COMMITTEE ON FINANCE JOINTLY WITH

COMMITTEE ON PUBLIC SAFETY JOINTLY WITH COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 1 CITY COUNCIL CITY OF NEW YORK ----- Х TRANSCRIPT OF THE MINUTES Of the COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT -----Х May 17, 2023 Start: 12:50 p.m. Recess: 3:28 p.m. HELD AT: COUNCIL CHAMBERS - CITY HALL BEFORE: Justin L. Brannan, Finance Committee Chairperson Kamillah Hanks, Public Safety Committee Chairperson Joann Ariola, Fire and Emergency Management Committee Chairperson FINANCE COMMITTEE COUNCIL MEMBERS: Charles Barron Gale A. Brewer Selvena N. Brooks-Powers David M. Carr Amanda Farías Kamillah Hanks Crystal Hudson Francisco P. Moya Chi A. Ossé Keith Powers

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A P P E A R A N C E S

Deanna Logan, Director of the Mayor's Office of Criminal Justice

Nora Daniel, Chief of Staff at Mayor's Office of Criminal Justice

Candice Julien, Chief Operating Officer at Mayor's Office of Criminal Justice

Sam Solomon, Deputy Director for Policy and Justice Operations at Mayor's Office of Criminal Justice

Laura Kavanagh, Commissioner of the New York City Fire Department

Joseph Pfeifer, First Deputy Commissioner at New York City Fire Department

John Hodgens, Chief of Department at New York City Fire Department

Michael Fields, Chief of EMS at New York City Fire Department

Lizette Christoff, Deputy Commissioner for Management and Budget at New York City Fire Department

Nafeesah Noonan, Assistant Commissioner for Recruitment and Retention at New York City Fire Department

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 4 1 2 SERGEANT-AT-ARMS: This is a sound check 3 for the Committee on Finance joint with Public Safety 4 and Fire and Emergency Management. Today's date is May 5 17, 2023. Being recorded by Danny Huang in the 6 Chambers. 7 SERGEANT-AT-ARMS: Good afternoon and 8 welcome to the New York City Council hearing of the 9 Committee on Finance jointly with Public Safety. 10 At this time, can everyone please silence 11 your cell phones? 12 At this time and going forward, no one is 13 to approach the dais. Thank you for your cooperation. 14 Chair, we are ready to begin. 15 CO-CHAIRPERSON BRANNAN: Thank you, Sergeant. [GAVEL] Okay, good afternoon and welcome to 16 17 the 7th day of FY24 Executive Budget hearings 18 beginning today with the Mayor's Office of Criminal 19 Justice. I'm Justin Brannan, Council Member, and I 20 21 Chair the Committee on Finance. I am pleased to be 22 joined by my Colleague and friend, Council Member 23 Kamillah Hanks, Chair of the Committee on Public Safety. Today, thus far, we've been joined by Council 24 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 5 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 Members Brooks-Powers, Brewer, Abreu, Williams, Moya, 3 Schulman, and Bottcher. 4 I want to welcome Director Logan and your team. Thank you all for joining us today to answer 5 our questions. 6 7 Just to set the table, on April 26, 2023, the Administration released the Executive Financial 8 9 Plan for FY23 to FY27 with a proposed FY24 budget of 106.7 billion dollars. MOCJ's proposed FY24 budget of 10 11 10.2 million represents less than 1 percent of the 12 Administration's proposed FY24 budget in the Executive Plan. This is a decrease of 2.6 million 13 from the 12.8 million originally allocated at 14 15 adoption of the FY23 budget last year. This net 16 decrease is mostly due to a reduction of 4.6 million 17 dollars in personal services spending partially 18 offset by 1.9 million in greater than planned OTPS 19 expenditures for contracted services. MOCJ also 20 oversees a substantial contracted budget projected in the Executive Plan at 631.8 million dollars for FY24. 21 That is a 348-million-dollar decrease from the amount 2.2 23 managed at adoption for FY23. The decrease is largely due to transfer of contracts to DYCD as well as PS 24 and OTPS reductions. 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 6 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT My questions today will largely focus on 2 3 MOCJ's work with public defenders, particularly 4 delays in contract processing and overall funding issues. City contracting delays as we all know have 5 been a long problem with non-profits, but these 6 7 delays directly affect a person's ability to have a 8 defense in court when they cannot afford 9 representation. We've also been joined by Council Members 10 Ariola and Holden. 11 I'm now going to turn to my Co-Chair for 12 this hearing, Chair Hanks, for her opening statement. 13 14 CO-CHAIRPERSON HANKS: Thank you, Chair Brannan. Good afternoon and welcome to the Fiscal 15 2024 Executive Budget hearing for the Committee on 16 17 Public Safety. My name is Kamillah Hanks, and I am 18 the Chair of the Committee on Public Safety. 19 Today, we will review the Fiscal 2024 20 budget for the Mayor's Office of Criminal Justice to 21 better understand how they address protections for New Yorkers involved in the criminal justice system. 2.2 23 I'd like to also welcome Director Deanna Logan and her team, and I'd also like to recognize 24 Council Member Sanchez who joined us. 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 7 1 The Mayor's Office of Criminal Justice 2 3 advised the Mayor on all matters relating to the maintenance and improvement of a fair and equitable 4 justice system. Under this guiding principle, MOCJ 5 works to bring together community and law enforcement 6 7 to address the issues that affect the safety of our neighborhoods. The agency's Fiscal 2024 Executive 8 9 Operating Budget totals 10.2 million including 4.9 million for personal services and 5.4 million for 10 11 other-than-personal services, OTPS. The agency also has contracts budgeted of 631.8 million, which 12 13 supports 359.4 million for indigent defense and 272.3 14 million in criminal justice programs. 15 With that context, I would like to 16 welcome and thank MOCJ for the work that they do, and 17 I'm looking forward to hearing from the Commissioner 18 today. 19 During today's hearing, I look forward to 20 learning more about the Office of Neighborhood Safety contracts transferred to the Department of Youth and 21 Community Development as well as MOCJ's funding for 2.2 23 legal service providers. This plan included several new needs for 24 MOCJ but decreased the agency's budget by 2.6 million 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 1 8 2 in operating funds and 348 million in contracts. I am 3 concerned about the details of this contract transfer 4 and the ability of the agencies involved to maintain programming without interruption of funding and 5 services. I would also like to further discuss that 6 7 in today's hearing. The Committee would also like to 8 hear about this and other budgetary changes in the 9 Adams' Administration's budget. I look forward to learning more about the Mayor's Office of Criminal 10 11 Justice and the important role that it has in the 12 lives of many New Yorkers. I want to thank our Committee Staff for 13 their hard work, Financial Analyst, Unit Head Jack 14 15 Storey, Senior Counsel Josh Kingsley, Legislative 16 Policy Analyst Chad Benjamin, and my Director of 17 Legislation David Pena and my Senior Advisor 18 Director of Budget Paul Casali. I am going to pass it along to our 19 Committee Counsel for a few procedural items. Thank 20 21 you, Chair. 2.2 CO-CHAIRPERSON BRANNAN: Thank you, Chair 23 Hanks. Before we get started, my thanks also to Casey and Tan (INAUDIBLE) Council Finance for preparing for 24 both of today's hearing. Of course, my Committee 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 9 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT Counsel, Mike Twomey, my Senior Advisor John Yedin, 2 3 and really the entire Finance Team that works so 4 hard behind the scenes to make these hearings 5 possible. I'm now going to turn it over to Mike 6 7 Twomey, our Committee Counsel, to swear in the 8 witnesses so we can get started on testimony. 9 COMMITTEE COUNSEL TWOMEY: Good afternoon. If you'll raise your right hands, please. 10 11 Do you affirm that your testimony will be truthful to the best of your knowledge, 12 13 information, and belief and you will honestly and faithfully answer Council Member questions? Deanna 14 15 Loga. DIRECTOR LOGAN: I do. 16 COMMITTEE COUNSEL TWOMEY: Nora Daniel. 17 CHIEF-OF-STAFF DANIEL: I do. 18 COMMITTEE COUNSEL TWOMEY: Candace Julien. 19 CHIEF OPERATING OFFICER JULIEN: I do. COMMITTEE COUNSEL TWOMEY: Sam Solomon. 20 21 DEPUTY DIRECTOR SOLOMON: I do. 2.2 COMMITTEE COUNSEL TWOMEY: Thank you. You 23 may begin. DIRECTOR LOGAN: Good afternoon, Chair 24 Hanks, Chair Brannan, and Members of the Committee on 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 10 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 Public Safety and the Committee on Finance. As we 3 have all said, my name is Deanna Logan, and I am Director of the Mayor's Office of Criminal Justice, 4 affectionally referred to as MOCJ. I'm joined today 5 by Nora Daniel, who is our Chief-of-Staff at MOCJ, 6 7 Candice Julien, who is our Chief Operating Officer, and Sam Solomon, our Deputy Director for Policy and 8 Justice Operations. Thank you for the opportunity to 9 testify about MOCJ's budget and priorities for this 10 11 year. MOCJ is the think tank and coordinating 12 13 entity for the City's criminal justice system. We advise Mayor Adams on criminal justice policy and 14 15 serve as the Mayor's representative to the courts, 16 district attorneys, defenders, the state criminal 17 justice agencies, among others. MOCJ works with law 18 enforcement, city agencies, not-for-profits, 19 foundations, and the public to implement data-driven 20 anti-crime strategies and promote the operation of a 21 fair justice system. These include projects to 2.2 address current crime conditions, prevent offending, 23 and build strong neighborhoods that ensure enduring safety. 24

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COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 11 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 MOCJ teams work along a public safety 3 continuum grounded in supporting healthy 4 neighborhoods that promote safety. We are committed to working with all of our partners to design and 5 implement solutions that strike the right balance 6 7 between enforcement and promotes accountability and 8 the interventions that afford healing and 9 rehabilitation, all in the pursuit of safety and justice. The Executive Budget has MOCJ itself funded 10 11 for approximately 10 million dollars in personnel and 12 operating costs. MOCJ teams have a budget to 13 distribute of approximately 600 million dollars across human services contracts that support the 14 15 efficient operation of the criminal justice system and public safety. In order to meet our mission, we 16 17 are staffed with professionals in various teams. Our 18 teams include policy, justice operations, alternatives to incarceration, re-entry, transitional 19 housing, our Office of Crime Victim Supports, Office 20 to Prevent Hate Crimes, and the Office of Special 21 Enforcement, which many of you know as OSE, all of 2.2 23 this is anchored by work conducted by our research team to support the Mayor's vision of keeping New 24 York the safest big city in America. 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 12 1 As MOCJ concentrates its efforts on the 2 3 entities that most directly touch the criminal 4 justice system, we transitioned our Office of Neighborhood Safety, referred to as ONS, to work 5 under the Department of Youth and Community 6 7 Development or DYCD. It continues its work of 8 establishing the sustainable supports that are the 9 building blocks of healthy communities. ONS works to prevent individuals from entering the criminal 10 11 justice system. It empowers individuals of the 12 neighborhoods most negatively impacted by gun violence and crime. ONS invests resources, fosters 13 engagement in the civic processes, and reclaims 14 15 spaces to lay the building blocks of healthy strong 16 neighborhoods. 17 As Mayor Adams has clearly stated, 18 housing stability is a fundamental building block of 19 public safety, and, in support of Mayor Adams' 20 blueprint to create and preserve affordable housing, 21 MOCJ's OSE brings together inspectors from the Buildings Department, the Fire Department, and legal 2.2 23 professionals who work daily to support the maintenance of the housing stock by reclaiming 24 housing units from illegal short-term rentals. As the

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COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 13 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT entity this Council entrusted with the oversight and 2 3 implementation of Local Law 18 of 2022, OSE spent the 4 last year diligently creating the registration system that affords for a structured safeguard for legal 5 short-term rentals. We are proud to report that we 6 7 are continuing to onboard staff in this area, implement new software, and answer constituent 8 9 questions on short-term rental registration as we move into the enforcement period later this year. 10 11 We are fully committed to ensuring that the most vulnerable New Yorkers are also able to have 12 13 a place to lay their heads. As Council may remember, during the height of the pandemic to meet the public 14 health crisis and to save lives, MOCJ mobilized 15 16 partners to create emergency hotels that provided 17 humane living spaces for individuals who were 18 formerly incarcerated on Rikers Island and people 19 released from State prisons. As we exit this COVID 20 health crisis, we employ lessons learned. We are 21 ending our emergency housing initiative and moving into the more sustainable model of transitional 2.2 23 housing. Headed by Yolanda Johnson-Peterkin, one of this year's recipients of the Sloan Public Service 24 Award that honors exemplary public service, we are 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 14 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT ensuring that housing for people with criminal 2 3 justice involvement meets the individuals where they 4 are by providing the interventions and wrap-around services specific to the person. Our transitional 5 housing incorporates the immediacy that we understood 6 7 all too clearly from the public health crisis is critical to successful transition for individuals 8 9 with a key focus on allowing the person to build a stable foundation that allows them to move into 10 11 permanent housing. In the last few months, our transitional 12 13 housing initiative has worked with key partners to focus on an Open Mind, Open Doors campaign to ask New 14 15 Yorkers with permanent rental units to open their 16 minds and their hearts to those individuals with 17 criminal justice history that are ready to start the 18 next chapter of their lives. This education campaign has successfully reached landlords and brokers across 19 20 the city and provided opportunities for landlords and brokers to interview and accept tenants, people in 21 need of a second chance. 2.2 23 Education is a key component of MOCJ's ability to support safety in New York City. Our 24

25 Office for the Prevention of Hate Crimes or OPHC

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 15 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT plays a critical role in coordinating not only the 2 3 prevention but also response to hate crimes and bias incidents. As hate crimes rose during the public 4 health emergency, OPHC mobilized its networks of 5 community groups, approximately 80 of them, and 6 7 leaders and bolstered its commitment to inform and 8 heal the public. The office is implementing Mayor 9 Adams' Breaking Bread and Building Bonds initiative to bring individuals together from different 10 11 backgrounds, share a meal, find common ground. Participants from events have provided overwhelmingly 12 13 positive feedback, and more and more New Yorkers are 14 volunteering to host additional dinners and welcome 15 people including elected officials, not-for-profits, and philanthropic organizations to share that meal. 16 17 OPHC also implements the Partners Against Hate, PATH, 18 initiative, through which partner organizations 19 implement community-based anti-hate initiatives, that 20 include programs that will highlight women and girls. 21 Complimenting the work of OPHC, our Office of Crime Victim Services maintains services 2.2 23 for crime victims across the city while innovatively working pursuant to a federal technical assistance 24 program grant with our partners in the Office of the 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 16 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 Kings County District Attorney, NYPD, our sister mayoral unit, End Gender-Based Violence, and Help 3 4 R.O.A.D.S. to develop an intersectional model that 5 addresses the danger of intimate partner violence as it overlaps with gun violence. Currently, the 6 7 initiative is focused on the 73rd precinct, and the goal is to develop a framework that not only could be 8 deployed across the city but serve as a national 9 model. 10

As I've said, the foundation of our work 11 is data. Our Research Innovation and Policy teams 12 13 identify concerns that may be a barrier to public safety. Under Mayor Adams' leadership, the City's 14 15 public safety agencies began a new collaboration to 16 align crime data across the city. MOCJ, NYPD, the Department of Correction, and many providers of City 17 18 services work together to coordinate data to produce a more accurate picture of public safety and public 19 20 health within the criminal justice framework. MOCJ 21 has a longstanding relationship with the Office of Court Administration's data team that both drives the 2.2 23 data that is available and helps us analyze criminal justice trends. In addition to our sister city and 24 25 state agencies, MOCJ also works with partner service

