

The City of New York  
Executive Budget  
Fiscal Year 2017

Bill de Blasio, Mayor

Office of Management and Budget  
Dean Fuleihan, Director

# Budget Summary

# The FY 2017 Executive Budget

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**Progressive, Honest, Responsible Government**

# NYC's Executive Budget is \$82.2 Billion

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## **RESPONSIBLE BUDGET:**

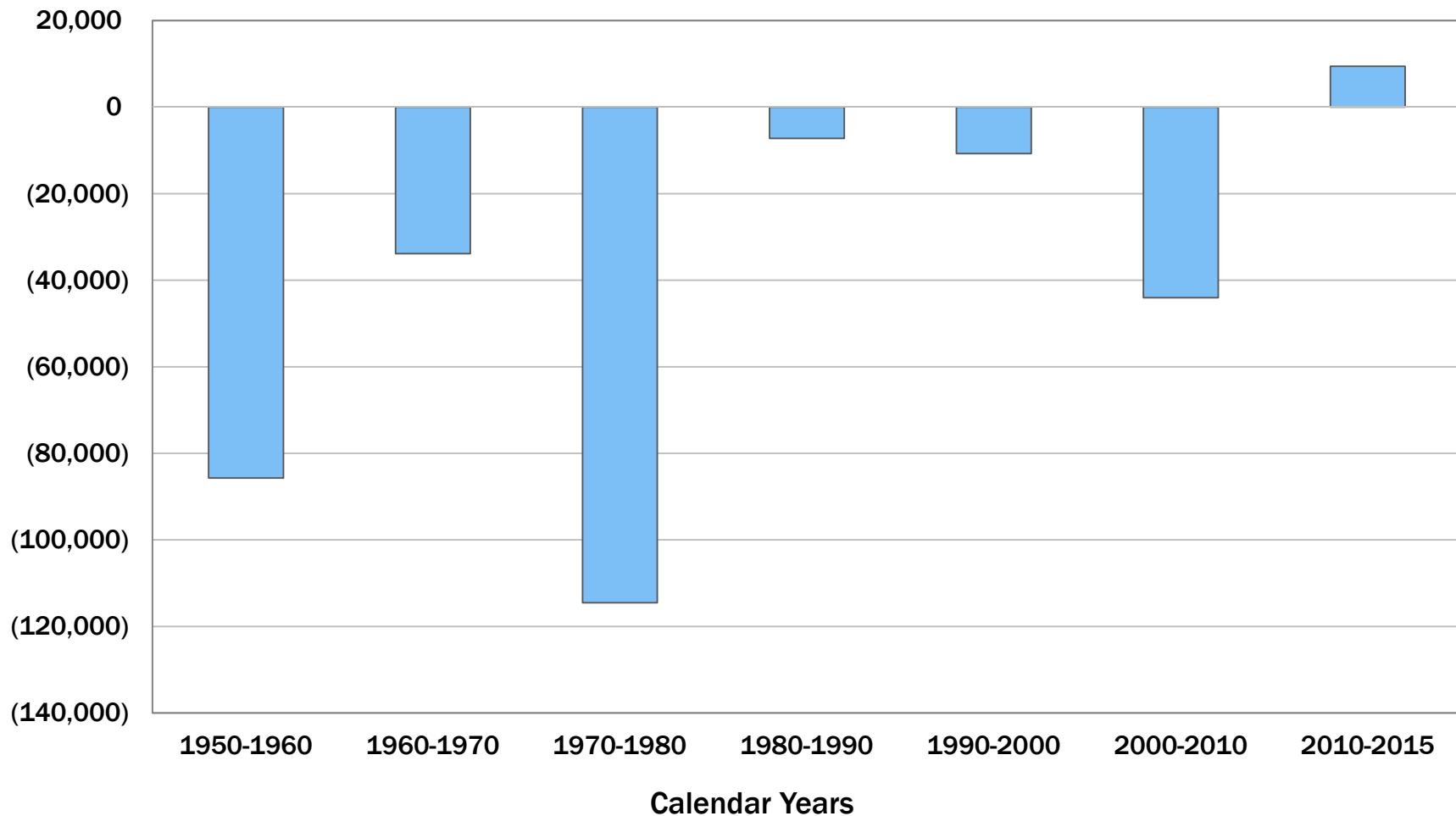
- **Addresses needs through targeted investments**
- **Protects fiscal health through reserves and the Citywide Savings Program**

# **ECONOMIC OUTLOOK**

## **NYC's Growing, Diversifying Economy**

# New York City's Net Migration Reversed Direction In Recent Years Compared To Prior Decades

Net Migration (Annualized, Persons)

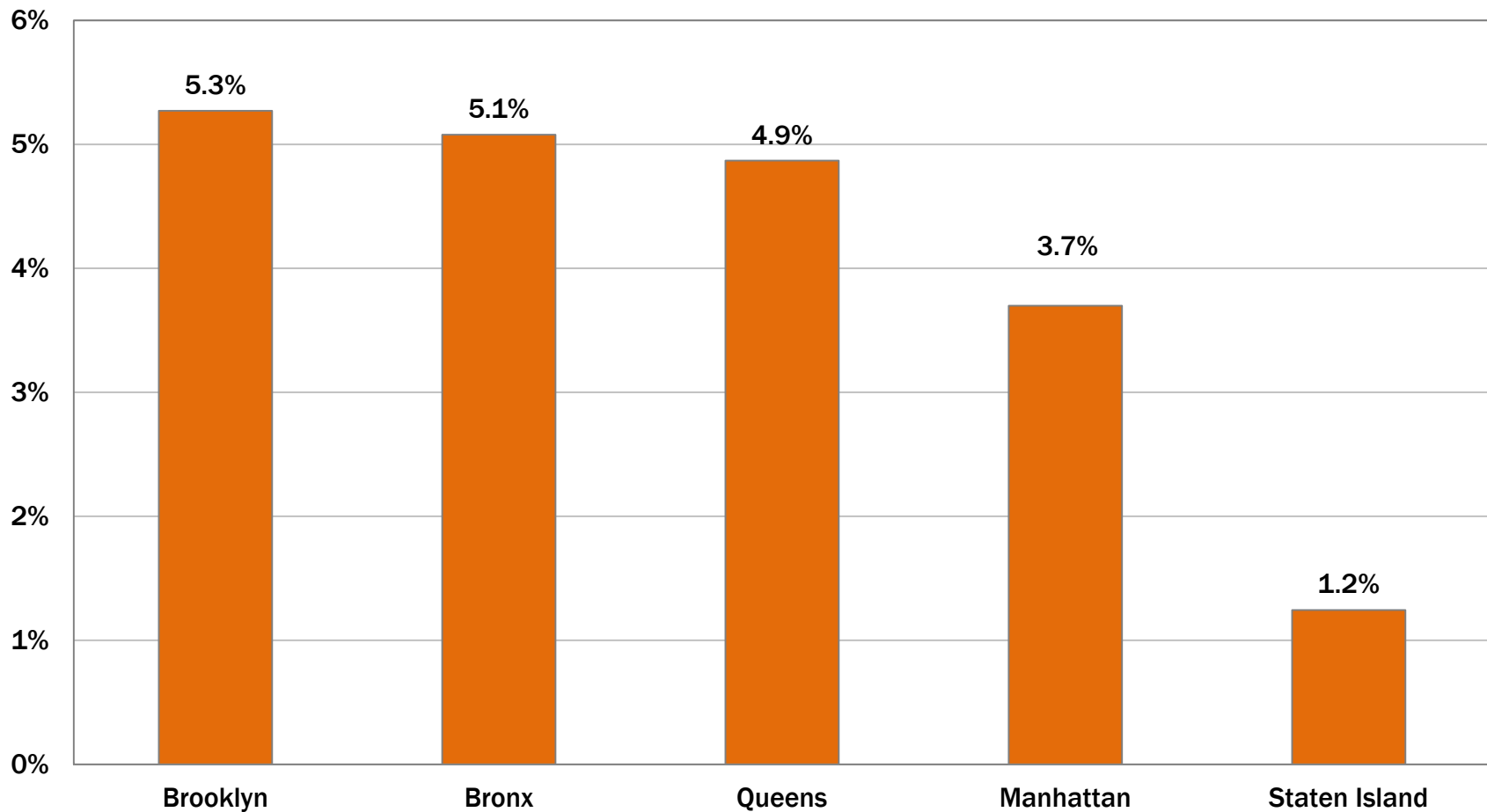


Source: NYC Department of City Planning (1950-2010) and Census Bureau (2010-2015).

