CITY COUNCIL CITY OF NEW YORK ----- X TRANSCRIPT OF THE MINUTES Of the COMMITTEE ON GOVERNMENTAL OPERATIONS ----- X November 21, 2013 Start: 2:12 p.m. Recess: 4:57 p.m. HELD AT: Senate Hearing Room- 250 Broadway, 19th Floor BEFORE: GALE A. BREWER Chairperson COUNCIL MEMBERS: Daniel R. Garodnick Brad Lander Letitia James Inez E. Dickens Peter F. Vallone, Jr. World Wide Dictation 545 Saw Mill River Road - Suite 2C, Ardsley, NY 10502 Phone: 914-964-8500 * 800-442-5993 * Fax: 914-964-8470

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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 4
2	CHAIRPERSON BREWER: Well, good
3	afternoon. I'm Gale Brewer and I am the city
4	council member on the West Side and chair of the
5	council's Governmental Operations Committee. We
6	want to thank the New York State Legislature for
7	this room. All other rooms are booked, but we
8	would like to have this room at the city council.
9	We're holding the hearing on several pieces of
10	legislation relating to the way we conduct our
11	elections, the special focus on instant run-off
12	voting; we call it IRV, and I'd like to thank
13	Council Member Garodnick and Council Member Lander,
14	who are co-sponsors or prime sponsors of some of
15	the legislation and they'll say a few words in a
16	minute, and we're here with David Seitzer, counsel
17	
	to the committee, Tim Matesov [phonetic], policy
18	analyst and Will Colegrove from my staff.
19	IRV, also called Ranked-Choice Voting,
20	is a method of choosing candidates that permits
21	voters to rank candidates for an office in the
22	order of the voter's preference rather than casting
23	a ballot for a single candidate. If no candidate
24	receives a majority of first choice votes, the
25	candidate who receives the fewest votes is

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 5 eliminated and those ballots are counted as votes 2 3 for the candidate ranked second. If no candidate 4 has the majority at this point, the process continues until a candidate has the majority of 5 Those of us who are old remember the 6 voters. 7 school board elections. We all voted them in a similar manner. You have to be old to remember all 8 9 that. IRV is generally thought to be more representative of voter preference than simple 10 first-pass-the-post voting, since it permits voters 11 12 to vote for the candidate they like the most without worrying that their vote would be a 13 throwaway that allows the least desirable of the 14 15 front runners to win. It is also much less costly 16 than holding a separate run-off election, which is 17 a system we have currently for citywide primary elections when one candidate receives less than 40 18 19 percent of the vote. Unfortunately, we have a 20 fresh example of just how much more expensive our current system can be, and I say this... I'm a big 21 believer in paying whatever we can and need to for 22 23 democracy with a small d, but in this case in the most recent primary election for Public Advocate ... 24 and Council Member Tish James just came in... 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 6 {laughter] none of the Democratic candidates passed 2 3 the 40 percent threshold, requiring the city to hold a run-off, as we all know, three weeks later. 4 This extra election was estimated to have cost the 5 city \$13 million. Furthermore, the potential for 6 7 having a run-off election three weeks after the primary required the Board of Elections to use old 8 9 lever machines, since they did not have enough turnaround time between the two elections to use 10 11 and program the optical scanners, and I like the 12 optical scanners, but I swear to God, every New Yorker likes those damn lever machines. [laughter] 13 Now, to put that in some context, \$13 million is 14 15 more than five times the annual budget of the 16 public advocate, which the Public Advocate-elect 17 knows, [background voice] and it's approximately the same... [background voice] the same amount of 18 19 money that is required to run the city's entire animal shelter system for one year and would take 20 care of many other matters. To make this even 21 worse, turnout for the run-off was less than half 22 23 of what it is in the primary, which means an exercise which is supposed to be more 24 representative of voter preferences was actually 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 7
2	significantly less so. It doesn't take too much to
3	understand; to conclude that something is wrong.
4	So the legislation before us seeks to address this
5	issue. Intro 1066, introduced by Council Member
6	Brad Lander and myself, and he'll talk about it,
7	would institute instant run-off elections for
8	citywide primaries. In conjunction with this,
9	Intro 1108, which I have sponsored with others,
10	would institute instant run-off for absentee and
11	military voters, many of whom commonly don't get to
12	vote in run-offs due to the short turnaround, and
13	I'll give you some numbers about that later. Intro
14	1172; Council Member Tish James is the prime
15	sponsor; seeks to alleviate the problem in a
16	different way by abolishing run-off for the offices
17	of Comptroller and Public Advocate and keeping it
18	for the Mayoral Primary. We're also hearing from
19	Intro 488, which would codify the Board of
20	Elections' existing practice of posting sample
21	ballots on their website. That's the one that I
22	sponsored and helped get the primary get the
23	websites done initially and finally, Reso 4-A;
24	council Member Garodnick is the prime sponsor.
25	It's a reso, which calls on the State Legislature

1 COMMITTEE ON GOVERNMENTAL OPERATIONS to pass legislation requiring instant run-off for 2 3 citywide elections, I think in support of Council 4 Member Brian Kavanaugh's legislation in Albany. To be clear, instituting IRV is not 5 6 without its challenges. Voters and poll workers 7 would have to be educated about how it works; that's not easy, and the Board of Elections will 8 9 have to figure out how to create a ballot that is 10 easy to comprehend and can be tallied automatically 11 and easily. IRV is already in use in a number of major cities; San Francisco. Everything is in San

Francisco. I'm tired of San Francisco! [laughter] 13 14 [background voice] Oh, my goodness. Oakland and 15 Minneapolis and our understanding is that those systems operate relatively smoothly. 16

12

17 I want to thank everyone for being here and call on Council Member Brad Lander. 18

19 COUNCIL MEMBER LANDER: Thank you, Chair Brewer, for convening this hearing and also 20 for co-sponsoring this legislation with me. As you 21 said, on October 2nd, New York City held a primary 22 23 run-off election for the office of Public Advocate and while we're thrilled with the outcome and 24 delighted to be joined by Public Advocate-elect, 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 9 Council Member Tish James, it was an election that 2 3 we did not need to have. The run-off cost taxpayers some \$13 million, effectively 4 disenfranchised military and absentee voters who 5 live overseas and unfortunately, also contributed 6 7 to some negative campaigning. Turnout fell by more than two-thirds from the September 10th primary and 8 9 even the potential of the run-off had a negative 10 consequence, as the Chair said, in that the city 11 had to use the antiquated lever voting machines, which, while many New Yorkers like them, is not the 12 best way for us to administer in cost-effective 13 14 way. Luckily, there is a good alternative that 15 achieves not just as good, but more robust and 16 inclusive democracy at a lower cost. If we had to 17 pay more to have good democracy, like the Chair I 18 would do it, but in this case we don't. We save 19 money because election administration is not a 20 barrier. The optical scanning machines are capable today, and in fact, New York's equipment vendor is 21 running an IRV election this November in 22 23 Minneapolis and Tacoma Park. Where run-offs can encourage divisive campaigning, instant run-off or 24 rank choice voting promotes inclusion. Think about 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 10 this year's mayoral debates or mayoral race in the 2 3 Asian community, where because there was the perception that one candidate, John Liu, was going 4 to win, and in fact, did win the overwhelming 5 percentage of the Asian vote. Other candidates in 6 7 the race largely did not pay that much attention to the Asian community. In a Ranked-Choice Voting 8 system, all candidates would've continued to have 9 10 an incentive to reach out to the Asian community, 11 so you get less negative or divisive campaigning 12 and more inclusive campaigning. The evidence suggests that while the Chair is right that we'll 13 have to have education, that voters handle instant 14 15 run-offs well. Of Oakland's 18 offices elected 16 with IRVs since 2010, 16 were won with more votes 17 than the winner of the preceding comparable non-IRV election and in Oakland and San Francisco and 18 19 Minneapolis there's consistent reporting, and we actually have a letter here from Minneapolis from 20 the council member there talking about how well 21 it's working there. We know that IRV already has a 22 23 lot of support in New York. It's wonderful that there's a bill in Albany to try to move it. 24 Council Member Garodnick's resolution would help 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 11 I will note one challenge here is 2 move that bill. 3 that this would take a citywide referendum, so I'm hoping that the council will pass this bill and it 4 will then go on the ballot automatically for a 5 citywide referendum, but that's good as well. It 6 7 gives New Yorkers the opportunity to learn about what this is and to vote to choose it themselves 8 and in plenty of time for the 2017 elections. 9 10 Intro 1066 would implement IRV both in primary elections for citywide offices and in special 11 elections, including for council races and that's 12 important for making sure that you get more 13 14 majoritarian elections. Right now in those council 15 special elections, you could have a situation where 16 a council member wins office with a very, very low 17 percentage of the vote and that can have odd 18 impacts in terms of providing the best possible 19 representation. So for all those reasons, I say 20 thank you for convening this hearing and hopefully we'll be able to move forward to passage of this 21 bill. 22 23 CHAIRPERSON BREWER: Council Member Garodnick? 24 25

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2	COUNCIL MEMBER GARODNICK: Thank you,
3	Chair Brewer and thanks for holding a hearing on
4	these various bills and resolutions. I really
5	think there's very little to add on top of what
6	Council Member Lander just said. I will, just for
7	my own purposes, explain that my top two rationales
8	for supporting this are cost and tone, and I think
9	the cost is self-explanatory, but I do think that
10	what Council Member Lander said about the tone of
11	elections and knowing that you are not just
12	competing with the slate of candidates that you
13	have at any one moment. You are thinking about the
14	subsequent rankings of all of their supporters. It
15	allows for us to have a much more civil dialogue
16	when we're conducting ourselves in campaigns, and I
17	think that that is a real benefit of this and one
18	of the reasons why I am so enthusiastic about it.
19	CHAIRPERSON BREWER: Council Member
20	James?
21	COUNCIL MEMBER JAMES: So first, let me
22	thank Council Member Brewer for holding this
23	hearing. Obviously, I am the poster child for a
24	number of these bills, or actually the race that I
25	was involved in. Unfortunately, historically run-

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 13 off elections have been plagued by low voter 2 turnout. Although I support abolishing instant 3 4 run-off in the city of New York, I am open obviously to instant run-off, but I am obviously 5 concerned about the number of the administrative 6 7 problems associated with this type of mechanism. In addition to that, I am also concerned with 8 9 regards to cost. I think by abolishing the instant 10 run-off for the... you know, by abolishing run-offs for the office of Public Advocate and Comptroller 11 we would be saving some additional dollars and 12 saving the taxpayers obviously grief in going back 13 to the polls a second, if not a third time. 14 I'm 15 open to all of the bills that are before us today and I look forward to a hearty and healthy 16 17 discussion in this regard. Again, I want to thank 18 Council Member Brewer for holding this hearing and 19 I look forward to the testimony. 20 CHAIRPERSON BREWER: Thank you very I've been joined by Council Member Inez 21 much. Dickens and we'd like to call on Doug Kellner from 22 23 the New York State Board of Elections. 24

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 14 2 COMMISSIONER KELLNER: Good afternoon 3 and I want to thank you for inviting me to this 4 hearing. CHAIRPERSON BREWER: Do we have copies 5 6 of your testimony? Are we all... do we have it? 7 Okay, thank you. Go ahead, I'm sorry. COMMISSIONER KELLNER: And I don't 8 9 think it's necessary for me to read my testimony, but I would like to start out by just saying I 10 11 subscribe to every single thing that Councilman Lander said in his opening remarks, but I agree 12 with all of the points that he made. There are 13 14 three key points that I wanted to address to the 15 council. The first is that you really should act 16 now. If you are going to enact Ranked-Choice 17 Voting, you need a substantial lead time in order 18 to accomplish it properly and also as we see 19 historically, the closer we get to the election, the harder it is to change election procedures 20 because it's perceived that it will have a 21 beneficial effect on some candidate and a negative 22 23 effect on other candidates, so that the time to work out the election procedures is very far in 24 advance of the election so that it can be done in a 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 15 neutral manner without fear of the saying it's 2 3 biased in favor or against any particular 4 candidates. So I strongly urge you to make a decision on what to do about the run-off, if not 5 this month before this council adjourns, certainly 6 7 within the early months of the next session of the council because if you don't do it, we're going to 8 9 get stuck again four years from now with another 10 run-off primary election that everybody agrees is the least desirable of the options that we have 11 available. And I realize it's difficult that 12 people have to agree 'cause there are so many 13 different permutations of how it could be done. 14 Ι 15 personally think Ranked-Choice Voting is the best method for resolving primary elections in New York 16 17 City, but I would apply it to all offices. 18 Applying it to the three citywide offices was an 19 arbitrary decision made following the 1969 election 20 and that's what we have now. It's completely optional in terms of you know, in my view of how 21 you approach it in terms of which offices should be 22 23 done by instant run-off voting, but I strongly urge you, no matter what you do, to abolish the run-off 24

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 primary election because of the expense and the
 problems that it generates.

4 And then dealing with the mechanics of this, just to comment on this, and I fortunately 5 6 just got the New York City testimony so I've been 7 able to read that, but I have a few comments with respect to it. First of all, on the cost, I think 8 9 the \$13 million figure is an accurate figure in terms of what it costs the Board of Elections, but 10 11 it doesn't necessarily include the other costs to 12 other city agencies, including a substantial overtime cost in the Police Department, the 13 14 dislocation that happens in the Department of 15 Education and the cost that the Campaign Finance 16 Board would have to bear in matching funds for a run-off election, so that I think the \$13 million 17 number is actually low. Then in terms of the 18 19 logistics of the implementing, I think that it's a little bit easier than what the city puts forth in 20 its testimony. First of all, the existing hardware 21 and software are sufficient to run a Ranked-Choice 22 23 Voting election, but not optimally, as we saw in Minneapolis. Minneapolis uses the same ballot 24 scanning equipment that New York City has, the ES&S 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 17 2 DS200. I attached the Minneapolis ballot that they 3 use. Now, one of the big differences in 4 Minneapolis is that they have a much easier ballot access than you have in New York, so we had 34 5 candidates for Mayor, and Minneapolis chose in 6 7 their ballot to list each candidate three times in a column for first, second and third choice votes, 8 9 so that basically forced Minneapolis to go onto a two-page ballot. I've attached a made up ballot 10 that ES&S distributed with one of their promotional 11 things, but it's an alternative method of showing 12 how to set up a ballot. In the first column of the 13 ES&S ballot they simply give three choices next to 14 15 the voter's name. You'll see using that set up of 16 three choices next to the voter's name it does not 17 take any more... any significantly more space than what we have now in our current primary ballot and 18 19 so to that extent, I would question the city's concern that the ballot would double the printing 20 costs for the election. It doesn't necessarily 21 have to do that. And you'll see another 22 23 alternative that ES&S has set up where you go beyond three choices where they have all the 24 choices listed and of course, they're doing it in 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 18 much larger font than what New York City uses, 2 3 which is another issue itself. So as I say, it 4 could... now, the other issue is certification. Minneapolis adopted their system without time to do 5 a full implementation of a system that would 6 7 aggregate the votes from the DS200 scanners, and so Minneapolis used an uncertified makeshift system 8 9 for this election, which worked. It just took them 10 three days to add up the ballots and get the final 11 result, but it worked without having to go through a certified system, but certainly I agree with the 12 City Board's recommendation that if you are going 13 14 to enact Ranked-Choice Voting, that a system be 15 developed to have a computer program that would 16 take the results from the scanner and add them up 17 according to the formula that is used in whichever 18 version of Ranked-Choice Voting you adopt for 19 aggregating the votes and that that system would 20 have to be certified by the State Board of Elections, and the appropriate turnaround time if 21 22 you're going to do it right and plan properly is 23 three years; again, another reason why I'm saying if you're going to do this, do it now, don't delay. 24

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2	Some of the city's points with respect
3	to the cost of educating the voters are good points
4	well taken, but I think that the numbers are
5	somewhat exaggerated, but that's an ideal situation
6	if you were really going to gold plate it and spend
7	every dollar that you're going to spend. Many
8	cities have implemented the changeover to rank
9	choice voting with very little extra money spent
10	for voter education or poll worker training. It
11	isn't that complicated when you look at it. As I
12	say, if you use the choice of just marking one, two
13	or three, it's fairly self-evident. The experience
14	in most of the cities is that there are very few
15	additional void ballots as a result of the
16	implementation and switchover to rank choice
17	voting. So as I say, I personally prefer Ranked-
18	Choice Voting, but certainly as far as I'm
19	concerned, your main priority should be to repeal
20	the run-off election and then deal in as objective
21	a way as you can of whether or not you know, how
22	you're going to go about replacing the run-off
23	election.
24	CHAIRPERSON BREWER: So I
25	

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 20

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 COMMISSIONER KELLNER: [interposing]

 3
 Thank you.

4 CHAIRPERSON BREWER: I just have a couple of questions and then I know my colleagues 5 6 have questions. Just give us a scenario on the 7 time. Say, for instance, we do pass it in 2013 or early 2014, then there would have to be you know, 8 9 an election that would include this as a referendum 10 and then three years or so to do the... so is 11 that... can you just go through that? Am I correct 12 in...

COMMISSIONER KELLNER: 13 [interposing] 14 That if you're amending the City Charter, yes, 15 you'd have to do that, so that would be November of 16 next year that it would pass. Then you need to 17 contract out for developing the program, the 18 software program that will aggregate the votes and 19 then actually develop that program. I think 20 realistically you need nine months to a year in order to actually get the program and then you have 21 to submit it for state certification testing and 22 23 you're looking at another six months. This is not as complicated as a certification project as 24 putting in a new voting machine, but it still 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 21 requires testing and review of the source code to 2 3 make sure that the system does exactly what the 4 statute requires it to do. CHAIRPERSON BREWER: What do you think 5 6 that the cost of all of that would be generally? 7 We know in some sense that we'll be saving money if 8 it goes through but ... 9 COMMISSIONER KELLNER: [interposing] 10 Oh, you'll be saving a very substantial amount of 11 money. We're talking only a small fraction of the... even if we take the low figure of \$13 12 million to do a run-off election. I'm estimating 13 14 that the cost of developing the software and 15 getting it certified would be probably in a million 16 to a million and a half range, and no more than \$2 17 million. 18 CHAIRPERSON BREWER: And the... okay, and the state could do this I mean, but is there 19 any indication that they might? I know there are 20 bills pending. Do you have any sense of that? 21 22 COMMISSIONER KELLNER: I don't think 23 you're going to see action from the legislature on this before the City Council acts and I think that 24 most of them feel that this is a New York City 25

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 issue and therefore the City Council should take
 the lead on it, but I don't speak for the
 legislature.

5 CHAIRPERSON BREWER: I should know 6 this, but is there instant run-off or any kind of 7 run-off situation... is there instant... is there 8 instant IRV in other locations in the state of New 9 York and is there any run-off in the rest of the 10 state of New York?

11 COMMISSIONER KELLNER: I'm not aware of any. Rob Richie from FairVote might be able to 12 answer that better. We do have one village in 13 Westchester County, which uses a form of 14 15 alternative voting, where I think it's six members 16 of the village council are elected and so the voter 17 gets six votes, but can cast all six votes for a 18 single candidate if the voter so chooses, and so 19 they have to list on the ballot each candidate six 20 times and it works. The system has worked very 21 well. 22 CHAIRPERSON BREWER: And there are 23 probably as many people as there are... 24 COMMISSIONER KELLNER: That's the

25 village of Port Chester, mm-hm.

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 CHAIRPERSON BREWER: 79th Street
 between Amsterdam and Columbus. Council Member
 James.

