

# THE COUNCIL OF THE CITY OF NEW YORK

Hon. Melissa Mark-Viverito  
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Chair, Finance Committee

Hon. Ydanis Rodriguez  
Chair, Committee on Transportation



## **Report to the Committee on Finance and the Committee on Transportation on the Fiscal 2018 Executive Budget for Department of Transportation May 17, 2017**

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## Executive Budget Summary

- **Expense Budget Overview.** The Fiscal 2018 Executive Budget of the Department of Transportation (DOT or the Department) totals \$961.5 million, an increase of \$15.2 million, when compared to the \$946.2 million in the Fiscal 2017 Adopted Budget.
  - Personal Services (PS) account for \$463.8 million, or 48.2 percent, of the Department's Fiscal 2018 Executive Budget and Other than Personal Services (OTPS) comprise \$497.7 million, or 51.8 percent.
  - City funds account for approximately \$557 million, or 58 percent, of the Department's Fiscal 2018 Executive Budget; State funding provides \$99 million, or 10 percent; federal funding totals \$69 million, or 7 percent; capital or IFA funding totals \$232 million, or 24 percent; and Intra-City and other categorical funding comprise \$3 million, or less than one percent.
  - The Department's headcount totals 5,429 positions, consisting of 5,199 full-time positions and 230 full-time equivalent positions, for a net increase of 91 positions, when compared to the Fiscal 2017 Adopted Budget.
- **Executive Budget Changes**
  - New needs total approximately \$2.1 million in Fiscal 2017, \$9.5 million in Fiscal 2018, and \$8.6 million in Fiscal 2019 and in the outyears. The new needs in Fiscal 2018 include:
    - \$5 million to create a fund for capital ineligible projects;
    - \$253,000 to support 3 staff positions for grant management;
    - \$775,000 for lower level boarding at the St. George Ferry Terminal; and
    - \$3.5 million to fund prep crews for pedestrian ramp rehabilitation.
  - Other adjustments total \$4.3 million in Fiscal 2017 and a net reduction of \$4.4 million in Fiscal 2018.
  - Savings total \$16.7 million in Fiscal 2017 and \$24.9 million in Fiscal 2018, resulting largely from State and Con Edison revenues, hiring delays, and parking revenue from additional parking meters in Manhattan.
- **Capital Budget.** The Fiscal 2018 Executive Capital Commitment Plan includes \$13.2 billion in Fiscal 2017-2021 for DOT. The Capital Commitment Plan largely supports the rehabilitation and construction of highways and bridges, as well as road repaving and signal improvements.

## DOT Overview

This report reviews the Department of Transportation's Fiscal 2018 Executive Budget. The section below identifies changes to the Department's budget during the course of Fiscal 2017. The next section reviews important budget actions introduced in the City's Fiscal 2018 Executive Budget. The report then provides analyses and highlights of DOT's Ten-Year Capital Strategy and the Fiscal 2017-2021 Capital Commitment Plan. Appendix 1 identifies changes to the Fiscal 2017 and Fiscal 2018 Budgets since the Fiscal 2017 Adopted Budget. For additional information on the Department's budget and its various programs, please refer to the Fiscal 2018 Preliminary Budget Report for DOT at:

