CITY COUNCIL CITY OF NEW YORK -----Х TRANSCRIPT OF THE MINUTES Of the COMMITTEE ON GOVERNMENTAL OPERATIONS ----- Х October 23, 2014 Start: 10:26 a.m. Recess: 1:03 p.m. HELD AT: Committee Room-City Hall B E F O R E: BEN KALLOS Chairperson COUNCIL MEMBERS: Steven Matteo David G. Greenfield Jumaane D. Williams Mark Levine Brad Lander Ritchie Torres World Wide Dictation 545 Saw Mill River Road - Suite 2C, Ardsley, NY 10502

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2 CHAIRPERSON KALLOS: [gavel] Good morning 3 and welcome to the hearing of the Committee on 4 Governmental Operations. I'd like to start off by 5 recognizing that we are joined by Council Member 6 Steve Matteo, Council Member David Greenfield and 7 Council Member Jumaane Williams, who has a bill 8 before this committee. I am Ben Kallos. You can 9 tweet me @benkallos.

10 We're here today to talk about voter 11 registration. We all know that New York City lags 12 behind in voter turnout and registration is a key 13 part of this problem. For too many New Yorkers, 14 registering to vote is simply too cumbersome. Put 15 simply, the process currently requires three steps: 16 printing out a voter registration form, filling it 17 out and mailing it in. We should be looking at ways 18 to reduce the friction in each of these three steps.

The Council took a step towards reducing the burden of the first step, printing out a form, when it passed Local Law 29 of 2000. This law required 19 city agencies to print and distribute voter registration forms as part of their normal application forms. Although this law is 14 years old, it isn't clear that it has ever been fully

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 6
2	implemented. So I look forward today to hearing from
3	the administration about their plans to ensure that
4	agencies are complying with this important mandate,
5	but we should do more than simply comply with
6	existing law. We should take steps to reduce the
7	burden of the second and third steps as well:
8	filling out the form and mailing it in.
9	That is why we're considering two pieces
10	of legislation today, Introduction 356 by Council
11	Member Williams and Introduction 493, which I
12	introduced. Together these bills would require
13	agencies in this program to help New Yorkers fill out
14	these forms, then mail it in if requested. These
15	bills would also expand the program and improve
16	oversight. But even this is not enough. We should
17	be moving towards a fully electronic system, in which
18	city agencies can send voter registration
19	information, including a signature to the Board of
20	Elections. New Yorkers should also be able to
21	register to vote online through the city's website.
22	As of last year, New Yorkers with a
23	driver's license or state non-driver ID can register
24	online or through a paperless process at the DMV.
25	This is a great first step and I commend Governor

COMMITTEE ON GOVERNMENTAL OPERATIONS 1 7 2 Cuomo for his leadership on this issue. We should expand this program at the city level to include city 3 agencies and city issued documentation for those New 4 Yorkers who don't have a driver's license or a state 5 non-driver ID. 6 7 I look forward to publically beginning the conversation on these ideas today. I'd like to 8 recognize Council Member Jumaane Williams for an 9 opening statement. 10 11 COUNCIL MEMBER WILLIAMS: Thank you, Mr. 12 Chair. Good morning. My name is Council Member Jumaane Williams. I can be tweeted @jumaanewilliams, 13 14 provided you can spell my name properly. I'd first 15 like to thank Chairman Kallos. 16 CHAIRPERSON KALLOS: Can you spell that 17 for us, please? 18 COUNCIL MEMBER WILLIAMS: It is J u m a a n e. Thank you, sir. 19 20 CHAIRPERSON KALLOS: The two a's always trips us up. Thank you. 21 2.2 COUNCIL MEMBER WILLIAMS: I would first 23 like to thank Chairman Kallos for hearing my bill 24 today, along with his on this important topic and thank you all for coming to testify on these 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 8 2 important bills. I'd also like to thank Citizens 3 Union, the Center for Popular Democracy, who have 4 been instrumental in pushing these bills and other 5 good government groups who have shown support on 6 these bills.

7 The bill I have today is Intro 356. It's in response to the fact that our city's agencies 8 unfortunately have failed to do their part to make 9 voter registration easier, even though they're 10 required to by law. Some of it, I believe, may be 11 12 failings in what the law currently says; some of it 13 may be just ways that we help improve and these bills 14 are just a nudge to try to get us in the right 15 direction. This bill would work to improve 16 compliance from city agencies by individually coding 17 each registration form assigned to participating 18 agencies. Each participating agency would be assigned a code that designates such forms as 19 20 originating from such agencies... such participating 21 agencies. Once these forms are returned to the city, 2.2 we're going to be able to identify agencies that are 23 not doing their part in making sure voters are being registered with ease and on the flip side, we'll be 24

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 able to identify agencies who are doing a fantastic
 job.

Government has the responsibility to try 4 maximize the potential of voters coming out and 5 voters registering, and I think for right now we are 6 7 definitely not maximizing what we could be doing and it seems like we're doing just the minimum amount of 8 work. New York is 47th in the nation in terms of 9 participation, so we definitely should do more in the 10 administration to try to bump up New York City's 11 part. 12

13 In a report by the Center for Popular 14 Democracy released just yesterday, they found that 84 15 percent of visitors to government agencies were never 16 even offered a chance to register. 60 percent of the 17 agencies didn't even have a voter registration form 18 in their office. Further, 95 percent of the clients were never even asked if they wanted to register to 19 20 This is clearly a huge problem 'cause all New vote. Yorkers should be able to register to vote with the 21 2.2 minimum of ease. This common sense bill would 23 basically let us get a better accounting of which agencies are giving out the forms, which agencies are 24

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 10 2 getting a great amount back so we can increase 3 participation. Thank you very much. CHAIRPERSON KALLOS: Thank you. 4 I'd like to call for our first panel from the administration. 5 Mindy Tarlow, Director of the Mayor's Office of 6 7 Operations; Henry Berger, Special Counsel to the Mayor and Bonda Lee-Cunningham, Senior Policy Advisor 8 9 in the Mayor's Office of Operations. 10 [Pause] 11 CHAIRPERSON KALLOS: And before you 12 start, I'll just ask do you affirm to tell the truth, 13 the whole truth and nothing but the truth in your 14 testimony before the committee and to respond 15 honestly to the council member questions? 16 MINDY TARLOW: I do. 17 HENRY BERGER: Yes. 18 BONDA LEE-CUNNINGHAM: Yes. CHAIRPERSON KALLOS: Thank you very much. 19 20 Please begin. 21 MINDY TARLOW: Thank you. Good morning, Chair Kallos and members of the Committee on 2.2 23 Governmental Operations. 24 CHAIRPERSON KALLOS: Can you check to make sure your mic is on... 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 11 2 [crosstalk] 3 MINDY TARLOW: Yeah, I just... 4 [crosstalk] 5 CHAIRPERSON KALLOS: And the red light is 6 on? 7 MINDY TARLOW: I have a red light. CHAIRPERSON KALLOS: Perfect. 8 MINDY TARLOW: I'll just bring it closer. 9 I'm very tiny. 'Kay, let's try that again, alright. 10 11 Good morning. Better? Alright, Chair Kallos and 12 members of the Committee on Governmental Operations, 13 my name is Mindy Tarlow and I am the Director of the 14 Mayor's Office of Operations, so we kind of have the 15 same last name from the same family. I'm joined here 16 by Henry Berger, Special Counsel to the Mayor and 17 Bonda Lee-Cunningham, Senior Policy Advisor in my 18 office at the Mayor's Office of Operations. We really appreciate the opportunity to testify before 19 20 you this morning on agency-based voter registration. 21 As you said in your opening remarks, 2.2 Councilman, voting is the foundation of a healthy 23 democracy and yet, we live in a time where fewer and fewer New York City residents are going to the polls. 24 Mayor de Blasio is deeply committed to reducing 25

1COMMITTEE ON GOVERNMENTAL OPERATIONS122barriers to voter participation and making it simple3and easy to register to vote is the first step in4realizing this important goal. This administration5is in the process of developing a broad election6reform agenda and improving agency-based voter7registration is the first item on this list.

As you know, City Charter 1057-A, which 8 was enacted as Local Law 29 of 200, requires certain 9 city agencies and their contractors to assist and 10 implement a program of distribution of voter 11 12 registration forms to clients who are applying for, renewing or seeking recertification of services. 13 The 14 agencies are required, among other things, to provide 15 and distribute voter registration forms to clients together with application for services, renewal or 16 recertification for services and changes of address. 17 18 The agencies may provide assistance in completing the voter registration forms and may transmit the form to 19 20 the Board of Elections.

21 Consistent with Mayor de Blasio's 22 commitment to reducing barriers to voter 23 participation and to increase compliance with 24 existing policies, the Mayor issued Directive 1 to 25 the designated agencies in Local Law 29. Directive 1

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 13 2 requires the designated agencies to develop a plan to ensure compliance with Local Law 29 and to submit 3 this plan to my office. It also requires the 4 agencies to submit semi-annual reports regarding 5 implementation. This directive was critical to 6 7 refocus agency attention on this important law, but it is not just a piece of paper sent to agencies. 8 We have committed significant resources to making sure 9 that this works. 10

11 To that end, a working group comprised of representatives from the Mayor's Counsels Office, 12 13 community Assistance Unit, Legislative Affairs Unit 14 and my office are working together on a number of 15 fronts to ensure and support agency compliance with Local Law 29 and Directive 1. I've assigned a senior 16 17 member in my office, Bonda Lee-Cunningham, to coordinate this effort. 18

19 The 17 mayoral agencies covered by the 20 current law have submitted their plans to the Office 21 of Operations for facilitating voter registration for 22 those who seek or renew services, either in person or 23 online. The working group has already convened a 24 meeting with select responding agencies to learn from 25 them about the challenges they've faced and solutions

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 14 2 they've developed to become fully compliant. That meeting assisted the working group in identifying 3 some systemic actions that would support the 4 agencies' efforts, particularly with regard to 5 increased use of technology to reach potential voters 6 7 and facilitate the registration process for them. The plans submitted by the agencies have been 8 reviewed by members of the working group and agencies 9 have received feedback on those plans. Where 10 additions or modifications were called for, we've 11 12 advised the agencies and the agencies are in the process of submitting revised plans to meet the terms 13 14 of the directive and its precursors. 15 Further, each agency head has designated 16 a high level coordinator for its voter registration 17 efforts and that person will be the primary contact 18 for the Office of Operations going forward. We see this as an ongoing collaborative process to ensure 19 20 that each agency plan is sufficient to meet the requirements of Local Law 29. 21 2.2 In addition, members of the working group 23 have met with the Voting Rights advocacy community to discuss best practices. The New York City Board of 24 Elections regarding logistics of registration and 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 15 introduction of electronic interfaces wherever 2 feasible and with the Campaign Finance Board, with 3 regard to its online links to registration and 4 providing training to agency personnel who will be 5 responsible for implementing the initiative. We've 6 7 also begun discussions with the Mayor's Office of Technology and Innovation to explore how best to 8 leverage technology in this effort for making sure 9 that agency websites have clear links to voter 10 11 registration materials to the ultimate goal of online 12 voter registration.

In the coming months, between approval of 13 14 agency plans and the submission of the first semi-15 annual reports from agencies, agencies will implement 16 the initiative, communicating with the Office of 17 Operations if there are challenges and the working 18 group will continue to pursue systemic changes in support of Directive 1 and voter registration in the 19 20 city. In addition, it is our intention to expand the agencies covered by Directive 1. We intend to do so; 21 2.2 however, once we have evaluated our efforts to 23 improve compliance among the currently designated agencies and have had an opportunity to evaluate our 24 overall performance. We are hopeful about our 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 16 2 efforts, but I also want to be clear that this a 3 major undertaking that will take time and significant 4 attention. However, this Mayor is committed to this 5 project and we look forward to working with the 6 Council, the advocacy community and our other 7 government partners to get this right.

The Council is also hearing two bills 8 today, and while we support their objectives, mainly 9 ensuring greater compliance with Local Law 29 and 10 expanding its scope, we're not ready to fully support 11 12 these bills and we'd like to share briefly some concerns that we have. Intro 356 would require that 13 14 the Board of Elections assign codes to the forms used 15 by each designated agency in Local Law 29, as opposed 16 to the general Code 9 Form that is used for all forms 17 distributed by city agencies.

18 There's a policy concern we'd like to share about having individual codes for each agency. 19 20 Although the specific section of law does not directly apply here, the New York State Election Law, 21 2.2 in its comparable agency assisted voter registration 23 provisions, has a prohibition on identifying the source of voter registration cards that individuals 24 receive from state agencies. This is to protect the 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 17 2 privacy of individuals who receive services from 3 government that they may not wish to be disclosed. We believe there are similar concerns here about 4 potentially violating the privacy of an individual 5 who registers to vote and we're also concerned that 6 7 this kind of agency specific designation might have the unintended consequence of deterring voters from 8 registering. 9

10 In addition, we want to make sure that the way we measure success makes sense, which is way 11 12 Directive 1 has established a reporting mechanism for the agencies that captures both the number of 13 14 registration cards distributed and collected and also 15 gives us the flexibility to include additional 16 metrics and develop a thoughtful reporting structure. 17 We hope to continue to have conversations with the Council about these metrics and how we measure the 18 success of this program. 19 20 Finally, Intro 493 adds several more

agencies to the list of designated agencies subject to Local Law 29, including the Department of Buildings, the Fire and Police Departments, OATH and the Landmarks Preservation Commission. While as I've mentioned, we are supportive of expanding the scope

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 18 2 of Local Law 29, we would like to be thoughtful about 3 the timing of expanding the scope and also make sure that any new agencies have the highest potential 4 possible to reach prospective voters and provide the 5 kinds of services that are conducive to coupling with 6 7 voter registration. We would like time to make sure we get Directive 1 right with the currently 8 designated agencies fully complying before adding a 9 significant number of new agencies. 10

11 Intro 493 also changes some of the 12 permissive language in the law to require that the 13 agencies provide assistance in filling out the form 14 if it is requested and transmit completed forms to 15 the Board of Elections. In Directive 1, we are 16 requiring that agencies provide assistance with the 17 completion of forms if such assistance is requested 18 and if we are requiring that if the forms are completed at the agency, the agency must transmit 19 20 them to the Board. We would like to be able to evaluate this administrative effort before 21 2.2 legislating it and we look forward to discussing with 23 the Council our assessment of how the agencies have fared in coming into compliance. 24

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 19 2 So to conclude, we are deeply committed to getting agency-based voter registration right, but 3 to get it done, we're going to need time and some 4 5 space to manage the agencies and correct longstanding behavior. We look forward to working with the 6 7 Council to making full compliance with Local Law 29 a reality. Thank you for your time and we're happy to 8 answer any questions you may have. 9 10 CHAIRPERSON KALLOS: Thank you very much for your testimony. What a difference a year makes 11 12 and having a progressive Mayor and a progressive Council where we're actually all just trying to get 13 the same thing done, so it's refreshing, as always, 14 15 to hear your testimony. I want to recognize that 16 we've been joined by a committee member, Council 17 Member Mark Levine and Council Member Brad Lander. 18 I'm very excited to know that the Mayor had already issued Directive 1 and I was apprehensive and eager 19 20 to get the results of the study on September 9th. What do you believe the expected timeline? Is it a 21 2.2 month, multiple months? How far out do you believe 23 we are? 24 MINDY TARLOW: [off mic] Do you want to 25 take that?

