

CITY COUNCIL
CITY OF NEW YORK

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TRANSCRIPT OF THE MINUTES

Of the

COMMITTEE ON MENTAL HEALTH, DEVELOPMENTAL
DISABILITY, ALCOHOLISM, SUBSTANCE ABUSE, AND
DISABILITY SERVICES JOINTLY WITH COMMITTEE ON
PUBLIC SAFETY

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June 23, 2015
Start: 10:11 a.m.
Recess: 01:40 p.m.

HELD AT: Council Chambers - City Hall

B E F O R E:

ANDREW COHEN
Chairperson

VANESSA L. GIBSON
Co-Chairperson

COUNCIL MEMBERS:

COREY D. JOHNSON
ELIZABETH S. CROWLEY
PAUL A. VALLONE
RUBEN WILLS
CHAIM M. DEUTTSCH
JAMES VACCA
JULISSA FERRERAS-COPELAND
JUMAANE D. WILLIAMS
RAFAEL L. ESPINAL, JR.
RITCHIE J. TORRES
ROBERT E. CORNEGY, JR.

A P P E A R E N C E S (CONTINUED)
COUNCIL MEMBERS: (CONTINUED)
RORY I. LANCMAN
STEN MATTEO
VINCENT J. GENTILE

A P P E A R A N C E S (CONTINUED)

Doctor Gary Belkin
Executive Deputy Commissioner
NYC Department of Health and Mental Hygiene

Brian McCarthy
Assistant Chief/Commanding Officer
Narcotics Division of NYC Police Department

Doctor Ross McDonald
Medical Director
Bureau of Correctional Health Services

Doctor Hillary Kunins
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Sergeant Steven Sarao
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Gabriel Sayegh
Managing Director of Policy and Campaigns
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Caroline Waterman
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Providers and Advocates of NYC and state

A P P E A R E N C E S (CONTINUED)

Sebastian Solomon
Director of New York State Policy
Legal Action Center

Runa Rajagopal
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Adrienne abate
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Daliah Heller
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Joyce Rivera
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Annette Gaudino
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Dana Beal
Representative
No More Drug War Coalition

Douglas Apple
Representative
Association of Substance Abuse Providers

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[gavel]

CHAIRPERSON COHEN: Alright. Good

morning. My name is Councilman Andrew Cohen and I
am the Chairman of the Committee on Mental Health,
Developmental Disabilities, Alcoholism, Substance
Abuse, and Disability Services. I am pleased to be
co-chairing this joint hearing with Councilwoman
Vanessa Gibson, Chair of the Committee on Public
Safety. We are holding this oversight hearing in
order for the committee to have an... the committees
to have an opportunity to examine the
administration's response to the increase in
Heroin use and overdoses in New York City. Heroin
is back in New York City. The rates of overdose
deaths due to heroin have doubled over the last
five years. The Bronx in particular which
Councilwoman Gibson and I both represent has more
heroin related fatalities than any other borough.
In fact last month in my district the DA raided an
apartment and found the largest seizure of heroin
since the 1980s weighing at nearly 155 pounds. One
of the causes of the resurgence of heroin is the
addictive and dependent nature of legitimately
prescribed or illegitimately prescribed pain

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relieving opioid class drugs such as Oxycotton and
Vicodin. And in the recent... in the recent
regulation and limitation on the availability of
many of these pain killers the result is some
individuals resorting to the turning to the streets
for relatively cheap substitute, heroine. In tandem
with today's general oversight topic we will be
discussing Intro 748 which would create the Office
of Drug Strategy. The proposed office intends to
coordinate across agencies in order to address the
problem... the problems and reduce the harm of
illegal drug use. The purported goal of this office
is that by crafting drug strategy using a multi-
disciplinary model the Office will be able to
address the drug problem most effectively and
combat all the collateral consequences. The goal of
the hearing such as this is to analyze the proposed
legislation and gain a better understanding of the
significant steps the DOHMH has already taken
toward combating the issue of drug use. For example
we are particularly interested in the agency's
distribution of naloxone, the medication used to
counter the effect of an opioid overdose. Lastly I
am particularly proud that today we will be voting

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2 on a preconsidered resolution known as LS4920
3 celebrating the 25th anniversary of the signing
4 into law of the American with Disabilities Act also
5 known as the ADA. The ADA was signed into law by
6 President George H. W. Bush on July 26th, 1990.
7 According to the US Department of Justice's
8 Division of Civil Rights, the ADA is one of
9 America's most comprehensive pieces of civil rights
10 legislation prohibiting discrimination and
11 guaranteeing that people with disabilities have the
12 same opportunities as everyone else to participate
13 in the mainstream of American life. The right to
14 enjoy employment opportunities to purchase goods
15 and services and to access and participate in
16 federal or state or local government programs and
17 services all on an equal level with every other
18 American regardless of physical or mental
19 disability. I am proud to sponsor resolution that
20 honors that day 25 years ago on which a historic
21 piece of legislation came to life and I am
22 especially proud to recognize the giant steps we
23 had taken over the past 25 years toward equal
24 treatment in doing so my hope is that we continue
25 to ensure equality and prohibit discrimination for

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2 the next 25 years and beyond. I would like to thank
3 Committee Council Kimberly Williams and Policy
4 Analyst Michael Benjamin for their hard work in
5 preparing for today's hearing as well as my own
6 Legislative Counsel Kate Diobold [phonetic]. We
7 have been joined by Council Members Steve Matteo
8 and Council Member Corey Johnson. And I'll now turn
9 the microphone over to Councilwoman Vanessa Gibson.

10 CO-CHAIRPERSON GIBSON: Thank you very
11 much Chair Cohen and good morning ladies and
12 gentleman. It's a pleasure to be here. Welcome to
13 City Hall. I am Council Member Vanessa Gibson
14 representing the 16th District in the borough of
15 the Bronx. And I'm proud to be here this morning
16 co-chairing this important hearing serving as the
17 chair of the Committee on Public Safety. I want to
18 thank my esteemed Bronx Colleague Council Member
19 Cohen who chairs the committee on Mental Health
20 Developmental Disability, Alcoholism, Substance
21 Abuse, and Disability Services for truly joining
22 with me this morning. I thank the members of the
23 Public Safety Committee and my colleagues who are
24 here and those who will be joining us later in the
25 morning. This morning we are examining heroin use

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and overdoses in the city of New York. Sadly
heroin abuse is on the rise. In 2014 for the
second year in a row heroin overdose deaths
outnumbered homicides in this city. Unfortunately
in my borough the Bronx we are leading the city in
the number of heroin overdose deaths. Staten
Island's overdose deaths have increased a
staggering 435 percent between 2000 and 2011 making
it a close second. This has truly become a public
health crisis in the city. The increase in overdose
deaths is unfortunately not surprising giving that
the city of New York has truly become a hub for
heroin distribution. This drug which typically
originates in South America is often processed and
packaged in our city before being distributed to
other parts of the state and the Northeast region.
Our police officers and public servants face a
tough challenge to combat the influx of heroin in
our city. We must catch these traffickers before it
hits our streets, limit the distribution and
supply, and we must help those users and potential
overdoses that are stemming in this public health
crisis. In this morning's hearing I am interested
in learning more about law enforcement and public

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2 health strategies that are used to combat the surge
3 of heroin in our communities. Fortunately in 2013 a
4 number of our police officers have been armed with
5 a powerful heroin overdose antidote naloxone. I am
6 particularly interested in learning today about the
7 specific training and the curriculum regarding this
8 drug how many police officers have been trained to
9 date, those who are scheduled to be trained in the
10 future, the policies and procedures regarding the
11 use of the drug and any issues regarding this use.

12 Heroin trafficking and overdoses is an emerging
13 intersection between public safety and public
14 health and we must truly work together to protect
15 and serve the needs of all New Yorkers. This
16 morning we're also hearing Intro 748 as outlined by
17 my colleague, a bill which I am proud to join with
18 Council Member Corey Johnson and Council Member
19 Andrew Cohen that would create an Office of Drug
20 Strategy. I hope to learn more from the
21 administration, our policy advocates, many of our
22 stakeholders on how the formation of this new
23 office may facilitate the conversation regarding
24 drug overdoses, public safety, and public health.
25 The safety of our city is of paramount importance

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2 to all of us and it is essential that we strike a
3 delicate balance between public safety, public
4 health, and the needs of those who live with
5 substance and drug abuse. We are truly making
6 progress in looking at this crisis from a holistic
7 perspective and doing what is important to make
8 sure that we treat this as a public health crisis.
9 The stigma that is associated with this is
10 unacceptable. And too many New Yorker are living
11 and suffering in silence. We're looking at treating
12 this as a public health crisis and we're doing it
13 with compassion, with care, and with concern. I
14 know we have a lot of testimony to get through
15 today and I think the administration and the Health
16 Department and all of the groups who are here with
17 us today. And I also want to thank my colleague
18 Council Member Cohen for putting forth a very
19 important resolution this morning and recognizing
20 and honoring the 25th anniversary of the July 26th,
21 1990 signing of the Americans with disabilities
22 act, very very important. And I'm thankful that
23 this is on the agenda this morning. And I also want
24 to recognize my staff on the public safety team
25 that are a part of a great effort to put this

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2 hearing together. And they really support me as a
3 chair. Thank you to my counsel Deepa Ambicar [sp?],
4 my legislative analyst Beth Gollub [sp?], policy
5 analyst Lori Wen [sp?], finance analyst Ellen Aang
6 [sp?] and my communications and legislative
7 director Danna Wax [sp?]. Thank you all for being
8 here this morning and I will turn this hearing back
9 to Chair Cohen.

10 CHAIRPERSON COHEN: Thank you. Council
11 Member Corey Johnson, the lead sponsor of Intro
12 748. We'd like to make a statement.

13 COUNCIL MEMBER JOHNSON: Thank you Chair
14 Cohen. Good morning all. I want to thank my co-
15 sponsors Council Members Cohen and Gibson for
16 holding this joint hearing today. My bill which is
17 being heard today would create an Office of Drug
18 Strategy to most effectively combat problems
19 associated with illicit and non-medical drug use
20 here in New York City and attempts to reduce the
21 mortality, crime, and inequity that results from
22 such usage coupled with past and present
23 ineffective drug policy. The office would be
24 charged with creating an annual plan for drug
25 policy to be revamped each year in order to stay up

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2 to date and as effective as possible. This annual
3 plan would be presented here at the counsel and
4 would include recommendations for city action to
5 close the gaps left with ineffective drug policy. I
6 see a drug strategy office as creating a path
7 towards solving some of the thorniest problems in
8 health and public safety in New York City. The war
9 on drugs has produced a legacy of misery,
10 corruption, and waste. This bill is but a small
11 step towards changing course and building a city
12 where people get the help they need to be healthy,
13 where drug related violence no longer exists and
14 where poor communities and people of color are not
15 arrested and incarcerated at exponentially higher
16 rates than the wealthy and the white. Additionally
17 the office would emphasize aiding those struggling
18 with drug habits by promoting public health and
19 science rather than letting politics and stigma
20 stand in the way of peoples' access to care. To do
21 so would spearhead evidence based drug education
22 and public health intervention efforts, enhance the
23 availability of medical psychological and social
24 services to those struggling with drug use as well
25 as analyze health social and economic problems

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2 rooted in drug policy. As we know the psychological
3 services component of treatment to those recovering
4 from substance use disorders is often lacking and
5 we need to revamp these efforts. I am confident
6 that such an office would be successful in its
7 efforts at every step of the way. Its director
8 would be required to collaborate across city
9 agencies and sectors coordinating activities of
10 various governmental bodies and working alongside
11 an advisory council comprised of a multitude of
12 relevant groups ranging from community based harm
13 reduction programs to youth prevention programs. My
14 bill also mandates that all these players be
15 represented on a municipal drug strategy council
16 that would have a large hand in shaping the annual
17 drug policy report. After 40 years of the war on
18 drugs drugs are cheaper, more pure, and easier to
19 obtain than ever contributing to growing problems
20 like the criminalization of our youth, mass
21 incarceration, and the 100 percent increase in New
22 York City heroin overdose... overdose deaths I recent
23 years. Under current policy city agencies often
24 work at cross purposes to address drug related
25 issues. With conflicts arising for example between

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2 public health and law enforcement policies agencies
3 also often miss opportunities to provide support to
4 people with substance use problems through housing
5 programs, the welfare system, family and homeless
6 services, and the courts. Current enforcement
7 strategies have led to racial disparities and have
8 eroded the trust between communities and law
9 enforcement. Drug issues are too complicated for
10 any one part of government to deal with. We need to
11 start with common objectives that ensure that city
12 resources are consistently focused on the right
13 things; reducing the number of people who develop
14 substance use disorders, reducing crime and public
15 disorder, an opening every door available to
16 promote health and wellbeing. Accordingly the
17 Office of Drug Strategy would be empowered to
18 convene city agencies, outside experts, and
19 communities affected by drug use in order to share
20 concerns and innovations and take practical
21 coordinated steps to address problems related to
22 drug use, crime, and drug policy. Such coordinated
23 municipal drug strategies have had proven success
24 in large cities across Canada and Europe. The
25 creation of such a Office of Drug Strategy here

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2 would be the first in the United States. New York
3 City now has the opportunity to be at the national
4 forefront of creating real change in a way that we
5 approach drug policy. Too many lives of New Yorkers
6 have been lost or harmed by drug use. And it's time
7 that we proactively set out to change this by using
8 every available resource to us. The city has
9 already taken some incredibly important steps, and
10 I thank the Department of Health and Mental Hygiene
11 for this, in the right direction including major
12 reforms to low level marijuana policing and the
13 summon system and initiatives to pilot criminal
14 justice diversion for people with mental illness
15 and other conditions. The creation of the Office of
16 Drug Strategy would best coordinate our efforts and
17 ultimately achieve our goal. And before I... I turn
18 it back over to the chair I just want to say you
19 know personally in three weeks, July 13th will be
20 six years sober for me. Best and most important
21 thing that I have ever done in... in my entire life.
22 And there is still so much stigma related to
23 substance abuse and alcoholism. And this is mental
24 health issue. And we need to treat it as such and
25 not stigmatize it and not criminalize it but

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1 actually have a real strategy to get people to help
2 that they actually need and to not lock people up
3 and criminalize people for something that is a
4 mental health issue. I am incredibly fortunate and
5 lucky that nothing terrible ever really happened to
6 me and that I got sober at the age of 27 because
7 bad stuff could have happened. I'm very lucky that
8 it didn't. And I count my blessings every single
9 day that I was able to get on the right path. I
10 wouldn't be sitting in this seat here today in this
11 chamber if I didn't get myself sober. And I want
12 other people to have those opportunities without
13 being caught up in a criminal justice system that
14 doesn't always handle these issues correctly and...
15 sometimes a patchwork of mental health services
16 that don't always treat people in the way that they
17 need. So I look forward to working with the NYPD,
18 with the Department of Health and Mental Hygiene,
19 across city agencies, and with my colleagues to
20 make this a reality. Thank you very much for the
21 opportunity to give an opening statement today.

23 CHAIRPERSON COHEN: Thank you. Would the
24 members of the panel raise their right hand... hands?

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2 Do you swear or affirm the testimony you're going
3 to give before this hearing shall be the truth?

4 [combined affirmations]

5 CHAIRPERSON COHEN: Please proceed.

6 DOCTOR BELKIN: I... I understand I'm to
7 lead? Fabulous. Thank you. Good morning everyone.
8 Good morning Chairpersons Cohen, Gibson, members of
9 the committees. My name is Gary Belkin. I'm the
10 Executive Deputy Commissioner for the Division of
11 Mental Hygiene at the New York City Department of
12 Health and Mental Hygiene. And I'm joined to my
13 right by my fabulous colleague Doctor Hillary
14 Kunins who's my Assistant Commissioner for the
15 Bureau of Alcohol and Drug Use Prevention, Care,
16 and Treatment at the Health Department. And on
17 behalf of Commissioner Bassett we all thank you for
18 the opportunity to testify today on this important
19 topic. Overdose deaths involving opioids which
20 include both heroine and opioid analgesics often
21 referred to as prescription painkiller are a
22 serious public health problem in New York City,
23 opioid overdoses alone have claimed the lives of
24 more than 7,000, 7,000 New Yorkers over the last
25 decade. Because heroin and opioid analgesics are

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2 chemically similar some of the prevention and
3 treatment strategies we're going to discuss are
4 also similar and I will speak about the health
5 response... far for both. Prescription painkiller
6 misuse and overdose is both a national and a local
7 health crisis. In New York City emergency
8 department visits related to prescription pain
9 killer nearly tripled from 2004 to 2011 and rates
10 of overdose deaths as... as has been mentioned
11 increased over 250 percent between 2000 and 2013.
12 That translates to one New Yorker dying every other
13 day from a prescription painkiller overdose. New
14 York City has also seen heroin involved overdose
15 deaths double between 2010 and 2013. Both heroin
16 and prescription painkillers can be risky drugs,
17 can lead to serious health and social consequences
18 including addiction and death from overdose but as
19 well transmission of infectious disease,
20 particularly HIV and hepatitis B and C. Stigma as
21 has been pointed out surrounding drug use and
22 addiction only worsens all of these consequences.
23 Overdose deaths and other consequences of opioid
24 issues are preventable. We know how to... how to do
25 that. The Department conducts public health

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surveillance on the health consequences of opioids
and other drugs such as opioid related mortality
and hospitalizations and opioid prescribing
patterns to identify geographic and population
trends in order to target and prioritize our
responses. For example on Staten Island the borough
with the highest rate of overdoses related to
opioid analgesics the department developed a
multipronged approach working with community
stakeholders, conducting media campaigns,
disseminating clinical guidelines and judicious
opioid analgesic prescribing for general practice
and emergency departments. To disseminate
guidelines further we conducted one on one
educational visits to approximately 1,000
prescribers in State Island reinforcing that are
prescribing practices. This campaign in total
contributed to a 29 percent decrease in overdoses,
a decrease in frequently seen in any kind of public
health work and receive national attention. We are
now trying to replicate this approach and the
success in the Bronx the borough as mentioned with
the second highest rates of opioid deaths. The
department has also expanded addiction treatment

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1 services. Like any other health conditions
2 substance use disorders or addiction are treatable
3 illnesses. In particular medication assisted
4 treatment with methadone and buprenorphine also
5 often referred to as Suboxone is most effective.
6 Ensuring widespread availability of medication
7 assisted treatment is a department priority. Now
8 we're looking for innovative ways to do so. For
9 example we sponsor the methadone treatment program
10 at Ryker's Island, the oldest jail based program of
11 its kind in the United States. The Central
12 Department's strategy is also to reduce the risk of
13 HIV and Hepatitis B and C among people who use
14 rugs. And that includes providing a range of harm
15 reduction services including syringe access which
16 the council has been instrumental in supporting and
17 which we we appreciate. Harm reduction services
18 including those provided by New York City's strong
19 syringe exchange programs importantly engage and
20 link people who use drugs in a range of health
21 promoting care and services. Since 2009 the
22 department has also increased access to Naloxone,
23 medication that can reverse the... an overdose from
24 opioid analgesics and heroin. Naloxone is safe,
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easy to use, has no significant adverse side effects and no potential for abuse. Under the New York state opioid overdose prevention act the Department supports state registered programs, train... people as overdose responders, and to dispense naloxone kits to them. We've more than doubled our distribution of these kits in just the last three years dispensing over 32 thousand since the program's inception. Because of the department's efforts New York City is at the forefront of innovative overdose reversal strategies with our partners from harm reduction agencies, we're conducting a pilot program at the Ryker's Island visitor centers to train family members and friends of detained individuals in overdose prevention. So far approximately 100 to 200 individuals are trained every month and 11 reversals has been reported to date. The department is also continuing to work with the Department of Homeless Services to support their training of peace officers to recognize overdose and administer naloxone. In addition we have a strong collaboration with the NYPD to provide technical support and equip police officers with naloxone

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kits with funding from the state attorney general.

Over 12,000 such kits have been issued to patrol
officers and we look forward to, look forward to
our continued partnership with NYPD on this issue.

Based on our initial one year evaluation of our
naloxone training programs administered at syringe
exchange and methadone treatment programs. We
estimate that over 13 hundred overdose reversals
annually result from the dis... from the level of
distribution of naloxone by our department so far.

