CITY COUNCIL CITY OF NEW YORK -----Х TRANSCRIPT OF THE MINUTES Of the COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS ---- Х November 20, 2017 Start: 1:18 p.m. Recess: 5:50 p.m. 250 Broadway - Committee Rm, HELD AT: 16th Fl. BEFORE: STEPHEN T. LEVIN Chairperson JUMAANE D. WILLIAMS Co-Chairperson COUNCIL MEMBERS: Annabel Palma Fernando Cabrera Vanessa L. Gibson Corey D. Johnson Ritchie J. Torres Barry S. Grodenchik Rafael Salamanca, Jr. Rosie Mendez Ydanis A. Rodriguez Robert E. Cornegy, Jr. Rafael L. Espinal, Jr. Mark Levine Helen K. Rosenthal

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A P P E A R A N C E S (CONTINUED)

Steven Banks Commissioner NYC Department of Social Services

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Laura Mascuch Executive Director The Supportive Housing Network of New York

Dinick Martinez Homeless living in shelter

Nathylin Flowers Adesegun Member of VOCAL-NY Homeless living in shelter

Angela Hernandez Homeless living in shelter

Erin Drinkwater Representative NYC Department of Social Services

Sarah Mallory NYC Housing Preservation and Development

Scott Andrew Hutchins Picture the Homeless

Jose Rodriguez Picture the Homeless

Mary Crosby Picture the Homeless A P P E A R A N C E S (CONTINUED)

Peter Malvan Street Homeless Safety Net Activists

Griffin Kinard Homeless living in shelter

Wendy O'Shields Representative Urban Justice Safety Net Activists

Mark Green Community Leader

Sam Winfrey Homeless living in shelter

Charmaine Gayle Living in shelter

Diann Mitchell Living in women's shelter

James Baldwin Homeless youth

Madge Philantrope Homeless

Junior Pacheco Homeless in shelter

Rhonda Jackson Homeless in AFIC shelter

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 5
2	[sound check]
3	[pause]
4	CHAIRPERSON LEVIN: Good afternoon
5	everybody. [background comments] My name is Council
6	Member Stephen Levin; I am the Chair of the Council's
7	Committee on General Welfare. I want to thank you
8	all for coming out to today's important hearing. I
9	would like to thank my colleague, Council Member
10	Jumaane Williams, Chair of the Housing and Buildings
11	Committee, for joining this hearing. This hearing is
12	entitled HPD's Coordination with DHS/HRA to Address
13	the Homelessness Crisis.
14	This past year the General Welfare
15	Committee has held an array of hearings on
16	homelessness; in fact, the General Welfare and
17	Housing and Buildings Committees held a hearing
18	together in January on supportive housing at the
19	Schermerhorn supportive housing development in the
20	district I represent in Brooklyn.
21	At today's hearing, the Committees will
22	seek to learn what resources HPD provides to homeless
23	New Yorkers, both families and individuals, and how
24	many of them are moving into permanent affordable
25	housing. We will also examine whether there is

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 6
2	adequate interagency coordination between HPD, DHS
3	and HRA to ensure that homeless families and
4	individuals have better access to affordable housing
5	and to affordable permanent housing.
6	Lastly, the General Welfare Committee
7	will consider the following pieces of legislation:
8	Intro 1524, which is sponsored by Council Member
9	Rafael Salamanca, at the request of the Bronx Borough
10	President, in relation to radiator inspections in
11	homeless shelters and Intro 1529, which is sponsored
12	by Council Member Jimmy Vacca, also at the request of
13	the Bronx Borough President, in relation to the
14	phase-out of existing cluster sites.
15	Throughout the first term of the de
16	Blasio Administration the homeless crisis has been at
17	the forefront. The City has seen record levels of
18	homelessness and the Administration has put forth
19	numerous initiatives to address this challenging
20	issue, including Housing New York, Anti-Tenant
21	Harassment and Anti-Eviction Program, expanding
22	rental assistance programs, 90-day review on homeless
23	services, NY 15/15, the borough-based shelter plan
24	aimed at phasing out cluster sites in hotels, the
25	

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 7
2	Turning the Tide document, and decreasing the overall
3	number of shelters across the city.
4	We hope that in the Mayor's second term
5	we will see significant results in alleviating
6	homelessness. I will continue to work with this
7	Administration and advocates to address this critical
8	issue.
9	At this time I would like to acknowledge
10	Council Members that are here Council Member Helen
11	Rosenthal of Manhattan; Council Member Barry
12	Grodenchik of Queens; and that's the four of us right
13	now, along with my Co-Chair, Council Member Williams,
14	but I am sure that other Council Members and members
15	of both committees will be joining us throughout this
16	hearing.
17	Lastly, I would like to thank the staff
18	of the General Welfare Committee Andrea Vazquez,
19	Senior Counsel; Tonya Cyrus, Senior Policy Analyst;
20	Dohini Sompura, Finance Unit Head; Nameera Nuzhut,
21	Finance Analyst; and the staff of the Housing and
22	Buildings Committee for putting this hearing
23	together. I would also like to thank my staff
24	Jonathan Boucher and Edward Paulino as well.
25	

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 8 2 And I will turn it now over to my colleague, Jumaane Williams for his opening remarks. 3 4 CO-CHAIRPERSON WILLIAMS: Thank you, 5 Chair Levin. Good afternoon everyone. My name is Jumaane Williams, the Chair of the Committee on 6 7 Housing and Buildings. I do want to apologize; I 8 will be stepping out twice during the hearing, once 9 to do something I have to do real quick and the second one, to take a vote, I'm sorry, to get my 10 11 attendance taken for another hearing. I'm sad to say there are a lot of hearings going on today, so you 12 13 will see Council Members going in and out; it's not because they lack the seriousness of this issue, but 14 15 we just have a bunch of hearings going on at the same 16 time, particularly when we get close to the end of 17 the year. As Council Member Levin noted in his 18 19 opening, the Mayor's Administration has pursued several initiatives to address homelessness. 20 The 21 Housing Preservation and Development has lots of

22 programs, such as Our Space, HomeStretch and Moving 23 On, all of which finance affordable housing for 24 extremely low-income households.

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 9
2	In September, the Committee on Housing
3	and Buildings held a hearing on HPD term sheets and
4	we hears about HPD's new term sheets for extremely
5	low-income and very low-income households which are
6	included in the Extremely Low and Low-Income
7	Affordability (ELLA) and Mix and Match programs.
8	Last week, the Administration also
9	released the new Housing New York 2.0 plan which
10	announced an additional 300,000 affordable homes by
11	2026 and creating 25,000 affordable homes a year. I
12	very much look forward to learning about HPD's work
13	on this issue.
14	I'd like to thank my staff for the work
15	they did to assemble this hearing including Mike
16	Twomey, my Legislative Director; Meagan Chen, Counsel
17	to the Committee; Jose Conde, Policy Analyst to the
18	Committee; and Sarah Gastelum, the Committee's
19	Finance Analyst.
20	With that, I'd like to remind everybody
21	who would like to testify today to please fill out a
22	card with the sergeant. We are also joined by
23	Council Member Cornegy. With that, I'll pass it back
24	to my co-chair.
25	

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 10
2	CHAIRPERSON LEVIN: Thank you very much,
3	Chair Williams.
4	At this point the sponsors of the
5	legislation are not here at the moment, so we will
6	turn it over to Commissioner Torres-Springer and
7	Commissioner Banks for their testimony. Before you
8	testify, can I ask you to raise your right hand,
9	please? Do you swear or affirm to tell the truth,
10	the whole truth and nothing but the truth and to
11	answer council members' questions honestly?
12	COMMISSIONER BANKS: Yes.
13	[background comment]
14	CO-CHAIRPERSON WILLIAMS: Sorry. Sorry,
15	just one thing I didn't mention, I failed to and we
16	have to make it. I believe this issue of housing and
17	homelessness, if not the most, one of the most,
18	probably the top issue going on in our city today, so
19	this is a very, very important hearing; I'm glad that
20	both Commissioners are here; I wanna thank my co-
21	chair for this, and you see how packed this is and I
22	know we have probably some folks in the overflow, but
23	the crunch is being felt more and more and the crisis
24	seems to be getting worse and worse, not better; I
25	know that we're doing a lot of work; however, we
I	

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 11 2 haven't gotten there yet, so this is a very important 3 conversation; I just wanted to make sure I put that 4 on the record. Thank you. 5 COMMISSIONER BANKS: Thank you. Good afternoon; thank you, Chairman Williams and members 6 7 of the Committee on Housing and Buildings and Chairman Levin and members of the General Welfare 8 9 Committee for giving us the opportunity to testify today. My name is Steven Banks and I am the 10 11 Commissioner of the New York City Department of Social Services, overseeing the Human Resources 12 13 Administration (HRA) and the Department of Homeless Services (DHS). I am joined by the Commissioner for 14 15 Housing Preservation and Development, Maria Torres 16 Springer, and I want to thank the Commissioner for 17 her support and partnership, and I also want to thank 18 the Council for your support as we continue to 19 implement our reforms. 20 As you know, I have testified before the 21 General Welfare Committee at a number of hearings 2.2 about the challenges of homelessness faced by many 23 New York City families and individuals, and the new and expanded initiatives this Administration has 24 25 implemented to prevent and alleviate homelessness.

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 12
2	The Administration has made unprecedented
3	investments to address the economic insecurity
4	experienced by low-income New Yorkers, many of whom
5	rely on HRA and DHS benefits, programs, and services.
6	Many of the Administration's achievements squarely
7	benefit New Yorkers who seek our assistance and
8	services, including: a rent freeze and low rent
9	increases for rent regulated apartments, wage
10	increases for City workers, universal Pre-K, expand
11	Paid Sick Leave, the IDNYC identification card, and
12	universal access to legal services for New Yorkers
13	facing eviction.
14	To begin with, I want to talk about the
15	rise in homelessness in New York City, over the last
16	two decades. The average monthly census of DHS
17	shelters increased 115 percent during that time
18	rising from 23,868 men, women, and children in
19	January 1994, to 31,009 in January 2002, and reaching
20	51,470 in January 2014. Had this Administration not
21	stopped this trajectory, the DHS shelter census would
22	have likely reached nearly 70,000 this year, rather
23	than the 60,000 level it has been at.
24	As we described in the Mayor's Turning
25	the Tide plan released earlier this year to reform

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 13 2 the City's approach to homelessness, there are many factors that have contributed to the steady upward 3 4 trajectory of the shelter census over the past nearly four decades: 5 First, stagnant wages resulting in an 6 7 increasing gap between wages and rent -- between 2005 8 and 2015, the median New York City household income 9 increased by just 4.8 percent in real dollars, while the median rent increased by 18.3 percent in real 10 11 dollars; A net loss of about 150,000 affordable or 12 13 rent-stabilized apartments between 1994 and 2012; Systematic reductions by the federal 14 15 government to multiple anti-poverty tools such as 16 cash assistance, food stamps and Medicaid; 17 Insufficient support and resources to 18 address barriers to housing facing New Yorkers with 19 mental health and substance use disorders, including 20 long periods of institutionalization or incarceration; 21 2.2 And the abrupt end of the Advantage 23 rental assistance program by the State and City, which offered subsidies for people in shelters if 24 25 they took part in job training -- between April 2011,

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE
	COMMITTEE ON HOUSING AND BUILDINGS 14
2	when the Advantage program ended, and 2014, when this
3	Administration reinstituted rental assistance and
4	rehousing programs, the DHS census grew by an
5	extraordinary 38 percent some 14,000 people.
6	Combined, these and other trends mean
7	that by 2015 the City had only half the housing it
8	needs for about three million low-income New Yorkers.
9	As a result, these New Yorkers end up
10	sacrificing a great deal to stay in their homes and
11	maintain their connections to their communities.
12	Some 360,000 New York City households pay more than
13	50 percent of their income on rent and utilities.
14	Another 140,000 households pay more than 30 percent.
15	This means that a total of a half a million New York
16	City households are paying an unaffordable amount of
17	their income for housing. Many people who face these
18	rent burdens cycle in and out of poverty, living just
19	one personal crisis away form homelessness. In fact,
20	an ongoing longitudinal study suggests that nearly
21	half of all New Yorkers lived in poverty at some
22	point between 2012 and 2014 (the three-year period of
23	the study).
24	As a result of these economic factors, 70
25	percent of the shelter system census now consists of

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 15
2	families, and 34 percent of the families with
3	children have an adult who is working.
4	At the same time, domestic violence is a
5	major driver of homelessness, with some 30 percent of
6	the families with children in the DHS shelter system
7	having a history of domestic violence.
8	Homelessness in New York City and
9	jurisdictions across the country is the very real
10	result of decades of changes in our economy and past
11	choices made in New York City, Albany, and
12	Washington. The devastating impacts of economic
13	inequality and past inaction from prior
14	administrations led to the homeless crisis we face
15	today, but the initiatives of both HRA and DHS are
16	beginning to reverse the trend. A recent Furman
17	Center study, for example, found that the year over
18	year shelter census growth from calendar year 2015 to
19	calendar year 2016 was the lowest increase since 2011
20	before the Advantage program ended. And the shelter
21	census has remained roughly flat year over year for
22	the first time in more than a decade.
23	Breaking the trajectory of exponential
24	shelter system growth is the result of significant
25	policy reforms implemented by the Administration.

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 16
2	Since coming into office, the
3	Administration restored the City's rental assistance
4	programs and directed unprecedented resources towards
5	a new comprehensive and holistic approach to fighting
6	homelessness focused on prevention, street homeless
7	outreach, expanded transitional housing options,
8	averted shelter entry, expanded civil legal services,
9	and more robust rehousing and aftercare services.
10	The City's prevention first strategy
11	includes an array of tools, which recognizes that the
12	path to homelessness is not linear and therefore our
13	approach cannot be one-size fits all.
14	Since FY14 we have enhanced our services
15	and assistance, including these initiatives:
16	Creating and implementing rental
17	assistance programs and restoring Section 8 and New
18	York City Housing Authority priorities which through
19	last month have helped 71,596 children and adults
20	move out of, or avert entry into shelter, through
21	this commitment of permanent housing resources;
22	Provided emergency rental assistance to
23	217,000 households through FY17, helping rent-
24	burdened New Yorkers at risk of eviction stay in
25	their homes;

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 17
2	Launched the largest municipal commitment
3	ever to build and expand supportive housing by
4	committing to developing 15,000 new units in 15
5	years;
6	Aggressively expanded free legal
7	assistance for New Yorkers in danger of illegal
8	eviction by increasing funding for legal services for
9	tenants to \$62 million by FY16 a more than tenfold
10	increase. At the same time, evictions dropped by 24
11	percent and more than 40,000 New Yorkers were able to
12	stay in their homes in 2015 and 2016;
13	Began implementation, over the next five
14	years, to provide access to legal services for all
15	New York City tenants facing eviction in Housing
16	Court, which at full implementation will serve
17	400,000 New Yorkers;
18	Implemented 46 systematic and management
19	reforms to streamline how we address homelessness as
20	a result of the 90-day review of homeless services
21	last year;
22	Closed, as of last month, more than 1,000
23	cluster units, which is nearly a 30 percent reduction
24	in the 17-year cluster apartment shelter program,
25	

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 18
2	which had 3,658 active cluster site units in January
3	2016 when the closure plan was first announced;
4	Through HRA's Source of Income (SOI)
5	discrimination unit, taking action to prevent and
6	prosecute housing discrimination based on source of
7	income and fighting SOI discrimination, through
8	the City Commission on Human Rights (CCHR) filing of
9	five complaints against large landlords and brokerage
10	firms that together control about 20,000 units
11	citywide. (In 2015, the Commission quadrupled the
12	number of investigations into Source of Income
13	discrimination and in 2016 it filed more than 120
14	Source of Income discrimination investigations the
15	highest number in its history;
16	And created the Homelessness Prevention
17	Administration housed within HRA to oversee
18	prevention programs to improve program management and
19	effectiveness.
20	We are moving forward in the
21	implementation phase for these substantial changes in
22	the four-decades-old homeless services system but
23	we regularly acknowledge we are addressing systemic
24	problems that built up over decades, and as such,
25	while many clients have already benefited from our

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 19 2 reforms, others have not yet felt the full impact of 3 these systemic changes that are underway. The City's portfolio of prevention tools 4 is more extensive than ever before; it includes 5 historic investments in the agency's Homebase 6 7 program, expanded payment of emergency grants, legal services, and rental assistance. 8 9 Since 2014, we expanded the Homebase program from 14 locations in FY15 to 24 locations 10 11 that exist today. We encourage families facing 12 potential homelessness to seek help first at one of 13 our Homebase offices in all five boroughs. As of FY18, a total of nearly \$59 million annually supports 14 15 an enhanced Homebase program that provides 16 coordinated preventive, aftercare, and community 17 support services, including benefits advocacy, 18 budgeting, employment, short-term financial 19 assistance, and assistance with housing relocation. 20 As a result of the increased investment in Homebase, 21 we reached 27,607 households in FY17, a 131 percent 2.2 increase in households served compared to FY14. Over 23 90 percent of these households remain in the community and have not entered shelter within one 24 25 year of receiving services.

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 20
2	Helping New Yorkers at risk of eviction
3	remains a crucial priority for this Administration.
4	Clients facing eviction or other emergency situations
5	can apply for an Emergency Cash Assistance Grant,
6	also called a One-shot Deal, at their local HRA Job
7	Center. Eligibility for such a grant depends on
8	household size, income, resources, ability to meet
9	future rent obligations, and other factors. And some
10	grants are issued as loans which require repayment.
11	By providing emergency assistance, we
12	have helped more than 300,000 New Yorkers remain in
13	their homes while saving taxpayers' money because
14	rental assistance is much less expensive than the
15	cost of a homeless shelter. In calendar year 2016,
16	HRA provided rent arrears to 58,100 households at a
17	cost of \$214 million, and between January 2014 and
18	December 2016 a total of more than 161,000 households
19	received assistance, representing a 24 percent
20	increase in cases compared to 2013. The increase in
21	spending resulted from increased monthly rents
22	families and individuals have to pay, additional
23	households being found eligible due to the increasing
24	gap between rents and income, and enhanced targeting
25	

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 21 2 of these services to prevent homelessness through 3 partnerships with community-based organizations. With the enactment of Local Law 136 of 4 5 2017, New York City became the first city in the nation to make the commitment that anyone facing an 6 7 eviction case can access legal assistance. Last 8 February, we added an additional \$93 million to our 9 \$62 million investment for tenant legal services, at full implementation in five years, for a 10 11 comprehensive program to provide access to legal 12 representation to all low-income tenants facing 13 eviction proceedings in Housing Court earning up 200 percent of the federal poverty line -- about \$50,000 14 15 for a family of four -- and brief legal assistance 16 for all tenants facing eviction in court whose income 17 is about that level. In five years, at full 18 implementation, the City will spend \$155 million 19 annually to cover the costs of this critical program 20 keeping New Yorkers in their homes and communities. 21 As noted earlier, as a result of all of 2.2 the Administration's prevention initiatives, 23 evictions by Marshals have decreased 24 percent and some 40,000 New Yorkers have been able to remain in 24 their homes in 2015 and 2016. 25

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 22 2 Tenants are encouraged to call 311 if 3 they are facing an eviction or visit HRA offices 4 located in the Housing Court. In 2011, the State and City cut the 5 Advantage rental assistance program, which had 6 7 devastating impacts on the number of New Yorkers in need of shelter and the DHS shelter census. In order 8 to reverse course, beginning in 2014, the 9 Administration implemented the City's LINC rental 10 11 assistance programs to help families and individuals 12 move from temporary, emergency shelter back to the 13 community by paying a portion of their rent. In 2015, the Administration implemented the City FEPS 14 15 and SEPS programs to expand rental assistance to both 16 prevent homelessness and promote shelter move-outs. 17 In addition to rental assistance, the Administration 18 reinstated New York City Housing Authority (NYCHA) 19 and Section 8 priority referrals for clients in HRA 20 or DHS shelters. 21 In total, these initiatives have enabled 2.2 71,596 individuals in 26,356 households to avert 23 entry into or move out of shelter through September 2017. 24 25

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 23
2	In addition to rental assistance,
3	Homebase's aftercare services are available to all
4	households leaving shelter through a rental
5	assistance program, as early as possible in their
6	tenancy, followed by a thorough assessment, the
7	development of an individualized service plan, and
8	intensive services for the most at-risk households.
9	Services include long-term support as well as
10	engagement with households in the midst of short-term
11	housing crises.
12	HRA workers are also on-site at Homebase
13	to assist with tenant public assistance issues and
14	emergency rent arrears grant applications. Homebase
15	offers regular workshops for at-risk community
16	members, including former shelter residents, and
17	provides information on affordable housing,
18	subsidies, employment, work supports, and financial
19	empowerment.
20	Many people do not reach out for help
21	before they lose their homes in part because they
22	never knew help was available; therefore, Homebase
23	staff also conduct outreach by going directly into
24	the City's neighborhoods to engage people in public
25	spaces outside supermarkets, check cashing

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 24
2	businesses, nail salons, or at buildings where many
3	eviction notices are filed. They attend community
4	events, speak at places of worship, and build close
5	referral relationships with neighborhood schools.
6	Together, Homebase's efforts are a powerful component
7	of the City's strategy to reduce the number of
8	families and individuals in shelters.
9	With respect to the two bills relating to
10	HRA and DHS before the Committee today, we look
11	forward to working with the sponsors to address some
12	concerns that we have with the proposed legislation.
13	Intro 1524 would amend the Administrative
14	Code of the City of New York, in relation to radiator
15	inspections in homeless shelters. We would like to
16	work with the sponsor to align the language in the
17	proposed legislation with State Office of Temporary
18	and Disability Assistance (OTDA) requirements
19	relating to shelter conditions and inspections so
20	that what is required in the legislation is
21	consistent with the OTDA requirements to address
22	health and safety issues.
23	Intro 1529 would amend the Administrative
24	Code of the City of New York, in relation to the
25	phase-out of existing shelter cluster sites and would
I	

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 25 2 require the department to develop and submit to the 3 Council a plan on the phase-out of the use of 4 clusters. The agency currently reports to the 5 Comptroller of the City of New York on our progress on the phase-out of the cluster locations. 6 7 Legislation providing the level of information on the 8 phase-out that we are providing in these reports 9 would be feasible and address the underlying concerns reflected in the introduction. In contrast, various 10 11 provisions in the proposed legislation would require 12 reporting on data that we do not have access to and 13 information that is dependent on the actions of private parties. We stand ready to work with the 14 15 Council as we always do to craft legislation that is both helpful and operationally feasible. 16 17 Thank you again for the opportunity to 18 testify. After the conclusion of our testimony 19 today, I look forward to any questions about HRA and 20 DHS programs and our work with HPD that you may have. 21 CHAIRPERSON LEVIN: Thank you very much,

22 Commissioner Banks. I also want to acknowledge that 23 we've been joined by Council Member Ydanis Rodriguez 24 -- or we were joined by Ydanis Rodriguez; he just

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 26 2 stepped out, and we'll turn it over to Commissioner Torres Springer. 3 4 COMMISSIONER TORRES SPRINGER: Thank you. Good afternoon Chair Levin, Chair Williams and the 5 members of the Housing and Buildings and General 6 7 Welfare Committees. My name is Maria Torres 8 Springer, the Commissioner of the New York City 9 Department of Housing Preservation and Development. Thank you for the opportunity to testify today about 10 11 the different tools and programs that HPD uses to address homelessness. I would also like to thank 12 13 Commissioner Banks for his testimony and all of the 14 important work that the Department of Homeless 15 Services and the Human Resources Administration does to confront homelessness. 16 17 Last night, more than 60,000 New Yorkers 18 slept in one of the many homeless shelters throughout 19 our city. This number is a grave reminder of the 20 severity of the affordability crisis we face. The 21 many individuals and families currently residing in 2.2 our shelter system come from neighborhoods across 23 each of the five boroughs -- they live, work, and attend school among us -- they were our neighbors 24 25 until they fell on hard times and now lack a stable

1 COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 27 2 place to call home. Homelessness tears communities 3 apart, uprooting families from their neighborhoods 4 and forcing children to commute long distances to 5 school.

One of the main underlying reasons for 6 7 homelessness is the mismatch in a city's housing market. The tremendous demand for housing continues 8 to exceed the supply available, and the changing 9 composition of the New York City households does not 10 11 match the existing housing stock. The last two 12 decades in New York City are a case study of these 13 trends. While the population increased more in the first six years of this decade than in the entire 14 15 previous decade, we added only half the number of new 16 homes during that six-year period than we did during 17 the prior decade. For these reasons, it is critical 18 that we increase the overall housing supply. New 19 housing, both affordable and market rate, is on the way. There were twice as many housing completions in 20 21 2016 as there were in 2014, and the completions in 2.2 2017 are on pace to exceed 25,000 new apartments and 23 homes -- a pace which, if sustained, can better enable us to keep up with population growth. 24

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 28
2	Stable housing is a determinant of so
3	many crucial social outcomes, including education,
4	health, and economic advancement. Homelessness moves
5	us further from achieving equity in all of these
6	realms, underscoring the importance of the work HPD
7	is doing to address the crisis. I am here to
8	describe these efforts in more detail and to renew
9	our request to all of you for your continued support.
10	Commissioner Banks already testified to
11	what DHS and HRA are doing as part of the Turning the
12	Tide on Homelessness Plan, the Administration's
13	comprehensive approach to combating homelessness. A
14	core underlying philosophy in this approach is that
15	we have to keep people in their homes and increase
16	housing opportunities.
17	HPD is a critical part of the effort to
18	help solve homelessness by keeping people in their
19	homes and neighborhoods so that they never face the
20	threat of losing their homes. We work tirelessly to
21	expand housing opportunities and to provide people
22	with services to ensure that they are not harassed
23	out of their homes. It is because of this commitment
24	that we have been able to build affordable housing at
25	rates New York City has not seen in 30 years. This

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THECOMMITTEE ON HOUSING AND BUILDINGS29
2	is why last week, we announced the details of Housing
3	New York 2.0, through which we are accelerating and
4	expanding our preservation and construction of
5	affordable apartments to reach 300,000 homes by 2026.
6	Increasing the availability of new
7	apartments is a key component in the Administration's
8	comprehensive strategy to combat homelessness. HPD
9	utilizes affording housing financing programs to
10	prioritize the development of affordable housing on
11	public land and to expand the amount of housing
12	available to the lowest income New Yorkers.
13	A portion of the new homes HPD builds
14	constitutes supportive housing apartments that are
15	specifically for formerly homeless households. Of
16	all the tools at HPD's disposal, supportive housing
17	is the best and most tested for meaningfully
18	addressing the homelessness crisis. Supportive
19	housing is a proven solution for people with long
20	histories of homelessness and related challenges,
21	including mental illness, addiction, and HIV/AIDS.
22	The production of supportive housing enables the City
23	to move people out of the shelter system and into
24	
	permanent, rent-stabilized homes with access to on-

1COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE
COMMITTEE ON HOUSING AND BUILDINGS302site social services that help tenants maintain their3housing for the long term.

I would like to thank the Council for 4 holding January's hearing on supportive housing in 5 the Schermerhorn, a 217-apartment supportive housing 6 7 project in Cobble Hill, Brooklyn. I specifically want to thank Chair Levin, whose district covers this 8 project, for his leadership in making that hearing 9 happen. As many of you witnessed then, the building 10 11 blends into the neighborhood and is a community The building was created when the developer 12 asset. of the market rate townhouses on the same site 13 approached Breaking Ground about a partnership. 14 Even 15 years after the Schermerhorn opened; passersby still 16 mistake this supportive housing building for market 17 rate condos.

18 Now this building is not an outlier; it is emblematic of the high-quality planning and design 19 20 that is the standard for all of our supportive 21 housing projects. Supportive housing projects are not facilities or institutions -- they are affordable 2.2 23 apartment buildings that provide tenants with rentstabilized leases and all of the same rights and 24 25 responsibilities as any other tenant in a rental

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 31 2 apartment in New York City -- they provide amenities 3 such as community spaces and computer rooms, all the 4 while incorporating innovative design elements that make these buildings vibrant places to live. 5 Α typical supportive housing project includes a 60/40 6 7 split between the supportive housing apartments and 8 other affordable apartments available to any 9 household that income qualifies. This ensures that the projects are integrated and serve a range of your 10 11 constituents. I invite you and your constituents to 12 tour other supportive housing projects so you can see 13 the many ways these buildings enrich their neighborhoods. When you visit one of them, you can 14 15 hear as well personal stories of tenants who 16 previously lived in shelter, often for many years, 17 but who are now reconnecting with family, addressing their health needs, and finding employment. 18 19 Supportive housing is also a cost-20 effective solution for addressing the homelessness 21 crisis. Peer-reviewed research found that for every 2.2 supportive apartment, taxpayers save more than 23 \$10,000 per year in public resources that otherwise would be spend on shelters, emergency rooms, jails, 24 25 and psychiatric facilities. In fact, research has

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 32
2	even shown that contrary to popular belief,
3	supportive housing projects increase property values
4	in the areas surrounding them.
5	In 2015, the Mayor announced a major
6	commitment of \$1 billion in City capital over 15
7	years that will fund 15,000 supportive housing
8	apartments. Approximately half of these homes will
9	be new construction, supported through HPD financing.
10	This increased funding has allowed us to ensure that
11	a wide range of people who need supportive housing
12	have access to it. HPD's Supportive Housing Loan
13	Program (SHLP) has long been the primary financing
14	tool for the City's supportive housing production. I
15	am proud to say that since the beginning of Housing
16	New York (January 1, 2014), we have financed the
17	construction or preservation of more than 2,600
18	supportive housing apartments through this program.
19	But of course, supportive housing is not
20	the only tool we have for bringing people out of the
21	shelter system. We are working to increase the
22	number of set aside apartments in HPD programs, which
23	can be used to house homeless households with fewer
24	social service needs than those who might be better
25	suited to supportive housing. As part of our efforts

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 33
2	to expand homeless housing production while also
3	ensuring that homeless housing apartments continued
4	to be distributed in every neighborhood in which HPD
5	is doing business, we recently re-tooled our most
6	popular term sheets to require homeless set-asides.
7	The ELLA program (Extremely Low and Low-Income
8	Affordability) and Mix and Match (mixed income)
9	programs now both include 10 percent homeless set-
10	asides. While supportive housing is our best tool
11	for serving homeless individuals, these set-asides
12	are particularly useful for creating housing for
13	homeless families. These new set-asides, along with
14	the 30 percent set aside in our Senior Affordable
15	Rental Apartments (SARA) program, and the 60 percent
16	Supportive Housing Loan Program set-aside, have
17	enabled us to more than double the rate of our
18	homeless housing production since the onset of
19	Housing New York. During the second half of 2014,
20	for instance, we were producing homeless apartments
21	at a rate of about 1,000 homes annually. In 2017, we
22	closed on more than 2,500 homeless apartments. In
23	total, we have created and preserved over 6,500
24	apartments for formerly homeless households since
25	

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 34 2 January of 2014 as part of the overall Housing New 3 York plan. Now to sustain this rate of homeless 4 housing production, we are strategically utilizing a 5 number of limited funding resources. Project-based 6 7 Section 8 vouchers are our most important rental 8 subsidy for homeless apartments, but that supply is 9 finite, and its continued availability is currently threatened at the federal level. To reduce the 10 11 pressure therefore on our Section 8 pipeline, we recently launched the NYC 15/15 Rental Assistance 12 13 Program, a City-funded rental subsidy that will enable us to meet our goal of creating 15,000 14 15 supportive housing apartments over 15 years, in partnership with DSS. We are also creatively using 16 17 other federal programs, such as the Continuum of 18 Care, HOME tenant-based rental assistance, and the 19 Rental Assistance Demonstration program (RAD) to 20 maximize the use of scarce rental subsidy funds for 21 homeless housing production. 2.2 HPD uses tax incentives, loans, and 23 engagement with building owners to finance and safeguard affordability, which is a crucial way to 24

prevent families on the verge of homelessness from

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 35
2	becoming homeless. We keep this housing safe and
3	healthy through enforcing the housing maintenance
4	code and working with partners to survey distressed
5	properties. We also leverage our preservation
6	programs specifically to provide housing for homeless
7	households. We recently revised the guidelines for
8	all of our preservation programs to require that 10-
9	20 percent of apartments are set aside for homeless
10	households when there is a turnover in occupancy.
11	Between January 2014 and June 30, 2017, we closed on
12	about 3,500 apartments designated for formerly
13	homeless households through this new requirement.
14	Another important way of keeping people
15	in homes they can afford is giving them the support
16	they need if they are ever faced with harassment by a
17	landlord seeking to displace them. HPD is very
18	active in combating harassment through enforcement of
19	the Housing Maintenance Code. HPD's Housing
20	Litigation Division brings cases in Housing Court
21	against owners who do not comply with outstanding
22	violations and, when necessary, seek findings of
23	contempt and jail against recalcitrant landlords.
24	HPD also actively participates in two anti-harassment
25	task forces. The Tenant Harassment Prevention

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 36 2 Taskforce is a collaborative effort between the 3 Office of the New York State Attorney General, DHCR 4 and City agencies, and has already led to two indictments of landlords, one in Brooklyn and the 5 other more recently in Manhattan. The City Agency 6 7 Taskforce on Tenant Harassment consists of a joint inspection team including HPD, DOB, DOHMH, FDNY, and 8 9 DHCR inspectors. HPD, the Department of Homeless Services, 10

11 and HRA communicate daily in order to coordinate our response to the homelessness crisis; one of the major 12 avenues for which is through our efforts to refer 13 homeless households out of shelter and into permanent 14 15 housing. For non-supportive apartments, DHS 16 identifies a household for referral based on 17 qualifications they have determined; then they assist 18 that household in completing an HPD-specific 19 application, which includes information such as 20 household size, income, and location preference. We 21 then take that application and use the various data 2.2 points to match them with a development that we think 23 would be appropriate. It is then the role of the developer to accept applicants from our referrals. 24 25 HPD updates DHS frequently through this process to

1COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE
COMMITTEE ON HOUSING AND BUILDINGS372keep them informed of the status of the application3and the placement.