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 20 2 HENRY BERGER: The question is when will 3 we get... 4 MINDY TARLOW: [interposing] Yeah. HENRY BERGER: When will we get the first 5 results? 6 7 CHAIRPERSON KALLOS: When will you have 8 the report ready... 9 HENRY BERGER: Well... CHAIRPERSON KALLOS: [interposing] From 10 11 Directive 1? 12 HENRY BERGER: Well, the agencies are 13 required to do semi-annual reports. We will get a 14 report hopefully in a reasonable time after the 1st 15 of the year. It will cover from you know, the last 16 six months of this year and based on that, we will 17 give all the information that we get to you. We see 18 that really as a working document for us because our concern is to make sure that each of the agencies are 19 20 complying and as we're working with them and working 21 with them to get their plans together, you know, 2.2 there are some weaknesses. We're working on 23 strengthening them and we're also working with the 24 Board of Elections. One of the things the Board of Elections has promised us within the next few weeks 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 21
2	is a fillable PDF Code 9 registration form that will
3	be electronically available to each of the agencies
4	and we're hoping that that will make life a little
5	bit easier. You know, there are a lot of incremental
6	steps, but we won't have any hard numbers until right
7	after the 1st of the year when the agencies start
8	returning their reports to us.
9	MINDY TARLOW: [off mic] Right, mm-hm.
10	CHAIRPERSON KALLOS: That's good to in
11	one request, in terms of the fillable form. If that
12	fillable form encoded into the print button, could
13	include an electronic submission and when the person
14	pressed the button they could actually submit the
15	text of the voter registration at the same time as
16	they're printing, as long as they're connected
17	online, and what that would mean is the New York City
18	Board of Elections wouldn't actually have to do any
19	of the data entry once the voter registration form
20	came in. They'd look at it, look at the list of
21	folks that had already registered through the form
22	and we'd be one step closer to online registration
23	and we'd save some money.
24	
25	

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 22 2 HENRY BERGER: Well, as you're aware the 3 major issue with that; the legal issue that we're 4 pursuing now is the web signature requirement. 5 CHAIRPERSON KALLOS: Yes. HENRY BERGER: And in a fillable form 6 7 where you can type in all the information, the signing becomes an issue. We're excited about it and 8 the Board of Elections is excited about it for the 9 reasons you've stated. It takes one step out of 10 their entering the material into their database and 11 12 also deals people like me, whose handwriting is 13 barely legible. The other problem we have is that we 14 have 40 some odd agencies, each of which has one or more of its own computer systems, some of which are 15 16 more than 30 years old. Some of the agencies still 17 do most of their intake on paper forms; some are 18 doing it on computers and trying to rationalize that system really becomes very difficult, so we're doing 19 20 it on an agency-by-agency basis and it's part of a larger problem that, of course, the city is looking 21 2.2 at that I think Mindy can talk to better, but you 23 know, the goal is to move it forward and we've met with the Board of Elections already on electronic 24

interfaces and we're working with our technical

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 23 2 people on the same issue and it's going to move forward. I can't give you a timeline on it. 3 4 CHAIRPERSON KALLOS: No worries and I think that one additional added benefit is with the 5 print and submit online feature, when the voter 6 7 registration form doesn't come in signed, the Board of Elections has a list of people they can follow up 8 with and say hey, we know you started the process, 9 but you didn't finish it. It's actually something 10 11 that rocked the both on the DNC we're doing when they 12 did their online voter registration. With regard to 13 a working document, I applaud that. I'm a huge 14 follower of something called Agile, which is what is 15 used in the private sector versus Waterfall. So 16 Waterfall would be somewhere in January we get a 17 finalized report and either we're happy or we're sad 18 and that there's a hearing or there isn't. In the interest of continuing the working document and the 19 20 working relationship between the Council and the Mayor's Office, would it be possible to share some of 21 2.2 the responses you're getting as you get them so that 23 we can work in partnership with you? MINDY TARLOW: Well, right now in terms 24

25 of the agency plans themselves, as I said in my

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 24
2	testimony, we've been going back and forth internally
3	just about the plans themselves and we expect that to
4	happen by the end of November; however, we would like
5	to at least finalize internally our own internal
6	agreement on the plans themselves and I think at that
7	point we could share them with the Council just so we
8	sort of have a little bit of an internal dialogue
9	with the agencies and the working group so that we're
10	all of one mind about each agency plan. But I take
11	your point. It doesn't have to have you know, some
12	signed, sealed and delivered. You know, we just want
13	to make sure we have our little house in order and
14	then we can start coming back around to you.
15	CHAIRPERSON KALLOS: With regard to
16	Introduction 493, it is refreshing that nearly all
17	the bills we are introducing in the Council are often
18	supported by the Mayor's Office. Often this isn't
19	the first time I've had a hearing on a bill where the
20	answer is, "We're incredibly supportive. We love it,
21	but we aren't sure and we want to make sure we have a
22	proper implementation timeline." Would it be
23	possible to give a ballpark for when the
24	administration would be comfortable mandating and
25	committing to a timeline with regard to Introduction
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 493 of expanding to other agencies assisting and
 providing transmittal?

MINDY TARLOW: Yeah, I think it's 4 difficult, frankly, to put some end date on that. 5 Ι think, as we've been talking about today, and I think 6 we have a mutual appreciation for this, this is hard 7 and we're trying really diligently to bring a number 8 of agencies along. I think there's been very good 9 faith efforts internally around this. 10 I think we just want a chance to really feel like we've made 11 12 some real inroads before we can commit to going forward, and as my colleague said, if we're not going 13 14 to really get the first round of reports until after 15 January, I think it would be at that time that we can 16 start thinking about next steps, but it's very hard to commit to a timeframe without having a sense of 17 18 how much progress we can make in the next couple of months. 19 20 CHAIRPERSON KALLOS: Thank you very much. I will reserve my questions and I'd like to recognize 21 2.2 Council Member David Greenfield for questions.

COUNCIL MEMBER GREENFIELD: Thank you,
Mr. Chairman and thank you all for your testimony.
Just out of curiosity, Directive 1, was that the

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 26
2	first directive? Is that why they call it Directive
3	1 or it just happened to be named that way?
4	HENRY BERGER: Mayors in the past have
5	issued directives to agencies and they get numbered
6	sequentially and this is the first one this Mayor has
7	issued and this is the first one this Mayor has
8	issued and I think that's significant.
9	COUNCIL MEMBER GREENFIELD: It's great,
10	absolutely and it's certainly welcome news that you
11	should get credit for the fact that the first
12	directive is a good government directive to increase
13	voting in New York City. We're certainly voter
14	registration in New York City we're certainly
15	grateful for that. I'm just I'm curious about a
16	couple of things that you said in your testimony,
17	Mindy, and specifically, I just want to focus on the
18	issue of you have some concerns about Council Member
19	Williams' bill, which deals with the coding, and you
20	were concerned about the idea that somehow I guess
21	the Board of Election would know where it came from.
22	Because I mean when you talk about privacy concerns,
23	this information is not going to the public, right, I
24	mean so all we're saying, just to be clear, right, I
25	mean the Board of Elections does disclose basic data

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 27 2 that you fill out on your form as upon request, but 3 they certainly, I would imagine, would not disclose 4 where that registration, in fact, came from, so would 5 you agree with that?

HENRY BERGER: Not entirely. 6 The voter 7 registration forms themselves become significant elements at several stages in the process, including 8 one that I used to be involved with, which was 9 election law litigation, where we frequently pulled 10 out the voter registration forms to check party 11 12 enrollment signatures and other information. They're 13 maintained by the Board. By law, they have to 14 maintain for at least two years. They're scanned; 15 you know, the information is available and as long as 16 that information I think the policies as expressed in 17 the state law are significant. The other thing is, 18 you know, people know that that information is available and the possible discouraging effect of 19 20 that we think creates problems. The purpose of the bill is most significantly to be able to know what 21 2.2 agencies are cooperating and what agencies are doing 23 their work and that's why we put into Directive 1 the requirement that reports be issued and the Office of 24 Operations is very good at evaluating metrics and we 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 28 2 want to be able to collect a broad range of metrics 3 on this, which we think will be even more effective 4 than simply coding the registration forms.

5 MINDY TARLOW: And just to underscore that point, I think the spirit of the bill is exactly 6 7 right, that you want to have an accountability structure built in so that we know agencies, just as 8 you said, Councilman Williams, who are doing a great 9 job and maybe a less than great job so that we're 10 11 able to kind of track that back, but I think there 12 are unintended consequences here in the way it's 13 proposed and we would have other ways, as we do with 14 other agencies operations of ... you know, have 15 building and accountability structure and reporting 16 mechanisms that would meet the spirit of what you're 17 trying to get to.

18 COUNCIL MEMBER GREENFIELD: I want to go down on this issue 'cause obviously, it's the crux of 19 20 your argument against this particular piece of legislation. So just to be clear, Council Member 21 2.2 Williams is introducing a bill because he... by 23 coding it, we are 100 percent sure, right, that these, in fact, are the folks who have registered 24 25 from these specific agencies. How accurate are your

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 29 2 numbers based on Directive 1? How are you going to get that data? Is it self-reporting or not; 3 4 implying, of course, that God forbid any agency would give you inaccurate information. I'm just trying to 5 understand that how exactly what the metrics look 6 7 like and how exactly would you know what agency is giving you what and in fact, how would you verify 8 that information because the council member's bill is 9 pretty foolproof, right? I mean you got a code; it 10 comes in; you know exactly where it came from. 11 You 12 can tell down to the day literally and the month. Ι 13 mean that data actually would be quite helpful, 14 alright, I mean so folks, you could see that at the 15 end of the year, for example, there might be a push; 16 they're trying to hit some sort of number. I mean 17 that information actually would be quite helpful, so 18 when you're saying ... and certainly once again, we applaud you for Directive 1 and we're very grateful 19 20 for it, but when you're saying that you're going to get that data from the agencies, how are you getting 21 2.2 it; how do you know it's accurate; how do you know 23 what months they're coming in? I mean how do you really drill down in a way that the Council Member's 24 bill would do that for you? 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 30 2 BONDA LEE-CUNNINGHAM: Mm-hm. Well, thus 3 far, the agencies have all stepped up. 4 COUNCIL MEMBER GREENFIELD: [interposing] I'm sorry, who are you? I apologize. 5 BONDA LEE-CUNNINGHAM: I'm Bonda Lee-6 7 Cunningham. 8 COUNCIL MEMBER GREENFIELD: Okav. BONDA LEE-CUNNINGHAM: Office of 9 Operations. 10 COUNCIL MEMBER GREENFIELD: 11 Thank you. 12 BONDA LEE-CUNNINGHAM: The agencies have 13 all stepped up in terms of appointing significantly 14 responsible people in their agencies to be 15 responsible to us with regard to this implementation and they have really been thoughtful about putting 16 17 their plans together. Our reporting, yes, it is 18 self-reporting. There are some cross checks that are in the whole thing in terms of the overall number of 19 Code 9 forms that are filed at the Board of Elections 20 21 versus the number of forms that are ordered by 2.2 agencies that they then are responsible for mailing, 23 understanding that the ones that they mail are going to be a subset of the ones that they distribute 24 because some people take them away; some people won't 25

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2	complete them even if they've been offered the forms.
3	So yes, you're right. There is some level of trust
4	in here, but there has also been expressed real
5	commitment. We've seen that in terms of the time and
6	the effort the agencies have put into developing
7	their plans and structuring a way to report back to
8	us, so we'll be doing our own verification and we'll
9	be doing our own checking. We'll also be talking
10	with them to submit reports to ask them to drill down
11	into those reports as to you know, the basis for them
12	so
13	COUNCIL MEMBER GREENFIELD: [interposing]
14	I hear you. I'll tell you my concern honestly, and
15	that is that I understand that's it a priority now
16	and I understand that for this administration it's a
17	priority. The reason we make laws, however, and I
18	want to take you at your word and trust that all of
19	you good folks will do the best of your abilities to
20	make sure this is enforced, but the reason we make
21	laws is because we try to do things in perpetuity.
22	The next administration comes along and, in fact, as
23	we've seen for the last 14 years, not a lot has
24	happened on this particular issue, so I think I do
25	think it's a compelling reason. I do just want to

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 32 2 get back to your point, Henry, about the tracking 3 issue and the fact that it would be coded. So your 4 concern I quess is that the coding system would be public somehow; that people would figure out that 5 code 14 means HRA and then when they're reviewing the 6 7 forms that they would be able to figure out if you registered at HRA and therefore you'd use it to... 8 the political whiz kids would use it for some sort of 9 malicious purpose and see, Henry is nodding his head, 10 so I think that's sort of the concern. 11 So my 12 question for that particular question is and you, in 13 your past life, and still are, although it's not what 14 you practice, one of the foremost election experts 15 and we're happy to have you here to ask you these 16 questions at less than \$1,000 an hour, so we're 17 pleased about that, but [laughter] you're not doing 18 this for this, are you, Henry? Oh, yeah, I'm just making sure. 19 20 HENRY BERGER: Are you offering me a... COUNCIL MEMBER GREENFIELD: No, No. 21 2.2 [laughter] I think we already pay his salary in the 23 city as taxpayers, but I'm teasing you and we appreciate the service that you provide to the city, 24 but seriously speaking, in your expertise, is there a 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 33
2	way to block out that particular piece of the code,
3	right? I mean could you sort of you know, put a
4	marker over it, so that it comes in and then before
5	it's scanned, because I think that's the common
6	practice today; that they scan them, so before it
7	gets scanned, you slap a marker over the entire code,
8	so then it gets scanned and it's an additional step,
9	but and then it gets scanned and therefore, we're
10	sort of able to have the best of both worlds.
11	HENRY BERGER: I think that's really a
12	question for the Board of Elections, so then you
13	know, it sounds logical, but
14	CHAIRPERSON GREENFIELD: Well, I guess my
15	question for you is would there be any legal
16	impediment to do that in terms of is there any
17	requirement that says that you have to keep the voter
18	registration form intact, so that would prevent you
19	from crossing it out?
20	HENRY BERGER: Not that I'm aware of, no.
21	COUNCIL MEMBER GREENFIELD: Okay.
22	HENRY BERGER: But let me take the
23	process one step forward. As Chairman Kallos
24	discussed, the goal is really to computerize the
25	system and one of the wonders of computers is that as

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 34 2 more and more of this is done either online or on 3 computers, the tracking becomes that much more easy. With forms online, we not only know how many are 4 downloaded, we know how many times they're clicked 5 on; how many people look at them. We'll know how 6 7 many are downloaded; we'll know how many are filled out and as we move more and more towards 8 computerization, the gathering of metrics for us is 9 going to become easier and easier and more 10 11 comprehensive, even beyond I think what this bill is 12 proposing, so you know, we're moving there. A lot of 13 is technical, but we're moving in that direction 14 because the metrics are as important to us I think as 15 they are to you. 16 COUNCIL MEMBER GREENFIELD: Got it. The 17 Chair has informed me he doesn't want me asking you 18 anymore election questions, even though it's exciting to have your expertise, so I'm going to pass back my 19 questions to the Chair and thank you for your 20 21 indulgence. 2.2 CHAIRPERSON KALLOS: I'd like to 23 recognize the bill sponsor, Jumaane Williams, and apologize for not having given him the first bite of 24 the apple on his bill. 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 35 2 COUNCIL MEMBER WILLIAMS: That's 3 alright. Thank you, Chair. Thank you, Council Member Greenfield, for actually a lot of the line of 4 questioning that I had. I want to back into it a 5 little bit. One, I'm also appreciative that we have 6 7 a new administration, one that shares a lot of the ideas that we have. We do run into a little bit of a 8 problem, because one, as a Council, we still have 9 oversight to do and two, a lot of the requests, 10 understandably, from the administration side to just 11 12 give us time basically to fix some of the things we should have, so those two things sometimes aren't 13 14 going to work together 'cause I think we still have a 15 job that we kind of need to do. So first, I want to 16 know when Directive 1 was put into place. 17 MINDY TARLOW: I think it was July 11th. 18 COUNCIL MEMBER WILLIAMS: July... okay and second, I think your testimony said ... we are not 19 ready to fully support this bill, so I wanted to back 20 21 into it by finding out which parts of the bill you 2.2 are willing to support. 23 MINDY TARLOW: Well, just speaking generally, I think we support the overall notion that 24 we want to expand the scope and we want to expand the 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 36
2	spirit of this law, so things that and we are also
3	deeply committed to reporting. I mean that's you
4	know, that's what we do at the Office of Operations.
5	It's our charter mandate, so certainly agreeing with
6	the accountability structure that you're seeking and
7	with the expansion of the law itself, but if you want
8	to speak
9	COUNCIL MEMBER WILLIAMS: So it sounds
10	like the spirit you're willing to support, if not
11	what's actually in the bills. Let's talk about the
12	reporting up to the single `cause with Directive 1
13	there's a lot of reporting. So would you be willing
14	to support a bill that codified the reporting that
15	you were already planning to do?
16	MINDY TARLOW: I think that's a very
17	helpful line of discussion and one of the things that
18	I think is really helpful about Directive 1 is that
19	it does add this reporting component and that
20	operations, as I think we all know, we put out the
21	Mayor's Management Report; we have the Citywide
22	Performance Reporting System. We do a whole lot of
23	public facing reports to the city about what's
24	happening in the city, so we are a very good place
25	for this to sit. We have a lot of experience and
1 COMMITTEE ON GOVERNMENTAL OPERATIONS 37 2 expertise within the agency about thinking about reporting and thinking about getting at some of the 3 things that you're looking for and I think that we 4 want to work collaboratively with you about thinking 5 what that could look like. That's what we do and 6 7 that's you know, in a lot of ways, what we're in this for, is to really make sure that we're effectively 8 monitoring what we do; that we have a good 9 accountability structure in place for this, as well 10 as for many, many, many other things in the city, so 11 12 we are anxious to work with you and think through what that could look like. 13 14 HENRY BERGER: And let me just add, as 15 the reports come in, we're creating metrics. We're 16 going to learn from the reports where we need more 17 information and where some of the information we are 18 getting just isn't helpful information, so you know, the reporting is very, very important, but I think we 19 20 need the flexibility... 21 [crosstalk] 2.2 COUNCIL MEMBER WILLIAMS: Mm-hm. 23 [crosstalk] 24 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 38
2	HENRY BERGER: To watch it develop over
3	time because this is a great source of information
4	for us.
5	COUNCIL MEMBER WILLIAMS: But so if I was
6	to just kind of sum up the actual answer to the
7	question, it would be no; that you would not today
8	want to support codifying some of the reporting that
9	you're either doing or is being asked for in the
10	bill.
11	HENRY BERGER: No, I think we would
12	support codifying as long as there is the flexibility
13	to make sure that the metrics we're collecting
14	[crosstalk]
15	COUNCIL MEMBER WILLIAMS: I see.
16	[crosstalk]
17	HENRY BERGER: And the information is the
18	right information and is useful information.
19	COUNCIL MEMBER WILLIAMS: I see, and then
20	just to get back to some of the privacy concerns,
21	because this is completely different and we had a
22	hearing last year two years ago, so it's
23	completely different than the pushback we got from
24	the other administration. So the privacy concerns,
25	

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 39 2 so I'm clear, are that you want to be able to tell if people came and got city services. Is that correct? 3 HENRY BERGER: Yes, the concern is that 4 5 whether a person registers through Homeless Services or ACS or Social Services or any other agency, that 6 source, for some people, is information they just may 7 not want revealed. 8 COUNCIL MEMBER WILLIAMS: So a few 9 questions, because it's a general code 9 is used for 10 all forms distributed by city agencies, so we 11 12 don't... we're not concerned about people asking for city services in general; that's no privacy issue 13 14 because the code already says that you got it from 15 the city agencies. 16 HENRY BERGER: That's correct. 17 COUNCIL MEMBER WILLIAMS: So we're only 18 concerned with specific type of services that we are worried about; people not wanting to provide it 19 20 publically. HENRY BERGER: I think that's what raises 21 2.2 the policy issue, yes, Councilman. 23 COUNCIL MEMBER WILLIAMS: So I'm not sure 24 that I agree that the state law prohibits this, but I'm going to ask this question and assuming that I 25

1COMMITTEE ON GOVERNMENTAL OPERATIONS402agree. So would there be some services that you3would want that would be helpful that is not a part4of this as opposed to not doing it in all of the city5agencies?