<http://council.nyc.gov/budget/wpcontent/uploads/sites/54/2017/03/841-DOT.pdf>

DOT Financial Summary						
<i>Dollars in Thousands</i>	2015 Actual	2016 Actual	2017 Adopted	Executive Plan		*Difference 2017 - 2018
				2017	2018	
<b>Spending</b>						
Personal Services	\$412,816	\$428,311	\$459,996	\$455,423	\$463,788	\$3,792
Other Than Personal Services	472,180	481,967	486,266	549,447	497,746	11,480
<b>TOTAL</b>	<b>\$884,996</b>	<b>\$910,278</b>	<b>\$946,262</b>	<b>\$1,004,870</b>	<b>\$961,534</b>	<b>\$15,272</b>
<b>Budget by Program Area</b>						
Bridge Engineering and Administration	\$24,210	\$24,955	\$35,282	\$36,057	\$36,426	\$1,144
Bridge Maintenance, Repair & Operations	66,699	55,544	71,033	73,249	72,146	1,113
DOT Management & Administration	59,226	59,364	62,580	67,148	61,261	(1,318)
DOT Vehicles & Facilities Mgmt&Maintenance	46,965	49,769	55,303	58,874	54,699	(604)
Ferry Administration & Surface Transit	4,445	4,253	4,344	4,374	4,350	6
Municipal Ferry Operation & Maintenance	101,032	98,068	87,498	94,905	94,441	6,943
Roadway Construction Coordination&Admin	10,507	12,407	17,211	17,726	17,536	324
Roadway Repair, Maintenance & Inspection	228,689	247,788	259,615	261,484	262,821	3,206
Traffic Operations & Maintenance	294,112	299,575	324,460	335,128	328,122	3,662
Traffic Planning Safety & Administration	49,112	58,556	28,937	55,925	29,732	795
<b>TOTAL</b>	<b>\$884,996</b>	<b>\$910,278</b>	<b>\$946,262</b>	<b>\$1,004,870</b>	<b>\$961,534</b>	<b>\$15,272</b>
<b>Funding</b>						
City Funds			\$556,475	\$557,379	\$556,711	\$236
Other Categorical			1,372	1,456	1,372	0
Capital- IFA			218,665	220,736	231,627	12,961
State			96,081	108,299	99,364	3,283
Federal - Other			70,793	112,047	69,070	(1,723)
Intra City			2,876	4,953	3,391	515
<b>TOTAL</b>	<b>\$884,996</b>	<b>\$910,278</b>	<b>\$946,262</b>	<b>\$1,004,870</b>	<b>\$961,534</b>	<b>\$15,272</b>
<b>Budgeted Headcount</b>						
Full-Time Positions - Civilian	4,452	4,633	5,060	5,255	5,199	139
Full-Time Equivalent Positions - Civilian	409	682	278	227	230	(48)
<b>TOTAL</b>	<b>4,861</b>	<b>5,315</b>	<b>5,338</b>	<b>5,482</b>	<b>5,429</b>	<b>91</b>

\*The difference of Fiscal 2017 Adopted Budget compared to Fiscal 2018 Executive Budget.

The City's Fiscal 2018 Executive Budget totals \$84.9 billion, \$2.8 billion more than the Fiscal 2017 Adopted Budget of \$82.1 billion. City funds (City tax-levy and non-tax revenues) total \$61.1 billion compared to the Fiscal 2017 Adopted Budget amount of \$59.3 billion. For DOT, the Fiscal 2018 Executive Budget totals \$961.5 million. This represents approximately 1.1 percent of the City's total budget.

The Department's Fiscal 2018 Executive Budget of \$947.1 million is \$15.3 million more than its Fiscal 2017 Adopted Budget of \$946.3 million. The increase is due to growth in the Personal Services (PS) budget of \$3.8 million and in the Other Than Personal Services (OTPS) budget of \$11.5 million. The majority of the increase is associated with funding increases for roadway

markings and repairs, the Staten Island Ferry operations, and labor settlements. The Executive Budget is \$5.1 million more than the Department's Fiscal 2018 Preliminary Budget.

Since the adoption of the Fiscal 2017 budget, several initiatives have impacted both the agency's budget and headcount for Fiscal 2017 and Fiscal 2018. For Fiscal 2017 these include \$16.2 million in new needs, \$25.1 million in other adjustments, and a headcount change of 144 positions. For Fiscal 2018 these include \$25.1 million in new needs, a net decrease of \$3.9 million in other adjustments, and a net headcount change of 91 positions. Combined, these changes reconcile the agency to its current budget of \$1.0 billion for Fiscal 2017 and \$961.5 million for Fiscal 2018. Headcount changes allow for 5,482 positions in Fiscal 2017 and 5,429 in Fiscal 2018. (See Appendix 1 for a list of all budget actions since adoption.)

