

CITY COUNCIL  
CITY OF NEW YORK

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TRANSCRIPT OF THE MINUTES

Of the

COMMITTEE ON TECHNOLOGY

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October 18, 2018  
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HELD AT: 250 Broadway - Committee Rm.  
14<sup>th</sup> Fl.

B E F O R E: PETER A. KOO  
Chairperson

COUNCIL MEMBERS: Robert F. Holden  
Brad S. Lander  
Eric A. Ulrich  
Kalman Yeger

## A P P E A R A N C E S (CONTINUED)

Kelly Jin, Chief Analytics Officer, City of New York  
and Director of the Mayor's Office on Data Analytics,  
MODA

Adrienne Schmoeker, Director of Civic Engagement and  
Strategy, Mayor's Office on Data Analytics, MODA

Albert Webber, Director of Open Data, Department of  
Information Technology and Telecommunications, DOITT

Donald Sunderland, Chief Data Officer and Deputy  
Commissioner for Data Management and Integration  
Department of Information Technology and  
Telecommunications, DOITT

Daniel Allen, Technology Policy Analyst: Appearing  
for Gale Brewer, Manhattan Borough President

Lindsay Poirier, Lab Manager, BetaNYC

Alex Camarda, Senior Policy Advisor, Reinvent Albany



2 [sound check] [pause] [gavel]

3 CHAIRPERSON KOO: [off mic] Good

4 afternoon. I am Peter Koo [on mic] the Chair of the  
5 Committee on Technology. I want to welcome all of  
6 you to the Technology Committee hearing today in the  
7 City Council. We are here today to conduct and  
8 oversight hearing on the Open Data Law. The 2018  
9 Open Data Plan and the several amendments to the Open  
10 Data Law that were passed by the committee within the  
11 past few years. New York City is widely recognized  
12 as the leader in the Open Data Movement among local  
13 governments. This success should be credited to both  
14 toward the underlying law itself as well as the  
15 delegation for its implement-implementation and hard  
16 work that has been demonstrated by the Department of  
17 Information Technology and Telecommunications, and  
18 the Mayor's Office on Data Analytics. Today, the  
19 committee will discuss the implementation of Open  
20 Data Laws, the challenges that have arisen and  
21 ongoing issues and the ways we can work together to  
22 solve them both administratively and legislatively.  
23 In addition, we will hear Intro No. 1137, sponsored  
24 by Council Member Adams codifying the Mayor's Office  
25 on Data Analytics also know as MODA. I look forward

2 to hearing from the panels today, and I would like to  
3 thank the Technology Committee staff and our data  
4 team for putting together this hearing. With that  
5 said, I would like to recognize the Technology  
6 Committee members and Council Members. We have  
7 Council Member Adams, and the other ones are on  
8 their, and our first panel is Albert Weber from DOITT  
9 and our newly arrived MODA—MODA—MODA chief, Kelly  
10 Jin, right? Yeah. Thank you, yes.

11 LEGAL COUNSEL: And--

12 CHAIRPERSON KOO: One second, one second  
13 please.

14 LEGAL COUNSEL: One moment, please. I  
15 just need to swear you in.

16 CHAIRPERSON KOO: Yes.

17 LEGAL COUNSEL: I want to ask you to  
18 raise your right hand. Do you swear to tell the  
19 truth, the whole truth and nothing but the truth in  
20 your testimony before the Committee, and to respond  
21 honestly to Council Member questions?

22 KELLY JIN: Yes.

23 LEGAL COUNSEL: Thank you. You can  
24 start. [pause]

2                   KELLY JIN: Good afternoon, Chairman Koo  
3 and members of the Committee Technology. My name is  
4 Kelly Jin, and I serve as the Chief Analytics Officer  
5 here in the City of New York as well as the Director  
6 of the Mayor's Office on Data Analytics. I'm joined  
7 today by Adrienne Schmoeker, MODA's Director of Civic  
8 Engagement and Strategy as well as Albert Webber,  
9 Director of Open Data at the Department of  
10 Information Technology and Telecommunications, DOITT  
11 as well as Donald Sunderland, DOITT's Chief Data  
12 Officer and Deputy Commissioner for Data Management  
13 and Integration. WE are here to discuss MODA and  
14 DOITT's work to facilitated citywide compliance with  
15 the city's Open Data Law, and achieve our vision for  
16 Open Data for All. Monday, October 15<sup>th</sup> was my first  
17 day as the City's new Chief Analytics Officer. I'm  
18 thrilled to step into this role, and work alongside  
19 our agency and outside partners, many of whom are  
20 represented here today to continue the great work  
21 happening within the city regard data analytics and  
22 open government. To provide a brief biography about  
23 myself, most recently I served a director focused on  
24 data driver investments at the local government level  
25 at a national philanthropy as a Policy Advisor to the

2 U.S. Chief Technology Officer and Chief Data

3 Scientist at the Obama White House, and prior to that

4 as a founder and co-lead of the City of Boston Data

5 Analytics Team. While I have just started, I am

6 preceded by the excellent work of the New York City

7 Open Data Team, city agencies as well as the Council

8 whose efforts have really made New York City's Open

9 Data Program one of the best in the world. On behalf

10 of the Administration, I would really like to extend

11 gratitude to this committee for its ongoing and

12 continued support of this important program. I would

13 like to first begin by describing the structure of

14 the city's Open Data Initiative. MODA is the

15 business owner of the program, and our mission is

16 really to make city data more accessible, and

17 actionable through public data, interagency data

18 sharing, and advanced operational analytics. This

19 work would not be possible without open data. Last

20 month we published the 2018 Open Data Plan and the

21 Annual Progress Report on Open Data for All

22 conveniently titled and also here the New York City

23 Data at Work, copies of which are here in the room,

24 and also available to committee members as well.

25

2 CHAIRPERSON KOO: [off mic] I'll give you  
3 one.

4 KELLY JIN: Oh, hello. [background  
5 comments, pause] And this report really describes  
6 how open data powers government efficiency, and  
7 effectiveness at MODA as well as across city  
8 agencies. The Data stories contained within,  
9 highlight the many ways in which public data can and  
10 has improved outcomes for New Yorker from  
11 prioritizing where inspectors root out tenant  
12 harassment with advanced analytics to coordinate a  
13 more efficient response from emergency service  
14 agencies to enabling Minority and Women Owned  
15 Businesses to have greater opportunities for city  
16 contracts. Our partners at DOITT are the technical  
17 manager of the program connecting the vital work of  
18 data publishing with city agencies, developing data  
19 set automations and maintaining the datasets  
20 digitally. Each week the Open Data Portal is visit-  
21 visited by over 30,000 users including students,  
22 researchers, entrepreneurs, non-profit employees who  
23 really use the data to conduct meaningful analysis,  
24 and inform unique projects. These projects include  
25 the Open Sewer Atlas, a digital resource that pulls



2 from data provided by the Department of Environmental  
3 Protection by DOITT and 311 as well to inform the  
4 work of water advocacy groups across the city. The  
5 development of community resources such as the Sewer  
6 Atlas would not be possible were it not for the hard  
7 work of the DOITT Open Data team. The team ensures  
8 that the continued quality of the open data  
9 inventory, and important information service for New  
10 Yorker and those who serve New Yorkers. Finally, the  
11 program would not be possible without the  
12 contributions of Open Data Coordinators also known as  
13 ODCs. They are who MODA and DOITT's agency—they are  
14 MODA and DOITT's agency level liaisons. Open Data  
15 Coordinators are appointed by the head of their  
16 agency, and are responsible for identifying eligible  
17 datasets across agency divisions enabling the  
18 delivery of open datasets to the portal and  
19 addressing public feedback on their agency's  
20 datasets. Thanks to Local Law 251 from 2017, which  
21 this committee passed last year, every agency is  
22 required to have an Open Data Coordinator. The  
23 success of open data really relies on the strength of  
24 the cohort of Open Data Coordinators. To that end,  
25 MODA and DOITT have made significant progress setting

2 up ODCs for success. This past year we have trained  
3 all ODCs on how to be more effective in the position,  
4 and a mandatory day long workshop hosted in  
5 partnership with Socrata, with Beta NYC, who I  
6 believe is represented here today, Laurenellen McCann  
7 of Build With, the Sunlight Foundation and the  
8 Department of Citywide Administrative Services.  
9 Also, convened ODC's in-person to describe—to discuss  
10 requirements and share opportunities and lastly,  
11 developed education al resources to assist ODCs in  
12 creating compliance and engagement strategies  
13 tailored to the unique data environments in their own  
14 agencies. We know that these efforts to build  
15 capacity are working because we recently surveyed  
16 Open Data Coordinators for feedback on this year's  
17 annual compliance reporting process who largely  
18 responded that they felt confident in their abilities  
19 to complete this year's compliance reporting  
20 requirements. MODA, DOITT and the ODCs have  
21 collaborated to add more than 2,100 datasets  
22 representing billions of rows of data to the Open  
23 Data Portal. The NYC Data at Work Report describes  
24 how several of these datasets are created and used.  
25 The largest datasets on the portal are taxi trip

2 record records, which account for hundreds of  
3 millions of rows of data annually, and are used by  
4 the Taxi and Limousine Commission to create better  
5 proactive policy at the agency. Among the most  
6 accessed datasets on the platform are the Department  
7 of Buildings' dataset on job applications and  
8 permits, which have helped the agency improve how it  
9 processes information, and the DCSA' Civil Service  
10 dataset, which is used by thousands of prospective  
11 civil servants to check the results of their Civil  
12 Service examinations. This year 38 agencies have  
13 published more than 600 datasets ranging from street  
14 furniture location to records on licensed dogs to  
15 information on housing developments that receive  
16 financial assistance. In addition, more than 400 new  
17 datasets were identified datasets were identified for  
18 future release. Still, we do not measure success  
19 solely by the number of datasets that we publish.  
20 Usable data is well documented data. Metadata is  
21 information that describes how data was collected and  
22 what each column in each dataset represents. As  
23 such, metadata is the key to making dataset  
24 understandable to every New Yorker, which is the  
25 spirit of the Open Data for All. More than 90% of

