 17 New Yorkers. The project would advance DOT's mission 18 to provide for the safe, efficient and 19 environmentally responsible movement of people and 20 goods in the City of New York. We look forward to 21 continuing to support EDC in this project. Thank you very much. 2.2

CHAIR MENCHACA: Thank you, thank you,
Chris and thank you both for your testimony. We have
two members of the Council that I want to recognize

2 for questions. I'm gonna start with a few questions 3 before I go through my list to respect, I know 4 there's a few hearings today and I want to make sure that they can get their questions in but I'm gonna 5 start with the origin and cost of the BQX concept as 6 7 was proposed and what I really want to understand is 8 what, what was the origin and the concept for the 9 light rail along this corridor, this specific corridor and what agencies and non-governmental 10 11 partners were initially consulted to birth this 12 concept and idea. Can you walk through that a little 13 bit?

14 Sure, thank you, Council SETH MYERS: 15 Member. You know, I think we have long looked at, as 16 well as our colleagues at DOT, areas of the City that 17 are, you know, underserved by transit and would 18 benefit by better connections. That's in part why we 19 launched initiatives like NYC Ferry to better connect 20 a lot of these waterfront neighborhoods, both with 21 each other and with other job centers, including 2.2 Manhattan or like Sunset Park or Brooklyn Navy Yard 23 where we're looking to support industrial jobs in quality neighborhoods there. Particular to the 24 25 streetcar, there was a group of both community and,

you know, local owners and residents along the 2 3 alignment that grouped together and came up with a 4 proposal for this streetcar notion. It was something that was discussed with City Hall and Deputy Mayor 5 Glen and then EDC was asked, along with DOT, to help 6 7 evaluate this for its feasibility. We took a look at it and over several months' time said that there were 8 9 portions of the proposal that made a lot of sense and helped in alignment with our goals bridge some of 10 11 those existing transit gaps and help better connect 12 those communities and there were other parts of it 13 that we didn't think were feasible and required some 14 modifications and, you know, whether that's analysis 15 around ridership or cost or that's specific to the 16 actual alignment and streets that they chose to run 17 the streetcar along and made a series of significant 18 modifications to the proposal that results in kind of 19 what you have today. 20 CHAIR MENCHACA: Do you have any sense of 21 timeline on when the City first started working on 2.2 the BQX and the proposal? 23 SETH MYERS: Council Member, I believe it was in 2016 that we first started working on this 24

1 TASK FORCE ON BQX 23 2 with our first of what we call the rapid assessment 3 phase.

CHAIR MENCHACA: Okay, and just so I 4 could get a sense of it, I'm kind of hearing two 5 different pieces and this is all important. This is 6 7 gonna kind of build into a larger, kid of narrative here, but what I'm looking for are different pieces 8 9 that kind of started the questions about the corridor itself and the needs and you speak to the needs. 10 Are 11 there specific moments that came out of studies that showed need, high need here in this corridor and can 12 13 you point to those studies and maybe this is more of 14 a DOT question for transportation but I'm looking to 15 that and when that kind of started the conversation 16 or was the BQX concept really an offering of this 17 group that you mentioned?

18 SETH MYERS: It's an excellent question, 19 Council Member, and if I could just continue first 20 and then I'll happily yield to my DOT colleagues. 21 You know, we look at jobs and economic growth and residential growth and this is one of the fastest 2.2 23 growing corridors in the City. We've seen enormous development. We've seen enormous growth and emerging 24 job centers and hubs as people choose to locate their 25

businesses, whether that's larger or smaller in these areas. That's exactly the type of analysis that we did that concluded that we needed a very robust expansion of the ferry network here and so in terms of meeting those goals for connections, that's very much in line with what we had, you know, for the longer term been planning.

9 CHRISTOPHER HRONES: Yeah, I would just add that from our perspective, I mean, I think we're 10 11 on the same page with EDC about this being sort of a 12 unique corridor that's growing fast that we expect to 13 grow in the future that doesn't have great existing 14 transit connections all along the corridor. In terms 15 of, like some of the studies we've done in 16 determining SBS roots for instance, we tend to focus 17 more on, you know, a number of factors but one of the 18 big things is existing ridership looking, you know, 19 obviously working with MTA on that project, looking 20 at what are their bus routes that have high ridership that have continuous corridors with the potential to, 21 2.2 you know, in a fairly short order, put in some 23 meaningful bus priority measures. The BQX corridor, I'd say, is a little bit of a different beast. 24 It's 25 a little less continuous. You know, this project is

2 a little bit of a different approach. It's looking 3 more towards the future as opposed to addressing 4 existing capacity issues so that's kind of where we 5 come at it from.

CHAIR MENCHACA: Okay, I'm gonna wait for 6 7 some, there's some juicy stuff that we're gonna 8 unpack later but I'm gonna stay on costs here. Has 9 the administration hired consultants in this time since 2016 that were directly connected to the BQX 10 11 proposal? If you can kind of give us a sense of 12 those consultants, the costs and the price. I want 13 to get a sense of how much was spent thus far on the 14 BQX with consultants and then on the other side, any 15 kind of inhouse costs for people on team, if that's 16 been measured at all both from DOT and from EDC.

17 SETH MYERS: Thank you Council Member. 18 We have a, we've spent a good deal of time taking a 19 look at both the feasibility of the initial proposal 20 kind of making it our own, if you will, making those 21 modifications I talked about and then developing more details around both the ridership, financial and cost 2.2 23 models involved with the project. Over the three phases of work which would be the initial assessment, 24 a phase one and a phase two which resulted in the 25

1 TASK FORCE ON BQX 26 August report that we put out last summer. 2 We've 3 spent about \$7.5 million to date and that's using a 4 series of outside consultants around engineering studies, transit analysis, ridership analysis, doing 5 some of the detailed cost estimates as well as the 6 7 financial and growth modeling. 8 WILL FISHER: And I would just add 9 Council Member that those were funded by EDC's selffunds, not from City capital or another source like 10 11 that. 12 CHAIR MENCHACA: Wait can you, I'm sorry, can you repeat that one more time. Those are what? 13 14 WILL FISHER: So it's funding what is 15 called EDC's self-funds, so the funding allocated 16 there, the \$7.4 million that Seth referred to is not 17 coming out of the City Council budget. 18 CHAIR MENCHACA: Got it, so this is self 19 EDC 20 WILL FISHER: It's the corporation's 21 funds [Inaudible]. 2.2 CHAIR MENCHACA: Corporation funds and 23 these are essentially the revenues that you collect from all the properties that you have within the EDC 24 portfolio. 25

2 WILL FISHER: Correct. 3 CHAIR MENCHACA: And that's EDC's it's 4 \$7.5 million and then can DOT talk a little bit about 5 your, your costs on your side? 6 CHRISTOPHER HRONES: Sure, our costs 7 would be solely staff costs. I don't have a figure 8 in front of me. I will say that at this moment we 9 have myself pretty much fully devoted to the project and then we bring in other staff as needed to work on 10 11 the project and I think, you know, probably having 12 that pattern has persisted since the project started 13 with different people and I can certainly get you the 14 figures in terms of the actual cost breakdown if 15 you'd like them but staff based. 16 CHAIR MENCHACA: Yes, please, and on 17 EDC's side as well, a breakdown of the \$7.4, if 18 that's something that you can get within the hearing, 19 it would be great but a breakdown of the \$7.4. Т

know there was a hired consultant that came in from

of do a line item, that would be great to kind of

of the infrastructure and it sounds like

[Inaudible]

Canada maybe so there's other folks. If you can kind

just see the infrastructure. We want to get a sense

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CHAIR MENCHACA: And you got it, okay. REBECCA ZACK: See if I can get it. CHAIR MENCHACA: You'll see if you can get it, awesome, great. I'm gonna pause my cost questions and then hand it over to Council Member Reynoso for the first set of questions with a clock of three minutes.

9 COUNCIL MEMBER REYNOSO: Thank you Chair and thank you all for being here. I want to ask some 10 11 more general questions because I think a lot of the 12 concern that folks have related to this project, if 13 they have any concerns are very basis questions that 14 need answers. A lot of folks are concerned about the 15 cost of what a BQX project would amount to. I think 16 it's \$3 billion at this moment and how we would get 17 that money in the City to actually build this out and 18 the timeline by which this would be built is another 19 concern and then the last one is alternatives. A lot 20 of folks believe that if the DOT decided they wanted 21 to build out a SBS system with a dedicated route for 2.2 buses, the same way we would take streets on for the 23 BQX, removing parking and just allowing for there to be an express SBS. That could be an alternative 24 that's more short term and more cost effective so can 25

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2 you just talk to me about how much you think this
3 project would cost, how you would get the financing
4 for it and why a SBS alternative, for example, would
5 be something that you don't believe can do the same
6 things? Thank you.

7 SETH MYERS: Council Member, thank you 8 for the question. It's an important one to go 9 through. If it's all right with you, I'll try to take a shot at answering your questions around the 10 11 cost of the project and how we arrived at that 12 figure, the mechanism that we propose to pay for it 13 and then I'll ask my DOT colleagues to talk a little 14 bit more about SBS as it relates to options to 15 address bridging some of these gaps.

16 COUNCIL MEMBER REYNOSO: Before you 17 start, cause I only have three minutes, I want to 18 ask, I just want to say one thing is that I represent 19 Williamsburg, a portion of the route here. We're 20 going to see an increase in population of over 100,000 people I believe within the next three years. 21 According to the 2005, 2006 rezoning they said it was 2.2 23 a significant increase in the North Brooklyn area. We have a very limited amount of transportation in 24 the waterfront as you can see, the ferries which I 25

2 think are over subsidized are a big problem for me but even the ferry this weekend, folks are waiting 3 4 one hour to be able to move to, let's say, far Rockaway to go to the beach and so forth. The out 5 train, you have to wait for three trains. Before you 6 7 can get on the out train during rush hour, going and 8 coming, it's not a convenient route. The G-train is 9 a short train that to this day I don't understand why the MTA still hasn't made it a full eight cars and 10 11 opposed to the six that it currently exists and all 12 these cases, unreliable with time, the cleanliness is 13 an issue and this is something I want to take very serious, an alternative to transportation in an area 14 15 that I think has a lot of people that are continuing 16 to move in with a limited amount of transportation 17 options but in taking it serious, I want to make sure 18 that I ask you the right questions which come down to 19 cost and alternatives so, there you go, that's my 20 time.

SETH MYERS: Good use of time, sir. I couldn't agree with your assessment more and I think that speaks to exactly what we're here to talk about. You know, looking at the level of growth and it may be acutely felt in places like Williamsburg where

there's both a lot of growth and it's happening 2 3 quickly and, you know, I don't want to get into the 4 definition exactly of a well-served or poorly-served neighborhood but broadly speaking, you know, you list 5 the number of transits, options that you have today 6 7 between the L, the G, the ferry and many other 8 neighborhoods would be happy or happier to have even 9 some of those but exactly to your point sir, you look at the diversity of options that you have and there 10 11 still is more need, more need for more choices and 12 options that better reflect exactly how people make 13 their way to their destination be it the job or off to go to a recreational area so I think it's well 14 15 said and it's a good point and we're always trying to 16 both work on more options and better connections to 17 the existing ones. For cost, our cost estimate ended 18 up at a \$2.7 billion estimate and that was on the 19 final or the current proposed alignment that we're 20 gonna go into our environmental impact statement with 21 which is the 11-mile route running from Red Hook up We arrived at that number based on a 2.2 to Astoria. 23 series of assumptions about, you know, how much track we'd have to build, where we'd have a train yard, how 24 many vehicles we'd need to purchase to operate the 25

fleet, the amount of utilities we'd have to relocate 2 3 and who would pay for those and some of the major 4 distinctions between previous estimates which were around \$2.5 billion but for a larger, a 16-mile route 5 with the removal of Sunset Park from the initial 6 7 proposal was really due to being more conservative around carrying escalation numbers, accounting for a 8 9 2024 construction start with a completion in 2029 so we moved up the numbers to allow for a longer 10 11 construction period and happening later. We factored in higher contingency rates to reflect the amount 12 13 that we know or more accurately don't know around 14 conditions that were likely to come into and factored 15 in more specifics around some of the bridge costs, some of the potential to acquire private property and 16 17 deal with the unknowns that we may encounter like remediation or hazardous materials under the earth. 18 19 In terms of paying for it, that's where we again were 20 very conservative in coming up with a value capture 21 analysis. We projected that the BQX, the addition of 2.2 more transit options in the streetcar mode would 23 create a \$1.3 to \$1.4 billion additional revenues that the City would collect over 40 years. 24 That's about 1.8% increase over residential values and 2% on 25

commercial over 40 years and while initially there 2 3 was hope or even expectation that the value capture 4 could pay for the entire project itself, I think we were extremely conservative in the way we looked at 5 the value analysis. We were consistent in not having 6 7 any other associated land use actions with the BQX so 8 there are no additional rezoning or City actions that 9 would cause more or additional growth or value to be caused and that leaves us with a gap between what we 10 11 think the value capture model earns us and what we 12 think it would cost for the project to be delivered 13 and for that we need to seek additional funds to address that and we are talking with the federal 14 15 government around funds. That's gonna be one of the important steps in pursuing the EIS. 16 That's a 17 prerequisite as well as advancing our design to make 18 our case around the transit benefits to the federal 19 government for the remainder of the funds. For 20 alternatives, to your third question, our EIS does 21 plan to look at a BRT or bus rapid transit as a real 2.2 alternative to the streetcar and I'd ask Chris or 23 Rebecca to talk a little bit about how BRT or SBS may fit in as an alternative and perhaps a little bit 24 about the differences between those two. 25

2	CHRISTOPHER HRONES: Sure, I guess what
3	I'll say is that as part of the technical analysis
4	that was done for this study, there was sort of a
5	screening of all potential modes. It's kind of
6	standard practice when you look at a corridor to look
7	at all potential modes, not just BRT and streetcar
8	but things like subway and aerial tram and, you know,
9	some of those were screened out pretty quickly just
10	due to costs and impact.
11	COUNCIL MEMBER REYNOSO: I hope
12	helicopter isn't part of that.
13	CHRISTOPHER HRONES: I'd have to look but
14	you're probably right. I don't think we went, they
15	went that far. At the end of the day, not the end of
16	the day but as a result of that initial assessment,
17	it was found that streetcar was the preferred option.
18	However, a bus rapid transit option was identified as
19	kind of the second ranking one and one that was
20	worthy of further exploration so as part of, as Seth
21	mentioned, as part of the EIS we look forward to and
22	were required to study alternatives to what our
23	preferred concept is right now and we look forward to
24	digging deeper into a potential bus option.

1	TASK FORCE ON BOX 55
2	CHAIR MENCHACA: Chris, can you tell us,
3	you said you pulled from what, you pulled that
4	something was ranked, the BQX was ranked first, the
5	light rail was ranked first and then BRT ranked
6	second. Is that a DOT study that you're pulling it
7	from?
8	CHRISTOPHER HRONES: No, that was part of
9	the EDC contracted work that was done.
10	CHAIR MENCHACA: And that's already
11	happened?
12	CHRISTOPHER HRONES: Corrected, their
13	initial study.
14	CHAIR MENCHACA: And when did that
15	happen?
16	CHRISTOPHER HRONES: It would probably
17	have been somewhere in 2017, 2016 or 2017.
18	CHAIR MENCHACA: 2017, is that a report
19	that we can get, that the Committee can get?
20	CHRISTOPHER HRONES: I would have to
21	defer to EDC on that.
22	WILL FISHER: Yes, absolutely, Council
23	Member we can share the, we can try to see what other
24	information we have to be able to share with you all
25	on specific mode comparison. The report that we
	1

released in August does have a high level comparison 2 3 of modes, everything from the streetcar to bus rapid transit to other sorts of services but we can see 4 what other information that's more in depth beyond 5 the report that we can share with you. 6 7 CHAIR MENCHACA: Okay, that would be I'm gonna hand this over to Council Member 8 great. 9 Van Bramer from Queens and we have been joined by

10 Council Member Costa Constantinides.

11 COUNCIL MEMBER VAN BRAMER: Thank you 12 very much, Chair, and I want to first start off by 13 welcoming a lot of friendly faces that I see are in 14 the audience from Queensbridge, Ravenswood and 15 Astoria houses in particular in Queens. Great to see so many great New Yorkers in the people's house and 16 17 it is my honor and privilege to represent so many of 18 you in the Council. I just want to say at the 19 outset, I believe clearly there's a need for more and 20 better transportation options. I think all of us can 21 agree on that. We want better mass transit options particularly for our residents in public housing and 2.2 23 that's important to me. I think that's important to everyone in this room. I have some questions just 24 about the administration's commitment to this because 25

2 as the Chair alluded to, we've been talking about it 3 for a few years. There've been some changes along 4 the way and I just want to know if we're gonna keep talking about it or if something's gonna happen 5 because I don't want anyone to have any false 6 expectations, so I have a few questions. 7 I'll ask 8 them in sort of rapid-fire successions as well so I 9 can meet my timeline and then maybe you can share some of the answers. One is the federal contribution 10 11 here that we think is necessary and that's a change 12 from the beginning and I understand that plans change 13 all the time but while we, I will speak for myself, I will hope and pray and work to make sure that there's 14 15 a different occupant of the White House in two years, the current occupant is not necessary the most 16 17 friendly to New York City, ironically enough. How do 18 you anticipate overcoming that barrier if in fact we 19 continue to have a hostile occupant of the White 20 House and yet we require federal funding to actually 21 make this a reality? The second, and I was 2.2 interested in what you just said about the EIS, and I 23 think DOT said that BRT is an alternative, your second choice but as an alternative. Is it possible 24 that after the EIS is completed you'll come back and 25

2 say, well, you know, I actually took a look at this 3 whole thing weighing the first option which is the 4 BQX and then that second preferred option which was Is it possible that you're gonna come back at 5 BRT? that point and say after looking at all of this and 6 doing the EIS, the BRT is actually the more doable 7 8 option and that gets to my sort of commitment? Is 9 the administration fully committed to this and implementing it and those are two things that I think 10 11 speak to both its realization but then also the 12 potential for it to either slow down, peter out, to 13 use some puns in the transportation world and so 14 that's what I'm trying to figure out here. We're not 15 faced with a decision yet because we sort of don't 16 know exactly what we're looking at, right. It's sort 17 of still being decided. There are still changes 18 being made. We know we need better and more 19 transportation options but I'm trying to assess just 20 for my early look at this, how committed and how realistic is this? 21 Thank you, Council Member, 2.2 SETH MYERS: 23 we are planning to continue our dialogue with the

25 talking and it's an important part of the process

24

community, and I hear you loud and clear about

obviously. Throughout the summer and in the fall we 2 3 will actually be beginning the formal process of EIS 4 work and that will be followed by our scoping process 5 which is where we will present what we think the range of the project would be and let people respond 6 7 to it to make sure we are studying the right 8 components of it so I think that will be real 9 material process, real material progress and further explain exactly where we are and how we can seek the 10 11 community's inputs on what exactly the project is as well as alternatives to it. If I could answer that 12 13 third question, second, you know, putting in the BRT 14 analysis, it is not atypical in the slightest to put 15 in a real alternative inside of EIS. This is a 16 extremely complicated project with very different 17 types of funding sources and governance models 18 potential and operations models and a very 19 complicated set of construction steps and sequencing 20 steps. There's a lot to look at and consider and 21 when we benchmarked our progress against other streetcar projects around the United States, we found 2.2 23 that we're moving at a fairly similar timeframe that they are so what I think you'll see as we get the EIS 24 up and running is a further development of what the 25

BRT option is, what it can do very well, what it may 2 3 not meet in terms of expectations like around cost 4 savings or what the tradeoffs are for, by reducing the capital costs via BRT versus a streetcar, what 5 you may lose in terms of ridership or time savings 6 for people using it so I think that's a great format 7 8 and process to have those conversations around the 9 tradeoffs and the choices and how much benefit or savings we actually get out of the different 10 11 alternatives.

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12 COUNCIL MEMBER VAN BRAMER: Just to 13 follow-up real quick, Chair, so then, so that's my 14 point is you're doing an EIS on this proposed BQX but 15 it sounds like you're sort of simultaneously doing at 16 EIS on the BRT option as well and if not specifically 17 but because you're entertaining that option and 18 looking at all of the costs and benefit analysis as 19 you should and then kind of major planning effort, is 20 it possible then that you come back after completing 21 the EIS and say no, we looked at all of this, both 2.2 options completely top and bottom, talked to 23 everyone, weighed out all the costs, benefits and come back with the BRT being the preferred option? 24

2 SETH MYERS: Yeah, I want to be very 3 clear and echo what my colleague Chris said about 4 this. We looked at the different modes, a streetcar versus a BRT and we felt strongly that from a 5 ridership, from a time savings, from a ability to 6 7 generate value that would help offset the capital 8 cost, that the streetcar was a better option that met 9 more of our goals. That said, we are going to do a full analysis of BRT as an alternative and have the 10 11 conversation around those pros and cons and we'll see where we come out of it with. 12 It's a real 13 alternative and it's something we're gonna look at seriously so I think that's an answer to your 14 15 question. Lastly on the federal funds, I don't pretend to be an expert on either the Trump 16 17 administration or Washington, D.C. Obviously, there 18 are challenges there. We think we have a lot of 19 merits for the project and we'll be continuing our 20 conversations with them and one of our prerequisites 21 is completing a federally compliant EIS which we'll 2.2 be doing and advancing some of the design which will 23 be happening as part of this EIS and continuing the conversations there around sources of additional 24 funds. 25

correct.

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COUNCIL MEMBER VAN BRAMER: No one fully understands the Trump administration, even the people in the Trump administration. SETH MYERS: Good, yeah, probably CHAIR MENCHACA: Council Member Costa Constantinides.

9 COUNCIL MEMBER CONSTANTINIDES: Thank you Chair Menchaca. Good afternoon everyone, well good 10 11 morning still, I quess. It's good to see Ms. Claudia 12 Koger and Bishop Mitchell Taylor here as well. It's 13 always good to have friends from Astoria here in City Hall. I'll echo in my beginning what Council Member 14 15 Van Bramer said is that we recognize the need for different transit options. The end of the Hallets 16 17 Cove Peninsula is 15,015 feet, not that I've gone to 18 Google maps and gained that at all from Manhattan and yet it's one of the longest commutes in the City, in 19 20 my district and, you know, the ferry has been a huge win for the residents on the Hallets Cove Peninsula. 21 2.2 Now looking at this streetcar, I am intrigued but I 23 have some real concerns. The concerns that I have are around the value capture. This corridor is one 24 of the most gentrified parts of my district and thing 25

2 are, homes are being torn down. There is a real 3 affordability crisis in this part of our community, 4 and I see that the value capture is gonna go all the way to the train line on 31<sup>st</sup> Street which is only 5 gonna make the challenges in Astoria even greater. 6 7 What are we doing to safeguard affordability and make 8 sure that our neighborhoods aren't just, you know, 9 we're knocking down buildings continuously to build new buildings and what are we doing to protect those 10 11 residents? We talk about traffic, I know DOT, we've gained out over 2,000 cars an hour on 21<sup>st</sup> Street 12 where the streetcar is scheduled to go and it's also 13 14 a truck route and this street functions more like a 15 highway than a street. What are we going to do on 21<sup>st</sup> Street to make sure that pedestrians are kept 16 17 safe, that bicyclists are kept safe, that this is 18 actually, you know, will continue, will start 19 functioning more like a street cause we've made some 20 improvements? We're in need of more improvements 21 there. What are we going to do with the streetcar 2.2 coming in to really make sure that people get the 23 message that this is a neighborhood here? We have senior centers, we have schools, we have the Variety 24 boys and girls club, I mean this is a real community. 25

2 How are we going to safeguard that with putting, 3 shrinking lanes and making things even more crowded? 4 You know, those are some of my questions because we have trucks that are there, and they don't treat our 5 community like we're a neighborhood. They're a pass 6 7 through to get to Manhattan. That's always been none 8 of my, you know, big concerns and then looking at, 9 you know, how many cars do we expect to get off the road by doing this, right? Like what is, what are 10 11 our, what are the environmental benefits? Have we 12 thought about that? I know we are about to do an EIS 13 but what are we gaming out here for environmental 14 benefits cause this part of the community has higher 15 than the borough average as MERITS, ER admissions, 16 hospitalizations. You know, they're already 17 overwhelmed when it comes to emissions. What are we 18 going to do to improve air quality there and is this 19 gonna be part of our analysis? 20 Thank you Council Member, a SETH MYERS: 21 great set of important questions and if I could start with the gentrification or affordability concerns. 2.2 23 That's one that we are very aware of and take incredibly seriously. I think the answer is a multi-24 25 part one and essentially we look at a corridor that

is across the entire corridor, 25% of residents are 2 3 in owner occupied houses and another 56% are in some 4 form of rent controlled residence where they have 5 some protections against affordability rising. Left without the BQX and kind of a no build scenario if 6 7 you will, you're already seeing a lot of the concerns 8 that you have with growth happening. What we think 9 is that by putting in the BQX we're giving more options for the people who do live and will continue 10 11 to live in the area for them to have transportation 12 option. 13 COUNCIL MEMBER CONSTANTINIDES: Mr. 14 Chair, can I just throw in something really quick?

