CITY COUNCIL CITY OF NEW YORK

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TRANSCRIPT OF THE MINUTES

of the

SUBCOMMITTEE ON PLANNING, DISPOSITIONS AND CONCESSIONS

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June 20, 2013 Start: 11:30 pm Recess: 2:12 pm

HELD AT:

Council Chambers City Hall

BEFORE:

STEPHEN T. LEVIN Chairperson

COUNCIL MEMBERS:

Inez E. Dickens Charles Barron Sara M. Gonzalez Peter A. Koo

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## A P P E A R A N C E S (CONTINUED)

Dorothy Lewandowski Queens Parks Commissioner

Gordon Smith Executive Director and Chief Operating Officer United States Tennis Association

Don Tone Traffic Engineer AKRF

Edwin Westley President Jackson Heights Beautification Group

Giovanna Reid District Manager Community Board 3

Will Sweeney Jackson Heights Green Alliance

Jeanne Moutoussamy-Ashe United States Tennis Association

Katrina Adams Executive Director Harlem Junior Tennis and Education Program

Holly Light Executive Director New Yorkers for Parks

Jim Carlson MJI

Felipe Adrorro Board Member Make the Road New York

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A P P E A R A N C E S (CONTINUED)

John Tordash Triumph of Civic Virtue

Jeffrey Croft New York City Park Advocates

Yvette Ramirez Make the Road New York

Carlos Aguirre Make the Road New York

Eric Abrams Queens Chamber of Commerce

Rob McKay Director of Public Relations, Marketing and Tourism Queens Economic Development Corporation

Shrinavaz Mahankali Concerned Citizen

Scott Daly New York's Junior Tennis and Learning

Ed Stanishevski General Manager Sheraton LaGuardia East Hotel

Tommy Cassino Electrician Local Union 3

Eric Rebhuhn Men's Tennis Coach St. John's University

Jonathan Gamberg City Parks Foundation

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1 SUBC	OMM PLANNI	NG, DISPO	SITIONS,	CONCESSIONS
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2 CHAIRPERSON LEVIN: Good morning and welcome to the Subcommittee on Planning, 3 4 Dispositions and Concessions. My name is Stephen 5 Levin. I am council member and chair of the subcommittee. I am joined this morning by my 6 colleague, chair of the Zoning Subcommittee 7 Council Member Mark Weprin of Queens, Subcommittee 8 9 member Council Member Inez Dickens of Manhattan, Council Member Julissa Ferreras of Queens whose 10 11 district this item is in. We have Council Member 12 Peter Koo of Queens, Council Member Sara Gonzalez 13 of Brooklyn, chair of the Land Use Committee, Leroy Comrie of Queens, Council Member Diana Reyna 14 15 of Brooklyn and Council Member Charles Barron 16 Subcommittee member of Brooklyn. Today we have 17 one action on our agenda, and it is the United States Tennis Association, Land Use number 852, 18 19 USTA expansion that is in Queens Community 20 Districts 3, 4, 6, 7, 8, and 9, C130155PPQ is an 21 application submitted by the New York City 22 Department of Parks and Recreation and the USTA 23 National Tennis Center Incorporated pursuant to 24 Section 197-C of the New York City Charter for the disposition of a lease of city owned property to 25

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1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 5
2	the USTA National Tennis Center Incorporated
3	northerly of United Nations avenue north between
4	Meridian Road and Path of the Americas. That is
5	Block 2018, Lot 1 within Flushing Meadows Corona
б	Park. Testifying on this item this morning will
7	be Dorothy Lewandowski, the Queens Parks
8	Commissioner and Gordon Smith of the USTA, but
9	before I call you to the witness table, I would
10	like to ask Council Member Julissa Ferreras to
11	make an opening statement.
12	COUNCIL MEMBER FERRERAS: Thank
13	you, Chair and good morning. I am Council Member
14	Julissa Ferreras, and I represent Council district
15	21 in Queens, which includes the National Tennis
16	Center in Flushing Meadows Corona Park. I'd like
17	to thank the Subcommittee Chair, Council Member
18	Steve Levin, and the Land use staff for their hard
19	work on today's hearing. The community has been
20	very engaged in this ULURP process, With six
21	community boards weighing in, we have also seen
22	the community galvanize around protecting Flushing
23	Meadows Corona Park and calling on the USTA to be
24	more accessible and open to the community
25	residents. In response to requests from myself

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS б 1 and other electeds and after listening to the 2 concerns of the community, the USTA agreed to 3 return 1.56 acres of their current alienated and 4 5 leased land to Flushing Meadows Corona Park for public use in exchange for the .68 acres of 6 7 parkland they seek to alienate. It includes open space and five tennis courts, which the USTA will 8 9 maintain and repair and the Parks Department will control for most of the year. While the return of 10 11 parkland is a welcome concession by the USTA there 12 are still many outstanding issues that must be 13 resolved before we can conclude the review of this project. We must start it off with sufficient 14 15 resources so that it will be able to take on the 16 challenge of improving its long term neglect. The 17 community deserves an adequately maintained park, and it has been loud and clear on this subject. 18 19 We must be certain that there is a comprehensive 20 traffic management plan in place for the vehicle 21 traffic in and around the park both for the U.S. 22 Open and for the years to come that takes all the 23 multiple construction plans that are proposed for 24 this area into account. Parking cars on the grass 25 in the park must be the absolutely last resort.

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 1 7 We cannot sacrifice the quality and maintenance of 2 Flushing Meadows Corona Park for the convenience 3 of parking on the grass. Throughout this ULURP 4 5 the USTA has been more engaged with the surrounding community. We see a plan for further 6 7 community outreach and engagement on the part of 8 the USTA so that the community can truly feel that 9 the National Tennis Center is a public space. Ι look forward to the testimony the Department of 10 11 Parks and Recreation and the USTA regarding this 12 project. I am also happy to see that so many of 13 my constituents from the community are here today 14 to testify. Their testimony will bring an 15 important perspective on the proposed project. 16 While I take my responsibility as a council member 17 representing this district very seriously, I'd 18 like to also make mention that I am also a member 19 of the budget negotiating team and I take that 20 seriously as well, and they are actually holding 21 meetings as we speak, so I will be popping in and 22 out and it means no disrespect or that I take one 23 over the one; it's just very, very hard to be in 24 two places at one time and seven months pregnant, 25 so thank you very much, Chair.

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 8
2	CHAIRPERSON LEVIN: Thank you very
3	much, Council Member Ferreras. I think Council
4	Member Barron can ask the tough questions if you
5	are not in the room, so I will leave it to
6	Charles. With that, I would like to ask Dorothy
7	Lewandowski, the Queens Parks Commissioner and
8	Gordon Smith of the USTA to come to the witness
9	table and make their presentation. Okay. Please
10	proceed.
11	COMMISSIONER LEWANDOWSKI: Good
12	morning, Chair Levin and members of the
13	subcommittee. I am Dorothy Lewandowski. I am the
14	Queens Borough commissioner for the New York City
15	Department of Parks and Recreation. I am joined
16	today by Larry Scott Blackmon, our deputy
17	commissioner and Janice Melnick, the administrator
18	for Flushing Meadows Corona Park. Thank you for
19	inviting us to testify on behalf of the Land Use
20	review application in support of the USTA Billie
21	Jean King National Tennis Center strategic vision
22	project. Parks is the co-applicant with the
23	United States Tennis Center, USTA, for the ULURP
24	application to allow for the disposition by long
25	term lease of 0.68 acre parcel within Flushing

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 9
2	Meadows Corona Park to the USTA. Parks in
3	coordination with the USTA is seeking the
4	disposition approval in connection with the
5	proposed improvements and an expansion to the
6	facilities at the United States Tennis Center,
7	Billie Jean King National Tennis Center, located
8	in Flushing Meadows Corona Park, Queensthese
9	improvements collectively known as the NTC
10	strategic vision project. The Parks Department
11	believes that the strategic vision project will
12	benefit the park users and the city through the
13	USTA's commitment to upgrade and modernize the
14	National Tennis Center, which it has managed and
15	maintained since 1978. The purpose of the
16	proposed project is to sustain the long term
17	viability of the NTC as a world class spectator
18	venue and outstanding public recreational
19	facility. It would result in much needed
20	improvements to the visitor experience and provide
21	substantial long term economic benefits to Queens,
22	New York City and the region. The NTC is one of
23	the world's largest public recreational tennis
24	facilities. For 11 months of the year, its
25	facilities are open to the public for indoor and

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 1 10 outdoor tennis. The NTC is also host to the U.S. 2 Open, one of the sports four grand slam 3 4 championship tennis tournaments. The event is 5 staged during a two week period beginning late August until early September, and is attended by 6 approximately 700,000 spectators and is broadcast 7 8 worldwide. The disposition of the 0.68 acre 9 parcel proposed is critical to the advancement of 10 the strategic vision project. The plan allows for 11 an improved NTC site plan, circulation, visitor 12 amenities and landscaping and will include 13 construction of two new stadiums to replace the 14 existing Louis Armstrong stadium in the same 15 location and the grandstand stadium in a new 16 location at the southwest corner of the NTC site 17 as well as possible improvements to Arthur Ashe stadium. The project would also include 18 19 modifications to tennis tournament courts and 20 ancillary buildings, the construction of two new 21 parking garages, the relocation of a connector 22 road and pedestrian enhancements, but most 23 important Parks has worked with the USTA to 24 minimize expansion beyond existing NTC lease 25 boundaries to reduce the amount of alienation of

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 11
2	parkland while meeting other project goals. The
3	project goals include maintaining and improving
4	the public availability of courts, improving NTC's
5	context within the park, the replacement and
6	upgrade of aging out of date infrastructure and
7	facilities that have reached the end of their
8	useful lives, improvement to the visitor
9	circulation and maintaining opportunities for
10	public programming throughout the year. The
11	proposed site improvements and other components of
12	the NTC strategic vision are intended to
13	collectively further the project goals set forth
14	above, addressing serious deficiencies in the
15	three existing stadiums and making the NTC more
16	comfortable and friendly to the public, fans,
17	sponsors and players and recreational users year
18	round. The 6.8 acre strip that would be alienated
19	is located north of United Nations Avenue north
20	and south of the existing NTC fence line. The
21	area is currently a mix of landscaped and paved
22	areas, including one lane of a three lane United
23	Nations Avenue north. The landscaped portion
24	includes a triangular median area near the
25	internal connector road, a median adjacent to the

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 1 12 northern most lane of United Nations Avenue north 2 and a narrow strip of lawn adjacent to the current 3 4 NTC fence line. The landscaping includes trees in 5 some areas, but no other park features such as play equipment, benches or statues. Where trees 6 7 could potentially be impacted as a result of the strategic vision project, Parks is evaluating 8 9 which ones are able to be transplanted without compromising their health, and any trees which are 10 11 to be removed will be replaced within FMCP 12 [phonetic] or the neighboring communities as per the city's tree regulations. As a result of the 13 14 public Land Use review process with the total of 15 six community boards and the borough president 16 Helen Marshal providing recommendations and 17 suggestions and modifications to this project as well as comments received by the city planning 18 commission hearing held on April 24<sup>th</sup> regarding the 19 20 desire for replacement parkland. Parks has worked 21 with the USTA to identify a total of 1.56 acres currently alienated for inclusion within the 22 23 USTA's lease premises that will now no longer be permitted for USTA's exclusive use. Replacement 24 25 parkland for the project will be comprised of two

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 13
2	parcels totaling 1.56 acres that would be
3	rededicated as parkland. These parcels were
4	alienated in 1993 and are used as practice courts
5	with seating and related facilities during the
6	U.S. Open and other major tennis tournaments. The
7	two parcels we are looking at are the 1.31 acre
8	parcel located southeast of David Dinkins Circle
9	that contains five tennis courts and landscaped
10	areas and when not in use by the USTA these courts
11	are used by the city parks foundation for lessons,
12	hourly rentals, tournaments, leagues and special
13	events, a 2.5 landscaped parcel located just
14	beyond the eastern end of the bank of six other
15	tennis courts east of the the other parcel.
16	The USTA would have the use of the replacement
17	parkland parcels during the U.S. Open and subject
18	to the Parks Department's approval other
19	tournaments. In addition, the USTA would remain
20	responsible for the maintenance and repair of the
21	five tennis courts on an annual basis, so they
22	continue to be available in good condition for the
23	public use. Improvements to the park features in
24	Flushing Meadows Corona Park would also be
25	provided. The USTA is committed to Flushing

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 14
2	Meadows Corona Park, and will work with Parks to
3	facilitate park improvements to offset the .68
4	acre parcel to be added to the NTC lease premises.
5	Now I will turn it over to Gordon Davis, executive
б	director and chief operating officer of the USTA,
7	who will explain how this strategic vision plan in
8	greater detail and how the disposition before you
9	will allow for the USTA to continue its important
10	role in providing for tennis activities on behalf
11	of the public as well as hosting the U.S. Tennis
12	Open. Thank you.
13	CHAIRPERSON LEVIN: Thank you very
14	much, Ms. Lewandowski, Commissioner. I appreciate
15	your testimony. Gordon Smith from USTA, if you
16	would like to present your testimony
17	GORDON SMITH: I agree with
18	everything you said, except I am not Gordon Davis.
19	COMMISSIONER LEWANDOWSKI: I do
20	apologize. I worked for Gordon Davis. Gordon
21	Smith.
22	GORDON SMITH: Even though we all
23	know and love Gordon Davis… I am Gordon Smith. I
24	am the executive director and chief operating
25	officer of the USTA. Thank you for this

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 15
2	opportunity to present the USTA's strategic vision
3	for the Billie Jean King National Tennis Center
4	located of course in Flushing Meadows Corona Park.
5	Our strategic vision is critical to the future of
6	the U.S. Open, and the mission of the USTA, which
7	is to promote develop and grow the sport of tennis
8	at every level across the United States. Our plan
9	is to transform the tennis center into the most
10	modern fan, player and community friendly tennis
11	facility in the world, which will also continue to
12	serve the city of New York and more than 100,000
13	citizens a year, the great majority of whom are
14	New Yorkers, as one of the preeminent public
15	tennis facilities in the world. The two week U.S.
16	Open is one of New York City's largest and most
17	valued annual public sporting event generating
18	more than 750 million dollars in economic impact
19	for the city and creating more than 6,000 seasonal
20	jobs, the vast majority of which are filled by
21	Queens and New York City residents. In addition
22	the U.S. Open is the best postcard that Queens and
23	the city of New York has. The tournament is
24	televised to over 185 countries worldwide. Since
25	moving to Flushing Meadows Corona Park in 1978,

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 16
2	the U.S. Open and the NTC with the benefit of no
3	public funds has already invested over 500 million
4	dollars in the facility, have created billions of
5	dollars in economic activity, attracted millions
6	of visitors, created thousands of permanent and
7	seasonal jobs, paid tens of millions of dollars in
8	rent to the city and enhanced the surrounding
9	community in so many ways. If approved, our plans
10	call for us to invest an additional 500 million
11	dollars and create many more jobs during the
12	construction phase. Why are we doing this?
13	Because the NTC is at a crossroads and the U.S.
14	Open is at risk of becoming an facility and
15	sporting event. Given the fierce competition in
16	today's sports landscape and marketplace locally,
17	nationally and internationally, it is crucial that
18	we improve the NYC and we do so now. The
19	principal goals of the vision include replacing
20	and upgrading aging infrastructure and facilities
21	that have reached the end of their useful lives.
22	Two of our stadiums were built from the old Singer
23	Bowl, built in the early 1960s for the 1964
24	World's Fair. An equally critical goal is to make
25	sure the U.S. Open is safer, more accessible and

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 1 17 more fan friendly by improving circulation for our 2 visitors, expanding public plazas and promenades 3 and increasing seating capacity to accommodate 4 5 additional attendees who want to come to our event. We made clear to our architects at the 6 7 outset that we needed to accomplish these goals and to make these improvements to our site with 8 9 the least amount of impact possible to Flushing 10 Meadows Corona park; however, in order to 11 accomplish these goals, we need a narrow strip of 12 land, which is primarily an underutilized asphalt 13 road making up .68 acres just to the south of the 14 facility. It is the green strip that you see John 15 pointing out there, but in order to ensure that our footprint in the park will not expand we will 16 17 return almost twice that amount of land, two 18 parcels that are currently alienated and leased to 19 the USTA. John is pointing those out in the upper 20 right hand corner. Let's talk a little bit more 21 about our vision. Here is the facility and just 22 to orient you, John, do you want to show the 23 unisphere? The grand central, the seven train and 24 LIRR and where Citi Field is off to the left up in 25 that corner just to get everyone oriented. Louis