2 datasets on the Open Data Portal have data  
3 dictionaries and MODA recently completed our metadata  
4 for all initiative in partnership with the local  
5 Library of Science community to develop as a new  
6 standard and guide for creating best in class  
7 metadata. Starting in January, we will see improved  
8 metadata for the most used datasets on NYC Open Data,  
9 and all metadata for new published datasets will be  
10 required to meet this standard. Since the  
11 announcement of Open Data for All in July 2015, the  
12 Administration has been unrelenting in its efforts to  
13 put data in the hands of more New Yorkers. As noted  
14 in the 2014 NYC Open Data is an invitation for any  
15 one, any time anywhere to engage with New York City.  
16 This past year we've engaged a record number of users  
17 both online and in person. I would like to take this  
18 opportunity to outline a few use cases of open data  
19 and specifically highlight the Open Data for All  
20 Initiative. First, Open Data Week 2018 showcased the  
21 value of open data as a community building and  
22 problem solving resource. This past March, 1,800 New  
23 Yorkers attended events during the second annual Open  
24 Data Week. More than 51 government, academic,  
25 cultural, and business partners produced over 30

2 events including a data art exhibition, an open  
3 contracting treasure hunt and a tour of a data  
4 exhibit at the Museum of the City of New York. I  
5 wish I had gone to this. Students in Staten Island  
6 use data on school statistics to express the  
7 information about youth in foster care.

8 Entrepreneurs learn how to use open data to build a  
9 business, technologists and designers collaborated on  
10 creative solutions for the L Train Shutdown, which  
11 led to a current proposal for an L Train Co-lab, a  
12 program and a place to focus on data driven problem  
13 solving of issues related to the L Train and  
14 sustainability impact as a result of the shutdown.

15 Open Data Week showcased the breadth and the depth of  
16 open data users as well as those use cases. We  
17 expect to see even more unique ways public data is  
18 being used in Open Data Week 2019, which will be  
19 produced in close partnership with BetaNYC and  
20 expected to take place in March. We will be  
21 launching a call for event organizers in early  
22 November, and we welcome the Committee on  
23 Technology's participation in Open Data Week 2018-  
24 2019, and we look forward to exploring ways to engage  
25 New Yorkers in your districts around open data.

2 Additionally, we are pushing open data to be a tool  
3 to teach New Yorkers how their local government  
4 works. Three *Learn About New York City* events  
5 welcomed a combined 350 plus attendees to City Hall  
6 to how city officials from nine different agencies  
7 describe the operations behind the public data. The  
8 most recent event held in August placed the spotlight  
9 on transportation data from, the City and Limousine-  
10 the Taxi and Limousine Commission, the Department of  
11 Transportation Citywide Mobility Survey, the  
12 Department of Citywide Administrative Services Fleet  
13 Management Operations, and the Department of  
14 Sanitation PlowNYC program. We shared some of these  
15 stories and more in the Open Data for All progress  
16 report, which was accompanied by a video on the open  
17 data home page show the public data behind city  
18 operations that New Yorkers encounter every day.  
19 Dozens of examples of the way New Yorkers use open  
20 data can further be found on the open data website's  
21 new Project Gallery or which stories can be sourced-  
22 were sourced from a contest held earlier this year.  
23 Winners were featured in our second marketing  
24 campaign using LinkNYC kiosks. Finally, agencies are  
25 the key to scaling Open Data for All into a citywide

2 data awareness effort. For the first time this year  
3 we required agencies to go beyond publishing data and  
4 commit to engaging their communities with their  
5 datasets. Commitments include advertising and  
6 agencies' open datasets on its website and social  
7 media channels producing curricula for using its  
8 data, speaking about open data at public events or in  
9 schools, and writing blog posts. MODA is developing  
10 a tracker to help make sure that all 200 plus public  
11 commitments can be met by city agencies in the coming  
12 year. Local Law 11 of 2012, the original Open Data  
13 Law, sunsets this year. Thanks to legislation the  
14 Council passed last year, the program will continue  
15 into the future, and will be more transparent than  
16 ever. Thanks to Local Laws 251, we published a  
17 comprehensive inventory of all public datasets and  
18 the status of their compliance with relevant Local  
19 Laws. Additionally, a new compliance dashboard will  
20 be added to the Open Data website by the end of the  
21 year. We are also identifying additional ways to  
22 make governance of the Open Data Program more  
23 transparent and participatory. We invited high  
24 school students to participate in an Open Data Youth  
25 Leadership Council to generate ideas for bringing

2 public data into their communities and schools and  
3 MODA continues to recruit youth to its Leadership  
4 Council and we invite Council Members to please share  
5 this opportunity with your constituents. Before I  
6 close, I would like to address Introduction 1137,  
7 which would codify MODA into the New York City  
8 Charter. MODA was founded by an executive order in  
9 2013, and has been a leader in civic analytics in the  
10 five years since. We are excited by this opportunity  
11 to formalize MODA's role in the Charter and are eager  
12 to discuss ways in which the bill's language can  
13 better reflect the current practices with the Council  
14 after this hearing. My colleague Albert Webber will  
15 highlight a few of those ways in which DOITT already  
16 works with MODA to achieve some of those specific  
17 responsibilities identified in the bill. I would  
18 like to thank the Committee on Technology for the  
19 opportunity to testify today. I would also like to  
20 thank the Mayor's Fund, New York City's Library  
21 systems, the Metro Library Council, Civic Hall,  
22 BetaNYC, Reinvent Albany as our city agency partners,  
23 open data users and all of our many community  
24 collaborators whose support truly makes this work  
25 possible. At this point, I will turn it over to



2 Albert Webber who will discuss our progress on data  
3 publishing and achieving compliance with the Open  
4 Data Law in more detail.

5 CHAIRPERSON KOO: Before we do that, I  
6 want to announce we have Council Member Yeger and  
7 Council Member Holden arrive. Yeah, thank you.  
8 [background comments, pause]

9 LEGAL COUNSEL: Do you affirm to tell  
10 the—to tell the truth, the whole truth and nothing  
11 but the truth in your testimony before the Committee  
12 today, and answer honestly to the Council Member  
13 questions?

14 ALBERT WEBBER: Yes, I do.

15 LEGAL COUNSEL: Thank you.

16 ALBERT WEBBER: Good afternoon, Chair  
17 Koo, and members of the City Council Committee on  
18 Technology. My name is Albert Webber, and I'm the  
19 Director of Open Data for the Department of  
20 Information Technology and Telecommunications also  
21 know as DOITT. With me are Donald Sunderland,  
22 DOITT's Chief Data Officer and Deputy Commissioner  
23 for Data Management and integration; Kelly Jin, Chief  
24 Analytics Officer for the City of New York and  
25 Director of the Mayor's Office on Data Analytics, and

2 Adrienne Schmoeker, MODA's Director of Civic  
3 Engagement and Strategy. As Chief Analytics Officer  
4 Jin stated, DOITT and MODA collaborate closely to  
5 ensure the city's compliance with Local Laws 11 of  
6 2012, also known as the Open Data Law. Over the past  
7 several years, it has been a pleasure to work with  
8 the New York City Council Committee on Technology and  
9 advocates alike to make the Open Data Law even more  
10 effective and impactful. We believe New York City's  
11 Open Data Law is one of the strongest, if not the  
12 strongest law of its kind in the country. We should  
13 all be extremely proud of all the progress we have  
14 made together. Chair Koo, we look forward to  
15 continuing this work under your leadership, and to  
16 hosting you for an open data training in your  
17 district next week. For those who are unfamiliar,  
18 the Open Data Law requires that all public datasets  
19 maintained by New York City agencies are made  
20 available through a single web portal. The Open Data  
21 Portal powered by our vendor Socrata, is maintained  
22 by my team at DOITT. Just last year we revamped the  
23 open data website to be as user-friendly as possible.  
24 Today the Open Data Portal is home to over 2,100  
25 datasets including datasets, tables and maps. City

2 agencies and officers and responsible for identifying  
3 and making available all public data that their  
4 agency products, and are also required to annually  
5 submit an inventory of public data assets that they  
6 have not yet made public along with the dates they  
7 intend to publish them. This inventory along with  
8 other compliance metrics was published on September  
9 14<sup>th</sup> of this year as a part of the Open Data for All  
10 Report. This is a pivotal year for the Open Data Law  
11 as the original law required agencies to publish  
12 their public data by December 31, 2018, which is in a  
13 few short months. This horizon was a great goal to  
14 move toward, but we believe a good deal of work  
15 remains. As CAO Jin stated in her testimony, the  
16 open data team has been working hard to continue to  
17 meaningfully engage open data coordinators throughout  
18 the year to deeply engrain open data practices  
19 throughout agencies. New data is created each day  
20 meaning that agencies are continuing to identify new  
21 data assets. In fact, on top of the 625 new datasets  
22 published within the last reporting period, agencies  
23 and officers identified 419 new datasets to be  
24 planned for future release. This is also the first  
25 reporting period since the passage of Local Law 251