6 HENRY BERGER: Well, I think there are 7 some that are you know, more generic and would create 8 less problems. I think working through that list 9 becomes a bit of a problem, but...

COUNCIL MEMBER WILLIAMS: Well, so I mean 10 I have trouble with that because if we're not worried 11 12 about them publically saying they got city services, 13 then we shouldn't be worried about necessarily all of 14 the services that they asked for. I can see some of 15 the services maybe, but the fact that we already have 16 a form; that it already says that you've gotten city 17 services to me kind of negates some of the privacy 18 concerns that you're talking about.

HENRY BERGER: But the 17 agencies that are covered now run from ACS, Correction, Parks; you know, there are a variety of services and people go to these agencies for different reasons and some of them are to enjoy the benefits of the city...

24 COUNCIL MEMBER WILLIAMS: [interposing] 25 Mm-hm.

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 41
2	HENRY BERGER: And some are because they
3	require assistance that you know, for some people is
4	very, very private and
5	COUNCIL MEMBER WILLIAMS: [interposing]
6	So
7	HENRY BERGER: I think we have to respect
8	that.
9	COUNCIL MEMBER WILLIAMS: But to my
10	question went to that exactly. Assuming that I
11	agree, we can maybe separate out some of the ones
12	that we felt people were would be a little more
13	shy about providing publically, but the response
14	wasn't yes, we can try to do that.
15	HENRY BERGER: Well, I think we ought to
16	have discussions about it because you know, I think
17	once you start dividing out, you end up saying yes,
18	well, there are some private services. Why are they
19	private? There are some that aren't private. I mean
20	you're already beginning to make those kinds of
21	distinctions once you start doing that, but you know,
22	let's have some further discussions on it and see
23	where we go and let's take a look at the metrics
24	we're collecting and see if it actually satisfies you
25	know, the existing problem that we have.
I	

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 42 2 COUNCIL MEMBER WILLIAMS: Alright and 3 I... by the larger figure of what you're saying, if someone is applying for Homeless Services, then we 4 would... by this law, it would be people would not 5 want to register because they didn't want to reveal 6 7 that they were getting the services, which means we may get less people. My guess, without looking at 8 the data, is that we don't have a lot of people 9 applying to register to vote at Homeless Services to 10 begin with, so it would be hard for me to believe 11 12 that we would have even less if we did this push. Ι 13 think we can only go up from here, especially if we 14 have only five percent even being asked by city 15 agencies. 16 HENRY BERGER: Except that we're going to 17 be so effective that we're going to be talking about 18 a larger and larger universe, Councilman. COUNCIL MEMBER WILLIAMS: And too, some 19 20 questions that my colleague was also asking. Well, I 21 think he just asked it, but kind of seeing if we can

just use the information for tallying, but not 23 providing the BOE with the information of where it came from, so we can just get a kind of blanket tally 24 without any information being forwarded to BOE to 25

2.2

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 43 2 where it came from. Is that something that you would be supportive of if it is legally allowed? 3 4 HENRY BERGER: I'm just not sure how you'd do it. I mean, you know, if we can resolve the 5 policy issue and the potential unintended 6 7 consequences of discouraging people, the answer is yes, but I'm not sure how we actually can get there 8 and do what you're trying to do. 9 10 COUNCIL MEMBER WILLIAMS: And the Chair has pointed out, I think, a very good issue here. 11 12 The voter registration has a phone number, the email, 13 the DMV number in full and the last four digits of 14 the social security that are not shared in a public 15 way or in a way that we have worries about privacy 16 concerns while we have this worry about the code. 17 HENRY BERGER: I think those are 18 different issues. Yeah, I don't think the last four digits of your social security number reveal very 19 20 much, nor does your DMV... 21 COUNCIL MEMBER WILLIAMS: [interposing] I 2.2 have known some people who would love to have a 23 combination of the last four digits of your social security, your DMV number, your email and your phone 24 number and your address. There are wonders that can 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 44 2 be done with those pieces of information collectively on one sheet with your name, your suffix, your middle 3 initial and any address that you may have had 4 beforehand. 5 HENRY BERGER: I really think that's a 6 7 different issue, you know. COUNCIL MEMBER WILLIAMS: Well, help me 8 understand, please. 9 10 HENRY BERGER: Well, you know, there is so much public information available even currently 11 12 that can lead to a lot of fraud problems that we're 13 dealing with. I think the issue about this coding raised an entirely different set of issues. Now and 14 15 we want to make sure... well, our bottom line is how 16 do we register the most people... 17 COUNCIL MEMBER WILLIAMS: [interposing] Mm-hm. 18 HENRY BERGER: To vote? And we don't 19 20 want to do anything that interferes with that or discourages people from registering to vote. 21 2.2 COUNCIL MEMBER WILLIAMS: Well, we had 23 an... 24 HENRY BERGER: [interposing] So that's really a different issue. 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 45
2	COUNCIL MEMBER WILLIAMS: We had an
3	additional bottom line, if you can have two bottom
4	lines; I don't know. Well, one was to increase
5	well, I should say two results we want to see;
6	obviously, increase voter participation and the other
7	one was to hold agencies accountable, so that code
8	was toward the second one. I'm just still not clear,
9	particularly based on this; thank you, Chair, for
10	bringing it up, how the code privacy issue is not
11	dissimilar to the information that you know we're
12	filling out on the ballot on the registration form
13	itself in terms of getting that information
14	transmitted and possibly providing privacy problems.
15	MINDY TARLOW: So just speaking to the
16	accountability issue, which we share, we agree that
17	we want to have ways of you know, making sure that we
18	get underneath self-reporting and make sure that we
19	have some ways of double checking; ways of making
20	sure that we have some sort of fact-based independent
21	way of verifying what agencies are doing. We're
22	working on that. We do that on a lot of other issues
23	throughout the city and appreciate the opportunity to
24	think through that because we think that it's very
25	important full-stop. With respect to the privacy

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 46 2 issue that you're raising, I mean the fact that there is a lot of identifying information about a person is 3 sort of a widely understood and held issue throughout 4 all kinds of things that we do in our lives. 5 This 6 does create a separate distinction though about 7 rather than saying who I am: I'm Mindy Tarlow, this is where I live, et cetera, it also says the services 8 that I seek, which I may or may not want to be 9 disclosed, and that really is a separate issue. 10 It's not just about who I am. It goes a step further and 11 12 starts to reveal things about myself personally that 13 I may not want to reveal and again, if the whole 14 purpose of this is to... two things, as you say, 15 double bottom line, to both increase voter 16 registration and not create any unintended barriers 17 to people wanting to register with an accountability 18 structure so that we really know what's actually happening and have we moved the needle and the other 19 20 kinds of ways that we want to hold ourselves 21 accountable. I think we can meet those two goals. 2.2 COUNCIL MEMBER WILLIAMS: So I'm going to 23 start wrapping up. I did want to ask if you have the text of the part of the election law that you're 24 referring to. 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 47 2 HENRY BERGER: I don't have the text, but it's Section 2-511 Subsection 8. 3 4 COUNCIL MEMBER WILLIAMS: Sorry, Section 5 2... I'm sorry... 6 [crosstalk] 7 HENRY BERGER: 5-211... 5-211... COUNCIL MEMBER WILLIAMS: 5-211... 8 HENRY BERGER: Of Subsection 8. 9 10 COUNCIL MEMBER WILLIAMS: Subsection 8. Thank you very much. 11 HENRY BERGER: You can see how I've 12 13 wasted my youth. [laughter] 14 COUNCIL MEMBER WILLIAMS: But... 15 MINDY TARLOW: [interposing] We've held 16 Henry accountable so... 17 COUNCIL MEMBER WILLIAMS: It explains some of the numbers that Council Member Greenfield 18 discussed earlier actually. But I don't know that 19 20 I've been persuaded that we're asking for putting 21 additional privacy concerns. I don't know if I've 2.2 been persuaded that people who are going to be asking 23 for services and are probably not registered to vote and are not part of our civic lives will then not 24 register to vote because there's a code that someone 25

1COMMITTEE ON GOVERNMENTAL OPERATIONS482might say this particular ballot came from this3particular agency, but I thank you for the testimony4and I look forward to continuing the discussion and5thank you, Chair, for allowing me the time.

6 CHAIPERSON KALLOS: Thank you, Council 7 Member Williams, for introducing this amazing legislation that I hope we can pass as soon as 8 possible once we deal with the concerns that have 9 been raised by the administration. I'd like to 10 recognize that we've been joined by Council Member 11 12 Ritchie Torres. Now I'd like to recognize Council Member Brad Lander. 13

14 COUNCIL MEMBER LANDER: Thank you very 15 much, Mr. Chairman, for convening the hearing and 16 Council Member Williams for the bill and it's 17 wonderful to have you guys here. I think I'm going 18 to start in sort of a similar way to where Council Member Williams started out. It's wonderful that the 19 20 de Blasio administration has made such a priority of stepping up here and that Directive 1 was issued and 21 2.2 that you moved forward on this. I think part of the 23 challenge is there's also ... we want to recognize the magnitude of how far we have to go and your language, 24 25 understandably, is about the good steps you've taken,

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 49 2 but I wonder if you would just kind of join us in 3 acknowledging the steps you know, and I think you know, Council Member Williams in his opening 4 statement cited some of the data from the recent 5 report by the Center for Popular Democracy and others 6 7 that in their interviews 84 percent of the individuals didn't receive the voter registration; 8 that about two-thirds of the agencies didn't even 9 have the forms available according to their own staff 10 11 and the stat from the work that the Council staff put 12 together was even in some ways more staggering to me. 13 They looked at the sort of 2010 to 2013 period and 14 found that in the time that DMV had submitted 464,000 15 applications to BOE that the city... BOE had given 16 the city 527,000 forms for its agency distribution, but fewer than 25,000 of them; fewer than five 17 18 percent came back; were returned and completed. So I just want to start there. 19 I mean were you joined... 20 do you share our assessment that in recent years agency compliance with the local law here has been 21 2.2 woeful and needs dramatic improvement? 23 MINDY TARLOW: Yes, we do. I mean... 24 [crosstalk] 25 COUNCIL MEMBER LANDER: Great.

COMMITTEE ON GOVERNMENTAL OPERATIONS

2	[crosstalk]
3	MINDY TARLOW: And we I think so much
4	of what's happening speaks for itself: the directive
5	itself, the effort that we're putting into it and you
6	know, we're aware of the concern raised by the
7	advocates and by your body. We're sort of following
8	that lead and the Mayor has had a deep and
9	longstanding commitment to this issue and I think it
10	is you know, reflected in what we're doing here.
11	COUNCIL MEMBER LANDER: So I agree with
12	that and I think it is reflected. I just think it
13	isn't something that goes without saying and I think
14	part of the tone here is that you guys rightly come
15	in with well, yeah, we're working on it; we're doing
16	all these good things; give us some time and I think
17	a good starting place a slightly better starting
18	place is we have a big problem to solve. Agency-
19	based voter registration has not lived up to the
20	promise of the local law. We have significant work
21	to do to get there and now it is very good that
22	you're taking a set of agency-based steps and that we
23	want to work together at the legislative level to
24	figure out what we need to do to make that
25	significant improvement and I do think it's implicit

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 51 2 in the work you've already done and I appreciate your willingness to make it explicit. I wonder if you 3 4 could take one step back and also give me your analysis thus far on why agency-based compliance has 5 been so poor or you know, what accounts for the 6 7 difference between the relative success DMV has had in registering people and the relative failure that 8 city agencies have had in registering people. 9 MINDY TARLOW: We are... I'm going to 10 turn it over to Bonda, who has been directly involved 11 12 with all of the agencies, but in general, we are, you 13 know, asking people about the challenges that they face; then you know, some of the systemic issues and 14 15 I think they fall into a couple of buckets that are 16 not going to be a surprise. One is just about 17 training; you know, having the commitment to train 18 staff to do the things that they need to do. Agencies have very different issues. You know, some 19 20 are just one free-standing place. Others have you know, branches all over the city and coordinating 21 that kind of effort can be difficult. 2.2 I know you 23 know the multiple languages that are required with Local Law 29 and with the... you know, all of the 24 voter registration issues. Language access is 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 52 2 something that we are also deeply committed to in this administration, also a complex issue, hard to 3 4 manage, especially in situations where there are many, many, many branches of a given office and many 5 different people coming in to be served, so I would 6 7 say those are probably the things: training and technology, difference among agencies, language 8 access overall, but I'll turn it to Bonda for any 9 10 more particulars.

BONDA LEE-CUNNINGHAM: Yeah, well, I just 11 12 wanted to add that one of the things that we're really focusing on is really working with the agency, 13 14 where it is and how it operates. I think lots of 15 times regulations are promulgated strict across the 16 board that don't really take into consideration that 17 each agency has different functions; operates in 18 different ways. Just for an example, in terms of asking for the plans for agencies we did not. 19 Some 20 asked do you have a template; we said no, you need to hit all of these points in terms of what the 21 2.2 directive calls for, but provide us with the way that 23 your agency can best do this because the frontline is where the rubber hits the road and if the frontline 24 staff are not prepared and properly oriented and if 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 53 2 there's not a structure for getting forms out to remote location; getting them back; calculating all 3 of this in terms of how an agency operates, I think 4 you're doomed to have you know, less than you know, 5 stellar results, so we're trying to work with 6 7 agencies in ways that are best... are most likely to result in their being able to do this in a way that 8 is not disruptive to their operations. We're trying 9 to give them that courtesy and that respect. 10 11 COUNCIL MEMBER LANDER: So let me follow 12 up a little bit on that and I guess I'm curious as you get the reports back some of the issues that 13 14 you're talking about are really... it makes a lot of 15 sense to me that it's about working individually with an agency. Some of the issues that you're talking to 16 17 me sound more citywide, so... 18 BONDA LEE-CUNNINGHAM: [interposing] Some of them are. 19 20 COUNCIL MEMBER LANDER: Staff training, certain protocols. Yeah, making sure that in the 21 2.2 standard intake application there is a... so are you 23 planning to promulgate kind of comprehensive protocols or do training out of the Mayor's Office of 24 Operations? You know, what are the things that 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 54 2 you're imagining you will centralize in addition to 3 this ongoing work with agencies to help them each one 4 by one?