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 18
2	Armstrong stadium and grandstand are the two
3	stadiumsJohn, you may want to point up in the
4	upper right hand cornerbuilt from the Singer
5	Bowl, which is over 50 years old. They have long
6	passed their useful lives. You can also see they
7	are located right at our east gate entrance where
8	over 90 percent of our fans enter the facility.
9	For security reasons and for comfort reasons, you
10	really don't want two stadiums right at your front
11	door. It has created a very significant security
12	and congestion and safety issue going forward. So
13	we actually have a piece of underutilized land in
14	the southwest corner that is being pointed out
15	there. That land is within our lease, and is
16	already alienated, but we have not utilized it.
17	It has been underutilized in the past. So the
18	plan is to move the grandstand stadium from where
19	it is at the northeast corner to the southwest
20	corner. The problem as you will see is there are
21	no walkways or pathways of any size whatsoever to
22	get 8,000 people from the east entrance down to
23	our new grandstand stadium. You need to have an
24	appropriate way to get large crowds in and out for
25	security, for safety and for the comfort of your

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 19
2	fans. As a result, we will need to move these
3	courts that you see at the bottom about 30 to 40
4	feet to the south of where they are now. This
5	will allow us now to have a 42 foot walkway.
б	John, if you will point out, right here, that
7	allows us to get fans spread out and down to this
8	area. We actually were advised that we needed a
9	larger walkway, but we requested that it be made
10	the minimum necessary to move those crowds, which
11	is 42 feet so that we would need as little land as
12	possible. What is that land made up of now? As
13	you will see, the red line is our current lease
14	hold and just below the south of our lease hold is
15	a three lane roadway. That three lane roadway
16	comes from the '64 World's Fair. The middle lane
17	during the fair was for trams and the outer two
18	lanes were for pedestrian walkways. That is how
19	old this asphalt roadway is. In order to be able
20	to create the passageway and walkway that we need,
21	we will only need to take one of those three lanes
22	of this three lane park roadway, and here again is
23	the area that makes up the .68 acres. As you can
24	see there are still two roadways there. What does
25	the three roadway area look like today? Here is a

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 20 1 photograph of it. As you will see on the left, 2 the fence and those trees, that is the current 3 border of our facility. As you can see there is 4 5 not a great deal of planning and buffer there between the three roadways and where we are now. 6 In working with the parks we believe that we will 7 8 create a much superior park experience by taking 9 away one roadway, but by adding a very substantial buffer, which will look something like this going 10 11 forward. The two lanes are clearly sufficient for 12 pedestrian walkway. You can see the much better 13 buffer and a much better overall park experience going forward. Again, we understand that every 14 15 square inch of parkland is precious. There is 16 just no way to make the NTC and the Open, safer, 17 more accessible and friendly to the public and fans without a minimal amount of additional 18 19 parkland, amounting to .68 acres, which as I said 20 is mostly made up of an existing asphalt road. 21 Our design minimally impacts the park and 22 maximizes safety and circulation within the site. 23 After listening closely to elected officials and 24 community board members and local park users as I said, we will be returning almost double that 25

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 21 1 amount of land, 1.56 acres that has already been 2 previously alienated to us. This isn't about 3 expanding our footprint in the park. This is 4 5 about using minimal additional land to substantially improve the facility. Other 6 7 critical projects that are part of the vision, but 8 which do not require a vote include rebuilding a 9 new Louis Armstrong stadium, building a retail building to the right of that, improving our 10 11 parking garages on each of the north ends, redoing 12 our practice court facilities and some other 13 stadium courts along the way. We believe that 14 this vision and the USTA capital investment over 15 the next seven plus years will build upon the 16 strong foundation we have built in the park over 17 the past 35 years and continue to increase the 18 economic benefit to the city, employment and 19 community services from this Queens jewel. Thank 20 you for the opportunity to present our vision, and 21 I am happy to answer questions. Thank you. 22 CHAIRPERSON LEVIN: Thank you very much. We have been joined by Council Member Peter 23

Vallone of Queens, and I am going to turn it over

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to my colleagues for some questions first, so I

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 22
2	will start with Council Member Julissa Ferreras.
3	COUNCIL MEMBER FERRERAS: Thank
4	you, Chair, and I am going to ask a few questions,
5	and then we will open it up because I know some of
6	my other colleagues sit on the budget negotiating
7	team also and then we will circle back for the
8	second round. Let's talk specifically about the
9	expansion, and I guess this either Department of
10	Parks or you, Mr. Smith, can answer. Once the
11	construction is complete, how many additional new
12	visitors do you anticipate the expansion will
13	bring to the National Tennis Center on a daily
14	basis during the U.S. Open?
15	GORDON SMITH: Additional fans?
16	COUNCIL MEMBER FERRERAS: Yes.
17	GORDON SMITH: The plan would be
18	that there would be an additional 10,000 fans for
19	the day session only for the first eight days of
20	the tournament.
21	COUNCIL MEMBER FERRERAS: Why is it
22	only the day session?
23	GORDON SMITH: The night sessions
24	only have programming in Arthur Ashe stadium and
25	does not include programming in the outer courts,

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 23
2	so it wouldn't make sense to have additional fans.
3	We don't have additional programming at night to
4	provide to them.
5	COUNCIL MEMBER FERRERAS: Dottie,
б	can you speak on the impact that this could
7	potentially have the on walkway if any from
8	the seven line?
9	COMMISSIONER LEWANDOWSKI: We don't
10	see any major impact in relation to the from
11	the seven line. It is used regularly not only by
12	tennis fans during the open, but yearlong by
13	everyone else who uses the park, so no impact.
14	COUNCIL MEMBER FERRERAS: Sorry I
15	called you Dottie, Commissioner. What has the
16	USTA done to examine the holistic impact of the
17	construction for the NTC expansion, which will be
18	occurring at the same time possibly as the
19	Willet's Point redevelopment plan?
20	GORDON SMITH: Well, we have done
21	the planning sufficient to tell us that all of our
22	construction and all of the staging will be done
23	within our 42 acre premises so that we would not
24	have an external impact during construction on
25	other areas in the Park.

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 24
2	COUNCIL MEMBER FERRERAS: so let's
3	bring this is because these constructionsboth
4	potentially very large constructions are going to
5	be done within .30 miles of one another. So when
б	we talked about the traffic plan in some of my
7	conversations it seems that there is no taking
8	into account that you will lose space that you use
9	currently at Citi Field that could potentially be
10	where we have a 1.4 million square foot mall being
11	built, so at what point do you take that into
12	consideration for your fans because that seems to
13	be the place where the bulk of your fans park?
14	GORDON SMITH: Are you talking
15	about after the completion of the Willet's
16	project?
17	COUNCIL MEMBER FERRERAS: Well,
18	during, I mean and during construction or whatever
19	the process.
20	GORDON SMITH: As we understand it,
21	there will be parking beneath the Willet's project
22	and that there will be sufficient and excess
23	amount of parking that we would need during the
24	event. We certainly would work very closely with
25	Willets and with the city during construction to

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 25
2	make sure we have enough parking, but we believe
3	that the part of City Field parking that will not
4	be impacted will be sufficient for the tournament
5	during construction.
6	COUNCIL MEMBER FERRERAS: So I know
7	this is a pretty long ULURP process, and I would
8	like that at some point we get something more
9	concrete because it needs to be part of a traffic
10	plan, and there might potentially be enough
11	parking spots eventually, but while both sites are
12	under construction, I need to better understand
13	where are your people parking. I think it has
14	been clear after hearing from six community boards
15	that parking on the grass is a very big issue in
16	our community, and it is just not something that
17	we can take lightly and I am sure you don't
18	either, but even as a last resort it shouldn't be
19	an option at all, and to not take into account the
20	other huge projects that are happening around you
21	at this point in this process concerns me. So
22	Commissioner, can you explain to me the engagement
23	of NYPD, the National Tennis Center and Parks?
24	How do you engage for a traffic plan because it
25	seems that I have been asking for a traffic plan

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 26
2	and there really is one, but not really, and so
3	how do you roll out one of the largest events in
4	New York City, how do you engage with NYPD on a
5	yearly basis for parking?
6	COMMISSIONER LEWANDOWSKI: The NYPD
7	coordinates with all of the city agencies prior to
8	the U.S. Open and in most cases during this month;
9	upcoming month of July begins that process so that
10	we coordinate all the activities that would be
11	affected in terms of this year's Open. In terms
12	of parking, the parking that we currently use for
13	the Open for the public are within the Citi Field
14	parking lots, and the only time that we go into
15	the park for public parking on days where there
16	are what's called overlap parking, so if there is
17	a gamethe Mets are playing we use then Flushing
18	Meadows Park to accommodate the patrons who would
19	not be able to park in the Citi Field lots. All
20	of those plans are coordinated with the police
21	department on an annual basis dependent upon the
22	number of games that may impact in terms of
23	overlap or any other conditions that may be
24	existing.
25	COUNCIL MEMBER FERRERAS: Is there

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 27
2	any community input at any point within the
3	traffic plan? When you identify the traffic
4	process is there a point where the community is
5	engaged?
б	COMMISSIONER LEWANDOWSKI: You
7	know, I need to coordinate with PD. We do make
8	advisories to the local community boards. Beyond
9	that, I am not certain.
10	COUNCIL MEMBER FERRERAS: Okay. I
11	think we need to perhaps follow up on those
12	conversations to engage the community on why the
13	decisions are being made and what the process is,
14	so let's find a way and maybe that is including
15	the community board representatives in these
16	conversations at a minimal. When there is the
17	grass parking on the lots, can you explain to me
18	because we need clarity on whenthere are lots
19	that seem to have grass now that the tennis center
20	can park in now. Is that correct? In overflow
21	lots? Or better yet, scratch that. What are the
22	lots that are currently under the purview of the
23	National Tennis Center?
24	COMMISSIONER LEWANDOWSKI: the lots
25	that are currently used by the Tennis Center, they

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 28
2	are divided into two categories. There are
3	lettered lots and numbered lots. The numbered
4	lots in general are used for general public within
5	the park primarily on those days where there is
6	overlap with the Mets and we bring persons into
7	the park. The lettered lots is part of the lease
8	agreement. The city is required to provide a
9	certain number of park spaces that are what we
10	call dedicated and non-dedicated and that those
11	parking lots, the lettered lots A through H are
12	located within the park for the tennis event.
13	CHAIRPERSON LEVIN: And those are
14	paved lots? That is not?
15	COMMISSIONER LEWANDOWSKI: It is a
16	combination of both paved and grass areas.
17	COUNCIL MEMBER FERRERAS: So which
18	are the grass areas?
19	COMMISSIONER LEWANDOWSKI: The two
20	that we currently use that are on parkland are
21	parking lot letter C and letter H.
22	COUNCIL MEMBER FERRERAS: Letter C
23	and H.
24	CHAIRPERSON LEVIN:
25	COMMISSIONER LEWANDOWSKI: I am

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 29
2	sorry. C and G.
3	CHAIRPERSON LEVIN: C and G are the
4	grass ones or the paved ones?
5	COMMISSIONER LEWANDOWSKI: Grass.
6	Two small grass lots.
7	CHAIRPERSON LEVIN: What is the
8	condition of those lots at any given time? And
9	how many days a year are those lots used by
10	National Tennis Center?
11	GORDON SMITH: Just on overflow
12	daysI am sorry. Just on conflict days with the
13	Mets, which is usually somewhere three to five.
14	It varies on the schedule year to year. We
15	obviously work with MLB trying to reduce that
16	number, but there will be some conflict days.
17	CHAIRPERSON LEVIN: We can't play
18	away games during
19	GORDON SMITH: Not for a full two
20	week period. It is very difficult.
21	[background conversation]
22	COUNCIL MEMBER FERRERAS: We are
23	talking about future years.
24	CHAIRPERSON LEVIN: And how many
25	spaces are in those two, three lots?

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 30 1 COMMISSIONER LEWANDOWSKI: I don't 2 have the exact numbers, but they are relatively 3 4 small grass areas. The C lot--5 CHAIRPERSON LEVIN: I am hearing from somebody in the audience who says 3600. б 7 COMMISSIONER LEWANDOWSKI: No, those are the total numbers. The C lot and the G 8 9 lot are relatively small. The C is a small grass area just south of the --10 11 CHAIRPERSON LEVIN: Like 15 spaces 12 or like 200 spaces or 800 spaces? 13 GORDON SMITH: This is a 14 representative from AKRF that can answer that 15 question if he may. 16 DON TONE: Hi. My name is Don Tone 17 [phonetic]. I am a traffic engineer with AKRF and contributed to --18 19 COUNCIL MEMBER FERRERAS: Can you 20 put your mic a little closer please? 21 DON TONE: -- and contributed to the 22 EIS [phonetic] traffic and transportation chapter. 23 There is a methodology that the police follow 24 during conflict dates when the Mets are home at 25 the same time as the U.S. Open. Typically the

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 31
2	offsite parking that is most active during the
3	first week of the tournament when the daytime
4	session is busiest and the methodology that the
5	police follow is that there is paved lots that
6	exist within Flushing Meadows Corona Park. The
7	largest one is what they call the number 4 lot,
8	which is located adjacent to the right of way of
9	the LIE, and then there is another large paved
10	parking lot under the Van Wyck.
11	CHAIRPERSON LEVIN: When you
12	describe them, tell me how many spaces and whether
13	they are paved or not, if you could do that.
14	DON TONE: Yes, the first lot that
15	is prioritized is the number 4 lot, approximately
16	950 spaces.
17	CHAIRPERSON LEVIN: And that is
18	paved.
19	DON TONE: And it's paved. On
20	those overflow days, the police will direct the
21	people to that lot first. When that lot gets
22	full, they will start parking people on lot number
23	2 and 3, which are on the north side of the LIE.
24	Those each have been 3 and 500 spaces.
25	CHAIRPERSON LEVIN: Each.

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 32
2	DON TONE: Yes, each, and they are
3	the land banked grass parking areas.
4	CHAIRPERSON LEVIN: Those are
5	grass.
6	DON TONE: Those are grass.
7	CHAIRPERSON LEVIN: Okay, and what
8	is the use of those lots throughout the rest of
9	year? There is 362 days or 360 days of the year
10	where that is not being used
11	DON TONE: [interposing] The paved
12	lots is not usedit is used for the people who
13	enjoy the park that would come and park.
14	CHAIRPERSON LEVIN: What about 2
15	and 3?
16	DON TONE: 2 and 3 are used as
17	recreational fields.
18	CHAIRPERSON LEVIN: Not parking?
19	DON TONE: Not parking.
20	CHAIRPERSON LEVIN: So these are
21	recreational like a regular park with grass and
22	kids run around and they play and that kind of
23	thing.
24	DON TONE: That is correct.
25	CHAIRPERSON LEVIN: And so what is

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 33
2	the impact then of the parking for those days
3	where the cars where there is 3 to 500 cars on
4	those lots, and what is the impact to the general
5	upkeep or condition of the parkland?
6	COMMISSIONER LEWANDOWSKI: Well,
7	first for those few days that those areas are used
8	for parking, the public who would recreate on
9	those spaces use other locations within the park.
10	We also do work with the USTA post event where we
11	go back and do any restoration on those lawn areas
12	that need to be done, so we do restoration
13	afterwardsa combination of aerating and seeding
14	as needed to put the field back in shape.
15	CHAIRPERSON LEVIN: In other words
16	is the grass trampled? Does it need to be
17	reseeded every year as a result? I am trying to
18	visualize what it looks like in September after
19	the U.S. Open.
20	COMMISSIONER LEWANDOWSKI: They are
21	still grass areas, but as any lawn area that we
22	use in a number of spots throughout the city for
23	recreational purposes as well, we go in in the
24	fall and do an aeration of the field and then over
25	seeding, so we do these on these fields as well.

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 34
2	They are not severely impacted by the use of this
3	for vehicles.
4	CHAIRPERSON LEVIN: And people pay
5	a fee to park in these lots on overflow days?
б	COMMISSIONER LEWANDOWSKI: They do.
7	In the absence of having the Citi Field parking
8	lots available, the numbered lots within Flushing
9	Meadows Park are available for patron parking.
10	CHAIRPERSON LEVIN: Same price as
11	Citi Field?
12	COMMISSIONER LEWANDOWSKI: Yes.
13	CHAIRPERSON LEVIN: And the
14	proceeds from that go to USTA or to the Parks
15	Department or?
16	COMMISSIONER LEWANDOWSKI: They go
17	to the city.
18	CHAIRPERSON LEVIN: Okay.
19	COUNCIL MEMBER FERRERAS: To Citi
20	field or to the city?
21	COMMISSIONER LEWANDOWSKI: City
22	Field, the City Field collects the revenue through
23	their parking – – in park.
24	CHAIRPERSON LEVIN: So it goes to
25	Citi Field, not the city.