For the owner-occupied buildings, you know, they may be, you know, they're property rich and cash poor, right. It might be seniors, it might be individuals who have, you know, this is the American dream, that buy their home and now that property is gonna increase. I hope that's being factored into your calculus as well.

22 SETH MYERS: Yeah, and we will have a 23 robust analysis around some of the socioeconomic 24 impact as part of our EIS and that's a dialogue that 25 we're continuing to have. I also really take pride

in this administration's efforts for things like 2 3 tenant protections, increasing the amount of affordability of housing and being very unapologetic 4 in allowing and fighting for people to stay in their 5 neighborhoods and stay in their homes and not 6 7 apologizing for trying to improve transit connections to areas in a way that, you know, requires us to 8 9 strike that balance of how do we improve something that we know is gonna make a neighborhood more 10 11 accessible but yet allow people to stay there and not have to make a choice about having good transit or a 12 13 neighborhood that they can afford to stay in so it is a balance. It's one we take incredibly seriously and 14 15 are going to be continuing to address and talk about 16 more and analyze more. Chris, did you want to talk a little bit about the transit impacts? 17 18 CHRISTOPHER HRONES: Sure, I think he had 19 two questions. One was about congestion more generally and 21<sup>st</sup> more specifically and then it was 20

about sort of the air quality implications. In terms of talking about 21<sup>st</sup> Street, we fully recognize it, DOT, that that's a challenging street that has heavy traffic volumes exactly as you say. We've tried to work to put in safety measures, some pedestrian

2 safety measures. We want to do more. In terms of 3 the BQX, one thing that would benefit, right now the 4 alignment would be a center running alignment which 5 would mean that the stations would be in the middle of the road. What that also means is that at station 6 7 locations, there would be in effect a pedestrian 8 refuge so that people crossing at those locations 9 wouldn't have to cross all six lanes at one time. They'd have a place to stop if they needed to and we 10 11 found that in terms of pedestrian safety counter 12 measures, placing pedestrian refuges is one of the 13 biggest things that you can do. In terms of air 14 quality impacts, this is a fully electric vehicle. 15 It wouldn't have any local pollution at all. Obviously, we try to source the electricity so that 16 17 it would be as close to zero emissions as possible 18 overall so in terms of contributing to air quality 19 and green house gassing emission global warming 20 goals, it's something that wouldn't do so. In terms 21 of actually quantifying that, I mean we'll do that as 2.2 you say in the EIS. It's a matter of quantifying how 23 many people are changing from more polluting modes, like vehicles to this mode where you don't have any 24 pollution at all and that's not 100% of the new 25

2 riders but that's a percentage that new riders we do 3 anticipate will be getting out of cars and into the 4 streetcar.

5 COUNCIL MEMBER CONSTANTINIDES: Yes, before I go, the Chair has granted me one last 6 7 question and I appreciate that. Thank you, 8 Mr. Chair. Around freight delivery, you know this 9 corridor is also a business corridor and we see challenges now on 21<sup>st</sup> Street around the issues of, 10 11 you know, when a delivery happens, we have double 12 parked cars. With a shrunk streetscape, what is our 13 thought process around freight delivery times and hours and how are we going to keep things moving, 14 15 right? We have an electric streetcar down the middle of the street but if we aren't, you know, planning 16 out what we're gonna see on the street itself, we're 17 gonna have congestion backed up on 21<sup>st</sup> Street much 18 19 more contributing to emissions in our communities so 20 what's our thought process there on freight delivery 21 in the long term?

22 WILL FISHER: Sure, I can take that. 23 Yeah, I think freight delivery is a first of all, 24 ensuring that in these commercial corridors there can 25 be both passenger loading, but more importantly good

loading and unloading is an important part of DOT and 2 3 what we do. We have a whole group that focuses on 4 that and some of our most recent focus has been 5 looking at innovative ways to make that happen whether that's overnight deliveries. We have a pilot 6 7 program on that. We have, often now we look at, you know, does the delivery have to be right on the main 8 9 street or could it be right around the corner on one of the spur roads. In some cases that works. 10 We're 11 even looking at delivery by bicycle. Will it work 12 everywhere? Maybe not but this is something we're piloting and it's not just 21<sup>st</sup> Street. It's other 13 14 commercial corridors along the alignment that we will 15 need to work very closely, the City will need to work 16 very closely on making sure that this works for 17 businesses. I would point out that in addition to, 18 you know, these challenges and needing to work them 19 out, you know, this will also be, this will also have 20 positive impacts for business with, you know, 50,000 21 rides a day provided on this service, some of those 2.2 rides are gonna get off and shop at the businesses 23 and certainly in an environment, in environments like Kansas City, which are very car dominated, they've 24 seen growth in their sales receipts based on the 25

2 streetcar so in an area like New York City where it's 3 not as car dominated, I would expect that this would 4 have a positive contribution to the commercial 5 community.

CHAIR MENCHACA: Thank you Council Member 6 7 Constantinides. I have to say one thing really quick 8 before I go into the next round of questions so we 9 have a budget negotiating team meeting right now and so this is why you're seeing Members come and go but 10 11 I will keep with the questions. They care about this 12 project and they're texting me ideas and questions as 13 well, so I just want you to know that the Members 14 that were here today, are at a budget negotiating 15 team. We're in budget season so let's go right up, 16 we're gonna put up a slide that talks a little bit 17 about the costs. Many of the questions that Members 18 have are about costs and I want us to kinda walk 19 through this. The first slide that we wanted to put 20 was the comparison between 2016 and 2018 for the BQX 21 fiscal analysis here and in 2016 we added 16-mile 2.2 route and we had a cost per mile. That cost went up 23 in 2018 at a shorter route and this is one of those big moments. I think the press really caught on to 24 25 this. What happened here? Walk us through what, how

2	did this happen and now we have Sunset Park as a					
3	question here not because we want the BQX in Sunset					
4	Park. I think that's been very clear but because now					
5	we're not focused any more on this corridor that					
6	really excited a lot of people because of the jobs.					
7	I think there's a lot of values that we're all					
8	pointing to like jobs and economic opportunities but					
9	let's just answer the question about that cost. How					
10	did this happen?					

11 SETH MYERS: Well thank you, it's an 12 important question and it's one that, you know, we took a look at both the amount of information that we 13 14 had and the way that we structured our estimate and 15 the way we made certain assumptions around it and 16 both with a best practices of making sure that we 17 were identifying the right need and the full need so 18 we would not be in the place of having a lower 19 estimate than we assumed and also following some 20 federal guidelines about the right way to price, which was important that we again be in compliance 21 with federal best practices there. 2.2

23 CHAIR MENCHACA: Can I pause you there, 24 Seth? So, let's just take that one statement. I 25 want to break it up a little bit, so you had

1	TASK FORCE ON BQX 52				
2	information, I think Chris was talking about a 2017				
3	data sheet that gave you a sense of information. Are				
4	you saying that 2016, where did you get the numbers				
5	for 2016 to get you to the cost per mile for the BQX?				
6	What did you use for that?				
7	SETH MYERS: Sure, this was, the 2016				
8	report there and you see it from the footnote, that				
9	is what we were referring to as our rapid assessment,				
10	that was taking the proposal that we received				
11	initially and doing				
12	CHAIR MENCHACA: And that proposal came				
13	from where?				
14	SETH MYERS: That was from that group of				
15	public stakeholders and the residents along				
16	CHAIR MENCHACA: And that's what we're				
17	calling the Friends of the BQX?				
18	SETH MYERS: Friends of the BQX, that's				
19	correct.				
20	CHAIR MENCHACA: Okay, that's the				
21	proposal you got.				
22	SETH MYERS: Yep, that's right and,				
23	please				
24	WILL FISHER: But to be clear there, that				
25	was the City's independent analysis of that idea of				

2 that project that was proposed so they had their own 3 independent report which the City took, rethought the 4 assumptions that were made therein, did our own value capture analysis, etc. so I would just draw that 5 distinction, Council Member. It's a good question, 6 7 between the initial report that was done by the 8 private party and then the City adopting, taking a 9 look at that idea and producing the numbers you see here. 10

11 SETH MYERS: That's right, thank you 12 Will, so this was our initial and first take off, our 13 number based on their proposal as Will correctly 14 clarified and I think that was with, you know, a few 15 months' worth of feasibility and review to come up 16 with that. In the intervening period with a much 17 larger, more dedicated team to it and a lot more time 18 and resources to it, we revised and revised again our 19 number looking at different assumptions around both 20 the route, the alignment and assumptions about the 21 condition of utilities and soil quality that we would 2.2 find. We did a series of test pits and actually 23 investigated what was physically in the streets to help inform that cost estimate and got, frankly, a 24 25 lot smarter about what a streetcar network would look

2 like in terms of how many vehicles we'd need to have 3 running and available for it, the power supply, the 4 amount of power substations we need to site along the 5 route and then adding in what we think is appropriate 6 but conservative sets of contingencies and allowances 7 on top of that to come up with the final number that 8 we did.

9 CHAIR MENCHACA: Thank you, and the Friends of the BQX are going to be testifying later 10 11 and we'll ask them how they got it. That way we can 12 kind of piece all this together but just to recap, 13 the 2016 was a rapid review from the private partners 14 that you received the initial proposal from and then 15 you did the work and two later came up with a 16 different number, a shorter route, removing Sunset 17 Park from this and the one question I have on Sunset 18 Park, just so we can get it out, is is the EIS also 19 including Sunset Park as part of the corridor for discussion? 20

21 SETH MYERS: So, let me just clarify for 22 the avoidance of doubt and hopefully it's not 23 repetitive. We received a proposal. That proposal 24 had its own set of assumptions or details around what 25 they thought the alignment would be, what they

2	thought the cost of it would be. We performed a					
3	rapid assessment looking at that proposal, evaluating					
4	what worked, what didn't, and coming up with numbers					
5	that we thought a proposal could be, so we were					
6	already deviating from what they proposed. In large					
7	part, it was following a similar concept. It's a					
8	streetcar along the Brooklyn Queens waterfront but we					
9	made several changes to it and that was the initial					
10	number, the outcome of our rapid assessment, that we					
11	thought it would cost so I'm sorry if that's					
12	repetitive, I just wanted to be absolutely					
13	[crosstalk]					
14	CHAIR MENCHACA: No, it's important to					
15	get it clear. It's gonna help us understand the					
16	full, give us a full understanding and then you did					
17	again for 2018.					
18	SETH MYERS: That's correct.					
19	CHAIR MENCHACA: And that's the August					
20	report that came out.					
21	SETH MYERS: With the benefit of the					
22	[Inaudible]					
23	CHAIR MENCHACA: Of the bigger team					
24	SETH MYERS: The larger team, the					
25	analysis that I mentioned previously, that's right.					
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## CHAIR MENCHACA: Great.

3 SETH MYERS: And then to your question 4 about Sunset Park and the EIS, it is not going to be 5 in the EIS, that's correct.

6 CHAIR MENCHACA: Sunset Park is not going 7 to be in the EIS, even if you're thinking about BRT 8 and other alternatives?

SETH MYERS: Correct.

10 CHAIR MENCHACA: Okay, and so tell us a 11 little bit about how that decision is made. I'm 12 assuming that Sunset Park for EDC is an important 13 portfolio for economic development and so tell us a 14 little bit about how that got decided and can that 15 change?

SETH MYERS: Correct, as you well know Sunset Park is incredibly important to EDC and one we take a lot of pride in.

CHAIR MENCHACA: Oh, I know.

20 [Laughter]

21 SETH MYERS: The rationale that we 22 removed it from our BQX study was that it was, it was 23 very expensive. It required a crossing of the 24 Iguanas [phonetic] and the bridge of several hundred 25 million dollars to get the train there and then it

was a several mile run that really didn't attract a 2 3 level of ridership that seemed to justify that cost 4 and that potential disruption to a lot of the local business. There are, as you know, an extensive 5 amount of curb cuts and businesses that are really 6 7 dependent on heavy truck deliveries as you have a 8 very active industrial area. We did not want to 9 disrupt that and with the limited benefits of riderships for residents of the area, we just 10 11 determined that that was not going to be the right 12 fit for the project so we removed it from the BQX 13 proposal which is by no means to say that that is the 14 end of conversation on how to improve transit access 15 or transportation access to Sunset Park. It's just 16 gonna be a different, a different vehicle if you will 17 to deliver that.

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18 CHAIR MENCHACA: Couldn't we benefit from 19 a conversation that includes Sunset Park as part of a 20 conversation in general about transportation and 21 connecting job centers to people along the corridor? 22 I'm thinking about Red Hook getting to Sunset Park 23 and that being something very important for residents 24 and so is that an opportunity to open that up and

2 allow for the corridor to remain as you look at 3 alternatives like bus?

4 SETH MYERS: I think the answer to that is we are always delighted, as are our colleagues at 5 DOT, to talk about different ways we can solve 6 transportation gaps or problems. I think using the 7 EIS process for BQX may not be the right forum to 8 9 have that conversation and perhaps it's another either DOT process around SBS or other street 10 11 improvements or something around with EDC and the NYC Ferry that we might be able to talk about different 12 alternatives or just coordinating with both of us 13 14 which can happen sometimes when things are working 15 well around City Bike or other options we have to 16 improve access.

17 REBECCA ZACK: We'd be happy to have that 18 conversation.

19 CHAIR MENCHACA: Okay, well we'll just 20 move on. Made the point, we're gonna move on. Okay, 21 let's talk about the next slide, let's show the bus 22 rapid transit project slide here. I don't know if 23 you can see that from where you're at but essentially 24 you have the kind of comparisons for the Select Bus 25 Ridership and the numbers compared to other light

2	rail lines and or I should say other cities BRT					
3	numbers and so the numbers are pretty high here and I					
4	kinda want get a sense about, you said something					
5	earlier that the BQX would have more ridership than					
6	BRT and certain numbers and so I want to get a sense					
7	about how you can compare those and then also look at					
8	the cost as well and so how does the BQX become					
9	number one on your analysis sheets when we're seeing					
10	kind of cost per mile here and ridership at a					
11	different rate. It's hard for us to reconcile.					
12	CHRISTOPHER HRONES: Sure, I can take it.					
13	Maybe just as a way of sort of clarifying, because I					
14	think there are these terms SBS, BRT that maybe not					
15	everyone in the room may be familiar with.					
16	CHAIR MENCHACA: Please walk us through					
17	101. We're here to learn, I think everyone here's					
18	ready to learn.					
19	CHRISTOPHER HRONES: Sure, sure, so SBS					
20	stands for Select Bus Service and it's essentially a					
21	brand. It's New York City's brand of something					
22	called Bus Rapid Transit or BRT so what is Bus Rapid					
23	Transit which is the more generic term. Bus Rapid					
24	Transit or BRT is basically the application of a					
25	number of tools including things like bus priority					

2 lanes, signal priority to make buses go faster, 3 looking at the service, having stops that are further 4 apart, providing vehicles that are more appealing, having offboard fare collection so it's a package of 5 these improvements that you apply to a specific bus 6 7 service in order to make it faster or more reliable 8 and more attractive. Now there's a whole range of 9 what Bus Rapid Transit or for that matter, Select Bus Service can consist of. You could do a light touch, 10 11 maybe put in bus lanes where it's kinda easy to do. 12 In other places maybe you don't put in bus lanes but 13 still have offboard fare collection, maybe in a few areas you have some signal priority so that's a light 14 15 touch. There are probably some of our SBS routes that are close to that and others that are more 16 17 robust. On the other end of the spectrum is sort of 18 the most robust SBS service that you could image, 19 right, and that would mean as close as possible 20 replicating, not replicating, but trying to get as 21 close as possible to something like a rail or 2.2 traditionally what rail has had so that means, you 23 know, physically separated bus lanes for most or all of the way. It means full raised stations. It might 24 25 even mean, you know, having doors on both sides of

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2	the bus so you can board from the center. There are					
3	very few examples in the U.S. where all of those					
4	things are manifest in their most robust way so when					
5	you talk about sort of comparing SBS to rail,					
6	streetcar or light rail transit, it's important to					
7	distinguish sort of, or recognize that you could be					
8	talking about a number of different things and, you					
9	know, the examples you give here represent a range of					
10	different applications of both SBS or in this case,					
11	that are all SBS so I just wanted to put that out to					
12	begin with but					
13	CHAIR MENCHACA: In terms of, our					
14	question is, are buses faster than the light rail					
15	that is being proposed? I think that's the question					
16	and what we're hearing from you is that actually the					
17	light rail is gonna be faster than the bus and I kind					
18	of want to get a sense about how you're coming to					
19	that conclusion while we're kinda already seeing some					
20	data showing that SBS works and you like it, you're					
21	trying to push it out, we're advocating for that as					
22	well. I think that's the					

[crosstalk]

23

24 SETH MYERS: If I can, perhaps there's a,25 our logic to this was we see many benefits of a

1 TASK FORCE ON BQX 62 streetcar. It increases the value, thus helping with 2 3 the value capture and offsetting its capital cost. 4 If then one were to say how do I get the same transportation 5 CHAIR MENCHACA: Seth, that was a really 6 7 important thing you just said there. 8 SETH MYERS: Yep. 9 CHAIR MENCHACA: I just want to unpack that a little bit more, that we're gonna increase the 10 11 value of, of what? SETH MYERS: Sure, the value of the 12 13 streetcar generates an additional increase in the property values thus the revenue that we collect 14 15 versus a BRT which would, you know, studies have 16 shown that it generates a smaller increase as a, like 17 a transit premium. 18 CHAIR MENCHACA: Okay, sorry I just 19 wondered. 20 SETH MYERS: Yep, the question would then 21 go how do I get the same transportation benefit and how much value do I lose and get some savings back 2.2 23 from a BRT as an alternative and what we found is, to Chris' point, there is a range of different BRT or 24 25 SBS options you have and to get a commensurate amount

1	TASK FORCE ON BQX 63					
2	of transportation benefit you end up incurring many					
3	of the same capital costs. We found in a kind of					
4	apples to apples comparison that you're only seeing a					
5	capital cost savings of as much as 30% by doing BRT					
6	versus, you know, a light rail or a streetcar and					
7	CHAIR MENCHACA: And that's important to,					
8	let's just unpack that.					
9	SETH MYERS: Yep.					
10	CHAIR MENCHACA: So you save more by					
11	going to the light rail because it generates more					
12	value and property and I have a few questions about					
13	value capture to understand exactly what that means					
14	but you're saying because, because light rail					
15	increases property values and then you can capture					
16	that to pay for it. Compared to a bus, it doesn't					
17	increase property values as much.					
18	SETH MYERS: As much, right.					
19	WILL FISHER: And I would say, I would					
20	just add that,					
21	CHAIR MENCHACA: But then, that's a					
22	savings.					
23	WILL FISHER: That Council Member,					
24	respectively, that the value increase that Seth is					
25	citing is accompanied by a ridership increase, that					

2 the streetcar is seen as a more permanent investment that drives higher ridership numbers as well as the 3 associated value capture so we see that because of, 4 we see that when folks see a capital construction 5 place taking place with a dedicated right of way, 6 7 with utilities moved out of the right of way so you 8 don't have service interruptions, that sort of thing, 9 that it's seen as a more permanent investment being made by an entity so the ridership generated there is 10 11 also higher in addition to the value capture piece.

12 CHAIR MENCHACA: Okay, let's get into the 13 value capture so, actually, I'm gonna skip over to value capture right now and so there are many kinds 14 15 of value captures, right, so let's just get an 16 understanding of that. Can you please explain what 17 that exactly means in terms of the specific value 18 mechanisms that EDC intends to use for the BQX? Will the City need to pay the interest on any debt, on a 19 20 potential bond floated by a new LDC for example or 21 and is NYCHA gonna be paying into the value capture 2.2 model? There's a lot of NYCHA along the route. Are 23 they paying in as well and is that part of the scheme for the Mayor's plan for paying into this value 24 25 capture?

2	SETH MYERS: The value capture, generally					
3	speaking, the idea is that we are causing an					
4	improvement that has a benefit to people which is the					
5	ridership and time savings and how they use the					
6	transit system versus what their alternatives could					
7	be. That has, what our calculations showed is in a					
8	half mile radius adjacent to the alignment of the					
9	streetcar, a approximately 1.8 increase in revenue					
10	collection from residential properties and 2% from					
11	commercial values and that adds up to the \$1.7					
12	billion that we would collect over course of 40 years					
13	that would offset that so the concept generally is we					
14	would then find a way to capture that value over time					
15	by issuing bonds against it. To the specifics, I					
16	don't think we are there yet. That's the questions					
17	around determining future governance or the operating					
18	model of what we are planning to implement but, you					
19	know, there are a couple of different ways to do it					
20	and a couple of different ways to set up the					
21	financial structure and how the value is back stopped					
22	against the future revenues.					
23	WILL FISHER: And, Council Member, I					
24	would add that in regard to your question					
25	specifically about NYCHA properties, the value					

1 TASK FORCE ON BQX 66 capture study that we performed specifically excludes 2 3 tax-exempt properties so for properties where there 4 is property tax already being collected, they would be involved, but for properties that do not pay 5 property tax, they would not. 6 7 CHAIR MENCHACA: Got it, so Navy Yard, NYCHA, which is a lot of that corridor. 8 9 WILL FISHER: Religious institutions, for example. 10 11 CHAIR MENCHACA: So, you're putting the 12 pressure on the private owned spaces. 13 SETH MYERS: We aren't, just it's wordsmithing perhaps, but we're not putting the 14 15 pressure on so much as that's what's generating it. 16 CHAIR MENCHACA: Right. 17 SETH MYERS: I mean, those are the people 18 that are paying taxes today in a way that we're not 19 going to be adding taxes to anyone additional or 20 putting pressure on. It's just they are going to be 21 benefitting in large degree from the improvement and 2.2 would be paying that increase over time that I talked 23 about. CHAIR MENCHACA: Great, so again I want 24 to try to see if I can simplify this for folks that 25

are listening or here today, about how this works so 2 3 essentially you have property, said property mile in 4 the corridor, and if you didn't know BQX the property would still keep going up cause that's what happens 5 in New York City. Property value goes up. 6 It's a 7 great investment, people come from all over the world to, which is causing problems. Well, that's another 8 9 hearing, okay, so BQX comes in and now the property at X% goes up. Are you only capturing the value of 10 11 the increase by measuring say an average in the 12 neighborhood that is not impacted by this investment 13 and then pulling that, those dollars out? 14 That's correct, the idea is SETH MYERS:

15 to measure and attribute a certain value that was 16 caused by the BQX and then earmark or set aside that 17 increase to then be reinvested to pay for the costs.

18 CHAIR MENCHACA: Got it, and so 19 essentially those dollars are not gonna go back into 20 the general revenue to support other things like 21 schools, other things like parks and other things 22 that the community might need. It'll just go back to 23 pay over time the infrastructure for the BQX.

24 SETH MYERS: Generally speaking, that's 25 right. There is a, you know, the BQX would be taking

the amount of value that it created and using it to 2 3 offset its costs. I think in the larger picture 4 there's a enormous benefit of what the BOX can offer. We calculated a \$30 billion overall impact, several 5 thousand, 16,000 construction jobs, several hundred 6 7 permanent jobs, 4,000 indirect jobs just as a result 8 of the streetcar going into place so we think that 9 there are many larger both benefits and financial benefits that would come from it. 10

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11 CHAIR MENCHACA: And again, just so I can 12 understand and unpack it a little bit more, the value 13 capture increases the property value for a property. You're gonna take that measured increase of the 14 15 property value and put it into the BQX which means 16 that the property will have to be paying more in 17 taxes that you're taking to put into the BQX so we're 18 also gonna see an increase in taxes along the 19 corridor.