# New York City's Population Grew In Every Borough

## 2010 - 2015 Net Population Change

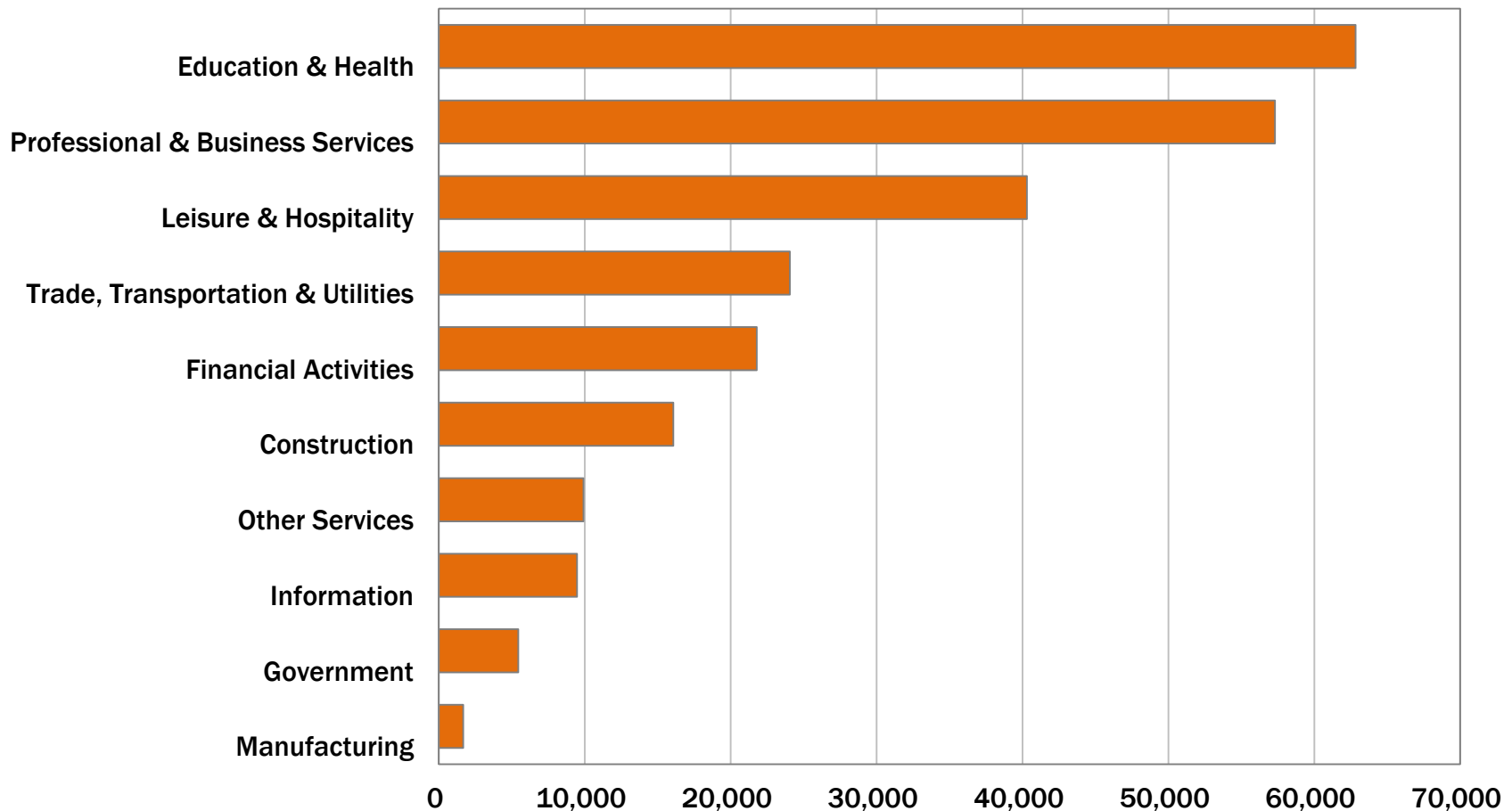
Overall New York City population growth was 4.6%.



Source: NYC Department of City Planning, Census Bureau.

# In 2014 And 2015, New York City Added Nearly A Quarter Million Jobs, The Strongest Two-Year Period Ever

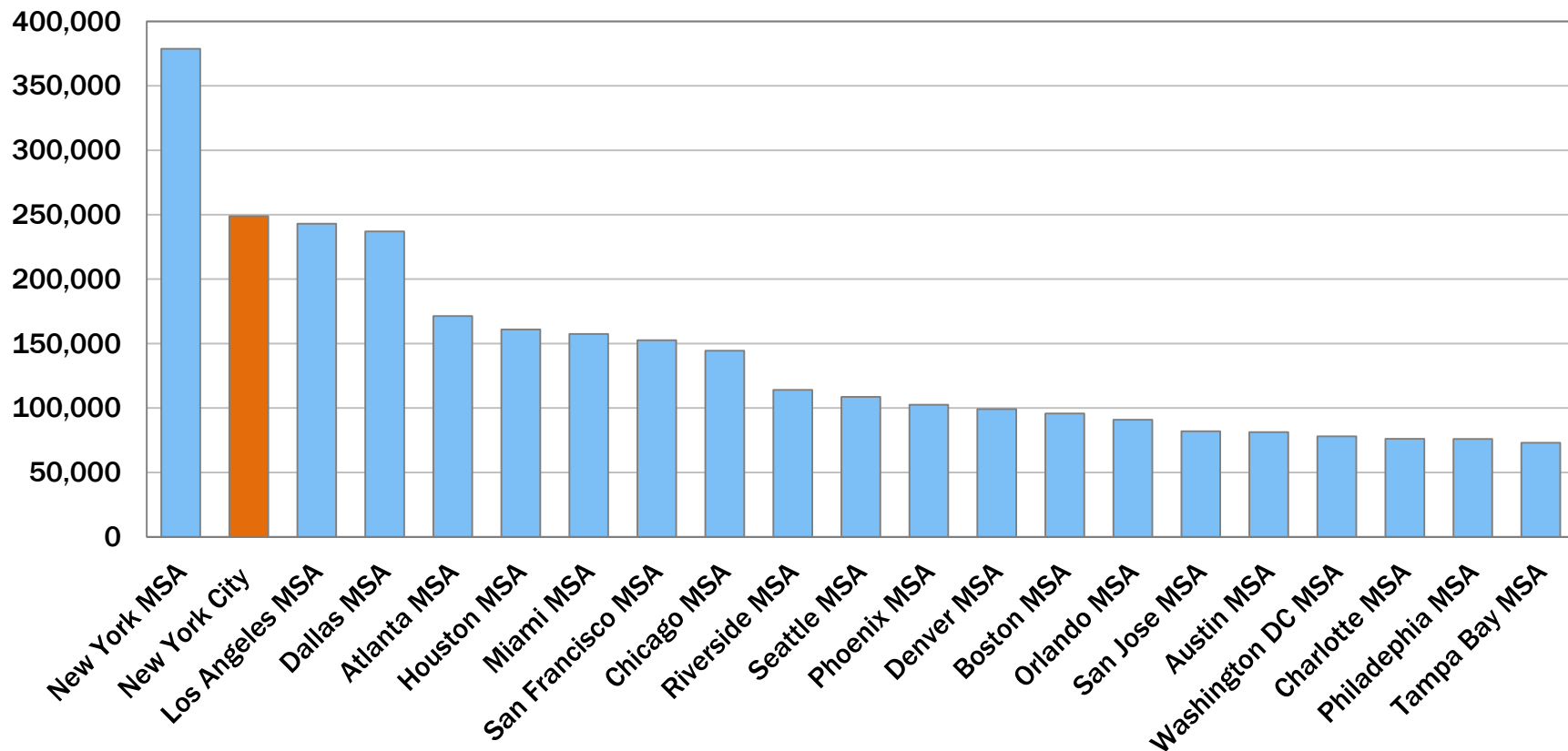
New York City Employment Gains = 249,000 Jobs



Source: NY State Department of Labor. Estimates as of the Preliminary Budget showed a gain of 220,000 which was revised to 249,000 by NY State Department of Labor.

