CITY COUNCIL CITY OF NEW YORK ----- X TRANSCRIPT OF THE MINUTES Of the COMMITTEE ON ECONOMIC DEVELOPMENT ----- Х October 17, 2013 Start: 10:17 a.m. Recess: 10:47 a.m. 250 Broadway, Committee Room HELD AT: 14th Floor BEFORE: Karen Koslowitz Chairperson COUNCIL MEMBERS: Mathieu Eugene Julissa Ferraras Letitia James Diana Reyna Albert Vann Brad S. Lander Steven T. Levin Donovan Richards Mark S. Weprin Ruben Wills World Wide Dictation 545 Saw Mill River Road - Suite 2C, Ardsley, NY 10502

A P P E A R A N C E S (CONTINUED)

Joe Coletti Senior Vice President for Government and Community Relations at New York City Economic Development Corporation

Meredith Jones General Counsel for Economic Development Corporation

1	COMMITTEE ON ECONOMIC DEVELOPMENT 4
2	CHAIRPERSON KOSLOWITZ: Economic
3	Development Committee is now in session. Good
4	morning, I am Karen Koslowtiz, Chair of the New
5	York City Council Committee on Economic
6	Development. In today's hearing, the Committee
7	will consider Intro 1166, a bill to amend the
8	New York City charter in relation to certain
9	entities under contract with the department of
10	small business services. Intro 1166 addresses
11	one primary substantive issue an two house
12	keeping issues. The primary issue addressed by
13	the bill and the main focus of today
14	anticipated testimony concerns the disclosure
15	of indirect lobbying activities conductive for
16	the benefit of the New York City Economic
17	Development Corporation. In June 2012, the New
18	York State Attorney General found that EDC
19	under its former corporate status as a local
20	development corporation violated the state
21	special not for profit law by trying to
22	influence legislation by engaging in lobbying
23	activities. Specifically, the attorney general
24	found that EDC in connection with two other not
25	for profit LDCs saw to influence City Council

1	COMMITTEE ON ECONOMIC DEVELOPMENT 5
2	legislation concerning city development
3	projects in Willets Point and Coney Island.
4	These LDCs were found to have fostered the
5	appearance of grass roots support from
6	community members, prepared the testimony for
7	community members supposedly in support of the
8	projects, organized transportation to City
9	Council hearings, retained an outside
10	government relations firm, were ghost writing
11	Op Eds and were drafting letters to City
12	Council Members. These activities were
13	contrary to law because as a local development
14	company, EDC was prohibited from loberingI
15	can't talk todaylobbying activities for these
16	EDC projects were conducted by and with third
17	parties, and were designed to deceive both the
18	Council and the public. Following the Attorney
19	General's investigation, EDC restructured its
20	corporate status, and now, although still a not
21	for profit corporation, is no classified as a
22	local development corporation. This means EDC
23	is now legally free to lobby the New York City
24	Council, the City Planning Commission, and
25	other public bodies regarding EDC projects

1	COMMITTEE ON ECONOMIC DEVELOPMENT 6
2	where city land and city tax benefits are
3	conveyed to private parties. Intro 1166
4	directly addresses this circumstance by
5	requiring that all lobbying and lobbying
6	activities, expenditures, and expense directed
7	at the City Council and other public bodies be
8	disclosed in quarterly reports submitted to the
9	Council. The lobbying activities of EDC
10	offices and employees need not be reported.
11	Intro 1166 also addresses two housekeeping
12	measures by amending the charter to recognize
13	and capture EDC's change corporate status and
14	as a result ensure that EDC is still required
15	to provide the Council an annual report on jobs
16	and economic development benefits, and assist
17	in evaluating the mythology for such reports,
18	that the Council maintains its right to notice
19	of port and trades related contracts and its
20	rights to prohibit such contracts by law. With
21	that, I would like to call our first panel of
22	the hearing representing the Administration and
23	EDC, and that is Meredith Jones and Joe
24	Coletti. Welcome.