- **City Tax-Levy Increase.** The DOT's Fiscal 2018 City-funded portion of the budget shows an increase of only \$236,000 when compared to the Fiscal 2017 Adopted Budget, and the modified budget for Fiscal 2017 shows an increase of \$904,000.
- **Non-City Funding.** For Fiscal 2018, DOT's non-city revenue increases by a net of \$15 million when compared to the Fiscal 2017 Adopted Budget, and the current modified budget for Fiscal 2017 shows growth of approximately \$57.7 million.
- **Headcount Changes.** The agency's overall headcount increased by 91 positions from Fiscal 2017 to 2018, with an increase of 139 full-time and a decrease of 48 full-time equivalent positions. The current modified budget for Fiscal 2017 increased by 144 positions, with an increase of 195 full-time and a decrease of 51 full-time equivalent positions. The majority of the increase in headcount is associated with additional staffing for the Department's Pavement Safety Markings program, an integral part of the citywide Vision Zero initiative.

## New in the Executive Budget

Major financial actions in the Fiscal 2018 Executive Plan include the following.

- **Expense Funding for Capitally Ineligible Components.** The Fiscal 2018 Executive Plan includes baseline funding of \$2 million in Fiscal 2017 and \$5 million in Fiscal 2018 and in the outyears to support the creation of an expense fund for components of capital projects deemed ineligible for capital funding by the Office of Management and Budget (OMB). In line with current City law, when a capital project is proposed and after review by OMB is determined to not fulfill Directive 10, then the portion of or the entire project, not meeting capital funding eligibility, has to be funded with expense funds. This funding will be used by DOT to cover the expense costs associated with the capitally ineligible part of projects once they are submitted.
- **Lower Level Boarding at St. George Staten Island Ferry Terminal.** The Fiscal 2018 Executive Plan allocates \$775,000 in Fiscal 2018, \$873,000 in Fiscal 2019, growing to \$909,000 by Fiscal 2021 to DOT for Lower Level Boarding at St. George Staten Island Ferry Terminal. This funding is to support the ability for commuters to board the Staten Island Ferry from the lower-level at the facility during the morning rush hour, which was eliminated post 9/11 for security reasons. Due to new development on the North Shore of Staten Island, ridership of the Staten Island Ferry is anticipated to grow. As such, permitting ferry passengers to board on the boats' lower levels in Manhattan during peak times would increase boarding efficiency, and avoid the necessity of scheduling additional trips, which

would increase personnel and operations costs. Two full-time positions are included beginning in Fiscal 2018 to support the work of managing the new boarding process.

- **Grant Management In-Sourcing.** The Fiscal 2018 Executive Plan allocates \$63,000 in Fiscal 2017 and \$253,000 in Fiscal 2018 and in the outyears, including three new positions to help DOT to bring in-house an expiring grant management contract. The FEMA related projects grant management contract with the firm Hagerty is ending, hence DOT needs to continue the grant management in-house.
- **Prep crews for Pedestrian Ramp Rehabilitation.** The Fiscal 2018 Executive Plan includes \$3.5 million in Fiscal 2018 and \$2.5 million in Fiscal 2019 and in the outyears for 13 new positions and related OTPS costs to support DOT's pedestrian ramp rehabilitation efforts. The additional staff will support the construction work required to make existing intersections ADA compliant with ramps for better access.
- **Citywide Savings Program.** In conjunction with the Fiscal 2018 Executive Plan, the Office of Management and Budget (OMB) released a Citywide Savings Program that outlines plans to reduce City spending by \$330 million in Fiscal 2017 and \$370 million in Fiscal 2018. To develop the program, OMB asked all agencies to identify efficiencies, alternative funding sources and programmatic changes that would yield budgetary savings without reducing service levels. DOT has proposed savings totaling \$2.9 million in Fiscal 2017 and \$12.6 million in Fiscal 2018. The savings are largely the result of hiring delays and an increase in State funding. DOT's savings in the Executive plan include the following.
  - **Lower than Anticipated Contract Costs for Pavement Safety Markings.** DOT anticipates to realize contractual savings of \$298,000 in Fiscal 2018 and Fiscal 2019 through procurement efficiencies.
  - **State Funding Speed Bump Work.** The Department will use State CHIPs funding of \$1.4 million in Fiscal 2018 and in the outyears in place of City funds for speed bump work.
  - **Headcount Reduction due to Mobile Parking Payments.** Because the rollout of DOT's mobile parking payments program, the need for City Parking Equipment Service Workers (CPESWs) to travel to the physical parking meter locations to collect coins or perform maintenance will reduce. As such, DOT will eliminate five CPESW positions through attrition beginning in Fiscal 2019 for a baseline savings of \$200,000 annually.
  - **LED Upgrade of Staten Island Ferry Terminal Lighting.** DOT anticipates to generate savings of \$14,000 in Fiscal 2018 and \$27,000 in Fiscal 2019 and in the outyears by upgrading the Staten Island Ferry terminals from fluorescent fixtures and light bulbs to light emitting diodes (LED).
  - **Transition from Renting Equipment to City Ownership.** The Department will purchase 16 forklifts and four pick-up trucks that are currently rented resulting in expense savings of \$280,000 in Fiscal 2018 and in the outyears.
  - **Underwater Inspections Instead.** Because the US Coast Guard regulations permit underwater inspection in lieu of drydocking if the ferry boat meets certain regulations, DOT anticipates savings of \$1.9 million in Fiscal 2018 and in Fiscal 2019 from ferry boats drydocking.