4 For supportive housing apartments, HPD and DHS conduct periodic meetings so that DHS knows 5 when specific HPD buildings will be completing 6 7 construction and when apartments will become 8 available. DHS also attends marketing and lease-up 9 kick-off meetings with HPD and the project development teams so that they are aware of 10 11 construction and marketing deadlines. When an apartment is available, DHS refers three suitable 12 13 shelter clients to the apartment through a similar process as detailed previously, and the landlord 14 15 makes the decision. Again, communication between the 16 agencies occurs at several points during the referral 17 and placement process, and our agencies will continue 18 to seek ways to streamline the supportive and 19 homeless housing referral process and ensure that the 20 shelter system's most vulnerable clients receive the 21 housing they so desperately need.

HPD and DHS are also building on our partnerships through joint initiatives already under way. For example, working closely with DHS, HPD and HDC launched the HomeStretch program, which leverages

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 38 2 shelter financing to provide cost-effective, purpose-3 built shelter along with affordable housing for the 4 formerly homeless on the same site, creating pathways 5 from shelters to permanently affordable housing. The first site to use this innovative model is the 6 7 Landing Road Residence in Council Member Cabrera's district in the Bronx. 8 9 Working to solve homelessness also requires partnerships with the City's excellent not-10 11 for-profit organizations. For example, we're working 12 with Enterprise Community Partners on Come Home NYC, 13 a program that helps building owners lease apartments to homeless clients; provides the owners with 14 15 financial protection against rent arrears, physical damage to the apartment, legal costs; and connects 16 17 homeless families with services to help them remain 18 housed. The program provides hands-on assistance to ensure a smooth referral and placement process. 19 We have also partnered with the Robin Hood Foundation on 20 our Moving On initiative to provide Housing Choice 21 2.2 Vouchers to supportive housing tenants who have 23 achieved stability and may wish to move into another setting. In our last cohort, we were able to help 80 24

tenants move. This effort helps provide greater

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 39 2 options for formerly homeless tenants, while also 3 freeing up existing supportive housing placements for households who need them most. Given all of these 4 5 efforts, and all of the homeless apartments that have been produced, the question remains: should HPD 6 7 continue to find ways to do more to address the homelessness crisis? And of course, the answer to 8 9 that is yes; there are still 60,000 New Yorkers in our shelters, and even as a substantial number of 10 11 them benefit from HPD's programs every year, we are 12 committed to continually finding new ways to deepen our work in service of homeless New Yorkers. 13 So I must now turn to all of you to ask for your and your 14 15 colleagues' help. To make any dent in the staggering 16 shelter census, we must continue this progress and 17 create even more supportive housing, and the City 18 Council is a critical partner in helping us build HPD is extremely grateful to the Council 19 more of it. 20 Members here today for helping us educate New Yorkers 21 about the benefits of supportive housing and for 2.2 welcoming a number of wonderful supportive housing 23 projects throughout the neighborhoods you represent. In addition to Chair Levin and his 24 25 support of The Schermerhorn, which I mentioned

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 40 2 previously, many other Council Members are already great partners to HPD in helping us bring new 3 4 innovative housing development to respective neighborhoods. In Chair Williams' district, for 5 instance, we have Crystal Towers, an almost \$60 6 7 million, permanent supportive housing project with 8 123 apartments made possible through a joint 9 partnership between The Doe Fund and Crystal Ball, LLC. Council Member Mendez has been a long-time 10 11 supporter of the Breaking Ground projects in her 12 district, the Lee, a supportive housing project in 13 the Lower East Side with 262 apartments, and The 14 Prince George, a supportive housing project in 15 Grammercy with 416 apartments. Council Member Torres 16 has been a strong ally in providing capital funding 17 to the Crotona Senior Residences, an 84-apartment 18 senior housing project with a 30 percent homeless 19 set-aside that will focus on the needs of LGBTQ 20 seniors. And Council Member Cornegy has been a great 21 supporter of the Woodhull Community Residence, a 2.2 supportive housing development planned for part of 23 Woodhull Hospital's parking lot in Brooklyn. These are just a few examples of the partnerships we have 24 received from the Council throughout the last few 25

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 41
2	years to build more and better supportive housing
3	projects, but we can always use more help.
4	When proposing a new supporting housing
5	project, we often hear unfounded assumptions about
6	how the project will impact the surrounding
7	neighborhood, or questions about how we choose a
8	specific site and whether we are building supportive
9	housing exclusively in low-income communities. We
10	need your help to address these neighborhood concerns
11	and shatter any myth that supportive housing is bad
12	for communities or concentrated in certain
13	neighborhoods.
14	Many of our largest and oldest supportive
15	housing projects, such as the Times Square Hotel and
16	the Christopher, both in Council Member Corey
17	Johnson's district, have operated in high-value
18	neighborhoods for decades, proving that supportive
19	housing projects are successful components of the
20	neighborhoods' urban fabric. The high concentration
21	of supportive housing apartments in southern
22	Manhattan is also an important tool for affirmatively
23	furthering fair housing across the city. More than
24	three-fourths of DHS shelter entrants lived in the
25	outer boroughs before they became homeless. Upon

1COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE
COMMITTEE ON HOUSING AND BUILDINGS422exiting the shelter system, many were provided with3the opportunity to live in one of the numerous4supportive housing apartments located in high-value5Manhattan neighborhoods.

Unfortunately, the reality is that the 6 7 homelessness crisis disproportionately affects people 8 of color and their children. The persistence of 9 racism and racial inequality in our country has created structural inequities that subject people of 10 11 color to greater vulnerabilities that can threaten their housing. Income, health, and educational 12 13 disparities both contribute to homelessness among people of color and are intensified by it, creating a 14 15 negative feedback loop that allows racial inequality 16 to persist in our city. Greater production of 17 supportive and homeless housing can help bring an end 18 to this cycle. We need your support for the creation of homeless housing as a means of engendering racial 19 20 justice. We have the capital resources, we have the 21 term sheets, we have the production teams needed to 2.2 tackle this crisis, but we need your support and 23 influence in your communities to ensure that all of our projects that serve homeless households can 24 25 become a reality.

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 43
2	We are often forced to reduce or
3	eliminate homeless set-asides to garner support for
4	our projects, which minimizes our ability to make
5	inroads into ending homelessness in our city. As you
6	engage in public and private discussions on this
7	issue in your communities and with fellow elected
8	officials, we need your help in combating the
9	misperceptions associated with homeless housing.
10	I'll describe five ways we're looking for your help.
11	You can continue to be partners in this effort by:
12	1. Explaining that homeless individuals
13	and families are fellow New Yorkers who have fallen
14	on hard times and who need our genuine support the
15	most.
16	2. Illustrate that the very ELI and VLI
17	Extremely Low Income and Very Low Income)
18	constituents we are all so fervently seeking to
19	support are the same individuals and families who
20	cycle in and out of the shelter system and who will
21	benefit the most from increased homeless and
22	supportive housing production.
23	3. Communicate to communities that they
24	cannot be both opposed to the siting of homeless
25	shelters and to the siting of permanent homeless and

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 44 2 supportive housing that would ultimately reduce the 3 need for shelters. One is a key solution to the 4 other, and opposing them both unfortunately gets us nowhere. 5 4. Explain that homelessness 6 7 disproportionately affects people of color. Fear of homeless housing is too often rooted in racism and 8 9 presents a barrier to its creation in more neighborhoods throughout the city. We respectfully 10 11 need your help in unmasking this opposition so that more homeless and supportive housing apartments can 12 ultimately serve the city's communities of color. 13 14 5. Dispel the myths about supportive 15 housing and homelessness and spread the facts that 16 will enable us to tackle this crisis. 17 We are all in this together, so I will be 18 leaning on all of you to do what you can to ensure 19 that we continue to create new opportunities for 20 homeless New Yorkers. We should build on the example 21 set just last week when we worked collaboratively 2.2 with the Council to successfully overcome challenges 23 in the Edwin's Place project. With the Council's vote of support, we will be bringing 125 affordable 24

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 45
2	apartments, including 78 supportive housing
3	apartments, to Brownsville through this project.
4	I extend my sincerest gratitude to all of
5	you for your ongoing help defending City, State, and
6	especially Federal resources that are used to create
7	homeless housing, and I look forward to building on
8	our work together with our many partners both in the
9	Council and in the Administration so that we can
10	begin to turn the tide on homelessness once and for
11	all.
12	Thank you for your time and attention,
13	and my colleague and I would be more than happy to
14	now take questions.
15	CHAIRPERSON LEVIN: Thank you very much,
16	Commissioner Torres Springer. We've been joined by
17	Council Member Rosie Mendez, Council Member Eric
18	Ulrich, and Council Member Rafael Salamanca, and
19	Council Member Salamanca has a statement to make on
20	behalf of his legislation that is being heard today.
21	COUNCIL MEMBER SALAMANCA: Thank you,
22	Chair Levin and Chair Williams and members of the
23	Committees. I would like to thank you for the
24	opportunity for hearing on two pieces of legislation
25	that I believe are very important in ensuring that

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 46 COMMITTEE ON HOUSING AND BUILDINGS 2 most of the most vulnerable families in our 3 communities have safe places to call home. 4 A little less than a year ago my community Hunts Point was shocked and deeply saddened 5 when two young girls lost their lives in a tragic 6 7 accident at home. With their families living in what is known as cluster sites, the Ambrose sisters, ages 8 9 1 and 2, were killed when a faulty radiator in their bedroom blew and spewed hot steam throughout the 10 11 room, leaving those two beautiful young girls with 12 fatal burns. It was later found that the operator of 13 this cluster site, the Bushwick Economic Development 14 Corporation (BEDCO) was negligent. Since 2004, the 15 Brooklyn-based not-for-profit had received at least 16 \$116 million in City contracts to run traditional 17 shelters in cluster-site housing, where homeless 18 families are placed in units in privately-owned 19 apartment buildings. Fortunately, since this tragic 20 incident, the Mayor's Office of Contract Services and 21 the Department of Investigation has opened a probe on how it's used its funding and subsequently seized all 2.2 23 contracts with BEDCO and created a sequence of steps to weeding out bad actors and ensure a true 24 25 accountability for safety in cluster sites. Of

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 47
2	course, the Administration has also committed to
3	shutting down all clusters in the near future.
4	With that said, as we continue to keep
5	the Ambrose girls in our thoughts and prayers, I
6	believe that the City leaders still have the ability
7	and the authority to make changes that could help to
8	prevent this from happening in the future.
9	Intro 1524, sponsored by myself, would
10	require DHS to inspect radiators during any
11	inspection related to health, safety, or physical
12	conditions of a homeless shelter. Intro 1524 would
13	take effect immediately. And I am remiss if I did
14	not say that this bill is also at the behest of the
15	Bronx Borough President.
16	Intro 1529, Council Member Vacca's
17	legislation, also at the behest of the Bronx Borough
18	President, would require DHS to report to the Council
19	and post on its website information about its plans
20	to phase out the existing stock of cluster site
21	shelters. The bill would include metrics to assess
22	whether existing cluster sites should be converted to
23	use as permanent housing for homeless families
24	residing in cluster sites or another homeless family;
25	be converted to a standalone shelter for homeless
I	

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 48
2	families; or no longer be used by the department as a
3	shelter or permanent housing for a homeless family.
4	The bill would require DHS to submit to the Council
5	and post on its website the metrics used to develop
6	the plan which would include but not be limited to
7	the following:
8	a. The condition of the cluster site;
9	b. Whether the owner of the building and
10	the provider on the contract with DHS to provide to
11	operate the cluster site within such buildings have
12	cooperated with DHS in maintaining the cluster sites;
13	c. Whether the cluster site is rent-
14	regulated, and;
15	d. Whether the homeless family is
16	residing in the cluster sites have expressed an
17	interest in remaining in the cluster site as tenants.
18	While it has been a year since the tragic
19	incident in my district, it is my belief that without
20	real action to address these problems that led to two
21	children losing their lives, the same could happen
22	again in the future. While DHS and others are making
23	strides to fix these issues administratively, as
24	always, I believe there is a role the Council can
25	play by codifying and requiring established by these

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 49 2 two bills to ensure important procedures will survive 3 in future administrations, as well as phasing out 4 current, unjust infrastructure indefinitely. 5 I urge you to join me in supporting this legislation, and again, I thank you, Mr. Chairs for 6 7 your time. 8 CHAIRPERSON LEVIN: Thank you very much, 9 Council Member Salamanca, and thank you for taking on these pieces of legislation in honor of these two 10 children that lost their lives. 11 So Commissioners, I'll ask a few 12 13 questions and then I'll turn it over to my co-chair, and then we'll hear from other Council Members as 14 15 well, and I'll be sensitive to your time as well. So I just want to get kind of some big 16 17 picture questions in here so that we can kind of get 18 a sense of what HPD is doing with regard to the 19 system as a whole. 20 Mayor de Blasio announced earlier in his 21 first term his housing plan, which was for 200,000 2.2 affordable units preserved or built; correct? 23 COMMISSIONER TORRES SPRINGER: That's right. 24 25

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 50
2	CHAIRPERSON LEVIN: What percentage at
3	that time of those units were to be set aside for
4	families exiting the shelter system?
5	COMMISSIONER TORRES SPRINGER: So, as
6	you've mentioned, Council Member, the original goal
7	was for 200,000 units and 20 percent of those units
8	being for extremely low and very low-income families.
9	That has since been accelerated and expanded to
10	300,000 by 2026, and the target for ELI/VLI, or
11	deeply affordable, was raised to 25 percent. Thus
12	far in the plan we have financed 6,500 units for
13	formerly homeless households that represent about 8
14	percent of the units financed to date.
15	CHAIRPERSON LEVIN: Okay, so 8 percent of
16	the units financed to date are for families
17	[interpose]
18	COMMISSIONER TORRES SPRINGER: Formerly
19	homeless households.
20	CHAIRPERSON LEVIN: formerly homeless
21	households.
22	COMMISSIONER TORRES SPRINGER: Correct.
23	CHAIRPERSON LEVIN: Is that the target?
24	What is the target in terms of of the overall number
25	of units preserved or constructed?

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 51
2	COMMISSIONER TORRES SPRINGER: The work
3	that… [interpose]
4	CHAIRPERSON LEVIN: 'Cause I understand
5	'cause there's a lot of New Yorkers that are VLI and
6	ELI that are not homeless, right; that are in rent-
7	stabilized housing or in otherwise, you know doubled-
8	up housing, other types of precarious housing
9	situations; not necessarily in the shelter system
10	itself. So I just want to be clear; what is the
11	objective in terms of the number of that so I was
12	going to first ask about the 200,000, but now the
13	300,000; how many of those units do we hope, is our
14	expectation, is our goal to be going to families
15	exiting the shelter system?
16	COMMISSIONER TORRES SPRINGER:
17	Absolutely. So of the 300,000, the target for
18	extremely low and very low is 25 percent [interpose]
19	CHAIRPERSON LEVIN: Uh-huh.
20	COMMISSIONER TORRES SPRINGER: we have
21	been doing 80 percent… [crosstalk]
22	CHAIRPERSON LEVIN: And how do you
23	define sorry; how do you define very low and
24	extremely low?
25	

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 52 2 COMMISSIONER TORRES SPRINGER: Extremely 3 low for a family of three is \$24,000 and [background 4 comment] 48... 5 CHAIRPERSON LEVIN: So if we go by AMI, it's… 6 7 COMMISSIONER TORRES SPRINGER: That's right, 30 percent AMI is extremely low and very low 8 9 is [background comments] 30-50 percent of AMI. CHAIRPERSON LEVIN: 30-50 percent? 10 COMMISSIONER TORRES SPRINGER: That's 11 12 correct. 13 CHAIRPERSON LEVIN: Okay, so up to 50 14 percent AMI is very low; up to 30 percent AMI is 15 extremely... [crosstalk] COMMISSIONER TORRES SPRINGER: Extremely 16 17 low. That's correct. 18 CHAIRPERSON LEVIN: Okay. 19 COMMISSIONER TORRES SPRINGER: And so 20 we've done to date 8 percent of our units for 21 homeless households; last year represents -- and 2.2 we're doing it at a faster clip -- the production 23 last year [background comment] 2,500 represents the highest number or share of that that we've seen in a 24 25 long time. But to be very clear, 'cause I think this

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 53
2	point is important in terms of setting targets
3	[interpose]
4	CHAIRPERSON LEVIN: Right
5	COMMISSIONER TORRES SPRINGER: which I
6	know is your specific process [sic] [crosstalk]
7	CHAIRPERSON LEVIN: percentage-wise.
8	COMMISSIONER TORRES SPRINGER: Supportive
9	units are a part of that; the other piece of those
10	[background comment] units are what we call general
11	set-asides, so the number of homeless units that are
12	part of our regular term sheet programs that do not
13	have the on-site social services [crosstalk]
14	CHAIRPERSON LEVIN: Right.
15	COMMISSIONER TORRES SPRINGER: that
16	supportive housing does, right?
17	CHAIRPERSON LEVIN: Right.
18	COMMISSIONER TORRES SPRINGER: And we
19	have set in this Administration minimum targets 10
20	percent for our ELLA program, 10 percent for Mix and
21	Match; it's higher for SARA; it's higher for
22	supportive housing [interpose]
23	CHAIRPERSON LEVIN: For formerly
24	homeless?
25	

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 54 COMMITTEE ON HOUSING AND BUILDINGS 2 COMMISSIONER TORRES SPRINGER: That's 3 correct. 4 CHAIRPERSON LEVIN: Okay... [crosstalk] COMMISSIONER TORRES SPRINGER: 5 But I mention that because it's important to note that 6 7 meeting those targets, even the 10 percent for 8 [background comment] our ELLA program, that requires 9 continued partnership and support with the community and with the City Council. 10 CHAIRPERSON LEVIN: It does? Like ... so 11 12 there's exceptions to that -- so 10 percent is the 13 set-aside... [crosstalk] 14 COMMISSIONER TORRES SPRINGER: То... 15 CHAIRPERSON LEVIN: but then there are 16 exceptions to the set-aside...? [crosstalk] 17 COMMISSIONER TORRES SPRINGER: To the 18 extent that a project goes through the public 19 approval process, and some businesses a rezoning is 20 needed, disposition ... 21 CHAIRPERSON LEVIN: Right. 2.2 COMMISSIONER TORRES SPRINGER: what we 23 have seen, what we have experienced is that there are a number of instances of where there is a desire for 24 25 that 10 percent to be pushed down, and we work very

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 55 2 closely with the community and with all of the 3 members... [crosstalk] 4 CHAIRPERSON LEVIN: But if it's in the 5 term sheet... it's in the term sheet; is that right? COMMISSIONER TORRES SPRINGER: Yes; those 6 7 are... [crosstalk] 8 CHAIRPERSON LEVIN: So the term sheet is ... 9 I thought it's... it's not a definitive document; there's... uh it's malleable ...? [crosstalk] 10 COMMISSIONER TORRES SPRINGER: It's a ... 11 12 it's... it's... those are built for our very strong 13 quidelines for how we want the projects to work ... 14 [interpose] 15 CHAIRPERSON LEVIN: How come HPD doesn't 16 just say to communities, that's the rule and ... 17 [interpose] 18 COMMISSIONER TORRES SPRINGER: And we 19 have said that; we said this is policy, and we have 20 said that directly to -- whether it's a community 21 board or members of City Council and what we find on occasion, but it's enough to point out is that there 2.2 23 is sometimes resistance... [crosstalk] CHAIRPERSON LEVIN: Ten percent of the 24 affordable units, right? 25

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 56 COMMITTEE ON HOUSING AND BUILDINGS 2 COMMISSIONER TORRES SPRINGER: That's 3 right. 4 CHAIRPERSON LEVIN: So 10 percent... so if 5 a devel... [interpose] COMMISSIONER TORRES SPRINGER: Of all the 6 7 units; most of our 100 percent affordable. 8 CHAIRPERSON LEVIN: I see, okay. So, 9 sorry; I just want to kind of double-down on this question. 10 COMMISSIONER TORRES SPRINGER: Yeah. 11 CHAIRPERSON LEVIN: Of the 300,000 units, 12 13 what percentage of those units is it the goal of this Administration to go to formerly homeless, people 14 15 coming out the shelter system? 16 COMMISSIONER TORRES SPRINGER: Right. So 17 we've done 8 percent thus far; we hope that we can 18 maintain that and exceed it, but exceeding that 19 requires partnership with all levels of government, 20 including the City Council, because some of those 21 numbers, or the siting of supportive housing projects 2.2 is often a point of controversy and ... [interpose] 23 CHAIRPERSON LEVIN: Sure. COMMISSIONER TORRES SPRINGER: 24 discussion. 25

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 57
2	CHAIRPERSON LEVIN: I appreciate that.
3	So my understanding was during Mayor Koch's third
4	term, when he did an ambitious 100,000-unit
5	affordable housing plan, they dedicated 15 percent of
6	their units to formerly homeless; is that consistent
7	with your understanding?
8	COMMISSIONER TORRES SPRINGER: I don't
9	know that specific percentage.
10	CHAIRPERSON LEVIN: That's what I have
11	been told, and I should go and read a little bit more
12	about that. However, I think that anybody would, you
13	know in understanding the homeless crisis that we
14	have in New York City, and really, anybody knowing
15	anybody in New York City that's facing a housing
16	challenge knows that, you know, there but for the
17	grace of God go I, you know a lot of New Yorkers are
18	one paycheck away from being at risk of becoming
19	homeless and at risk of entering the shelter system,
20	and I think that it is should be the goal of
21	this Administration to allocate at least 15 percent
22	of these affordable housing plan, whether it's newly
23	constructed or preserved units, should to explicitly
24	to people exiting the shelter system, whether they're
25	single adults or families, because there's another

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 58 2 issue with regard -- and you spoke a lot in your testimony about supportive housing, you know two-3 4 thirds or more of the people in shelter are in a 5 family, and supportive housing units are woefully ... and families are woefully underrepresented in terms 6 7 of supportive housing. So when we're talking about, you know supportive housing by and large is available 8 9 to about a third of the people that are in shelter; the other two-thirds are in a family setting, you 10 11 know, supportive housing doesn't really work for And there are a lot of people who are homeless 12 them. 13 for no other reason but for the economics of their situation. [background comments] So I mean I strongly 14 15 urge that this Administration set out an ambitious goal when it comes to the percentage; it should be 15 16 17 percent; it shouldn't be negotiable; it shouldn't be 18 something that community boards can whittle away at, 19 or Council Members whittle away at, we need housing 20 for people coming out of the shelter system, 21 otherwise we're going to have 60,000 in the shelter 2.2 system perpetually and HPD's contribution will just 23 be to keep that number static, which is not where any of us want to be, you know, moving forward, so. 24

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 59
2	COMMISSIONER TORRES SPRINGER: If I could
3	just mention a couple of points, based on your
4	comments, Council Member. We could not agree more
5	that we have to use every tool that we have; a lot
6	of, as I mentioned earlier, the individuals, the
7	ELI/VLI families who we're helping through the plan,
8	which is now the most ambitious in the country, are
9	the same families who are cycling in and out of the
10	shelter system, or who are close to, and so expanding
11	the Housing NY plan we believe is the number one
12	tool, just writ large, [background comment] because
13	it is the strongest tool that we have to prevent
14	homelessness. In order to get as many units as
15	possible, in particular for families, outside of
16	supportive, those are the set-asides in our various
17	term sheet programs, from ELLA to Mix and Match, and
18	those are precisely the ones and precisely the
19	projects and precisely the percentages that if just
20	left to us, [background comment] we would love to do
21	more of and we certainly want to continue working
22	with the City Council and work with you with the
23	community to make sure that the myths and
24	misconceptions and questions that often come as we
25	

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 60
2	try to increase those numbers are addressed
3	effectively.
4	CHAIRPERSON LEVIN: So can you take us
5	through the different types of housing that HPD has
6	jurisdiction over? So there are a number of
7	different programs, but I want to try to get a sense
8	of what those various housing options are and what
9	potential opportunities are in those options. So
10	like, for example, Mitchell-Lama housing; HPD has
11	oversight over Mitchell-Lama; HDFC, buildings that
12	were built under the 421-a program, or inclusionary
13	housing
14	COMMISSIONER TORRES SPRINGER: Yes.
15	CHAIRPERSON LEVIN: buildings that were
16	built with Low Income Housing Tax Credits,
17	[background comment] housing trust funds, [background
18	comment] State funding, HUD 202 Housing. So of those
19	types of housing programs, can you just give kind of
20	a broad overview of what those programs are and if
21	there is turnover in those programs, whether that is
22	an option for families and individuals coming out of
23	the shelter system?
24	COMMISSIONER TORRES SPRINGER: Yes. So I
25	think the most useful way to think about it or how we

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 61
2	set requirements based on whether a program receives
3	our funding and it's a new construction program
4	versus a preservation program, and so for a lot of
5	the portfolios that you just mentioned as part of the
6	preservation financing [background comment] that we
7	have provided, there is also now and this too is
8	recent a requirement of 10-20 percent dedicated
9	for formerly homeless households upon turnover of
10	those units, because obviously for a preservation
11	project, people are in place; there's some vacancy,
12	but they turn over [inaudible] [crosstalk]
13	CHAIRPERSON LEVIN: How many units are in
13 14	CHAIRPERSON LEVIN: How many units are in existing HPD programs? Altogether, if you were to
14	existing HPD programs? Altogether, if you were to
14 15	existing HPD programs? Altogether, if you were to talk about all of the units that are under HPD's
14 15 16	existing HPD programs? Altogether, if you were to talk about all of the units that are under HPD's jurisdiction, do you have like a total count for all
14 15 16 17	existing HPD programs? Altogether, if you were to talk about all of the units that are under HPD's jurisdiction, do you have like a total count for all the programs? [crosstalk]
14 15 16 17 18	existing HPD programs? Altogether, if you were to talk about all of the units that are under HPD's jurisdiction, do you have like a total count for all the programs? [crosstalk] COMMISSIONER TORRES SPRINGER: Well it
14 15 16 17 18 19	existing HPD programs? Altogether, if you were to talk about all of the units that are under HPD's jurisdiction, do you have like a total count for all the programs? [crosstalk] COMMISSIONER TORRES SPRINGER: Well it would Let's get I'd like to get back to you on
14 15 16 17 18 19 20	existing HPD programs? Altogether, if you were to talk about all of the units that are under HPD's jurisdiction, do you have like a total count for all the programs? [crosstalk] COMMISSIONER TORRES SPRINGER: Well it would Let's get I'd like to get back to you on that; it depends on what the impetus is of the
14 15 16 17 18 19 20 21	existing HPD programs? Altogether, if you were to talk about all of the units that are under HPD's jurisdiction, do you have like a total count for all the programs? [crosstalk] COMMISSIONER TORRES SPRINGER: Well it would Let's get I'd like to get back to you on that; it depends on what the impetus is of the question, because we have regulatory agreements and
14 15 16 17 18 19 20 21 22	existing HPD programs? Altogether, if you were to talk about all of the units that are under HPD's jurisdiction, do you have like a total count for all the programs? [crosstalk] COMMISSIONER TORRES SPRINGER: Well it would Let's get I'd like to get back to you on that; it depends on what the impetus is of the question, because we have regulatory agreements and our programs range from those where we provide a
14 15 16 17 18 19 20 21 22 23	existing HPD programs? Altogether, if you were to talk about all of the units that are under HPD's jurisdiction, do you have like a total count for all the programs? [crosstalk] COMMISSIONER TORRES SPRINGER: Well it would Let's get I'd like to get back to you on that; it depends on what the impetus is of the question, because we have regulatory agreements and our programs range from those where we provide a significant funding and subsidy, [background comment]

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THECOMMITTEE ON HOUSING AND BUILDINGS62
2	projects, [background comment] it varies and we'd be
3	[background comment] more than happy to zero in on
4	the right portfolio… [crosstalk]
5	CHAIRPERSON LEVIN: Right; I mean I'm
6	talking about rental housing that either you have a
7	regulatory agreement with and provided substantial
8	capital for, are within… you know and HDFC, which I
9	imagine would fall under regulatory agreement
10	COMMISSIONER TORRES SPRINGER: Only 20
11	percent of HDFCs are under regulatory agreement.
12	CHAIRPERSON LEVIN: Okay. Or Mitchell-
13	Lamas, for example.
14	COMMISSIONER TORRES SPRINGER: Okay. So
15	we'd be more than happy to compile that.
16	CHAIRPERSON LEVIN: Okay. My guess is
17	it's in the hundreds of thousands, right? I would
18	say that there are probably over 100,000 units in New
19	York City that have some [interpose]
20	COMMISSIONER TORRES SPRINGER: I'm
21	getting nods from my team, so yes. Okay… [crosstalk]
22	CHAIRPERSON LEVIN: Right, so some nexus
23	with HPD, right. Okay.
24	So for example then, a building that was
25	built in 1995 with HPD funds that's under… and low-

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 63
2	income… you know, was assembled with low-income
3	housing tax credits, HPD and housing trust funds;
4	when those units are turning over now, that would
5	fall under this 10-20 percent would be made
6	available to families moving out of the shelter
7	system?
8	COMMISSIONER TORRES SPRINGER: I'm going
9	to ask our Deputy Commissioner Molly Park for that
10	particular program if the set-asides exist or I'm
11	sure they've changed over time, and so we'd have to
12	look at [inaudible].
13	CHAIRPERSON LEVIN: Right. Okay.
14	MOLLY PARK: Hi, Molly Park; I'm Deputy
15	Commissioner for Development with HPD. For any of
16	those buildings that come into HPD for refinancing,
. –	
17	repositioning, and additional rehab loans so that we
17	repositioning, and additional rehab loans so that we are touching them today [interpose]
18	are touching them today [interpose]
18 19	are touching them today… [interpose] CHAIRPERSON LEVIN: Right.
18 19 20	are touching them today… [interpose] CHAIRPERSON LEVIN: Right. MOLLY PARK: yes, we absolutely impose
18 19 20 21	are touching them today [interpose] CHAIRPERSON LEVIN: Right. MOLLY PARK: yes, we absolutely impose that requirement. If there was no homeless
18 19 20 21 22	are touching them today [interpose] CHAIRPERSON LEVIN: Right. MOLLY PARK: yes, we absolutely impose that requirement. If there was no homeless requirement that was imposed at the time, back in
18 19 20 21 22 23	are touching them today [interpose] CHAIRPERSON LEVIN: Right. MOLLY PARK: yes, we absolutely impose that requirement. If there was no homeless requirement that was imposed at the time, back in 1995, and they are not interacting with us today, we

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 64 2 any time we have a point of leverage, [background 3 comment] we apply that requirement. 4 CHAIRPERSON LEVIN: Okay. Because that 5 is, obviously, I mean, you know one of the things about referencing the Koch plan, back in the 80s and 6 7 90s there were so many vacant lots in New York City and large swaths of, whether it be in Brooklyn or in 8 9 the Bronx and Queens where you had not-for-profit purpose-built affordable housing -- 202s, you know 10 11 just regular affordable housing -- that to this day maintains its affordable status. So as they are now 12 13 coming in for additional refinancing or additional 14 capital loan, every one of those -- now why is there 15 flexibility; why is it 10-20 percent? Is there any 16 leverage that HPD has to ensure that that is on the 17 higher end of that spectrum and not on the lower end; 18 that's a big difference, right... [crosstalk] 19 MOLLY PARK: Yeah, uhm... 20 CHAIRPERSON LEVIN: you know 10-20 21 percent of 100,000 is an additional 10,000 units. 2.2 MOLLY PARK: Understood. [background 23 comment] So we look at it where there is a rent subsidy that is attached to the building, so where 24 25 there is project-based assistance, we go with the

 COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 65
 hither number; if there isn't project-based
 assistance, we go with the lower tier, because we
 need to make sure that the buildings are financially
 sustainable over time.