23

5 COUNCIL MEMBER JAMES: So it's my 6 understanding that instant run-off voting is in 7 place in several jurisdictions, in Berkeley, in Minneapolis, San Francisco and Arkansas, South 8 Carolina and Louisiana use IRV for overseas orders 9 for run-off elections and another interesting note 10 11 and an aside is the Academy of Motion Picture Arts 12 and Sciences uses a run-off system to vote for the Academy Awards for those who are into trivia. 13 14 [laughter] But currently the system that's used in 15 the city of New York is it capable of counting 16 several other different... several offices?

17 COMMISSIONER KELLNER: If today we were 18 to use instant run-off voting, for example, in a 19 special election, the New York City software and 20 hardware can do it, but you would not be able to aggregate the votes using the regular computer 21 function. You would have to aggregate the votes 22 23 using spreadsheets and doing it manually. That's what Minneapolis faced in their last election. 24

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 24
2	COUNCIL MEMBER JAMES: Doug, with all
3	due respect
4	[crosstalk]
5	COMMISSIONER KELLNER: I
6	[crosstalk]
7	COUNCIL MEMBER JAMES: There are a
8	number of individuals who are sitting behind you
9	who are all shaking their heads, and there is a
10	belief that currently under the current system in
11	New York City we are not capable of that.
12	COMMISSIONER KELLNER: And it's just
13	not true. The
14	[crosstalk]
15	COUNCIL MEMBER JAMES: Well
16	[crosstalk]
17	COMMISSIONER KELLNER: There is a
18	switch and you know, I did the certification
19	testing on the system and it's the Unity 5.0.0.2
20	software and there is a switch on the software,
21	which allows the votes to be aggregated and
22	exported from that aggregation and so in other
23	words, you can format the ballot using either the
24	Minneapolis format or the ES&S sample format. The
25	New York City ballot can be formatted in either

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2	way, and the DS200 scanner will export the results
3	of those ballots. Now, aggregating the results it
4	will not do, and that requires a software that
5	needs to be certified or you have to do it manually
6	with an uncertified system, which is not ideal.
7	COUNCIL MEMBER JAMES: Mr. Kellner,
8	though I respect your intelligence and your
9	opinion, the fact is is that there's a question of
10	fact between your
11	[crosstalk]
12	COMMISSIONER KELLNER: I
13	[crosstalk]
14	COUNCIL MEMBER JAMES: Position and the
15	individuals who sit behind you, which to me
16	suggests litigation, and also suggests to me that
17	it would take longer to count ballots.
18	COMMISSIONER KELLNER: Well, if I had
19	the machine here, I could show you. I could just
20	do the switch for you.
21	COUNCIL MEMBER JAMES: That there's
22	there's clearly
23	COMMISSIONER KELLNER: [interposing]
24	Minneapolis did it, Council Member James. I mean
25	

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 26 that's the bottom line is that Minneapolis has the 2 3 same DS200 system that we have and they did it. 4 COUNCIL MEMBER JAMES: May I ask you a 5 question? How many voters are in Minneapolis? 6 COMMISSIONER KELLNER: I don't know the 7 exact number... [crosstalk] 8 9 COUNCIL MEMBER JAMES: Or San Francisco? 10 [crosstalk] 11 12 COMMISSIONER KELLNER: But it's onetenth of what new York's is. San Francisco is a 13 fifth of New York's. 14 15 COUNCIL MEMBER JAMES: The point is is 16 that there seems to be some disagreement, and my 17 other question to you is in regards to instant runoff, how does this impact on communities of color, 18 19 a voter turnout? 20 COMMISSIONER KELLNER: You know, there are so many formulas on how that's approached. 21 The experience I've seen in San Francisco and in 22 23 Berkeley is that it actually had a positive effect, 24 but there are lots of people who have arguments on that. I don't know that there's a definitive view. 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 27
2	COUNCIL MEMBER JAMES: So I've heard
3	from [background voice] some opinions with
4	respect to Ranked Voting, particularly as it
5	relates to communities of color and whether or not
6	this would, in fact, pass I'm sure it has
7	already passed justice, but the Voting Rights Act
8	and so that's an issue that I continue to have and
9	have some concerns about its impact. And in terms
10	of of in the event that we cannot move to Ranked
11	Voting for whatever reason, what is your position
12	with respect to eliminating instant run-off
13	elections or run-off elections in the city of New
14	York?
15	COMMISSIONER KELLNER: I feel strongly
16	that we should eliminate run-off elections
17	regardless of whether we go to instant run-off
18	voting; that that should be the priority is to
19	eliminate the run-off election for all offices,
20	right.
21	CHAIRPERSON BREWER: Okay, Council
22	Member Lander?
23	COUNCIL MEMBER LANDER: Thanks so much
24	for being here today and for bringing us the
25	helpful ballots. I think it makes a big difference

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2	to be able to see them. In terms of the testing
3	that you talked about, I wonder whether you think
4	special elections between now and the 2017 citywide
5	elections might be able to provide that.
6	Obviously, there's this question on the one hand of
7	getting it done in enough time, but there are
8	likely to be some city council specials that would
9	perhaps provide on a smaller scale an
10	opportunity
11	[crosstalk]
12	COMMISSIONER KELLNER: A
13	[crosstalk]
14	COUNCIL MEMBER LANDER: To provide
15	[crosstalk]
16	COMMISSIONER KELLNER: A special
17	election with one office is relatively easy to run
18	and relatively easy to count and again, the
19	software for counting that election is not
20	absolutely necessary, as Minneapolis has shown, but
21	it would take longer to count than if you did not
22	have Ranked-Choice Voting.
23	COUNCIL MEMBER LANDER: And just to be
24	clear, so the figure that you gave of the extra one
25	

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 29
2	to \$2 million, that's what would give you the
3	ability to do the aggregating.
4	COMMISSIONER KELLNER: That's correct.
5	COUNCIL MEMBER LANDER: It's not the
6	difference between the somewhat bigger you know,
7	ballot that
8	[crosstalk]
9	COMMISSIONER KELLNER: That's right.
10	[crosstalk]
11	COUNCIL MEMBER LANDER: Might require
12	two
13	[crosstalk]
14	COMMISSIONER KELLNER: That's right.
15	[crosstalk]
16	COUNCIL MEMBER LANDER: Pages and
17	[crosstalk]
18	COMMISSIONER KELLNER: And that doesn't
19	include the issue of printing costs. The city is
20	correct that if it goes to a two-page ballot that's
21	going to double the printing costs. I don't think
22	it's very likely that you'd go to a two-page ballot
23	if you used the three you know, the three box
24	format for setting up the ballot. It would be very
25	

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 30 2 similar to the ballots that we have now for the 3 primary. 4 COUNCIL MEMBER LANDER: And just to be clear, the cost then is a one-time cost; that one 5 6 to \$2 million is a one-time cost but... 7 [crosstalk] COMMISSIONER KELLNER: 8 But... [crosstalk] 9 10 COUNCIL MEMBER LANDER: The savings is 11 every time we would potentially have a run-off 12 election. COMMISSIONER KELLNER: That's right and 13 14 as I say, you do have some marginal training costs. 15 You know, you should have training for the poll 16 workers and you know, a publicity campaign for the 17 public to make sure they know so that there is some cost for that, but it's nowhere near the... 18 19 [crosstalk] 20 COUNCIL MEMBER LANDER: Mm-hm. 21 COMMISSIONER KELLNER: Cost of a runoff. 22 COUNCIL MEMBER LANDER: 23 Thank you very much. Thank you, Madam Chair. 24 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 31
2	CHAIRPERSON BREWER: Thank you.
3	Council Member Dickens?
4	COUNCIL MEMBER DICKENS: Oh, thank you,
5	Madam Chair and thank you, Commissioner, for coming
6	and giving us testimony today. Are there any
7	jurisdictions with instant run-off elections that
8	are switching back or have switched back to non-
9	instant run-off elections?
10	COMMISSIONER KELLNER: I'm not aware of
11	any, but there may be.
12	COUNCIL MEMBER DICKENS: Alright, but
13	you allow
14	[crosstalk]
15	COMMISSIONER KELLNER: I haven't
16	heard
17	[crosstalk]
18	COUNCIL MEMBER DICKENS: There aren't
19	any.
20	[crosstalk]
21	COMMISSIONER KELLNER: Of any, no.
22	COUNCIL MEMBER DICKENS: And I know you
23	mentioned a moment ago about the voter education,
24	which is going to be critical because every time we
25	change the system or change the ballot, the voters

1 COMMITTEE ON GOVERNMENTAL OPERATIONS get very confused and they push back and GovOps 2 3 hears a lot of complaints and that's because they 4 haven't been formally... none of us have been formally educated in whatever the new system is. 5 6 That means it's going to be critical for the board 7 to do extensive outreach to the communities so that they thoroughly understand is something that is 8 9 saving money, but it's something is going to brand new to them and I believe that a lot of them are 10 11 going be even with the switching of the machines 12 and in this election we switched back to the old machines and there was a lot of confusion around 13 14 just that this year. So even though I think it's 15 critical that we save the money and instant run-16 offs is great... I like this ballot, by the way, 17 that you brought in. I agree with Council Member 18 Lander. I think that's very impressive. I've not 19 seen one before, so I'm glad that you brought this 20 in, but my constituents; our constituents they don't have this ballot to see, so are you 21 22 prepared... is the state prepared to help the 23 jurisdiction of the board to pay because this is going to be an additional cost for education, not 24 just for the poll workers. We're talking about the 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 33 2 constituents now that go in to vote and they don't 3 know and they're fearful. Our seniors get fearful 4 every time the system changes; particularly the seniors because they don't know what's happening 5 and they think we're stealing their votes. 6 Thev 7 think we're doing something to them and they're not sure, so I want to... I can't stress enough the 8 9 educational component to the constituents, and in 10 the beginning it's going to be costly because 11 you're going to have to send out not one little 12 postcard, but it's going to be important to be repetitive and in advance if we enact this 13 14 legislation because I'm scared to death for all of 15 our constituents 'cause they're going to be scared 16 and I think each of us can talk about our seniors 17 and their fear just this year. I mean I got people 18 calling me up, "What are you doing? What are you 19 all doing?" You know, "Change the machine back," 20 and then when they went back for the general election it just switched back, so I just wanted to 21 put that on and I did want to ask about the 22 23 jurisdictions; if there were any that had reversed 24 back and I couldn't stress enough about the

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 34
2	educational component of it. And can you tell me,
3	because see, this one is a little convoluted to me.
4	COMMISSIONER KELLNER: That's the
5	Minneapolis ballot, right?
6	COUNCIL MEMBER DICKENS: That's kind of
7	convoluted even to me.
8	COMMISSIONER KELLERMAN: Yeah.
9	COUNCIL MEMBER DICKENS: But you know,
10	so can you tell me you know, and how is that going
11	to work and see first choice, second choice, third
12	choice and that means that there if this is
13	in let me use that first, second, third `cause
14	they have would have to have you say the
15	Democrat three times and the Republican three times
16	and the is that what
17	COMMISSIONER KELLNER: We're talking
18	about a primary ballot, so you only have one party
19	on the ballot.
20	COUNCIL MEMBER DICKENS: Yeah, but now
21	this says general, so I'm now asking about the
22	general
23	[crosstalk]
24	
25	
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1 COMMITTEE ON GOVERNMENTAL OPERATIONS 35 2 COMMISSIONER KELLNER: Right, 3 Minneapolis uses the Ranked-Choice for their 4 general election, not for the primary. COUNCIL MEMBER DICKENS: So I mean how 5 6 is that going to work with the general if this 7 one's... [crosstalk] 8 9 COMMISSIONER KELLNER: The bills that 10 we're talking about are only for the primary. 11 Right now we have a run-off... 12 [crosstalk] COUNCIL MEMBER DICKENS: But if it's 13 14 going to come... 15 [crosstalk] 16 COMMISSIONER KELLNER: For the primary, 17 not for the special election. Oh, for a special election... 18 19 [crosstalk] 20 COUNCIL MEMBER DICKENS: Yes. COMMISSIONER KELLNER: You're right. 21 You would have ... but for special elections right 22 23 now under the city charter they're nonpartisan, so you would list the candidates for the city council 24 25 position or whatever the office is and as I say,

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 36
2	you can do it the Minneapolis way or you can do it
3	the way on the the second ballot, the ES&S
4	sample ballot.
5	COUNCIL MEMBER DICKENS: And this
6	encourages voter participation in communities of
7	color?
8	COMMISSIONER KELLNER: Well, it
9	[crosstalk]
10	COUNCIL MEMBER DICKENS: Is that what
11	you're telling me?
12	[crosstalk]
13	COMMISSIONER KELLNER: It gives you an
14	effective second or third choice. That's the
15	point, is that well, if you take the San Francisco
16	and Berkeley models, you know, the minority
17	candidates were elected through the second choices,
18	who would not have won in the first round, but got
19	elected to the office of Mayor in each of those
20	cities.
21	COUNCIL MEMBER DICKENS: And the second
22	ballot.
23	COMMISSIONER KELLNER: As well,
24	because of their second choice they got a lot of
25	second choice votes.
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 37
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2	COUNCIL MEMBER DICKENS: And that's
3	from using this ballot and not this one.
4	COMMISSIONER KELLNER: They
5	COUNCIL MEMBER DICKENS: [interposing]
б	Not this first one, this Minneapolis.
7	COMMISSIONER KELLNER: Council Member
8	Dickens, the system on the ballots is the same.
9	The first ballot the Minneapolis ballot lists
10	every candidate for first choice, second choice and
11	third choice, so the name is printed three times.
12	You could just as easily do it the way they do it
13	on the ES&S ballot by printing the name once and
14	then having a voting block for first, second and
15	third choice. It's the same system. It's just a
16	different format of the ballot.
17	COUNCIL MEMBER DICKENS: Alright, thank
18	you.
19	CHAIRPERSON BREWER: Council Member
20	Lander?
21	COUNCIL MEMBER LANDER: I'll just add
22	that I know FairVote, who's testifying later today,
23	has I think the most extensive experience all
24	around the country and they'll be talking to us
25	about how it worked in San Francisco, about how it
I	I

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 38
2	works when you need to have it in different
3	languages and can answer a lot more questions. The
4	goal absolutely, as I said in my opening remarks,
5	is to make it more inclusive and I think the
6	evidence is that it does that, and FairVote is a
7	good government and civil rights and voting rights
8	organization who've concluded that this achieves
9	those goals, so they'll be around; they'll be
10	giving testimony later that'll help us understand
11	the experiences from other cities even more deeply
12	so.
13	COMMISSIONER KELLNER: Okay, thank you
14	very much.
15	CHAIRPERSON BREWER: Alright, thank you
16	very much. Our next is Michael Ryan, New York City
17	Board of Elections and I believe he's bringing some
18	folks with him so [background voice] Miss
19	Sandow. [background voice] Go right ahead whenever
20	you want.
21	MICHAEL RYAN: Okay, I'm just getting
22	some water.
23	CHAIRPERSON BREWER: Some water, good
24	New York water. San Francisco water.
25	

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 39 2 MICHAEL RYAN: Unlike Commissioner 3 Kellner, as I have a board of commissioners to 4 answer to, I'm going to stick to the script. CHAIRPERSON BREWER: 5 Okav. MICHAEL RYAN: Chair Brewer and the 6 7 members of this council's Committee on Governmental Operations, I want to thank this committee for 8 9 providing the opportunity to appear before you on behalf of the Board of Elections. My name is 10 11 Michael Ryan and I am the Executive Director of the 12 Board of Election in the city of New York. I would like to take a moment to acknowledge Chair Gale 13 14 Brewer. Over the past several years in my capacity 15 as Commissioner and in my current capacity as 16 Executive Director, I have come to work closely with Chair Brewer and found her to be a tireless 17 18 advocate not only for her constituents, but for the 19 voters of the city of New York as a whole. As 20 Chair Brewer's work with the New York City Council draws to a close, I am taking this opportunity to 21 wish her nothing but success in her future 22 23 endeavors. At the time that this testimony was 24 prepared, I was not aware that Council Member James would be on this panel, so as a matter of personal 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 40
2	privilege I'm going to amend this testimony to
3	thank Council Member James as well for her work
4	here in the City Council and I know that she will
5	continue to do well in her future endeavors. And
6	I'm also thankful that we are not sharing a podium,
7	myself and Council Member James, and I don't have
8	to follow her oratorical skills, as I had to do one
9	time in the past and found that I was no match for
10	her. [laughter]

Joining me today are the Boards' Deputy 11 12 Executive Director Dawn Sandow, seated next to me at my left, Administrative Manager Pamela Perkins; 13 14 General Counsel Steven Richmond; Deputy General 15 Counsel Raphael Savino; Director of Electronic Voting Systems John Naudus and Director of 16 Communications and Public Affairs Valerie Vazquez. 17 And Commissioner Maria Guastella, who is a late 18 19 addition to the program and she hails from the jewel of the city, Staten Island, which also 20 happens to be my home borough. Reasonable minds 21 can differ on that, of course. [laughter] 22 The Board of Elections in the city of 23 24 New York has been asked to comment on several

pieces of legislation before the City Council that

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 41 would affect the conduct of elections. 2 The 3 Commissioners have authorized us to share the 4 following with you: with respect to Intro 488, Intro 488 requires that sample ballots be placed on 5 6 the Board's website prior to each election. When 7 utilizing the electronic poll site voting system, the Board provides sample ballots on its website 8 9 prior to each election. When utilizing the mechanical lever machines, the Board provides the 10 11 functional equivalent of sample ballots in the form 12 of a contest list for each relevant subdivision. As such, this bill codifies existing Board 13 practice. Intro 1192 eliminates the requirement of 14 15 a run-off for the offices of Public Advocate and 16 Comptroller. The Board takes no position with 17 respect to this proposed legislation and/or its 18 merits. Eliminating the run-off requirement for 19 Public Advocate and Comptroller has the potential to generate savings, as an additional election 20 would no longer be required assuming that there is 21 no mayoral run-off. Resolution 4-A calls upon New 22 23 York State Legislature to enact and the Governor to subsequently sign Assembly Bill A.7013, which would 24 require instant run-off voting, now we're going to 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 42 refer to it here and after as IRV, in the New York 2 3 City primary elections for the office of Mayor, Comptroller and Public Advocate. Intro 1066 is a 4 Local Law to amend the New York City Charter, which 5 also calls for IRV. Intro 1108 is a Local Law to 6 7 amend the New York City Charter in relation to 8 absentee and military voters utilizing IRV. The 9 Board takes no position with respect to these 10 legislative proposals. The Board has identified 11 several technical and operational and cost 12 implications related to the implementation and conduct of IRV elections. The electronic voting 13 14 systems used by the Board as currently certified by 15 the New York State Board of Elections do not 16 support IRV. The systems currently can provide a 17 record of the votes cast; however, additional software would be needed to complete the vote 18 19 tabulation in accordance with the pending 20 legislation. Such software must be developed or procured and certified by the State Board prior to 21 implementation. Currently, the voting position for 22 23 each candidate in each contest is tested at least once. In an IRV election, each ranked position for 24 each candidate in each contest must be tested at 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 43 2 least once. This greatly increases the time and 3 cost associated with the legally mandated testing. 4 Using this year's Democratic Mayoral Primary as an example, 10 voting positions would have been tested 5 6 had we used the electronic machines. Under IRV, 7 this would increase to 100 voting positions. Past experience has shown that the development testing 8 and certification of modifications to the voting 9 system exceeds one year, and we've heard testimony 10 earlier that it would be closer to three years. 11 12 This process cannot commence until the proposed legislation is ratified. The legislation calls for 13 14 enactment immediately following ratification by the 15 voters. Such a provision does not square with the reality of the implementation process. 16 In the 17 event that the proposed legislation is enacted, our recommendation is to build in an appropriate 18 19 timeframe to allow for the implementation of IRV. In recognition of this committee's limited time, I 20 would like to extend an invitation to have my staff 21 be made available to discuss the technical details 22 23 of using the current systems with IRV at a convenient date and time for any members of the 24 council or their staff if so desired. 25 If the