2 of 2017, which in part, prescribed the disclosure of  
3 the status of all datasets including the scheduled  
4 publication date, the actual data publication, and  
5 the location of the dataset, whether a dataset is  
6 automated and, if not, if it can be and other  
7 compliance revisions. To this end, we have published  
8 a data asset inventory and an open data plan tracker.  
9 Compiling this information in one place has given the  
10 Open Data team and the public a better view of agency  
11 compliance with data standards, timely publication  
12 and updates to datasets. Over the past year we have  
13 also dedicated ourselves to efforts that ensure that  
14 the 2,100 plus datasets are high quality and up to  
15 date. We archived or consolidated 97 datasets in  
16 order to improve how users search for and find the  
17 data that is useful for them without removing  
18 important historical data in the process. We have  
19 also taken extra measures to evaluate datasets for  
20 automation. Automation is important because it helps  
21 agencies quickly and frequently update dynamic  
22 datasets. The 311 service requests dataset is an  
23 example of an automated high value dataset. Because  
24 new data is being created every day, this dataset is  
25 automated daily without any specific action by 311 or

2 DOITT. Just this year we automated 38 datasets  
3 bringing our total to approximately 250 automations.  
4 Furthermore, we found that 302 additional datasets  
5 are potential candidates for automation in the  
6 future. We will continue to work with agencies to  
7 identify feasible automations. We have also been  
8 steadily increasing compliance with other important  
9 provision of the Open Data Law. 2,000 datasets have  
10 data dictionaries, which help explain to users what  
11 column and rules represent. This supplementary  
12 document provides context that would otherwise not be  
13 apparent within the dataset. Additionally, 296  
14 eligible datasets covered by geospatial requirements  
15 of Local Law 108 of 2015 have been geo coded. In  
16 other words, datasets that contain addresses must  
17 also contain specific standards fields such as  
18 latitude, longitude and Council District among  
19 others. It is our goal to get to 100% compliance on  
20 both of these requirements, and we have been actively  
21 working with agencies to reach that goal as new data  
22 sets are added. It is just as important to make sure  
23 that the data is understandable and usable as it is  
24 to simply disclose it. Before concluding, I'd like  
25 to briefly address Introduction 1137, which would

2 codify MODA in the New York City Charter. DOITT and  
3 MODA work closely together on the administration and  
4 implementation of the open data program, and we have  
5 found this to be an efficient and collaborative  
6 relationship that we will continue. Thus, we believe  
7 that Council Member Adams' bill is a laudable effort.  
8 However, there are some changes to the language we  
9 would want on with the sponsor and the committee.  
10 First, Local Law 11 of 2012 gives certain  
11 responsibilities to DOITT in relation to the  
12 implementation of open data, and we want to ensure  
13 that that language, which is in the bill enshrines  
14 the practices we have adopted to fulfill that  
15 mandate. We also want to stress the importance of  
16 DOITT's responsibility for the city's technology  
17 assets. We are the entity responsible for building  
18 and maintaining the infrastructure for citywide data  
19 sharing. In fact, under Commissioner Saini's  
20 leadership, we are in the process of enhancing  
21 citywide data sharing offerings. Although MODA is  
22 the business owner of the technology, DOITT remains  
23 the technology owner and service provider. This  
24 dynamic is akin to many other technology services we  
25 provide to agencies across the city. The success of

2 many technology services including the Open Data  
3 Portal has relied on these separate but collaborative  
4 roles. We look forward to working with the Council  
5 to make the legislation reflect the current practices  
6 that make our partnership so successful. Thank you  
7 for the opportunity to testify today. Open data  
8 remains a priority of this administration shining a  
9 bright light on our government and our city for all  
10 New Yorkers to see, and providing the tools to solve  
11 civic issues in creative ways. We thank our partners  
12 in the city Council and in the civic technology  
13 community for their continued advocacy. This  
14 concludes our prepared testimony and we look forward  
15 to answering your questions.

16 CHAIRPERSON KOO: Thank you for your  
17 testimony. Before we go to questions, I would like  
18 to invite Council Member Adams to give her statement.

19 COUNCIL MEMBER ADAMS: Thank you very  
20 much Chair Koo. Good afternoon, Chairperson Koo and  
21 Members of the Technology Committee and thank you for  
22 today's hearing on my bill Introduction 1137. This  
23 bill would indeed codify into the New York City  
24 Charter the Mayor's Office on Data Analytics or MODA.  
25 The Mayor's Office on Data Analytics is New York

2 City's civic intelligence center allowing the city to  
3 aggregate and analyze data from across New York City  
4 agencies to more effectively address crime, public  
5 safety and quality of life issues. The office uses  
6 analytic tools to prioritize risk more strategically,  
7 deliver services more efficiently, enforce laws more  
8 effectively and increase transparency. The office's  
9 core functions include collaboration with the city  
10 agencies to implement data driven solutions to city  
11 service delivery issues; building a citywide data  
12 platform to facilitate data sharing; oversight of  
13 citywide data projects and implementation of the  
14 city's open law--Open Data Law. The objective  
15 information received from this office is a valuable  
16 tool for the New York City Council, and it helps us  
17 to be more robust and effective in our work. While  
18 the Mayor's Office on Data Analytics was created by  
19 Executive Order 306 under Mayor Bloomberg, we must  
20 ensure that this office survives successive mayoral  
21 administrations. I look forward to working with MODA  
22 and DOITT to fortify the bill's language and to make  
23 it as effective for all as possible. I thank you,  
24 Chairman Koo. I thank the Committee for your time



2 today, and I ask for your support of this important  
3 and very necessary legislation. Thank you.

4 CHAIRPERSON KOO: Thank you, Council  
5 Member—Council Member Adams. So, thank you all for  
6 your testimony. The committee together with our data  
7 team have reviewed the report and have several  
8 questions. First of all, the reports shows the hard  
9 work and dedication of the open-of the city's Open  
10 Data Team, and efforts toward the increasing  
11 accessibility and government—governmental  
12 transparency. We need to discuss what should be done  
13 to improve it. So, my first question is: Does the  
14 department authorize any public events or outreach to  
15 educate general public about the open data. In  
16 addition to the ones you mentioned in your testimony.

17 ADRIENNE SCHMOEKER: Hi, my name is  
18 Adrienne Schmoeker. I am the Director of Civil  
19 Engagement and Strategy for the Mayor's Office on  
20 Data Analytics, and in response to your question, the  
21 answer is yes. Open Data for All for us means making  
22 sure that the data is reliable, which is a lot of the  
23 work that Albert and his team over at DOITT are  
24 ensuring through the continued growth of the  
25 Automations Pipeline working with the public to

2 answer public inquiries that come in. We get about  
3 25 to 30 inquiries per week to the platform. Making  
4 sure that open data is accessible is really  
5 important. There was mention of the Metadata for All  
6 Initiative. As a part of that, we had four community  
7 workshops of the summer in collaboration with local  
8 library groups in every borough. We also have the  
9 new video that was mentioned in the testimony,  
10 various tutorials and additional content has been  
11 added to the website making sure that the open data  
12 website is user friendly, ADA compliant are all  
13 things that have been a priority for us. We did user  
14 testing of the website again this summer to make sur  
15 that we're continuing to make sure that it's friendly  
16 for our users. And then lastly, making sure that the  
17 platform and the data are discoverable is key. If  
18 nobody knows that open data exists, people aren't  
19 going to use it. So, increasing marketing efforts.  
20 We had two marketing campaigns for the first time  
21 this year on LinkNYC kiosks. The first one was  
22 estimated to reach close to three million New Yorkers  
23 and we're still waiting for statistics on the last  
24 campaign, and then Open Data Week and the Learn About  
25 New York City events were mentioned in the testimony,

2 but I'm happy to provide more detail about those if  
3 you'd like.

4 CHAIRPERSON KOO: So, how do you  
5 advertise these events? How many people know about  
6 it?

7 ADRIENNE SCHMOEKER: That's a great  
8 question. So, on the open data website, on the  
9 contract us page there's an opportunity for people to  
10 sign up for a mailing list. So, we want to make sure  
11 people are opting into our communications and giving  
12 us their information of their own free will. So, we  
13 have a list serve of more than a 1,000 people at this  
14 point who have committed to hearing about different  
15 open data events, and so we send that information  
16 update, you know.

17 CHAIRPERSON KOO: Yeah, yeah. So,  
18 pursuant to the state law or to the-to Local Law 11  
19 of 2012, the department should implement an online  
20 forum to solicit feedback from the public and  
21 encourage public discussion on open data sets  
22 availability onto that first to contact us option on  
23 the open data page. What are other avenues that the  
24 public can take in order to request data sets or  
25 leave the feedback? Do you understand my question?

2 ADRIENNE SCHMOEKER: I believe so.

3 CHAIRPERSON KOO: Yes.

4 ADRIENNE SCHMOEKER: So, the—the Contact  
5 Us page is a new implementation somewhat. It's been  
6 around for about 18 months. We decided to implement  
7 that after understanding that there was confusion  
8 from the public in understanding how to get in touch  
9 with the Open Data team. So, we took that feedback  
10 to heart. We developed this central place where the  
11 public could get in touch with the Open Data Team to  
12 request datasets as you mentioned, but also to report  
13 data errors, to submit data questions, to submit  
14 ideas for partnership. It's really our way of making  
15 sure that we're getting inquiries in a central place  
16 from the public so that we can be accountable to  
17 following up with those inquiries after we pass them  
18 along to agencies, and as mentioned, we get about 25  
19 to 30 inquiries on average per week.

20 CHAIRPERSON KOO: Okay. [background  
21 comments, pause] And during the 2015 hearing on open  
22 data, you noted that over the next year we will be  
23 implementing a new technology solution to take  
24 feedback through a centralized mechanism that allows  
25 for quicker responses, and better tracking on our

2 interactions with users. So, what are you—where are  
3 you in this process?

4 ADRIENNE SCHMOEKER: So, yes so--

5 CHAIRPERSON KOO: [interposing] This is  
6 the same, yes?

7 ADRIENNE SCHMOEKER: With the Help Desk  
8 Tool implementation we did procure a new technology.  
9 The platform—the software is called Screen Door. It's  
10 a product of a company the Department of Better  
11 Technology, which was recently acquired by City Base.  
12 That's the platform that we used for the—the Help  
13 Desk technology.