CHAIRPERSON LEVIN: I heard from somebody 6 7 that there is a complication when it comes to their 8 financing with their banks; have you encountered any 9 difficulty when it comes to -- because a lot of these, if they're a Low-Income Housing Tax Credit, 10 11 you know or other types of projects where there are 12 other regulatory agreements between a developer and 13 whoever owns the tax credits; is there any challenge in that regard, or is that not something that you've 14 15 encountered, 'cause I heard that?

MOLLY PARK: It's not usually an issue; 16 17 where we have to look at that is if we are requiring 18 homeless set-asides and there are no rental subsidies associated with that; [background comment] we either 19 20 have to structure the rents so that they are 21 affordable to a household that's on public 2.2 assistance, which is what we do now in our Our Space 23 program with new construction, [background comment] or we have to provide a rental subsidy. 24 25 Historically, that rental subsidy has been Section 8,

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 66
2	which you know, may or may not be available; now that
3	we have City-based rental subsidies, we're able to be
4	a little bit more flexible. So there has to be,
5	essentially, an escape clause if they are
6	underwritten at the higher levels and there is no
7	rental subsidy, but at this point that's not really
8	an issue because there are such robust City rental
9	subsidies.
10	CHAIRPERSON LEVIN: Not every family
11	coming out of shelter can qualify for a rental
12	subsidy, correct?
13	COMMISSIONER BANKS: That's correct
14	[crosstalk]
15	CHAIRPERSON LEVIN: Right
16	COMMISSIONER BANKS: I think you've had
17	hearings on that.
18	CHAIRPERSON LEVIN: So there are families
19	that don't qualify for a rental subsidy; could they
20	still qualify for HPD housing?
21	MOLLY PARK: Again, it depends very much
22	on the specific funding sources that are in there; we
23	use Low-Income Housing Tax Credits very frequently,
24	which is a Federal program that has federal
25	restrictions associated with it, but [background

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 67
2	comment] one of the things that has been a real
3	innovation of HPD's over the recent years is
4	underwriting units to the shelter rents so that they
5	are affordable to a household that does not have a
6	rental subsidy, so that gives us a lot more
7	flexibility.
8	CHAIRPERSON LEVIN: Because in order to
9	qualify for PA, you have to be significantly lower
10	than 30 percent of AMI.
11	MOLLY PARK: Correct. So the homeless
12	[crosstalk]
13	CHAIRPERSON LEVIN: [inaudible]
13 14	CHAIRPERSON LEVIN: [inaudible] MOLLY PARK: when we are underwriting a
_	
14	MOLLY PARK: when we are underwriting a
14 15	MOLLY PARK: when we are underwriting a homeless unit in one of our new construction
14 15 16	MOLLY PARK: when we are underwriting a homeless unit in one of our new construction programs, it is below the 30 percent AMI threshold,
14 15 16 17	MOLLY PARK: when we are underwriting a homeless unit in one of our new construction programs, it is below the 30 percent AMI threshold, so the rents on those units are a few hundred dollars
14 15 16 17 18	MOLLY PARK: when we are underwriting a homeless unit in one of our new construction programs, it is below the 30 percent AMI threshold, so the rents on those units are a few hundred dollars a month.
14 15 16 17 18 19	MOLLY PARK: when we are underwriting a homeless unit in one of our new construction programs, it is below the 30 percent AMI threshold, so the rents on those units are a few hundred dollars a month. CHAIRPERSON LEVIN: Okay.
14 15 16 17 18 19 20	MOLLY PARK: when we are underwriting a homeless unit in one of our new construction programs, it is below the 30 percent AMI threshold, so the rents on those units are a few hundred dollars a month. CHAIRPERSON LEVIN: Okay. COMMISSIONER BANKS: If I could be
14 15 16 17 18 19 20 21	MOLLY PARK: when we are underwriting a homeless unit in one of our new construction programs, it is below the 30 percent AMI threshold, so the rents on those units are a few hundred dollars a month. CHAIRPERSON LEVIN: Okay. COMMISSIONER BANKS: If I could be
14 15 16 17 18 19 20 21 22	MOLLY PARK: when we are underwriting a homeless unit in one of our new construction programs, it is below the 30 percent AMI threshold, so the rents on those units are a few hundred dollars a month. CHAIRPERSON LEVIN: Okay. COMMISSIONER BANKS: If I could be helpful.
14 15 16 17 18 19 20 21 22 23	MOLLY PARK: when we are underwriting a homeless unit in one of our new construction programs, it is below the 30 percent AMI threshold, so the rents on those units are a few hundred dollars a month. CHAIRPERSON LEVIN: Okay. COMMISSIONER BANKS: If I could be helpful. CHAIRPERSON LEVIN: Sure.

1 COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 68 2 programs and some families are linked to units where 3 the subsidy is with the unit, so it's like a project-4 based.

CHAIRPERSON LEVIN: Uhm-hm, project-based 5 Section 8, right. And then are there... when families 6 7 are coming out, are they... so they're then pegged ... So there will be ... sorry. If there are families coming 8 out of shelter and into a set-aside unit, are they 9 only for the ELI or can they also be for VLI; can 10 11 they also -- in other words, does the provider, does 12 the not-for-profit provider have the opportunity to 13 fill some of that set-aside with families making up to 50 percent of AMI? Because one thing I also heard 14 15 was that there's a challenge because if a not-for-16 profit has a waiting list of, you know, of many 17 people at a very low-income, or extremely low-income 18 at 30 percent or lower, you know then the set-aside is filling those units that they have available for 19 extremely low-income and then that waiting list, you 20 21 know, people that are on that waiting list don't have 2.2 necessarily the access to those units, so is there 23 flexibility that a not-for-profit has to say we can fill some of our 40 percent or some of our 50 percent 24

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 69 2 AMI units with families coming out of the shelter; not just the 30 percent or lower? 3 4 MOLLY PARK: So I'm going to take a stab 5 and if I'm not answering your question correctly ... 6 [interpose] 7 CHAIRPERSON LEVIN: Okay. MOLLY PARK: please let me know. 8 9 CHAIRPERSON LEVIN: Okay. MOLLY PARK: So one of the things that we 10 11 did in the term sheet revisions that we did this 12 spring was really ensure that all of our new 13 construction programs have both a tier of homeless 14 units and a tier of the 30 percent AMI units ... 15 [interpose] 16 CHAIRPERSON LEVIN: I'm not talking about 17 new; I'm talking about these ones that we have been 18 talking about, the [background comment] refinancing 19 ones or... [interpose] 20 MOLLY PARK: Okay. Alright, thank you, 21 that's a helpful clarification. So in that case, if we have imposed homeless restriction that wasn't 2.2 23 there previously, [background comment] as units turn over, those have to be rented to families coming out 24 25 of the shelter system, until you get to the

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 70 2 percentage that is set in the regulatory agreement 3 and at that point ... [crosstalk] 4 CHAIRPERSON LEVIN: I see. So they get first dibs? 5 MOLLY PARK: Correct. 6 7 CHAIRPERSON LEVIN: Okay, until whatever it is, the 10-20 percent is met... [crosstalk] 8 9 MOLLY PARK: Correct. 10 CHAIRPERSON LEVIN: and then the regular 11 waiting list takes over. 12 MOLLY PARK: Correct. 13 CHAIRPERSON LEVIN: Okay, that's helpful. And that doesn't matter what income level that is, so 14 15 the families coming out of the shelter system -there's people who are in shelter obviously that are 16 17 working, that are ... [crosstalk] 18 MOLLY PARK: Yes, correct. 19 CHAIRPERSON LEVIN: making 40-50 percent of AMI. 20 21 MOLLY PARK: Correct. 2.2 CHAIRPERSON LEVIN: Okay. Okay, that's 23 all very helpful. And this effort was undertaken in the last year or two or was this something that's 24 25 been underway for longer?

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 71 2 COMMISSIONER TORRES SPRINGER: Well the 3 term sheets and the 10 percent for ELLA and for Mix 4 and Match [background comment] earlier this year, [background comment] we made that change; for 5 supportive housing, that model has been around for a 6 7 while, so those percentages have been used, and on 8 preservation projects within this Administration, and 9 Molly will correct me if it was sooner than that, but within this Administration. 10

CHAIRPERSON LEVIN: Uhm-hm. 11 So more than just the last year; that's been underway for a couple 12 13 of years? So brand new developments under MIH ... So I read in the Turning the Tide Plan that anything that 14 15 was done with 421-a, that 50 percent of those units, 16 of the affordable units, were to be set aside for 17 families exiting the shelter system -- that's in page 18 something in the housing section of Turning the Tide 19 -- I just read it before I came down here, so 20 [laughter] I'm pretty sure that's what it says. 21 COMMISSIONER BANKS: Not exactly. It's 2.2 50 percent of the community units ... 23 CHAIRPERSON LEVIN: Right. Okay. 24

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 72 2 COMMISSIONER BANKS: and it's under the 3 then-existing 421-a program, which has been changed at the state level since the book was ... 4 COMMISSIONER TORRES SPRINGER: 5 That's right... [crosstalk] 6 7 CHAIRPERSON LEVIN: So then does that now apply to the new 421-a? 8 9 COMMISSIONER TORRES SPRINGER: The community preference is not part of the new 421-a 10 11 program... [interpose] 12 CHAIRPERSON LEVIN: But it's part of the 13 MIH, right, community preference is part of MIH? COMMISSIONER TORRES SPRINGER: Well with 14 15 MIH projects, the way to think about it is that two 16 the extent that there is HPD subsidy and we're using 17 term sheets, then our ... because not all MIH projects 18 have HPD... [interpose] 19 CHAIRPERSON LEVIN: Well most of them 20 would have 421-a... [crosstalk] 21 COMMISSIONER TORRES SPRINGER: have HPD 2.2 [sic] subsidy. CHAIRPERSON LEVIN: right, will have 421-23 a? 24 25

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 73
2	COMMISSIONER TORRES SPRINGER:
3	[background comment] Yeah, thus far [crosstalk]
4	CHAIRPERSON LEVIN: I mean most
5	developers will take both, you know, both subsidies,
6	both from MIH, the density bonus, and the 421-a.
7	COMMISSIONER TORRES SPRINGER: But in
8	terms of the homeless set-asides, we have… if an MIH
9	project uses City subsidy, then the relevant minimum
10	requirements that we had been talking about apply,
11	and so if it's an ELLA or a Mix Match; then it's 50
12	[sic] percent… [crosstalk]
13	CHAIRPERSON LEVIN: Right, but there are
14	plenty of private developments that won't be ELLA or
15	Mix and Match; they will be 421-a MIH projects
16	[crosstalk]
17	COMMISSIONER TORRES SPRINGER: And they
18	go through the lottery [inaudible]. That's right,
19	and so they have the standard community preference
20	that we are implementing today.
21	CHAIRPERSON LEVIN: And that would be
22	that there [background comment] would be a homeless
23	set-aside? [background comment] In a project that
24	is a private development, 421-a MIH project, or just
25	

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 74 2 an MIH project, 421-a aside, is there a homeless setaside in an MIH project? 3 4 COMMISSIONER TORRES SPRINGER: I don't ... uh the answer's no. 5 MARGARET BROWN: No, if it is MIH that is 6 7 not financed by HPD or is not under the old 421-a 8 program, it would not have a homeless set-aside. 9 CHAIRPERSON LEVIN: Oh, okay, but there's 10 a new 421-a, right? COMMISSIONER TORRES SPRINGER: 11 That's 12 correct. 13 CHAIRPERSON LEVIN: So how come there wouldn't be a homeless set-aside within the new 14 15 421-a... [crosstalk] 16 COMMISSIONER TORRES SPRINGER: The 17 homeless set-asides are part of the community 18 preference; policy language in old 421-a; that no 19 longer exi... that... [crosstalk] 20 CHAIRPERSON LEVIN: Not in the State ... Not 21 in the ... Not in the ... Not in the statute; it was in 2.2 the... that was in HPD... that was in HPD... [crosstalk] 23 COMMISSIONER TORRES SPRINGER: It was in the statute. 24 25

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 75 COMMITTEE ON HOUSING AND BUILDINGS 2 CHAIRPERSON LEVIN: That was in the 3 statute. 4 COMMISSIONER TORRES SPRINGER: The 5 community preference was in the statute; it is now ... [crosstalk] 6 7 CHAIRPERSON LEVIN: Community... 8 COMMISSIONER TORRES SPRINGER: no longer 9 part of the 421-a statute. 10 CHAIRPERSON LEVIN: The homeless set-11 aside language was in the statute? 12 COMMISSIONER TORRES SPRINGER: The 13 community preference, from which half ... the way it worked... [crosstalk] 14 15 CHAIRPERSON LEVIN: Uh-huh. COMMISSIONER TORRES SPRINGER: is that 16 17 there was community preference language in 421-a... 18 [interpose] 19 CHAIRPERSON LEVIN: Uh-huh. COMMISSIONER TORRES SPRINGER: half of 20 21 the community preference units we implemented to be 2.2 set aside for homeless families... [interpose] 23 CHAIRPERSON LEVIN: Right; let me stop you there. Okay, so from whence does that policy 24 25 derive? Where does that policy come from?

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 76 COMMITTEE ON HOUSING AND BUILDINGS 2 MARGARET BROWN: That policy is ... 3 [background comment] I'm sorry; the 50 percent 4 homeless requirement is... [interpose] CHAIRPERSON LEVIN: Correct. 5 MARGARET BROWN: it was implemented by 6 7 virtue of the HPD Marketing Handbook, so as a policy 8 through the lottery program. 9 CHAIRPERSON LEVIN: Okay, so then there's nothing that would prevent HPD from implementing the 10 11 very same requirement today on a new 421-a and a new MIH if it wasn't ... In other words, there's nothing 12 13 that would prevent you from doing that under the 14 enabling legislation of 421-a or MIH; is that right? 15 MARGARET BROWN: The challenge is that 16 the policy was implemented by saying that a portion 17 of preference units must be used for formerly 18 homeless households. Where there is not a 19 preference, there is not that same mechanism to do 20 that. 21 CHAIRPERSON LEVIN: But there's 2.2 preference in MIH. 23 MARGARET BROWN: Yes, but it was specific to the 421-a community preference that was put in. 24 25

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 77
2	Honestly, I don't know the flexibility we would have
3	to do [sic] with that… [crosstalk]
4	COMMISSIONER TORRES SPRINGER: Yeah. But
5	also, to the extent wherever we have the ability,
6	because different projects use different programs,
7	right; either MIH, 421-a; City capital, and where we
8	are able, standalone 421-a, as part of the new
9	statute; no longer has community preference. If
10	there are other projects with MIH and City capital,
11	we use the strongest tool we have to get as many
12	affordable units, as deeply affordable units and
13	[crosstalk]
14	CHAIRPERSON LEVIN: Understood
15	COMMISSIONER TORRES SPRINGER: homeless
16	set-aside.
17	CHAIRPERSON LEVIN: I just don't
18	understand why an MIH project that has a
19	community preference as they all do would
20	not have the ability to have the same requirement
21	that HPD established in the prior 421-a on a
22	current MIH. If there's a community preference
23	you did it before on old 421-a's; you should
24	be able if there's I don't understand what
25	prevents HPD from saying that 50 percent of

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 78 2 community preference units should go to people 3 that are formerly homeless [background comment] 4 in an MIH project. 5 COMMISSIONER TORRES SPRINGER: And so 6 what... 7 CHAIRPERSON LEVIN: Because there will be a lot of MIH projects. 8 9 COMMISSIONER TORRES SPRINGER: Ι understand the question, and part of the answer 10 11 goes back to our conversations with the community and with the City Council about the community 12 13 preference and to whom and how those units are 14 distributed. For every thought that the set-15 aside should also apply to homeless households, 16 we also hear feedback; we want to make sure 17 they're made available to ... [crosstalk] 18 CHAIRPERSON LEVIN: Because I ... 19 COMMISSIONER TORRES SPRINGER: as many 20 community residents as possible [inaudible] more 21 than... [crosstalk] 2.2 CHAIRPERSON LEVIN: I would say that they 23 should come out of the general population and not the community preference. I mean community 24 25 preference is right now being litigated in

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 79
2	federal court, so I don't even know if community
3	preference will stand the test of time, but even
4	if it doesn't stand, that should come out of
5	somewhere; there should be a homeless set-aside
6	in MIH, and if we have to legislate that, I mean
7	we'll explore that, but that should be I don't
8	understand why that's not within the jurisdiction
9	of HPD to impose.
10	COMMISSIONER TORRES SPRINGER: Okay. I
11	got it. [background comments]
12	[pause]
13	CO-CHAIRPERSON WILLIAMS: Sorry. Thank
14	you so much, Commissioners. I too want to just
15	do some broader stuff first, but first I just
16	want to mention I think it was in Commissioner
17	Banks' hearing [sic] 70 percent of the shelter
18	system census now consists of families and 34
19	percent of the families with children have an
20	adult who is working; at the same time, domestic
21	violence is a major driver of homelessness, with
22	30 percent of the families with children in the
23	DHS shelter system having a history of domestic
24	violence. I want to make sure we put that on the
25	record and wanted to highlight that for folks who

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 80 watch this at home -- a lot of them do, actually, 2 3 it's surprising. But I... [background comment] 4 yeah. But I want to make sure we say that, 5 because there seems to be some misconception of what homeless means and who homeless people are 6 7 and who gets affected, so I just wanted to make sure that we had that on the record and clarified 8 9 and highlighted, abundantly. I do have a few questions. My first one 10 11 -- I always try to figure out why we seem to have 12 two different plans -- one for homelessness and 13 one for housing -- we have two different 14 commissioners; two different deputy mayors who 15 seem to be traveling kind of along each other when it seems to me they should be combined, so 16 17 can you just help me understand the thought 18 process behind it? 19 COMMISSIONER BANKS: Well one thing I 20 want to just say at the outset is; the Turning 21 the Tide plan incorporates the Housing New York 2.2 plan, and I know Council Member Levin recently 23 was looking at it; there's a whole chapter on permanent housing that references the resources 24 25 that HPD is providing to us in order to deliver

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 81 2 that plan, including supportive housing, 3 including the housing for seniors of which we've got more than 2,000 seniors in our system now, 4 the 421-a units, and so there's a joint approach, 5 a joint plan; we meet, the commissioner level and 6 7 our staff level once a month; we are on the phone 8 constantly, including all day Friday. So I think 9 you may see two different agencies, but you see a very collaborative effort together. 10 COMMISSIONER TORRES SPRINGER: 11 And if I 12 could just add, Chair Williams, the Turning the Tide Plan is the one unified vision; all of the 13 14 strategies and an entire chapter of Turning the 15 Tide relate to all of the different programs that 16 are under HPD's purview, which we've been 17 implementing with much speed and with a lot of 18 urgency -- 6,500 units financed to date -- that 19 is a clip that has gotten faster in every year 20 since the start of the Administration. And so 21 while the physical documents might seem like two 2.2 different things; we're not just traveling side 23 by side; we're, you know, traveling hand in hand, because in order for the Turning the Tide Plan to 24 realize its full potential, the Housing New York 25

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 82 2 plan has to work alongside it, and in fact, the 3 coordination is constant and we're always looking 4 to find better ways to deepen our work. 5 CO-CHAIRPERSON WILLIAMS: So for clarity, you're saying there's one plan and it's Turning 6 7 the Tide; is that correct? COMMISSIONER TORRES SPRINGER: 8 That is 9 the one unified vision for preventing homelessness and for addressing homelessness that 10 11 includes in it all of the Housing New York strategies that are relevant to that mission. 12 13 CO-CHAIRPERSON WILLIAMS: Okay. And why 14 do we need two commissioners and two deputy 15 mayors? Particularly the deputy mayor level, I don't understand that; it seems if we're 16 17 coordinating this ... [background comment] Okay. 18 I'm trying to understand why we need that for one 19 unified vision. 20 COMMISSIONER TORRES SPRINGER: Well... and I'll start and the Commissioner can answer. 21 2.2 While there are two deputy mayors, the 23 coordination between them is also as robust as it is between us, and I think the other point is 24 25 that tackling homelessness is not just the work

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 83
2	of one agency or one deputy mayor; in order for
3	us to use all of the tools throughout the
4	Administration it requires everyone. Our work of
5	course is more intense, but having two deputy
6	mayors I don't think is a negative; in fact,
7	having two deputy mayors focused on this is
8	testament to how urgently we are trying to
9	address this need.
10	CO-CHAIRPERSON WILLIAMS: I hear what
11	you're selling; I'm not sure that I'm buying it.
12	[laughter, background comments] It just seems to
13	me, just from a management point of view,
14	coordination is better when it's streamlined, and
15	I think, thankfully, the Administration is now
16	talking about it more streamlined; I don't think
17	it was at the beginning, I think it's getting
18	there now, but my point of view is, particularly
19	two deputy mayors talking to two different
20	commissioners, it's just like unnecessary
21	bureaucracy [background comment] for one of the,
22	if not the most pressing issue that we have in
23	the city right now.
24	COMMISSIONER BANKS: I mean as you know
25	and there have been prior hearings on this

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 84 2 one of the significant management changes we made 3 was integrating the Human Resources 4 Administration and the Department of Homeless Services, after 20 years of having those be 5 separated during a 20-year period of time in 6 7 which homelessness increased 115 percent in the city; one of the findings of the [inaudible] last 8 9 year was to make that management change and to integrate the two agencies; we've fully completed 10 11 the integration earlier this year, and we think 12 that that's providing significant management reforms and the collaboration with HPD builds 13 14 upon that as well. 15 CO-CHAIRPERSON WILLIAMS: I just feel the 16 more we have a singular voice speaking about 17 homelessness and housing, it just joins the two 18 together, because very often we are talking about 19 it separately; even though you say there's one 20 document that includes all of them, it just seems 21 to be talking about it separately, that's just my 2.2 point of view, something I've been pushing; 23 hopefully you run that up the chain to figure out how to streamline it a little bit more. 24

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 85
2	I think also in Commissioner Banks'
3	testimony there was a great number of things that
4	have enhanced the service and assistance, you
5	listed a whole bunch of initiatives, which are
6	great; I think 80-90 percent of them germinated
7	from the City Council, so and I want to just give
8	a tap on the shoulder, pat on the back to the
9	City Council for what they have done. That I
10	also wanted to mention because a lot of it the
11	Administration comes through kicking and
12	screaming and I think we have been correct, since
13	I see them here in the testimony, which leads me
14	to a few more questions.
15	I just wanted to clarify, with the term
16	sheets, the set-asides are mandatory or they're
17	not mandatory?
18	COMMISSIONER TORRES SPRINGER: I would
19	characterize them as very strong guidelines which
20	we try to enforce in every which way and to the
21	extent, and we're certainly very hard on
22	development teams, and we essentially require
23	them to do it, and to the extent that those set-
24	asides are decreased, those are instances in
25	

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 86
2	which we have faced either significant community
3	and/or Council opposition or question.
4	CO-CHAIRPERSON WILLIAMS: So I just want
5	to know if there's a legal terminology problem;
6	are you just [background comment] are you saying
7	it's not mandatory so there's some room to
8	negotiate?
9	[background comment]
10	MOLLY PARK: It's not a legal
11	requirement. When we, HPD, are in negotiations
12	with the development team, we do not have
13	internal negotiations that reduce those numbers.
14	When we are going through a public approval
15	process and it is a question of losing the
16	project in its entirety or adjusting the homeless
17	set-aside, which is unfortunately a situation we
18	have found ourselves in, we do on occasion adjust
19	that number.
20	CO-CHAIRPERSON WILLIAMS: Do you ever
21	make it zero?
22	MOLLY PARK: Not that I can think of, but
23	I, you know, hesitate to say never.
24	CO-CHAIRPERSON WILLIAMS: Is there
25	something preventing us from making it legally

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 87
2	mandated or you just want to have the continued
3	flexibility?
4	COMMISSIONER TORRES SPRINGER: Well we
5	want to have as many homeless set-aside units in
6	our projects. It's a question of continued
7	negotiations and discussions, frankly, with the
8	City Council, because each particular members
9	may, for a number of reasons and they've asked
10	to try to bring that number down so we, as a
11	policy matter, know what we want; we negotiate
12	hard with developers and so to the extent that it
13	comes down, it's because of the flexibility that
14	we want to make sure exists as part of the public
15	approval process… [interpose]
16	CO-CHAIRPERSON WILLIAMS: Sure.
17	COMMISSIONER TORRES SPRINGER: to get the
18	project done.
19	CO-CHAIRPERSON WILLIAMS: I just want so
20	what I'm understanding is; it's not a legality;
21	you just want to make sure flexibility is there;
22	part of that is some of us pushing back on the
23	negotiations.
24	COMMISSIONER TORRES SPRINGER: That's
25	part of it.

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE
1	COMMITTEE ON HOUSING AND BUILDINGS 88
2	CO-CHAIRPERSON WILLIAMS: Now,
3	thankfully, there's a lot of changes happening in
4	the housing plan; again, I'm going to pat some of
5	the City Council on the back for those changes we
6	continue to push; with the new term sheets that
7	are strongly recommended I think is helpful; it
8	also takes away some of the issues that we have
9	with member deference in terms of having nothing
10	in many projects. I'm going to continue to
11	hammer home; I don't understand why we didn't do
12	this in MIH, I think the discussion would've been
13	a lot of easier if we had a broader kind of
14	policy zoning change than trying to do it as
15	piecemeal. So can you please explain to me why
16	the Administration did not support something like
17	this that was suggested by many people in MIH
18	[background comment] and why you chose to do it
19	piecemeal now?
20	COMMISSIONER TORRES SPRINGER: Well I
21	wouldn't call it piecemeal; I'd say that we are
22	constantly trying to make the tools that we have
23	and policies that we have across our different
24	programs and in some ways it's like a little bit
25	of an alphabet soup; all of the programs that we

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 89 2 use and term sheets, but as aggressive as 3 possible in achieving our goals as it relates to 4 serving formerly homeless households, while at the same time maintaining building feasibility 5 and project feasibility. As you might recall, 6 7 Council Member, Mandatory Inclusionary Housing, 8 getting that through the public approval process 9 was a very long and complicated effort and so there were lots of differing opinions; at the end 10 11 of the day it passed and I know, because we've 12 spoken about this, that you have particular 13 concerns about the program, which I understand; 14 what I do know, at this point, is that we're 15 committed to making sure that that program is as 16 successful as possible and now have a tool where 17 we didn't before where any time housing is built, 18 any time there's a rezoning for growth, we can 19 now get affording housing; that is something that 20 we did not have before, it is a tool that is the 21 most powerful one that does not exist in other 2.2 cities, and so our goal is to, with both the 23 tools that we have today and with your partnership and support, continue to look for 24 25 ways where our work can be improved.