But thanks to council support the department
syringe exchange and harm reduction initiatives
have been successful and we'd like them to be more
successful. Also under consideration today is intro
748, a bill that would create a citywide office of
drug strategy to coordinate a comprehensive public
health and public safety approach related to the
impact of opioid use and its consequences. I would
like to highlight our work in this sort of
collaborative realm of action. The Department's
Bureau of Alcohol and Drug Use Prevention, Care,
and Treatment is responsible for planning and
providing substance use services across New York
City. This responsibility is carried out through

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2 the development, implementation, evaluation, and
3 promotion of evidence based programs and policies
4 that address drug use and prevent drug related
5 deaths and illness. The bureau also funds and
6 oversees a portfolio of drug treatment and harm
7 reduction service contracts including methadone
8 programs and harm reduction programs specifically
9 serving New Yorkers with opioid use disorders. We
10 are required by New York State mental hygiene law
11 to develop a local services plan each year in which
12 we prioritize strategies to reduce the impact of
13 drug misuse on New Yorkers. The bureau collaborates
14 regularly with advocates, peer groups, contracted
15 providers, city and state agency partners, advisory
16 groups, elected officials, and community groups to
17 ensure we are working to meet the needs of the
18 people we serve. We actively participate on a
19 number of city state work groups such as the
20 criminal justice taskforce and the redesign of
21 Medicaid's behavioral health system that will
22 provide intensive care coordination and enhance
23 services for individuals with significant
24 behavioral health needs. We strongly advocate for
25 legislation that addresses opioid use and overdose

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2 and results in improved health and overdose
3 prevention for people who use drugs. The New York
4 City taskforce on prescription painkiller abuse
5 convened in 2011. It was another example of our
6 cross agency work. It was charged with developing
7 and implementing coordinated strategies for
8 responding to the growth of opioid analgesic misuse
9 and diversion in New York City. As part of this
10 taskforce the data workgroup developed to compile
11 and share the public health and safety data
12 reflecting the consequences of opioid analgesic
13 misuse in the city. And the work group led by the
14 health department included participants from city,
15 state, and federal government agencies including
16 offices here today, the special narcotics
17 prosecutor and NYPD and became known as RX Stat. RX
18 Stat established a platform of data sharing for
19 public health and public safety collaboration and
20 has involved to influence policy and interventions
21 in New York City. Under Mayor de Blasio's
22 leadership RX Stat has expanded its initial focus
23 on prescription opioid misuse to include all drug
24 use. Supported in part by federal funds including
25 the Office of National Drug Control Policy as

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1
2 program the New York New Jersey High Intensity drug
3 trafficking area and grass from the US Department
4 of Justice, Bureau of Justice Assistance monitoring
5 and surveillance of drug related data has expanded
6 to include data sources and more timely
7 availability of it. RX Stat has also resulted in
8 incurability to monitor sudden increases in drug
9 related events that require urgent investigation
10 and response and a platform to share and strategize
11 that response. The department looks forward to
12 continuing to coordinate a public health driven
13 strategy to promote evidence based treatment and
14 reduce opioid associated deaths in New York City.
15 We thank you for the opportunity to testify. And
16 we'd be happy to answer any questions.

17 BRIAN MCCARTHY: Good morning Chairs
18 Gibson and Cohen and members of the council. I am
19 Assistant Chief Brian McCarthy Commanding Officer
20 of the Narcotics Division of the New York City
21 Police Department. I'm joined by Sergeant Steven
22 Sarao of the Office of the Deputy Commissioner
23 Management Analysis and Planning who coordinates
24 the Police Department's naloxone program. On behalf
25 of police commissioner William J. Bratton we would

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1
2 like to thank you for the opportunity to discuss
3 some of the ways in which the Department responds
4 to heroin use and overdoses in New York City. We
5 have seen an unfortunate rise in the use of heroin
6 in New York City. In some cases it is simply
7 cheaper and easier to obtain that prescription
8 opioids. In 2014 we the narcotics division ceased
9 1,034 pounds of heroin. And as of June 6th this
10 year we have seized 716 pounds of heroin which
11 represents 103 percent increase over the 353 pounds
12 we seize by this time last year. The NYPD's
13 narcotics division employs a variety of strategies
14 to combat the sale of controlled substances and
15 choke off the supply of drugs coming into New York
16 City. At a local level we rely on information from
17 the community regarding locations where drugs are
18 sold or about the individuals involved in these
19 crimes. And we receive thousands of complaints each
20 year. Calls to 9-11 will generate a complaint to
21 the narcotics division and possibly a uniform
22 response if the incident is active in nature. For
23 example if the caller is reporting that they are
24 observing drug sales directly calls to 3-1-1 or to
25 the mayor's drug hotline (888)374-DRUG are routed

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1 to our organized crime control bureau's field
2 operations desk which operates 24 hours so that the
3 caller may provide their information directly to
4 us... anonymously if they so choose. We also make
5 detectives from the narcotics division available to
6 attend precinct community council meetings and
7 receive information from many other sources both
8 within and outside the department. Our
9 investigations are conducted using effective law
10 enforcement techniques such as drawing up and
11 implementing tactical plans employing undercover
12 operations executing search warrants, developing
13 intelligence obtained during a debriefing of
14 prisoners and obtaining court ordered wire taps.
15 Our narcotics teams provide citywide coverage in
16 addition to other teams that provide specialized
17 enforcement such as our tactical response teas
18 which focus particularly on the violence associated
19 with rug sales. We conduct both short term
20 investigations and much lengthier investigations
21 with the goal of shutting down the supply chain as
22 far up as we can. And we constantly monitor the
23 criminal activity surrounding drug sale so that we
24 can target our enforcement resources appropriately.
25

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To that end our partnerships with other law enforcement entities are invaluable. We work closely with the city's special narcotics prosecutor Bridget Brennan and in fact a team of my investigators is co-located in her office providing a constant liaison and mechanism for instant... information sharing. Both her office and the local district attorney's offices play integral rolls in supporting our investigations and in working together with us to achieve successful prosecutions. We participate in two federal task forces, the drug enforcement taskforce and the organized crime drug enforcement strike force. Our strong participation is in these teams which include many other law enforcement partner ensures that our investigations do not have to... do not have to be limited in scope to state criminal charges and local investigations. In fact we can leverage the considerable reach of the federal government to enable us to take our investigations as far as we can including overseas. The mission of the Narcotics Division is to put drug dealers out of business. And consequently our attention is mostly devoted to investigations. But there is another

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2 aspect to the heroin problem that the department as
3 a whole has committed to addressing which is seen
4 mostly from a patrol perspective. Patrol officers
5 are more likely to encounter individual suffering
6 from overdoses either as a result of a 9-1-1 call
7 or as a pick-up job on the street. In light of a
8 staggering increase in overdose that's related to
9 opioid painkillers and heroin accompanied by the
10 availability of the safe opioid antagonist naloxone
11 the Department began a pilot project in Staten
12 Island in December 2013 to enable police officers
13 to administer naloxone to someone suspected of
14 having overdosed on a opioid. With the help and
15 cooperation of the Department of Health and Mental
16 Hygiene and with the financial support of the New
17 York State Attorney General the pilot program was
18 successfully implemented and ultimately expanded
19 citywide. So at present there are 16,364 police
20 officers trained in the use of Naloxone and 12,546
21 Naloxone kits issued. Every precinct in the city
22 has trained officers... necessary equipment. Officers
23 are instructed on how to recognize the signs of an
24 opioid overdose and how to administer Naloxone in a
25 75 minute training session based on a training

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guide issued by the New York State Division of
Criminal Justice Services titled Opioid Overdose
and Intranasal Naloxone Training for Law
Enforcement. The police academy also delivers the
Naloxone training to all police recruits. Since the
acceptation of the pilot program there have been 54
instances where Naloxone was deployed with 27
having occurred in 2014 and 27 having occurred thus
far in 2015. In conclusion as Commissioner Bratton
has said addiction to controlled substance is a
problem that requires a multi-agency approach
including effective drug treatment. The crucial
part that law enforcement can play includes
addressing the supply side of the equation by
dismantling drug operations and taking the product
off the streets. Law enforcement as first
responders may also have the opportunity to
actually save the life of someone who has overdosed
through the prompt use of Naloxone. We thank you
for focusing public attention on the city's
response to the scourge of heroin addiction and we
welcome your questions.

CHAIRPERSON COHEN: Thank you Chief.

Thank you Doctor Belkin.

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BRIAN MCCARTHY: You're welcome sir.

CHAIRPERSON COHEN: Commissioner Belkin
could you just talk a little bit about the numbers?
How... how do we identify the population in New York
City that we think is addicted to heroin? How...
where does that data come from?

DOCTOR BELKIN: So our best number is
sadly are about deaths because those are the most
firm ones and we can tie those to locations where
people live. So we have a sense of where... that's
driven a lot of where we have a sense of where to
act. As I mentioned in Staten Island we just saw a
rise that was... that was orders higher than the rest
of the city in opioid related overdose deaths.
There are various ways... It's... it's harder to
understand what the... the population of need is and...
so we know how many people are in treatment for
example. So I think we have about 55 thousand
people in... I'm sorry 30... about 30 thousand people
and about 55 methadone treatment programs
throughout the city. We're reaching more people
with buprenorphine. So we have some sense that
there's... there's a large in treatment population
but that's... that's a dynamic category people move

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in and out etcetera... So it's hard to get a
prevalence rates. I'm going to... I'm going to ask
Hillary if I'm missing something but I... I think
those were our tools.

HILLARY KUNINS: So we... we look at... I
think what Doctor Belkin has expressed is correct.
We look at mortality as one indicator. We also look
at emergency department visits which you hear are
quite high as well and have been increasing and we
look at emergence and we look at numbers in
treatment which we hope is increasing or we aim to
have that increase as a measure of our success in
both getting to people in need.

CHAIRPERSON COHEN: So those are tip of
the iceberg sort of measures that... that... that they
help us point... fees and groups of people we need to
reach better. Is there a... sort of ratio if you... per
death you estimate that there's X amount of people
who are using or...

HILLARY KUNINS: So we know from
national numbers and from good prevalence data that
only about 10 percent of people who need treatment
actually get it. We think because of our fairly
extensive methadone maintenance program and good

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2 access to methadone in the city that we may be
3 doing a bit better than that. But we know... we... our
4 estimates which are often back of the envelope is
5 between 60 and 80 thousand people in need of
6 treatment.

7 DOCTOR BELKIN: But implied in your
8 question is also another one I... I think which is
9 you know how do we know the unmet need? And... and so
10 how can we strategize to reach that need if... if... if
11 we can't fix it well. And my entry into the
12 department was very much... I brought with me a
13 desire to get better at that... at understanding the
14 gap. And in being smart about what to ask for in
15 terms of resources to close the gap. And so we're
16 starting to that probably most aggressively on the
17 opioid front and trying to think through that it's...
18 it's as... as you've... here it's not the simplest
19 thing to... to calculate and identify but we think as
20 a... as a public health strategy if... if you don't
21 know what your target is then... then... then we're not
22 doing you know what we need to do.

23 CHAIRPERSON COHEN: Well I mean... again I
24 wonder if the... if... Chief if there's some like when
25 you make an arrest does... does the department have

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any ability to identify whether or not someone is
addicted to heroin?

BRIAN MCCARTHY: I think... the... the
question is something that I... I've... I've seen and
participated in where we make that assessment based
on talking to the individual and also assessing the
individual. I... I think the majority of the times
we... we do make that assessment based on what they
say because the... what I'm in the Narcotics division
I'm in charge of detectives. And I'm proud of... and
I think they do a really good job of interacting
with debriefing and talking to the people that come
into our custody. And when they speak to them they
elicit that information out of them and the
majority of the times I think they identify not
through the medical expertise that we're talking
about. But through... through the... the admissions of
how often a person would... would obtain drugs say
you know daily or weekly how they started and what
they have progressed to.

CHAIRPERSON COHEN: Your testimony
regarding the... the... the amount of heroine seized...
would you identify all of that heroin is being for
distribution? In other words if you pick up

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somebody who has an amount that you would probably
attribute to their... to servicing their addiction
you'd... do you count that in that number?

BRIAN MCCARTHY: Yes. It... it does go
into you know kind of that... that then master
number. But I think you can tell from that number
discussed that not only we had a significant impact
but that there is... there... there are significant
distributors and locations where narcotics,
particularly heroin is stored in New York City. And
that's also going back several years. I tried to
prepare for this meaning to be able to articulate
questions such as that and going back to 2010, 11,
12... we seize typically over 400 pounds per year.
Now going into... Then there was a significant rise
in 2013 to almost 500 pounds and then last year
you... you know a thousand pounds. And this year
we're on track to significantly top that through I
think you know through really successful
investigative, investigative methods. So to... to
roll back and not let you think I wasn't answering
your question, yes the... the person that we arrest
with, with a small amount of drugs if they're... you
know if.. if we want to quantify it that way say

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several small personal use packages does get you
know factored into the overall amount that we seize
in significant seizures such as approximately one
month ago on a Sunday when we seized 75 pounds... 75
kilos of heroin in the Bronx.

CHAIRPERSON COHEN: You know I... I guess
just the sort of the focus of the hearing is a
little bit of the... the nexus between your two
agencies.

DOCTOR BELKIN: Yes.

CHAIRPERSON COHEN: And... and I wonder
like from my own experience attending my... my
precinct councils like the havoc that one
individual can cause on... on the... the precinct
stats...

DOCTOR BELKIN: Yes.

CHAIRPERSON COHEN: Because they're
servicing their addiction and they're you know
going out at night and they're either committing
robberies, you know burglaries usually if the case
were... you know stealing the... breaking into cars
like... but one... you know a very small group of
individuals and... So I wonder if sort of if there...
if we had a sort of more coordinated way... I mean

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2 you arrest them, they go down and... because they
3 broke into a car the... there's not... and I'm not
4 saying it's even the right approach but the
5 prosecution is relatively limited in the person.
6 And... and I've seen phenomenal where you know a
7 person spends three months away and the... the crime
8 stats go down. The person comes... oh look who's
9 back. But... but that... but even you know from a... a
10 law enforcement that doesn't really get it...
11 corrects the problem. We'd like to get this
12 problem... this person helping get them off the
13 street and not having them you know committing the
14 crime. So I'm wondering you know from your
15 perspective or maybe from Doctor Belkin's
16 perspective how we can kind of reach those
17 individuals.

18 DOCTOR BELKIN: Well I think a lot of
19 things we mentioned are... are... are the beginnings of
20 more ways to do that; planning together, looking at
21 the problem together, describing it the same way.
22 But also creating more off ramps for NYPD to use
23 that the route is to treatment rather than to... to
24 booking or jail and the diversion centers we
25 mentioned etcetera. So I think we are agreeing that

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2 there need to be more other pathways. And... and in
3 the process of building some of them we need more
4 of them. We need more of them. I think there are
5 strategic agreement on that. And the collaboration
6 between our two agencies I think has really
7 mushroomed over the last year. We're writing
8 curriculum together. We're involved in how NYPD...
9 and how officers are trained around these issues.
10 And so you know we have to build more of it. But
11 you... I... we agree with that point. This is a point
12 of contact that should be an opportunity to bring
13 people into treatment. And the more we do... we
14 create those opportunities from our point of view
15 the better.

16 CHAIRPERSON COHEN: Now lastly I... I'm
17 wondering about data from jails... from... from right...
18 heroin use people coming in and... and I don't know
19 if there's data on people leaving but... but I would
20 be interested to know what we think the usage is
21 there.

22 DOCTOR BELKIN: Yes. And we just so
23 happened to have our expert on that.

24 DOCTOR MCDONALD: Good morning. My name
25 is Doctor Ross McDonald. I'm the Medical Director

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for the Bureau of Correctional Health Services. So
this problem is incredibly prevalent in jails. Of
the approximately 70 thousand intakes to Ryker's
Island and the larger New York City jail system in
a year a... just under 20 percent of those meet
criteria for opioid dependence and withdrawal at
the time of their intake. So those are the patients
that we're treating with a six day methadone detox.
Importantly that methadone detox regimen is to
treat their acute withdrawal. It doesn't
necessarily represent adequate treatment for their
addiction problem. So downstream we focus on trying
to get those people enrolled in methadone
maintenance programs and also to get them cognitive
behavioral therapy to the extent that it's
available within the jail system.

CHAIRPERSON COHEN: That's coming in. Do
we have any data on what the status is when they
leave?

DOCTOR MCDONALD: So I... I'm not sure I
understand your question in terms of their active
substance use...

CHAIRPERSON COHEN: In jail.

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DOCTOR MCDONALD: ...in jail. So those numbers are difficult to ascertain. The Department of Correction I believe does drug screening. We don't do a lot of drug screening in the jail facility on the health side. We do more in engaging around treatment. You know our sense is that while we see isolated usage in the facility that the access to drugs is really tremendously decreased when people are incarcerated versus what it is in the community. I don't think it ever reaches zero but it's much much less. That also contributes to a phenomenon where people can lose tolerance and be at risk for overdose when they're discharged from jail.

CHAIRPERSON COHEN: Is there data on that? For a higher prevalence of... that's a documented phenomenon but a higher overdose of people leaving.

DOCTOR MCDONALD: Yes. That's been demonstrated in discharge from prison and also from discharge from jail in New York City that particularly the first two weeks after discharge are extremely high risk time for each. And most of that risk is driven by the risk of overdose death.

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2 And that's why it's so important for us to try to
3 maximize the use of opioid replacement therapy for
4 those patients because we believe that access to
5 those medication assisted treatments reduces that
6 risk.

7 CHAIRPERSON COHEN: Doctor Belkin you
8 also testified that... that we have data on the
9 number of people in methadone. It... do we have hard
10 numbers? Do we... can... in other words could somebody
11 be getting methadone through private insurance and
12 us not know or getting... like not... not be in the
13 numbers or...

14 HILLARY KUNINS: So we do have data
15 about the number of people who are enrolled in a
16 methadone maintenance treatment program regardless
17 of insurance status and that number is about 30
18 thousand patients in New York City across
19 approximately 55 methadone maintenance treatment
20 programs which are all licensed by the state office
21 of alcoholism and substance abuse services.

22 CHAIRPERSON COHEN: Thank you. Thank you
23 for your testimony. I'm going to turn the
24 questioning over to Council... Chair Gibson.

25

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2 CO-CHAIRPERSON GIBSON: Thank you very
3 much Chair Cohen. And thank you again for your
4 testimony, your presence. I'd like to acknowledge
5 that we've been joined by Council Members Jimmy
6 Vacca and Paul Vallone. Thank you for joining us
7 this morning. So I have just a series of questions
8 and Commissioner Belkin I'll just start with you.
9 In your testimony you alluded to the RX Stat. And
10 I'd like to understand a little bit of the makeup
11 of this taskforce membership and I'd also like to
12 note if they have made any series of
13 recommendations. In your testimony you alluded to
14 the legislation before the committee, 748, the
15 creation of the Office of Drug Strategy. So I'd
16 like to know your thoughts on both of these
17 potential task forces working together and what the
18 makeup of the current RX Stat is?

19 DOCTOR BELKIN: Well why don't we start...
20 start with... just explain more in detail about the
21 current RX Stat composition and... and accomplishes
22 to date and I'll... and Hillary leads that for our
23 department so I'll let her describe it.

24 CO-CHAIRPERSON GIBSON: Okay.

25

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HILLARY KUNINS: So we have a number of
different agencies at the city, state, and federal
levels participating. These include for Office of
the Mayor, the Health Department, our colleagues at
New York Police Department, Offices of Special
Narcotics Prosecutor, Manhattan DA Office... I can
read through the whole list. At the state level
Office of Alcoholism and Substance Abuse Services.
We've had representation from State Department of
Health... specifically the Bureau of Narcotics
Enforcement which is the agency among other things
that manages the prescription monitoring program
or... of controlled substances for the state. FDNY
participates our colleagues from correctional
health participate, HRA participates... colleagues
from our Poison Control Center as well. We also
have representatives from the Office of the
Attorney General. And at the... from the federal
agencies we have the... as Doctor Belkin mentioned
earlier the high intensity drug trafficking area
or... which is a program of the Office of National
Drug Control Policy who provides funding in part
for the effort. And representative from the DA, the
drug enforcement agency.

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2 CO-CHAIRPERSON GIBSON: Okay. So it
3 sounds like you have a number of health, mental
4 health, law enforcement, prosecutors at every
5 level. Is there any inclusion of any of the policy
6 advocacy groups or any community representation,
7 any representation from the city council that's a
8 part of this working group?

9 HILLARY KUNINS: So there has not been
10 in a standing fashion. We have in periodically and
11 are happy to include folks from advocacy groups
12 from service provider organization, speak with us,
13 consult with us. I'm looking at my colleague for...
14 Frequently we'll have outside presenters in order
15 to communicate different new initiatives or efforts
16 that are underway at the city or state or federal
17 level. Really in order to bring the group together
18 to have shared understanding and approaches to
19 exchange information. Our main focus has been... and
20 I would say significant success is in sharing of
21 data and presenting data so that we have a shared
22 understanding across the city of a variety of
23 indicators both health and safety indicators. Okay
24 has the taskforce issued any reports or any series
25 of recommendations with the large group you

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2 described are there any subcommittees that have a
3 specific tailored focus on whether it's heroin or
4 drug use. Like is there any specifics that are
5 within the taskforce that are subject.

6 HILLARY KUNINS: So just to... to answer
7 your first question about reports that have been
8 issued. I'll... I'll call attention in the prior
9 administration. There was a report that came out I
10 believe December of 2013 that highlighted some of
11 the work to date. There is also a report that was a
12 technical manual, an RX Stat manual that was sort
13 of blueprint for municipalities to bring together
14 people from different agencies at a local level to
15 set up data and initiative sharing. Currently we
16 don't have subgroups. I'll just add I think to
17 highlight the Naloxone work really across the city.
18 I think this has been really a success from a
19 policy and programmatic point of view. We have I
20 would say use that platform to really coordinate
21 Naloxone distribution across the agencies I just
22 mentioned. I think one example is we've been as
23 you've heard already collaborating with our
24 colleagues in the police department. I think they
25 were very interested inn sharing data and thinking

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2 about mortality data as a way to begin to target
3 those early efforts. I'm looking at them for their
4 nods. And we've continued to work with them on
5 technical aspects. We've also brought in our state
6 colleagues who are also distributing Naloxone in an
7 effort to really clearly coordinate efforts with
8 them as well. I think it's also been a way we've
9 been able to engage other city agencies in Naloxone
10 distribution and other venues. You heard about the
11 pilot at Ryker's for example.

12 CO-CHAIRPERSON GIBSON: Mm-hmm. Okay.

13 Does the department view the potential legislation
14 creating an office of drug strategy as a compliment
15 and enhancement? Is there room to grow with this
16 proposed legislation so that we can continue many
17 of our efforts in a coordinated way?