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 17 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 providers and justice-involved people to obtain, 3 review, and analyze not only the quantitative data 4 that's within our systems but also obtain qualitative data to inform the city government's criminal justice 5 framework. Our unprecedented collaboration across 6 7 multiple data streams allows us to identify and propose solutions to our city's most difficult public 8 9 safety challenges. As we know, public safety is interconnected and holistic, and our data-driven 10 11 public safety interventions reflect this principle. 12 We design and implement fine-tuned initiatives that 13 reflect our understanding that public safety is a common goal of all New Yorkers and requires 14 15 cooperation by all. Our interventions are 16 specifically designed to promote public safety by 17 providing services that help to keep people from 18 entering or returning to jail or prison. The 19 interventions include addressing case processing, 20 supervised release, alternatives to incarceration, 21 re-entry services, and housing initiatives. 2.2 MOCJ is committed to implementing Mayor 23 Adams' vision of an innovative public safety apparatus that includes initiatives designed to 24 promote the more efficient operation of the criminal 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 18 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 justice system. As we know, delays in the criminal 3 justice system are an injustice to both the accused 4 and the victims. MOCJ is currently developing, along with one of our partners, the Center for Justice 5 Innovation or CJI, an initiative to facilitate better 6 7 case processing. Pursuant to this initiative, CJI will begin individually assessing cases of people who 8 9 are incarcerated. CJI will identify to both the District Attorneys and Defense Counsel eligible 10 11 programing and jail alternatives for cases they 12 review that appear amenable to the services. The goal 13 of this initiative is to work across agencies and stakeholders to decrease logjams and identify 14 15 systemic barriers to case resolution and provide greater opportunities for case disposition. We were 16 happy to work with the Council on Intro. 806-A, which 17 codifies this initiative, and we look forward to 18 19 reporting to this Council again on the eventual 20 results of the initiative. 21 In 2016, New York City launched Supervised Release citywide, offering judges the 2.2 23 option of releasing appropriate and eligible

24 individuals under specific supervisory conditions in 25 lieu of setting bail. Supervised Release is designed

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 19 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 to reasonably assure court attendance and engage 3 participants in social services that may continue 4 past the duration of the individual's case. Participants in Supervised Release are required to 5 report to program case managers regularly and are 6 7 offered court reminders and case management services, 8 including connections to mental health, addiction, 9 employment, and peer services. MOCJ currently contracts with four organizations to provide 10 11 Supervised Release management citywide, and the current overall value of these contracts for Fiscal 12 13 Year 2023 is approximately 67 million. 14 Innovative public safety strategies like 15 the Jail Population Review work will work to 16 supplement the core strategies and tools that allow 17 the court system to ensure its ability to maintain 18 efficient and just operations. 19 Alternative to Incarceration, also 20 referred to as ATI programming, are court-mandated 21 diversion programs that provide participants with supportive services in their communities instead of a 2.2 23 jail or prison sentence. ATI programs are key components of the City's investment in reducing the 24 court's reliance on incarceration. MOCJ currently has 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 20 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 34 million in contracts in Fiscal Year 2023 with 14 2 3 non-profit organizations to run 24 Alternative to 4 Incarceration programs throughout New York City. Our City ATI programs provide behavioral health services, 5 substance use treatment, counseling, job readiness, 6 7 education assistance, benefits enrollment, and case management. Overall, approximately 5,660 people were 8 served by our ATI programs in the first nine months 9 of this Fiscal Year from July 1, 2022, through March 10 31, 2023. 11 For those individuals that complete a 12 13 sentence of incarceration and are returning home to their community ready to start the next chapter of 14 15 their lives as New Yorkers, MOCJ's reentry 16 programming, the Community Justice Reentry Network or 17 CJRN works to provide a supportive transition 18 including release planning in jail and prison. We invest over 26 million dollars each year into 19 programming, which builds upon the success of the 20 21 Jails to Jobs re-entry services program that was launched in 2018. During incarceration and upon 2.2 23 release, interested individuals work with re-entry mentors who help facilitate all aspects of re-entry 24 on an individualized basis. The re-entry mentors 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 21 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT develop relationships with individuals released to 2 encourage the participants to engage in relevant 3 services and programs. The supports provided by the 4 10 CJRN service providers consist of wraparound 5 resources determined by the specific needs of each 6 7 returning individual, and they include paid short term employment, job training, career certifications, 8 9 connections to permanent employment, holistic wraparound services that include mental, behavioral, 10 11 and physical healthcare, family support and 12 reunification, benefits assistance, case management, 13 and education plus housing support. The case planning and coordination during incarceration combined with 14 15 robust service offerings in the community help to 16 ease the path to a stable life outside of custody and 17 reduce the likelihood of an individual's return to 18 custody. As I conclude, I'd like to reiterate what 19

I hope has been clear from the testimony that we have provided today, investing in people is an investment in public safety. We continue to strive towards a safer, fairer criminal justice system. We look forward to continuing our progress over the coming Fiscal Year. We thank you for the opportunity to

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 22 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 present testimony on MOCJ's work, and we are happy to 3 answer any of your questions today. 4 CO-CHAIRPERSON BRANNAN: Thank you. We've also been joined by Council Members Carr, Caban, 5 Velazquez, Osse, Barron, and Joseph. 6 7 Thank you for your testimony. I'm going to jump right into it. The district attorneys and 8 9 defenders sent the City a joint funding letter detailing the crisis levels of attrition and workload 10 11 they're experiencing. Can you tell us the status of that request? 12 13 DIRECTOR LOGAN: Thank you for the question. We have been working as an Administration 14 15 not only with the district attorneys and the 16 defenders but with our partners in the State to 17 address the funding needs of the defenders and the 18 DAs. We will continue with the Office of Management 19 and Budget to review and assess based on the funding 20 that has been provided to defenders and DAs offices. 21 We understand that within the State budget that was passed there was approximately 40 million for New 2.2 23 York City DAs dedicated to New York City alone for funding from the State and then an additional 40 24 million for New York City defender organizations. As 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 23 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT the Office of Management and Budget reviews that 2 3 funding and the needs of the district attorneys and the defenders, we're looking forward to seeing the 4 needs met going into this next Fiscal Year. 5 CO-CHAIRPERSON BRANNAN: Have you met with 6 7 the defender organizations and the Counsel programs about their FY24 requests? 8 9 DIRECTOR LOGAN: We continuously meet with the defenders and DAs on a weekly basis, just on 10 11 different days. Defenders on Mondays, DAs on 12 Tuesdays. CO-CHAIRPERSON BRANNAN: What is MOCJ's 13 plan to advocate for an increase in family defender 14 15 salaries so they're competitive and reflect the 16 training and the important work that they do? 17 DIRECTOR LOGAN: I'm sorry. When you're 18 talking about family, you're talking about family 19 court defender services? 20 CO-CHAIRPERSON BRANNAN: Yeah. 21 DIRECTOR LOGAN: MOCJ is the entity that administers the defender budget so all indigent 2.2 23 defense services for the criminal justice system come through MOCJ. We also administer Article 10. We have 24 been working with the indigent legal services for the 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 24 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 State to review budgets and funding sources for all 3 of the individuals within that framework of indigent defense. In addition, we have our General Counsel 4 that has been talking to and working with family 5 court to assess the needs and to figure out where we 6 7 can support additional funding for defenders. 8 CO-CHAIRPERSON BRANNAN: Do you believe 9 that family defenders should get a pay increase? DIRECTOR LOGAN: We are still reviewing 10 11 what the pay scale is and where the needs are, and we hope to be able to address what that should look like 12 13 in the coming year. 14 CO-CHAIRPERSON BRANNAN: At our last 15 budget hearing, the defender organizations testified 16 to significant increase in homicide matters. They 17 also testified that this has been raised with MOCJ 18 and that they were told at the start of their 19 contract that should intake increase they would receive additional funding, but according to Legal 20 21 Aid, that hasn't happened so is there a plan to address the increase in homicide intake and the need 2.2 23 for the additional funding of 10 million? DIRECTOR LOGAN: We're continuing to 24 discuss and work with the Office of Management and 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 25 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 Budget. As we are assessing the number of cases, we 3 will continue to go back and review what that funding increase should look like to address any increases in 4 the cases. 5 CO-CHAIRPERSON BRANNAN: Has OMB been open 6 7 to your suggestions? 8 DIRECTOR LOGAN: OMB is always open to 9 talking to us so I cannot say ... CO-CHAIRPERSON BRANNAN: I don't want to 10 11 get anybody in trouble here. It's been reported in the media that MOCJ 12 13 is also facing a similar attrition crisis. I guess really there's no agency that is not immune, but it's 14 15 causing additional contract processing delays that obviously, as we all know, significantly impact the 16 17 non-profit organizations. Could you tell us what's 18 the status of your staffing issues, how many openings 19 do you have, and are there more openings in some 20 areas than others? 21 DIRECTOR LOGAN: Thank you for that 2.2 question. As you know, last year I came before you, 23 and I did say procurement was one of MOCJ's biggest challenges. We are continuing to see attrition in our 24 office as across the City. We are working with DCAS 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 26 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 who has been committed to making sure that we are 3 able to fill our vacancies as well as OMB to expedite 4 our ability to onboard additional people. We have made sure that we do everything within our power to 5 limit any negative impact to our partner providers 6 7 because they are, in fact, providing critical services to New Yorkers, and so I'd like to give it 8 to our Chief Operating Office Candace Julien to 9 really drill down on some of the very specific steps 10 11 that we have taken in the last year to expedite and 12 really make sure that our partners have resources. CHIEF OPERATING OFFICER JULIEN: Thank 13 you, Director Logan, and for the question. Specific 14 15 to our recruiting efforts, we have been working with colleges with criminal justice programs to ensure 16 17 there are opportunities to intern and recruit from 18 those workflows. We've been working with fraternal organizations across the City and with professional 19 20 membership organizations to fill those vacancies. At 21 MOCJ, we currently have 69 vacancies. They are across 2.2 the board. Within our Procurement Unit, there are six 23 vacancies, but we're happy to report that we have two contract analysts started on May 30th, and we 24 25 continue to work, yes, with our partners at DCAS,

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 27 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 within the Mayor's Office to ensure that our 3 postings, onboarding, is done as expeditiously as 4 possible. 5 CO-CHAIRPERSON BRANNAN: Is there a plan to make sure that FY23 and FY24 contracts will be 6 7 registered by July? 8 CHIEF OPERATING OFFICER JULIEN: 9 Absolutely. We've implemented best practices from the Contract Backlog Initiative, created redundancies 10 11 within certain workflows, and are in good track to ensure that most of our contracts are registered on 12 13 time. 14 CO-CHAIRPERSON BRANNAN: Okay, last 15 question for me. It's regarding flat funding. 16 Defenders have been testifying to this problem for 17 quite a while. As a result, defenders note that they 18 are effectively receiving a cut each year because of 19 flat funding so does MOCJ have a plan to address the 20 flat funding problem in FY24? 21 DIRECTOR LOGAN: Again, we will be working with the Office of Management and Budget to review 2.2 23 what, if any, increases should be happening. We also have to balance out the State infusion of capital 24 that has come into the system for the defenders in 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 28 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT that amount of the 40 million that the State has 2 3 allocated. In addition to the 40 million that was allocated specifically for defenders in New York 4 City, it is my understanding that the State budget in 5 addition to that allowed for one of the first times 6 7 the City to be included in the overall pot of 40 million dollars that was allocated across the State 8 9 for defender organizations so there may be residual funds that come out of that budget and then the City 10 11 will be able to balance out and see where there needs 12 to be additional. 13 CO-CHAIRPERSON BRANNAN: What was the total amount that you received in the State budget? 14 15 DIRECTOR LOGAN: For the defenders or for the DAs as well? 16 17 CO-CHAIRPERSON BRANNAN: For MOCJ, how did 18 MOCJ make out in the State budget? 19 20 DIRECTOR LOGAN: MOCJ doesn't get it. 21 CO-CHAIRPERSON BRANNAN: Right, but you know what I mean. 2.2 23 DIRECTOR LOGAN: There is approximately 170 million infusion of dollars into the City for the 24 criminal justice portfolio. 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 29 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 CO-CHAIRPERSON BRANNAN: Is that more or 3 less than what you were hoping for? 4 DIRECTOR LOGAN: We are happy for anything that the State is willing to make sure that we get to 5 be able to do the work that we do. 6 7 CO-CHAIRPERSON BRANNAN: You're more diplomatic than I can ever dream to be. 8 9 Okay, I'm going to hand it over to Chair Hanks, and we'll keep moving. Thank you so much, 10 11 Director. 12 DIRECTOR LOGAN: Thank you. 13 CO-CHAIRPERSON HANKS: Thank you, Chair Brannan. Thank you so much for your testimony. 14 15 I'm going to dig into the upcoming 16 changes of the Office of Neighborhood Safety transferring the 184 million worth of contracts to 17 18 the Department of Youth and Community Development, DYCD. As this change is happening in real-time, my 19 20 District is trying to navigate through it, and so I'm sure my Colleagues and their respective changes that 21 we want to understand it a little bit better so, just 2.2 23 as a background, in the briefing provided on February 8th, the Mayor's Office announced that the Office of 24 Neighborhood Safety and Gun Violence Prevention, ONS, 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 30 1 was moved from MOCJ to DYCD. This included a shift of 2 3 existing staff contract managers, and it was also 4 stated that all contracts will be completely transferred over by July 2023. Can we talk about why 5 this decision was made to transfer these contracts to 6 7 another agency and why is DYCD better equipped to handle this than MOCJ. 8 9 DIRECTOR LOGAN: Now, see, you want me to say better as opposed to why we as one City are 10 11 making sure that we're balancing efforts and really 12 serving New York. 13 CO-CHAIRPERSON HANKS: Absolutely. 14 DIRECTOR LOGAN: Thank you. In terms of 15 how we provide the best services to New Yorkers, we 16 are ensuring that our sister agency has not only the 17 people but the innovation to really focus on how 18 we're building up and serving youth and how we are 19 building up community development. The Office of 20 Neighborhood Safety houses three initiatives. It 21 houses the Office to Prevent Gun Violence, it houses the Mayor's Action Plan, and it houses Atlas. All 2.2 23 three of those initiatives focus on building strong, healthy neighborhoods, and they also hold the 24 brainpower of the individuals who envisioned what 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 31 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT those programs do and continue to envision the 2 3 evolution of how you build strong neighborhoods. DYCD 4 as the department that builds youth and builds community needs and is in a good position to have 5 that innovation and to take it to the next level. We 6 7 are making sure, working collaboratively as one City, Commissioner Howard, I have his number on speed dial, 8 9 he has my number on speed dial, that we continue to ensure that the communities get the services that 10 11 they need with as little bumps in the road as possible as we move into this transition. 12 13 CO-CHAIRPERSON HANKS: Thank you so much for your answer. So we're going to focus on bumps in 14 15 a little bit because bumps in an agency may not be 16 bumps when it comes to the providers and what they're 17 experiencing so we kind of want you to unpack some of 18 the day-to-day changes for service providers, 19 presumably providers that are working with the same 20 ONS staff, but what is the involvement, the 21 interactions, will there be between MOCJ and providers so kind of like talk about what the day-to-2.2 23 day, what it looks like, and how that interaction will be. 24

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COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 32 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 DIRECTOR LOGAN: In the short-term, the 3 providers should still be dealing with MOCJ Procurements folks and Contracting folks because 4 they're the ones who understand and can administer 5 the steps that need to happen as our team is getting 6 7 DYCD's team up to speed. In addition, because of 8 DYCD's internal infrastructure, they have a 9 contracting system that has different budget codes, that has different allocations, and so the FY24 10 11 contracts will be built into that infrastructure, and the closing contracts will come off of MOCJ's 12 13 infrastructure. What the providers will see as a little bit of a difference is that there will be a 14 15 little bit more structure in how and when they get 16 information into the City. DYCD has a more structured 17 dateline, timeline of getting information in on your 18 invoices, on your contracting documents, on your 19 budget. MOCJ has been a lot more fluid in how 20 providers do that. We are ensuring that build 21 capacity with all of our partner services to make 2.2 sure that they internally are ready to meet that 23 challenge, so we have our team constantly working with pro bono services and other individuals who are 24 volunteering to do trainings for all of our 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 33 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 specifically when you're looking at the crisis 3 management system on how they build up their muscle 4 memory for their infrastructure on contracting and the documents so that it won't be such a shock to 5 their system as they move into a much more structured 6 7 agency.