1	COMMITTEE ON ECONOMIC DEVELOPMENT 7
2	JOE COLETTI: Good morning, Chairwoman
3	Koslowitz and members of the Committee on Economic
4	Development. I am Joe Coletti, Senior Vice
5	President for Government and Community Relations at
б	the New York City Economic Development Corporation.
7	As you stated, joining me today is Meredith Jones,
8	General Counsel for EDC. Thank you for the
9	opportunity to testify today regarding Introductory
10	1166, which would require the preparation and
11	submission of new quarterly reports by certain
12	third party not for profit contracted entities of
13	which a majority of members are appointed by the
14	Mayor that are involved in Economic Development
15	activities. EDC agrees with the objectives of the
16	bill and shares the Council's goal of ensuring that
17	all stakeholders including elected officials,
18	neighborhoods, and communities have the information
19	they need to evaluate proposed economic development
20	projects. As you stated in your statement, last
21	year we testified in front of this Committee about
22	the New York City Economic Development
23	Corporation's restructuring, which was approved by
24	the New York State Attorney General and the New
25	York State Supreme Court, and became effective on
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1	COMMITTEE ON ECONOMIC DEVELOPMENT 8
2	November 1 st , 2012. The restructuring was a
3	critical but technical step that has made EDC a
4	better organization. Our reorganization did not in
5	any way change EDC's responsibilities to other city
6	entities or to the public or its reporting to the
7	City Council. By making these changes to our
8	organizational structure, however, EDC is able to
9	carry out its economic development mission on
10	behalf of the people of New York City more
11	effectively, engaging in a more open conversation
12	with the public and elected officials about land
13	use plans just as our counterparts and city
14	agencies are able to do. In other words, the
15	City's primary economic development arm, thanks to
16	this restructuring, is now not only able to develop
17	important land use plans for the City, but is also
18	able to speak freely about them and explain to key
19	stakeholders why it believes that they are, in
20	fact, important. We believe this will continue to
21	increase both efficiency and transparency, allowing
22	EDC to continue to strengthen our City's economy
23	for the 21 st Century and beyond, while ensuring
24	that there are no questions about compliance with
25	the law in the future. As I stated earlier, EDC
I	

1 COMMITTEE ON ECONOMIC DEVELOPMENT 9 agrees with the objectives of the bill, however, we 2 3 do have a substantive concern specifically relating 4 to the requirement for reporting with respect to advice and analysis directly applying to any urban 5 planning, urban design, engineering, scientific or 6 7 similar technical discipline or any legal accounting or other similar professional 8 9 discipline. The primary purpose of sharing these 10 analysis and advice is to supply technical 11 information to stakeholders so that they have the tools needed to make informed decisions on proposed 12 projects. To require reporting on these technical 13 advisors would be a burden on a contracted entity 14 15 without illuminating different interests affecting 16 a proposed project for stakeholders. Therefore, 17 it's our belief that the bill should provide an 18 exception for reporting so that persons meeting 19 these descriptions are not covered. To conclude, let me reiterate, that we believe that as the 20 City's primary arm of economic development, EDC is 21 most effective if it's able to advocate on behalf 22 23 of its own projects. EDC's restructuring that took place last year has enabled the company to operate 24 freely and legally in areas that are necessary and 25

1	COMMITTEE ON ECONOMIC DEVELOPMENT 10
2	appropriate for it to achieve its economic
3	development mission, and these changes allow EDC to
4	have open conversations with the public, City
5	Council members, and other elected officials about
6	ULURP actions as our counterparts and other
7	agencies as I mentioned do, and as most other not
8	for profits are also allowed to do. EDC believes
9	Introductory 1166 will build upon these changes to
10	further increase transparency and we look forward
11	to working with the Council as this bill moves
12	forward. Thank you for your time, and we're happy
13	to answer your questions.
14	CHAIRPERSON KOSLOWITZ: Thank you, and
15	before I continue, I want to recognize our Council
16	Members, Council Member Brad Lander from Brooklyn,
17	Council Member Donovan Richards. My allergies are
18	killing me today. I am just notmy head is
19	clogged. Council Member Mark Weprin and Council
20	Member Al Vann, and my Counsel Thomas. The AG's
21	reported listed several activities EDC was found to
22	have participated in that many believe were
23	deceptive, such as fostering the appearance of
24	grass roots support, drafting testimony for non EDC
25	employees, etcetera. Are these particular types of

1 COMMITTEE ON ECONOMIC DEVELOPMENT 11 lobbying activities EDC has determined on its own 2 3 are not worthy of EDC and if so, what are they? 4 JOE COLETTI: If you remember late last year when our former President Seth Pinsky 5 [phonetic] was here to testify on the 6 7 restructuring, one thing that he made very clear was that under his tenure that he would not be 8 9 contracting out any type of advocacy efforts. And 10 while we, while that continues to this day to be 11 the case, we obviously do not know in the future 12 what future Presidents may or may not decide. And so, in terms of this legislation, I think from that 13 14 angle, that's why we think that it is a good thing 15 and we want to work with the Council to move this ahead, because it's another element to transparency 16 17 that will improve this effort in the future, if 18 another President decides not to, and I think that 19 the most important thing here as I mentioned a few 20 times, is that any advocacy effort that EDC does, we now are able to do it directly, openly, and 21 clearly ourselves. And that's the most important 22 23 thing that came out of the restructuring. From our vantage point I think it's something that should be 24

1COMMITTEE ON ECONOMIC DEVELOPMENT122important for not only the Council, but I think the3general public to also recognize.