18 DOCTOR BELKIN: I think we all want to
19 coordinate and amplify the work of RX Stat and all
20 the other initiatives that we've described. I think
21 we... you know we're looking forward to discussing
22 with... with... with the council about how to best do
23 that. This initiative RX Stat as you... as you can
24 hear is... brings together quite a diverse set of, of
25 players that we think we can be more effective with

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and... and... and advance an agenda. We also elsewhere
in the city charter our division is through state
law assigned the task of developing a local plan
each year for mental health and substance use
services and establishing methods of standing
community input to do that. Interestingly
coincident with the council's thinking through of
how to better consolidate and coordinate city
action as part of the road map work with the first
lady and the fund for... to advance New York City and
our department the roadmap for mental health and
substance use. We expect to put front and center
solutions that can bring more of city government in
a more coordinated way to both of those often
separately discussed areas, mental health, and
substance use, and to amplify the state mental
health and city charter authority we have as a
planning agency already. So obviously we want to be
sure that we're creating more clarity rather than
more lack of clarity, more fragmentation.

CO-CHAIRPERSON GIBSON: Mm-hmm.

DOCTOR BELKIN: With... with you know new
authorities and new... and new accountability. So I...

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I... you know we want to work with you to make sure
that... that that...

CO-CHAIRPERSON GIBSON: Okay.

DOCTOR BELKIN: ...happens.

COUNCIL MEMBER GIBSO: Great. Sounds
like we... we almost have you on board. That's great.
We'll keep pushing.

CO-CHAIRPERSON GIBSON: Okay let me get
to Chief McCarthy. I just wanted to go over in your
testimony you talked specifically about the
training of the police officers on Naloxone. The 75
minute training session. Can you just describe for
me who administers this training and what are in
terms of the training curriculum what are the signs
and factors that officers are trained to look for
in identifying potential overdose and use?

BRIAN MCCARTHY: Council Member with
your permission I brought the department's expert
Sergeant Steven Sarao with me. And he'll elaborate
on that...

CO-CHAIRPERSON GIBSON: Okay.

BRIAN MCCARTHY: ...if that's okay.

CO-CHAIRPERSON GIBSON: Great.

BRIAN MCCARTHY: Thank you.

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CO-CHAIRPERSON GIBSON: It's always good
to have an expert on your side.

BRIAN MCCARTHY: Thank you.

SERGEANT STEVEN SARAO: Thank you
Council Members for having us.

CO-CHAIRPERSON GIBSON: Thank you.

SERGEANT STEVEN SARAO: So the 75 minute
curriculum which is a state mandated curriculum
we've chosen what we call a train the trainer
platform. So members of my staff, DC Map [sp?] have
gone out and we to date have just under 300 members
of the New York City Police Department that are
certified as trainers and as distributors under
this partnership which we've created alongside and
with the Department of Health and Mental Hygiene.
They... initially we had a training curriculum that
was much more specific to the city of New York. But
through the Department of Health we have increased
the training. We've made it a more robust training.
And again we're at 75 minutes. Officers within the
75 minute curriculum are not only taught about the
signs and symptoms of overdose but are also with a
hands on practicum shown specifically how to use
the naloxone kit, how to deploy it safely

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accurately, and efficiently so that we can deploy
it and reverse overdose right in its tracks. We
tell officers that we don't really have time to
waste in these instances. We have no idea what the
individual or victim has taken so we need to deploy
naloxone as soon as we see those signs. And again I
think it's important to remember that there's 54
people that have seen this positive program that
these effects of overdose have been stopped in
their tracks. The naloxone is something we... we
train our officers that takes the place of the
heroin. It's a parking spot. And it allows us to
safely transport them and get them the medical help
that they need.

CO-CHAIRPERSON GIBSON: Okay. So the 54
instances where it was deployed, 27 occurring in
2014 and 27 year to date do you also track those
instances where it was used and was not successful?
Is that also tracked as well?

SERGEANT STEVEN SARAQ: Yes. But to date
we don't really have any... we don't have any known
incidents in which was deployed... if... if someone is
unresponsive and it's deployed they are typically
safely taken to a hospital from that. We don't

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really have any instances to my knowledge in which
there wasn't a... a safe deployment.

CO-CHAIRPERSON GIBSON: Okay. And how
does that relate to cases of emotionally disturbed
persons. Because there have been several cases in
the city where a 9-1-1 call comes in, the officers
arrive at the scene, determine that the person is
emotionally disturbed... How do you make the
different characteristics of whether it's a
potential overdose or whether it's an emotionally
disturbed? So I imagine there are many individuals
that satisfy both categories right? Where they may
have an emotional disturbance but they also could
be addicted to drugs as well. So how do you try to
administer the drug but also understand that person
could be emotionally disturbed as well?

SERGEANT STEVEN SARAO: So I think it's
probably important to... to note that the deployment
of naloxone typically anecdotally the instances
that we've seen is happening when an individual is
unconscious and is unresponsive.

CO-CHAIRPERSON GIBSON: Okay.

SERGEANT STEVEN SARAO: So officers are
coming upon an individual that either has shortness

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of breath where the breathing has either... is decreasing or has completely stopped. So along with other first aid mechanisms they're deploying the naloxone. So typically speaking the naloxone isn't seen at least in the first instance with someone that's emotionally disturbed. The training does point out that once the naloxone is deployed if you are dealing with someone who is a long term drug users you can have some you know adverse effects. But typically we're talking about individuals that are unresponsive, unconscious, and this is a lifesaving mechanism.

CO-CHAIRPERSON GIBSON: Okay. So in these cases where Naloxone is used I want to understand the after effects. So in cases where this drug is administered to save this individual's life what sorts of services are we connecting these individuals to? So I imagine whatever the nature of the 9-1-1 call is that brings the police to the scene if it's for a drug related offense what are the instances where that individual goes to Ryker's and is arrested, goes to the hospital or... or goes to some level of being connected to actual

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services? Can you give me an understanding of... of
what happens after?

SERGEANT STEVEN SARAO: Well from... from
a first responder perspective the naloxone is
deployed and that individual is transported to the
hospital. To date I believe we have one possibly
two instances where that individual was arrested.
But that arrest is made after numerous conferrals
not only on the NYPD side but also with the
district attorney's office to find out and to
inform them and to notify them that naloxone was in
fact deployed so that they're aware that this is
potentially an overdose issue and they could be
advised accordingly. From there there's numerous
HIPPA laws that... that pop in so it will be outside
my purview of... of knowing what happens either on
the... you know from the hospital's perspective. But
our mandate is to transport them safely to the
hospital to what we train our officers is a higher
medical authority to be able to make those
determinations as to what that person may or may
not need or require.

CO-CHAIRPERSON GIBSON: Okay. I think it
was alluded to in your testimony the number of

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officers that have been trained on administering
naloxone. Is... is there going to be an increase on
expansion in the number of officers trained as well
as being given the drug to administer? Is there a
plan on expansion?

SERGEANT STEVEN SARAO: So the expansion
right now... we're looking at other bureaus within
the department to see who... who it may be
appropriate to train.

CO-CHAIRPERSON GIBSON: Okay.

SERGEANT STEVEN SARAO: But let's also
bear in mind that not only do we have 16,364
officers to date that are in the field that have
been trained, we also have all of our incoming
recruit classes where the curriculum has been
imbedded within their overall first aid curriculum.
So each class of officers that's coming out will
also... So we'll see some increase from that. And
we're also looking... just in terms of what the
number of kits is that's required that's really
good policy to make sure that everyone has it.
Right now every single precinct throughout the city
has naloxone kits and has officers that are
trained.

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2 CO-CHAIRPERSON GIBSON: Okay. And with
3 some of the cases where it has been administered
4 have you seen more of a focus on the Bronx and
5 Staten Island? And if so is there any unique
6 strategy that we're looking to do in the Bronx or
7 Staten Island to target and... and reduce these
8 numbers of... of use and overuse?

9 SERGEANT STEVEN SARAO: Well I... I could
10 only speak to you know the 54. And obviously we did
11 initially start our pilot program on Staten Island.

12 CO-CHAIRPERSON GIBSON: Alright. Okay.

13 SERGEANT STEVEN SARAO: The training
14 itself began as... as we spoke about in the latter
15 part of 2013. The kits were in Staten Island as of
16 the beginning of 2014. We began our city rollout
17 within the latter part of 2014. And what I mean by
18 that is the training, the train the trainer
19 platform began in the Bronx, was the first precinct
20 beyond Staten Island that we... we trained officers.
21 And let's also note that this training wasn't a... it
22 wasn't a static rollout. So this was fluid. So
23 officers are being trained on an ongoing basis
24 because again it is a 75 minute curriculum. The 54
25 deployments to date... the Bronx has seven of those

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2 deployments within the overall... the next highest
3 number after that is Brooklyn South which has five.
4 So we're actually seeing some differences in terms
5 of those numbers. And that's something that we're
6 going to continue to look at to ensure that every
7 single you know area has the adequate supply not
8 only of training but also of the kits themselves.

9 CO-CHAIRPERSON GIBSON: Okay. So from
10 the police department's perspective your officers
11 are on the frontline in addition to our public
12 health professionals and responding to a lot of
13 these cases. The public message... I want to know
14 like what are we doing as a department to draw more
15 attention to this issue. For instance PD is heavily
16 on social media. We launch so many different
17 campaigns and initiatives including many
18 stakeholders in our communities, clergies, small
19 businesses and other. What's the message and how
20 are we going to draw greater attention to this
21 public health crisis?

22 BRIAN MCCARTHY: Council Member I'm... I'm
23 glad you asked that because when Council Member
24 Cohen asked me a similar question I only responded
25 from the Narcotics Division perspective and I

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2 apologize for that. There are multiple fronts that
3 the police department is getting that message now
4 as you... as... as you alluded to. Every precinct
5 through the precinct community council which... which
6 has been alluded to through the... the precinct
7 police officers themselves including specific
8 police officers assigned to get that message out...
9 the community affairs officers and the community
10 affairs bureau works diligently on getting this
11 message out included Commissioner Bratton oversaw
12 presentations that went to each borough where my
13 supervisor, the chief of Organized Crime Control
14 went in deftly into a very expert analysis on
15 heroin and opioid related areas of the city that
16 have problems with distribution, use, and
17 specifically with... with overdoses. So that
18 information got out to each... you know each precinct
19 and each community council representative that were
20 present for these meetings. So you know the... the
21 effort is... is there are multiple fronts. And thank
22 you for bringing it up because I... I fluffed it when
23 you asked me.

24 CO-CHAIRPERSON GIBSON: Okay. I just
25 have a very quick final question. In terms of

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referral to drug treatment programs extremely
critical... to what extent does the department in
many of these cases make referrals to drug programs
for these individuals?

BRIAN MCCARTHY: I think the referral,
the referral component...

CO-CHAIRPERSON GIBSON: Does it come
from PD?

BRIAN MCCARTHY: Really would be from
an, another agency as if... is the best... is... is my
best response. I believe there are you know good
people in the police department that may get
personally involved and that maybe there's... there's
a... probably a lot of success stories and personal
instances where people help people but in general
I'm not... I'm not aware of that specific... that
specific roll.

CO-CHAIRPERSON GIBSON: Okay. Sergeant
is it possible... I see you have a naloxone kit. Can
you show us what it looks like and I mean don't
administer it on yourself but I just want to you
know see what it looks like.

SERGEANT STEVEN SARAO: Sure.

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CO-CHAIRPERSON GIBSON: Thank you. For many of us this is the first time seeing it so that's why I asked. So the officers that are trained carry this kit with them?

SERGEANT STEVEN SARAO: That's correct. The kit is... is pretty easy. It's color coded. So this is the actual vial of the Naloxone. This is the applicator. It gets removed. Within the kit the officers also have a... you know a safety mask for breathing. And there's also within an atomizer which is very easy it basically screws right on top like a light bulb. And that is exactly what converts the drug from a liquid to a nasal spray. And it just comes right in and half of it is administered to side of the nostril and the other half is very quick, is very easy to use. And again with the training that the state is... has suggested and the Department of Health has continued to work with us to develop the state mandated curriculum allows the officers to actually have the kits in their hand. So the... the general nervousness or how does this work gets eliminated because the... the actual officers are using the kit and working with them. We've also had amazing help from Doctor

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Charles Martinez, our Deputy Chief Surgeon who's
provide a lot of onsite medical help within our
trained curriculum to actually answer a lot of very
very specific medical questions the... that the
officers might have. And how many... how many doses
do you administer and how many times can that be
used?

SERGEANT STEVEN SARAO: So the... the
initial dose would be one dose that would be given
okay? If within a three to five minute period you
don't see the individual responding to the naloxone
we then train the officer to then go ahead and give
a second dose. And some of the times... and it... it
varies on the... on the individual based upon their...
their height, their weight, what they've taken,
other factors such as those in terms of whether
they're responsive to one dose or whether a second
dose would be required. But in all of the
circumstances in all 54 there has been a response
on some level.

CO-CHAIRPERSON GIBSON: Okay. And how
many times can you use that particular kit? Is it...

SERGEANT STEVEN SARAO: So each... the...
the kit itself, certain parts are only used once.

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So once the atomizer is used right it has to be replaced once the... the vial is used. But if... if I only used one dose and I still had another doe in here I wouldn't have to replace this dose. And then within each command within each precinct they would then go for you know new kits and... and you know refurbish the ones and... you know that they need.

CO-CHAIRPERSON GIBSON: Okay. Thank you very much. I appreciate that.

SERGEANT STEVEN SARAQ: You're welcome.

CO-CHAIRPERSON GIBSON: Thank you Sergeant.

SERGEANT STEVEN SARAQ: You're welcome.

CO-CHAIRPERSON GIBSON: Thank you Chief and thank you.

DOCTOR BELKIN: If I may just jump in on the last couple questions you asked about access use and the opportunities of Naloxone based reversal. Is you know our work with NRPD has been very gratifying. They've been very enthusiastic about adopting its practice and there's been some reversals but I just want to underscore that by several orders of magnitude reversals out on the community are done by family members, people in the

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community, a lot of partners in terms of drug
treatment programs, syringe exchange programs, harm
reduction programs, a whole array of... of
communities are really the engines of distributing
naloxone and... and using it. And not just for
reversal because we all get you know... which is
crucially important... the... the effectiveness of
doing that. But also the distribution in training
and sharing and use of Naloxone are all
opportunities to bring people into treatment to
educate them about the effects of use, etcetera. So
we... I mean we have AD registered opioid overdose
prevention programs in the city which are really
these nodes of distribution and those include a
whole array of... of community based organizations
that really the drivers of... of this success we've
seen in the city.

CO-CHAIRPERSON GIBSON: So does the
department coordinate with PD on a referral to drug
treatment programs and other services in... in many
of these cases?

DOCTOR BELKIN: I think most of the... as...
as was... most of the opportunities for referral are
in these other points of contact.

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CO-CHAIRPERSON GIBSON: Okay... okay thank
you very much Commissioner. I'll turn this back
over to Chair Cohen.

CHAIRPERSON COHEN: Thank you Chair
Gibson. I'm just going to apologize to the rest of
my colleagues that because of logistical issues
we're going to use the clock for the rest of the
hearing. And Council Member Matteo has some
questions.

COUNCIL MEMBER MATTEO: Thank you. I'm
going to focus my questions honestly on Staten
Island. And my... my first question you know it's
been reported and what we seen on Staten Island is
prescription drug problem has turned into a heroin
problem. So from your perspective is it just
because of cost and availability just so I can just
hear the perspective of the Department of Health
and PD if you could just generally I guess quickly
touch base on that?

DOCTOR BELKIN: It's hard to say. We
think there could be some market issues there that
the... the price of heroin was... was sort of cut to
take advantage of a growing population of people
who are dependent on prescription drugs. What

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certainly happened with prescription drugs as a
point of entry was... was just expanding... people who
were more susceptible to dependents and therefore
to other forms of... of meeting that dependence with
heroin.

COUNCIL MEMBER MATTEO: How are you?

BRIAN MCCARTHY: Good.

COUNCIL MEMBER MATTEO: From your
perspective?

BRIAN MCCARTHY: I think if I can insert
some historical it would really explain it best. I...
I came into the narcotics division in 1995. And
heroin was quadruple the price that it is at the
moment. And heroin... the purity level was probably
quadruple the other way at the minimum meaning
heroin purity in 1995 if you bought it on the... on
the street was like between three and 10 percent.
If you bought it you know at a... at a higher level...
at a distribution level and you were in the 50
percentile range it was considered quality heroin
in that sphere. Today you know heroin that you
purchase on the street can routinely be 40 percent
impurity which is you know astronomical compared to
you know 30 years ago. So the heroin is... is much

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2 cheaper and it's much purer than it... it was. And
3 that... that coupled with the... the price being so
4 much lower than it has been and continuing to
5 actually go lower because I do monitor daily. While
6 the prescription illegal or illicit price or black
7 market prices remain the same kind of like a dollar
8 per milligram. By getting... if you get a... a... if... if
9 you... for 30 dollars you can get you know an
10 oxycodone pill while conversely heroin you can get
11 probably you know a significantly more in... in
12 illicit drug use for the same price. So I think
13 that's the major... you know the major... the major
14 explanation.

15 COUNCIL MEMBER MATTEO: I appreciate
16 that. So a simplistic but obviously very important
17 question is what... what are we... what is department
18 doing to combat the drug problem specifically on
19 Staten Island and does the narcotics bureau since
20 we've had some good news yesterday and do they...
21 contributor have enough manpower on Staten Island
22 to deal with this?

23 BRIAN MCCARTHY: I think... the narcotics...
24 well Narcotics Bureau of Staten Island the
25 commander there is a... is excellent and the... the

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2 work that they do there is... is really focused and
3 on target. For example 20 percent of their arrests
4 offer heroin which is the highest percentage out of
5 all of the narcotics bureaus in... in New York City.
6 And one... the arrests themselves are... isn't the only
7 explanation that I'd like to put out there for them
8 statistically. What they do has an impact. In March
9 of 2014 there was a person who overdosed on heroin
10 from that terrible incident. My detectives analyzed
11 the cellular telephone records of this person
12 ascertained where he was getting his drugs from and
13 basically did a yearlong investigation which was
14 just concluded this month. I'm sure you're aware of
15 it sir. And you know that ended up involving
16 multiple bureaus in New York City and they... you
17 know they... they're... they're not constrained as I
18 said earlier the investigators by boundaries. And I
19 ended up you know ascertaining and locating and
20 apprehending the source of supply which was based
21 in the Bronx but they also made an arrest in
22 Brooklyn and Yonkers out of... as part of the 16
23 arrest roundup that they did on June 10th which all
24 emanated from that March... March 2014 overdose. So
25 you know some of the investigations are meticulous.

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And... and if I could just... if I could just add I'm
not... I'm...

CHAIRPERSON COHEN: Please finish
though.

COUNCIL MEMBER MATTEO: Oh I'm sorry
were you...

BRIAN MCCARTHY: Some of them are
meticulous but in the... you know in the end I... I
think they have the... they have the impact that'
necessary in... in Staten Island.

COUNCIL MEMBER MATTEO: Commissioner?

DOCTOR BELKIN: Yeah I just want to add.
Sorry for interrupting. Is... on the... on the other...
yeah you know the other half of this equation is...
is to really be ambitious and imaginative about
making treatment access easy and really doubling
our efforts in terms of outreach and harm reduction
program based strategies. We really have to rethink
how we make care information, harm reduction,
treatment access, the path of least resistance.
And... and I think that you know the department is
trying to grow those ideas.

COUNCIL MEMBER MATTEO: And just... just
one last question. I know time's up but are we

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getting into the schools, the intermediate schools
and... and high schools or are we working with
Department of Education to do presentations making
sure that our young children and... and I believe
intermediate schools and... and high schools and you
know maybe elementary schools if you believe it's...
it's warranted. But are we getting out there? Are
we getting to all our schools and... and being
proactive in an educational approach?

BRIAN MCCARTHY: Yes.

COUNCIL MEMBER MATTEO: Can you just
expand... I mean are you doing a school a month? Are
you hitting all the schools or... Do they have to
call a request? How better can I help you get into
our schools?

BRIAN MCCARTHY: They can... they can
definitely make that... an individual school can
definitely make a request. We have the school
safety agents which are member of the police
department right in the, right in the buildings
which can reach out to our precincts which could
reach out to the community affairs bureau which
could... which could reach out to you know the
narcotics division but Chief Delatorre, the

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commander of patrol borough of Staten Island is a
personal and professional friend of mine and we've
spoken about this and he's... he's a big proponent of
education and he's... he's spoken to me about how he
employs that.

DOCTOR BELKIN: And we're involved in
doubling our efforts with the state who funds SAPIS
staff which the acronym always escapes me,
Substance Abuse Prevention and Intervention
Specialists to as a start to cover all our
community schools, renewal schools as... as a target.
And so we've been able to expand that which
increases a reach to 30 thousand more of those
students in some of the... the more struggling
schools. So I think we want to target our responses
because we are seeing in some areas growth in
students reporting not only substance use but
heroin use. And so we want to take that seriously.

COUNCIL MEMBER MATTEO: Thank you.

CHAIRPERSON COHEN: Council Member
Vallone.

COUNCIL MEMBER VALLONE: Thank you to
both chairs. I think today's hearing is very
important and I thank you for bringing the topics.