14 CHAIRPERSON KOO: Yes. So, in the report  
15 it appears that a number of datasets that shall be on  
16 the Open Data Portal has yet to be published on the  
17 portal. What are the most common reasons for the  
18 delay?

19 ALBERT WEBBER: So, identifying data and  
20 eventually publishing it to the portal it—it  
21 generally varies per agencies. A lot of times what  
22 we'll find is that that as datasets were identified  
23 in the plan over the course of a number of years,  
24 sometimes you can find that there are changes in open  
25 data coordinators, changes in the priorities of the

2 agencies, cleaning the data, structuring it to make  
3 sure it's in a user-friendly format. So, you know,  
4 we're looking for it to be open data for all. So, we  
5 want to make sure that when we release this data it's  
6 clean, that it's understandable. So those are some  
7 of the reasons why data could be delayed.

8 CHAIRPERSON KOO: So, if agencies are not  
9 complying, what has been done to ensure compliance?  
10 If they're not complying, what—what can you do?

11 ADRIENNE SCHMOEKER: So, we work with  
12 more than 60 open data coordinators from agencies,  
13 and then more than 40 open data coordinators from  
14 various initiatives, smaller commissions across the  
15 city. We've really made it a priority over the last  
16 two years to give the—this cohort of individuals  
17 across the city resources that they need to be  
18 successful in their roles. Now, if something is a  
19 little delayed or not on time we'll get in touch with  
20 the open data coordinator, look to understand what's  
21 going on, and if necessary, we'll escalate  
22 communications to agency leadership.

23 CHAIRPERSON KOO: Okay, so what can be  
24 done to ensure compliance? You noted in the—you—your  
25 already said that. Okay. [background comments,

2 pause] So, only 38 datasets were automated on the  
3 report. So, that 302 data sets can be visibly  
4 automated? So, what types of datasets were  
5 automated?

6 ALBERT WEBBER: There were a number of  
7 datasets that were automated, things from the  
8 Department of Environmental Protection, things from  
9 the Business Integrity Commission, but I do want to  
10 speak a little bit about, you know, the numbers of  
11 the 38 automations. So, those are the new datasets  
12 that we've automated over the last the reporting  
13 period. What the technology team at DOITT is also  
14 working on other automated data avenues, things like  
15 enhancing datasets, adding fields that the public is  
16 always asking for, geocoding data, and then also  
17 working on the technology infrastructure that's in  
18 place that's allowing us to automate data in a closer  
19 to real time fashion. So, while they're worth 38  
20 automations, there is a lot of technology work being  
21 done behind the scenes that's—that's supporting more  
22 automation going forward.

23 CHAIRPERSON KOO: So, what type of data  
24 sets cannot be automated and why?

2 ALBERT WEBBER: Data that's not in  
3 machine readable format. Of course, when it comes to  
4 open data, anything that contains personally  
5 identifiable information or sensitive information,  
6 but it usually comes down to the structure of the  
7 data of where the data is stored.

8 CHAIRPERSON KOO: Okay. Geospatial  
9 references. Data is required by Local Laws 108 of  
10 2015. Could you identify the challenges that you or  
11 agencies face in complying with this requirement?

12 ALBERT WEBBER: Yes. So, when it comes  
13 to geocoding data, the successive geocoding it really  
14 depends on the quality of the information that we're  
15 putting into the geocoding system. For the data that  
16 we've geocoded so far, the process—the process can be  
17 labor intensive. So, what my team was working on  
18 DOITT was we identified the datasets that qualified  
19 under this law. What we had to do eventually was for  
20 the ones that weren't automated, download those  
21 datasets, run them through the geocoding tool. It  
22 sometimes gives you multiple outputs that we need to  
23 recombine and push back up. So, the process can be a  
24 little bit labor intensive. There's a certain amount  
25 of technology or technical skill that's needed. So,



2 DOITT has taken on a lot of that work on behalf of  
3 agencies, but the overall process of-of cleaning the  
4 data, having it prepared to be geocoded is-is-it  
5 tends to be what can draw out the process.

6 CHAIRPERSON KOO: Okay, thank you. So,  
7 we received concerns about the size of the dataset  
8 files for downloading. Would it-would it be possible  
9 to include the information about the file size before  
10 its downloaded?

11 ALBERT WEBBER: Yes.

12 CHAIRPERSON KOO: Because if the file is  
13 too big, sometimes people don't realize it and then  
14 they click on it and then it takes forever to  
15 download. So, if you tell them beforehand like how  
16 big this file is, they'll think about it, and they'll  
17 think whether they have enough time or if they have  
18 enough space to store the data.

19 ADRIENNE SCHMOEKER: So, I think that  
20 that's a very important piece of metadata, but I  
21 believe we have some information about on that a  
22 primer page, but to your point, if people are not  
23 aware of that, they're not finding that information  
24 that's what matters more, right? So, continuing the  
25 down the road and trying to make sure that the

2 accompanying information about the dataset is  
3 understood. That's something we'd like to learn more  
4 about from people that you're hearing we're having  
5 this issue, and we can work to find ways to make that  
6 more noticeable firm to firm.

7 CHAIRPERSON KOO: The issue of privacy  
8 has been raised during our previous hearing. What  
9 does the department do in order to protect privacy of  
10 the New York City residents in relation to the Open  
11 Data Portal?

12 ALBERT WEBBER: With regards to open  
13 data, we lean heavily on our open data coordinators  
14 to coordinate within their agencies to ensure that  
15 personally identifiable information, that sensitive  
16 information is not included in the dataset. We lean  
17 on the agencies because no one understands their data  
18 as much as they do. We do brief checking on our end,  
19 but we heavily rely on the agencies to ensures that  
20 that information doesn't get to the portal.

21 CHAIRPERSON KOO: Okay. [background  
22 comments] We have Council Member Holden. Would you  
23 like to ask a question?

24 COUNCIL MEMBER HOLDEN: Yes, thank you,  
25 Chair. Over the years. I don't know if you can

2 answer this, but over the years what agency has  
3 really been extremely slow to respond to releasing  
4 data—data? I mean I don't—I-I probably am not going  
5 to get an answer on that, but I just wanted to ask it  
6 to hear is there one particular agency that you'd  
7 like to see move a little faster? Honestly.

8 ADRIENNE SCHMOEKER: Okay. Well, I would  
9 say that the Open Data Program has been in operation  
10 for about eight years, and the law was passed six  
11 years ago, and to Albert's earlier point, there is  
12 turnover who at the agency becomes an Open Data  
13 Coordinator, and even within the leadership of that  
14 agency. So, we've seen some agencies even in the  
15 past year who might have been a little bit slower to  
16 pick up speed over the last few months as we've done  
17 proactive outreach to make sure that an Open Data  
18 Coordinator who has the bandwidth to take on those  
19 responsibilities is appointed into that role, and  
20 then given the instruction and support to be  
21 successful in their role.

22 COUNCIL MEMBER HOLDEN: Okay, and my  
23 second question: There are numerous non-existent  
24 website links all over NYC websites pages or  
25 webpages. Could someone from DOITT perform dead link

2 analysis to track down the correct website URLs and  
3 notify the responsible parties that their websites  
4 have dead links, an updated coordinator? I know  
5 that's a--do we need more personnel? Is it because  
6 there's a lot of dead links? For instance, even on--  
7 on the open data About NYC Open Data web page, they  
8 have two dead links out of three, and about, you now,  
9 it says--two out of the three links on that page (1)  
10 in NYC digital and the other one is in Code Corpse.  
11 It's--it's--this is what happens. You get, you know, a  
12 blank page that's not available, and that's on your  
13 site, you know. So, it's really you get this. I  
14 don't know you can see it in the camera there. So,  
15 there--there needs to be on your own site, there needs  
16 to be, you know, a designated--somebody following up a  
17 little bit especially about NYC data. I mean, what--?  
18 Do you have an answer for that?

19 ALBERT WEBBER: I mean we can--we can  
20 definitely do analysis on that open data website  
21 because we want to make sure that there--that the data  
22 is accessible, searchable and available. So, with  
23 regards to the Open Data Portal, we--we'll definitely  
24 work to ensure that there are no dead links on it.

2 COUNCIL MEMBER HOLDEN: Some-somebody  
3 just has to run through and just like use it--

4 ALBERT WEBBER: [interposing] Yes, right.

5 COUNCIL MEMBER HOLDEN: --you know,  
6 because there's a lot of-it's-it's like frustration.  
7 So, nothing happens. I think I'm getting out of  
8 here. You know, so we need-we need really somebody,  
9 you know, an intern just to actually go through this  
10 thing check it.

11 ALBERT WEBBER: I agree, and then on our  
12 Contact Us page, we also has a section that's-that's  
13 meant for data questions and data errors. I'm not  
14 aware of any dead links on the site right now.

15 COUNCIL MEMBER HOLDEN: [interposing]  
16 Well, I'll give you the links to it.

17 ALBERT WEBBER: We will that be great  
18 from you guys.

19 COUNCIL MEMBER HOLDEN: I'll hand it to  
20 you. Yeah, and, you know, there's-is anyone using-  
21 here's another for-on the open. Is anyone checking  
22 the agency open data sets that should be released  
23 quarterly, monthly and weekly, et cetera. You know,  
24 our-that's being done. An example: DOT has a  
25 dataset or weekly street resurfacing by boroughs,

2 which has not been updated since 2014. So, what's  
3 the purpose, you know? And so that's—we have to get  
4 at the certain agencies and—and check them and make  
5 sure that, you know, it's working. You know, so you—  
6 you obviously will work on that and check some  
7 agencies?