4 CHAIRPERSON KOSLOWITZ: Since EDC's board is different than that of the Land 5 6 Development Corporation, now utilize for Landers 7 positions that the old EDC corporate performed, will new EDC consider lobbying the Land Development 8 9 Corporation Board or Council Members to approve of a land disposition if an when EDC's board and the 10 11 Land Corporation's Board disagree? Again? 12 Currently the contract between the City and the city's disposition of land for the Land Development 13 14 Corporation requires the Land Development 15 Corporation to dispose of Land that it receives at 16 EDC's direction so that there really isn't a need 17 for Land Development Corporation to be lobbied as Is this Committee's December 2012 hearing 18 such. 19 concerning EDC's corporate restructure your 20 previous President Seth Pinsky stated that EDC's lawyers were not convinced that ULURP matters 21 before the Council should be considered legislation 22 23 for which EDC was prohibited from influencing. Now 24 that EDC has the power to lobby, please explain how

1COMMITTEE ON ECONOMIC DEVELOPMENT132EDC plans to conduct lobbying activities before the3Council regarding ULURP matters.

JOE COLETTI: Certainly, I think it's--4 I think it's a fairly straight forward formula. 5 Ι mean, we obviously want to speak directly to you 6 7 and other elected officials. What we want to meet with the community both formally and informally, 8 9 and I think that, you know, a big part of this is 10 also engaging with local groups, both for and 11 against projects. And, you know, there may be 12 times where groups that are in support of a project, you know, will do something helpful and we 13 14 see that as perfectly okay now that we're 15 especially in a situation where we are the ones advocating for our project. So, again, it's more 16 17 open. It's more clear. It's more direct. I think it benefits both the Council, the general public 18 19 and EDC, and I think that we're now in a better 20 position going forward on projects to have these sort of open dialogues. 21

22 CHAIRPERSON KOSLOWITZ: I'm going to 23 turn-any of my colleagues have any questions? 24 Brad Lander?

1	COMMITTEE ON ECONOMIC DEVELOPMENT 14
2	COUNCIL MEMBER LANDER: Thank you very
3	much, Madam Chair. Thank you for coming before us
4	today. And I, you know, weI was at the hearing
5	with then President Pinksy last week, and I guess I
6	am going to ask a question first that I asked him
7	then, and I just I still don'tI don't have any
8	trouble with EDC arguing for its projects, and
9	coming before us and arguing for its projects, and
10	going into the community and arguing for its
11	projects, obviously that's an entirely sensible
12	reasonable thing for it to do, and to the extend
13	that the law made that impermissible. Finding a
14	way to address that makes sense to me, but I still
15	am not clear why it's valuable from a public
16	interest point of view for you to contract with
17	lobbyist, whether to lobby us or to engage the
18	community, whether that's the kind of phony
19	grasstops caught in the lobbying that took places
20	in the cases the Attorney General looked at or
21	whether it's just the more normal you hire a
22	consultant lobbyist and they come meet with all of
23	us. You guys don't need a lobbyist to sit down
24	with us, and once lobbyists are in the situation,
25	you know, other things start to happen from time to

COMMITTEE ON ECONOMIC DEVELOPMENT time and so I guess I'm--if it's going to happen, then I'm glad it will be recorded, but I'm really not clear why it is a thing that needs to be permissible.