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I also believe today's hearing is two separate and
distinct... that shouldn't really be met in the
middle. I think we have the treatment aspect and
how to do better outreach, discharge planning,
provide the best possible care to make sure that
the recidivism is dropped and the people get the
care that they need to not wind up on Ryker's
Island... system. And then we have the NYPD's rule to
keep it safe. And I don't believe layering the NYPD
with an additional burden of becoming a social
worker at the time of the scene of an arrest is the
proper role for NYPD. I believe the NYPD has to
report to some of the most dangerous crime scenes
when we're dealing with narcotics in the buy and
the sale. And their job should be focused on that.
I believe that the 9-1-1 call comes in whether it's
FDNY or the emergency... or an ambulance to provide
the medical relief that tandem is critical. So
there's a statement here which I think we shouldn't
lose focus on. It's very important that the first
quarter of 2015 the DEA alone has seized more than
200 pounds of heroin for New York City streets
equaling the entire amount of 2014. And that if
these massive takedowns constitute just a portion

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of what's actually reaching the drug hungry public
which is now blanketed with powder. So... there's a
crisis on both ends. So my question to you
commissioner is what do you find is the biggest
barrier between... for the NYPD and then subsequent
to the district attorney? Because first is the
arrest. Then there has to be a conviction to
fighting crime in New York City when relaying to
the drug arrests that we're seeing in 2015.

CHAIRPERSON COHEN: I'm sorry Council
Member...

COUNCIL MEMBER VALLONE: How else can we
tackle the crime of drugs on our streets in getting
to our dealers and getting to those that are
ruining the lives of our children. When coming to
making an arrest and then for a subsequent
conviction what is the biggest obstacle at this
point?

BRIAN MCCARTHY: That was me right?

COUNCIL MEMBER VALLONE: Yes.

BRIAN MCCARTHY: Council Member I'm
sorry because you said Commissioner so I wasn't
sure.

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2 COUNCIL MEMBER VALLONE: I'm giving you
3 a promotion.

4 BRIAN MCCARTHY: Alright. The biggest...
5 the biggest obstacle I think... I think if we... if we
6 reverse to... to last year is why we're so successful
7 this year. We've identified that you know there are
8 geographical areas that are being used for quote
9 unquote mills which is locations that store and
10 process heroin. And that... that concept is why we've
11 been so successful in... in 2015 because we've been
12 addressing those... we've been identifying and
13 addressing those locations based on the
14 intelligence that we... we gathered and identified
15 in... in 2014. And I think that's what's lead to our
16 success in 2015. And I... I think the... you know I... I
17 think the success is going to continue. I think
18 there is... there is I... a definite large problem as
19 we're discussing today and as you outlined but I
20 don't... I don't think it's with the prosecutors at
21 all especially you know the special narcotics
22 prosecutor Bridget Brennan. She... you know she's...
23 she's proactive in every way with... with us. She
24 discusses a lot of these trends even before the
25 investigators get to me with them through

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participating in and debriefing of... of prisoners
and analyzing... analyzing... [cross-talk]

COUNCIL MEMBER VALLONE: But that
approach you just outlined that's different when
you come to the scene and if someone's suffering
from an overdose isn't it?

BRIAN MCCARTHY: Well I... I... but I
thought you were asking about what we were... what we
were looking to...

COUNCIL MEMBER VALLONE: Exactly and
what... there's... there's fighting the drug dealers
that are on the streets to get the drugs off the
streets. And then there's providing... coming to a
scene where there's clearly not that incident but
someone suffering from an overdose. They're two
different situations.

BRIAN MCCARTHY: Absolutely.

COUNCIL MEMBER VALLONE: Okay. So when
someone's suffering from an overdose are they
arrested at the scene and brought to the police
department?

BRIAN MCCARTHY: No.

COUNCIL MEMBER VALLONE: What happens at
that point?

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2 BRIAN MCCARTHY: The person is offered
3 assistance. The person is initially as Sergeant
4 Sarao explained the person isn't initially a... an
5 aided case. The person's someone that we... you know
6 we provide medical assistance to. It could be
7 possible that there's evidence that's... that's you
8 know every situation is different.

9 COUNCIL MEMBER VALLONE: Ambulance is
10 called and...

11 BRIAN MCCARTHY: Absolutely.

12 COUNCIL MEMBER VALLONE: Then brought to
13 a hospital.

14 BRIAN MCCARTHY: Absolutely.

15 COUNCIL MEMBER VALLONE: And the NYPD's
16 roll at that point is finished at the scene?

17 BRIAN MCCARTHY: In... every situation is
18 different. I... If I... if I may continue? Thank you.

19 COUNCIL MEMBER VALLONE: Finish... [cross-
20 talk]

21 BRIAN MCCARTHY: I think I... I think the
22 best way to answer that is every situation is
23 different. The majority of the times the 54
24 incidents that Sergeant Sarao outlined, these were
25 cases where people needed our help, we gave them

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2 their help, we gave them assistance and... and... and
3 that was the... the disposition. But there could be a
4 case where a person has overdosed and there's...
5 there's evidence in plain view which may require a
6 follow-up investigation and even an arrest. So I
7 think every situation is different. But our first
8 job is to preserve human life.

9 COUNCIL MEMBER VALLONE: Thank you very
10 much. Thank you chairs.

11 CHAIRPERSON COHEN: I want to make sure
12 we acknowledge we've been joined by Council Member
13 Crowley and Council Member Johnson.

14 COUNCIL MEMBER JOHNSON: Thank you Mr.
15 Chair. Madam Chair thank you for all of your
16 helpful and smart questions. I wanted to get back
17 to Introduction 748 and thank you both for your
18 testimony. I thought it was very helpful to
19 understand how much the department has been doing
20 and it has been an enormous amount and you guys
21 deserve a lot of credit for that. I think Chair
22 Gibson asked earlier but I didn't see in your
23 testimony you taking any type of position on this
24 bill. Why is that?

25

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2 DOCTOR BELKIN: I think we're trying to
3 understand the implications of it and how we best
4 evolve the strategies and the tools we have and to
5 make sure that those become more effective.

6 COUNCIL MEMBER JOHNSON: Do you have
7 concerns?

8 DOCTOR BELKIN: Well we currently have
9 pretty broadly described authority under the
10 charter and state law to do planning... services
11 planning in mental health and substance use in the
12 city. We currently have pretty easy access and
13 collaborative relationships with most other
14 agencies around this. We have pretty good access
15 with the leadership in city hall. We're in the
16 midst of developing this road map document which is
17 at its center exploring new ways to organize city
18 government to be more effective in cross agency
19 impactful. So we're in the middle of a lot of
20 stuff. And you know I just... you know I just think
21 we want to be careful with you that we're not just...
22 we don't create things we're just stumbling over
23 ourselves but we're creating much more greater
24 effectiveness and the sum is greater than its
25 parts.

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2 COUNCIL MEMBER JOHNSON: I... I share
3 those goals but I think it's important to highlight
4 that other offices that have been created to tackle
5 specific issues like the mayor's office to combat
6 domestic violence works across city agencies and
7 coordinates some of those efforts; the Mayor's
8 Office of Veteran Affairs, the Mayor's Office for
9 Food Policy, the Mayor's Office for Criminal
10 Justice.

11 DOCTOR BELKIN: Right.

12 COUNCIL MEMBER JOHNSON: I mean there
13 are a host of offices that look at issues even if
14 they are primarily housed in a city agency to
15 ensure even greater cross collaboration between
16 city agencies so that certain issues do not get
17 silo-ed. And that's what I think my goal is here
18 with this. And I... that's a goal we share. I'm not
19 looking to take any power away from the incredibly
20 important work you do every day Doctor Belkin. I
21 just want us to do even more work in a centralized
22 way because you have a huge amount in your
23 portfolio that is incredibly important for folks in
24 New York City in this field. And so that is my goal
25 and I want to understand if there are any real

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specific concerns that you have about creating
something like this.

DOCTOR BELKIN: I guess there's a lot of
overlap between what is described in the bill and
what we do. And so a portioning... how that works I
think is just something we want to learn more about
with you and as... as this proceeds...

COUNCIL MEMBER JOHNSON: Do you think
that New York City has been successful in looking
at drug strategy across city agencies trying to
work on the criminal justice issues, on mental
health issues? Do you think that... I mean I... of
course I would hope you do since you run this
division but do you think we are a leader
nationally on this?

DOCTOR BELKIN: In many respects we are.
I think in the last year we've seen a flurry of
unprecedented activity around trying to close the
gap between what we do on criminal justice side on
what we do on the public health side in terms of
behavioral health, the whole gamut of behavioral
health issues. The Road map process itself as in...
has never happened to have mayoral level interest
in crafting a strategy for the city, a public

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1 health strategy for mental health and substance use
2 for the city. So I think we've seen a lot of change
3 and a lot of opportunity and I... I just with you
4 want to make sure that that is optimized and clear
5 and... and... and moves full steam ahead. The degree of
6 interest in being more impactful in this area on
7 both sides of the seats here at the table and in
8 the chairs is... is remarkable and refreshing that...
9 that there is this kind of interest and expectation
10 that we do better and that we do more. We think we
11 have a lot of tools and a tool kit to do that. And
12 we just want to make sure that we optimize their...
13 their use. Not creating another... another avenue
14 that we have to go to... not through, not further
15 fragmenting the sort of cohesion we're starting to
16 get and not confusing a thought... different parts of
17 the charter granting authority to different kinds
18 of people. So I... I think it's just sorting that out
19 and making sure that at the end of the day we have
20 the tools we need to be more effective. I think we
21 share that goal with you.

22
23 COUNCIL MEMBER JOHNSON: I... I look
24 forward to actually sitting down further with you
25 and having a conversation to understand exactly

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1 where the collaboration is taking place on what
2 specific issue area this is taking place. And this
3 is not a direct criticism of DOHMH who I work with
4 on a day to day basis and who I have a very good
5 relationship with but the number of instances where
6 I'm working with the department and not just DOHMH
7 but other city agencies and they're not talking to
8 other city agencies... happens all the time...
9 constantly. I'm not going to like publically shame
10 the department by bringing up instances right now
11 because I really respect the work that you all do
12 on a day to day basis. And I think you've done an
13 enormous amount. But I constantly run into city
14 agencies not speaking to city agencies and many
15 times council members or chairs of committees are
16 the ones that are pushing that to happen and it
17 doesn't seem to happen seamlessly. So if we could
18 sit down and talk about the specific instance where
19 that's happening that would be very very helpful.

21 DOCTOR BELKIN: Yeah no and I... I think
22 it's... it's an important... that's important to do and
23 we need to... to do that more often. As part of this
24 road map process we did convene senior leadership
25 of about 15 to 20 city agencies to talk about our

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failures to in fact be effective cross agency
around the whole... whole range of mental health and
substance use issues. And out of that has come
working through some ideas that... that... that that...
that process wants to create to solve that problem.
And so I just want to make sure that those
solutions work together.

COUNCIL MEMBER JOHNSON: And Mr. Chair
just one final comment and question. I know this
hearing today is not... is more looking at of course
the issue on heroin and I thank the NYPD for being
here and for all of their work. And since you both
are here just an issue that I think is related to
drug strategy and one that hits both agencies and
we have to do a lot more on is the issue of K2. K2
has become an enormous problem throughout the city
especially among the homeless population or people
in the shelter system. It is easily available. I
have talked with Commissioner Bassett about I think
there are plans to do commissioners directive order
to try to make some type of difference on this. But
these are one of the... this is one of the key areas
that it's taken I think quite a while to see much
for momentum and progress on looking at this. You

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2 can walk to most bodegas in New York City right now
3 and buy... not most, you can... you can go to a number
4 in certain neighborhoods, I want to be more
5 accurate, and you can easily access this for a very
6 cheap price. I'm not hearing... although I'd love to
7 understand where there is... this is one area where
8 there needs to be cross collaboration.

9 DOCTOR BELKIN: Yeah so... and... and this
10 is an area where since we last spoke with you about
11 this that there has in fact been a lot of further
12 Department of Health led wide cross discussion that
13 is bearing fruit that should be... that you'll be
14 aware of soon we hope.

15 BRIAN MCCARTHY: I concur with the
16 doctor.

17 COUNCIL MEMBER JOHNSON: Well when... when
18 are we going to find out? It's not a... it's not a...
19 it's not a state secret. [cross-talk] what's being
20 done on K2 in New York City.

21 DOCTOR BELKIN: Well... well... well some of
22 the... the actions involved are... involve
23 sensitivities that I don't think are being
24 publically announced yet but we think it'll be this
25 week.

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COUNCIL MEMBER JOHNSON: Thank you.
Thank you Mr. Chair. Thank you Madam Chair.

CHAIRPERSON COHEN: I just want to
acknowledge that we've been joined by Council
Members Espinal and Torres. And Council Member
Vacca has some questions.

COUNCIL MEMBER VACCA: Thank you. How
many officers are in the Narcotics Division at this
point?

BRIAN MCCARTHY: Approximately 12
hundred and 50.

COUNCIL MEMBER VACCA: I'm sorry?

BRIAN MCCARTHY: 12 hundred and 50.

COUNCIL MEMBER VACCA: 12 hundred and
50.

BRIAN MCCARTHY: 12 hundred and 50
personnel.

COUNCIL MEMBER VACCA: Where were you 10
years ago, 15 years ago? What is the trajectory in
so much as manpower is concerned? Are we at a low
point right now? What do we have... maybe 2001 is the
year I use as a comparison. I know we're down 6,000
officers from 2001. So where were you approximately
at that point?

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2 BRIAN MCCARTHY: We are... we are lower
3 than we... we... than we were in 2001. I do not know
4 the figures we were... we we at in 2001 and in the
5 narcotics division right now.

6 COUNCIL MEMBER VACCA: You're now at 12...

7 BRIAN MCCARTHY: 1250.

8 COUNCIL MEMBER VACCA: 1250.

9 BRIAN MCCARTHY: Yes.

10 COUNCIL MEMBER VACCA: Were... were you
11 ever near 2,000?

12 BRIAN MCCARTHY: Yes.

13 COUNCIL MEMBER VACCA: You were beyond
14 2,000 to best of my knowledge.

15 BRIAN MCCARTHY: Yes.

16 COUNCIL MEMBER VACCA: Were you... were
17 you nearer to three?

18 BRIAN MCCARTHY: I'm... I'm not sure of
19 the... the exact numbers and the years that they were
20 in those numbers. You know... [cross-talk]

21 COUNCIL MEMBER VACCA: ...appears to me
22 then... [cross-talk]

23 BRIAN MCCARTHY: ...anything like that
24 with... [cross-talk]

25

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2 COUNCIL MEMBER VACCA: It appears to me
3 that you're down at least 50 percent from what your
4 peak manpower was, at least 50 percent.

5 BRIAN MCCARTHY: 50 percent would be
6 from...

7 COUNCIL MEMBER VACCA: Well no you're...
8 [cross-talk]

9 BRIAN MCCARTHY: 25 hundred... [cross-
10 talk]

11 COUNCIL MEMBER VACCA: ..you're really
12 down almost a hundred percent. If we're talking
13 1250 and you were beyond 2,000 you... you've... you've
14 experienced a cut in manpower over the years that
15 could be up to 100 percent.

16 BRIAN MCCARTHY: That sounds accurate.

17 COUNCIL MEMBER VACCA: Sounds accurate.
18 I... I think the problem is increasing and that cut
19 in manpower concern me. I was aware of it, not the
20 dimensions of it. I wanted to go into all... into the
21 issue of your modules. I think the reduction in
22 manpower has also required you to reduce the
23 narcotic modules you have in various precincts. I
24 know my own precinct... I used to have my own module.
25 I'm the 45th precinct in the Bronx. I used to have

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2 a narcotics module. Then it was combined with the
3 43rd precinct. So my people, my residents feel that
4 that consolidation meant that there was not going
5 to be the attention given to specific issues that
6 my precinct had. And it was a reduction in
7 manpower, reduction in staff. So if we're talking
8 about this going... have you recommended to the
9 commissioner that your specific division needs more
10 manpower to address the increasing problem that
11 you've identified today?

12 BRIAN MCCARTHY: The... I... I... identify...
13 today. I...

14 COUNCIL MEMBER VACCA: I meant today
15 before our committee. I'm sorry.

16 BRIAN MCCARTHY: That's okay. But in
17 relation to my position... you know I'm... I'm aware
18 that I... I could... I could... I could... you know I could
19 use more officers, more... specifically more
20 investigators which I what I command. However I
21 think the whole department is dealing with that...
22 you know with that conundrum. So you know do I
23 request more through the change of command in the
24 police department. You know yes I... I... I do because
25 I take my job seriously and... and you know I... I want

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to have a positive impact on the city. But I do
realize that you know everybody is operating with
you know with resources that are less than what...
what we would want them to be.

COUNCIL MEMBER VACCA: How many arrests
does your division make a year?

BRIAN MCCARTHY: Last year we made over
30,000 arrests.

COUNCIL MEMBER VACCA: Made over 30,000
arrests?

BRIAN MCCARTHY: Yes.

COUNCIL MEMBER VACCA: And... and again I
would assume that when you've had more manpower you
may have made over 60,000 arrests. If the manpower
correlates to the arrests made?

BRIAN MCCARTHY: I'm not going to assume
that. I don't... I... Because I don't have that data in
front of me. I didn't bring data that historic. I'm
sorry. I... I brought more data...

COUNCIL MEMBER VACCA: That's okay. No
but...

BRIAN MCCARTHY: ...related.

COUNCIL MEMBER VACCA: I... I just want
stress so much of your testimony deals with the...

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the fact that we have to have rehabilitation for
those who are on drugs and that we have to do
outreach and things like that. I'm also concerned
that people who are heroine while they're on that
substance may commit crime against innocent people
walking the streets of our city going shopping,
getting in and out of their car.

BRIAN MCCARTHY: Absolutely. That's...

[cross-talk]

COUNCIL MEMBER VACCA: Watching...

watching TV in their own homes. So I'm worried
about victims as well. And... and that's where I ask...
that's why I ask about the numbers of... [cross-talk]

BRIAN MCCARTHY: No... I see your point

and there is a connectivity between everything and
I think one of the things that... one of the concepts
that Commissioner Bratton has always really put
forth well is to identify the connectivity in... in
crime which is exactly what you were... you know what
you articulate.

COUNCIL MEMBER VACCA: Okay. How many

calls come in on the drug hotline that you... you
identified in page 1 of your testimony, (888)374-
DRUG, how many calls come in on that phone number?

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2 BRIAN MCCARTHY: I don't have any... I
3 don't have broken down what the, what the total
4 number of complaints come through each component
5 because they come through multiple ways. They come
6 through... they come through that number... they come
7 through 9-1-1. They come through letters. They come
8 through like at a community council meeting if you
9 make a complaint we call that... that complaint is
10 called into...

11 COUNCIL MEMBER VACCA: But... but I... I
12 agree with you by the way. But I would think that
13 we need to somehow have a central number. I
14 appreciate the central number. They're coming from...
15 from many different ways. And when they come from
16 many different ways no one can tell me that they
17 get the same type of attention. They're different
18 people handling different complaints and there's a
19 way of doing it that may be occurring in one place
20 but not in another place. I would like this phone
21 number publicized. Do you do any outreach to
22 publicize this phone number?

23 BRIAN MCCARTHY: Yes that... [cross-talk]

24 COUNCIL MEMBER VACCA: How many calls do
25 you get on this phone number a year?

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BRIAN MCCARTHY: I... I answered you
truthfully when you just asked me.

COUNCIL MEMBER VACCA: You don't know?

BRIAN MCCARTHY: I don't... I don't...

[cross-talk]

COUNCIL MEMBER VACCA: I have to be
honest I did not... I did not know about this phone
number.

BRIAN MCCARTHY: Okay.

COUNCIL MEMBER VACCA: I'm a councilman.
I was a district manager of a community board
before that. How many years was this phone number
in existence?

BRIAN MCCARTHY: A lot of years.

COUNCIL MEMBER VACCA: I did not know
about it. So somebody has to publicize this phone
number. Calling 3-1-1 about something so important
as this. I appreciate 3-1-1 but I think that if
we're going to attack the problem think that a
phone number like this should be publicized and we
should be doing outreach. And I would urge you to
do so.

BRIAN MCCARTHY: Duly noted.

COUNCIL MEMBER VACCA: Thank you.

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BRIAN MCCARTHY: My pleasure.

COUNCIL MEMBER VACCA: Oh one last
question. I'm sorry can I just ask one last
question? I have no drug module in the 45th
precinct but I also wanted to tell you in my other
precinct the 49th I have no drug module either. So
I have my entire council district sharing drug
modules with other precinct. And I'd like you to
reassess what... what... what's going on in both the
45th and 49th. You know I'm here to represent New
York City but I have to represent my district
first. I want you to know very honestly for the
first time two weeks ago that I can remember I had
a police officer shot at in my district That
doesn't happen in my district. So the level of
violence is definitely going up. And when we see 13
hundred cops approved yesterday, and I'm thrilled,
I was one of those first people here in the council
to...

CO-CHAIRPERSON GIBSON: Council Member...

COUNCIL MEMBER VACCA: ...advocate that.

CO-CHAIRPERSON GIBSON: Council Member.

COUNCIL MEMBER VACCA: I'm almost
finished. I'm almost finished.

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CO-CHAIRPERSON GIBSON: Please.

COUNCIL MEMBER VACCA: I'm one of the
first people in this council to advocate that. My
residents are... are cynical because so many times
because I represent relatively low crime precincts.
They don't expect to see many officers coming into
the four five and the four nine. But I'll be damned
if what I had is being taken away as well. And
that's what happened with those narcotic modules in
both cases. Thank you.

BRIAN MCCARTHY: You're welcome.

CHAIRPERSON COHEN: Council Member
Crowley?

COUNCIL MEMBER CROWLEY: Good morning
and thank you to both our chairs. I... I have a few
questions. And I'm sure I have some that might be
repetitive. I have a hearing going on next door
too. So what I'm seeing is... what I feel like
similarities to what was probably the start of the
crack epidemic 25 years ago. We're... had there been
comparisons?