BONDA LEE-CUNNINGHAM: Well, for 5 instance, in terms of training, one of the things we 6 7 intend to do is say to agencies you must provide training for your staff. The Campaign Finance Board 8 offers training in a number of different formats. 9 10 We're not going to say to agencies you must do in-11 person training or you must do online training. 12 We're saying that you must train your staff; you must 13 show us that you have trained your staff; when, who, 14 how many. 15 COUNCIL MEMBER LANDER: And that'll be 16 part of their semi-annual report... 17 [crosstalk] 18 BONDA LEE-CUNNINGHAM: That'll be part of their report. 19 20 [crosstalk] COUNCIL MEMBER LANDER: To disclose to 21 2.2 you when, who, how many... 23 BONDA LEE-CUNNINGHAM: [interposing] Exactly. 24 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 55 2 COUNCIL MEMBER LANDER: What the nature 3 of the substance of the training was; who did it, those basic ... 4 5 BONDA LEE-CUNNINGHAM: [interposing] Right, exactly. 6 7 COUNCIL MEMBER LANDER: 'Kay. BONDA LEE-CUNNINGHAM: So that in 8 addition to the metrics that are already in the 9 directive, you know, we see our role as adding any 10 11 others that we think will ensure success. Training is one of those. 12 COUNCIL MEMBER LANDER: And so on this 13 14 question of sort of other protocols, I assume... I 15 mean I know this only came out a few days ago, so you 16 probably haven't had time to exhaustively look at the 17 broken promises report, but it calls for the 18 establishment of additional protocols beyond what's included in the directive and I'm curious whether you 19 20 agree that those are necessary, whether that's 21 something that you're working on whether you disagree 2.2 with that recommendation of the report. 23 MINDY TARLOW: I think it's very 24 interesting and you made an excellent point about how some of what we're talking about is systemic, and I 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 56 2 think I said several times... I think I used that word several times in the testimony about that we're 3 looking for things that cut across all of the 4 agencies, while recognizing that it isn't like we're 5 talking about 17 DMVs, right? We're talking about 17 6 7 agencies that do very different things in very different ways. So by allowing them to develop their 8 own plans based on their own agency circumstances and 9 yet setting up a working group that's working 10 collaboratively with them, getting all the 11 12 information back, hearing about the challenges, 13 thinking them through, looking for systemic issues 14 that cut across, we will certainly be seeking ways of 15 creating best practices once we get all the 16 information back and once we realize where there are 17 common things that we can do that will support this 18 entire effort; what all folks have in common. Whether we're going to promulgate some specific rules 19 associated with that, we haven't quite thought all 20 the way through to that end game, but we are deeply 21 2.2 committed to making sure that we work together as a 23 group, together with the agencies to help build a system of best practices around this issue. 24

COMMITTEE ON GOVERNMENTAL OPERATIONS

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2 COUNCIL MEMBER LANDER: 'Kay, that's 3 helpful. I'm sure when you know, the folks who did that report testify they'll go into this a little 4 more and I can see it being valuable to have the 5 agency reports. I guess it makes some intuitive 6 7 sense to me, given what we've heard, that there are some things that aren't in the directive; that aren't 8 in the law; that aren't in the directive that are a 9 little more than best practices and that we are 10 probably going to want to tell every agency that they 11 12 need to do and what the form in which you do that is 13 and that it comes once you've got the plans done I 14 think makes sense, but I just would like to urge you 15 to keep that on the table. Let's see, a couple other 16 things that are just from the report. I guess the 17 biggest thing in the report to me is its discussion 18 of two agencies that would be some dispute. Well, in one case, I'm sure we wouldn't and in one case 19 20 there'd be some debate around whether we had the 21 ability to do it by local law, but obviously the New York City Department of Education and the New York 2.2 23 City Housing Authority are enormous institutions with... you know, I think you know, with many, many, 24 many unregistered New Yorkers and to me one of the 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 58 2 biggest things that we could do is start moving forward to have both those agencies doing 3 registration and on the one hand, I hear you that you 4 want to learn... you know, make sure it's working at 5 6 the agencies you've got. On the other hand, those 7 are two places it's going to take a while to make it work, make it comprehensive and I would hope we could 8 just get started. We know we need to; we know we 9 want to, so you know, can we move forward together to 10 get agency-based registration happening in those 11 12 places, whether by directive or by law, and with some 13 understanding you want to learn from what you're 14 doing, but without saying what the timetable is by 15 when it should be in place saying that the timetable 16 to get started should be today. 17 MINDY TARLOW: Well, we certainly agree 18 that DOE and NYCHA are very high potential agencies to achieve our goal of increasing voter registration 19 by the sheer number alone, but also because they are 20

places where many, many, many people go to be served.

You pointed out the differences in relationship

agencies, right, so that's one issue.

structurally between the Mayor's Office and those

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1 COMMITTEE ON GOVERNMENTAL OPERATIONS 59 2 COUNCIL MEMBER LANDER: I was pointing 3 out the Council's different relationship. The Mayor could make it... 4 5 [crosstalk] MINDY TARLOW: No, No, I'm saying... 6 7 [crosstalk] COUNCIL MEMBER LANDER: Happen in both of 8 9 those agencies. 10 MINDY TARLOW: No, no, no, no, I'm 11 talking about just within the directive itself about 12 you know, when it's a specific mayoral agency. There 13 are different kind of categories is my only point, 14 but I... we are supportive of thinking that through. We understand the potential that's there. I would 15 16 simply go back to what I said earlier, which you 17 underscored, about the distance that we have to 18 travel with what we're doing with the agencies that are under the law currently. 19 COUNCIL MEMBER LANDER: Alright, I'm 20 going to... I will push back a little further on 21 2.2 that. I don't think it makes sense to have... you 23 know, it makes sense to do sort of iterative learning with what's going in those agencies. It does not 24 make sense to start planning for agency-based 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 60
2	registration in NYCHA and DOE until we get some
3	number of semiannual reports from other agencies. It
4	makes senses to commit to doing it and start the
5	planning process in both those agencies and have that
6	planning process informed by what we're learning from
7	the others I would think. I know this is a topic
8	that's near and dear to the Chair, so I will let him
9	follow up on it unless Henry has something
10	good, alright. Well, I have a couple other
11	questions, but I've asked quite a few, so I'll defer
12	to the Chair to ask them.
13	CHAIRPERSON KALLOS: We're now on round
14	two and I'll be batting cleanup, so I'll recognize
15	David Greenfield and thank him for having ended his
16	line of questioning earlier a little early as a
17	courtesy.
18	COUNCIL MEMBER GREENFIELD: I don't mess
19	with the chairs, Mr. Kallos. The chair tells me to
20	do something, believe me, I listen. I just have a
21	quick follow-up question for you. I'm just trying to
22	understand the exact process. For example, in my
23	office, you come into the office. On the front desk
24	we have voter registration forms. We encourage
25	people. You know, when they come in we ask them,
I	

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 61
2	"Did you register to vote?" We try to sort of push
3	it along. Is there a similar formal process when
4	dealing with the agencies? Are they required to have
5	it at a certain location? After they provide the
6	service are they supposed to say, "Thank you for
7	coming into HRA. By the way, are you registered to
8	vote?" I mean or is it sort of just more informal
9	"loosey goosey?" I'm trying to sort of understand if
10	it was an actual in that directive does it
11	actually say here's what we have to do and here's how
12	you do it and here's how we get it done?
13	HENRY BERGER: Well, under both the law
14	and the directive the voter registration form has to
15	be part of the certification/recertification package
16	when people come in for services. Now, one of the
17	questions that we have been discussing is in some
18	cases it should be a printed part of the package,
19	which is what the law requires. In other cases, it
20	might be more effective to have it as a self-mail.
21	The problem is if it's printed within the package,
22	first of all, it's only going to be in one language
23	or at most two and we're talking about language
24	accessibility, which expands that, and the other
25	issue is for people who may not fill it out in the

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 62 2 office, but who take it home with them, a self-mailer 3 is much more effective than taking a page out of a 4 package of applications. But it has to be part of; 5 whether it's attached to or printed within; it has to 6 be part of the application package.

7 COUNCIL MEMBER GREENFIELD: Sure and that's great. I'm just curious about the... many 8 times people reach out to city agencies and they're 9 not necessarily certifying something, right? They're 10 just interacting or they have a question and they're 11 12 coming in. Is there any directive or direction for 13 that or is it really just limited to when you are recertifying; specifically recertifying as opposed to 14 15 simply interacting with an agency when you are not 16 necessarily recertifying a particular program?

17 HENRY BERGER: That's interesting. The 18 law and directive speak to applications for certifications, recertification or change of address. 19 20 You know, I think you're talking about people who drop in and ask a question. You know, it's an 21 2.2 interesting issue that I hadn't even gotten to yet, 23 but I think it's worth pursuing. The other thing is since a lot of this sort of just inquiry stuff may be 24 happening online we're working on beefing up the 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 63 2 online availability, including having agencies putting links and access to voter registration forms 3 right on the front page of their websites and having 4 it available with all of their information on the 5 website, which will have it there. Once again, that 6 7 would either link them directly to a voter registration form or have a form itself; since we're 8 going to get these fillable PDFs; have them 9 immediately available on the websites. 10

COUNCIL MEMBER GREENFIELD: Okay, great. 11 12 I would love it if you would internally consider that question of folks who are not necessarily going in to 13 14 complete something like a complete recertification 15 and they may have a question or an issue or simply a more minor task that doesn't get to that level and 16 17 whether there is the possibility of you know, having 18 the forms be present or even you know, at the end of the conversation, "By the way, are you registered to 19 20 vote?" Or something to that effect. I think it might actually increase it even more than simply just 21 2.2 slipping it into the package, which we're doing now, 23 and obviously we're trying to improve, but thank you very much. 24

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 64 2 CHAIRPERSON KALLOS: Great point. I'd 3 like to recognize Council Member Brad Lander for his 4 second round of... sorry. 5 COUNCIL MEMBER LANDER: I just have one. One of things that the report looks at is the 6 7 decision to use subcontractors and I wonder whether you've looked at that issue. Obviously, quite a lot 8 of government work at this point is obviously done 9 through subcontractors and making sure that they are 10 on board as well. Have you looked at that and how 11 12 are you planning to address it? 13 BONDA LEE-CUNNINGHAM: Alright, sure. 14 Because these are the requirement, to provide 15 assistance and access to voter registration in the 16 contracts, they are... this is an auditable and a 17 reportable process in that contractual relationship. So just as an agency that contracts with a 18 subcontractor can ask about the primary performance 19 metrics, they're also expected to inquire about this 20 particular contractual obligation as well. So it is 21 2.2 a reporting back to the contracting; original 23 contracting agency.

24 COUNCIL MEMBER LANDER: And if I may, I 25 got to actually look at some contractual language

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 65 2 yesterday on the specific issue and one, it was 3 extensive, but two, the most important thing was at the very end it says, "This is a material part of the 4 contract," so that it's not an add-on; you got to do 5 It's... you know, it's a material part. 6 it. It's 7 subject to performance audit like anything else. It's got to be and for a lot of those agencies that 8 do direct services on behalf of the agencies. 9 So and how will that relate to the report? I mean it's 10 great that it is auditable. Obviously, the agencies 11 12 were already supposed to be doing it, but they 13 weren't reporting on it, so you now have the agencies 14 reporting and they presumably will be giving you 15 metrics of volumes and numbers, but do the contracts 16 contain a reporting obligation? You know, how will 17 we achieve information; the metrics on the 18 subcontractors? BONDA LEE-CUNNINGHAM: One of the things 19 20 that we're going to have to look, and I have to say we haven't done that yet, is look at the clauses in 21 2.2 all of the standard contracts that our agencies have. 23 Some of them have provided us with that language and we can see what the reporting requirement is. In 24 some, it may not be as robust as we'd like it to be 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 66 2 and we will ask that it be upgraded if that's necessary. So that's something we'll be looking into 3 4 and then the contract; the city contracting agency 5 will then be responsible to report back to us because 6 of course, there are certain instances where agencies 7 contract substantial amounts of their mandated responsibilities, so this is really a key part of 8 their responsibility under this directive. 9 COUNCIL MEMER LANDER: So the idea is 10 that the contractors will be obligated to report the 11 12 information that the agencies need to be reporting to you and that if the contracts don't currently provide 13 14 for that, that they'll be amended upon renewal to do 15 so, so that the agencies get that information and 16 then you get that information. Okay and one last 17 question is about whether you plan to set targets and 18 goals. The Mayor's Management Report is a document which involves reporting, but it then involves goals 19 20 as well. We want it to be that 100 percent of the agencies have the reports available; that we 21 2.2 anticipate 70... well, you can imagine the... do you 23 plan to have goals and targets as part of the agency reporting process so that what's being reported is 24

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 67 2 against you know, goals that we can measure progress 3 toward? 4 BONDA LEE-CUNNINGHAM: Yes, however, I think that experience will tell us how to structure 5 6 them. 7 COUNCIL MEMBER LANDER: Of course. BONDA LEE-CUNNINGHAM: One of the things 8 that it should be based on is some sense of the 9 volume of traffic that an agency... you know, the 10 broad universe that they're operating in, the 11 12 potential candidates for voter registration. So what we'll be looking for certainly is 100 percent 13 14 offering of the opportunity to register to everyone 15 who comes in for the categories of services that are 16 covered by the directive. In terms of completion 17 rates and that kind of thing, that can play any 18 number of ways and certainly depending on the circumstances; depending on what someone is coming to 19 20 the agency for; depending on how much time they have, 21 closing that loop in terms of whether we actually 2.2 capture the forms and send them in ourselves and can 23 physically count those forms, we will have to depend to a great degree on the Board of Elections capturing 24 the final outcome of the number of forms that are 25

1COMMITTEE ON GOVERNMENTAL OPERATIONS682completed of those that are distributed because some3will be done there; some will be taken away and done4at a person's leisure, so.

5 COUNCIL MEMBER LANDER: So I'm compelled to point out that certainly speaks to having some way 6 7 of their knowing which agency forms they're reporting back to us on, but that's good. I understand that 8 you might want to get some baseline data before you 9 set the targets so that you couldn't have them on the 10 11 very first report, but I do hope that you'll then 12 have established goals that people have to work to 13 move forward and improve on the baselines that we 14 currently have, so thank you. 15 CHAIRPERSON KALLOS: Council Member 16 Williams. 17 COUNCIL MEMBER WILLIAMS: Thank you, Mr. 18 Chair. Just a couple follow up questions. I just want to know if you're aware of any agency forms that 19

21 HENRY BERGER: The only one I'm aware of 22 is that the City University has its own separate 23 tracking code. 24 COUNCIL MEMBER WILLIAMS: Okay, that's...

have similar tracking codes on it.

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25

[crosstalk]

COMMITTEE ON GOVERNMENTAL OPERATIONS

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2 HENRY BERGER: But the Board of Elections3 may have more information on that.

4 COUNCIL MEMBER WILLIAMS: And I also just wanted to make clear, the privacy concerns aside, I'm 5 not sure I fully agree, but to the parts that I do I 6 7 think it is something that we can work through so that they are not a concern, so assuming we can do 8 that, the public accountability of knowing how many 9 forms go to an agency and how many come back, is that 10 11 something you are supportive of?

HENRY BERGER: Yes, we do get information from the Board of Elections now as to how many forms they distribute to each agency and we get that and I can follow that in terms of what's coming back. That's what our metrics are going to have to look at.

17 CONCIL MEMBER WILLIAMS: Thank you and 18 then just following on one thing that Council Member Lander had said. Why would it be beneficial to wait 19 20 for an agency like NYCHA? I mean there were very compelling statements made that I think make a lot of 21 2.2 sense and I see why you'd want to kind of get some 23 empirical data I guess, but something like NYCHA, which is going to be massive and actually probably 24 has one of the biggest needs and kind of a captive 25

1COMMITTEE ON GOVERNMENTAL OPERATIONS702audience there, why would that want to be an agency3that you wait to move on?

HENRY BERGER: Well, I think with both 4 NYCHA and the Department of Education, the issue 5 wasn't whether we can do it. The issue is how we're 6 7 going to do it. I mean I see the Department of Education as 1,700 registration sites, but the 8 problem is it's 1,700 registration sites similar 9 kinds of problems, so you know the issues we have to 10 11 work through and you know, we're not thinking about 12 this for the first time hearing it from you today. 13 We have been thinking about this and you know, and 14 having discussions as to how are we able to implement 15 it in an agency such as the Department of Education 16 and in NYCHA and it's complex, but... it's a complex 17 problem, but we are going to work it through.

18 COUNCIL MEMBER WILLIAMS: So I see the 19 bill that would include NYCHA more as a nudge to help 20 thinking through that as opposed to making it more 21 prohibitive to actually accomplish it.

HENRY BERGER: I will leave it to your attorneys as to what your authority is to tell NYCHA what to do or not do something. I mean it...

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 71 2 COUNCIL MEMBER WILLIAMS: [interposing] 3 Okay. HENRY BERGER: That... it's a very 4 complex legal issue. Operationally for us, you know, 5 that issue is easier for us. 6 7 COUNCIL MEMBER WILLIAMS: Okay. HENRY BERGER: But the issue is the 8 9 implementation, which is much tougher. 10 COUNCIL MEMBER WILLIAMS: Thank you very 11 much. Thank you, Mr. Chair. 12 CHAIRPERSON KALLOS: Batting cleanup. On 13 July 11th Directive 1 was issued. On September 9th 14 on or about, 17 of the mayoral agencies submitted 15 their plans. Would it be possible to get copies of 16 those plans even if they were among those that 17 required revision? 18 MINDY TARLOW: Well, as I said earlier, we're still working with the agencies even to get 19 20 the... you know, some of the revisions done that we 21 expect back in November. Our preference would be to, 2.2 again, coordinate that amongst ourselves and then 23 share the plans with the Council at that time. 24 CHAIRPERSON KALLOS: To the extent that 25 there are plans that are not... do not require

1COMMITTEE ON GOVERNMENTAL OPERATIONS722revision out of the 17 could we have copies of those3plans?4MINDY TARLOW: By the end of November5we're going to have a lot more information. I think

that would be... even if they're not final then, I 6 7 think it would be a better time for us to sift through them, if that's appropriate. It's kind of 8 9 around the corner. 10 CHAIRPERSON KALLOS: Great, so could I have the plans to read through over my Thanksgiving 11 12 holiday in between bites of... 13 [crosstalk]

14 MINDY TARLOW: Uh-huh.

15 [crosstalk]

16 CHAIRPERSON KALLOS: Turkey? 17 MINDY TARLOW: To your point, if at the 18 end of November when we have things back yeah, if 19 there's some of those plans that were really well-20 baked at that time, I think we can share them with 21 you then.