20 SETH MYERS: As long as the value 21 continues to increase, that's correct, and what we 22 need to do is attribute the value that is caused by 23 the BQX versus the amount of increase that we're 24 seeing just as to your point, the value of property

2 in the City is increasing on its on without the BQX3 happening.

4 CHAIR MENCHACA: Okay, and on the other 5 side of that coin, essentially say the value doesn't 6 go up and there is no value to capture, then what do 7 we do?

8 SETH MYERS: That's what the governance 9 model will have to do is it identifies the risks of what happens if there are, you know, prolonged 10 11 economic, you know, downturns or the revenue doesn't 12 materialize the way that we want it to. You try to 13 structure these arrangements in a way that gives some certainty to the people who are going to be buying 14 15 the bonds, the person issuing the bonds and, you 16 know, you can set up [Inaudible] of risk taking that 17 people will buy into or pay for. 18 CHAIR MENCHACA: Are these EDC bonds or 19 are these City bonds? SETH MYERS: I don't think we're there 20 21 yet. I mean, I think

22 CHAIR MENCHACA: Okay, that's still,23 that's a big question then.

SETH MYERS: Yep, I think there's a

2 CHAIR MENCHACA: And tell us both, 3 because are the only options, right? City would do the bond or the EDC would do the bond? 4 5 SETH MYERS: Of if we to create some other governance 6 7 CHAIR MENCHACA: An LDC, a local development corporation, another governance body that 8 9 would take that on. SETH MYERS: Something like that. 10 11 CHAIR MENCHACA: Okay, and then the scenario's changed from one to the other so if EDC is 12 13 kinda held holding the bond without being able to pay for it through the capture, then EDC would then have 14 15 to pay for that cause that's your responsibility from 16 EDC which will you be taking from your general, so I 17 kinda want, I want you to play out those scenarios. 18 This is very important for the Committee as we think 19 about this project and for the community as well. Ι 20 mean these are essentially public funds even though 21 EDC has its own pot, these are still public funds 2.2 that are coming from portfolios of property owned by 23 the public, so this is important so EDC, go through

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the scenarios, EDC

SETH MYERS: I don't, I don't, the						
different scenarios that we've looked at would be						
some entity issues bonds that are backed by the						
increased revenue that would then pay for the capital						
cost and/or the City issues bonds specifically for it						
against that value again. There are a couple of						
different iterations within that but we're simply not						
there yet. That's something we're gonna have to						
continue to look at, exactly the mechanism of that						
financial arrangement.						
CHAIR MENCHACA: Okay, I'm gonna pause						
there. We're gonna look at that too, clearly on our						
side as well. We've been joined by Council Member						
Cumbo who's along the corridor as well or the newly						
proposed corridor anyway, because the corridor did						
change, with some questions.						
MAJORITY LEADER CUMBO: Thank you, Chair						
Menchaca. Had a few brief questions about the						
process so with this particular design, have you						
looked at other urban cities who have done a similar						
light rail to this one in urban cities and more						
specifically, urban cities that didn't have some sort						
of trolley system in place that then got upgraded						
where you're laying down brand new, never seen						

1	TASK	FORCE	ON	BQX	
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2 before, light rail in an urban city. Are there 3 cities that you looked at or documented or understand 4 the outcomes from that experience?

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5 CHRISTOPHER HRONES: I can take that, Majority Leader Cumbo. Chris Hrones of the 6 7 Department of Transportation. The project looked at all sorts of presidents both in North America and 8 9 abroad. There are a number of different types of They're certainly when people think of 10 models. 11 streetcars, sometimes I think, or modern streetcar, a lot of times they'll think of, you know, a downtown 12 circulator that is more focused on economic 13 14 revitalization, maybe in a mid-western or western 15 city. That's sort of very different from what we're talking about here. We're talking about actually, 16 17 although we're calling it a streetcar, it's not that 18 sort of streetcar at all, it's

MAJORITY LEADER CUMBO: No, I understand exactly but I'm, there are some that might have had a streetcar model that might have gotten upgraded to what we're talking about with efficiency, state of the art, brand new, energy efficient, all of these different sorts of things. Is there a city, an urban

1TASK FORCE ON BQX732city more specifically, that is doing what New York3is proposing to do?

4 CHRISTOPHER HRONES: I think the closest analogy is actually abroad in Frances. 5 There are multiple French cities that actually introduced new 6 7 streetcars into dense urban environments and one of the things that's a little bit different about how 8 9 they approached it there, they call them trams generally, but is they tend to be more focused on 10 11 higher speed, station spacing to really ensure those 12 higher speeds, covering large corridors, large parts 13 of the city and like I said, you know, there are 14 multiple cities in France that have that 15 characteristic. The other sort of analogy I'll point 16 to, right across the river, is the Hudson-Bergen 17 light rail project. Although that's called the light 18 rail and we're calling ours a streetcar, there are a 19 lot of similarities there in terms of working, you 20 know, refitting a streetcar or a rail into, you know, 21 an older urban environment and also focusing more on 2.2 the commuter, on the traveler as opposed to thinking 23 of it as purely an economic development project, although that was certainly part of that project. 24

1 TASK FORCE ON BOX There was a lot of economic revitalization that 2 3 accompanied that project.

4 MAJORITY LEADER CUMBO: What I would be more specifically interested in and would even think 5 it warrants, a hearing specifically on that, would be 6 7 looking at those models, particularly in urban cities, and really unpacking and understanding the 8 9 impact that it has on those communities because while we may talk about urban renewal and economic 10 11 development, those often have casualties that are 12 very real to many residents in those areas so, for 13 example, in my district I represent five NYCHA 14 developments. Three of them would be more in close 15 proximity to where the BQX is being proposed. Ι 16 would want to understand while the benefits of ease 17 of transportation seem very exciting and we can make 18 all sorts of different arguments about how this will 19 connect people to jobs, employment, move faster and 20 those sorts of things but there are also challenges 21 in terms of displacement and understanding how those communities will be impacted by this "great 2.2 23 opportunity" that's being proposed for their neighborhoods so has that type of economic impact 24 study been done to show how displacement arises, how 25

2 people are removed from their communities, how 3 property values increase because now you're connected 4 to a popular transportation hub and we know one of 5 the major factors in terms of how communities become more affluent or more attractive is all around 6 7 transportation so any place where there are multiple 8 train hubs and ease to get to work or ease to get to 9 wherever you're going, that becomes a destination for people that want to move into the community and 10 11 displace others so have those sorts of impact, 12 economic impact studies been done around this project based off of samples from other cities? 13 14 CHRISTOPHER HRONES: So, I'm not aware of 15 a specific study that specifically, in the type of 16 environment that you're talking about. I know in 17 some of these other types of environment, they have 18 looked at the impacts. I mean I guess I would say 19 from a gentrification standpoint, which is what 20 you're concerned about, and I mean I think MAJORITY LEADER CUMBO: And I'm sure 21 2.2 you're concerned about it too.

CHRISTOPHER HRONES: Absolutely,
absolutely, I mean just, I'll speak from the DOT
standpoint. I mean obviously being part of the

administration, we're concerned about equity, right? 2 3 I think our role in ensuring that equity continues 4 to, that this continues to be an equitable city, is on the transportation side of things, making sure as 5 you mentioned that people have those opportunities, 6 that they have transportation service in 7 8 neighborhoods that are challenged that are just as 9 good as they have in Manhattan or other neighborhoods that currently have better transportation so that's 10 11 kind of our focus when it comes to equity. That 12 being said, we recognize that there are many 13 different components of equity and, you know, maybe 14 EDC or someone else is better positioned to speak 15 about sort of what we're doing as a city to ensure that with these improvements, whether it be 16 17 transportation or other things, there are strategies 18 in place to make sure people can stay in their 19 neighborhoods. 20 SETH MYERS: Yes, Council Member, I would 21 just, I think it's a critical question and I think 2.2 it's one that we're gonna be judged on, how 23 successful a project is by how much it has or doesn't

24 have an impact, not only on like transit benefits or 25 ridership benefits or time savings but what it means

to the actual neighborhood and its growth or its 2 3 retention of character or retention of residents. Ι 4 think your suggestion around an additional dialogue is a great one. It's a complicated balance that 5 we're trying to strike the right note on between 6 7 offering those opportunities and offering those benefits and also ensuring that we don't displace. 8 9 You know, there are a long list of things that this administration has been pushing hard for for tenant 10 11 protections and rent control guidelines and those are an important part of it. It's obviously multifaceted 12 13 and complicated set of protections and set of 14 initiatives that are underway across the 15 administration far beyond our agencies or this group 16 here today over the BQX but it's an important one and 17 one that the BQX will be judged by, I believe, and to 18 that end, you know, we have been very aware of this 19 issue from the outset. It's something we've been 20 looking at as we structure the value capture 21 scenario, as we make sure that we are leaving plenty 2.2 of room in our value capture to assume that there are 23 large affordable housing programs that continue or that we're not going to be collecting value from, 24 non-profit or non-taxpaying properties like we 25

1	TASK	FORCE	ON	BQX
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2 mentioned earlier and then there will be continued 3 analysis around socio economic impacts as we go 4 through the EIS which will be yet another forum for 5 that conversation to continue but in any way that we 6 can make sure we are striking the best balance 7 possible, that is a metric or a goal that we are 8 extremely committed to meeting.

9 MAJORITY LEADER CUMBO: I appreciate However, I feel that that question should be 10 that. 11 really what's driving this process, so I don't want it to be after a couple of years of conversations 12 around this that that is a conversation or that's not 13 14 a reality that's driving this particular process 15 SETH MYERS: [Inaudible]

16 MAJORITY LEADER CUMBO: Because for 17 elected officials to really understand what we're 18 looking at, we really have to understand that 19 information about how this is specifically going to 20 impact our districts, our community, our people, 21 particularly those that are the most vulnerable 2.2 economically. How is this going to benefit them? 23 How is this going to displace them because those are real issues and in order for us to make an educated 24 decision or to have real conversation, we have to 25

know that. I also wanted to delve into just two more 2 3 issues and then I'll turn it back to the Chair, 4 around hiring. What are your thoughts in terms of the plans that have been put forward in terms of how 5 this is going to benefit, I'll just go specifically 6 7 to my NYCHA residents? How will they benefit from 8 employment for the building and the creation of a 9 proposed BQX? How will training happen? How will outreach happen? How has this been done before? 10 Ι 11 really want to understand that.

SETH MYERS: Great questions, I think on 12 13 your first point about evaluating the local impacts, 14 we're at a stage where I certainly don't want to get 15 carts ahead of horses in terms of doing something and 16 then finding out whether it's effective or not or 17 it's striking the right balance or not and I don't 18 think we are in a place where the cart is ahead of 19 the horse is here. We've done our initial design. 20 We think it offers a lot of merits and opportunities. 21 We're setting, we're, you know embarking on an EIS 2.2 process which is exactly I think the right point to 23 have that dialogue and share our facts and then decide if we want to continue with it or make 24 modifications to it and as Council Member Menchaca 25

knows, I've had one of my more impressive changes to 2 3 an EIS project that I was working on as a response of 4 working with a Council in the community where we heard it, we checked our set of facts, we changed in 5 response to what the community asked for and took a 6 7 different approach around NYC Ferry so that's 8 something, you know, we commit to having a really 9 candid and open discussion with you about and I think it's the right process so to that point. On local 10 11 hiring, on opportunities for NYCHA residents or local 12 residents along the alignment, specifically it's a 13 little premature to be answering let. We still have 14 to look at exactly how we're going to be building, 15 operating and maintaining the system and the 16 structure around it. I think what we have found at 17 EDC is that we have very aggressive MWBE goals where 18 we are exceeding the 30% goal set by the City ahead 19 of schedule. It's something we take an enormous 20 amount of pride in and are frequently held 21 accountable to internally. We take it very seriously 2.2 on a companywide basis. We always look for 23 opportunities to reach out to different sectors that we can pull from whether it's finding new MWBE firms 24 that aren't, we don't work with now or just new firms 25

1 TASK FORCE ON BQ
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2	generally where they're finding opportunities to hire
3	more from the community or when we're talking about,
4	less about construction jobs and more about long term
5	jobs, working with SBS, the Small Business Services
6	in Workforce 1. That was something we saw a very
7	large number of candidates come from for NYC Ferry
8	when Hornblower, the operator of that, started hiring
9	people so we've seen a lot of cross connections where
10	we can partner with local communities, the MWBE
11	construction community and partner agencies like SBS
12	to find those opportunities and create them.

WILL FISHER: And, Council Member, I 13 would just add with the Hire NYC program and the 14 15 contract language that EDC uses to compel the private 16 parties with which we work to advertise jobs locally 17 first, you know, I think, as we discussed earlier, I think we're estimating more than 10,000 temporary 18 19 construction jobs for the project, several hundred jobs on a permanent basis to operate the system so I 20 21 think, you know, given the fact that we, this is both connecting people through opportunity as a project as 2.2 23 a whole. I think the project itself will also create an enormous amount of opportunity for folks up and 24 25 down the corridor and the language that EDC has begun

2 implementing in many of its contracts and development 3 agreements accommodates for making sure that folks on 4 the ground who live in these communities hear about 5 the jobs first or are shown these jobs first and get 6 hired on these jobs.

7 MAJORITY LEADER CUMBO: It would be helpful to, those numbers are helpful in terms of the 8 9 amount of jobs that are going to be created but I would like to know more specifically a pipeline or a 10 11 training program and what that's going to look like 12 because out of the so many jobs, some will require a 13 level of training. Others will not require a level 14 of training. Some are very specific trades that are 15 necessary. I want to understand, any time you're 16 doing a project of this scale, everybody wants to 17 know how it's gonna benefit them and so if so much of 18 this development is going to happen in and around and 19 near NYCHA developments, then they have to understand 20 and we have to understand as elected officials, how 21 is it going to benefit them. How is this going to 2.2 create jobs? How is this going to connect them to 23 How is this going to affect the future of jobs? their NYCHA development? All these questions have to 24 be answered in order to make rational decisions about 25

what's happening next. The last thing you want to do
as an elected is to make a decision on behalf of a
community and this be something that potentially can
exacerbate gentrification in a highly gentrified
community and my final question is what level or
percentage, and Council Member Menchaca may have
asked this already, what percentage of private
investment in order to create the BQX has been
estimated? Are you looking at some level of private
investment or is this something that you're looking
specifically at for governmental support?
SETH MYERS: That is a good question. It
came up a little bit, but I think we kinda brushed by
it. Right now, the value capture which is tax
revenue that's collected by the City pays for a
little over half of the project. The remaining
funding that we need to do the full capital cost of
it, we're looking into federal funds for that. There
are different funding models where you can ask and
this depends on how you are implementing the project
and structuring the finances around it where on large
design build, or private public private partnerships
or through fee arrangements where you can the private
parties that are responding to your procurement to

1	TASK FORCE ON BOX 84
2	build or operate the system to come in with their own
3	financing as incentive for them to see success or a
4	certain outcome of it so the answer is we don't know
5	yet but there are scenarios where there could be a
6	variety of different funding options.
7	MAJORITY LEADER CUMBO: So, another
8	hearing will be in order.
9	SETH MYERS: We're happy to continue the
10	conversation, yeah.
11	MAJORITY LEADER CUMBO: Thank you very
12	much.
13	CHAIR MENCHACA: Thank you, Majority
14	Leader Cumbo from Brooklyn, and I want to ask a
15	question and I know you're gonna go back to DOT but
16	this is an important moment that she asked about,
17	each of the Council districts are gonna have their
18	own conversations with their communities and can you
19	walk us through what the ULURP process might look
20	like if we get to a point where the BQX is an option
21	that we all want to move forward with and engage in
22	the ULURP process. How do you do that with seven
23	possible or more districts? What does that look
24	like, lay it out? I think it's important for people
25	here to know how that works and this isn't just a

money game and a lot of the focus and I want to think 2 3 everyone for staying here because this is, this is the first time we've had a conversation like this in 4 open, like we're learning a lot of information right 5 now and thank you for your patience to really sit 6 7 through this because this is gonna help us all 8 understand what we're gonna do at the end of the day 9 cause we're gonna do this together. You're not gonna be making the decision. We're not gonna, we're gonna 10 11 do this together so walk us through what the ULURP looks like. How does that work? Does that happen 12 13 all at the same time? Do you go one corridor at a If one corridor says nnn't, not gonna happen, 14 time? 15 how does, does the whole thing fall apart? Can you 16 walk us through the strategy for ULURP? 17 SETH MYERS: I think, I think it's 18 important to determine exactly what we are going for 19 a ULURP approval, what approvals we are asking for. 20 Right now, the potential for several different 21 actions that need ULURP approval which could be site 2.2 selection, you know,

85

CHAIR MENCHACA: Site selection, is justto be clear. This is essentially eminent domain?

SETH MYERS: No site selection is to 2 3 cause a public benefit using City money to be put in 4 place so if there are bonds back stopped by City capital money, that could be a site selection. 5 CHAIR MENCHACA: Got it, that's for the 6 7 financing side. 8 SETH MYERS: Correct. 9 CHAIR MENCHACA: But you did mention that there might be eminent domain. 10 11 SETH MYERS: Property acquisition certainly could be one of the ULURP packages, yes. 12 13 CHAIR MENCHACA: Okay. 14 SETH MYERS: And then there are, you 15 know, changing map streets would be another land use 16 associated ULURP action. What I think we would do is 17 go through the different community boards and hold 18 our hearings and go through the ULURP process. It's 19 a bigger one but one that would ultimately follow a 20 similar process of coming to the City Council for there, you know, their votes and their discussions 21 2.2 around it and yes, I mean if we are unable to get a 23 real consensus that what we're doing is important or if it has an outside effect on one Council Member 24 versus another that's a balance we're gonna have to 25

1 TASK FORCE ON BOX 2 try to strike and win the conversation to see the project move forward. 3

4 WILL FISHER: And, Council Member, I 5 think in response to, sort of, how it would work as a multidistrict, just to kind of elaborate there, I 6 think very quickly to just sort of harken back to the 7 8 engagement that was done during 2016 and 2017, during 9 some of those studies that we mentioned earlier. I think, you know, it's very important. This is a now 10 11 an 11-mile corridor passes through many different neighborhoods through many different districts, 12 13 through different community districts, etc. so I 14 think, you know, one of our goals throughout this 15 process has been to be open and transparent. I think during the last round of outreach, we had more than 16 17 150 external conversations from large public hearings 18 and visioning sessions to individual briefings. We 19 maintained an open door policy for any sort of other 20 community groups of civic organizations that wanted to speak with us about the project so I think, 21 2.2 Council Member, in response to sort of forward 23 looking and ULURP, I think in advance of the EIS scope that's gonna be happening later this year, we 24 look forward to beginning another round of public 25

2 engagement and I think we would really want to make 3 sure that we work with you and your office and the 4 Task Force here to ensure that the process that we're going through to follow ULURP once we get to that 5 stage, make sure that we take in account all those 6 7 conversations that we're having along the way. 8 Eleven miles is, it's a long way and we want to make 9 sure that we speak with the folks along the corridor who know it best and advance it moving through a 10 11 process like that.

12 CHAIR MENCHACA: Okay, I'm just, I think 13 that well, we want to get through the rest of the 14 panels, so I want to end with this. This 15 conversation was dominated by EDC. Just want to note 16 that. I think we want to hear more from planning on 17 the transportation side and so we're hoping that you 18 can get us some of those studies, the underlying 19 studies to help us share that information with our 20 constituents about these decisions are made. When we 21 look at transportation needs across the boroughs, 2.2 both Brooklyn and Queens, I think it's a mistake that 23 Sunset Park isn't part of this conversation when we look at alternatives since BRT will be part of this 24 and so I hope we can go back and rethink what that 25

looks like even if it's not the BQX to be studied, 2 3 that the BRT side can be studied and a bus connection. I think there are fears of 4 gentrification along this corridor that you've seen 5 and are beginning to see in parts of borough, both 6 7 Queens and Brooklyn, that need to be studied and it sounds like it's gonna be studied. There are 8 9 questions about the route that you can't answer right now but are very real, like parking, removing 10 11 parking, tons of parking and you might even have that number and I would be open to hearing that right now. 12 13 How many parking spots are you going to be removing from all the corridors that include near parks, near 14 15 NYCHA, how many parking spots are you removing? Do 16 you have that information now? Is that? 17 REBECCA ZACK: No, I don't have it right 18 now. 19 CHAIR MENCHACA: Okay, so these are all 20 still questions. I didn't want to dominate 21 SETH MYERS: 2.2 the conversation, but I think our report showed about 23 2,000 parking spots. CHAIR MENCHACA: 2,000 parking spaces 24 will be removed along the corridor that go along 25

2 places like Atlantic Avenue and other NYCHA property 3 and so we want to hear from NYCHA residents about 4 parking, removing parking from streets. I'm a 5 supporter of that, by the way, but I want to hear from the NYCHA residents about what they think about 6 7 removing parking from their quarters gonna be and I 8 think what, what was most telling was the cost. 9 Essentially, we're creating this value capture, possibly LDC bonds for this infrastructure that we 10 11 can get faster, potentially faster bus, cheaper 12 without value capture, without pushing rates of tax 13 revenue on top of businesses and residents, renters and owners and so this is the kind of analysis that 14 15 we want to get back to all of you so you can see that 16 with us and we'll get that, we'll get that but those 17 are the questions that we wanted to ask of you today 18 and some of them you had, some of them you're still 19 working on and we're gonna keep working together on 20 that front. 21 We appreciate it, thank you. SETH MYERS: 2.2 WILL FISHER: Thank you for having us. 23 CHRISTOPHER HRONES: Thank you. 24 CHAIR MENCHACA: Thank you so much.