COUNCIL MEMBER CROWLEY: I was...I was in
the narcotics division at that time. And I... I think
there have been... there have been comparisons

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because we... you know we learn... we learn from these...
these past... these past trends.

BRIAN MCCARTHY: These past trends.

COUNCIL MEMBER CROWLEY: Similar type of
drug.

BRIAN MCCARTHY: Excuse me?

COUNCIL MEMBER CROWLEY: It's a similar
type of...

BRIAN MCCARTHY: No it's not.

COUNCIL MEMBER CROWLEY: ...addictive...

BRIAN MCCARTHY: Because it...

COUNCIL MEMBER CROWLEY: ...cheap.

BRIAN MCCARTHY: ...it is... it is as...
medic... I'm not a... I'm not a doctor obviously but
they are both extremely addictive both crack and
the more purer form of heroin. But there's
different you know physical reactions. The... the
crack/cocaine epidemic you know spurred a lot of
violence because of your reaction to... to that type
of... that type of drug which is a stimulant as
opposed to heroin which is a depressant. So I... I
think the... the reaction... the crime reaction that we
saw in relation to the crack/cocaine is you know we
have not seen what the...

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1
2 COUNCIL MEMBER CROWLEY: Okay but
3 people... to get money to pay for the drugs that
4 they're addicted to.

5 BRIAN MCCARTHY: I... I think we can
6 safely assume that.

7 COUNCIL MEMBER CROWLEY: But the... the
8 heroin is similar the opium that's in the pills yet
9 there's been situations where people have robbed
10 pharmacies and killed people there to get what they
11 needed.

12 BRIAN MCCARTHY: Yes.

13 COUNCIL MEMBER CROWLEY: Or what they...
14 their body was telling them they needed. So I'm
15 very worried. I think you have council members that
16 reflect the... the diversity of the city here. This
17 is not just happening in one location. Which
18 communities is it happening more in? Or is it just
19 across the board an increase in the total cities
20 population.

21 BRIAN MCCARTHY: There... there are
22 specific areas where it's... it's... where heroin is
23 more problematic. But it...it definitely has been
24 seen across the city you know for the presentation
25 today. I tried to research our complaints

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specifically related to heroin, our complaints, our
heroin arrests related to our overall arrest as I
was talking about in reference to Staten Island and
you know I would definitely see it... you know see it
in... in multiple parts of the city.

COUNCIL MEMBER CROWLEY: Where is drugs
coming from?

BRIAN MCCARTHY: In... in New York the
drugs come from South America. Pretty much drugs
that come from Asia come from... go to West of the
Mississippi in the United States in New York. The...
the heroin specifically is coming from Mexico,
Peru, and Columbia.

COUNCIL MEMBER CROWLEY: And is it the
same... how is it taken? It's not like years ago most
of the heroin was taken by injection. How is it
brought into the body?

BRIAN MCCARTHY: It... it... it's still...
it's still injected as well but I think that it's
hit more population by being ingested by snorting
it as well as smoking it as opposed to just the
traditional way you were talking about of you know
using a hypodermic needle and... and in... ingesting it

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in that way. So that... it's used in more different
fashions than it had been historically.

COUNCIL MEMBER CROWLEY: And how have we
been cracking down on these international smuggling
of... of the drugs... be putting enough attention to
that?

BRIAN MCCARTHY: I... I feel we have. And
the special narcotics prosecutor has been a big
assistance to us specifically with this Bridget
Brennan. I'm in charge of two federal taskforces,
the drug enforcement taskforce which I have a
deputy inspector there who commands approximately
80 people, investigative, who work jointly with the
drug enforcement administration as well as the New
York... the New York State Troopers. Independently I
have... I'm in charge of the organized crime drug
enforcement strike force which works with multiple
federal partners and in both instances they're not
constrained by...

COUNCIL MEMBER CROWLEY: I'm sorry to
cut you off. I got like 10 seconds left.

BRIAN MCCARTHY: They're... they're not
constrained by... by boundaries. And they... they

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frequently go all over the country and even
overseas.

COUNCIL MEMBER CROWLEY: So you still go
into classrooms? Does the narcotics division or did
that program DARE to keep kids off drugs? Is there...
just based on your testimony. The... the number of
overdoses are increasing drastically from last year
even to this year.

BRIAN MCCARTHY: We... the narcotics
division is more investigative and more enforcement
oriented but the police department in general does
do that. We... we... you know we discussed that earlier
and it's... it's emphasized. You know it is
emphasized and we could always... you know we could
always do more because the problem is out there.
You know I... I definitely you know acknowledge that.

COUNCIL MEMBER CROWLEY: I just want to
thank both the chairs for having this important
hearing today. And I look forward to working
together to make sure that the new police officers
that we're hiring like Council Member Vacca said
that you get more in your department so that we
could really stem this violence and put an end to
this epidemic.

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BRIAN MCCARTHY: Thank you.

CHAIRPERSON COHEN: Thank you Council
Member Crowley. I want to acknowledge we've been
joined by Council Members Cornegy and Gentile. And
I think Council Member Torres has some questions.

COUNCIL MEMBER TORRES: Thank you Mr.
Chairman. Good to see you Commissioner. So I'm just
curious to know... I want to fully understand the
dynamics that are driving the growth in heroin use
because the numbers that I'm seeing in the briefing
are quite alarming. And so I guess there are two
senses in which I think of heroin. Heroin use has
a... as a natural corollary to prescription drug
abuse and then there's heroin use as a recreational
drug of choice and I'm wondering which of these
factors is driving most of the growth.

DOCTOR BELKIN: My guess it's... it's...
the... the best answer to any question is it's a
combination and it's probably the right answer
here. I think we saw for example in Staten Island
where... which was just you know way above the rest
of the city in terms of overdose deaths. We were
seeing prescription drugs as a gateway drug but
we're not seeing that as much anymore and we've

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1 actually done some qualitative interviews with
2 users and a lot are telling us no now they're...
3 they're... they're entering through heroin. So it's...
4 it's... I think it's a varying landscape of... of a no
5 set rule across the city of how that's happening.
6 It probably isn't helpful to point out that we've
7 had recurring cycles of... of... of heroin epidemic
8 since late... late 19th century. And probably some of
9 the dynamics driving it are different. The sources
10 have changed. But I think it... it speaks to the
11 importance of getting it right at a grass roots
12 level of how both law enforcement is effective but
13 also how treatment is accessible and the easiest
14 option. And so we really want to build that
15 architecture in so we stop more cycles.

17 COUNCIL MEMBER TORRES: Because I was
18 inclined to assume just based on the data that I
19 was reviewing. I was noticing that heroin abuse
20 seems to be increase... seems to be most prevalent
21 among younger people 18 to 24 age range. And so
22 that seems to be... if I'm reading the data correctly
23 that seems to be older than the demographic that I
24 would have in mind with respect to prescription

25

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2 drug abuse. And so I'm wondering how much of that
3 is a factor here.

4 DOCTOR BELKIN: Yeah I think you know
5 the prescription drug access is not necessarily who
6 gets prescribed the medication but who may get
7 ahold of someone else's prescription for example so
8 that it may not... those age overlaps may not
9 coincide directly. We are seeing a... a... a rise,
10 still a small number but definitely a rise in high
11 school students reporting use. So we're alarmed
12 that it's possible we are seeing newer younger
13 population getting to heroin as a drug abuse.

14 COUNCIL MEMBER TORRES: And then I'm
15 curious to know if you have data on the disparities
16 between use and the rate of mortality so which
17 communities have the highest rate of heroin use and
18 which communities have the highest rate of heroin
19 mortality?

20 DOCTOR BELKIN: Right. And do they
21 overlap..

22 COUNCIL MEMBER TORRES: Are their racial
23 and geographic disparities... [cross-talk]

24 DOCTOR BELKIN: ...interesting question.
25 I'll turn to... Do we know that from our...

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2 HILLARY KUNINS: So in New York City
3 highest poverty areas of the city have the highest
4 rates of heroin associated overdose but the
5 greatest increases we've seen in actually some of
6 the wealthier communities, Staten Island and one
7 example. In terms of racial disparities and I think
8 one thing that isn't commonly known is that
9 actually whites have the highest rate of overdose
10 mortality. That's not to say that some of the
11 minority communities in the city aren't extremely
12 heavily hit and have been so for a long time.

13 COUNCIL MEMBER TORRES: But... so if I'm
14 understanding your answer correctly higher poverty
15 neighborhoods have a rate of mortality that is
16 disproportionately higher than there.

17 HILLARY KUNINS: Yes.

18 COUNCIL MEMBER TORRES: ...rate of use? Is
19 that...

20 HILLARY KUNINS: Yes. In term... well we
21 don't really have as you heard as Doctor Belkin
22 testified earlier we don't have a great prevalence
23 of use I that granular detail exactly. So we can
24 follow mortality quite clearly. So high poverty
25

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2 neighborhoods have highest rates of heroin
3 associated overdose mortality.

4 COUNCIL MEMBER TORRES: And... and so
5 what's the strategy for addressing I guess
6 disparities and mortalities... the communities that
7 have particularly higher rates of... because I'm
8 noticing I... I sense that the strategy here seems to
9 be largely centered around Staten Island but the
10 borough like the Bronx probably has higher rates of
11 heroin mortality so what's your strategy I relation
12 to a borough like the Bronx.

13 HILLARY KUNINS: So...

14 DOCTOR BELKIN: Our strategy is to
15 follow... is to follow the number so we started in
16 Staten Island because we saw such a... a market
17 disparity. But now we're... we're trying to bring the
18 same strategy that we brought Staten Island to the
19 Bronx precisely because of what you're saying that
20 more recently we've... we've seen really there the
21 high... an increase of numbers. The rates are still a
22 little higher in Staten Island but we're seeing
23 greater numbers in the Bronx and... and so we want to
24 bring the same menu of interventions there and
25 that's what we're in the middle of doing.

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2 HILLARY KUNINS: I think the other thing
3 just to add about our work in the Bronx is that
4 historically a lot of the harm reduction and
5 syringe access programs have been relatively well...
6 well-resourced in the Bronx. It's even an area that
7 has not gotten a lot of media attention lately. But
8 we are continuing to work on that and would like to
9 grow those resources as well.

10 COUNCIL MEMBER TORRES: Well my time has
11 expired so thank you for your time.

12 CHAIRPERSON COHEN: I really want to
13 thank the panel for their testimony. Before I
14 excuse the panel I just want to congratulate
15 Sergeant Sarao on his appointment to Community
16 Board 8 in the Bronx. We're going to take a
17 momentary pause in the action just so we can call
18 the roll on the preconsidered resolution
19 commemorating the anniversary of the ADA. Committee
20 clerk Mathew DeStefano.

21 COMMITTEE CLERK DESTEFANO: Committee on
22 Mental Health, Developmental Disability, Substance
23 Abuse, Alcoholism, and Disability Services. Roll
24 call... excuse me roll call on the preconsidered
25 resolution, Council Member Cohen.

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CHAIRPERSON COHEN: I vote aye.

COMMITTEE CLERK DESTEFANO: Crowley.

COUNCIL MEMBER CROWLEY: [off mic] I
vote aye.

COMMITTEE CLERK DESTEFANO: Johnson.

Council Member Johnson.

COUNCIL MEMBER JOHNSON: [off mic] Aye.

COMMITTEE CLERK DESTEFANO: Vallone.

COUNCIL MEMBER VALLONE: Aye.

COMMITTEE CLERK DESTEFANO: By a vote of
four in the affirmative, zero in the negative, and
no abstentions the resolution has been adopted.

CHAIRPERSON COHEN: Thank you. Okay the
next panel. Bridget Brennan, Rhonda Ferdinand, and
Rose Curr [phonetic]. Please...

BRIDGET BRENNAN: Whoops. I'm Bridget
Brennan. And I'm the City Special Narcotics
Prosecutor. I'm joined here today by Rhonda
Ferdinand who is a member of our executive staff in
charge of prevention strategies. I do have prepared
testimony which is being distributed and I'm going
to try to summarize it because I can sense from the
previous panel that there are a lot of questions
that the council has and I'd like to have the

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2 opportunity to respond to those questions. So thank
3 you for really getting us all together to share our
4 concerns about the huge problem of heroin in our
5 city. I think it's a great opportunity as you can
6 see as you already know. There are many different
7 opinions as to what are priorities, what are good
8 strategies and the critical thing we have to do is
9 collaborate. We have to take the best information
10 that we have and figure out the best way to use it.
11 And I am sure that that's what was intended by
12 creating the proposal to create the Office of Drug
13 Strategy. I've been special narcotics prosecutor
14 for 16 years and I've been a prosecutor in this
15 city for more than 30. And during that time I've
16 witnessed all kinds of devastation in this city
17 wrought on our communities by different drug
18 epidemics; death, addiction, related violence, and
19 property crime. And I've participated in strategies
20 which is actually reduced those epidemics and
21 brought them under control. I have to take issue
22 with what councilman Johnson said earlier. We've
23 had great successes in this area. You have to take
24 the long view when it comes to narcotics issues.
25 The problems don't develop overnight and they're

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2 not going to be solved overnight. We've been
3 through different problems in this city. We've
4 confronted them. We've come up with different
5 strategies depending on what the problem was. And
6 we have done very well. We've been very successful.
7 We will never eliminate drug use. We will never
8 eliminate the use of addictive and illegal drugs
9 just as we have not been able to eliminate the... the
10 illegal use of legal drugs. Because there is a...
11 there is a big draw to addictive drugs. But we can
12 make big progress and we can do better than we've
13 been doing. The current challenges can't be
14 overstated. Heroin overdose death rates more than
15 doubled from 2010 to 2013 and to make matters worse
16 New York city is the hub of the regional heroin
17 trafficking patterns. It's the distribution center
18 for the northeast and really the entire region and
19 in addition use rates here are souring. And as
20 political leaders help professionals and law
21 enforcement officials in the city know we have an
22 enormous responsibility to our city and to our
23 region to reign in this tremendous heroin supply at
24 its source. And I support a balanced
25 multidisciplinary approach to curbing drug use that

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2 unites public health, law enforcement, education,
3 and social economic development towards shared
4 goals. We cannot treat our way out of this problem
5 nor can we police our way out of this problem. We
6 can only make headway if we work together. If we
7 emphasize demand reduction, prevention, access to
8 services for those afflicted with drug addiction
9 while at the same time we must maintain a strong
10 commitment to public safety and reduce the supply
11 of addictive drugs in our communities. Law
12 enforcement must have the necessary tools and the
13 support of the political establishment to
14 successfully stem the flow of heroin into our city
15 in the area of narcotics addiction supply creates
16 the demand. When the supply is plentiful and cheap
17 you're going to see a big demand. In my view the
18 proposed office of drug strategy falls short of
19 this ideal and would be duplicative of worked
20 already performed by any existing mayoral agencies.
21 I believe the proposed office would actually impede
22 an effective response by creating yet another layer
23 of bureaucracy and draining badly needed resources
24 from agencies responsible for directly addressing
25 urgent problems. So let me be direct. I pose this

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2 proposal to amend the city charter to create an
3 office of drug strategy at least in its current
4 form. And let me be a little more specific. If you
5 actually look at the proposal and you look at
6 Section 21B the powers and duties and it specifies
7 what the goals of the Office of Drug Strategy would
8 be you don't see any reference what so ever to
9 reducing drug use. It's a complete omission from
10 the proposal. In my view that ought to be the
11 number one goal. And it's not even mentioned. And
12 to go a little further under number two it
13 recommends among other things reducing the stigma
14 associated with drug use. Now I agree 100 percent
15 with reducing the stigma associated with the drug
16 user. But I think in terms of public strategy and
17 public information strategy we need to fully inform
18 the public of all the dangers of drug abuse and
19 reducing the stigma if you want to call it that
20 associated with drug use does not accomplish that.
21 I think that's just wrong. And I think the problems
22 in the effort to inform the public about the
23 dangers of drug use is wholly minimized in this
24 proposal. I think it's not a balance proposal. I
25 need what we... what we need to do is collaborate on

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2 this issue. We don't need to politicize the issue.
3 We don't need to call names. We don't need slogans.
4 We need to roll up our sleeves and address the
5 problems, define the problems, figure out the best
6 way of addressing them and get to it and get to it
7 fast before it breaks out even more than it already
8 has. And the agencies that can do that are health...
9 it's the police department, it's the prosecutors,
10 those are the primary agencies working hand in hand
11 with the treatment community which we already do.
12 In addressing or in responding to some of the
13 questions you asked the earlier speakers about the
14 nexus between prescription drug use and heroin we
15 have a panel of treatment advisors that we have
16 consulted for years. And they told us about this
17 nexus five years ago when they started to see the
18 abuse of prescription drugs by young people and
19 then because heroin was plentiful and cheaper they
20 were morphing over to heroin. Those answers are
21 right there if we collaborate. But it's much more
22 effective if the people who can affect the change
23 are the ones sitting at a round table and
24 collaborating and not a separate agency distilling
25 the information from the agencies responsible for...

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2 for the direct administration of services and then
3 trying to define what are the best strategies I
4 don't think that's the most helpful way to do it.
5 And I think we have a great example of
6 collaboration in the taskforce that was pre... that
7 was mentioned by the... the health department
8 earlier. We are very effective in working together
9 with the Health Department and we brought in
10 outside server... treatment providers and service
11 agencies as well to figure out how to reign in the
12 problem of prescription drug abuse because we could
13 see it was leading right to heroin use. So that was
14 now several years ago. It... you know three or four
15 years ago when we began that effort and we have
16 leveled off prescription drug abuse. At least
17 finally it's leveling off in terms of the number of
18 prescription in this city. And yes we are seeing
19 more heroin use. And that is a huge problem. But we
20 have to keep our eye on the ball. We're not going
21 to solve the problem overnight. And it's not as
22 though our efforts to reign in prescription drug
23 abuse led to the heroin problem. No. They were
24 already going on at the same time. What we are
25 trying to do is close off that gateway. An at the

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2 same time we must address the heroin problem and we
3 must address it effectively. And the key to that is
4 law enforcement... it's... it's informed public
5 information describing to people, particularly
6 young people, potential users, the dangers of these
7 drugs. We need... we should not be normalizing these
8 drugs. They're dangerous. So if we stigmatize
9 heroin I'm all for it. If we stigmatize the heroin
10 user I' not down with that. There's a distinction
11 there. This bill does not draw that distinction.
12 This bill I believe has misplaced priorities. I
13 think it's flawed. And I can't support it. You know
14 I've been clear I think and direct in my position
15 and the reasons for it and I welcome any... answering
16 any questions that you might have. Thank you.

17 RHONDA FERDINAND: Good afternoon. I
18 wish to thank members of the committee on mental
19 health developmental disabilities, alcoholism,
20 substance abuse, and disability service and the
21 Committee of Public Safety for allowing me to
22 testify regarding the oversight examining New York
23 City's response to heroin use and overdose. I am
24 the Director of Education for the Staten Island
25 Borough President James Oddo and serve on his

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2 taskforce for the prevention of substance abuse. As
3 such I have worked in service to school children
4 in... in Staten Island for nearly three decades. It...
5 it became clear early on that prevention efforts in
6 our schools and among our youth plays a vital role
7 in the defeat of the scourge that prescription
8 drugs and heroin abuse presents to our community.

9 We may all be familiar with the statistics that
10 highlight the seriousness of the problem we face
11 citywide. And especially on Staten Island data show
12 that Staten Island leads New York City high school
13 youth in applicable use and binge drinking,
14 marijuana use, cocaine use, heroin use,
15 methamphetamine use, ecstasy use, and other RX drug
16 abuse. In addition three of the top five New York
17 City neighborhoods where unintentional deaths
18 involve opioids have occurred. Those neighborhoods
19 are in Staten Island. And of the five neighborhoods
20 in New York City where unintentional death
21 involving heroin... heroin have occurred. One is in
22 Staten Island. In order to address this... this
23 crisis the office of the borough president, the
24 NYPD, the New York City public schools, and the New
25 York arch dieses [sp?] schools and community based

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2 partners have begun a pilot program in Staten
3 Island schools located in four NYPD precincts
4 utilizing the evidence based curriculum too good
5 for drugs NYPD borough patrol officer under Chief
6 Delatorre and school teachers have presented
7 collaborative lessons targeting 5th grade students
8 during the regular school day. Our findings as well
9 as other studies... one such study commissioned by
10 Florida Department of Education analyzed over a
11 sustained period of time show that students who
12 participated in the program gained positive effects
13 in emotional competency skills, social resistant
14 skills, gains in goal setting and decision making
15 skills, higher level of perception of harmful
16 effects of substances. And importantly we have seen
17 a very important positive attitude in getting the
18 message out among our youth regarding community
19 police and neighborhood relations with the NYPD.
20 Although we are heartened by the positive result of
21 our small pilot. We are looking... we are looking at
22 one tiny step in the vast difference, in the vast
23 distance that lies ahead. Every child in New York
24 City deserves the right to be educated and beyond
25 with the social emotional and intellectual skills

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2 needed to fight the horrors of substance abuse in
3 addition to the school's pilot we have advocated to
4 the Office of Alcoholism and Substance Abuse Oasis
5 for the increase in the number of Substance Abuse
6 and Intervention Specialist SAPIS staff in our
7 schools. We currently have only 12 SAPIS in our 70
8 Staten Island public schools. Even with the
9 addition of 10 more SAPIS which have been recently
10 proposed our children remain profoundly underserved
11 with only 30 percent of our schools covered
12 overall. And in that only five of our 50 elementary
13 schools are covered, only five. Every school should
14 be allocated a SAPIS staff member and where the
15 school enrollment dictates such as Tottenville High
16 School with approximately 4,000 students sufficient
17 SAPIS to... to service the number of students
18 enrolled. Lastly as a key component of the battle
19 we face in the fight against substance abuse we
20 have petitioned our New York State Education
21 Department to consider adding a mandatory substance
22 abuse awareness workshop to the requirements for
23 teacher certification. With the support of this
24 initiative we empower those who are face to face
25 with our children five days a week, the teachers of

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2 the public schools. The impact they would have on
3 our youngsters can never be underestimated. Sadly
4 at the age which children are experimenting with
5 drugs and alcohol is shockingly young. And early
6 prevention and intervention are absolutely
7 necessary if we are stem the tide of addiction and
8 death. We have heard many... many intervention and
9 prevention strategies today. But ladies and
10 gentleman none of them... none of them really mention
11 the education of the child. The ones that are
12 dying. Recognizing that young lives hang in the
13 balance New York City must step up to the
14 challenges our children face. We must co... create a
15 collaboration effort with the DOE along with the
16 other agencies heard from today to save lives
17 therefore on behalf of the Office of the Borough
18 President I urge this oversight committee to
19 consider the child and support the implementation
20 of the evidence based too good for drugs curriculum
21 throughout all our city grades K through 12. As the
22 epicenter for the opioid abuse in New York City
23 Staten Island can serve as a borough wide pilot for
24 the city schools serving 60 thousand children.
25 Increase of SAPIS... we also urge increase of SAPIS

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2 staff throughout our Staten Island School
3 sufficient to service all grade levels commensurate
4 with need and school population. And third support
5 of the edition of a substance abuse awareness
6 workshop to teacher certification. In conclusion I
7 cannot stress enough having been an educator for
8 more than 30 years are now serving as a borough
9 wide Director of Education for the Office of the
10 Borough President, how important it is in these
11 early prevention year to talk to our children, to
12 educate them. When our city and our country faced
13 epidemics and crisis such as HIV and Aids crisis
14 our New York City schools stepped up with mandatory
15 HIV lessons which remained in place even today. We
16 must bring these mandated lessons to New York City
17 schools, all children will learn. There will be a
18 decrease in... in death due to education of our
19 young. Thank you.