22 CHAIRPERSON KALLOS: Thank you. with 23 regard...

24 MINDY TARLOW: [interposing] Happy
25 Thanksgiving. [laughter] I hope to have a happy one
1 COMMITTEE ON GOVERNMENTAL OPERATIONS 73 2 and to feed as many New Yorkers as possible while I 3 am enjoying as well. Since the requirement was 4 instituted 14 years ago, as opposed to simply attaching the form, but it was actually supposed to 5 integrated voter registration and was supposed to be 6 7 integrated into the form, not just you got a 50-page form for benefits and then at the end of it you have 8 stapled to the back a voter registration form that 9 you kind of just tear off and then hand in your 10 11 application. How many of these 17 agencies actually 12 did more than just... did anything, whether it was just staple it on the back or do more? 13 14 MINDY TARLOW: I don't think we know the 15 answer to that question. CHAIRPERSON KALLOS: Okay, in terms of 16 17 for Directive 1 is there a goal to... is it just the 18 stapled form on the back of the applications and documents or is it to actually get the true 19 integration we were seeking 14 years ago? 20 21 HENRY BERGER: The problem with simply 2.2 printing the form as part of the application is one, 23 the language accessibility issue and two, the issue of are people with that particular agency actually 24 filling them out as part of the application form or 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 74
2	is it a take-home where a self-mailer is more
3	effective? I think we've got to work that through
4	with each agency and with those agencies that have it
5	computerized I think it's going to be a lot easier
6	because we're going to get the fillable PDFs from the
7	Board of Elections and that could be part of
8	that's easy to do as part of the package because
9	those come in multiple languages. So you know, it's
10	not a simple answer to a simple question.
11	CHAIRPERSON KALLOS: Okay, I guess it's
12	been a long time since I've renewed or applied for a
13	driver's license. It took me `til I was 21, but
14	still it's I look young, but it seems like with
15	the motor voter, I just fill out my driver's license
16	application and there's a check box like would you
17	like to register to vote and then pick a party and
18	you're done. Is that possible for as many of the
19	agencies as possible? Is that part of the Directive
20	1 rollout?
21	HENRY BERGER: Well, one, it's not quite
22	that simple on the DMV form, but it's it ends up
23	you know, if you say yes, it finally kicks you down
24	at the end to a separate form, which then has to be
25	filled out and also signed. The DMV has an advantage

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 75 2 over us. One, they're all computerized and one, they have a single computer system, so operationally ... 3 it's a goal, but operationally it's also a challenge. 4 CHAIRPERSON KALLOS: With regard to 5 Introduction 493, you indicate we'd like to be 6 7 thoughtful about timing of expanding the scope, which was already asked and then making sure any new 8 agencies so on and so forth conducive to coupling 9 with voter registration. Can you comment at this 10 time if they are any agencies that we're seeking to 11 12 add that are agencies that you're concerned about 13 adding? 14 MINDY TARLOW: [off mic] Or me? You want 15 to take it? HENRY BERGER: I think the better way to 16 17 look at it is there are several agencies that we're 18 looking at, which have specific problems that we're going to work through that we will add. So, for 19 example, there is an agency that provides services, 20 21 including legal services. The legal services are 2.2 funded by the federal government. There's a 23 restriction on that agency using non-attorneys for doing voter registration. It's an issue that has to 24 25 be worked through. Several of the agencies are

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 76 2 currently covered by the National Voter Registration 3 They have their own requirements and their own Act. reporting requirements. We have to work with them 4 how we integrate those so that there's not 5 duplication, so that there's a single set of 6 7 standards that applies across the board. So some of the agencies we think are agencies that don't deal 8 directly with the public and adding them really 9 doesn't add any you know, significant opportunity to 10 register more voters, but we're going to work through 11 12 them you know, and it's not just the ones you know, 13 you've recognized. There are 44 city agencies, 14 something like that and there are only 17 that are 15 covered by Local Law 29. We really have to look at 16 all of the others and see which ones are appropriate 17 to add here and we're going to do that. 18 MINDY TARLOW: Right and if I could just underscore that was kind of the conversation 19 20 Councilman Lander and I were having before, right, when there are agencies that have really high 21

22 potential with tremendous numbers of people seeking 23 services and others where they'll have fewer people 24 seeking services you know, we're trying to balance 25 that out and get the most high potential that we can.

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 77
2	CHAIRPERSON KALLOS: As a kid in a candy
3	store, I think that we started with 19 in the statute
4	and we're adding 15, getting us to 34. Hearing the
5	number of 44 is just if you could forward us the
6	next 10 we'd love to include them in the next version
7	so that we codify it so that whoever the next Mayor
8	might be after all of us are long since gone, it's
9	still something that's mandated. So is that
10	something that could be shared?
11	HENRY BERGER: In principle yes, but
12	you've got to remember several of these agencies
13	don't provide services directly to the public. They
14	don't interact with the public on a regular basis.
15	There are other agencies that are specifically
16	excluded under Local Law 29 under the public safety
17	exception. There's a reason for that and we've got
18	to work through that with each of the agencies that
19	we deal with.
20	CHAIRPERSON KALLOS: As
21	[crosstalk]
22	COUNCIL MEMBER LANDER: I
23	CHAIRPERSON KALLOS: Yeah.
24	COUNCIL MEMBER LANDER: I was just going
25	to say I really like the idea of the NYPD offering

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 78 2 voter registrations in all its interactions with the 3 public. I think that would go a long way to solving 4 many problems all at once.

CHAIRPERSON KALLOS: Thank you, Council 5 Member Lander. It would go a long way towards 6 7 building a stronger relationship as we move towards community policing. Going towards the... Council 8 Member Williams' bill and the voter registration 9 forms, I am dying to get the phone numbers and emails 10 off those voter registration forms, but I can't get 11 12 them because those are protected by privacy. DMV 13 number, social security number also protected by privacy and so my understanding is that those pieces 14 15 of information are available, but the Board of 16 Election keeps the voter registration on file, but 17 just members of the public if we want to see it, we 18 don't really get to see it an unredacted [sic] version unless I guess in litigation. 19 Is that 20 correct?

HENRY BERGER: You know, i... you know, from my own experience I know that they have been accessible when they have been needed. As to what those accessibility requirements are I think the Board of Elections can answer it better, but I know

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 79 2 that when I've been involved in matters and we need access to the voter registration forms, the form is 3 there and it is entirely accessible. 4 5 CHAIRPERSON KALLOS: With regard to the tracking number, is the concern the privacy of the 6 7 registrant from the general public or from the Board of Elections employees themselves? 8 HENRY BERGER: Well, even though they're 9 Board of Election employees, they're members of the 10 11 public. I mean you know, I think it's a broad issue, 12 but you know, I also think you know, we've mentioned 13 it before that one of the unintended consequences of 14 this is that it will discourage some people from 15 registering to vote at some agencies and that's not 16 what we want to do. The goal is to register 17 everybody who's eligible to vote. 18 CHAIRPERSON KALLOS: If a person who is homeless were to register they would register at 19 20 their homeless shelter. That's legally allowed, so would the address of their homeless shelter... is 21 2.2 that public record? 23 HENRY BERGER: Yes, but it's a street

24 address.

CHAIRPERSON KALLOS: And so...

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 80
2	[crosstalk]
3	HENRY BERGER: It's just a street
4	address.
5	CHAIRPERSON KALLOS: Anyone who's looking
6	at a voter registration form or voter registration
7	data right now knows who is receiving services from
8	NYCHA, Homeless Services and various other places
9	where the services are residency-based. Is that
10	correct?
11	HENRY BERGER: In some cases yes; in some
12	cases no.
13	CHAIRPERSON KALLOS: Oh, okay, I think
14	oh, one last piece. I almost forgot this. Back in
15	2008, we did a DNC site where we actually did this
16	tracking on voter registration where the voter
17	registration forms were embedded and on the website,
18	so we did it on the state party website and elsewhere
19	and it was great because when you did it one of the
20	first things it asked you for was an immediate email
21	capture and once you did that, if you didn't fill out
22	the form it emailed you and said hey, did you fill
23	out your form? Do you need help filling out the
24	form? Can somebody call you and help you fill out
25	the form? Once you filled out the form they'd send

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 81
2	you an email saying hey, did you remember to print
3	the form? Did you remember to mail the form? And
4	then when if it didn't get received by the Board
5	of Elections and updated in the voter registration
6	system they would then follow up with hey, your form
7	wasn't received. Can you do something about it? So
8	that software already exists; it's already been done.
9	It's six years old at this point and I'm happy to
10	make it available. Barring any further questions, I
11	want to thank you for taking questions for an hour
12	and a half.
13	MINDY TARLOW: Okay, thank you very much.
14	CHAIRPERSON KALLOS: Thank you. I'd like
15	to call up the next panel. We have Mike Ryan and
16	Dawn Sandow from the New York City board of Elections
17	and Amy Loprest and Art Chang from the New York City
18	Campaign Finance Board.
19	[Pause]
20	CHAIRPERSON KALLOS: While we wait for
21	our next panel to be seated, I did want to take a
22	moment to thank and publicly acknowledge one of the
23	Commissioners for the New York City Board of
24	Elections for being the audience today. It is not
25	something that we're quite used to, but we hope that

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 82
2	it is behavior that continues and we encourage other
3	Commissioners to join us when the Board of Elections
4	is testifying, so I just want to thank Al Schulkin
5	for being here and for putting elections as a top
6	priority for him as a Commissioner. And if I may,
7	before you give your testimony, do you affirm to tell
8	the truth, the whole truth and nothing but the truth
9	in your testimony before this committee and to
10	respond honestly to council members' questions?
11	ALL: I do.
12	CHAIRPERSON KALLOS: Thank you very much.
13	Mr. Ryan, if you could begin.
14	MICHAEL RYAN: Good morning, everyone.
15	Chair Kallos, Council Member Williams and members of
16	the Council's Committee on Governmental Operations.
17	I'd like to thank the committee for giving us the
18	opportunity to appear before you on behalf of the
19	Board of Elections. My name is Michael Ryan and I am
20	the Executive Director of the Board. Joining me here
21	at the table is for the Board of Elections is
22	Deputy Executive Director Dawn Sandow. We also have
23	several of our staff members present here today as
24	well, Administrative Manager Pamela Perkins;
25	Coordinator of Voter Registration Beth Fossella; MIS

1COMMITTEE ON GOVERNMENTAL OPERATIONS832Director Steven Ferguson, as well as General Counsel3and Deputy General Counsel Steve Richman and Raphael4Savino, respectively.

Before I start my testimony proper, I 5 would like to point out that this matter was 6 7 discussed with the Commissioners of the Board of Elections in the City of New York and while there was 8 no consensus amongst the Commissioners whether to 9 support or not to support either piece of 10 legislation, I think that's in keeping with the 11 tradition of the Board of Elections and its exercise 12 13 of its ministerial duties. Nonetheless, we're here 14 today to offer some testimony with respect to the two 15 proposals and hopefully give some guidance to the 16 City Council as it makes its decisions moving 17 forward.

18 As has been stated previously, Local Law 29 went into effect on August 23rd, 2000. 19 The 20 identified agencies were required to distribute voter registration materials to person utilizing their 21 2.2 respective services. A version of the New York state 23 voter registration form was created bearing the legend "Code 9." These forms are identical to the 24 standard registration forms issued by the New York 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 84 2 State board of Election in all other respects. Agencies make these coded forms available along with 3 any of their own documents to service users. 4 То clarify, the purpose of the Code 9 legend is to allow 5 for the tracking of both distribution and receipt of 6 7 these forms.

The two Intros, 356 and 493, pertain 8 mainly to enforcing and increasing the number of city 9 agencies who solicit and promote voter registration 10 11 by including these coded voter registration forms 12 along with other distributed documents. If any 13 agency or service user completes the form and returns 14 same to an employee of one of the 22 required 15 agencies or by mail, said voter registration 16 application is forwarded to the Board.

17 Addressing Intro Number 493, I stated 18 previously the Board takes no position as to the additional agencies proposed to be included in the 19 20 requirement to distribute voter registration forms or 21 materials. Should this Intro become law, the Board 2.2 will work closely with these agencies and the Office 23 of the Mayor to ensure compliance and as was previously testified earlier, we have been doing so 24

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 already with respect to the currently covered
 agencies.

As stated, presently there is one code 4 for the mandated agencies. Election Law Section 5-5 211, subdivision 8 states in pertinent part "such 6 7 voter registration application shall be designed so as to ensure the confidentiality of the source of the 8 application." It is the considered opinion of the 9 Board that the current use of the general "Code 9" 10 for all mandated agencies complies with the New York 11 12 State Election Law. The proposed distinguishing of 13 individual agencies set forth in Intro Number 356 14 requires a comprehensive analysis of the effects 15 thereof to determine whether such proposal adheres to the requirements of Election Law Section 2011, 16 17 subdivision 8 whether in spirit or in actuality. In 18 any event, the Board will comply with any legally mandated requirements. 19

I recognize that our testimony is brief. We are available for questions and answers. Given the timing of this hearing, we have an election... a General Election to put on in a week and a half, so I will admit that we did not dive into this particular issue as deeply as we might have under other

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 86 2 circumstances, but I'm certainly you know, willing to 3 answer any questions and hopefully provide additional 4 guidance.

5 CHAIRPERSON KALLOS: Campaign Finance 6 Board.

7 AMY LOPREST: Good morning, Chair Kallos and members of the committee. My name is Amy 8 Loprest. I'm the Executive Director of the New York 9 City Campaign Finance Board. I'm joined today with a 10 member of our board, Art Chang, who is also the Chair 11 12 of our Voter Assistance Advisory Committee. I, too, have a number of staff members here who might be able 13 14 to answer questions if needed: Eric Friedman, our 15 Executive Director of Public Affairs; Onida Coward 16 Mayers, who's the Director of our Voter Assistance 17 Unit.

18 I thank you for the opportunity to testify here today. With an important election less 19 20 than two weeks away, there should be renewed focus on improving New York's low voter participation rates. 21 2.2 New Yorkers who demand better performance from their 23 government can start with their own behavior. The starting point is voting. By simply casting a 24 ballot, citizens can ensure government is accountable 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 87 2 to their needs, but government needs to do its part as well. Healthy democratic governments encourage 3 4 civic participation by enabling the broadest possible access to the electoral process. While the voter 5 registration deadline is past for this year's General 6 7 Election on November 4th, the effort to involve more New Yorkers in our democracy will continue. For that 8 reason I am pleased the Council is holding this 9 hearing and considering the two bills we are 10 discussing today. 11

12 Increasing voter registration is a core 13 mission for the CFB. Through the work of our Voter 14 Assistance Advisory Committee and our NYC Votes 15 Campaign, we reach thousands of New Yorkers at events 16 around New York City each year to help them register to vote. A central element of this work is helping 17 18 our partners, both public and private organizations, build their own programs to educate and engage their 19 20 constituents in the electoral process. Our popular "Train the Trainer" sessions provide these 21 2.2 organizations with the tools to build a voter 23 engagement program that is consistent with their own culture. These efforts have been very successful. 24 In collaboration with more than 100 community and 25

1COMMITTEE ON GOVERNMENTAL OPERATIONS82corporate partners, we collected more than 15,0003voter registration forms in 2013.

4 The City Charter requires the CFB to coordinate the activities of the 18 city agencies and 5 59 community boards that are required to help 6 7 register voters under Local Law 29 of 2000. We have taken an active role in helping these agencies meet 8 the goals of the law. Our Voter Assistance Staff 9 10 works directly with each agency to develop and implement a voter action plan. Earlier this year, we 11 12 held the training sessions at our offices attended by 13 representatives of 14 of the 18 covered agencies and 14 13 of the community boards. We train agency staff to 15 conduct on site voter registration drives. We 16 provide graphics spotlighting upcoming elections and 17 deadlines for agencies to post on their websites, on social media and in emails to their clients. 18 These trainings and VAAC regular public meetings, provide a 19 20 forum for these agencies these agencies to discuss their voter assistance efforts and compare notes on 21 2.2 best practices. Our next VAAC meeting will be held 23 next Tuesday evening at our offices at 100 Church Street and I invite everyone here and who's watching 24 this hearing to attend. 25

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Clearly, there are challenges in	
implementing the law and there are areas where	
agencies compliance can improve. We have seen a	
renewed push from this administration to make tho	se
improvements. In the course of our work, we have	
also seen a deep commitment among city agency sta	ff

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8 to the broader goals of increasing voter registration 9 and participation. Programs developed by our agency 10 partners have made important contributions to 11 increasing voter participation in New York City. We 12 encourage these efforts and offer city agencies some 13 flexibility to meet their pro-voter mandate in ways 14 that mesh with their own mission and culture.