6 JOE COLETTI: Sure, I mean, I think it-7 -just, I mean, from a policy's perspective, I think our former President and the current President have 8 9 continued this policy; we don't have any plans, we're not going to. Obviously, we don't what a 10 future President will or will not do and a future 11 12 administration, however, we made that commitment. We stayed true to that, and that's why we agree 13 14 that the legislation serves a good purpose, because 15 if that is happening, you know, the Council and 16 other stakeholders should be aware of that. Are 17 you speaking exactly to like why it's technically allowed or legally allowed? 18

19 COUNCIL MEMBER LANDER: Well, I mean I 20 guess I had--I had talked to--like I said, I didn't 21 do my homework to follow up. I had talked about 22 legislation that would essentially prohibit the 23 contracted entities from engaging in hiring third 24 party lobbyist, and I still think that would 25 preferable, and it sounds like to some extent your

1	COMMITTEE ON ECONOMIC DEVELOPMENT 16
2	former and current presidents concur with that. So
3	maybe we can follow up. I think it is good to have
4	it reported if it's going to happen and put it now,
5	and ifbut anyway, maybe we can do some further
б	exploration to figure out whether it's something
7	that we could just take off the table so we didn't
8	have to worry, but anyway, I do support this
9	legislation, and I thank the Chair for holding this
10	follow-up hearing and making sure that we're not
11	that we're following up on the hearing that we had
12	last year. I am supportive of it, and would like to
13	have my name added to it. So, thank you.
14	CHAIRPERSON KOSLOWITZ: And also, I
15	commit to keep looking at this with the new
16	administration, `cause that will be important also.
17	Council Member Reyna, we've been joined by Council
18	Member Reyna, and now she has a question.
19	COUNCIL MEMBER REYNA: I understand
20	that this hearingthank you, Madam Chairis about
21	the Intro of Law 1166 and I just wanted to
22	understand because part of the briefing paper, the
23	master contract and maritime contract as far as
24	requirements for EDC is three parts, right? The
25	to devise and oversee projects for commercial and

1	COMMITTEE ON ECONOMIC DEVELOPMENT 17
2	industrial development, stabilize and improve
3	industrial areas within the city and manage and
4	maintain city owned properties, but the break down
5	of what has been 66 million in tax benefits and how
6	much of the 66 million in tax benefits are going to
7	each of these three goals is not clear. Do you
8	have a break down of those three goals as part of
9	the master contract achieved in relationship to the
10	66 million dollars in tax benefits.
11	JOE COLETTI: Sorry, just to clarify,
12	that 66 million number you're getting
13	COUNCIL MEMBER REYNA: This is
14	JOE COLETTI: From our contract?
15	COUNCIL MEMBER REYNA: According to the
16	last two decades of EDC's initiation of 600
17	economic development projects. So in the last two
18	decades there's beenit's part of our briefing
19	paper.
20	JOE COLETTI: I didn't see it myself.
21	I'm not exactly sure where that number comes from,
22	but we're happy to follow up on that. That's not a
23	problem.
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1	COMMITTEE ON ECONOMIC DEVELOPMENT 18
2	COUNCIL MEMBER REYNA: So I would like-
3	-it's part of the IDA reports in relationship to
4	all benefits issued in the last two decades.
5	MEREDITH JONES: I think you're
6	speaking of the reports that are required under the
7	City Charter for projects that have been undertaken
8	both by EDC, by EDC and we also report for IDA, and
9	I'm not sureI mean, I'm notI can't say
10	specifically what the 66 million is, but I
11	understand what reports your talking about, and I
12	think we should get back to you.
13	COUNCIL MEMBER REYNA: I would like
14	that, and you know, and I'm just trying to in a
15	very sterile way just understand what, as far as
16	the terms of the master contract with EDC and what
17	is required of EDC in relationship to the three
18	main goals, right? Devise and oversee projects for
19	commercial and industrial development, stabilize
20	and improve industrial areas within the City and
21	manage and maintain city-owned properties of which
22	there has been activity of 600 projects within the
23	last two decades.
24	MEREDITH JONES: I think the 600
25	projects, that's the number that is the number of

1	COMMITTEE ON ECONOMIC DEVELOPMENT 19
2	projects that IDA has that are outstanding, I
3	believe. I mean, that's my recollection. IDA and
4	New York City Industrial Development Agency is a
5	different corporation than New York City Economic
6	Development Corporation, and New York City
7	Industrial Development Agency is not party to
8	either the annual contract or the maritime
9	contract, but what the annual contract does provide
10	is that it's one of the duties EDC has in the
11	annual contract is to support the Industrial
12	Development Agency, so we can look into that for
13	you.
14	COUNCIL MEMBER REYNA: I would
15	appreciate that very much, just to get an
16	understanding as to how those three goals have been
17	met in relationship to benefits in relationship to
18	city-owned land that has been either leased or
19	sold.
20	MEREDITH JONES: The 600 do not really
21	include the city-owned land that's been leased or
22	sold. The 600 are primarily situations where the
23	Industrial Development Agency has either taken
24	action that removes the property of the project
25	companies from the tax rolls and then substitutes