# Employment Growth In New York City Was Greater Than The Larger Metro Areas Of Any Other City

Employment Gains by Metropolitan Statistical Area (MSA) 2014-2015

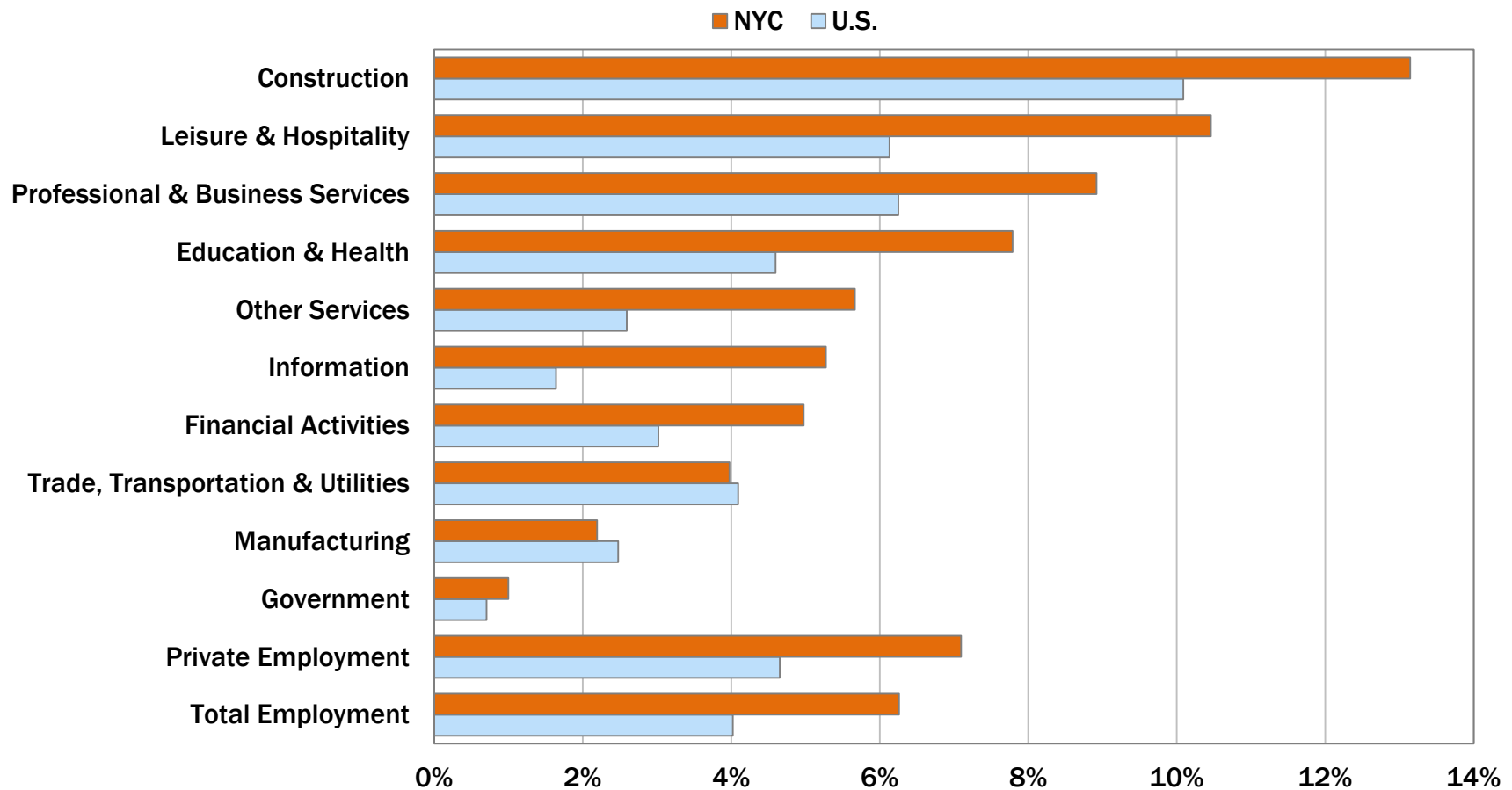


Source: U.S. Bureau of Labor Statistics



# Over the Last Two Years, Employment Growth in NYC Has Outperformed the U.S.

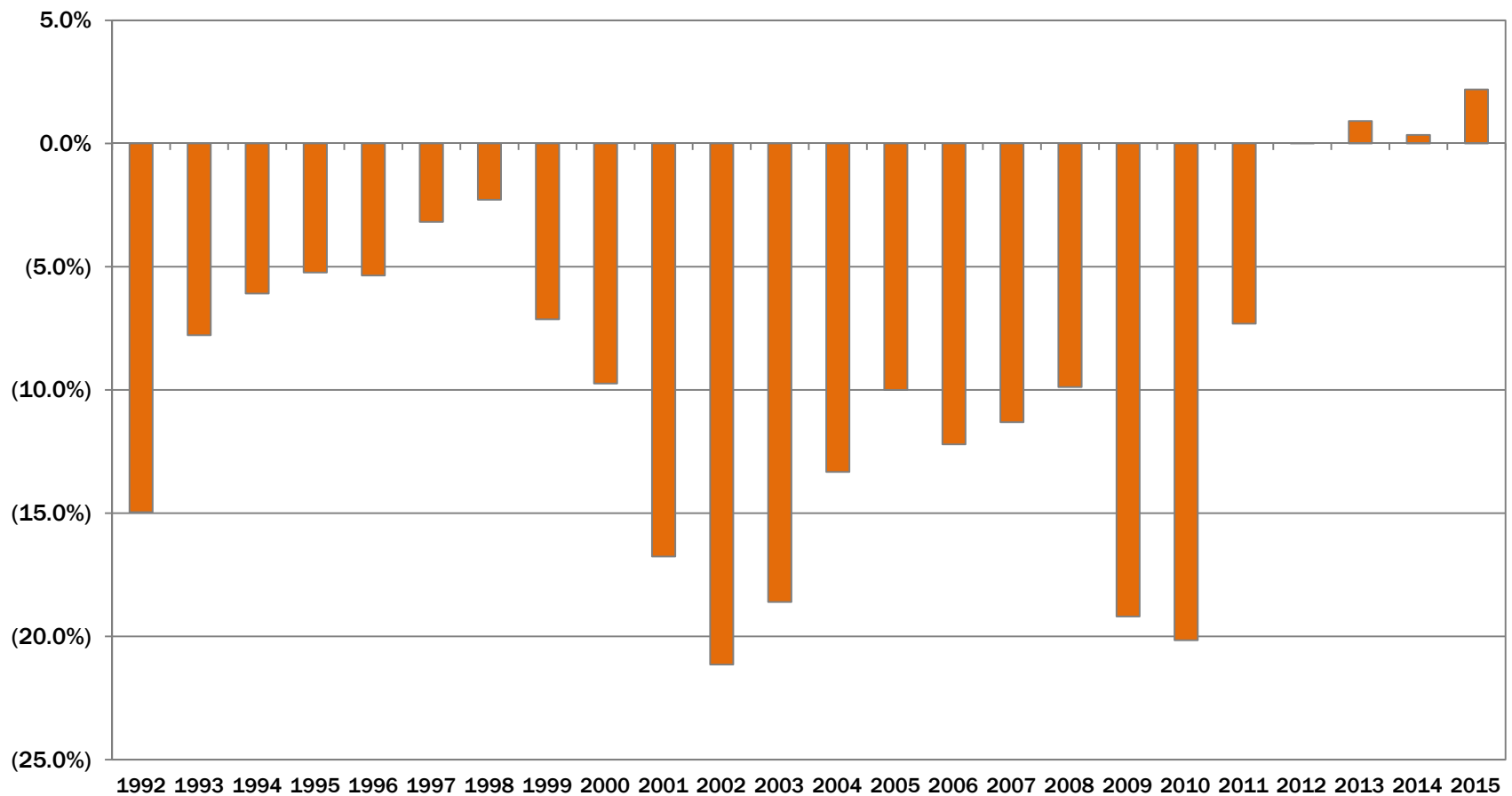
## New York City and U.S. 2014 - 2015 Employment Growth



Source: U.S. Bureau of Labor Statistics, NY State Department of Labor.

# NYC Manufacturing Growth

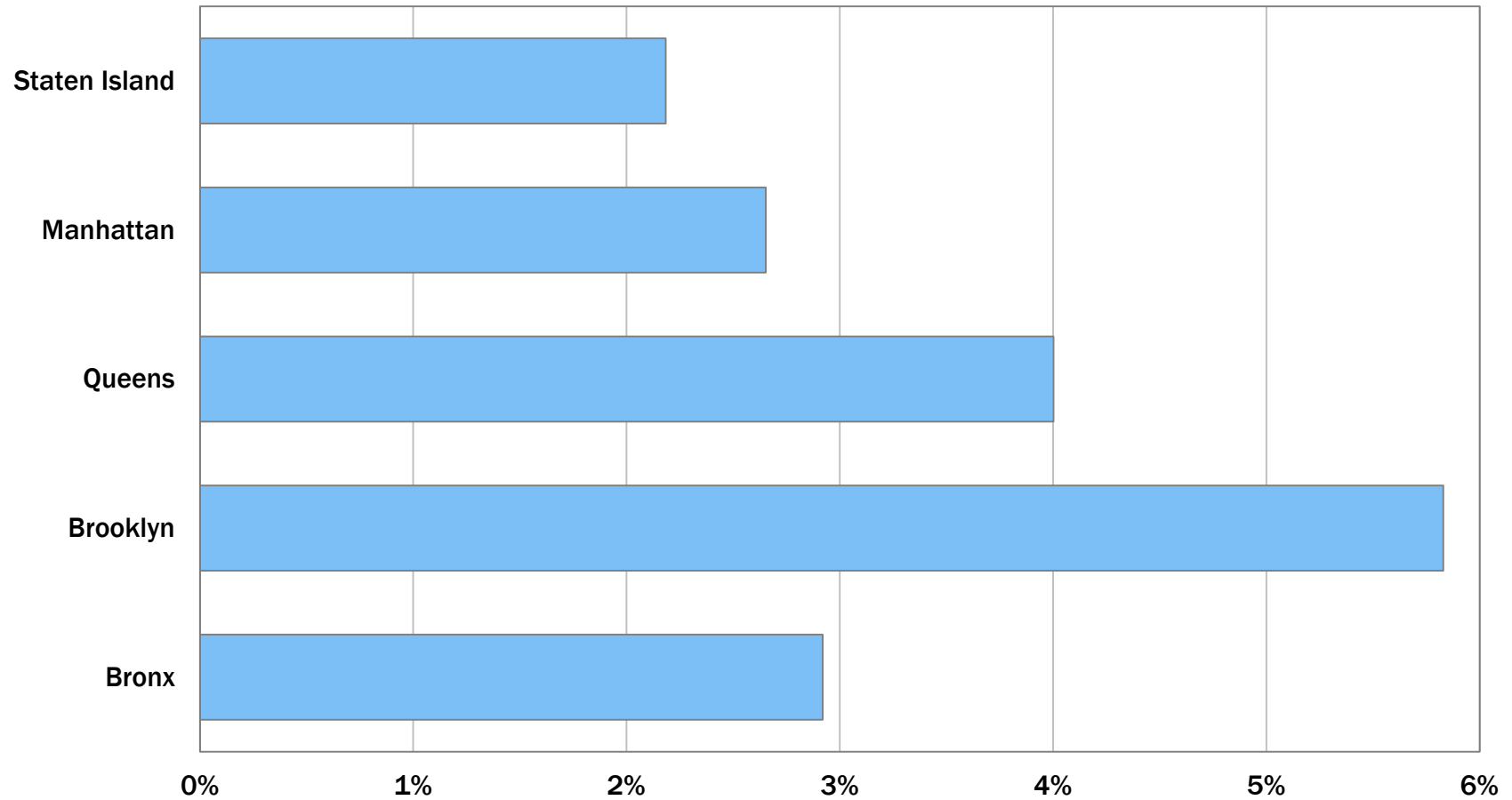
## NYC Manufacturing Two Year Growth Rate (% Change)