25 We're gonna go to the next panel and again, I want to

2	thank you for your patience for this. We're gonna
3	get through this. We're gonna invite the Friends of
4	the BQX next on this next panel. Ms. Jessica
5	Schumer, Christopher Torres, we're gonna also invite
6	up the NYU, this is Mitchel Moss, actually if he's
7	still in the house and then Harris Schechtman from
8	Sam Schwartz Engineering to come on up for the next
9	panel to give us a sense about the study and another
10	origin story and we've also been joined by Council
11	Member Ydanis Rodriguez.
12	[pause]
13	CHAIR MENCHACA: Okay, welcome. Not yet,
14	press the button. If it's red, it's on and you're
15	ready to go.
16	JESSICA SCHUMER: Thank you.
17	CHAIR MENCHACA: Thank you and bring it
18	closer, you can bring the mike closer to you.
19	JESSICA SCHUMER: I can move myself
20	closer to the mike.
21	CHAIR MENCHACA: And yourself and the
22	mike, perfect, there you go.
23	JESSICA SCHUMER: I think we're in the
24	right
25	

2 CHAIR MENCHACA: Welcome to the City3 Council.

4 JESSICA SCHUMER: Thank you Council My name is Jessica Schumer and I'm executive 5 Member. director of Friends of the Brooklyn Queens Connector, 6 7 BQX. I'm thrilled and thankful the City Council has chosen to hold this hearing and talk to the entire 8 9 community about an important project for multiple boroughs in the entire City and I'm excited to be 10 11 here to speak about it and to answer any questions The Friends of the BQX is a non-12 you might have. 13 profit formed four years ago to educate people about 14 the project and help advocate for it. We represent a diverse and broad coalition from trans-advocates to 15 16 public housing residents to community-based 17 organizations to local business groups. As a fourth 18 generation Brooklynite and new Mom to a baby boy 19 which is the fifth generation to be born in Brooklyn 20 in my family, I'm incredibly excited about what the BQX could mean for Brooklyn, Queens and our whole 21 2.2 City. Every day the Friends group works to engage 23 local communities up and down this corridor. We have found the vast majority of residents, workers and 24 25 business owners are open to the idea. People want

2 more transit and they want better transit. We have over 56,000 supporters to date. We're proud they 3 4 come from all walks of life in our great City and 5 I'll let Chris talk more about that. The BOX represents the sort of bold and visionary thinking 6 7 our City needs if we are going to continue to grow 8 equitably and increase opportunity for all New 9 Yorkers. It's our best chance to expand our mass transit system without going through the MTA which 10 11 needs to focus on fixing the system we currently 12 The project has the potential to connect this have. 13 corridor and create a new spine of our City and new 14 affordable transit for the people who need it most. 15 Too many people are struggling and in desperate of 16 affordable transit. There are many areas along the 17 BQX that are not well served by transit and suffer 18 from persistent and high unemployment. Residents in 19 Astoria and Red Hook deserve access to opportunity 20 and we know that with better transit comes more 21 income mobility. The BQX would not only save people 2.2 time but would increase the number of good paying 23 jobs or better schools within commuting distance. There are also places in the nine neighborhoods that 24 the BQX would run through where we're seeing pockets 25

2 of explosive job and population growth. Downtown 3 Brooklyn, Long Island City and Williamsburg have mass 4 transit but mostly in the form of subways that go to 5 and from Manhattan. In discussions with hundreds of residents along the corridor, time and time people 6 7 say they want to live and work outside of Manhattan. 8 If we don't improve mass transit along this corridor, 9 the current trend of growing trends and equality will continue. Those who can afford to are taking Ubers, 10 11 Lyfts, private shuttles along the corridor and those 12 who rely on buses are stuck in slower and slower 13 traffic amid worsening congestion. The BQX would 14 equalize transit with a true dedicated right of way. 15 The BQX will take cars off the road and replace them 16 with reliable, accessible and affordable mass 17 transit. The BQX would also transform places like 18 the Brooklyn Navy Yard. It currently is home to 19 10,000 jobs and expects to add an additional 10,000 20 by 2021 and 10,000 more in the coming decades. The 21 Navy Yard is the potential for tremendous job growth 2.2 but could grow even more and put more of those jobs 23 in reach with better transportation options. A new ferry stop will help but that ferry runs from 24 Manhattan to the Navy Yard. Ferries can and should 25

pay a role in helping commuters and their success 2 3 shows the need for more transit. The BQX can 4 complement other mass transit options like ferries, subways and buses and it will carry over five times 5 the number of commuters served by ferries with a 6 7 lower operating subsidy. In fact, the operations 8 subsidy required for the BQX is similar to that of 9 subways. One question we see a lot and was addressed earlier, why a streetcar. I think we can all agree 10 11 that given the cost, there will be very few new 12 subways added in our lifetimes. In many cases, new or improved bus service is the answer to expanding 13 transit access but not on this corridor where 14 15 ridership is projected to be over 16 million a year using a fairly conservative ridership model. 16 That 17 would make the BQX the largest streetcar line in the 18 country in terms of ridership. In the BQX we have 19 the ability to carry more passengers than most bus 20 lines in the City currently do. Modern streetcars 21 with a dedicated right of way provide many of the 2.2 benefits of a subway but can be built much more cost 23 effectively. Yes, the capital costs are higher than a bus line but they support more density and can move 24 faster with true dedicated rights of way that won't 25

2 be blocked by cars or stopped when you do underground 3 utility work. They are fully accessible for those 4 with mobility challenges. They are resilient and 5 They are cheaper to operate than most forms green. of mass transit and they are a way to reimagine and 6 7 take back our streets and curbs from public transit. 8 The BQX can quite literally help pave the way for 9 more complete and safer seats and we hope to be the first of a broader network of light rail running on 10 11 our streets. I know there are still many questions 12 about this project. I can tell you, we at Friends of 13 the BQX also have many questions so I'm glad the Council and our entire community is focusing on this 14 15 project. We believe community engagement is essential to getting this project right which is why 16 17 we've spent years discussing the BQX with residents 18 and are glad to see the City pursuing a process that engages the community more through environmental 19 20 review, ULURP, and other types of outreach. I look 21 forward to answering any questions you might have. 2.2 CHAIR MENCHACA: Thank you. 23 JESSICA SCHUMER: You're welcome. CHRIS TOREZ: Thank you, Council Member, 24 25 for having us. My name is Christopher Torez. I**′**m

the deputy director of Friends of the BQX or the 2 3 Brooklyn Queens connector so I grew up in southern 4 California where access to quality transportation was always lacking. Having to use public transit was 5 difficult. In fact, it's part of the reason why I 6 7 chose to move to New York City is because of our 8 massive, all encompassing 24-hour transit system. 9 I've lived here for about 15 years now and the frustration from delays, overcrowding and lack of 10 11 maintenance remind me of how hard it was getting 12 around when I was younger and I know I'm not alone in 13 saying that we have to do better and we can do 14 If Los Angeles can add a modern, reliable better. 15 streetcar to its public transit option, this City 16 should be able to do so as well. That's why I'm 17 excited to be part of an organization working hard to 18 create new mass transit options to get around 19 Brooklyn and Queens. Over the last 13 years in New 20 York City and nationwide, I've devoted myself to 21 progressive causes, fighting for others on issues 2.2 like the New York State GMAG to raising the minimum 23 age and clean and fair elections and now I'm fighting for something else that I believe should be a 24 25 fundamental right to our City, is access to

2 affordable and reliable transportation. I believe 3 that in building grass roots power in communities and 4 that when it comes to the betterment of people's lives, we all have the responsibility to do the hard 5 work of finding solutions even when the fruit of that 6 7 labor is not immediate. In my experience, difficult problems require sitting down at the table to find 8 9 common ground and listening to people for input. The work that the Friends has done over the last four 10 11 years to educate New Yorkers about the BQX is real 12 and widespread. That work includes knocking on 13 48,000 doors, gathering 7,333 signatures through one 14 on one conversations including 1,742 signatures 15 coming specifically from NYCHA, 16,000 coming from 16 Sunset Park while we were down there. These 17 supporters are not just signing their name. They 18 elected to share their letter of support with their 19 neighbors and to be printed in local newspapers. In 20 total we have collected signups from 57,221 New 21 Yorkers including 510 new supporters in the last 2.2 three weeks while leading up to this hearing who have 23 at one point or another shown interest in engaging with Friends of the BQX to make this project a 24 This spring, more than 100 small business 25 success.

owners from along the corridor attended an event we 2 3 organized, focused on how a streetcar would impact 4 business both during and post construction. Small business owners from around the City joined up and 5 talked about their experiences. They talked about 6 enduring the construction and change that comes with 7 8 building a streetcar but the resign and refrain was 9 that access to mass transit is good for business. More than 25 local business signed up to be part of 10 11 our local business working group. A poll we conducted of voters who live along the corridor found 12 13 that nearly 75% support the BQX including 71% of those who live in public housing; 16% of voters we 14 15 spoke to were opposed to the project. The Friends 16 outreach team has done a lot of listening. 17 Overwhelmingly we hear from residents that moving up 18 and down the corridors is unacceptably slow and 19 unreliable. They want the BQX to cost the same as 20 the subway and include a free transfer. They want to make sure it can actually move in NYC traffic and has 21 2.2 a dedicated right of way. Among the many obstacles 23 stacked against low income and working class New Yorkers, a lack of reliable and affordable 24 transportation is one of the most difficult to 25

In 2015 the New York Times quoted a study 2 overcome. 3 by a Harvard economist who looked at nine U.S. 4 cities, including New York City. He wrote "the 5 relationship between transportation and social mobility is stronger than between mobility and 6 7 several other factors, like crime, elementary school 8 test scores or the percentage of two parent families 9 in a community." Along the BQX corridor, we are talking about giving 44,000 NYCHA residents better 10 11 access to tens of thousands of jobs along the Brooklyn Queens waterfront and it's not just NYCHA 12 residents who will benefit from the opportunities the 13 14 BQX will provide. Over half the residents along the 15 route live in some form of rent protected and affordable housing. We're talking about a ADA 16 17 accessible, single ride from Astoria to downtown 18 Brooklyn and the Navy Yard. They will have a 19 dedicated right of way that will further protect 20 pedestrians and cyclists and that's something we desperate need as this year's fatalities by car 21 2.2 continue to rise. I understand that the prospect is 23 daunting of building a new mode of transit that will hopefully lead to a broader City-wide network. 24 Progress is measured in years, but I also know that 25

this Council understands reliable accessible 2 3 transportation is crucial to improving the lives of residents in their districts. I believe that this is 4 the Council that can help energize this ambitious 5 project, show leadership when our City needs it most 6 7 and make sure we get this historic project right. 8 Thank you for your time and I look forward to any 9 questions you might have.

Thank you. Good afternoon and thank you 10 11 for the opportunity to testify today. My name is Harris Schechtman, and I'm senior principal at Sam 12 13 Schwartz Engineering, a transportation and planning I was formerly general manager for buses and 14 firm. 15 head of operations planning and schedules for New York City Transit Department of Buses. I am here 16 17 today to testify in support of the Brooklyn Queens 18 connector, a project that will have a crucial impact 19 on sustaining the ongoing growth the Brooklyn Queens 20 waterfront has experienced while allowing it to 21 mature into a thriving corridor for both residential 2.2 and commercial uses. Saw Schwartz, a/k/a Gridlock 23 Sam, and former New York City traffic commissioner shares my views and endorses this statement. Our 24 firm did the original alternatives analysis, 25

feasibility study and conceptual design for Friends 2 3 of the BQX. That project determined that BQX was 4 feasible but could only succeed with the higher capacity that a modern streetcar could provide, and 5 this was based on projected daily ridership higher 6 7 than any bus route in New York City and likely the 8 highest daily ridership of any streetcar in the 9 United States. From the time BQX emerged as a proposed streetcar, critics have questioned why it 10 11 could not be a BRT or in New York lingo, an SBS 12 service. They cite how much cheaper SBS could be 13 comparing it as a bus route without the 14 infrastructure investments necessary for higher speed 15 and reliability. They also ignore history. For some 16 60 years, New York City Transit ran buses over a 17 similar route called B61. That route took as 90 18 minutes, averaging six miles an hour end to end but 19 that was on paper. In reality, frequent delays lead 20 to bunching and service gaps and unbearably slow 21 trips that drove riders away as service became 2.2 unmanageable. In response, New York City Transit 23 split this into separate routes about ten years ago. Why repeat the failure of B61 with another bus 24 alternative? Critics often overlook the fact that 25

even the highest capacity bus that could be used on 2 3 this service has only about half the passenger 4 capacity of the BQX's proposed modern streetcars. Of course, that means higher bus operating costs, but 5 the bigger problem is that buses would have to run 6 7 every one to two minutes to meet the passenger 8 demand. Traffic signal timing, uneven loading, etc. 9 will guarantee that even if buses leave the terminal on time, within a short distance the bus service will 10 11 become bunched and irregular on almost every trip. Without the ability to run reliably and smoothly, the 12 13 service will fail from day one if it is an SBS. This may all sound too technical but I can say as a 14 15 lifelong New Yorker as you can probably tell from my accent, who has planned, scheduled, studied, operated 16 17 and advocated for our New York City Bus network for 18 over 50 years, that buses cannot be the answer for 19 this robust, yet underserved, Brooklyn Queen 20 waterfront corridor. This is not about nostalgia to 21 bring back the trolley. Our firm was a key player in 2.2 the eight-year long project that designed and 23 implemented the first five and very successful SBS routes to ever operate in New York City. Elsewhere 24 we have advocated for BRT in lieu of proposed modern 25

2 streetcars where that was the right solution. We 3 support bus solutions where appropriate, but in this corridor, buses won't cut it so, streetcar is the 4 5 right choice but why do we need this route at all. The combination of job, residential and recreational 6 7 growth along this corridor is key to New York City's future. Some 40,000 residents of public housing 8 9 along this route will find well paying opportunities in the future economy in a vastly expanded area 10 11 within New York City that now becomes within a 12 reasonable commuting distance of their homes. The 13 mixing of their needs with those of residents of new 14 developments is not a bad thing. That multiuse, 15 broad spectrum of demands is what makes New York 16 City's transit routes the most used and useful in the 17 country. We cannot tap that potential without this 18 streetcar spine that connects people and jobs with 19 much shorter travel times. Currently, many trips 20 along this corridor actually take less time if one 21 improbably takes the subway into Manhattan and comes 2.2 back out. This encourages residents to crowd onto 23 over capacity subways entering Manhattan, instead of attracting them to a faster, more direct route on the 24 streets. What happens if we don't build BQX? 25

2 Residents are gonna find another way to get around 3 and as the last five years have shown, that way is often going to be TNC's or FHV's. We are already 4 seeing the consequences in Manhattan where increased 5 auto mileage is slowing everyone down now to the 6 7 speed of buses. The newly enacted congestion pricing program will hopefully bring some relief to midtown, 8 9 but we need innovation elsewhere to avoid the environmental and travel consequences. The best way 10 11 to win customer's to transit is to provide an 12 attractive, competitive service. The frequency and reliability of BQX will mean that residents can 13 14 likely go to the nearest BQX station and board a 15 streetcar in the same or less time than they would wait for an Uber or a Lyft. The signal and lane 16 priorities that would be available only to BQX 17 18 streetcars will further cement its role, and 19 customers will enjoy that reliability and fixed fare 20 of BQX even when it's raining or snowing. There is no better option on the horizon. The City's adoption 21 of BQX is a bold, insightful, and strategic move. 2.2 23 MTA's capital burden for state of good repair, modernization and very limited expansion leaves it as 24 a practical matter, unable to consider BQX regardless 25

2 of its merits. The innovative value capture 3 financing proposed for this project is a model widely 4 used in other countries and can ensure that, unlike Second Avenue subway, enhanced real estate values can 5 be put toward a public good. The BQX would reduce 6 7 personal car usage as well and offer improved street 8 scape opportunities, an improved path towards Vision 9 Zero, a cleaner environment and reinforcement of a future that does not require car ownership. For 10 11 these reasons and more, I support BQX as an effective 12 transit strategy for the Brooklyn Queens waterfront 13 and for the entire City and hope that I've helped your understanding of that. BQX can stand alone on 14 15 its transit merits but more than that, it is an 16 investment in our long-term future, diversifying our 17 growth geographically and capitalizing on and 18 sustaining the attention the waterfront has gained. 19 Thank you. 20 CHAIR MENCHACA: Thank you for that

21 analysis. We're gonna come back to you and I want to 22 start with the Friends of the BQX. Thank you for 23 your testimony today and the work that you've done on 24 the engagement. I want to really get your sense of 25 the origin story, if you will. We talked about the

1	TASK FORCE ON BQX 107
2	origin story of this Committee, the EDC, when they
3	started. When was the Friends of the BQX
4	organization founded? What year?
5	JESSICA SCHUMER: It was before my time.
6	I believe it was 2015 but four year's old, so 2015.
7	CHAIR MENCHACA: 2015, but are you sure
8	about that?
9	JESSICA SCHUMER: I believe it's right,
10	'15. I want to triple check and confirm.
11	CHAIR MENCHACA: Okay, let's see if we
12	can, if someone's out there with that information, if
13	you can get that to Ms. Schumer, that'd be great, and
14	then who founded that organization?
15	JESSICA SCHUMER: Friends of the BQX was
16	founded by a group of folks obviously within Brooklyn
17	and Queens so we have, obviously, our chair is Jed
18	Walentas. The Brooklyn Chamber was involved. We've
19	got, our Board represents a diverse group of people.
20	We've got several NYCHA leaders on our Board,
21	community-based organizations. We can get you a full
22	Board list. A lot of people are out on the front
23	steps of City Hall today and yeah, we've got, that
24	was the founding Board and we've had a few people
25	

1 TASK FORCE ON BQX 108 come on and off, but it's been the core group since 2 3 then. 2015, we're confirming. 4 CHAIR MENCHACA: What was it, 2015? JESSICA SCHUMER: 2015. 5 CHAIR MENCHACA: 2015, any like month or, 6 7 see if you can get that 8 JESSICA SCHUMER: We'll get that. 9 CHAIR MENCHACA: Just so we can a sense of timing and December 2015 is different from January 10 11 2015 so let's just see if we can get that and so this included, it sounds like, non-profits, Brooklyn 12 13 Chamber 14 JESSICA SCHUMER: Business organizations 15 CHAIR MENCHACA: Business organizations, 16 developers as well as, you said, NYCHA. 17 JESSICA SCHUMER: Yes. 18 CHAIR MENCHACA: So NYCHA was at the 19 table at the beginning in 2015? 20 JESSICA SCHUMER: I joined the group in 21 February of 2017, so I don't want to speak to exactly what happened. It's my understanding but I will, we 2.2 23 can find that out. CHAIR MENCHACA: Again, these are going 24 to be important pieces 25

2

JESSICA SCHUMER: Of course.

3 CHAIR MENCHACA: And what was the goal of 4 the organization if you understand that or if you 5 know that in the founding moment?

JESSICA SCHUMER: So, the origin of the 6 7 BQX came from, we're submitting some testimony. In 8 2005, Alex Guardman [phonetic] who was a former City 9 planner had done some work and looked at this and we have a letter from him and then in, I believe it was 10 11 April of 2014, although again I'm not sure about the 12 month, Michael Kelman wrote a story in the New York Times that laid out this vision of a streetcar along 13 14 the Brooklyn and Queens waterfront. After that, 15 obviously that got some interest from members who 16 would go on to found the Friends of the BQX. They 17 did some work to make sure that this actually a real, or to see how real this idea could be because it was 18 19 so intriguing and that article and the subsequent 20 work that was done to actually see if there was any, 21 if it was both possible and practical, lead to the 2.2 formation of the Friends of the Brooklyn Queens 23 connector.

24 CHAIR MENCHACA: In that, so it sounds 25 like was some ideas that kinda popped up in the press

1	TASK FORCE ON BQX 110
2	and a group formed and then there was, you said, an
3	ask of, or not an ask but a question, is this
4	feasible. So how was that questions asked and was
5	there funding that was connected to that ask of the
6	questions? Is this a study that was done?
7	JESSICA SCHUMER: Yes, there was a study
8	I know done by Sam Schwartz. They did the original
9	study and we can get that to you as well to look at
10	the feasibility and to actually really explore if
11	this was
12	CHAIR MENCHACA: And that's what
13	Mr. Schechtman just spoke to?
14	JESSICA SCHUMER: Just referenced,
15	exactly.
16	CHAIR MENCHACA: And when was that study
17	done?
18	HARRIS SCHECHTMAN: 2015, 2016.
19	CHAIR MENCHACA: 2015
20	HARRIS SCHECHTMAN: Pretty much finished,
21	I think, in January of 2016.
22	CHAIR MENCHACA: Okay so end of 2015 and
23	then to 2016, and how was the organization then, how
24	did the organization pay for that to get
25	Mr. Schechtman and
	l

1 TASK FORCE ON BQX 111 2 JESSICA SCHUMER: So this again was 3 before my time, so let me, I want to get the correct 4 answer to you so I will CHAIR MENCHACA: Okay, if you can, that'd 5 In real time, we're gonna have a few 6 be great. 7 questions. We want to come back to that and then 8 essentially, Mr. Schechtman, who hired you? Who was 9 the entity that hired you to do this work? HARRIS SCHECHTMAN: The Friends did then. 10 11 CHAIR MENCHACA: So it was a contract between the Friends of the BQX and 12 13 HARRIS SCHECHTMAN: Sam Schwartz 14 CHAIR MENCHACA: Sam Schwartz, Inc. 15 Okay, great, do you have a sense, I'm gonna come back 16 to you, do you have a sense of how much money has 17 been spent since the beginning of the organization on 18 studies, first on studies? Sounds like this is the 19 only study that you conducted. JESSICA SCHUMER: We've looked into some 20 21 other minor studies, but this was the main one. 22 CHAIR MENCHACA: And how much did that 23 study cost? 24 25

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2	JESSICA SCHUMER: Again, I'm sorry. I
3	will look, I joined the organization two years after
4	this study was basically done.
5	CHAIR MENCHACA: Totally understand. If
6	there's anybody, if there's a Board member out there
7	listening, it would be great to get that information.
8	Otherwise, we're gonna put a big question mark on
9	that and then how much money have you spent thus far
10	on outreach and doing kind of outreach campaign work?
11	JESSICA SCHUMER: So, we've, I mean it's
12	hard to break down exactly because obviously, you
13	know, we have, some of our expenses are somewhat
14	linked. We have a slight staff that's doing outreach
15	with other outreach work but would say we spend a
16	majority of our budget, funds on outreach and staff.
17	CHAIR MENCHACA: And what is the budget?
18	What is the annual budget and do you have a
19	breakdown?
20	JESSICA SCHUMER: I don't have a
21	breakdown in front of me. We will, I don't want to
22	give you a wrong number so let me.
23	CHAIR MENCHACA: Yeah, we don't want to
24	get a wrong number there.

25

2 JESSICA SCHUMER: I don't want to get a 3 wrong, want to get the number wrong.

4 CHAIR MENCHACA: Okay, so then you're 5 gonna get us information about what you, you don't 6 have it right now, what your yearly funding has been 7 and I'm assuming there's like yearly audits and stuff 8 like that that you've put together

9 JESSICA SCHUMER: Yes, of course,10 [Inaudible].

11 CHAIR MENCHACA: And we want to get a 12 sense about what has been raised? Do you have a 13 sense about what's been raised thus far?

14 JESSICA SCHUMER: Again, let me get you,15 I want to be precise in our

16 CHAIR MENCHACA: Okay, so maybe the rest of the questions I won't be ask, won't ask cause 17 18 they're all related to this funding. Let's move over 19 to you, Mr. Schechtman, and you were hired to have a 20 conversation or a, not a conversation but an analysis and if we could, maybe have a planning scenario here. 21 2.2 HARRIS SCHECHTMAN: Sure. 23 CHAIR MENCHACA: Cause you laid our some very specific information that I think is important 24

for us to unpack a little bit and think about

2 together, in terms of comparing the BQX to a BRT or a 3 SBS, a bus essentially, a bus or light rail and I 4 think that a lot of the facts that you presented are not incorrect. I think they're very correct 5 information but I'm not sure that they're completely, 6 7 well, before I make the judgment, let's walk through 8 some of the questions that I have for you. So, the 9 assumption here that we are moving forward with on the BQX is that the BQX will be a line that has, and 10 11 I wrote down the things that you are kind of pointing 12 to and I think I have them memorized, dedicated 13 lanes, which will require us to remove parking so in a world where we remove the 2,000+ parking spaces, 14 15 which I'm in support of and I think the community's in support of, right, we remove the parking spaces, 16 17 we have dedicated lanes for the rail, then you have 18 signal priorities that allow for the train to move 19 through and up and down the corridor and in that 20 world, you get fast light rail, correct? 21 HARRIS SCHECHTMAN: Correct. 2.2 CHAIR MENCHACA: And you compared it to a 23 B61 line that doesn't exist any more because it got broken up and it took, it took forever to get from 24

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25 one

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HARRIS SCHECHTMAN: Half of it exists.

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CHAIR MENCHACA: Say that again.