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 35
2	COMMISSIONER LEWANDOWSKI: Citi
3	Field has the concession through their in park
4	parking operator to run that facility.
5	CHAIRPERSON LEVIN: So it doesn't
6	go to the general fund of New York City?
7	COMMISSIONER LEWANDOWSKI: It goes
8	to the Mets.
9	CHAIRPERSON LEVIN: To the Mets.
10	COUNCIL MEMBER FERRERAS: Yeah,
11	that is confusing. So that goes to the Mets. If
12	you park on the grass area that goes to the Mets
13	also?
14	COMMISSIONER LEWANDOWSKI: The Mets
15	parking operator in park manages the parking in
16	the park when Citi Field lots are not available,
17	so yes.
18	CHAIRPERSON LEVIN: So when we
19	collect revenue of whatever it is 15 or 20 or 35
20	dollars for a day so people park on city owned
21	land, the revenue goes to the New York Mets. I
22	just want to make that clear.
23	COMMISSIONER LEWANDOWSKI: I
24	believe that is true.
25	CHAIRPERSON LEVIN: Okay. Now as a

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 36
2	result ofif the plan is to move forward as
3	proposed that wouldso there is two additional
4	parking lots that would then on the northwest and
5	northeast corners of your footprint that would
6	eliminate the need for this overflow parking on
7	grassy areas or no? how many parking spots is
8	this proposed
9	GORDON SMITH: [interposing] There
10	is actually just a few hundred extra places
11	something less than
12	CHAIRPERSON LEVIN: I am sorry, Mr.
13	Smith, can you identify yourself. Every time you
14	speak you have to identify yourself for the
15	record.
16	GORDON SMITH: I am sorry. Gordon
17	Smith again. The answer is that that is just less
18	than 400 additional parking, and so that really
19	wouldn't alleviate the problem. The parking
20	onsite that we are adding is about 400 spaces
21	only, and really wouldn't alleviate the problem on
22	overflow days.
23	CHAIRPERSON LEVIN: So it would cut
24	into it though if there is between 3 and 500, so
25	there is 600 and 1,000 parking spots on the grassy

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 37
2	areas in the park now that are utilized on
3	overflow days. 400 of those would be absorbed by
4	your new lots?
5	GORDON SMITH: 400 additional
6	places are not general parking places. The people
7	can come in without a reservation and park. They
8	are parking for broadcasters, for suite holders,
9	for other purposes that we don't have enough
10	parking for, not for general parking.
11	CHAIRPERSON LEVIN: And where do
12	they park now? Where do those people park now?
13	GORDON SMITH: They would park in
14	the general parking areas, so that we will be
15	reducing that to some degree.
16	CHAIRPERSON LEVIN: You have a
17	breakdown of the number of your patrons percentage
18	wise that drive and that use public
19	transportation, so if you can provide for me a
20	breakdown of what
21	GORDON SMITH: [interposing] Yeah,
22	it is substantially greater than 50 percent now of
23	our patrons take public transportation. We have
24	worked very hard on that. We have substantially
25	increased public transportation usage in people

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 38
2	coming to our event. We will continue to do that,
3	and we have driven that number up very
4	substantially over recent years.
5	CHAIRPERSON LEVIN: What percentage
6	drive now?
7	GORDON SMITH: Go ahead. I am
8	sorry.
9	DON TONE: Donald Tone again. 26
10	percent will use personal cars.
11	COUNCIL MEMBER FERRERAS: 26
12	percent.
13	DON TONE: Out of 100 percent of
14	the patrons.
15	COUNCIL MEMBER FERRERAS: Get me a
16	number.
17	CHAIRPERSON LEVIN: How many
18	patrons a day?
19	DON TONE: Let me break it down,
20	your first question. The proposed increase in
21	attendance would be 10,000 or so.
22	COUNCIL MEMBER FERRERAS: I am
23	sorry. I didn't hear you.
24	DON TONE: The proposed increase in
25	attendance for example is 10,000.

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 39 1 2 CHAIRPERSON LEVIN: That is now what we are asking. What we are asking is how 3 4 many patrons a day are currently going. We know 5 what the increase is likely to be. What is the б current number of patrons. 7 DON TONE: 26 percent will drive, 8 approximately 35 to 4,000. 9 CHAIRPERSON LEVIN: I'm not asking 10 Take one step back. What is the current that. 11 number of patrons per day that go to see the U.S. 12 Open? Hard number. How many patrons a day? 13 GORDON SMITH: Gordon Smith, USTA, 14 between 30 and 35,000 a day will attend the U.S. 15 Open, so whatever 26 percent of 35,000 maximum is 16 would be your number. 17 CHAIRPERSON LEVIN: Go ahead and 18 proceed. I just wanted to clarify exactly how 19 many we are talking about in terms of real numbers 20 and percentage. That is helpful for us to be able 21 to get a better understanding here. So proceed. 22 26 percent of 30 to 35,000 per day are driving to 23 the event. 24 DON TONE: That is correct. 25 CHAIRPERSON LEVIN: An additional

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 40
2	10,000 per day, so we are looking at between 40
3	and 45,000 per day as a result of the
4	redevelopment scenario.
5	GORDON SMITH: Gordon Smith. Yes.
6	That is correct.
7	CHAIRPERSON LEVIN: So I guess I
8	would ask what additional measures maybe are you
9	looking at taking to disincentivize [phonetic]
10	people driving or to incentivize people taking the
11	train? I represent downtown Brooklyn where the
12	Barclays Center just opened up this year, and the
13	number of people driving was significantly less
14	than I had predicted and many others had predicted
15	and the parking spaces are not used significantly
16	and are underutilized and one thingthey did a
17	number of measures. They worked with Sam Schwartz
18	[phonetic] and the city decreased the number of
19	available parking spots. They have obviously a
20	huge transportation hub right underneath with the
21	LIRR, but I am just curious what effortsare you
22	working with MTA, are you talking to MTA about
23	this, and what are they willing to do? What are
24	you willing to do? What is the city willing to do
25	to decrease the number of people driving?

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 41
2	GORDON SMITH: We have for years,
3	and will continue to work closely with the MTA,
4	and we also have the LIRR that has a stop there as
5	well. They add extra trains, both of them do
6	during the tournament. When we send out our
7	ticketing materials we make it clear how easy it
8	is and more convenient it is to take mass transit.
9	We advertise on the seven train and throughout all
10	of our materials. We work very hard to push our
11	fans to realize that it is inexpensive, it is much
12	easier, and we have been extremely successful in
13	having year over year increases in public
14	transportation ridership and we continue to want
15	to do that. Traffic and parking is a continuing
16	problem, and the answer is mass transit and we
17	intend to pursue it in every way we can.
18	DON TONE: This is Don Tone again.
19	It has been reflected over the past five or so
20	years with the continuing trend in market share of
21	transit to the U.S. Open. It used to be in the
22	mid-40s, and every year it is up or two a tick,
23	and now it is into 55 percent of the people arrive
24	using mass transit to the open.
25	COUNCIL MEMBER FERRERAS: I wanted

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 42
2	toI am going to ask just one or two more
3	questions because I want to give my colleagues an
4	opportunity to respond, and actually you said were
5	a part of the EIS, and so I will ask in developing
6	the EIS. I wanted to circle back on the plans.
7	You had to take into account the future of the
8	area, and that included the redevelopment of
9	Willets Point, and I am very concerned as I said
10	earlier that the traffic plan will be reviewed on
11	a yearly basis when you no longer have this
12	general lot, which I am assuming is the larger lot
13	where most of your people park. What will happen
14	when ground breaks there? What is your plan?
15	DON TONE: Don Tone again.
16	Willet's Point was an important component of our
17	FDIS. We looked closely at phase 1a, and to
18	clarify that, the parking that will be displaced
19	during the first phase of Willet's Point will not
20	be lost. It is going to be relocated to a point
21	across to another lot located across 126 <sup>th</sup> Street
22	on the other side of the city. So although the
23	number of spaces won't be lost, it will just be a
24	different location.
25	COUNCIL MEMBER FERRERAS: Now I

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 43 1 know currently when you transport people from 2 parking lot H, which is a significant walk from 3 the stadium, this new lot space will be an 4 5 additional walk to the stadium, so do you plan to б add more shuttles into the park to get your 7 patrons to your games? DON TONE: We haven't discussed any 8 9 changes in shuttle service. The actual location 10 of the temporary lot on phase 1a is still very 11 much within walking distance of the - - . 12 GORDON SMITH: When we see where 13 the lots are on how much usage they have, we will 14 address the transportation issue. It is something 15 very much on our radar. 16 COUNCIL MEMBER FERRERAS: I think 17 we need to address that rather soon. Is there a shuttle service from your parking lots 4 and 7 18 which seem like a I would think the distance is 19 20 about maybe a mile, Commissioner, - - . 21 COMMISSIONER LEWANDOWSKI: The 22 answer to your question is yes. The numbered 23 lots, the four--and we have rarely used seven. We 24 have not used that in quite some time, but from 25 the four lots, yes, there is a shuttle.

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 44
2	COUNCIL MEMBER FERRERAS: So why
3	wouldn't we use seven as opposed to parking on
4	grass?
5	COMMISSIONER LEWANDOWSKI: You
6	could. Seven though is also on the southern end
7	of the park where a number of persons who use the
8	lake area park as well, so we made the balance of
9	also having spaces available for the general
10	public.
11	COUNCIL MEMBER FERRERAS: So the
12	general public clearly can't park on grass because
13	that is part of the USTA's kind of security I
14	guess where you encompassanyone who visits the
15	stadium during the U.S. Open is probably one of
16	the safest times to be in Flushing Meadows Park
17	because there is cops everywhere, and the lighting
18	is incredible, but I am asking if we are having an
19	issue with parking on grass, why wouldn't we
20	motivate patrons to park on seven? It is only a
21	couple of days, between three and five days, and
22	have whatever appropriate services you have now.
23	So is it because it is an inconvenient lot at
24	seven as opposed to parking really close on the
25	

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 45
2	COMMISSIONER LEWANDOWSKI: You
3	would have the potential to shuttle from seven.
4	We have not reached the numbers where we needed to
5	go in there and let that lot available for general
б	public we could revisit that.
7	COUNCIL MEMBER FERRERAS: I would
8	like to revisit that depending on what is the
9	total number of the grass parking that we
10	currently have, so if it is 700 cars, 1,000 cards,
11	3,000 cars, however many the number of the cars
12	are, which I would like a number at some point, I
13	think that we should prioritize the lots that you
14	have highlighted and you have numbered already,
15	and they are asphalted lots used as parking
16	currently, and that way we can address the grass
17	issue.
18	COMMISSIONER LEWANDOWSKI: We will
19	certainly look at that.
20	COUNCIL MEMBER FERRERAS: Thank
21	you.
22	CHAIRPERSON LEVIN: The grass use
23	issue seems to be important, and I think that it
24	is an impact that park users really see and feel
25	because what you are seeing there is a constant or

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 46
2	consistent or repetitive impact on what is green
3	and open space, and so I think that I would urge
4	you to through this process come up with a plan
5	that would come as close to full elimination of on
6	the grass parking as possible. That's what I am
7	hearing from community members. I would like to
8	call on Council Member Peter Koo first,
9	subcommittee member to ask a couple of questions.
10	COUNCIL MEMBER KOO: Hi. Mr.
11	Smith, I just wanted to ask you a few questions
12	about what kind of community benefits USTA
13	provides for the neighborhood, either the
14	neighborhood schools or neighborhood business? Do
15	you have any plans to increase the community
16	benefits?
17	GORDON SMITH: As you know,
18	Councilman, we have been involved with the schools
19	through our Aces [phonetic] program for some time.
20	We provide many free hours in programming to
21	communities. We plan to have quarterly
22	communications and meetings with the community
23	boards. We plan on having a newsletter. We are
24	exploring having a Queens Day during our qualis
25	[phonetic], which will provide discounts, local

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 47 1 entertainment to emphasize the diversity of the 2 community. We have a mobile unit called smash 3 4 zone that we are going to try to get into the 5 community during the summer and during the open. As you know, we recently relocated our anthem 6 singer tryouts to Queens. We used to have it in 7 8 Manhattan. We have made arrangements for--we have 9 6,000 seasonal jobs. We have made arrangements to 10 be a local Queens specific job fair open only to 11 Queens residents. We plan to open up our 12 facilities more to the community to have 13 graduations, to use our meeting rooms. We are going to distribute 5,000 tickets through local 14 15 agencies to Arthur Ashe kids day. We also are 16 going to introduce a program so that local people from the community and their entire family can 17 18 come and learn tennis for a very nominal fee and 19 then continue in the program if they want to for a highly discounted fee. We have been looking very 20 21 hard and working very hard, working closely with 22 the community boards and with the bids as well on 23 the business side to try and expand our community 24 involvement with Queens.

25

COUNCIL MEMBER KOO: Can you put a

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 48
2	price tagif you add everything together, how
3	much is it? One million dollars? Or two million
4	dollars?
5	GORDON SMITH: I haven't tried to
б	put a price tag on it, and a lot of the things we
7	are talking about are new, and we really don't
8	have a price tag. We have been working closely
9	with Commissioner Ferreras [phonetic] and her
10	staff and trying to put these new community items
11	together. I don't have a number for you today.
12	COUNCIL MEMBER KOO: So I represent
13	Flushing. In my community always complains to me
14	that they don't get any benefits from the U.S.
15	Open because even though U.S. Open produces a lot
16	of revenues, a lot of tourists, a lot of
17	everything coming to Flushing, if you only get the
18	traffic congestion, we don't get any benefit from
19	it. So I am hoping you can produce a package, a
20	concrete package to show how much benefits we can
21	get either by allowing the small business around
22	U.S. Open to have opportunities to do business
23	inside the stadium or when the game is finished
24	when they come out, they will go to the
25	neighborhood or they will go to Corona or they

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 49
2	will go to Flushing, enjoy dinner there, or do
3	sightseeing or buy some stuff in the neighborhood.
4	You have to have a plan to increase that
5	concrete plan, not just empty talks. Before we
6	used to ask you, but only we get lip service. Oh,
7	we are going to do it, but nothing came out of it.
8	GORDON SMITH: As you know, Council
9	Member, for the first time last year we actually
10	had a kiosk at the open in a very prime location
11	to provide information to our patrons about
12	Queens, about Flushing, about Corona. We are
13	going to expand and improve that kiosk this year,
14	so we have heard you and we are starting to do
15	concrete things. we will reach out to the
16	Roosevelt BID and to the Flushing BID as well to
17	work directly with how we can in addition to the
18	kiosk do more things to have our patrons go to
19	Queens and eat there and stay there and visit
20	there.
21	COUNCIL MEMBER KOO: What about job
22	opportunities? Of all those jobs what is the
23	percentage going to the local neighborhood to
24	Corona, to Flushing ?
25	GORDON SMITH: It is a very

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 50
2	substantial percentage of the jobs. I believe it
3	is greater than 40 percent of all the seasonal
4	jobs go to Queens natives and the great great
5	majority to New York City citizens for all of the
6	jobs, but something north of 40 percent go to
7	Queens, and we think that number will rise because
8	for the first time, we will have a Queens specific
9	job fair, which will precede the other job fair
10	for persons who do not live in Queens to come. So
11	we are working hard to increase that percentage of
12	jobs being given to Queens people.
13	COUNCIL MEMBER KOO: One more last
14	question. How many board members od you have on
15	the executive board?
16	GORDON SMITH: Of the USTA?
17	COUNCIL MEMBER KOO: Yeah, USTA.
18	GORDON SMITH: 15.
19	COUNCIL MEMBER KOO: 15. Can you
20	give me the description of the composition like
21	how many minorities you have on the board?
22	GORDON SMITH: I can get back to
23	you with the specific numbers of that, okay?
24	COUNCIL MEMBER KOO: We want to
25	encourage youI want to encourage you for the

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 51
2	board to comprise of some local and minority
3	leaders in our board.
4	GORDON SMITH: I can tell you one
5	of them is with us today, and you will hear from
6	her shortly. Katrina Adams [phonetic] is the
7	first vice president of our board. She will be in
8	all likelihood the next president of the USTA.
9	She runs the Harlem Tennis and Education program,
10	and you will hear from her shortly, and she is one
11	of those 15 board members.
12	COUNCIL MEMBER KOO: Okay. Thank
13	you.
14	CHAIRPERSON LEVIN: Thank you very
15	much, Council Member Koo. Council Member Vallone?
16	COUNCIL MEMBER VALLONE: Thank you.
17	Council Member Koo asked most of my questions.
18	Let's follow up. We will have to do a little
19	better than a kiosk as we are discussing, and I
20	know you have been in my office many times. I
21	appreciate that, and I want to follow up on what
22	the community boards have done. As you are well
23	aware, there are two community boards. One
24	approved it with conditions, and one said no
25	unless conditions are met, and the conditions are

