

# THE COUNCIL OF THE CITY OF NEW YORK

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Chair, Finance Committee

Hon. Stephen Levin  
Chair, Committee on General Welfare



## **Report to the Committee on Finance and the Committee on General Welfare on the Fiscal 2018 Executive Budget for Department of Homeless Services May 17, 2017**

### **Finance Division**

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## Executive Budget Summary

- **Expense Budget.** The Department for Homeless Services Fiscal 2018 Executive Budget totals \$1.6 billion, \$311 million more than DHS' Fiscal 2017 Adopted Budget of \$1.29 billion.
  - Approximately \$882.7 million, or 55 percent of DHS' Fiscal 2018 budget is City tax-levy (CTL) funding, \$563.9 million, or 35 percent is from federal funding sources, and \$156.9 million, or 10 percent is from State funding sources.
  - DHS' overall headcount for Fiscal 2018 is 2,484 positions. This represents an increase of 246 positions when compared to the Fiscal 2017 Adopted Budget.
- **New Needs in the Executive Budget.** The agency's Fiscal 2018 Executive Budget includes \$59.9 million in new needs, and \$3.9 million in other adjustments for the remainder of Fiscal 2017. For Fiscal 2018 there is \$167.4 million in new needs and a budget increase of \$9.9 million due to other adjustments. The largest new needs include:
  - \$54 million in Fiscal 2017 and \$120.9 million in Fiscal 2018 for adult and family shelter operation re-estimates; and
  - \$36.2 million in Fiscal 2018 for contract rate adjustments for shelter providers; and \$4 million in Fiscal 2017 and \$7 million in Fiscal 2018 for maintenance and repairs of homeless shelters across the City.

The largest other adjustments include:

- \$5.7 million in Fiscal 2018 for wage adjustments for DHS service provider staff to bring wages up to \$15 per hour in three years; and
- \$2.9 million in Fiscal 2017 and Fiscal 2018 to DHS' budget from the Human Resources Administration's Budget for technological adjustments.

**Capital Budget.** The Fiscal 2018 Executive Budget Capital Commitment Plan includes \$517.9 million in Fiscal 2017-2021 for DHS. DHS' Executive Commitment Plan for Fiscal 2016-2019 increases by \$233.7 million when compared to its Preliminary Commitment Plan.

- The agency's Fiscal 2018 Capital Commitment Plan totals \$136 million and is entirely City-funded.
- The majority of DHS' Fiscal 2018 capital commitment plan will fund reparations and critical upgrades at homeless family facilities and single adult facilities.

## Major Agency Issue

- In February 2017, the Mayor announced a new plan called "Turning the Tide on Homelessness in New York City" to tackle the issue of rising homelessness. The largest focus of that plan is centered on creating 90 new shelters and expanding 30 underutilized shelter sites over the next five years. The capital plan does not reflect details of the capacity expansion plan.
- Since the Adoption of the Fiscal 2017 Budget, funding for shelter operations has been re-estimated and increased by a total of \$309.5 million for Fiscal 2017 and \$376.4 million for Fiscal 2018 in the November, Preliminary and the Executive Plans.

## DHS Overview

This report provides an overview of the DHS Fiscal 2018 Executive Budget, a review of the significant new needs and changes included in the Executive Budget, and highlights of DHS' Capital Strategy and Fiscal 2017-2021 Capital Commitment Plan. Appendix 1 report the changes made to the Fiscal 2017 and Fiscal 2018 Budgets since Adoption of the Fiscal 2017 Budget.

For additional information on DHS' budget and its various programs, please refer to the Fiscal 2018 Preliminary Budget Report for DHS at <http://council.nyc.gov/budget/wp-content/uploads/sites/54/2017/03/071-DHS.pdf>