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 44 proposed legislation is enacted, Board staff would 2 3 be required to develop an enhanced and extended 4 training curriculum to facilitate the implementation of IRV. This would necessitate 5 training poll workers sufficiently to effectively 6 7 serve the voters during an IRV election. The Board would be required to instruct poll workers on the 8 9 appropriate manner of assisting voters in a lawful 10 and bipartisan way to ensure meaningful 11 understanding of the IRV method. IRV will increase 12 poll worker-voter interaction on Election Day. As an added complexity, the poll workers and voters 13 14 would only experience this type of election once 15 every four years or during the occasional special election. Nonetheless, an extended version of 16 17 training in the IRV method must be conducted each 18 and every year to remain in compliance with the New 19 York State Election Law. Although the pending 20 legislation calls for the Voter Assistance Advisory Committee, also known as VAAC, to conduct a voter 21 22 education campaign, the Board would be require to 23 undertake an outreach program to familiarize voters 24 with IRV. The Board welcomes the opportunity to

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 45 work closely with VAAC and others to extend the 2 3 reach of our voter education campaign. The introduction of IRV will require 4 additional ballot space and will inevitably result 5 in a multi-page ballot. Utilizing multi-page 6 7 ballots creates a host of concerns, not presently confronted with the single page full phase ballot, 8 and Chair Brewer, font off... 9 [crosstalk] 10 11 CHAIRPERSON BREWER: Font. 12 [crosstalk] MICHAEL RYAN: To the side. We're not 13 14 even talking about the font here. We'll leave that 15 off to the side for the purposes ... 16 [crosstalk] 17 CHAIRPERSON BREWER: Oh, blow off the font, leave it off. [laughter] 18 19 MICHAEL RYAN: Of this conversation. Including, but not limited to increased ballot 20 jams, additional equipment, increased complexity of 21 ballot management, accountability and additional 22 23 ballot costs, not to mention any changes to the voting system requires State Board Certification. 24 25 The increased complexity of an IRV ballot has the

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 46
2	potential to lead to longer wait times as voters
3	consider additional candidates and make the
4	appropriate ranked choices. The time it takes to
5	use the ballot marking device could be
6	significantly increased, and for those that don't
7	know, that's to assist the disabled voters and
8	voters with vision problems in voting. So that is
9	also a potential concern. Voters correcting their
10	ballots as a result of improper ranked choices will
11	likely increase the amount of voided ballots.
12	Should a voter exceed the legally permissible free
13	ballots, a court order is required to provide an
14	additional ballot.
15	While it is difficult to accurately
16	predict the cost increases, past experience has
17	taught us that significant additional resources
18	will be necessary for the implementation of IRV.
19	It is expected that IRV will require transitioning
20	to a multiple page ballot. It is estimated that
21	ballot printing costs will increase by
22	approximately \$1.75 million for each additional
23	page. The cost of development and certification to
24	allow the voting system to properly tabulate IRV
25	ballots is unknown at this time. To provide

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 47 guidance in this regard, the committee has advised 2 3 that adding the Bengali language to the voting system costs in excess of \$480,000. Upon 4 certification by the State Board, the Board must 5 install and test new firmware for the voting 6 7 system. The estimated cost for this is approximately \$600,000. For each citywide IRV 8 9 election, the approximate additional cost for pre-10 election testing and set up is \$350,000. The cost 11 associated with training the additional poll 12 workers is difficult to assess; however, our past experience permits the conclusion that the 13 potential increase is in the range of two to \$4 14 15 million per year. Keep in mind that we... it's not in here, but we train approximately 36,000 poll 16 17 workers annually. The Board recognizes that to 18 successfully introduce IRV to the voters, a 19 comprehensive voter outreach program is necessary. Such a program will invariably require a 20 substantial expenditure of resources. 21 This expenditure will be essential to educating the 22 23 voting public on this new voting method. For the committee's information and consideration, and 24 again, what we're trying to do here is provide you 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 48 know, the worst case scenario numbers, not 2 necessarily paint a rosy picture. 3 4 CHAIRPERSON BREWER: Worst case scenario... 5 [crosstalk] 6 7 MICHAEL RYAN: Right. 8 CHAIRPERSON BREWER: Numbers. The cost of the 2010 9 MICHAEL RYAN: 10 voter outreach program introducing the new poll 11 site voting system was 608 million. These costs, while considerable, are offset by the savings of an 12 estimated \$13 million spent on the 2013 citywide 13 Democratic Run-off Primary for Public Advocate. 14 15 Again, on behalf of the Board, I thank you for the 16 opportunity to inform this committee as to the 17 implications of enacting IRV. While the Board 18 takes no position with respect to the merits of 19 enacting IRV or any other alternative to the 20 current run-off primary, we assure this committee and the voters of the city of New York that will 21 act in strict adherence to the applicable and 22 23 relevant city, state and federal mandates. The 24 Board looks forward to working with this committee 25

1COMMITTEE ON GOVERNMENTAL OPERATIONS492and others toward the continued improvement of the3voting process.

4 CHAIRPERSON BREWER: Thank you very much for your testimony today and for all of your 5 responsiveness to the voters, but also to all of 6 7 us, so I appreciate that. And we've been joined by Council Member Peter Vallone. I have a couple of 8 9 questions. First of all, when you talk about these 10 costs, obviously the run-off, to the best of my 11 knowledge, is every four years, unless we've changed something, so some of them are not every 12 year. So I guess my question is we're still paying 13 14 \$13 million. I think all of your costs don't quite 15 add up to that, right? 16 MICHAEL RYAN: Correct. 17 CHAIRPERSON BREWER: Okay and if other 18 jurisdictions, and again, this would take more... 19 but other jurisdictions we'll hear later I assume, feel that there is an increase in voter turnout 20 with this system and more diverse candidates get 21 elected and it costs less, and I think there's some 22 23 merit to trying to figure out how you could do this, right? 24

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 50 2 MICHAEL RYAN: Well, as I qualified my 3 remarks when I first began testimony, and I'll flush it out just a little bit more, there was not 4 consensus among the commissioners... 5 6 CHAIRPERSON BREWER: Really? Hm. 7 MICHAEL RYAN: With respect to whether 8 this was a great idea or not so great idea or 9 anything in the middle, so... 10 CHAIRPERSON BREWER: [interposing] I 11 think the public is also not sure. 12 MICHAEL RYAN: [interposing] Right. 13 CHAIRPERSON BREWER: They're unsure 14 of... 15 [crosstalk] 16 MICHAEL RYAN: So my mandate here is to 17 not speak to those issues and not get involved in that level of discussion. So when we came to the 18 19 conclusion that we were going to be testifying here 20 today and after I got permission from the commissioners to do so, we set about trying to come 21 up with some meaningful input into this process, 22 23 while leaving the larger issues of whether it's appropriate or not to the you know, to the good 24 25 thoughts of this committee.

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 51 2 CHAIRPERSON BREWER: I appreciate that 3 and you did an excellent job and I appreciate that. 4 And the other question is, again, this would be piggybacking on other discussions, but there is a 5 6 discussion about having different languages; 7 English and Bengali; English and Spanish in a separate piece of paper. Again, you worry 'cause 8 9 you want to make sure that the individual who 10 speaks that language isn't confused and you want to 11 make sure a poll worker has them available; you 12 want to make sure that people can see that they can pick them up and it's not something that is hidden 13 14 and hard to get access to. If that existed, this 15 would be despite any kind of run-off situation, 16 instant run-off voting. Would that not eliminate 17 the problem of having too much on one page, 'cause instant run-off when you have choice one, choice 18 19 two, choice three and you got different languages, 20 then you end up with a large challenge. MICHAEL RYAN: It would reduce it 21 22 certainly, and to piggyback on that point, our 23 staff will be coming up with a mock-up ballot for the gubernatorial election to present to the 24 commissioners after the first of the year, but 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 52
2	certainly before the first meeting in February, so
3	within the month of January, we're going to start
4	the mock-up conversations with respect to the
5	ballot and the ballot layout well in advance of
6	what had been done in the past to provide everybody
7	an opportunity to weigh in on this. One of the
8	concerns that I have with the sample ballots that
9	were presented, they're all in English.
10	CHAIRPERSON BREWER: That's why I'm
11	[crosstalk]
12	MICHAEL RYAN: Right?
13	[crosstalk]
14	CHAIRPERSON BREWER: Bringing it up
15	[crosstalk]
16	MICHAEL RYAN: You know
17	[crosstalk]
18	CHAIRPERSON BREWER: To you.
19	MICHAEL RYAN: And ours aren't so
20	CHAIRPERSON BREWER: [interposing] I
21	understand that. I mean I've
22	[crosstalk]
23	MICHAEL RYAN: Right.
24	CHAIRPERSON BREWER: Brought up the
25	issue `cause
	I

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 53 2 MICHAEL RYAN: And one of the things 3 that we are concerned with is ballot cost and 4 making sure that we order the appropriate amount. You know, we have five language mandates in Queens. 5 6 CHAIRPERSON BREWER: We all know that. 7 MICHAEL RYAN: And so we have to live up to that and certainly, because we don't have 8 9 enough staff within the Board of Elections if we 10 had to go even in a particular ED to a you know, to 11 a manual recanvas of the ballots, we have to print 12 them all with at least English on them, and then we can go to English and Bengali; English and Korean; 13 14 English and Chinese. So there are practical 15 considerations that we have with respect to those 16 things as well, and I don't think anyone would 17 suggest that it would be a good idea in the city of 18 New York to engage in a manual count of the votes. 19 CHAIRPERSON BREWER: We agree, and Council Member Dickens? 20 COUNCIL MEMBER DICKENS: Thank you and 21 thank you, Mr. Ryan, for your testimony, but my 22 23 question goes back to the outreach education. Ιt will be on the computer, will it not? So that... 24 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 54 2 MICHAEL RYAN: [interposing] On our 3 website, yes. One of the challenges that we have 4 though... COUNCIL MEMBER DICKENS: [interposing] 5 6 If we go to that... 7 [crosstalk] 8 MICHAEL RYAN: Right. 9 COUNCIL MEMBER DICKENS: IRV, of 10 course. 11 MICHAEL RYAN: Or in any election. We 12 have a lot of information on our website. One of the challenges that we have is driving people to 13 14 our website to get them to see our information 15 'cause we track it. I don't have the numbers, you 16 know, immediately available, but we're in the 17 thousands of people who are you know, looking at our website. We need to be in the hundreds of 18 19 thousands of people to be looking at our website in 20 order to make that portion of it... [crosstalk] 21 22 CHAIRPERSON BREWER: You've got to 23 have... [crosstalk] 24 MICHAEL RYAN: Effective. 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 55
2	[crosstalk]
3	CHAIRPERSON BREWER: An E News list
4	like mine.
5	MICHAEL RYAN: Right.
6	COUNCIL MEMBER DICKENS: And in
7	addition, my concern is about the absentee out of
8	country ballots and the military ballots. Do the
9	outreach education to that group, which is growing
10	in significance. That's why we had a legal battle
11	for the federal elections.
12	MICHAEL RYAN: Right.
13	COUNCIL MEMBER DICKENS: So now, that's
14	why I'm bringing up about the computerization
15	because that's where it's going to become critical.
16	MICHAEL RYAN: Right.
17	COUNCIL MEMBER DICKENS: To the
18	military and to those that are absentee out of the
19	country.
20	MICHAEL RYAN: Yes.
21	COUNCIL MEMBER DICKENS: So there's
22	no that's not that somewhat should reduce the
23	cost factor that you're talking about.
24	MICHAEL RYAN: Yes, but we've also
25	found that nothing beats hands-on training like

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 56 2 hands-on training. I was a commissioner at the 3 time that this... you know, in 2010 when the system 4 was initially being rolled out, and I can tell you that our staff was like a roving band you know, 5 going throughout the city in various places. 6 7 Trying to get people to come is a bit of a challenge and we also ... you know, when there's a 8 9 complex change I think you know, all voters are a 10 responsibility, but certainly that's heightened when you're dealing with voters whose language is 11 12 not English as their primary language, 'cause then we have to make sure that we have enough 13 14 translators available when we're going you know, to 15 the various neighborhoods. You know, and I was at 16 a community meeting the other night and you know, 17 folks were talking about why we don't put Haitian Creole on the ballot, because in that particular 18 19 neighborhood, that's a big concern and you know 20 When you try to explain to people that we what? are working within certain mandates, it really 21 doesn't matter to them if they're feeling 22 23 shortchanged and there's no answer you can give to them that rises to the level of a sufficient 24 25 response.

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 57
2	COUNCIL MEMBER DICKENS: Anyway, how
3	many educate or how many languages is the would
4	the outreach wrote up on the computer be in?
5	MICHAEL RYAN: Five; English, Spanish,
6	Chinese, Korean and Bengali. [background voice]
7	Pardon? Oh, oh, it's also, although not mandated
8	on the ballot, on the computer it's also in
9	Russian. I forgot about that.
10	COUNCIL MEMBER DICKENS: Alright well,
11	thank you. Thank you, Madam Chair.
12	CHAIRPERSON BREWER: Council Member
13	Lander?
14	COUNCIL MEMBER LANDER: First, I want
15	to say thanks to the Board in general and
16	especially this election to Valerie Vazquez for her
17	help with there's some poll sites that had to be
18	moved around in Gowanus and otherwise, so thank you
19	for helping smooth that. Thank you. I guess in
20	terms of the so I appreciate your testimony and
21	I appreciate your trying to help us be clear on
22	what you believe it would take. Obviously, we
23	heard some difference of opinion from Mr. Kellner,
24	but I think the good news is whether we could do it
25	immediately or whether we could do it with this
I	

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 58
2	transition process, it's clear we could do it and
3	that the one-time costs of transition seem like
4	they would be dramatically paid back over time. I
5	guess I do want to ask about this two to \$4 million
6	a year number for ongoing training and I mean I
7	guess I'll start by saying I mean did you get a
8	chance to look at the more simple version of the
9	that Mr. Kellner provided us?
10	MICHAEL RYAN: Yes.
11	COUNCIL MEMBER LANDER: Because I
12	just I don't see how you could spend two to \$4
13	million a year training people to understand this
14	piece of paper.
15	MICHAEL RYAN: Well, we have state
16	requirements that we have to train the poll
17	workers
18	COUNCIL MEMBER LANDER: [interposing]
19	In any case.
20	MICHAEL RYAN: In any case and they
21	have to be trained and take a test and then what
22	would happen is we would have to add this to the
23	current curriculum. We don't
24	
25	

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 59
2	COUNCIL MEMBER LANDER: [interposing]
3	This what? What? This piece of paper here; first
4	choice, second choice, third choice?
5	MICHAEL RYAN: Well, it's it's
6	[crosstalk]
7	COUNCIL MEMBER LANDER: I mean I'm not
8	being I understand
9	[crosstalk]
10	MICHAEL RYAN: The concept
11	[crosstalk]
12	COUNCIL MEMBER LANDER: That the real
13	cost of training
14	[crosstalk]
15	MICHAEL RYAN: Right, it
16	[crosstalk]
17	COUNCIL MEMBER LANDER: But I just
18	don't possibly understand how adding this
19	MICHAEL RYAN: It's the concept of
20	Ranked-Choice Voting and as we understood this
21	particular piece of legislation to include a rank
22	for each individual that's running, so it's not
23	that that ballot that you have, Council Member,
24	the Minneapolis ballot, is not what I understand
25	

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 60 the New York ballot would be 'cause it's picking 2 3 three. We would have to rank... 4 COUNCIL MEMBER LANDER: [interposing] 5 There's one... 6 [crosstalk] MICHAEL RYAN: In... 7 [crosstalk] 8 9 COUNCIL MEMBER LANDER: Right next to 10 it where you pick eight. 11 MICHAEL RYAN: Right. Well... 12 [crosstalk] COUNCIL MEMBER LANDER: I mean on the 13 14 other side of the... 15 MICHAEL RYAN: [interposing] Right. 16 COUNCIL MEMBER LANDER: Paper you pick. 17 If you have eight candidates, you'd have to have 18 eight positions. 19 MICHAEL RYAN: Right. DAWN SANDOW: It's not just one race 20 21 and if I could just... 22 [crosstalk] CHAIRPERSON BREWER: Dawn, you have to 23 24 introduce yourself. [crosstalk] 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 61 2 MICHAEL RYAN: Sure, Dawn can, you 3 know... 4 DAWN SANDOW: Great. I would just like to explain. Along with public education... 5 6 [crosstalk] 7 CHAIRPERSON BREWER: Dawn, you have to 8 introduce yourself. 9 DAWN SANDOW: I'm sorry. Dawn Sandow, 10 Deputy Executive Director. This goes along with public education as well. Our poll workers need to 11 12 be educated on this new process and what I'm sure they would have to be able to educate voters when 13 14 they come through the door, so this would add to 15 our training. I'm not sure about the cost... 16 [crosstalk] 17 MICHAEL RYAN: And we would... 18 [crosstalk] 19 DAWN SANDOW: And how long we may have to prolong the training, but just for example, San 20 Francisco spent \$1.70 per voter for their voter 21 education, totaling \$7.8 million for the first 22 23 rollout. That was San Francisco. 24

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 62 2 COUNCIL MEMBER LANDER: It must've been 3 more than that. They don't have six million 4 voters. 5 DAWN SANDOW: Public education they 6 spent \$7.8 million. They spent \$1.70 per voter. 7 [background voice] 8 COUNCIL MEMBER LANDER: Those numbers can't possibly add up, so if it was \$1.70 per 9 voter, they can't have had six million voters in 10 11 San Francisco. They don't have six million people. 12 DAWN SANDOW: These are the numbers that we received and I believe... 13 14 [crosstalk] 15 COUNCIL MEMBER LANDER: Then your 16 numbers are... 17 [crosstalk] 18 DAWN SANDOW: We worked with... 19 [crosstalk] 20 COUNCIL MEMBER LANDER: Clearly incorrect because... [background voices] I mean 21 anyway, that's alright. We just... that was two 22 23 numbers; can't both be true. [background voices] 24 So I just... I mean I understand and I think we all agree that there'll be some additional outreach... 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 63 [crosstalk] 2 3 DAWN SANDOW: Yes. 4 [crosstalk] COUNCIL MEMBER LANDER: And education 5 6 cost. I think in the... 7 [crosstalk] DAWN SANDOW: And it's... 8 [crosstalk] 9 COUNCIL MEMBER LANDER: First year... 10 [crosstalk] 11 12 DAWN SANDOW: Hard for us to even say 13 what the actual... 14 [crosstalk] 15 COUNCIL MEMBER LANDER: Well, but it 16 doesn't help them to make up crazy any old numbers because... 17 [crosstalk] 18 19 MICHAEL RYAN: But, well... 20 [crosstalk] COUNCIL MEMBER LANDER: The one time 21 the initial number would make sense; even that... 22 23 [crosstalk] 24 DAWN SANDOW: Well... [crosstalk] 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 64 2 COUNCIL MEMBER LANDER: Two to \$4 3 million... [crosstalk] 4 DAWN SANDOW: Initially, yes. 5 6 [crosstalk] 7 COUNCIL MEMBER LANDER: Is really 8 overgrown... [crosstalk] 9 DAWN SANDOW: Public education... 10 11 COUNCIL MEMBER LANDER: But the idea 12 that two to \$4 million... [crosstalk] 13 CHAIRPERSON BREWER: Brad, hold on. 14 Let her finish. Go ahead, Dawn. 15 16 DAWN SANDOW: Initially our public education it would be 7.8 million. If you look at 17 what San Francisco did with \$1.70 per voter; for 18 19 New York it would be \$7.8 million if we spent \$1.70 20 per voter. Initially that would be the cost; however, it would go down with every year. We 21 wouldn't continue that public education every 22 23 single year. 24 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 65
2	COUNCIL MEMBER LANDER: I guess I'm
3	going to ask for a little common you guys to go
4	use a little common sense. I
5	[crosstalk]
6	MICHAEL RYAN: Well, look at this
7	piece
8	[crosstalk]
9	COUNCIL MEMBER LANDER: I
10	[crosstalk]
11	MICHAEL RYAN: Of paper.
12	[crosstalk]
13	COUNCIL MEMBER LANDER: I don't see how
14	you could spend
15	[crosstalk]
16	MICHAEL RYAN: Right.
17	[crosstalk]
18	COUNCIL MEMBER LANDER: Two to \$4
19	million a year explaining to people what a first
20	choice, a second choice and a third
21	[crosstalk]
22	MICHAEL RYAN: I could put a little
23	[crosstalk]
24	COUNCIL MEMBER LANDER: 'Cause New
25	Yorkers are pretty smart.
I	