Source: NYS Department of Labor

# In 2015, Employment Grew in Every Borough

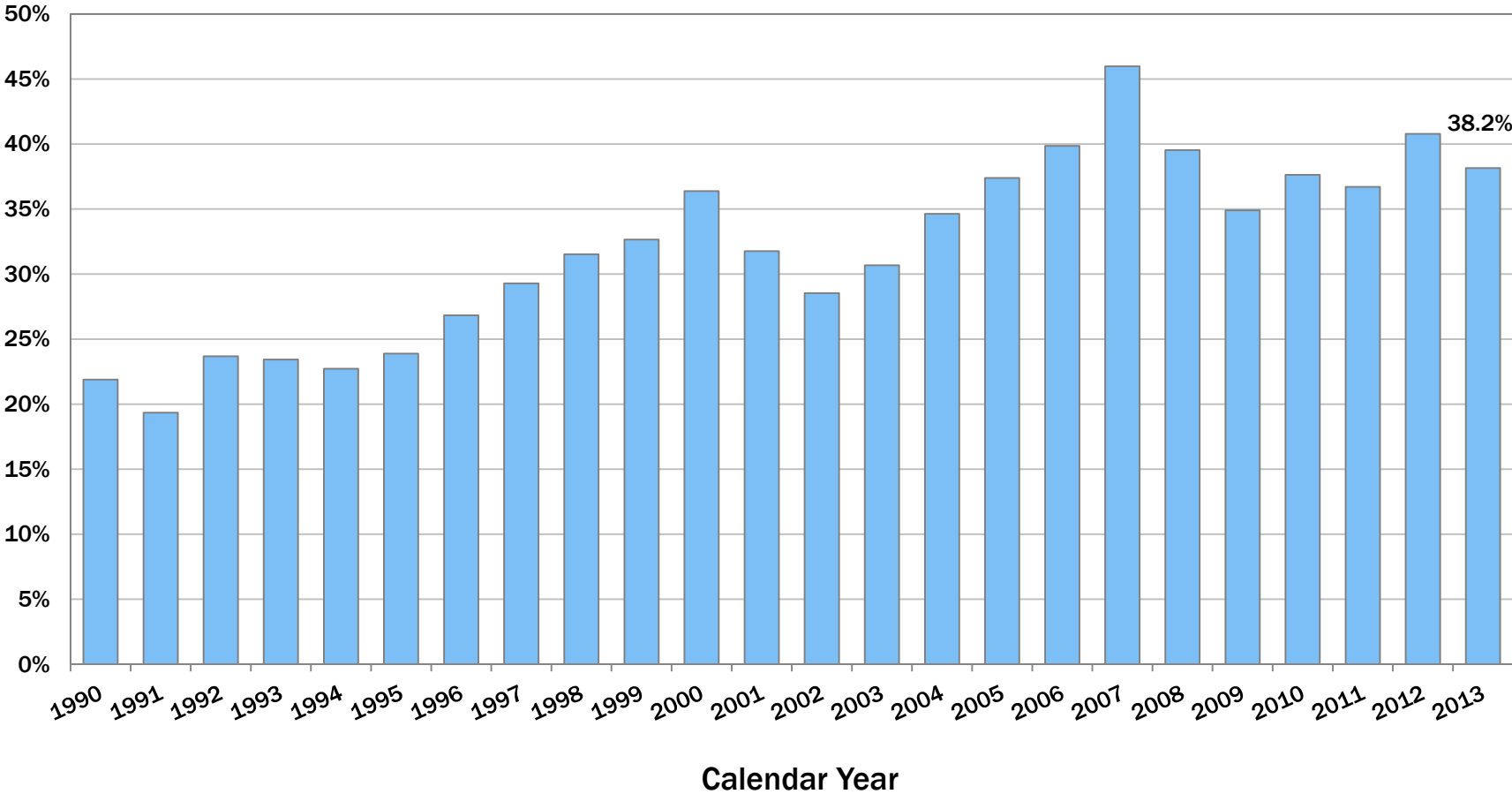
## Private Employment Growth



Source: NYS Department of Labor, Quarterly Census of Employment and Wages.  
Note: YTD growth through the first three quarters of 2015.

# Income Share of the Top 1% In NYC was Nearly 40%

## Top 1% Share of Income



Source: New York State Department of Taxation and Finance Personal Income Tax study files (full-year NYC residents)

# **ECONOMY: UNCERTAINTY IN THE WORLD**

# The National Economy Shows Signs Of Weakening

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- **Current estimates of GDP growth for the first quarter of 2016 are below 1%.**
- **Corporate profits fell 11% from the second to fourth quarter of 2015 and are expected to contract further in 2016.**
- **Revenue at the major investment banks dropped 19% in the first quarter of 2016.**

# Global Growth Faltering

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- **Global equity markets have fallen from their 2015 peaks: German DAX down 16%; Japan's Nikkei down 16%; Shanghai composite index down 43%.**
- **Recessions in Brazil and Russia; sluggish growth in Japan, Canada and the European Union.**

## **Impact on NYC: Tax Revenue Slows FY 2016 and FY 2017**

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- **Tax revenue growth is expected to decline to 3.6% in 2016 and slow to just 1.9% in 2017. Growth averaged nearly 7% during the past 5 years.**
- **Wall Street profits are expected to fall further to \$10.6 billion in 2016 from \$16.0 billion in 2014.**
  - **Securities sector bonuses have fallen over the past two years, with further declines expected.**
- **Commercial real estate market is expected to decline in 2016 from its record year in 2015.**



# Meeting Challenges

# Reserves for Uncertain Times

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- **Retiree Health Benefits Trust Fund: \$3.7 Billion**
  - Adding **\$250 million** in this Executive Budget
- **General Reserve: \$1 Billion**
- **Capital Stabilization Reserve: \$500 Million**

# Citywide Savings Program

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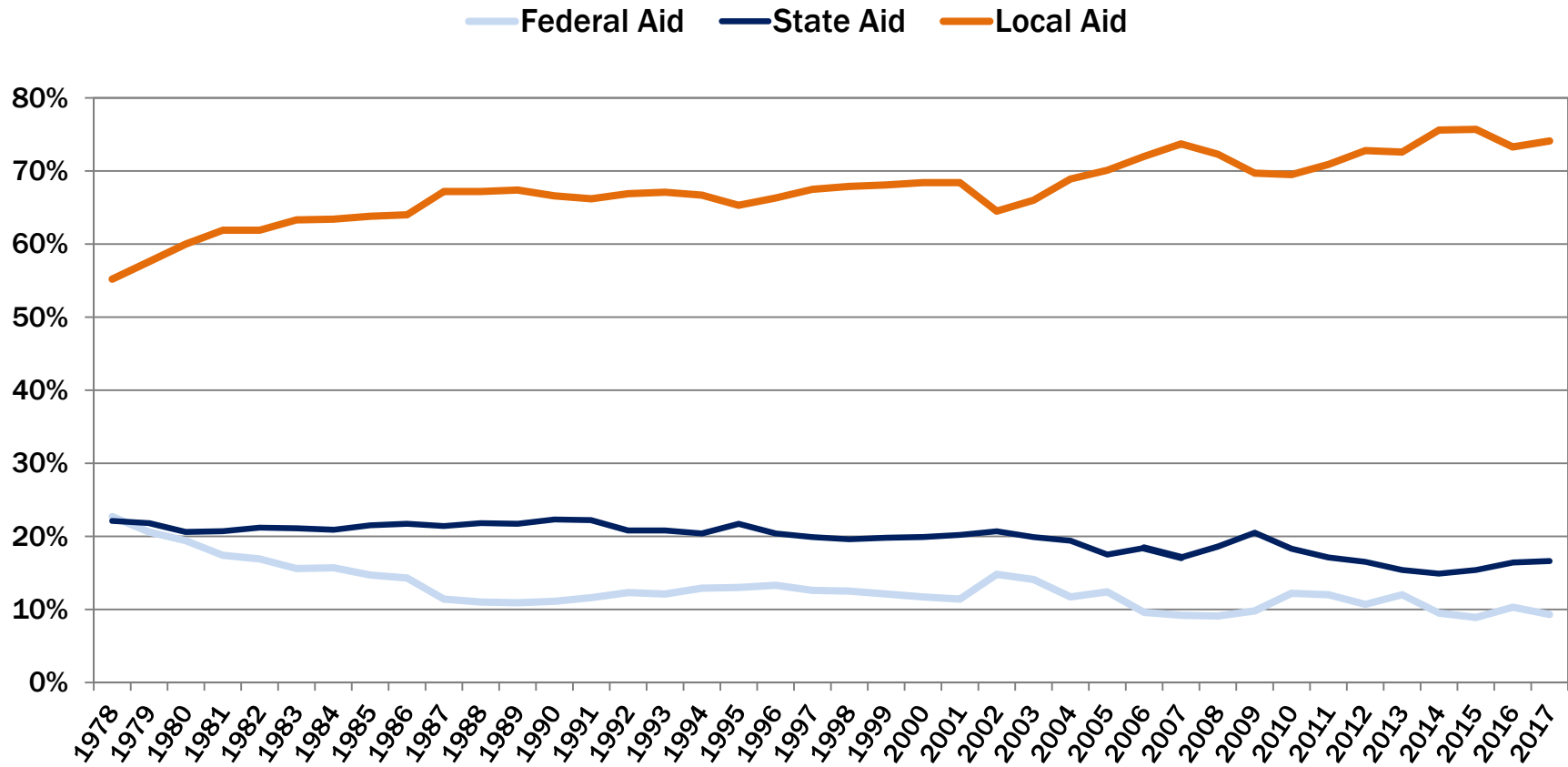
- Executive Budget Savings Program is **\$1.25 billion** in FY 2016 and FY 2017. That includes more than **\$500 million** of agency savings.
- The Preliminary and Executive Budget savings program is **\$2.3 billion** in FY 2016 and FY 2017.
- Agencies will be directed to find additional savings for the November Financial Plan.

# Declining Support From State & Federal Partners

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- **\$600 million in NYC Sales Tax diverted to the State**
- **\$1.6 billion shortfall in CFE school funding**
- **\$2.0 billion in lost State Municipal Aid since 2010**
- **\$270 million proposed cut nationally to the Urban Area Security Initiatives (UASI) grants**

# Trends in the Composition of Federal and State Aid 1978 - 2017



# Public Safety

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## New 116th Precinct

- Investing \$70 million to build a fully-staffed precinct in southeast Queens to allow for faster response times and improve crime fighting in the area.