- **Lower than Anticipated Facility Lease Costs.** Due to a re-estimate, DOT anticipates to save \$1.5 million annually beginning in Fiscal 2018 from lease costs associated with its new fleet maintenance facility.
- **Prior Year Revenue.** DOT will realize additional grant revenue from the Federal Highway Administration of \$5.7 million in Fiscal 2018 and in Fiscal 2019 for the operation of the Traffic Management Center.
- **PS Surplus Adjustment.** Due to delays in hiring, DOT will realize salary savings from existing vacancies of \$1.5 million in Fiscal 2017 and in Fiscal 2018.

## DOT Budget Issues

### Preliminary Budget Response

The Council's response to the Mayor's Fiscal 2018 Preliminary Budget included several recommendations for the Department of Transportation. The recommendations called on the Administration to provide funding for Citi Bike expansion into underserved low-income neighborhoods, to provide funding to pilot half-price MetroCards for New Yorkers living at or below the poverty level, and to buildout bus rapid transit by funding several additional SBS routes citywide that would provide more equitable access to faster transit services for all New Yorkers. Of the three recommendations, none were funded in the Fiscal 2018 Executive Plan.

### Preliminary Budget Highlights

DOT's Fiscal 2018 Executive Budget also entails changes made in the Preliminary Budget. Below are some of the key highlights from the Department's Fiscal 2018 Preliminary Budget.

- **Daytime Pavement Safety Markings Operation.** Because road markings are a key component of many Vision Zero initiatives, the Fiscal 2018 Preliminary Plan included \$2.9 million in Fiscal 2018 and \$2.3 million in Fiscal 2019 and in the outyears to allow DOT to implement an in-house daytime marking operation to install and refurbish short-line markings and other markings as needed citywide. The funding will provide for 19 positions and related OTPS costs to support an additional 15 million linear feet of new markings annually while maintaining a 4.5 year replacement cycle for existing markings.
- **Pavement Safety Markings Contract.** The Fiscal 2018 Preliminary Plan included \$6.5 million in Fiscal 2017 and \$6.7 million in Fiscal 2018 and reaching \$15.4 million by Fiscal 2021 for pavement safety markings contracts. The funding will support the addition of 15 million linear feet of new markings annually while maintaining a 4.5 year replacement cycle for existing markings.
- **Street Light Enhancements.** The Fiscal 2018 Preliminary Plan included \$636,000 in Fiscal 2018 and \$566,000 in Fiscal 2019 and in the outyears, including three staff positions for DOT's street light enhancement program. Currently 40 percent of pedestrian traffic fatalities occur during evening or overnight hours. This funding would enable the Department to enhance lighting at 1,000 intersections in order to improve visibility during evening and nighttime hours and reduce injuries and fatalities.
- **School Safety Consolidated Local Street and Highway Improvement Program (CHIPS).** The Fiscal 2018 Preliminary Plan included \$1.8 million in Fiscal 2017 in State CHIPS funding to be used in place of City funds for the Safe Routes to School program.