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 66
2	CHAIRPERSON BREWER: Mike, go ahead.
3	MICHAEL RYAN: Anyway, I can put a
4	little common sense around it. If we added two
5	hours to the training, two hours to the existing
6	training
7	COUNCIL MEMBER LANDER: No, no, 30
8	seconds.
9	MICHAEL RYAN: But no, I understand
10	that.
11	COUNCIL MEMBER LANDER: Would it take
12	two hours to explain
13	[crosstalk]
14	MICHAEL RYAN: But
15	[crosstalk]
16	COUNCIL MEMBER LANDER: This form?
17	MICHAEL RYAN: But but
18	COUNCIL MEMBER LANDER: [interposing]
19	Really?
20	MICHAEL RYAN: It's it's
21	[crosstalk]
22	COUNCIL MEMBER LANDER: Is that what
23	you're saying? It may take two hours to explain
24	this form to people.
25	

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 67
2	MICHAEL RYAN: It's no, it's more
3	than that because
4	[crosstalk]
5	COUNCIL MEMBER LANDER: Then why are
6	you
7	[crosstalk]
8	CHAIRPERSON BREWER: Wait, wait,
9	wait
10	[crosstalk]
11	MICHAEL RYAN: Because
12	[crosstalk]
13	CHAIRPERSON BREWER: Brad?
14	MICHAEL RYAN: There it's not if
15	it were that ballot, it wouldn't take that long,
16	but we're talking about the likelihood of going to
17	a two and potentially a three-page ballot depending
18	on how the layout is. That will require us to
19	completely overhaul the way that we do training in
20	terms of ballot management. Don't forget that we
21	have a responsibility to have ballot accountability
22	post-election. It's not just what they're doing on
23	Election Day. We have to be able to track this
24	stuff, so the machines would have to be
25	reprogrammed and recertified to count ballots, not

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 68 pages, and we would have to train the poll workers 2 3 in the management of all of those ballots. Now, 4 let's say for example, we go to a two language ballot; English, Spanish; English, Chinese; 5 English, Korean; English, Bengali. Alright, we go 6 7 to the two-page ballots. Now we have to retrain 8 our poll workers in ballot management, because if 9 you're an English speaking voter and you come into 10 the poll site and they give you a ballot and it's 11 got English and Bengal on it, you're going to vote and it's fine, but if they give out the wrong 12 ballots and we use up all the Bengali ballots at 13 14 the end of the day and the Bengali voters come in 15 'cause they're voting later in the day and there's 16 no Bengali ballots left, then we've now created a 17 problem. All of that stuff requires painstaking 18 training and folks that have visited poll sites, 19 especially the busy ones, and I've been to all 20 boroughs of the city through the last three election cycles, know that they can be a fairly 21 frenetic fairly chaotic place. So if we added two 22 23 hours to the training that would cost 1.15... \$1,152,000, just two hours to the training. 24

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 69
2	CHAIRPERSON BREWER: Is that well,
3	go ahead, Brad.
4	COUNCIL MEMBER LANDER: Who is going to
5	decide whether we use a ballot design like the one
6	they use in Minneapolis or a ballot design like
7	this attractive one from Springfield County,
8	California?
9	MICHAEL RYAN: The 10 commissioners of
10	the Board of Elections for the city of New York,
11	unless there is some legislation to the contrary
12	mandating a certain layout.
13	COUNCIL MEMBER LANDER: So have you
14	looked at both of them? Which one do you think
15	they would choose?
16	MICHAEL RYAN: I have looked at the
17	Minneapolis ballot and it does not appear to square
18	with what I believe our mandates are presently in
19	the city of New York.
20	CHAIRPERSON BREWER: But you
21	[crosstalk]
22	COUNCIL MEMBER LANDER: How about this
23	one for Springfield County, California?
24	MICHAEL RYAN: Alright, I saw that,
25	yes.
I	I

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 70
2	COUNCIL MEMBER LANDER: That one would
3	square with the ballot requirements of
4	CHAIRPERSON BREWER: [interposing] But
5	Brad, you still have to deal with the issue of
6	language
7	[crosstalk]
8	MICHAEL RYAN: It has two
9	[crosstalk]
10	CHAIRPERSON BREWER: So that's
11	MICHAEL RYAN: Right. It has two
12	offices on it and [background voices] you know,
13	it's just two offices.
14	CHAIRPERSON BREWER: And just language.
15	DAWN SANDOW: And it's two offices.
16	COUNCIL MEMBER LANDER: Right, but my
17	only point was that it's an awful lot simpler than
18	the other one. It both takes up less room on the
19	[crosstalk]
20	DAWN SANDOW: It is simpler than the
21	[crosstalk]
22	COUNCIL MEMBER LANDER: Page
23	[crosstalk]
24	DAWN SANDOW: Other one.
25	COUNCIL MEMBER LANDER: Far simpler
I	

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 71
2	[crosstalk]
3	DAWN SANDOW: It is simpler
4	[crosstalk]
5	COUNCIL MEMBER LANDER: Than the
6	[crosstalk]
7	DAWN SANDOW: Than the other one, but
8	you're not looking at the language that we need to
9	provide and you're not looking at party positions
10	and all the other positions that need to go on the
11	ballot. So what you're looking at is a race for a
12	U.S. Secretary of State and dog catcher.
13	COUNCIL MEMBER LANDER: [interposing]
14	it's
15	DAWN SANDOW: But you're not looking at
16	all the other
17	CHAIRPERSON BREWER: [interposing] I
18	would
19	[crosstalk]
20	COUNCIL MEMBER LANDER: Luckily we
21	won't have to use U.S. Secretary of State or dog
22	catcher.
23	CHAIRPERSON BREWER: I don't want to
24	[crosstalk]
25	

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 72
2	COUNCIL MEMBER LANDER: So we can
3	eliminate both of them.
4	[crosstalk]
5	CHAIRPERSON BREWER: I don't want to
6	[crosstalk]
7	COUNCIL MEMBER LANDER: From the
8	ballot.
9	[crosstalk]
10	CHAIRPERSON BREWER: I just want to say
11	I assume that this conversation if the instant run-
12	off goes through, and nobody knows at this moment,
13	would be coupled with other discussions about
14	whether it's Bengali and English or Bengali on
15	every single page on the one in other words,
16	there's a broader discussion about how the ballot
17	would look.
18	MICHAEL RYAN: Absolutely.
19	CHAIRPERSON BREWER: It's not just this
20	one issue.
21	DAWN SANDOW: No.
22	MICHAEL RYAN: Right, but Miss Sandow
23	did bring up one point that I would to underscore.
24	For those folks that voted on Election Day, we had
25	a very
	I
1 COMMITTEE ON GOVERNMENTAL OPERATIONS 73 2 [crosstalk] 3 CHAIRPERSON BREWER: General election. 4 MICHAEL RYAN: Right. No, in the primary, I'm sorry. 5 6 CHAIRPERSON BREWER: Oh. 7 MICHAEL RYAN: In the primary election. 8 we had a very complex ballot primarily because of 9 the down the ballot issues that had to be dealt 10 with. 11 CHAIRPERSON BREWER: Judges and... 12 [crosstalk] MICHAEL RYAN: Most... judges and party 13 14 positions. 15 CHAIRPERSON BREWER: Oh. 16 MICHAEL RYAN: Which presented a very 17 full ballot with very limited real estate. That's 18 the level of complexity that we deal with here in 19 the city of New York that perhaps other 20 jurisdictions do not deal with. CHAIRPERSON BREWER: Yeah, we have more 21 parties than other jurisdictions. 22 23 MICHAEL RYAN: As a matter of fact, in 24 the manual recanvas that we had to do ultimately was in a party position 'cause we still have to 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 74
2	treat them the same way that we treat everything
3	else. We don't just say we can ignore those folks,
4	'cause they're down the ballot. No, we have to
5	treat everybody the same way and it's I'm not
6	here pushing in one way or the other. I'm just
7	pointing out potential problems in areas that would
8	require a resolution.
9	COUNCIL MEMBER LANDER: And I don't
10	mean to minimize the challenges and I think the
11	point that both you made and Mr. Kellner made that
12	there needs to be plenty of time; that we need to
13	work together on the details. I think your
14	recommendation that there not be this goes into
15	effect immediately the day after the voters would
16	vote, but would be a period of time; the work we
17	have to do together and the fact that there'll be
18	some costs all are salient and sensible and I
19	appreciate it
20	[crosstalk]
21	MICHAEL RYAN: 'Kay.
22	[crosstalk]
23	COUNCIL MEMBER LANDER: On the floor.
24	[crosstalk]
25	MICHAEL RYAN: Thank you.

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 75
2	COUNCIL MEMBER LANDER: I appreciate
3	the you know, I do think the two to \$4 million
4	training class per year seems a lot higher than it
5	will actually be, but on all the other issues we're
6	looking forward to working with you as we move
7	forward.
8	MICHAEL RYAN: And as I said, we wanted
9	to put out worst case scenario, not shoot for the
10	moon numbers, but certainly you know, worst case
11	scenarios numbers within the range of what we
12	thought was reasonable.
13	CHAIRPERSON BREWER: Council Member
14	James?
15	MICHAEL RYAN: Thank you.
16	COUNCIL MEMBER JAMES: So you know, I
17	support expanding the franchise and I also believe
18	that we should I support early voting and I
19	hoped the State Legislature would take that on so
20	we could expand the franchise to make it more
21	easier and more accessible for individuals to vote,
22	including voting over more than over a 24-hour
23	period, but over an extended period and perhaps
24	over the weekend. We need to make it easier and
25	more accessible for people to vote. Having said
l	

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 76
2	that, this is really a complicated issue and
3	although my colleague doesn't want to minimize the
4	challenges, I don't want to minimize the fact that
5	it's going to take some additional studying and
6	some additional conversation. These are
7	complicated issues and at this point in time all
8	that I am seeing and all that I am hearing and all
9	that I am imagining is litigation, litigation and
10	litigation. You are inviting litigation. In
11	addition to that, if we were to have this official
12	ballot, the ballot from Springfield County,
13	California, there is no way that you could have a
14	one-page ballot. You would have to have at least
15	given Public Advocate, which went first, [laughter]
16	Comptroller, Mayor, City Council
17	CHAIRPERSON BREWER: Don't forget about
18	me.
19	COUNCIL MEMBER JAMES: Borough
20	President, Judges, D.A
21	CHAIRPERSON BREWER: Party
22	[crosstalk]
23	MICHAEL RYAN: And party positions.
24	COUNCIL MEMBER JAMES: Party positions.
25	You're looking at least at six ballots; in addition
ļ	

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 77
2	to that, all of the language requirements. The
3	Haitian community is organizing; they want language
4	access. The South Asian community; they want
5	ballot access. We were only speaking Chinese in
6	one dialect. There are a number of dialects. They
7	want ballot access and they should all have it and
8	I'm sure I am excluding some ethnic groups in the
9	city of New York. Saying all of that, you know, if
10	in fact the State Legislature or the City Council
11	or the voters decided to do instant ballot run-off
12	you know, I don't know if that's going to happen,
13	but you know, I just think at this point in time
14	given the historical history behind run-off
15	elections, that this was nothing more than a
16	political mechanism to address the ambitions of one
17	particular candidate back in 19 whatever. Why do
18	we have instant run-off? And this arbitrary number
19	of 40 percent, who decided that?
20	CHAIRPERSON BREWER: You mean why do we
21	have you're talking about run-off elections.
22	COUNCIL MEMBER JAMES: Run-off
23	elections.
24	CHAIRPERSON BREWER: Yeah.
25	

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 78 COUNCIL MEMBER JAMES: So if we don't 2 3 have run-off election and if, in fact, to the winner goes the spoils after the primary day and we 4 eliminate instant run-off, then we would avoid this 5 6 problem altogether and at this point I would even 7 amend my legislation to include the office of the Mayor to avoid all of these issues. 8 9 Notwithstanding the fact that you know, I mean I know we're trying to be more democratic and more 10 11 open and more transparent and all of that good 12 I just see a number of challenges and I stuff. don't know whether or not... I'm not quite sure 13 14 whether or not we can overcome, and last, but not 15 least, the issue of the Voting Rights Act. I think 16 my election, the fact that I was victorious was 17 unique, primarily because of the absence of diversity in all of the citywide candidates, and 18 19 because the individual that I was running against, notwithstanding the absence of diversity, had that 20 not been an issue I feel pretty much confident, and 21 without the support of the labor unions, I'm 22 23 confident that I would have lost because the individual I was running up against, as you know, 24 outspent my campaign seven to one. Would that ... I 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 79
2	don't know if those circumstances; if those facts
3	would happen again and that is why I feel very
4	uncomfortable and when I'm uncomfortable I question
5	whether or not this would be beneficiary to
6	communities of color and to minority candidates in
7	the city of New York. I know I'm looking forward
8	to FairVote. I heard that they are about to speak
9	soon. I look forward to their testimony. I
10	seriously question it. I don't know whether or not
11	San Francisco, Minneapolis and any other
12	jurisdictions are comparable to New York City, but
13	nonetheless, I'm open to hear their testimony. I
14	don't know whether or not I think it's apples
15	and oranges and I don't think you can compare the
16	two. I really have no questions for you. I just
17	wanted to make that comment. Thank you.
18	CHAIRPERSON BREWER: Thank you very
19	much. I just
20	[crosstalk]
21	MICHAEL RYAN: Thank you.
22	CHAIRPERSON BREWER: Regarding the
23	folks who are living overseas or the military, do
24	you think there's any advantage to them
25	

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 80 participating in some kind of a different system 2 3 for the run-off? I mean... [crosstalk] 4 MICHAEL RYAN: Yes, because... 5 6 [crosstalk] 7 CHAIRPERSON BREWER: Because they're in a slightly different situation. [background 8 voicesl 9 MICHAEL RYAN: Well, they currently can 10 get their ballot by email, but we know that the 11 12 current system of communicating with military and overseas voters is not nearly as effective as it 13 14 should be, and... 15 [crosstalk] 16 COUNCIL MEMBER JAMES: Well, it needs 17 to. 18 MICHAEL RYAN: Pardon? 19 COUNCIL MEMBER JAMES: Well, it needs 20 to be. MICHAEL RYAN: Oh, it needs to be, 21 absolutely. You know, but it's absolutely a 22 23 concern of ours. We don't want to see any voter 24 disenfranchised for any reason and it's something 25 that this Board takes very, very seriously. It's

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 81 2 the essence of our democracy, voter participation 3 and you know, we need to do what we can, not only 4 to preserve it, which would I think be a backwards looking thing, we need to promote it. 5 CHAIRPERON BREWER: Right, but you 6 7 would you have... [crosstalk] 8 MICHAEL RYAN: Which is forward 9 10 thinking. 11 CHAIRPERSON BREWER: To come up with 12 new ideas at another time perhaps; how to deal with... we don't know where this run-off discussion 13 14 is going to go, but I do think that that community 15 needs to have a different approach and I think you 16 agree. 17 MICHAEL RYAN: Yes, I do. 18 CHAIRPERSON BREWER: 'Cause they are 19 not participating in a run-off in a big way. 20 MICHAEL RYAN: Correct. CHAIRPERSON BREWER: Maybe it's 'cause 21 they can't get it. It might be you know, their 22 23 lack of you know. Council Member Lander, you had a quick question? 24 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 82 2 COUNCIL MEMBER LANDER: Well, I just 3 wanted to say one quick thing in response to the ... 4 my colleague and the Public-Advocate-elect. Part of why I added the special election here was the 5 6 experience we had in February out in the Rockaways, 7 and I just want to make sure we kind of bring this to the record as well. In the Rockaways in the 8 9 February special election there were eight candidates I think, seven of them African American 10 11 or Caribbean and one Orthodox Jewish candidate in 12 an area that's about 85 percent people of color and about 15 percent Orthodox Jewish, and not that 13 14 there would be anything wrong with an Orthodox 15 Jewish person representing an 85 percent African American-Caribbean district, but it came this close 16 17 to happening. You know, a couple dozen votes, as I 18 recall, were all that separated it and you know, 19 when allowing ... what moving to in the special 20 elections, Ranked-Choice Voting would have done in that case, is meant that the 85... you know and 21 then again, I don't want to assume what their 22 23 second, third, fourth, fifth, sixth, seventh, eighth choices would have been, but I think that's 24 an example where Ranked-Choice Voting actually 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 83
2	quite clearly would have a voting rights would
3	have had an obvious voting rights positive impact.
4	So we can think through the different scenarios,
5	but I think and they look different. It's you
6	know, how you think about a run-off and what people
7	do; what turnout looks like, but at least that
8	example says that there are many situations or at
9	least that one situation where Ranked-Choice or IRV
10	actually would be an important you know, voting
11	rights outcome, so thank you.
12	CHAIRPERSON BREWER: I want to thank
13	the Board very much and we're going to go to the
14	next panel.
15	COUNCIL MEMBER LANDER: Thank you very
16	much.
17	CHAIRPERSON BREWER: Thank you, Brad
18	and we look forward to more Assembly Member
19	Kavanaugh, would you like to testify? You're next,
20	and after that is the Campaign Finance Board.
21	[Pause]
22	CHAIRPERSON BREWER: Go right ahead.
23	Thank you for being here.
24	
25	

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 84
2	ASSEMBLY MEMBER KAVANAUGH: Well, thank
3	you very much, and I appreciate the deference,
4	although I was sitting next to Amy
5	CHAIRPERSON BREWER: She can she can
6	wait a few
7	[crosstalk]
8	ASSEMBLY MEMBER KAVANAUGH: Who is
9	somewhat upset. Thank you for opportunity for
10	being here, and for the very long attention that
11	this committee and the individual members of this
12	committee have paid to the issue of how to
13	administer elections in New York. Your oversight
14	has been critical and has really, I think, allowed
15	us to move forward in many ways, although we
16	obviously have a lot of work to do. I am here to
17	testify briefly on behalf of all the bills before
18	you and particularly to comment on a piece of
19	legislation that is the subject of one of your
20	resolutions today, which I sponsor in the State
21	Assembly. I am a proponent both of very
22	substantial changes to improve the usability of
23	ballots and I've been working for a number of years
24	now, as you all know, on something called the Voter
25	Friendly Ballot Act, which is intended to very
	l