Many of the agencies we work with go 15 16 above and beyond the law's requirement and I'd like 17 to highlight a few examples. The Department of Youth 18 and Community Development has long been an active participant in our Youth engagement initiatives. 19 20 DCYD hosted Youth Voting Workshops conducted by CFB staff at 16 of its Summer Youth Employment Program 21 2.2 sites and invited the young poets from the NYC Votes 23 Youth Poet Laureate Program to perform. DYCD has also been a big participant in National Voter 24 Registration Day. In recognitions of these efforts, 25

1COMMITTEE ON GOVERNMENTAL OPERATIONS902the CFB awarded DYCD with our First Annual NYC votes3Award for Excellence in Public Outreach last year.

The Taxi and Limousine Commission has aired voting themed public service announcements in taxicabs throughout the years. They've also conducted NYC Votes Election Day surveys on Taxi TV and yellow and green borough cabs, with more than 16,000 participants from 2012 to the present.

10 The Administration for Children's 11 Services invited NYC Votes to register and talk to 12 teenagers in its housing works who are approaching 13 voter eligibility. ACS is also a regular participant 14 in National Voter Registration Day, holding a 15 registration drive at its office on Williams Street.

16 In addition, we've worked with city 17 agencies which are not covered by Local Law 29, but 18 participate in our programs voluntarily. One example is the Health and Hospitals Corporation, which 19 20 routinely partners with us to hold voter registration drives in its hospitals and other facilities 21 throughout the city. In 2013, HHC aired our Video 2.2 23 Voter Guide in some facilities for two weeks leading up to the Primary and General Elections. HHC has 24

1COMMITTEE ON GOVERNMENTAL OPERATIONS912registered over 2,000 citizens since first partnering3with us in 2012.

4 Other agencies have been fantastic 5 voluntary partners, including the Department of 6 Aging, the Human Resources Administration and New 7 York City Housing Authority. These agencies are 8 helping create a voting culture that fits with their 9 own missions and their efforts are to be commended.

10 Intro 493 would significantly expand the scope of agency-based voter registration mandate to 11 12 cover new agencies. The bill covers some of the 13 voluntary partners I mentioned and we suggest you 14 would consider expanding the bill to the extent the 15 Council is able to include other willing partners 16 like HHC and NYCHA. We should encourage all of these 17 agencies to go further and provide more New Yorkers 18 with the opportunity to register to vote.

As I mentioned, agencies face some real challenges implementing Local Law 29. One concern we consistently hear is how to best provide voter registration forms to their clients. Incorporating the voter registration form into their own forms, as the Charter requires, can be cumbersome. We've heard a lot about that from the administration. We are

COMMITTEE ON GOVERNMENTAL OPERATIONS 1 92 2 working with the new administration on ways to help agencies more readily provide voter registration 3 forms to clients and make those efforts more 4 effective. We are developing webinars and video 5 resources to extend the reach of our training to 6 7 agency staff who may not be able to attend in person. We are working to develop annotative voter 8 registration forms to guide agency staff and their 9 clients on how to successfully complete the forms and 10 we are creating brochures to elevate the profile of 11 12 this important mission among frontline agency staff. 13 These programs should help agency staff highlight 14 voter registration opportunities for their clients, 15 which should make those clients more likely to 16 register and vote. 17 As more and more New Yorkers interact 18 with their government online, establishing true universal online voter registration would absolutely 19 20 enhance agency's efforts to meet the goals of the

21 pro-voter law. Currently, access to online voter 22 registration is available only to customers of the 23 State Department of Motor Vehicles. We commend the 24 Chair of this committee for his bill to establish an 25 online voter registration portal for New York City. 1COMMITTEE ON GOVERNMENTAL OPERATIONS932Just think, one stop site where New Yorkers can3transact all business of democracy would be a game4changer. Electronic registration would also enable5more thorough real time tracking of agencies' efforts6to help New Yorkers register.

7 As a simple step in this direction, we have asked the City Board of Elections, and I'm happy 8 to have heard from the testimony previous that 9 they're going to make available the electronic PDF 10 11 form that will include the tracking code for city 12 agencies. Providing an electronic voter registration 13 form for these agencies that they can make available 14 on their websites would help the agencies better 15 serve their clients.

16 We support Intro 356, which will allow 17 better tracking of agencies' voter registration 18 efforts. Agency specific codes would allow agencies to evaluate which of their programs work best and 19 20 allow others to hold the agencies accountable when 21 they fall short. Better tracking will help the CFB 2.2 recommend specific ways our partner can help and 23 improve their voter registration efforts. Clear, trackable data about the agencies' voter registration 24 efforts will also make it possible for the agencies 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 94 2 and their staff to see that their work in this area is making a difference. We would suggest that other 3 4 agencies not covered by the charter mandate may benefit from agency specific tracking codes. 5 The Department of Education, for instance, has a separate 6 7 mandate to provide voter registration forms for students as they graduate from high school, but we 8 cannot track the success of these efforts. 9 The CFB is also mandated to assist in voter registration and 10 a unique tracking code would allow us to more 11 12 precisely quantify the impact of our own extensive 13 voter registration programs. 14 I'd like to thank you again for the 15 opportunity to testify today and I look forward to 16 hearing from the agency representatives today about 17 their experience with Local Law 29 and of course, I 18 welcome any questions. CHAIRPERSON KALLOS: Thank you 19 20 particularly to the Board of Elections, who kind of 21 have the biggest deal you get all year coming up, so 2.2 thank you for being here and glad that you've brought 23 any testimony, given everything else, and I know you do have an election to run. I... 24 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 95 2 MICHAEL RYAN: [interposing] And I'm 3 sorry I wasn't able to make you smile as broadly as 4 Miss Loprest. [laughter] CHAIRPERSON KALLOS: No worries. 5 I'd also like to acknowledge... 6 7 [crosstalk] AMY LOPREST: It's not a competition. 8 [crosstalk] 9 10 CHAIRPERSON KALLOS: That we have ... we usually do these hearings at 1:00 and that means we 11 12 can go as long as we want, which tends to be long. Today we will be kicked out of this room at 1:00, so 13 14 we will be a little bit briefer than usual. With 15 regard to Board of Elections, just understand there's 16 the Code 9 and then can non-profits that do voter 17 registration get a tracking code as well? 18 MICHAEL RYAN: We have another tracking code that we use for CUNY, which is Code D. 19 Those 20 are the two tracking codes that we have presently and typically, my understanding is that CUNY, and I could 21 2.2 be stepping out of turn and I know that Mr. 23 Rosenstein is here as well, but my understanding is 24 that they partner with NYPIRG on that issue as well 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 96 2 in terms of the voter registration. We do a Code D 3 and a Code 9. 4 CHAIRPERSON KALLOS: And how easy is it to add additional codes as necessary? 5 6 MICHAEL RYAN: Oh, anytime you do 7 anything additional it requires an additional administrative burden. There's some programming that 8 goes along with that as well, but again, I think our 9 additions we keep an eye on 5-2011 as well, so while 10 11 we understand that the tracking is a useful 12 administrative tool, by the same token, parsing that 13 out of what we distribute to the public is presently 14 not possible, as has been previously suggested, as we 15 understand the law. Again, we didn't scratch very 16 deeply below the surface, but Election Law Section 3-17 220, subdivision 1 allows us when we give information 18 back to the public that's been filed with us to exempt voter driver's license identification... I 19 20 mean a voter's driver's license identification number, a non-driver's license identification number, 21 2.2 a social security number and a fax number. 23 Everything else that's on that form goes out. 24 CHAIRPERSON KALLOS: I can get emails and 25 phone numbers?

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 97
2	MICHAEL RYAN: Whatever else is on that
3	form other than those categories goes out.
4	CHAIRPERSON KALLOS: I'm holding you to
5	this `cause you're `bout to I'm going to go buy a
6	CD after this.
7	MICHAEL RYAN: Come by and we'll let
8	you we'll go we'll put you on public public and
9	you can run all the stuff you need.
10	CHAIRPERSON KALLOS: That sounds great.
11	We hear a lot about printing voter registration
12	forms. There's a wonderful thing that folks are
13	doing now of print on demand and just did the Climate
14	March. Do you think there's any reason why the BOE
15	needs to print and send out how many hundred thousand
16	voter registration forms in order
17	[crosstalk]
18	MICHAEL RYAN: Well
19	[crosstalk]
20	CHAIRPERSON KALLOS: To get 25,000 back
21	and
22	[crosstalk]
23	MICHAEL RYAN: It's interesting.
24	[crosstalk]
25	

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 98
2	CHAIRPERSON KALLOS: Do you believe it
3	might be better to let the agencies just print on an
4	as needed basis?
5	MICHAEL RYAN: In 2013, we distributed
6	over 100,000 forms, so slightly over. It was like
7	I think it was 106,250.
8	CHAIRPERSON KALLOS: Mm-hm.
9	MICHAEL RYAN: Already in 2014, and I
10	think this is indicative of a see change not only in
11	the City Council, but in the administration as well,
12	we've already distributed over 280,000 and the year's
13	not over. So there's a lot of paper going out, but I
14	think you're right. We're not getting a large
15	return. I don't have the return numbers for 2014,
16	but the return numbers for 2013 were 4,339 based on
17	the 106,000 distributed. What we don't know and what
18	we can't track is whether or not the inventory that's
19	going out to the individual agencies is right sized
20	or whether they're simply having enough available in
21	case anybody asks for them. So that's a piece of the
22	puzzle that we can't track and quite frankly, we'd
23	prefer, although we would follow any statutory
24	mandate, we would prefer not to be in the business of
25	overseeing city agencies in terms of their compliance

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 99 2 with the law. We prefer to impart our information on 3 the back end, which would be a success rate, keeping 4 in mind that the mere fact that a voter registration form is transmitted to us doesn't mean that they 5 automatically go on the voter rolls because there's a 6 7 clearing process that must be done. The person might already be registered to vote, in which case they 8 wouldn't be included. They might not... they might 9 be ineligible or if they missed information, we do 10 11 send out a missing information notice. 12 CHAIRPERSON KALLOS: And at the risk of 13 embarrassing myself, I know that my office has voter registration forms. I'd love to make sure all the

14 15 other... all of my colleagues have them. Could I get 16 like 10 voter registration forms in English, Spanish, 17 Bengali, Korean and Chinese and 10 per office, so if 18 you could drop off 510 at 250 Broadway we'd love to get that distributed to my colleagues and then make 19 20 sure that they know not only can they have them on hand, but they can just print them out and that's 21 2.2 perhaps why I'm going to ask for fewer, so that's a 23 yes? 24 MICHAEL RYAN: Yes.

CHAIRPERSON KALLOS:

Perfect.

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 COMMITTEE ON GOVERNMENTAL OPERATIONS
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 MICHAEL RYAN: And we have 500 on hand.

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 With the agencies the way we handle this there's

 4
 about a two-week turnaround. We have an outside

 5
 vendor.

CHAIRPERSON KALLOS: Yep.

6

7 MICHAEL RYAN: And when they ask for a certain number of forms, we get them printed and 8 they're distributed. The difference though I think 9 with the printing on demand that does change the 10 11 dynamic. The one that we distribute to the agencies 12 is a self-contained self-sealable form requiring no 13 postage and I think... and I'm not a printing expert 14 and I'm not an MIS expert, but what I've been told is 15 that there are challenges, technology challenges 16 associated with that and perhaps Mr. Chang or some 17 others can speak to those things better than I, but 18 making it foldable, sealable, self-contained with a stamp; you know, no postage necessary presents 19 20 challenges and I know that we have had challenges with those envelopes even doing them well in advance 21 2.2 because there is a plastic template that we have to 23 put over these envelopes that is provided by the post office to make sure that all of the various codes 24 that the Post Office needs to process these things 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 2 electronically is all in the proper place. So there's a lot more detail to these things than 3 otherwise might seem and so you know, the way it's 4 been handled up to this point is to distribute the 5 6 forms to the agencies.

7 CHAIRPERSON KALLOS: I am actually very familiar with mail house operations [laughter] and 8 exactly what you're talking about and I'd be 9 committed to working with our members of Congress and 10 11 the Post Office to ensure that when it comes to a 12 voter registration form whatever regulations could be 13 waived so if somebody printed out wrong it could 14 still get mailed for free. But yes, the one that you 15 print out online from the... that I just printed out 16 online from your website says that it's no postage 17 necessary, so...

18 MICHAEL RYAN: [interposing] Right. CHAIRPERSON KALLOS: There are probably a 19 20 lot of people who just take it, fold it, put it in the mail and hope it gets there. 21 2.2 MICHAEL RYAN: Right. 23 CHAIRPERSON KALLOS: Can you explain a little bit to me, and perhaps this is for Mr. 24

Ferguson, but can you explain a little bit about how 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 102 2 electronic voter registration process works between your agency, the DMV or perhaps if any agencies do it 3 or did it, what's the process? Does it save you 4 5 time? Does it save money? Is it more popular and have there been any challenges to implementation? 6 7 MICHAEL RYAN: Well, in terms of popularity, we made a cutover on March 11th of 2014, 8

so there really is no way to gauge the popularity. 9 We changed the way business was done. We're not... 10 clearly if somebody picked up a voter registration 11 12 form out of the DMV office they could mail it into 13 us, but if they go through the DMV process it comes 14 to us electronically. How that worked, and apparently it wasn't all that complicated, since we 15 16 don't really need to talk in the computer language, 17 they developed a program to do this; they meaning 18 DMV. We then had to do some interface work on our end, which was completed and there was data testing 19 20 and on March the 11th, a Tuesday, 'cause we get a... I know this is not necessarily an attractive term, 21 2.2 but we get a data dump every Tuesday and Friday and 23 then what happens with that is it goes into a queue and then our bipartisan team of employees have to 24 25 work that to make sure that the people that go on the

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 103 2 rolls ultimately are eligible to be on the rolls and 3 for example, if somebody... I know there's been some talk recently about birth dates. If somebody's 4 missing their birth date on their form now, we send 5 them a voter... a missing information notice to the 6 7 voter; potential voter and when they send that information back to us, their record is then complete 8 and we put them onto the rolls. So, but in terms of 9 the DMV, the challenge here is the capturing of the 10 signature. The DMV is considered to be a custodial 11 12 agency for the purposes of the signature. We have 13 not looked at whether any other city agency might 14 also qualify to be considered a custodial agency for 15 the purposes of us, BOE, being able to accept an 16 electronic version of their signature. But even if 17 we stopped short of that, having an electronic... a 18 way for voters to input their information electronically, even if that still meant ultimately 19 20 that they had to print up a form and sign it back and get it to us, that information would be already in 21 2.2 the system and all we would have to do is scan the 23 form in, clip the signature out and put the signature into the completed record and then have it be 24 examined by our bipartisan team. So not having to 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 104 2 decipher handwritings by bleary-eyed employees who 3 are trying to get everybody on the rolls you know, 4 leading up to an election event would be a very, very 5 helpful thing and it would eliminate a tremendous 6 amount of data entry for us.

7 CHAIRPERSON KALLOS: With regards to some of the comments that I offered to the Mayor's Office 8 of Operations, would you agree to reach out to me and 9 this committee and this body to provide assistance, 10 whether it's software that's already been built and 11 12 six years old or other processes that have already been built and would probably be available for free 13 in order for the Board of Elections to better improve 14 15 their process, including having that button do two 16 things at once?

17 MICHAEL RYAN: One of the things that our 18 staff is currently working on to make sure that our version ultimately is system independent and doesn't 19 20 necessarily have to interface with other agencies that way that ours does with the DMV is they're 21 2.2 developing a web-based application that will be a 23 separate application for the city agencies; you know, under the present circumstance, those Code 9s and 24 then the same exact thing for the general public 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 105 2 except it won't have the Code 9 attachment to it and that's I would say about six months in the offing, 3 but it's under development now and we expect to be 4 able to roll that out and we're targeting 2015 for a 5 lot of things because 2016's going to be a bit of a 6 7 bear in terms of election events. CHAIRPERSON KALLOS: For what it's worth, 8 the software's already built and you can probably put 9 it up tomorrow or consider it. And then just I'd be 10 remiss if I didn't say thank you for distributing 11 12 your conflict of interest... sorry, your conflict of interest and close family relative policy. 13 I would love to see a explanation of the difference between 14

what you have and what DOI had provided and then I

on posting its... all of its available positions

online or for the public.

would remiss if I didn't have you in front of me and

didn't ask when the Board of Elections will be voting

20 MICHAEL RYAN: Well, first of all, the 21 thanks, and I will accept the thanks on behalf of the 22 Commissioners, but the thanks goes to the 23 Commissioners on the issue of the COIB and the close 24 relative policy. With respect to the job postings, I 25 know that this has been an issue that has been

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1COMMITTEE ON GOVERNMENTAL OPERATIONS1062discussed in great detail amongst the Commissioners3and I'm certain if there is a consensus on exactly4how that should be done amongst the Commissioners,5then they will vote on that and that will be taken6care of.

7 CHAIRPERSON KALLOS: Three of them came 8 in and swore under oath that they would do it at the 9 next meeting.

MICHAEL RYAN: I understand and as I've stated here before, it still remains more of a legislative process and you know, you need six and when six Commissioners agree on any policy, whether it be the posting of jobs or any other such policy, then that's the mandate that the Board follows and until that happens, it's not the mandate.