- **Street Resurfacing IFA Adjustment.** The Preliminary Budget included an IFA funding adjustment of \$49.5 million in Fiscal 2019 only for DOT. IFAs are funding shifts from the capital budget to the expense budget for capital work performed by the Department's staff.
- **Capital Cost Avoidance from In-House Management of Milling Contracts.** The Department's budget included \$986,000 in Fiscal 2017, \$1.6 million in Fiscal 2018 and in the outyears and 23 positions for in-house management of milling contracts. By bringing the management of milling contracts in-house, DOT will avoid the additional cost of contracting out the management of its milling contracts.

## DOT Capital Strategy and Plan

The Department of Transportation is responsible for the safe and efficient movement of people and goods in New York City. To fulfill this mission, DOT builds and maintains streets, sidewalks, highways, bridges, and municipal parking facilities; maintains and operates municipal ferry systems and monitors private ferry systems; monitors private bus companies; promotes the use of sustainable modes of transportation; participates in traffic regulation efforts; and serves as an advocate for better and safer transportation. DOT's long-term capital spending goals are reflected in the Ten-Year Capital Strategy, which include funding for bridge and highway reconstruction, ferry and facilities renovation, streetlight installations and procuring various support vehicles and equipment, while plans for projects funded in the Capital Budget are included in the Capital Commitment Plan, which align with the priorities set forth by the Ten-Year Capital Strategy.

### Ten-Year Capital Strategy

The City's Ten-Year Capital Strategy totals \$95.8 billion (all funds), an increase of \$6.2 billion, or seven percent, from the Preliminary Ten-Year Capital Strategy total of \$89.6 billion. The Ten-Year Capital Strategy demonstrates the agency's long-term capital spending goals, and the Capital Commitment Plan outlines plans for projects funded in the capital budget. For DOT, the Ten-Year Capital Strategy for Fiscal 2018-2027 totals approximately \$15.2 billion (all funds), an increase of approximately \$500 million, or 3.4 percent, over the agency's Preliminary Ten-Year Strategy. Funding for Bridges and Highways constitutes the majority of the funding, totaling approximately \$14.1 billion. The Department's Ten-Year Capital strategy is divided into five categories, as provided by the table below.

DOT FY2018-2027 Preliminary Ten-Year Capital Strategy											
<i>Dollars in Thousands</i>											
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Total
Bridges	\$1,598,154	\$595,555	\$1,476,359	\$2,333,309	\$841,181	\$398,702	\$189,881	\$158,242	\$118,514	\$520,868	\$8,230,765
Ferries & Aviation	63,205	82,685	131,406	15,417	16,710	7,000	0	272	1,262	1,301	319,258
Highways	1,057,710	1,160,628	914,946	622,915	491,835	430,409	336,553	290,065	279,296	311,148	5,895,505
Equipment	51,948	38,539	9,334	4337	898	916	946	977	1,007	1,039	109,941
Traffic	175,428	100,697	68,607	43,593	50,441	43,365	37,525	43,684	24,539	68,445	656,324
<b>Total</b>	<b>\$2,946,445</b>	<b>\$1,978,104</b>	<b>\$2,600,652</b>	<b>\$3,019,571</b>	<b>\$1,401,065</b>	<b>\$880,392</b>	<b>\$564,905</b>	<b>\$493,240</b>	<b>424,618</b>	<b>\$902,801</b>	<b>\$15,211,793</b>

**Bridges.** The Ten-Year Capital Strategy provides \$8.2 billion in Bridge Program funding for the reconstruction of the City's bridge system. These funds are to be used for the reconstruction and upgrade of the City's numerous bridges, including \$1.3 billion for the four East River Bridges and \$3.7 billion to reconstruct bridge structures currently rated "fair" or "good," including \$1.5 billion

for Brooklyn-Queens Expressway (BQE) – Triple Cantilever Bridge and \$345 million for the Shore Road Bridge over Hutchinson River.

**Highways.** The Ten-Year Capital Strategy provides \$5.9 billion for the rehabilitation of approximately 8,238 lane miles of City streets, including \$2.7 billion for the reconstruction of 673 lane miles of which, \$264.2 million is for the reconstruction to improve drainage conditions in South East Queens, and \$183.6 million for Woodhaven Boulevard Select Bus Service routes. The Strategy for highways also includes \$1.6 billion for the resurfacing of 7,640 lane miles of streets and arterial highways over ten years. This includes the resurfacing of 1,300 lane miles in Fiscal 2018 and Fiscal 2019.

