

CITY COUNCIL  
CITY OF NEW YORK

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TRANSCRIPT OF THE MINUTES

Of the

COMMITTEE ON RULES, PRIVILEGES AND  
ELECTIONS

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March 15, 2023  
Start: 10:09 a.m.  
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HELD AT: 250 BROADWAY - COMMITTEE ROOM, 14TH  
FLOOR

B E F O R E: Keith Powers, Chairperson

COUNCIL MEMBERS:

Justin L. Brannan  
Gale Brewer  
Selvena N. Brooks-Powers  
Crystal Hudson  
Rafael Salamanca  
Pierina Ana Sanchez

A P P E A R A N C E S

Dr. Michael Lindsey, Board of Health nominee

Dr. Angelo Acquista, Board of Health nominee

Dr. Maida Galvez, Board of Health nominee

Dr. Judith Salerno, Board of Health nominee

2 SERGEANT-AT-ARMS: Can we start the  
3 webinar, please?

4 Good morning and welcome to the New York  
5 City hybrid hearing on the Committee on Rules,  
6 Privileges and Elections.

7 Please silence all electronic devices.

8 Chair, we are ready to begin.

9 CHAIRPERSON POWERS: [GAVEL] Good morning  
10 and welcome to the meeting of the Committee on Rules,  
11 Privileges and Elections. I'm City Council Member  
12 Keith Powers, Chair of the Committee.

13 Before we begin, I'd like to introduce  
14 other Members of the Committee who are present. So  
15 far, we are joined by Justin Brannan of Brooklyn, and  
16 we'll be joined by others along the way.

17 I'd also like to acknowledge the  
18 Committee Staff that worked on the appointments that  
19 we are hearing today, Committee Counsel to my right  
20 Jeff Campagna, Director of Investigations Francesca  
21 DellaVecchia, and Deputy Director of Investigations  
22 Alycia Vasell, and Chief Ethics Counsel Pearl Moore.

23 Today, we are holding a public hearing on  
24 four nominations submitted by the Mayor for the  
25 appointment to the Board of Health pursuant to

2 Section 31 of the New York City Charter and, by  
3 letters dated March 3, 2023, Mayor Eric Adams  
4 requested the advice and consent of the Council  
5 regarding the appointments of Dr. Angelo Acquista,  
6 Dr. Maida Galvez, Dr. Judith Salerno, all medical  
7 doctors, and Dr. Michael Lindsey, Ph.D. to the Board  
8 of Health. We may be joined by the Speaker and she  
9 may give remarks at some point but I'll just keep  
10 going.

11 Primary function of the Board of Health  
12 is to legislate and oversee the New York City Health  
13 Code which encompasses the rules governing all  
14 matters and subjects within the jurisdiction of the  
15 New York City Department of Health and Mental  
16 Hygiene. The Department's jurisdiction is among the  
17 most extensive and varied of all the city agencies  
18 and includes such diverse disciplines as communicable  
19 diseases, environmental health studies, radiological  
20 health, veterinary affairs, water quality, pest  
21 control, vital statistics, and the Office of the  
22 Chief Medical Examiner. I hope you guys are taking  
23 notes on all those. The fact that the Health Code  
24 rules have the force and effect of law and cover such  
25 an extensive range of measures aimed at improving the

2 physical and mental well-being of New Yorkers  
3 highlights the importance of the work of the Board of  
4 Health and consequently the vital need for crucial  
5 consideration of all potential appointees. The Board  
6 of Health's 11 members serve six-year terms without  
7 pay and cannot be dismissed without cause.

8 I'll introduce the candidates that we are  
9 hearing today. First, we're joined by Michael  
10 Lindsey, a resident of Manhattan who has been  
11 nominated by the Mayor for appointment to the Board  
12 of Health to serve the remainder of a six-year term  
13 that expires on May 31, 2026. Dr. Lindsey holds a  
14 Ph.D. in social work and is the Dean and Professor at  
15 New York University School of Social Work. If  
16 appointed, he would replace Karen Redlener whose term  
17 expired on May 31, 2020.