8 CO-CHAIRPERSON HANKS: Thank you so much. 9 Again, thank you for your answer, but as someone who has had to navigate through City contracts and 10 11 understanding it, as used to be a service provider, it is often not as clear, and, from what we're 12 hearing, is that this transfer is a bit confusing so 13 14 from your perspective, what do you think the 15 challenges will be and any negative aspects can you foresee of this transfer and is there a plan in place 16 to troubleshoot? Everything you said was great. It 17 18 always looks great on paper, and then when that 19 action happens and you're dealing with providers who 20 are really great at programmatic and a lot less great 21 in quarterbacking the operational and the capacity building of the government paperwork which is 2.2 23 fantastic as everybody knows here, how are we kind of foreseeing some of the challenges and do you foresee 24 some of the challenges, are we looking at and 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 34 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT troubleshooting anything that would be what you would 2 3 call a bump in the road for this transfer? DIRECTOR LOGAN: In addition to just 4 making sure that both entities, DYCD and MOCJ, stay 5 lockstep, so our teams have individuals that are 6 constantly talking. The partner agencies still have 7 my phone number, and they are not shy at using it, 8 9 and I am not shy at getting on the phone with Commissioner Howard and vice versa so we understand 10 11 that change always brings not only challenges but 12 things that you never even thought about when you were structuring this is how we're going to move 13 forward and so it is not a matter of the door is 14 15 closed, thank you, good-bye; it is a matter of we as 16 one City are making this evolution and, as we do the 17 evolution, we will as one City continue to work 18 collectively to make sure that we address not only 19 the things that we thought would be challenges but 20 then address the things that come up as practical 21 challenges. 2.2 CO-CHAIRPERSON HANKS: Thank you so much. 23 I think that you did answer a bit of this question, but I just kind of want to put a finer point on it. 24

Beyond the collaboration mentioned, are there any

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COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 35 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 specific delineated responsibilities envisioned in 3 each entity, and is there an MOU between two 4 agencies, and, if so, what does that entail and is it something that can be shared? 5 DIRECTOR LOGAN: We are continuing to work 6 through what the specifics are. There is an MOU for 7 8 the designation of the work. We also are ensuring 9 that the data that MOCJ uses in order to be able to understand where we need to tweak, right, so when we 10 11 say that we're a data organization, what we do is we 12 come up with the concept and then we build in the 13 things that tell us whether things are working really well or whether things need to be tweaked and so in 14 15 order to make sure that we still have the data to 16 evaluate and understand where things need to be 17 tweaked, we will be the arm that maintains getting 18 that information and helping to do the reports for

20 CO-CHAIRPERSON HANKS: Thank you. Just for 21 a point of clarity, when you talk about the data, is 22 this the programmatic data that's talking about the 23 measurables, that if the program is working? 24 DIRECTOR LOGAN: That is correct.

Office of Neighborhood Safety going forward.

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COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 36 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 CO-CHAIRPERSON HANKS: Thank you so much. 3 I'm going to pass it back to Chair Brannan to see if any of our Colleagues have questions. Thank you, 4 Chair Brannan. 5 CO-CHAIRPERSON BRANNAN: Thanks, Chair 6 Hanks. 7 We've also been joined by Council Member 8 9 Riley. Now, we're going to start with questions. 10 11 Council Member Brooks-Powers followed by Brewer. 12 COUNCIL MEMBER BROOKS-POWERS: Thank you, 13 Chairs, and thank you for your testimony. 14 I want to talk about contracting, 15 particularly a couple have been pretty concerning for 16 me in my District including Presidential Security 17 Company. Presidential was hired to provide security 18 services by a non-profit organization, Exodus Transitional Community, which had contracts with MOCJ 19 20 to assist formerly incarcerated people in the process 21 of re-entry, but investigation showed that Exodus, of their contract with the City led to the termination 2.2 23 of those agreements. Exodus owes Presidential I believe almost 2 million dollars for the work 24 performed, and my understanding is that this debt 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 37 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT remains outstanding. Also, Sheltering Arms, which 2 3 provides a number of services in my District, has been forced to close their doors because of the 4 5 City's lack of payment so some of their contracts have been taken over by another non-profit. This is a 6 7 reflection of a larger issue at MOCJ in terms of payment delays. MOCJ is not ensuring that the 8 9 organization to which the agency owes money can continue to provide services or make payroll each 10 11 month. One, I'd like to know what causes those 12 issues, and, two, how does this budget that's being 13 proposed help MOCJ improve its ability to ensure 14 organizations are paid in a timely fashion. 15 Then my last question for you will also 16 be what is the status of the Far Rockaway Community 17 Justice Center? Thank you. 18 DIRECTOR LOGAN: Good afternoon. I may come back to you and say which one of the questions 19 20 to make sure I answer them all. 21 First, I want to be clear that MOCJ did 2.2 not contract with Sheltering Arms. That's not a MOCJ 23 partner provider so ... COUNCIL MEMBER BROOKS-POWERS: For the 24 Cure Violence Program? 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 38 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 DIRECTOR LOGAN: Sorry. I'm going to let 3 our Chief-of-Staff take that question. 4 CHIEF-OF-STAFF DANIEL: We may have had a 5 contract with them previously, but I don't think that we had one for FY23, but I will doublecheck that for 6 7 you. 8 COUNCIL MEMBER BROOKS-POWERS: Please do. 9 Also, as you're checking that, is there an update also on the RFP for Cure Violence? Is that still with 10 11 MOCJ as well? 12 CHIEF-OF-STAFF DANIEL: DYCD is completing 13 the RFP currently, and they should be announcing 14 awards shortly. 15 COUNCIL MEMBER BROOKS-POWERS: When you 16 said completing, because I know it closed over a year 17 ago now? 18 CHIEF-OF-STAFF DANIEL: The actual 19 application closed over a year ago and then there was 20 the evaluation period so the evaluation period was 21 ongoing, and now they're doing the calculations and 2.2 completing and will be announcing sometime soon. 23 COUNCIL MEMBER BROOKS-POWERS: You said 24 will be announcing? 25 CHIEF-OF-STAFF DANIEL: Sometime soon.

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 39 1 2 COUNCIL MEMBER BROOKS-POWERS: Thank you. CHIEF-OF-STAFF DANIEL: Prior to the new 3 4 Fiscal Year. DIRECTOR LOGAN: As it relates to Exodus, 5 transitional servicing, and the subcontractor of 6 7 Exodus which is Presidential that you referred to, we, the City, are committed to ensuring that partner 8 9 entities that provide services to the City are in fact compensated for the services that they provide, 10 11 and MOCJ's team as well as the Law Department and under the leadership of our First Deputy Mayor have 12 13 been working to unwind and resolve payment for services that were rendered to the City so I am 14 15 fairly certain that within the last couple of weeks 16 part of the ... 17 COUNCIL MEMBER BROOKS-POWERS: Yeah. 18 They've received like one or two payments, and I'm so 19 appreciative of the First Deputy Mayor for taking 20 this over, but I'm really looking to see it fully 21 resolved because I looked at my email, I think it's 2.2 almost two years now we've been dealing with this one 23 matter for a small minority-owned business which hundreds of workers went without being paid, and so, 24 one, it hurt the reputation of a reputable black 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 40 2 business, but, two, you had hundreds of workers from across the city that were unable to pay their bills 3 where people lost their homes for services provided 4 to the City because of the dynamic with Exodus. 5 CHIEF-OF-STAFF DANIEL: We do understand 6 7 that it caused a significant problem for Presidential, and it definitely was not our intention 8 for that to be the case. It is unfortunately a risk 9 for subcontractors that they do unfortunately take on 10 11 sometimes with contracting providers, but we do 12 understand that it is a serious matter, and we're 13 working with all of our providers to make sure that their subcontractors get paid. 14 15 COUNCIL MEMBER BROOKS-POWERS: In this 16 budget, are you putting in any resources to be able 17 to periodically monitor these contracts so that the 18 subs are not left pretty much holding the bag like they're not getting paid for services rendered 19 because Forta (phonetic) amassed 2 million dollars, 20 21 that's a lot of money that went unpaid for over an 2.2 extensive period of time, but had there been 23 sufficient oversight it probably wouldn't have reached so much. 24

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 41 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 CHIEF-OF-STAFF DANIEL: We are invoiced by the providers, and the providers are reimbursed 3 4 essentially. We reimburse them for what they've outlaid, and so when they do that we receive the 5 invoices and then we pay based on what they say they 6 7 have paid. After that, we would really have to hear from the subcontractors in order to know for sure 8 that they were or were not paid so we do rely on our 9 contractors to make those payments. 10 11 COUNCIL MEMBER BROOKS-POWERS: Exodus, do 12 they still have contracts with the City currently? 13 CHIEF-OF-STAFF DANIEL: Exodus has ATI and 14 Re-Entry contracts, yes. 15 COUNCIL MEMBER BROOKS-POWERS: Even 16 despite owing several subcontractors money? 17 CHIEF-OF-STAFF DANIEL: We continue to 18 work with Exodus in order to ensure that anyone else 19 that they have continues to be paid. 20 COUNCIL MEMBER BROOKS-POWERS: How do you 21 think this budget is going to help your ability to 2.2 ensure organizations are paid timely going forward, 23 especially if you're contracting with bad actors? Exodus is not paying their subs. 24 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 42 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 CHIEF-OF-STAFF DANIEL: We are continuing 3 to work with them to ensure that they do when they invoice. We have a review process with particular 4 providers if there is a concern sometimes where we 5 look to ensure that their subcontractors are paid 6 7 when they are paid. 8 COUNCIL MEMBER BROOKS-POWERS: Thank you. 9 I just would encourage the agency to really look at who we are contracting with because if we see that 10 11 they're not upholding what they need to do, either we 12 put in something that's a check and balance with that 13 to be able to prevent such massive debt to small businesses and impacting their reputation and their 14 15 ability to do future work because you have businesses 16 at risk of closing their doors but then, at the same 17 time, you're telling me that Exodus still has 18 contracts with the City which, to me, is unacceptable that the City would do that knowing that there were 19 challenges, knowing that there was an audit done on 20 21 Exodus which resulted in termination of a particular 2.2 contract but then you still have other contracts with 23 the City. That doesn't make sense to me, but thank you, Chairs. 24

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 43 1 2 CO-CHAIRPERSON BRANNAN: Council Member 3 Brewer followed by Abreu. 4 COUNCIL MEMBER BREWER: Thank you very 5 much. I have a question, and I appreciate your comments about when people leave Rikers what happens, 6 7 and here indicates the women were given re-entry for services, 1.08 million that was baselined, so I want 8 9 to know who gets that money, how does it get utilized, ditto for the men, what contract agencies 10 11 you have? We all want people not to go at all, that's 12 an ATI, but if you are ending up there it's my 13 experience that there isn't enough support. People still get dropped off at 125th and Lex, etc., so I 14 15 want to know what it is specifically that you're 16 funding and then maybe other agencies that are getting funded to do this, number one. 17 18 Number two, Council Member Powers has a bill, which I support, and I didn't know your 19 20 position, that those who have an incarceration record 21 should still be able to get housing, and that's very 2.2 controversial but I support it. I wanted to know your 23 position because I think it would help if they could get housing. 24

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 44 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT Then I also wanted to know if you were to 2 3 do something that I also would like to see whether it's Upstate or New York City, instead of going to 4 the shelter which is where a lot of people go that, I 5 don't care whether it's Osborne, Fortune, etc., all 6 7 these re-entry beds should be provided funding for them and not for DHS, only because DHS can't handle 8 9 it and if we want to prevent recidivism, Fortune, Osborne, etc. are the groups to do it. 10 11 Those are my questions. It's mostly about 12 how do we keep people from returning and who's paying for it and how much. 13 14 DIRECTOR LOGAN: Thank you for that 15 question. We are committed to making sure that people are given the foundation to move forward. I am going 16 17 to let our Chief-of-Staff... 18 COUNCIL MEMBER BREWER: I don't mind that answer, but that's too general for me. 19 20 DIRECTOR LOGAN: No, no, no. I'm going to let our Chief-of-Staff go ahead and give you the 21 22 specifics. 23 COUNCIL MEMBER BREWER: I'm not too good on rhetoric. 24 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 45 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 CHIEF-OF-STAFF DANIEL: Our re-entry 3 services providers are funded at about 26 million, 4 and they do provide in-custody services in order to connect folks to services once they leave. We can't 5 deny that there are sometimes gaps because sometimes 6 7 people are released unexpectedly, but they do work very hard to try to make that connection prior to 8 9 people leaving. If you are aware of individual cases, we would strongly encourage you to refer them to 10 11 either Fortune or Osborne or to us so that we can 12 make sure that people get connected to services. 13 COUNCIL MEMBER BREWER: Who is funded at the 26 million, and is it just MOCJ or is there any 14 15 other agency also supposedly helping people before 16 they end up on the street? CHIEF-OF-STAFF DANIEL: I believe that DOC 17 18 does have discharge planning within jails, and then 19 our folks work on the connection to the outside 20 world. 21 COUNCIL MEMBER BREWER: Okay, so who gets 2.2 the 26 million? Is it broken up to different non-23 profits? CHIEF-OF-STAFF DANIEL: It is. We have a 24 25 total of 10 providers.

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 1 46 2 COUNCIL MEMBER BREWER: You could get us 3 that list? It doesn't have to be right now. 4 CHIEF-OF-STAFF DANIEL: We can give you a list. 5 COUNCIL MEMBER BREWER: Okay, and then who 6 does the evaluation? Is it done by a university to 7 8 see if it really works or is it done just by self-9 reporting? I'm a big believer in evaluation and not by the agency. 10 11 CHIEF-OF-STAFF DANIEL: Agreed. It is currently done by self-reporting and monitoring, but 12 13 we are very much interested in evaluation as well. 14 COUNCIL MEMBER BREWER: Very much 15 interested translates to what? 16 CHIEF-OF-STAFF DANIEL: That translates to 17 we should be conducting an evaluation in the next 18 year or so. 19 COUNCIL MEMBER BREWER: When we say we, 20 would that be like CUNY, Columbia, NYU, etc? 21 CHIEF-OF-STAFF DANIEL: An independent 2.2 evaluation. 23 COUNCIL MEMBER BREWER: Okay. My other question would be housing for the future. In other 24 25 words, I've got the Powers bill. What's your position

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 47 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 on that? I don't know the number, but you know what 3 I'm talking about, and then also do you support getting funding for Fortune, Osborne, anybody except 4 DHS when people leave either Upstate or Rikers? 5 CHIEF-OF-STAFF DANIEL: We currently fund 6 7 Osborne to do discharge planning Upstate so they do some in-custody and then they provide transportation 8 9 as well. In addition, we also have transitional housing where folks can be assigned to a transitional 10 11 housing space when they're leaving jail or prison, and that includes from Upstate, and we are currently 12 13 working to expand that program. COUNCIL MEMBER BREWER: Okay, but expand 14 15 it a lot because you've got about 2,500 people coming 16 from Upstate every year to shelter, and I don't know, 17 in the hundreds get housing. I'm talking about 18 thousands of units. We need to move from DHS to any of the other providers that actually know what 19 20 they're doing. 21 CHIEF-OF-STAFF DANIEL: DHS, I know that 2.2 they have done a lot of work on their re-entry ... 23 COUNCIL MEMBER BREWER: There's no way in the world they can handle this population. They 24 don't. 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 1 48 2 CHIEF-OF-STAFF DANIEL: I will not speak 3 on the sister agency. I know that they're doing a lot of work on it, and they're really looking to evaluate 4 it and see what they can do around the population. We 5 do currently have transitional housing because there 6 7 is an outstanding need as we're aware, and we are always looking for ways and working with our other 8 9 city partners to ... COUNCIL MEMBER BREWER: I won't belittle 10 11 it here, but I am telling you you should be 12 advocating to get the folks out of DHS and into 13 housing that is run by these non-profits who actually know what they're doing for this population. 14 15 CHIEF-OF-STAFF DANIEL: We're absolutely 16 advocating for all appropriate spaces for folks who 17 are leaving. 18 COUNCIL MEMBER BREWER: Thank you. CO-CHAIRPERSON BRANNAN: Okay, we've also 19 20 been joined by Council Member Farias and Kagan. We now have questions from Abreu followed by Schulman. 21 2.2 COUNCIL MEMBER ABREU: Thank you, Chairs. 23 The Daily News reported on April 24, 2023, that from 2017 through 2021 some 93 percent of the 12,910 guns 24 recovered from crimes in the five boroughs were 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 49 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT linked to an initial sale from out of the state 2 3 according to data from the Federal Bureau of Alcohol, 4 Tobacco, Firearms, and Explosives. To help combat this scourge of illegal firearms making their way to 5 the city and to find innovative solutions in 6 7 cooperation with our State and Federal partners, I sponsored Local Law 90 of 2022 which was enacted on 8 9 October 11, 2022. This law mandates that MOCJ in coordination with the NYPD conduct a study and issue 10 11 an annual report to the Mayor and City Council Speaker on the trafficking of illegal firearms into 12 13 New York City. The report was due December 1, 2022. 14 It is now 167 days since the report was due. My 15 question is simple. Can you please state for the 16 record where is the report and when will I receive it 17 to read your findings? 18 DEPUTY DIRECTOR SOLOMON: Thank you for 19 the question. We are very much aware of the