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 85 substantially clean up New York City's ballots in 2 3 particular and New York State Law with respect to requirements for how to design New York City 4 ballots. That issue has become particularly 5 salient this year, of course, because we just saw 6 7 the shockingly small print that was used, the six point font that was used in recent elections, and I 8 9 believe that had we passed the Voter Friendly 10 Ballot Act that ballot essentially would not have 11 complied with state law. And so I mention all of 12 that partly because you know, you've got your requirement that the ballots be put online in 13 advance, which is an innovation that we all 14 15 applauded when the City Board did it voluntarily, but it is important that we institute that because 16 17 it's essential that voters have every opportunity to understand what they're voting on and obviously 18 19 the ballot is the mechanism for that. It is 20 important that we continue that by passing the law that you have before you, but it's also important 21 that we continue to look at how to make ballots as 22 23 useable as possible, and I won't go into the details of that. This committee has also passed a 24 resolution in favor of that in the past and I 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 86 2 appreciate your support on that end. It is 3 something that given what has just happened in New 4 York, I expect we might actually be able to get it done this year. We've passed it the Assembly twice 5 6 and there has been interest in the Senate, but we 7 haven't gotten it done. In this context, also because I'm a proponent of instant run-off voting, 8 9 but I would not want to do anything that has some 10 of the dire consequences that the folks who 11 testified before me suggested; many, many pages of 12 ballots or things that are impossible to use. There are two basic mechanisms by which we could 13 introduce instant run-off voting in New York City. 14 15 One is the one that you're considering in the form 16 of several pieces of City Council legislation that 17 would be followed by a referendum, and the other is 18 through an act of the State Legislature. We 19 believe that if the State Legislature were to change the law, and that were to be signed by the 20 Governor, we would not need to have the extra step 21 of going to a referendum. So first of all, I fully 22 23 support the effort of this committee to move these bills forward and to do this at the city level with 24 the caveat that if we can get it done at the state 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 87 level, that's a far more efficient way to do it for 2 3 two reasons. First of all, you never know what voters might be considering next year in the 4 general election and obviously having more 5 6 resolutions for people to consider reduces the 7 efficiency of people... you know people's attention span and the efficiency of running elections. 8 More 9 importantly, I think having... in order to pass a resolution on this and have the voters consider it, 10 we would have to have a very substantial education 11 12 campaign next year about the nature of instant runoff voting and in my view, given the range of 13 14 issues we're trying to educate voters on and our 15 efforts to continue to encourage people to 16 participate, it would be odd to have an education 17 campaign in 2014 about methods to elect people in 18 2017 and 2021. It would just be like you know, you 19 have to understand this now so three years from now there'll be this ballot and you'll be able to use 20 It strikes me as a lot of messaging 21 it. difficultly for voters. The simplest step would be 22 23 for the State Legislature to do this. Now, I have a bill that is intended to do this in a very 24 straightforward manner. It only... although I 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 88 respect Council Member Lander's efforts to expand 2 3 the range of elections that instant run-off might 4 apply to and I would support that, I have a bill 5 that simply deals with three citywide elections and 6 that currently are subject to the run-off. Ιt 7 eliminates the different day run-off and replaces that with what I would call a modified form of 8 9 instant run-off voting. It would allow each voter to pick up to three candidates and then it would 10 11 reassign if nobody got a majority, as opposed to the current 40 percent standard, which I agree with 12 Council Member James' comments earlier, is quite 13 arbitrary. It would do what we think of a run-off 14 15 as doing in almost all circumstances, which is 16 allow a candidate in the citywide race to get a 17 majority, and it would do it without very 18 substantial changes in the ballot. Essentially 19 each voting choice, and I say that rather than each 20 candidate because we know that candidate's names can appear on multiple places in the ballot, but 21 basically each voter would be required to fill in a 22 23 one, a two or a three next to each of three 24 candidates. We already have ballot design difficulties in New York. I... again, I think 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 89 those can be fully addressed, certainly before we 2 3 we'll be seeing this in 2017, but it is not likely in my view that that would significantly change the 4 underlying format on the ballot that would make the 5 ballot either go onto multiple pages or make it 6 7 very difficult to use. I would say that it is a significant benefit of this that we go from the 8 9 current 40 percent standard to the 50 percent 10 standard because in a democracy 40 percent may be 11 arbitrary, but 50 percent plus one; getting a 12 majority of the people in the city to choose you is just the most basic element of our democratic 13 14 system and a system that allows voters to do that 15 simply I think would increase people's sense of the 16 integrity of the system. Obviously, all of this 17 would have the same benefits as the proposals all 18 of you are considering legislatively here, which is 19 to eliminate the enormous cost of a second day election. 20 And finally, I would just note that 21

22 again, I have great respect for Council Member 23 James' suggestion that it might make sense to 24 forego instant run-off voting for some of those 25 offices because there was obviously a particular

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 90 concern about a very modestly budgeted, but very 2 3 significant office in the city that she will soon 4 assume, that the modest budget that was relative to the large of election made it particularly odd that 5 we were doing a run-off. I would just say that 6 7 whatever we're going to do, if we are going to go down the road of instant run-off voting, it makes 8 sense to do it for all three city offices first of 9 10 all, because the cost and the energy it's going to 11 take to explain this system to voters is just better used if all citywide candidates are telling 12 the same story about the system and the energy of 13 14 mayoral campaigns, and a lot of the education would 15 come from the candidates in their campaigns 16 themselves who are going to be very interested in 17 making sure people understand how to put them second if they're not going to put them first. 18 So 19 I think you would see you know, many well-resourced 20 operations including the City Board of Elections, but also all the major citywide candidates would be 21 working to tell people how to work this system. 22 23 But the other thing is that the integrity and the public mandate of the City Comptroller and of the 24 Public Advocate are in my view just about as 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 91 important as the mandate the Mayor has. Those jobs 2 3 are intended to be in the case of the Comptroller, a review of the finances; a review of the books; 4 the auditing power to be a formal check on the 5 6 operations of agencies. And obviously, the Public 7 Advocate is designed in our system to be a substantial office with its own resources and its 8 9 own independence and an ability to really advocate 10 on behalf of the people irrespective of what the 11 Mayor wants. So if we're going to have a system 12 that allows the Mayor to get a mandate of a majority, we certainly would not want a situation 13 where Public Advocates and Comptrollers are elected 14 15 with 20 some odd percent of the vote. So it's important that we do all this together. 16 I think we 17 increase the people's faith in the system if we go 18 with a majority standard. I think we can do it 19 easily through legislation. Obviously, you all 20 could also do it through the City Council and again, I would support that and suggest that given 21 the vagaries of what goes on in Albany sometimes, 22 23 it would be prudent of you to move that forward 24 here perhaps and then see if we can manage to get it done before you'd have to put before the voters, 25

1COMMITTEE ON GOVERNMENTAL OPERATIONS92and I think I'll stop there and I'm happy to take3any questions or...

4 CHAIRPERSON BREWER: Thank you very 5 much and one question is do you have any sense of 6 the... and nobody has a crystal ball, but do you 7 have any sense of what could happen in Albany in 8 terms of your legislation?

9 ASSEMBLY MEMBER KAVANAUGH: I will say 10 that there was... because there was such interest 11 in this question of whether it made sense to do a 12 run-off this year and the cost, I have gotten lots of unsolicited phone calls from colleagues saying I 13 understand you have a bill to address this; why 14 15 can't we do it? So I do think there's a lot more 16 interest in it. I think obviously it'll be helpful 17 if folks in the city come to a consensus on it. I 18 had for many years with Senator Krueger, Senator Liz Krueger had a bill that would have allowed 19 localities around the state to pilot this. 20 I think that raised some concerns about how it might affect 21 other localities. That would've... that would've 22 23 have allowed run-offs; instant run-offs where no run-off at all exists now. So a bill that just as 24 we got a system in New York City now, it's unusual 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 2 in the state and we're changing it and we're saving 3 millions of dollars and it's more democratic I 4 think has a real chances of getting through both Houses this year. 5

6 CHAIRPERSON BREWER: And do you think 7 also... obviously, if your Voter Friendly Ballot Act passes, then I wouldn't be asking this 8 question, but the full faith ballot I think is 9 10 something that's in your ballot act in terms of how 11 to deal with it, but we're not there yet. So then 12 the question would be do you think ... I know you mentioned that you thought there would be enough 13 14 space to be able to fit everything in, but do you 15 think that we should be having in New York that 16 same conversation about, you know, Bengali and 17 English on one and then et cetera, et cetera? 18 ASSEMBLY MEMBER KAVANAUGH: Yeah, I think that... 19 20 CHAIRPERSON BREWER: {interposing] Instant run-off voting. 21 22 ASSEMBLY MEMBER KAVANAUGH: Yeah, I 23 think that the most critical thing the City Board of Elections could do to address the readability 24 issues of the ballots is accept what other 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 94 jurisdictions have done, which is basically to 2 3 accept the notion that two or three language ballots are sufficient and that if you are a voter 4 who wants to vote in Bengali, you need a ballot 5 6 that has Bengali on it. You don't need a ballot 7 that has Bengali and Chinese and Spanish on it. And so, I come from the House of the Legislature 8 9 where we have pushed for more languages. The standard now; basically a handful of languages in 10 11 New York have met the standard and they've only met 12 them in Queens. We would expect as the demographics of the city change that we would have 13 14 more languages, but there are jurisdictions around 15 the country like in California where there are more than 20 languages that are currently mandated. 16 Maybe we could 17 CHAIRPERSON BREWER: 18 have some kind of a start up to figure out how we 19 can do it on site. 20 ASSEMBLY MEMBER KAVANAUGH: There is 21 and I know some... [crosstalk] 22 23 CHAIRPERSON BREWER: Nice 3-D printer. 24 I'm dying to have a 3-D printer. 25

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 COMMITTEE ON GOVERNMENTAL OPERATIONS
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 2
 ASSEMBLY MEMBER KAVANAUGH: I think we

 3
 have 3-D ballots that let you produce the

 4
 candidates themselves so [laughter] people can

 5
 select them.

6 CHAIRPERSON BREWER: The results. 7 ASSEMBLY MEMBER KAVANAUGH: But... yeah, I mean just produce the... actually the 8 9 government right at the poll sites. But no, there 10 are logistical challenges to having multiple ballot 11 styles. As it is now, I mean if you did Chinese, 12 Spanish and English on a single ballot, there's only one county where that would not be sufficient 13 14 under the current law and yeah, I'm sure I know 15 that I'm preaching to the well-educated and current 16 on this, but the logistical challenges come with 17 how many ballots you need to have available in each style. Obviously, if you have a particular 18 19 language you don't want to run out in any way. Ι think there are many things, and I've spoken with 20 the folks on the Board about this, there are other 21 things we can do to consider the cost of printing 22 23 ballots and the standard for how many ballots you have available to you right now. The city just 24 went to a slightly less conservative standard this 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 96 time and printed 85 percent of the potential vote 2 3 rather than I think it was 110 percent. There are 4 apparently localities around the state that in some cases print three times the total number of 5 registered voters in advance on the theory that 6 7 each voter could show up and have two spoiled 8 ballots and still get another one. I understand 9 that the State Comptroller is currently doing an audit statewide on that issue and others and 10 11 expects to have some analysis of what is necessary and what is sufficient and what the cost savings 12 would be. So we obviously have a lot of work to 13 14 do, but I'm highly confident that we could... even 15 without changes; even without the Voter Friendly 16 Ballot Act we could design a system under current 17 law with instant run-off voting that would not 18 meaningfully make ballots meaningfully more 19 difficult to use other than the obvious fact that 20 voters are going to have to understand the task before them, which is a different task, and I think 21 we can do that under current law, mostly by just 22 23 accepting the fact that we don't have to have all 24 languages on all ballots.

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 97 2 CHAIRPERSON BREWER: Council Member 3 Lander? 4 COUNCIL MEMBER LANDER: Thanks so much 5 for the testimony and I think in particular the 6 idea that you could... well, first let me say we'd 7 be thrilled if you'd do this in Albany and then I'd be delighted to withdraw my legislation when it 8 9 passes both Houses and the Governor signs it, so try to do that. 10 11 ASSEMBLY MEMBER KAVANAUGH: Alright. 12 COUNCIL MEMBER LANDER: And I'm also a big supporter of the Voter Friendly Ballot work 13 14 that you're doing, so thank you for that work in 15 Albany and we're certainly very supportive of it. 16 I like the idea of a top three choices as opposed 17 to necessarily requiring, at least intuitively, the 18 opportunity to rank eight or 10 or 12 for however 19 many voters. I don't think most voters would need 20 to go beyond three I guess, and I don't have an intuitive response to whether filling out three 21 bubbles in the way that this you know, Secretary of 22 23 State ballot shows or writing in a one, two or three. Have you had communication either with the 24 vendor or the Board on the technological 25

1COMMITTEE ON GOVERNMENTAL OPERATIONS92feasibility of our optical scanners to accommodate3either of those approaches?

4 ASSEMBLY MEMBER KAVANAUGH: Yeah, I've had conversations with the State Board and with the 5 6 vendor of our machines here in New York City. The 7 machines are in use for instant run-off votings in various jurisdictions with different ballot styles, 8 9 and basically the machines are designed to read ovals and whether they're filled in or not. 10 Т think it seems we would have substantial latitude 11 12 with respect to you know, do you have a little one inside the oval or do you have something like these 13 columns? So I think that it seems we have a 14 15 variety of ways to do that. It is important to 16 note that we would need some reprogramming and some 17 recertification of the machines. I gave up on the 18 effort to try to get instant run-off voting 19 instituted in New York City for 2013 elections in about the summer of 2012, because I had it from a 20 variety of reliable sources that just said it's too 21 22 late to implement it. You just... technically by 23 the time you got the machines re-tooled, so that's 24 why it's appropriate that you're talking about this We could do this in the coming year so that 25 now.

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 99
2	everybody knows it's the law 2017, but yes, I'm
3	confident from my conversations with the State
4	Board at least and with the vendor that they could
5	accommodate a variety of design options.
6	COUNCIL MEMBER LANDER: Thank you.
7	Thank you, Madam Chair.
8	CHAIRPERSON BREWER: Council Member
9	James?
10	COUNCIL MEMBER JAMES: So first, let me
11	thank you for all you have done with regards to the
12	Voter Friendly Ballot. Thank you for testifying
13	here today. I think you have I don't want to
14	seem that there's a rift between myself and my
15	progressive colleague and the leader of our cause
16	here in the City Council and I think you offer up a
17	compromise, which both of us can we can both
18	accept. I agree with you and thank you for
19	recognizing the importance of the office of Public
20	Advocate and Comptroller and putting it on the same
21	standing; in the same standing as the office of the
22	Mayor and just as just an advertisement, I would
23	hope my colleagues in the City Council would feel
24	the same; would hope that they would vote for an
25	independent office; vote to increase the budget.

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 100
2	CHAIRPERSON BREWER: I knew that was
3	coming. [laughter]
4	ASSEMBLY MEMBER KAVANAUGH: Perhaps a
5	charter change would be appropriate.
6	COUNCIL MEMBER JAMES: I've got more
7	subpoena power, [laughter] expanding the ability to
8	initiate litigation. I would urge all of them to
9	consider
10	[crosstalk]
11	CHAIRPERSON BREWER: And I
12	[crosstalk]
13	COUNCIL MEMBER JAMES: Okay, sorry,
14	sorry. [laughter] But you said you said you
15	received a number of calls from your colleagues in
16	support of your legislation. Did you receive calls
17	from the other side of the aisle and from the other
18	House?
19	ASSEMBLY MEMBER KAVANAUGH: Well, I've
20	had conversation I mean this is a the way
21	this bill is conceptualized it's a city only issue.
22	I have had conversation my office has had
23	conversation with a couple of Senate offices that
24	are
25	

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 101
2	COUNCIL MEMBER JAMES: Of the same
3	party?
4	ASSEMBLY MEMBER KAVANAUGH: Well, they
5	are of we happen to have an odd situation in our
6	Senate where two different parties are part of the
7	majority.
8	COUNCIL MEMBER JAMES: [interposing]
9	Right.
10	ASSEMBLY MEMBER KAVANAUGH: And we have
11	had conversations both with Republicans and with
12	members of our independent Democratic conference
13	and also with a lot a bunch of what I'll call
14	regular Democrats for lack of a better word, and
15	again, there's interest. I don't speak for the
16	Senate and I certainly don't speak for my Senate
17	colleagues. I cannot tell you today I have a firm
18	commitment to move this bill, but we've had some
19	interesting discussions and some interest, and
20	again, I think that we're going to make a case, a
21	bipartisan case. Our Board is bipartisan and part
22	of my goal is to
23	[crosstalk]
24	COUNCIL MEMBER JAMES: Right.
25	

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 102
2	ASSEMBLY MEMBER KAVANAUGH: Persuade
3	the City Board that this will be very I didn't
4	go into all I know you've had a lot of
5	conversation about the benefits of this, but one of
6	the big benefits of this is it will make it far
7	easier to administer elections. Having to retool
8	the system and do a run-off quickly is very hard.
9	COUNCIL MEMBER JAMES: Right.
10	ASSEMBLY MEMBER KAVANAUGH: Having a
11	run-off that's closer to the general mix, it's
12	harder to get ready for the general. So I think
13	that our goal is going to be to persuade people of
14	both parties that this is better for everybody and
15	cheaper and more effective, and I can't say I'm
16	there, but I've worked well with we passed a
17	bill that this committee also supported this year
18	on election procedures. That was originally viewed
19	as controversial. It was very complex, but Senator
20	Golden carried and passed it last year and so I
21	hope that
22	COUNCIL MEMBER JAMES: Have you heard
23	from the second floor?
24	
25	

2 ASSEMBLY MEMBER KAVANAUGH: Not on this 3 issue honestly, but I would... yeah, no, I haven't 4 had any direct conversations. COUNCIL MEMBER JAMES: So if, in fact, 5 6 there is some consensus on the bill I, too, would 7 join with my colleague in withdrawing mine. I was going to expand it to include the office of the 8 9 Mayor, but I would... if, in fact, there's movement 10 in the State Legislature to withdraw my bill. What 11 is the status of Early Voting Bill; the Early 12 Voting Bill or any other bill to extend voting to increase the franchise? 13 14 ASSEMBLY MEMBER KAVANAUGH: I'm 15 personally a very big supporter. The Assembly has 16 moved and passed a bill that would allow for a very 17 substantial early voting period statewide. That is 18 not a bill we've been able to get much traction on 19 in the Senate yet, but a lot of us are putting it 20 among our top priorities for the coming session. 21 COUNCIL MEMBER JAMES: Thank you. 22 CHAIRPERSON BREWER: Thank you very 23 much, Assembly Member Kavanaugh. 24 ASSEMBLY MEMBER KAVANAUGH: Thank you.