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 90
2	CO-CHAIRPERSON WILLIAMS: Just want to be
3	clear so we didn't do exactly what we're doing
4	now in the term sheets, piecemeal, in a more
5	holistic zoning practice because you didn't
6	believe it would pass City Council?
7	COMMISSIONER TORRES SPRINGER: No, no,
8	no; I was talking if there is something
9	specific that you wanted to that [inaudible]
10	part of the question [crosstalk]
11	CO-CHAIRPERSON WILLIAMS: But MIH very
12	specific [sic] the reason I voted against it
13	was 'cause I thought we should mandate
14	[background comment] a certain amount of
15	affordability in every project [background
16	comments] that was being rezoned; it seems that
17	we're doing that more piecemeal now, particularly
18	with the term sheets change. Why didn't we do
19	that when we were pushing for MIH?
20	COMMISSIONER TORRES SPRINGER: I see the
21	question. So the addition of the \$1.9 billion in
22	the City capital budget and the changes to the
23	term sheets were made after we had a couple of
24	years, two and a half years of progress with the
25	new programs to make sure that they can work,
	ll de la constant de

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 91 2 that they are the types of programs that 3 development teams are going to use and we can get 4 the housing built. Having two and a half years 5 of that progress under our belts, we essentially doubled down on the commitment. And so I think 6 7 the point is, it's not that we're doing 8 piecemeal, but we really have realized -- and the 9 previous administration may have taken the tact -- that the housing plan is not a static document 10 11 and we have to continually evolve, we have to 12 adapt it to changing environment and we have to 13 double down on the parts that work and rethink 14 the parts that don't, and so it's not piecemeal, 15 in my opinion; it's a reflection of us adjusting 16 to different realities on the ground. 17 CO-CHAIRPERSON WILLIAMS: It sounds like some of us on the Council and some of the 18 19 advocates who were chastised for pushing these 20 things just had I guess two and a half years more vision than the Administration and that's 21 2.2 unfortunate because all the things we're talking 23 about were being talked about two and a half

projects and units to address the housing crisis,

24

25

years ago and we've lost two and a half years and

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 92 2 and I don't want to see that happen again. It's 3 similar with the numbers for the housing plan, as 4 everybody said they weren't at the right numbers; 5 we need to push and it seems like we're pushing now, but again, we lost years and so I hope it's 6 7 going forward instead of chastising the folks who 8 are pushing, because we have to push at the times 9 when it's more tense, 'cause obviously we do collaborate and we push things forward and we 10 11 have some good successes, and when it starts to 12 get tense, there's a lot of push-back on us, 13 those who are trying to voice opinions that we're 14 not where we need to be, and on advocates that 15 are often shown to be unreasonable. And the 16 things that we were asking for then were very 17 reasonable because we're doing them now and it's just a frustrating thing to watch happen as I see 18 19 the housing and the homelessness crisis just 20 getting worse. 21 In terms of the set-asides, I'm actually

22 open to it; I know some of the advocates may 23 disagree, but I think we do need some of the 24 flexibility you're discussing in the term sheets, 25 but I just wanted to understand the legality of

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 93 2 it; I think each member should have some ability 3 to negotiate, I just don't think it should be 4 zero, so there should never be zero in terms of the set-asides, particularly when it comes to 5 low-income and/or homeless. 6 7 With the housing plan, I think I heard 8 you say the new housing plan has 25 percent low 9 and very low-income [inaudible] ... [crosstalk] COMMISSIONER TORRES SPRINGER: Extremely 10 11 low and very low-income. 12 CO-CHAIRPERSON WILLIAMS: Okay, so that's 13 very low and extremely low -- VLI and ELI. COMMISSIONER TORRES SPRINGER: 14 That's 15 right. CO-CHAIRPERSON WILLIAMS: The population, 16 17 however, is 41.4 percent in those categories; why does the number not match the population? 18 19 COMMISSIONER TORRES SPRINGER: I'll say a 20 few things. The housing plan is meant to address the needs of families and individuals at 21 2.2 different income bands. With extremely low and 23 very low, the target is 25 percent, but the reality is that since the start of Housing New 24 25 York, more than 30 percent of production has been

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 94 2 for ELI/VLI, and in the last fiscal year it was 3 over 40 percent and so we are exceeding the goals 4 that we have established and our hope is to continue to do that with the balance of the plan. 5 I'd remiss, however, if I didn't mention that in 6 7 order to ensure that it's a plan that meets the 8 needs of New Yorkers across the income spectrum 9 we're deeply committed to ELI/VLI, [background comment] but the plan also has to make room, and 10 11 it does so in we believe a modest way, for moderate and middle income families. 12 The types 13 of families -- for instance, you can have a two-14 person household, each making the minimum wage, 15 right, at full-time, and they are above 30 percent of AMI. You have families who are --16 17 could be a firefighter and a teacher or a police 18 officer and a nurse; these are families who feel 19 like the New York that they helped build are 20 slipping away from their fingertips, and so while 21 we are deeply committed to ELI/VLI and we've 2.2 exceeded our target, we really are also of the 23 belief that the plan also has to serve families who are in just great of a need at different 24 income levels. 25

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 95
2	CO-CHAIRPERSON WILLIAMS: So I want to
3	make clear; I think the different income levels
4	need support, and I've always supported mixed-
5	income projects I'm actually sometimes
6	disappointed when projects are all at the lower
7	end, because I think we need to break up the
8	pockets of poverty in the city, but my question
9	is specifically: why are we not targeting a
10	product that meets who the city looks like? So
11	you've explained why we're targeting some of the
12	higher incomes, and I understand that, but if the
13	City now has 41.4 percent very low-income and
14	extremely low-income, why would the goals of the
15	housing plan not match that?
16	COMMISSIONER TORRES SPRINGER: Well in
17	terms of targeting a product, what I'll say is,
18	in part of the revision to our term sheets, all
19	of them now have significant percentages for 30
20	percent and 40 percent of ELI [sic], because like
21	you, we believe in having mixed-income projects
22	[inaudible] [crosstalk]
23	CO-CHAIRPERSON WILLIAMS: You mean, uh 40
24	percent of AMI?
25	

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 96
2	COMMISSIONER TORRES SPRINGER: That's
3	correct
4	CO-CHAIRPERSON WILLIAMS: Yeah.
5	COMMISSIONER TORRES SPRINGER: right,
6	extremely low and very low. We believe in having
7	mixed-income projects, and we are exceeding thus
8	far you mentioned the percentage is about 40 -
9	- we did more than 40 percent of extremely low
10	and very low last fiscal year [crosstalk]
11	CO-CHAIRPERSON WILLIAMS: But why not set
12	that as a goal?
13	COMMISSIONER TORRES SPRINGER: Because we
14	have to make sure that we are creating plans,
15	that we have a goal not just that we can achieve,
16	but we're also addressing and meeting the income
17	needs of different New Yorkers and also creating
18	buildings that are financially sustainable into
19	the future, and so we take great pains to make
20	sure not just that a building can be constructed,
21	but it has the type of economics that allow it to
22	be not just financially, but physically healthy
23	over the decades, because if not, it comes back
24	to the City and so our goal is 25 percent; we
25	

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 97
2	have exceeded it thus far and we're always
3	looking to do more.
4	CO-CHAIRPERSON WILLIAMS: And since this,
5	I was told, is one plan I would love for
6	Commissioner Banks to jump in any time as well
7	but it sounds like you're saying we're afraid to
8	set a goal we won't reach? I just again,
9	[background comments] if about just under 60
10	percent of the population no, let me just keep
11	at this if 41.4 percent of the population is
12	where the largest need is, why does the housing
13	plan not match that need? The goal that we're
14	saying we want to achieve just percentage-
15	wise, not even a number, 'cause we can talk about
16	the number, but percentage-wise we're starting
17	off with the wrong target. So we can have a
18	discussion, if we set a target and figure out why
19	we didn't meet it, but I'm always upset if we're
20	setting a target that doesn't even match what the
21	problem is; how do we then solve the problem?
22	[background comments]
23	COMMISSIONER TORRES SPRINGER: Well we
24	don't think that setting the target, the 25
25	percent and it has been increased since the

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 98 2 beginning of the housing plan -- we believe is 3 the one that allows us to reach as many as we 4 can, given the resources that we have, that solves for building feasibility, and it's also 5 important to remember that serving the most 6 7 vulnerable extremely low and very low-income 8 tenants does not stop and start with just the 9 production programs and so you really have to view it, in my opinion, as part of the larger set 10 11 of tools that the City, with the partnership of 12 the City Council, has implemented over time to 13 start really balancing the equation in favor of 14 extremely low and very low-income families; it 15 includes the two years of rent freeze, it 16 includes legal services, it includes all of the 17 work that we do on the enforcement side to ensure 18 better housing conditions and so while I 19 understand your question about the goals ... 20 [crosstalk] 21 CO-CHAIRPERSON WILLIAMS: I wanna stop there for a second ... 2.2 COMMISSIONER TORRES SPRINGER: 23 it's one of many tools to help this community... [interpose] 24 25

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 99 2 CO-CHAIRPERSON WILLIAMS: So the Housing 3 New York plan or the Turning the Tide plan does 4 not incorporate all the tools that we have 5 available; is that what you're saying? COMMISSIONER TORRES SPRINGER: Well 6 7 everything that I mentioned is actually both in the Turning the Tide plans as well as the Housing 8 9 New York plan. CO-CHAIRPERSON WILLIAMS: So then the 10 11 targets I'm talking about should the tools you 12 just mentioned. COMMISSIONER TORRES SPRINGER: Well the 13 14 targets that we set are for projects that we had 15 financed and so these serve... [crosstalk] 16 CO-CHAIRPERSON WILLIAMS: So these 17 [inaudible] only for new construction financed? COMMISSIONER TORRES SPRINGER: Or 18 19 preservation. Or preservation... [crosstalk] 20 CO-CHAIRPERSON WILLIAMS: Okay, so I 21 thought they were preservation. 2.2 COMMISSIONER TORRES SPRINGER: Yeah, 23 they're preservation. 24 CO-CHAIRPERSON WILLIAMS: I just want to be clear... 25

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 100 2 COMMISSIONER TORRES SPRINGER: Yeah. 3 CO-CHAIRPERSON WILLIAMS: so the 25 4 percent is for the entirety of the plan preserved and being built? 5 COMMISSIONER TORRES SPRINGER: Correct. 6 7 CO-CHAIRPERSON WILLIAMS: But part of that plan, you just said, includes the tools you 8 9 just mentioned -- the code enforcement, the rent freezes -- [background comment] if they're 10 11 included in that plan, then I'm assuming they're 12 part of that 25 percent. COMMISSIONER TORRES SPRINGER: 13 That 14 accounts specifically for projects that we 15 finance; the way to look at the other categories [background comment] are people that we serve and 16 17 that number is quite significant -- as I 18 mentioned, given the reach of the rent freeze, 19 [background comment] the two years worth of rent 20 freeze, and all of the legal services [inaudible]... [crosstalk] 21 2.2 CO-CHAIRPERSON WILLIAMS: I see; this is 23 only where you're touching with dollars. 24 25

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 101
2	COMMISSIONER TORRES SPRINGER: Bricks and
3	mortar; think about them as the bricks and
4	mortar [crosstalk]
5	CO-CHAIRPERSON WILLIAMS: So where is the
6	plan that covers everything?
7	COMMISSIONER TORRES SPRINGER: Well so
8	both Turning the Tide and Housing New York
9	CO-CHAIRPERSON WILLIAMS: Turning the
10	Tide includes everything?
11	COMMISSIONER TORRES SPRINGER: Yes, it
12	does.
13	CO-CHAIRPERSON WILLIAMS: Does Turning
14	the Tide [background comments] have a percentage?
15	COMMISSIONER BANKS: No, both the I hear
16	what you're asking for, [background comment] the
17	Turning the Tide plan includes all the prevention
18	tools, all the tools to get people off the
19	streets, all of the tools to move people out of
20	shelter, ranging from the rental assistance
21	programs to the bricks and mortar programs; to
22	the after [inaudible] [crosstalk]
23	CO-CHAIRPERSON WILLIAMS: So we have a
24	major crisis that I don't although I… and I
25	accept that it stopped getting worse; I do put

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 102
2	the prior administration at more fault, but we've
3	got it now, right, so I do agree… [interpose]
4	COMMISSIONER BANKS: Absolutely.
5	CO-CHAIRPERSON WILLIAMS: that at least
6	it stopped going higher, but now it hasn't gotten
7	better, and so we're looking at the tools that we
8	have, which I think are good and they're fine and
9	I recommend them, but obviously not working to
10	push the tide down, and then you put a plan in
11	front that says there's only 25 percent of what
12	you're financing to meet 41.4 percent of
13	population and the need there and then say okay,
14	but we have the other tools, but those tools
15	aren't working anyway, so I'm trying to see what
16	we're doing to address it with some targeted,
17	some kind of focused goals, 'cause you've sent
18	out some goals.
19	COMMISSIONER BANKS: Let me just I want
20	to challenge a little bit on something you said,
21	[background comment] because I think you're right
22	to credit the Council and the partnership between
23	the Administration and the Council, but for the
24	40,000 people that stayed in their homes because

of legal services and rent arrears payments, it's

25

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 103 2 working for them. For the 71,000 people that 3 have moved out of shelter or avoid going in 4 because of rental assistance the re-housing 5 programs, it's working for them, and we're continually putting new pieces in place. The 6 7 supportive housing plan, the most ambitious plan that has existed ever, is something that was 8 9 announced that everyone knew was going to take two years to develop some of those initiatives. 10 11 So getting to a place where we've got a flat 12 census for the first time in a decade, is not where we want to be but it's reflective of the 13 14 fact that there are tools in place that are 15 working. The question you're posing to us is; 16 how do we build on that; how do we go further 17 than stabilizing and breaking the trajectory? 18 Well the Turning the Tide plan provided a number 19 of tools to go further and together the two 20 agencies are working to do that. 21 CO-CHAIRPERSON WILLIAMS: So one... and first of all, I will give the Administration and 2.2

23 the Mayor credit for just highlighting this and 24 pushing forward the plan; like I don't want to 25 discard that, Mayor Koch, as I mentioned, was the

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 104 2 last person to do that; we're doing it even 3 better, 'cause at least we're talking about 4 neighborhoods and Mayor Koch didn't, but to 5 challenge what you said, there's been a great tension between social workers and community 6 7 organizers for a long time -- social workers like 8 to mention the numbers of people that they've 9 been helping; community organizers like to talk about the power structure that needs to change to 10 11 help the masses of people, so I appreciate the 12 numbers that you put forward, but as a community 13 organizer in me, I'm very concerned when I see 14 targets that don't match the problem that we 15 have, and so I'm grateful that there are tools 16 there, but there are thousands and thousands of 17 people who are homeless and the crunch is getting 18 worse, lower at the bottom for people -- and by 19 the way, that doesn't even count the people who 20 are doubled and tripled up and so we don't even 21 have an accurate there, and so when I see a plan 2.2 that doesn't have the numbers, I'm saying we're 23 not where we need to be and we would push back four years ago -- I'm gonna change the numbers 24 25 again [sic] -- and my hope is that we can just do

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 105
2	this immediately now. We don't have… the plan is
3	not where it needs to be at this point in time
4	I haven't done a deep dive into 2.0, so I'm going
5	to hopefully do that, but I'm very concerned at
6	the outset, if we have 41.4 percent of the
7	population at the low and very low-income but
8	only 25 percent of what we're trying to produce
9	or preserve is at that number.
10	I know my colleagues have questions; I
11	have a whole bunch of other questions that I'm
12	gonna ask… [interpose]
13	CHAIRPERSON LEVIN: Thank you, yeah.
14	CO-CHAIRPERSON WILLIAMS: so I will pause
15	and let my colleagues jump in. Oh, we were
16	joined by Council Member Espinal and Council
17	Member Gibson.
18	CHAIRPERSON LEVIN: Mr. Chair, before I
19	turn it over to Council Member Grodenchik, I just
20	have one… one question I just want to be able to
21	get to before turning it over to Barry. How many
22	units do you project each year will be able to go
23	families exiting the shelter system, so how many
24	units within HPD development?
25	

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 106 2 COMMISSIONER TORRES SPRINGER: Based on 3 what we have seen -- just give me one second --4 So we have Housing New York to date 4,500 5 placements... [interpose] CHAIRPERSON LEVIN: From the shelter 6 7 system? 8 COMMISSIONER TORRES SPRINGER: correct, 9 and approximately 1,200 of those are not 10 supportive and therefore are more likely to be for families and so that's what we've seen thus 11 12 far in terms of Housing New York; as more of 13 these projects come online I expect that number 14 to get bigger over time. 15 CHAIRPERSON LEVIN: So 1,200 non-16 supportive units ... 17 COMMISSIONER TORRES SPRINGER: Thus far 18 under Housing New York. 19 CHAIRPERSON LEVIN: thus far, meaning 20 multiple... [interpose] COMMISSIONER TORRES SPRINGER: 21 Since 2.2 January 1, 2014. 23 CHAIRPERSON LEVIN: Since January of 2014. Okay. So that's not ... you know that's ... 24 25 [interpose]

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 107
2	COMMISSIONER TORRES SPRINGER: And that's
3	just… but to be very clear, those are just the
4	HPD programs and Commissioner Banks… [crosstalk]
5	CHAIRPERSON LEVIN: I understand we
6	'cause I've had [background comment] Commissioner
7	Banks go over the CITYFEPS, LINC, SEPS move-outs,
8	you know
9	COMMISSIONER TORRES SPRINGER: Right.
10	CHAIRPERSON LEVIN: so we know all of
11	those… [crosstalk]
12	COMMISSIONER TORRES SPRINGER: Right.
13	CHAIRPERSON LEVIN: but of the so I mean
14	'cause this is important, this is 'cause
15	supportive housing is in large part, that's its
16	own initiative; it's the 15/15 or it was the
17	NY/NY's, you know did that in large part… do they
18	exist they're going to continue to exist, you
19	know the supportive housing plans are a priority
20	unto themselves, right, so when we're talking
21	about what HPD's doing to address the two-thirds
22	of the people that are in shelter, the 40,000
23	people that are in a family setting, in the last
24	four years only 1,200 move-outs into an HPD unit.
25	

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 108 2 COMMISSIONER TORRES SPRINGER: And to put 3 that into context, so those are precisely the 4 types of projects, right; they're not supportive, that we are in the future going to achieve more 5 of because of the new term sheet changes that 6 7 we've made, right? And those are... [crosstalk] 8 CHAIRPERSON LEVIN: So that will 9 accelerate? COMMISSIONER TORRES SPRINGER: That's 10 11 right. And for each of these -- we're financing 12 at a faster clip than we ever have before 13 [background comment] and the construction 14 timeline for each of our projects is two to three 15 years. But those units, the ones that are specifically new construction and for families, 16 17 those are precisely the types of projects for 18 which that percentage, [background comment] as we 19 go through the public approval process, is too 20 often a source of... [interpose] 21 CHAIRPERSON LEVIN: I... I hear ya ... 2.2 COMMISSIONER TORRES SPRINGER: too much 23 opposition... [crosstalk] 24 CHAIRPERSON LEVIN: I hear you. 25

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 109 2 COMMISSIONER TORRES SPRINGER: and which 3 we will really need your help and every member of 4 City Council ... 5 CHAIRPERSON LEVIN: Of course. COMMISSIONER TORRES SPRINGER: to help 6 7 make sure we're pushing up as much as we can. 8 CHAIRPERSON LEVIN: And what is the 6,500 9 units; that is ... COMMISSIONER TORRES SPRINGER: That is 10 financed to date. 11 12 CHAIRPERSON LEVIN: Financed to date ... COMMISSIONER TORRES SPRINGER: Both new 13 14 construction and preservation of formerly 15 homeless... [crosstalk] 16 CHAIRPERSON LEVIN: So of those, a lot of 17 those are preservation ... 18 COMMISSIONER TORRES SPRINGER: So 2,500 19 are supportive housing and [background comment] 20 the balance are what we call general population. 21 CHAIRPERSON LEVIN: Okay. But those are 2.2 move-outs or those are people that are preserved 23 in place? COMMISSIONER TORRES SPRINGER: Those are 24 25 projects for which we have closed on financing

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 110 2 and if it's new construction, it's going to take 3 a couple of years before we're able to move 4 people in and for preservation, that's where upon 5 turnover we get the percentages that we were talking about before. 6 7 CHAIRPERSON LEVIN: So the turnover and 8 the new construction together, to date, 1,200? 9 COMMISSIONER TORRES SPRINGER: That is 10 correct. 11 CHAIRPERSON LEVIN: Okay. 12 COMMISSIONER TORRES SPRINGER: That's 13 right. 14 CHAIRPERSON LEVIN: Okay, because that, 15 if the ... Right, I mean, you know frankly, that's 16 an underwhelming number, right; we have to ... that 17 has to be... [crosstalk] 18 COMMISSIONER TORRES SPRINGER: Oh I agree 19 and so being able ... 20 CHAIRPERSON LEVIN: So I think ... I think ... 21 yeah... 2.2 COMMISSIONER TORRES SPRINGER: to work on 23 those projects where we can get higher percentages of the term sheets, working with the 24 25 City Council, would be much welcome on our part.

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 111
2	CHAIRPERSON LEVIN: I think it starts
3	with use setting a goal of 15 percent of the
4	affordable units of the 300,000; 15 percent
5	(45,000) should go to people exiting the shelter
6	system. So I think that's where we need to… that
7	would be a good place to start, because we're
8	ahead of schedule on the overall picture, right,
9	we're ahead of schedule and that's why we're
10	doing 300,000 and not 200,000, so that we're
11	ahead of schedule, but we're behind on this
12	component we should be aggressive and we
13	should say HPD and the developers that are
14	contracting with HPD and the MIH developers that
15	are getting an MIH bonus through HPD, they…
16	[background comments] we should be hitting 15
17	percent of affordable units; of those 300,000,
18	45,000 should be going to families and
19	individuals moving out of the shelter system, so.
20	[background comments]
21	COMMISSIONER TORRES SPRINGER: I
22	completely understand your [interpose]
23	CO-CHAIRPERSON WILLIAMS: I just it
24	seems that there's a fear of aiming high with
25	these numbers and these goals and we want to just
	N

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 112
2	help you get over that fear, [background comment,
3	laughter] because so you know I'm running for
4	Speaker in the body conventional wisdom says
5	I'm a long shot I won't get there if I don't
6	aim it, definitely, I could lose; that's okay too
7	and so I think it should be okay not to reach it,
8	but if we don't have it set properly, we won't
9	reach it for sure and [background comments] and
10	SO
11	COMMISSIONER TORRES SPRINGER: No, I
12	understand; I do want to reiterate that we
13	believe that there are specific tools that we've
14	been using to house formerly homeless households.
15	Ultimately, however, the strongest tool we have
16	as a city, not just today but into the future, is
17	to build as many affordable units as we can;
18	that's [background comments] why we accelerated
19	the 200,000; it's why we added another 100,000,
20	[background comments] and so I want to make sure
21	that that effort does not get lost as we continue
22	to talk about how we can make sure our work is
23	effective as possible in serving formerly
24	homeless households.

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 113
2	CHAIRPERSON LEVIN: Okay, we'll turn it
3	over to Council Member Grodenchik. [background
4	comment] Yeah. [background comments]
5	COUNCIL MEMBER GRODENCHIK: Good
6	afternoon; it's almost good evening, but I'll say
7	good afternoon… [crosstalk]
8	CHAIRPERSON LEVIN: We're gonna do five
9	minutes and then have a second round.
10	COUNCIL MEMBER GRODENCHIK: If I'm here
11	five minutes, you can… you can take me out.
12	Good afternoon, Commissioners; it's
13	always good to see you. I am not running for
14	Speaker I'm even a longer shot than you are.
15	[laugh] [background comment] I have a couple of
16	questions which I don't expect answers to today;
17	however, I would like answers on paper sent to my
18	office, I would greatly appreciate that from both
19	of you. My first question, Commissioner Banks
20	I've known you longer can you tell me where
21	people who are entering the shelter system are
22	coming from? We started this conversation at a
23	hearing I think it was in the spring or the
24	summer and at that point you had indicated to
25	me that 30 percent were coming from domestic

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 114 2 violence situations, 11 percent from evictions, 3 and that still left 59 percent; we never quite 4 finished that, so I would appreciate from your office that information and because we live in an 5 era of fake news and we see tremendous numbers 6 7 being thrown about without any matter of 8 accountability; I read this morning -- nothing to 9 do with your two agencies -- that we're spending \$230,000 a year for every person that's 10 11 incarcerated at Rikers Island, which seems to me 12 just mind-blowing; we could send them on cruises 13 around the world for a lot less for a whole year 14 than that and it concerns me, and I'm sure it 15 concerns you as well and the other members of 16 these two committees, that the numbers that we 17 see sometimes, whether it's in the press or on 18 blogs or wherever we may see them, are not 19 So Commissioner, I would appreciate if accurate. 20 you could get me those numbers on where people --21 assuming that we're not in violation of any 2.2 state, federal or local regulations -- and 23 telling me that information, and if we are, I would appreciate your letting me know that. 24

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 115
2	COMMISSIONER BANKS: Well I can help you
3	now
4	COUNCIL MEMBER GRODENCHIK: Oh, that's
5	even better… [crosstalk]
6	COMMISSIONER BANKS: But say
7	COUNCIL MEMBER GRODENCHIK: it will cut
8	into my five minutes though; I don't have
9	COMMISSIONER BANKS: Okay. But 30
10	percent of the families with children seeking
11	shelter come with a history of domestic violence;
12	that doesn't mean they're coming immediately,
13	fleeing an abuser; it means that they have a
14	history. Currently, as a result of legal
15	services programs and the rent arrears programs
16	of people coming directly out of evictions or
17	within the past year and eviction, is about 11
18	percent. The remainder of the people are coming
19	for the reasons that I testified to earlier,
20	which is the gap between rents and income;
21	they're not coming because they got evicted,
22	they're coming because they can't afford housing;
23	they're coming because of the affordability
24	crisis; they may have been doubled up at some
25	point in time but can't get housing. I can give

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 116 2 you a little bit more granularity, but I wanted 3 for the record to make that point, that the 4 percentage of people coming to us reflects the data that I gave during my testimony about 5 [inaudible]... [crosstalk] 6 7 COUNCIL MEMBER GRODENCHIK: That's a huge 8 percentage, 59 percent; I mean it's immense ... 9 [crosstalk] COMMISSIONER BANKS: Well there have 10 11 been... there's a lot of people that are not in 12 current apartments; they may have lost their 13 apartments years ago. There was an IBO study not 14 so long ago which talked about a whole range of 15 evictions in Brooklyn that happened a long, long 16 time ago, and we are simply focused on making 17 sure that that doesn't happen to new sets of 18 families, which is the reason why we put in 19 additional [inaudible]... [crosstalk] 20 COUNCIL MEMBER GRODENCHIK: I appreciate 21 that. Can you get, in a response to me on paper 2.2 [background comment] a bit more granular, because 23 [background comment] we're leaving out almost 60 percent of where people have been coming from, 24 which I think if we knew where they were coming 25

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 117 2 from, at least to my satisfaction; I don't know 3 if everybody else is concerned about that, but to my satisfaction, it might help me to better 4 understand where this is. 5 COMMISSIONER BANKS: Although again, I 6 7 don't want to put too fine a point on it; there 8 are people that are typically on our caseload and 9 they can't afford housing. COUNCIL MEMBER GRODENCHIK: Okay. 10 I mean 11 that may be one of the numbers that you put down, 12 one of the sets of data. 13 I would also appreciate -- not now, 14 'cause I only have five minutes -- but the exact 15 amount of money the City of New York is spending 16 on homeless services and where that money comes 17 from, whether it's City tax dollars, State tax 18 dollars or Federal tax dollars, because those 19 numbers also seem to wildly -- they go back and 20 forth like a pendulum, depending on who's doing 21 the reporting, so I would appreciate that from 2.2 you. 23 And Commissioner Torres Springer, I think part of what we're trying to do here today is so 24

25

overwhelming; I grew up in NYCHA and my mother

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 118 2 was disappointed 'cause she didn't get NYCHA in 3 the Bronx; I'm not disappointed because my life, 4 as I knew it I love it, and I may not have even 5 been born if my parents had stayed in the Bronx; they met at the Pomonok Houses over 60 years ago 6 7 and while we're no longer there, that lives on in 8 my and my friends to a great deal. So the 9 question I have for you, as I posed to Commissioner Banks, I would appreciate from you 10 11 and your staff the exact amount of monies, 12 because I know it's not just about spending money 13 on housing, it's about spending money, as you and 14 Commissioner Banks have said in your testimony, 15 for eviction prevention services and all the 16 other kind of services that the City of New York 17 provides to people.

18 The other thing is -- and I don't know 19 how you quantify this, and maybe Mr. Chairman and 20 -- wherever Mr... Mr... oh right behind me -- maybe 21 we need to have, with Mr. Torres, [bell] a three-2.2 part hearing including NYCHA, because NYCHA is 23 such a huge part of our fight to provide people with decent, affordable housing -- we're talking 24 25 about maybe 600,000 people; that's an estimate

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 119
2	I've seen over the years that live in NYCHA. So
3	that's my two cents, but I would greatly
4	appreciate that; you can contact my attorney, who
5	I don't think he's here, maybe he's outside;
6	maybe he's sleeping somewhere, but you here,
7	Steve? No, he's not here. But
8	bgrodenchik@council.nyc.gov; I would appreciate
9	that information. I thank you for your time and
10	I thank you for your great efforts on behalf of
11	the people of the City of New York.
12	[background comment]
13	CO-CHAIRPERSON WILLIAMS: Thank you.
14	Council Member Salamanca and Council Member
15	Gibson.
16	COUNCIL MEMBER SALAMANCA: Thank you,
17	Mr. Chair. Good afternoon. A few questions in
18	terms of the homeless set-aside. In the City of
19	New York we have over 60,000 homeless families
20	but yet last week in my committee that I'm the
21	chair of, Subcommittee on Planning, Dispositions
22	and Concessions, we were going over the Bedford
23	Armory project; not one unit set aside for
24	homeless families. I know that's an EDC project,
25	but how can you, Commissioner of DHS and HRA, and

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 120
2	you, Commissioner of HPD, who are constantly on
3	every project that I do in my council district,
4	telling me that I have to have a homeless set-
5	aside, but in the Bedford Armory project you're
6	allowing million dollar condos in a homeless set-
7	aside? That's my question.
8	COMMISSIONER BANKS: I mean I think as
9	you know, Council Member, I run an agency serving
10	three million people who receive a whole range of
11	benefits; I'm very focused on that and will
12	certainly take back your concerns to the agencies
13	that are doing that project [crosstalk]
14	COUNCIL MEMBER SALAMANCA: No, but my So
15	it is very specific, EDC seems that they have
16	their own funding and they don't get any funding
17	HPD; they can just build, and we're talking about
18	a project that's on City land, [background
19	comment] City land, and so I am just… you know, I
20	just don't understand how can the Administration
21	speak about a homeless set-aside, you know again,
22	every project that comes through my council
23	district, you know you're telling us that there
24	has to be a homeless set-aside, but I'm just
25	hearing now, Commissioner, that that is not

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 121
2	mandatory, but yet there's other projects
3	throughout the City of New York, many more
4	affluent communities, and there's no mandate for
5	a homeless set-aside; I just don't understand.
6	Commissioner, in terms of the cluster
7	sites, can you explain where we are with cluster
8	sites? I know that you've been shutting down,
9	closing cluster sites in the City of New York;
10	can you give… do you have numbers; where are we
11	from when you made that announcement; how many
12	cluster sites have you shut down in the City of
13	New York and how many in the borough of the Bronx
14	and how many in my council district?
15	COMMISSIONER BANKS: I can give you some
16	of that
17	COUNCIL MEMBER SALAMANCA: Yeah.
18	COMMISSIONER BANKS: I can't give you all
19	the granularity; we'll follow up with that. At
20	the time of the announcement, there were
21	approximately 3,600 cluster units in use; we have
22	closed, meaning we have gotten out of them
23	entirely more than 1,000, so about 30 percent of
24	them have been vacated; we can get you specific
25	

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 122
2	council district information on that as a follow-
3	up to the hearing.
4	COUNCIL MEMBER SALAMANCA: Have you
5	opened up any new cluster sites?
6	COMMISSIONER BANKS: No, we have not.
7	COUNCIL MEMBER SALAMANCA: You have not?
8	COMMISSIONER BANKS: No, we have not.
9	COUNCIL MEMBER SALAMANCA: So have you
10	converted buildings where more than 50 percent of
11	the building is occupied as a cluster site; have
12	you converted those buildings into shelters?
13	COMMISSIONER BANKS: Yes. As we said in
14	[interpose]
15	COUNCIL MEMBER SALAMANCA: How many of
16	those have you converted?
17	COMMISSIONER BANKS: I'll explain to you
18	in a moment. As we said in the original
19	announcement in January of 2016, again in April
20	of 2016 and in the plan, the Turning the Tide
21	plan, we said that we would evaluate units to see
22	whether or not we can convert them to permanent
23	housing that requires the landlord to be
24	willing to work with us; we would evaluate units
25	to vacate based upon conditions and we would

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 123 2 evaluate units to convert to shelters if they 3 could provide high-quality shelter. Out of the 4 3,600 units we found 10 buildings with approximately 300 units that we thought would 5 make appropriate high-quality shelter, and as we 6 7 transparently said we would do, we have now 8 proceeded to convert [inaudible]... [crosstalk] 9 COUNCIL MEMBER SALAMANCA: And what was your notification to the local Council Member and 10 11 community board when you converted these 12 buildings into permanent shelters? 13 COMMISSIONER BANKS: If I could just 14 So approximately 200 of the units have finish. 15 been converted and we will be doing the fair 16 share notification that we need to do. There was 17 a recent contracts hearing in which a number of 18 the cluster buildings were swept up in a public 19 focus; most of those buildings are cluster close-20 downs -- we needed to replace the providers that 21 were running those units -- Housing Bridge and 2.2 others that we thought were not adequate and not 23 appropriate providers and we've consistently -- I think you've been supportive and I appreciate it; 24 we've eliminated a number of shelter providers, 25

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 124 2 particularly in the cluster area, and as part of 3 that process there were a number of contracts, publicly there, that we're closing down. 4 There are very few other buildings that we would 5 consider to use for shelter; I said out of 3,600 6 7 units, at it's high point at most 300 that we would use, and we'll continue to evaluate that 8 9 and communicate with you if there any more that could be in your district for that usage. 10 11 I wanted to say [bell] one thing about 12 your legislation, which I think I said in my 13 testimony -- I know you were tied up with 14 something else -- we want to work with you on 15 both of these bills; we think that there is a way to do both pieces of legislation; there is some 16 17 concern about the cluster legislation as 18 currently written that it requires certain data 19 and certain information that we don't have. We 20 do provide a periodic report to the Comptroller's 21 Office about our cluster close-down plans and we 2.2 are interested in working with you and the 23 Committee to come up with language that would work and be consistent with what we've been doing 24 25 for the Comptroller's reporting.