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 52
2	basically the same. So I want to know whether you
3	intend to meet those conditions and what progress
4	you have made. For example, they have asked for
5	more park security. They have asked for more
б	discount courts for seniors, for you to make sure
7	to replace the damaged or removed trees, for you
8	to work with Parks Department to keep our parks
9	clean and to mitigate the traffic as Council
10	Member Ferreras who has done a great job leading
11	this has requested, so let's start with those
12	conditions. What progress have you made and do
13	you intend to honor those conditions?
14	GORDON SMITH: We live in the park.
15	We hope we treat the park as a good citizen. We
16	want there to be improvements to the park and
17	improvements in security. There are discussions
18	ongoing now about an appropriate mechanism by
19	which to do that, and we intend to be fully
20	involved in that process.
21	COUNCIL MEMBER VALLONE: Part of
22	that mechanism was a conservancy, which I know
23	that again our chair has been working on, and into
24	that conservancy, both community boards requested
25	that there be an issue of 15 million dollar

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 53	
2	investment and then between 350 and 500,000	
3	dollars per year. Have you reached an agreement	
4	as to what money would be paid into that	
5	conservancy?	
6	GORDON SMITH: No.	
7	COUNCIL MEMBER VALLONE: Is that	
8	part of ongoing negotiations right now?	
9	GORDON SMITH: The organization of	
10	the conservancy is being discussed now, and	
11	exactly what it should look like and how it should	
12	be funded and who should fund it, we are involved	
13	in those discussions and we will be a part of	
14	that.	
15	COUNCIL MEMBER VALLONE: Part of	
16	your plan involves expanding retail space. How	
17	much money is right now generated from your retail	
18	space, and how much will this increase add to	
19	those revenues?	
20	GORDON SMITH: I cannot give you a	
21	number as I sit here today of what we make from	
22	our retail or how much we would expect it to	
23	increase, but I can provide that to you right	
24	away.	
25	COUNCIL MEMBER VALLONE: That is	

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 54
2	important because if the community boards have set
3	these conditions then I intend to see that those
4	conditions are honored because they represent as
5	well as we do the surrounding communities. One of
6	our chairperson's last hearings we learned that
7	both the U.S. Tennis Center and the Mets give less
8	combined in direct payments to the city than the
9	Terrace in the Park does, and now I realize there
10	are additional economic benefits that the Mets and
11	that U.S. Tennis Center provide to Queens that a
12	restaurant may not, but in light of that, I think
13	it is very important that additional money be
14	provided to our parks and that that money not be
15	used in place of city that that money be used for
16	additional improvements to the parks, and I know
17	that the community boards have made that clear.
18	As I have traveled to Queens, they have made that
19	clear. You look like you want to comment.
20	GORDON SMITH: Just to make
21	directly clear on who contributes what we are
22	presently paying, the USTA, about 2.7 million
23	dollars a year in rent to the city of New York,
24	and so we are very substantial contributor of the
25	amount that was dealt with at the last hearing.

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 55
2	The contribution of others is minimal.
3	[crosstalk]
4	COUNCIL MEMBER VALLONE: We are
5	wondering what your actual revenue actually was?
6	GORDON SMITH: Revenue?
7	COUNCIL MEMBER VALLONE: Annual
8	revenue?
9	GORDON SMITH: From the Open in its
10	entirety it is substantially north of 200 million
11	dollars. I can't give you an exact number, but
12	substantially north of 200 million dollars.
13	COUNCIL MEMBER VALLONE: Let me
14	just jump back to one condition that we mentioned
15	then the trees that you are replacing. How many
16	are going to be removed completely? How many are
17	going to be damaged, and what is your plan for
18	these trees?
19	GORDON SMITH: We won't know those
20	exact numbers until we get into the construction
21	because every effort will be made to save as many
22	trees as possible. I believe the environmental
23	impact statement indicates that there could be
24	impact to as many as something north of 390 trees.
25	We expect that number to be very substantially

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 56	
2	less than that. Many of the trees that we are	
3	talking about, the USTA planted 20 years ago, and	
4	we are investing in seeing that those trees are	
5	either maintained where they are or are replanted	
6	somewhere. To the extent that trees are	
7	eliminated by the construction, there are very	
8	strict formulas and guidelines, and we have worked	
9	and will work very closely with parks to ensure	
10	that replacement is done in the appropriate way	
11	and as required by the Parks Department.	
12	COUNCIL MEMBER VALLONE: Obviously	
13	replacement is nice, but replacing a flourishing	
14	full grown tree with a new tree is never what we	
15	are looking to do. It takes a while to get these	
16	beautiful old trees that we have in the park.	
17	Most of those trees are actually on your property	
18	now. I know that because you've come to my office	
19	and shown me a map of the ones that you are going	
20	to move and replace. The property that you have	
21	offered to the city as part of the land swap most	
22	of that is taken up with tennis courts now, which	
23	you would be able to use during the open, and	
24	there has been some news reports about that, about	
25	how that is not actually giving anything to the	

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 57
2	city, since you are able to use it, but it is
3	surrounded by some other land. Does that land
4	itself without the tennis course make up for the
5	Land that you would be reacquiring from Parks
6	Department?
7	GORDON SMITH: I think the
8	important thing is that that land is currently
9	within our leasehold, therefore we could do other
10	things with it. By giving this land back to the
11	city, this land is now parkland and assured to be
12	parkland. It also is given back to ensure that
13	our footprint in the park is actually smaller
14	after this .68 acres if it is indeed transferred
15	to/alienated to us that our net area in the park
16	with be smaller, so the city gets two things. it
17	gets parkland back and ensures that it will be
18	parkland going forward and a smaller footprint for
19	the USTA and the park going forward as well.
20	COUNCIL MEMBER VALLONE: I am going
21	to want you to read what was handed to you because
22	I think it is going to help you but the tennis
23	courts now and the fact that they are going to
24	stay tennis courts doesn't do all that much for
25	the community, but I am interested in knowing the

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 58
2	actual amount of parkland that is surrounding
3	those courts that the city will be getting?
4	GORDON SMITH: The area that is not
5	tennis courts is .45 acres. Excuse me. The area
6	that is not tennis courts is .75 acres, slightly
7	more than the .68 acres alone, and in addition the
8	area of the tennis courts is an additional .81
9	acres.
10	COUNCIL MEMBER VALLONE: Trying to
11	be fair to you. I wanted to make sure that that
12	was put out there because it was told to me in my
13	office, but I want everyone else to know that also
14	because I am going to end up with something that
15	isn't all that great. As you know from what
16	Council Member Koo said and so many others on the
17	community board, there is a perception that you
18	haven't been the best of neighbors when it comes
19	to having your office in Westchester and I know
20	that another one of the conditions was to do
21	something as simple as having your auditions for
22	the Star Spangled Banner in Queens. These are
23	things that the people of Queens want to see you
24	do to reach out to us since you are asking to take
25	our parkland, and we hope that you would agree to

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 59
2	do things like have the National Anthem addition
3	in Queens.
4	GORDON SMITH: We just did it.
5	COUNCIL MEMBER VALLONE: I didn't
6	even know. I wanted to sing.
7	GORDON SMITH: Sorry. It was at
8	the museum. We had the auditions in Queens, and
9	that is where we are going to have it. We already
10	have done it.
11	COUNCIL MEMBER VALLONE: Well,
12	great. Things like that we shouldn't have to ask.
13	We hope that you work with us in the future, and I
14	am well over my time, but I again want to thank
15	the Chairs for doing such a great job in oversight
16	on this issue. Thank you.
17	CHAIRPERSON LEVIN: Thank you,
18	Council Member Vallone. Just a couple of
19	questions that came to mind. First off, can you
20	explain why you wouldn't be able to do the
21	proposed action under your existing footprint?
22	Why is this action necessary? Why do you needI
23	mean it's .68 acres. It is not a tremendous
24	amount of space, and this is a construction of
25	large facilities. Why is it necessary to go

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 60
2	through this step?
3	GORDON SMITH: I asked that same
4	question.
5	CHAIRPERSON LEVIN: Why are you
6	putting yourself through this?
7	GORDON SMITH: I ask that question
8	almost every day, and I asked my staff that before
9	this started because this is a substantial and not
10	inexpensive procedure to go through and I
11	challenged the architects, the designers, the
12	engineers, and my staff to tell me why is this
13	necessary, and the answer is if we cannot move our
14	fans to the facilities that we are going to build
15	in a safe and secure and comfortable way we simply
16	can't do this expansion, and we are stuck with
17	where we are, and frankly, we are coming close to
18	being a second rate facility. We know what has
19	happened in New York City over the last five
20	years. we have got Barclays. We have got Met
21	Life. We have got the new Madison Square Garden,
22	so on and so forth. Internationally, all of the
23	other grand slam tournaments are building world
24	class facilities and if we can't move this stadium
25	to this different place, the grandstand, and if we

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 61
2	can't open the land that we have up to safe
3	circulation we simply can't make ourselves into a
4	facility that can compete in the local, national
5	and international marketplace68 acres may seem
б	like very little, but it is absolutely the
7	lynchpin for making this facility what it needs to
8	be to compete.
9	CHAIRPERSON LEVIN: I am going to
10	ask Council Member Ferreras to ask a few more
11	questions, and then I just have a couple more
12	before we wrap up. Council Member Ferreras?
13	COUNCIL MEMBER FERRERAS: I know
14	that you had stated that the annual revenue was
15	substantially north of 200 million. My
16	substantial and your north could be totally
17	different. What does that mean?
18	GORDON SMITH: I think it is not
19	250, but it could be close to that, and I can
20	provide you with a number, but it is closer to 200
21	than 300.
22	COUNCIL MEMBER FERRERAS: Okay, can
23	you just provide it for the committee please?
24	GORDON SMITH: Sure. I just don't
25	want to state anything inaccurately.

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 62
2	COUNCIL MEMBER FERRERAS: I agree.
3	How much money will the expansion bring to the
4	USTA every year?
5	GORDON SMITH: I do not have an
6	estimate of that. I can certainly provide you
7	with that. Obviously 10,000 more people a day at
8	typically would be so that is a number we
9	can come up with.
10	COUNCIL MEMBER FERRERAS: So in
11	your analysis in your plan for a better site you
12	have those numbers
13	GORDON SMITH: [interposing] Oh, we
14	have some numbers. Absolutely. I can get them to
15	you. I don't have them at the top of my head.
16	COUNCIL MEMBER FERRERAS: Okay. If
17	you can provide that, I would greatly appreciate
18	it. Commissioner Lewandowski, what compensation
19	will be given to the lost trees that can't be
20	replanted?
21	COMMISSIONER LEWANDOWSKI: This is
22	Dorothy Lewandowski. The city is working closely
23	with the USTA and the design plans, but any of the
24	trees that would be affected through the process
25	would be covered under the restitution requirement

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 63
2	of Local Law 3, which was passed by the Council in
3	2010.
4	COUNCIL MEMBER FERRERAS: And the
5	restitution I know there iscan you explain the
6	restitution for us? I know that there is some
7	dollar amount potential that has to be paid for by
8	the USTA? Am I correct?
9	COMMISSIONER LEWANDOWSKI: The
10	restitution is basically a formula that is devised
11	based on the diameter of the tree, so dependent
12	upon how large the tree you would then get X
13	amount of smaller trees to replace that lost
14	canopy and there is formulas that equate to that,
15	so it is not necessarily a dollar value. It
16	depends on the tree as far as the tree determines
17	what that replacement would be.
18	COUNCIL MEMBER FERRERAS: And in
19	the restitution is it clear that those trees will
20	be replaced within Flushing Meadows Corona Park?
21	COMMISSIONER LEWANDOWSKI: Yes, the
22	goal for us is to replace as many of the trees
23	that need to be taken down and replanted in this
24	process or ones that we would be transplanted
25	within Flushing Meadows Corona Park. That said,

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 64
2	given the design of the park and such, we would
3	also look around the affected community to add
4	trees within that area or the parklands as well.
5	COUNCIL MEMBER FERRERAS: so do we
6	see that there is a substantial need outside of
7	the community where those trees would be replaced
8	outside of the park?
9	COMMISSIONER LEWANDOWSKI: There
10	would certainly be potential, and as we go forward
11	on this, each one of the projects distinctly will
12	have X amount of trees within that zone that
13	potentially will be affected by this, and that
14	would then determine how far we may need to go
15	outside of the Flushing Meadow Corona Park.
16	COUNCIL MEMBER FERRERAS: So could
17	we potentially see trees from Corona be moved into
18	I don't know Jamaica Estates?
19	COMMISSIONER LEWANDOWSKI: The goal
20	would be to keep these within a relatively tight
21	area around the Flushing Meadows Corona Park.
22	COUNCIL MEMBER FERRERAS: And there
23	is a formula for tight area?
24	COMMISSIONER LEWANDOWSKI: Yes, I
25	am going to say there is. I don't have it, and I

1 SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 65

2 will share that with you.

COUNCIL MEMBER FERRERAS: I would 3 4 appreciate that, and my last question before we 5 hear from the community, and we are going to be engaging in many conversations is back to the 6 7 1990s one of the challenges that I had faced in 8 the original lease agreement from the 90s is that 9 there were commitments that were made in the 90s and I wanted to hear what is still relevant and 10 11 present today from the 90s commitment as we begin 12 to engage in commitments for 2013. For example, 13 and this is something that we have talked about 14 frequently Queens Day. It was something that was 15 discussed then. Today in 2013, nobody remembers 16 what that was. So how do I engage in this process 17 of talking about community outreach and 18 involvement so that when the next council member 19 comes hopefully a few years from now that we have 20 something that doesn't disappear as your 21 administration changes, as our administration 22 changes, so can you speak to what benefits you 23 still currently have because I want to make sure 24 that whatever we commit to is substantial for many 25 years to come and we are trying to figure out

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 66
2	those tools and ways to do that now, but if you
3	can just speak of your 90s community benefits
4	agreement?
5	GORDON SMITH: I can't recite the
6	90s community benefits agreement. I wasn't here.
7	You weren't here. I can't really address what was
8	or was not done from that period of time. What I
9	did try to address when Mr. Koo was asking
10	questions, and what we are trying to work out with
11	you is to ensure that we have a list of specific
12	community benefits where there are
13	representations, where they are known and there
14	will be affirmations as to what will happen going
15	forward and there won't be confusion 10 or 15
16	years from now looking back over what those are.
17	We plan to continue to work with your staff to
18	come up with more specifics of the types of things
19	that I have already outlined here in my testimony.
20	COUNCIL MEMBER FERRERAS: I just
21	think that I wanted to highlight and put that in
22	testimony because it is frustrating for us all. I
23	am sure it is frustrating for you, for me that in
24	the 1990s is where agreements that were made, and
25	there is no history of it other than someone's

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 67
2	memorya couple of council members' memory of the
3	experience that they had and even then, and I also
4	wanted to briefly ask about improvements for
5	access intois this potentially a safety issue
6	when you have access like off of Roosevelt Avenue
7	where I know there is people that actuallyPark
8	staff comes in and also people coming to the
9	games. Is that considered a security point by
10	Roosevelt Avenue in the Corona side?
11	COMMISSIONER LEWANDOWSKI: This is
12	Dorothy Lewandowski. Are you asking in terms of
13	pedestrian or vehicles coming in?
14	COUNCIL MEMBER FERRERAS:
15	Pedestrian.
16	COMMISSIONER LEWANDOWSKI: During
17	the U.S. Open, the police department does control
18	all of the traffic control issues on there, so a
19	combination of vehicular traffic, and they also
20	have the traffic agents who assist with pedestrian
21	traffic entry into the park as well.
22	COUNCIL MEMBER FERRERAS: Okay.
23	Chair, thank you.
24	CHAIRPERSON LEVIN: Thank you,
25	Council Member Ferreras. I just had one question

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 68
2	that came to mind, and then I will ask the public
3	to come up and to testify, but with regard to the
4	amount of rent that you pay annually to the city
5	of New York for your lease, how is that
6	negotiated? How are the terms, and does it
7	change, does it amortize? How does that work?
8	GORDON SMITH: There is a base
9	amount of rent plus a percentage, and over the
10	years as our income has gone up, the amount of the
11	lease payments have gone up. it was negotiated
12	when the lease was negotiated. It is a 99 year
13	lease, and so the rent provision has changed, but
14	only because of the percentage piece of the lease
15	agreement.
16	CHAIRPERSON LEVIN: So there is a
17	base rent, and then there is a percentage of your
18	revenue that goes towards the city?
19	GORDON SMITH: Correct.
20	CHAIRPERSON LEVIN: What is that
21	percentage?
22	GORDON SMITH: One percent.
23	CHAIRPERSON LEVIN: That term
24	hasn't gone up?
25	GORDON SMITH: There is no