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1 COMMITTEE ON GOVERNMENTAL OPERATIONS 104 2 CHAIRPERSON BREWER: And now Amy 3 Loprest, New York City Campaign Finance Board. 4 [Pause] 5 CHAIRPERSON BREWER: Whenever you're 6 ready. 7 AMY LOPREST: Okay, despite what 8 Assembly Member Kavanaugh said, I do not mind being 9 bumped by him. It's always a pleasure to hear what 10 he has to say. 11 CHAIRPERSON BREWER: He's probably 12 the... he's the best person in government right now. I want you to know in my opinion. 13 14 AMY LOPREST: Yeah, it's strictly yours 15 though. 16 CHAIRSPERSON BREWER: It is. 17 [laughter] It's my opinion. AMY LOPREST: Hi, Chair Brewer and 18 19 members of the committee. My name is Amy Loprest. I'm the Executive Director of the New York City 20 Campaign Finance Board. With me today are Sue 21 Ellen Dodell, our General Counsel; Eric Friedman, 22 23 our Director of External Affairs and Onida Coward Mayers, our Director of Voter Assistance. Thank 24 you for the invitation to testify today. As the 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 105 committee prepares to consider the future of run-2 3 off elections in New York City, I would note that 4 the Board has long supported the concept of instant run-off voting. The Board endorsed IRV for New 5 York City elections in our report following the 6 7 2009 elections and also in our most recent Voter Assistance Report for the year of 2012 and 2013. 8 9 The bills before the committee represent a range of 10 approaches to this issue, and the Board takes no 11 position today on the specific legislation before 12 the Council. In your deliberations you will decide the best approach is to move forward with all 13 14 elections or to begin by providing absentee and 15 military voters with the ability to participate 16 fully in primary elections. There are questions 17 about whether state law provides the flexibility to 18 design ballots appropriate for instant run-off elections or whether it allows the Council to act 19 in this area at all. The Board of Elections has 20 also noted the operational issues that would be 21 implicated by the adoption of IRV in New York City. 22 23 However, the Board continues to believe that instant run-off voting is an important reform to 24 New York City's outdated system of run-off primary 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 106 2 elections. Each of the past two citywide election 3 cycles has featured run-off elections for one or 4 both of the non-mayoral citywide offices. We know that voter turnout, which is already low, is 5 minimal in these run-offs. Only 206,367 voters 6 7 cast a ballot in the October 1st run-off for Public Advocate, less than seven percent of acting 8 9 registered Democrats. More than 60 percent of New Yorkers who cast a vote for Public Advocate in the 10 11 September 15th primary stayed away from the polls 12 on October 1st. The winner of the primary is often the presumptive winner of the general election, 13 14 even if he or she fails to gain a majority of 15 primary voters. Instead of choosing the eventual 16 victor of a close multi-candidate election in low 17 turnout run-off, the winner of an IRV election will 18 be the candidate with the broadest support among a 19 larger pool of interested voters. IRV can ensure 20 more voters participate meaningfully in citywide elections and ensure all election officials have 21 the legitimacy that comes with the express 22 23 preference of a majority of voters. From the perspective of the Board's Administration of the 24 Campaign Finance Program there appeared to be 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS several advantages to eliminating the traditional 2 3 run-off elections and instituting IRV.

4 In addition to the significant cost of administering a citywide run-off election, 5 candidates who participate in the Campaign Finance 6 7 Program receive an additional public funds payment to conduct a run-off campaign equal to 25 percent 8 9 of the funds they received in the primary. For the 10 past four citywide election cycles, 2001 to 2013, the Board has paid a total of \$4.35 million to 12 11 candidates for run-off elections. With instant 12 run-off voting, those payments would not be 13 necessary. Instant run-off elections also would 14 15 eliminate an avenue for large campaign 16 contributions. New York City's reasonable 17 contribution limits are a significant and useful 18 safeguard against real and perceived corruption. 19 The limits constrain the ability of wealthy donors to exercise influence over the political system 20 through large campaign contributions. For citywide 21 offices, the contribution limit is \$4,950; however, 22 23 the Campaign Finance Act permits candidates to accept additional contributions for a run-off. 24 Τf a run-off has been declared reasonably anticipated 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 108
2	by the Board, this means a candidate may return to
3	his or her maxed out contributors to request
4	another contribution of up to one half of the
5	applicable contribution limit for a total of
6	\$7,425. In practice, run-off fundraising is
7	largely dominated by candidates' largest
8	contributors. In 2013 election cycle, nearly half
9	of the funds raised by citywide candidates for run-
10	off accounts came from contributors who had already
11	given the maximum for the primary in general
12	election.
13	Additionally, IRV could simplify
14	compliance requirements for candidates. Board
15	rules require that any funds raised for a potential
16	run-off be deposited into a separate bank account
17	from which no spending can be made prior to the
18	primary election. Additional disclosure statements
19	for the run-off are required; additional rules
20	governing the candidates' use of run-off accounts
21	to ensure that funds remain separate from primary
22	and general election funds. Eliminating a separate
23	traditional run-off would eliminate these
24	requirements.
25	
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With only two or three weeks between 2 3 the primary and the run-off elections, every day of 4 campaigning counts. If the unofficial results of the primary election are inconclusive, decisions 5 about public funds payments in a run-off may need 6 7 to be made before the official count is concluded. One example, the first place finisher in the 8 9 September 2001 Democratic primary for Public 10 Advocate, Betsy Gotbaum, finished well under the 11 run-off threshold with 24 percent of the vote in 12 the unofficial count; however, the identity of the second candidate in the run-off was unclear. 13 Less 14 than one percent separated the next four 15 candidates. Three days after the election before 16 the official count was completed, the Board issued 17 run-off payments to four of the five leading 18 candidates. In a more recent instance, Bill de 19 Blasio, who had finished first in the September 2013 Democratic primary for Mayor, received 20 slightly more than the 40 percent vote in the 21 unofficial count. Second place finisher, William 22 23 Thompson, did not immediately concede. Because the unofficial count indicated that a run-off had not 24 been triggered, the Board declined to issue run-off 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 2 payments. The official count, certified on 3 September 30th, showed that de Blasio received 40.8 4 percent of the vote. Instant run-off voting would eliminate these difficult and time sensitive 5 determinations and allow the winning candidate to 6 7 begin their general election campaigns without 8 delay or uncertainty.

If IRV is adopted, there will be 9 10 adjustment period as voters learn the new system. 11 Helping encouraging voting by all New Yorkers who 12 are eligible is a key responsibility to the Board. The CFB conducts a broad voter education campaign 13 14 before each citywide election across multiple 15 platforms. The City Charter requires the Board 16 prepare, publish and distribute a voter guide to 17 every household with at least registered voter. For the recently concluded 2013 elections, the CFB 18 19 mailed 3.3 million guides to voters before the primary and another 4.2 million before the general 20 elections. Additionally, the Board prepares an 21 online version of the guide, as well as a video 22 23 voter guide and a mobile platform, nycvotes.org, which makes voter information available by 24 smartphone. Our Voter Assistance Unit conducts 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 111 registration guides and voter outreach partnerships 2 3 with city agencies, neighborhood groups and civic institutions. The CFB also administers a debate 4 program for citywide offices, which represents 5 another opportunity to convey important information 6 7 to the voters. Two of the bills before this Council envision a role for the Board to play in 8 9 helping familiarize New York City voters with IRV. In various platforms we have available we are 10 confident the Board can be an effective partner in 11 12 that effort.

Before I conclude, as this may be my 13 14 last appearance here in 2013, I would like to take 15 this opportunity to extend my deep appreciation to Chair Brewer for her leadership in the Committee on 16 17 Governmental Operations. Throughout her career on the Council she has been a thoughtful engaged 18 19 legislator and a strong supporter of the Campaign 20 Finance Program. We have enjoyed a collaborative and productive working relationship with her, her 21 staff and this committee during the current term, 22 23 and I wish her much success as she moves on to higher office. I would also like to congratulate 24 my councilwoman, Letitia James and wish her the 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 112
2	best in her future endeavors. Again, I thank you
3	for the opportunity to testify today and I would
4	welcome your questions, and I also would indulge to
5	tell you that the charter requires us to have a
6	hearing about the conduct of the previous election
7	after the option that the hearing will be held on
8	December 16th. Notices will be going out shortly.
9	CHAIRPERSON BREWER: Thank you very
10	much. Not only is it good testimony, but it's a
11	lot of concise material that puts some of the
12	elections in perspective. Numerically,
13	percentagewise and other it's very helpful.
14	AMY LOPREST: Thank you.
15	CHAIRPERSON BREWER: I just have a
16	question about the education. That came up a lot.
17	How much it would cost; how much is involved, et
18	cetera and you know, `cause you do you know,
19	complement the Board and you work together on some
20	of these issues. If there is an instant run-off,
21	how much do you think education would cost; would
22	be involved, et cetera? You did listen to some of
23	the testimony earlier.
24	AMY LOPREST: I mean I have no opinion
25	about what the Board of Elections said it would
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 113
2	cost. You know, their budget is different than
3	ours. Obviously you know, we would use our
4	existing methods to educate voters, so and many of
5	those are some of them are very low cost you
6	know, using the website, using our mobile platform
7	and using our Voter Assistance staff and our
8	partnerships with many civic organizations across
9	the city to educate voters, as well you know,
10	closer term. I mean it's not you know, very close
11	to the election when the voter guide gets mailed,
12	but of course, that information about how to
13	complete the new ballot would be included in that
14	voter guide in clear and concise form and that is
15	already mailed to every single household in the
16	city, so I mean we would use all of those methods
17	to supplement what the Board of Elections does.
18	CHAIRPERSON BREWER: `Kay and you did
19	mention the military and overseas, but do you also
20	think that the instant run-off would be of
21	assistance to them? In other words, that's also
22	another community that is I think somewhat
23	challenged in terms of voting.
24	AMY LOPREST: I mean I think that
25	that's a difficult issue and I think that that

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 114
2	is you know, I think that they would the
3	benefits that would inert all the general
4	population that I'd talked about in my testimony
5	with instant run-off voting would certainly you
6	know, be the people who get their ballots already
7	mailed to them, the people who are absentee and
8	overseas voters.
9	CHAIRPERSON BREWER: Council Member
10	Dickens?
11	COUNCIL MEMBER DICKENS: Yes, thank
12	you, Madam Chair and thank you, Amy, for the work
13	that you do. You've got a great staff, they're
14	very responsive and very fast with the response, by
15	the way.
16	AMY LOPREST: Thank you very much.
17	[crosstalk]
18	COUNCIL MEMBER DICKENS: So I want to
19	thank you for that. Can you tell us just very
20	simply what would be the savings if we went to IRV
21	and there wouldn't have to be the additional
22	funding that comes with run-off?
23	AMY LOPREST: As I said, I mean
24	obviously the biggest savings would be in not
25	running the the administrative cost of not

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 115
2	running the election, which you know, has been
3	reported in the papers as being \$13 million, but I
4	understand from Mr. Kellner's testimony that that
5	may be an understatement, but as far as the actual
6	you know, cost for the Campaign Finance Program, we
7	have spent about you know, over \$4 million in
8	making run-off payments to candidates from 2001 on
9	and so I would you know, that would be would
10	just go away. All those payments wouldn't have
11	been made if there wasn't instant run-off voting
12	because there would be no run-off.
13	COUNCIL MEMBER DICKENS: And the
14	outreach education that Chair Brewer spoke about,
15	that would be minimal, even to the military and the
16	ballots of voters out of the country overseas.
17	AMY LOPREST: You know, I mean we
18	didn't cost out, but I mean since we would
19	primarily you know, in our voter education
20	endeavors use most of the methods that we already
21	do. It wouldn't be a large additional cost. I
22	mean there might be some additional cost, but
23	because we would primarily work with the existing
24	ways that we educate voters, the additional cost
25	would not be significant.
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1 COMMITTEE ON GOVERNMENTAL OPERATIONS 116 COUNCIL MEMBER DICKENS: And right now, 2 3 that represents a savings of \$17 million between 4 the Board and campaign financing. That's... AMY LOPREST: Well and I think it's 5 6 actually... 7 [crosstalk] COUNCIL MEMBER DICKENS: That's 8 significant. 9 AMY LOPREST: I think it's actually a 10 lot more because that \$13 million was only this 11 12 past election and my \$4.3 million is for... [crosstalk] 13 14 COUNCIL MEMBER DICKENS: For the 15 previous years. 16 [crosstalk] AMY LOPREST: All the run-offs... 17 [crosstalk] 18 19 COUNCIL MEMBER DICKENS: 2001. [crosstalk] 20 AMY LOPREST: 2001, 2005 and 2009 and 21 2013. 22 23 COUNCIL MEMBER DICKENS: Alright, thank you so much, thank you. 24 25

COMMITTEE ON GOVERNMENTAL OPERATIONS 117 CHAIRPERSON BREWER: Council Member James?

4 COUNCIL MEMBER JAMES: Just one If Assembly Member Kavanaugh's bill were 5 question. to pass and become law in the city of New York, 6 7 would you anticipate any additional... an increase 8 in payments to candidates to educate individuals 9 about the possibility of marking your ballots one, 10 two and three?

11 AMY LOPREST: I mean the payments to 12 actual... to increase in public funds payments to the individual candidates you know, that would have 13 14 to become... you know, the payment formula is 15 determined by law; you know, we give \$6.00 for 16 every dollar collected up to \$175.00 and up to 17 maximum of 55 percent of the spending limit. So 18 you know, unless the law changed to you know, allow 19 for additional public funds payments you know, that 20 wouldn't be. But I do agree with Assembly Member Kavanaugh that the candidates themselves, it would 21 be much to their benefit to use some of the money 22 23 that they raise both privately and public to educate the voters about this. 24

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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 118
2	COUNCIL MEMBER DICKENS: Yeah, I just
3	have one other question as it relates to
4	competitive races and the reduction in payments to
5	those who are running. Who determines whether a
6	race is competitive?
7	AMY LOPREST: Yeah, I assume you're
8	speaking about the provision of the law that limits
9	payments to
10	COUNCIL MEMBER DICKENS: [interposing]
11	Yes.
12	AMY LOPREST: 25 percent
13	[crosstalk]
14	COUNCIL MEMBER DICKENS: Yes.
15	[crosstalk]
16	AMY LOPREST: Of the maximum. The law
17	has a list of I'm not going to really
18	remember I think seven different factors that
19	are objective factors that candidates can use to
20	demonstrate that the race is competitive. Those
21	factors were adopted by the Council I believe in
22	2007, but don't hold me to that date, but and you
23	know, that's a list of variety of things both
24	finance primarily you know, based on complicity;
25	you know, your endorsements, your mentions in the

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 119
2	newspaper, those kind of objective factors.
3	Unfortunately, the Supreme Court's decision on
4	Citizen United and the Davis case limited our
5	ability to use financial thresholds to determine
6	competitiveness to give increased public funds
7	payments, but those objective criterions are in the
8	law and those were set by the City Council.
9	COUNCIL MEMBER DICKENS: But Amy, it's
10	first determined by Campaign Finance, and this is a
11	question, not really a statement. Is it first
12	determined by Campaign Finance to reduce the
13	payments to a candidate and then the candidate has
14	to go back and prove that they are in a competitive
15	race or is the reverse?
16	AMY LOPREST: The law says that the
17	[crosstalk]
18	COUNCIL MEMBER DICKENS: Do you give it
19	before
20	[crosstalk]
21	AMY LOPREST: That the payments are
22	limited to 25 percent of the maximum unless the
23	candidate demonstrates one of the seven factors
24	exists, so it's not we don't determine that you
25	don't get the money. It's the law says you have to
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 120
2	demonstrate that you're one of these seven factors
3	in order to get more than the 25 percent of the
4	maximum.
5	COUNCIL MEMBER DICKENS: Thank you.
6	Thank you.
7	CHAIRPERSON BREWER: Thank you very
8	much. I appreciate all your kind words and
9	[crosstalk]
10	AMY LOPREST: Okay.
11	CHAIRPERSON BREWER: We like mostly
12	working with you, just [laughter] sometimes our
13	treasurers don't, but we like working with you.
14	ASSEMBLY MEMBER KAVANAUGH: Madam
15	Chair, I'll just say well, first of all, thank you
16	for all the work that you did this cycle and I'll
17	look very forward to your report on the hearing on
18	the 16th and I'll hope that the chair, who's been
19	extraordinary on these issues, can squeeze a
20	hearing in from our end to come hear that in our
21	body between then and the end of the year, but if
22	she cannot we will endeavor the next council to
23	uphold the level of leadership on these issues in
24	general that she has shown and have that hearing in
25	January or in the new council.