**Table1: DHS Financial Summary**

<i>Dollars in Thousands</i>	2015	2016	2017	Executive Plan		*Difference
	Actual	Actual	Adopted	2017	2018	2017 - 2018
<b>Spending</b>						
Personal Services	\$125,176	\$147,275	\$145,105	\$172,613	\$158,808	\$13,703
Other Than Personal Services	1,044,650	1,253,354	1,152,819	1,579,824	1,473,337	320,518
<b>TOTAL</b>	<b>\$1,169,826</b>	<b>\$1,400,629</b>	<b>\$1,297,924</b>	<b>\$1,752,436</b>	<b>\$1,609,290</b>	<b>\$311,366</b>
<b>Budget by Program Area</b>						
Adult Shelter Administration & Support	\$10,937	\$11,781	\$9,341	\$12,234	\$10,401	\$1,059
Adult Shelter Intake & Placement	7,211	9,869	9,542	11,153	11,227	1,685
Adult Shelter Operations	356,944	456,422	455,790	552,736	431,578	(24,212)
Family Shelter Administration & Support	7,065	7,692	18,754	14,536	20,917	2,163
Family Shelter Intake & Placement	21,642	23,592	27,566	30,510	30,740	3,174
Family Shelter Operations	577,570	652,750	595,925	845,272	905,965	310,040
General Administration	71,381	88,797	66,787	100,030	84,322	17,535
Outreach, Drop-in & Reception Services	41,975	61,621	72,163	75,389	81,931	9,768
Prevention & Aftercare	52,228	65,297	17,587	84,729	7,559	(10,028)
Rental Assistance & Housing Placement	22,873	22,807	24,469	25,845	24,651	181
<b>TOTAL</b>	<b>\$1,169,826</b>	<b>\$1,400,629</b>	<b>\$1,297,924</b>	<b>\$1,752,436</b>	<b>\$1,609,290</b>	<b>\$311,366</b>
<b>Funding</b>						
City Funds	\$680,834	\$798,076	\$749,233	\$1,001,923	\$882,739	\$133,506
Other Categorical	3,025	3,053	3,000	3,000	0	(3,000)
State	162,660	159,782	134,919	152,393	156,997	22,078
Federal - Community Development	4,098	4,098	4,098	4,098	4,722	624
Federal - Other	317,510	433,584	405,823	581,695	563,981	158,158
Intra City	1,699	2,037	851	9,327	851	0
<b>TOTAL</b>	<b>\$1,169,826</b>	<b>\$1,400,629</b>	<b>\$1,297,924</b>	<b>\$1,752,436</b>	<b>\$1,609,290</b>	<b>\$311,366</b>
<b>Budgeted Headcount</b>						
Full-Time Positions	1,976	2,404	2,236	2,446	2,483	247
Full-Time Equivalent Positions	1	0	2	2	1	(1)
<b>TOTAL</b>	<b>1,977</b>	<b>2,404</b>	<b>2,238</b>	<b>2,448</b>	<b>2,484</b>	<b>246</b>

\*The difference of Fiscal 2017 Adopted Budget compared to Fiscal 2018 Executive Budget.

The City's Fiscal 2018 Executive Budget totals \$84.9 billion, \$2.8 billion more than the Fiscal 2017 Adopted Budget of \$82.1 billion. City funds (City tax-levy and non-tax revenues) total \$61.1 billion when compared to the Fiscal 2017 Adopted Budget amount of \$59.3 billion. The DHS Fiscal 2018 Executive Budget totals \$1.6 billion. This represents approximately 1.9 percent of the City's total budget.

DHS' Fiscal 2018 Executive Budget is \$311 million more than its Fiscal 2017 Adopted Budget of \$1.29 billion. The \$311.3 million increase for Fiscal 2018 is due to growth in Other Than Personal Services (OTPS) spending by \$297.6 million, as well as growth in Personal Services (PS) spending by \$13.6 million. The largest OTPS costs in the agency relate to family shelter operations and increased efforts in addressing street homelessness. The largest personal services cost relates to the family shelter intake and placement program, which determines the eligibility of families

applying for shelter and general administration, which oversees shelter security. The programs experiencing a decrease in funding are adult shelter operations and prevention and aftercare.

DHS' Fiscal 2018 Executive Budget for Fiscal 2017 is \$454.5 million more when compared to the Fiscal 2017 Adopted Budget. The largest funding increases are for single and family shelter operations. Overall, the majority of the year-over-year increase in the DHS Budget can be attributed to increased spending on adult and family shelters to accommodate the projected shelter population in Fiscal 2018. The homeless population living in the New York City shelter system has reached unprecedented heights over the last several years. DHS' shelter census population peaked in October 2016, with a total of 62,840 children and adults sleeping at a shelter. As of March 2017, the shelter population has decreased slightly, but not enough to make a significant impact on DHS' adult and family shelter operational budget.