19 the question. We are very much aware of the 20 delinquent report. We have a draft of it, and we've 21 incorporated data from the NYPD and input from our 22 sister agencies that might be included. We should be 23 able to issue that report within the next month to 24 six weeks. We have been working on it, I assure you, 25 and our goal is to use this experience of doing this

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 50 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 report for the first time to ensure that the 3 following year's report, which is due this coming 4 December, will be issued on time. 5 COUNCIL MEMBER ABREU: Thank you. CO-CHAIRPERSON BRANNAN: Council Member 6 Schulman followed by Sanchez. 7 8 COUNCIL MEMBER SCHULMAN: Thank you. Good 9 afternoon, all. I have a question. I know that MOCJ is like the umbrella for the City's criminal justice 10 11 system so discharge planning that's done for people coming out of Rikers, does that come through you? I 12 13 know it goes through the other agencies, but do you kind of oversee that? 14 15 CHIEF-OF-STAFF DANIEL: Our providers do provide discharge planning for folks coming out of 16 17 Rikers, yes. 18 COUNCIL MEMBER SCHULMAN: This week, some 19 of the community-based organizations including 20 Fortune Society were told that their contracts are 21 going to be ending on June 30th for discharge 2.2 planning and that was going to be taken in to the 23 Department of Correction, and I want to know what was the reasoning behind that. 24

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 51 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 DIRECTOR LOGAN: Thank you for the 3 question. The discharge planning that MOCJ contracts 4 with will continue with our partner providers. The Department of Correction provided an additional layer 5 of discharge planning internal to the Department of 6 7 Correction through their own contracts, and they are moving forward with internalizing that workstream 8 9 within their own agency. COUNCIL MEMBER SCHULMAN: Do you have 10 11 oversight of that or they just do ... DIRECTOR LOGAN: That is internal to the 12 13 Department of Correction agency, and they would have 14 to be the ones to speak on ... 15 COUNCIL MEMBER SCHULMAN: Because if we're talking about, piggybacking on Council Member 16 Brewer's questions, if we want to keep people from 17 18 recidivism and we want to make sure that people have 19 the best chances in terms of returning to life 20 outside of incarceration, we really need to have a 21 cohesive system where people who are receiving 2.2 benefits from community-based organizations, which do 23 a wonderful job, I have personally worked with the Fortune Society, have that opportunity and so this is 24 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 52 1 2 something that is very important to me and I think 3 other Members of the Council. 4 DIRECTOR LOGAN: Understood and appreciate the question. We have worked very closely with our 5 sister agency to make sure that people are connected 6 7 so the Department of Correction had its own internal 8 programming. We continue to maintain the programming 9 for re-entry services. They will be available for the Department of Correction to refer to the programming 10 that MOCJ contracts with for individuals that need to 11 12 be connected so if the Department of Correction is 13 internalizing that work they still will have the ability to refer to programming that is contracted by 14 15 MOCJ. 16 COUNCIL MEMBER SCHULMAN: I appreciate 17 what you're explaining to me on the process level, 18 but I will tell you that a lot of these organizations actually have people working for them that are 19 20 formerly incarcerated that are going to be out of 21 work and also they're the best ones to deal with 2.2 people in the system so I want to say that. 23 I also want to ask on a different level. Re-entry services for, can I just finish my line, 24 25 thank you, re-entry services for women was given 1.8

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 53 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT million dollars in FY24 that was baselined in the 2 3 outyears. Please explain how many women are currently being served by holistic re-entry services for women. 4 DIRECTOR LOGAN: Thank you for the 5 question. I'm going to let our Chief-of-Staff Nora 6 7 Daniel go and give you the specific numbers. 8 CHIEF-OF-STAFF DANIEL: About 35 percent 9 of folks being served by re-entry services are women 10 currently. 11 COUNCIL MEMBER SCHULMAN: How many women who use these services remain outside of the criminal 12 13 justice system and what are the recidivism rates? 14 CHIEF-OF-STAFF DANIEL: In general, I'm 15 not sure about the specific recidivism rates for women, but I can check on that and I can get back to 16 17 you. 18 COUNCIL MEMBER SCHULMAN: My last question 19 is in addition to re-entry services for women, what 20 other program do you offer for women who are involved 21 in the criminal justice system? CHIEF-OF-STAFF DANIEL: We offer ATI 2.2 23 programs for women, and we also have the Abuse Partner Intervention program. 24 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 54 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 COUNCIL MEMBER SCHULMAN: Okay. Thank you 3 very much. 4 CO-CHAIRPERSON BRANNAN: Council Member Sanchez followed by Holden. 5 COUNCIL MEMBER SANCHEZ: Thank you so 6 7 much, Chair. I was also going to ask about JISH, 8 Justice-Impaired Supportive Housing initiative, but 9 Council Member Brewer and Council Member Schulman have both asked about it, so I'll just make the 10 11 statement that there was a commitment in the Rikers 12 point of agreement to expand this program so the 13 Council as was stated in our budget response, we really do want to see any expansion of the JISH 14 15 program. 16 I'll focus my questions on the Office of 17 Special Enforcement within MOCJ, which as you stated 18 in your testimony brings together DOB, FDNY, and legal resources to protect the housing stock in the 19 20 City of New York and, of course, is the key enforcer against illegal short-term rentals. Given that there 21 2.2 are some new regulatory requirements that are going 23 to be coming into effect and enforcement is going to be particularly important at this juncture, can you 24 share what exactly is OSE's budget and given that 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 55 1 2 there are inspectors from different agencies and 3 things like do you have information about how many 4 inspectors from FDNY and from DOB are dedicated to this work? 5 DIRECTOR LOGAN: Thank you for the 6 7 question. I just want to make sure I have in front of me Office of Special Enforcement's specific budget. 8 9 For Fiscal Year 2023, Office of Special Enforcement was budgeted at approximately 6 million 10 dollars. Their authorized head count is 60 11 12 individuals. They have approximately 32 lines 13 available to fill, and they're in the process of onboarding. Their process is a little bit elongated 14 15 because building inspectors and fire individuals are on a civil service line, and so we have to work with 16 17 DCAS in order to make sure that we pull and call 18 lists for individuals to fill those vacancies, and we 19 have been working with DCAS to ensure that the 20 interviewing and the process that has to happen for 21 pulled lists is followed to the letter. 2.2 COUNCIL MEMBER SANCHEZ: So a 50 percent 23 vacancy rate at the Office of Special Enforcement? DIRECTOR LOGAN: That is correct. 24 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 56 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 COUNCIL MEMBER SANCHEZ: Okay. That is 3 extremely alarming, and I look forward to having more 4 conversation on that. Just because I'm on the mic and I just 5 did this, I'm a lactating mother and very proud of 6 7 the amount of milk I produced, so big ups to lactating moms everywhere. Our plights are not often 8 9 discussed so I'll take the moment. Thank you, Chair. CO-CHAIRPERSON BRANNAN: I take full 10 11 credit. 12 I now want to have questions from Holden 13 followed by Williams. 14 COUNCIL MEMBER HOLDEN: Thank you, Chairs. 15 Thank you for your testimony. A couple of questions, 16 MOCJ is budgeted, it says in your testimony, 600 17 million in human services contracts, and you break it 18 down, supervised release 67 million, ATI 34 million, 19 and Community Justice Re-entry Network, CJRN, 26 million. Let's just take ATI, Alternative to 20 Incarceration. You're serving 5,660 people to be 21 2.2 exact. How are we measuring success in that area 23 because that's an important area? CHIEF-OF-STAFF DANIEL: Agreed. It's 24 incredibly important for folks who are assigned or 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 57 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 mandated to ATIs to have the supports that they need, 3 and we absolutely do not want people to recidivate 4 while they're on the programs. 5 COUNCIL MEMBER HOLDEN: Do you have any 6 stats? 7 CHIEF-OF-STAFF DANIEL: We do, yeah. About 85 percent of folks who are on ATIs complete the 8 9 ATIs, and about 77 percent of folks are not rearrested for a new crime, and 97 percent are not 10 11 arrested again for a violent felony. 12 COUNCIL MEMBER HOLDEN: With all these 13 programs, supervised release, 67 million. Within those and ATI and also the Community Justice Re-entry 14 15 Network, and it's totally well over let's say 140 16 million. What program do you consider the best program within those, that shows the best numbers. In 17 18 your testimony today, I didn't really hear outcomes. We're not getting that in the testimony essentially. 19 20 What would you say we should invest more in and then 21 what are some of the programs that the outcomes 2.2 aren't so great so as a Body here we could actually 23 come up with and help with a budget that makes sense? This is why we're here. 24

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 58 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 DIRECTOR LOGAN: Thank you for that. We 3 have been working with our data teams to review the 4 places where we could strengthen programming. I'm going to let our Deputy Director of Policy kind of 5 walk through some of the areas that we have focused 6 7 on. 8 DEPUTY DIRECTOR SOLOMON: I'll speak for a 9 moment about our supervised release program, which in recent years has grown dramatically and really 10 11 achieved good levels of success. I will just add as a 12 preliminary note that I think many of the programs 13 that we operate are complementary to one another and they're serving different pieces of the puzzle so 14 15 they're not necessarily overlapping and able to be 16 compared one against the other in certain ways. 17 The supervised release program in Fiscal 18 2019 was serving under 5,000 people per year. So far, 19 in Fiscal 2023, it looks like we're going to have 20 over 20,000, maybe over 22,000 in total served which 21 is about a four to five time increase over the past 2.2 several four to five years so a huge increase. I 23 think a lot of credit is due to the contractors. We now have four contractors working across the city to 24

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 59 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 ensure proper supervision and support for individuals 3 who are released pre-trial. In terms of outcomes, in the supervised 4 5 release program in the last Fiscal Year, we saw 89 percent of individuals who went through the program 6 7 complete their term of supervision without failure to appear and a warrant issued. We consider that to be a 8 9 very successful outcome as a general matter. In addition, we saw a rate of 72 percent complete their 10 11 period of supervision with no re-arrest, whether 12 misdemeanor or felony. COUNCIL MEMBER HOLDEN: You said 72? 13 14 DEPUTY DIRECTOR SOLOMON: 72 percent. 15 COUNCIL MEMBER HOLDEN: Okay, but other 16 side, just one other followup on that, Chair, if I 17 may. What programs aren't working that you feel we 18 need to re-examine and maybe rethink? 19 DIRECTOR LOGAN: I don't know that we 20 would say that it's not working. I know that within 21 the population that supervised release is serving there is a core group of individuals that we know are 2.2 23 not getting the intensive case management that they need, and those are the people that we see when Mayor 24 Adams is talking about the people who are coming back 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 60 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 on recurring criminal charges. There's approximately 3 9,000... 4 COUNCIL MEMBER HOLDEN: But I want a red 5 flag, like I want a program that you feel we need to re-examine because really we're putting money into 6 7 it, but we're not really seeing the impact that we 8 expected. 9 DIRECTOR LOGAN: That is your red flag because what it is is that the program was designed 10 11 for people who did not need that type of high-12 intensity case management, and therefore that 9,000 13 bucket of population are not getting what they need, and so that would be where we would be saying we need 14 15 to go back and drill down and figure out what the 16 specific additions are for those individuals that 17 fall into that 9,000 because we know approximately 18 2,000 of those 9,000 people come back on a violent 19 felony offense, and that's where we as a City need to 20 make sure that we're putting resources and 21 supporting. 2.2 COUNCIL MEMBER HOLDEN: Thank you. 23 CO-CHAIRPERSON BRANNAN: Council Member Williams followed by Ariola. 24 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 61 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 COUNCIL MEMBER WILLIAMS: Hello. I just 3 have a quick question about staffing. Overall, how 4 many vacancies does MOCJ have? DIRECTOR LOGAN: I would get our Chief 5 Operating Officer to go over our full head count. 6 7 CHIEF OPERATING OFFICER JULIEN: We currently have 69 vacancies at MOCJ. 8 9 COUNCIL MEMBER WILLIAMS: How many? 69? CHIEF OPERATING OFFICER JULIEN: 69. 10 11 COUNCIL MEMBER WILLIAMS: 69 vacancies. CHIEF OPERATING OFFICER JULIEN: Yes. 12 13 COUNCIL MEMBER WILLIAMS: Is it fair to say that you're like 50 percent down? More than 50 14 15 percent down? 16 CHIEF OPERATING OFFICER JULIEN: 17 Approximately 40 percent down. 18 COUNCIL MEMBER WILLIAMS: 40 percent down. 19 Okay. Can you just share what were the reductions in 20 the head count and your ability to fulfill any 21 requirements of your Department? 2.2 CHIEF OPERATING OFFICER JULIEN: Sure. In 23 Prelim, there were three reductions. We are able to meet our requirements on the procurement and fiscal 24 side because we have a dedicated team of 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 62 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 professionals that get the work done. As previously 3 mentioned, we do have two staffers being onboarded in 4 about a week and a half to ensure that we are able to 5 meet our targets. COUNCIL MEMBER WILLIAMS: Are you being 6 7 allowed to hire for the rest of the vacancies you 8 have? 9 CHIEF OPERATING OFFICER JULIEN: Yes. COUNCIL MEMBER WILLIAMS: Okay. Is that a 10 11 part of the overall plan the City has been initiating so has MOCJ been a part of like the job fairs? 12 CHIEF OPERATING OFFICER JULIEN: 13 Absolutely. We do have a liaison on the Talent and 14 15 Workforce Development Task Force, and we have been proactive in our own outreach to fraternal 16 17 organizations, professional membership organizations, 18 and working with our sister agencies to ensure that we are recruiting as best possible. 19 20 COUNCIL MEMBER WILLIAMS: Okay. Another 21 question that I have is not about that. It's about 2.2 bail reform, and I know there's been a lot of 23 conversations about supervised release and some of those things are intertwined and so given a lot of 24 the conversations around bail reform, has MOCJ made 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 63 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 any assessments in terms of the impact, things that 3 we as a City can do to address some of the concerns 4 that people have and to essentially expand supervised 5 release to be a more robust program than what it originally intended to be given new reforms to bail? 6 7 DEPUTY DIRECTOR SOLOMON: Thank you for the question. We have indeed been looking at the 8 9 anticipated outcomes and impacts of the changes to the bail laws that were included in the State budget 10 11 process. Our preliminary assessment which we continue to update based on data that's coming in and input 12 13 from our partners is that we do not anticipate a significant increase in the jail population in New 14 15 York City. However, we do believe there may be some 16 increase in the pre-trial release population related 17 in many ways to the provision that you just described 18 related to supervised release. In particular, in the 19 bail laws, the change relates to judges being 20 authorized to order supervised release as a backstop 21 to bail payment. We have been in touch and we 2.2 continue to be in touch with our partners at OMB 23 about potential changes needed to supervised release funding and other changes to our programs that may be 24 25 needed as we see more changes in the population.

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 64 1 2 COUNCIL MEMBER WILLIAMS: Yeah. I was in a 3 session, and the folks who do supervised release made 4 a lot of claims that they don't have the capacity to deal with folks who are out on bail and it's not that 5 bail reform is a terrible thing, it's just that folks 6 7 are not being properly supervised because the 8 supervised release program never had the capacity to 9 monitor as many people that they then have to monitor through bail reform so it's important. I hope OMB 10 11 does give you the flexibility to be able to scale up 12 that program if you are seeing an increase in 13 individuals who are in need of supervision. 14 DIRECTOR LOGAN: Thank you. We working 15 through that in addition to addressing the fact that 16 those partner providers have seen individuals staying 17 under their management and monitoring far longer as 18 we're coming out of the public health crisis, people 19 stayed on longer than anticipated when the program 20 was enacted because nobody actually ever thought 21 about COVID when they were thinking about how long 2.2 cases would take. 23 COUNCIL MEMBER WILLIAMS: Okay. Just one very quick thing, Chairs. About the CMS system, I 24

25 know you guys know that I'm very passionate about the

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 65 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 CMS system, and I know that they're under DYCD which 3 I don't fully agree with, just want to go on the 4 record to say that. I know you have to say what you 5 have to say, but I don't fully necessarily agree with them being moved into DYCD, but what exactly is going 6 7 to be MOCJ's continuing role in cms, whether it's providing some type of feedback on the type of work 8 9 that they're doing. We passed a bill that essentially requires levels of accountability and reporting on 10 11 efficiency of the programs, and so is MOCJ going to 12 be doing that, is DYCD going to be doing that, is it 13 a joint effort.