20 CHAIRPERSON COHEN: Thank you. Ms.

21 Brennan I... I wish you could tell us how you really
22 feel about this legislation.

23 BRIDGET BRENNAN: I don't like to beat
24 around the bush.

25

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2 CHAIRPERSON COHEN: I... I do appreciate
3 that. I wonder if I might understand your testimony
4 a little better if you could tell... put a little
5 context to it. Ad tell me a little bit about the
6 kind of cases you prosecute in your office if
7 they're... I don't... I know exactly what your office...

8 BRIDGET BRENNAN: Sure. That's fine. My
9 office is in charge of prosecuting felony narcotics
10 cases are a mission as to prosecute felony
11 narcotics cases throughout New York City. We focus
12 on the high level offender as well as violent
13 organizations and we do some lower level cases as
14 well but for example the seizure... the record
15 breaking seizure of 150 pounds of heroin that was
16 one that we handled in conjunction with the drug
17 enforcement taskforce. Most of the big seizures
18 that are handled by a city prosecutor and not a
19 federal prosecutor are handled by our office. We
20 work on international impartation rings that are
21 centered in New York City. We work on violent
22 organizations that are selling narcotics often to
23 buy drugs and to buy guns. They're selling drugs to
24 buy guns. They're engaged in a lot of violence. We
25 work on lower level offenses and sometimes we work

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2 on cases you wouldn't even think we would touch
3 including one that I just want to mention to you
4 involving the sale of heroin in the Mont Haven
5 Library believe it or not. We had a citizen
6 complaint. You know there's no central catchment
7 for all complaints. I'm not sure there ever could
8 be. Because when I walk out of here today... well
9 probably not today... another day somebody slips me a
10 note telling me about a narcotics organization.
11 People feel bullied frankly. And they don't...
12 they're, they want to be anonymous. And so it's
13 hard to track it by the numbers. But in any of it
14 we had a citizen complaint about drug dealing in
15 the library itself. And we commenced an
16 investigation. Our undercover officers surveyed on
17 the outside, saw a couple of drug transactions
18 going on in the entryway. And then our undercover
19 officer actually purchased heroin inside the
20 library from a 51 year old man who apparently was
21 sitting right under a surveillance camera because
22 the security guard came over to him and said to him
23 you better be careful because there's a security
24 camera right behind you. The security guard was
25 hired from a private firm, not a library employee.

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2 But to give you a sense of collaboration and how it
3 goes all the way to the root of the problem. Not
4 only did we arrest and prosecute that man, that's
5 easy, we after a lot of effort arranged for a
6 meeting with the library to discuss security in the
7 libraries to discuss how they hire security guards,
8 what their oversight is,, etcetera, etcetera. And
9 what we learned is you know they've got a problem.
10 Their doors are open and people obviously can come
11 in and use drugs and hopefully will not be selling
12 drugs at least not in the Mont Haven Library. But
13 that gives you a sense of the scope of the work we
14 from 150 pounds historic seizure of heroin to the
15 case that nobody will ever hear about if I hadn't
16 testified about it today. You know that's the range
17 of our involvement in narcotics prosecutions.
18 Because I think Intro 748 is trying to get to the
19 addict who crime sort of this part and parcel of..
20 of supporting that habit as opposed to you know
21 instances like where you're seizing a 155 pounds
22 and even you know the... the issue regarding stigma.
23 I mean drug addiction is... if there is... if people
24 think of it as being a moral weakness and a moral
25 failing it might deter people from receiving

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2 treatment which is obviously what we're trying to
3 do. We're trying to get people to get treatment.
4 And I... and I would imagine that you know maybe... and
5 maybe not at your office although it sounds like
6 you'd run the full gamut. I think that a lot of
7 prosecutors... I don't imagine have great enthusiasm
8 for prosecuting the same person over and over again
9 who's a... who's a... a user and an addict and
10 ultimately ends up caught you know in possession
11 cases that you know where they're just cycled
12 through the system. So I think that that I kind of
13 the goal of this legislation to try to reach those
14 people and maybe try to get them out of the
15 criminal justice system and get them into... [cross-
16 talk]

17 BRIDGET BRENNAN: But I... I understand
18 that and in... you know I applaud that effort and my
19 office has had a long commitment to treatment
20 programs. Frankly we ran them ourselves at a time
21 when the judges were very skeptical of them and we
22 had to go way out on a limb, Rhonda Ferdinand was
23 in charge of programs way back during the crack
24 era. And you know eventually it came full circle
25 and the court system embraced them and they're now

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2 running most of the programs but it was not like
3 that back in the day when we began. So we fully
4 embrace that and we understand it. But you must
5 keep a balance. To the extent that you say you
6 don't want to stigmatize drug use. You are
7 normalizing that use. You don't want to be teaching
8 young people that heroin is okay if you just do a
9 little of it. That all you have to do is carry on
10 naloxone and you're going to be okay because you're
11 not frankly. You know naloxone only works if
12 there's somebody there to administer it. Somebody
13 who overdoses nods out. They become unconscious.
14 They turn blue. So you have to have somebody there
15 either to call the police or administer it. Just
16 carrying it around in your pocket isn't going to do
17 you much good. So you... the information needs to be
18 clear. The message needs to be clear. In my view
19 this message of... normalizes drug use and it's the
20 wrong message at the wrong time. Yes we need to
21 treat people and we need to invite them into
22 treatment and make treatment widely available. Yes
23 we need to accomplish that but let's keep a balance
24 in our approach. We also need to keep our eye on
25 the rest of the public. You know the number of

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addicts is a very small percentage. And we want
that to keep small and we want it to grow smaller
and smaller as time goes on. But we're talking
about the rights of everybody here. So let's keep
it in balance. That's all I'm saying.

CHAIRPERSON COHEN: I think the
reference to stigma though is to addiction as... I
mean as opposed to the...

BRIDGET BRENNAN: Well if this is to
become law it better be a whole lot clearer. The
whole document... you know I'm a lawyer and we pick
over law... over words all the time. This document
is... is very unclearly written. It... the mission of
this office is not clear from this document. But
what is crystal clear is there is no priority to
reduce drug use. And if this is going to be the
Mayor's Office of Drug Strategy that absolutely
ought to be a priority. There ought to be balance
in that office... if it really is about getting
treatment for addicts well let's call it something
else and make it... have its mission be more narrow
and better defined. And then I'll be all for it.
But if you're going to elevate it into the city's

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2 central drug strategy office well then there's got
3 to be balance there.

4 CHAIRPERSON COHEN: Thank you. Chair
5 Gibson.

6 CO-CHAIRPERSON GIBSON: Oh. Just a quick
7 question. Thank you again. Thank you everyone for
8 being here. Thank you Ms. Brennan and Rhonda and
9 representing our Staten Island Borough President. I
10 appreciate it. So we've talked about this and I
11 guess I just wanted to ask a question about and I
12 asked Commissioner about it from the Health
13 Department, RX Stat, and looking at how that work
14 and that formation of that taskforce how it's
15 similar or complimentary to this proposed
16 legislation so I your testimony you talked about
17 some of the recommendations of the taskforce that
18 really resulted in new initiatives such as
19 prescribing controlled substances at cities
20 emergency departments. So I'd like to know with the
21 fact that we've had such an exorbited [phonetic]
22 increase in the use of heroin do you see this RX
23 Stat redefining its vision, its priorities? Because
24 the Office of Drug Strategy that we're talking
25 about... we really want have more of a holistic and

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2 creative look at the nuances of what's happening
3 around heroin use. And that's been the goal. So I
4 just want to understand you've been on RX Stat for
5 years working with all of the stakeholders. So what
6 have you seen in terms of recommendations coming
7 out?

8 BRIDGET BRENNAN: Well certainly back
9 when the focus was on prescription drugs there were
10 specific recommendations and changes in protocols
11 at city emergency rooms which is where what we call
12 doctor shoppers would typically go to get
13 prescriptions that they don't really need. There's...
14 you know there's a whole economics to that drug
15 trade where the... it's not just addicts obtaining
16 the pills for themselves they obtain them because
17 they have a resale value out on the street. The
18 value is 30 dollars a pill. And if you get a
19 prescription for 120 even if you pay cash for that
20 prescription you're making a lot of money off a
21 bottle of pills. And so in order to curb that abuse
22 the city emergency rooms set up protocols
23 redefining how many appeals could be prescribed and
24 insisting that the patient comeback and see a
25 specialist if they still had pain after a certain

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2 of time. And I think they only gave him a three day
3 prescription. And so they... the city also educated
4 and suggested that other hospitals adopt these
5 kinds of protocols. That's just one example. And
6 yes I have seen the RX Stat refining its strategy
7 but I think... I think the council is 100 percent on
8 target that this RX Stat could definitely be
9 reinvigorated, refocused, but the nice thing about
10 it is it's the actual working agencies sitting
11 around the table very concretely discussing what
12 they can do, what they're seeing... what they can do...
13 it's not politics, it's not you know... it's... it's
14 not preaching. It's just facts. And what can we do?
15 What do we... what tools do we have at our disposal.
16 Now do we have different views? Of course we do.
17 But we really learn from each other. I learn to
18 appreciate the very serious concerns in the health
19 area of some of the restrictions that I might think
20 would appropriate... be... base what I see in law
21 enforcement and vice versa. They had no
22 understanding of how the black market in pills
23 worked. And it really helped inform how they set up
24 their protocols. And so it's a great group with
25 people who have their hands on the potential ways

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2 to resolve these issues. And it's a round table.
3 It's not somebody coming down from a high and
4 saying you know we've now looked all you're annual
5 reports and all the information you're feeding to
6 us and here's what we think you should do. To me
7 that's last... less direct and it's... it's not as
8 efficient, it's not as quick, and it's often not as
9 good because you've always got to filter there. And
10 it can't be as... it cannot be as big as the health
11 department and the police department and you know
12 you're talking about a commitment of resources to a
13 city of great diversity... the problems in Staten
14 Island are not the same as the problems in the
15 Bronx... and even within the neighborhoods they're
16 all different. And so you... I don't see how one
17 office can possibly manage all that without being
18 huge and very expensive.

19 CO-CHAIRPERSON GIBSON: Okay. And... and I
20 understand that the concerns that have been raised
21 and even when the Health Department was her looking
22 at the longstanding taskforce on the work that has
23 been one I mean there was no inclusion of the city
24 council which I think is something we should
25 discuss as well as advocacy groups. And you know we

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1 talk about the grassroots connection in making sure
2 that the work we do gets to the hearts of our
3 communities. That's always the objective. So I
4 guess the logic and the thinking behind this office
5 of drug strategy was really to make sure that there
6 was a coordinated effort to bring all of the
7 stakeholders together so we can get that service
8 directly to the residents that are truly in need.

10 BRIDGET BRENNAN: I... I think if you
11 refined it and made it more specific as to that...
12 those goals and call it drug treatment strategy or
13 whatever you want to call it. And then that
14 organization has a seat at the table to the city
15 council should surely have a set at the table. And
16 I think... But... but again it's hard because you talk
17 about citywide issues. Everybody knows what's in
18 their own house and it's hard to understand what's
19 in somebody else's. But in event I think that's a
20 great idea. And I have no objection to it you know
21 as for what it is. I think that's fine but I have
22 an objection to it as the office of drug strategy
23 for this city of New York. I don't think as... as
24 it's constructed here it fills that roll.

25

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2 CO-CHAIRPERSON GIBSON: Okay and I'm...
3 guess my last question is I asked PD and the Health
4 Department around the drug treatment programs and I
5 know you have some level of concern and just in
6 terms of a decrease in the number of treatment
7 programs that are out there. Can you give us some
8 thought on that?

9 BRIDGET BRENNAN: Yeah. There's been a
10 big shift in the treatment world that I've seen
11 over the last several years. The City of New York
12 always had pretty robust treatment programs that...
13 and the DA's offices, all the prosecutors were
14 pretty committed to it. And so we were ascending a
15 lot of criminal justice people meaning criminal
16 defendants to treatment as an alternative to
17 prison. Some of the... as drug laws have changed and
18 people are no longer facing prison on drug
19 offenses. In fact the... in the last I think four
20 years the number of people the city is sending to
21 state prison on drug crimes has decreased by about
22 40 percent. Decreased quite a bit. But there's no
23 longer that incentive to go to drug treatment
24 programs. And so some of the programs that we
25 historically worked with have folded, insurance

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reimbursements have changed. There's a big push for
a shorter programs, 90 day programs, 30 day
programs. And so we've seen changes in the
treatment world.

CO-CHAIRPERSON GIBSON: Okay. Thank you
very much. Chair Cohen.

CHAIRPERSON COHEN: Council Member
Gentile.

COUNCIL MEMBER GENTILE: Thank you Mr.
Chair... Madam Chair. And thank you to the panel for...
for coming out today and... and speaking to us.
Narcotics prosecutor Brennan it's... it's... it's a
very interesting testimony that you... you gave. And
the stigma of drug use and what this intro says
about de-stigmatizing drug use. You're actually
saying that's the opposite of what we should be
doing.

BRIDGET BRENNAN: Well Stigma is a
loaded word. I think we should talk more directly
rather than use a term like stigma. Because we may
have different interpretations of what that means.
To me it means saying drug use is bad. Saying it
unambiguously and clearly and that it's unhealthy
for you and you may die. You may die if you abuse

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1 heroin. Even if you just abuse it once you don't
2 know how pure it is. You don't know how your body's
3 going to react to it. You may die. You may die from
4 all kinds of drug use. We need to have that message
5 crystal clear. Now... and so when you use terms like
6 reduce the stigma of drug use I don't know what
7 that means. To me it suggests that you're saying
8 well it's kind of kay if you do it and you have
9 naloxone on hand then you know you got somebody
10 ready to call the police. You could do it
11 helpfully, just use clean needles. We don't want
12 that message. We certainly want those who are using
13 drugs to... to reduce the harm that they're facing.
14 Absolutely. I think we also want to send a clear
15 and unambiguous message that people should not be
16 doing drugs.

18 COUNCIL MEMBER GENTILE: So in... in
19 essence should it better say de-stigmatizing the
20 drug addict as opposed to drug use?

21 BRIDGET BRENNAN: To me if we're going
22 to use those words yeah to me that means I... I
23 understand that meaning better and I can... certainly
24 can endorse that.

25

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2 COUNCIL MEMBER GENTILE: Right. And just
3 curious then in what you just said about needles.
4 Do you think the clean needle program does de-
5 stigmatize drug use.

6 BRIDGET BRENNAN: No, I don't think so.
7 I don't think it does in the way that it's
8 implemented and I don't think it de-stigmatizes
9 drug use. I don't think it normalizes it. I think
10 it just provides a clean needle.

11 COUNCIL MEMBER GENTILE: Right. Okay. So
12 you see this either as a... an era of drafting or... or
13 an era of the sponsor. But there is an era in the
14 way this is presented in the intro. Well I think
15 the concept of it if the whole focus of this is on
16 getting together people who can assess the services
17 for addicts then it ought to be called something
18 else. Because the addict population in this city is
19 you know very small compared to the general
20 population. And everybody in this city is affected
21 by drug use. And so we want to make sure that if
22 we're going to have an office of drug strategy that
23 it's meaningful for the whole city not just that
24 small group. So you could rename it, refocus it,
25 make clear what the intent is and then it's fine.

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2 But if it's going to be number one I don't see a
3 roll for an... for a citywide office of drug
4 strategy. When you have the Health Department, the
5 Police Department, the prosecutor's offices I just
6 don't see there's a role for that. Do you see it
7 maybe as an overall coordinator of all the good
8 work that you do and... and the other prosecutors and
9 the mayor's taskforce and the RX Stat who... could it
10 serve that purpose?

11 BRIDGET BRENNAN: Not meaningfully. It
12 would just be another bureaucracy. I mean you're
13 going to create somebody that we all go up to then
14 it's going to come back down again rather than us
15 all sitting together directly discussing what we're
16 seeing and it would create confusion as to who's
17 got authority, who do we need to tell about this
18 before we do that particularly within the mayor's
19 office. The agencies which are mayoral agencies...
20 You don't have... that's why you heard that ambiguity
21 I think from the testimony of the... the health
22 department. Because then it makes it unclear who's
23 supposed to do what and... and a lack of clarity
24 certainly defeats progress. And that... that's my
25 fear.

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2 COUNCIL MEMBER GENTILE: So... so you're
3 concerned about the lines of authority should this
4 become law too.

5 BRIDGET BRENNAN: It's lines of
6 authority and what's that... to me it's just a
7 bureaucracy up there. What's it really going to do?
8 It doesn't... it doesn't do anything. I mean it
9 doesn't have hands-on ability to do things that
10 address the problems.

11 COUNCIL MEMBER GENTILE: In the... in the
12 time remaining I just want to ask you this. You're
13 opinion where you say we can't medically treat our
14 way out of this problem and well nor can we police
15 our way out of it. I'm curious would you think the
16 mix would be. At this point should there be a
17 greater emphasis on the law enforcement to stem the
18 tide of heroin coming into this city or what... what
19 should the mix be?

20 BRIDGET BRENNAN: Well you need both.
21 There... you need both. I mean I think we need
22 greater federal government involvement because it's
23 coming across the southwest boarder. And we need to
24 be able to interdict it before it hits New York
25 City. You know you need more emphasis on it among

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2 other agencies as well. But it's... the drugs are
3 pouring in right now. That... that 150 pound seizure
4 we were told was... you know we were getting those
5 deliveries twice a month in the city. And that's
6 enough heroin. You know so everybody in the city
7 could have a dose of it. Now it wasn't all staying
8 in the city but we need to reduce the supply you
9 absolutely have to reduce the supply. But you also
10 have to treat the addicted population. You have to.
11 So you have to do both. You can't measure it and
12 say 60 percent one 40 percent the other.

13 COUNCIL MEMBER GENTILE: I see. Okay.

14 Thank you very much. And Madam Chair Mr. Chair I
15 think we heard some great wisdom here today so we
16 should take that into account.

17 CHAIRPERSON COHEN: Council Member

18 Deutsch.

19 COUNCIL MEMBER DEUTSCH: Thank you

20 Chairs. Good afternoon. While I tend to agree with
21 you on you know certain... you mentioned that when it
22 comes to drug use you have law enforcement there
23 and also in addition to do education like in
24 different schools and so on and so forth. What
25 other type of outreach or preemptive measures do

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2 you... do you recommend or do you have in your
3 agency?

4 BRIDGET BRENNAN: Well... I mean I don't
5 think one agency can do all. I think you know we do
6 what we can both in terms of treatment and in terms
7 of introduction. But you have to give people good
8 reason not to use drugs.