# Public Health

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## Opioid Addiction Treatment

- Investing \$5.4 million in FY 2017, growing to \$11 million in FY 2019, for a new, comprehensive effort to prevent and treat opioid addiction. Programs include:
  - MORE training of medical professionals to reduce overprescribing of opioids;
  - MORE distribution of naloxone
  - MORE access to treatment
  - NEW awareness campaign on dangers and at-risk youth outreach expansion; and
  - NEW enhanced ability to ID opioid hotspots citywide

# Education

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## **Fair Student Funding**

- **Raise the minimum level for all our schools.**
  - Committed to investing \$161 million in FY 2017, and \$310 million in FY 2018, with continued support from the State.
- **Raise the Fair Student Funding average to 91%, with NO school funded below 87% in FY 2017.**
- **Raise the Fair Student Funding average to 92.5%, with NO school funded below 90% in FY 2018.**

## **Equity & Excellence**

- **Investing \$17 million in FY 2017 to ensure that students have individually tailored college plans and that every high school student has access to AP courses.**

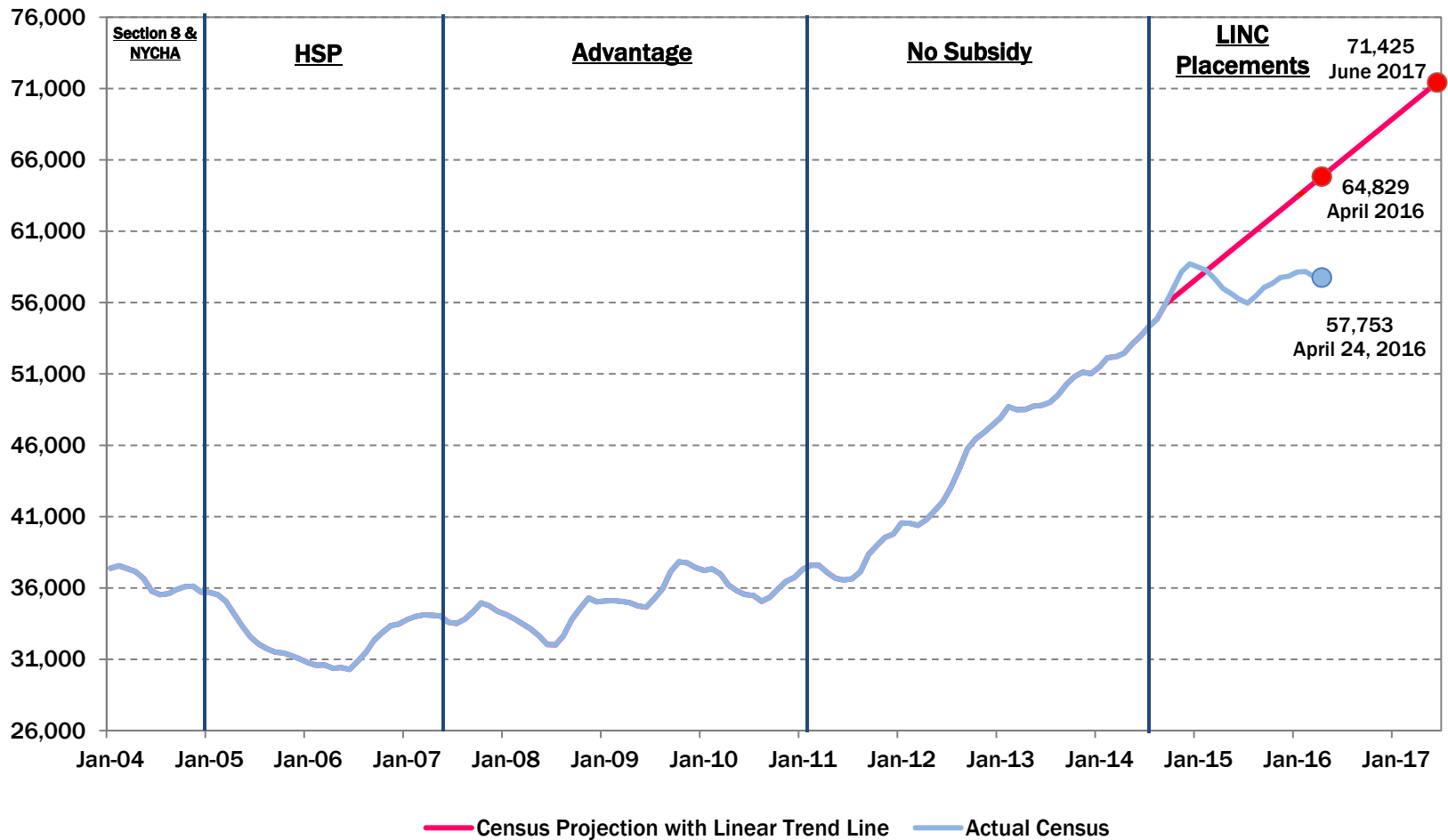
## **Expansion of Physical Education in Elementary Schools**

- **Investing \$9 million in FY 2017, growing to \$40 million in FY 2019, to ensure that every elementary school is in full compliance with the State mandate for physical education.**



# The Crisis of Homelessness

## Shelter Census Forecast Compared to Historical Growth

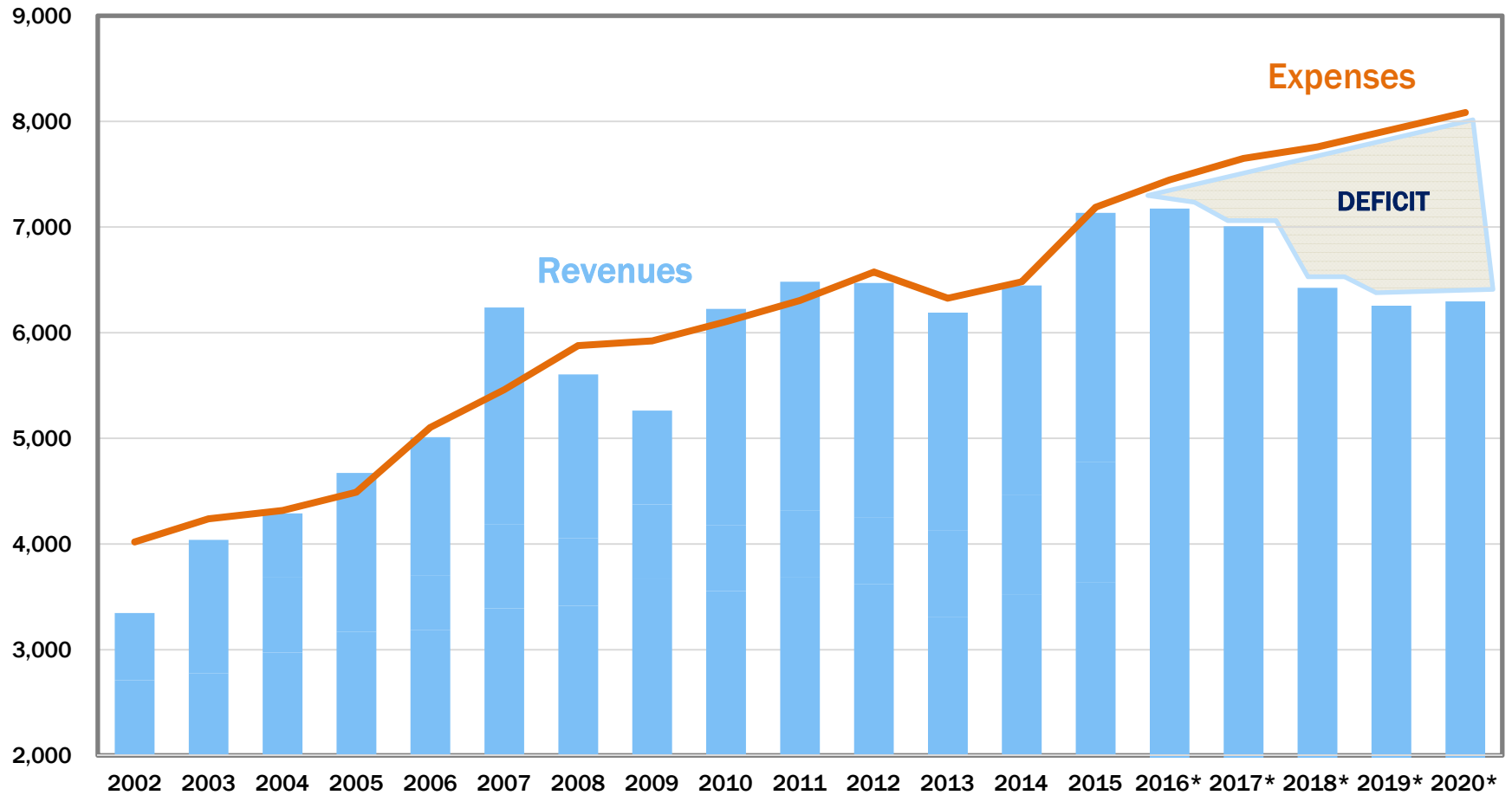


# NYC Health + Hospitals

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- **11 hospitals**
- **More than 70 community-based clinics and treatment centers**
- **Close to 5 million patient visits in 2014**
- **Nearly 1 in 6 New Yorkers served**

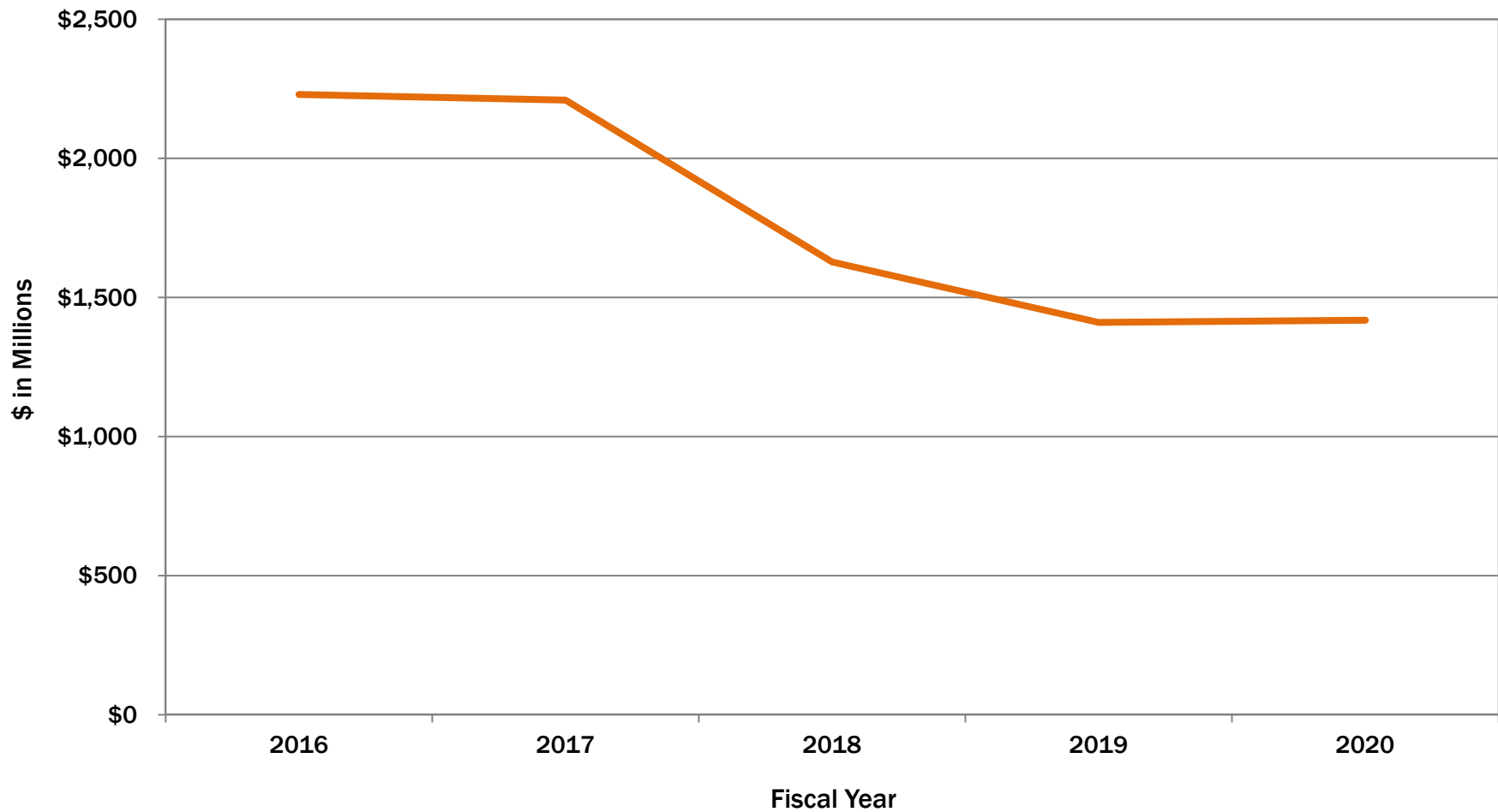
# Health + Hospitals: Revenue vs. Expenses