14 And last but not least, and I'll be 15 quiet, thank you so much, Chairs. Yesterday, I actually was talking to a Mayor in Detroit, and one 16 17 of the things that they do is essentially they have 18 these programs where they give a million dollars and, 19 if they're actually able to come back with data to show this amount of shootings didn't happen in a 20 21 community they will increase the funding so it's 2.2 metrics-based, and I think that was the goal of the 23 bills that we passed in the Public Safety Committee so really trying to understand where this type of 24 work will fall given the transitions of CMS into DYCD 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 66 1 2 which I do not think DYCD has the expertise to provide this type of oversight in metrics-based 3 4 performance. DIRECTOR LOGAN: Thank you for that very 5 robust statement. I do hear you on the work that 6 7 needs to be done, and, as I've said, it is one city, and we are going to be working collectively too, MOCJ 8 9 reviewing data. We're working with our Deputy Mayor, we fall under Deputy Mayor Banks who has a quality 10 11 assurance role so we have set down and we have 12 started talking about what key performance indicators 13 should look like in starting to make sure that those measures will be incorporated going into the future 14 15 contracts for the awards of who's going to be getting 16 the work in different areas. In addition, we do have 17 a federal SIPPRA grant which is about the pay for 18 performance, right, so it is a matter of measuring 19 how many shootings have been reduced in an area that 20 is a catchment and how many hospital beds haven't 21 been taken up, and so we are doing that work now and 2.2 we hope to be able to finish producing those reports 23 so that we can give much more robust information but hearing you and understanding that again, same as 24 Council Member Holden said that when you invest your 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 67 1 2 dollars you want to know what that dollar gets you 3 and so we, too, the Mayor is extremely committed in 4 making sure that not only we, MOCJ, his arm of data research think tank does that but all of our sister 5 agencies are doing that so collectively across the 6 7 city we're working to make sure that we are giving not only our Mayor that information but you as well. 8 CO-CHAIRPERSON BRANNAN: Okay, now we have 9 Council Member Ariola. 10 11 COUNCIL MEMBER ARIOLA: Thank you, Chairs. Earlier in your testimony you said that you are in 12 conversations with OMB with respect to the 13 disbursement of the State funds. Are you addressing 14 15 the inequities in the amount of funding that's given 16 to some district attorneys, is consideration being 17 given to crime stats with each borough when 18 earmarking the funding? As an example, the Queens district attorney's office currently receives the 19 least amount of funding compared to other boroughs 20 yet has one of the largest volumes of criminal cases. 21 2.2 DIRECTOR LOGAN: Thank you for the 23 question. I would have to go back and review just what the full breakdown is among the five district 24 attorneys' office and then the Special Narcotics 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 68 2 Prosecutor. My memory wasn't that they received the least amount of funding because Staten Island by 3 4 volume also is a lesser amount. However, when the distribution of funding is done, it is done based on 5 case volume as well as the needs that each individual 6 7 office puts into the Office of Management and Budget, and then Management and Budget will look and have 8 9 conversations with MOCJ about how those meet the initiatives and goals for the City as a whole and the 10 11 places where things need to be strengthened. I know that one of the issues when we were talking about 12 13 different budgets was when you're looking at the Bronx the fact that they have the jurisdiction that 14 15 is Rikers Island, the case volume that's there in 16 addition to the case volume that is happening within 17 their Borough as a specific measure so we are happy 18 to go back and look at like the specific Queens DA 19 funding to see what, if anything, needs to be 20 addressed there, and we will always work with all of 21 our partner DAs to make sure that they have the 2.2 resources that they need. 23 COUNCIL MEMBER ARIOLA: I appreciate that. It was when the DAs did come and testify before us 24 and the documentation that was given, Queens was at 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 69 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 the lowest even with Staten Island being a smaller 3 borough, Queens was still given the least funding so I would appreciate you getting back to us with that. 4 Thank you. 5 DIRECTOR LOGAN: Absolutely. 6 7 CO-CHAIRPERSON BRANNAN: Okay, now we have Council Member Brewer. 8 9 COUNCIL MEMBER BREWER: Thank you. The Queens DA called me too so you should definitely call 10 11 her. She's guite adamant about it, whatever. 12 I have a question. Yesterday it was in 13 the paper, Correction, not you, cut Fortune, their contract that helps people leave Rikers by 17 million 14 15 dollars so my question to you is did you have any say about that, does that impact, do your groups have to 16 17 pick that up? Obviously, they're doing probably some 18 classes at the facility, which is not you, but I assume their doing re-entry also. I'm really 19 concerned about re-entry obviously, and so my 20 question is did you know about this cut, do you 21 22 support this cut, can your agency pick up whatever 23 Fortune was doing in terms of re-entry, are you aware of the cut, etc.? 24

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 70 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 DIRECTOR LOGAN: The Department of 3 Correction made the determination to figure out 4 closing their budget gaps via whatever the vehicles that they thought they would be able to assume the 5 work in-house. We as a City are making sure that as 6 7 we look at the services we address the gaps. A this 8 juncture, we are making sure that we are maintaining 9 the re-entry services, we're maintaining a relationship with the Department of Correction to 10 11 ensure that people get the referral to the services in community. As we continue to evaluate whether or 12 13 not there are gaps in those services, we will be going back to all of the partners to talk about 14 15 whether or not there needs to be additional 16 supplement in order to address what the result may be of the Department of Correction internalizing a lot 17 18 of the work that they ... 19 COUNCIL MEMBER BREWER: Okay. I hear what 20 you're saying. I guess what I would like to know, not 21 now, is exactly what the re-entry projects that 2.2 Fortune did are and who is picking them up. If nobody 23 is, maybe they're not needed. I don't believe that, and I don't know that Correction can do the same kind 24 of classes. I understand PEGs, blah, blah, blah, but 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 71 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 this would not be something that I would've cut so I 3 would like to know in addition to the 10 groups that 4 are doing it for you I'd like to know what, and you can get this from Correction just as easily, we'll 5 certainly ask it when they come before us, but what 6 7 is it that Fortune was doing and who's going to pick it up. I assume it was worthwhile because everything 8 9 Fortune does, in my opinion, worthwhile. Thank you. DIRECTOR LOGAN: Thank you. 10 11 CO-CHAIRPERSON HANKS: Thank you so much. 12 Thank you, Deanna Logan. Thank you, Chair Brannan, 13 and all my Colleagues that have attended this hearing 14 today. 15 My closing statement, I just wanted to 16 reiterate some of the questions of my Colleagues when it comes to data and really looking at what are the 17 18 results of the hard work that my Colleagues are doing 19 in putting forth these reporting bills and that we 20 should be doing a much better job of getting the data and the information that we're asking for so we 21 2.2 actually know if we're winning, whether we need to 23 adjust, and I appreciate all of the work that you're doing and thank you so much for your testimony today 24

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT and your answers to our questions. Thank you, Chair Brannan. CO-CHAIRPERSON HANKS: Thank you, Chair. Thank you, guys, so much. We look forward to working with you over the next month and a half as we negotiate the budget. DIRECTOR LOGAN: Thank you. Look forward to working with you as well. CO-CHAIRPERSON BRANNAN: Okay, we're going to take a short break, and then we're going to hear from FDNY. Thank you.

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 73 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 CO-CHAIRPERSON BRANNAN: [GAVEL] Okay, 3 good afternoon. We're ready to begin the second and last hearing of the day. This is day seven of 4 Executive Budget hearings, and we're going to be 5 focused on the Fire Department of New York and 6 7 Emergency Medical Service. I am pleased to be joined by my Co-Chair for this hearing, Council Member Joann 8 9 Ariola, Chair of the Committee on Fire and Emergency Management. 10 11 We have been joined by Council Members 12 Kagan, Riley, Schulman, Feliz, Carr, and Yeger. 13 Welcome, Commissioner Kavanaugh, and your team. Thank you all for joining us today to answer 14 15 our questions. Just going to set the table. On April 26, 16 17 2023, the Administration released the Executive 18 Financial Plan for FY23 to FY27 with a proposed FY24 budget of 106.7 billion dollars. FDNY's proposed FY24 19 20 budget of 2.3 billion represents 2.15 percent of the Administration's proposed FY24 budget in the 21 Executive Plan. This is an increase of 55 million 2.2 23 dollars or 2.5 percent from the 2.24 billion originally allocated in the FY24 preliminary plan. 24 This net increase is mostly due to the B-HEARD 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 74 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT expansion, additional overtime funding, and increased 2 3 revenue from the Emergency Management Service. My questions will largely focus on fire 4 inspectors, the overtime budget, the FDNY revenue 5 sources including EMS. I have to point out that the 6 7 last two issues go directly to something I've been speaking about for years. For decades, I believe that 8 9 the City has treated the fifth firefighter as optional at best or unnecessary at worst, and I 10 11 believe this is misguided in the name of cutting cost. Now, we look at overtime numbers. It's not even 12 13 accomplishing that. Separate from this, it's 14 frustrating to me that the Executive Plan will count 15 increased revenue generated by EMS for the budget, 16 yet those EMS workers who answer those calls and go 17 on those runs remain the least compensated of all our first responders. I believe they're in need of pay 18 19 parity with their counterparts. I don't think there 20 should be any second-class first responders in our 21 city. I look forward to discussing this and 2.2 23 more with the Department, but I'm now going to turn to my Co-Chair for this hearing, Council Member 24 Ariola, for her opening statement. 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 75 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 CO-CHAIRPERSON ARIOLA: Thank you, Chair. 3 Good afternoon and welcome to Fiscal 2023 Executive 4 Budget hearing for the Fire and Emergency Management 5 Department of New York. My name is Joanna Ariola, and I am the Chair of the Fire and Emergency Management 6 7 Committee. 8 Today, we will review the Fire 9 Department's Fiscal 2023 budget to understand how it addresses the needs of all New Yorkers. Today, we are 10 11 here to discuss the Fire Department's Fiscal 2023 Executive Budget, which is 2.3 billion with 17,329 12 positions. The Fiscal 2023 Executive Budget has 13 14 undergone some changes, increasing 5 million since 15 adoption. The Department has five new needs in Fiscal 16 2023, totaling 48 million dollars, which are entirely 17 City-funded. The Fire Department's Fiscal 2023 to 18 2023 Capital Commitment Plan totals 1.5 billion and 19 supports 299 distinct projects. Following a 20 productive conversation around the preliminary budget 21 and some significant budgetary changes for the 2.2 Department in the past two plans, I'm looking forward 23 to discussing the Fire Department's priorities, needs, and recent actions. The Department has added 24 25 funding for the Behavioral Health Emergency

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 76 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 Assistance Response Division, B-HEARD, increased 3 ambulance tours, and the Committee and myself would 4 like to understand some of these changes. I would also like to discuss lithium-ion battery fires, 5 diversity, recruitment, and more. I'm excited for 6 7 what we will accomplish over the term and look to 8 build on previous hearings we have had in the past 9 few months about diversity and, as always, the safety of FDNY members. 10 I would like to thank our Committee Staff 11 12 for their hard work, Financial Analyst Tanveer Singh, 13 Unit Head Jack Storey, Committee Counsel Josh Kingsley, Political Analyst Will Hongach, and my 14 15 Chief-of-Staff Phyllis Inserillo. 16 I would like to welcome and thank 17 Commissioner Kavanaugh and our firefighters, EMTs, 18 paramedics, and the Department's civilian staff for 19 the work that they do, and I'm looking forward to 20 hearing from the Commissioner. 21 I will now turn it back to Committee 2.2 Counsel. 23 COMMITTEE COUNSEL TWOMEY: Good afternoon. Would you raise your right hands, please? 24 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 77 1 Do you affirm that your testimony will be 2 3 truthful to the best of your knowledge, information, and belief and you will honestly and faithfully 4 5 answer Council Member questions? Commissioner Kavanaugh. 6 7 COMMISSIONER KAVANAUGH: I do. 8 COMMITTEE COUNSEL TWOMEY: Chief Hodgens. 9 CHIEF HODGENS: I do. COMMITTEE COUNSEL TWOMEY: Chief Fields. 10 11 CHIEF FIELDS: I do. 12 COMMITTEE COUNSEL TWOMEY: First Deputy Commissioner Pfeifer. 13 FIRST DEPUTY COMMISSIONER PFEIFER: I do. 14 15 COMMITTEE COUNSEL TWOMEY: Deputy 16 Commissioner Christoff. DEPUTY COMMISSIONER CHRISTOFF: I do. 17 18 COMMITTEE COUNSEL TWOMEY: Assistant 19 Commissioner Noonan. 20 ASSISTANT COMMISSIONER NOONAN: I do. 21 COMMITTEE COUNSEL TWOMEY: Thank you. You may begin. 2.2 23 COMMISSIONER KAVANAUGH: Thank you. Good afternoon, Chair Ariola, Chair Brannan, and all the 24 25 Council Members present. My name is Laura Kavanagh,

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 78 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT and I am the Commissioner of the New York City Fire 2 3 Department. I am joined today by Joseph Pfeifer, First Deputy Commissioner; John Hodgens, Chief of 4 Department; Michael Fields, Chief of EMS; Lizette 5 Christoff, Deputy Commissioner for Management and 6 7 Budget; and Nafeesah Noonan, Assistant Commissioner for Recruitment and Retention. Thank you for the 8 9 opportunity to speak with you today about the executive budget for the Fire Department. 10 11 Before I address the budget, I'd like to acknowledge two special members of the FDNY 12 13 family and an act of heroism that took place since 14 we last spoke. Cesar Reyes and Elijah Houston are 15 seniors at FDNY Captain Vernon A. Richard High 16 School. While walking to school a few weeks ago, 17 they stopped by a friend's house and encountered 18 the friend's father on the kitchen floor, 19 unresponsive and gasping for air. Cesar had taken 20 an FDNY Prep Course as part of his school 21 curriculum, so he knew what to do and he sprang into action. Finding no pulse, he immediately 2.2 23 called 911 and began performing chest compressions. Elijah guided the responding EMTs 24 and Paramedics into the house and talked the 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 79 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT family through the situation, keeping them calm. 2 3 Together, Cesar and Elijah saved the life of their friend's father. 4 In our Preliminary Budget Hearing, I 5 highlighted the work of FDNY's Mobile CPR outreach 6 7 unit. The situation that Cesar and Elijah found themselves in shows just how valuable it is to know 8 9 CPR. Being prepared may enable you to save the life of a stranger or a loved one. The Department offers 10 11 free CPR courses in multiple languages, and we 12 encourage everyone here to enroll. 13 I am also pleased to report that today, right now, three FDNY firefighters are being honored 14 15 by President Biden at the White House for acts of 16 heroism. Retired Lieutenant Jason Hickey, Lieutenant 17 Justin Hespeler, and Firefighter Patrick Thornton 18 each received the Medal of Valor this morning in 19 connection with acts of heroism involving, 20 respectively, a rescue of an individual in the 21 Harlem River; a rescue of a newborn baby from a fire; and a rescue of an individual who was trapped 2.2 23 beneath a capsized boat. Every day, our FDNY members make us proud, putting their lives on the line for 24 25 New Yorkers.