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 69
2	escalator in the lease for that.
3	CHAIRPERSON LEVIN: And there is no
4	provision for any renegotiation of the lease with
5	the city?
6	GORDON SMITH: Not provision. No.
7	Not in the lease.
8	CHAIRPERSON LEVIN: Okay.
9	Obviously in a city where the average New Yorker
10	usually pays around 30 percent of their income in
11	rent, it's a negotiated lease. I am just curious
12	about the terms of it, and how and so if you were
13	to get more revenue, so as a result of this 10,000
14	people more a day, your revenue goes up, the
15	amount of rent you pay then goes up.
16	GORDON SMITH: It does go up, and I
17	would simply note that although we pay substantial
18	amounts of rent, we also bring to the city 750
19	million dollars in economic impact every year.
20	CHAIRPERSON LEVIN: Council Member
21	Ferreras?
22	COUNCIL MEMBER FERRERAS: Of course
23	this was going to happen. I got to go downstairs
24	and ask this question, so I will be quick. I just
25	wanted toI know that you have been engaging for

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 70
2	the small businesses and talking to the bids in
3	the area, but I think as you plan out and perhaps
4	as an evaluation after the kiosk what I have heard
5	is that the kiosk has become more of an
6	information center 'cause people just go to the
7	first kiosk they see, and I know that it was in
8	the hopes that let's put this as prominently as we
9	can. I think we need to think that out, and maybe
10	its signage is improvement whatever the case is, I
11	think you should speak to the experts, which I am
12	not on this. I know that you mentioned the Harlem
13	Tennis Program and I had spoken to some other of
14	your experts that have come in and told me about
15	all the things you do across the countrythe U.S.
16	Open that is. Not the National Tennis Center.
17	Corona is where you live, and that is my top
18	priority. Flushing and all of these communities
19	around us, so it is almost as if you disrespect
20	our communitiesnot disrespect, but you discount
21	our immediate opportunities, and we shouldn't just
22	have the schools come in and participate. We need
23	enrichment programs that are real just like you
24	provide in California or in Chicago. I know you
25	have a great program with the first lady, but

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 71
2	these are things that are not trickling in to our
3	local communities, and that is the concern that
4	our communities have amongst all the other things,
5	but that is a real issue, and when I am faced with
6	childhood obesity and the largest elementary
7	school, the most populated elementary school in
8	the country just ten blocks away from your
9	stadium, we really need to do a better job.
10	GORDON SMITH: I will tell you,
11	number one, we are proud of the things we do do in
12	your area. We are proud of the Aces program. We
13	are proud of NYJTL, which provides free court time
14	and instruction, but we can do more and we should
15	do more, and we are in discussions with you on
16	doing more, and we will.
17	COUNCIL MEMBER FERRERAS: Thank
18	you.
19	CHAIRPERSON LEVIN: Thank you,
20	Council Member Ferreras. I want to thank this
21	panel. We have had you up here for close to two
22	hours peppering you with questions, but I do want
23	to thank you very much for your testimony and for
24	your forthright answers. I would like to ask you
25	as this process moves forward that you continue to

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 72
2	have an open dialogue particularly with Council
3	Member Ferreras, but with this committee as well,
4	and if there is information that is requested that
5	you can get it to us in an expedited fashion
б	because that will help us do our due diligence,
7	and so I do want to thank you again. I appreciate
8	your testimony. Thank you. We are going to call
9	on the public. We have over 30 people that have
10	been signed up to testify, and I appreciate the
11	public's patience as we have gone through the
12	testimony of USTA and the Parks Department. I
13	just want to speak for a second about the ground
14	rules. Each member of the public will have three
15	minutes to testify. I ask you to keep your
16	testimony to those three minutes. After three
17	minutes, I will ask you to wrap it up, so keep an
18	eye on the clock and try not to go too far over,
19	and if you could refrain from applause or boos or
20	however you want to express yourself, if you could
21	refrain from doing that in a verbal way that would
22	be appreciated. If you want to note your approval
23	by doing this and your disapproval by doing that,
24	I would appreciate that. First panel is a panel
25	in opposition to the proposed action. Will

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 73
2	Sweeney [phonetic], Edwin Westley [phonetic],
3	Giovanna Reid [phonetic] and Carlos Aguirre
4	[phonetic]. Please identify yourself before you
5	deliver your testimony. Whoever is ready can go
6	first. Thanks.
7	EDWIN WESTLEY: Thank you very
8	much, Mr. Chairperson, for inviting us to
9	participate in this hearing. I am here as the
10	spokesperson for the Jackson Heights
11	Beautification Group. I am the president of the
12	Jackson Heights Beautification Group, and we are
13	opposed to this application. The National Tennis
14	Center is a gated community on 42 acres
15	CHAIRPERSON LEVIN: If you can
16	identify yourself by name please.
17	EDWIN WESTLEY: I am sorry. Edwin
18	Westley.
19	CHAIRPERSON LEVIN: Thank you.
20	EDWIN WESTLEY: The National Tennis
21	Center is a gated community of 42 acres of prime
22	parkland in Flushing Meadows Corona Park
23	surrounded by an eight foot fence. Since it
24	opened, it has expanded further and further into
25	the park. It now wants to expand once again and

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 74 1 take more parkland. The Jackson Heights 2 Beautification Group strongly opposes handing over 3 more parkland. We love tennis. In principle, we 4 5 don't oppose expansion of the tennis center within the current 42 acres it already has. We may even 6 7 be prepared to live with the transportation 8 headaches and the environmental impact of the 9 extra 100,000 people coming to tennis matches, but 10 we absolutely oppose turning over more public 11 parkland for this purpose. We are asked to 12 comment on the draft environmental impact 13 statement, but it is like pinning jello to a tree. 14 How can you vote on a work in progress? You need 15 to have the final product. The tennis center has 16 room to expand within its current boundaries. The 17 extra land is only being used to accommodate a 18 miracle mile walkway within the NTC; however, this 19 land is essential to Queens communities that rely 20 on the park as an oasis of precious green space 21 and a haven for tranquility in this crowded city. 22 The United States Tennis Association says that the 23 tennis center is open to the public 11 months of 24 the year, but access isn't cheap. While playing 25 on the outdoor courts costs 22 dollars per hour,

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 75 1 access to the indoor courts during the colder 2 months comes to a steep price of 40 to 66 dollars 3 4 an hour. You might think that Flushing Meadows 5 Corona Park benefits from the money the USTA pays to the city to lease the land, but you would be 6 7 wrong. The money goes to the city's general fund. 8 It does not find its way directly back to the park 9 to support general maintenance. As it is the USTA 10 pays less than two percent of its revenue on the 11 parkland. You might think that the USTA makes 12 substantial charitable donations to help pay for 13 the park's upkeep and improvements, you would be 14 wrong again. It gave only 6,000 dollars to 15 organizations in Queens in 2010. Our top priority 16 though is preserving parkland. We want you to break to tie of the community boards. 17 The 18 community boards voted three against and three 19 for. We want you to be against this proposal and 20 this application. We want you to say no to the 21 creeping annexation of Flushing Meadows Corona 22 parkland. Any expansion of the tennis center can 23 and should remain within its current boundaries. 24 Turn over any more parkland now, and it is gone 25 forever. Thank you.

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 76
2	CHAIRPERSON LEVIN: Thank you very
3	much, Mr. Westley.
4	GIOVANNA REID: Good afternoon. MY
5	name is Giovanna Reid, district manager of
б	Community Board 3. Community Board on March $14^{th}$
7	this year where over 200 residents participated in
8	our public hearing and vote, the Community Board
9	recommends that the application for expansion of
10	USTA be disapproved with modifications for the
11	following reasons. One, USTA plans to construct
12	parking garages on mapped public park land.
13	Central Park nor Prospect Park do not have parking
14	garages. Also the elimination of .68 acres of
15	parkland. Further USTA's current proposal does
16	not include developing a comprehensive parking
17	plan by consulting with the surrounding community
18	boards, mitigation of the traffic congestions
19	through the commissioning of a new traffic study
20	that would include Roosevelt Avenue, 108 <sup>th</sup> Street,
21	Northern Boulevard, Astoria Boulevard,
22	Boulevard, $34^{th}$ Avenue and $37^{th}$ Avenue, all of these
23	avenues impacted by the current operation. There
24	is no evidence that these areas in CB3 were
25	includes in the EIS. We were advised that the

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 77 1 proposed changes would have no impact on our 2 district. Further, USTA's plan for replacement of 3 trees we still do not understand exactly how the 4 5 removal of the trees will be replaced. We are very concerned about their safety plan. 6 In particular, we feel that improving the lighting to 7 8 ensure the safety of the patrons coming to and 9 from the U.S. Open at night should be seriously looked at. Further, there is no community 10 benefits agreement. USTA has not committed to 11 12 establishing a new credible conservancy that would 13 include representation from all of the surrounding 14 community boards and a conservancy that would work 15 hard to protect the park from further commercial 16 development. The USTA has not committed to working with women and other minority businesses. 17 18 Our board strongly suggests that they work with 19 the community and that storefronts be set aside 20 for community businesses, our local restaurants 21 have a stand within the perimeters of that 22 business, not just the kiosk, but actually having 23 a physical site where our local restaurants can 24 participate lucratively in the business during 25 those two weeks. I want to underscore the fact

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 78
2	that the Flushing Meadows Corona Park is very
3	important to our community. It is the equivalent
4	to Manhattan's Central Park and Brooklyn's
5	Prospect Park. It is the largest green
6	recreational space in the borough of Queens and
7	perhaps, the city of New York. It is used by many
8	who what little or no access to recreational
9	space. That is why it is important that the
10	recommendations put forth be seriously considered.
11	If USTA incorporates the aforementioned, it would
12	go a long way in gaining the support of the
13	community. Community Board 3 has submitted our
14	recommendation to City Planning, and you can
15	review it in its entirety. Thank you.
16	CHAIRPERSON LEVIN: Thank you very
17	much, Ms. Reid.
18	WILL SWEENEY: Hello. My name is
19	Will Sweeney. I am here on behalf of the Jackson
20	Heights Green Alliance, and I am a member of the
21	Fairness Coalition of Queens, a coalition of 20
22	community groups in Queens that have major
23	concerns with the development proposals for
24	parkland in Flushing Meadows Corona Park. I am
25	here today to talk about how we want the USTA to

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 79 1 be a good neighbor and a part of the park and the 2 community. The USTA makes hundreds of millions of 3 dollars, and that money does not really reach the 4 5 park and it does not really reach the community. Flushing Meadows Corona Park is grossly 6 7 underfunded and understaffed and has been for a long time. With the USTA it has been a one way 8 9 relationship. The community gives and gives 10 parkland and public resources and the USTA doesn't 11 give back to the community and the park. It is 12 the park and the community that bear the brunt of 13 the negative impacts of the USTA, and it is the park that should benefit and the local community 14 15 from a fair share of benefits from any proposed 16 expansion and activity within the park's 17 boundaries. Those negative impacts include 18 traffic, air pollution, parking on grass, litter, 19 noise, loss of park access, loss of parkland. We 20 are proud to host the USTA in our community, but 21 it does create a tremendous burden for the park 22 and the community. Over time New York City 23 taxpayers have provided 300 million dollars in 24 city bonds for USTA construction. 85 percent of 25 the USTA's over 200 million dollars in revenue is

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 80 1 generated on parkland in Queens. The USTA pays no 2 property taxes, no sales taxes, a minimal rent and 3 4 a tiny portion of its revenue to the city. 5 Despite massive New York City taxpayer subsidies, 6 the majority of the organizations fulltime high 7 salary jobs are based in Westchester. The USTA 8 currently harms large sections of the park by 9 encouraging more than 3600 cars to drive and park 10 on grass during the U.S. Open. The USTA's new 11 proposal will result in decimating mature trees 12 including endangered species trees. Despite the enormous negative impact of the USTA the USTA pays 13 14 nothing towards the park's maintenance, and I want to point out finally one thing for an apples to 15 16 apples comparison. New York Roadrunners, which is a non-profit, which generates hundreds of millions 17 18 of dollars for New York City every year through 19 the marathon and other running events pays Central 20 Park to use it for the marathon and other running 21 events millions of dollars a year. New York City 22 Roadrunners also pays the NYPD. Why is the USTA 23 not held to the same standard, and also I will 24 mention all of the jobs at New York Roadrunners 25 are inside of New York City, and they don't ask

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 1 81 for any taxpayer subsidies, but the USTA does and 2 generates far more money. 3 4 CHAIRPERSON LEVIN: Thank you very 5 much, Mr. Sweeney. I want to thank this panel for your testimony, and we will be calling up the next 6 panel in favor. Thank you. On behalf of USTA 7 Jeanne Ashe [phonetic], on behalf of Harlem Junior 8 9 Tennis, Katrina Adams, on behalf of New Yorkers 10 for Parks, Holly Light and on behalf of MJI, Jim 11 Carlson [phonetic]. If you could please identify 12 yourself for the record before you proceed with 13 your testimony. If you could identify yourself 14 for the record before your testimony, thank you. 15 Whoever wants to go first ... 16 JEANNE MOUTOUSSAMY-ASHE: Thank 17 you. I am Jeanne Moutoussamy-Ashe. Good 18 afternoon, esteemed members of the City Council My 19 name is Jeanne Moutoussamy-Ashe, and I am a 20 photographer. I have considered myself a New 21 Yorker for more than 40 years, since I moved to 22 New York City to attend college. Thank you for 23 the opportunity to testify in support of this 24 strategic vision for the USTA Billie Jean King National Tennis Center in Flushing Meadows Corona 25

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 82
2	Park. I am here today to speak to you not only in
3	my capacity as a New Yorker, but also as the wife
4	of the late Arthur Ashe. Arthur was a great
5	tennis champion and the first African American
6	male to win a grand slam title and to be ranked
7	number one in the world. His accomplishments
8	proved to the world that tennis was indeed an open
9	sport. But Arthur was an even greater champion
10	off the court. Arthur viewed himself as a citizen
11	of the world, and he took that responsibility very
12	seriously. The positive changes he helped foster
13	and the causes he championed both within tennis
14	and society at large will love on forever. He
15	transcended the game of tennis to reach all of
16	humanity and did so with great courage, conviction
17	and dignity. For these reasons the USTA in 1997
18	named the new stadium at the National Tennis
19	Center after Arthur and erected a statue in his
20	honor outside the stadium. Etched in stone
21	beneath the statue are the profound words of
22	Arthur "From what we get, we make a living, what
23	we give however makes a life." Over the years many
24	people and organizations have honored Arthur for
25	his life, work and contributions to society.