4 HARRIS SCHECHTMAN: Half of it exists,5 the other half is B62.

CHAIR MENCHACA: Well, the original route 6 7 does not exist. It exists in pieces and one of them 8 goes through my neighborhood and I know that very 9 I take it home, okay, but that comparison well. might not be completely accurate because if you 10 11 essentially create, and walk me through this, as a 12 planner, walk me through what it would look like if 13 we had that same route, with dedicated lanes, signal 14 priority, and there's essentially the mechanics of 15 offboard payment for a bus and would you still have 16 that same 60 minute situation on a bus if you compare 17 it to the BQX and the infrastructure that the BQX 18 would have, minus the cost. There's nothing, you 19 can't argue the cost. It's more expensive to build 20 the BQX than it is to put a bus down, but would you still hold that to be true, that a B61 that's 21 2.2 improved with all the things that have the fixings of 23 a BQX, that you would still have a 90 minute disaster? 24

2	HARRIS SCHECHTMAN: No, I don't think you
3	would have 90 minutes. You might have 80 minutes but
4	the issue here is and let me go back to that cause
5	CHAIR MENCHACA: Yeah, walk me through it
6	so compare, just a quick little behind the envelope
7	transportation analyst. What would then, how would
8	you make that determination about essentially a bus
9	on a BQX fixings versus a BQX?
10	HARRIS SCHECHTMAN: Okay, so as I
11	mentioned earlier, our firm was a key player in the
12	first five, designing the first five SBS's for the
13	City. This corridor, except perhaps for the 21 <sup>st</sup>
14	Street in Astoria section
15	CHAIR MENCHACA: Which you heard from
16	Costa talk a little bit about that.
17	HARRIS SCHECHTMAN: Does not have the
18	attributes of a successful SBS. It has narrow
19	streets, often one lane in each direction, sometimes
20	in one area of Red Hook, not even technically one
21	lane in each direction and what this all, and you
22	combine all that, okay, which means a loss of
23	flexibility. You combine that with a one to two
24	minute headway that, even assuming the largest
25	articulated buses that you can get today, at one to

two minutes I don't think I'm bringing anything new 2 3 up here to say that bunching is the bane of New York 4 bus service. I ran that service. I tried to improve that for years. It is a tough, tough cookie. When 5 you run buses at one to two minutes, you may succeed 6 7 in having them leave the terminal on time, but 8 because some of the traffic signal phases are longer 9 than a minute, it's impossible to keep the buses spaced evenly and one of the reasons why bunching is 10 so difficult to cure is that once buses become 11 12 bunched, it's very, very difficult. I don't want to 13 say impossible. It's very, very difficult to 14 separate them again and you have here 15 CHAIR MENCHACA: Well, what causes bunching exactly? Are you talking about 16 17 HARRIS SCHECHTMAN: It's cause by a 18 variety, sometimes it's even driver behavior, 19 sometimes it's the timing of signals, sometimes it's 20 uneven loading of buses. 21 CHAIR MENCHACA: So even with signal 2.2 priority, you still get bunches? 23 HARRIS SCHECHTMAN: Oh, absolutely. CHAIR MENCHACA: And then so then how 24 does the BQX get around the bunching? 25

2 HARRIS SCHECHTMAN: Because the key is 3 the BQX can carry the same number of people, running every four minutes let's say. Maybe five but let's 4 say four and that spacing keeps the vehicles from 5 bunching. In other words, when you're a minute 6 apart, it's impossible and that's why I say once you 7 8 leave the terminal, it's impossible to go 11 miles 9 and not have those buses start going back to back. With a four-minute frequency, you can manage the 10 11 service better and that's the key and you asked the 12 right question. You asked the right question which 13 we looked at in the study. Let me backtrack, because I saw you were kinda curious about something and let 14 15 me take the curiosity out. We were not hired by the 16 Friends to design a streetcar. We were hired to look 17 at this corridor, determine what the demand was and 18 then essentially do an alternatives analysis to 19 decide what was the best way to tap and meet that 20 demand, so we extensively looked at BRT. Obviously, 21 we're quite expert in that and we as a firm, and I 2.2 tried to convey that in the testimony, we're mode 23 agnostic. We're not a streetcar firm that lives to design streetcar systems. We're a transit and 24

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1 TASK FORCE ON BQX 119 transportation firm that looks for the best solution. 2 3 That's why we call ourselves mode agnostic. 4 CHAIR MENCHACA: And that's what we're trying to figure out well and that's why we're trying 5 to have this conversation that allows us to hear from 6 7 you directly and have an honest comparison between the, which did not come out in your testimony, so if 8 9 there is more information that you can have in comparisons to a BQX versus dedicated lane, signal 10 11 priority bus infrastructure that allows us to remove 12 the cars and have bus dedicated corridor up and down today. That's what we're looking for and it sounds 13 14 like you might have already done that analysis and if 15 you've done that analysis, we'd appreciate that you 16 share that with the Committee. 17 HARRIS SCHECHTMAN: The study that you'll 18 be getting a copy of will give you a full picture of 19 how we looked at all of this. 20 CHAIR MENCHACA: That would be super 21 helpful. 2.2 HARRIS SCHECHTMAN: Right. 23 CHAIR MENCHACA: That's gonna help us. 24 HARRIS SCHECHTMAN: And by the way, we looked at more than just streetcar or BRT. We looked 25

1	TASK FORCE ON BQX 120
2	at a lot of other modes which fell out pretty quickly
3	as not
4	CHAIR MENCHACA: Well, we haven't had the
5	luxury of looking at it so it would be great to share
6	that with the Committee and the rest of the Members
7	who I think are going to be very curious about that
8	one question as we kind of compare alternatives here.
9	HARRIS SCHECHTMAN: Right.
10	CHAIR MENCHACA: EDC's gonna be doing
11	their thing but it would be great to have a sense of
12	how you created that origin understanding for
13	everybody that you're engaging with here today.
14	HARRIS SCHECHTMAN: So, the other thing I
15	want to convey is, you know, much of my career was in
16	the bus end of the business. Okay, I consider myself
17	to be an expert. I also consider myself to be an
18	advocate and believe me when we looked at the BRT
19	alternative, it was not with any baggage. Okay, if
20	there was a way from my years of experience with
21	buses and with SBS, if there was a way that we could
22	have designed a service that I could say with
23	confidence would achieve the goals of this corridor,
24	it would have been there. It just doesn't work.
25	

2 CHAIR MENCHACA: And I want to just, I
3 appreciate that as a engineer and I think you're the
4 first engineer that has kinda spoken.

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5 HARRIS SCHECHTMAN: I'm a planner, I'm a6 planner, not an engineer.

7 CHAIR MENCHACA: A planner, did I read 8 engineer somewhere?

9 HARRIS SCHECHTMAN: The firm is 10 engineering

11 CHAIR MENCHACA: The firm is an 12 engineering firm. You're the planner. Thank you so 13 much for making the case and I think that's what we 14 wanted to hear from a planner and that's who we want 15 to hear from in this and I think that's who the 16 community wants to hear from as well when we think 17 about infrastructure as big as this.

HARRIS SCHECHTMAN: One of the, I'll call it a slogan that I use is a bargain is not a bargain if what you get is worth nothing so yes, the cost of doing this as an SBS, even a full flowering SBS is less than doing it as a streetcar but no matter how we twist and turn that, on day one, the service is gonna fail and it's not gonna please anybody to say

1 TASK FORCE ON BQX 122 2 we saved \$500 million if on day one, someone goes out there and says this reminds me of the old B61. 3 4 CHAIR MENCHACA: Right, nobody wants This isn't just about cost and it's not \$500 5 that. million. We're talking in the billions and then 6 7 three, this isn't just about cost, it's about time 8 and Reynoso talked a little bit about 100,000 people 9 coming in in the next few years. We need an answer now and I think, and this is maybe to the Friends of 10 11 and I can talk to Ms. Schumer here about what I the 12 work that you're doing on the engagement side, 13 essentially, we're not just saying BQX only. It sounds like you're looking at transportation 14 15 solutions now. Can you talk a little bit about that 16 and what we can kinda glean from the data that you're 17 getting from people is that people would want good 18 transportation, they want better transportation than 19 what they have now? Can you expand on that, either 20 you or Mr. Torres? 21 CHRISTOPHER TORRES: Sure, I mean I think 2.2 when you go out there and we're talking to folks

23 whether it be, you know, along the corridor, at a 24 picnic, or in NYCHA housing at a picnic, family days, 25 I think that the need for better transportation is

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there and I don't really think the public really 2 3 cares what the form is. I think, because we've been 4 informed by the studies and the Friends of the BQX was created out of the idea that light rail is the 5 best version of moving people, you know, that's how 6 7 we reframe the conversation, right, so I think that people want to get around the best way possible and 8 9 through our studies we say the BQX is the right way.

JESSICA SCHUMER: The other thing I'll 10 11 add is when we talk to people, what we hear a lot. 12 They want to make sure this is gonna cost the same as 13 a subway or a bus and the City has said it will and 14 they think it should and they also want to make sure 15 they'll be a free transfer which we think is very 16 important. If there's no free transfer, we don't 17 think this works in the way it needs to for people.

18 CHAIR MENCHACA: And I think that, that 19 may have already been over said in the press. This 20 idea that this a standalone piece of infrastructure 21 unless we get the MTA to say yes and that's, those 22 are political winds. Can you talk a little bit about 23 that strategy? How do you get the Mayor and the 24 Governor to talk, right? One is not even in the City

1	TASK FORCE ON BQX 124
2	most of the time and the other whatever like,
3	literally, what is the strategy to make that happen?
4	JESSICA SCHUMER: So, we are still
5	obviously thinking that through. It's a little, I
6	mean we're not there yet. Hopefully we will be soon.
7	Some of the barriers that will be helpful to making
8	that happen are the phasing out of the metro cards.
9	They've got this new technology coming in. We
10	believe the metro card will be phased out by the time
11	the BQX will be up and running but, you know, we've
12	heard, I think the City has said and they said here
13	today that they believe a free transfer should happen
14	so we're hoping that there is political will to make
15	that happen and we will be advocating for it using
16	all the tool that we have to advocate for it.
17	CHAIR MENCHACA: You and me and everyone
18	we know.
19	JESSICA SCHUMER: And we would hope you
20	and [Inaudible] would as well, oh yeah.
21	CHAIR MENCHACA: Okay, I think, I think
22	that's it. We're gonna move on to our next panel.
23	Thank you so much. Okay, we're gonna bring up, if
24	you're in the house, the Atlantic Avenue Bid, Laurie
25	Mora, the New York City Environmental Justice

1 TASK FORCE ON BQX 125 Alliance, Renee Reynolds, Transit Center, David 2 3 Brudon [phonetic] and then Ms. Amy Breedlove from the Cobble Hill Association, you can come on up. 4 5 [pause] CHAIR MENCHACA: 6 Ηi. 7 RENEE REYNOLDS: Ηi. 8 CHAIR MENCHACA: So, Transit Center? New 9 York City Environmental Justice Alliance, no? 10 RENEE REYNOLDS: Here. 11 CHAIR MENCHACA: Oh yeah, sorry, Renee, 12 yeah you're here. Sorry, I mean Atlantic Avenue Bid. 13 LAURIE MORA: That's me. 14 Both of you are here. Okay, so these 15 two, Cobble Hill Association is not here anymore. LAURIE MORA: She had to leave. 16 17 CHAIR MENCHACA: Okay, great, floor is 18 yours. 19 LAURIE MORA: Good afternoon and thank 20 you for this opportunity. My name is Laurie Mora and 21 I'm here to represent the Atlantic Avenue Bid but I'd also like to represent myself because I've lived in 2.2 23 Cobble Hill for more than 50 years and I own a building on Atlantic Avenue along the route of the 24 25 proposed trolley. There may be one or two people in

this room who also share something else with me. 2 Ι 3 grew up in Brooklyn with trolleys. I know all about 4 trolleys, fixed rail vehicles. I know first hand how inconvenient they were to get in and out of. I know 5 how they often bunched up and got in trouble with 6 7 vehicles, regular free vehicles and that they often 8 had power loses but then the City decided that wasn't 9 such a good mode of transportation, so they changed them to trolley buses. The trolley buses were much, 10 11 much more flexible and they ran on the same power 12 lines as the trolleys and they were much, much better 13 but they also had issues. They often lost the power 14 and other such things so then what happened. We got 15 real buses. I grew up along Utica Avenue and the B46 16 bus is still running along Utica Avenue and it was a 17 much, much improved situation and now with really 18 good buses, ones that are nonpolluting, buses seem 19 like a very good idea so it was absolutely amazing to 20 me to see that a trolley, a fixed rail vehicle was 21 now being proposed to run through one of the most 2.2 densely developed areas of Brooklyn and that it was 23 completely inflexible. I can't speak about other areas but I can speak about my own area, that is the 24 corner of Atlantic and Court Street which no one who 25

2 planned this route ever went there. They would have 3 seen all our buses, the famous 61 bus, the 63, the 57, lots of trucks, lots of cars, everything like 4 5 that and lots of people crossing Atlantic Avenue. А trolley making a turn on that corner would be a 6 7 disaster and we know that 70% of the dedicated routes 8 will be for this trolley and maybe Court Street may 9 even be one of them and we now learned about value capture. These are not areas that are afraid of 10 11 being gentrified. They have been gentrified for 12 There are two historic neighborhoods through years. 13 which this trolley would pass and it is really unfair 14 to think that these neighborhoods would benefit in 15 any way, these neighborhoods, not other neighborhood 16 but these neighborhoods would benefit from this 17 I think it's amazing that we'd be asked to trolley. 18 pay for something which would not only not benefit us 19 but would have a very great negative impact on our 20 neighborhoods. No one would question the need for 21 improved transportation both in Queens and in Red 2.2 Hook. The 61 bus is not as bad as the guy says it is 23 but they could do much, much better. I think that it's an expensive, inflexible, fixed rail system is 24 certainly not the answer, certainly not for our 25

1 TASK FORCE ON BQX 128 neighborhood. Additional new bus routes, whether 2 3 they are SBS's, BRT's, no matter how fancy, no matter 4 how new and modern they are should certainly be the answer for our neighborhood and for these other 5 neighborhoods. Thank you very much. 6 7 CHAIR MENCHACA: Thank you so much and before, before Renee you go, can I ask did anybody 8 9 grow up in New York City that saw light rail in the City? 10 11 LAURIE MORA: Trolleys? 12 CHAIR MENCHACA: I'm just asking if 13 anybody like you, who grew up, light rail in the 14 City. Nobody here, okay. Well, that was so 15 beautiful and special that we heard Ms. Mora. 16 CHAIR MENCHACA: Yes. 17 [Inaudible] 18 CHAIR MENCHACA: [Laughter] Okay, so 19 there's another person that's experienced it. Thank 20 you so much for sharing that. That was beautiful. 21 Renee. 2.2 RENEE REYNOLDS: So, good morning, my 23 name is Renee Reynolds. I'm the transportation planner for the New York City Environmental Justice 24 25 Alliance and I'm here on behalf of my organization

2 and our membership network. We are a City-wide 3 membership network or grass roots organizations from 4 low income neighborhoods and communities of color and so our work focuses on the struggles for 5 environmental justice and that include transportation 6 7 justice so many people have already said how important it is that we have equitable 8 9 transportation. We can't argue that that is a need but I want to take the opportunity to highlight one 10 11 thing, an issue that I haven't heard come up today and that's the issue of living in a costal city in 12 13 the context of climate change so, Super Storm Sandy wreaked havoc on our coastlines. Everyone is aware 14 15 of that and it laid bear the reality of climate change and in just this pass week we had hail storms 16 17 in Staten Island and tornado warnings and flood 18 warnings and so it's amazing and unfathomable that in 19 2019 with the extreme weather events as our new 20 reality that EDC is proposing a fixed rail system on our surface level and on our waterfront. It makes no 21 sense and while EDC is reporting his claim that a 2.2 23 small portion of the BQX would be within the 100 year flood plain, it doesn't account for the fact that the 24 25 majority of the line is within the storm surge zone

and so we don't need to wait 100 years to find out 2 3 that the BQX is an ill-conceived project. We know it 4 now and since the inception of this project, our member organization UPROSE in Sunset Park has been 5 pushing back and asking critical questions. 6 Why a trolley, when we have multiple train lines? 7 Why a 8 trolley when we can reactivate bus lines and so the 9 answer is that the BQX project is not about It is about real estate development. 10 transportation. 11 It is a project marketed to vulnerable communities 12 who understandably are in search for better transit 13 but are unaware that they are being sold snake oil. 14 The price tag for the project has ballooned to nearly 15 \$3 billion and the route has been shortened and the City cannot continue to expend vital resources that 16 17 could be utilized, that could fix transit gaps now, 18 not ten years from now when the BQX would be complete 19 and in operation. Who's waiting until 2029 to get to 20 work on time? People can get to work on time if we 21 close those gaps now and the easiest and most cost-2.2 effective way to do that is to improve our bus 23 networks so, I feel that we need to stop this project in its tracks right now [laughter] to use another 24 25 transportation pun but I, I also think that we need

2 support from our elected officials and I'm so glad 3 that the Council has brought us here to respond to 4 this proposal, to ask the critical questions about what are the right investments and for whom they 5 serve and so I want to thank the City Council and I 6 7 want to thank the Task Force on BQX and I look 8 forward to us being much more critical about 9 developers with value capture schemes and pretty renderings that actually don't illustrate what the 10 11 true picture of the project is and I also want to 12 highlight one other thing about the project. Value 13 capture is obviously extremely speculative, but one 14 of the things you see in the reporting is that this 15 rail system would also require overhead contact systems to run on, right. These are wires that would 16 17 then need to be included so with construction chaos, 18 with the laying of rail tracks, hanging wires and 19 creating exclusionary street and then potentially 20 forfeiting public land for substations. I think it's 21 insanity and I think we need support in stopping this 2.2 misadventure as soon as possible. Thank you. 23 CHAIR MENCHACA: Thank you both. I have

a couple questions if I can, before you leave.

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How

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1	TASK FORCE ON BQX 132
2	did you each hear about the BQX? How did you hear
3	about it?
4	LAURIE MORA: Oh, a long time ago, a
5	couple of years ago a representative, I guess, came
6	to the Atlantic Avenue Bid.
7	CHAIR MENCHACA: And was this a EDC
8	person or
9	LAURIE MORA: I may, I think it probably
10	was. I don't remember but it was at least two or
11	three years ago and at that point I expressed
12	amazement at the idea of a "trolley" because of the
13	total inflexibility of it. We did not know the route
14	then. If we would have known the route that it was
15	actually planning to go and make a turn from Court
16	Street and go west on Atlantic Avenue until it got to
17	Columbia Street and make a turn through two or three
18	of the most important blocks of our district, we
19	wouldn't have calm and quiet about it. I mean we
20	would have been much, much more upset then and in all
21	candor, when you talk to the local elected officials,
22	our Councilman, the two that we bridge, they weren't
23	even sure it was really gonna happen so the idea that
24	you took this seriously, you know, marching with
25	

1 TASK FORCE ON BQX 133 2 placards and all that didn't seem necessary at that 3 time. That was before the Friends of the BQX. 4 CHAIR MENCHACA: Okay. LAURIE MORA: And the funding and the 5 promotion. In my opinion now, it's absolutely 6 7 necessary. We need our own placards and our own buttons and our own, you know, efforts in order to 8 9 stop this as Renee says. CHAIR MENCHACA: Well, and before I go to 10 11 Renee, I wanted to ask you one last thing about, 12 essentially, we've jotted down and noted your issues 13 and the turns and that's gonna be important for this 14 conversation, especially for businesses along the 15 corridor. What I haven't heard necessarily is 16 whether or not the Atlantic Bid has business concerns around construction. You heard the EDC say well, we 17 18 decided not to go to Sunset Park because of the 19 disruption on small businesses and because of cost 20 but they mentioned that as one of the notes. What's the disruption for businesses along? 21 LAURIE MORA: Well, it's tremendous, of 2.2 23 course. CHAIR MENCHACA: What is that, what is 24 25 your expectation that that's gonna cause?

LAURIE MORA: We have a shop on Atlantic
Avenue. The ability for UPS to come, the ability for
customers to come.

5 CHAIR MENCHACA: And is that just through 6 construction, so after the construction

7 LAURIE MORA: Well, that's, no, 8 afterwards there's only, I can only talk about our 9 route. I'm not, I can't really talk about

10 CHAIR MENCHACA: And that's not why I'm 11 asking you, just look at

12 LAURIE MORA: We have only one stop 13 proposed which is technically along our route. That is the corner of Court and Atlantic Avenue, the 14 15 absolute worst place in the world if anybody ever say 16 that but that's what planned so we meaning the 17 business people are hardly going to terrifically 18 benefit from this trolley because they'd be walking 19 what, three blocks to our shop, my daughter's shop, 20 or six blocks the other way. It's not like the 21 present famous B61 and so the length of construction, 2.2 of course, is terrible but more to that point is the 23 end, the end result, where stores cannot be, businesses cannot get their deliveries. We don't 24 25 even know what's gonna happen with the existing bus

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2 lines. We don't know what would happen with an 3 ambulance. We have a medical center, you know, down 4 there. We have none of those things. All we know is 5 that our present situation along Atlantic is one of 6 the most heavily trafficked streets in this City and 7 to impose upon that a fixed rail vehicle is 8 absolutely amazing.

9 CHAIR MENCHACA: Thank you for that and I just wanted to make sure that that voice was in and 10 11 moving over to Renee and the work that you've been 12 doing in the organization and the coalition including 13 UPROSE, talking about climate change. I know we 14 didn't mention it because we were really focused on 15 things that we just hadn't been privy to, in terms of 16 information. It's not lost on us. The climate 17 change question is a real question. Are there 18 studies that you can share with us or information 19 about light rail in terms of impacts from storm, be 20 it water or whatever kinds of impacts light rail has 21 had. Is that information that you can share with us 2.2 at a later time or if you have now, that kinda shows 23 the vulnerability and the resiliency issues around a fixed infrastructure like this. 24

RENEE REYNOLDS: So, unfortunately I'm 2 3 not aware of a study that would give like a 4 comparison of like a City like New York so I could definitely look and see if I could find something 5 that would give a clearer picture. I mean, this is 6 7 simply something that can be observed and understood like if you have a fixed rail system and there's a 8 9 storm event. In there own reporting, they've indicated that their response, their climate 10 11 resiliency response would be to park it, you know, so 12 it wouldn't be an operable system. Let's say a tree 13 falls down on the rail, you know, like we're talking 14 about bunching because of signals but anything else 15 can happen to impede that rail line and a bus can 16 make a turn and reroute. A fixed rail system can't 17 do that. 18 CHAIR MENCHACA: Got it, that's pretty Okay, thank you both for being here today and 19 clear. 20 for your testimony. 21 LAURIE MORA: Thank you. 2.2 CHAIR MENCHACA: We're moving on to our 23 next panel, the New York Building Congress - Joseph Calata, TWU Local 100 - Duvay Williams, the 24 Waterfront Alliance - Roland Lewis, and then did you 25

1	TASK FORCE ON BQX 137
2	guys fill out a, you didn't. Can we have both of you
3	guys up here as well?
4	[pause]
5	CHAIR MENCHACA: Who wants to start?
6	First off I want to say thank you,
7	Council Member, it takes a lot of endurance to sit
8	through hearings and to keep a clear mind so
9	appreciate it.
10	CHAIR MENCHACA: I was born for this, I
11	was born for this. Go ahead.
12	My name is Joseph Calata and I'm here to
13	read a statement on behalf of Carlos Scissura and the
14	New York Building Congress. The Building Congress is
15	a non-partisan coalition of business, labor,
16	professional and governmental organizations serving
17	the design, construction, and real estate industry.
18	Our Association is made up of over 550 organizations,
19	comprised of more than 250,000 professionals. On
20	behalf of the Building Congress, I urge the City
21	Council to make the Brooklyn Queens connector a
22	reality. For New York to continue to thrive as a
23	global City, we've got to dream big and put shovels
24	in the ground. I implore this Council to return to a
25	spirit of aspirational planning and building that

transformed New York into the City it is today. 2 With 3 the BQX, New York City is taking a 21<sup>st</sup> century 4 approach to infrastructure planning. The City no longer operates on the hub and spoke model we've 5 experienced in previous decades and there are very 6 7 real opportunities in the boroughs outside of 8 accessible for all New Yorkers. If you live or work 9 in a part of Queens or Brooklyn that isn't currently adequately served by mass transit, you deserve the 10 11 same access to jobs and housing as those on the upper west side or midtown. The current efforts to improve 12 13 our existing transit are critical but they do not 14 reflect this principal. All New Yorkers deserve 15 equal service. The BQX would catalyze new 16 development and retail, all the while being mindful and inclusive of the neighborhoods that have 17 18 virtually cut off from opportunities since their 19 inception. The project will also boost the number of 20 available jobs and expand access for many minority 21 and women owned businesses. We need to grow our City 2.2 inclusively and the BQX is one of the most promising 23 projects to do just that. Furthermore, this project will serve as a crucial blueprint for future transit 24 investment by using value capture to fund part of the 25

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cost. This financial model is a proven approach to reducing the budget impacts of large-scale infrastructure construction. I would urge you to support this transformative project and welcome the improved transit for all of New York. Thank you.

CHAIR MENCHACA: Thank you.