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 80 1 2 The Executive Budget for Fiscal Year 3 2024 is a reflection of Mayor Adams' ongoing support for public safety. Among new needs, it 4 provides nearly 27 million in funding for FDNY's 5 role in the Behavioral Health Emergency Assistance 6 7 Response Division or B-HEARD program. B-HEARD 8 pairs FDNY EMTs and paramedics with mental health 9 professionals to respond to mental health calls that come in through the 9-1-1 system. These teams 10 11 respond to a wide range of behavioral health problems, such as suicidal ideation, substance 12 13 misuse, and mental health conditions including 14 serious mental illness. Team members bring 15 significant experience with mental health crises and have undergone joint training to respond to and 16 17 de-escalate emergency situations. This budget 18 funds the program's operations in existing areas 19 and its expansion into additional high-needs 20 neighborhoods. It also includes funding for two 21 Basic Life Support ambulances tours that the 2.2 Department is absorbing that were previously 23 operated by Kingsbrook Jewish hospital in Brooklyn. Other funding in the Executive Budget 24 covers personnel services and other-than-personal 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 81 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT services adjustments for FY23, including funding 2 3 to support updated spending projections for uniform overtime spending as well as auto parts 4 and telecommunications services costs. 5 The Executive budget reflects the Fire 6 Department's steps to meet obligations under the 7 8 Program to Eliminate the Gap or PEG. These 9 measures include decreased contractual spending and additional Medicare revenue generated by EMS 10 11 transports. I will close by addressing a topic that 12 13 is the top focus of the Fire Department and the 14 Council and the Chair. The trend of fires caused by 15 lithium-ion batteries continues to wreak havoc on 16 our city. This past week, the number of deaths 17 caused by these fires in 2023 surpassed the total 18 number of deaths caused by lithium-ion battery 19 fires in 2022. We are still encountering residents 20 leaving unattended batteries to charge overnight, batteries and vehicles left blocking their only 21 way of egress, and locations where large numbers 2.2 23 of batteries are present. We continue to see fires resulting from micro-mobility devices, and we are 24 engaged in a comprehensive information campaign to 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 82 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 warn New Yorkers about the dangers of these fires 3 and best practices to stay safe. As a City and as 4 a Department, we are attacking this problem at every level from Mayor Adams's "Charge Safe, Ride 5 Safe" Electric Mobility Action Plan to working with 6 7 state and local representatives, members of 8 Congress, and an ongoing dialogue and engagement 9 with the federal Consumer Product Safety Commission. These efforts will be effective over 10 11 time, but we know that there are unsafe devices in the hands of our citizens right now so we are 12 13 doing everything we can to mitigate potential dangers. We have developed and released new 14 15 Public Service Announcements and safety materials. We continue amplifying our outreach to 16 17 the community. Many of you have shared those 18 messages, and we thank the Council for your efforts and cooperation in helping to spread the word. 19 20 Working together, we can make a difference on this critical threat. 21 2.2 I would be glad to take your questions 23 at this time. CO-CHAIRPERSON BRANNAN: Thank you, 24 Commissioner. I want to talk about overtime. The 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 83 1 2 Fire Department has always been one of the agencies 3 that uses the most overtime. It's often required to 4 perform the job with calls coming in later in a shift and responses obviously requiring longer 5 hours or to maintain staffing levels. 6 7 One question we have is, I know this Fiscal Year the Department has loosened its 8 9 overtime cap. According to the Executive Plan, FDNY anticipates spending 67 percent more than what was 10 11 budgeted at adoption. That's compared to 60 percent more than what the NYPD is budgeted for overtime so 12 13 could you tell us why has overtime increased so much compared to an agency like NYPD that's much 14 15 larger? COMMISSIONER KAVANAUGH: Sure. There's a 16 17 couple reasons. One is we have fixed post staffing 18 which means minimum manning so we can't staff a fire company with less than a certain number of 19 20 members so that requires us to use overtime to fill 21 those gaps, and the reason that we are short in 2.2 head count and have those gaps is a direct result 23 of COVID so classes were not put in for a number of months during COVID, and we are working to catch up 24 now. We are getting creative in how to fit in more 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 84 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 classes and make sure that we do get to head count 3 so that we see that overtime decrease eventually. 4 I'd also like to mention that that cap is not 5 related to our overall spending but is related to how overtime is allocated among members and is a 6 7 health and safety issue which is why we raised that 8 cap in order to address the very high number of 9 overtime hours some members were working. Anything else? 10 11 CO-CHAIRPERSON BRANNAN: What was the most recent class? 12 13 COMMISSIONER KAVANAUGH: As in how large 14 was it ... 15 CO-CHAIRPERSON BRANNAN: Yeah. 16 COMMISSIONER KAVANAUGH: It was put in a 17 few weeks ago, and it was a little over 300. Do you know the exact number? 18 19 CHIEF HODGENS: 327. 20 COMMISSIONER KAVANAUGH: 327. 21 CO-CHAIRPERSON BRANNAN: Okay. What's the 2.2 average? 23 COMMISSIONER KAVANAUGH: That is about the average that we put in, yeah. 24 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 85 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 CO-CHAIRPERSON BRANNAN: Okay. Talk about 3 revenue. The FY24 budget included 650 million dollars of revenue in FY23, which was an increase 4 5 of 20 million compared to the preliminary budget, and includes many sources such as federal and state 6 7 grants, but a large portion comes from EMS revenue. What factors contributed to FDNY's increase in 8 9 projected revenue compared to last year? COMMISSIONER KAVANAUGH: Commissioner 10 Christoff. 11 12 DEPUTY COMMISSIONER CHRISTOFF: Sure. In 13 the Executive Budget, one of the EMS revenue increases that you see is tied to Medicare revenue 14 15 so the Centers for Medicaid and Medicare Services 16 had authorized increases to their rates as of 17 January 2023, and so it's really reflecting that increase in the Medicare rates. 18 19 CO-CHAIRPERSON BRANNAN: So it was 20 anticipated or was it unexpected? DEPUTY COMMISSIONER CHRISTOFF: There's 21 2.2 normally an adjustment every year although the 23 exact amount of the adjustment isn't necessarily known in advance. 24 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 86 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 CO-CHAIRPERSON BRANNAN: Okay. During our 3 last preliminary budget hearing, the Department 4 hired a new class of inspectors to fill the 5 shortage. Being that this is a revenue-generating position, would it be fair to say that that would 6 7 increase revenue? 8 DEPUTY COMMISSIONER CHRISTOFF: That 9 should certainly have a positive impact on revenue once they're out in the field. Those inspectors are 10 11 currently in training, but they should be 12 graduating soon. CO-CHAIRPERSON BRANNAN: Did the increase 13 in projected revenue take into account the 14 15 increased EMS runs from the B-HEARD expansion? 16 DEPUTY COMMISSIONER CHRISTOFF: We don't 17 actually see an increase in overall runs tied to B-18 HEARD, like those were calls that we were responding to previously, but it is a change in the 19 20 kind of response that's being sent. 21 CO-CHAIRPERSON BRANNAN: Okay. Let's talk about the fifth firefighter. It's a big issue for 2.2 23 me. 2011, Mayor Bloomberg removed the fifth firefighter from every company, instead requiring 24 that two engine companies of four firefighters 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 87 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT respond to each call, and there's been a lot of 2 3 discussion around the demand for firefighters is 4 greater during the cold months versus the hot months, whatever. Would the addition of another 5 firefighter help during these busy times, these 6 7 busy peaks? 8 COMMISSIONER KAVANAUGH: As you know, the 9 fifth firefighter is a collective bargaining issue. We do in certain circumstances, and I'll let the 10 11 Chief expand on this, add the fifth firefighter in certain weather conditions and other conditions 12 13 where it's required. Chief. 14 CHIEF HODGENS: In certain conditions, we 15 do add the fifth firefighter. Usually, it is because of like a deep snow because the 16 17 firefighters stretch the hose line, and, if there's 18 a lot of snow, it gets caught on objects, it's 19 harder to walk through the snow so that is a place 20 where we really could use it. As far as other 21 weather-related issues, we do evaluate each one. Sometimes if there's serious flooding expected or 2.2 23 hurricane-type weather, we may add the fifth firefighter, but the one constant is when we have 24 25 deep snow, we always add the fifth firefighter.

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 88 1 2 CO-CHAIRPERSON BRANNAN: Understanding 3 it's part of collective bargaining, would the 4 Department work with the union to prioritize bringing back the fifth firefighter? 5 CHIEF HODGENS: Like you said, it is part 6 7 of the collective bargaining process so we would 8 have to go to the table and talk about it. 9 CO-CHAIRPERSON BRANNAN: Do we have enough firefighters to implement the fifth 10 11 firefighter when we need it? CHIEF HODGENS: Yes, the fifth 12 13 firefighter in those circumstances is hired on 14 overtime so it's in addition to our regular 15 staffing. 16 CO-CHAIRPERSON BRANNAN: All right, let's 17 talk about EMS pay parity. This year, we've seen 18 the importance of our EMS members, both paramedics 19 and EMTs. However, their wages continue to lag 20 behind other first responders in the city. Could 21 you tell us the current attrition rate for EMS? 2.2 DEPUTY COMMISSIONER CHRISTOFF: The 23 current attrition rate is about 8.9 percent. CO-CHAIRPERSON BRANNAN: What are the 24 current challenges in achieving pay parity for EMS? 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 89 1 2 COMMISSIONER KAVANAUGH: Just like the fifth firefighter, it is a collective bargaining 3 issue. As I think you know, I have a pretty long 4 track record of advocating for this with you, and 5 we did get a substantial raise for our EMS workers 6 7 in the last contract, and we will bring that advocacy to the table again (INAUDIBLE) 8 9 CO-CHAIRPERSON BRANNAN: Do we think some of that extra EMS revenue could be put towards pay 10 11 parity? COMMISSIONER KAVANAUGH: I think that's 12 13 something we'd have to talk about in collective bargaining, but I would say we will look at every 14 15 avenue to support our workforce. 16 CO-CHAIRPERSON BRANNAN: When are those 17 contract negotiations going to take place? 18 COMMISSIONER KAVANAUGH: We don't know the exact dates, but given that DC37, which is the 19 20 parent union of our EMS Locals has settled, we can 21 anticipate that they will be soon. 2.2 CO-CHAIRPERSON BRANNAN: Okay. I'm going 23 to turn it to Chair Ariola. Thank you. CO-CHAIRPERSON ARIOLA: Thank you, Chair. 24 Commissioner, in your opening statement, you 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 90 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 mentioned the great honor that Lieutenant Jason 3 Hickey received today. He's one of the officers 4 that we're looking to have reinstated. We're proud 5 of him and proud to know him so thank you for mentioning him. 6 7 COMMISSIONER KAVANAUGH: Of course. CO-CHAIRPERSON ARIOLA: I want to talk 8 9 about lithium-ion batteries, my favorite topic. The ongoing lithium-ion battery fire crisis is one that 10 11 the City must work together to mitigate. I'm happy that the FDNY and the Council are on the same page 12 13 on this issue. During our preliminary budget hearing, the FDNY mentioned how serious the problem 14 15 actually is and that action is needed and it's 16 needed now. What is the FDNY's stance on Intro. 949 17 which would create a citywide buyback program for 18 the kind of defective or uncertified lithium-ion 19 batteries that have sparked dozens of fires? 20 COMMISSIONER KAVANAUGH: I would say that 21 the FDNY would support any program that got these 2.2 unregulated bikes out of the City and out of 23 people's homes. That includes both regulation and ability to make sure that people who currently have 24

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COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 91 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 bikes, to your point, have a safe battery is 3 incredibly important to us. 4 CO-CHAIRPERSON ARIOLA: Okay, great. Does the FDNY have any idea of the cost associated with 5 this legislation? 6 7 COMMISSIONER KAVANAUGH: I am not sure, but we are working with a number of City agencies 8 9 as well as the delivery companies to figure out both the costs and how those would be borne outside 10 11 of the delivery workers who should not bear the cost for that. 12 13 CO-CHAIRPERSON ARIOLA: Right. I know 14 that the FDNY has worked with food delivery 15 companies recently to promote a campaign of 16 teaching people about the dangers of lithium-ion 17 batteries that are not certified, and 300,000 18 dollars that will help fund a public education 19 campaign to teach and educate New York e-bike 20 drivers about the dangers of knockoff lithium-ion 21 batteries. Can you give a brief description about 2.2 the educational campaign? 23 COMMISSIONER KAVANAUGH: Sure. We're trying to educate in every realm possible and 24 certainly working with many of you, and we are also 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 92 1 2 open to additional ideas that work in your local 3 communities so that's everything from the PSAs, 4 which I think some of you have seen, to working with local clergy members, working with 5 deliveristas, working with all the elected 6 7 officials in a District to get out as much 8 information as possible, in some cases even going door-to-door so really doing whatever it takes to 9 let New Yorkers know that they may have a dangerous 10 device in their home and not realize it. 11 12 CO-CHAIRPERSON ARIOLA: Do you foresee 13 more partnerships with food delivery companies? 14 COMMISSIONER KAVANAUGH: Absolutely. I 15 think we have to do everything we can until this 16 problem has been tackled. I think the legislation 17 we've supported on the City, State, and Federal 18 level will ensure that these devices are regulated 19 and eventually we will see only safe devices coming 20 into the city, but the danger we have is right now 21 people have the unregulated devices in their homes 2.2 and so until that danger is mitigated both to New 23 Yorkers but also to first responders we have to keep doing everything we can. 24

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COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 93 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 CO-CHAIRPERSON ARIOLA: How does the FDNY 3 address enforcement of this, if they do find situations where there are non-certified or 4 bootlegged batteries that are dangerous? 5 COMMISSIONER KAVANAUGH: Working with our 6 7 fire marshals and the Bureau of Fire Prevention, we 8 have done a number of investigations and sweeps. We 9 also are seeing that the number of complaints coming into 3-1-1 has gone up, which means New 10 11 Yorkers are beginning to become aware of the danger 12 of some of these, with this pictures you've seen where there's dozens or hundreds of unregulated 13 14 batteries or bikes being charged in a single 15 location so we're pairing enforcement with 16 education with hopefully incentives to help people 17 be able to afford a safe device. 18 CO-CHAIRPERSON ARIOLA: Great. Thank you. Two months ago, the B-HEARD rolled out its biggest 19 20 expansion so far, marking its first foray into 21 Queens and giving it a presence in every borough 2.2 but Staten Island. Its three-person teams now 23 respond to emergencies in 25 police precincts across the city. This expansion comes in the form 24 of a baselined funding of 27 million in FY24 and 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 94 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 the outyears and a head count increase of 64. 3 During our last preliminary budget hearing, the 4 Commissioner stated contrary to the media consensus, the B-HEARD unit is performing to the 5 metric that the FDNY is holding them to. Can you 6 7 please describe the metrics that the FDNY holds B-HEARD to? 8 9 COMMISSIONER KAVANAUGH: There are a number of metrics we look at, but the biggest one 10 11 is whether or not people are getting continued care 12 and don't need to come back into an emergency 13 system so that's the metric we're always looking at, can we actually get people with serious mental 14 15 illness into long-term care such that they can be 16 more safe for themselves, for their neighbors, and 17 eventually won't require a 9-1-1 response to their 18 mental health emergency. 19 CO-CHAIRPERSON ARIOLA: Right. But B-20 HEARD is struggling to get staffing. Is that correct? 21 2.2 COMMISSIONER KAVANAUGH: There are issues 23 that are both national and citywide. They're not unique to the Fire Department with social workers 24 25 so getting social workers has been difficult, but

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 95 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 we continue to get creative and try to puzzle 3 through that. 4 CO-CHAIRPERSON ARIOLA: What is the 5 number of unfilled positions in the B-HEARD 6 program? 7 COMMISSIONER KAVANAUGH: I think we'd have to get back to you. We can let you know. 8 9 CO-CHAIRPERSON ARIOLA: Okay. Do you believe that the expansion is the correct move for 10 11 the unit if they're unable to properly service the public with the resources that they already have? 12 13 COMMISSIONER KAVANAUGH: Every time we expand, we do it with a full complement so we're 14 15 not expanding unless we have all of the positions 16 and all of the resources that we need, and we'll 17 continue to do that and look at the metrics and then circle back before we make additional 18 19 expansions. 20 CO-CHAIRPERSON ARIOLA: Okay, thank you. 21 I want to switch over to EMS now. Over the past year, workplace violence incidents for EMS members 2.2 23 have doubled making this year the most dangerous year for EMS. The Department has partially 24 attributed this increase to encouraging members to 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 96 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 report incidents and that they are more familiar 3 with the process. Does the Department also believe that the number of assaults has increased on EMS 4 members or is it due to the increased reporting of 5 those incidents? 6 7 COMMISSIONER KAVANAUGH: It's probably both, and both of those things are critical. It's 8 9 critical that they report this so that we can accurately track it and, obviously, it's critical 10 11 to acknowledge how dangerous a job EMS is as well, and also would like to note we have been also 12 13 providing additional training to members of EMS 14 because of that. 15 CHIEF FIELDS: Yes, I agree with the 16 Commissioner. We have given them de-escalation 17 training as well as self-defense training because 18 we know that inherently EMS work is just dangerous 19 in itself. We encourage that they report those 20 incidents and then we work with the district 21 attorney's office as well as NYPD to make sure that 2.2 people are prosecuted that assault EMS workers. 23 CO-CHAIRPERSON ARIOLA: Is there anything being done to protect them? We've spoken many times 24 about some type of Kevlar vesting for them being 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 97 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 made available to them so is that something that 3 you're going to put into your budget or earmark 4 money for where they would have their own personal Kevlar vests that were at the fire stations for 5 them? 6 7 CHIEF FIELDS: Every EMS worker has Kevlar vests. We have done a five-year rotation so 8 9 after the five-year period they are able to change out that Kevlar vest, but every member that's 10 11 assigned to EMS operations has been assigned Kevlar 12 vests. 13 CO-CHAIRPERSON ARIOLA: Thank you. Of the 39 City entities with a capital budget, the Fire 14 15 Department's Fiscal 2023 to 2027 Capital Plan is 16 the 17th largest, totaling 1.514 billion. The 17 Executive Plan over the 2023 to 2027 timeframe is 14 million more than the 1.5 billion in the 18 19 preliminary plan. The largest section of spending 20 in the plan is for vehicle acquisition with 1.51 21 million this year. What are the largest areas of 2.2 spending in the vehicle acquisition? Is it engines, 23 ladders, what are the specifics? COMMISSIONER KAVANAUGH: The fire 24 25 apparatus are very expensive per vehicle as you can