9 COUNCIL MEMBER DEUTSCH: So my issue I
10 have is that you could go to the... you could go to
11 schools. You could educate the children which are
12 important, very important. But then I... I have seen
13 over the last 26 years working with the NYPD in my
14 volunteer capacity is that when children come home
15 they're faced with parents who are addicted to... to
16 medication. And I don't see that issue being
17 tacked. And that's why I feel it's important to
18 have a... a drug... a office of drug strategy this way
19 you know you're saying everything the city wanted.
20 But within communities, within our districts we
21 have major issues. And I could tell you that we
22 have a bigger problem than we could ever imagine by
23 parents taking prescription drugs and needing it
24 after a certain point and there's nothing being
25 done to prevent that and the pharmaceutical

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2 establishments releasing those... those types of
3 drugs. And then when a child comes home learning
4 something in school and speaking to their parents
5 who's taking prescription drugs. You know it's the
6 education needs to come from parents as well as
7 from the schools. So if you don't have both then we
8 have a problem. So if we don't take preventive
9 measures by educating first the... of what this can
10 do to you and sometimes they have no choice they're
11 so addicted to that drug that's when they don't get
12 a prescription they go out and buy heroin. And I... I
13 know... have an acquaintance that was so addicted
14 they had to go out and buy heroin and he passed
15 away from his addict... from his addiction. And I
16 think we need to find the... from that before we do
17 anything else because our parents need to teach our
18 children. And without... without parents not having
19 the mindset and being on drugs... prescription drugs
20 it's a major issue. And I don't see through your
21 agency I don't see anything... to prevent to taking
22 preventive measures, checking with pharmaceutical
23 establishments because your law enforcement will
24 take care of the narcotics issues on the streets.
25 DOH will have other ways and means to take care of

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1
2 the... of the of the drug problem. But we don't have
3 anything when it comes to prescription drugs. I
4 haven't heard anything about that and I'd like to
5 know how you address... how you address that... that
6 major problem.

7 BRIDGET BRENNAN: Well I... I think you
8 have absolutely identified big hole. Those are
9 legal drugs. Where we intervene in those situations
10 is when we identify a doctor for example who's
11 running what we might call a pill mill. We just
12 arrested a doctor on the upper west side of
13 Manhattan a couple weeks ago who we believed had
14 supplied millions of pills over a period of years
15 to organizations... criminal organizations. And when
16 we did a search warrant on his home in Scarsdale we
17 uncovered 600 thousand dollars in cash. So we focus
18 on the medical professionals who are basically
19 selling prescriptions for cash and doing no medical
20 treatment what so ever. But in terms of law
21 enforcement that's the crime that we can focus on.
22 That's the kind of crime that we can focus on. It...
23 we can't intervene in... as a law enforcement person
24 in a situation where someone is getting drugs

25

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legally from their own physician. I mean the
medical...

COUNCIL MEMBER DEUTSCH: So I'm... I'm
sorry to cut you off but you did mention that the
number of addicts is small. So you just mentioned
that there's millions of pills that were sold.

BRIDGET BRENNAN: Right.

COUNCIL MEMBER DEUTSCH: So you're...
you're go... you... actually... we're actually working
backwards because when you're going out and dealing
with the people who are addicted who are going on
the street may of those are already being addicted
because of the prescription medication.

BRIDGET BRENNAN: Absolutely.

COUNCIL MEMBER DEUTSCH: So if we don't
start from the bottom then your job is never-
ending.

BRIDGET BRENNAN: Agreed 100 percent.
But we can only prosecute crimes. And the kind of
crime we prosecute in that area is the illegal sale
of a prescription. So a doctor who is not actually
providing medical treatment but just taking cash in
exchange for a prescription we prosecute that
doctor. We see that doctor selling to criminal

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1 organizations but they don't just... those criminal
2 organizations don't just sell... [cross-talk] city...

3 COUNCIL MEMBER DEUTSCH: So... so we do
4 have... we do have a gap.

5 BRIDGET BRENNAN: Yes.

6 COUNCIL MEMBER DEUTSCH: Until...

7 BRIDGET BRENNAN: We do have gap.

8 COUNCIL MEMBER DEUTSCH: ...reaches that
9 point. So maybe this Office of Drug Strategy should
10 be involved in part of that.

11 BRIDGET BRENNAN: Sure they could focus
12 on the gaps...

13 COUNCIL MEMBER DEUTSCH: Yeah to... to
14 cover all the gaps.

15 BRIDGET BRENNAN: Absolutely.

16 COUNCIL MEMBER DEUTSCH: So that's why I
17 believe it's important that you were so adamant
18 against it.

19 BRIDGET BRENNAN: I'm adamant against it
20 in its current form.

21 COUNCIL MEMBER DEUTSCH: Okay.

22 BRIDGET BRENNAN: It... I don't think... I...
23 I don't think it... it is representative of what an
24

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2 office of drug strategy for the City of New York
3 should be. The way it's structured...

4 COUNCIL MEMBER DEUTSCH: I think it... I
5 think Office of Drug Strategy should be any type of
6 drugs, any way that a person could... council be on
7 drugs, could get on drugs, could be addicted to
8 drugs. So overall I think it's important the way it
9 is because we need to collaborate and get to the
10 point to where it gets to the law enforcement and
11 find out why this has to get through law
12 enforcement. So I think that we need to close that
13 gap. And that's my comments on this. And we have...
14 you know mentioning before that we have a small
15 addiction... a small number of addictions by selling
16 millions of pills just from one doctor right that
17 could be hundreds of thousands of people that are
18 now addicted to medication prescription drugs who
19 might be now on heroin and that's just from one
20 person.

21 BRIDGET BRENNAN: Right. That's all true
22 but it's also true that these criminal
23 organizations are sewing throughout the state and
24 throughout the region, that they don't just limit
25 their sales to New York City. But I agree there's a

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2 gap in the system. I just disagree with the way
3 this... [cross-talk] is structured.

4 COUNCIL MEMBER DEUTSCH: We have to
5 worry about New York City. We have to worry about
6 what goes on here. And I think we have a major
7 major problem, more than we could ever imagine and
8 it could be a friend, it could be a neighbor, it
9 could be an acquaintance, it could be a family
10 member, and you would never know.

11 BRIDGET BRENNAN: Agreed.

12 COUNCIL MEMBER DEUTSCH: Thank you.

13 CHAIRPERSON COHEN: I'd like to thank
14 the panel for their testimony. Caroline Waterman,
15 Angel..., Doctor Angel Mendoza, Phil Superior, and
16 Gabriel Sayegh. In an attempt to deal with some
17 logistical situations we're going to ask the
18 panelist to try to limit their testimony to three
19 minutes each. Please.

20 GABRIEL SAYEGH: My name's Gabriel
21 Sayegh. I'm with the Drug Policy Alliance. I'm the
22 Managing Director of Policy and Campaigns. Thanks
23 for holding the hearing today. Briefly I would like
24 to say we are strongly supportive of Intro 748, the
25 Office of Drug Strategy to... I disagree strongly

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2 with the Special Narcotics prosecutor. There is no
3 coordinated effort here as such this being
4 proposed. I think there's been some examples over
5 time of New York City. And Council Member Johnson
6 mentioned as taking on different issues and saying
7 this is a cross secretarial issue. We should tackle
8 this with a prosecutorial approach. Drugs is one
9 that needs to be tackled that way. We've had a 40
10 year war on drugs, nearly 45. The war on drugs is
11 the primary defining policy approach to our drug
12 policies today even as we have developed some
13 really good and helpful interventions across a
14 range of different areas. And those things have
15 been good. But we need to as... as a city, make a
16 clean break from the war on drugs. We need to
17 declare that we're making that break from the war
18 on drugs. And we need to center in our approach to
19 drugs and drug policy, public health, and public
20 safety and ensure that at the table that is
21 convened with the range of stakeholders to address
22 those problems that are very very real. But we are
23 not using the criminal justice system to achieve
24 health outcomes. The special narcotics prosecutor
25 was up here saying well we don't have enough people

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2 being mandated into treatment anymore and we've got
3 a 40 percent reduction in the number of people that
4 we're sending to prison on drug offences. That's an
5 excellent thing. We should be driving down our
6 prison population in an era of mass incarceration
7 when you've got people like Newt Gingrich and
8 people on the left like Corey Booker agreeing that
9 we incarcerate too many people in this country and
10 that the war on drugs has been a driving factor
11 towards that end. One reason for that is that we
12 have used the criminal justice system as a primary
13 means to apply people and... to apply treatment to
14 folks by hammering them into treatment and saying
15 we're going to mandate you to do that. Could you
16 imagine if we took the same approach for diabetes
17 or cancer. You ate a doughnut, you have diabetes,
18 we're now arresting you and sending you upstate.
19 You didn't go to your... your doctor for your... for
20 your cancer appointment we're now going to send you
21 up to Attica. That's what we've essentially been
22 doing for the last 40 years. As it relates to the
23 overdose issue the suggestion is I heard previous
24 speaker note that if we give people naloxone and we
25 don't then tell people that remember drugs are

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2 terrible and they're going to kill you... that
3 they're going to walk around with that naloxone and
4 try heroin and die is not only outrageous and
5 ridiculous but I has no place in a policy
6 discussion. We've been telling people for 40 years
7 that if they use drugs we're going to send them to
8 prison and terrible things will happen to them. And
9 for tens of thousands, hundreds of thousands of New
10 Yorkers that's been true. And guess what drug use
11 is relatively the same as it... as it's been. It's
12 been relatively stable for the last 40 years. Our
13 overdose rates are increasing. We've wasted
14 billions of dollars. We have not come any closer to
15 solving this problem, an approach that takes a... a
16 revised outlook convening multiple stakeholders. I
17 know that's my time that centralizes hope as its...
18 as its central outcome and public safety and then
19 ensures that we've got those stakeholders at the
20 table and you need the mayor's office to be able to
21 have that kind of power to do it is the right thing
22 to do and... and New York City can really show the
23 rest of the country how to... how to develop a new
24 approach here that's not anchored in mass
25 criminalization, mass institutional racism and mass

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incarceration so thank you very much for having us
today.

UNIDENTIFIED FEMALE 1: Thank you very
much for having us today too. I'm from the New York
Academy of Medicine and ever since it's been
established in the mid 18... 1800s we've always been
of the thinking that drug use is not just a
criminal justice problem. It is always... always been
and always will be a public health problem. And
while I agree that... that... that there is no role
for... for any kind of... of body... our centralized body
to actually de-stigmatize drug use. I don't think
that this is the... the purpose of creating this
centralized body. And in fact I believe... and this
is actually an agreement with a lot of our
positions in the past that the creation of a
centralized body if it has multiagency
representation with inclusion of community
stakeholders with input from individuals who are
directly affected by drug use, not just the
individual but the family as well that it can be
effective and is the only way that we can
effectively create policy. And in... implement policy
and do interagency coordination. In fact in my

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2 experience as a developmental behavior pediatrician
3 and as a former medical director and assistant
4 commissioner of the administration for children
5 services in the area of child welfare this is
6 exactly what we need. Because when we do recognize
7 that there is a problem with drug use in a home
8 and... and child protective service workers have to
9 decide whether or not to remove a child because of
10 a... of a drug issue or a drug use issue. Then we are
11 making... we're trying to make decisions about
12 impaired parenting, the risk for abuse and neglect
13 and then trying to make a decision whether to
14 remove and later to return that child into the
15 family. But this is within a vacuum realizing that
16 child protective service workers are not experts in
17 drug use. There are some experts, expertise. They
18 are in... in the administration for children services
19 and in child welfare systems around the country.
20 But they are not necessarily the experts in that
21 city or in that jurisdiction so what we propose is
22 that knowing that there is a challenge for best
23 assessment of risk, best treatment approaches and
24 best assessment of safety later on when a family
25 member is on its way, is on his way to... to recovery

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2 that the dilemma here is that there is no
3 centralized body that then decides what is best
4 assessment and treatment. What is the best
5 approach. How can we approach the drug use problem
6 in a family so that it can be... it can recognize how
7 complex and multi-sectorial and layered it is. So
8 we believe that the most rational next step of
9 course would be a creation of a unifying body that
10 it be given the mandate that be given the authority
11 that it be given the resources and that its stay in
12 the office of the mayor so that we can result in
13 most favorable outcomes not just for the child, not
14 first for the family but for the community at
15 large. And we urge that you... you pass this bill
16 because we believe that it is what is going to
17 work.

18 UNIDENTIFIED MALE: Now it's on.

19 Chairman Cohen. Chairwoman Gibson. Thank you so
20 much for today. I promise to be very brief. It's
21 been a very long morning. I... I... I want to speak for
22 the Coalition of Behavioral Health Agencies which
23 represents about 130 community based safety net
24 providers around the city. I'm... you've heard all of
25 the data and all of the statistics that have lea up

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2 to this bill is trying to address. It's true that
3 many people with addictions have co-occurring
4 mental health and physical health disorders that
5 also must need to be addressed. So we agree that we
6 need a citywide and holistic approach to these
7 problems. We need what we think is a public health
8 approach that addresses prevention, care, and
9 support. This will break down the silos in
10 government and I agree that they exist even if
11 there are already existing mechanisms that are on
12 the ground. But for the most part government works
13 in silos and... and we think the silos in... both in
14 government and in correlated support systems should
15 be broken down and requires the cooperation and
16 coordination between the multiple government
17 departments and systems that have responsibility
18 for addressing the problems. Intro 278 seems to us
19 to be worth a try as a means to a comprehensive
20 public approach to drug use that delineates an
21 approach for coordinating such an effect. It is
22 tasked with bringing together agencies and partners
23 from all over government, substance abusers
24 themselves, families, people that will bring
25 together new approaches informed by data research

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2 and best practices and it requires as I said
3 earlier a collaborative approach which we think we
4 need. We're particularly approving of the advisory
5 council as I mentioned a second ago to inform the
6 Office of Drug Strategy. And we want to just put in
7 a little pitch for ourselves to say that we as
8 stakeholders in the provider community should also
9 be a part of this group. Given the need for cross
10 agency collaboration we call... we do support the
11 bill's call for an independent office yet we call
12 for a strong and dispositive involvement of the
13 Department of Health and Mental Hygiene because it
14 has expertise on the issues and practices of
15 prevention and care which are have permeated this
16 discussion. They are the LDU... the... the legitimate...
17 the legal governmental unit with a responsibilities
18 under the mental hygiene law we think they need to
19 be a part of this. The Office of Drug Strategy is
20 the first of its kind in this country and could
21 serve as a model to help everybody and for that we
22 encourage you to pass it. Thank you for your
23 attention. And I... I'm... three minutes.

24 CAROLINE WATERMAN: Good afternoon.

25 Thank you for allowing me to testify Chairman Cohen

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2 and Chairwoman Gibson and also Councilman Johnson
3 who's not here anymore. My name is Caroline
4 Waterman. I'm the Executive Director of COMPA and I
5 represent the Coalition of Medication Assisted
6 Treatment Providers and Advocates of New York State
7 and New York City. You know there's been a lot of
8 testimony today and so I'm not going to reiterate
9 any of that. I want to say I've been in the
10 treatment field in many different capacities for 25
11 years. And I think having a coordinating body
12 overseeing these different groups and agencies
13 having a liaison that kind of puts it all together.
14 Somebody who is coordinating it, reviewing it,
15 analyzing the data, collaborating, all those words
16 are so important and we all attend a million
17 meetings every day. And I think this bill supports
18 a great idea. The office of drug strategy would be
19 that place where not... just another layer but one
20 that would hear maybe everybody's views and take
21 that into consideration. And I think that's really
22 important at this stage because it is an epidemic
23 and it's a very dangerous time and I've... I've seen
24 a couple of different times that it' happened
25 before in the past. I've been in the drug treatment

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2 field since the early 90s in New York City so I
3 think this is a really good move. And the Coalition
4 for Medication Assistant Treatment Providers and
5 Advocates support this bill and... but would like to
6 see you know as it moves forward definitely wording
7 on supporting the treatment aspect of it and the
8 coordination of education and the alliance with the
9 behavioral health. Thank you.

10 CO-CHAIRPERSON GIBSON: Great. Thank you
11 very much to all of you. I just have a couple of
12 questions. After all of the testimony that you've
13 heard this morning and this afternoon what would
14 you say would be the first priority that the Office
15 of Drug Policy should focus on understanding where
16 we were in terms of the epidemic of the crack era
17 and moving in and... to heroin and all the other
18 forms of use and abuse. What do you think the
19 office should primarily focus on? Anyone that wants
20 to add?

21 GABRIEL SAYEGH: My suggestion would be
22 to start by... by looking at city... current city
23 policies and ensuring alignment among those
24 policies. I'll give an example. Right now we... we
25 mentioned someone... one of you brought up syringe

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2 exchange in the... in the previous panel and asked
3 the Special Narcotics prosecutor about it. Syringe
4 exchange is by far one of the most successful
5 public health interventions we've ever had. It's
6 reduced the transmission of HIV dramatically in
7 this city. It's a great part of our public health
8 and medical system here. But we still have a
9 scenario where while we have many city funded
10 syringe exchange programs in the city we still have
11 cases where the police arrest people for possession
12 of syringes. And... and arrest and harass people
13 participating in syringe exchange programs. That's
14 not a knock on NYPD specifically. There's a lot of
15 great NYPD engagement with those programs as well.
16 That's important to note. But it's an area... it's a...
17 it's an example for us where we need a place to
18 bring say NYPD and the Health Department, and all
19 those other agencies together and say do we have
20 shared alignment? Are we on the same page about
21 what our... our goals and outcomes are and should be
22 as it relates to drugs and drug policies. We have...
23 in NYCHA as an example there's a lot of
24 prohibitions for people who are picked up on a...
25 even a simple marijuana charge and they can get

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1 kicked out of NYCHA. That's in place at the same
2 time that there's widespread acknowledgement
3 including by the mayor and Commissioner Bratton
4 that marijuana arrests in the city have been a real
5 problem for the last 15 20 years. And so we need to
6 dig into those policies. We need to identify the...
7 either the city policies or administrative
8 practices that are not in alignment with the kind
9 of of outcomes that we want to achieve in terms of
10 public health and safety. And we need to make sure
11 that... that various city agencies... and... and the... the
12 service providers are in alignment on what it is we
13 want to achieve... That's I think would be a starting
14 point for such an office.

16 UNIDENTIFIED FEMALE 1: Yes I completely
17 agree with that too. And it's not just making sure
18 that there is alignment just to make sure that
19 there is no conflict actually. Because if for
20 example in... in child welfare sometimes when you
21 look at the time... timelines for after removal and
22 when to... when to consider... for that child and their
23 family you don't take into consideration the amount
24 of time that one has to go through treatment and
25 then to recovery. And then the variability and

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recovery. So that's just one example and I'm sure
it exists in other city agencies as well.

CO-CHAIRPERSON GIBSON: Okay. So we've
been talking about this RX Stat taskforce that has
a new name now under this administration. Have any
of your organizations been involved? And what are
your thoughts on it now that you've hear about it
so to speak?

[background comments]

GABRIEL SAYEGH: We've heard about it
and asked about whether or not there's community
input have not given... been given much answer. So we
don't... we're not aware of any community group
that's been involved... [cross-talk]

UNIDENTIFIED FEMALE 1: And so I think
that's symptomatic of the effectiveness or not...
non-effectiveness of it.

CO-CHAIRPERSON GIBSON: Right.

CAROLINE WATERMAN: Yeah I would say... I
would say this is the reason why we're all sitting
here.

CO-CHAIRPERSON GIBSON: Right. And why
we're all supporting 748.

CAROLINE WATERMAN: Yes. Exactly.

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2 CO-CHAIRPERSON GIBSON: Okay. Well no
3 and I was concerned about that as well because in
4 addition I think service providers as well as
5 former users have the best ability to make an
6 impact in bringing their voice to the table. You
7 know I... I say this a lot chairing public safety
8 when we talk about school reform and restorative
9 justice in our school system that if we don't have
10 students at the table then we really don't have the
11 voices that we need. The population is going to be
12 impacted the greatest, should always have voice at
13 the table. So I guess that was my concern and I
14 figured... I knew that was the answer but I just
15 wanted to make sure we went on record. Great.
16 That's it.

17 CHAIRPERSON COHEN: Thank you for your
18 testimony. Alright Sebastian Solomon, I'm not sure
19 I can read this, Renee Lunn [phonetic] Renate Lunn,
20 Runa from the Bronx Defenders... How do you say your
21 last name? Rogocobell [phonetic] okay Runa
22 Rajagopal. Adrienne Abotey [phonetic], and I also
23 can't read this... Heller... I think in the... Ms. Heller
24 what's your first name? Daliah... please.

25

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SEBASTIAN SOLOMON: Is this on? Okay.

Good morning. My name is Sebastian Solomon. I'm the
Director of New York State Policy at the Legal
Action Center. And I appreciate the opportunity to
address you today. Just go through my points
quickly. Since the 1970s the United States has
relied almost entirely on a series of tough on
crime, war on drug approaches to reducing crime and
addiction. However over the last several years a
bipartisan consensus has been building that these
approaches have by in large failed. At the same
time substance use disorders have become a leading
cause of death in the United States. Three quarters
of the over seven million people in the criminal
justice system have a substance use disorder and or
had alcohol or drugs in their systems at the time
of their arrest. Additionally one in eight of the
troops returning from Iraq and Afghanistan from
2006 to 2008 referred to counselling for Alcohol
disorders. As has also been well established the
treatment of substance use disorders and the
outcomes for individuals affected by substance use
disorder defer greatly depending on the
individual's race and class. In spite of this

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2 barely 10 percent of the nearly 23 million
3 Americans who suffer from substance use disorders
4 receive any... any specialty care even though
5 substance use disorder is a chronic disease that
6 can be effectively prevented and treated. And tens
7 of millions of people are living in recovery from
8 addiction. Treatment for substance use disorder is
9 an effect... is as effective as the treatment of
10 other chronic diseases saving hundreds of thousands
11 of lives and yielding enormous cost savings.