**Traffic.** The Ten-Year Capital Strategy includes \$656.3 million for various traffic programs including \$285.6 million for signal installation and computerization and \$195.4 million for the installation of lamp posts and luminaries.

**Ferries.** The Ten-Year Capital Strategy includes \$336 million for the reconstruction and improvement of various ferry vessels and facilities. Of this amount, \$70.5 million is for various agency projects associated with the reconstruction and construction of ferry boats and \$230.3 million is for the rehabilitation and renovation of ferry terminal buildings, slips and racks.

**Equipment.** The Ten-Year Capital Strategy provides \$109.9 million for the purchase of vehicles and equipment to support various DOT functions.

### Capital Commitment Plan

The Executive Capital Commitment Plan includes \$13.2 billion in Fiscal 2017-2021 for the Department of Transportation. The Department's Executive Capital Commitment Plan increased by \$928.7 million, or eight percent, when compared to its Preliminary Plan, due largely to the \$218 million added for Manhattan Bridge for structural work.

Since the Office of Management and Budget (OMB) typically frontloads budgets for capital projects, which usually span multiple fiscal years, agencies often roll unspent capital funds into future fiscal years. In Fiscal 2016, DOT committed \$1.2 billion or 83 percent of its annual capital plan. Therefore, it is assumed that a significant portion of the agency's Fiscal 2017 Capital Plan will be rolled into Fiscal 2018.

DOT 2017-2021 Capital Commitment Plan: Adopted and Executive Budget						
<i>Dollars in Thousands</i>						
	FY17	FY18	FY19	FY20	FY21	Total
<b>Preliminary Plan</b>						
Total Capital Plan	\$2,571,174	\$2,836,559	\$1,970,563	\$2,327,828	\$2,516,012	\$12,222,136
<b>Executive Plan</b>						
Total Capital Plan	2,616,038	2,946,445	1,978,104	2,590,652	3,019,571	13,150,810
<b>Change</b>						
Level	44,864	109,886	7,541	262,824	503,559	928,674
Percentage Change	2%	4%	0%	11%	20%	8%

**Manhattan Bridge.** The Fiscal 2018 Executive Plan allocates \$218 million for Manhattan Bridge reconstruction in Fiscal 2018. This funding is being used to support the resilience of the bridge and is of a structural nature.

**Rehabilitation of West 33<sup>rd</sup> Street Bridge.** The Fiscal 2018 Executive Plan includes \$100 million in Fiscal 2018 for the rehabilitation of West 33<sup>rd</sup> Street Bridge. This funding is being used to work on the bridge, as well as the road underneath the bridge.



**World Trade Center Reconstruction.** The Fiscal 2018 Executive Plan allocates \$38 million in total in Fiscal 2018 for various projects surrounding the World Trade Center. This street reconstruction work is to repair damages done in the process of redeveloping the site after 9/11.

**Pedestrian Ramp Rehabilitation.** The Fiscal 2018 Executive Plan allocates \$132 million in Fiscal 2018 and 2019 for various projects focused on supporting the ADA required construction work to make existing intersections ADA compliant and have ramps for better access. This capital funding supports the increase in expense funding to support the staff to maintain this project.

**Vehicle Replacement.** The Fiscal 2018 Executive Plan allocates \$15 million in Fiscal 2018 for new vehicle replacement.

**IT for Street and Sidewalk.** The Fiscal 2018 Executive Plan allocates \$11 million in Fiscal 2018 for a Street and Sidewalk IT system. This system is a comprehensive software to coordinate information about street projects. This system will be a planning tool to access all conditions of a street to help plan capital projects or other maintenance.

**Electrical Vehicle Charging Stations.** The Fiscal 2018 Executive Plan includes planned commitments of \$10 million in Fiscal 2018 for electrical vehicle charging stations to be installed citywide. These stations are to be installed on City property, at locations to be determined.