Below is a summary of key funding changes by program area and source when comparing DHS' Fiscal 2018 Executive Budget to its Fiscal 2017 Adopted Budget.

- **Increase in City Funds.** Approximately \$882 million, or 55 percent of DHS' Fiscal 2018 Budget is City funding and when compared to the Fiscal 2017 Adopted Budget, DHS' City funding increases by \$133 million. The majority of the increase can be attributed to additional spending for family shelter operations, as well as significantly higher investments in homeless outreach services for the street homeless and community focused homelessness prevention staff to assist shelter residents secure permanent housing.
- **Decrease in Adult Shelter operations.** Adult Shelter operations decreases by \$24.2 million in Fiscal 2018, when compared to the Fiscal 2017 Adopted Budget. The Administration recalibrates the need at every plan during the fiscal year, as opposed to projecting the full shelter need for the full fiscal year before the adoption of the budget. This budgeting practice significantly increased the Fiscal 2017 Adult shelter Operations Budget since adoption. The Administration is also expecting supportive housing units to come online through 2017, which can be used to rehouse clients and thereby lead to a decrease in single adult population in the shelter system in Fiscal 2018.
- **Increased Funding for Outreach, Drop-In, and Reception Services.** DHS' Outreach, Drop-In, and Reception Services increases by \$9.7 million in Fiscal 2018. This increase can be attributed to additional investments for the new HOMESTAT program, which provides enhanced outreach services to the street homeless, as well as significant increase in drop-in center capacity, safe havens and stabilization bed capacity that serve street homeless individuals.
- **Decreased Funding for Prevention and Aftercare Services.** For Fiscal 2018, funding for Prevention and Aftercare Services decreased by \$10 million. This decrease only reflects the budgetary shift of the homeless prevention programs such as HomeBase from DHS into HRA, not a decline in services provided by the City.
- **Increase in Headcount.** DHS' Fiscal 2018 full-time position headcount increases by 246 for Fiscal 2018. The majority of this change is attributed to DHS increasing headcount for shelter security with 78 additional DHS peace officers. DHS also added 17 street outreach workers; 61 intake specialists and social workers; 13 housing specialists for shelter move-outs or rehousing; and five additional shelter inspectors.

## New in the Executive Budget

The agency's Fiscal 2018 Executive Budget includes \$167.4 million in new needs for Fiscal 2018, of which \$102.8 million is City tax-levy, \$9.9 million in other adjustments, and a headcount increase of 246. For Fiscal 2017, the Executive Budget includes \$59.9 million in new needs, of which \$50.9 million is City tax-levy, \$3.9 million in other adjustments, and a headcount change of 210.

- **Shelter Re-estimate.** DHS' Fiscal 2018 Executive Budget includes an additional \$49 million in Fiscal 2017 and \$121 million in Fiscal 2018 for adult and family shelter operations. City funding for shelters total \$45 million in Fiscal 2017 and \$75 million in Fiscal 2018. This additional funding should increase shelters capacity to serve the current shelter census. For the remainder of Fiscal 2017, an additional \$29 million will support single adult shelters and \$20 million will support family shelters. In Fiscal 2018, \$30 million will go towards single adult shelters and \$91 million will fund family shelters. Since the Adoption of the Fiscal 2017 Budget, funding for shelter operations has been re-estimated and increased by a total of \$309.5 million for Fiscal 2017 and \$376.4 million for Fiscal 2018.
- **Shelter Maintenance and Repair.** Funding for shelter maintenance and repair in Fiscal 2017 is \$4.2 million, increasing to \$7 million in Fiscal 2018. This funding supports repairs and critical work to address violations at City-owned shelters. Part of this funding will supply radiator covers at shelters to avoid accidents such as the one that lead to a recent tragedy at a cluster site.
- **Homeless Shelter Rate Increase.** In 2018, an additional \$36.2 million growing to \$71 million in 2020 will support shelter rate reform. CTL funding totals \$17.5 million in Fiscal 2018 growing to \$33.7 million by Fiscal 2020. This funding will be used to amend reimbursement rates across providers to improve the quality of shelters and services, as well as increase accountability. DHS worked with the providers to come with a model budget that ensures all providers have access to adequate funding to meet the goals of service delivery as envisioned by the agency. The agency expects to amend all contracts with the updated rates beginning in Fiscal 2018.
- **Street Homelessness Staffing.** DHS' Fiscal 2018 Executive Budget includes \$1.35 million in Fiscal 2017 and \$1.91 million in Fiscal 2018 and in the outyears to support 17 outreach workers who are part of the Homestat program. The Homestat outreach workers offer expanded, personalized case management services over an extended period of time to connect the street homeless to services.
- **Homelessness Prevention Staffing.** DHS' budget reflects a headcount increase of 13 positions to assist clients with moving out of shelters and securing permanent housing, as well as connecting them to other benefits. Funding totals \$283,458 in Fiscal 2017, and \$1.13 million on Fiscal 2018 and in the outyears.
- **HealingNYC.** DHS' Fiscal 2018 Executive Budget reflects \$48,450 in Fiscal 2017 and \$182,400 in Fiscal 2018 and in the outyears for the addition of two trained staff members to administer Naloxone at shelters. This funding is part of a multi-agency, comprehensive effort to reduce opioid overdose deaths by 35 percent over the next five years. Funding across agencies total approximately \$36.2 million in Fiscal 2018 and agencies rendering services include New York City Police Department (NYPD), Department for Health and Mental hygiene (DOHMH) and Homeless Resources Administration (HRA).