12 CHAIRPERSON COHEN: Mr. Solomon I don't
13 want to interrupt you but you're on the clock and
14 you have a long testimony... [cross-talk]

15 SEBASTIAN SOLOMON: Oh I... I've... I've...
16 [cross-talk]

17 CHAIRPERSON COHEN: ...might want to
18 summarize.

19 SEBASTIAN SOLOMON: New York City and
20 state have taken a number of important steps to
21 begin moving from a criminal justice response to
22 drug use and addiction to a public health approach.
23 We've reformed the Rockefeller drug laws the mayor
24 decide... and the... and the police decided to end most
25 arrests for possession of marijuana. There has been

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2 the taskforce on behavior health and the criminal
3 justice system. The... and the first lady's road map
4 for mental health. However while these are
5 important first steps there is still a need for the
6 city to have an office that coordinates drug
7 policies across all city agencies. An office that
8 focuses on best practices based on research and
9 evidence rather than on stereotype or bias. The
10 impact of such a lack of coordination can be seen
11 in the continued harassment of individuals that we
12 heard leaving state funded legal syringe access
13 programs. Despite this huge effectiveness of these
14 programs. The proposed legislation would allow the
15 city to develop the coordinated plan that is
16 necessary for all elements of the city's government
17 to be working together toward the same goals of
18 improved health, access to treatment, and reduction
19 and addiction. Achieving these goals would result
20 in significant financial savings to the city and
21 state through... use involvement in the criminal
22 justice and child welfare systems among others.
23 However in order to achieve the goals of
24 coordinated evidence based approach across all city
25 agencies the proposed office must be located within

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2 the mayor's office. Without the support of the
3 mayor's office the Office of Drug Strategy will not
4 have the authority to convene the different city
5 agencies and get them to work together towards a
6 desired goal. As we heard earlier we have you know
7 the...the Bureau of Alcohol and Drug Use in the
8 Department of Health and they do great work. But
9 they don't... they don't have the power to convene
10 and bring everyone together. The last thing I just
11 want to say is just add that there's... we're also
12 very supportive of the advisory council for
13 bringing in all the different groups that are
14 affected into this process.

15 RUNA RAJAGOPAL: That was fast. Good
16 afternoon. My name is Runa Rajagopal. I'm a
17 supervising attorney in the civil action practice
18 of the Bronx Defenders. The Bronx Defenders is a
19 holistic public defender and we really... the core of
20 the work that we do is that people who are... are
21 arrested or their children are removed are not just
22 facing criminal court or family court but all
23 aspect of their lives are affected. And that is
24 certainly true for drug related arrests and the
25 work that we do. First and foremost I want to say

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2 that we... we support the creation of an office of
3 drug strategy for the very reasons... many reasons
4 that have been mentioned. But from our perspective
5 you know we represent over 35,000 families and
6 individuals in the Bronx. And our community... the
7 communities that we represent and work with and
8 stand beside are criminalized, are over policed. We
9 know that there are stark disparities and
10 disproportionality in... in communities of color;
11 black and brown families and people. But it's not
12 just sort of with related to drug arrests and what
13 they faced in criminal court. What we see over and
14 over again is how every aspect of their lives with
15 respect to trying to get a job or having a job and
16 losing it... housing forfeiture there... their cash,
17 their property, every aspect of their lives are
18 touch and there's devastating you know civil you
19 know called collateral but quite direct sanctions
20 and consequences lodged not just against people who
21 are filtered into the criminal justice system but
22 their entire families. NYCHA was mentioned before
23 and I'm sure the council is... is well educated but
24 with drug related crimes... if a person is arrested
25 with a drug related arrest there are any number of

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2 sanctions... three to four to five that can happen
3 for one person and that the family members who are
4 related to the. They're arrested in their home for
5 something that's very low level because the
6 majority of crime in our city is very low level
7 crime in their apartment and they're subject to
8 eviction by the NYPD instant eviction by the civil
9 enforcement unit... unit within NYPD. That same
10 family can be subject to eviction in... by their
11 landlord and housing court as well as if they live
12 in public housing by NYCHA if they have a Section 8
13 subsidy they can lose that subsidy too. And this is
14 all related to the same nexus of facts. One drug
15 arrest can lead to three, four, five different
16 types of cases. And that's true not only for
17 housing with such a huge need in terms of
18 stabilizing a person who might have addiction but
19 their entire families so I stand by the rest of my
20 testimony. But we support the creation of... of the
21 office for the very reason of bringing to light
22 these invisible consequences aligning them and
23 making sure that they're not contradictory. Thank
24 you.

25

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2 RONADA: Okay. I'd like to talk about a
3 client of ours that I'm going to call Alex. Alex
4 works for a high end catering company. In fact he
5 served horederves to rap stars and UN diplomats. He
6 also has a heroin addiction. He kicked that
7 addiction about 10 years ago and now he seeks a
8 daily dosage of methadone from a local clinic. He
9 first met one of our public defenders when he was
10 arrested inside of that clinic. The police officers
11 were chasing someone that they thought was behaving
12 suspiciously outside the clinic. And they mistook
13 Alex for that person, arrested him inside the
14 methadone clinic where he was getting treatment.
15 Good afternoon my name is Renate Lunn. I'm an
16 attorney who is a public defender in Brooklyn New
17 York. And I'm also a member and speaking here today
18 on behalf of five borough defenders, five borough
19 defenders is an informal association of public
20 defenders, civil rights attorneys, students, and
21 academics who all fight for the civil rights of
22 indigent New Yorkers. Alex... the story of Alex is...
23 is a common one. In fact most public defenders know
24 exactly where the methadone clinics are in their
25 boroughs because that's where the police officers

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2 lurk outside and arrest people. In fact there's
3 even a methadone clinic in Brooklyn that has a... a
4 street sign in front of it saying that this parking
5 spot is reserved for NYPD narcotics personnel only.
6 That someone who is getting medical treatment is
7 getting arrested inside of the facility where he's
8 seeking treatment is a tragedy that this happens
9 under the guise... or under the supervision of a
10 police officer and the narcotics department chief
11 who sat here today... sitting at the same table with
12 someone from public health department saying that
13 they support treatment and fund these clinics at
14 both of these... That the... both the clinic and the
15 police are funded and... and run by the same city
16 agency is an outrage. And that's why Five Borough
17 Defenders is supporting the Office of Drug
18 Strategy. Our clients are falling into the
19 crevices, into the fishers and the incongruities of
20 the drug policies across New York City. If you have
21 any further questions we'd be happy to... to meet
22 with anybody. There's... Like as we said we represent
23 public defenders from all over the city. Thank you.

24 RENATE LUNN: I just want to say one
25 thing actually. I want to call Bridget Brennan out

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2 on her saying that everybody gets treatment. It's
3 in our written paperwork as well, the disparities
4 and the access to treatment across the boroughs.
5 And Manhattan has one of the most abysmal records
6 of ensuring that people get drug treatment who are
7 arrested in the criminal justice system. Sorry.

8 ADRIENNE ABBATE: Hello. Thank you for
9 the opportunity to testify. My name is Adrienne
10 Abbate and I'm the Executive Director of the Staten
11 Island Partnership for Community Wellness and the
12 Director of the Tackling Youth Substance Abuse
13 Coalition also known as TYSA. So TYSA was formed in
14 2011 on Staten Island in response to the alarming
15 rates of substance abuse. We specifically focus on
16 alcohol, prescription drugs, and heroin. And I want
17 to include alcohol because it's the number one
18 substance abuse across New York and nobody ever
19 talks about it so... And if we're talking about
20 overdose deaths it's often included in... in many of
21 the deaths. So we... we do focus on that. And we
22 understood early on that it's a complex issue and
23 that it requires coordination of diverse
24 stakeholders. So we are cross sector collaboration.
25 We have the district attorney, we have the NYPD, we

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2 have treatment professionals and hospitals. We have
3 youth. And Council Member Gibson talked about you
4 can't have a program without the people at the
5 table. We have parents. We have people in recovery
6 and we have the schools. I mean it's just
7 incredible the amount of participation. And
8 because... the DA actually do know about RX Stat
9 because they would report out and they participated
10 in it. But I do hear your point about not having
11 representation on that. We have been working since
12 2011 and are starting to see real significant
13 change in our community in the borough. We work
14 closely with government partners. We are federally
15 funded. We have state funding and now off some city
16 funding. We work closely with... we... I think
17 commissioner Belkin talked about some of the
18 multipronged strategies that we actually helped
19 roll out. So we identified the providers that they
20 did the training to. We created a resource guide
21 that they distributed across all of Staten Island
22 to connect people with treatment. We've also... we're
23 the first ones to actually do a community based
24 naloxone training for... for just community members.
25 So we have had great success I bringing together

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2 different partners and implementing borough wide
3 strategies. We also work with NYPD to do some
4 innovative community policing to work on
5 prevention. We heard a little bit about what was
6 happening in the schools on Staten Island. It's not
7 DARE, it's not scared straight. It's evidence based
8 strategies, it's building life skills, it's
9 something that would have never happened had some
10 of these partners not been at the table. So it's
11 really transformative. We're also working on...
12 actually I'm not going to get into it... it's very
13 long. But the other thing I wanted to talk about
14 and what's one of our greatest successes is that
15 naloxone pilot that we've been hearing about with
16 NYPD... that started in one of our work groups where
17 NYPD was sitting next to one of our opioid overdose
18 prevention providers and said why don't all of our
19 cops have it. So there are amazing opportunities
20 for collaboration and I feel like we've been lucky
21 enough to actually make it work on Staten Island
22 and to see it happen citywide would be incredible.
23 I just hope that there would be transparency, data
24 sharing, and an opportunity for communities to be

25

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2 represented because that's where we should go. Okay
3 thank you very much.

4 DALIAH HELLER: Good afternoon. Thank
5 you for the opportunity to testify. My name is
6 Daliah Heller and I'm a professor at the CUNY
7 School of Public Health. And the reason I'm
8 testifying here today is because I am also a former
9 government official of New York City. I was the
10 Assistant Commissioner for the Bureau of Alcohol
11 and Drug Use Prevention Care and Treatment from
12 2007 to 2011. And in the last couple of years I've
13 done work with both the Health Department and the
14 Mayor's Office of Criminal Justice on several drug
15 related projects. So I felt like I wanted to say my
16 piece here to today and emphasize what I believe is
17 real importance of this legislation to form an
18 office of drug strategy for New York City as you've
19 heard from many of my colleagues here the current
20 arrangements of created policies and practices that
21 are fragmented and conflicting and people suffer in
22 the end. And I believe the primary goal of public
23 systems and services is to help and protect the
24 people of this city. So it's our responsibility to
25 coordinate those services and make them meaningful.

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2 I also want to just applaud the health department
3 for the work that they have done in building
4 capacity and information on what we do know about
5 drug related health and social problems in this
6 city. There are experts in drug related research
7 and data and they've been innovate and drivers for
8 drug related programs and policies in the city.
9 There was reference... and I just also I'm going to
10 take liberty and clarify this conversation about RX
11 Stat and the taskforce. There are... there is no... I
12 don't... I don't believe a taskforce has met since
13 the new administration took office. Mayor Bloomberg
14 formed a... a taskforce on prescription pain killer
15 use in 2011 shortly actually literally the month
16 after I left the health department they had their
17 first meeting here. And the last meeting as far as
18 I could tell from anyone was in December 2013, the
19 last month of the last administration. RX Stat
20 continues to meet and is led by the Health
21 Department and specifically by the Bureau of
22 Alcohol and Drug Use Prevention Care and Treatment.
23 But the taskforce has no... has not matched in this
24 administration. What is important though is that we
25 have... it got... the work of RX Stat has generated

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1 momentum I think in this city and among the
2 government agencies for a unified focus on drug
3 policies and practices and shared interventions
4 built on data and real evidence and relying on best
5 practices to really change and transform the way
6 the systems work and work together. So I just
7 emphasize that there is a serious need for a
8 mayoral office of drug strategy at this point. And
9 this is the opportunity now to make it happen to
10 truly invest in a public health and safety approach
11 for New York City. Thank you.

13 CHAIRPERSON COHEN: Thank you for your
14 testimony. Julia Rivera, Annette Gaudino, middle
15 name is Dana and it looks like that's you, Doug
16 Apple, and Chris Wydello [sp?]. Excellent. Please.
17 ...mic on.

18 JOYCE RIVERA: Am I on? Okay great.
19 Thank you Chairman Cohen, Chairman Gibson, and
20 members of the committee. My name is Joyce Rivera
21 and it's an honor to sit here today representing
22 the board staff and participants of St. Ann's
23 Corner for Harm Reduction. I founded St. Ann's
24 Corner for Harm Reduction in 1990 when syringe
25 access to injecting drug users was politically

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2 controversial and over 50 percent of the city's
3 drug injectors were already infected.. [cross-talk]

4 CHAIRPERSON COHEN: ...you speak into the
5 microphone?

6 JOYCE RIVERA: I can attest to the
7 challenging politics that polarize the city,
8 paralyze policy makers and allowed HIV to spread
9 unchecked because of cumulative misunderstanding
10 and fear of drugs and drug users. The success of
11 the last 25 years in reducing injection related HIV
12 to less than four percent of new incidents has been
13 the result of a paradigm shift in policy from
14 punitive prohibition to harm reduction. Yet for all
15 the success of the last 25 years we continue to...
16 excuse me to address a complexity of drug use,
17 peace meal. And like the parable of the blind man
18 and the elephant our policies lead to duplication
19 of effort or worse of all in fighting among so many
20 bureaucracies engaged in turf battles as our
21 society loses both its grasp of the issue and its
22 authority to bring leadership and healing to our
23 wounded families and communities. New York has
24 continued to use drugs, lots of drugs and they use
25 drugs because they medically need them or because

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2 they want drugs recreationally. Now it's a time for
3 innovation, integration, and collaboration.

4 Cannabis has been decriminalized in New York since

5 the 70s. 30 years earlier the LaGuardia report

6 supported legalization. Given the ubiquity of

7 marijuana use in New York and the legalization of...

8 of marijuana in Colorado Washington in Oregon we

9 had a juncture in New York City where legalization

10 will... the social and economic benefits. What agency

11 within city government can lead that discussion.

12 Thousands in New York seriously ill are accounting

13 on the state to enact and implement compassion and

14 law to allow them to... the symptoms of cannabis with

15 their doctor's advice. The state assembly has trice

16 passed a medical marijuana bill in June. Do New

17 Yorkers need a unique agency within the city to

18 foster science and trust and the doctor patient

19 relationship? Yes they do. New York City needs a

20 central drug policy code... whose focus is on

21 integration, communication, collaboration, bringing

22 the oversight, the public health, the research, and

23 the justice approaches. While the politics are

24 integrating harm reduction there are still

25 institutions in... in the city and the state that

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2 have become fossils and that resist change. I'm
3 skipping. I support the establishment of a fully
4 funded office of drug policy dedicated to restoring
5 balance in our institution of relationships to drug
6 use. And... that office would integrate addiction and
7 drug policy within its own field so that harm
8 reduction, substitution therapies, ambulatory
9 treatment, programs, and reservation treatment
10 programs would be linked vertically and
11 horizontally linked with enforcement... mental health
12 housing, labor, academia, and business. Thank you.

13 ANNETTE GAUDINO: Good afternoon. My
14 name is Annette Gaudino. I'm a member of Act Up New
15 York. I thank the committee for the opportunity to
16 speak. I only became aware of this opportunity last
17 night and I apologize for not having written
18 testimony. But I'll be brief. I'm speaking in
19 support of this office for all the reasons that
20 have already been stated. But I'd also like to add
21 that as we've seen you know 30 years of the HIV
22 epidemic in New York City, 45 years of the war on
23 drugs. What you need in order to end these
24 epidemics and end these scourges is the voices of
25 the people directly affected. And what's been

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2 missing is the voice of drug users. When all you
3 have is a hammer everything is a nail. And in terms
4 of our drug policy on all levels drug users have
5 been the nails. We've just been beating them down.
6 And that includes the people that care for them and
7 the community at large. I too like the prosecutor
8 believe that we need to think of the needs of all
9 New Yorkers when we're talking about our drug
10 policy. Unlike her I feel like we need to hear more
11 from drug users and the agencies and the... the
12 service providers who represent them and support
13 them. So for that reason... for reasons of
14 accountability and transparency. We need this
15 office. I believe this office can serve a similar
16 role to the end of the epidemic taskforce that we
17 saw on the state level unless you make a concerted
18 effort to call all stakeholders to the table with a
19 goal of meeting a problem head on then people will
20 continue to stay in their silos and you know not
21 coordinate and not get the task done at hand. So
22 again I thank you very much for the opportunity to
23 speak and we hope... I hope to see this proposal go
24 forward. Thank you very much.

25

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2 DANA BEAL: Can you hear me? Thank you.

3 My name is Dana Beal. I'm also with Act Up but I'm
4 actually representing a No More Drug War Coalition
5 here today. I bumped into Bill de Blasio and gave
6 him that leaflet that I gave you. If you look on
7 the leaflet you see a little pink... a little pink
8 photo there that shows neurons before and after a
9 growth factor. And my question is kind of say you
10 had an actual breakthrough treatment for heroin,
11 something that would get people off heroin
12 overnight. On that disk I gave you there's an
13 episode from Special Victims Unit where they show
14 just that. This has been seen by millions of people
15 all over the country maybe ten times. This is known
16 about. I tried to find out who to talk to... who's in
17 charge of the heroin epidemic in New York? We want
18 to have a clinical trial. We have a very promising
19 medication, a breakthrough... This is what I have to
20 say to Bridget Brennan. Routine things, arresting
21 people, arresting 155 pounds... I'm certain you do
22 that very well Mrs. Prosecutor. But say somebody
23 comes along with a really new idea and they need to
24 get the support to do a large open enrollment
25 simple comparative trial of ibigane [phonetic] and

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2 the nida [phonetic] synthetic version of ibigane HE
3 and MC. Who do you talk to? I've tried to talk to
4 your staff Andrew. I believe... woman named Gibson on
5 your staff?

6 CHAIRPERSON COHEN: She's texting me as
7 you speak.

8 DANA BEAL: Yeah. Well the... the... the
9 point is who do we talk to about clinical
10 investigation. It's...it's something new. In other
11 words there's nobody setup to evaluate a new idea
12 if somebody comes along with a new idea. And we
13 need some new ideas to deal with this heroin
14 problem. We really do. I also want to point out
15 this is the only drug that works for crack. This is
16 the only drug that works for crystal meth. Drugs
17 for which there are no treatments what's so ever.
18 It was invented in Staten Island. Next month we're
19 going to do the first ibigane treatments in
20 Afghanistan, the people who attacked us are going
21 to get the cure for heroin before the people in New
22 York City. There's something wrong with this
23 picture.

24 DOUGLAS APPLE: Thank you. My name is
25 Douglas Apple and I'm here representing today the

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2 New York State Association of Substance Abuse
3 Providers known as ASAP and I'm also the Executive
4 Vice President of Samaritan Village, a large
5 treatment program located in Queens. I want to
6 thank you Councilman Cohen and Councilwoman Gibson
7 for your effort her and also Councilman Johnson. I
8 have prepared testimony that you have but I thought
9 after listening for the last few hours that I would
10 do a top ten David Letterman list for why this bill
11 really makes a lot of sense. There are gaps in
12 treatment, there are gaps in services, and there
13 are gaps in the system identified by all. The city
14 said that. The special narcotics prosecutor said
15 that. Everyone you've heard today identified gaps
16 that need to be closed. Number nine, a national
17 model. You have the chance. The administration has
18 a chance to create a national model. As far as I
19 know no other city in the country has an office
20 like this, an office dedicated to this important
21 issue. Number eight, and this is for the Mayor
22 Leadership. He has the opportunity to lead in this
23 area, an area that's important I know to him both
24 in... as an administration and also personally.
25 Number seven, assure, assure the balance between

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2 prevention, enforcement and treatment. You've heard
3 it again and again. We need someone who's looking
4 at the big picture and helping to do that. Number
5 six, data and research. There is enormous
6 opportunity to take the kind of data you heard from
7 the police department, from the health department,
8 from HHC from the Department of Education and the
9 27 other agencies involved in this issue and really
10 think holistically about that data and the research
11 that can be done with it. I think it could really
12 make a huge difference. Number five, one stop
13 shopping. There is no one place to go now for
14 somebody who wants to talk about this issue.
15 There's no one way to talk about it in a concerted
16 fashion. This could give you that. Number four,
17 resources. Very little talk about that today. This
18 is an opportunity to bring new resources to the
19 table. There are federal and state and private
20 foundation resources that could be accessed that
21 haven't been by the city historically. Number
22 three, the input that you've heard today from
23 advocates, from communities, from families, and
24 from consumers... they're an important voice at the
25 table and are often not there. Number two, the

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2 system of treatment, the system I work within is
3 funded exclusively by the state. The city provides
4 no funding to treatment. We work closely with the
5 city. We work closely with all the agencies at the
6 table. We work closely with communities. But to be
7 honest when your dollar comes from Albany you first
8 look to Albany. And things are happening today in
9 Albany that the city needs to be paying closer
10 attention to. I know the Health Department is
11 involved. I know that there's commitment but having
12 someone focused on this will help the city be more
13 effective in Albany, always a challenge. And number
14 one I have eight seconds... this hearing, this
15 hearing to me in my over 25 years of government
16 experience is unprecedented. It has allowed to
17 bring together advocates, agencies, consumers,
18 everybody. We all talk to you today and I think
19 that's important. But what we didn't do is talk to
20 each other. And this office could do that. This
21 office could give us the opportunity to sit at the
22 same table in productive ways. Thank you.

23 CHAIRPERSON COHEN: Thank you for your
24 testimony. This concludes this hearing. Thank you.

25 [gavel]

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C E R T I F I C A T E

World Wide Dictation certifies that the foregoing transcript is a true and accurate record of the proceedings. We further certify that there is no relation to any of the parties to this action by blood or marriage, and that there is interest in the outcome of this matter.



Date June 29, 2015