\* = Forecast

# Federal Safety-Net Funding for Health + Hospitals

Safety-Net Funding for Health + Hospitals Projected to Drop By FY 2020



# Transforming Health + Hospitals

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- **Stabilize funding** by insuring more New Yorkers and by getting fair State and Federal funding
- **Expand community-based preventive, primary and outpatient care**
- **Improve the system's efficiency** – whether in hospitals or community-based facilities
- **Remodel care** to reward outcomes rather than services

# **Additional Investments**

# Infrastructure

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- Investing **\$21 million** in new enhanced **snow removal** equipment
- Improve snow clearing operations and ensure New Yorkers can travel safely – in vehicles and on foot – after a snowfall
- Increase responsiveness to the 9,046 smaller, narrow streets particularly found on Staten Island, Queens and the Bronx
- Facilitate the clearing of crosswalks, bus stops, pedestrian overpasses, and step streets.

# Infrastructure

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## **Brooklyn/Queens Section of City Water Tunnel No. 3**

- Investing \$305 million to support design and construction of the remaining two shafts on an accelerated schedule.
  - Along with an additional \$300 million in the upcoming Ten Year Strategy, this will fully fund the remaining shafts at \$657 million.

## **Disinfecting and Pressurization of Brooklyn/Queens section of City Tunnel No. 3 and connection to Staten Island**

- Investing \$28 million to disinfect and pressurize the tunnels and create redundancy in the system



# Transportation

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## Bridge Repair and Reconstruction Projects

- Investing \$276 million for the ongoing reconstruction and maintenance of:
  - The Ed Koch Queensboro Bridge
  - The Brooklyn Bridge
  - The Manhattan Bridge

## Street Resurfacing

- Investing an additional \$186 million to repave 1,300 lane miles in FY 2018, consistent with the amount funded in FY 2017, the highest level in more than decade.

# Infrastructure

Elimination of the Remaining \$122 Million Water Board rental payment to the City.

- Proposal to Water Board to provide 664,000 homeowners (1-3 family households) a \$183 one-time credit on their water and sewer bill.
- Additional \$250 credit per unit for multi-family residential properties that meet affordability guidelines, reaching approximately 40,000 apartments or homes.

The image shows a sample of a 'WATER AND SEWER BILL' from NYC Environmental Protection. The account number is 00000-00000-000. The bill features a large blue text announcement: '\$183 WATER BILL CREDIT FOR 664,000 HOMEOWNERS CITYWIDE'. Below this, a table lists meter information and the credit amount.

| Meter Number | Current Read | Credit |
|--------------|--------------|--------|
| P21593498    | 99400        | \$183  |

# Transportation

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## **Homeporting Citywide Ferry System at Brooklyn Navy Yard Pier**

- **Investing \$42 million to purchase 4 ferries and to reconstruct a pier at the Brooklyn Navy Yard. Maintenance of the ferries will take place at the Navy Yard and a total of 155 jobs will be created.**

# Coastal Resiliency

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## East Side Coastal Resiliency

- Investing \$505 million to integrate the coastal flood protection system along the eastern shore of Manhattan, from 23<sup>rd</sup> Street to the Manhattan Bridge.

## Two Bridges Coastal Protection

- Investing \$176 million to improve resiliency from Montgomery Street to the Brooklyn Bridge.

# Board of Elections

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## Board of Elections Reform Strategy

In consultation with the City, the BOE would be required to take the following steps to identify and rectify systemic challenges within the organization:

- **Promptly retain an outside consultant** to review the April 19<sup>th</sup> primary, provide recommendations and analyze overall operational issues.
- **Develop a Blue Ribbon Panel** of leading management and election experts.
- **Comply with the Comptroller's audit's** feasible recommendations, including a plan to implement these steps as soon as possible after the audit's release.
- **Guarantee transparency in hiring** by posting all job vacancies prior to hiring.

# Partnership with the Council

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## Beacon Program

- Investing \$5.7 million in FY 2017, growing to \$16.8 million in FY 2018, at all 80 Beacons that provide community programming and afterschool services to 70,000 youth and 65,000 adults annually.

## Animal Shelters in Queens and Bronx

- Investing \$10 million for land acquisition and design for two full-service animal shelters.

# Partnership with the Council

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## **Additional Peak Season Staffing for Our Parks**

- Investing \$12 million in FY 2017 to enhance park and playground cleaning and maintenance, and to allow comfort stations and other park features to be open from dawn to dusk.

# Revenue and Expense Changes



# Changes Since the January 2016 Financial Plan

|   | City Funds (\$ in Millions) |                  |                  |                  |                  |
|---|-----------------------------|------------------|------------------|------------------|------------------|
|   | <u>FY 2016</u>              | <u>FY 2017</u>   | <u>FY 2018</u>   | <u>FY 2019</u>   | <u>FY 2020</u>   |
| <b>Gap to be Closed - January 2016 Financial Plan</b> | \$ ---                      | \$ ---           | (\$2,279)        | (\$2,937)        | (\$2,741)        |
| <b><u>Revenue Changes:</u></b>                        |                             |                  |                  |                  |                  |
| Tax Revenue Forecast                                  | \$393                       | (\$409)          | (\$40)           | \$38             | (\$16)           |
| Miscellaneous Revenues                                | 146                         | 46               | (62)             | (22)             | 98               |
| Health + Hospitals Debt Service                       | ---                         | (180)            | (173)            | (179)            | (203)            |
| <b>Subtotal Revenue Changes</b>                       | <b>\$539</b>                | <b>(\$543)</b>   | <b>(\$275)</b>   | <b>(\$163)</b>   | <b>(\$121)</b>   |
| <b><u>Expense Changes:</u></b>                        |                             |                  |                  |                  |                  |
| Agency Expense Changes                                | (\$105)                     | \$1,223          | \$805            | \$556            | \$433            |
| Health + Hospitals                                    | 160                         | ---              | ---              | ---              | ---              |
| Citywide Savings Program                              | (522)                       | (728)            | (780)            | (799)            | (704)            |
| <b>Subtotal Expense Changes</b>                       | <b>(\$467)</b>              | <b>\$495</b>     | <b>\$25</b>      | <b>(\$243)</b>   | <b>(\$271)</b>   |
| Pensions  | (55)                        | 23               | 156              | 120              | (322)            |
| General Reserve (Decrease FY16 from \$300M to \$50M)  | (250)                       | ---              | ---              | ---              | ---              |
| Retiree Health Benefits Trust Fund                    | 250                         | ---              | ---              | ---              | ---              |
| <b>Net Expense Changes</b>                            | <b>(\$522)</b>              | <b>\$518</b>     | <b>\$181</b>     | <b>(\$123)</b>   | <b>(\$593)</b>   |
| <b>Gap to be Closed Before Prepayments</b>            | <b>\$1,061</b>              | <b>(\$1,061)</b> | <b>(\$2,735)</b> | <b>(\$2,977)</b> | <b>(\$2,269)</b> |
| FY 2016 Prepayment of FY 2017 Expenses                | (1,061)                     | 1,061            | ---              | ---              | ---              |
| <b>Gap to be Closed - April 2016 Financial Plan</b>   | <b>\$ ---</b>               | <b>\$ ---</b>    | <b>(\$2,735)</b> | <b>(\$2,977)</b> | <b>(\$2,269)</b> |