**Accessible Pedestrian Signals.** The Fiscal 2018 Executive Plan allocates \$9 million in Fiscal 2018 for accessible pedestrian signals citywide. There is funding already planned for 75 locations a year. This funding extends this program for an additional year.

**Radio System Upgrades.** The Fiscal 2018 Executive Plan allocates \$4 million in Fiscal 2018 for radio system upgrades. This work is necessary for the Department to comply with a federal mandate to vacate certain radio frequencies by the end of the calendar year.

## Appendix 1: Fiscal 2018 Budget Actions since Fiscal 2017 Adoption

<i>Dollars in Thousands</i>	FY 2017			FY 2018		
	City	Non-City	Total	City	Non-City	Total
<b>DOT Budget as of the Adopted 2017 Plan</b>	<b>\$556,475</b>	<b>\$389,787</b>	<b>\$946,262</b>	<b>\$551,961</b>	<b>\$388,314</b>	<b>\$940,275</b>
<b>New Needs - Prelim. 2018</b>						
Install Signs for Pay-by-Cell	\$479	\$0	\$479	\$410	\$0	\$410
ADA Ped Ramp Supervisors	0	584	584	0	672	672
Bike Network Intersection Upgrades	245	0	245	690	0	690
Credit Card Fees	4,508	0	4,508	0	0	0
Daytime Pavement Safety Markings Operation	0	0	0	2,954	0	2,954
Enhanced Street Crossing	66	0	66	242	0	242
Left Turn Traffic Calming	0	0	0	325	0	325
Pavement Safety Markings Contract	6,500	0	6,500	6,700	0	6,700
Pavement Safety Markings Staff	438	0	438	2,321	0	2,321
SI Traffic Signal and Pedestrian Signal Work	600	0	600	0	0	0
Street Light Enhancements	0	0	0	636	0	636
Traffic Study for Pier 40 Development.	750	0	750	750	0	750
<b>Subtotal, New Needs</b>	<b>\$13,587</b>	<b>\$584</b>	<b>\$14,171</b>	<b>\$15,029</b>	<b>\$672</b>	<b>\$15,701</b>
<b>Other Adjustments - Prelim. 2018</b>						
Bicycle Lanes	\$0	\$8,113	\$8,113	\$0	\$0	\$0
Capital Cost Avoidance from In-House Management of Milling Contracts	0	986	986	0	1,570	1,570
CHIPS OT	0	1,242	1,242	0	1,242	1,242
City Benches	0	640	640	0	0	0
Collective Bargaining	396	487	883	423	474	897
Connected Vehicles Phase 2 & 3	0	9,874	9,874	0	0	0
Eliminate Overtime for Holiday Towing Coverage	(41)	0	(41)	(41)	0	(41)
Emission Reduction Program	0	3,639	3,639	0	0	0
Headcount Reduction after Pay-by-Cell Implementation	0	0	0	0	0	0
Install LED Lights on Highways and in Parks	0	0	0	(127)	0	(127)
Large Vessel Dry Docking - Fed	0	2,835	2,835	0	0	0
Lower Level Boarding at Whitehall Ferry Terminal	0	0	0	607	0	607
Manhattan Meter Expansion	0	0	0	218	0	218
MOME-DOT-Marketing campaigns	\$0	\$300	\$300	\$0	\$0	\$0
Muni-Meter contract	0	284	284	0	0	0
Neighborhood Walkability Proj.	0	347	347	0	0	0
Pedestrian Network Development	0	440	440	0	0	0
Realizing State Revenues for Ferry Service	(6,237)	6,237	0	(1,885)	1,885	0
Sandy Funds Allocation	0	116	116	0	0	0
School Safety CHIPS	0	1,814	1,814	0	0	0
Select Bus Service FTA - Fed	0	1,665	1,665	0	0	0
Transit Signal Priority System	0	234	234	0	0	0
Vision Zero Education Init.	0	443	443	0	0	0
Wayfinding	0	783	783	0	0	0
Bridge Repair Overtime Reduction	(66)	0	(66)	(127)	0	(127)
Conversion of Deckhands to Bridge Operators at City Island	(7)	0	(7)	(44)	0	(44)
DOT PS Savings	(5,000)	0	(5,000)	(5,000)	0	(5,000)
HIQA Street & Roadway Integrity Enforcement	0	0	0	47	0	47
Safe Streets for Seniors	0	1,034	1,034	0	0	0
Sandy Funds Allocation	0	144	144	0	0	0
Preventative Maintenance Program	0	0	0	709	0	709
City-funds Adjustments	2	0	2	29	0	29
Intra-funds & Other Categorical Adjustments	0	643	643	0	0	0
State Grants and Adjustments	0	406	406	0	0	0
Federal Grants and Adjustments	0	6,230	6,230	0	522	522
<b>Subtotal, Other Adjustments</b>	<b>(\$10,953)</b>	<b>\$48,935</b>	<b>\$37,982</b>	<b>(\$5,191)</b>	<b>\$5,692</b>	<b>\$501</b>
<b>TOTAL, All Changes Prelim. 2018</b>	<b>\$2,634</b>	<b>\$49,520</b>	<b>\$52,154</b>	<b>\$9,838</b>	<b>\$6,364</b>	<b>\$16,203</b>