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 83
2	Although Arthur was a man who eschewed awards and
3	titles I think he would be proud that the main
4	stadium at the National Tennis Center bears his
5	name because he was extremely committed to using
6	tennis to foster opportunities for those who need
7	it the most. In addition, his name on the stadium
8	displays how tennis as a sport has changed and
9	continues to change for the better growing to
10	include a larger and more diverse audience both
11	ethnically and socioeconomically every year. The
12	community outreach initiated by the USTA is
13	primarily responsible for this transformation.
14	Throughout his adult life, Arthur was committed to
15	developing tennis and education programs for
16	America's inner city youth. To that end, he
17	cofounded the National Junior Tennis League in
18	1969 with the vision to "use tennis as a way to
19	gain and hold the attention of young people so
20	that we can teach them about matters more
21	important than tennis. Through tennis lives can
22	be changed and spirits reclaimed." The USTA and
23	National Tennis Center share in the mission to
24	help develop the character of young people through
25	tennis and education. They have been a great

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 84 1 partner in the local Queens communities striving 2 to build better lives for local youth through the 3 sport of tennis. During hundreds of annual 4 5 community programs at the National Tennis Center, they host more than 100,000 participants of all 6 7 ages, many of whom are from Queens. In addition 8 through their partnership with the New York Junior 9 Tennis League, they have been better the lives of kids in Queens, providing them with the necessary 10 11 tools to excel both on and off the court. The 12 program reaches thousands of local youth each 13 year, providing 70 public schools in Queens with 14 free tennis equipment and direct mentoring, 15 training opportunities for 15,000 students as well as after school programs. One such program is 16 17 their project Aces, which brings the game of tennis to thousands of kids in Queens who might 18 19 not otherwise have the opportunity to be exposed 20 to and participate in the game of tennis. The New 21 York Junior Tennis League program gives children 22 the opportunity to experience the sport of tennis 23 through an education seminar, a guided tour of the 24 National Tennis Center, including Arthur Ashe 25 stadium and on court tennis instructions from the

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 85 1 professional staff. The educational component of 2 the program raises awareness and appreciation 3 about the legacies of both Arthur and Billie Jean 4 5 King. The important takeaways that children receive are that these two players were more than 6 great champions. They transcended the sport to 7 8 become iconic world figures because they gave back 9 and gave a voice to key social and cultural 10 The Aces program also extends back into issues. 11 the schools where the USTA's tennis professionals 12 work with the physical education teachers to ensure that the students, 96 percent of whom have 13 never been to the National Tennis Center or have 14 15 ever watched a tennis match, have ongoing exposure 16 to tennis. Participants in the Aces program also 17 receive scholarships to the National Tennis 18 Center's summer camp program by submitting a 19 winning essay in the my day ta the USTA Billie 20 Jean King Tennis Center essay contest. There is 21 much more good will that the USTA does at the 22 tennis center than benefits the people of Queens 23 from participating in Queens based community 24 outreach events to providing more than 5,000 free 25 tickets to Queens based community groups for

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 86
2	Arthur Ashe kids day. The USTA and the tennis
3	center staff view themselves as being part of the
4	Queens community and they take that responsibility
5	seriously. In fact, this summer, the non-profit
6	Arthur Ashe learning city of which I am chairman,
7	is hosting a free educational exhibit based around
8	the life and values of Arthur Ashe at the New York
9	Hall of Science and partnering with the USTA to
10	help promote the exhibit in the community. As
11	part of our partnership, the New York Hall of
12	Science will not charge admission during this
13	period, allowing for all visitors to access the
14	museum and our inspirational tour exhibit for
15	free. This is just one example of how the USTA is
16	working with neighboring organizations to support
17	and enrich the community of Queens. We are
18	pleased to be a part of these efforts. The life
19	and work of Arthur will live on forever, and I am
20	grateful that his name, his memory and many of the
21	important causes he stood for will live on at the
22	National Tennis Center. I urge you to support
23	this strategic vision because not only will it
24	preserve the National Tennis Center's stature as a
25	top public recreational facility and world class

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 87
2	spectator venue, but also help the USTA and
3	National Tennis Center continue its tradition of
4	improving the lives of youth and the Queens
5	community as a whole. In closing, I'd like to
6	thank the Council for its time and would be happy
7	to answer any questions.
8	CHAIRPERSON LEVIN: Thank you very
9	much, Ms. Ashe.
10	KATRINA ADAMS: My name is Katrina
11	Adams. Good afternoon and thank you for the
12	chance to testify before this Subcommittee in
13	support of our strategic vision for the USTA
14	Billie Jean King National Tennis Center in
15	Flushing Meadows Corona Park. My name is Katrina
16	Adams, and I am the first vice president, a
17	volunteer board position, of the USTA as well as
18	executive director of the Harlem Junior Tennis and
19	Education program, whose mission is to bring
20	tennis to youth from high risk, low income
21	intercity neighborhoods and offer opportunities
22	for self-development while highlighting education
23	and a positive code of behavior. I am also a
24	former professional tennis player and coach. I
25	played on the WTA tour from 1988 through 1999.

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 88 1 Our strategic vision which entails a replacement 2 and renovation of stadiums that have long outlived 3 their useful lives is vital to the long term 4 5 viability of the National Tennis Center as both a top public recreational facility and 6 7 internationally renowned spectator venue. Ιt should be noted that problems resulted from the 8 9 declining conditions of the National Tennis Center 10 facilities has plagued the tournament in recent 11 years, and will only worsen if we don't act on the 12 required reconstruction. As a former pro tennis 13 player and a long time USTA volunteer, I can 14 emphatically tell you that we need the strategic 15 vision in order to stay ahead of the international competition and ensure that NTC remains a top 16 17 flight tennis facility and the U.S. Open remains 18 one of the world's showcase sporting events, all 19 of which greatly benefit New York City. I have no doubt we will fall behind and lose our standing 20 21 atop the tennis world if we don't upgrade and 22 renovate the National Tennis Center. Indeed, our 23 - - as a major championship is being challenged as 24 never before. The competition is nipping as our heels. That is the reality. From growing up 25

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 89
2	playing tennis in the public parks and recreation
3	programs sponsored by the Martin Luther King Jr.
4	Boys' Club in my native Chicago to my work with
5	the Harlem Junior Tennis Education Program, I know
6	how important it is to continue to grow tennis
7	programming in public parks and elsewhere and to
8	build better lives for youth through the sport of
9	tennis. That said, when it comes to tennis, there
10	is no better community partner, neighbor and
11	supporter than the USTA and National Tennis
12	Center. During hundreds of annual community
13	programs at the NTC the USTA hosts more than
14	100,000 participants of all ages. For example,
15	through its partnership with the New York Junior
16	Tennis League, the USTA helps provide 70 public
17	schools in Queens with free tennis equipment and
18	direct mentoring training opportunities for 15,000
19	students as well as after school programs. The
20	economics of the U.S. Open is not what ultimately
21	drives these programs. It is therefore critical
22	that we act on the strategic vision because a
23	vibrant viable NTC benefits the U.S. Open and New
24	York City and also ensures the continued vitality
25	of the sport of tennis in America. Thank you for

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 90
2	allowing me to testify and for your consideration
3	of my remarks.
4	CHAIRPERSON LEVIN: Thank you very
5	much, Ms. Adams. Ms. Light?
6	HOLLY LIGHT: Good afternoon,
7	Councilman. I am Holly Light, executive director
8	of New Yorkers for Parks, and we support this
9	proposal with conditions. The USTA would like to
10	expand the 42 acre Billie Jean King National
11	Tennis Center to increase spectator capacity by
12	10,000, accommodate VIP parking and better
13	facilitate pedestrian movement. What complicates
14	the proposal is that the complex is located on
15	mapped parkland within Flushing Meadows Corona
16	Park, the largest park in New York's largest
17	borough. Flushing Meadows is among the city's
18	most heavily used public spaces, especially by
19	residents of surrounding park starved communities,
20	like Flushing, Corona, Elmhurst and Jackson
21	Heights. It is a recreational mecca for soccer,
22	baseball and cricket players, a gathering place
23	for families and a favorite locale for bike rides,
24	runs and walks, and a quiet escape for nature
25	lovers, but despite the park's beloved status it

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 91
2	has been under resourced and ill maintained for
3	decades. We hear frustrated complaints about the
4	park's endemic maintenance woes from flooding and
5	drainage problems to a constant battle against
6	litter. Given these challenges and the park's
7	international exposure is the backdrop for the
8	U.S. Open, one might expect the USTA to be an avid
9	steward, but historically there has not been an
10	ongoing relationship between the USTA and the
11	park. The USTA proposal calls for .6 acres of
12	parkland to be alienated an increase in the
13	leasehold, new and refurbished stadiums, a multi-
14	story parking facility and a new access road
15	through passive open space outside of the
16	leasehold. We commend the Parks Department and
17	USTA for reaching an agreement to replace the
18	alienated parkland on site, and we are glad
19	conversations are underway to broaden public
20	access to the complex throughout the year, but the
21	USTA's annual rent of about 2.5 million dollars,
22	which will not increase after expansion goes
23	entirely to the city's general fund, not to the
24	park. In fact, not a dime of the estimated 250
25	million dollars the center nets annually goes into

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 92 1 Flushing Meadows Corona Park. Before approval of 2 this expansion that would allow the USTA to profit 3 further from the park, the USTA must commit to a 4 5 significant long term investment in the park. This doesn't mean just one time capital projects 6 to help for during review of this proposal. 7 New 8 Yorkers for Parks commissioned a study of what it 9 would cost to bring this park up to level 2, which is the national standard for park care from its 10 11 current subpar level 3. The estimate is that it 12 would cost an addition 2.6 million dollars above 13 what the city currently commits. The USTA should 14 make an ongoing annual contribution to help fund 15 this maintenance gap as well as an upfront capital 16 commitment, a commitment and actual plan to cease 17 using public laws for parking during the U.S. 18 open, and a redefined relationship with park users 19 and the surrounding community to make the tennis 20 complex a truly public facility. We appreciate 21 the steps taken by the administration and the USTA 22 during ULURP to mitigate the impacts of this 23 private use on Flushing Meadows Corona Park. We 24 hope the Council will call for these additional 25 commitments to ensure that Flushing Meadows is no

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 93
2	longer a forgotten stepsister among the city's
3	largest parks.
4	CHAIRPERSON LEVIN: Thank you very
5	much, Ms. Light. Ms. Adams, sorry earlier for
6	misreading your name. Mr. Carlson?
7	JIM CARLSON: Good afternoon
8	members of the city Subcommittee. My name is Jim
9	Carlson and I operate a local union 638
10	steamfitter's shop called MJI. We have been
11	providing heating and air conditioning services to
12	the United States Tennis Association for the past
13	15 years, and I was also part of the union
14	mechanical contractor for the construction of
15	Arthur Ashe stadium back in the 1990s. I am happy
16	to be here to pledge my support for the United
17	States Tennis Association's plan to improve and
18	expand the NTC and Flushing Meadows Corona Park.
19	As a union contractor, they provide me year round
20	work, and it is a major source of revenue for our
21	business, which means I can employ 35 people, many
22	of which that live in Queens. The NTC is an
23	important revenue source for countless businesses
24	in Queens and MJI and our local 638 shops supports
25	all the efforts to ensure that the NTC remains a

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 94 1 world class venue. I thank you for allowing my 2 testify before you today, and I urge you to lend 3 4 support to this plan. 5 CHAIRPERSON LEVIN: Thank you very much, Mr. Carlson. I want to thank this panel 6 7 very much for your time and for your patience and 8 for sitting through the questions that we had at 9 the Council here. So I appreciate your time and 10 before we get to the next panel, I do want to 11 introduce we are joined by class 702 from I.S. 377 12 and Council Member Dilan's district. Hi guys, 13 thank you very much for coming. I hope you enjoy 14 the hearing here. This is the Subcommittee on 15 Planning, Dispositions and Concessions, and we are 16 hearing about a proposed expansion of the US Tennis Association facility at Flushing Meadows 17 18 Corona Park. Thank you very much for joining us. 19 We are hearing next a panel in opposition Felipe 20 Adrorro [phonetic] from Make the Road New York, 21 Yvette Ramirez [phonetic] from Make the Road New 22 York, and John Tordash [phonetic] from Triumph of 23 Civic Virtue and Jeffrey Croft [phonetic] of New 24 York City Park Advocates. Also, the previous 25 panel in opposition, Carlos Aguirre was called.

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 95
2	If Mr. Aguirre is available, he should join this
3	panel as well. Come on up.
4	[long pause]
5	CHAIRPERSON LEVIN:
6	FELIPE ADRORRO: Hello. Good
7	afternoon. My name is Felipe Adrorro. I am a
8	board member for Make the Road New York. We are
9	10,000 members. I am housing justice and
10	environmental. My brother has a damaged brain.
11	He is in the nursing home near to Park Terrace,
12	and today I brought in my , she translates for
13	my letter. This is my testimony.
14	YVETTE RAMIREZ: My name is Yvette
15	Ramirez. I am translating for Felipe.
16	FELIPE ADRORRO (through
17	interpreter): My name is Felipe Adrorro, and I am
18	a resident of Queens for 13 years and a member of
19	Make the Road New York. Right next to Flushing
20	Meadows Corona Park is Park Terrace Nursing Home
21	located on Van Doren Street one block from the
22	park. In this nursing home which I picked because
23	it is close to the public green space is my
24	brother Pedro [phonetic] who suffers from cerebral
25	damage due to an accident he suffered three years

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 96
2	ago. I take him to the park so he can enjoy the
3	open recreational space. Most importantly there
4	is liberty to freely move around with the fear of
5	private entities. I am very concerned that the
6	private developers with the backing of the mayor
7	have put their attention on our park, a place
8	where we can breathe liberty to build or expand
9	private development projects that would negatively
10	affect our communities. Most of all it would
11	affect community members that are so desperately
12	in need of this green space, such as children
13	dealing with obesity, the elderly and individuals
14	with asthma or special needs such as my brother.
15	The Flushing Meadows Park was no longer accessible
16	I would be obligated to hire an ambulance to take
17	him further away to a more distant park system so
18	scarce in our community there should be
19	investment in the communities, but not at a social
20	environmental cost. Green spaces are essential to
21	the wellbeing of human beings and such is that we
22	must assure that our communities have access to
23	these spaces. He is ready to fight until the very
24	last consequences to keep our park free, open and
25	accessible. I am here speaking on behalf of my

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 97
2	brother, and I know if I was confined to a nursing
3	home, he would be speaking on my behalf as well.
4	So I urge you all as our city authorities to
5	listen to our voices and your conscience so that
6	our park does not end up overdeveloped. Please
7	save our park. Thank you.
8	FELIPE ADRORRO: We are ready to
9	fight for our green space. Make the road New York
10	is ready for fight for the green space.
11	CHAIRPERSON LEVIN: Thank you, and
12	thank you very much for your testimony.
13	JOHN TORDASH: Hello. My name is
14	John Tordash, and I am here to tell you today as
15	an advocate for parks some of the things that the
16	USTA conveniently did not tell you in their
17	presentation. Most notably, you have heard a
18	member of a steamfitter's union come talk to you,
19	but the New York City Central Labor Council
20	representing 1.4 million members has come out
21	against this project, and why is that? Because
22	there is an effort underway for past umpires of
23	the U.S. Open to receive the names of all umpires
24	as part of a class action suit. According to
25	Sports Business Daily, after the USTA stoutly

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 98
2	resisted creating the class arguing that refs and
3	umpires ere independent contractors a federal
4	judge decided no, and in fact now just last year
5	alone 289 umpires would be open for the class
6	action suit. Multiply that by seven years going
7	back to 2005, all such people will be found
8	eligible. That is far more people than you will
9	have come testify in front of you in favor of the
10	USTA creating jobs. Furthermore, one other thing
11	that the USTA did not show you because they gave
12	you the short form of their presentation is their
13	rising revenues while these numbers were in fact
14	not inflation adjusted, and if you take that into
15	account, the amount will drop anywhere from 50 to
16	60 percent of the current revenues, and
17	furthermore, even though they discuss about their
18	brand new facilities, you would be wise to know
19	that the rates are anywhere from two to even four
20	times as much as what city tennis courts charge
21	residents for regular use. I would encourage the
22	committee not to vote in favor of this expansion.
23	The USTA has not proven itself to be good
24	neighbors, nor friendly towards labor relations in
25	New York City. They have enough. Thank you.