# Five Year Financial Plan Revenues and Expenditures City Funds

| Revenues                                    | (\$ in Millions) |                 |                  |                  |                  |
|---|------------------|-----------------|------------------|------------------|------------------|
|   | FY 2016          | FY 2017         | FY 2018          | FY 2019          | FY 2020          |
| <b>Taxes</b>                                |                  |                 |                  |                  |                  |
| General Property Tax                        | \$22,815         | \$23,981        | \$25,397         | \$26,900         | \$28,165         |
| Other Taxes                                 | 29,873           | 29,948          | 31,105           | 32,101           | 33,208           |
| Tax Audit Revenue                           | 1,060            | 714             | 714              | 714              | 714              |
| <b>Subtotal: Taxes</b>                      | <b>\$53,748</b>  | <b>\$54,643</b> | <b>\$57,216</b>  | <b>\$59,715</b>  | <b>\$62,087</b>  |
| Miscellaneous Revenues                      | 7,070            | 6,500           | 6,432            | 6,577            | 6,777            |
| Unrestricted Intergovernmental Aid          | 6                | ---             | ---              | ---              | ---              |
| Less: Intra-City Revenue                    | (1,983)          | (1,763)         | (1,764)          | (1,758)          | (1,765)          |
| Disallowances Against Categorical Grants    | (15)             | (15)            | (15)             | (15)             | (15)             |
| <b>Total City Funds</b>                     | <b>\$58,826</b>  | <b>\$59,365</b> | <b>\$61,869</b>  | <b>\$64,519</b>  | <b>\$67,084</b>  |
| <b>Expenditures</b>                         |                  |                 |                  |                  |                  |
| Personal Service                            | \$33,721         | \$34,922        | \$36,808         | \$38,966         | \$39,893         |
| Other Than Personal Service                 | 19,539           | 19,939          | 20,064           | 20,283           | 20,547           |
| Debt Service <sup>(1),(2),(3)</sup>         | 5,787            | 6,360           | 6,732            | 7,247            | 7,913            |
| Debt Defeasances <sup>(1)</sup>             | (103)            | ---             | ---              | ---              | ---              |
| FY 2015 Budget Stabilization <sup>(2)</sup> | (3,524)          | ---             | ---              | ---              | ---              |
| FY 2016 Budget Stabilization <sup>(3)</sup> | 3,356            | (3,356)         | ---              | ---              | ---              |
| Capital Stabilization Reserve               | ---              | 500             | ---              | ---              | ---              |
| General Reserve                             | 50               | 1,000           | 1,000            | 1,000            | 1,000            |
| <b>Total Expenditures</b>                   | <b>\$58,826</b>  | <b>\$59,365</b> | <b>\$64,604</b>  | <b>\$67,496</b>  | <b>\$69,353</b>  |
| <b>Gap To Be Closed</b>                     | <b>\$ ---</b>    | <b>\$ ---</b>   | <b>(\$2,735)</b> | <b>(\$2,977)</b> | <b>(\$2,269)</b> |

<sup>(1)</sup> Includes Debt Defeasances of TFA in Fiscal Year 2013 of \$196 million impacting Fiscal Year 2014 through Fiscal Year 2016.

<sup>(2)</sup> Fiscal Year 2015 Budget Stabilization totals \$3.601 billion, including GO of \$1.976 billion, TFA-PIT of \$1.501 billion, TFA-BARs of \$77 million, and net equity contribution in bond refunding of \$47 million.

<sup>(3)</sup> Fiscal Year 2016 Budget Stabilization totals \$3.356 billion, including GO of \$1.660 billion and TFA-PIT of \$1.696 billion.

# Five Year Financial Plan Revenues and Expenditures

## All Funds

|  | (\$ in Millions) |                 |                  |                  |                  |
|--|------------------|-----------------|------------------|------------------|------------------|
| Revenues                                     | FY 2016          | FY 2017         | FY 2018          | FY 2019          | FY 2020          |
| <b>Taxes</b>                                 |                  |                 |                  |                  |                  |
| General Property Tax                         | \$22,815         | \$23,981        | \$25,397         | \$26,900         | \$28,165         |
| Other Taxes                                  | 29,873           | 29,948          | 31,105           | 32,101           | 33,208           |
| Tax Audit Revenue                            | 1,060            | 714             | 714              | 714              | 714              |
| <b>Subtotal: Taxes</b>                       | <b>\$53,748</b>  | <b>\$54,643</b> | <b>\$57,216</b>  | <b>\$59,715</b>  | <b>\$62,087</b>  |
| Miscellaneous Revenues                       | 7,070            | 6,500           | 6,432            | 6,577            | 6,777            |
| Unrestricted Intergovernmental Aid           | 6                | ---             | ---              | ---              | ---              |
| Less: Intra-City Revenue                     | (1,983)          | (1,763)         | (1,764)          | (1,758)          | (1,765)          |
| Disallowances Against Categorical Grants     | (15)             | (15)            | (15)             | (15)             | (15)             |
| <b>Subtotal: City Funds</b>                  | <b>\$58,826</b>  | <b>\$59,365</b> | <b>\$61,869</b>  | <b>\$64,519</b>  | <b>\$67,084</b>  |
| Other Categorical Grants                     | 705              | 851             | 834              | 832              | 828              |
| Inter-Fund Revenues                          | 583              | 645             | 643              | 582              | 581              |
| Federal Categorical Grants                   | 8,467            | 7,677           | 6,811            | 6,680            | 6,618            |
| State Categorical Grants                     | 13,485           | 13,682          | 14,291           | 14,761           | 15,247           |
| <b>Total Revenues</b>                        | <b>\$82,066</b>  | <b>\$82,220</b> | <b>\$84,448</b>  | <b>\$87,374</b>  | <b>\$90,358</b>  |
| <b>Expenditures</b>                          |                  |                 |                  |                  |                  |
| <b>Personal Service</b>                      |                  |                 |                  |                  |                  |
| Salaries and Wages                           | \$25,364         | \$26,153        | \$27,555         | \$29,086         | \$29,590         |
| Pensions                                     | 9,288            | 9,422           | 9,710            | 9,853            | 9,785            |
| Fringe Benefits                              | 9,250            | 9,862           | 10,411           | 11,088           | 11,874           |
| Retiree Health Benefits Trust                | 250              | ---             | ---              | ---              | ---              |
| <b>Subtotal: Personal Service</b>            | <b>\$44,152</b>  | <b>\$45,437</b> | <b>\$47,676</b>  | <b>\$50,027</b>  | <b>\$51,249</b>  |
| <b>Other Than Personal Service</b>           |                  |                 |                  |                  |                  |
| Medical Assistance                           | \$5,817          | \$5,915         | \$5,915          | \$5,915          | \$5,915          |
| Public Assistance                            | 1,481            | 1,584           | 1,602            | 1,613            | 1,624            |
| All Other                                    | 26,811           | 26,275          | 25,758           | 26,050           | 26,440           |
| <b>Subtotal: Other Than Personal Service</b> | <b>\$34,109</b>  | <b>\$33,774</b> | <b>\$33,275</b>  | <b>\$33,578</b>  | <b>\$33,979</b>  |
| Debt Service <sup>(1),(2),(3)</sup>          | 6,009            | 6,628           | 6,996            | 7,504            | 8,164            |
| Debt Defeasances <sup>(1)</sup>              | (103)            | ---             | ---              | ---              | ---              |
| FY 2015 Budget Stabilization <sup>(2)</sup>  | (3,524)          | ---             | ---              | ---              | ---              |
| FY 2016 Budget Stabilization <sup>(3)</sup>  | 3,356            | (3,356)         | ---              | ---              | ---              |
| Capital Stabilization Reserve                | ---              | 500             | ---              | ---              | ---              |
| General Reserve                              | 50               | 1,000           | 1,000            | 1,000            | 1,000            |
| <b>Subtotal</b>                              | <b>\$84,049</b>  | <b>\$83,983</b> | <b>\$88,947</b>  | <b>\$92,109</b>  | <b>\$94,392</b>  |
| Less: Intra-City Expenses                    | (1,983)          | (1,763)         | (1,764)          | (1,758)          | (1,765)          |
| <b>Total Expenditures</b>                    | <b>\$82,066</b>  | <b>\$82,220</b> | <b>\$87,183</b>  | <b>\$90,351</b>  | <b>\$92,627</b>  |
| <b>Gap To Be Closed</b>                      | <b>\$---</b>     | <b>\$---</b>    | <b>(\$2,735)</b> | <b>(\$2,977)</b> | <b>(\$2,269)</b> |

<sup>(1)</sup> Includes Debt Defeasances of TFA in Fiscal Year 2013 of \$196 million impacting Fiscal Year 2014 through Fiscal Year 2016

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# Fiscal Year 2017

## April 2016 Financial Plan

(\$ in Millions)