17 CHAIRPERSON KALLOS: Thank you very much 18 and my last question I'm getting older and perhaps 19 more vain, can I put I'm 30-plus so that I can just 20 keep celebrating my 29th birthday or...

21 MICHAEL RYAN: That used to be the case. 22 It is no longer the case. If you do not give us a 23 complete date of birth now when you go to register, 24 you will get a missing information notice and you 25 will not be added to the voter rolls until such time

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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 107
2	as you provide that information. That was not the
3	case historically. It does have its roots, believe
4	it or not, in what was considered to be a polite
5	question to ask primarily women years ago and if you
6	look at that list of voters to which you refer, it is
7	overwhelmingly, although not exclusively, women, but
8	in terms of its percentage versus the number of
9	registered voters, it's a very, very small percentage
10	and ultimately, while I have a moment and a
11	microphone, a non-story. [laughter]
12	CHAIRPERSON KALLOS: Well, I hope to make
13	it to 169, [laughter] legitimately on the voter
14	rolls.
15	MICHAEL RYAN: If you're interested in
16	technology, perhaps that's going to come to fruition.
17	CHAIRPERSON KALLOS: Thank you. For the
18	Campaign Finance Board, I'm as a person who tends
19	to be a little bit proactive, I really appreciate how
20	proactive you are and as somebody who tries to be
21	proactive and sometimes still things don't end up
22	happening, in your testimony you did training
23	sessions. You offered it to 18 city agencies, 59
24	community boards. You only had 14 agencies show up,
25	which is actually pretty great and 13, which is

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 108
2	slightly disappointing and now I have oversight over
3	community boards and perhaps we should ask them to
4	come by and explain; get a little compliance. But
5	one question is seems like you're doing what you're
6	supposed to be doing and in fact, you're going above
7	and beyond on being proactive, but the Center for
8	Popular Democracy's recent report finds that those 14
9	agencies didn't seem to get the results from what you
10	tried to achieve. What can we do to support it?
11	Would this legislation help or what should Mayor's
12	Office of Operations be considering?
13	AMY LOPREST: I think one thing that's
14	very positive is just the commitment of the current
15	administration to encourage agencies to develop their
16	plans and work the plans and I think that we'll see a
17	lot of result from that. Again, it is disappointing
18	that the results have not been as one would have
19	hoped, but there's always room for improvement in any
20	system and I really I'm encouraged by the Mayor's
21	commitment to this issue. I think that will help.
22	CHAIRPERSON KALLOS: Thank you for your
23	commitment. In your recent report, you noted that
24	many people have donated that never had before and
25	you also came out with a new report that I really
1COMMITTEE ON GOVERNMENTAL OPERATIONS1092liked and your blog that I'm on the top 10 for most3public contributions. I wish I was a little bit4higher. I will endeavor for next election cycle.5How many of our donors in the CFB are registered to6vote?

7 AMY LOPREST: You know, it's interesting. That's actually one of the... a research project that 8 we are starting to engage in to compare the voter 9 registration rolls and contributors. We are in the 10 11 process of starting that data comparison, so I don't 12 have the answer for you right now, but you know, in a 13 month or so we should have an answer to that 14 question. 15 CHAIRPERSON KALLOS: Perfect. It's my 16 sequel interjoined and it should take about one line 17 of code to compare the folks and take a very short

18 time off the voter file.

AMY LOPREST: [interposing] there's a lot of you know, address matched to make...

[crosstalk]

CHAIRPERSON KALLOS: Yes.

23 [crosstalk]

21

2.2

24 AMY LOPREST: You know, make sure the

25 addresses are the right people.

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 110 2 CHAIRPERSON KALLOS: I recommend matching 3 by zip code, first name, last or first initial last name and then doing additional... Art and I can geek 4 out about it later. [laughter] Would the CFB be ... 5 it's funny 'cause I was thinking about this. 6 Tt. would be odd to have a candidate running for office 7 that wasn't registered to vote, but as this body has 8 learned, you need to update your voter registration 9 forms sometimes; otherwise, what have you. 10 So is there an opportunity to try to register people who 11 12 are donors; perhaps through New York City Votes 13 application or what not and allowing people you know, 14 if we can get this fillable PDF to say hey, we can 15 register you and what have you and even mail your 16 voter registration form as part of the New York City 17 Votes app or other point in voting. 18 AMY LOPREST: Well, the app actually does

point you now; I mean you can go right to the form that you can fill out on... that's on our website, but, of course, again, it's you know, the kind that you have to print out and sign and mail in. If we develop this portal, which you know, that would be great and so we could always just link into the

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1 COMMITTEE ON GOVERNMENTAL OPERATIONS 111 2 online portal, which would be a wonderful enhancement 3 you know, and put that right in the app. 4 CHAIRPERSON KALLOS: Yeah, would the Voter Assistance Commission be open to assist in the 5 Board of Elections in the city with an online portal? 6 7 MICHAEL RYAN: Absolutely. AMY LOPREST: We're always happy to help 8 9 them. 10 CHAIRPERSON KALLOS: Would the Board of Elections be friendly to assist in some... 11 12 MICHAEL RYAN: [interposing] With 13 finances as well. [laughter] Yes, absolutely and as 14 you may know, I'm... as my position as Executive 15 Director, I'm a de factor member of the Board of the 16 Voter Assistance Advisory Committee and I certainly 17 enjoy a close and cooperative relationship Miss 18 Loprest and Mr. Chang and I'd make every effort to be at those meetings when my schedule allows. 19 Sometimes 20 when election events occur it's not possible, but 21 yes. 2.2 CHAIRPERSON KALLOS: And with my 23 apologies; I've gone a little long because I enjoy working with the panel, I'd like to recognize Council 24 Member Williams. 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 112
2	COUNCIL MEMBER WILLIAMS: Thank you, Mr.
3	Chair. Thank you so much for your testimony. I
4	think most of my questions will probably be for the
5	Board of Elections, but anyone can chime in. I do
6	want to focus on it seems I think you have some of
7	the similar privacy concerns that the Mayor's Office
8	has. Is that correct?
9	MICHAEL RYAN: Yes.
10	COUNCIL MEMBER WILLIAMS: Uh-huh. Now,
11	first I wanted to ask this is probably a strange
12	question, but do the registration cards expire at any
13	point? Like 10 years ago if I found one can I fill
14	it out and send it in or what's the deal?
15	MICHAEL RYAN: No, the registration forms
16	don't expire, but some of the older forms, depending
17	on how far you go back might not have all of the
18	information that we collect now, but if you filled it
19	out and sent it in and it meets the you know,
20	otherwise met the requirements we would send you a
21	missing information notice in the event that you left
22	something off or that something wasn't on that form
23	that's on the current forms.
24	COUNCIL MEMBER WILLIAMS: So out of the
25	hundred and some odd thousand last year, for example,
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1 COMMITTEE ON GOVERNMENTAL OPERATIONS 113 2 that were given to the agencies, do we know how many 3 they actually sent out? MICHAEL RYAN: We don't know that. 4 what 5 we do know is how many we got back and that number is 4,339. 6 7 COUNCIL MEMBER WILLIAMS: Do... is there a count of like do we know if they have 10,000 left 8 so we don't have to give them another 10,000 or we 9 10 just give it to them anyway? 11 MICHAEL RYAN: We respond to the agencies 12 based on request, so when they request additional 13 forms, we process the request and we give it to them. 14 You know, interestingly enough, I don't know that we 15 necessarily need to be in the voting form distribution businesses. The vendor that is used is 16 17 a vendor that's commonly used amongst many city 18 agencies and perhaps it could be done more directly and we don't need to be the middle man necessarily 19 20 and that would b ea more efficient system in my opinion, but again, being clear, those are just 21 2.2 operational concerns. Whatever is mandated by the 23 City Council, we will certainly follow. 24 COUNCIL MEMBER WILLIAMS: And I just wanted to understand again. I think ... and I missed 25

1COMMITTEE ON GOVERNMENTAL OPERATIONS1142some of it, but there are some parts that I think3you're saying of the information on the form that4does become public or doesn't, so can you repeat that5again?

6 MICHAEL RYAN: There's only... as we 7 understand it, there's only four items pursuant to Election Law Section 3-220, subdivision 1. 8 If a voter has a driver's license, their driver's license 9 ID number does not get made public. If they're a 10 non-driver and they have a DMV issued non-driver ID, 11 12 that doesn't get made public. The last four digits 13 of the social security number do not get made public 14 and if you have a fax number... I don't know why a 15 fax number is differentiated from an email, but it 16 I guess they don't want people's you know fax is. 17 machines running out of paper.

18 AMY LOPREST: [interposing] So you can't19 have an update of the election.

20 MICHAEL RYAN: But... right? But in any 21 event, those are the four items that we're presently 22 precluded from giving out, so based on the 23 conversation that happened earlier, we believe that 24 we would be required to publish any other information 25 and there may be some sensitive agencies obviously.

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 115
2	COUNCIL MEMBER WILLIAMS: How do you cull
3	that information?
4	MICHAEL RYAN: It's a Code 9 and it's
5	called Automated Way by the computer.
6	COUNCIL MEMBER WILLIAMS: Mm-hm. So
7	we're just saying that if we put this code on, even
8	if we said don't make it public, you believe you
9	would have to make it public.
10	MICHAEL RYAN: Based on the current
11	iteration of State Election Law. Again, with
12	respect, Council Member, we have an election coming
13	up in a week and a half. We got this notice last
14	week. We didn't really dive deep into it or reach
15	out the State Board of Elections to see whether they
16	had an opinion, so I don't want to make an
17	authoritative statement today when I'm really not
18	prepared to do so. It's simply a concern and I know
19	that we have lawyers that work for us and the Council
20	has lawyers and I think we could all put our heads
21	together and I think the conciliatory tone that is
22	struck here between the administration and the
23	Council; there's a lot of smart people; we should be
24	able to figure out a way to make this problem go
25	away.

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 COMMITTEE ON GOVERNMENTAL OPERATIONS
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 COUNCIL MEMBER WILLIAMS: Okay, thank you

very much.

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MICHAEL RYAN: Okay.

CHAIRPERSON KALLOS: Last question to 5 Campaign Finance Board. There's an electronic Voter 6 7 Guide, an online Voter Guide this year. What is the URL where anyone watching this or anyone from the 8 press can report so that any New Yorker; anyone in 9 New York City can find out what's going to be on the 10 11 ballot and who's going to be on the ballot, the 12 various propositions and all sorts of links to the candidates and further information? 13

AMY LOPREST: Well, the main URL is www.nyccfb.info. I have to check. Usually there is a separate URL that's just nycvoterguide.org, but I have to check on that, but if you go to our main page you would be able to link right to the Voter Guide.

19 CHAIRPERSON KALLOS: How long before we 20 have nycfb.nyc?

AMY LOPREST: Well, you know, now we have... we own those... we registered for those URLs when they first proposed them, so we will be adopting them soon.

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1 COMMITTEE ON GOVERNMENTAL OPERATIONS 117 2 CHAIRPERSON KALLOS: Thank you very much 3 for your participation. As always, it's a pleasure. I'd like to call up the last panel. It consists of 4 our brothers and sisters in the good government, from 5 which I recently no longer get to serve quite. 6 I am 7 just perhaps an honorary member. Steven Carbo from the Center for Popular Democracy; Denora Gatitu from 8 Brennan Center for Justice at NYU School of Law; Neil 9 Rosenstein from New York Public Interest Rights 10 Group; Kate Dorin from the League of Women Voters of 11 12 the City of New York and Rachel Fauss from Citizens 13 Union. While we are all getting seated and moving 14 about, I would like to take a moment to thank them 15 for their recent report that came out this week. Ι 16 do not comment as to whether or not we timed this 17 hearing to coincide with that report, but we do thank 18 them for that. This report follows up on a report originally done by the City Council several years 19 back and the City Council no longer has an Oversight 20 and Investigations team in the same way that we once 21 2.2 did before. I also want to apologize for the fact 23 that the previous two panels were a little bit longer than they should have been or could have been and I 24 just want to ask everyone who is watching on 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 118 2 television or online to please take a look at the report put out by all of these agencies. You can 3 find it at populardemocracy.org. It's entitled, "A 4 5 Broken Promise: Agency-based Voter Registration in New York City," and without further ado, I'd like to 6 7 ask for the panel to please go and the only thing I'd request is we have a whopping 20 or so minutes left, 8 so to the extent you're able to abbreviate your 9 testimony and give guick summaries, that will allow 10 us to have conversation, but otherwise, I'm happy to 11 12 let you guys and gals go until we get kicked out at 1:00. [background voices] I will not be swearing you 13 14 in, but I [laughter] hope that you will be truthful 15 in your statements. 16 STEVEN CARBO: Thank you for that level

17 of trust. Good morning, Mr. Chairman. My name, of 18 course, Steven Carbo, Center for Popular Democracy and I want to thank you for the opportunity to appear 19 20 before the committee today and thank the committee for convening this hearing on an issue, which I think 21 2.2 it's crucial to the vibrancy of our democracy, which 23 is the extent to which voter registration opportunities are being offered in New York City and 24 we, of course, know that voter registration is the 25

1COMMITTEE ON GOVERNMENTAL OPERATIONS1192number one barrier to the vote, with about 25 percent3of Americans across the country unable to vote; case4a ballot November 2012 simply because they weren't5registered to vote.

Agency-based voter registration is, of 6 7 course, a critical resource around the country and particularly in New York City, where so many New 8 Yorkers don't have a driver's license, are not going 9 to the DMV and are not being offered voter 10 registration opportunity there, as so many other 11 12 Americans do around the country. Agency-based voter 13 registration is particularly effective we know 14 because of data that's come out of the NVRA, the 15 federal requirement for public agencies under the 16 federal statute. Good programs are registering 15 to 17 20 percent of agency applicants. I stress that 18 because I think that's the kind of goal and the kind of outcome that I would hope that we would set for 19 20 ourselves here in New York City.

We've heard a lot of reference to the report, of course, today and I don't know that I need to belabor the point about how poor performance was across a whole range of measures in our investigations and in our interviews of clients

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 120 2 outside of agencies; in our interviews of agency 3 staff inside in the 14 sites that we visited over the 4 summer, but it is clear that the pro-voter law up 5 until that point has been an abject failure. And so fast forward, certainly to July 11th and the Mayor's 6 Directive Number 1; our conversations with folks in 7 the Mayor's Office since then; our conversations with 8 your office and others on the Council, we are very 9 10 hopeful that we can turn the page and perhaps for the first time in 14 years actually have the pro-voter 11 12 law implemented. 13 We, of course, have a number of specific 14 recommendations and ideas on how the promise of the 15 law can be realized and myself and my colleagues will 16 highlight them in a time that we have today, but 17 certainly look forward to continuing our 18 conversations with you; your staff; with the Mayor's Office about those specific recommendations that can 19 20 make all the difference in terms of voter registration opportunities here in this city. 21 We've 2.2 got to train all the employees effectively and that

23 the training protocols need to get down to the level 24 of the frontline staff, which we found was not the 25 case. 11 of 11 such people that we talked to

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 121 2 admitted that there was no training for personnel at the agencies. We need to establish comprehensive 3 protocols on how it'll all be implemented and we 4 think that that should happen by the end of the year. 5 6 There is some urgency. It was a tremendous lost 7 opportunity under in the city; in the agencies this year when over 30 percent of the people that we 8 talked to were not registered to vote and now at this 9 point in time have missed their opportunity. If they 10 have not otherwise registered through some other 11 12 means besides the... apart from the agency 13 interactions, they've lost their opportunity now to 14 vote on November 4th. So there is some urgency that 15 we move expeditiously to turn around the ship and 16 certainly by the next election cycle we would hope 17 that we would be singing a different tune, but we can 18 make a lot of progress before then and we need to see some progress I think by the end of the year on some 19 20 of these issues.

Subcontractors need to be providing the services. We need... agencies need to be asking for the metrics from the subcontractors so that we know that they're fulfilling their legal requirement. We need physical integration of voter registration forms

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 122 2 into the agency application forms. I would highlight that the ACS was one we... through our Freedom of 3 Information Law request we found that ACS is using an 4 5 integrated form. That integrated form originates from the state because they are providing some of the 6 7 services that are required for which a voter mandate... voter registration or mandate is triggered 8 under federal law. I think the fact that ACS and the 9 federal law... I think we should look at it as a 10 model for what the city agencies can do in the 11 future. 12

A number of our recommendations directly 13 track what is required under federal law. 14 Data 15 collection and data reporting, for instance, for 16 which there was a conversation earlier. There are specific mandates in federal law, which apply to HRA, 17 18 a city agency today, because they provide a service that triggers the federal statute that where they're 19 tracking the number of people who are offered voter 20 registration; the number of people who are accepting 21 2.2 that offer; the number of people who are declining 23 that offer and that data must be maintained for certain periods of time. So to the previous 24 25 conversation about metrics, we can actually look to a 1COMMITTEE ON GOVERNMENTAL OPERATIONS1232city agency today and look to see how they're3capturing the data and how they're maintain the data,4which goes directly to whether people are being5offered voter registration or not. So we don't need6to reinvent the wheel on much of this and certainly7data collection is one of those issues.