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 98 1 2 imagine, and also we have a very large ambulance 3 fleet. I don't know if we have a further breakdown. 4 DEPUTY COMMISSIONER CHRISTOFF: It is 5 primarily frontline fire apparatus so replacing them on their replacement cycle. You're actually 6 7 seeing more of that funding front-loaded in the 8 current year in part tied to supply chain delays 9 that we've seen. We have to place our orders sooner in order to make sure that we get them in time for 10 11 the replacement. The number actually doesn't include our ambulance replacements, which are 12 13 funded in the Health and Hospitals budget. 14 CO-CHAIRPERSON ARIOLA: Thank you. The 15 second largest spending section is the facility 16 improvements, of which the renovations are a 17 significant portion. Please describe the current 18 state of renovations with engine companies and why it's necessary and how the FDNY will decide which 19 20 houses need the upgrade and how the company will operate while under construction. 21 2.2 COMMISSIONER KAVANAUGH: As you know, 23 many of our firehouses are quite old and, as a result, require significant renovations at times in 24 order to continue to be operational and safe. The 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 99 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT decisions are made in consultation between 2 3 facilities and operations about which houses are in 4 greatest need and then where that company will be 5 relocated, both so the company has a place to be and so that the neighborhood remains having 6 7 coverage so those are pretty complex decisions made with a lot of people at the table. 8 9 CO-CHAIRPERSON ARIOLA: EMS Station 17 has had its funding shifted from Fiscal 2023 to 10 11 2024. This project was a total cap cost of 76 million dollars. Do we know why this funding was 12 shifted? 13 14 COMMISSIONER KAVANAUGH: I think there 15 was a delay. DEPUTY COMMISSIONER CHRISTOFF: Yeah. 16 17 It's just to reflect the current project schedule 18 so we're almost through FY23, and that contract hasn't registered yet. We're expecting construction 19 20 to begin in winter of next year. 21 CO-CHAIRPERSON ARIOLA: Okay, and the B-2.2 HEARD program was expanded. With the expansion, 23 requires the need for more ambulances, you mentioned ambulances before. The Fiscal 2024 24 Executive Budget has 35 million dollars for 50 Type 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 100 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 ambulances set to be completed by Fiscal 2024. 2 3 What's the current status of the acquisition of those ambulances? 4 5 DEPUTY COMMISSIONER CHRISTOFF: We are working with both DCAS and OMB on that process as 6 7 we speak. 8 CO-CHAIRPERSON ARIOLA: Do you think 9 it'll be completed by Fiscal 2024 or is there a global chain issue? 10 11 DEPUTY COMMISSIONER CHRISTOFF: There is 12 certainly a supply chain issue. We believe that we 13 will register the contract by that point so the Capital Commitment Plan reflects when the contract 14 15 will be registered and not necessarily when the 16 amounts will be liquidated or when we will receive 17 the vehicles. 18 COMMISSIONER KAVANAUGH: I'd also just 19 like to point the supply chain issues are not only 20 significant enough but they're national, so we've 21 been working with the U.S. Fire Administration to talk to some of the manufacturers about how to 2.2 23 better anticipate when the supply chain issues will be resolved and how they'll affect us down the 24 25 road.

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 101 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 CO-CHAIRPERSON ARIOLA: Thank you. I'll 3 yield now to my Colleagues. 4 CO-CHAIRPERSON BRANNAN: Okay, we've also been joined by Council Members Farias, Stevens, 5 Holden, Powers, and Hudson. 6 7 We're going to start with questions from Council Member Schulman followed by Holden. 8 9 COUNCIL MEMBER SCHULMAN: Good afternoon, all. Good afternoon, Commissioner. 10 11 My question is every agency seems to 12 have a role with the asylum-seekers, and I wanted 13 to know what role FDNY played with the crisis 14 that's going on. 15 COMMISSIONER KAVANAUGH: We are part of 16 the Interagency Working Group that meets almost 17 every day to discuss how we can play a role and how 18 every agency can help solve this problem. 19 COUNCIL MEMBER SCHULMAN: Are any fire 20 facilities being considered to house the asylumseekers? 21 2.2 COMMISSIONER KAVANAUGH: Not right now. 23 COUNCIL MEMBER SCHULMAN: But that's open for conversation? 24 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 102 1 2 COMMISSIONER KAVANAUGH: I don't know 3 what facilities those would be so I don't think that that's an active conversation. 4 5 COUNCIL MEMBER SCHULMAN: You can say absolutely not. That's why I asked the question. 6 7 COMMISSIONER KAVANAUGH: They are not. COUNCIL MEMBER SCHULMAN: In terms of 8 9 where they're being housed now, I presume that because you're part of the Working Group that you 10 11 keep an eye, especially if it's a congregate 12 facility or something like that where there may be 13 people that there's an issue in terms of fire 14 response or anything else, I assume you're keeping ... 15 COMMISSIONER KAVANAUGH: Yeah. The reason 16 we're part of the Working Group is not because of 17 our facilities. It's because of looking at whether, 18 some of the increased medical needs, if there's going to be additional 9-1-1 calls, or whether or 19 20 not there are fire safety issues or even issues 21 with the facility itself that needs to be 2.2 addressed. 23 COUNCIL MEMBER SCHULMAN: Do you anticipate needing additional resources to cover 24 this issue? 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 103 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 COMMISSIONER KAVANAUGH: Not right now, 3 but, like I said, this is, as you know, unfolding 4 daily and we are working with the whole City to keep an eye on what that's looking like daily and 5 how it's affecting agency operations so not right 6 7 now but we will circle back if that changes. 8 COUNCIL MEMBER SCHULMAN: Okay. Thank you 9 very much. CO-CHAIRPERSON BRANNAN: Council Member 10 11 Holden followed by Feliz. 12 COUNCIL MEMBER HOLDEN: Thank you, 13 Chairs, and thank you for your testimony even 14 though I missed it. COMMISSIONER KAVANAUGH: That's okay. 15 16 COUNCIL MEMBER HOLDEN: I particularly 17 want to talk about the lithium-ion batteries, which 18 most people want to talk about because we're hearing it every day. If there's a complaint over 19 20 9-1-1, who goes out? Are there fire inspectors? 21 COMMISSIONER KAVANAUGH: Yes. 2.2 COUNCIL MEMBER HOLDEN: Firefighters? Who 23 goes out? COMMISSIONER KAVANAUGH: It depends on 24 25 the nature of the way the call comes in and whether

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 104 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 or not it's an immediate life and safety issue but 3 all of the above. COUNCIL MEMBER HOLDEN: All of the above? 4 So a firefighter and a firehouse in a neighborhood 5 could go out ... 6 7 COMMISSIONER KAVANAUGH: A fire company, if a call comes through 3-1-1 and it's in their 8 9 local administrative district and it's an immediate safety issue, the local company could be called. 10 11 COUNCIL MEMBER HOLDEN: We had a 12 complaint where I think I mentioned this to you 13 that we had a number of bikes being charged outside of a two-family home in front. I just don't want 14 15 the Building Department to go there. I'd want somebody who's an expert. Is that happening? We're 16 17 not getting Building Department saying there's 18 nothing wrong? 19 COMMISSIONER KAVANAUGH: Yeah, if a call 20 is coming to 3-1-1 and it's urgent, we would often 21 respond. In some cases, DOB does also respond and sometimes we might call another city agency in so 2.2 23 it depends on the nature of the call. CHIEF HODGENS: We get a lot of those 24 complaints. Not particularly the e-bikes but life 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 105 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT safety complaints come in through 3-1-1. The local 2 3 fire company goes and mitigates it through either 4 witnessing the situation mitigated or issuing violation orders. 5 COUNCIL MEMBER HOLDEN: Yeah, but I could 6 7 see a lot of people being concerned if they come 8 into their hallway and they see a bike being 9 charged or a battery being charged. Do you get those complaints? Are there a lot? 10 11 COMMISSIONER KAVANAUGH: We do, and 12 actually one of the most interesting things is 13 we've seen those calls go up significantly which we hope means that our public safety announcements are 14 15 getting out there. COUNCIL MEMBER HOLDEN: What's the usual 16 17 response on that? 18 COMMISSIONER KAVANAUGH: It would be the same. It would generally be the local company or, 19 20 if not, it would be Fire Prevention. 21 COUNCIL MEMBER HOLDEN: But it would be 2.2 within hours, not days? 23 COMMISSIONER KAVANAUGH: Yes. If the local company is called, it's hours, if not 24 25 minutes.

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 106 1 2 COUNCIL MEMBER HOLDEN: It's immediate? 3 I'm anticipating we need more inspectors or just 4 more personnel to look at and who are experts in this because this has to be complicated since it's 5 relatively new technology and there's probably new 6 7 products coming out on the market also at the same. How do you keep up with this and train personnel, 8 9 but how many inspectors do you have really dedicated to the lithium-ion batteries? 10 11 COMMISSIONER KAVANAUGH: Let me take the 12 first part of your question and we can talk about 13 the inspectors which is when it comes to the technology, absolutely. We are part of something 14 15 called Big City Fire which is under the Department 16 of Homeland Security, and that looks specifically 17 at technology nationwide so we're also working with 18 the Consumer Product Safety Commission as you know so we are really looking at every possible way not 19 only to regulate but, to your point, to get ahead 20 21 of this battery technology and make sure that we're 2.2 regulating future products and future types of 23 batteries, and our Bureau of Fire Prevention has been a phenomenal resource in doing this. Many of 24 25 them are very knowledgeable as are our fire

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 107 1 2 marshals who work with the ATF among others to make 3 sure that we're keeping ahead of this technology. 4 COUNCIL MEMBER HOLDEN: You mentioned 5 other agencies. Are there other agencies that could help with the effort? Let's say people within who 6 7 know the technology and can go out and look at 8 something and ... 9 COMMISSIONER KAVANAUGH: Yeah, exactly. The Mayor's Blueprint is an Interagency Working 10 11 Group, and so that pairs us with other agencies 12 that might not only have that expertise but who are 13 working with the deliveristas or working sort of in the supply and demand area of this market to let us 14 15 know what would work to curb the use of these. 16 COUNCIL MEMBER HOLDEN: Thank you. Thank 17 you, Chairs. 18 CO-CHAIRPERSON BRANNAN: Council Member Feliz followed by Farias. 19 20 COUNCIL MEMBER FELIZ: Thank you, Chairs. 21 Hello, everyone. Good to see you all. Welcome back 2.2 to City Hall. I want to start by thanking our FDNY 23 firefighters for everything that they do. Firefighters work at all hours every single day 24 away from home putting their lives at risk to keep 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 108 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 New Yorkers safe so we're very thankful and very 3 grateful for everything that they do. 4 My first questions are about lithium-ion batteries. This is obviously a topic that is 5 somewhat new. We continue to learn about it every 6 7 single day. About two months ago, we passed 8 legislation requiring that batteries be certified 9 in order to be sold, e-bike batteries. Just curious, since passing this legislation, is there 10 11 anything new that we've learned about these batteries and are there fires being caused? For 12 13 example, batteries that might be safer, non-ULrelated batteries that might be safer? 14 15 COMMISSIONER KAVANAUGH: Yeah, we 16 continue to look at new types of batteries that are 17 coming out. We also, as I mentioned, work with some 18 of our national partners to actually send these 19 devices out and have them look at them after a fire 20 so we can try to understand what exactly is failing 21 and what regulations could be put in place to 2.2 ensure that those failures don't happen. 23 COUNCIL MEMBER FELIZ: Yeah. Based on the studies that you've done, what are batteries that 24 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 109 1 2 might be safer than others, non-UL-related 3 batteries, if there are any? 4 COMMISSIONER KAVANAUGH: I would say there are some key things that make any device 5 safer, and that's a battery that's not tampered 6 7 with. There are other certifications other than UL, but a battery that has been certified by one of 8 9 these labs. Using the charger that came with the battery. Using the right battery, bike, and charger 10 11 that came together. All of those things we know 12 make any electronic device with a battery safer, 13 and I would point out, as I have many times before, that our laptops and our phones also have these 14 15 batteries in them, and they don't have these 16 issues, and that is largely because they have 17 things like a heat sensor that turns the device hot 18 if it gets too hot, they don't charge with chargers 19 that don't come with them, they can't be tampered 20 with so we know that those basic things, no matter 21 the device, will make a battery-powered device 2.2 safer. 23 COUNCIL MEMBER FELIZ: Okay. How many fires have we had this year and how many have been 24 due to e-bike batteries? 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 110 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT CHIEF HODGENS: So far this year, we've 2 3 had 81 fires related to e-bike batteries. 4 COUNCIL MEMBER FELIZ: I'm sorry. Repeat 5 that again. 81? CHIEF HODGENS: 81 related to lithium-ion 6 7 batteries. 8 COUNCIL MEMBER FELIZ: And that includes 9 the one we had like two days ago, right, in the Bronx? 10 11 CHIEF HODGENS: Yes, it does. 12 COUNCIL MEMBER FELIZ: Got it. Okay. 13 Final question, time runs really quickly when you're in here. FDNY recently passed a new rule 14 15 related to EMS ambulance costs. I think the pricing 16 increased from like 900 to 1,365 if I remember the 17 number correctly. How will this affect low-income 18 families taking into consideration the insurance 19 that they generally have? 20 COMMISSIONER KAVANAUGH: Those price 21 increases were directly related to the cost for 2.2 insurance companies that are paying these bills. We 23 have a number of programs to help ensure that lowincome New Yorkers do not have to pay that full 24 25 cost or even a cost at all if they can't afford it,

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 111 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 and we'd be happy to fill you in on how your 3 constituents can get access to those programs. 4 COUNCIL MEMBER FELIZ: Perfect. Thank 5 you. CO-CHAIRPERSON BRANNAN: Okay, we have 6 7 Farias followed by Powers. 8 COUNCIL MEMBER FARIAS: Good afternoon, 9 everyone. I feel like I'm doing standup comedy now. Thank you, folks, for coming out today 10 11 and your opening statement. Just want to go through 12 some quick questions around recruitment, retention, fire academy, and then some capital projects. 13 14 In 2018, then Commissioner Nigro 15 expressed a desire to have 15 percent women and 50 16 percent people of color firefighters in FDNY for 17 2030 at a Council hearing. Is this a marker that 18 the FDNY is still working towards, and, if so, what 19 has been put in place to make this a reality? 20 COMMISSIONER KAVANAUGH: Yeah, it is a 21 marker we're still working towards. As I think we've talked about in past hearings, our last list 2.2 23 was the most diverse in Department history, and we are close to kicking off our next firefighter 24 recruitment campaign where we will use all of the 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 112 1 2 successful tools we used in the last campaign in 3 order to increase those numbers, and I'll have 4 Commissioner Noonan add to that. 5 ASSISTANT COMMISSIONER NOONAN: Sure. Good afternoon. We've conducted a very deep dive of 6 7 analysis based on that last historic campaign. What 8 we looked at is the type of events that we 9 attended, where we met those candidates that were successful test-takers, also what level of 10 11 engagement did we give them that got them there and 12 making sure that we're mimicking that in our 13 upcoming blueprint for the next campaign. We looked 14 at the types of advertisements they received, we 15 looked at the various programs that they 16 participated in, including our tutorial program 17 which was effective in making sure that those 18 candidates that were preparing for the upcoming 19 exam were able to score better on the exam because 20 they attended those tutorial programs. A lot of, 21 like I said, what we've learned and the analysis 2.2 that we've put forth will be seen and will be able 23 to execute for the upcoming campaign. COUNCIL MEMBER FARIAS: Great. In terms 24 25 of either looking at some of that data or with the