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 99
2	CHAIRPERSON LEVIN: Thank you, Mr.
3	Tordash. Mr. Croft?
4	JEFFREY CROFT: Good afternoon. My
5	name is Jeffrey Croft. I am president of New York
6	City Park Advocates. There is absolutely no
7	reason to improve the expansion other than to
8	further enrich the USTA. They are not moving out
9	and they can build on their existing footprint as
10	they have repeatedly stated. They simply want a
11	more luxurious experience for their fans. I
12	apologize that Gordon Smith was not more
13	forthcoming when you asked him that question,
14	Council Member Levin. That is clearly stated in
15	their EIS, and this has been an issue we have gone
16	back and forth with. They can build on their
17	existing footprint. They made 275 million dollars
18	last year, 275 according to COO, Danny it
19	was also embarrassing that the head of the USTA
20	couldn't provide a single figure of how much they
21	make and how much they plan to make on this
22	expansion, even though they are spending millions
23	and millions of dollars for this expansion. It is
24	simply not credible. They made 275 million
25	dollars last year, yet they gave the city only 2.5

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 100 1 million dollars back while spreading millions of 2 dollars in "profits" across the nation. 3 That is 4 very important 'cause the money that they make 5 there they use in other facilities including California and Arizona. Again, unfortunately that 6 7 kind of stuff doesn't make its way to the PowerPoint. They stand to make hundreds of 8 9 millions of dollars more from the expansion over the years. this is about greed, pure and simple. 10 11 They are using our public lands as a cash cow. 12 The USTA doubled its public parkland holdings in 13 the 90s going from 22 acres to 42 acres, but 14 evidently even that was not enough. The proposed 15 expansion would incorporate the 0.68 acre parcel 16 with land alienated in the 90s for a total of one 17 acre, so it is not just the .68; they need in 18 total almost one acre for their expansion. No one 19 denies that the USTA is an important economic 20 event for the city; however, our public parkland 21 must not be sacrificed every time they or any 22 other private business comes up with a plan to generate more revenue. The USTA expansion in the 23 24 90s was supposed to be the final encroachment once 25 and for all. Furthermore, the USTA has refused to

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 1 101 commit itself to not requesting even more public 2 parkland in the future. Will more previous 3 parkland go to this private use? It is the city 4 5 and the state's legal responsibility to protect 6 our public parks, not give them away every time a 7 private business comes up with a plan to generate 8 more revenue. This would create a dangerous 9 precedent, and we need to protect our public 10 parklands from private businesses. As everyone 11 knows the USTA expansion is the first of three 12 irresponsible commercial projects being proposed 13 for the borough of Queens flagship park. The irresponsible alienation of 25.3 acres of historic 14 15 parkland in the south Bronx and the permanent loss 16 of parkland to build Yankee Stadium is a recent 17 example. These are not public works projects, but 18 instead private businesses using their power to 19 privatize public parks for their own financial 20 qain. This is terrible ad irresponsible public 21 policy. As we heard the USTA's rationale for the 22 expansion is to prevent top players from defecting to other venues like Dubai. This is not the role 23 24 of public parklands. Tennis is wonderful. Jobs 25 are important, but none of these are in jeopardy

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 102
2	if you vote no. I just want to comment on a
3	couple of things. This phony park replacement
4	dealthe applicants have misleadingly
5	representing that in the exchange for the 0.68
б	acre parcel. More than double this amount of land
7	will be returned the city without stating that the
8	public already has access to this land. In fact
9	under the terms as we heard the proposed new deal
10	the USTA is allowed to have exclusive use of the
11	tennis courts for a maximum of 30 days as they
12	have under the current arrangement. This is
13	nothing more than a shell game. We can go on and
14	on about this stuff, and I will wrap it up.
15	CHAIRPERSON LEVIN:
16	JEFFREY CROFT: We are talking
17	about transparency. The USTA wants city parkland
18	to expand, but they refuse to put their proposal
19	online despite repeated attempts, and I guess the
20	alliance we are against the alliance for a number
21	of reasons, and I guess that is about that.
22	CHAIRPERSON LEVIN: Please submit
23	that in written form to us. I appreciate it.
24	Thank you, Mr. Croft.
25	YVETTE RAMIREZ: Hi. My name is

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 103
2	Yvette Ramirez, and I am a community organizer at
3	Make the Road New York, but most importantly I am
4	a concerned Queens resident as I was raised in
5	Astoria, but currently have lived in Elmhurst for
6	the past ten years. I am concerned because in all
7	of the years that I have come to Flushing Meadows
8	Corona Park I never felt a genuine interest in the
9	USTA to be part of the community. I grew up
10	seeing its year round padlock, eight foot metal
11	gates and gates empty facility except for those
12	few weeks during the U.S. Open when wealthy
13	tourists were welcomed with open arms. Even
14	though the USTA site is supposedly free and open
15	to the public, there is no signage indicating
16	that; thus, demonstrating a lack of outreach and
17	involvement with the community. The USTA has
18	shown time and time again it is a bad neighbor as
19	it blocks community soccer leagues from playing
20	during the U.S. Open and dominates the park with
21	car traffic thus limiting community access.
22	Occasionally personally as a teenager I would form
23	part of a Bolivian folklore dance group and we
24	would practice on the by the seven line;
25	however, during the U.S. Open we were prohibited

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 104 1 from practicing there and would be thrown out to 2 the parking lots on the adjacent lots. The USTA 3 continues to take over already scarce green public 4 5 space, but they have given very little to the park's upkeep and maintenance and the park has for 6 7 years deteriorated and remain unkempt. They 8 should be more responsible and a conscious 9 neighbor and redirect more resources to maintain and take care of the park. I would like to see 10 11 that the USTA sign a community benefits agreement 12 that would make it clear what the USTA's 13 responsibility is to the surrounding community, 14 and I call on you as members of the City Council 15 to protect our park and make sure it remains for 16 the community. Thank you very much. 17 CHAIRPERSON LEVIN: Thank you. 18 Thank you very much. Mr. Aguirre? 19 CARLOS AGUIRRE (Through 20 Interpreter): My name is Carlos Aquirre, and I am 21 a community activist and a member of Make the Road 22 New York. I feel very upset on what I feel has 23 been intentional and lack of maintenance that our 24 park, Flushing Meadows Park, has suffered as well 25 as the aggressive and invasive opposed development

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 105 1 projects, such as this expansion of the USTA. 2 And I ask myself how is the USTA contributing to 3 creating jobs for the community and are they 4 5 paying taxes that are equal to the money that they 6 make. In what way are they supporting community developments? Whether it is a successful U.S. 7 8 Open earning millions of dollars every year, our 9 park remains unkempt, deteriorated without investment to maintain its upkeep. Our 10 11 communities are working class and full of workers 12 that have a need for jobs with good salaries and 13 benefits; however, the USTA has most of its 14 fulltime jobs located in Westchester, besides the 15 fact that they receive public subsidies from the 16 city. The new jobs created by the USTA and during the U.S. Open should be prioritized only for 17 18 Queens residents mainly who live in the adjacent 19 communities. The USTA should sign a community 20 benefit agreement specifying clearly which are the 21 benefits for the community and the expansion that 22 they are proposing. This agreement should 23 guarantee local hiring of workers. And I ask the 24 support of you, City Council to please protect our 25 park and give a party to our voices, our needs and

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 106
2	the concerns of the community. Thank you very
3	much.
4	CHAIRPERSON LEVIN: Thank you very
5	much. Thank you very much to this panel. I
6	appreciate it.
7	JEFFREY CROFT: Council Member,
8	just one last thing. New Yorkers for Parks in
9	their testimony they should just be a little more
10	clear that they are supporting this project.
11	Their testimony we keep hearing it's not
12	reflective of that, I know that is a bit
13	confusing.
14	CHAIRPERSON LEVIN: At this point
15	we only have testimony left in support of the
16	proposed action. If there is anybody that signed
17	up in opposition and your name has not been called
18	yet, please let us know. We are going to do a
19	panel in support right now. We will do about four
20	people at a time. Scott Daly [phonetic], New
21	York's Junior Tennis League, Rob McKay [phonetic],
22	QEDC [phonetic], Eric Abrams [phonetic], Queens
23	Chamber, Shrinavaz Mahankali [phonetic]
24	representing himself. Also, if anyone that is
25	here to testify in support doesn't wish to

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 107
2	testify, but wishes to just be acknowledged, we
3	would be willing to do that as well, so let us
4	know. Whoever wishes to go first, go ahead.
5	Please identify yourself for the record. Please
6	turn on the microphone.
7	ERIC ABRAMS: Eric Abrams, Queens
8	Chamber of Commerce. Good morning, and thanks for
9	having me. I am sitting here on behalf of Jack
10	Friedman [phonetic], executive director of the
11	Queens Chamber of Commerce who is unable to be
12	here. On behalf of nearly 1,000 business members
13	of the Queens Chamber of Commerce, I am here to
14	support USTA's plan to improve and expand the
15	National Tennis Center in Flushing Meadows Park.
16	The proposed project holds special significance to
17	numerous businesses in Queens, and is especially
18	vital when you consider that the U.S. Open
19	generates nearly 750 million dollars a year in
20	economic activity for the city much of this money
21	spent on hotels, restaurants, entertainment and
22	other purchases by more than 700,000 spectators
23	who descend upon Queens during the tournament. In
24	Queens alone, the tournament is responsible for
25	nearly 2,600 hotel room nights. The USTA also

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 108 1 generates over 6,000 seasonal jobs, many of which 2 last as long as six months and employee Queens 3 residents. It is also a great financial impact 4 5 during the rest of the year. That is because the National Tennis Center hosts numerous tournaments 6 7 that brings competing teams from all over the tri-8 state area and country to Queens to patronize our 9 local businesses. Additionally, 100,000 tennis participants from more than 70 schools train and 10 11 play at matches at the center. Again, a boon to 12 our local economy. The USTA has been a great 13 community partner. This past year the USTA 14 allowed Queens Tourism Council and the Queens 15 Chamber of Commerce to operate a kiosk during the 16 U.S. Open. This was a wonderful opportunity to 17 offer guests information on places to eat, places 18 to stay and places to go to during their visit to 19 Queens. Dozens of local restaurants, hotels and 20 cultural venues benefitted through this effort, 21 and it was a really great experience just being 22 able to speak with people coming to Queens who didn't know about the borough and just telling 23 24 them specifically what they can do, where to go, and what to do. In addition, in the aftermath of 25

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 109
2	Hurricane Sandy they made donations of goods and
3	money to relief efforts in Queens totaling more
4	than 400,000 dollars. The USTA worked with us to
5	ensure these critical supplies reached those in
6	need. I urge you to support USTA's expansion for
7	the National Tennis Center because it will create
8	800 good paying construction jobs, increase
9	opportunities to local Queens businesses and
10	because they are a great economic engine for
11	Queens and the city of New York. Thank you very
12	much for your time.
13	CHAIRPERSON LEVIN: Thank you. Mr.
14	McKay? When Ann pushes the button, so… You have
15	got to turn it on though.
16	ROB MCKAY: First of all thank you
17	very much for giving me the opportunity to speak.
18	My name is Rob McKay, and I am director of public
19	relations, marketing and tourism for the Queens
20	Economic Development Corporation. In this
21	position, I also have the pleasure of running the
22	Queens Tourism Council, which currently has
23	roughly 50 members, mostly hotels, cultural
24	organizations, restaurants and other visitor
25	attractions, including the USTA. I am honored to

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 110 1 represent QEDC and QTC today and publically 2 support the USTA's plan to expand and improve the 3 National Tennis Center in Flushing Meadows Corona 4 5 Park. Put simply, the USTA is a great neighbor. The U.S. Open is open only a few weeks in late б 7 summer, but it generates nearly 750 million dollars in economic activity for the city. Much 8 9 of this money is spent on hotels, restaurants and 10 entertainment by more than 700,000 spectators, 11 many of whom are from out of state or even out of 12 country. According to our numbers in Queens 13 alone, this two week tournament is directly responsible for nearly 2,600 hotel room nights and 14 15 to add to the general benefit, the USTA gave the 16 Oueens Tourism Council and the queens Chamber of 17 Commerce an informational kiosk near Arthur Ashe's 18 stadium last summer. We have already discussed 19 this, but we provided around the clock volunteers 20 who informed tennis fans about the hotels, 21 restaurants, museums and other wonders. Ι 22 personally sent people to an Italian restaurant in 23 Flushing, the Queens Museum of Art, the New York 24 Hall of Science and I got people who weren't happy 25 with their Manhattan hotel rooms, Queens hotel

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 111
2	rooms for next year. But during the other 50
3	weeks of the year the National Tennis Center
4	quietly hosts numerous youth, college and other
5	level tournaments that bring competing teams from
6	all over the U.S. Again, these sports tourists and
7	their families stay at hotels in neighborhoods
8	such as Corona, Flushing, East Elmhurst and
9	Jamaica. They also dine at local restaurants and
10	shop at local businesses. I should also mention
11	that there are summer camps and other activities
12	such as the annual Easter egg hunt. Now through
13	my activity with the Queens Tourism Council I have
14	noticed that the USTA really cares about doing its
15	part to help the borough. In the aftermath of
16	Hurricane Sandy, the Queens Tourism Council put
17	out a call for donations and within minutes,
18	literally minutes, we received an e-mail from the
19	USTA wishing to help our efforts. Subsequently,
20	they donated about 300,000 dollars' worth of items
21	such as water, clothes, medicine and food to
22	Rockaway residents. Then they donated 100,000
23	dollars in cash to the mayor's fund. Finally, the
24	request is only for a small seldom used parcel.
25	Flushing Meadows Parks gets countless weekend

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 112
2	visitors, and I doubt anyone will really actually
3	notice the loss of this parcel; however, with the
4	new land the USTA will be able to make incredible
5	improvements to the National Tennis Center. It
6	will allow 10,000 more daily spectators to enjoy
7	the U.S. Open and more spectators of course means
8	more money pumped into the Queens economy. Plus
9	it will greatly improve the pedestrian flow inside
10	the complex. It is very important that patrons
11	enjoy themselves especially if they traveled from
12	Spain to watch Rafael Nadal or from England to see
13	And Murray, and to finish with a sports analogy, I
14	thought about the different aspects of this, and
15	it is safe to say that this is a win, win, win,
16	win, win situation. Thank you for your time.
17	Congratulations, Julissa. I didn't know you were
18	pregnant.
19	CHAIRPERSON LEVIN: Thank you very
20	much.
21	SHRINAVAZ MAHANKALI: Good
22	afternoon. I am Shrinavaz Mahankali. I am here
23	as a parent. I always brag to my sister in
24	Chicago and relatives and friends elsewhere that
25	the U.S. Open is played literally in our

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 113 1 neighborhood, not far from our home. I brought my 2 kids to USTA as soon as they could hold a racket 3 without dropping it. USTA has so many different -4 5 - programs for different levels and different ages. It was also from USTA that we learned about б 7 the free early morning program of New York Junior 8 Tennis and Learning NYJTL. Ever since then our 9 family has grown a lot closer to tennis and through that to USTA. Growing up I was not into 10 11 sports but the presence of USTA in the community 12 inspired me and our family to pursue active 13 lifestyle, and - - tennis became our favorite sport. My kids love tennis. Having USTA so close 14 15 is a blessing to them. Since when he was seven 16 years old, my youngest son eagerly used to wait 17 for the weekend mornings so he could train in the 18 NYJTL early morning tennis program at NTC, National Tennis Center. In fact, it was him who 19 20 qot up first and woke me up at 5:30 am in the 21 morning on Saturdays and Sundays. I am sure I 22 speak for so many grateful parents who lovingly 23 help out whether it is running around picking up 24 the balls so the kids can focus on hitting the 25 balls or helping to field the balls during the

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 114
2	drills. I myself volunteer during the early
3	morning program conducting footwork drills for the
4	players. I thank USTA for facilitating this NYJTL
5	program that benefits hundreds of children from
6	around the area to improve their tennis and to
7	productively use their weekends. My son is on the
8	NYJTL tournament team. USTA enables NYJTL program
9	this tournament team as well by generously helping
10	them with free off court and on court resources.
11	In addition to these, the USTA also provides
12	resources for many scholastic and athletic events
13	of NYJTL such as the mayor's cup and also provides
14	rooms for the SAT prep courses for some of the
15	NYJTL participants. My children and I have been
16	to the U.S. Open last year, which turned out to be
17	a great experience. We were able to watch tennis
18	stars such as Andy Murray and Novak Djokovic,
19	Serena Williams and Andy Roddick up close in
20	action. It was such an inspiring event to all of
21	us. In conclusion I would like to say that the
22	USTA is a jewel in the crown of the New York City
23	and as residents of this great city we should all
24	support the measures that will help enhance its
25	role and make the city an even better place.

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 115
2	Thank you.
3	CHAIRPERSON LEVIN: Thank you very
4	much. Mr. Daly?
5	SCOTT DALY: Good afternoon. Thank
6	you for allowing me to testify before you. My
7	name is Scott Daly and I am from the New York
8	Junior Tennis and Learning. I'd like the record
9	to reflect that at the beginning here that I have
10	also submitted testimony of our president and CEO
11	Deborah Antoine [phonetic], who was unable to be
12	here today, so I would like that to become part of
13	the record also. In addition to my written
14	testimony, I would like you to understand that in
15	my capacity, and I am a tennis coordinator,
16	program coordinator for the programs of the NYJTL,
17	but more importantly than that I am a site
18	director at locations for these free programs,
19	which we offer. And the one I am here to talk to
20	you about is the one that is offered at the USTA
21	National Tennis Center in Queens. It is what we
22	call the winter early morning program, and it runs
23	for 20 weeks from the beginning of November all
24	through the dead of winter up until late March
25	beginning of April. This past year I want you to

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 116 1 know that this programs runs from 5:30 in the 2 morning until 8 o'clock. It is on court time that 3 4 is donated to us by the USTA. This program caters 5 to kids in the local communities--we are available to everybody throughout the city, but most 6 7 importantly we cater to the kids in Queens in the 8 Corona, in the Flushing area. Over 450 kids--I 9 want to repeat that--450 kids made the effort to 10 get up at 5 o'clock in the morning on Saturdays 11 and Sundays when they could very well have stayed 12 at home and just relaxed and stayed in bed. In 13 addition to this program that we get the court time from the USTA, they also provide us with 14 15 rooms for education. We ran a free SAT prep 16 course following that morning program on Saturday, 17 which again, it was through the contributions of 18 the USTA that we were able to do this with the 19 space provided. We have just concluded two weeks 20 ago, the mayor's cup competition out at the USTA. 21 It is over 600, 700 kids throughout the city of 22 New York who come there and participated. It is 23 the largest interscholastic event for high school 24 kids in the country. Again, the USTA makes this 25 all possible. The equipment that the USTA gives

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 117
2	us, NYJTL, to provide to these kids is immense
3	specialized balls, specialized nets, specialized
4	equipment, so that we can each and every one of
5	these kids succeed is invaluable. The USTA is a
6	great neighbor. They have participated through
7	offering tennis and the availability of this to
8	every kid in the city of New York. We are open to
9	all. It is free. The USTA support cannot be
10	undervalued. In conclusion, I just want to say
11	that NYJTL thoroughly supports this application by
12	the USTA. I want to thank you for the opportunity
13	to testify, and I will gladly answer any questions
14	you may have.
15	CHAIRPERSON LEVIN: Thank you. I
16	think Council Member Ferreras has a couple of
17	questions.
18	COUNCIL MEMBER FERRERAS: Thank you
19	all for coming to testify. Mr. Mahankali, I just
20	on behalf of my colleagues and myself want to
21	congratulate you again for youyou must be a
22	very, very proud parent, and I am congratulating
23	because he is the national spelling bee champion.
24	SHRINAVAZ MAHANKALI: Thank you so
25	much.