8 ALBERT WEBBER: Yeah, we will definitely  
9 coordinate with Open Data Coordinators to make sure  
10 everything is updated in a timely fashion. That's  
11 also why we emphasize automation of data so much. I  
12 mean it makes it easier for everyone, and it makes  
13 the data—it gets the data where it needs to be  
14 quicker than we could manually. So, we will work  
15 with the Open Data Coordinators, and then also  
16 continue to emphasize automation. It—it gets the  
17 data where it needs to be quicker than we could  
18 manually. So—so we will work with those Open Data  
19 Coordinators, and then also continue to emphasize  
20 automation.

21 COUNCIL MEMBER HOLDEN: And—and you know,  
22 like I—I would guess you want to publicize your  
23 success work. The Twitter account at NYC Analytics,  
24 this says it has been it's been stale for three  
25 years, and on your website, the last news and media

2 posting was in 2015. So, the Analytics is, you know.

3 Has nothing been done new and exciting since 2015?

4 You know, nothing to publicize?

5 KELLY JIN: I can say there have been  
6 plenty of very exciting things that have happened  
7 since—since 2015. This is definitely on the top of  
8 my list.

9 COUNCIL MEMBER HOLDEN: But it's not—it's  
10 not being done.

11 KELLY JIN: It's one of my—top of my list  
12 items to look into.

13 COUNCIL MEMBER HOLDEN: It's a long time—  
14 -

15 KELLY JIN: [interposing] I'm going to  
16 have to.

17 COUNCIL MEMBER HOLDEN: --with nothing,  
18 nothing happening, and just my last question I guess,  
19 can existing data be cleansed? You know something as  
20 simple as coming up with a master file for 311  
21 operators to use so that they are consistent about  
22 what they type in. For instance say, you know, like  
23 they type in an address let's say 8000 Cooper Avenue  
24 on day, and then 80-00 Cooper Ave. and then another  
25 day the third one types in Avenue instead of A-V-E.

2 So can we create a consistent master data-master file  
3 so that it will save time and I think it will be more  
4 accurate? Is that possible?

5 ADRIENNE SCHMOEKER: Well, I believe what  
6 you're speaking to is the idea of data standards--

7 COUNCIL MEMBER HOLDEN: [interposing]  
8 Right.

9 ADRIENNE SCHMOEKER: --and we have that  
10 for open data when it comes to geospatial standards--

11 COUNCIL MEMBER HOLDEN: [interposing]  
12 Right.

13 ADRIENNE SCHMOEKER: --but every agency  
14 has their own services and processes and that they  
15 deliver to New Yorkers, and creating those standards  
16 at the agency level for data collection upstream goes  
17 beyond the scope the Open Data Program, but  
18 completely agree that data standards is something  
19 that really helps the usability front for the end  
20 user.

21 COUNCIL MEMBER HOLDEN: Alright.  
22 Alright, thank you for now.

23 CHAIRPERSON KOO: Thank you, Council  
24 Member Holden. [off mic] We are joined by [on mic]



2 Council Member Lander, and Council Member, do you  
3 have questions?

4 COUNCIL MEMBER LANDER: Thank you, Mr.  
5 Chair. So, I apologize. I'm a committee that was  
6 meeting across the street that one on freight,  
7 servicing freight and open data like two absolutely  
8 fundamental and critical things that most New York  
9 are not as focused on. So, I'm sorry that they  
10 conflicted today because I am very interested in bot  
11 of them. So, I haven't had time to read the entirety  
12 of the testimony, but let me ask one or two  
13 questions. You know, and it strikes me I think  
14 having kind of the open data—you know, this hearing  
15 kind of focusing on both the—the broadest  
16 requirements of the Open Data Law, and the specific  
17 kind of strategic efforts of the Mayor's Office on  
18 Data—Data Analytics, it's sort of instructive in  
19 thinking about there is sort of a spectrum we have  
20 here. We want as much as possible to be as  
21 transparent and an as open as possible, and obviously  
22 that is more than any finite set of people are going  
23 to be able to go and use for very focused and  
24 strategic purposes in making government work better,  
25 and part of what we want is an ecosystem that sort of

2 balances that. So, my first question comes I guess I  
3 see in the—the Open Data Law testimony a reference to  
4 the extra work you do guys are doing on the 311 data  
5 calling it a high value dataset. So I guess I wonder  
6 as you're thinking about the datasets you have, and  
7 obviously the law says all of them have to be put out  
8 there in this way, but clearly some of them are  
9 really rich and important and the ones people want a  
10 lot, and then some of them are much beloved very  
11 important data, but less likely maybe to get a lot of  
12 attention from the public. So do you have a  
13 hierarchy of which dataset are—you consider high  
14 value that get an extra deep dive to make sure the  
15 integrity is good, the updates are good and—and if  
16 so, how are you determining. Well, let me I guess  
17 ask if you have it before I ask questions about it.

18 ADRIENNE SCHMOEKER: So, there short  
19 answer is yes. So, with an inventory of more than  
20 2,000 data assets, we do have to make sure that we're  
21 prioritizing in some way when we're thinking about  
22 we're going to make sure is a high quality to the  
23 public, but that being said, we work to make sure  
24 every asset put up on the platform, you know, has to  
25 have a data dictionary. If there's an address needs

2 to have the spatial standards attached, but for  
3 example, one initiative that we did this summer is  
4 called Metadata for all, and we prioritize having the  
5 Library of Science community review and assess the  
6 metadata for top 100 most viewed datasets on the  
7 platform. We were able to pull that information and  
8 using some data we have from our technology provider,  
9 Socrata, and we also use Google Analytics to be able  
10 to understand usage. So, we are also a data driven  
11 program in addition to being a program about data.

12 COUNCIL MEMBER LANDER: And tell me a  
13 little bit more about, you about that usage, what  
14 that means? You know, what it is that you're looking  
15 at when you've chosen the hundred highest used or  
16 highest volume?

17 ADRIENNE SCHMOEKER: Sure. So, for that  
18 initiative specifically, we were looking at browser  
19 views. So, how many people are just coming onto this  
20 dataset and viewing it, and the difference there  
21 between browser views and broader view are API calls  
22 is a signal about machines are looking at the data,  
23 and when undergoing a usability initiative, we wanted  
24 to make sure we were understanding what are the most  
25 popular datasets that people are trying to use? So,

2 that's why we chose that metric as a way of figuring  
3 out well how do we make these datasets that are the  
4 ones that people are going to most even more  
5 accessible by improving the metadata?

6 COUNCIL MEMBER LANDER: And have you done  
7 some surveys of your users to try to understand the  
8 using—the data using community if finding works,  
9 finds not works, might have suggestions for  
10 improvements?

11 ADRIENNE SCHMOEKER: So, engagement with  
12 our users is really important to us, and we've gone  
13 about getting that feedback in a number of different  
14 ways. We did an audit of our Help Desk tool just  
15 this past summer to be able to understand where we  
16 can improve. We have quarterly events so that we're  
17 actually meeting people face-to-face answering what  
18 questions they have, what concerns they have. The  
19 Help Desk itself receives about 25 to 30 inquiries  
20 per week. So, we have people flagging data errors,  
21 data questions for us, and we're getting back to them  
22 in a timely manner, and we also—about—about annually  
23 have been conducting research about who our users are  
24 more broadly. So, about two years ago, we conducted  
25 research with our local firms here in New York called

2 Reboot that helped us develop user personas to help  
3 understand that non-profits use our data, students  
4 use our data because by design, the Open Data Program  
5 is built such that we don't necessarily know who all  
6 of the people are who are coming and downloading data  
7 sets.

8 COUNCIL MEMBER LANDER: Have you though  
9 about kind of including and ask with every download.  
10 You know, take a three-question survey, register  
11 with, you know, any of the kinds of tools that  
12 interact when you—you could say no I just want my  
13 data. Leave me alone, but--

14 ADRIENNE SCHMOEKER: [interposing] Not.

15 COUNCIL MEMBER LANDER: --you might be  
16 willing to say sure I'll take your two-question  
17 survey or yes I'd like to create user profile for  
18 easier use next time.

19 ADRIENNE SCHMOEKER: It's a good  
20 question. There are some data platforms out there  
21 that require you to sign in or require you to answer  
22 some questions before you can access the data.

23 COUNCIL MEMBER LANDER: I don't want to  
24 require, but, you know, three's a requirement and  
25 there's offer.

2 ADRIENNE SCHMOEKER: Yes. As of now,  
3 we've decided not to create that barrier of entry  
4 before getting to the data, but it's something we can  
5 look into.

6 COUNCIL MEMBER LANDER: [interposing] And  
7 I agree with that. I wouldn't want it to be a  
8 barrier to the data but, you know, that's—that form  
9 when you're on hold of the thing and they say after  
10 you get your customer service would you take a 2-  
11 question survey? I imagine there would be a way that  
12 you could structure this that would not be a barrier  
13 to the data, and you could easily just click no, you  
14 know, or I don't know. It—it might be worth looking  
15 at. It might give you some automated tools for  
16 understanding the user base better with—in a way that  
17 wouldn't add lot of staff time and for you so--

18 ADRIENNE SCHMOEKER: [interposing] It's a  
19 good idea.

20 COUNCIL MEMBER LANDER: Alright, and then  
21 my—my other question, and I got a chance to scan  
22 through the open—open data testimony more than I did  
23 the MODA testimony, but I—so it may be that you  
24 answered this in your—in your testimony, but in the  
25 time that I've spent on the MODA website, I found

2 some very good examples of—of MODA's Strategic  
3 Initiative. So, like if we had a problem we wanted  
4 to solve, we assembled the team, we looked at data.  
5 Here's what we did, and that's a great way of working  
6 when City Hall wants a problem analyzed. We've—we've  
7 talked with you guys I know about Vision Zero and how  
8 we get smarter in our enforcement. That's great.  
9 There also, the—the goal of working with our civic  
10 tech community so that—and then, of course we just—we  
11 provide all the data and people can do whatever they  
12 want, and if they come up with great solutions  
13 wonderful. There seems like there's a sort of middle  
14 ground, which more problems to solve than the Mayor's  
15 Office on Data Analytics can solve, but with more  
16 focus than here is all of the data we got, and  
17 whether that takes the form of, you know, whatever  
18 people are doing, structured hacks or particular  
19 competitions where here's a somewhat larger set of  
20 things we think could be improved. We don't have the  
21 resources at MODA to like dig in on all of them. So,  
22 what--? And again, if I'm asking you to repeat stuff  
23 you said in the testimony, I apologize, but what are  
24 the ways in which you're trying to maximize what the  
25 broader community can do, you know, on things that

2 are high enough for priority that we could name them,  
3 and say, we think there's something here if they're  
4 not quite high enough for priority given staff at  
5 MODA itself to make it a deep dive of yours?