| AGENCY                                   | Personal Service Costs |                 |                |                 | Other Than Personal Service Costs |                         |                |                 | Gross Total All Funds (Includes Intra-City) | Net Total All Funds (Excludes Intra-City) | City Fund Total |
|--|------------------------|-----------------|----------------|-----------------|-----------------------------------|-------------------------|----------------|-----------------|---|---|-----------------|
|  | Salaries & Wages       | Fringe Benefits | Pensions       | PS Subtotal     | Agency OTPS                       | PA, MA & Other Mandates | Debt Service   | OTPS Subtotal   |   |   |                 |
| <b>UNIFORMED AGENCIES</b>                |                        |                 |                |                 |                                   |                         |                |                 |   |   |                 |
| Police Department                        | \$4,689                | \$2,100         | \$2,550        | \$9,339         | \$387                             | \$ ---                  | \$162          | \$549           | \$9,888                                     | \$9,629                                   | \$9,524         |
| Fire Department                          | 1,730                  | 717             | 1,181          | 3,628           | 184                               | ---                     | 151            | 335             | 3,963                                       | 3,961                                     | 3,722           |
| Department of Correction                 | 1,176                  | 550             | 403            | 2,129           | 168                               | ---                     | 202            | 370             | 2,499                                       | 2,499                                     | 2,468           |
| Department of Sanitation                 | 923                    | 431             | 306            | 1,660           | 705                               | ---                     | 398            | 1,103           | 2,763                                       | 2,753                                     | 2,699           |
| <b>Subtotal</b>                          | <b>\$8,518</b>         | <b>\$3,798</b>  | <b>\$4,440</b> | <b>\$16,756</b> | <b>\$1,444</b>                    | <b>\$ ---</b>           | <b>\$913</b>   | <b>\$2,357</b>  | <b>\$19,113</b>                             | <b>\$18,842</b>                           | <b>\$18,413</b> |
| <b>HEALTH AND WELFARE</b>                |                        |                 |                |                 |                                   |                         |                |                 |   |   |                 |
| Administration for Children's Services   | \$474                  | \$158           | \$72           | \$704           | \$2,508                           | \$ ---                  | \$ ---         | \$2,508         | \$3,212                                     | \$3,135                                   | \$1,097         |
| Department of Social Services            | 861                    | 370             | 148            | 1,379           | 1,372                             | 7,499                   | 79             | 8,950           | 10,329                                      | 10,318                                    | 7,930           |
| Department of Homeless Services          | 143                    | 57              | 21             | 221             | 1,151                             | ---                     | ---            | 1,151           | 1,372                                       | 1,371                                     | 819             |
| Department of Health and Mental Hygiene  | 450                    | 143             | 67             | 660             | 1,038                             | ---                     | 59             | 1,097           | 1,757                                       | 1,754                                     | 898             |
| Health and Hospitals Corporation         | ---                    | 37              | ---            | 37              | 735                               | ---                     | 196            | 931             | 968   | 915                                       | 869             |
| <b>Subtotal</b>                          | <b>\$1,928</b>         | <b>\$765</b>    | <b>\$308</b>   | <b>\$3,001</b>  | <b>\$6,804</b>                    | <b>\$7,499</b>          | <b>\$334</b>   | <b>\$14,637</b> | <b>\$17,638</b>                             | <b>\$17,493</b>                           | <b>\$11,613</b> |
| <b>EDUCATION</b>                         |                        |                 |                |                 |                                   |                         |                |                 |   |   |                 |
| Department of Education                  | \$11,230               | \$3,892         | \$3,929        | \$19,051        | \$8,133                           | \$599                   | \$1,787        | \$10,519        | \$29,570                                    | \$29,560                                  | \$16,844        |
| City University                          | 546                    | 179             | 76             | 801             | 309                               | ---                     | 66             | 375             | 1,176                                       | 1,162                                     | 861             |
| <b>Subtotal</b>                          | <b>\$11,776</b>        | <b>\$4,071</b>  | <b>\$4,005</b> | <b>\$19,852</b> | <b>\$8,442</b>                    | <b>\$599</b>            | <b>\$1,853</b> | <b>\$10,894</b> | <b>\$30,746</b>                             | <b>\$30,722</b>                           | <b>\$17,705</b> |
| <b>OTHER AGENCIES</b>                    | 2,942                  | 975             | 469            | 4,386           | 6,432                             | ---                     | 3,057          | 9,489           | 13,875                                      | 12,768                                    | 9,717           |
| <b>ELECTED OFFICIALS</b>                 | 552                    | 154             | 88             | 794             | 122                               | ---                     | ---            | 122             | 916   | 911                                       | 827             |
| <b>MISCELLANEOUS</b>                     | 437                    | 99              | 112            | 648             | ---                               | 3,932 <sup>(1)</sup>    | 320            | 4,252           | 4,900                                       | 4,689                                     | 4,369           |
| <b>DEBT SERVICE COSTS (Unallocated)</b>  | ---                    | ---             | ---            | ---             | ---                               | ---                     | 151            | 151             | 151   | 151                                       | 77              |
| <b>TOTAL - ALL FUNDS <sup>(2)</sup></b>  | <b>\$26,153</b>        | <b>\$9,862</b>  | <b>\$9,422</b> | <b>\$45,437</b> | <b>\$23,244</b>                   | <b>\$12,030</b>         | <b>\$6,628</b> | <b>\$41,902</b> | <b>\$87,339</b>                             | <b>\$85,576</b>                           |                 |
| <b>TOTAL - CITY FUNDS <sup>(2)</sup></b> | <b>\$17,913</b>        | <b>\$7,731</b>  | <b>\$9,278</b> | <b>\$34,922</b> | <b>\$11,299</b>                   | <b>\$10,140</b>         | <b>\$6,360</b> | <b>\$27,799</b> |   |   | <b>\$62,721</b> |
| Less: Prepayments                        | \$ ---                 | \$ ---          | \$ ---         | \$ ---          | \$ ---                            | \$ ---                  | \$3,356        | \$3,356         | \$3,356                                     | \$3,356                                   | \$3,356         |
| <b>Total After Prepayments</b>           | <b>\$26,153</b>        | <b>\$9,862</b>  | <b>\$9,422</b> | <b>\$45,437</b> | <b>\$23,244</b>                   | <b>\$12,030</b>         | <b>\$3,272</b> | <b>\$38,546</b> | <b>\$83,983</b>                             | <b>\$82,220</b>                           | <b>\$59,365</b> |

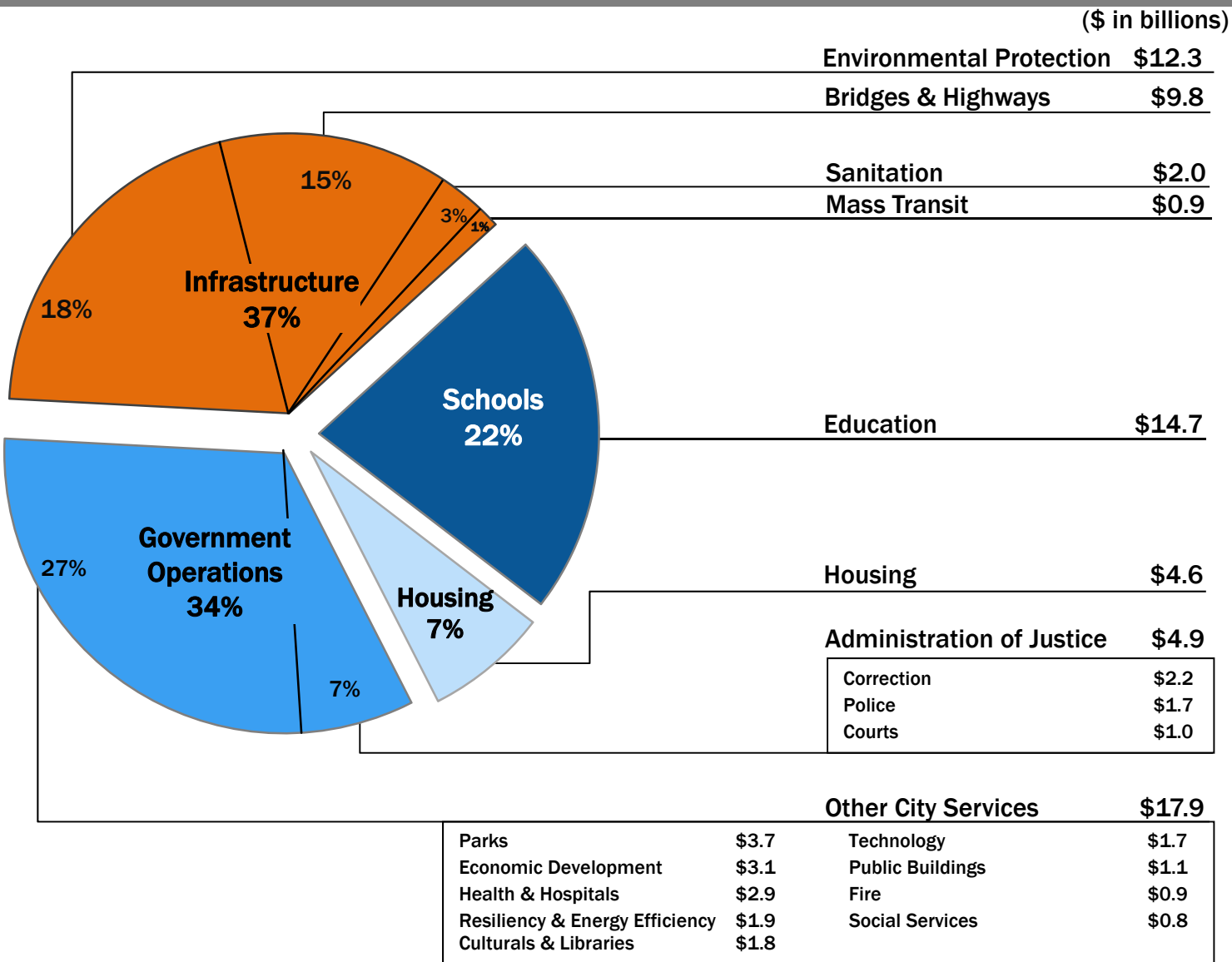
<sup>(1)</sup> Includes subsidies to the MTA, General Reserve, Capital Stabilization Reserve, Judgments and Claims, Indigent Defense Services and Other Contractual Services.

<sup>(2)</sup> Excludes the impact of prepayments.

# Capital Plan

# Executive Capital Plan 2016 – 2020

## Totals \$67.1 Billion in All Funds



# Major Highlights of the 2016 - 2020 Executive Capital Plan

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## Major Capital Highlights

\$ In Millions

|  |          |
|--|----------|
| • Education: Construction and Improvements of Schools                                      | \$14,179 |
| • Housing: Preservation and New Construction of Apartments under the Housing New York Plan | \$3,858  |
| • DOT: Resurfacing of 5,056 Lane Miles of Streets, Citywide                                | \$1,136  |
| • DOT: Rehabilitation of Brooklyn-Queens Expressway (BQE) from Sands St to Atlantic Ave    | \$926    |
| • Sanitation: Vehicle Replacement  | \$783    |
| • DEP: Southeast Queens Sewer System Buildout to Mitigate Chronic Flooding                 | \$778    |
| • Parks: Reconstruction and Rehabilitation of Parks Bridges                                | \$728    |
| • DEP: Combined Sewer Overflow Reduction Projects via NYC Green Infrastructure Plan        | \$646    |
| • DEP: Construction of Combined Sewer Overflow (CSO) Tank near Gowanus Canal               | \$560    |
| • DEP: Sewer and Water Main Emergency Contracts  | \$478    |
| • DEP: Construction and Land Acquisition for Citywide Bluebelt Projects                    | \$388    |
| • DEP: Construction of Shafts for Brooklyn/Queens Section of City Tunnel No. 3             | \$357    |
| • DOT: Reconstruction and Installation of Pedestrian Ramps, Citywide                       | \$357    |
| • DOT: Construction of Three New Ferry Boats   | \$328    |
| • DEP: Dam Safety Program  | \$319    |
| • Fire: Rehabilitation of Fire Facilities  | \$313    |
| • DEP: Acceleration of Life Cycle Infrastructure Replacement of Water Mains and Sewers     | \$300    |
| • DOT: Continued Rehabilitation of the Brooklyn Bridge's Approaches and Arches             | \$300    |
| • DOT: Rehabilitation of Queensboro Bridge over East River                                 | \$292    |
| • Correction: Fire Life Safety   | \$291    |
| • Parks: Community Parks Initiative Phases 1 & 2   | \$271    |