SANTOS RODRIGUEZ: Good afternoon, I'm 8 9 glad you will vote for this, Council Member. Thank you, members of City Council for holding this hearing 10 11 today on an important topic that deserves attention. My name is Santos Rodriguez and I am here to testify 12 on behalf of Gary Labarbera, president of the 13 14 Building and Construction Trades Council of greater 15 New York compromising local affiliates of 15 national 16 and international trade unions representing more than 17 100,000 hardworking men and women living in New York 18 City. I'm here to testify in support of the BQX and 19 I am thankful to the City for their promise that the 20 construction of this 11-mile light rail line along 21 the Brooklyn Queens waterfront will be built by union 2.2 labor. I'm proud to say that I am a supporter of the 23 BQX and let me tell you three reasons why you should be too, jobs, jobs and jobs. From union construction 24 25 jobs from building the light rail line which is

estimated to be around 16,000 to the jobs that will 2 3 be created with new housing and office buildings that 4 the light rail will enable, we're talking about 5 thousands and thousands of job opportunities for New The BQX as planned will be one of the 6 Yorkers. 7 largest light rail projects in America. If done 8 correctly, it can spur new and important development 9 projects like affordable housing along the route and can serve as an example that New York City can still 10 11 do big things. The City should move this project 12 forward to prove that it can build out our transit 13 system in a new intelligent way and that it can take 14 control of its transit destiny. Our members are 15 eager and ready to go to work. We really are just 16 waiting on you to get behind this project so we can 17 speed it through the public process review. It would 18 be better for the communities you represent for our 19 workers in the City, if we can get this to yes 20 quickly to avoid the pain and headaches of the will 21 they, won't they build transit and create jobs. 2.2 We've unfortunately seen that many of the same 23 organizations that complaint to working people, yell and scream about the BQX giving false reasons for 24 opposing it like that is not no guarantee to be 25

25

2 integrated with the MTA fare system. Well, of 3 course, it be integrated. It's not guaranteed 4 because it hasn't been built yet. It makes sense, 5 the City and State integrating. This is the single best transit project of the City of New York 6 7 currently has in front of it and it would serve 8 thousands of people, while creating thousands of 9 jobs, tens of thousands of jobs. All members of the Building and Construction Trades Council are ready to 10 11 go to work with you and the City to fast track this 12 project and get it done so we can realize the 13 tremendous benefit. The BQX stands as an opportunity 14 in the City of New York to be ambitious about the future and building of infrastructure that will grow 15 and sustain our economy for the next several decades. 16 17 Thank you for your time, Council Member.

18 CHAIR MENCHACA: Thank you Santos and for 19 the very strong, passionate testimony. I will say 20 that there has been one thing that has been built 21 that has yet to be integrated and that's the ferries 22 so if Gary wants to give a call to the Mayor and the 23 Governor and see if that can happen, I'd be more 24 hopeful that integration can happen.

SANTOS RODRIGUEZ: Sounds like a plan.

2 CHAIR MENCHACA: All right, awesome. 3 We'll work on that together. [Laughter] Please. 4 SAL SOREESE: Good afternoon, my name is Sal Soreese [phonetic]. I'm a member of the 5 Sheetmetal Workers Local 28, the Building Trades 6 7 Union here in New York City. I great up in 8 Gravesend, Brooklyn which some consider the southside 9 of Brooklyn. As a child, I would hear my Mom speak about growing up in Carroll Gardens, Brooklyn. 10 She 11 talked about First Place and how much fun it was 12 playing hopscotch and other games with her friends 13 while her parents would sit on the stoop and hang out 14 till the wee hours of the morning. I always wondered 15 why she only stories about her block as a young child so later on in life I asked her why. She told me 16 17 that she had to move out of the area at a young age 18 because of her Dad and work. My grandfather was a 19 police lieutenant and he worked at 1 Police Plaza in 20 Lower Manhattan. He moved his family out of Carroll Gardens because of his commute to work. It took him 21 2.2 two hours to get to Manhattan and he felt he was 23 taking too much time away from his family so they moved to Bensonhurst when the commute was easier. 24 25 Because of his love for the area, my grandfather used

some of the money from the sale of his house to buy a 2 3 property in Carroll Gardens, Brooklyn to keep a piece of the area with his family. After his passing and 4 the passing of my Mom, this property has now been 5 handed down to the grandchildren, me being one of 6 7 them. There's 38 of them. 424 Clinton Street has a special place in my heart now. With this Brooklyn 8 9 Queens connector, we have the opportunity of giving the tenants of my property and other people living in 10 11 Carroll Gardens, Red Hook and other areas along this 12 corridor a chance to stay and raise their children in 13 such a beautiful place. We give them the opportunity to spend more time with their children in stead of 14 15 their commute. These people will have something my 16 Mom and her parents didn't, precious time. This 17 streetcar is a huge project for our City. With an 18 inclusive, collaborative approach, we can anticipate 19 the creation of 16,000 temporary construction jobs. 20 Our City has committed to building and operating the BQX with Union labor which is very important for us 21 2.2 middle class families. The BQX would help accelerate 23 both commercial and residential growth. It will spur more growth along lengths of the corridor and will 24 create tens of thousands of jobs in construction 25

I wholeheartedly support this project. 2 alone. It 3 will bring good paying Union jobs. It will give 4 families extra time to be with each other. It will keep many families living in these beautiful areas, 5 and it would definitely make my Mom and her parents 6 7 Please build the BQX. I have one other thing smile. 8 to say, 16 years ago my wife got pregnant. Her 9 company moved from Manhattan to Jersey City. We decided to make the move out of Brooklyn which was 10 11 very tough because I grew up in Brooklyn, so I live 12 in Hoboken, New Jersey now. My wife every day now 13 commutes from Hoboken, New Jersey using the light The light rail is built in a flood zone. 14 rail. 15 Hoboken, as you know, was flooded very badly during 16 Sandy. You don't have to look very far to do a study 17 and figure out how a light rail system works. You 18 just really need to look across the river. It's 19 efficient, it's very safe and I honest to God, I've 20 been there 16 years. I don't see many problems with 21 the light rail at all. As far as the cost for 2.2 repairs and maintenance and everything, I don't know 23 that. That's something that you guys should really look into. Do a study on what it costs. It's very 24 efficient and it runs from Bayonne all the way up 25

1	TASK FORCE ON BQX 145
2	through Ft. Lee, New Jersey and it's right on the
3	water. Same thing, okay, thank you.
4	CHAIR MENCHACA: Thank you for that, buy
5	the way, and Sal, we'll, maybe could do a field trip
6	and go ride it together. Thank you.
7	Good afternoon, my name is Beth Shevry
8	[phonetic] and I work for the New York State Laborers
9	LECET Labor Management Cooperation and Trust. We
10	represent over 40,000 Union members employed by our
11	signatory contractors in the construction industry in
12	New York City and throughout the State. Our aging
13	transit system does not adequately serve all City
14	residents. The BQX is a solution that will connect
15	underserved neighborhoods from Astoria to Red Hook
16	where many residents live including many of our own
17	members who do not have acceptable access to public
18	transportation. The BQX has the ability to
19	efficiently move projected daily riders along a
20	single corridor that is integrated into the existing
21	transit system and will ease traffic congestion. The
22	streetcars will travel primarily in dedicated lanes
23	separated from vehicle traffic and bikes along the
24	route. It is anticipated that the BQX will result in
25	16,000 jobs to building trades members which will

strengthen the middle class while providing the City 2 3 with safe, quality construction. There is no dispute 4 that the current transportation system is inadequate. Moreover, the population along the BQX route is 5 forecast to increase by 30% by 2045. Therefore, the 6 7 BQX will provide desperately needed transportation now and for decades to come. That's one of the many 8 9 reasons why we are in support of this project. Thank you for your time. 10

11 CHAIR MENCHACA: Thank you all for your 12 time and I think the theme of this panel is jobs, 13 jobs, and jobs which is important and I hear that and 14 I think that that's gonna be a balance of all the 15 other pieces and I'm just thankful that you're here 16 representing the men and women every day that work 17 for the City. I will ask one question and maybe your 18 faces will tell me the answer to this question but I 19 thank Carlos Scissura from the New York Building 20 Congress really is calling on and imploring on the 21 Council to return to a spirit of aspirational 2.2 planning and this is a question for him and for 23 everybody, would you support the concept. I mean the most aspirational thing that we can do is to 24 essentially remove free parking on our streets. 25 That

changes everyone's concept of being able to park your 2 3 personal belonging on the street for free. That 4 overnight will make this thing different and change 5 the way that we use transportation, including cars that are a problem right now in the City and it 6 7 sounds like that is the most aspirational thing that 8 I've heard so far and would you all support that 9 concept?

10 SANTOS RODRIGUEZ: The Building and Construction Trade Council of Greater New York 11 supports building so if that's gonna assist us in 12 13 building and continuously build with labor, putting 14 our members to work, you know, sometimes parking goes 15 away with this. When we're building 30, 40, 50 story buildings, there are not parkings around these 16 buildings in the City. There's not enough parking 17 18 along any corridor. 19 CHAIR MENCHACA: Free parking. 20 SANTOS RODRIGUEZ: Free parking when you 21 think of that right, so, I mean there's a lot

CHAIR MENCHACA: And I hear that, thank you and I just want to be able to balance this concept of aspirational. There's some really aspirational things and it'd be great to get support

1	TASK FORCE ON BQX 148
2	from sectors that might not be traditional connected
3	to transportation and it sounds like you're here for
4	the BQX for that reason, for the jobs, but when you
5	enter conversations around transportation, we have to
6	start thinking about that and so
7	SAL SOREESE: So Councilman, I think you
8	need to come to Hoboken, New Jersey.
9	CHAIR MENCHACA: Yeah, I'm
10	SAL SOREESE: Really deal with the
11	parking issue is the same issue with transportation
12	always and they've come up with some great ideas as
13	far as parking garages and other entities that have
14	worked to bring parking to it so maybe part of the
15	development is putting parking garages in these areas
16	to help out people parking. Just throwing it out
17	there.
18	CHAIR MENCHACA: I like that. I like
19	that, well aspirational is what we have or I should
20	say there's not enough, there's enough. I said
21	aspiration right now for the Council and we're going
22	to keep going in that direction. Thank you so much
23	for your time today. Okay, our next panel from the
24	Astoria Houses' Residents Association – Claudia
25	Koger, Ingersol Houses - Darrell Burgess, Urban

1 TASK FORCE ON BOX 149 Upbound - Bishop Mitchell Taylor and then from East 2 3 Elmhurst - Mr. Tom Greich, The Queens Chamber maybe, 4 are you here? 5 [pause] CHAIR MENCHACA: And then can we get the 6 7 Waterfront Alliance, representative from the Waterfront Alliance and the League of Conservations 8 9 Voters - Adrian Espinoso, if you're here. Is Roland here still? No, and then the RPA, the Regional 10 11 Planning Association - Mullin Meta. Okay, great. Ι 12 think that's good for this panel. We want to see if 13 we can get full panels as we move forward. Okay, 14 Ms. Koger you can begin. Make sure that the light is 15 pressed and on and it's close to you. CLAUDIA KOGER: Yes, it is. Hello, and 16 17 thank you, members of the City Council for allowing 18 me to testify today before. My name is Claudia 19 I'm the Astoria Residents Association Koger. 20 president for SW Houses residents of approximately 21 over 3,000 residents and I'm here in support of the BQX. I've lived in Astoria Houses for approximately 2.2 23 64 years as an adult but I also have worked, I worked for the New York City Transit Authority for 25 years 24 so I'm talking from two points of the arrow. I know 25

what it is to travel around the City from Astoria 2 which Astoria has been neglected as far as Astoria 3 4 Houses has been neglected [Inaudible] of us work in Oueens more or less but Astoria Houses has been 5 neglected as far as transportation, having 6 7 transportation. We are actually situated 30 blocks 8 away from the nearest subway and that's been our life 9 there and I'm here to testify in support of the BQX because I and many of the residents I represent need 10 11 better transportation options. The Astoria Houses are the definition of a transit desert. Sitting on 12 13 the far side of Astoria, 15 blocks from the closest, 14 I said 30 really blocks from the closest subway 15 station. For residents who are seniors like myself, 16 if you don't have a car to get about, traveling 17 anywhere in the City is a major hassle. We could 18 really benefit from the BQX as more jobs and 19 opportunities come to Queens and the Brooklyn 20 waterfront, historically NYCHA developments like 21 mine, have been set off from these opportunities effectively existing on an island removed from 2.2 23 everything else happening in the City. This is true with other developments up and down this corridor. 24 The BQX is the perfect chance to right the wrongs of 25

2 the past and bring a new long-term transit solution 3 to communities in need. My residents and I encourage 4 the Council to get behind this important project so 5 we can have an easier time getting to work, to school, to doctor's appointments in other 6 municipalities and to just anywhere. Everyone knows 7 8 that in New York time is money and time it takes for 9 us to get anywhere is a major drain on our wallets. While we've been pleased with the new ferry service, 10 11 we need transportation that runs more frequent and 12 with more stops in growing job center and everybody 13 cannot ride the ferry because a lot of people have motion sicknesses and things like that so we can't 14 15 call that just the way that we would travel from the 16 peninsula. We want to say clearly that you hear us. 17 We support the BQX and we hope you will too. We're 18 thankful to the Mayor, Mayor de Blasio for putting 19 transportation first for communities in need and we 20 believe this is an investment in communities that 21 historically have not seen the same level of 2.2 investments as those in Manhattan and thank you for 23 hearing us.

24 DARRELL BURGESS: Good afternoon Members25 of Council and thank you for listening to my

2 testimony today. My name is Darrell Burgess and I'm 3 the president of the Ingersoll Houses Resident 4 Association. I'm here to testify in support of the BQX and I urge you to support it as well. For those 5 who are unfamiliar with the Ingersoll Houses, we are 6 located in an area poorly served by transit, tucked 7 away between Dumbo, downtown Brooklyn and Ft. Green, 8 9 near the Brooklyn Navy Yard. For my residents, the BQX would be a lifeline establishing new connections 10 11 to opportunities beyond immediate surroundings. NYCHA is talked about so much in the news these days 12 but you rarely hear from residents about the 13 14 conditions and needs. I'm here today, standing with 15 my fellow residents and resident leaders to say 16 clearly we need the BQX. It is a solution to one of 17 our historic challenges at the Ingersoll Houses. 18 Being cut out from transit even as the Brooklyn 19 Queens expressway dissects our neighborhood. The 20 poor planning has lead to a stagnant and disconnected 21 area that the BQX would help to rectify injecting new 2.2 life into our community. Our residents are eager to 23 travel in ways that are modern, accessible and can take us to areas surging with opportunity. The City 24 should capitalize on the job growth the waterfront is 25

experiencing by delivering the transit that makes it 2 3 sustainable and equitable. The City must make sure 4 the opportunities are afforded to communities historically removed from the job growth of Manhattan 5 and the BQX is one of the best ways to do that. 6 For 7 my residents, the BQX would shave time off of difficult commutes establishing a five-minute ride to 8 9 the Brooklyn Navy Yard, a 15-minute ride to Williamsburg and a half hour ride to Long Island 10 11 City. Right now, getting to some of these areas can 12 take over an hour when traveling by public transit. 13 The long walks to Dekalb Avenue, J Street and York Street subway stations can be especially hard for 14 15 seniors, especially when they're in mobile cars and 16 in walkers and there's elevators at those stations 17 that aren't always working. If you ask about the 18 bus, let me tell you that if I had to take the bus 19 here today, I might still be waiting for it but it 20 will be quick and easy to board the BQX and we will 21 have fewer stops. As you continue to discuss the 2.2 needs of NYCHA residents, as you continue to examine 23 the transit crisis our City is facing, as you continue to think about how to make job growth 24 equitable to underserved communities, I hope you will 25

1	TASK FORCE ON BQX 154
2	see the true value the BQX can provide in all three
3	areas. This is an important moment to work with us,
4	work with us beyond just thinking about our
5	buildings, work with us in collaboration instead of
6	just thinking you have the answers, work with us to
7	help lift our residents up and fulfill the promise of
8	a better life our City provides. We ready to work
9	with you and I thank you.
10	ADRIANA ESPINOSA: Good afternoon, I'm
11	Adriana Espinosa and I'm the director of the New York
12	City Program at the New York League of Conservation
13	Voters. We represent over 30,000 members in New York
14	City and we're committed to advancing a
15	sustainability agenda that will make our people, our
16	neighborhoods, and our economy healthier and more
17	resilient. Thank you, Chair Menchaca, for holding
18	this important hearing today. NYLCV supports
19	expanding New York City's transportation network to
20	increase mobility and create a more sustainable
21	transportation system especially where that expansion
22	can reduce reliance on cars, improve air quality and
23	connect New Yorkers living in transit desert to the
24	places they need to go. We embrace new multi-
25	mobility strategies that bolster the public

transportation including support for bike share 2 3 programs, bike infrastructure, light rails and 4 ferries. The BQX represents one such opportunity to expand access enabling New York to travel between 5 Brooklyn and Queens more efficiently. Manhattan is 6 7 no longer the center of gravity in New York City and 8 new transportation solutions should reflect modern 9 travel patterns and growing economic hubs of the outer boroughs. The damage to our subways by Super 10 11 Storm Sandy and the prohibitively high cost of 12 underground expansion make focusing on new options 13 above ground a smart investment. The BQX has 14 potential to connect New Yorkers living in the 15 Brooklyn and Queens waterfront to transportation hubs 16 all over the City but only if integrated into the 17 City's existing transportation network. Light rail 18 projects are also an opportunity to reprioritize 19 street space to get people around more efficiently 20 and thus could be considered as part of Speaker 21 Johnson's transportation master plan. However, in 2.2 order to be a effective transportation option, they 23 must be given the right of way to operate without getting stuck in traffic or they'll be subject to the 24 same inefficiencies as our buses. Transit signal 25

priority and dedicated lane are already emerging as 2 3 ways to increase bus reliability and similar 4 strategies should be implemented as part of the BQX. Ultimately New York City needs to invest in 5 innovative transportation options that make the best 6 7 use of our resources to provide the greatest benefit 8 to our people and our environment. Expanding 9 transportation options to meet the needs of more people, especially those not adequately served by the 10 11 existing system, is key to building a stronger and 12 more sustainable City. Especially in light of 13 congestion pricing, it is incumbent upon all of us to 14 think about how we can better serve people in New 15 York's most populous, two most populous boroughs. То 16 conclude, there are still many questions about this 17 project that need to be answered deliberately and 18 thoughtfully and I will add transparently as well, 19 such as whether fares will integrate with the MTA, 20 who will pay for it and the effects on the existing 21 community that the project will run through. Nonetheless, this project does have potential to be 2.2 23 part of a better transit future for New York City. I'd like to thank the BQX Task Force for holding this 24 important oversight hearing. Thank you. 25

2 MULLEN METTA: Good morning, Chairman 3 Menchaca, and thanks for holding this hearing to 4 discuss the BQX project. My name is Mullen Metta [phonetic] and I'm a Senior Associate at Regional 5 Plan Association. New York City is experiencing a 6 7 transportation crisis. Fixing it will require new 8 resources, better planning and the right balance of 9 transit solutions. A crisis is the result of an aging system that needs investment, congested City 10 streets and a Manhattan central transit network that 11 12 doesn't take people where they want to go. Our aging 13 infrastructure, ongoing delays and increasing capital 14 costs continue to strain our transit system while 40% 15 of New Yorkers cannot walk to a subway station and 16 limited ADA accessibility limits access even further. 17 This has caused an increase in private and for hire 18 vehicles, clogging our streets and polluting our air. 19 These factors have caused us to have some of the 20 slowest bus fees in the country and between 2012 and 21 2017 average weekday bus ridership has declined by 2.2 250,000 systemwide. Over 50% of New York City job 23 growth for the last 15 years has been in the outer boroughs yet improvements in outer borough transit 24 have not kept pace. Right now, too many New Yorkers 25

have to take [Inaudible] routes from one borough to 2 3 the next unless they have access to a car. Commute 4 times for inner borough travel outside of Manhattan can be over an hour long. Congestion pricing will 5 help provide funding and reduce congestion in midtown 6 7 but it doesn't help connect the fastest growing 8 boroughs. A project like the BQX is needed to 9 connect areas of Brooklyn and Queens, spur job growth and contribute to a more robust transit system that 10 11 can accommodate a growing City particularly in the 12 outer boroughs. These neighborhoods also deserve a 13 comprehensive set of investments such as 14 implementation of RPA's tri-borough line is the 15 passenger rail line on existing tracks between 16 Brooklyn and the Bronx, more robust and reliable bus 17 routes, discounted fares on LIR trips, implementation 18 of metro north access to Penn Station and enhanced 19 bike share. BQX is a vital part of a much-needed 20 outer borough transit strategy. Many of these investments were called for in our 4<sup>th</sup> Regional Plan. 21 We look forward to seeing what the EIS impact 2.2 23 analysis shows and working to best meet community transit needs with an expanded and connecting network 24 for all New Yorkers. Thank you for your time. 25

2	CHAIR MENCHACA: I'm going to ask a
3	couple questions before I let this panel go and I'll
4	start with the resident associations and if either of
5	you can talk a little bit about when you first heard
6	about the BQX and how did you hear about it?
7	CLAUDIA KOGER: I met the BQX in 2015 I
8	believe it was when they were first getting
9	organized. They came to Astoria at our Boys and
10	Girls Club and we gathered there just to be
11	introduced to them at that time. They'd called the
12	association presidents along with Urban Upbound and
13	the other constituents just to introduce it to us and
14	from that time we had made contacts with them and
15	they organized Friends of the BQX from there and I
16	became a Friend of the BQX from day one.
17	CHAIR MENCHACA: Are either of you, oh
18	actually, yes, Mr. Burgess.
19	DARRELL BURGESS: I too was introduced to
20	the Friends of the BQX in 2015. At the current time
21	I was the vice president of the Resident Association
22	and it was a wonderful opportunity because we knew

23 Wegmans was coming to the Brooklyn Navy Yard and 24 there was an opportunity for residents in her 25 development to come down to our development without 1 TASK FORCE ON BQX 2 the underground of the train and traveling along the 3 waterfront with the BQX to come to the Brooklyn Navy 4 Yard and visit Wegmans as well. 5 CHAIR MENCHACA: Got it, got it, and so 6

essentially it wasn't the City. Have you been 7 interacting with the City itself, either DOT or EDC, 8 the City officials on the BQX? Have they reached 9 out? Have they connected with you on any, for any reason? 10

11 CLAUDIA KOGER: I have a continued connecting with EDC and all of their information, 12 13 whatever they are involved with, they constantly email. I'm on their email list and those are the 14 15 things so I do have a connection to discuss with 16 them.

17 CHAIR MENCHACA: Good, I want to make 18 sure that that is strong, okay.

19 DARRELL BURGESS: And we do as well, 20 we're also connected.

21 CHAIR MENCHACA: Okay, great cause these are two different organizations. One's government 2.2 23 and the other one is non-profit, kinda private, so I want to make sure that you have good connections as 24 Adriana spoke to you, transparency is going to be 25

1 TASK FORCE ON BQX 161 2 important so I want to make sure that you're there 3 and connected to both. 4 DARRELL BURGESS: Absolutely. CHAIR MENCHACA: And then for, actually 5 no, I think you were both very clear on items so 6 7 thank you so much for your testimony. We're gonna go 8 to the next panel now. Thank you. From Tech NYC -9 Bryan Lozano, are you here? Yes, and then Pratt Center for Community Development - Paula Crespo, if 10 11 you're here, Dumbo Bid - Alexandria Sica please and then Ron Zack from the Fifth Avenue Committee, if 12 13 you're here. 14 [pause] 15 CHAIR MENCHACA: Okay, who would like to 16 begin? Let's begin with you. 17 PAULA CRESPO: Good afternoon, Chair 18 Menchaca. Thank you for creating this opportunity to 19 publicly examine the BQX project. I'm Paula Crespo. 20 I'm a senior planner at the Pratt Center for 21 Community Development and as an organization working to address socio economic inequity in New York City, 2.2 23 we place special focus on the ways that public actions can either exacerbate or alleviate that 24 25 inequity. In the past year, we've launched the

public value recovery policy project to examine 2 3 whether and how value capture tools can be used to 4 advance social justice and how to distinguish when these tools instead exacerbate inequality. 5 To do that, we have identified criteria for an equity 6 7 framework and today I'm going to apply some of these 8 criteria in question format to the BQX project so 9 criterion 1. From whom will the public sector recover the economic value created as a result of the BOX? 10 11 Those who own land near the proposed route will see 12 their property values rise as a result of this 13 amenity and in turn will pay higher property taxes 14 that will indirectly finance the BQX. However, the 15 low-income households and many small businesses near the BQX will either be forced to pay for this 16 17 increased value in the form of higher rents or 18 they'll be displaced, 2. Who will receive the 19 economic value created as a result of the BQX? 20 Landowners near the route will most directly receive 21 the economic value that the BQX may create because 2.2 living near a new transit mode will create a greater 23 demand for housing. This will put even more upward pressures on rents while exacerbating the 24 displacement of pressure on low-income residents and 25

1	TASK FORCE ON BQX 163
2	small businesses. This has already been the case
3	with low-income areas near Atlanta's beltline which
4	is a 22-mile corridor of trails, bike paths, and
5	eventually transit that is funded by value capture,
6	3. Who bears the financial risks of depending on
7	future tax revenues to fund the BQX up front? EDC's
8	2016 study presumes that the BQX will spur an
9	increase in property values but it doesn't quantify
10	how much property values would have risen even if the
11	BQX weren't built. If property values don't rise
12	significantly more than they would have anyway
13	without the BQX, the City will have to siphon off tax
14	revenues that should have been spent on other things.
15	This means that the general public bears the
16	financial risk for a project that has been falsely
17	touted as self-financing, and finally, who is
18	involved in governing and how does this affect the
19	budgeting and decision-making process. If the
20	Council approves the BQX, it will fall under the
21	jurisdiction of a special purpose entity and you, our
22	elected decision maker and your colleagues, will have
23	limited oversight. The revenue generated through
24	value capture will be governed by others and you will
25	not be able to consider other ways of using it that

2 might create more broad based transportation benefits 3 or benefits designed to reach people negatively 4 affected by rising housing costs and I just want to 5 end by mentioning that more information about this equity framework and how it applies to Atlanta 6 7 beltline project that I mentioned, is available in a piece that was published earlier this week in Metro 8 9 Politics and my testimony has a link to that.