6 ADRIENNE SCHMOEKER: So, I would say that  
7 we've build strong relationships with the civic tech  
8 community in New York through Civic Hall through  
9 BetaNYC, through others, and have a continued  
10 dialogue around, you know, where there's interest  
11 from their side in addressing local problems. I do  
12 think there's opportunity to scope more problems and  
13 to put that out to this group of talent and good  
14 will, which we're very fortunate to have in the city.  
15 I wouldn't—I would say that scoping robust projects  
16 that can then lead to a robust implementation pathway  
17 is not a small task to take on, but there is  
18 opportunity there.

19 COUNCIL MEMBER LANDER: And I think this  
20 is exactly why I'm asking. I—I—my hunch is given  
21 what you guys know from the projects you've done,  
22 you're in a stronger position than the agencies are  
23 to understand that a successful project would look  
24 like, but that if you had some initiative some space  
25 where you kind of helped folks do that. You know,



2 you worked with agencies, CIOs. You helped them  
3 understand how to frame a questions, and what a real  
4 project would look like that you'd be in a lot  
5 stronger position to kind of put that out into the  
6 world. Like sometimes the agency might decide, you  
7 know what, that's so worth it, we're going to invest  
8 some money in it next year. You might decide it's  
9 worth it for you to pick up. It's a high enough  
10 priority, but I could also see a step on the ladder,  
11 which was, you know what, like that's well enough  
12 framed now we could go out to the community. Who  
13 knows, with a prize, with—you know, who knows what?  
14 You guys would have a better sense of what approach  
15 might be best, and that we could significantly  
16 increase the—the—you know, not infinitely, you know,  
17 but I mean how many projects can you guys do in a  
18 year with the staff. I don't mean that critically.  
19 Like you can't do that many--

20 ADRIENNE SCHMOEKER: [interposing] Yeah.

21 COUNCIL MEMBER LANDER: --can you?

22 ADRIENNE SCHMOEKER: No, I mean I—I—I  
23 think there are a lot of—there's a lot of—there are a  
24 lot of challenges to solve in New York City, there  
25 are 300,000 who work for the City of New York, 8.5

2 million New Yorkers. If we can tap into their  
3 creativity to help solve problems, the city is going  
4 to be the better for it. I think that steps we have  
5 taken towards getting agencies to feel comfortable  
6 about how to problem solve with the public especially  
7 using open data as that vehicle and that tool is that  
8 this past compliance cycle we created a requirement  
9 where city agencies had to identify three civic  
10 engagement commitments that they were going to follow  
11 through on in the next year, and so it's a baby step.  
12 It's not here's a problem. Could you solve it, but  
13 already having an agency be proactive. When they  
14 publish a dataset Tweet about it, blog about it.  
15 Don't just put it on the portal and hope someone is  
16 going to discover it is a first step we're taking  
17 towards getting agencies to understand that beyond  
18 open data compliance, you're putting information out  
19 there, and this information that the public could use  
20 to help you problem solve. So, we're moving in that  
21 direction, and there definitely is opportunity there.

22 COUNCIL MEMBER LANDER: Thank you very  
23 much. Thank you, Mr. Chair.

24 CHAIRPERSON KOO: Thank you. So, we are  
25 joined my Council Member Ulrich. Yeah. Do we have

2 any more questions? Seeing no further--no further  
3 questions, I want to thank all the panelists for  
4 coming here to testify.

5 ALBERT WEBBER: Thank you.

6 JON KAUFMAN: Thank you.

7 CHAIRPERSON KOO: So, you may step down,  
8 and we have the second panel from the public, Yeah.  
9 [background comments, pause] The second panel  
10 consists of Dan--Daniel Allen in behalf of Manhattan  
11 Borough President and Lindsay Porter (sic) from  
12 BetaNYC and Alex Camarda--Camarda from Reinvent  
13 Albany. Now you can identify yourself and start now.

14 DANIEL ALLEN: [off mic] I am Daniel  
15 Allen.

16 CHAIRPERSON KOO: Turn on, your mic on.

17 DANIEL ALLEN: Hi, I'm Daniel Allen. I'm  
18 the Technology Policy Analyst for the Manhattan  
19 Borough President's Office. Thanks for having me.  
20 I'm going to presented Gale's testimony on her  
21 behalf. My name is Gale Brewer, and I'm the  
22 Manhattan Borough President. I want to thank  
23 Chairman Koo and members of the Committee on  
24 Technology for holding this hearing. As you may  
25 know, I was the primary sponsor of the Local Law 11

2 of 2012, the Open Data Law -[sneezes] excuse me--as a  
3 member of the City Council. Implementing the Open  
4 Data Law continues to be a major undertaking, and I  
5 would like to thank that Department of Information  
6 Technology and Telecommunications, Commissioner Saini  
7 for his--for his efforts, the excellent work of DOITT  
8 and the Mayor's Office on Data Analytics, and the  
9 Mayor's of Technology and Innovation. It makes me  
10 confident that New York City will continue to lead  
11 the nation on municipal data initiatives. Open data  
12 become very important for the city and our  
13 constituents. I fully support Intro 1137, which will  
14 codify MODA into the City Charter. It is a necessary  
15 step as we look to improve the institutional  
16 framework behind the Open Data Portal. I am proud of  
17 our city's influential position in Open Data, and  
18 thriving civic hacker (sic) community that is  
19 leveraging the many opportunities created by  
20 transparency. I want discuss the work of BetaNYC and  
21 how open data is revolutionizing the ways in which  
22 citizens and city government interact. Over the past  
23 few years I have partnered with Noah Hidalgo and Beta  
24 NYC to run the Civic Innovation Lab, a program  
25 dedicated to improving community board's use of data

2 and technology while training the next generation of  
3 civic leaders in the CUNY Service Fellow's  
4 Initiative. The program has been a huge success  
5 providing community boards with useful tools such as  
6 BoardStat, Board Track and After Hours Variance  
7 Dashboard. Another such tool is SLAM or the State  
8 Liquor Authority Mapper, which aggregates data on  
9 active liquor licenses, sidewalk café licenses, 311  
10 complaints about bars, restaurants, clubs and  
11 restaurants health inspection and NYC onto a single  
12 map. This tool saves community boards considerable  
13 time and resources when forming a resolution on a  
14 liquor license application or a sidewalk café  
15 application. BetaNYC has been instrumental in  
16 implementing these technologies and instructing  
17 Community Board members and staff on how to properly  
18 use them, and addressing tech capacity issues for all  
19 12 community—and 9 community boards. The improvement  
20 in tech and data resources greatly helps community  
21 boards fulfill their responsibilities and contribute  
22 to government decision making. The more the city  
23 communicates through its data, the more everyone  
24 stands to gain. Accordingly, when datasets are  
25 updated with greater frequency, the data is more

2 actionable. The Open Data Law is an engine for  
3 economic development, and we're only beginning to see  
4 its full potential. In order to achieve that  
5 potential, we must make strides to integrate open  
6 data coordination with day-to-day operations in every  
7 agency. The current wait times for requested  
8 datasets are far too long due to the volume of  
9 requests as well as the manpower we currently have to  
10 meet them. Some of our partners have been told it  
11 will take at least two years to release requested  
12 datasets. In other instances, agencies have data  
13 available on their websites, which is not available  
14 on Open Data Portal or updated on a regular basis.  
15 Utilizing Open Data teams, composing part by staff  
16 members involved in other agency operations will  
17 create inefficiency including staff members in the  
18 open data process will allow agencies to apply the  
19 expertise of city workers in determining useful data  
20 to release, and will also provide context to data  
21 descriptions, which only comes from years of  
22 experience. Providing Open Data Coordinators with  
23 appropriate resources as they guide their agencies  
24 towards compliance, ensures the city remains  
25 transparent, and increases the Open Data Portal's

2 value. In March, the Open Data Team partnering with  
3 BetaNYC, the Sunlight Foundation, and the Department  
4 of Citywide Administrative Services to host the first  
5 full day of training for NYC Open Data Coordinators.  
6 While I applaud this step forward, I believe this  
7 training should not be limited to a one-time event.  
8 Rather, it should be available quarterly as we on-  
9 board new Open Data Coordinators and expand to other  
10 agency staff members. The Open Data Law has brought  
11 the civic hacker movement to the forefront of good  
12 government oversight. Open data has become more than  
13 just transparency, it makes government more  
14 accountable, serves as a teaching tool for  
15 undergraduates and a pipeline to good jobs, empowers  
16 citizens and small businesses, and improves city  
17 services. There is much progress to make on this  
18 inside front, and I will do all I can to ensure the  
19 vision of 2012 continues to expand these initiatives  
20 and that New York City remains the national leader in  
21 municipal data innovation.