## Budget Issues

### Preliminary Budget Response

The Council's response to the Fiscal 2018 Preliminary Budget included three recommendations for the Department of Homeless Services: right-size shelter provider contracts; fund the new "Turning the Tide on Homelessness" plan with existing resources; and create new shelters for the homeless youths. While the first two recommendations were addressed in the Fiscal 2018 Executive Budget, shelters for homeless youth were not funded.

- **Create Shelters for Homeless Youth.** The majority of responsibility for homeless services targeting youth is with the Department of Youth and Community Development, particularly after a recent law change expanding the age of Runaway and Homeless youth for services up to 24 years of age. However, DHS and its partner agency, HRA, have recently made more strides to serve this population. In 2016, a new DHS shelter for lesbian, gay, bisexual and transgender (LGBT) youth ages 21-30 opened. HRA has also announced that it will expand its rental assistance services to include DYCD's Runaway and Homeless Youth service recipients. The Council calls upon the Administration to continue its expansion of services for runaway and homeless young people by dedicating shelters from its new homeless plan to support young people who have exhausted their eligibility for services from DYCD.

### Preliminary Budget Highlights

The following are major financial plan from the Fiscal 2018 Preliminary Plan for Fiscal 2017 and 2018. New needs included in the Fiscal 2018 Preliminary Plan total \$285.1 million for Fiscal 2017 and \$285.3 million for Fiscal 2018.

- **Adult Shelter Re-estimate.** DHS' Fiscal 2018 Preliminary Budget included an additional \$23.7 million in Fiscal 2017 and \$40.7 million in Fiscal 2018 and in the outyears to support adult shelter operations. It is important to note, the November Financial Plan included an additional \$17 million to support adult shelter operations. This was also the first time since Fiscal 2013 that DHS has baselined additional funding to support shelter operations acknowledging higher costs in the outyears.
- **Family Shelter Re-estimate.** DHS' Fiscal 2018 Preliminary Budget included an additional \$116.8 million in Fiscal 2017 and \$214.9 million in Fiscal 2018 and in the outyears to support family shelter operations. This increase supplements the \$35.9 million increase for family shelter operations in Fiscal 2017 added in the November Financial Plan. This is also the first time since Fiscal 2013 that DHS has baselined additional funding to support shelter operations acknowledging higher costs in the outyears.
- **Shelter Security.** In March 2016, the Mayor assigned the New York Police Department (NYPD) to conduct a review of security at shelters following a series of violent incidents that occurred at shelters. As a result of that review, DHS has added \$20 million in Fiscal 2017 and in the outyears to enhance security at homeless shelters. By 2018, 78 new DHS peace officers will come onboard bringing the total number of DHS peace officers to 940. The total budget for shelter security is \$217 million in Fiscal 2018 and in the outyears. In addition to the funding added in DHS' budget for shelter security, \$5.7 million in baseline funding was added to NYPD's budget for 47 positions, 42 uniform and five civilian positions, beginning in Fiscal 2018 to oversee the management of security at homeless shelters, and to provide new recruit

and in-service training to all DHS Peace Officers. The NYPD has already trained more than 700 Peace Officers on practices such as searching for weapons, understanding mental illness, and crisis management training. Training is usually conducted in groups consisting of 25 Peace Officers.