10 CHAIR MENCHACA: Thank you for that and I 11 think you heard some of the questioning that we had 12 of EDC, that teased out some of the questions that 13 you had too so let's keep working together to 14 understand that together. Thank you.

15 BRYAN LOZANO: My name is Bryan Lozano. 16 I'm with Tech NYC. Thank you, Chairman, for the 17 opportunity to testify today. Tech NYC is a non-18 profit association with a mission of supporting the 19 tech industry in New York through increased 20 engagement between our more than 750,000 member 21 companies in the New York government and the 2.2 community at large. Tech NYC works every day to 23 foster a dynamic, diverse, and creative ecosystem ensuring New York is the best place to start and grow 24 a tech company. Today, New York City's tech 25

ecosystem is stronger than ever, and New York has 2 3 become a global hub of innovation. The New York Tech 4 ecosystem now boasts more than 333,000 jobs and 9,000 start-ups in the Tech and Tech has a significant 5 impact on the City's economic wellbeing. As the 6 7 issue continues to grow, companies are regularly looking to establish offices beyond Manhattan central 8 9 business district and locate throughout the five boroughs. This pattern of growth limits congestion, 10 11 crowding and helps ensure a great number of communities benefit from economic growth. However, 12 13 our public transportation system does not adequately 14 account for current growth trends and has slowed tech 15 companies adverse embrace to outer boroughs. Going forward, we must ensure our public transportation 16 17 system accounts for outer borough development and 18 helps fuel geographically equitable growth. Brooklyn 19 and Queens are two boroughs that have already seen significant growth. The corridor from Sunset Park to 20 21 Astoria is already home to more than 500 tech companies and is projected to have 56 million square 2.2 23 feet of office space within the next ten years yet, there's no efficient public transportation that spans 24 the entirety of the Brooklyn Queens waterfront. 25 Our

City must address this lack of transportation by 2 3 expanding the number of transportation options and 4 the types of options in the corridor having 5 multimotor transportation options from trains to buses, from bikes to ferries, will be vital to the 6 7 continued success of the area and New York City as a 8 whole. The BQX is one of the transportation options 9 the City should pursue as it would allow New Yorkers to more easily access jobs and to help tech companies 10 11 located in the corridor track employees. Just as 12 importantly, the BQX will help connect thousands of New Yorkers, including 44,000 NYCHA residents, the 13 14 workforce development opportunities, and growing tech 15 education hubs like places like downtown Brooklyn which is home to New York Camden CUNY Tech. 16 It is 17 clear that the growth of the tech sector is key to 18 our City's future. However, this growth and the 19 pattern of growth are not predetermined. The City 20 can and should take steps to ensure the sector grows 21 in a diverse and equitable manner. A key step forward to achieving that goal would be to build the 2.2 23 BQX. I'd like to thank again the City Council for holding this hearing on an important project and 24 hopefully they can commit to creating the BQX in the 25

1TASK FORCE ON BQX1672name of better transit for all New Yorkers. Thank3you.

Thank you, okay, thanks very much. Good 4 afternoon and thank you for holding this important 5 hearing on this new important public transit option. 6 7 My name is Ron Zack and I'm director of development and communications at Fifth Avenue Committee. Fifth 8 9 Avenue Committee "FAC" is a 41-year old south Brooklyn based non-profit, comprehensive, community 10 11 development corporation and neighbor works member who's mission is to advance economic and social 12 13 justice. We develop and manage affordable housing, 14 community facilities. We create economic 15 opportunities and ensure access to economic stability for over 5,500 low- and moderate-income residents 16 17 each year. May of the people that FAC serves, the 18 affordable housing that we have built and manage or 19 will be building or the jobs that we place unemployed 20 and underemployed New Yorkers into are along the 21 Brooklyn waterfront. We built Red Hook single 2.2 largest development of affordable coops called Red 23 Hook Homes. We own and manage affordable housing along the Columbia Street waterfront. Our main 24 office is in Gowanus and we're developing further 25

projects in Gowanus including Gowanus Green which 2 3 will bring over 750 units of affordable housing to 4 Gowanus. We provide adult information and literacy to a wide range of folks from throughout the City, 5 financial coaching and a range of community 6 7 development services. Many of our participants are NYCHA residents and we have their interests at heart. 8 9 Our workforce development affiliate runs a NYCHA resident training academy and has offices in the 10 11 Brooklyn Navy Yard that connect people to jobs there 12 and train people with various interests to employment 13 so in all of these respects, we know the waterfront very well. Sorry, I'm, let's see, we know that many 14 15 people fear the BQX will only add fuel to the fire of gentrification and displacement that already exists 16 17 in many communities across the City. Those are 18 legitimate concerns that must be addressed as part of 19 advancing the BQX but not investing in the BQX in 20 communities that deserve public transit and need that investment is not a solution to gentrification and 21 2.2 displacement. The value capture mechanism that is 23 being contemplated to fund a portion of the cost of BQX must be applied surgically to mitigate 24 displacement pressures on low- and moderate-income 25

families and job generating industrial businesses. 2 3 For example, the City must institute the Certificate 4 of No Harassment Program which is currently in a pilot phase and only implemented as part of the 5 City's sponsored land use actions in advance of the 6 7 public approval process for BQX to protect tenants 8 against possible harassment and ensure that tenant 9 harassment is severely punished. The BQX literally has the ability to connect tens of thousands of 10 11 public housing and other residents along the Brooklyn Queens waterfront to opportunity and to improve the 12 13 quality of life for thousands. The Fifth Avenue 14 Committee believes the BQX is worthy of support and 15 that any negative impacts can and must be mitigated 16 with a range of public policies and programs so that 17 you very much for this opportunity to speak.

18 CULVIS MICHELSTEIN: Hello, my name is 19 Culvis Michelstein and I'm testifying for Alexandria Sica who's the executive director of the Dumbo 20 21 Business Improvement District. As you know, Dumbo is a lovely waterfront neighborhood in Brooklyn. 2.2 We are 23 also the single densest cluster of tech and creative companies in the City with thousands of start-ups 24 including Etsy, Rent the Runway and Quip. We are 25

2 also visited by hundreds of thousands of tourists 3 each month thanks to gorgeous views, City investments 4 in Brooklyn Bridge Park and the amazing buzz for Brooklyn that has grown over the past years. A large 5 challenge in Dumbo is transit. The options to reach 6 the neighborhood and the emerging employment clusters 7 8 in the Brooklyn tech triangle are severely limited. 9 The F train is one of the only options which means many Queens residents must travel through Manhattan 10 11 to get to Dumbo. Even if you are willing to cross 12 borough lines, the York Street F station is woefully 13 overcrowded with a single entrance that backs up at rush hours so severely that is has been a deterrent 14 15 for many businesses looking to locate in the 16 neighborhood. We need more transit options and 17 better transit options. The demand for reliable 18 transit will only intensify as new offices continue 19 to open up at the Empire stores and former Jehovah's 20 Witnesses properties and 3,000 residential units are 21 set to open up in the next two years. In order to 2.2 service the needs of our workers, residents, current 23 and future local businesses, the City needs to make inroads in sustainable transit solutions. A BQX 24 25 connection to Dumbo would allow for more start-ups

2 and business hopefuls to expand their reach, 3 eventually culminating in a waterfront wide network 4 of closely coordinated and robust economic growth. When I ask about challenges to growing a business in 5 Dumbo, our CEO's are always pointing to the limits of 6 7 existing transit and they follow up that sentiment by 8 telling me that the majority of their workforce hails 9 from Brooklyn and Queens. We would encourage the City to consider a spur to Dumbo but even the current 10 11 route would help our businesses and employees 12 especially at the northern end of our neighborhood. 13 A 12-minute walk to the Etsy offices from the BQX is 14 a good start. It would also be meaningful for 15 thousands of our workforce and our neighbors at the 16 Farragut Houses as well. We don't want folks driving 17 to Dumbo from Red Hook or Long Island City. We want 18 them hoping on the BQX. It's clear the New York City 19 of the past is very different from the New York City 20 of today which sees an abundance of economic activity 21 outside of Manhattan. It is incumbent upon the City 2.2 to support innovative transportation ideas like the 23 BQX which will deliver the transportation infrastructure needed to help our City thrive in the 24 25 future. Thank you.

2	CHAIR MENCHACA: We were just looking at
3	the map and new map doesn't have, you spoke to a
4	spur. Can you tell us what that means?
5	CULVIS MICHELSTEIN: Well, the idea would
6	be a spur is something that kinda just branches off
7	the main line that could either connect two ends or
8	just run into the neighborhood. It's just an idea
9	that, you know, transit directly through Dumbo would
10	be beneficial, even more beneficial if it was right
11	through the neighborhood as opposed to being adjacent
12	to it.
13	CHAIR MENCHACA: Got it, okay. Well,
14	thank you all for your testimony. I think we want to
15	move through the rest of the panels but I think
16	everyone that I heard today really spoke to
17	transparency, understanding information,
18	gentrification that's real, job opportunities that's
19	real and we've got to make sure that we understand it
20	all before we kinda, we kinda move forward and okay,
21	that's what we're dedicated to so thank you. Next we
22	have from the Brooklyn Greenway Initiative - Terry
23	Carta, if you're here, Downtown Brooklyn Partnership
24	- Regina Meyer, and the Brooklyn War Memorial - Toba

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2	Potosky, the Brooklyn Chamber of Commerce - Samara
3	Karasyk, are you here?
4	SAMARA KARASYK: I'm here.
5	CHAIR MENCHACA: You're here, awesome.
6	Come on up. We're also joined by Council Member Mark
7	Gjonaj earlier today. Okay, let's start over here.
8	Thank you.
9	TERRY CARTA: Thank you, thank you for
10	holding this hearing, Council Member Menchaca. We're
11	happy to be having the conversation. My name is
12	Terry Carta and I'm the executive director of
13	Brooklyn Greenway Initiative, BGI. We're a private
14	non-profit organization that has been focused for
15	nearly two decades on the development, establishment
16	and long-term stewardship of the Brooklyn Waterfront
17	Greenway as you're well aware and the Greenway is,
18	for anybody who is not familiar, a landscaped,
19	protected, pedestrian, and cyclist route along the
20	entirety of the Brooklyn waterfront that provides
21	continuous access to the waterfront, connects parks
22	and open space and adds new mobility options for
23	transit starved residential and business communities.
24	The vision for BQX complements the vision for the
25	Greenway in that it addresses similar needs and

2 offers some of the same benefits. I'm here today to 3 ask that the Task Force and City Council and City 4 agencies working on this project address the proposed 5 alignment and implementation timeline so that BQX does indeed compliment and not compete with the 6 7 Brooklyn Waterfront Greenway. BGI has a history of 8 success in community based visioning and planning 9 which in 2012 lead to the City's creation and publication of an implementation plan for the 10 11 Greenway that consists of 23 distinct capital 12 projects and six future enhancement projects as they 13 were called, one of which actually is also proposed 14 as part of the BQX plan which is a pedestrian and 15 cyclist bridge over Newtown Creek better connecting 16 Brooklyn and Queens. The Greenway's construction 17 thus far has been realized through significant 18 financial investments from local, City, State, and 19 Federal entities to the amount of more than \$220 20 million. Approximately 18 miles of the full 26 mile 21 planned route are currently in use by an estimated 10,000 pedestrian and cyclist users daily 2.2 23 demonstrating public demand for and the immediate benefits afforded by the Greenway. However, the 24 Greenway can't fulfill its full potential until the 25

remaining gaps are filled and the route is fully 2 3 connected. It's clear that multiple mobility 4 solutions need to be simultaneously sought and 5 coordinated in order to meet the current and future demands of increasing population and population 6 7 density along the Brooklyn Queens waterfront. No single solution is a panacea and giving people viable 8 9 and reliable choices means giving people higher quality of life. Again, BQX compliments BGI's vision 10 11 for the Greenway and yet the prosed alignment for BQX 12 seems to overlap the Greenway in a few locations, 13 Columbia Street waterfront, Flushing Avenue along the 14 Navy Yard and a small section of Kent Avenue in 15 Williamsburg to be direct. BGI asks that these 16 locations are coordinated to allow the full 17 realization of the Greenway in concert with BQX. 18 Second, closing major gaps in the Greenway which are 19 in Red Hook, Sunset Park, Coney Island, and Dumbo can 20 and should be done before BQX breaks ground. 21 Completing the Greenway route can be done in five years and is estimated to cost less than 10% of the 2.2 23 total BQX proposed budget. So third and last, BGI also hopes that coordination of BQX with the Greenway 24 will result in increased connectivity in the short 25

2 term between Brooklyn and Queens waterfront 3 neighborhoods and we hope that this includes the 4 design, funding and construction of a pedestrian and cyclist bridge over Newtown Creek on the front end of 5 BQX implementation as an immediate benefit to these 6 7 communities. BGI looks forward to continuing to work 8 with the City Council and our City agencies to 9 realize this vision and I thank the Task Force and City Council at large for its work on behalf of our 10 11 City. Thank you.

12 CAROLINE PERRY: Good afternoon, my name 13 is Caroline Perry and I'm here to read a statement on 14 behalf of Regina Meyer, the president of the Downtown 15 Brooklyn Partnership. DBP is a not for profit local 16 development corporation that manages three different 17 business improvement districts that comprise downtown 18 Brooklyn. The partnership's mission is to advance 19 economic development activities in downtown Brooklyn 20 and help create a world class business, cultural, 21 educational, residential, and retail destination. As New York City's largest central business district 2.2 23 outside of Manhattan, downtown Brooklyn has seen record employment, residential and industry growth in 24 recent years. However, this growth is impeded by the 25

2 lack of transit access to the Brooklyn Queens 3 waterfront. Downtown Brooklyn is served by 13 MTA 4 subway lines and countless bus routes but getting to and from Red Hook, Long Island City, Williamsburg and 5 even the Brooklyn Navy Yard is a challenge, one that 6 7 we must solve if we are to remain competitive. We 8 know that infrastructure projects can take a good 9 deal of time, political will and advocacy to get done. That is why we're here today to lend our 10 11 support for the Brooklyn Queens connector. The BQX 12 would carry 50,000 passengers a day, a capacity 13 currently unmet by most existing transit modes in the 14 It would offer a connection not only for the City. 15 areas 46,000 and counting residents but for downtown 16 Brooklyn's 45,000 college students for whom reliable 17 transportation is especially important. Likewise, a 18 diverging jobs hub in its own right, downtown 19 Brooklyn's companies that need to attract the best 20 talent from across the City in order to thrive are 21 not easily accessible for those living in growing 2.2 residential areas of Queens and Brooklyn including 23 the NYCHA developments along the streetcar's route. Downtown Brooklyn is one of the many areas poised for 24 remarkable economic growth in the coming decades. 25

2 The BQX offers a street mode alignment that bridges 3 the transit gaps in Brooklyn and Queens in a way 4 we've never seen before. By connecting the innovation corridor stretching along the East River 5 waterfront from Brooklyn to Queens we can support 6 7 businesses, educational, and cultural institutions, 8 attract new investment and grow our talent pool, not 9 only in downtown Brooklyn but in every neighborhood along the 11-mile route. With an increasing 10 11 abundance of economic activity focused outside Manhattan, it's clear that we need to embrace a new 12 13 vision for transportation and that this is the place 14 to start. It is incumbent upon the City to support 15 innovative transportation ideas like the BQX and 16 deliver the transportation infrastructure needed to 17 help our City thrive in the future. Thank you very 18 much. 19 Thank you. CHAIR MENCHACA: 20 SAMARA KARASYK: Good afternoon, Chair 21 Menchaca and Members of the BQX Task Force. I am

Samara Karasyk, chief policy office at the Brooklyn
Chamber of Commerce. The Chamber is the voice of
Brooklyn's business community offering the resources,
programs, tools, and direct support services needed

to continue creating jobs and opportunities in their 2 3 communities. We are here today to express our 4 support for the BQX. We endorse this project because the Brooklyn Chamber works to develop and sustain a 5 healthy and robust business environment which 6 7 requires an extensive and efficient transportation 8 infrastructure. Our work catalyzes community, 9 workforce and economic development. We are witnessing a surge in business growth along the 10 11 Brooklyn waterfront so much so that we have named 12 this area the Brooklyn Innovation Coast because of 13 the large influx of technology, new manufacturing and 14 creative companies. These companies are drawn to the 15 region because of the vibrancy of the landscape, diversity of culture and strong talent pull but our 16 17 current transit infrastructure is inadequate for the 18 economy and jobs to continue to grow at this pace. 19 Our transit infrastructure was built to move people 20 into Manhattan's central business, not to move them 21 around Brooklyn and the outer boroughs. This transportation deficiency prevents workers in 2.2 23 Brooklyn's transit deserts from commuting to good paying jobs along the coast, all the way up to Queens 24 and into other parts of Brooklyn. We are staunch 25

proponents of supporting the growing job sectors that 2 3 will benefit all our residents. Transportation must 4 be improved for more equitable growth to occur. For this reason, we strongly endorse various forms of new 5 transit from ferries to bus rapid transit and 6 7 expanded subway service to the BQX. We need more and better transit to achieve the waterfront's full 8 potential and give Brooklyn residents equal access to 9 jobs of all levels in manufacturing, creative 10 11 industries and technology. The BQX would help 12 underserved commuters in Brooklyn and Queens. Ιt 13 would serve as a model for developing new and reliable transit in other parts of our City to grow 14 15 job opportunities for all. Thank you for the opportunity to testify today. 16

17 TOBA POTOSKY: Good afternoon, Chairman 18 Menchaca and Task Force Members, thank you for the 19 opportunity for speaking to you today. I should say 20 that I am a member of the Friends of the BQX Board so 21 like many of us here, we all sit on many, many boards 2.2 and so when I wrote down on the card, I just wrote 23 down the Brooklyn War Memorial which is a great organization that everybody should learn about. 24 We're restoring really New York City's only World 25

Ward II memorial and it's located in downtown 2 Brooklyn which once the BQX is available, more and 3 4 more people would be able to visit once we get it 5 reopened. Okay, that's not why I came here today. More than twenty years ago, members of the New York 6 7 City Council approved funds to create bike lanes in 8 New York City. That decision took vision and 9 understanding that New Yorkers were looking for alternatives to buses and subways. It also took 10 11 courage because allocating tax payer funds for 12 something as simple and old fashioned as bike lanes 13 were certain to be criticized by those who lack the same vision and understanding. Certainly the loudest 14 15 people in the room would say it would be a waste of 16 money, which they did, and nobody rides bicycles 17 anymore, and that's what they were saying so fast 18 forward 20 years and according to NYC.org, in 2017 19 New Yorkers averaged 490,000 bike rides per day. Of 20 these rides, 20% were commuter trips so those 21 Councilmen 20 years ago were right and now New York has over 1,200 miles of bike lanes so here we are 2.2 23 again talking about a simple and old-fashioned idea, streetcars, the BQX. It would be stranger to have 24 this conversation if streetcars weren't so successful 25

They're successful around the world 2 everywhere else. and much closer to home as we heard now in New 3 4 Jersey. I just wanted to point out two examples that 5 I looked up on-line, the Buffalo metro light rail runs 6.4 miles and it averages 16,900 riders per day 6 7 and then even closer is the Hudson Bergen light rail 8 runs 17 miles and it averages 54,434 per day. The 9 BQX represents jobs and opportunities where they don't exist now. It's cleaner than cars as well all 10 11 know and more efficient and more versatile than our 12 current bus service. I just need another, just half 13 a second. This is really, really important. It's stroller and wheelchair accessible, no steps and 14 15 that's so vital for our senior community that is focused on keeping their independence as they age. 16 Ι 17 don't know how many people are from downtown 18 Brooklyn, but I can't wait for the BQX so I can go to 19 the Brooklyn Navy Yard and shop at Wegmans which 20 we've been waiting for a long time for. You know, I 21 know this is not in the immediate plan but I would 2.2 love to be able to take it to Prospect Park or even 23 Industry Park so I hope that that is something that is revisited, going down to Sunset Park. I just want 24 25 to leave you with this thought, so, Brooklyn's

2 population no secret is booming and will continue to The MTA is not adding new buses or subway 3 boom. 4 lines and so we're here asking for you to have the same vision and understanding that Council Members 5 had when considering this crazy idea of bike lanes so 6 7 once again I just want to reiterate, please support 8 the BOX. Its time has come. Thank you.

9 CHAIR MENCHACA: Thank you to this panel and again I think these are important things to talk 10 11 about and important to hear and I hope you felt heard 12 today and there are two things I just want to point 13 out cause we keep on hearing the same talking point 14 about the 50,000 ridership for BQX and I know that in 15 some ways we're gonna get a little bit more details 16 with EIS from EDC which I think we're all looking for 17 and I keep on looking up at the screen and there's a 18 sense of discrepancy here on just one of the routes 19 in the City which is the weekly, kind of ridership, 20 and so we're trying to figure out how we can get the 21 ridership right in terms of how the BQX is kinda 2.2 structured on their weekly numbers versus the bus 23 systems that we have right now and I think that's gonna be important to do so I want to go back and 24 25 maybe ask Ms. Meyer where she got those numbers and

we can come back and talk a little bit later because 2 3 she used them in the testimony and I want to kinda 4 get a sense. Maybe she has a transportation planner that she's working with I want to, but we want to 5 talk to them but it seems like it's the same number 6 7 so I want to know if it's the same person or whatnot 8 but I think those are important things to talk about 9 and then for the Chamber, you heard from the Atlantic Avenue Bid. Are you hearing from businesses on both 10 11 sides? Are both sides kind of talking to the Chamber 12 right now about business issues along corridors that 13 are gonna be directly impacted and what are some of those voices saying to the Chamber, that are members 14 15 potentially of the Chamber? 16 SAMARA KARASYK: I mean we hear from our 17 businesses that it's really hard to find good 18 employees in many different ways and we hear on the 19 workforce development side that, you know, it can be 20 tough for people to get to jobs in Brooklyn so, you 21 know, we are pro-jobs. 2.2 CHAIR MENCHACA: So, it's kind of a

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23 transportation question, right. It's a general 24 transportation question.