22 CHAIRPERSON KOO: Thank you. Yeah.

23 Thanks Beta-BetaNYC.

24 LINDSAY POIRIER: Chair Koo and members  
25 of the New York City Council Technology Committee, my

2 name is Lindsay Poirier, and the Lab Manager at  
3 BetaNYC, a civic technology organization with 4,000  
4 plus members that has spent several years dedicated  
5 to conducting research, developing curriculum, and  
6 producing tools to support the equity—the equity of  
7 and accessibility of the City’s Open Data resources.  
8 We work in partnership with the Manhattan Borough  
9 President Gale A. Brewer’s Office, the CUNY Service  
10 Corps and FCNY to improve digital and data literacy  
11 and train a new generation of civic technologists.  
12 Over the past several years we have collaborated  
13 closely with MODA and DOITT’s Open Data Team and we  
14 are grateful for the opportunity to work closely with  
15 Adrienne Schmoeker, MODA’s Director of Civic  
16 Engagement and Strategy to ensure that our shared  
17 goals of open data for all are achieved. We are in  
18 preliminary talks with MODA to support each other’s  
19 efforts around New York City School of Data, and Open  
20 Data Week 2019 celebrating the sixth anniversary of  
21 the Open Data Law. We look forward to working with  
22 the city’s new Chief Analytics Officer to continue  
23 pursuing this aim. For the past three years, BetaNYC  
24 has been conducting research into the information  
25 infrastructure supporting New York City community



2 boards. More specifically, we have sought to  
3 understand how community boards are currently  
4 leveraging data resources as evidence to support  
5 their resolutions, and for what use cases they would  
6 like to have better access to open data resources.  
7 Through this research we've been able to design tools  
8 and curriculum that configure the city's open data  
9 resources into dashboards, maps and visualizations  
10 that are much more accessible to the public than raw  
11 data sources. In October, we published two reports  
12 that outline our research into the information  
13 infrastructure supporting community boards, summarize  
14 our findings and offer recommendations to community  
15 boards, civic technologists, city agency  
16 representatives and elected officials. We have  
17 included an executive summary of these reports with  
18 our written testimony, and both can be downloaded in  
19 full from our website. Our testimony today is  
20 largely informed by this research. In regards to the  
21 proposed legislation, we are completely in support of  
22 Introduction 1137. We wish for MODA to be an  
23 independent agency, but are excited to see its powers  
24 written into the City Charter. Explicitly, we're  
25 excited to see MODA be a steward of an open source

analytics library that can increase visibility into how agencies develop and use algorithms. If properly implemented, this could help advance other initiatives we support such as open algorithms. In terms of feedback on the 2018 Open Data For All Report, the report marks the hard work and dedication of the city's Open Data Team and demonstrates that they are working towards making open data more useful and accessible to the public. Most notably, the team has published 629 new datasets bringing the total number of datasets on the portal to 2,154. We believe they should have the proper resources to manage these datasets as the number continue to grow. The team has engaged 1,800 plus New Yorkers at events during open data week 2018 and hosted three sold out events in 2018. This demonstrates their efforts to engage the public in topics related to open data and advance data literacy for all. And the team is working to identify research and highlight real world use case for open data and to design projects around these use cases. This demonstrates their commitment to user-centered design. BetaNYC believes that the implementation of the Open Data Law could be strengthened in the following areas: (1) While 805

of the datasets eligible for the Geospatial Standard have been geocoded, some critical datasets are not in compliance with Local Law 108 of 2015. BetaNYC understands that the city's Open Data Team is working under incredible constraints. The team is currently managing over 2,000 data sets each requiring regular quality assurance and documentation, and most requiring geo referencing all while both MODA and DOITT have been operating without key leadership figures for several months to years. For many on this team, managing the city's data assets is just one component of their job description. Budgetary resources should be allocated to ensure that the Open Data Team can prioritize performing quality assurance and getting the existing data assets in compliance with more recent addendums to the Open Data Law. While 89% of datasets have data dictionaries, many are only sparsely documented making it not only difficult for the public to interpret what different categories mean, but also opening up the possibility that the public will interpret the data incorrectly and draw inappropriate conclusions. BetaNYC is in support of the Open Data Team's Metadata for All Initiative, which has advocated for incorporating big

2 narrative description of the contents of each dataset  
3 published on the Open Data Portal to its  
4 documentation. We believe this effort will require  
5 considerable time and resources including meeting  
6 with the data producers for each data set at each  
7 agency to document key terms and concepts and  
8 translating the subject matter expertise into terms  
9 the public can understand. The initiative should be  
10 funded adequately. (3) Community Boards have  
11 described wanting access to certain information that  
12 is currently not on the Open Data Portal either  
13 because no agency is collecting the data, for example  
14 vacant storefronts, it is not in accessible format.  
15 For example rent stabilized units or it is not yet  
16 available on the portal. BetaNYC has submitted  
17 requests to the Open Data team for a few of these  
18 data sets. In one case we learned that the data  
19 would not be published for a year and a half, and in  
20 another case we learned that the dataset had not yet  
21 been scheduled for release. We hope to start  
22 productive conversations on how we can ensure that  
23 data that currently exists in the community has  
24 deemed a priority can be published in a timely  
25 manner. (4) While agencies have committed 230 plus

2 forms of civic engagement around open data, we hope  
3 to see resources allocated to arrive—to allow for  
4 more meaningful forms of engagement. Currently 5 of  
5 70 agencies have committed to hosting focus groups  
6 with uses of the data. Four of 70 agencies have  
7 committed to producing tools and sharing them to  
8 project's library, and one of 70 agencies has  
9 committed to producing curriculum on their data  
10 resources. User engagement is essential to ensure  
11 that the data is structured to meet diverse needs and  
12 that jargon is properly explained in data  
13 documentation. However, we also recognize that the  
14 Open Data Coordinators are strapped for time and  
15 resources. To make broader civic engagement  
16 possible, we believe that every agency should have an  
17 Open Data Team, which dives technical subject matter  
18 expertise in representing diverse offices within the  
19 agency that can collaborate to support data quality  
20 assurance, documentation, public engagement, and tool  
21 building. Funding should be allocated to support  
22 this. There should be more—(5) there should be more  
23 opportunities for collaboration between Open Data  
24 Coordinators at different agencies. Often the most  
25 important data insights do not emerge from analyzing

2 and visualizing one data set produced by one agency,  
3 but instead by integrating data for multiple  
4 datasets. However, because the city's data resources  
5 are often produced in silos, it can be extremely  
6 difficult to configure multiple datasets into a  
7 single view. Each city agency had their own unique  
8 way of identifying businesses, restaurants, buildings  
9 and lots, and when their datasets characterized these  
10 features, they typically only use their own standards  
11 of identification—of identification to reference  
12 them. For example, BetaNYC has tried to design maps  
13 of potentially vacant storefronts throughout the city  
14 by integrating several datasets from DCP, DOHMH, CCA  
15 and the State Division—Division of Licensing Services  
16 reporting the location of commercial units and active  
17 business licenses. However, because businesses are  
18 referenced with a single set of identifiers in each  
19 data set reporting license, this has been close to  
20 impossible. Coordinating efforts across agencies  
21 could highlight opportunities to link information  
22 across data sets. Local Law 250—(6) Local Law 251 of  
23 2017 required not only that DOITT review the  
24 Technical Standards Manual every two years, but also  
25 that they establish a method to which the public can

2 comment on it. There are many areas where technical  
3 standards can be improved. Agencies often geocode  
4 addresses differently, use different terms or naming  
5 conventions to refer to the same concept or use  
6 different stylistic conventions for filling in  
7 standard data values. For example, in the 311  
8 service request dataset, the community board column  
9 is formatted 01 Manhattan whereas in the DOB's  
10 Building Permit datasets the Community Board Column  
11 is formatted 101. While agencies understand these  
12 nuances, it can be very confusing for users who may  
13 draw their own conclusions for why words are  
14 classified differently or values are input  
15 differently in different datasets. In promoting  
16 interagency coordination around data quality and  
17 release efforts, DOITT could more readily identify  
18 mismatched schemas and stylistic conventions in the  
19 datasets and use this feedback to strengthen the  
20 Technical Standards Manual in ways that make it  
21 possible to link data across datasets while also  
22 supporting the public in developing a civic  
23 vocabulary. We would like to work with DOITT to host  
24 events and solicit broad public feedback on the  
25 Technical Standards Manual, and finally (7) we hope

2 that future releases of the Open Data for All Report  
3 can include a headcount of MODA positions filled,  
4 positions available, and the annual budget. Thank  
5 you for your time. [background comments]

6 ALEX CAMARDA: Good afternoon, Chair-

7 CHAIRPERSON KOO: [interposing] Alex  
8 Camarda, Reinvent Albany. Yeah, please.

9 ALEX CAMARDA: Good afternoon Chair Koo,  
10 and members of the Technology Committee. My name is  
11 Alex Camarda. I'm the Senior Policy Advisor for  
12 Reinvent Albany. I'm not going to read my entire  
13 testimony. I'll just summarize key points from it.  
14 First, we want to applaud the appointment of Kelly  
15 Jin as the new Director of MODA. This was a hired  
16 that was long in the making, and so we're pleased  
17 that she's aboard. Second, we want to support Intro  
18 1137, Council Member Adams' bill. We actually  
19 testified before the 2019 Charter Revision Commission  
20 for the codification of MODA in the charter, and  
21 we're pleased to learn that the Council can do that  
22 on its own. So, we do echo the suggestions by DOITT  
23 and the Administration that the bill should more  
24 fully include their role in-in the process of making  
25 data available to the public. And then third, we did