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 113 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 upcoming class that we just had, were there women-3 focused recruitment events that the FDNY has 4 planned? 5 ASSISTANT COMMISSIONER NOONAN: Absolutely, women-focused recruitment events, and a 6 7 lot of those, whether they be schools or colleges, a lot of our women that we recruited that were 8 9 successful were not necessarily at women events, but a very large majority, I would say about 43 10 11 percent of our interest that are in our CRM are women so regardless of whether it's a women's event 12 13 or just a general event, our focus is always on recruiting women. 14 15 COUNCIL MEMBER FARIAS: Awesome. Does the 16 FDNY offer any women-only sessions when training 17 recruits? 18 ASSISTANT COMMISSIONER NOONAN: Actually, we just did a recent kickoff for our upcoming CPAT 19 20 exam, which is the physical fitness exam, and we 21 always start that out with inviting the women and 2.2 making sure that they really understand what the 23 physical fitness portion of the exam is about to involve and the level of commitment that they will 24 25 need, and so they're supported by many female

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 114 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 firefighters that come out to talk to them and just 3 give them their experiences and even some women 4 that had recently passed the exam were there to also give their experience so it's a great way to 5 start and then we continue that by offering CPAT 6 7 training, a full complement there, and additional fitness programs to make sure that they're able to 8 9 make it through. COUNCIL MEMBER FARIAS: Okay, does that 10 11 also mean, and I didn't see this in any of the new 12 asks or anything in the budget, have we looked at 13 an area in the budget to design our own training, like women-only training that maybe is supplemental 14 15 to having childcare or things like that that we know are maybe the inhibitors for having more women 16 17 successfully go through the academy? 18 COMMISSIONER KAVANAUGH: We have looked at that. One constraint we have is on whether or 19 not funding can go to a women's only program and so 20 21 what we've done to work around that is the United 2.2 Women Firefighters is a fraternal organization of 23 female firefighters, and they run a number of women's fitness programs that both the Council have 24

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COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 115 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 supported, many of you have supported, and we've 3 supported over the years. 4 COUNCIL MEMBER FARIAS: Sorry, Chairs. Can I have additional time? 5 CO-CHAIRPERSON ARIOLA: Sure. 6 7 COUNCIL MEMBER FARIAS: Thank you. Is there any reason particularly around why the FDNY 8 9 hasn't sought a way to create a line item for the organization, for example, to do training? 10 11 COMMISSIONER KAVANAUGH: We did once, and actually the Council had to decline that because 12 13 they could not fund a women-only program. 14 COUNCIL MEMBER FARIAS: Interesting. 15 COMMISSIONER KAVANAUGH: That was I think 16 about five years ago so we can get you the details. 17 COUNCIL MEMBER FARIAS: Okay. Just my 18 last couple. Does FDNY report on have any 19 statistics on the gender and racial demographics of those who have failed FDNY tests? 20 21 COMMISSIONER KAVANAUGH: We look at the entire life cycle of candidates and that breakdown 2.2 23 at each and every stage of the process so that Nafeesah's team can plan interventions based on 24 what they're seeing in the trends in the data. 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 116 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 COUNCIL MEMBER FARIAS: Okay, and have we 3 conducted exit interviews for firefighters who have 4 resigned from their positions in the past? 5 COMMISSIONER KAVANAUGH: I believe so, but we can doublecheck. 6 7 COUNCIL MEMBER FARIAS: Okay. My last capital questions. I looked at the capital budget, 8 9 didn't see anything under the new asks even though we're excited to build new firehouses which I saw 10 11 there. Are there separate locker rooms or changing spaces for women in the firehouses and training 12 13 facilities? I know we passed that law, and we're slowly implementing. I know you've mentioned that 14 15 some firehouses are a bit older so that requires 16 more work. 17 COMMISSIONER KAVANAUGH: Yeah, some 18 firehouses do. Any new renovation includes that, as 19 you mentioned, because a number of the firehouses 20 are quite old, it's very hard to do a partial 21 renovation or to find space, and so that's why I saw when we do a full renovation, that's already 2.2 23 part of the spec for the next few decades. We also have the Council legislation which we are doing 24 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 117 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 that survey and, of course, we'll brief the Chair 3 and yourself once that survey is complete. 4 COUNCIL MEMBER FARIAS: Great. Just because of the work that the Council has done here 5 with lactation rooms and pumping stations in our 6 7 own old buildings, how is that working out for our firehouses? 8 9 COMMISSIONER KAVANAUGH: It has been working out. We also have those pods, you actually 10 11 see them in airports as well, we have used that in certain facilities where the facility itself might 12 13 not accommodate it because of the age of the 14 building. 15 COUNCIL MEMBER FARIAS: Okay. Great. 16 Thank you so much. 17 COMMISSIONER KAVANAUGH: Sure. 18 COUNCIL MEMBER FARIAS: Thank you, 19 Chairs. 20 CO-CHAIRPERSON BRANNAN: We have Council 21 Member Powers followed by Brewer. 2.2 COUNCIL MEMBER POWERS: Thank you. Nice 23 to see everyone. I just wanted to follow up on a question that was something you said and then 24 Council Member Holden followed up on. You noted 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 118 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT that 3-1-1 calls are up for battery complaints. Can 2 3 you clarify what those complaint categories are? I 4 assume it's probably somebody bringing a bike into a building or something like that. 5 Second is I just want to clarify what is 6 7 the process after that call comes in so what 8 happens, what is the average response time for something like. If it's a complaint about a bike 9 going into an apartment or a building, how do you 10 11 verify that or what are the steps taken? I have 12 some followups but (INAUDIBLE) COMMISSIONER KAVANAUGH: I don't have the 13 breakdown in front of me, we can get that to you, 14 15 in terms of the type of complaint that's coming 16 into 3-1-1, but generally battery-related things like someone's charging multiple bikes or multiple 17 18 batteries in a building or a hallway. As the Chief mentioned, depending on the nature of the 19 20 complaint, the response is quite quick, and then 21 the followup depends on the condition that they 2.2 find. One of the biggest issues we continue to have 23 and obviously look to the Council is that many, many people have these in their apartments or in 24 their private homes, and that's the one place we 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 119 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 can't inspect so that continues to be an 3 educational issue. 4 COUNCIL MEMBER POWERS: If I call and say I have a neighbor charging in my lobby in my 5 building, public space, five batteries, it's not a 6 7 9-1-1 call I presume, it's a 3-1-1 call, I call 3-1-1, what's the steps taken from there and is there 8 9 a violation that would be issued in any instance? COMMISSIONER KAVANAUGH: It depends on 10 11 the nature of what they find. I'll let the Chief follow up on that. 12 13 CHIEF HODGENS: Yeah, there is some degree that is allowed, but if it crosses that 14 15 threshold there would be violations given. They 16 would make them remove them. 17 COUNCIL MEMBER POWERS: So what is the threshold? 18 19 CHIEF HODGENS: You're allowed to right 20 now charge up to five within a dwelling? 21 COUNCIL MEMBER POWERS: And that's by 2.2 FDNY regulations? 23 CHIEF HODGENS: Fire Code. COUNCIL MEMBER POWERS: Fire Code. Why is 24 it five? 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 120 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT CHIEF HODGENS: It's being looked at now. 2 3 We need to see where we need to go with that, but I'm not sure how they came up with that number, but 4 that was agreed upon when we rewrote the Fire Code. 5 COUNCIL MEMBER POWERS: Okay, and are 6 7 buildings allowed to tell their tenants that they 8 can't bring in battery-operated bikes into their 9 residences or building? COMMISSIONER KAVANAUGH: Yeah. Many 10 11 private buildings have that in place. I will point 12 out the job that was in your District, the roof 13 rope rescue caused by an e-bike, that was a building where they were banned so even though many 14 15 landlords do ban them, again, as I mentioned, a lot 16 of people have these in their private apartments or 17 homes and even landlords are unaware. 18 COUNCIL MEMBER POWERS: Okay. Final question. Chair Ariola had asked about the 19 20 legislation, which I sponsored, which is around the 21 buyback. I just want to clarify your position on 2.2 that. I know you said you support any effort. I 23 want to know if you support that piece of legislation. 24

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COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 121 1 2 COMMISSIONER KAVANAUGH: I don't have the 3 legislation in front of me. We can double back to 4 you, but I would say that truly any effort to get the unsafe batteries off the streets and safe 5 batteries into the hands of delivery workers is 6 something that we would work to support. 7 8 COUNCIL MEMBER POWERS: Generic answer 9 but I'll take it. Thank you. COMMISSIONER KAVANAUGH: I'll circle 10 11 back. 12 COUNCIL MEMBER POWERS: Okay. Thank you. CO-CHAIRPERSON BRANNAN: Council Member 13 14 Brewer. 15 COUNCIL MEMBER BREWER: Thank you very much. On the batteries, I know you've been such a 16 17 good leader on it, but the bill that we passed, I 18 don't know if it does much good, but it basically says you can't sell the tampered batteries. Is 19 20 there any place, because you can't do anything 21 about a home, are there places that you have found 2.2 that are selling them? Obviously, online, I don't 23 know what you can do except ask them not to, so I'm just trying to see if there is any place this makes 24 a difference, number one. 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 122 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT Secondly, obviously, if we're not going 2 3 to be at home then we need a place and so far the 4 idea of doing charging has been a real challenge so I just didn't know if there any update on that. 5 COMMISSIONER KAVANAUGH: I don't have an 6 7 update on the charging, but I will say it is 8 something that we are actively looking at and 9 working on with the Working Group. When it comes to your legislation, 10 11 absolutely it's made a difference. We have found a 12 number of locations that are selling either illegal 13 batteries, tampered batteries, or have far more 14 than five devices or in some other way are doing 15 something that's unsafe and against the law, and so 16 we have been able to do a number of sweeps of those 17 locations. When it comes to online marketplaces, 18 19 that's where the Consumer Product Safety Commission 20 comes in. They have removed tens of thousands of 21 devices from those sites and are working to remove 2.2 others as well as stopping these from coming in 23 through the ports so there is real work being done there. Again, I know I keep repeating myself, but 24 these are in people's homes right now, and so 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 123 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 that's one of the biggest concerns for first 3 responders and New Yorkers is, even if all of this goes into effect soon, which it will, we will still 4 have people who had purchased these devices 5 previously and have them in their homes now. 6 COUNCIL MEMBER BREWER: I'm aware of it. 7 Number two, this issue of when a business opens or 8 9 I quess gets reconstituted, it often needs, restaurants, etc., FDNY. In the past when you first 10 11 started, there was a lot of backlog. I'm wondering 12 if that backlog has been negated and it's better 13 because it's really hard to open and then not be 14 able to get FDNY to sign off. 15 COMMISSIONER KAVANAUGH: Yes. We made 16 significant progress on that backlog thanks the 17 Mayor's Office, thanks to a number of folks here. 18 That went from I think it was about 16 weeks down 19 to just a few weeks, and that was thanks to an 20 effort of everyone ... 21 COUNCIL MEMBER BREWER: It was months in 2.2 the past, so now you're saying, what do you think 23 it is now for the backlog for a new business? 24 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 124 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 COMMISSIONER KAVANAUGH: I think it's at 3 a few weeks, but we'll doublecheck and circle back with you. 4 5 COUNCIL MEMBER BREWER: If I could get that information ... 6 7 COMMISSIONER KAVANAUGH: Yeah, two to three weeks. 8 9 COUNCIL MEMBER BREWER: Okay. Next, sirens. Now, I know I have to make it a budget 10 11 issue so I will, but my question is are you putting 12 any money into thinking about how to have 13 ambulances, in particular, if I get one more complaint about an ambulance, it's just all day and 14 15 all night, I live between two hospitals, maybe 16 that's why, but my question is what are we going to 17 do, if anything, about sirens on ambulance to 18 reduce, make them safe, the patients safe, but I mean I'm a Rumbler person, but I don't know if 19 20 that's what you want. 21 COMMISSIONER KAVANAUGH: Yeah, so a 2.2 number of years ago we began to switch our fleet 23 over to Rumblers so that is an ongoing effort to make that change. Lizette may have an update on 24 25 that. We also regularly work with EMS operations to

1	COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 125
2	make sure that we're going lights and sirens when
3	it's required for the patient and not if it isn't,
4	but I do think the reason you're hearing so much of
5	that siren noise is not just where you live but EMS
6	call volume continues to go up so EMS is very busy.
7	COUNCIL MEMBER BREWER: I know, but I've
8	got hundreds of people complaining so we have to
9	have further conversation. There must be some way
10	to reduce the noise and still have the person get
11	to the hospital on time. It's like hundreds and
12	hundreds and hundreds of complaints.
13	Finally, this is a minor issue, but when
14	you're on streets like 100th Street, you've got
15	NYPD and FDNY, they're both fabulous, but the car
16	situation is such that it's three deep, streets
17	can't be clean, so it's just a suggestion when
18	you're in a neighborhood you have to figure out how
19	you can move the cars so that the streets can be
20	cleaned. I don't know if that's a problem
21	elsewhere. On 100th Street, it's a mess. If we
22	could talk about that later. Thank you.
23	COMMISSIONER KAVANAUGH: Absolutely.
24	CO-CHAIRPERSON ARIOLA: Okay. I want to
25	thank the panel for coming. Commissioner, thank you

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 126 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 for being so forthcoming with your answers as was 3 your entire panel and so prepared to answer 4 questions. I want to thank my Colleagues for their 5 questions and, again, our Financial Analyst Tanveer 6 7 Singh, Unit Head Jack Storey, Committee Counsel Josh Kingsley, Political Analyst Will Hongach, and 8 9 my Chief-of-Staff Phyllis Inserillo. Mostly, I want to thank our Finance 10 11 Chair, Justin Brannan, for all the hours he's been 12 putting in. As he said, it's his seventh Committee 13 hearing, and we're not finished yet. 14 CO-CHAIRPERSON BRANNAN: Seventh day. 15 CO-CHAIRPERSON ARIOLA: Seventh day, and he's not finished yet, and I want to thank his 16 17 wonderful Committee Counsel for all the work he 18 does. Thank you so much. 19 COMMISSIONER KAVANAUGH: Thank you. 20 CO-CHAIRPERSON BRANNAN: Commissioner, 21 thank you. Look, I appreciate obviously the fifth 2.2 firefighter and EMS pay parity can't happen without 23 collective bargaining. I just hope that when you get to that table with the unions that these things 24 25

COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH 127 1 COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 2 can be prioritized. That's the only way it's going 3 to happen. 4 COMMISSIONER KAVANAUGH: I couldn't agree 5 more. I have spent many, many hours including a number of overnight sessions at OLR across the 6 7 table, and I will continue to do that as Commissioner. It is my number one priority. 8 9 CO-CHAIRPERSON BRANNAN: Thank you, guys. Stay safe out there. Thank you. 10 11 COMMISSIONER KAVANAUGH: Thanks. 12 CO-CHAIRPERSON BRANNAN: Okay. With that, 13 day seven of Executive Budget hearings is ... Council 14 Member Velazquez. 15 COUNCIL MEMBER VELAZQUEZ: Always late, huh? Just very quickly on diversity hires and what 16 17 are you doing to promote a more diverse FDNY? 18 COMMISSIONER KAVANAUGH: We have made a number of firsts in our appointments, as you know, 19 as well as we're looking to capitalize on the 20 21 success of our last firefighter recruitment 2.2 program. We can give you a quick synopsis, but we 23 are going to kick off our firefighter recruitment campaign and use many of the successful tactics 24 that got us a historically diverse list. 25

	COMMITTEE ON FINANCE JOINTLY WITH COMMITTEE ON PUBLIC SAFETY JOINTLY WITH
1	COMMITTEE ON FIRE AND EMERGENCY MANAGEMENT 128
2	COUNCIL MEMBER VELAZQUEZ: Thank you.
3	CO-CHAIRPERSON BRANNAN: Thank you guys
4	very much.
5	COMMISSIONER KAVANAUGH: Thank you.
6	CO-CHAIRPERSON BRANNAN: [GAVEL]
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CERTIFICATE

World Wide Dictation certifies that the foregoing transcript is a true and accurate record of the proceedings. We further certify that there is no relation to any of the parties to this action by blood or marriage, and that there is interest in the outcome of this matter.



Date May 31, 2023