One of the recommendations that we've 8 suggested was a mayoral appointment. A city level 9 coordinator on this program I think will be helpful. 10 We heard that there agencies who are designating 11 12 people at the agency levels to coordinate. I think 13 that's a step in the right direction. Voter 14 Assistance Advisory Commission can perhaps play a stepped up role in terms of being an independent 15 16 monitor of what's happening at the agencies. So my 17 colleagues will touch on some of the other issues 18 around metrics and around comprehensive monitoring programs; mandating the kind of assistance that 19 20 should be offered, not only as Chairman Kallos, you 21 suggest in your bill. I think it... the pro voter law canon should follow the federal statute in terms 2.2 23 of offers of assistance, electronic transmission of forms and, of course, expansion of the law to reach 24

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1COMMITTEE ON GOVERNMENTAL OPERATIONS1242some high traffic agencies, as was discussed earlier,3like NYCHA and the Department of Education.

So in closing, agency-based registration 4 5 and the pro-voter law, is a very, very powerful tool to help Americans... residents of the City of New 6 7 York access to vote. I think we have an opportunity here to not only realize the promise of the pro-voter 8 law in New York City, but to really serve as a model 9 for the rest of the country in terms of what forward 10 thinking progressive municipalities can do to try to 11 12 help engage citizenry in elections. Thank you.

CHAIRPERSON KALLOS: Thank you.

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14 DENORA GETACHEW: Good afternoon, Chair 15 Kallos and Committee Council and members of the 16 audience. My name is DeNora Getachew. I am the 17 Campaign Manager and Legislative Counsel at the 18 Brennan Center for Justice. I thank you for the opportunity to testify today and in light of the 19 20 timing, I will keep my remarks brief, but I can guess... I bet you can guess what I'm going to talk a 21 2.2 lot about during my testimony.

As you are probably familiar with, the Brennan Center is a nonpartisan law and policy institute that focuses on issues of democracy and 1 COMMITTEE ON GOVERNMENTAL OPERATIONS 125 2 justice. Among other things, we work to ensure fair 3 and accurate voting procedures and systems and that 4 every eligible American can participate in elections. 5 We work on these goals nationally, as well as in New 6 York, where we're based.

7 As I alluded to, my testimony today will focus on efforts to expand voter registration 8 opportunities at city agencies, including most 9 notably, the Brennan Center's Voter Registration 10 Modernization proposal to establish electronic 11 12 registration at agencies that are already supposed to 13 be conducting voter registration. I will 14 specifically request that this Council expand voter 15 registration opportunities at city agencies by 16 electronically transferring voter registration information directly to the Board of Elections. 17 And 18 as you heard Mike Ryan talk about today, while the Board didn't empower him to come out and support that 19 20 proposal, he did say that it would help ease operations at the Board of Elections offices. 21 2.2 Our research shows that implementing 23 electronic registration at agencies reduces long

lines and Election Day chaos, as well as increases

voter registration rates, reduces the cost of

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1 COMMITTEE ON GOVERNMENTAL OPERATIONS 126 2 administering the system and curbs the potential for fraud. While our work nationally on this issue 3 relates to agencies that are bound by the NVRA, which 4 has been in effect much longer than the city's pro-5 voter law, there is still some work that can be done 6 7 at the city level to improve this effort. In particular, I would highlight you know, to date that 8 our agencies both as we were trying... I mean our 9 organizations as we were trying to engage in the 10 investigations and research related to our joint 11 12 report, "The Broken Promise," we came across a lot of 13 information that Steve talked about; that agencies are actually not you know, registering voters in the 14 15 ways they should be doing it and in fact, are 16 squandering that opportunity. As we think about how to move this 17 18 forward, we engaged both the Council and the administration in a dialogue about our 19 20 recommendations and I'm you know, dissatisfied I think to the point today that we still haven't gotten 21 2.2 much clarity from the administration; one, about the 23 contents of the plans, when they plan to release them to the public, how they're going to hold agencies 24 accountable for you know, putting forward their best 25

1COMMITTEE ON GOVERNMENTAL OPERATIONS1272effort with those plans and actually registering3voters in a meaningful way. So I would say that4hopefully our allies are in agreement about the fact5that this hearing should have presented an6opportunity for some concrete answers that still7remain unaddressed.

So consistent with the Brennan Center's 8 work nationwide to encourage states to modernize 9 voter registration, Council Member Kallos, I would 10 strongly encourage you to amend Intro 493 to require 11 12 agencies that conduct voter registration to do so 13 through an electronic system and that updates to 14 voter registration should just go directly from the 15 agencies to the Board of Elections in a seamless and 16 electronic way. Similarly, any future Council 17 legislation that you consider should include a 18 mandate to develop electronic registration at agencies and incorporate the other recommendations 19 20 included in our joint report.

I'll just give you a quick summary about the benefits of electronic registration, although I'm sure you're already familiar. As I mentioned, it would ease the voter registration process for the agencies that are already doing this. It would make

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 128 2 it a seamless part of the transaction, so instead of, as the Board of Elections and the administration 3 spent a lot of time talking about, offering someone a 4 5 piece of paper in 2014 when they're already conducting business with a government agency that has 6 7 the underlying information, you would instead say, "DeNora, you know, you completed this transaction 8 today. Do you mind if I use this information on file 9 for voter registration purposes?" "Yes, I would 10 greatly appreciate that." They'd capture the 11 12 signature in a way that you know, is consistent with 13 the Board mandates in that regard or as Mike Ryan 14 said in his testimony, sign a piece of paper which 15 the Board can later scan. I think that was a good 16 step forward on his part to making sure that we can 17 find ways to embrace this use of technology and 18 implement this user-friendly solution. And then I would just note that this is not a new idea. One, as 19 20 Steve mentioned, the NVRA's been in place since 1993 and there are 28 states that are already doing 21 2.2 electronic voter registration at agencies, so this is 23 not... you know, while I respect greatly the City Council and the work they're doing and the 24 administration as well, this is not a new idea. 25 If a

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 129 2 majority of the states nationwide can get this right, we can get this right here at the city level and more 3 importantly, there's a precedent already for doing 4 The DMV is transferring all of its voter 5 this. registrations that it receives electronically 6 7 throughout the city and so that's a big step forward. And so I would just note that you know, 8 we continue to look forward to working with you and 9 your Council colleagues, as well as the 10 administration to bring all the reforms that we've 11 12 identified to a future piece of Council legislation 13 and to most importantly bringing electronic 14 registration to the city. 15 CHAIRPERSON KALLOS: Thank you. I admire 16 your speed reading and I [laughter] apologize to the 17 transcriptionist. 18 RACHEL FAUSS: Hi, good afternoon, Chair I'm also going to be as brief as I can. 19 Kallos. My 20 name is Rachel Fauss. I'm the Director of Public Policy at Citizens Union. 21 2.2 We're pleased that the hearing is being 23 held today to discuss both compliance, as well as legislative solutions. I think given that our report 24 pointed out widespread failure by agencies, and I 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 130 2 won't belabor you with the statistics. We all know 3 how bad voter registration is, but you know, 48th in the nation in 2010; 43rd in the nation in 2012. 4 Ιn the Democratic Primary for Mayor only 21 percent of 5 registered voters turned out and so many more were 6 7 not even registered to vote. I think while we're encouraged by the directive, the staggeringly low 8 voter participation rates indicate that we can and we 9 must do better on this issue to address the lack of 10 11 voter participation in our democracy. 12 Citizens Union and our colleagues have 13 outlined a path forward with our report to address 14 comprehensively how to fix this problem. It's our 15 hope that these recommendations will inform both the 16 administrative action, but as well as a Council 17 response to update and codify our recommendations to 18 ensure that New York City's program is a national model. The two bills on the agenda for today help 19 20 embody some of the important components in a 21 comprehensive program.

I wanted to address Intro 356 a little bit, given that Citizens Union worked with Council Member Williams in drafting that bill. The accountability there is I think is extremely

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 131 2 important, especially if we're going to move to an 3 approach where self-mailers are attached to forms for 4 agencies. That's going to encourage voters to take 5 those home. That's not going to encourage them to 6 give them back to the agency to then send to the 7 Board where that tracking would be possible. If we're going with an approach in the interim as we 8 move toward electronic registration of self-mailers 9 attached separately, there's not going to be an 10 11 incentive for voters to fill out yet another piece of 12 paper; give it back to the agency staff. I think 13 it's a missed opportunity to not explore the ways we 14 can code those forms to track by agency because we're 15 missing an important piece of data if the voter takes 16 that home. We have no idea what agency that form came from if we only have a simple Code 9. 17 18 And obviously your bill, Council Member Kallos, I think it's also another important marker 19 20 that there's more we can do on this issue. You know, I think Steve and others have talked about the 21 2.2 accountability metrics. I'm not going to belabor the 23 point, but I think what's important is that we're not reinventing the wheel. NVRA has some important 24 metrics that are done. The declinations, for 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 132 2 example, that are done at some city agencies already 3 to find out if someone who came in decided actually I 4 don't want to register to vote. That's another 5 important part of data that's not in the city system 6 that could be.

7 Another reason why legislative codification of these recommendations is important is 8 that the Mayor's directive doesn't address two 9 agencies. It doesn't address the City Clerk because 10 of the role of the City Council in that appointment 11 12 and it also doesn't address the community boards. So 13 without their... we don't have plans from the City 14 Clerk's office and we don't have plans from the 15 community boards on how they're planning to implement 16 the law.

17 So lastly, I just you know, indicate that 18 you know, while we are working with the 19 administration you know, we haven't yet seen the 20 plans and I think a Council legislation would be very 21 helpful to ensure that there are minimum standards 22 for those plans.

NEIL ROSENSTEIN: Thanks. I'll also be
very brief. Good afternoon. My name is Neil
Rosenstein. I'm the Government Reform Coordinator

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 133 2 for NIPIRG. It's a pleasure to be speaking before 3 you today. I was here 14 years ago speaking at the advent of pro-voter and it's good to see some of the 4 5 provisions that were weakened by Mayor Giuliani and the threat to the Council being considered for re-6 7 inclusion in the law and the legislation that you have before us today. 8

I just want to say some important things 9 to put in context. One, another set of stats about 10 why pro-voter is so important when we have motor 11 12 voter and the answer is clear: 52 percent of city residents have driver's licenses. For the rest of 13 14 the state that number is 92 percent. There's a 15 tremendous gender gap as well. 63 percent of male 16 residents in New York City 18 and over have a 17 driver's license. 43 percent of women do. 450,000 18 more women living in New York City; 400,000 less driver's license holders than men for women. 19 That's what pro-voter is supposed to address. That's why 20 strengthening it in the way the Council's considering 21 2.2 is so important.

I must tell you we're hopeful the de Blasio administration will properly implement the law and Mayoral Directive 1 is a great opportunity to

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 134 2 right past wrongs and we're heartened by the testimony today from Commissioner Tarlow, but minimal 3 Compliance isn't enough. The city needs to integrate 4 each of the optional improvements allowed under 5 current law like verbal assistance or it will be a 6 7 grave disappointment, and within a year DOE and NYCHA need to be added to the list of agencies. 8 That's enough time. If the Mayor is serious about boosting 9 voter participation, he needs to figure out how to 10 11 get that done. 12 Focusing on verbal assistance, as early 13 as '86, Mayor Koch issued an Executive Order, which 14 required that designated employees would assist the 15 public in filling out voter registration forms. We're now what, 30 years later and we still haven't 16 17 figured it out, despite 14 years of the pro-voter law 18 on the books. Our old report showed 84 percent of agency officials even failed to provide voter 19 20 registration forms, so how were they going to provide 21 verbal assistance? We need verbal assistance. We 2.2 need training. We're going to take the Mayor at 23 their word, but it was pointed out earlier by a member, this Council needs to put it into law because 24

maybe the next Mayor may not be so accommodating.

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1 COMMITTEE ON GOVERNMENTAL OPERATIONS 135 2 I'd just like to end in reflecting on 3 this whole debate that was going back with coding, coding, coding and privacy. Privacy is very 4 5 important. We want nothing that will detract from folks filling out voter registration forms. There's 6 7 an easy answer. That says coding. It's doesn't say give them a Code A; it doesn't say give them a Code 8 B; it doesn't say give them a Code C. Bar code the 9 forms, a simple solution or you add the word bar 10 11 coding to it. A bar code is virtually 12 indecipherable. It will protect the individuals' 13 identities if there's a petition challenge and we 14 will get the kind of reporting; we will get the kind 15 of information and metrics about exactly how many 16 people register through that kind of a system. And I 17 should say the Board of Elections, though they've 18 improved, doesn't always enter the codes if you physically put them on the form. 19 It takes a worker 20 to do and they concentrate on the name, the address and that information and we know that those codes 21 2.2 aren't always entered and they haven't been in the 23 past. So I just wanted to end with that and realize... I want to hand it over to Kate so she has 24 some time too. 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 136
2	KATE DORAN: Thank you.
3	CHAIRPERSON KALLOS: A just quick yes/no
4	from Citizens Union. Would you be friendly to adding
5	the word bar code?
6	RACHEL FAUSS: [off mic] Absolutely.
7	Absolutely.
8	CHAIRPERSON KALLOS: Perfect. Thank you
9	and thank you all for being so brief and thank you to
10	the folks who are waiting for the 1:00 hearing. We
11	are wrapping up a hearing on agency-based voter
12	registration and expanding the franchise.
13	KATE DORAN: Okay. [applause] Okay, good
14	afternoon, Chair Kallos. Good afternoon, David. I
15	am Kate Doran from the League of Women Voters. For
16	over 95 years now, voter registration has been a real
17	big priority for the League of Women Voters, so we're
18	very happy to be here.
19	Assuming that it's fully consistent with
20	all state and federal laws designed to protect the
21	privacy of citizens registering to vote, we would be
22	in support of Intro Number 356 to amend the New York
23	City Charter in relation to improving compliance with
24	the city's pro-voter law. The use of coded voter
25	registration forms can be viewed as reasonable and
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1 COMMITTEE ON GOVERNMENTAL OPERATIONS 137 2 necessary for the collection of data in order to determine compliance related sections of the charter. 3 We would certainly endorse bar codes. We are pleased 4 to see the additional requirement that the Board of 5 Elections and the city provide a listing of the 6 number of coded registration forms distributed and 7 returned, but we would hope that they ultimately 8 would not have to be distributed. 9 10 We support Intro 493, local law in relation to expanding agency-based voter registration 11 12 to additional city agencies, assuming it can be done 13 through a local law. We endorse the mandating 14 language of "shall" replacing "may" in connection 15 with providing assistance to applicants and 16 transmitting forms; however, we believe, as my 17 colleagues have said, that these proposed laws can be 18 better and can do more. The League of Women Voters has previously 19 20 testified before this committee December of 2013 that

expansion of it. It's more accurate, more secure, less expensive than paper registration and we know that the Board of Elections is no longer receiving any paper from the DMV and they're very comfortable

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we strongly support online voter registration and the

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 138 2 with that process. We suggest that these laws be 3 amended to include a provision for... explicit 4 provision for collaboration between the agencies and 5 the Board of Elections to transition from paper to 6 electronic within a reasonable period.

7 And I want to just say quickly that I really appreciated DeNora's comment about the being 8 asked when encountering or engaging with a city 9 agency and Neil's comment about the verbal assistance 10 being essential. In a conversation just Tuesday with 11 12 an executive member of the Board of Elections, I 13 learned that thousands and thousands of these paper 14 registrations come back from the city agencies and 15 the box is checked that says I'm not a citizen. Now, 16 why should that even be happening? So we need to get 17 away from all this paper and we need certainly to 18 have a mandate of verbal interaction between the citizen who wants to vote and the agency rep who's 19 20 speaking with them. Thank you very, very much and ... 21 CHAIRPERSON KALLOS: I just want to thank 2.2 this panel. I want to apologize that we won't be 23 able to engage in full vigorous conversation as part of this hearing. For members of the public, people 24 watching on television, you can comment on my bill on 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 139
2	benkallos.com/legislation or gethub.com/benkallos.
3	You can also email any feedback to
4	bkallos@benkallos.com. I will be inviting the good
5	government groups from this panel, as well as anyone
6	else who's interested to meet with me later and
7	because we can't do a hearing every time we have
8	conversations, this stands as public notice that this
9	conversation will happen. If you're interested,
10	please email my office so that you can join us for
11	the meeting and we hope to be as inclusive as
12	possible and meet in the next month to further
13	discuss this and about 20 plus other initiatives to
14	expand the franchise. And then, for those of you in
15	the audience, this group of people are the people who
16	are improving our government every day, saving you
17	tax dollars and making sure that your voice can be
18	louder in government. Thank you. I now adjourn this
19	meeting of the Government Operations Committee.
20	[gavel]
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<u>C E R T I F I C A T E</u>

World Wide Dictation certifies that the foregoing transcript is a true and accurate record of the proceedings. We further certify that there is no relation to any of the parties to this action by blood or marriage, and that there is interest in the outcome of this matter.