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 125
2	The other bill look, you and I were in
3	that apartment with the Mayor that night, just a
4	horrible, tragic accident, and you know, you
5	can't be a human being, let alone a parent, as I
6	know you and I are, to have been in that room
7	that night we want to work with you on that
8	piece of legislation to make sure that the
9	obligation that is there for us is one that's
10	consistent with some of our State Office of
11	Temporary Assistance and Disability assistance
12	obligations, but I do agree with you to have
13	ultimate codification; this is something that we
14	will work with you on to accomplish.
15	COUNCIL MEMBER SALAMANCA: Is the City
16	still doing business with BEDCO?
17	COMMISSIONER BANKS: We've eliminated
18	BEDCO from all the hotels; we prioritized getting
19	them out of clusters; we are still winding down
20	our final clusters with them; they had a handful
21	of freestanding shelters; we have been in the
22	process of transferring their shelters to other
23	operators; we conducted solicitations in order to
24	find replacement providers, and we are continuing
25	

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 126
2	on that path because we think that's the path
3	that makes sense.
4	COUNCIL MEMBER SALAMANCA: And how many
5	cluster sites is BEDCO still operating?
6	CO-CHAIRPERSON WILLIAMS: Council Member.
7	COMMISSIONER BANKS: I'll have to get you
8	that information, but they're on a close-down
9	plan; they're not on a continue operation plan,
10	they're on a close-down plan.
11	COUNCIL MEMBER SALAMANCA: Alright, thank
12	you.
13	COMMISSIONER BANKS: And they've already
14	been eliminated from the hotels.
15	CO-CHAIRPERSON WILLIAMS: Thank you,
16	Council Member. Council Member Gibson.
17	COUNCIL MEMBER GIBSON: Thank you very
18	much, chairs, Chair Levin and Chair Williams.
19	Good afternoon, Commissioners; it's great to see
20	you. And first I want to thank you obviously for
21	the expansion of Homebase, for the tremendous
22	work that we've successfully done on Right to
23	Counsel, ensuring that families living below the
24	federal poverty level are able to access free
25	legal assistance to prevent evictions, an

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 127 2 incredible amount of work and certainly I applaud 3 you for all of efforts both DHS and HPD have been 4 doing, but certainly, while I am complimenting you, I also have to be very critical, and I'm 5 thankful that Council Member Salamanca talked 6 7 about BEDCO, because as I understand, BEDCO is 8 still in 1055 University in Highbridge, which are 9 clusters, and BEDCO needs to go ... COMMISSIONER BANKS: Right. 10 11 COUNCIL MEMBER GIBSON: so I want to make 12 sure in your phasing out, while we've dealt with 13 BEDCO in the commercial and hotels, getting them 14 out of the cluster units is critically important 15 for us and certainly for me because 1055 University has been a problematic building for 16 17 quite some time. 18 COMMISSIONER BANKS: We'll follow up with 19 you on that. We have eliminated their operation 20 of any of the hotels and we are on a plan to 21 eliminate their operation of clusters, and we 2.2 will look at that particular building. Μv 23 recollection is that that's a building that we've already got an alternative in place... [crosstalk] 24 25 COUNCIL MEMBER GIBSON: Okav.

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 128
2	COMMISSIONER BANKS: but I want to make
3	sure and I'll follow up with you on it.
4	COUNCIL MEMBER GIBSON: Okay. And then I
5	want to, while I'm still talking about cluster
6	and phasing out and obviously a large
7	concentration falling within the Bronx, and
8	certainly certain parts of the Bronx my
9	district, Fernando, Ralph, the west side of the
10	Bronx, and in the southern part of the borough
11	as you're looking to place many of these
12	families, I've said before that my primary goal
13	and our goal is to get these cluster families
14	into permanent housing; that should be number
15	one, but I recognize some families at the time
16	may not be ready for permanent housing and so I
17	understand, for those of us that represent areas
18	where we have a high number of clusters, I
19	understand some of those families may transition
20	into a shelter. What I've seen that's been going
21	on and I speak because I have an actual
22	example of a new building that I am talking to
23	the developers; they have been speaking and
24	working with HPD for a year now to build a new
25	building of 159 units of housing, but amazingly,

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 129 2 the majority of those units are going to be for 3 shelter families and not permanent housing. So 4 these types of conversations that the agencies are having with developers, it's really important 5 for me to make sure -- number one, I'm happy to 6 7 work with you because I think my, you know, 8 interjection and my intervention can really make 9 sure that the project is very fruitful. I am not a supporter or a fan of full-fledged shelters, 10 but instead I've worked with both agencies on 11 12 mixed-use. I take all my shelter families now 13 and I take more that are not coming from my 14 community, but I think it's really disingenuous 15 that communities like mine shoulder the burden of 16 a citywide problem; low-income and communities of 17 color historically have the most shelters in the 18 City of New York, but we don't make up the full 19 population of families in shelters. So I guess 20 my question is: with the number of cluster units 21 situated in certain districts, how are you best 2.2 putting those families into permanent housing in 23 their home community as best as you can? COMMISSIONER BANKS: Well I'll give you ... 24 25 [crosstalk]

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 130
2	COUNCIL MEMBER GIBSON: Does that make
3	sense?
4	COMMISSIONER BANKS: Yeah, it does make
5	sense… [crosstalk]
6	COUNCIL MEMBER GIBSON: Okay.
7	COMMISSIONER BANKS: and again, I want to
8	compliment you; I appreciate working with you on
9	the mixed-use building where we had a combination
10	of shelter and [inaudible] [crosstalk]
11	COUNCIL MEMBER GIBSON: Yes. Absolutely
12	and that's a great example.
13	COMMISSIONER BANKS: that was a model;
14	you were one of… [crosstalk]
15	COUNCIL MEMBER GIBSON: Uhm-hm.
16	COMMISSIONER BANKS: the first to work
17	with us on that; I really appreciate that you did
18	that. I mean all over the city we're moving
19	forward with opening shelter facilities to deal
20	with the fact that people who come into our
21	system come from all over, literally people from
22	every community board. I think you know we're
23	opening we recently opened a facility in a
24	community board that never had a shelter, up in
25	the Riverdale area, and we are doing that because

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 131 2 we want to give families with children an opportunity to keep their kids in the local 3 4 schools and people an opportunity to be near 5 their employment, and we're going to keep doing that all around the city; there are places that 6 7 have a lot of clusters and we are closing down 8 clusters, but we'll need some residual capacity 9 there. We have places where there are hotels that we'll be getting out of, but we'll need some 10 11 replacement capacity there. And in case you 12 know, we're in Crown Heights; we opened a number 13 of facilities to address the fact that there was 14 a need there. I mean at this point we've got 15 eight facilities that are already open in the last [bell] nine months since we have the plan 16 17 and another two that have been announced that 18 will be open shortly, so I think we'll keep 19 working with you and other electeds to make sure 20 that we are siting places where we can achieve 21 the goal we want, which is to give families the 2.2 opportunity to remain in their home communities. 23 COUNCIL MEMBER GIBSON: Right and I guess, as I close, Chairs, what my concern is in 24 25 moving forward is with any potential

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 132 2 opportunities to build new housing and new 3 construction, while we're looking at mixed-use we 4 really need to look at a majority of those units being for permanently affordable housing and not 5 majority for shelter families. That's always 6 7 going to be met with resistance no matter what 8 community you enter, but I think the message to 9 the local residents says, well if this is 100 units, at least 50 percent will go to permanent 10 11 families and permanent housing and then the other 12 50 could be for shelter families, but what I'm being told -- 70/30; that number doesn't work for 13 14 me, so I'm more of the half/half because it 15 recognizes that we're doing our part and we're 16 serving both populations, but not giving a full-17 fledged shelter in a lot of the new construction. 18 So I urge all of you -- certainly, I've been 19 working with you and I will not stop, because 20 this is about making sure that we have 21 permanently affordable housing opportunities for 2.2 families across the city. So I thank you for 23 your time; my time is up, but certainly looking forward to more work ahead. 24

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 133
2	COMMISSIONER BANKS: We'll follow up with
3	you on that particularly [crosstalk]
4	COMMISSIONER TORRES SPRINGER: And on the
5	particular building.
6	COUNCIL MEMBER GIBSON: Okay.
7	COMMISSIONER BANKS: we we don't we
8	don't know the facts [crosstalk]
9	COUNCIL MEMBER GIBSON: Your staff knows.
10	COMMISSIONER BANKS: Okay.
11	COUNCIL MEMBER GIBSON: You know I raised
12	the issue already. Thank you… [crosstalk]
13	COMMISSIONER BANKS: Okay.
14	CHAIRPERSON LEVIN: Thank you very much,
15	Council Member Gibson. I just have one more
16	question; then I'll turn it over to my colleague.
17	In April of 2016, Mayor de Blasio
18	announced that the City would create an
19	Interagency Homelessness Accountability Council
20	that would report directly to the Deputy Mayor
21	for Health and Human Services, Herminia Palacio.
22	Has the Interagency Accountability Council
23	actually been created, and if so, when was it
24	created; if not, why was it not created? What
25	does that Interagency Accountability Council do?

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 134
2	How often have they been meeting, if they have
3	been impaneled; so on and so forth, because I put
4	some legislation on ice because this has already
5	been announced and is supposed to be existing,
6	so?
7	COMMISSIONER BANKS: Right. It was
8	convened; it has been meeting; we will get you
9	the information about exactly when the first
10	meeting was I was at it; I can't recall off
11	the top of my head when it was and there have
12	been periodic meetings that I have attended and
13	we will certainly get you the information.
14	CHAIRPERSON LEVIN: Okay. I would like
15	to know when the meetings were; if there are
16	minutes to those meetings; who the attendees
17	were; all the above. You know, this is
18	COMMISSIONER BANKS: Agency heads.
19	CHAIRPERSON LEVIN: Sorry; agency heads?
20	[crosstalk]
21	COMMISSIONER BANKS: Agency heads.
22	CHAIRPERSON LEVIN: Okay. We want to
23	know what the outcomes of those meetings were
24	you know, it's essential that there be
25	streamlined interagency coordination. You know,

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 135 2 nothing ... people that are going through the system 3 have touch points, you know, any number of ways 4 with the system and if not all of the agencies 5 are on the same page, people's lives can get extremely twisted up in the system and it's no 6 7 small matter when issues like benefits are on the 8 line and housing, because that has real impact on 9 real people's lives, so I would like to see a report back to this committee as to what that 10 11 interagency council has been doing and what we 12 can expect them to do in the future. Thank you. 13 CO-CHAIRPERSON WILLIAMS: Thank you; I 14 have some questions for you. 15 On the cluster sites, I think you 16 mentioned, and I'm sorry; I missed it; what's the 17 timeframe of closing them and which ones are 18 closing units now? 19 COMMISSIONER BANKS: It's a multi-year 20 plan; 2021 is the final year, and as I said, 21 we've closed already about 30 percent of them, 2.2 eliminated 30 percent of them and we're going to 23 keep on that trajectory. CO-CHAIRPERSON WILLIAMS: Alright. 24 I'm 25 just gonna read this; it's actually from Legal

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 136 2 Aid; I think you're familiar with them. Legal 3 Aid has had several clients... [crosstalk] 4 COMMISSIONER BANKS: Yes, passive ... 5 passive ... CO-CHAIRPERSON WILLIAMS: 6 [laugh] 7 COMMISSIONER BANKS: passive and 8 familiarity with them. 9 CO-CHAIRPERSON WILLIAMS: Legal Aid has had several clients in a cluster of apartments 10 11 operated by LCG Community Services; they were 12 made aware when it appeared that someone from a 13 company called Apex had gone into Housing Court 14 and signed surrenders for apartments in the 15 cluster -- Apex is the intermediary between LCG and the landlord in this cluster. After the 16 17 surrender is signed, the DHS client could then be 18 removed without further process. We were also 19 brought in when the electrical service was cut 20 off in several apartments; when we alerted DHS, 21 they seemed unaware. How is DHS ensuring that 2.2 their clients are being moved seamlessly? How is 23 DHS ensuring that those who have claims to rent stabilization rights are made aware of those 24 claims? 25

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 137
2	COMMISSIONER BANKS: Well I think we have
3	been eliminating particular providers that used
4	to be cluster providers We Always Care,
5	Housing Bridge; BEDCO, and we are continuing to
6	evaluate particular providers; I think it would
7	be best if I left the testimony at that.
8	CO-CHAIRPERSON WILLIAMS: Okay, and what
9	about the rent stabilization rights?
10	COMMISSIONER BANKS: I'm sorry?
11	CO-CHAIRPERSON WILLIAMS: How does DHS
12	ensure that those who have claims to the rent
13	stabilization rights are made aware of those
14	claims?
15	COMMISSIONER BANKS: I think, as you
16	know, the State Division of Homes and Community
17	Renewal is the oversight agency; we've been
18	providing them with information about units that
19	we have been vacating so that they can follow up
20	with the landlords with respect to the status of
21	those units and we thought that it was important,
22	although we don't have oversight authority over
23	those units and neither does HPD, but that we
24	could provide information about units that we're
25	

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 138 2 vacating so that they can be brought back into 3 rent stabilization. 4 CO-CHAIRPERSON WILLIAMS: But you can still inform the DHS client of those rights. 5 COMMISSIONER BANKS: These are when we 6 7 are vacating units; we have now a vacant unit and 8 the issue is whether or not the unit is going to 9 be rented out in rent stabilization rents, and so as we are vacating units ... 10 11 CO-CHAIRPERSON WILLIAMS: Okay. 12 COMMISSIONER BANKS: we are advising the 13 State agency responsible for oversight there that 14 now a unit is vacant... [crosstalk] 15 CO-CHAIRPERSON WILLIAMS: I see, so no 16 one... 17 COMMISSIONER BANKS: and there's no 18 exemption anymore ... 19 CO-CHAIRPERSON WILLIAMS: I see; there's 20 a gap for the people who are coming in after that 21 to make sure ... COMMISSIONER BANKS: That's what our 2.2 23 concern was and that's why we reached out to the State. 24 25

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 139
2	CO-CHAIRPERSON WILLIAMS: I'm going to
3	have a further conversation about that with HPD;
4	I'm not going to do it now, about how we can do
5	some better stuff for the City and make sure
6	people know their rent stabilization rights, but
7	I'll leave it there for now.
8	How does DHS ensure that essential
9	services are mandated within those units?
10	[background comments] Maintained, I'm sorry.
11	What did I say? [background comment] Oh,
12	maintained.
13	COMMISSIONER BANKS: In all facilities or
14	which facilities? [crosstalk]
15	CO-CHAIRPERSON WILLIAMS: I said
16	mandated. How does DHS ensure that essential
17	services are maintained?
18	COMMISSIONER BANKS: I think, as you
19	know, we've created a shelter repair initiative;
20	it's a collaborative effort with HPD; Department
21	of Buildings, and there are regular inspections;
22	we post the inspections we post the shelter
23	repair squad report every month; it shows you the
24	conditions I think in the shelters when we
25	started, we closed we eliminated about 12,000

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 140 2 violations and have now brought the violations in 3 the regular shelters down to about 2,000; most of 4 those are capital repairs that are part of our capital funding plan, and then the cluster sites 5 are sites that we are vacating in part because of 6 7 the conditions in those units. 8 CO-CHAIRPERSON WILLIAMS: I have some 9 questions from Picture the Homeless; I'm not going to be able to ask all of the questions, but 10 11 I have a few. 12 Are most of the City's housing for extremely low-income people [inaudible] either 13 14 supportive or senior housing? What is being made 15 a available to households of extremely low-income 16 who are not eligible for either supportive 17 housing or senior housing but who are homeless or at risk of homelessness? 18 19 COMMISSIONER TORRES SPRINGER: So the not 20 supportive but not homeless. So we have, as part 21 of the plan, we've financed, as I mentioned 2.2 earlier, financed to date 30 percent of the units 23 have been for extremely low and very low-income, and so that certainly includes a lot of the units 24 25 for formerly homeless households but are also

1COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE
COMMITTEE ON HOUSING AND BUILDINGS1412units that are, once they come online, are going3to be marketed to extremely low and very low-4income families who are not [sic] otherwise part5of the shelter system and/or part of the6supportive housing programs.

7 CO-CHAIRPERSON WILLIAMS: Homeless people 8 with vouchers are struggling to find housing; 9 many are not getting assistance from housing specialists to use the vouchers and it is 10 11 increasingly difficult to locate housing 12 affordable at current voucher rates. What can 13 HPD/DHS do to increase, improve assistance to 14 voucher holders to keep and find the units?

15 COMMISSIONER BANKS: There is a local law 16 that prohibits source of income discrimination; 17 we receive significant numbers of complaints 18 about it; that's why we created a special unit 19 and we're developing steps to address certain of 20 the landlords; we developed a best system of 21 issuing cease and desist communications to 2.2 landlords and have had success with that, but we 23 want to be able to address the broader problem. I think our partner agency, the Commission on 24 Human Rights, filed a whole range of actions over 25

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 142 2 the last two years against a whole range of 3 landlords to seek penalties against landlords who are violating local law, and we take the local 4 5 law seriously, which is the reason why that brought their actions, and why the Mayor gave us 6 7 funding to create an in-house unit of HRA to prosecute landlords who violate the Source of 8 9 Income Discrimination Law. CO-CHAIRPERSON WILLIAMS: 10 There was a 11 question here about that as well; apparently --12 and I know this from people telling me -- that 13 not enough is being done to enforce that law and 14 we have to do more, and I don't know what we're 15 doing that insufficient [sic], but ... 16 COMMISSIONER BANKS: I mean I agree with 17 you; we have to do more, which is the reason why 18 we went out to get the funding to set up a unit 19 to do that. 20 CO-CHAIRPERSON WILLIAMS: And the housing 21 specialists, they said they are not getting 2.2 enough assistance from the housing specialists. 23 COMMISSIONER TORRES SPRINGER: Well one, to the extent that there are particular areas 24 25 that anyone is hearing where the process can be

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 143 2 improved, we are all ears. We've made a number 3 of improvements over the years to make access to 4 our projects in general better and so I'll name one -- the work that we're doing with Housing 5 Ambassadors, or community-based organizations 6 7 across the city, so that we can both increase 8 awareness as well as help streamline the process 9 that applicants have to go through in general with Housing Connect, but also in particular to 10 11 the extent that some are voucher holders; what 12 that means in terms of navigating the process, 13 and so it's both about technology improvements, 14 working with not-for-profit organizations, and to 15 the extent that there continue to be gaps, we're 16 more than happy to look at them. 17 CO-CHAIRPERSON WILLIAMS: Have you heard 18 complaints about the housing specialists? 19 COMMISSIONER BANKS: I think you're 20 directing that towards the housing specialists in the shelters and I think that the solution that 21 2.2 we've talked about and we put in the budget is to 23 create model budgets for shelters; for years there have been disinvestment in the not-for-24

profit sector in terms of providing those

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 144
2	services. We have put in at full funding about
3	\$200 million in additional resources for the not-
4	for-profit providers and we think as we put in
5	place the model budgets over the course of this
6	year that that will provide greater loan services
7	for our clients to help them find housing and
8	I've heard a lot of complaints during the 90-day
9	review that we did last year and the model
10	budgeting process to reinvest in the not-for-
11	profit providers is directly responsive to what I
12	thought were very clear concerns that were raised
13	to me by families themselves.
14	CO-CHAIRPERSON WILLIAMS: What is the
15	plan for households with a five-year voucher like
16	LINC who are assigned to a rent-stabilized unit
17	through a set-aside in a Housing New York
18	building; does HPD have a plan for those
19	households after five years?
20	[background comments]
21	COMMISSIONER TORRES SPRINGER: Let me
22	look into that, Chair Williams, to see what the
23	particular contingency plans are, unless Molly
24	has… [crosstalk]
0 F	

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THECOMMITTEE ON HOUSING AND BUILDINGS145
2	CO-CHAIRPERSON WILLIAMS: We noticed In
3	the testimony we did see what happened when the
4	housing program was cut.
5	MOLLY PARK: Right. So let me chime in.
6	Couple of things; I think first of all, we are
7	trying wherever possible actually to underwrite
8	rents to levels that households can afford
9	without a rent subsidy. The Our Space units that
10	is our general strategy these days within our new
11	construction programs are really designed not to
12	be dependant on rent subsidies, either time-
13	limited or things that are coming from the
14	federal government which have a certain level of
15	risk associated with them. The other thing that
16	we are doing is that we always underwrite
17	operating reserves into our buildings and mandate
18	contributions into the operating reserves so that
19	buildings are building up some level of cash
20	cushion so that they can operate even if there is
21	some level of shortfall.
22	One sort of general standard practice
23	that I think also will make our buildings more
24	resilient is that our general assumption is that
25	we assume in the financing that 5 percent of the

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 146 2 units are vacant at any given period of time; in 3 fact, the reality is much lower than that, so 4 that gives some level of cushion so the buildings will be able to survive even when there is some 5 level of uncertainty with income flow. 6 7 COMMISSIONER BANKS: As to the rental 8 assistance programs themselves, there -- as I 9 think you know and I know the chair knows -- some of the program have no limitations on them and 10 11 those are the City-based programs; several of the 12 programs are city/state programs where there are 13 limitations on them, and intend to address those 14 issues as part of the streamlining process for 15 the rental assistance programs. But CITYFEPS, 16 the LINC programs for seniors and persons with 17 disabilities, for example, don't have any 18 limitation on them and we're looking at how best 19 to address that as part of moving forward with 20 these programs. 21 CO-CHAIRPERSON WILLIAMS: I have a

question from Picture the Homeless again and then I have a couple more and then I'm finished. The City recently put \$81 million in capital funding for the Our Space program, an

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 147 2 innovative program that subsidizes rental 3 housing, to levels affordable to households that 4 rent equal to the State's shelter allowance; this is a significant investment, but based on current 5 per diem rates and the average daily shelter 6 7 census, the City will spend over \$81 million on 8 shelters in just over a month. Why don't we 9 invest more into programs like Our Space if that housing would help to reduce our existing shelter 10 11 census and ultimately save the City money? There were some similar articles today about how much 12 13 money is being spent on rent arrears in the 14 Gotham Gazette, I think and The Post. The Post 15 is really a rag, so I don't take too much of what they say seriously, but they did point out how 16 17 much money we're spending, and it's going up in 18 terms of not just shelters, but rent arrears. 19 COMMISSIONER BANKS: I know you're not 20 suggesting that we should stop paying rent 21 arrears... 2.2 CO-CHAIRPERSON WILLIAMS: No, absolutely 23 not. 24 COMMISSIONER BANKS: Okay. 25

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 148
2	CO-CHAIRPERSON WILLIAMS: But I want to
3	make… [crosstalk]
4	COMMISSIONER BANKS: But the reason the
5	reason why rent arrears are up is because we have
6	been very much focused on making sure that people
7	don't get evicted but for a couple hundred
8	dollars and then have to spend [interpose]
9	CO-CHAIRPERSON WILLIAMS: Sure.
10	COMMISSIONER BANKS: a couple thousand
11	dollars in shelter, and one of the reasons why
12	there's an increase in the amount of expenditures
13	is rents have gone up so therefore the average
14	grant per person goes up because rents have gone
15	up, and similarly, as the gap between rents and
16	income increase, more people are susceptible for
17	falling into rent arrears; therefore, we are
18	paying… [interpose]
19	CO-CHAIRPERSON WILLIAMS: I just want to
20	make sure the money we're spending is attacking
21	the problem, so I don't want to get rid of rent
22	arrears; I just want to make sure the money we're
23	spending obviously, if we're doing more to get
24	housing that people can afford, I think some of
25	that would ease as well.

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 149
2	COMMISSIONER BANKS: Right, but it's
3	certainly our day-to-day focus at HRA
4	[crosstalk]
5	CO-CHAIRPERSON WILLIAMS: Sure.
6	COMMISSIONER BANKS: so when people come
7	to us facing eviction, we want to connect them
8	[crosstalk]
9	CO-CHAIRPERSON WILLIAMS: Sure.
10	COMMISSIONER BANKS: to a lawyer and we
11	want to pay the rent arrears if we can under
12	state and city law.
13	CO-CHAIRPERSON WILLIAMS: And this one
14	was about \$81 million on the shelters and why
15	we're not spending more… more into programs like
16	Our Space.
17	COMMISSIONER TORRES SPRINGER: Well we
18	have to be clear, so the funding for Our
19	Space, as you know, we think is a good
20	investment; the addition of the \$1.9 billion into
21	the City capital budget in the last State of the
22	City we believe is clearly a significant
23	investment to get at ELI/VLI and we have since
24	incorporated homeless units, as we've talked
25	about at this hearing, into all of our projects,

1COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE
COMMITTEE ON HOUSING AND BUILDINGS1502and so Our Space is a good model, but we're3creating kind of a more sustainable model in4large part because we've added almost \$2 billion5in City capital to reach deeper levels of6affordability.

7 CO-CHAIRPERSON WILLIAMS: Thank you. There was a question about the Housing Not 8 9 Warehousing Act, Commissioner Torres Springer. Ι do believe this act will help get some 10 11 information that's necessary to deal with some of 12 this crisis; I just want to say on the record, 13 we're waiting for some more ... what I've gotten 14 back so far didn't really seem like a reason not 15 to move forward with the bills, and so again, if 16 you have some other reasons in addition to what 17 was sent, I'd love to have that communication 18 [background comments] sooner than later, because 19 I'm ready to move them and I don't want to move 20 them without trying to do it [inaudible], but I'm 21 ready to move them; I just want to make that ... 2.2 COMMISSIONER TORRES SPRINGER: I got it. 23 CO-CHAIRPERSON WILLIAMS: abundantly clear. 24

[background comment]

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 151
2	COMMISSIONER TORRES SPRINGER: Message
3	heard.
4	[clapping]
5	CO-CHAIRPERSON WILLIAMS: We are gonna
6	have some questions by email about Our Space and
7	HomeStretch in particular, so I just want to make
8	sure you're aware and hopefully get us the
9	answers for those. We're going to give last
10	question to Council Member Torres who has joined
11	us and he will five minutes for his questions.
12	COUNCIL MEMBER TORRES: I actually only
13	have one question regarding collaboration with
14	NYCHA, because it seems to me public housing
15	could be a powerful resource for curbing
16	homelessness. A substantial subset of the public
17	housing population lives in underoccupied units,
18	particularly senior citizens, and so it seems to
19	me if we were to create senior housing for those
20	residents, not only are you providing seniors
21	with brand new housing, but you're freeing up
22	larger units in the public housing portfolio for
23	families that might be languishing in the
24	shelter. Has there ever been any thought given
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COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 152 2 to coordinating NYCHA's right-sizing policy with 3 your development priorities? COMMISSIONER TORRES SPRINGER: 4 T'11 answer it a couple of ways and Commissioner Banks 5 can also provide his perspective. 6 7 As you know, we work very, very closely 8 with NYCHA on a whole range of development 9 initiatives. In particular, for senior housing, one of the new -- part of Housing New York 2.0 --10 there was an RFP for three sites which will be 11 12 dedicated to 100 percent senior affordable, and 13 those are the types of projects where we believe 14 we are going to be able to not just serve 15 seniors, but also serve formerly homeless 16 seniors. 17 In terms of the right-sizing and NYCHA 18 residents, as I'm sure you know, there are 19 particular HUD requirements that have to be taken into consideration if the idea is to set aside 20 21 any of the new units and new developments for NYCHA residents, but all of these are ... it's been 2.2 23 and will continue to be an ongoing set of conversations with NYCHA to see how we can 24 25 jointly accomplish varied mutual goals.

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 153 2 COUNCIL MEMBER TORRES: And I know 3 generally there has been collaboration, but has 4 there been specifically an attempt to align NYCHA's right-sizing policy with senior housing 5 development in order to achieve those two goals? 6 7 MOLLY PARK: There are preferences for NYCHA residents... 8 9 COUNCIL MEMBER TORRES: Okay. MOLLY PARK: in the senior housing that 10 11 we are building on it; we certainly wouldn't 12 prioritize somebody who's in a three-bedroom unit 13 over somebody who's in a one-bedroom unit, you 14 know, so anybody who is in NYCHA housing has that 15 same preference, but I think the goal is there 16 certainly to be able to accomplish that right-17 sizing where possible without forcing anybody out of their home. 18 19 COUNCIL MEMBER TORRES: I know. 20 COMMISSIONER BANKS: I think my colleague 21 said it well. 2.2 COUNCIL MEMBER TORRES: Fair enough. 23 That's all I have. CO-CHAIRPERSON WILLIAMS: Alright ... 24 25 [crosstalk]

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 154
2	COUNCIL MEMBER TORRES: Oh, I was gonna
3	ask about I know this off topic the NYCHA
4	piece of the right to counsel; I don't know if
5	that's off topic or. 'Kay. How's that going?
6	COMMISSIONER BANKS: I think all of the
7	issues with respect to implementation of right to
8	counsel are going well considering what a sea
9	change it is for the Housing Court for people to
10	have lawyers. I think that there are some
11	challenges in terms of the ability to hire and
12	train lawyers, so that's an issue with why it's
13	actually a five-year implementation plan to
14	complete the total access process. But we're
15	happy to give you a separate briefing on the
16	NYCHA piece of it as well, but
17	COUNCIL MEMBER TORRES: Has that piece
18	begun or it has yet to be implemented?
19	COMMISSIONER BANKS: There is
20	representation that is already in place for a
21	number of the providers, but I think the
22	challenge that they all have, and I'm very
23	sympathetic to it, having run a legal services
24	program, is in hiring, training, supervising the
25	influx of new lawyers that are needed to

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 155 2 implement a sea change in Housing Court, plus in 3 the NYCHA process. So there are some challenges 4 with implementation that we highlighted all along, which is why we said we needed five years 5 to get it all in place. But there are NYCHA 6 7 tenants that are getting representation and 8 assistance through various [sic] of the programs 9 now. COUNCIL MEMBER TORRES: And I remember 10 11 reading a few years ago -- if I can ask a 12 question about the LINC vouchers; that most of 13 the tenants who have LINC vouchers are struggling 14 to find landlords who accept them; does that 15 remain true? 16 COMMISSIONER BANKS: I think, as we 17 testified a little bit earlier, it's one of the 18 reasons why we put resources into a Source of 19 Income Discrimination unit at HRA to be in a 20 position to enforce people's right to be able to rent units free from source of income 21 2.2 restrictions [sic]... [crosstalk] 23 COUNCIL MEMBER TORRES: And that's in addition to the Human Rights Commission? 24 25 COMMISSIONER BANKS: Correct.