1	COMMITTEE ON ECONOMIC DEVELOPMENT 20
2	pilots and payments in lieu of taxes which are paid
3	to the Department of Finance but are at a lower
4	rate than what real estate taxes would be. So
5	that's one thing that IDA does. The second thing
6	that IDA has done in the past is it has issued tax
7	exempt bonds to the public and taken those monies
8	that it receives from its issuances of taxes and
9	bonds and lent that money to project companies to
10	carry out their industrial development projects and
11	those bonds are then repaid by the payments from
12	the project companies. So that money does not come
13	out of the City treasury and doesn't go back into
14	it, but there may be a very few of those 600
15	projects where the project company is working with
16	land that it bought from the City, but by in large,
17	that's really not the case. It's usually the land
18	involved in the IDA deals is land that the project
19	companies have bought from other private parties
20	consensually with no city involvement.
21	COUNCIL MEMBER REYNA: Well, there's
22	Bam South as an example, went through EDC.
23	MEREDITH JONES: But not through IDA.
24	JOE COLETTI: Not IDA.
25	

1	COMMITTEE ON ECONOMIC DEVELOPMENT 21
2	MEREDITH JONES: It's not one of the
3	600. It's the second part of that report, which
4	reports on the land activities, but I don't believe
5	Bam South received any IDA benefits, or any tax,
6	that kind of tax benefit.
7	JOE COLETTI: NO, and I
8	MEREDITH JONES: [interposing] But I'm
9	getting reallyI really should go back and
10	COUNCIL MEMBER REYNA: [interposing]
11	Right.
12	MEREDITH JONES: Get you the definitive
13	answers and not speculate.
14	COUNCIL MEMBER REYNA: Sure.
15	JOE COLETTI: And just to be clear, I
16	know from the outespecially from the outside
17	things like IDA and some of these entities can, you
18	know, be confusing, and so if there's any other
19	clarification that we can do in terms of talking to
20	you and help you kind of understand like how it,
21	you know, what it does, how it functions, you know,
22	in terms ofin relation to EDC. A little bit more
23	specifically, we're happy to do that.
24	COUNCIL MEMBER REYNA: And I appreciate
25	that. I just wanted to understand the efforts of

1	COMMITTEE ON ECONOMIC DEVELOPMENT 22
2	this bill in formation of what is further
3	transparency on lobbying, city and relation to
4	city-owned land as well as tax benefits that's
5	managed through EDC, and the opportunities to
6	understand, you know, an RFP put out for a certain
7	piece of land then there are benefits through that
8	RFP that are drafted. It's through city action
9	that a private corporation would access the land.
10	So there's certain, a menu of different benefits
11	that come with that RFP, and then it turns out to
12	be a different plan afterwards, right? So, you
13	know, the City's face is behind the action of
14	disposing of all this land, and yet there's a
15	private applicant who's receiving. So I wanted to
16	understand exactly what projects have fallen under
17	which goal and how does that take into account what
18	would be this particular bill in relationship to
19	all of that.
20	JOE COLETTI: Sure, certainly, and I
21	mean, and we can continue this conversation. You
22	know, I think there's two pieces to that actually.
23	You know, there's the one where, you know,
24	traditionally as EDC is better known for is some of
25	the larger sort of, you know, transformational
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1	COMMITTEE ON ECONOMIC DEVELOPMENT 23
2	economic development projects around the City, and
3	there's a process for which the real estate group
4	at EDC, you know, rights an RFP on behalf of the of
5	the City, and puts out an RFP for a competitive
6	bid, certain real estate property and then there's-
7	-we negotiate on behalf of the city and there's a
8	selection, you know, of a particular project.
9	Obviously, with, you know, community input and
10	consultation with elected officials along the way,
11	but that's one side. Then there's sort of the IDA's
12	side which is a little bit different. You know IDA
13	has its own board. What happens is companies come
14	and actually submit an application to IDA.
15	COUNCIL MEMBER REYNA: Right, and none
16	of what you've just referred to as far as the RFP
17	side of EDC has ever gone before the IDA?
18	MEREDITH JONES: Correct.
19	COUNCIL MEMBER REYNA: None of those
20	projects ever go before
21	JOE COLETTI: [interposing] Yeah. No,
22	yeah. We don'tthere'syes. That'sthey're
23	sort of exclusive that way.
24	COUNCIL MEMBER REYNA: Okay, thank you.
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1	COMMITTEE ON ECONOMIC DEVELOPMENT 24
2	CHAIRPERSON KOSLOWITZ: Thank you. Can
3	you describe the types of legislation and other
4	public matters and the frequency with which EDC
5	plans to lobby the Council and other public bodies?
6	JOE COLETTI: Certainly. You know, I
7	think that the most experience that the Council has
8	with us is obviously on larger, you know, real
9	estate developments, primarily that obviously
10	involves the ULURP process. Again, you know, we're
11	going to be directhaving conversations more
12	directly, more openly throughout that and I think
13	that is, you know, one of the instances where you
14	obviously will see us the most. You know,
15	historically, on particular pieces of legislation,
16	EDC hasn't been particularly active, although I
17	imagine in the future that, you know, we have an
18	obligation as the economic development arm of the
19	City to weigh in on important pieces of legislation
20	that effect that area. You know, we may see some
21	of that in the future, but again, it's, you know,
22	at this point we haven't done a lot on that front.
23	It's been much more in sort of the Land Use area
24	and we expect that, you know, to continue under
25	future administrations.