<i>Dollars in Thousands</i>	FY 2017			FY 2018		
	City	Non-City	Total	City	Non-City	Total
<b>Agency Budget as of the Preliminary 2018 Plan</b>	<b>\$559,109</b>	<b>\$439,307</b>	<b>\$998,416</b>	<b>\$561,799</b>	<b>\$394,678</b>	<b>\$956,478</b>
<b>New Needs - Exec. 2018</b>						
Expense funding for capitally ineligible components of projects	\$2,000	\$0	\$2,000	\$5,000	\$0	\$5,000
Grant Management In-Sourcing	63	0	63	253	0	253
Lower Level Boarding at St. George Staten Island Ferry Terminal	0	0	0	775	0	775
Prep crews for pedestrian ramp rehabilitation	0	0	0	0	3,451	3,451
<b>Subtotal, New Needs</b>	<b>\$2,063</b>	<b>\$0</b>	<b>\$2,063</b>	<b>\$6,029</b>	<b>\$3,451</b>	<b>\$9,480</b>
<b>Other Adjustments - Exec. 2018</b>						
Bridge Anti-Icing	\$0	\$1,800	\$1,800	\$0	\$0	\$0
Citywide Fleet Reduction - Agency Allocation	0	0	0	(2,044)	(1,602)	(3,646)
Collective Bargaining	635	13	648	823	18	841
Grants for Traffic Management Center	0	0	0	(5,700)	5,700	0
Heat, Light and Power	(2,370)	0	(2,370)	2,061	0	2,061
Hutchinson Metro Center Study	0	605	605	0	0	0
Intersection Improvements	0	472	472	0	0	0
Jamaica Bay Greenway Implement	0	353	353	0	0	0
Lease Adjustment	0	0	0	1,199	0	1,199
LMDC Water Street Amendment	0	509	509	0	0	0
Salary Surplus	(1,500)	0	(1,500)	(1,500)	0	(1,500)
Skilled Trades Overtime - Agency Allocation	0	0	0	(2,602)	0	(2,602)
City-funds Adjustments	(557)	0	(557)	(3,352)	0	(3,352)
Intra-funds & Other Categorical Adjustments	0	1,216	1,216	0	508	508
State Grants and Adjustments	0	1,415	1,415	0	2,068	2,068
Federal Grants and Adjustments	0	1,799	1,799	0	0	0
<b>Subtotal, Other Adjustments</b>	<b>(\$3,792)</b>	<b>\$8,182</b>	<b>\$4,390</b>	<b>(\$11,115)</b>	<b>\$6,692</b>	<b>(\$4,423)</b>
<b>TOTAL, All Changes - Exec. 2018</b>	<b>(\$1,729)</b>	<b>\$8,182</b>	<b>\$6,453</b>	<b>(\$5,086)</b>	<b>\$10,143</b>	<b>\$5,057</b>
<b>DOT Budget as of the Fiscal 2018 Executive Plan</b>	<b>\$557,380</b>	<b>\$447,489</b>	<b>\$1,004,870</b>	<b>\$556,713</b>	<b>\$404,821</b>	<b>\$961,534</b>