2	SAMARA KARASYK: We came out with a					
3	comprehensive economic development strategy last year					
4	and in that one of the major points we put in there					
5	is for us to continue to grow our economy and to grow					
6	jobs, we really need to have better transportation					
7	and the BQX is one of the transportation projects					
8	that we cited as helping with that.					
9	CHAIR MENCHACA: But what about the					
10	businesses that are along the corridor that are going					
11	to be impacted as we heard from the Atlantic Avenue,					
12	I think you were here when you heard them speak to					
13	that. Have you been hearing from those businesses					
14	that will essentially, like EDC mentioned, Sunset					
15	Park and one of the many reasons they removed Sunset					
16	Park included business interruption? Are you hearing					
17	from businesses that are going to be interrupted					
18	throughout the course of the utility changes and the					
19	construction of the rail?					
20	SAMARA KARASYK: I have not at this					
21	point.					
22	CHAIR MENCHACA: You haven't, okay. I					
23	have and so I want to make sure that you connect with					
24	them and they're Chamber members and so I want to					
25	make sure that you listen to your constituency in a					

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2	way that I can connect you to them so that you can					
3	talk to them as well.					
4	SAMARA KARASYK: That would be great.					
5	CHAIR MENCHACA: Okay, thank you all.					
6	Next panel, we have Southwest Brooklyn Tenant Union -					
7	Ms. Balanda Yokum, the Brooklyn New York Nanodina					
8	Phukon Architects, StreetsPAC - Eric, come on up. I					
9	see you here. The Merchants on Atlantic Avenue. Is					
10	Matthew Lasorga here? Okay, so we have Eric.					
11	[pause]					
12	CHAIR MENCHACA: And we can start with					
13	you please, thank you.					
14	GEORGE HAIKALIS: High tech. My name is					
15	George Haikalis and I'm the president of the					
16	Institute for Rational Urban Mobility. IRUM is a New					
17	York City based nonprofit concerned with reducing					
18	motor vehicle congestion and improving the livability					
19	of dense, urban places. IRUM has long supported					
20	light rail as an important element of a comprehensive					
21	transportation and land use plan for New York City.					
22	Light rail provides an attractive alternative to					
23	rubber tire transport modes. It provides a smooth					
24	self-enforcing path and a permanence that reinforces					
25	new development. Some 70 years ago the City hosted a					

2 five-borough light rail, streetcar, tram network that 3 was the envy of the world. As important as subway 4 and elevated railways were, it was the surface street railways that fostered much of the City's early 5 development and filled in the gaps between stations 6 7 on the rapid transit network. Unfortunately, Robert 8 Moses, the City's master builder, had a different 9 vision for the City that emphasized the automobiles. While New York City could have accommodated both 10 11 modes, Moses had an almost messianic view that streetcars had to be removed for traffic to move 12 13 freely. This vision as we know failed because a City as dense and crowded as New York could not 14 15 accommodate a totally auto centric surface transportation network. The result has been chaotic. 16 17 IRUM commends the Mayor for advancing the Brooklyn 18 Queens waterfront light rail line as a sensible first 19 stage in bringing this mode back to the City. Just 20 across the Hudson River, as we've heard earlier 21 today, New Jersey has built a similar waterfront 2.2 light rail line which is quite popular and has served 23 as an important instrument for economic development. IRUM urges the City Council to make a junket across 24

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2	the river to see how much of the world is moving					
3	towards more sustainable urban rail transit.					
4	CHAIR MENCHACA: Thank you, and I think					
5	there's a couple invites to cross the river for that					
6	so we're gonna do that, we're gonna do that. Thank					
7	you.					
8	I'd like to thank the Committee for					
9	allowing me to speak. My name is Shebath Stewart.					
10	I'm here to read a statement on behalf of Tucker					
11	Reed. Hi, my name is Tucker Reed. I am the					
12	cofounder and principal of Totem. At Totem our work					
13	draws upon the expertise of our team in urban					
14	revitalization to promote a vibrant local economy.					
15	We've all seen downtown Brooklyn and Brooklyn as a					
16	whole blossom into a world class destination for					
17	culture, the arts and economic opportunity. In					
18	Brooklyn, there are lessons and models that we can					
19	export to the rest of the City, in turn insuring the					
20	collective prosperity of our five boroughs. The					
21	question of implementing a streetcar line between					
22	Brooklyn and Queens has been floating around for					
23	quite some time now but a lot of crucial points					
24	tended to get eclipsed by the narrow analysis of the					
25	proposal. We need to take a step back and look at					
l						

2 the bigger picture. We're seeing a new spine of New 3 York along the Brooklyn Queens waterfront and the one 4 limiting its potential is the lack of transit. Although the BQX will be a boom to commuters, and our 5 most underserved neighborhoods, it's by and large a 6 7 tool for economic development and growth. One can look to the construction of the East River bridges in 8 the 19<sup>th</sup> and 20<sup>th</sup> centuries and see the opportunities 9 that were unlocked for millions of New Yorkers 10 11 through the East/West connections which helped cement the economic ties between the City's population 12 13 centers. Our north/south connection has not yet been made and the BQX would be a comprehensive transit 14 15 solution required to lay the foundation for job 16 growth, more affordable housing and office space. We 17 are seeing unprecedented employment and residential 18 growth in Brooklyn and Queens which paves the way for 19 a labor force and creative talent pool that should no 20 longer have to rely on traveling through Manhattan to 21 reach their destinations. The Brooklyn Tech triangle 2.2 and Long Island City are driving a lot of this growth 23 and it's imperative that we make them accessible to our public housing residents living along the 24 proposed route. We cannot allow this corridor to be 25

2 left just to market forces alone. The waterfront 3 would be otherwise dominated exclusively by luxury 4 housing and our streetscape would be fraught with car, taxis, Ubers and private shuttles. Without the 5 BQX, the Brooklyn Queens waterfront will be haunted 6 7 by missed opportunities for job growth and equity for 8 our most neglected neighborhoods. This is a huge 9 project that can lay the groundwork and foundation for growth for generations to come and a promise and 10 11 economic return that would allow the great City of 12 New York to become even greater.

13 CHAIR MENCHACA: Thank you for reading 14 the statement. I think this is the strongest 15 argument for what we've been kind of hearing today 16 which is this is an economic development project and 17 it's pretty clear. Maybe you can join us in the no 18 free parking in New York City Coalition, send them 19 that request, and I'll talk to them later about it. 20 Eric.

21 ERIC MCCLURE: Mr. Chair, thank you. My 22 name is Eric McClure. I am the executive director of 23 StreetsPAC, a political action committee that 24 advocates for safer streets and better public transit 25 in New York City ad you can count me as a member of

2 the No Free Parking Coalition as well. In general, 3 enhancements to public transportation are things that we should embrace as a City. New transit lines that 4 enhance connectivity and provide service to areas 5 that have been underserved by existing systems have 6 7 the potential to greatly improve people's lives. I'd 8 like to sit here today and welcome the proposed BOX 9 with open arms but there are a number of reasons for The cost of building the BQX will be 10 concern. 11 significant and it's easy to argue that parallel bus 12 service, which would offer potentially equal or superior transit service could be implemented far 13 14 more cheaply and far more quickly as well. Most new 15 streetcar projects built across the country during the past decade, however, have been constructed 16 17 primarily to enhance economic development rather than as robust additions to local transit networks. 18 The 19 costs tend to be borne widely while the benefits 20 accrue much more narrowly. It's also easy to argue that investments in transit would have much greater 21 return if directed toward improving the City's 2.2 23 struggling bus network, building protected bus lanes, speeding up the implementation of signal priority and 24 off board all door boarding and the like. Most 25

1 TASK FORCE ON BOX 192 importantly there are two essential features critical 2 3 to the BQX's success and without ironclad commitments 4 to those features, the project should not proceed. 5 The first is fare integration with the existing New York City transit system. If the BQX is to serve as 6 7 a pathway to economic opportunity for economic 8 opportunity for those neighborhoods along the planned 9 route, it must offer seamless and free transfers to and from intersecting subway and bus lines. 10 11 Requiring people to pay a second fare to connect to 12 other transit options will create a barrier that 13 those most in need won't be able to afford and will 14 render the BQX a streetcar line serving mostly 15 affluent riders. The second key element required for 16 the BQX to succeed is a 100% dedicated right of way 17 along the entirety of the route. Where streetcars 18 have failed, it has been principally due to 19 encouraging by drivers into the paths of streetcars. 20 We all know far too well New York drivers propensity 21 to double park with impunity and to think that 2.2 somehow that won't happen along a streetcar route is 23 pure folly. Right of way cannot be enforced. It must be created and maintained structurally and 24 without a completely dedicated right of way, the BQX 25

2 will be doomed to failure. We urge the Task Force to 3 mandate fare integration and exclusive right of way 4 if the BQX project is to move forward. Thank you. 5 GREG WALTMAN: Good afternoon, Council and Chair Menchaca. I am Greg Waltman. I have a 6 7 clean energy company, G1 Quantum. We spoke a couple 8 of months ago about Quantum tracks which is a 9 variation of speed breaker technology, speed breaker technology being cars going over speed breakers which 10 11 then in turn creates kinetic energy which can be 12 redirected back into the energy grid. Now, if we 13 take a solution like that and reapply it to subways, at the type of tremendous amount of load that goes 14 15 through subways, you're well on your way to creating 16 the first ever self-sustainable City in the world 17 which is, you know, nothing to shy away from. When 18 considering different types of concerns, the BQX and 19 profitability and making sure the budget within the 20 City Council's limits is, you know, being addressed 21 the way that it can be. Moving from there, you know, as I remind the Council about the Ouantum tracks 2.2 23 initiatives and this initiative as it falls or is parsed by the Green New Deal Initiative, different 24 25 types of constituents through New York, putting it

2 all together, you know, when you were talking about 3 allocating resources, budgetary concerns and I'm 4 telling you that there is a solution Quantum tracks that has the ability to not only resolve all these 5 indifferences or concerns but create the first ever 6 7 self-sustainable city in the world, it should be 8 something that should be, you know, kind of 9 celebrated I would think that we're on our way to that type of solution but instead we have, you know 10 11 not to speak too negatively, but Mayor de Blasio now 12 running for President and announcing his presidency 13 at Trump Tower under the quise of 76 or so protesters of a Green New Deal Initiative and again, we're not 14 15 parsing through the value hyper protectionists 16 narratives within the main stream media presenting 17 the public an illusion of choice when these solutions 18 exist. Does that make sense? It, you know, it's 19 almost like well, one side of the argument is saying 20 well much does it cost, it's too expensive, it's too 21 expensive. I've already said that it paid for itself 2.2 so as we go on and on and on and we see these types 23 of budgetary considerations, \$18 million, \$10 million, etc. like that and as we move our way along 24 these initiatives, I'm not advocating for a big dig 25

2 Boston type of style track enhancement but as track enhancements go along, these Quantum tracks can be 3 4 implemented and then retroactively activated and then added back to the current existing energy grid to 5 resolve these type of budgetary discrepancies in the 6 7 long run indefinitely if we're able to move beyond the value hyper protectionism within the existing 8 type of argument or discussion around these issues. 9 Thank you. 10

11 CHAIR MENCHACA: Thank you, thank you for 12 that and again I think we're always wanting to look 13 at new ideas and how to think about this, both the concerns that were brought up in this panel that are 14 15 not unique to this panel but consistent in the panel 16 about fare integration and how that works, will that 17 work, federal funding, when does that come in and do 18 we have to have all these things in place before we 19 move forward or a whole other concept in technology 20 that might be coming in and so we're, if you want to 21 give us more information, we'd be happy to take that 2.2 as well and this is why we're doing this public 23 hearing is to really get a sense about what these blind spots are at this point and then remove those 24

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2 blind spots, understand it and see if we can make a 3 decision together.

## GREG WALTMAN: Exactly.

CHAIR MENCHACA: District by district by 5 district, and this is a long set of districts. Okay, 6 7 thank you all for your attention to this and we look 8 forward to working with you. This is not over, and 9 we want to make sure to keep engaging you. Okay, is Abney here, Christopher Spiraza, Pursuit - David 10 11 Yang, come on up, Zachary Weiner from Barkno 12 Nutrient, no not here, Don Skeet from Jammit Bistro, 13 Sophia Guittar - Casa Rubio, Claudia Gonzales, are 14 you here? Matt Emmey, Friends of BQX, are you here? 15 And then Nick Defonte, representing Nick Defonte, 16 Jessica Ford, come on up. Is there anybody else that 17 wanted to testify that has not testified that wants 18 to testify? That's it. We're at the end, wonderful. 19 Let's start over here.

DAVID YANG: Good afternoon, my name is David Yang and I'm a cofounder of Pursuit. Pursuit is a nonprofit that creates transformation where it's needed most. Through our four-year intensive software development training program, we train adults with the most needed potential to get jobs in

2 technology, advancing their careers and become the 3 next generation of leaders in technology. Our 4 graduates are hired by leading companies like Pinterest, Kickstarter, LinkedIn, BlackRock and J. P. 5 Morgan. Our graduates on average come in making 6 7 \$18,000 a year and they graduate and get jobs making over \$85,000 a year. The tech industry is at the 8 9 forefront of much of the progress in New York City. The success of many industries is contingent on the 10 11 growth of the tech sector. The rate of innovation 12 within tech demands reliable and equitable education 13 and we at Pursuit seek to equip adults with the 14 expertise required to carve out their place in the 15 increasingly competitive job market. The public 16 transit routes to and from our office in Long Island 17 City, however, are limited and further constrained by 18 worsening bus and train performance and congestion. 19 As our City grows, hundreds and thousands of New 20 Yorkers in need to equitable transit are effectively 21 being left behind. About half of Pursuit's graduates are Black or Latino, half are women and almost two-2.2 23 thirds do not have a college degree. Over 60% of our participants receive public assistance. We need the 24 BQX to continue empowering these students to achieve 25

2 their dreams because they have not been adequately 3 served by existing resources. The BQX bridges the 4 gap between our most marginalized neighborhoods and 5 the educational hubs that are designed to cater to their needs. There is also a substantial number of 6 7 blue-collar workers that could benefit from 8 retraining and workforce development programs that 9 currently do not have a convenient outlet to refine existing skills as well as learn new ones. The BQX 10 11 will not only help students during their time at 12 Pursuit but after they graduate and are ready to 13 enter the workforce. With the number of tech 14 companies ready to embrace the waterfront both in 15 Queens and Brooklyn, the streetcar would connect 16 students to the job opportunities that they have 17 worked so hard to prepare for. An investment in the 18 BQX would be an investment in the health of our tech 19 economy. We implore the Council to consider the 20 longevity of this project and the fundamental promise 21 of opportunity that it guarantees for New Yorkers in 2.2 need. Thank you.

DAWN SKEET: Good afternoon, my name is Dawn Skeet and I own a small restaurant called Jammit Bistro in Red Hook, Brooklyn. We opened just earlier

2 this year but I have been running a catering company 3 throughout Brooklyn for 14 years. Currently we hire 4 people from Red Hook because we believe in investing in the community in which we serve. Operating a 5 small business in Red Hook has become a challenge in 6 7 the sense that it is difficult for staff to get to 8 work on time. Given the location of Red Hook, it is 9 difficult for community members to navigate the community due to the lack of public transportation. 10 11 The neighborhood of Red Hook has so much more to offer its residents and visitors. 12 The nearest train 13 is between 15 to 25 minute walk. One can say we all 14 need the exercise. However, when the only option to 15 commute is within a 15 to 25 minute walk, that 16 creates a burden, both on the residents and the 17 employers in the community and that's not okay. As 18 Brooklyn borough president, Eric Adams, puts it there 19 are communities now in this City if we'll honestly 20 admit that are prisoners because of the lack of 21 public transportation within the communities itself 2.2 and we don't want to be prisoners in the Red Hook 23 community. The proposed BQX streetcar would be an added value to all in Red Hook as it would offer an 24 alternative form of transportation. Over the last 25

2 ten years, we have seen and experienced tremendous 3 growth both in housing, jobs and residents. Within 4 the growth we need to provide daily services that 5 will provide, you know, the enhancement that we've seen over the last ten years and that includes public 6 7 transportation being top of the list. Yes, there are 8 renovations being done on the trains and the buses 9 which service most of the communities within Brooklyn. However, communities like Red Hook has 10 11 limited public transportation choices, one bus in and 12 out, one train 15 minutes away. The BQX would 13 provide a needed relief to commuting in and around 14 the Red Hook area. The BQX will create more exposure 15 to all the small restaurants like mine and businesses located along the proposed route of which my 16 restaurant is also located, essentially turning my 17 18 store front into a standard advertisement. Friends 19 of BQX held an event on March 5 called BQX, real 20 impacts on local businesses. Here we saw how small 21 businesses from big cities around the country came to Brooklyn to talk to us about how the addition of this 2.2 23 streetcar is worth it. They vocalize about how scary it was at first, just to think about the project 24 itself and the impact that it would cost, but in the 25

end the final product showed that this would become 2 more satisfying to the people within Queens and 3 Brooklyn who would be serviced by this streetcar and 4 it would be a win win for both the members and the 5 small businesses. The BQX creates new areas for New 6 7 Yorkers to explore between Brooklyn and Queens that 8 are currently inaccessible without going through 9 Manhattan first. Whether it's one seat ride for commuters coming in to dine or for an employee coming 10 11 to work, the BQX offers a real solution that bring with it convenience and time saving. BQX has the 12 ability to help residents of Red Hook work and play 13 14 outside and within Red Hook itself. Every New Yorker 15 should have a chance for a better of life and the BQX 16 should do that for the hundreds and thousands of 17 commuters who already live in these neighborhoods. 18 As a owner of a business in Red Hook since February, 19 I must say my greatest challenge is employees getting 20 into work because of the commute, coming from Queens, 21 coming from other parts of Brooklyn, and what that does, it limits qualified employees to gain 2.2 23 employment within the Red Hook area. Thank you. Good afternoon, my name is Jessica Ford 24 and I'm here on behalf of Nick Defonte owner of 25

2 Defonte Sandwich Shop. Hi, my name is Nick Defonte and I'm a lifelong Red Hook resident and small 3 4 business owner. I own and run Defonte's Sandwich 5 Shop and practically grew up in the place. Μv grandfather opened Defonte's in 1922 and we've kept 6 7 it in the family ever since. We are the epitome of 8 what a neighborhood staple is. I have watched with a 9 front row seat how Red Hook has changed over the years. Our family has seen what happens when our 10 11 City doesn't welcome change. We watched as everyone 12 fled from New York in the 1980's, yet we stayed 13 Throughout it all I have watched Red Hook strong. 14 suffer from lack of transportation. We know that Red 15 Hook residents on average are 10 to 25 minutes away 16 from a subway station. That is not okay. The 17 closest subway to Defonte's Sandwich Shop is a 16 18 minute walk away. The closest ferry is 11 minutes 19 The BQX has proposed to run right by my shop away. 20 bringing with it a stop that will put Defonte's 21 within a 5 minute walk from public transportation. 2.2 In addition, the BQX will bring an estimated 50,000 23 additional eyes on my business a day. On March 5, Friends of the BQX had other small business owners 24 25 from big cities around the country come to Brooklyn

2 to talk to us about how the addition of a streetcar 3 is worth it. They spoke about their fears regarding 4 construction but also praised the addition of the streetcar for increase in foot traffic and revenue. 5 This is a win win. The BQX will open up new areas 6 7 for New Yorkers to explore between Brooklyn and 8 Queens that are virtually inaccessible to each other 9 They will no longer seclude Red Hook from now. Queens and creates better, more reliable access to 10 11 northern Brooklyn. We deserve a real transportation 12 solution that not only opens up new neighborhoods to 13 Red Hook residents but that can stand up to the weather as well. Currently Red Hook is located on 14 15 the flood plain and we need a form of transportation 16 that is resilient from a hurricane. We saw in Texas 17 after Hurricane Harvey that the light rail was up and 18 running just a day after the flood waters receded. If we can continue to rely on State run agencies to 19 20 help us, we will be waiting forever. Seven years 21 later, we are still waiting for a flood protection 2.2 plan post Super Storm Sandy. Whether it be commuters 23 coming to dine or an employee coming to work, the BQX offers a real solution. The BQX has the ability to 24 help residents of Red Hook work and play outside of 25

1 TASK FORCE ON BOX 204 2 just their neighborhood. Every New Yorker should 3 have a chance at a better quality of life and the BQX can do that for the hundreds of thousands of 4 5 commuters. Thank you. CHAIR MENCHACA: Thank you and I 6 7 especially enjoyed hearing from Red Hook as well. Ι think Red Hook has a special story about a lot of the 8 9 things we're talking about along the waterfront and maybe not unlike other waterfronts with the post 10 11 Sandy work, transportation desert, a real 12 transportation desert in a lot of ways. It's not 13 just like connections we needed and making sure that 14 our businesses can grow and I hear that big time and 15 I think getting that understood and a handle on that 16 has been a struggle for us in trying to figure out 17 what we can do and I think maybe my only question, 18 specifically to the Red Hook businesses, to both Dawn 19 and Jessica actually, this is a project that has a 20 long timeframe. This is 10 years from and 21 construction will happen so you're gonna get impacted 2.2 in some ways at Defonte's and are we kinda looking at 23 that too because not only are you waiting for the train, the light rail to come in 10 years, there's 24 25 gonna be impact along the way and what happens to

Defonte's when there's construction in front of it 2 3 for a while and removal and so these are real 4 questions that we have to thin about because we have 5 pieces of this already that are very important, like 55,000 people that are gonna ride a day or the 6 7 50,000, whatever it is and so how do we work backwards from that? When we think about some of the 8 9 transportation planning that's been happening in Red Hook, you look at things like a connector bus that 10 11 does two or three stops in Red Hook and then goes 12 right into the City, into the hub in the City like on 13 Fulton Center where all the trains are at and that's 14 a way to get people to connect to Red Hook quickly 15 with a bus so there's other options that we can do 16 and I'm not saying no to the BQX. I have a lot of 17 concerns and I've been very clear about that. It's 18 more how do we get stuff now, today, to help your 19 business now, to get your employees to your business 20 today? That, I think is something we should 21 additionally be looking at, and if people are, and we 2.2 had so many folks here that wanted better 23 transportation, how can we phase it in so that we have better transportation now and look for the 24 future, whatever that future aspirational thing might 25

2 be. It might be the BQX. It might be something else 3 but what do we need now, cause you need it now? Ι 4 didn't hear you need it in 10 years, you need it now, both of you need it now and so that's something I'm 5 going to leave you with as your representative in Red 6 7 Hook that that's how I'm looking at it and I'm hoping 8 that that's what you felt was happening here today. 9 Is anybody here wanting to testify that has not signed up? I'm just gonna do one last final flow and 10 11 as a closing thought and maybe you kinda heard that was a little bit of a closing thought about what this 12 13 oversight hearing is and essentially this is the 14 first time we've had a conversation with the City and 15 the Friends of BQX was able to testify openly about 16 what's happening and a lot of good things cam out of 17 it, I think, and a lot of questions were answered. 18 We're gonna keep asking these questions that we can 19 feed it back to you as residents, separate and apart 20 from whatever organization you might be representing 21 as just people in New York that can be helpful in making these decisions with us because as Council 2.2 23 Members, eventually this is gonna turn into possibly a ULURP process and those are really difficult 24 sometimes because there's not a lot of transparency 25

and you can read some of the stuff that we're doing 2 3 in Sunset Park about more transparency and ULURP but 4 we don't want it to be that. We want to have that 5 information before we walk into that kind of discussion so that we can make better decisions as 6 7 communities so we can be impacted positively, not 8 negatively, with gentrification and displacement. 9 Not just for residents who are renters or homeowners but businesses as well so this is very complicated 10 11 and I'm really happy that we did this and we 12 dedicated time to make that happen and there were so 13 many people here so thank you for anyone who has 14 organized to get people here. I think we all learned 15 something and let's just keep organizing, businesses on your block, in your neighborhood, let's keep 16 17 engaging and I just want to thank the whole staff for 18 your incredible work. You all did an amazing job of 19 making today incredibly possible. There's a list 20 that I need to read because you guys are all incredible. First of all Alex here Polonauf 21 2.2 [phonetic], legislative counsel to the BQX Task 23 Force; Emily Rooney, the senior legislative policy analyst; John Douglas, senior project manager; Emery 24 Dev, assistant director; Davis Winslow, the senior 25

1	TASK FORCE ON BQX 208						
2	economist; my chief of staff, Socheatta Meng and						
3	Renee Widdison, my land use director who's been						
4	sitting to my left here, and all of you who came out						
5	today. Thank you all. This hearing is now adjourned						
6	[gavel].						
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## CERTIFICATE

World Wide Dictation certifies that the foregoing transcript is a true and accurate record of the proceedings. We further certify that there is no relation to any of the parties to this action by blood or marriage, and that there is interest in the outcome of this matter.



Date	June	25,	2019
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