1	COMMITTEE ON ECONOMIC DEVELOPMENT 25
2	CHAIRPERSON KOSLOWITZ: Do you have any
3	kind of budget for lobbying?
4	JOE COLETTI: No, I mean, look, we have
5	staff, and part of my job is I run the Government
6	Affairs Unit and, you know, part of our job is to
7	help advocate for our projects and to work on
8	things like ULURP, the 384 before process, which is
9	something the borough board approves. You know, and
10	that will continue into the future. It's no
11	different than, you know, City Planning or another
12	agency going through a process that they need to go
13	through and communicating and trying to educate
14	both the public and work with the City Council and
15	Community Boards to make sure that projects that
16	are important, you know, to the administration and
17	to the future of the City are able to be
18	accomplished.
19	CHAIRPERSON KOSLOWITZ: So you don't
20	have a specific budget?
21	JOE COLETTI: No, it's staff like
22	myself that will work with other members, and you
23	know, as many of you know, you know, we visit;
24	we'll be here in hearings speaking. We obviously
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1	COMMITTEE ON ECONOMIC DEVELOPMENT 26
2	have informal conversations, and that's all part of
3	advocating for the project.
4	CHAIRPERSON KOSLOWITZ: Okay. And I
5	have to say, you do a good job.
6	JOE COLETTI: I'm sorry, one more
7	thing, I know I've mentioned it before, but just to
8	reiterate, we don'twe don't have any separate
9	budget for a contracting external partners, and we
10	have absolutely no plans to do so.
11	CHAIRPERSON KOSLOWITZ: And I justyou
12	didn't hear me, but I said, and you do a good job.
13	JOE COLETTI: Thank you.
14	CHAIRPERSON KOSLOWITZ: Has EDC
15	considered providing additional transparency
16	regarding its internal operations, subsequent to
17	the AG's investigation in EDC's corporate
18	restructuring?
19	JOE COLETTI: Well, as I mentioned at
20	the beginning, all of reporting to the City
21	Council, to the Mayor's office to the Comptroller
22	will continue. Nothing has changed post
23	restructuring. We will continue to be here during
24	budget time and participate in the budget hearings
25	and explain how our budget is being spent, and

1	COMMITTEE ON ECONOMIC DEVELOPMENT 27
2	we'll bewe'll continue to talk through our
3	capital budget. So all those things that
4	everyone's is used to holding us accountable for,
5	we'll continue, and obviously, we look forward to
6	continuing to work with the Council and find ways
7	to improve transparency. We've come a long way in
8	the last 10 years, EDC has. I know that Mr.
9	Pinksy, my former boss, has said many time in front
10	of the Council there's always room to improve, and
11	that's where we need to work together.
12	CHAIRPERSON KOSLOWITZ: Okay, thank
13	you. Anybody have any other questions? No
14	questions. Well, this was a very speedy meeting.
15	Thank you very much, and this meeting's adjourned.
16	[gavel]
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CERTIFICATE

World Wide Dictation certifies that the foregoing transcript is a true and accurate record of the proceedings. We further certify there is no relation to any of the parties to this action by blood or marriage, and that there is no interest in the outcome of this matter.



Date ____10/26/2013_