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 121 2 CHAIRPERSON BREWER: Okay, thank you 3 very much. 4 AMY LOPREST: Thank you very much. CHAIRPERSON BREWER: The next panel; 5 6 it's a large one and it's representative of 7 FairVote. Alex Camarda from Citizens Union; Kate Doran from the League; Susan Lerner from Common 8 9 Cause New York and Kevin VanLandingham from 10 Election Protection. We might need some extra 11 chairs and we would like FairVote to go first. [background voices] 12 CHAIRPERSON BREWER: FairVote, and you 13 14 go first. 15 ROB RICHIE: Right. Well, terrific. 16 CHAIRPERSON BREWER: And sign a slip. 17 You need to sign a slip later. 18 ROB RICHIE: Okay, I don't think I got 19 a slip. 20 CHAIRPERSON BREWER: I know. ROB RICHIE: Okay, great. Sorry. 21 So it's Rob Richie. I am Executive Director of 22 23 FairVote and we're a national organization that works on a lot of ambitious electoral reforms, but 24 we've done a lot of work about instant run-off 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 122 2 voting, Ranked-Choice Voting at really every stage 3 of the process as it's been deliberated, as it's 4 been passed, as it's been implemented, as it's been considered, studied, evaluated. We actually just 5 got a big grant that's very interesting in looking 6 7 into an issue that came up today about the tone and 8 civility of campaigns and how it affects that. so 9 I'm really glad you're having this hearing. Thank 10 you to the committee, to Chair Brewer and to 11 Council Member Lander and others who are engaging with this. So I have written testimony that gets 12 into a lot of things that have actually been talked 13 14 about well today, so I will not stick to that 15 testimony. There clearly were questions and 16 concerns that have come up that I thought it would 17 be helpful to get to. As I look at just from the 18 key points from the written testimony, let me just 19 highlight a few things. One is this is an issue 20 that is growing in its use. It's been considered in the past in some very interesting places like 21 Memphis, Tennessee, which is a black majority city 22 23 in the south; actually the second biggest city in the southeastern United States; passed this with 71 24 percent of the vote on a presidential ballot in 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 123 2 2008, and I know pretty detailed ballot questions 3 too, where the voters had to like think about 4 ranking and things like that and they overwhelmingly passed it. They are awaiting 5 implementation, and that points to their obvious 6 7 implementation issues, but it is to be implemented, 8 we hope, by the next election. They are being 9 used... it's been used every November in San 10 Francisco, which a very diverse city with a lot of 11 issues involving languages and languages on the ballots and some of the questions that came up 12 today, so there's a lot of precedent for how that's 13 been dealt with. Oakland is another exceptionally 14 15 diverse city that has now used this for two sets of elections for a total of 18 offices. 16 San Francisco does a total of 18 offices as well. Minneapolis 17 18 just had its second election with the system. They 19 have all of their elections at once, they have them 20 every four years and they use it for a lot of offices. When you look at the ballot that 21 Commissioner Kellner handed out, you'll see that a 22 23 lot of different races were put on that ballot. We 24 can talk about some more why they made the decisions to use that ballot design, which I know 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 124 is a question that came up, but here are just some 2 3 interesting numbers from Minneapolis. So with that 4 ballot; with that challenging ballot, a total of 88 percent of voters ranked a second candidate; ranked 5 6 both a first and second candidate in the Mayor's 7 race. 78 percent ranked three. The winner, who campaigned in a way that people observing the 8 9 campaign... it was really this particularly 10 inclusive way of running. She didn't put any money 11 into T.V. ads. She put it into kind of campaigning 12 on the ground and she ultimately was ranked in the top three by more than two-thirds of voters, and 13 14 including a lot of people who voted for the person 15 who was in her final round paired up person in the 16 final two, a lot of his voters ranked her second or 17 third, which underscores this fact that you can 18 have very contested heated campaigns. But 19 actually, the two people who ended up being the 20 front runners, a lot of those voters ended up liking both of them, which is actually a nice, nice 21 thing when they had 33 other candidates to be able 22 23 to look at. In the Ward 5 in Minneapolis, which is the most diverse ward... majority minority ward, 75 24 percent of voters ranked two candidates in the city 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 125 council race that they had there, 63 percent ranked 2 3 three, and low rates of ballot error and the people 4 in the city felt particularly pleased at how it was working kind of across the city. It uses the same 5 system, by the way, in Minneapolis that you do have 6 7 here, so that whole question about you know, can it be done; what needs to be done. It's the ES&S 8 9 It is with the rapidity of how it had to system. 10 be implemented, and that was what led to that 11 ballot design that looks rather startling when you look at it. The other ballot design that ES&S has 12 made that shows just the candidates listed once and 13 14 rankings next to them, that is something that their 15 system can do. It just needed more time to be able 16 to kind of get it fed up there. And the way they 17 do it now is they export into Excel, but because 18 it's Excel programs that actually do the count in 19 Excel, and so it's not a very complicated software 20 counting challenge, but they actually just used it as a place to sort of manually like look at the 21 number of cells rather than actually run an Excel 22 23 program of adding up the Xs in a cell or something, which could be done. It wouldn't be an 24 exceptionally difficult challenge particularly with 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 126 2 some time to set it up. There are some particulars 3 about this ballot design that wouldn't have to be part of it too. You'll note that in this one from 4 the mock-up from California's, they have a lot of 5 write-ins. We would suggest only having one write-6 7 in, and there's ways of making that work 'cause you 8 know, people only write-in once now and they don't 9 need to write-in for as many other choices as there 10 are. On the question of limiting rankings, I'll 11 say one other data point from Minneapolis, which I think is interesting, is that a lot of people 12 ranked three, as I said, and in the final round 13 14 there was a big field race, but there were a 15 certain number of ballots that didn't count for 16 either of the top two, and some of those were 17 people who just didn't care about them and you 18 know, there was Republicans in Minneapolis. This 19 is a general election, by the way, where the final 20 two candidates were associated with the Democratic Party. But about... I think it was more than half 21 of the people whose ballots didn't count for one of 22 23 the candidates had ranked three people who weren't one of those two people. Now, it was a large 24 field, so I think there's some compromise and it 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 127 has to be built into you know, the other factors 2 3 like not going to extra ballots you know, and other 4 things that you want to look at. But you know, five might be sort of a happy medium if you think 5 about this year's Mayors race; you know, there's a 6 7 number of candidates running, and people might've had feelings about four or five of them and you 8 9 know, that's sort of the question that people might 10 want to look at. Certainly we know that voters can 11 handle having more rankings. I'll use another 12 example from you know, a city that demographically is different than New York, but interesting. 13 It's 14 Portland, Maine, which is the largest city in 15 Maine, used this for its Mayors race in 2011. They 16 had a ballot that had 15 candidates and 15 17 rankings, using this more like the simpler ES&S 18 ballot design and they spent really no money on 19 voter education, no special money on poll worker training, but they did very good work on the ballot 20 sign, which is really the most important thing to 21 do, to make sure the instructions are clear and the 22 23 ballot design is good and tested. More than 99.8 percent of people ranked the ballot and about as 24 many people ranked all 15 as chose to rank only 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 128 2 one, and I think that average number of rankings 3 was five or six. So we're seeing that voters can 4 handle this, and so I think it's also interesting to point out that New York City using different 5 6 ballot designs and using just sort of numbers has 7 used Ranked-Choice ballots, and as Chair Brewer was saying earlier, the School Board elections used 8 9 them and when there was an effort to move away from 10 them, the Department of Justice actually said no. 11 That's the last Section 5 objection that the DOJ 12 has filed affecting New York city, which was saying you can't stop using Ranked-Choice Voting for the 13 School Board elections in these multi-seat 14 15 districts. Now, there were other parts of that that were you know, the time of year or there's 16 17 other issues, but the fact of voters handling the 18 ballot, we actually did a lot of analysis of those 19 elections and it was quite interesting to see how 20 many people were ranking candidates deep into the ballot. 21 22 CHAIRPERSON BREWER: Wrap up, just 23 'cause there's more. 24 [crosstalk] 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 129 2 ROB RICHIE: Yeah, yeah, so sorry. And 3 so the last... so I guess sort of the things I 4 wanted to make sure I touched on. But there were a lot of questions about cost. I will say that I'd 5 be happy to go over with staff or certainly with 6 7 the Board of Elections itself directly on some of those costs, but we know that a lot of those costs 8 9 certainly among voter education and poll worker 10 training are optional. We're always good for voter 11 education, but they're optional and I also would 12 say that like the question of going to extra ballots almost certainly could be avoided, as has 13 14 already been discussed, and there was just one 15 other particular point relating to that that I 16 wanted to make sure I touched base on. Well, one 17 thing is just we should remember that we are 18 working with something that has been used in very 19 you know, big elections. In fact, San Francisco 20 and Oakland use it at the biggest elections. They vote in November of even years, so you know things 21 like how long will it take voters to handle the 22 23 ballot, will it cause longer lines or things like that. There's lots of evidence to suggest that 24

1 COMMITTEE ON GOVERNMENTAL OPERATIONS those concerns can be addressed and I'll just 2 3 mention the last thing I'll say just about Boston. 4 CHAIRPERSON BREWER: Just need to go, 5 yeah.

6 ROB RICHIE: Yeah, just the last thing. 7 So Boston had an open seat race for Mayor. They The first place candidate 8 used a run-off system. 9 had 18 percent. The second place candidate had 17 10 percent. Those were two white men in a field that 11 had I think six people of color. The second place 12 candidate was a person of color. There was all this sort of tension involving that person of 13 14 The candidate asking other people to maybe color. 15 drop out so that the vote wouldn't be split and all 16 these things and that's... there's a lot of people 17 in Boston right now sort of interested in this... 18 you know, the freedom that it gets from all of 19 those kinds of calculations, even within a run-off 20 dynamic, but certainly to get a plurality those kinds of dynamics become all the more intense and 21 22 you certainly see that going on around the country. 23 So thank you.

24 Thanks very much. SUSAN LERNER: I'm Susan Lerner from Common Cause New York and I want 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 131 to just hit some highlights. First off, you know, 2 3 as with everybody else in New York City, we're really concerned about the cost of a Public 4 Advocate run-off, which we thought was really not 5 our best use of money, but I'm afraid that I 6 7 disagree with Councilwoman James in terms of the solution. I do feel the solution is IRV rather 8 9 than doing away with the run-off. I do have 10 concerns in a run-off situation of you know, it's a 11 low voter turnout and I think that strange things can happen if there is no run-off on some of these 12 down ticket races, so I think that we'd like to see 13 14 IRV as the solution. And I have some rather I 15 think unusual positions regarding the resolution, 16 and that is we believe that New York doesn't have a 17 strong enough home rule situation and we would like to see New York have more ability to control its 18 19 own elections, rather than having always to go to the legislature to ask them to allow New York City 20 to run elections for the largest jurisdiction in 21 22 the best way possible. So as a matter of 23 principle, we'd prefer to see the Council deal with the question of IRV, rather than having to punt it 24 up to Albany. I had an interesting discussion out 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 132
2	in the hall with Assembly Member Kavanaugh and I
3	realize the problems of submitting this to a
4	referendum, but I think you know, with the
5	experience in Memphis that a referendum in and of
6	itself is good voter education and frankly, I think
7	the people understand Ranked Voting. People like
8	to make those choices. One of the most popular
9	things on the internet is anything that ranks a
10	list. All of your consultants tell you if you want
11	to get traffic to your website; if you want people
12	to open up your emails put a ranking on, because
13	people want to know who did you rank first and who
14	did you rank second, so the voter instinctively
15	gets this in a referendum as a good form of
16	education. We're in favor of the requirement of
17	having a sample ballot on the web. I know the
18	Board is doing it, but in terms of the Board is
19	sometimes surprising in its choices and having a
20	actual requirement is good. If indeed the Council
21	were to adopt full instant run-off, I don't know
22	whether Initiative number 1108 would be necessary,
23	so for us it's kind of a fallback. We'd rather see
24	IRV for everything. If we don't get IRV for
25	everything, then yes, let's definitely pass 1108 as

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 133 2 soon as possible to ensure that our overseas voters 3 have an opportunity to vote. CHAIRPERSON BREWER: That needs a 4 referendum also. 5 SUSAN LERNER: Does it? Well, then we 6 7 might as well do the whole package. Thank you very 8 much. And I would just like to say that I'd like 9 to thank Citizens Union, which has been sort of the 10 organizational sponsor for organizing all of us and 11 educating us on IRV and to thank FairVote for being such a good resource nationwide. 12 ASSEMBLY MEMBER KAVANAUGH: Madam 13 14 Chair, I just... I apologize. I have to leave and 15 I just want to thank all of the advocates including 16 Susan, everyone I'm not going to hear, and that we 17 continue to look forward to working very closely on the details as we... 18 19 [crosstalk] 20 CHAIRPERSON BREWER: Right. ASSEMBLY MEMBER KAVANAUGH: As we move 21 forward to try to address the good issues that have 22 23 been raised here today. 24 CHAIRPERSON BREWER: Who would like to qo next? 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 134
2	ALEX CAMARDA: I'll try to be as quick
3	as possible. Good afternoon, members of the
4	Governmental Operations Committee. My name's Alex
5	Camarda. I'm the Director of Public Policy at
6	Citizens Union. I have a lot of comments on the
7	individual bills themselves, but I want to just say
8	up front that Citizens Union supports run-off
9	elections. I think that's the most important part
10	of our testimony here today, and we just would
11	prefer that it be done instantly. We think that's
12	more effective and efficient. The reason we
13	support run-off elections is we believe that
14	there's a value in having candidates win with much
15	greater than just a plurality of the vote. You
16	know, I think it's easy to look at the elections of
17	recent years and forget about the more distant
18	past. In 1977, in the race for Mayor, the top
19	candidate in the first round got 18 percent of the
20	vote and that was Ed Koch, and so I think there's
21	value in having a second round so that that person
22	and the other candidates who are competing in a
23	run-off can earn broader support, as Council Member
24	James did I think. Her winning 60 percent of the
25	vote in the second round gives her more of a

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 135 mandate going into the office than she would have 2 3 if she had 37 percent, if I'm correct in 4 remembering the percentage. CHAIRPERSON BREWER: It wasn't 40. 5 6 [laughter] 7 ALEX CAMARDA: So that's my piece on the run-off. Obviously, we prefer that it be done 8 9 instantly for the cost savings and for the positive 10 campaign environment it creates and because it 11 allows more participation by voters in the first 12 round all at once. As far as the different bills, I think we have Lander's bill, which is the most 13 14 robust, the most aggressive, applies to the most 15 offices and then our bill is the Brewer bill. We 16 think there's value in all of these. I think the 17 Kavanaugh bill before the legislature that the 18 resolution supports is a good compromise. We would 19 like to see IRV established in whatever form is 20 appropriate at this time and is best for the Board of Elections to be able to implement, but we think 21 it should be done. As far as IRV generally, I did 22 23 want to talk about some of the benefits. It's been mentioned that more voters participate in the first 24 round. I think it's worth putting some numbers to 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 136
2	that. In this most recent election for Public
3	Advocate, 16.4 percent of registered voters
4	participated in the primary; in the run-off just
5	5.7 percent. Now, that's a decline of 345,089
6	voters or 65 percent, so it really makes a big
7	difference between the first and second round in
8	terms of the number of voters. Similar declines in
9	2009, when the Comptroller and the Public Advocate
10	were on the ballot for the run-off. It wasn't as
11	severe. The drop was about a third. It went from
12	roughly 11 to seven percent.
13	I did want to spend a lot of time
14	talking about Council Member Brewer's bill, 1108,
15	because I was able to with the cooperation of the
16	Board of Elections get the data for absentee and
17	military voters for both the run-off and then for
18	the primary election, and it shows a substantial
19	decline not only in the participation of absentee
20	and military voters, but also in the number of
21	ballots that they cast that actually count and the
22	reason that more did not count during the run-off
23	is because of the tight timeframe between the
24	primary and run-off election of three weeks, which
25	in the future here will be two weeks, and you can

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 137 see it's quite dramatic. With the absentee voters, 2 3 we went from a 46 percent to a 32 percent 4 participation rate. That's a drop of 14.49 percent. Now, recall for the primary for all 5 6 voters, the drop was only 10 percent, so this is a 7 drop that's four percent greater among people who actually went through the trouble of requesting a 8 9 ballot. Likewise for military voters, the drop off was a little bit less, five percent from 14.49 to 10 11 nine percent, but when you look at the number of 12 ballots that were cast by military voters that actually counted, more did not count than counted. 13 83 did not count; 65 counted. Now, that's a very 14 15 small number of voters, but 1,481 actually requested a ballot and only 148 even voted and I 16 think that has a lot to do with the timeframe. 17 And I think that the city is really susceptible to a 18 19 lawsuit from a military voter because state law 20 requires that military ballots be sent out 32 days before a primary election, which the run-off is, 21 and many of them as you can see are probably not 22 23 able to vote on account of the tight timeframe. And this isn't the Board's fault. They did get out 24 the ballots 10 days prior. It's the structure that 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS they operate within, and we've seen that the courts 2 3 will change a federal election to accommodate 4 military voters. I would imagine if a military voter brought a case, they would... that would be 5 6 viewed favorably by the courts if they couldn't vote in a run-off. 7

8 Let me move now to the Sample Ballot 9 Bill, 1108. We support this. We've long supported 10 sample ballots online. To the Board's credit, they 11 did this administratively. When the Lever Machine Bill passed and the levers were brought back, they 12 only provided a list of candidates rather than an 13 actual picture of a ballot on their website. This 14 15 bill would actually, contrary to what's in the 16 Board's testimony, actually require that they put a 17 picture of the ballot online and not just the candidates' names, even if the lever machines are 18 19 used because it references a section of law and that section is 7-118, which states that the Board 20 of Elections shall provide facsimile and sample 21 ballots which shall be arranged in the form of a 22 23 diagram showing such part of the face of the voting machine that shall be in use at that election. So 24 clearly, it goes beyond candidates' names. 25 State

1COMMITTEE ON GOVERNMENTAL OPERATIONS1392law actually requires the Board of Elections to put3sample ballots in newspapers, mail them to schools4and potentially even mail them to voters. So this5is something that they should embrace and support6the bill, which I misstated. It's number 488, and7with that I'll conclude.

I'm next, okav. 8 KATE DORAN: Good 9 afternoon. Thank you. I'm Kate Doran and I serve 10 of the board of the League of Women Voters of the 11 City of New York. Thank you very much for holding this hearing. Run-off elections as currently 12 conducted are expensive and inefficient. 13 Turnout 14 is light and absentee and military voters are 15 regularly disenfranchised because of insufficient 16 time for the ballot turnaround, and Alex gave us 17 some great stats on that. The League believes in 18 and supports the concept of winners being elected 19 by a majority or a significant plurality of voters. 20 We support run-off, but no longer are we in support of separate run-off elections, and we're very 21 pleased to have this conversation today. 22 With 23 respect to the bills under consideration today, Intro 1108 provides for Ranked-Choice Voting for 24 those who are utilizing absentee or military 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 140 ballots in citywide primaries, and this bill most 2 3 closely tracks our current position and we would support the process; however, the bill repeatedly 4 references a fall primary rather than the citywide 5 primaries. As advocates of a June primary, which 6 7 we would hope will also be supported by the Council, we believe fall in this new charter 8 9 language is unnecessary and unfortunate. We also 10 believe that study and discussion should continue 11 on methodology for conducting Ranked-Choice Should voters be given unlimited 12 elections. choices as this bill proposes or should they be 13 limited to three, four choices? 14 While we 15 acknowledge serious deficiencies in our current 16 run-offs, we would not support a bill which would 17 eliminate run-off elections just for the offices of 18 Public Advocate and Comptroller. Run-offs have a value because they facilitate an election which 19 assures that the winning candidate gets more than 20 half the votes. That's much more desirable than 21 having a citywide official elected by fewer than a 22 23 a third of the voters, which did happen in multicandidate primaries before the advent of run-offs. 24 Presumably also, this proposal leaves in place the 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 141 possibility of a second run-off for the office of 2 3 Mayor with all of the attending costs and likelihood of disfranchising certain voters. 4 Intro 5 1066 institutes instant run-off voting for citywide 6 primaries where candidates are nominated by 7 independent nominating petitions, which would include filling City Council vacancies. Passage of 8 9 this bill would result in dramatic changes for voters; we've been hearing about this all day; and 10 11 great challenges for the Board of Elections. We 12 appreciate however, the definitions in Section B, Paragraphs one through six and suggest that the 13 14 word majority in Section D be similarly defined. 15 Do you mean 50 percent plus one vote, which is the 16 language in the New York State Assembly Bill or 17 something else? We note that Intro 1066 states 18 that the Voter Assistance Advisory Committee shall 19 be responsible for voter education. What outreach 20 role do you envision for the New York City Board of Elections and should that be included in your 21 If this bill or any Ranked-Choice Voting 22 proposal? 23 procedure is enacted, the Board of Elections will 24 have to secure new computer programs to count ballots. These programs do exist and they have 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 142
2	been used, as we have heard. We believe that the
3	savings ultimately will be a net savings over the
4	\$13 or \$14 million we spend now on separate run-
5	offs. In general, the League agrees that the City
6	Council should pass a resolution to support State
7	Legislation amending the election law to provide
8	for an instant run-off voting; however, a question
9	remains as to how the votes are going to be
10	counted. Assembly 713 specifically stipulates the
11	two candidates with the most votes proceed to a
12	second round and that most closely resembles a
13	system in place under current law, but it is not
14	the procedure that's described in the Council
15	bills. The League of Women Voters was among the
16	first to encourage the New York City Board of
17	Elections to post sample ballots on its website and
18	we appreciate that the Board has been doing so,
19	linking the ballots to the poll site locator for
20	the past several years. Accordingly, we fully
21	support and we thank Council Member Brewer for her
22	persistence and invaluable work on this initiative,
23	and it wouldn't have happened just with us big
24	government types standing in front of the
25	Commissioner, so thank you very much. Accordingly,