- **Shelter Intake Staffing.** Headcount increased by 61 positions at Prevention Assistance & Temporary Housing (Path) and Adult Family Intake Centers (AFIC) to assist clients with the intake process. Funding totals \$3.6 million in Fiscal 2017, and \$3.8 million on Fiscal 2018 and in the outyears. An additional 19 intake staff at AFIC centers reflects the additional need at intake centers to accommodate the influx of adult families seeking shelter. An additional 26 intake staff located at PATH centers will assist families with children with the intake process. Ten caregivers will provide support to children at PATH centers.
- **Facilities Consultant Insourcing.** In Fiscal 2018, DHS will convert construction consultants to ten full-time positions. It is estimated that this conversion will result in \$1 million in CTL savings in Fiscal 2018 and in the outyears.
- **Skilled Trades Overtime Savings.** In Fiscal 2018, DHS expects to complete the hiring of staff that have been budgeted, but have yet to be hired. DHS estimates \$1.65 million in savings in Fiscal 2018 and in the outyears from reducing overtime costs by 30 percent.

## DHS Capital Program

**DHS Shelter Maintenance and Capacity Expansion.** The Capital Commitment Plan reflects that the majority of the agency's capital projects pertain to maintaining shelter conditions. In February 2017, the Mayor announced a new plan called "Turning the Tide on Homelessness in New York City" to tackle the issue of rising homelessness. The capital component of that plan is centered on expanding 30 underutilized shelter sites in the next five years. The plan mentions renovation of the first sites will begin in 2018 and take place on a rolling basis over the next seven years. While OMB testified, approximately \$300 million has been added to the capital budget for this purpose, DHS' Capital Plan does not reflect details of capacity expansion. For more information on "Turning the Tide on Homelessness in New York City", refer to:

<http://www1.nyc.gov/assets/dhs/downloads/pdf/turning-the-tide-on-homelessness.pdf>

## Executive Ten-Year Capital Strategy

The City's Ten-Year Capital Strategy totals \$95.8 billion (all funds), an increase of \$6.2 billion, or 6.4 percent from the Preliminary Ten-Year Capital Strategy total of \$89.6 billion. The Department's Ten-Year Capital Strategy for 2018-2027 totals \$650.3 million City funds, an increase of \$300 million when compared to Preliminary Ten-Year Capital Strategy. This includes \$437.2 million in the 2018-2021 Four-Year Plan.

	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Equipment	33,848	5,971	4,323	0	3,178	3,182	0	0	0	0	\$50,502
Purchase of vehicles	9	8	8	0	0	0	0	0	0	0	25
Shelters: Homeless Families	26,443	20,878	45,275	30,786	39,947	39,945	10,750	10,750	22,167	0	246,941
Shelters: Homeless Individuals	75,760	103,013	74,592	16,354	19,424	19,422	10,750	10,750	0	22,854	352,919
<b>Total</b>	<b>\$136,060</b>	<b>\$129,870</b>	<b>\$124,198</b>	<b>\$47,140</b>	<b>\$62,549</b>	<b>\$62,549</b>	<b>\$21,500</b>	<b>\$21,500</b>	<b>\$22,167</b>	<b>\$22,854</b>	<b>\$650,387</b>

DHS' Ten-Year Strategy includes \$352.9 million for single adult shelters, \$246.9 million for family shelters, and \$50.7 million for telecommunications equipment and vehicles. The major focus of

the Ten-Year Capital Strategy is the maintenance and expansion of transitional housing for homeless families and single adults. While there is supposed to be work related to capacity expansion, it is not demarcated in the current plan. The priorities for the agency are code compliance, fire safety, and exterior building stabilization. Major projects include the exterior and interior upgrades at Bellevue-30th Street intake center, the bathroom upgrade at Auburn Residence, life safety upgrades at Regent Family Residence, and the Catherine Street bathroom reconstruction. Funding for Equipment supports ongoing technology needs of the agency, including periodic upgrades of computers and network infrastructure that improve data collection and program management. Vehicles transport clients between intake locations and placement shelters and are also used to assist clients in moving into permanent housing.