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 156 2 COUNCIL MEMBER TORRES: What's the 3 percentage; do you have numbers on the percentage of residents who have vouchers but cannot find 4 5 landlords willing to accept them? COMMISSIONER BANKS: I think it's not 6 7 really divisible that way. If you look at it another way, 71,000 people, most of them using 8 9 rental assistance, moved out of shelter over the last few years or avoid going in by using rental 10 11 assistance. On the other hand, if you're 12 somebody that benefited from it, it's great; 13 [bell] if you're somebody that did not, it's a 14 real problem and that's why we're putting the 15 resources into enforcement. Now the Human Rights Commission has also brought a number of 16 17 enforcement actions also to address landlords. Ι 18 think that both we and they think that more 19 enforcement will be helpful here; there's been a 20 series of litigations, Legal Aid and the Housing 21 Works, they've brought cases as well and we've 2.2 been supporting those litigations, and I think 23 that more enforcement here is what's called for, which is the reason why the Mayor gave us funding 24 to do more enforcement. 25

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 157 2 CO-CHAIRPERSON WILLIAMS: Thank you, 3 Council Member. Commissioners, thank you for 4 spending some time with us; you're always welcome, so come on back. 5 I do want to say, as you testified, these 6 7 are -- even the numbers that we discussed and the 8 numbers I'm pushing are some of the most 9 aggressive in the nation, but part of that's because we have the most aggressive problem in 10 11 the nation and so we should match that and that 12 shouldn't be an excuse not to push even further. 13 I definitely acknowledge and thank the 14 Administration for making this an important issue 15 and for putting forth a plan, but I think we as a 16 body and the advocates are going to have to 17 continue to push because the crisis is not 18 abating at this moment. 19 COMMISSIONER BANKS: I appreciate that, 20 but just for context, I think it's important to 21 understand what's going on on the west coast ... 2.2 [crosstalk] 23 CO-CHAIRPERSON WILLIAMS: In San Francisco... 24 25

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 158
2	COMMISSIONER BANKS: In Los Angeles there
3	are 43,000 human beings living in the streets
4	literally because there is no municipal shelter
5	system there the way we have here and there
6	aren't the kind of programs that you and we have
7	put in place, and so if you look at what's
8	happening in San Francisco; you look at what's
9	happening in Seattle; you look what's happening
10	in LA with 43,000 people in the streets; you see
11	another reality of the challenge of housing in
12	urban areas, but you can see a difference of
13	approach between here and there.
14	CO-CHAIRPERSON WILLIAMS: Fair point. We
15	still need to lead from the front and whenever we
16	have tools we don't use, it just doesn't make any
17	sense and so those things I'm pointing out.
18	[background comment] Thank you very much. Do
19	you wanna call the next panel? [background
20	comment] [pause]
21	CHAIRPERSON LEVIN: Okay, we're gonna
22	take a five-minute break; right now it is
23	[background comments] 3:59; we'll reconvene at
24	4:05.
25	[pause]

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 159
2	[gavel]
3	[background comments]
4	[pause]
5	CHAIRPERSON LEVIN: Okay folks, so we
6	have a lot of people signed up to testify, which
7	is great, but that does mean that we're going to
8	have to keep, everybody, the time to three
9	minutes per testimony and we'll try to keep folks
10	as close to that as possible, if that's okay.
11	We'll start off with Victoria, I think it's
12	Reing, from the Bronx Borough President's office;
13	Giselle Routhier; Josh Goldfein, Coalition for
14	the Homeless and Legal Aid Society; and Laura
15	Mascuch from the Supportive Housing Network of
16	New York.
17	[pause]
18	CHAIRPERSON LEVIN: Who wants to begin?
19	We don't swear in non-agency officials.
20	VICTORIA REING: Good afternoon. I am
21	Victoria Reing, Director of Policy and Deputy
22	Counsel to the Bronx Borough President; I am here
23	to testify on behalf of Bronx Borough President
24	Ruben Diaz, Jr. on the topic of addressing the
25	homelessness crisis.

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 160 2 I am here this afternoon to testify in 3 favor of Intro 1524, introduced by Council Member Rafael Salamanca and Intro 1529, introduced by 4 Council Member James Vacca. Both of these bills 5 were introduced at Borough President Diaz's 6 7 request. The first, Intro 1524, requires that 8 9 during any inspection conducted or overseen by the Department of Homeless Services related to 10 11 health, safety or the physical conditions of a 12 shelter, the radiators must also be inspected. 13 This safety measure must be mandated 14 because malfunctioning radiators can cause severe 15 bodily harm or even death. This was clearly 16 demonstrated in the tragedy in December 2016 when 17 a faulty radiator killed two small children in 18 their temporary cluster site housing in the 19 The radiator in this apartment was Bronx. 20 reported broken in 2015 by the previous tenant, 21 yet no action by the landlord was taken. If the 2.2 inspection of the radiators was part of the 23 regular inspection process, perhaps this tragedy could have been avoided. 24

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 161 2 We must do everything we can to be sure 3 the people who access temporary housing are safe. This measure should therefore be implemented 4 5 immediately. The second bill, Intro 1529, seeks to 6 7 regulate and to ensure the reduction and eventual 8 elimination of the cluster site system, which is 9 widely considered to be an important safety and public health goal. The legislation creates an 10 11 obligation to report to the City Council on the 12 plan for the phase-out of each cluster site, 13 progress made towards the elimination of cluster 14 sites, and on inspections and repairs as well as 15 any new cluster site contracts. 16 The legislation also requires that the 17 City produce a plan to eliminate cluster sites that utilizes metrics to determine how the sites 18 19 should be used going forward. 20 Efforts should be made to only contract 21 with landlords that cooperate to maintain safe 2.2 premises. Efforts should also be made to promote 23 the availability of rent-regulated housing. We believe that the reporting mechanisms 24 outline in the bill would provide the public with 25

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 162 2 the necessary information to monitor the progress that DHS is making on phasing out cluster sites. 3 4 We believe that this bill will also provide much 5 needed transparency when DHS enters into contracts to provide homeless services in a 6 7 cluster site. We applaud the City's goal of 8 phasing out these cluster sites for sheltering 9 homeless families. However, there presently is no way for the public to monitor and follow the 10 11 progress made towards this goal. This 12 legislation would provide a necessary tool to 13 monitor this progress. 14 Finally, the data demonstrates [bell] 15 that HPD violations are endemic to cluster sites

16 and we need to provide safer, better temporary 17 housing options. The City has recognized this in 18 the Turning the Tide plan, and this legislation 19 introduced at Borough President Diaz's request 20 moves the needle in the right direction. On 21 behalf of Borough President Diaz, I urge the City 2.2 Council to approve these two important pieces of 23 legislation.

24 CHAIRPERSON LEVIN: Thank you very much25 for your testimony.

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 163
2	GISELLE ROUTHIER: Hi. My name is
3	Giselle Routhier; I'm the Policy Director at the
4	Coalition for the Homeless; we've submitted joint
5	testimony with Legal Aid, and I'm just going to
6	take a few minutes to summarize some of the
7	important points of that.
8	New York City is currently facing an
9	unprecedented homelessness crisis: Currently over
10	62,000 men, women and children sleep each night
11	in the City's shelter system, including over
12	23,000 children. Over the course of FY2017, a
13	record 129,800 unique individual spent some time
14	in a shelter over the course of that year.
15	Mayor de Blasio has taken positive steps
16	in combating homelessness in New York City, and
17	we've commended him for them, but his overall
18	plan for reducing record homelessness is
19	unambitious and plainly fails to solve the
20	underlying problem. His Turning the Tide on
21	Homelessness plan projects a decrease of just
22	2,500 people, not households, in shelters over
23	the next five years. Yet he simultaneously touts
24	an affordable housing plan that will create and
25	preserve an unprecedented 300,000 units of
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1COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE
COMMITTEE ON HOUSING AND BUILDINGS1642housing by 2026. These vastly mismatched goals3highlight the conspicuously separate tracks the4Mayor has laid for dealing with homelessness and5creating housing, when the two of course are6deeply interconnected.

7 In the Mayor's revised Housing New York 8 plan, he has committed to creating or preserving 9 just 10,000 units of housing for homeless households out of a 300,000-unit goal -- that's a 10 11 paltry 3 percent. Additionally, only 4,000 of 12 those units will be new construction and 13 available for immediate lease-up to homeless families and individuals. The remainder will be 14 15 created through preservation of existing 16 currently occupied units which may not be 17 available to existing homeless families for many 18 years.

19Right now the Mayor's housing plan does20not match up with the need, with too few units21going to households with the greatest housing22needs and too many units going to higher income23households with less severe housing need.

So we are talking about the solutions
today -- Mayor de Blasio must immediately align

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 165 2 his housing goals with the reality of record 3 homelessness and his touted progressive values. Specifically, he must build 10,000 new units of 4 housing for homeless individuals and families 5 over the next five years, a first and achievable 6 7 step given the scale of his housing plan and more 8 importantly, the scale of the need. To succeed 9 in truly turning the tide, the Mayor must continue this level of homeless housing 10 11 production throughout the extended life of his 12 housing plan. Additionally, HPD should be 13 utilizing its network providers to streamline the 14 availability of rental units to shelter residents 15 with City-initiated vouchers in hand. Currently, 16 thousands of voucher-holding families are languishing in shelters, while HPD is managing a 17 18 wide portfolio of suitable units for these 19 families. This mismatch in priorities should be 20 rectified immediately. 21 Only with stable, affordable housing can

New York help families get out of the shelter system and remain stably housed. The Mayor has the tools to reduce homelessness substantially

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COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 166 2 for the first time in over a decade and we 3 implore him to use them. 4 Thank you. JOSH GOLDFEIN: I'm Josh Goldfein from 5 The Legal Aid Society; I just want to add a 6 7 couple points to that. 8 When the Mayor commendably set out to end 9 veteran homelessness, they did a couple of things. One of the things that they did was 10 11 assign a worker to every client to work 12 tirelessly until that client was housed. At the 13 same time, the Mayor and then HPD Commissioner 14 Vickie Bean called up the developers who the City 15 is subsidizing, who are for-profit developers 16 producing affordable housing and said you must 17 give us some units to solve this problem, and 18 that's how they solved the problem, and that has 19 not happened here. They need to back to those 20 for-profit providers whose profits the City is 21 subsidizing and say to them, you must give us 2.2 more units to take people out of shelter; the 23 1,200 units that the questioning elicited that they've used so far in the first term are just 24 25 not adequate, in the same way that it's not

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THECOMMITTEE ON HOUSING AND BUILDINGS167
2	adequate to aspire to reduce the shelter census
3	by 2,500 people, that's just not enough.
4	When the plan that they described is
5	fully in place, they will have financed a lot of
6	units, but as the questioning brought out, a lot
7	of those are preservation units and the
8	preservation units have had very low vacancy rate
9	and they just don't turn over very often, so they
10	are basically aspiring to have about 250 or a
11	little more households move out of shelter into
12	HPD units every year, and that's just not enough.
13	Out of all those numbers that you heard, you know
14	they're preserving those units, but how many
15	become vacant every year; how many households
16	will move out of shelter? When we've asked, it's
17	less than 300; it's closer to 250, and then
18	again, that's just not enough.
19	On the cluster sites, I just want to
20	point out that as Chair Williams was getting at,
21	there are really there's two groups of people
22	there are people who are in the clusters and may
23	be able to stay and could stay as rent-regulated
24	tenants and those people need to know what
25	their rights are, and I think what we've seen is

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 168
2	that DHS comes to them and says you've got to
3	move and they don't say to them, you know it is
4	possible for you to stay here. When they've gone
5	to landlords and asked, will you keep these folks
6	as tenants, the landlords have not been receptive
7	to that, but the City has many enforcement tools
8	that they could be using to pressure the
9	landlords and to let those tenants know they do
10	have rent regulation rights there and they could
11	stay, and we have been representing some of those
12	tenants, but too often we find that people have
13	just given up and moved out, even before they
14	were aware that maybe they could stay.
15	Then the second question is what happens
16	to that unit after it's vacant, and you know, the
17	bill that's been proposed would go a long way to
18	highlighting what's going on in this area, but we
19	would suggest that perhaps it could also include
20	a provision that would require the new tenant to
21	get a notice this is a rent-regulated unit;
22	the person before you may not have been paying…
23	you know may have been a shelter resident;
24	perhaps there's some manipulation that went on
25	with what the regulated rent was and you should

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 169 2 take a look at that, you should assert your 3 rights; you should figure out what the rent may 4 be. And other than that, we comment the 5 Council for those bills. Thank you. 6 7 [bell] 8 CHAIRPERSON LEVIN: And maybe 9 instructions to how to go about doing that too. JOSH GOLDFEIN: Absolutely. I mean the 10 11 Commissioner testified that they're telling HCR, 12 you know you might wanna keep an eye on these 13 units, but that's relying on the state to do the 14 enforcement and HCR has told us that they're not 15 an enforcement agency, so what can HPD do to 16 reach out to those tenants and say, you know you 17 might wanna do something here to assert your 18 rights and make sure that your rent is legal. 19 LAURA MASCUCH: Good afternoon. My name is Laura Mascuch; I'm the Executive Director of 20 21 The Supportive Housing Network of New York, a 2.2 membership organization of over 200 nonprofits 23 that are developers, owners, and providers of supportive housing statewide. As you know, 24 25 supportive housing represents a critical tool to

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 170
2	end homelessness, offering permanent solutions
3	with wraparound social services for homeless
4	individuals and families with special needs.
5	In order to combat this crisis, as well
6	as to help other New Yorkers facing similar
7	housing insecurity, the Administration has made
8	an historic commitment to invest 15,000 units of
9	supportive housing over the next 15 years. This
10	initiative, NYC 15/15, is funding a proven
11	solution to homelessness, and for that we are
12	extremely grateful to the City, as well as the
13	City Council for their support.
14	HPD's new Rental Assistance Program, a
15	key aspect of the 15/15 plan, is truly historic.
16	This marks the first time that New York City is
17	directly providing operating subsidy, thereby
18	ensuring that no tenant is rent-burdened or
19	housing insecure in these new 15,000 units.
20	Additionally, the service contracts awarded
21	through HRA and DOHMH are appropriately fund the
22	true cost of providing services to chronically
23	homeless individuals and families suffering from
24	serious disabilities and life challenges.
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COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 171 2 Despite the unprecedented level of 3 support from the current administration, our 4 members still face significant challenges in creating supportive housing in New York City. 5 On the federal level, on top of the constant looming 6 7 threat that HUD will end important housing 8 programs, there is also the threat of Republican-9 led tax reform. The House bill that passed last week eliminates all Private Activity Bonds, which 10 11 generate 4 percent Low-Income Housing Tax 12 Credits, and lowers the corporate rate to 20 13 percent, which will greatly decrease the value of 14 the 9 percent Housing Credit. These federal 15 programs provide equity for virtually all new 16 affordable and supportive housing residences in 17 New York City. 18 Success is an ambitious goal in 15/15 19 which requires interagency collaboration. We are 20 working with the City on multiple levels to help facilitate that collaboration. 21 2.2 The Council especially plays an 23 invaluable role in helping our providers engage

about the City's ability to live up to its

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with communities. One of our deepest concerns

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 172 2 commitment of 15,000 units is the fracturing of 3 communities that often occurs as debates emerge 4 around the construction of new supportive housing residences. All too often, only a vocal few in 5 the community are able to voice their opinion on 6 a project and thus, despite the unspoken support 7 8 of many others, a supportive housing project is 9 halted due to fears of loss of property value or decline in their communities. In reality, 10 11 communities have actually benefited from 12 supportive housing in their neighborhoods: a 2008 13 study found that the values of properties within 14 500 feet of supporting housing showed steady 15 growth relative to other properties in the area. 16 Additionally, study after study has demonstrated 17 the significant cost savings supportive housing 18 yields for taxpayers by reducing the populations 19 in shelters, prisons, and institutions. And 20 while these savings are great, the human benefit 21 is truly immeasurable. Thousands of lives have 2.2 been improved and saved through the use of 23 supportive housing. 24 [bell] 25 Thank you.

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 173
2	CHAIRPERSON LEVIN: Okay, thank you so
3	much to this panel. I think in the interest of
4	time, we'll hold on our questions, but I do want
5	to… you know the offer is there, from both myself
6	and Council Member Williams, to continue working
7	with you all to make sure that the City is doing
8	better and making a greater impact in this coming
9	term. So thank you so much for your testimony.
10	[background comments]
11	Next up: Dinick Martinez; Angela
12	Hernandez; Nathylin Flowers [background comment]
13	Adesegun thank you.
14	[pause]
15	[background comments]
16	CO-CHAIRPERSON WILLIAMS: Okay. You can
17	begin in the order of your preference; you'll
18	have three minutes to give your testimony.
19	[pause]
20	[background comments]
21	DINICK MARTINEZ: Okay, everybody can
22	hear me? [background comment] Unfortunately,
23	the other people left. But in the shelter system
24	there are a lot of issues. As you can see, this
25	weekend I just wrote just four grievances, one of

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 174 2 the examples that -- then I want to speak about, 3 because I've got three minutes, so I can speak 4 about that. First of all, thank you for giving me the 5 opportunity to speak in front of all of you. 6 7 Thank you all of you: my peers and the Council 8 Members and the Committee. I wanted to say that 9 I want to give one example that is happening in the shelter. The children where I reside at, 10 11 there are four floors -- there are handicaps ... 12 [inaudible] kind of people -- handicaps and 13 disabled. It is really sad that disabled people 14 and handicapped, they have to be on the second 15 floor, third floor and the fourth floor. Just 16 this past weekend a lady from my room, she was 17 transferred; she was moved from the second floor, 18 just out of revenge, to the fourth floor; it's 19 unacceptable. I should give you ... previous to 20 that, she was transferred from the fourth floor, out of revenge, to the second; now [inaudible] 21 2.2 another floor. Anyway, let me begin with my 23 [inaudible] 'cause time is running out. Okay. Good afternoon, thank you for your 24

24 Okay. Good alternoon, thank you for your
 25 time today. My name is Dinick Martinez. I am a

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 175 2 transgender student. I am... today, as you know, 3 some of the Council Members, I was at the rally 4 at City Hall; I am observing Transgender day of 5 Remembrance. I have been in the shelter system for over two years. 6 7 Finding housing is very difficult. 8 Unfortunately, the guy who runs the HRA is not 9 here; he left. Even if you have [background comments]... [crosstalk] 10 11 CHAIRPERSON LEVIN: There is a 12 representative from HRA here. DINICK MARTINEZ: Finding housing is very 13 14 difficult, even if you have a voucher. I had a 15 LINC voucher and I was quite excited to have it. However, finding housing that was affordable was 16 17 not possible. Having people repeatedly tell me 18 that the voucher does not guarantee payment. 19 Once again, the voucher clearly says: does not 20 guarantee payment. Finding any apartment that 21 will accept my voucher is almost impossible. In addition to the limited housing 2.2 23 options available, when I do find a listing, the agents and landlords build barriers in accepting 24 the voucher and demand conditions that the 25

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 176 2 homeless individuals cannot fulfill like a good 3 credit score, working only or applicant fees, 4 which is usually \$65 and up. 5 HPD needs to provide affordable housing without barriers. This is the only solution for 6 7 the homeless in New York City. 8 Anyway, so like said, but it's... [bell] I 9 want to say more, but time is up... [crosstalk] CHAIRPERSON LEVIN: You can finish. You 10 11 can finish. 12 DINICK MARTINEZ: Okay. Thank you for 13 giving me the opportunity. For example, what the 14 corrupt ... once again, the corrupt landlords do --15 if the voucher says 450, they find a way to say 16 the rate 2,250; the rates [inaudible] to 1,300, 17 so they will not accept the voucher and they can be forgiven for the law. So it's always 18 19 barriers; we need to stop that. And the City 20 Council needs to put a law that they need to say 21 the apartment is this amount; it needs to be this 2.2 amount so there is no excuse. Thank you. 23 CHAIRPERSON LEVIN: Thank you very much. [background comments, clapping] 24 25

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 177
2	NATHYLIN FLOWERS ADESEGUN: Hello. Good
3	afternoon. My name is Nathylin Flowers Adesegun.
4	I am a member of VOCAL-NY, Voices of Community
5	Activists and Leaders. I was at the march in
6	Washington with Martin Luther King they took
7	me as a kid we fought for jobs, justice; fair
8	housing and there was no Fair Housing Act then.
9	[background comments] We still are fighting.
10	We are a grassroots organization working
11	to end AIDS, mass incarceration, the drug war,
12	and homelessness. On behalf of VOCAL-NY, I want
13	to thank the General Welfare Committee Chair
14	Stephen Levin, the Housing Committee Chair
15	Jumaane Williams, and the other member of the
16	Committee for the opportunity to provide
17	testimony, and for calling this very important
18	meeting today.
19	I am from Brooklyn. For 34-and-a-half
20	years, I lived just a block away from what is now
21	the new Kings Loews Theater in Flatbush. That
22	means our neighborhood supported that
23	neighborhood [sic] until they made Loews King and
24	[inaudible] tickets \$80. We can't go.
25	[background comment].
	N

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 178
2	After years of living in my building, my
3	apartment was destabilized and my rent
4	skyrocketed from \$475 a month to \$1,319.16.
5	There is no way I could ever pay that amount, so
6	eventually I was evicted. I am now homeless. I
7	have been living in a women's shelter for two
8	years and eight months. Despite having family,
9	social ties, memories, doctors, my church, and
10	support networks in Flatbush, I don't know if
11	I'll ever live there again. There are thousands
12	more like me who have been displaced from the
13	neighborhoods we built and are not able to
14	return. This is wrong.
15	For years I've watched my neighborhood
16	transform new buildings there's a new hotel
17	across from that Loews King new people have
18	moved in. Just down the street from where I
19	lived in Flatbush, a 24-story building was
20	constructed at 626 Flatbush Avenue in 2015.
21	Check out the webpage; you'll see how big and
22	beautiful the building is, how it overlooks
23	Prospect Park; it has views of Manhattan. How
24	many units of housing do you think were set aside
0 F	

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 179 2 in that building for the homeless? Not a one. 3 None. 4 May de Blasio's affordable housing plan is not for the homeless. We know this because we 5 The little housing are largely left out of it. 6 7 that has been created for homeless people 8 throughout the Housing NY plan simply does not 9 meet the demand and the scale of the crisis. This is a catastrophe. 10 11 In the last few weeks, the Mayor unveiled the new pieces of housing. One major piece was a 12 promise to build 300,000 units of housing by 2026 13 14 -- we need that now. On October 24th, he 15 announced his plan, but there was no mention of 16 how an additional 100,000 units of housing would 17 be used [bell] to solve homelessness. I am not 18 surprised, but I think it highlights the problem. 19 Mayor de Blasio's Housing NY plan is not 20 being used as a tool to reduce the homeless 21 crisis, even though it has the potential to do 2.2 so. That means the 60,000 plus New Yorkers who 23 are homeless are not a priority in the plan. Even worse, it means that the 25,000 children who 24 sleep in shelters every night. This is pitiful; 25

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 180 2 they are not a priority either. You need to go 3 to school and come home to the same place every 4 day just to succeed in this life. Imagine what 5 that means to generations of young people; not only do they lack housing; they struggle to get 6 7 to school and succeed academically. I think of 8 what that means for children and young people 9 from my neighborhood and my heart breaks. This doesn't have to be this way. Aren't we the 10 11 richest city in the richest country, the greatest 12 nation in the world with the most resources? 13 Don't we have the most brilliant people and minds 14 here? Why can't we come up with a better plan 15 that works this year, not 2026? [background 16 comments] 17 So we, our community; our City Council, 18 have to ask: what needs to happen before City 19 agencies unite [bell] to work on solving 20 homelessness together? 21 HRA has taken some necessary steps to provide the homeless with new rental assistance 2.2 23 programs like SEPS and LINC. I have a LINC voucher, for more than a year, it's renewed every 24

three months. Please one of you take it and read

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 181 2 what he says he has, okay. What it says -- you need to know; this is what they gave us, 3 [background comment] alright? I have it and no 4 one will take it; my friends who are in real 5 estate won't take it because the money's not 6 7 guaranteed [background comments] and I don't want 8 to report them 'cause Banks says he'll arrest 9 But you understand the problem; it's a them. [background comment] I have the 10 quandary. 11 program; I was so excited; I'm gonna get an 12 apartment, yes, that will never be raised the 13 rent. I'm 71 years old; I am part of the part 14 that is supposed to be promised that's not ending 15 in five years, but guess what; nobody's takin' 16 that paper. [background comment] Alright. 17 CHAIRPERSON LEVIN: I'm sorry; I'm gonna 18 have to ask you to ... 19 NATHYLIN FLOWERS ADESEGUN: Okay. 20 CHAIRPERSON LEVIN: to wrap it up. 21 NATHYLIN FLOWERS ADESEGUN: We need the 2.2 City to do more; one way to do more is to focus 23 on the developers and landlords invested in the Mayor's affordable housing plan. How many 24 25 vouchers are in use at the building? How is HPD

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 182
2	ensuring these developers and landlords are
3	following the law? And lastly, why aren't they
4	mandated to house more people with vouchers if
5	they are the first to be awarded the big
6	projects? No more welfare for the rich; give the
7	money to the poor.
8	Thank you.
9	[background comment]
10	CHAIRPERSON LEVIN: Thank you.
11	[clapping]
12	CO-CHAIRPERSON WILLIAMS: Alright, so
13	we've gotta do this, since clappings are coming
14	more and more, so this is… Alright.
15	NATHYLIN FLOWERS ADESEGUN: Thank you for
16	having me.
17	[background comments]
18	ANGELA HERNANDEZ: Oh, hello. Hi, good
19	afternoon. Thank you for allowing me the chance
20	to speak here today. My name is Angela
21	Hernandez. I'm shelter homeless right now,
22	living in a single women's shelter. I was…
23	[interpose, background comments] I was granted
24	the LINC program four months ago, but
25	unfortunately, I have had no success at all in

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 183
2	finding affordable housing; moreover, just
3	finding a landlord who will accept any housing
4	assistance program is a major hurdle in itself.
5	The only housing that seems to be
6	available to us are these dilapidated buildings
7	offering a slummy closet size room, likely having
8	a mice or roach infestation problem that we are
9	supposed to just accept and be content with.
10	Another problem is the availability. In
11	one day I probably called over 40 realty offices.
12	The collective response was always to either call
13	back next week or they don't take vouchers. Out
14	of all my efforts I've put into searching, I have
15	only come across two businesses that accept
16	housing programs, however, they require for you
17	to have a 650 or higher credit score. I do not
18	know where they come up with that number when
19	most people on government assistance programs
20	have little or no credit at all.
21	Thank you.
22	CO-CHAIRPERSON WILLIAMS: Thank you very
23	much for sharing your stories. I want to hold
24	this for a second; I want to make a copy
25	[inaudible] [crosstalk]

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 184
2	NATHYLIN FLOWERS ADESEGUN: You can keep
3	it.
4	[background comments]
5	CHAIRPERSON LEVIN: But no; you need it.
6	NATHYLIN FLOWERS ADESEGUN: No.
7	[background comment] No. If you notice, it's
8	dated November 6
9	CO-CHAIRPERSON WILLIAMS: No
10	NATHYLIN FLOWERS ADESEGUN: it expires
11	every three months and they have that's the
12	recent one before this
13	CO-CHAIRPERSON WILLIAMS: So
14	NATHYLIN FLOWERS ADESEGUN: and I
15	understand they're paying \$2,000 plus a month to
16	the shelter for me to live there. [background
17	comments]
18	CO-CHAIRPERSON WILLIAMS: Miss Mallory
19	[sic] [background comment] when they finish
20	their te… I wanted to ask you a question
21	actually; I know most of your responses are gonna
22	be you can't answer, but I want to get them on
23	the record, [background comment]. So thank you
24	so much you have questions [inaudible]?
25	

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 185 2 CHAIRPERSON LEVIN: I just want to thank 3 this panel; what you have spoke about I've seen, 4 and I've seen with constituents that I represent; 5 people that I know, people that I knew before they went into the shelter system, and there 6 7 needs to be a better job that the City is doing 8 with housing specialists; there should be some 9 way in which -- I mean you have a voucher, you have a voucher, [background comment] there are 10 11 apartments out there for 1268 or [background 12 comment] 1063; whatever it is, they're out there, 13 they are out there, I mean they're ... I look on 14 Craig's List; I know that they're there, I know 15 that they're there; they're in communities 16 throughout New York City. There needs to be an 17 investment and training and housing specialists 18 to make sure that individuals like yourself that 19 have the voucher and are ready to go; that you're 20 able -- I mean there's every reason to make sure 21 that that works. Thank you. 2.2 NATHYLIN FLOWERS ADESEGUN: 23 CHAIRPERSON LEVIN: I found one quy who's really good at it; his name's Tracy Davis, and I 24

know Tracy Davis is out there -- he's pounding

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 186
2	the pavement, like talking to brokers, making
3	sure that he can find apartments for people that
4	he's working with, but not everybody's working
5	with Tracy Davis, so I'm just… I've got your back
6	100 percent, honestly. Reach out to my office;
7	reach out to Council Member Williams' office and
8	we'll do our best to help you also. I mean I'll
9	be on Craig's List myself [background comment].
10	NATHYLIN FLOWERS ADESEGUN: Okay, thank
11	you.
12	CHAIRPERSON LEVIN: Yeah.
13	[background comments]
14	CO-CHAIRPERSON WILLIAMS: Thank you, Miss
15	Drinkwater.
16	[background comments].
17	DINICK MARTINEZ: Today I have the honor
18	to represent the Coalit… thank you… the Coalition
19	for the Homeless; thank you for giving me the
20	opportunity. But I have to say that the City, I
21	don't know where their mind is, the City, who
22	governs the shelter system; where is their mind,
23	because they are wasting a lot of money in the
24	shelter system [background comments]. Like for
25	example, you don't need [inaudible] to serve a

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 187 2 pre-cooked meal; you need three, only two or 3 three you need. You don't need like a ... like four 4 DHS police officers, plus two... two or three or four securities from the place... [crosstalk] 5 CO-CHAIRPERSON WILLIAMS: 6 Thank you. 7 DINICK MARTINEZ: There is a lot of money 8 being wasted ... 9 CO-CHAIRPERSON WILLIAMS: Thank you very much. 10 11 DINICK MARTINEZ: so think about that. 12 CO-CHAIRPERSON WILLIAMS: Appreciate it. 13 [background comments] You wanna end, Miss 14 Mallory, actually; if you can come back up. Both 15 from the Administration; I'm pretty sure what 16 their answers are gonna me, but. So I'm actually 17 disturbed by what I read on the voucher that I 18 was given, so it was a disclaimer; it says: The 19 City of New York is implementing this program in 20 order to provide assistance to eligible 21 individuals, including rental assistance of a 2.2 specific amount; however, this rental assistance 23 program is subject to and contingent upon funding appropriations. In implementing this new rental 24 25 assistance program, the City of New York is not

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 188 2 providing a payment guarantee of any kind to any 3 person or entity. The City of New York is not entering into any contract [inaudible] nor is it 4 5 making any promise to tenants, landlords, or other person or entity in connection with this 6 7 That's a very disturbing [background program. 8 comments] disclaimer. Why would we have that 9 disclaimer on a voucher we're giving to someone 10 to pay for rent? 11 ERIN DRINKWATER: So as you can imagine, 12 I will have to get back to you; however, 13 [background comments] in each agency's budget 14 testimony we provide information on the budget 15 allocations for the various rental assistance 16 programs and the out year funding associated with 17 that. 18 CO-CHAIRPERSON WILLIAMS: Alright. I 19 mean this is disturb ... I guess this is for legal 20 purposes, but it seems to just contradict exactly 21 what it is supposed to be doing, and so I 2.2 definitely want an answer. 23 ERIN DRINKWATER: I hear the concern. CO-CHAIRPERSON WILLIAMS: And then for 24 25 both, the source of ... it came up earlier -- source