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 143 we fully support Intro 488 that codifies the 2 3 posting of sample ballots on the Board of Elections 4 website as a requirement under the City Charter. Now, while not named a topic of today's hearing, we 5 6 strongly urge the City Council to pass a resolution 7 calling on the New York State Legislature to move the state primary to a date in June. 8 Without 9 legislation there will be a federal primary in June 10 2014 and a state primary in September of 2014 and as we all know, each one of these election events 11 cost in the tens of millions of dollars and the 12 bill must be paid by the city of New York. 13 Since 14 citywide run-offs won't happen again until 2013, we 15 have a certain amount of time and opportunity, so 16 here we at the League would completely agree with 17 Commissioner Kellner that the time to begin 18 managing this and working out the specifics is 19 The League of Women Voters recommends that soon. 20 the Council convene an Advisory Task Force with participation from and in consultation with 21 representatives of the Mayor, Public Advocate, 22 23 Comptroller, Borough President, State Legislators, New York City and State Boards of Elections, Bar 24 Associations, political parties and good government 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 144
2	organizations who are all active in election reform
3	and voter protection to explore avenues for
4	improving New York City elections, focusing on the
5	pros and cons of instant run-off voting and the
6	mechanics of Ranked-Choice Voting, and as Mr as
7	Commissioner Kellner said many times, right away.
8	CHAIRPERSON BREWER: Got it.
9	KATE DORAN: Right away. Thank you
10	very much. Thank you.
11	KEVIN VANLANDINGHAM: Good afternoon.
12	My name is Kevin VanLandingham, on behalf of
13	Election Protection and the Lawyers' Committee for
14	Civil Rights Under Law. I'm here to talk mostly
15	about our observations during the past two
16	elections. I don't offer any specific
17	recommendations with the legislation we're
18	considering today, but the with the facts relayed
19	to me, may inform those decisions. As I believe
20	you know, Election Protection is the nation's
21	largest nonpartisan voter protection coalition.
22	It's led by the Lawyers' Committee for Civil Rights
23	Under Law. The program has two components, the
24	nationwide hotline, 1-866-OURVOTE and a field
25	program in which trained volunteers assist voters
1 COMMITTEE ON GOVERNMENTAL OPERATIONS 145 2 at targeted places throughout the city. During the 3 elections this year, as in other recent elections, the largest number of calla we received were from 4 voters trying to find polling sites. We also 5 6 received a large number of calls about registration 7 issues. At the New York City Call Center, thanks especially to the New York City Board of Elections 8 9 website, we were able to handle nearly all of those 10 inquiries fairly easily. For more complex issues 11 that required the attention of the City Board of 12 Elections to resolve, a staff person at the Board of Elections was designated to speak with us on an 13 open line dedicated to our calls for the entirety 14 15 of the day for both the primaries and the general election. On that line we reported issues that 16 17 stood out as problems that the Board needed to 18 address. Our experience was that efforts were made 19 by the Board to address those issues. I think it's 20 important to note that based on our experience over several elections, this year fewer systemic 21 problems were reported. We didn't receive calls 22 23 indicating that poll workers were improperly seeking voter identification, which was a larger 24 issue during the 2012 elections, partially because 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 146 of the hurricane. Nor did we receive calls 2 3 indicating that poll workers misunderstood how to 4 use provisional or emergency ballots. Our conversations with some other organizations have 5 confirmed these observations, and while the absence 6 7 of these issues may be due in least in part to 8 lower voter turnout, we are nevertheless encouraged 9 that these issues did not arise. During the 10 primary, we did report a number of lever machines 11 had malfunctioned. There were far fewer reports of 12 breakdowns during the general elections. We did receive reports that several scanners in locations 13 14 in Brooklyn were malfunctioning, but those issues 15 appear to have been remedied before noon. We understand that many of the issues that we reported 16 17 to the Board throughout the day could most 18 efficiently be resolved by the Board with a phone 19 call to the polling site; however, the Board does 20 not currently appear to have a way to call its poll workers during the Election Day. This requires the 21 Board to deploy staffing to sites across the city 22 23 when a brief phone call may resolve the issue. For 24 instance, during the Election Day the Board indicated to us that it may be able to diagnose and 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 147 2 resolve issues with scanning machines over the 3 phone, but it didn't have a way to contact its poll 4 workers during the day. We helped address that issue by suggesting that voters who had called in 5 6 to us ask for poll workers' personal cell phone 7 number so that we could provide it to the Board and they would be able to call the poll workers. 8 We 9 believe that those efforts helped resolve those 10 issues more quickly. So based on that experience 11 Election Protection strongly recommends that funds 12 be allocated so that each polling site may be provided with a cell phone to use during the day. 13 14 This is a very modest proposal and we think it will 15 undoubtedly save more time and expense for the 16 Board than it would cost. Once again, I would like 17 to thank you, Chair Brewer and member of the 18 committee for allowing me to speak today. We 19 remain committed to working with the state and city 20 governments and will continue to offer any support we can provide. Thank you. 21 22 CHAIRPERSON BREWER: Thank you very 23 much. In some schools I know you can't use a cell phone just FYI. You know, it just doesn't have the 24 connectivity. I just throw that out. 25

2 KEVIN VANLANDINGHAM: Mm-hm. No, I
3 understand.

1

4 COUNCIL MEMBER JAMES: No, just the point, I recognize that there was some individuals 5 6 that have indicated opposition to the bills that 7 I've put forward, but I think it's important to understand that my election... I was voted into 8 9 office by less than three percent of the electorate citywide and I think that's a major issue and it 10 11 was as a result of a run-off. I do support 12 Assembly Member Kavanauqh's bill in Albany for instant run-off and I think both Council Member 13 Lander and I agreed that if, in fact, that moved 14 15 forward, both he and I would withdraw our bills and 16 I believe that is an appropriate compromise moving 17 forward. And notwithstanding the fact that their 18 connectivity in some of the schools is a major 19 problem, I do recognize that access to inspectors and to coordinators is a major, major issue. 20 So if perhaps we could look at cell phone usage, but 21 having a landline perhaps available somewhere in 22 23 the school where the inspectors could have access to I think would go a long way, but clearly the 24 major issue during the run-off in the primary and 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 149 the general, levers were missing in Brooklyn, 2 3 particularly in Central Brooklyn. We did have a 4 major problem. Machines did break down, but as you indicated, by 1:00 or 2:00 most of those issues; 5 problems had been resolved, so I thank you for 6 7 pointing out what we all know has you know, been a pervasive problem, but we're getting much better 8 9 and I give all the credit obviously to the Board of Elections. 10

11 CHAIRPERSON BREWER: Just a quick Just first of all, I want to thank you 12 question. all for putting the time in on this topic. 13 I know 14 you've been doing this for a very long time and 15 it's much appreciated. One of my questions is just 16 to reiterate the fact that in other 17 jurisdictions... this is a method of voting that 18 seems to involve more voters than the system that 19 we have now and that it does seem to make sure that 20 it either enhances, which would be preferable, or does it detract from the diversity of those who are 21 participating in elections. I mean these are the 22 23 issues that we care most about. And obviously, I think there's a cost savings. You know, it's hard. 24 Portland and other jurisdictions are more 25

1COMMITTEE ON GOVERNMENTAL OPERATIONS1502homogenous, not... I don't know about California,3but they certainly are and they're not as large,4but do you all agree that you know, this... I'm5just trying to put some of the positives on here,6not necessarily regarding what New York is doing,7but just generally.

Well, certainly the 8 KATE DORAN: experience of my colleagues in California in cities 9 that are diverse shows that IRV is quite popular 10 11 and very useable by populations and I think actually as earlier testimony, really puts the onus 12 on candidates to campaign to the entire city and 13 helps I think build a stronger unified electorate 14 15 by candidates who have a strong base in one 16 community feeling the need to campaign as 17 vigorously outside of their home base because they want to be number one, but if they're not going to 18 19 be number one, they want to be number two for 20 everybody who's not already part of their base and it creates a different and I think very positive 21 campaign atmosphere that voters like and that 22 23 candidates from all backgrounds speak of 24 positively.

2 CHAIRPERSON BREWER: Anybody else want 3 to add to that?

1

I'll just quickly add to 4 ROB RICHIE: You know, one of the benefits that I think 5 that. 6 has not been discussed today is obviously there's 7 been a huge rise in the independent expenditures in 8 city races and that will probably continue this 9 year in the state races and in years to come and I think one of the values of IRV is that it does 10 11 create these more positive campaigns. Candidates 12 are going to be reluctant to criticize each other and run negative campaigns because they'll want to 13 earn those second choice votes, but I also think it 14 15 would be independent actors are going to be 16 reluctant to do negative mailers, negative 17 Robocalls and things like that because they know 18 it's going to hurt the candidate they want to win 19 to earn second choice votes. So I think it has 20 that potential to also address independent expenditures. 21 22 COUNCIL MEMBER JAMES: That's... 23 [crosstalk]

ROB RICHIE: Let me just say...

25 [crosstalk]

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 2 COUNCIL MEMBER JAMES: That's an 3 interesting comment, but I guess in a perfect 4 world. Having been a victim of some negative campaigning, I'm not sure there's a business for 5 6 that, mm-hm.

7 ROB RICHIE: Yeah, there'll still be people trying to win campaigns and they'll try 8 9 their tactics, but it is interesting that in San 10 Francisco one of the things that they were noticing 11 was the independent expenditures were four times 12 higher in their run-offs, and that it's because when it comes down to that one-on-one game, it's a 13 different kind of game in knocking is just as good 14 15 as elevating and then that is an ongoing theme, that it rewards candidates that are good about 16 17 being inclusive. It doesn't mean that everyone's 18 going to be nice to everyone, but it does mean that 19 you get rewarded for doing that. Just a couple things about people of color in particular: 20 one, both Oakland and San Francisco are majority 21 minority cities and very diverse within that 22 23 diversity and San Francisco now has 18 offices elected by Ranked-Choice Voting and 16 of them are 24 25 held by people of color. When they first started

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 153 it, it was about half that number and now it's not 2 3 just because of Ranked-Choice Voting, but it does mean that the decisive election always happens when 4 most people are participating and that's the most 5 diverse electorate there is and it tones down some 6 7 of what can be a more racially divisive kind of 8 campaigning when you're not necessarily reaching 9 out, so that seems to be a real positive. As I think was mentioned earlier by Council Member 10 11 Lander in Oakland, they have 18 offices elected by the system also and 16 of those winners have had 12 more votes than the previous person in the last 13 14 non-Ranked-Choice Voting election, but that doesn't 15 mean it's going always raise turnout, but it means it preserves turnout, which I think also speaks. 16 17 So I just want to make a point really clearly about the Absentee Voter Bill, just because the data that 18 19 is there you know, South Carolina does that system 20 and more than 90 percent of overseas voters who return their ballots... they return a regular 21 ballot and then a Ranked-Choice ballot and 90 22 23 percent of those voters end up having their ballot count in the run-off also and everyone else it 24 actually drops a lot more, but it just shows when 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 154 they're handling the ballot and it's preserving the 2 3 turnout and that's the most obvious thing that it 4 seems to do. CHAIRPERSON BREWER: Alright, thank you 5 6 very, very much for your testimony. COUNCIL MEMBER JAMES: And I have one 7 8 last thing. 9 CHAIRPERSON BREWER: Oh, go ahead. 10 Your question? 11 COUNCIL MEMBER JAMES: So in your 12 papers, you indicated that there was a challenge to Ranked Voting. Do you know what the legal 13 14 objection was? You overcame it, but what... 15 [crosstalk] 16 ROB RICHIE: Mm... 17 COUNCIL MEMBER JAMES: Was the objection? 18 19 ROB RICHIE: Well, there's... [crosstalk] 20 COUNCIL MEMBER JAMES: In a broad... 21 [crosstalk] 22 23 ROB RICHIE: So people... not everyone 24 always likes Ranked-Choice Voting, we have to 25 admit, and it's usually people who have lost or you

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 155
2	know, there's something and so there was someone
3	who didn't like having lost with the system, so in
4	San Francisco they limit rankings to three, so he
5	was actually challenging that limitation.
6	COUNCIL MEMBER JAMES: Oh.
7	ROB RICHIE: Saying that what about the
8	people that rank three that aren't in the final
9	round; are they disenfranchised?
10	COUNCIL MEMBER JAMES: Right.
11	ROB RICHIE: `Cause that happens
12	sometimes when you limit to three, and the Circuit
13	Court unanimously ruled that's not the case. In
14	Minneapolis, there was a challenge, a preemptive
15	challenge so it was dealt with on a facial basis
16	and went to the Minnesota Supreme Court, but it
17	was both of these were unanimous rulings. I
18	think theirs was a more fundamental. It's not a
19	one person one vote system, which sometimes people
20	can confuse. Like they'll say well, if you're
21	ranking candidates do some people get two votes and
22	others get one?
23	COUNCIL MEMBER JAMES: Right.
24	ROB RICHIE: And that's not true, but
25	it can seem that way and the courts have
	l

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 156 2 definitively said it is a one person one vote 3 system. 4 COUNCIL MEMBER JAMES: Interesting. 5 Thank you. 6 CHAIRPERSON BREWER: Thank you all very 7 much. I really appreciate it. Jan Levy. 8 [background voices] JAN LEVY: Well, thank you, Chairperson 9 10 Brewer. 11 CHAIRPERSON BREWER: Hello, Miss Levy. 12 JAN LEVY: Hello, Councilperson Brewer and hello, Councilperson James. 13 Is this 14 gentleman... he's a staff person or is he an 15 elected official? Well, good afternoon to you too. 16 I'm very pleased that that legislation has been drafted and the matter is being reviewed and I 17 18 think today's hearing I've learned a lot. I'm Jan 19 Levy and I'm fortunate to be a constituent of Council Member Brewer's and I'm a long-term 20 Election Day poll worker, so I maybe can give you 21 some of how it looks from the other side of the 22 23 desk. This year, registered Democrats went to the 24 polls three times between September 10th and 25 November 5th, proving that we just keep voting 'til

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 157 we get it right. Now, there was something for 2 3 everybody all three times. Bringing back the lever 4 machines was a big hit. Those who voted in the general were sorely disappointed by having to mark 5 6 their ballots by hand, especially given a tight 7 font suitable for inscribing the Declaration of Independence and The Bill of Rights on the head of 8 9 a pin plus the six proposals. The elections were, as everybody has mentioned, unusually costly. 10 11 There was a lot of logistics involved in bringing 12 machines in and out and prepping them from one election to next, and the staffing of the polling 13 14 places involves usually at least where you have to 15 have two inspectors and sometimes there are three and each one is paid \$200.00 plus \$100.00 if you 16 17 attended the training and have worked two elections, so figure that all out. The \$13 million 18 19 was a shock to most of us. I think all of us can 20 find at least seven or eight without even working too hard ways that that money could've been better 21 spent, but there it was. So that certainly helps 22 23 to make the case for preferential voting when there are multiple candidates for the citywide offices. 24 It's far too costly, too labor intensive and too 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 158 time consuming to review the results and determine 2 3 if a run-off is required. For the record, the 4 primary Return of Canvass this time required poll inspectors to write in the names of all the 5 The total for Mayor, Public Advocate, 6 candidates. 7 Borough President and City Council came to 27 names in my ED, and had we been voting on the scanners 8 9 I'd still be in polling place trying to complete 10 the Return of Canvass. [laughter] So let me 11 just... I wanted to... maybe we'll have a little 12 comic relief here. I hope it'll be comic relief. I have to paint the scene for you at the close of 13 14 the polls after the general election. it's a 15 little after 9:00, the last voter has left the 16 premises and now we're sitting at the desks waiting 17 to complete the Return of Canvass and it is not... I don't think it was a deliberate attempt to 18 19 mislead, but the totals do not come out of the 20 scanner. The totals are entered from the little cashier's receipts that each ED gets from the 21 scanner, and so you wait until this... well, it's 22 23 like... I don't how many of you are old enough to remember Jackie Gleason's sketch called Rudy the 24 Repairman, but it's kind of like that via Rube 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 159 Goldberg. All of a sudden these scanners start 2 3 spitting out and spewing out these rolls and rolls 4 of paper that slither their way across the floor. 5 They have to be picked up; they have to be cut; 6 each ED gets its results and then you sit there and 7 you enter that in the Return of Canvass. The 8 scanner does not give you a total. The total is 9 dependent on the desk. So what we've got here, folks, is 21st Century technology; 19th Century 10 methodology. It all revolves on the desk. 11 12 Granted, we have to attach to the Return of Canvass the slips for our ED so that there is proof that we 13 14 entered the totals accurately. However, in this 15 particular election, we had five scanners and 16 scanner A, the woman who was in charge of that said 17 well, she didn't have a tape, so we thought well, now what do we do? So she came around and she said 18 She said that was the number for ... we put 19 28. down 28, and by putting down 28, believe it or not, 20 counting all the ballots and what was used and what 21 wasn't used and all the other mathematical 22 23 calculations that are involved, we were up by one. We had one too many. We had 551 instead of 550 as 24 a total. So there it is. It's very stressful on 25

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 160 the polling workers and I take it seriously. 2 Ι 3 really take the election seriously. I've been 4 doing it for a long time and I believe in people getting the vote, I believe in explaining to them 5 6 how it works and making sure that they feel 7 comfortable and welcome and that we appreciate their turning out to vote. But I have to say that 8 9 best of my recollection, New York State was the 10 last of the 50 states to apply for the HAVA federal 11 funding, and although the Empire State prides 12 itself on leadership in many areas of technology, forgive me, but it seems that somehow no one 13 14 involved in selecting the election computer system 15 made inquiry of any of the other 49 states about 16 how their systems functioned or what were the 17 glitch problems; what were the sources of glitches 18 or other possible disruptions or malfunctions, and 19 so we were just ... we were absolutely flabbergasted 20 the first time we went to the computer at how much detail was required of the desk writing things down 21 in six places. It was incredible. 22 It was not only 23 adding vertical columns of numbers, but the first time around we had to add horizontal columns of 24 numbers. Now, we start at 5:00 in the morning and 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 161
2	if you're lucky you'll maybe start to get your
3	results 9:15, 9:30 p.m. Now you're talking a 16-
4	hour day here and so you know you're adding up
5	horizontal columns of numbers and you're thinking
6	to yourself no, there's got to be a better way.
7	And all the more frustrating why we didn't have a
8	system that would spit out the final vote; the
9	total would come out of the computer so that there
10	would be no possibility of human error in marking
11	down the Return of Canvass. However, that's the
12	condition that prevails and I'm hoping that if and
13	when they we take a look at the possibility of
14	the run-off vote in instant run-off voting, we'll
15	look at some of the other problems that confront
16	getting a fair and accurate canvass and I think
17	that's all I'm trying to do, and I think most of us
18	who work at the polling places we aren't paid
19	enough to have any ulterior motives except to try
20	and get the vote out. And so I just wanted to make
21	that point and hope that this committee will look
22	into it and I have to say it's a matter of regret
23	that are you two members of this committee and next
24	year you're not going to be members of this
25	committee anymore. You will

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 162 2 [crosstalk] 3 CHAIRPERSON BREWER: Others. 4 COUNCIL MEMBER JAMES: We'll be around. JAN LEVY: I know you'll be around, but 5 6 it won't be the same. You know, you won't have the 7 same... you won't have the hands on that you have 8 now. [crosstalk] 9 10 COUNCIL MEMBER BREWER: You were about 11 to say influence. 12 JAN LEVY: Yeah, I... COUNCIL MEMBER BREWER: We'll be... 13 14 [crosstalk] JAN LEVY: No, not influence but hands 15 16 on, hands on. 17 CHAIRPERSON BREWER: At your desk 18 complaining. [laughing] 19 JAN LEVY: So anyhow, I did want to say 20 that I certainly appreciate the fact that instant run-off should be allocated to the military and 21 absentee ballot voters, who just otherwise are 22 23 disenfranchised so you can't turn things around 24 that quickly. So I'm glad that there's some 25 practical solutions that have proposed here today,

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 163
2	not only by the committee, but all of the other
3	good citizens who testified and I think that not
4	only the instant run-off will save the taxpayers a
5	considerable amount of money, but think of the
6	benefit to the candidates' nervous systems. Thanks
7	for the opportunity to be heard. It was a very
8	informative afternoon. Thank you, Council Member
9	Brewer.
10	CHAIRPERSON BREWER: And with that this
11	hearing is concluded and I thank everyone for your
12	participation.
13	[gavel]
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CERTIFICATE

World Wide Dictation certifies that the foregoing transcript is a true and accurate record of the proceedings. I further certify that I am not related to any of the parties to this action by blood or marriage, and that I am in no way interested in the outcome of this matter.



Date: ____12/05/2013_