### Capital Commitment Plan

The Capital Commitment Plan for Fiscal 2017-2021 includes \$517.9 million for DHS. This represents less than one percent of the City's total \$78 billion Executive Plan for Fiscal 2016-2019.

The majority of capital projects span multiple fiscal years, and it is, therefore common practice for an agency to roll unspent capital funds into future fiscal years. In Fiscal 2016, the Department of Homeless Services committed \$10.7 million or 13 percent of its annual capital plan. Therefore, it can be assumed that a similar portion of DHS' Fiscal 2017 Capital Plan will be rolled into Fiscal 2018, thus increasing the size of the Fiscal 2017-2021 Capital Plan. An increase of 94 percent for Fiscal 2018 confirms that practice, further, large budgetary increase for the outyears also signify increased investment in DHS' capital projects. The Department's capital funding is divided into four categories of need as illustrated by the chart below:

**Table 3: DHS 2017-2021 Capital Commitment Plan**

*Dollars in Thousands*

	2017	2018	2019	2020	2021	Total
Executive Plan	\$80,635	\$136,060	\$129,870	\$124,198	\$47,140	\$517,903
Preliminary Plan	64,857	70,029	63,729	64,007	21,500	284,122
Change	15,778	66,031	66,141	60,191	25,640	233,781
Percentage Change	24%	94%	104%	94%	119%	82%

Source: OMB Fiscal 2018 Executive Capital Commitment Plan

### Executive Budget Highlights

The Capital plan grows by 82 percent between the Preliminary Commitment Plan and the Executive Commitment Plan. Large capital projects included in DHS' Executive Budget for Fiscal 2018 include:

- **Critical Needs at Shelter Facilities.** A total of \$102 million in funding will address critical needs at shelter facilities, including over 90 projects at shelter facilities for homeless adults and families.
- **Bellevue Shelter.** In Fiscal 2018, DHS' Capital Commitment Plan reflects approximately \$46.3 million to renovate the 30th Street Men's Shelter, also known as Bellevue. This shelter is the largest in the City, and renovations include electrical upgrades and roof, interior, exterior, and façade renovations.



- **CCTV Surveillance.** Approximately \$13.6 million in funding will support CCTV cameras at various shelters around the City including Wards Island and Bellevue men's shelter in Fiscal 2018.
- **Fire Alarm System Upgrades.** In Fiscal 2018, DHS' Capital Commitment Plan reflects approximately \$10.4 million for Fire Alarm system upgrades for eight homeless shelters citywide.