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 118
2	COUNCIL MEMBER FERRERAS: I think
3	that is amazing.
4	[applause]
5	CHAIRPERSON LEVIN: I'll allow
6	applause for that just this one time.
7	COUNCIL MEMBER FERRERAS: We should
8	probably send all of our children to your house.
9	So thank you for your testimony. I just want to
10	ask two questions. One of the Chamber, in your
11	engagement, and I know we have gotten some
12	feedback that the kiosk placement has become
13	somewhat of an informational tool so how do you
14	translate for someone trying to find a stadium
15	into actually getting them to go visit a
16	restaurant or a facility in Corona or Flushing?
17	ERIC ABRAMS: A lot of people at
18	the tennis center we found knew nothing of Queens.
19	We had a big ol' map right on the kiosk, and it
20	was as simple as some people just saying, hey,
21	where are we on this map, and we show them there,
22	and we say, oh, if you want some great Asian food,
23	you can go over here to Flushing or if you want
24	some great Greek food you can go over here to
25	Astoria, just letting them know really what Queens

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 119 1 has to offer. I mean I can't tell you how many 2 dollars that really translated to, but I think we 3 4 built up some very positive equity for the borough 5 through just telling people who really had no idea 6 what Queens was or what the borough had to offer, 7 what was there, and Rob was there several days 8 when I was there as well. 9 ROB MCKAY: I can tell you in my own personal experience a lot of people came up 10 11 just because they wanted to know where court 11 12 was or court 12 was. they were lost inside, and 13 we helped them with that, but in a couple of cases 14 where as I mentioned before for example, in one 15 case some very well dressed woman came up to me 16 and she said I have a car driver for the night, 17 and I want to go to the best Italian restaurant in 18 Queens. Where should I go? And so I sent her to 19 Magna Restaurant, which is my favorite restaurant 20 in Flushing. 21 COUNCIL MEMBER FERRERAS: Why 22 didn't you send her to Parkside Corona? 23 ROB MCKAY: Because Magna was in my 24 mind for its tiramisu. 25 COUNCIL MEMBER FERRERAS: We have

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 120
2	got to give you a list of referrals.
3	COUNCIL MEMBER FERRERAS: In
4	another case a woman came up who had two kids,
5	young kids, and she said, we are done with tennis,
6	my kids can't take this any longer. What can I do
7	for the rest of the day? And I said, go to the
8	Hall of Science. They have got a rocket park and
9	other stuff. Go to the Queens Museum of Art or
10	just stay here in Flushing Meadows Park. There is
11	a lot of stuff you can do. In another case, I had
12	some people who were staying in a hotel in
13	Manhattan and they were really upset about it, and
14	they wanted to know about hotels along the seven
15	line, and so I gave them a couple of suggestions.
16	We weren't allowed to give out paper because that
17	was the rule I guess for garbage sake, but we did
18	have through modern technology an iPad I was able
19	to show them everything they needed and text them
20	later on or e-mail them later on all the
21	information that they asked for, and we on a
22	volunteer basis we had someone there from the
23	beginning to the end on every single day.
24	COUNCIL MEMBER FERRERAS: Okay. I
25	just want to perhaps engage with you a little bit

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 1 121 better on helping you get some more diversity and 2 identify more restaurants and other venues that 3 are closer to the site because I know that this is 4 5 based on the knowledge that you have, so how we 6 can engage a better process. And just because of 7 time, they actually need this room. They are 8 going to be kicking us out shortly. I just wanted 9 to briefly speak to you, Mr. Daly from New York Junior Tennis League. I know that you said the 10 11 5:30 to 8 am program focuses in on the local 12 communities. I don't know if you have numbers, 13 but if you can get us the numbers of from what 14 communities those are 'cause your local might not 15 mean my local, and I'd like to have those numbers 16 and how do you promote those programs, and is 17 their multi-language promotional tools that you use for families? 18 19 SCOTT DALY: I know that our fliers 20 qo out, it is bilingual in both Spanish and in 21 English also. I don't know. I will check with 22 the office to find out when we send out the blast 23 e-mails to everyone who is on our database, on our 24 registrations what they will do in that regard. 25 COUNCIL MEMBER FERRERAS: If you

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 122
2	could circle back with me on that One of the
3	programs that is most promoted by the U.S. Open or
4	the National Tennis Center is NYJTL, so then I
5	want to better understand the program that is ran
6	out of there, but also we are very supportive here
7	in the Council to NYJTL, so
8	SCOTT DALY: [interposing] We are
9	most grateful and hope it continues.
10	COUNCIL MEMBER FERRERAS: Right,
11	but I just want to make sure that we understand
12	the full impact of what that is in the community
13	because when I get expense requests I want to
14	ensure what does that mean and why is that not
15	translated or supported by the National Tennis
16	Center. We will follow up on those questions, but
17	I would like to get more details as we move
18	forward.
19	SCOTT DALY: And as you just
20	stated, you know that you do support the NYJTL and
21	we have many other programs in addition to that
22	early morning program, which does service all
23	these communities.
24	COUNCIL MEMBER FERRERAS: Okay.
25	Fair enough. Thank you.

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 123
2	SCOTT DALY: Thank you very kindly.
3	CHAIRPERSON LEVIN: Thank you very
4	much. Thank you to this panel. Council Member
5	Comrie, chair of Land Use.
6	COUNCIL MEMBER COMRIE: They don't
7	have to stay. I just wanted to echo what Council
8	Member Ferreras was saying about the NYJTL and
9	making sure that we get the numbers from the
10	entire borough of Queens that you are doing for
11	these programs and all of the programs as the
12	chair of the delegation and supporting Council
13	Member Ferreras' intent to make sure that we have
14	those statistics from you as well. Also, from the
15	Chamber, there are many restaurants in the
16	borough, so I want to make sure that you get a
17	list of all our favorite restaurants, even if you
18	just ask every member what their favorite
19	restaurant is in the borough, that way you could
20	have some diversity as well because I am sure
21	when I used to have the opportunity to attend,
22	which is something that we will talk about at
23	another time, people were looking for diversity.
24	They weren't looking for just the standard fare
25	restaurant. They want something off the beaten

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 124
2	path. Most of the people that I had engaged when
3	I went to the tennis center, they didn't want the
4	Applebee's or
5	COUNCIL MEMBER FERRERAS:
6	[interposing] Or the 15 dollar crepe.
7	COUNCIL MEMBER COMRIE: They wanted
8	something more unique, and we have many
9	restaurants in the borough that are great
10	restaurants from every ethnicity, so we would want
11	to make sure that that is reflected as well.
12	ERIC ABRAMS: Don't forget about
13	our mobile phone app that the Chamber is releasing
14	next week, and that is going to help out.
15	COUNCIL MEMBER COMRIE: I looked at
16	the mobile phone app, and there are a lot of
17	restaurants that need to be added to that. We
18	will work on that.
19	ERIC ABRAMS: Next Wednesday. We
20	are doing it at the tennis center actually.
21	CHAIRPERSON LEVIN: Council Member
22	Karen Koslowitz?
23	COUNCIL MEMBER KOSLOWITZ: I also
24	want to put a plug in for my area. Don't forget
25	Forest Hills was where the USTA started, so we

SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 125
have great restaurants in Forest Hills. Send them
back.
CHAIRPERSON LEVIN: Thank you very

5 much to this panel. In the interest of time and because we have a hearing going on next door in б 7 the hearing room, the committee room that I think 8 they want to have access to this space because it 9 is regarding Sandy legislation, Sandy-related 10 legislation, I am going to actually call on one 11 more panel, but before that I am going to ask the 12 employees of USTA who are here, if it is okay with 13 you, if you could just stand and I can acknowledge 14 you in lieu of testimony if that is okay. I would 15 call on Vishnu Mahadeo [phonetic], Marty Weinsetin 16 [phonetic], Mike Littman [phonetic], Harry Chatterpaul Duncram [phonetic], Louis Marceal 17 18 [phonetic] and Wilfred Mahadeo [phonetic]. I just 19 want to thank you all for you being here. If you 20 really wish to testify you can, but in light of 21 the fact that they need this space, I think that 22 this would suffice, and if you have written 23 testimony, we would be glad to take it thank you. 24 I'd like to call up Ed Stanishevski [phonetic], 25 Eric Rebhuhn [phonetic], Jonathan Gamberg

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 126
2	[phonetic] and Tommy Cassino [phonetic]. If you
3	could identify yourselves for the record, and keep
4	your testimony brief because this is the last
5	panel, and again, they need the room. Go ahead.
6	ED STANISHEVSKI: Good afternoon,
7	ladies and gentlemen, and thank you for giving me
8	a few moments of your time to express my I am Ed
9	Stanishevski. I am the general manager of the
10	Sheraton LaGuardia East Hotel in Flushing, and in
11	my testimony I do explain that the economic impact
12	and the positive impact the USTA has. I am in
13	support of them, and I can tell you firsthand
14	every single year my hotel does sell out, and I
15	engage with all of the people that come and they
16	thoroughly enjoy the venue, but more importantly
17	they thoroughly enjoy Queens. They do go out and
18	they spend money and they patronize the
19	restaurants and all the different cultural events.
20	They come year after year. The minute the event
21	is over they are already booking the following
22	year. There is not enough hotels more hotels
23	online coming up over the next couple years that
24	will certainly be filled. Although it is a great
25	economic impact on me, it is also a great impact

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 127
2	for my employees and my associates. It is a fun
3	and exciting time. More importantly for me and
4	the big picture, being in the hotel business over
5	20 years, all eyes have been on Manhattan as a
6	destination spot. I congratulate Brooklyn. You
7	are now second. I am going to fight for second
8	place. As a member of the Queens Tourism Council,
9	it is a young council, but we want to bring the
10	focus onto Queens. Queens as a general is a
11	destination lace that I firmly believe is a
12	destination place in and of itself. We want
13	people to come to Queens to visit the Hall of
14	Science, to visit the restaurants, to visit all of
15	the opportunities, take that number seven train
16	ride, see Citi Field, see that venue. What better
17	vehicle to put a focus on Queens and all of New
18	York City than an international focus, not a
19	national focus, an international focus on a
20	positive venue that is focusing and showcasing on
21	Queens? All the visitors to Queens bring tax
22	revenue, jobs plain and simple. Although I love
23	the city of New York, I love Manhattan, I love
24	Brooklyn, no disrespect, but I want the focus to
25	be on Queens, and I urge you to help support

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 128
2	improving this product. I do respect everyone's
3	opinions and I hope you can vet out all of the
4	challenges and issues because I believe it can be
5	a win, win for everybody and I am fully in support
6	of it. Thank you.
7	CHAIRPERSON LEVIN: Thank you very
8	much. I appreciate that.
9	TOMMY CASSINO: Good afternoon. I
10	will try to brief. My name is Tommy Cassino. I
11	am an electrician with local union number 3. I am
12	a third generation electrician. Grew right on
13	Ditmars Avenue and $48^{th}$ Street, so familiar with
14	the area, familiar with the park, familiar with
15	all the restaurants. I had all these prepared
16	statements, but just to speak directly to you guys
17	and be brief speaking of the jobs that are going
18	to be createdthe company I work for, which by
19	the way is owned by a woman, especially in
20	construction and quite a dominated men's field, I
21	am very proud of that fact, and we work very hard
22	at the tennis center, who by the way employs us
23	year round. So when you talk about local
24	restaurants, I am one of the persons you can look
25	at. For example, yesterday, which we call

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 129
2	empanada Wednesdays where all the electricians get
3	together, we put in a couple of bucks each, and
4	one drives out to grab a bunch of empanadas in the
5	Corona area. Talk about the Parkside, I can go on
6	and on on how we support just local business just
7	by being there, by being employed by the National
8	Tennis Center, so obviously I am in full support
9	of this expansion. It is great, and as just
10	previously said, it should be a win, win for
11	everybody. It is common sense for everybody to be
12	on board with this. It really is. So again, I
13	would like to thank the Chair and the Council for
14	your time. I appreciate it. Thank you very much.
15	CHAIRPERSON LEVIN: Thank you, Mr.
16	Cassino.
17	ERIC REBHUHN: My name is Eric
18	Rebhuhn. I am the head men's tennis coach at St.
19	John's University. We compete and practice at the
20	U.S. Open during the school year. We play against
21	many other universities. All the universities
22	that come and play us stay in the local hotels and
23	eat at the local restaurants. We support this
24	proposal. We have had a relationship with them
25	for five years, and next year we are hosting the

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 130
2	2014 Big East Championships. It is going to be a
3	four day event, and there is going to be a lot of
4	people there, 3 to 4,000 people, and this is not
5	during the U.S. Open, so it is another way of
6	utilizing the surrounding areas with hotels and
7	restaurants. Obviously, I have been around tennis
8	my whole life, and I think this is a great idea
9	and a great expansion. Thanks.
10	CHAIRPERSON LEVIN: Thank you.
11	JONATHAN GAMBERG: Hi. My name is
12	Jonathan Gamberg. I am here today on behalf of
13	the City Parks Foundation. We provide free
14	sports, arts and education to New Yorkers
15	throughout all five boroughs. Tennis is one of
16	our largest programs, one of the largest programs
17	in the United States, that provides free tennis
18	lessons to 7,000 kids citywide in 38 parks
19	including ten in Queens. I am here today to
20	pledge our support for the USTA's planned
21	expansion as they for the last 30 years have been
22	a valuable partner of ours donating both indoor
23	court time and classroom space for our most
24	dedicated juniors to practice year round. For the
25	last 15 years, they have also been a steady and

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 131
2	consistent fundraising partner, helping make
3	tennis accessible to kids throughout the city.
4	For kids and anybody who loves tennis to have the
5	opportunity to go see the U.S. Open in Queens, it
6	is both a thrilling and exhilarating experience,
7	and on behalf of City Parks Foundation, we pledge
8	our support and hope you will too.
9	CHAIRPERSON LEVIN: Thank you very
10	much to this panel for your testimony. And I
11	believeis there anyone else that wishes to
12	testify on this item? Going once, going twice,
13	closed. So weoh, I am sorry. Council Member
14	Wills? Council Member Comrie?
15	COUNCIL MEMBER COMRIE: I wasn't
16	able to make the statement. I had to run down to
17	budget. I just wanted to say that I am working
18	closely with Council Member Ferreras on this
19	project. I think that there are a lot of issues
20	around this project, especially with the long term
21	construction that we need to look at, and making
22	sure that the Council stays involved in this
23	project beyond the disposition that is being
24	planned today. A lot of issues came up, and I
25	would hope that I get a copy of the strategic

1	SUBCOMM PLANNING, DISPOSITIONS, CONCESSIONS 132
2	vision e-mailed to me so that I can sit down and
3	work with Council Member Ferreras. I don't know
4	if the construction timeline was brought up and
5	all of those issues since I had to go down to
6	budget, but I would hope to hear from the USTA and
7	City Parks Department about a lot of the issues
8	that were brought up in today's hearings because I
9	am uncomfortable with where my Council Member is,
10	and I will be working closely with her as she
11	works to resolve those issues. Thank you.
12	CHAIRPERSON LEVIN: Thank you,
13	Chair Comrie. Okay. Seeing no other testimony,
14	we are going to close the hearing on Land Use
15	number 852, USTA Expansion, and we are going to
16	lay over the three other items that were set for
17	the agenda. 816, 842, and 852 we are laying over-
18	-that is the USTAto a future meeting of this
19	Subcommittee. With that, this hearing is closed.
20	And the meeting is adjourned.
21	[gavel]

## CERTIFICATE

I, Kimberley Campbell certify that the foregoing transcript is a true and accurate record of the proceedings. I further certify that I am not related to any of the parties to this action by blood or marriage, and that I am in no way interested in the outcome of this matter.

Kimberry Campbell

Signature

Date \_\_\_\_\_7-18-13\_\_