2 evaluate the Open Data 2018 Annual Report, and have a  
3 number of things that we would like to highlight that  
4 we think we think are good developments, and then  
5 also highlight some areas that we think improvements  
6 can be made. So starting with the—the positives,  
7 we're very impressed that the MODA team and DOITT  
8 were able to ensure a great deal of compliance with  
9 geocoding, and also with data dictionaries. There's  
10 a very high percentage of datasets that have both in  
11 the portal and that's very encouraging to see. We're  
12 thrilled by the—the community that MODA has built  
13 through the many open data events that it has. If  
14 you've ever been to an Open Data Week event—if you  
15 haven't been to one, I highly encourage you to go to  
16 one. You really see that there's many stakeholders  
17 that—that care about the Open Data Portal and the  
18 data sets that are made available. I think some of  
19 the data that it's released in the reports supports  
20 that. I think one statistic that hasn't been  
21 highlighted there's actually one million unique users  
22 that view six million pages of data from the Open  
23 Data Portal in—just in the Fiscal Year 2018. So that  
24 really speaks to the—the use and interest in the  
25 datasets. City agencies have a—have a mixed record

2 on compliance, but one thing that they have done well  
3 is they've actually put 1,627 datasets into the  
4 portal that were actually not in their annual plans.  
5 So, we think that shows that they're thinking about  
6 putting datasets in the portal, and while they don't  
7 always stick to their plans, they are actually  
8 organically putting datasets on the plan or in the  
9 portal that they didn't initially—initially intend  
10 to. We think the new civic engagements commitments—  
11 commitments by city agencies is an encouraging step.  
12 Obviously using the data is important. We can  
13 warehouse data in the portal, but if it's not being  
14 used, it really has no purpose. So, the—the use of  
15 the data is much more important than just releasing  
16 the data, and I think the report speaks to that in  
17 highlighting the use cases upfront. With regard to  
18 improvements, it was already highlighted by the chair  
19 and by DOITT some of the challenges around  
20 automation. We think automation is really important  
21 because then we—the public will have the data in real  
22 time, and as was said before by the administration,  
23 then they don't have to spend as much time reminding  
24 agencies to put updated data in the portal. So,  
25 that's something that we deeply care about. We're

2 encouraged to see that more datasets are planned to  
3 be automated, and hope that occurs. I spoke about  
4 the agencies putting datasets in the portal that were  
5 not in the annual plans. Unfortunately, they're also  
6 not putting a lot of data in the—in the portal that  
7 is in their annual plans. By our count, only 42% of  
8 the datasets agencies promise to publish were  
9 actually released in five years. That could reflect  
10 shifting priorities, but we'd like them to—the  
11 agencies to stick more closely to their plans and,  
12 you know, it's great to release data in a non-year  
13 plan, but should also release the data that is in  
14 your plan unless there's a really good reason not to.  
15 We think some of that—I'm not sure--this wasn't  
16 highlighted, but MODA actually creates datasets about  
17 the datasets, and we went through those. There were  
18 some inconsistencies that we saw namely around  
19 compliance by the agencies that we think need to be  
20 reconciled. And then lastly, the question was  
21 raised, you know, which agencies are releasing many  
22 data sets to the portal or doing a good job with open  
23 data versus others that may need improvement. So, we  
24 went through the data sets provided by MODA, and  
25 that's actually the last several pages of our

2 testimony. Beginning on page 4, you can see the  
3 agencies are ranked by the most datasets released to  
4 the portal. Obviously that's only one indicator.  
5 If—if an agency releases many datasets to the portal,  
6 it doesn't necessarily mean they're high value  
7 datasets, but the Department of Education is by far  
8 and away the leader having published 563 datasets.  
9 DOITT, as you might expect, is second. It's 157.  
10 There are several big agencies that have released,  
11 you know, a 100 datasets or more or tens of datasets.  
12 There are many others that have released under 20  
13 even under 10 datasets. One that's sent out to us  
14 the CCRB has actually released 120 datasets. It's a  
15 pretty small agency. Yet, they NYPD has only  
16 released 14. So, that's one that we think should be  
17 looked at more closely. Thank you and I welcome any  
18 questions you may have.

19 CHAIRPERSON KOO: [off mic] Thank you.

20 Yes. I have a question yes to BetaNYC.

21 LINDSAY POIRIER: Uh-hm.

22 CHAIRPERSON KOO: In your testimony it is  
23 noted there are many datasets, and if I would like to  
24 do this, they are totally unavail—unavailable on the

2 Open Data Portal, and have yet to be scheduled for  
3 release. What are these datasets?

4 LINDSAY POIRIER: Well, some of the  
5 datasets that they would like to have access to just  
6 don't exist throughout the city at all. So, for  
7 example, there are—there are no datasets  
8 characterizing the number of vacant storefronts  
9 throughout city. So, that's not on the portal  
10 because it just doesn't exist yet. In addition to  
11 that there's a number of datasets that aren't on the  
12 data portal because they are in a PDF format. So an  
13 example of this would be rent stabilized units, which  
14 is managed by the Rent Guidelines Board. There are  
15 another of other datasets that have come up through  
16 our research, datasets from DOT and DOB that—that  
17 community boards specifically reached out to us to  
18 ask to have available in the portal that have been a  
19 little bit slower to—to be scheduled for release.

20 CHAIRPERSON KOO: [on mic] Alright,  
21 thank you. Council Member Lander, do you have a  
22 question?

23 COUNCIL MEMBER LANDER: Thank you, yeah.  
24 Thanks to all of you for your testimony and your  
25 leadership on the issue for sure. On your final

2 point, Alex about agency differentials and  
3 particularly something like the NYPD where obviously  
4 the have a massive amount of data, of which have only  
5 released 14 datasets raises questions. But there's  
6 no denominator—I guess it's challenging because there  
7 is not a denominator, right. So one suspects that's  
8 a bad grade because it's out of a whole bunch that  
9 should be there, but I guess currently the agencies  
10 get to decide what—I guess is my question like, you  
11 know, how—how do we evaluate better? Like how do we  
12 know what we suspect that CCRB is doing a good job  
13 leaning into open data, and the NYPD is doing a bad  
14 job hoarding their data. Like how—can we tell that  
15 from this report? If not, we need changes to the law  
16 that would, you know, from when we do evaluation of  
17 Minority and Women Owned Businesses, right, we're  
18 evaluating out of like total number of dollars  
19 contracted. So, how—how do we—how do we get at that?

20 ALEX CAMARDA: [interposing] So, it's an  
21 important question. You know, when the law was  
22 originally written, the agencies had to do an  
23 inventory by the end of this year. That was updated  
24 in amendments by the Council that made it more of an  
25 annual process, and I think that recognized that the

2 inventory of city agencies is always changing as to  
3 how many datasets they are going to have. So, it's  
4 actually hard to get the denominator you spoke of.

5 COUNCIL MEMBER LANDER: But also, they  
6 get to do it themselves. They got that right so--

7 ALEX CAMARDA: [interposing] Yeah, this  
8 is something that they're determined.

9 COUNCIL MEMBER LANDER: --I just--so, I  
10 know that's not a dataset--

11 ALEX CAMARDA: [interposing] Yeah, you  
12 know, I think our

13 COUNCIL MEMBER LANDER: --that some of  
14 audit calls for, who's auditing that call that--that,  
15 you know, are they umpire as well as the producer?

16 ALEX CAMARDA: Right. I mean I think our  
17 suggestion would, and I think the Council can play a  
18 pivotal role in this. During the--the budget hearings  
19 obviously there's many questions for the agencies  
20 that come forth about their operations, and their  
21 financial needs. I think integrating into the Council  
22 hearings asking about datasets, and what have you  
23 released and what's a high value dataset, and what do  
24 stakeholders want to see in terms of the information  
25 that agencies make available. I think if that's

2 engrained in the process that that would be a good  
3 way to at least identify which datasets the agencies  
4 have and which are of most interest to the public and  
5 to the—and to the Council. I think if that's done on  
6 an annual basis, we'll see more of a prioritization  
7 by the agencies. I mean I can tell you just having  
8 done it, if you go on the website of almost any  
9 agency, there's usually data sets you can identify  
10 that they've made available to the public seemingly  
11 important, but yet have not put all of those in the  
12 portal necessarily, and I think it's just probably  
13 competing priorities. They're focused on their  
14 operational functions, but I think to the extent that  
15 Council and others highlight that, it will happen  
16 more frequently.

17 COUNCIL MEMBER LANDER: So, I'll take  
18 your, you know, your suggestion, and try to  
19 incorporate that into some of my budget questions in  
20 the way, you know, members do around diversity among  
21 senior staff, and a range of other questions. But  
22 maybe I'll offer a suggestion back as well because it  
23 seems to me that one very valuable role for the civic  
24 tech and advocacy communities might be to work with  
25 advocacy partners who care about the issues and might



2 not know that, you know, it's-so I suspect that the  
3 advocacy groups that think about policing wouldn't be  
4 surprised by the statistics you gave, but probably  
5 are not paying that much attention to it, and there  
6 might be some opportunities for partnership for  
7 advocacy linking you and, you know, subject matter  
8 advocates that might help drive some change here in  
9 ways that we could be partners as well, but-but would  
10 be driven well from advocates on the outside.

11 ALEX CAMARDA: Thank you.

12 CHAIRPERSON KOO: Thank you, yeah. See  
13 no more-no more questions, you can state that, and  
14 thank you for your participation.

15 ALEX CAMARDA: Thanks. [background  
16 comments]

17 CHAIRPERSON KOO: Any more public  
18 participations. Seeing none, this meeting is  
19 adjourned. [gavel]

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C E R T I F I C A T E

World Wide Dictation certifies that the foregoing transcript is a true and accurate record of the proceedings. We further certify that there is no relation to any of the parties to this action by blood or marriage, and that there is interest in the outcome of this matter.



Date November 10, 2018