## Appendix 1: DHS Fiscal 2018 Budget Actions since Fiscal 2017 Adoption

<i>Dollars in Thousands</i>	FY 2017			FY 2018		
	City	Non-City	Total	City	Non-City	Total
<b>Agency Budget as of the Adopted 2017 Budget</b>	<b>\$749,232</b>	<b>\$548,691</b>	<b>\$1,297,923</b>	<b>\$618,768</b>	<b>\$526,052</b>	<b>\$1,144,820</b>
<b>New Needs</b>						
Shelter Reestimate	\$123,327	\$132,259	\$255,587	\$123,327	\$132,259	\$255,587
Capacity Planning and Development Staffing	393	-	393	393	-	393
HUD Continuum of Care Funding	5,097	-	5,097	5,097	-	5,097
Shelter Intake Staffing	3,679	-	3,679	3,870	-	3,870
Shelter Security	20,000	-	20,000	20,000	-	20,000
Veterans Support Staff	320	-	320	320	-	320
<b>Subtotal, New Needs</b>	<b>\$152,816</b>	<b>\$132,259</b>	<b>\$285,075</b>	<b>\$153,007</b>	<b>\$132,259</b>	<b>\$285,267</b>
<b>Other Adjustments</b>						
City Service Corps (DHS)	(\$25)	-	(\$25)	(\$2)	-	(\$2)
Collective Bargaining - L1180 Managers	3	-	3	12	-	12
Member Item Reallocation	(3)	-	(3)	-	-	-
Restructuring Technical Adjustment	45,523	31,650	77,174	-	-	-
Service Provider Wage Adjustment	524	214	737	3,156	1,289	4,446
Energy Manager	-	78	78	-	-	-
HOMEBASE	-	7,400	7,400	-	-	-
MRT SSI Revenue	-	2,229	2,229	-	-	-
Rev Shelter, Outreach, Prev	-	10,195	10,195	-	-	-
PUT UP FY17 PS REVENUE	-	523	523	-	-	-
PUT UP OTPS ESG UNC BAL	-	2,125	2,125	-	-	-
PUT UP PREV/RR/HMIS REV	-	2,827	2,827	-	-	-
Facilities Consultant Insourcing	-	-	-	(1,006)	-	(1,006)
Skilled Trades Overtime Savings	-	-	-	(1,651)	-	(1,651)
put on FY17 CoC OTPS Rev	-	35	35	-	-	-
Put up FY17 HMIS OTPS budget	-	955	955	-	-	-
Revenue Mod for ESG Grant	-	400	400	-	-	-
SANDY REVENUE MOD	-	755	755	-	-	-
to put up CoC budget 8914/600	-	128	128	-	-	-
<b>Subtotal, New Needs</b>	<b>\$46,022</b>	<b>\$59,515</b>	<b>\$105,537</b>	<b>\$509</b>	<b>\$1,289</b>	<b>\$1,798</b>
<b>Total, All Changes</b>	<b>\$198,838</b>	<b>\$191,775</b>	<b>\$390,612</b>	<b>\$153,516</b>	<b>\$133,549</b>	<b>\$287,064</b>
<b>DHS Budget as of the Preliminary 2018</b>	<b>\$948,071</b>	<b>\$740,466</b>	<b>\$1,688,537</b>	<b>\$772,283</b>	<b>\$659,601</b>	<b>\$1,431,884</b>
<b>New Needs - Exec 2018</b>						
HealingNYC	\$48	-	\$48	\$182	-	\$182
Homelessness Prevention Staffing	283	-	283	1,134	-	1,134
Shelter Maintenance and Repair	4,295	-	4,295	7,090	-	7,090
Homeless Shelter Rate Increase	-	-	-	17,557	18,697	36,253
Shelter Reestimate	45,000	9,000	54,000	75,000	45,900	120,900
Street Homelessness Staffing	1,351	-	1,351	1,919	-	1,919
<b>Total, New Needs</b>	<b>\$50,978</b>	<b>\$9,000</b>	<b>\$59,978</b>	<b>\$102,882</b>	<b>\$64,597</b>	<b>\$167,479</b>
<b>Other Adjustments</b>						
Citywide Fleet Optimization	-	-	-	(\$138)	-	(\$138)
Collective Bargaining	85	-	85	88	-	88
DHS Member Items	(64)	-	(64)	-	-	-
DSS Integration Realignment	2,998	-	2,998	2,998	-	2,998
Heat, Light and Power	(447)	-	(447)	(19)	-	(19)
Heating Fuel	302	-	302	495	-	495
Lease Adjustment	-	-	-	87	7	94
Service Provider Wage Adjustment	-	-	-	4,063	407	4,470
CDBG Funding for DHS Capital Rehab Oversight	-	-	-	-	624	624

<i>Dollars in Thousands</i>	FY 2017			FY 2018		
	City	Non-City	Total	City	Non-City	Total
<b>Other Adjustments</b>						
Catering Services	-	\$63	\$63	-	-	-
ExCEL Program	-	214	214	-	-	-
RCM work	-	720	720	-	-	\$0
Lease Adjustment	-	-	-	-	57	420
PUT UP FY17 REV 8914/686	-	49	49	-	-	(265)
Service Provider Wage Adjustment	-	-	-	-	1,259	(118,766)
<b>Total, Other Adjustments</b>	<b>\$2,875</b>	<b>\$1,047</b>	<b>\$3,921</b>	<b>7,573</b>	<b>2,354</b>	<b>(\$105,079)</b>
<b>Total, All Changes</b>	<b>\$53,853</b>	<b>\$10,047</b>	<b>\$63,900</b>	<b>110,455</b>	<b>\$66,950</b>	<b>\$187,321</b>
<b>DHS Budget as of the Fiscal 2018 Executive Plan</b>	<b>\$1,001,924</b>	<b>\$750,513</b>	<b>\$1,752,436</b>	<b>\$882,739</b>	<b>\$726,551</b>	<b>\$1,609,290</b>

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