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 189 2 of income discrimination seems to be a major 3 problem here, so we should be having major stings 4 going on; this seems rampant and seems to be the course of doing business, so it doesn't seem that 5 it would be hard to find owners, landlords, real 6 7 estate agents who are doing this and so we've 8 gotta figure this out and so if you guys ... 9 [interpose] 10 ERIN DRINKWATER: So I just want to 11 reiterate for folks in the room to please call 12 311, be connected with our Source of Income Discrimination unit; collect names of the 13 14 realtors that you're using. We need this 15 information, so that way we can go after the 16 folks who are being discriminatory based on the source of income. 17 CO-CHAIRPERSON WILLIAMS: 18 Actually, say 19 your name also and agency. ERIN DRINKWATER: Erin Drinkwater from 20 21 Department of Social Services. 2.2 CO-CHAIRPERSON WILLIAMS: And Miss 23 Mallory, even though you didn't speak, but ... SARAH MALLORY: Yeah, Sarah Mallory, from 24 HPD. 25

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 190 2 CO-CHAIRPERSON WILLIAMS: Okav. 3 SARAH MALLORY: And I'm sure that was submitted for public record, but I would love to 4 have a copy of that, basically just to see the 5 vouchers [inaudible]. 6 7 [background comments] 8 CO-CHAIRPERSON WILLIAMS: Just your 9 standard voucher... [interpose] CHAIRPERSON LEVIN: It's a standard LINC 10 11 IV voucher. 12 CO-CHAIRPERSON WILLIAMS: We'll get a 13 You'll get a cop... [crosstalk] copy. 14 SARAH MALLORY: Uh which... federally fun... 15 CO-CHAIRPERSON WILLIAMS: Do you want a copy or 16 you can get it? 17 SARAH MALLORY: I can get it, but it's 18 federally funded and yes, we will get back to you 19 with that information. 20 CO-CHAIRPERSON WILLIAMS: Okay. Thank 21 you very much. Also get back, 'cause I didn't, 2.2 or I forgot to mention, but the whole MIH and the 23 set-aside, for some reason the City generally counts when they're putting direct subsidies into 24 25 a project; it is a firm belief that if we are

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 191
2	rezoning something or there's City land available
3	or something like that, I consider that getting
4	subsidies from the City and so we should be
5	treating it exactly the same way and it's
6	frustrating that we don't, and I forgot to put
7	that on, alright? Thank you.
8	SARAH MALLORY: Thank you.
9	CHAIRPERSON LEVIN: Okay, next panel
10	Jose Luis Rodriguez from Picture the Homeless;
11	Mary Crosby, Picture the Homeless; Douglas G.,
12	Picture the Homeless; and Scott Hutchins, Picture
13	the Homeless.
14	[background comments]
15	CO-CHAIRPERSON WILLIAMS: Sorry, just for
16	the record also, Miss Drinkwater…
17	ERIN DRINKWATER: Yes.
18	CO-CHAIRPERSON WILLIAMS: There's also no
19	information on these about source of income
20	discrimination, [background comment] so while we
21	while we do have the disclaimer that you're not
22	making any promises of payment, you might want to
23	also have some information of where people can
24	reach out if they have a source of
25	discrimination

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 192 2 ERIN DRINKWATER: On the voucher? 3 CO-CHAIRPERSON WILLIAMS: On the voucher 4 itself. [background comment] Thank you. [background comments] 5 CHAIRPERSON LEVIN: Okay, whoever wants 6 7 to begin. 8 SCOTT ANDREW HUTCHINS: My name is Scott 9 Andrew Hutchins and I have been living in the shelter system for five-and-a-half years in spite 10 11 of a master's degree from CUNY, my most recent 12 jobs paying at or near the minimum wage. I am 13 here representing Picture the Homeless in support 14 of the Housing Not Warehousing Act. 15 In 2012, Picture the Homeless found 16 enough vacant property in only a third of the 17 city to house three times the current shelter 18 population. Bill de Blasio called for a count of 19 vacant property in his Housing New York plan, but 20 he has just won a second term without making any 21 strides toward implementing it. Picture the 2.2 Homeless has proved this can be done and now it 23 needs to be done citywide. As a resident of the shelter system, I 24 25 fervently oppose the Mayor's plan to build 90 new

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 193
2	COMMITTEE ON HOUSING AND BUILDINGS 193 homeless shelters while failing to create
З	sufficient low-income housing. We cannot even
4	truly address the homeless crisis until we find
5	out how much available housing stock there is,
6	and that is exactly the purpose of the Housing
7	Not Warehousing Act. As long as we depend on
8	different City departments to make their own
9	vacant property lists, we will continue to find
10	their counts wildly inaccurate and inconsistent.
11	The Bedford-Union Armory has been a
12	divisive city issue, particular for those like me
13	who live in the district, 'cause I actually ran
14	for Council in that district. Intro 1039, part
15	of the Housing Not Warehousing Act, would prevent
16	such disastrous uses of public land for private
17	gain in the midst of a housing crisis by creating
18	recommendations for "affordable" housing whenever
19	possible (and I'm saying it in quotes 'cause I
20	don't like that language). We need bills like
21	Intro 1039 for a level of transparency and
22	honesty that we are not currently getting.
23	Finally, we can punish the personal gain
24	at public expense through the use of Intro 1034,
25	which requires landlords to register their vacant

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 194 property and penalizes them for failure to 2 3 register. Landlords should not have a right to 4 profit at the expense of taxpayers as the shelter 5 population skyrockets. With steep enough fines, landlords will be encouraged to either relinquish 6 7 their property, which is often old enough to fall into rent stabilization, or begin renting to 8 9 tenants at the current value of their apartments rather than waiting on tenants for higher income, 10 11 thus significantly alleviating the housing 12 crisis. Picture the Homeless believes that this 13 14 is an essential first step towards solving the 15 city's homelessness crisis, and one part of the 16 solution. 17 CHAIRPERSON LEVIN: Thank you very much. 18 JOSE RODRIGUEZ: My name is Jose Rodriguez; I am a member of Picture the Homeless. 19 20 While the city's homeless population continues to 21 rise, the City continues to lose extremely low-2.2 income apartments at record levels each year. 23 There is a visible increase of new buildings being built throughout the city. However, the 24 25 City is building for those who have more housing

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 opportunities than people with less opportunity.
 The city's poorest of the poor, with AMI under 30
 percent, have just 15 percent of apartment units
 being set aside from the Mayor's 300,000 unit
 housing plan.

7 Existing term sheets set aside very few 8 units for people most at risk of homelessness. 9 And many homeless people do not qualify for supportive housing, which makes up the majority 10 11 of units built for households below 30 percent 12 AMI since 2014. The City is spending money on 13 new shelters and not spending enough money on 14 making housing more affordable to extremely low-15 income households, but there is a solution.

16 Experts say that it costs an additional 17 \$40-45,000 of additional money to reduce the AMI 18 by 10 percent or to get housing at the 19 affordability we need. This is the same amount 20 that it costs the City to house a homeless 21 household, on average, for one year. Picture the Homeless recommends that DHS and HPD utilize 2.2 23 money accumulated by City taxpayers to invest in truly low-income affordable housing instead of 24

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 196
2	warehousing human beings for years in
3	demoralizing conditions.
4	People in shelters are unable to achieve
5	their dreams and desires that most of us take for
6	granted due to the inhumanity of the system. My
7	experience living in the shelter made me at times
8	be placed in debilitating situations.
9	There is a real feeling of being
10	humiliated due to being stigmatized or even
11	criminalized being in the shelter system. Having
12	housing makes you feel confident and allows
13	people to pursue the things in life that make all
14	New Yorkers unique and special. It is important
15	that the City create housing for people with
16	extremely low income because all people deserve a
17	roof over their heads no matter the income they
18	generate to the state. Not only does providing
19	housing (not shelters) cost less, it is the right
20	thing to do morally. Picture the Homeless is
21	asking the Council to use the powers they have to
22	help the tens of thousands [bell] of truly low-
23	income New Yorkers that are in shelters, on the
24	street, living in their cars, or on the verge of
0 F	

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 197
2	losing their homes and community ties. Thank
3	you.
4	CHAIRPERSON LEVIN: Thank you very much.
5	[background comments]
6	MARY CROSBY: Hi, my name is Mary Crosby
7	and I'm with Picture the Homeless; I am also a
8	homeless senior; been in the system for over two
9	years. I want to thank the Committee today for
10	holding this hearing and I particularly liked
11	some of your very commonsense questions; I
12	appreciate that, because I think what we are
13	lacking most of all is commonsense, and those who
14	are in a shelter, we have a lot of commonsense,
15	so I would hope this is what Picture the
16	Homeless is talk to us, and this is a big
17	problem; at the meeting today I want to confine
18	my remarks to address particularly communication
19	within the system 'cause I understand that's
20	the main topic there isn't any and that is a
21	big problem and I have had to go around, and
22	everybody else in the shelter system, just trying
23	to look for little bits of information to help me
24	figure out how to work with the system you
25	don't know who is in charge; there is no… when I

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 198 2 was in this first shelter, I didn't know who was 3 in charge; I didn't know what the people did; I 4 didn't know who to go to, and I'm someone with a 5 college education, so what happens to somebody who doesn't have that advantage, you know, 'cause 6 7 you're scrambling. 8 Okay, I want to give some ideas at the 9 end for what's needed, but I'm going to tell you about my experience going with four other senior 10 11 women to be interviewed for some apartments in a 12 building where we were told there were three 13 units available -- I heard somebody say, one of 14 the people say earlier and some kind of something 15 or other -- nobody knows about that; the people ... 16 my housing people at my shelter now don't know 17 anything about this; I had to tell them about 18 some of these programs. But I was at a different 19 shelter, okay, and I was taken out to see these. 20 These so-called interviews consisted of signing a 21 lot of lengthy legal documents giving permission 2.2 to various City agencies, including HPD, to dig 23 into our tax records, etc., etc. This was before we were allowed to go see the apartments; 24

naturally, we all signed, we had to sign; no time

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 199 2 to read it or anything, just sign. I asked for 3 copies and they had no problem giving them to me, 4 but later I was told that that was too uppity; I shouldn't have done that; I should have displayed 5 more gratitude and you know, been more humble and 6 7 shuffling to ... you know, it signaled that I would 8 be a problem or something. 9 Our civil rights are ... when you go into a shelter system you give up your civil rights in 10 11 order to have a bed, and that's what it really 12 is, [background comments] so we have a little bit 13 of listening here today and I'm very grateful. 14 Okay, only three people were interested 15 in these apartments, so five of us went; only 16 three were interested and there were three 17 apartments, but only one person got to have the 18 apartment. Well maybe I was out because I was 19 evicted and therefore I'm on the blacklist, so 20 please, get rid of the blacklist; that would 21 solve problems [background comment] for a lot of 2.2 people. Okay, so we were told that if we did not 23 qualify for the apartment we'd be sent a letter and we could appeal the decision, but no letter 24 25 [bell] ever arrived and the housing specialist

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 200 2 said not a word to me, no communication. So 3 again ... and who do I go to at DHS? I don't know. 4 When you go on the system you have just very 5 general kind of things here. If I may take just a little bit; I just 6 7 want to list some things that may be helpful, 8 'cause I think that's important. I want to 9 recommend that at the shelter level that there be an organization chart and that people wear name 10 11 tags, and the people who need name tags are the 12 security guards, the PAs and so forth. If you 13 have a problem, you don't know who the person is; 14 you can't get anywhere. I think that's very 15 basic.

As far as DHS, I would like to see an org chart there with functions. We're talking about how people communicate; we don't know what these departments are; what do they do? It's all a black fog.

The communication with housing reps -now my experience -- and these are broad strokes -- is that the housing reps -- there's nothing general coming out of DHS; the housing reps at this place were... the other shelter I was at,

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 201 2 they're very different; they all seem to have 3 their own specialty, their own go-to people; they're not working for me, they're not looking 4 5 for something that solves my problem; they're looking to fill units that someone has advised 6 7 them, so I'm being made, and everybody else, anyone else who's homeless, you have to fit into 8 9 the system; it's not like you get any kind of client-centered work from anybody. But that's 10 11 the impression on the outside, so that ... and the 12 press needs to change, as this gentleman was 13 indicating; we can't all be painted that we're 14 all mentally ill; we're all criminals; we're all 15 this or that, it's not ... that's not the case. Many people work, many people are taxpaying 16 17 people that live in shelters. 18 I'd urge you to talk with us and I have

an idea for that. There is a very simple survey system, technologic -- I think it's very inexpensive; maybe even free, I don't know; it's on the internet; I can give you that information. It would probably take one afternoon to set up a survey, which is then tabulated automatically; you could have that, ask some questions, and have

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 202 2 it go out so homeless people could fill in that 3 little survey on the ... you know, it could be 4 anonymous ... you know we could talk more about it 5 if you're interested... [crosstalk] CO-CHAIRPERSON WILLIAMS: So and 6 7 [inaudible]... 8 MARY CROSBY: and I want all reports made 9 public, any report... [crosstalk] CO-CHAIRPERSON WILLIAMS: In the interest 10 11 of time; do you... do you have that written; you 12 can submit it to us? MARY CROSBY: I will definitely give you 13 14 something in writing ... 15 CO-CHAIRPERSON WILLIAMS: Okav. 16 MARY CROSBY: and there are a couple of 17 things I didn't get to mention, but I will give ... 18 I apologize for not having something ready today, 19 but I will give you that information, along with 20 the points that I mentioned. 21 CO-CHAIRPERSON WILLIAMS: Thank you. 2.2 JOSE RODRIGUEZ: Mr. Jumaane... [crosstalk] 23 MARY CROSBY: Thank you very much. JOSE RODRIGUEZ: Picture the Homeless 24 25 does have a survey for shelter people to fill

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 203 2 out; I can email it to you if you want it. It's 3 a survey we designed specifically to survey residents in shelters. 4 5 CO-CHAIRPERSON WILLIAMS: Sure, you can send it. 6 7 JOSE RODRIGUEZ: Okay, I will. CO-CHAIRPERSON WILLIAMS: Thank you. 8 9 Thank you so much... [interpose] SCOTT ANDREW HUTCHINS: Oh and I wanted 10 11 to say to Mr. Levin, who just walked out of the 12 room, that if you go on Rentlogic, there are no 13 apartments that are for the amount on the LINC 14 vouchers, at least the ones who are getting above 15 an F on Rentlogic, so if you go to rentlogic.com, look for the apartments that are \$1200 or less, 16 17 you won't find anything, at least if it's not 18 given an F. Thank you. 19 CO-CHAIRPERSON WILLIAMS: Thank you. 20 MARY CROSBY: And the numbers haven't 21 changed since I got the first LINC voucher in 2.2 2015, so. [background comments] Yeah, thank 23 you. Thank you. [background comments] CO-CHAIRPERSON WILLIAMS: So in the 24 25 interest of time and until my co-chair comes

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 204 2 back, I apologize, but I'm gonna ask that we have 3 a two-minute timer for everyone so we can make 4 sure we get everybody in. U. Peter Malvo [sic] from Safety Net; 5 Wendy O'Shields from Safety Net; I think this is 6 Griffin Kinard. Is Griffin Kinard here? 7 [background comment] Alright, and Mark Green 8 9 from Coalition for the Homeless. And the next panel can just get prepared. 10 11 After this panel is Diann Mitchell, Sam Winfrey, 12 Stephanie Joseph, and Charmaine Gayle -- if you 13 can get ready to be on the next panel. So we should have U. Peter Malvo ... 14 15 [background comment] one second, sir; I'm sorry; 16 Wendy O'Shields, Griffin Kinard, [background 17 comment] and Mark Green. [background comment] 18 Yeah. You'll each have two minutes and you can 19 begin your testimony in the order of your 20 preference. 21 Hello. My name is Peter PETER MALVAN: Malvan; I am street homeless since 2011; I am a 2.2 23 Safety Net Activist, a co-chair of the CoC, New York City's Coalition on Continuum of Care, 24 Consumer Committee, disabled, age 59, and I 25

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 205 2 worked in social services in New York City with 3 low-income people and homeless people since 1989. 4 My testimony attests to the lack of coordination between HPD, DHS and HRA. 5 I have a SEPS voucher which has been updated, then renewed 6 7 on the basis that I won a lottery for Maestro 8 West Chelsea from NYC Housing Connect. 9 Processing began for Maestro on 09/02/2016. The voucher was last renewed 09/15/2017 and I was 10 informed that it would not be renewed if I did 11 12 not have an apartment by 12/15/2017. 13 Over a week ago, Wavecrest management tax 14 credit assistant screener for the Maestro, a 15 project in HPD's NYC Housing Connect, informed me a unit was available, but unfortunately their 16 17 search must continue since this unit is for a 18 hearing impaired person. I am mobility impaired 19 and have progressive eye problems, impairment. Ι have been in contact with outreach -- MOC and BRC 20 21 -- outreach since 2011 trying to become 2.2 permanently housed. 23 It seems that documentation from outreach would make me eligible for a SEPS voucher 24

according to evidence guidelines, yet somehow

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 206 2 this has never been told to SEPS eligibility Wavecrest indicated it may be an 3 personnel. 4 extended period before I am contacted again for a This was reported to the Source of Income 5 unit. Discrimination unit as a possible gimmick to 6 7 avert taking [bell] voucher and is clearly 8 discriminatory. 9 The fact that HPD, HRA, and DHS are major participants in the CoC and have been very 10 11 supportive of my efforts to get housed makes a 12 clear case for the lack of coordination and even 13 a clearer picture of how management companies 14 contracted to screen HPD projects discriminate 15 with immunity and how street homeless are left 16 out of accessing housing despite being 17 technically most vulnerable. 18 CO-CHAIRPERSON WILLIAMS: Thank you. You 19 can go in the order of your preference. 20 GRIFFIN KINARD: Hello, my name is Griffin Kinard; I'm here on behalf of the 21 Coalition for the Homeless and one of the things 2.2 23 that I want to talk about is the ill-equipped and untrained individuals that you actually have that 24 25 these people are actually hiring into the

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 207 2 shelter. Now you know me being mentally ill, I'm 3 in a micro shelter -- mentally ill; chemically-4 addicted shelter -- and my needs are not getting 5 met; I am put under more stress than I am relieved of it. I don't think it's fair that 6 7 I've been in the shelter system for five years 8 and my feet have beat this ground getting 9 everything that is needed so I can get housing. I've had the LINC housing package in five years 10 11 -- nothing; I've had the 2010E housing package --12 nothing; I went and found other programs and I've 13 spoken to them; they're telling me what my 14 shelter needs to do and telling me that my 15 shelter needs to do this before they can do this 16 and that these people have got to do this and 17 that they have to do that. But my problem is 18 this: if I always do my half and the half that's 19 left up to the shelter is never done; then it 20 always makes it seem like I'm not doing nothing; 21 that's not fair, it's not fair at all; okay? 2.2 My baby mother moved my son to another 23 state because she got tired of waiting for me to

even see him now, you know, but she did this just

24

25

get my own, which makes it next to impossible to

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 208 2 this year. I've had housing packages for the 3 past four or five years; now I come to find out 4 that even on the housing package -- and you know silly me, I didn't read anything -- even on the 5 housing package they weren't going to pay anyway; 6 7 no wonder why, when I was calling these real 8 estate places they wouldn't take my voucher 9 because they knew what I didn't know, that they weren't going to be paid anyway, so why give me 10 11 anything that I'm looking for ... [bell] why give me 12 anything that I'm looking for when what they're 13 looking for is never gonna come, regardless. So 14 you know I think ... I think it's ... I think it's ... no, 15 no, no; I don't think, it's befuddling, you know, 16 to try to understand why I'm suffering like this 17 when I know that I did everything that I was 18 supposed to do, everything that was asked of me, 19 everything that people said that I couldn't do 20 because of my mental illness; I went out there and I did it and I'm still homeless --21 2.2 befuddling. 23 CO-CHAIRPERSON WILLIAMS: Thank you. WENDY O'SHIELDS: Hello, my name is Wendy 24

O'Shields and I'm testifying as a New York

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 209 2 Homeless Rights Advocate and a member of the 3 Urban Justice Safety Net Activists. 4 The City of New York has an epidemic of homeless citizens sleeping in the Department of 5 Homeless Services shelters and in the New York 6 7 City streets. Accountability of the City of New York's agencies, primarily the Housing 8 9 Preservation and Development (HPD), Department of Homeless Services (DHS), and the Human Resources 10 11 Administration (HRA) is paramount. 12 Our New York City homeless crisis should 13 be measured weekly to track HPD, DHS, HRA, and 14 the DHS contracted street outreach teams for 15 their inactivity or their successful independent 16 or supportive housing placements. The City of New York, with the oversight 17 18 of the Comptroller's office, should adopt a zero 19 tolerance policy of HPD, DHS, and HRA for their 20 clear emphasis on not HUD rapid re-housing 21 homeless citizens instead of warehousing or 2.2 ignoring their growing numbers. 23 The Mayor and the City Council should require HPD to report weekly how many DHS shelter 24 25

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 210
2	and street homeless single adults they house.
3	The single adult homeless are the most neglected.
4	HPD controls tens of thousands of
5	affordable apartments citywide and they should
6	drastically increase the amount for the homeless
7	New Yorkers, especially those earning less than
8	\$25,000 per year.
9	In New York Housing Connect, there should
10	be a high priority status for DHS shelter
11	homeless residents to check. There is currently
12	no option to indicate who is shelter or street
13	homeless. Housing homeless is not a priority for
14	HPD. HPD should be fined a [bell] to be
15	determined daily amount for not housing homeless
16	New Yorkers.
17	The City of New York's Comptroller's
18	office should chargeback the Department of
19	Homeless Services a \$1,000 per day for each DHS
20	shelter homeless resident without a completed New
21	York State housing plan, (see Exhibit A). If DHS
22	staff fraudulently subtracts or adds information
23	to the residents housing plan, they should be
24	swiftly terminated and prosecuted by New York
25	State.

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 211 2 HRA housing vouchers should expire yearly 3 with an additional yearly renewal, if income 4 eligible, and no time limits. HRA housing vouchers should be in the recipient's NYC HRA 5 Access online account. Often the DHS caseworker, 6 7 housing specialist, or other staff withholds the 8 housing voucher from the apartment seeker. 9 I thank you for considering my suggests to assist HPD, DHS, and HRA with their 10 11 accountability in the City of New York's homeless 12 crisis. 13 CO-CHAIRPERSON WILLIAMS: Thank you. 14 MARK GREEN: Hello Council, my name is 15 Mark Green; I have been a community leader in [inaudible] Village Mitchell-Lama; I've been a 16 17 community leader in East Harlem with Melissa Viverito, who I worked with about eight years ago 18 19 on Welfare to Work and affordable housing. 20 I just want to say first of all that I 21 became a member of the shelter system because I 2.2 was on my way to Europe and I got stopped for 23 reasons on the other side, so I had to do some hotels for a minute and then I thought, well let 24 me just [inaudible] myself in the shelter system. 25

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 212 2 That being said, I also worked with Mayor de Blasio on his homeless campaign, along with his 3 wife, Mrs. de Blasio, on her mental health 4 initiative and so forth. 5 The reason why I mention that is because on these issues of 6 7 homelessness, I reached out to them and nothing 8 seemed to be really happening with them and DHS 9 and moving me out of the system. But in any event, what I'm going to say is that as a member 10 11 of the shelter system -- excuse me; I'm getting 12 anxiety for some reason -- there are over 61,000 13 people who are homeless in the system, and not to 14 be redundant on the issue; there seems to be an 15 effect that anyone can be put in the same type of 16 situation as a homeless person is; it's not just 17 because you're a low-income person; you can have 18 issues of devastation of the weather, you can be 19 a victim of unemployment, you can be a victim of 20 the gentrification of neighborhoods, and now you 21 find yourself in a situation where you are 2.2 unavailable to [bell] afford the apartment rent, 23 that's what happened with me.

24 But one thing I noticed is that there was 25 a time in America when we had built houses; we

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 213 2 had Levittown, when that was built; we had the 3 Mitchell-Lamas, which I lived in in Rockville 4 Village; we also have the same type of forecast with the climate change and other issues --5 gentrification, and unemployment -- which is 6 7 going to force more people out of work and it's 8 going to cause a housing situation again. So I 9 know about on the vouchers and the LINC and so forth, but my perception is; how are we preparing 10 11 ourselves for the future; how are we preparing 12 ourselves for the people who will be homeless in 13 the future? Why can't we just take an area and 14 make it like a Levittown, with 6,000 units; why 15 can't we take an area in Far Rockaway or Brooklyn 16 and make it a community that's viable for people 17 who are unemployed to work? It's not the issue of these little vouchers... [crosstalk] 18 19 CO-CHAIRPERSON WILLIAMS: I'm gonna have 20 to ask you to give a closing sentence. 21 MARK GREEN: Okay. It's not about the 2.2 vouchers; this is about providing a sustainable 23 community for people who are in need now and in the future instead of just saying well let's just 24

pass the buck along and so forth. So that's my

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 214
2	statement and that's what I want to give to the
3	City Council and I appreciate your time.
4	CHAIRPERSON LEVIN: Thank you.
5	CO-CHAIRPERSON WILLIAMS: Thank you very
6	much for all of your testimony and advocacy, and
7	those of you who shared personal testimony, I
8	greatly appreciate it. [background comment]
9	Mr. Kinard, you may want to just, as
10	mentioned, call 311 and some of the other
11	agencies when the source of income discrimination
12	is happening so that they can at least try to do
13	something about it and we can have at least a
14	record that it's happening. I'm not sure if
15	everybody's calling it in [background comment]
16	CHAIRPERSON LEVIN: I'd just like to add
17	to that; just two weeks ago I had a meeting with
18	the chair of the Human Rights Commission; they
19	are being aggressive about it; they're not
20	holding back on going after landlords when they
21	hear about it, so by all means, I just want to
22	second what Chair Williams said.
23	GRIFFIN KINARD: 311, they know me by
24	name.
25	

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 215 2 CO-CHAIRPERSON WILLIAMS: You've called 3 about the income discrimination? 4 [background comments] 5 GRIFFIN KINARD: I've called about any problem I've had ... 6 7 CO-CHAIRPERSON WILLIAMS: Yeah. GRIFFIN KINARD: any problem -- with 8 9 dirty bathrooms, dirty living situations -- any 10 problem I have, I call 311... [interpose] 11 CHAIRPERSON LEVIN: Particularly about 12 income discrimination, call [inaudible] ... 13 [crosstalk] 14 CO-CHAIRPERSON WILLIAMS: Okay. 15 GRIFFIN KINARD: Alright, no problem; I 16 will definitely do that. 17 CO-CHAIRPERSON WILLIAMS: Thank you very much. 18 19 GRIFFIN KINARD: Thank you. 20 PETER MALVAN: May I... [background 21 comments] Okay. Okay. Uhm there's going ... 2.2 [crosstalk] 23 CO-CHAIRPERSON WILLIAMS: Okay, so ... 24 25

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 216 2 PETER MALVAN: to be Source of Income 3 Discrimination training at Bailey House at 6 p.m. on December 12th. 4 CHAIRPERSON LEVIN: Okay, but call that 5 in... [crosstalk] 6 7 PETER MALVAN: No, December 4th, I'm 8 sorry, December 4... [crosstalk] 9 CHAIRPERSON LEVIN: Call it in. Call it in. Okay. Okay, next panel -- Charmaine Gayle ... 10 11 sorry. Goyle, Charmaine Goyle. Sorry. Diann 12 Mitchell, [background comment], Sam Winfrey, 13 Stephanie Joseph. And I want to thank my Co-14 Chair; he has to go to a Speaker candidates 15 debate; [background comment] did not necessarily 16 expect this hearing to go for five hours, but ... 17 well, little bit over four; it's four now, but 18 I'm kind of exaggerating a little bit. But I 19 want to thank my Co-Chair for doing such a 20 fabulous job today. Thank you very much, Chair 21 Williams. Okay. Hi. [background comment] This 2.2 will all be on the record and ... [background 23 comments] And Jumaane can watch it online or on Channel 74. 24

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 217 2 SAM WINFREY: Good afternoon. Thank you 3 for allowing me to address you today. I will allude very quickly, before I start my fixed 4 statement, to one of the [inaudible] ... the other 5 lady said about commonsense, and that's something 6 7 that I've learned in the past few months about 8 New York and we seem to be lacking it in a lot of 9 the systems, through DHS, all the way down HPD, everything; there's no communication. Anyways, 10 11 my prepared statement. 12 My name is Sam Winfrey; I am soon to be 13 60 years old; I'm a homeless man currently being 14 housed by DHS in the Bronx. 15 I have been homeless since the 2nd of I had been living in Europe for over 16 May, 2017. 17 30 years. I took a medical retirement in France 18 in December of 2014, and just for the record, I 19 have a Ph.D. in economics, so I do experience age 20 discrimination also now if I even try to work. 21 Due to the death of my life partner of 2.2 over 26 years and issues with the estate, I found 23 myself homeless in New York City. I am grateful for the help that DHS and New York has provided 24 25 to me, but dealing with bereavement as well as

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 218
2	being homeless and without outside resources,
3	it's very stressful.
4	I've gotten involved in a church and I'm
5	getting support there, but again, biggest thing
6	adding to my stress is housing. I've been
7	looking for housing for several months now and I
8	find the apparent disconnect between DHS and HPD
9	even more stressful.
10	I have yet to receive any vouchers, nor
11	been offered any other options, although I have
12	been told across the board from several areas
13	that I qualify for no less than three vouchers.
14	The housing specialists that are there don't
15	understand about the vouchers; they all say, well
16	you have to wait until your 60th birthday, then
17	we'll think about applying.
18	I applied on my own to NYCHA as well as
19	actively looking for other housing availability
20	and I find the same thing that most of my
21	colleagues find there's nothing out there,
22	there's nothing out there, especially if you
23	mention a voucher situation, and when I say I'm
24	in the process of getting a voucher, they don't
25	even want to talk to me.

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 219 2 I find the limited options on NYCHA very 3 puzzling, and as an example, I found an offer in October of studios and one-bedroom in Manhattan 4 at Columbus Circle; while the rent was 5 reasonable, falling within the voucher 6 7 constraints, the minimum income requirement for the studio was almost \$90,000. That is not 8 9 affordable housing in any one's circle, as far as I'm concerned. 10 There does not seem to be an abundance of 11 affordable housing [bell] available from HPD and 12 13 a lack of information about that existing housing 14 that they do have. 15 The only way, in my mind, to reduce 16 homelessness is to provide ample and truly 17 affordable housing and, more importantly, 18 information to the public. 19 Thank you. 20 CHAIRPERSON LEVIN: Thank you. Thank you very much. 21 2.2 SAM WINFREY: And I'm gonna excuse 23 myself; I have a ... I've just been elected to the board of trustees to my church and I need to go 24 to a trustees meeting now. 25

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 220 2 CHAIRPERSON LEVIN: By all means. Thank 3 you. 4 SAM WINFREY: Thank you. CHAIRPERSON LEVIN: Congratulations on 5 that. 6 7 [background comments, clapping] 8 CHAIRPERSON LEVIN: Thank you for your 9 testimony as well. 10 CHARMAINE GAYLE: Distinguished quests; 11 my name is Charmaine Gayle; I'm 45 years old; I 12 lived in a domestic violence shelter from 2008 to 13 2010. Now I live in an adult family shelter with 14 my domestic partner since 2013. 15 My first issue is discrimination that 16 clients with vouchers face while looking for apartments, dealing with brokers. We experience 17 source of income discrimination; we are asked 18 19 questions, charged fees and still cannot find an 20 apartment. 21 DHS needs to upgrade their website 2.2 monthly. 23 Travel allowance on the budget is not enough for clients with not enough income. 24 25

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 221
2	I was injured in the shelter where I am
3	right now one day before the Callahan inspection;
4	that's 22nd of June 2017.
5	We need cleaner, safer drinking water in
6	that shelter. My suggestion is a sink on every
7	floor with running water; not drinking from the
8	bathroom. I see people drinking from the
9	bathroom; I get sick drinking from the bathroom.
10	We are back to the old way of doing
11	things; nothing that's being done for us right
12	now is [inaudible]; we are just being recycled as
13	homeless New Yorkers recycled, recycled.
14	One thing I would like to talk about, if
15	I have enough time, is; you guys give us \$3,000,
16	\$4,000 in the shelter [bell] for rent; you're
17	splitting it up four ways and it's being split up
18	for households like \$1,268 for vouchers. I
19	suggest that if you could pay \$4,000 for rent in
20	all that, doing that, why not every year income
21	is going up; why not up the voucher a little…
22	CHAIRPERSON LEVIN: A little.
23	CHARMAINE GAYLE: you know.
24	CHAIRPERSON LEVIN: \$300 bucks.
25	CHARMAINE GAYLE: Thank you.

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 222
2	CHAIRPERSON LEVIN: That's what I'm
3	saying. Yes. Yes. Yes… [crosstalk]
4	CHARMAINE GAYLE: Thank you.
5	CHAIRPERSON LEVIN: I've been say Yes,
6	we had a hearing back in May where we went and
7	looked
8	CHARMAINE GAYLE: Yeah.
9	CHAIRPERSON LEVIN: compared \$1268 and
10	then we looked for \$1568; a lot more apartments
11	available for \$1568… [crosstalk]
12	CHARMAINE GAYLE: 'Cause every year it's
13	going up. [background comment] Every year
14	CHAIRPERSON LEVIN: Fair market value.
15	CHARMAINE GAYLE: Yeah.
16	CHAIRPERSON LEVIN: Absolutely.
17	CHARMAINE GAYLE: And I don't want the
18	LINC; I'm glad when they took it.
19	CHAIRPERSON LEVIN: Uhm-hm. Yes, I hear
20	you; your comment, the \$1268 voucher, can only
21	afford to rent in the Bronx. Sometimes you can
22	find something in Brooklyn, but it's… and Queens
23	[inaudible] [crosstalk]
24	CHARMAINE GAYLE: We don't want that; we
25	want equal spreading around

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 223 2 CHAIRPERSON LEVIN: Yes. 3 CHARMAINE GAYLE: not discrim... it feels like discrimination also, 'cause we are being 4 5 pushed into only the Bronx. [background comments] 6 CHAIRPERSON LEVIN: I have been 7 [inaudible] for... [crosstalk] 8 9 CHARMAINE GAYLE: We are being shoveled to the Bronx, you go, all you shelter people --10 11 I'm looking under my nose -- you go. 12 CHAIRPERSON LEVIN: So I hear that. Ι 13 hear you. I hear you. 14 CHARMAINE GAYLE: I'm from Brooklyn; I 15 want to go back. 16 CHAIRPERSON LEVIN: If your family is 17 there, if your church is there, if your children 18 go to school there, so on and so forth, it's ... 19 people should be able to live in the community ... 20 [crosstalk] 21 CHARMAINE GAYLE: You cannot ... that 2.2 income... some people can't afford it, like, you're 23 paying \$3,000; \$4,000, maintenance, [inaudible] and wiping everything with it. So I had to do a 24 25

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 224
2	survey on what's going on, I mean, a petition and
3	I did.
4	CHAIRPERSON LEVIN: I hear you. I hear
5	you. Thank you. Thank you very much for your
6	testimony… [crosstalk]
7	CHARMAINE GAYLE: You're welcome. Okay,
8	Miss Mitchell.
9	DIANN MITCHELL: Yes. Thank you for
10	hearing me today. I'm here representing myself.
11	My name id Diann Mitchell; I reside at Van Siclen
12	women's shelter in Brooklyn. I've been in the
13	shelter for like 2 years, 4 months and 21 days.
14	I received a LINC voucher on October 19,
15	2015. I was assigned a housing specialist by the
16	name of Mr. Tom who was of no help. In February
17	of 2016, I found my own one-bedroom apartment and
18	I waited four months for renovation of that
19	apartment. Once the apartment passed inspection
20	in June of 2016, Mr. Tom, this housing specialist
21	that I had, he actually lied to me about the
22	apartment, but mind you; I did all the work. I
23	found the landlord, I found the apartment; I
24	waited for renovations; it passed inspection,
25	then the took the apartment and gave it to

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 225
2	another client so that he can get the bonus you
3	know for finding an apartment. I was so
4	devastated, I was so hurt.
5	So all the energy that I had in me for
6	this apartment, knowing that I was going to be
7	out in June of 2016 after getting a voucher in
8	October 2015, I just… I shut down; I was hurt.
9	And I still feel a little emotional behind it.
10	But anyway, moving forward, I've done
11	housing searches, I've been on Housing Connect; I
12	made phone calls to brokers, landlords, but they
13	don't wanna hear nothing about no voucher, and
14	every time I speak to a broker it's like, oh well
15	the landlord doesn't want the LINC 4 voucher. I
16	don't even know what to do.
17	With that being said, I'm 61 years old
18	now; I don't wanna be moved to Brooklyn; I don't
19	wanna be moved to Manhattan; the Bronx, I'm from
20	Queens; that's where my family is; that's where
21	my church that's where I'm from. And what
22	they're doing in the shelter is that they're
23	pushing rooms, they're pushing rooms on clients;
24	they say just take the room, take the room for
25	now; it's temporarily till you get your one-

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 226
2	bedroom, but if you go into that room, under that
3	lease, contract for a year, you have to stay
4	there. But how the housing specialist explained
5	to me, she said listen, just take the room for
6	now and what we'll do is, if your [bell] one-
7	bedroom comes through, we'll get another client
8	from the shelter to take your place so that you
9	don't break the lease. Didn't sound right.
10	Didn't sound right; I just fell back and like the
11	lady… [crosstalk]
12	CHAIRPERSON LEVIN: And when you take the
13	room, you're living with another stranger, right?
14	DIANN MITCHELL: Exactly, then somebody's
15	messing with your food in the refrigerator; you
16	gotta share the bathroom; you're already doing
17	that in a shelter
18	CHAIRPERSON LEVIN: Right.
19	DIANN MITCHELL: which is not clean and
20	tidy. But anyway, thanks for hearing me;
21	[background comment] I'm praying and hoping that
22	something can be done to help us move out into
23	our own place and into our own communities; not
24	be displaced. Thank you so much.
25	

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 227 2 CHAIRPERSON LEVIN: Thank you both for 3 this testimony. [background comments] Thank... thank ... thank you. Thank you for making these 4 issues very clear and concise, [background 5 comments] you know sometimes it's like ... we get 6 7 like two hours of testimony from the 8 Administration and we're like, [background 9 comment] what does any of that mean and then you come up and you testify and it's all very ... it's 10 11 very, very clear ... 12 DIANN MITCHELL: It's right there, very 13 clear. 14 CHAIRPERSON LEVIN: very clear. 15 DIANN MITCHELL: In the homeless shelter, all of us homeless people are going through the 16 17 same exact thing but in different locations. 18 CHAIRPERSON LEVIN: Yeah. Yep. 19 DIANN MITCHELL: It's the same exact 20 thing. 21 CHAIRPERSON LEVIN: Yep. DIANN MITCHELL: And then the staff that 2.2 23 they have that they hire, those people are not even qualified to even help us. 24 25 CHAIRPERSON LEVIN: Yep.

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 228 2 DIANN MITCHELL: All they want you to do 3 is sign a IOP; that's it. 4 CHARMAINE GAYLE: They're pushing papers. DIANN MITCHELL: That's all they do is 5 push papers, they don't even ask you how you're 6 7 doing today, uh did you have a good day, I mean 8 what's goin' on... [crosstalk] 9 CHARMAINE GAYLE: [inaudible] get it ... I'm doing my job, bam. Bye. Sign this deal 10 [inaudible]... [crosstalk] 11 12 DIANN MITCHELL: I really appreciate it, 13 Thank you. quys. 14 CHAIRPERSON LEVIN: Thank ... thank you. 15 DIANN MITCHELL: I can't wait for the 16 next meeting. Please ... 17 CHAIRPERSON LEVIN: Uh-huh, you're always 18 welcome. 19 DIANN MITCHELL: everybody that knows 20 anything, let me know, 'cause I wanna be a part 21 of it. 2.2 CHAIRPERSON LEVIN: You're always 23 welcome. [background comments] [inaudible] ... we're gonna be workin' with you guys. Thank you. 24 25 Thank you. [background comments]

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 229 2 We've got one more panel. [background 3 comments] We're gonna do Rhonda Jackson, 4 [background comment] James Baldwin, Madge 5 Philantrope, [background comments] and Tola Kamatsu [sp?]. Thank you very much. And for the 6 record, there was testimony submitted by New 7 8 Destiny Housing, Enterprise Community Partners ... 9 that's it. Okay. [background comments] Okav, 10 whoever wants to begin. JAMES BALDWIN: I'll start if off. 11 12 CHAIRPERSON LEVIN: Okay. 13 JAMES BALDWIN: Good evening, my name is 14 James Baldwin; I've been homeless for about four 15 years and when I transitioned I was back and 16 forth staying with family members; I've been to 17 Covenant House, I've been to Safe Horizons, and 18 then I went to Create Young Adult [sic] back in 19 When I went to Create Young Adult, I was 2015. 20 in there for two years, so I guess my time, in 21 their words, was coming down to an end, but at 2.2 Create Young Adult you have five years, until you 23 turn 25, and right now I'm currently 24, about to turn 25. So me and the director got into it, 24 25 because I told him I can't take him seriously --

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 230 2 he was a new director; the other two directors 3 kinda got fired for funneling with money and 4 stuff -- so he got up set because I told him I couldn't take him seriously, 'cause he was 5 talkin' to a wall, and then ever since then, me 6 7 and him always had issues; we always had 8 problems. My whole thing is; if... I don't 9 understand the hiring process that you all have to hire these type of workers; that's one, it's 10 11 like they don't know how to be professional; they 12 take everything personal and then they envy you, 13 they say things -- oh, we're gonna get you out of 14 here, they curse at you; they want you to lash 15 out on them so they can type in the computer 16 something bad that will get you a transfer. So 17 me and him had a big fallout, we had a meeting, 18 and I was working, I had documentation; I had 19 proof that I was working. So I guess he knows 20 somebody in Beaver Street, because ... in Beaver 21 Street -- I'm sorry; I'm kinda hungry; I'm kinda 2.2 angryin' [sic] a little bit -- [background 23 comment] let me breathe. [background comments] So there was a lot of underhanded stuff that was 24 25 going on in that meeting, so thank God -- I pray

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 231 2 and I meditate -- I ran into the Mayor with my 3 So I ran into Mayor Bill de Blasio five art. 4 months ago; Bill de Blasio told me he was gonna 5 help me get an apartment and get a place and renew my voucher before the summer is over; I 6 7 don't have to go back to the shelter; he introduced me to Steve Banks and Steve Banks 8 9 introduced me to Kenneth Charles. This is my whole thing; this is why I'm really mad and upset 10 11 -- we've been playing phone tag for the past five 12 months; if you were in my shoes, you would be 13 upset -- you are pointing me to people that -excuse my... no foul language, right? [background 14 15 comment] Okay. You use fudge heads to try to 16 help me, people who get into their feelings. I'm 17 not gonna lie; I was very aggressive, I try to be 18 assertive, but when I'm talkin' to you on the 19 phone with -- this is from the Mayor's people in 20 his office; I think one of the guys' name is 21 Joshua Cortez; I've been tryin' to contact him, 2.2 have a conversation, tell him what's goin' on; 23 let's work together, [background comment] they on... they ... [background comment] no, his name is 24 25 Joshua Cortez ... only seen two apartments in the

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 232 2 summertime; I'm thinkin' I'm gonna get the first 3 apartment that they sent me to, because I'm like 4 oh ... what the Mayor say goes. I'm facing a whole bunch'a other people fightin' for that apartment; 5 they picked a female with a kid that was 6 7 beautiful compared to the ugly other females; 8 that's what the ladies bluntly told me. And then 9 the next apartment that I seen, there was a hole in the wall that just got raided for drugs and 10 11 stuff and the sign and stuff was still up there, 12 so I'm like, how is that help; I'm not in an 13 apartment? So they tried to transfer me to a 14 mental shelter and I'm not goin' to no mental 15 shelter; I don't have no mental illnesses; 16 there's nothing wrong with me; this is what's 17 gettin' me upset and I just came down from Beaver 18 Street; they say, oh we can't help you; go to the 19 assigned shelter. And then I recently found a 20 hotel that they said they will let me stay there 21 until I find my apartment -- oh, we can't do that 2.2 for you. That's a lie, because you all told me 23 before when I was in the office if you have a family member or whatever the case may be, we 24 25 will pay you to stay there with them, so why

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 233
2	can't I do that with a hotel? This is my whole
3	thing; like the woman, her name was Miss
4	Williams, at Beaver Street told me, you're a
5	threat because you're very intelligent and you're
6	smart and they like to play stupid, incompetent
7	fools, like puppets, so they're gonna give you a
8	hard time, Mr. Baldwin; go over their heads, and
9	that's what I've been doin', but to me it's like,
10	what do I have to do, bash the Mayor for him to
11	help me? [background comments]
12	CHAIRPERSON LEVIN: Don't do that. Don't
13	do that, that uh
14	JAMES BALDWIN: Because I made a
15	documentary on the homelessness [bell] situation
16	in New York City. I don't mind redoin' it,
17	reconstructin' it and make it way better and put
18	it online, 'cause I have my doors open to the
19	entertainment industry, but these people don't
20	care about you if you don't have everything on
21	the table and you're not worth investing in yet.
22	So this is why I'm here agitated and I'm
23	frustrated; I have everything that I need to
24	become successful; I just need a place to live,
25	that's it; I don't need assistance for that long.

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 234
2	Like come on. And then on top of that, I did my
3	research and footwork for these apartments, for
4	one; nobody wants \$1200 and some change, the
5	market rate is goin' up; you have to boost up the
6	market with these vouchers. People will take
7	LINC, but you've gotta pay they mon you've gotta
8	give them their money on time and they need like
9	\$1500 and better for single people and families.
10	And then on top of that, with HPD, what I
11	recently found out, they will help people that's
12	in the shelters and stuff, especially
13	[inaudible], but they don't tell everybody that,
14	and your credit score has to be over 550; I
15	invested almost \$2,000 to fix my credit, so it's
16	like…
17	CHAIRPERSON LEVIN: Yeah.
18	JAMES BALDWIN: what's goin' on, I don't
19	understand, it's like you all have these services
20	for these people who actually don't really care;
21	they're goin' home to their nice little apartment
22	or their little hole in the wall, but they got
23	somewhere to call home
24	CHAIRPERSON LEVIN: Yep. Yep.
25	

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 235
2	JAMES BALDWIN: and I don't like that and
3	it's like I'm not goin' to no mental site, so I
4	need somebody to help me before I leave today,
5	because where I was bouncin' back and forth, they
6	don't even wanna help me, they don't want nothin'
7	to do with me and these… I understand why, but
8	it's like when you ask people to help you out,
9	sometimes it'll be too much for them, definitely
10	when they can't get what they really want from
11	you. I mean if you all was payin' people for us
12	to stay with family members that live in the
13	projects or whatever the case may be; they
14	probably most likely would do it, but they will
15	gettin' tire of you… [crosstalk]
16	CHAIRPERSON LEVIN: They do do that.
17	There is There is a There is a program for that
18	that started up last year.
19	JAMES BALDWIN: It did?
20	CHAIRPERSON LEVIN: Uhm-hm. [background
21	comments] Friends and Family. [background
22	comments]
23	JAMES BALDWIN: Wow. They told me that
24	they can't do that 'cause my [background
25	comments] aunt lives in the project… [crosstalk]

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 236 2 CHAIRPERSON LEVIN: Okay. Right. Right. 3 JAMES BALDWIN: and she has HRA. Okav. 4 Well I need ... can you all put me in [inaudible] 5 information; whatever the case may be; can we work somethin' out, 'cause I'm not goin' to no 6 7 mental shelter unless I could get [inaudible] 8 project new. 9 CHAIRPERSON LEVIN: I'll give you my contact info at the end and we'll be in touch. 10 11 JAMES BALDWIN: Alright, thank you. 12 CHAIRPERSON LEVIN: By the way, we have 13 one more person that signed up to testify, Junloy 14 [sic] Pacheco. [background comment] Or Junior, 15 I'm sorry. [background comments] No, No, No, I 16 know; we're just having him come up as well. 17 [background comments] You can join this panel. 18 [background comments] That's all; I just wanna ... 19 the last person to join this panel. 20 RHONDA JACKSON: You think? [laugh] MADGE PHILANTROPE: My name is Madge 21 2.2 Philantrope; I came here when I was 5 with my mom 23 and stepdad. I became a citizen and started working at 16; I am now 32; I am of Afro-European 24 25 descent, born on the Island Espanola, a Haitian

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 237 2 Latina in completion. I've been poor since 8 3 years old; ironically enough, I have earned a 4 master's degree in social work from Stony Brook University of Long Island and have plenty of 5 unpaid debt, like anyone else who's gone to 6 7 school, and have been street homeless, in and out of shelters since then -- class of '09; I was 23 8 9 then. Poverty and domestic violence follows 10 11 you, even when you've literally gone out of your 12 way to do everything accordingly and trying to 13 avoid all sorts of adversity and stereotypes. 14 There are no vouchers, no programs allotted to 15 people like us, since it's ever so seemingly easy 16 to move upward in America. Yes, we can and yet 17 it's been difficult to keep a job in consequence 18 however. By the time I'm allotted to partake in 19 lotteries, affordable housing, I'm out of a job 20 again; with certain employers, when you are well-21 engaged, you nearly get there; I'm almost there, 2.2 but you never quite arrive. 23 We need programs catering for

24 commonsense, vouchers that are allotted for 25 America based on personal needs and time spent in

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 238
2	the system. I've spend nearly nine years at this
3	juncture meandering the city impoverished. I've
4	been so poor and have worked so hard in vain that
5	I haven't been able to even dream of creating my
6	very own family, which is why I went to school in
7	the first place, and yet I hold fast; I am still
8	here. Thank you for your time and attention to
9	this matter.
10	CHAIRPERSON LEVIN: Thank you very much
11	for your testimony.
12	JAMES BALDWIN: And I'd like to add
13	something with HPD obviously found out if your
14	application is over I think 3,000; they don't
15	look at you, they don't look at the application,
16	they just brush past it, and that's what I wanted
17	to add, but you've gotta make sure your credit
18	score is over 600.
19	[background comments]
20	MADGE PHILANTROPE: I just wanted to say
21	that all of your vouchers don't even apply to me,
22	like none of them. I just wanted to…
23	[background comments]
24	JUNIOR PACHECO: Good afternoon. I swear
25	to say the truth. Okay, uhm my life, when I had

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 239
2	25 years age, my age, I came to the United
3	States. In 2001, I got my cool apartment; I
4	think my life is go in the right direction, so
5	year later, in 2002, 2003, I had an accident on
6	my job and I had to quit. By 2002 to 2006, I
7	don't have work because my injury, I cannot do
8	the job I do before; it is a cable company job;
9	has to use the ladder, has to roll wires, all of
10	that. So I start to driving; I say well, when
11	the MTA have a strike, I said well, I think I can
12	start like that, because my brother call me and
13	they tell me, "What you doing?" I said, "I'm
14	asleep." And he told me, "Why? Go outside and
15	you're gonna see a lot of people, they wanna get
16	in the job." I went outside, I make at least
17	\$150 that day; the second day I made like \$200; I
18	make better and better, and after that, I lookin'
19	for someplace to work with a base, a car base.
20	So after that I jumped to black car in the city;
21	2007-2008 everything is down, like me, I have
22	another two accident; went to the hospital for
23	four more; the hospital rehabilitation, [bell]
24	and I spend [inaudible] like that. So the rehab
25	send me to a place they; told me it is like uh

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 240 2 the nurse home, but when I get in the front to 3 the door, I don't know what it is, but I go 4 inside, I go into and I realize it is a shelter. So a shelter I'm gonna call Bridge, when shelter 5 case manager PA, public assistance office, and 6 7 DHS and so on, the Bridge, it doesn't work on 8 those groups. On the shelter, the case manager, 9 they say they working with you but they go to see you when they need to sign for IP, I think it's 10 11 called... [background comment] ILP, every 15 days. 12 So at this time I have Section 8; the voucher 13 also expired before sign the lease, so between 14 that is a lot of Bridge we cannot go; the new 15 case manager I have, she's doing everything. 16 Also, they tried to collect from me [inaudible]. 17 When we spoke, Joanna Taylor on [inaudible] 18 Street, she told us, "No, you don't have to do 19 nothing; your case manager has to do everything." 20 So it's me, so many way they don't work either, 21 so many ones and the principal I think also it is 2.2 the case manager on the shelter. When I got out 23 of the shelter also, the first time, 2011, they send me to another shelter every 90 days; every 24 25 90 days I have to start over. So today they ... I

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 241 2 got my Section voucher 8, but nothing is complete; they say HPD don't send the checks, 3 [inaudible] waiting for the paper is me; between 4 5 those people is always, always problem. Thank 6 you. 7 CHAIRPERSON LEVIN: Thank you Mr. 8 Pacheco. Thank you. 9 RHONDA JACKSON: Good evening. Thank you for allowing me to speak. Although my name ... 10 11 [background comments] This button? [background 12 comments] 13 CHAIRPERSON LEVIN: Red light should be 14 on. [background comment] Oh okay. 15 RHONDA JACKSON: Now it's on again. 16 Okay. So although my name is Rhonda Jackson, I 17 am really actually anonymous, because I am one of 18 many. Currently I am residing in an AFIC 19 shelter, which is adult families with children --20 my son is 22. 21 You have heard much testimony coming from 2.2 a diverse population that are living in homeless 23 situations, in every situation imaginable. Shelter life is horrid, it is actually horrid. 24 25 The reason I am in shelter -- I'm 57 years old --

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 242 the reason I am in shelter is because I came back 2 3 to New York after a traumatic accident -actually, it was 9/11; I lost my mind, I left the 4 5 state, I left my family; I came back and I had to come into shelter. 6 7 The ultimate question that I really wanna ask is: once one is in shelter, how does one get 8 9 out? Must we wait 10 years? We are homeless, but there is an element of despair because those 10 11 that are in the position to help us are not 12 willing, they are not capable or they don't even 13 care to assist us. You know many are 14 disconnected from the actual services and support 15 that we as a homeless population have. People get lost in the system, 16 17 [inaudible] for years; there is no reason someone should be in a shelter for 2, 5, 16 years; it's 18 19 ridiculous. Even though it looks good on paper 20 and it seems that people are being housed in 21 services; as you see, we're not. You are our 2.2 voice; you must talk to us, hear us and see us; 23 let us work with you. The policy should be reassessed and restructured so that we can get 24 25 affordable housing.

 COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 243
 One solution for affordable housing is supportive housing; give us the education,
 because once we get maybe a unit or something, our credit scores or our background may hold us up from being housed.

7 Okay, so New York is the leader in homeless issues and is the first state for right 8 9 to shelter; now we need to become [bell] the first state in the right to housing. My daughter 10 11 died as a direct result to being homeless; my son 12 was dismissed from his job for being homeless, and I have another daughter who has ran from her 13 husband and is in a domestic violence shelter and 14 15 in jeopardy of her children becoming generational 16 homeless and uneducated because they will move 17 you from shelter to shelter and the children have 18 -- it is very traumatic for children to have to 19 go from school to school to school and they end 20 up just giving up.

I'm going to wind it down. And I just wanna say that there is only one difference between you and I; we go to school, we are educated, we sit next to you on the train; as you can see, not any of us look like we are homeless;

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 244
2	if you saw us on the street, you wouldn't think
3	that we were homeless; the only difference
4	between you and I is that you have a place to
5	call home, so when you leave here and you go
6	home, you have a bed that you can lay in; I just
7	have a mattress that's hard as a rock.
8	Thank you for allowing me to speak.
9	CHAIRPERSON LEVIN: God bless you. God
10	bless you. Thank you.
11	[background comments]
12	RHONDA JACKSON: Thank you.
13	CHAIRPERSON LEVIN: All I can say is do
14	not despair and there is a light at the end of
15	that tunnel, however dark it may seem at any
16	given time, and that there are support systems
17	that are out there and if they're not in the
18	shelter itself; either friends and family, there
19	are members of your church community. Call your
20	local Council Member's office, tell them I sent
21	you, tell them that you came to the Council
22	hearing and that the chair of the Committee said,
23	call the local Council Member's office. Work
24	with whoever's out there to support you; you have
25	my support.

1	COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE COMMITTEE ON HOUSING AND BUILDINGS 245
2	And I wanna thank everybody that came out
3	to testify to tell your story, because it's
4	incredibly brave to shed that anonymity and to
5	say what needs to be said, and it does need to be
6	said. [background comments] I thank you. Yes.
7	MADGE PHILANTROPE: I'm sorry. She
8	mentioned something that I'm the woman who
9	told you that I'm not you know, I'm not
10	allotted I'm not eligible for any of the
11	vouchers at all; the beds in the shelters are
12	literally hard as rocks; I don't even know,
13	because I'm very proactive; I went straight
14	through high school to graduate school; I don't
15	even know how long I'm gonna be in the shelter; I
16	don't know what's gonna happen to me, so like
17	we're all stuck sleeping on rocks. You know it's
18	like, this is America; I'm not even allotted
19	dreams, you can't even dream on those beds. I'm
20	like… I'm proactive. Anyway, thank you.
21	[background comments]
22	CHAIRPERSON LEVIN: Thank you all. Thank
23	you, thank you, thank you.
24	JAMES BALDWIN: Can I say one more thing?
25	[background comments] Okay. I think some… I

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 246 2 don't know ... my whole perspective; I think a lot of people need to come together and like switch 3 4 the system around because everybody from each entity needs to communicate. I don't understand 5 how come DHS don't talk to HRA; HRA doesn't 6 7 communicate with HPD; it doesn't matter 8 [background comment] if you're two different 9 entities, you need to have communication, because this is how I feel; a lot of people that work in 10 11 these types of entities, they -- some people live 12 in the projects and they say how they really 13 feel; people behind the scenes could pull cards 14 for other people, but it seems like when it comes 15 to these workers doing their job, they don't 16 really care; it's like if your name is in there; 17 [background comment] it's like, uh I'm getting 18 brushed off; you get brushed off; there needs to 19 be a better system that's gonna place everybody, 20 because I'm 24; a lot of people my age won't even 21 go through this, they won't even walk in my 2.2 shoes; they will be like F this; I give up, 23 'cause a lot of them are ... my youth, from my 90s generation, a lot of them are not intellectual; 24 25 their ignorance blocks their intellect and a lot

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 247 2 of people that get into these situations, their confidence gets broken down. The only reason why 3 4 I kept going this far is because my dream started to come to life by me goin' through this... this 5 hardship. 'Cause you know, it's like right now I 6 7 know why I'm goin' through this, because I asked 8 God; I'm ready to elevate to the next level and 9 for you to elevate to the next level you have to go through hardships, you have to have some type 10 11 of spiritual awakening that's gonna to lead you 12 to your destination. I think you guys seen the 13 goal come at these people, but if you want me to 14 come to the meetings and talk, I don't mind; I'll 15 come prepared and all that ... [crosstalk] 16 CHAIRPERSON LEVIN: It's important to ... 17 It's important to have that ... 18 JAMES BALDWIN: my name isn't James 19 Baldwin for nothin' and I'm gonna surpass that 20 man... [crosstalk] 21 CHAIRPERSON LEVIN: Yeah. 2.2 JAMES BALDWIN: 'cause my goal is to help 23 everybody in New York City and to give people information to keep on goin'. 24 25 [background comments]

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 248 2 CHAIRPERSON LEVIN: Sure, well... yeah ... 3 [background comment] So you have to push the 4 [background comment] Right. button. 5 MARK GREEN: Actually, I had some photos. I just wanted to know, 'cause when the young man 6 7 mentioned some things that he was in touch with, 8 the powers that be ... 9 CHAIRPERSON LEVIN: Yeah. MARK GREEN: and he wasn't getting any 10 11 attention, you know as far as that, I just wanted 12 to add that I have Claudia Sarasita [sp?], who is 13 the assistant for the First Lady -- Jared 14 Andrews, who is the assistant for the Mayor -- I 15 have pictures of the shelter of a camera with these violent acts; I have people with their 16 17 heads busted open; I have people doing drugs; I 18 have the actual stuff; I contacted NY1 and they 19 have the video to try to improve the situation 20 that I was; Jared Andrews in the Mayor's office 21 had me fax some information. What I'm tryin' to 2.2 say, along with what he's saying, there haven't 23 been any results, and as he's frustrated, I'm also frustrated as where to take it. The bigger 24 25 thing is that I advocate for the Mayor; I'm on

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 249 2 the Mayor's side; I'm on the wife's side on the 3 mental health, and they know what's going on, but still we have no results, and they're telling me, 4 well wait until the DHS meeting with the director 5 at Beaver Street, but it is not materializing and 6 7 nothing's happening. So I have to take 8 everything on the initiative on my own and look 9 for housing now; I'm lookin' to buy a house, you know I have to do it on my own because downtown's 10 11 not doing anything and I think that is really 12 absurd and I'm just so perturbed with the Mayor 13 as far as I'm workin' with you on these 14 initiatives and I'm lettin' you know what's 15 happening out there, because I have the visual 16 and so forth. So I'll just ... yeah I just ... 17 CHAIRPERSON LEVIN: Thank you. 18 JAMES BALDWIN: wanted to get that out 19 there. 20 CHAIRPERSON LEVIN: I hear you. 21 DINICK MARTINEZ: Yes, I just wanna say 2.2 also that these stories are just a few because I 23 spoke to -- as you know, I am a transgender, so I spoke to my colleagues in my shelter, they wanna 24 25 speak up, but they're afraid to ...

COMMITTEE ON GENERAL WELFARE, JOINTLY WITH THE 1 COMMITTEE ON HOUSING AND BUILDINGS 250 2 CHAIRPERSON LEVIN: Yeah. 3 DINICK MARTINEZ: be embarrassed because 4 they don't what the public to know their business... 5 CHAIRPERSON LEVIN: Right. 6 DINICK MARTINEZ: they get embarrassed, 7 8 so be aware that we're representing thousands of 9 people talking... [crosstalk] CHAIRPERSON LEVIN: Thou... Thousands of 10 11 people and you're very brave doing that. Yes ... 12 [crosstalk] 13 DINICK MARTINEZ: Thank you. That's what 14 I wanted to say; bear that in mind. 15 CHAIRPERSON LEVIN: Yeah. JUNIOR PACHECO: Yes, the last I wanna 16 17 say, because I'm little bit nervous ... 18 CHAIRPERSON LEVIN: Yep. 19 JUNIOR PACHECO: what you have today, 20 take it to your hands, put it in your mind, and 21 live in your heart, and we need to fight for the 2.2 rights. 23 CHAIRPERSON LEVIN: Thank you. Thank you very much. I wanna thank all of you for your 24 25

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2	testimony. [background comments] And at 5:50
3	p.m., this hearing is adjourned.
4	[gavel]
5	[background comments]
6	CHAIRPERSON LEVIN: Wait… I'm sorry, I'm
7	sorry; before… before we leave, I wanna thank the
8	Committee staff Tanya Cyrus; Meagan Chen
9	thank you so very much [background comment] for
10	all the work that went into this. Thank you all,
11	thank you. [clapping] And… [background
12	comments] And Jose Conde sorry, Jose. Okay.
13	Thank you.
14	[background comments]
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CERTIFICATE

World Wide Dictation certifies that the foregoing transcript is a true and accurate record of the proceedings. We further certify that there is no relation to any of the parties to this action by blood or marriage, and that there is interest in the outcome of this matter.



Date December 8, 2017