18 We're also joined by Angelo Acquista who  
19 is nominated to serve the remainder of a six-year  
20 term that expires on May 31, 2028. Dr. Acquista is a  
21 medical doctor who is currently the Medical Director  
22 at Lenox Hill Hospital in a very great City Council  
23 District on the Upper Eastside. He has previously  
24 held appointments as a Medical Director in Mayor  
25

2 Bloomberg's Office of Emergency Management and  
3 Taskforce on Bioterrorism.

4 Dr. Maida Galvez is nominated to serve  
5 the remainder of six-year term that expires on May  
6 31, 2024. Dr. Galvez is a Medical Director and is a  
7 Professor in the Department of Environmental Medicine  
8 and Public Health and the Department of Pediatrics at  
9 Icahn School of Medicine at Mount Sinai Hospital.

10 We're also joined by Dr. Judith Salerno  
11 who is nominated to serve the remainder of a six-year  
12 term that expires on May 31, 2024. Dr. Salerno has  
13 worked in medicine and public health for nearly 50  
14 years, most recently as President and CEO of the  
15 Susan Komen Foundation and President of the New York  
16 Academy of Medicine.

17 You guys are very qualified so  
18 congratulations on your appointments. That was a  
19 mouthful to try to get all your accolades out there.

20 I want to thank you all for being here.  
21 Before we start your testimony, we're going to ask  
22 you all to raise your right hand to be sworn in.

23 COMMITTEE COUNSEL CAMPAGNA: Do you affirm  
24 to tell the truth, the whole truth, and nothing but  
25

2 the truth in your testimony before this Committee and  
3 in answer to all Council Member questions?

4 NOMINEES: (INAUDIBLE)

5 CHAIRPERSON POWERS: Great. Thank you and,  
6 again, congratulations on your nominations. We'll  
7 take testimony from everybody and then we'll have  
8 some questions. We'll start on the right over here,  
9 and we'll move down the line.

10 DR. MAIDA GALVEZ: Good morning. It's an  
11 honor to join you all today. My name is Dr. Maida  
12 Galvez. I am a pediatrician and Professor of  
13 Environmental Medicine and Public Health at the Icahn  
14 School of Medicine at Mount Sinai. My parents  
15 immigrated to New York City from the Philippines and  
16 settled in Elmhurst, Queens where I was born and  
17 where much of my extended family lives today and then  
18 raised me and my brother in Westbury, New York, a  
19 town that has been referred to as a melting pot  
20 village. My father, Manuel Galvez, was a merchant  
21 seaman who worked in payroll for a New York City-  
22 based shipping company and my mother, Aida, was a  
23 schoolteacher who then trained to be a dietitian,  
24 working in nursing homes. I enrolled at CUNY Medical  
25 School at the City College of New York with an

2 interest in teaching and caring for children and  
3 graduated from the Icahn School of Medicine at Mount  
4 Sinai where I received my medical degree and later a  
5 master's in public health. I trained for four years  
6 in the Bronx in Social Pediatrics at Montefiore and  
7 completed a Pediatric Chief year at Jacobi Medical  
8 Center.

9           It was in my training that I saw  
10 firsthand how neighborhood shapes health, and I  
11 pursued a Fellowship Training in Environmental  
12 Pediatrics at Mount Sinai so I could root my work in  
13 prevention of common chronic health conditions in  
14 childhood like asthma and obesity. Since 2006, I have  
15 served as Director of the CDC and Environmental  
16 Protection Agency and American Academy of Pediatrics  
17 supported Pediatric Environmental Health Specialty  
18 Unit. We serve New Jersey, New York, Puerto Rico, and  
19 the U.S. Virgin Islands. It is one of 10 PEHSUs in  
20 the country in each federal region. The PEHSU is a  
21 go-to resource for evidence-based messaging for  
22 clinicians and families with concerns about  
23 environmental exposures, whether those are in their  
24 home, their school, or in their and larger community.



2 I am the Director of the New York State  
3 Children's Environmental Health Center or NYSCHECK.  
4 It's the first in the nation state-wide, publicly  
5 funded model for children's environmental health  
6 services in the United States. There are 10 PEHSUs in  
7 the country. There are seven New York State Centers  
8 in Albany, Buffalo, Syracuse, Rochester, Westchester,  
9 New York City, and Long Island, and Mount Sinai  
10 serves as the Coordinating Center. I Co-Lead the  
11 Region 2 PEHSU and NYSCHECK Coordinating Center with  
12 my good colleagues Dr. Perry Sheffield, and Dr.  
13 Lauran Zajac serves as our Medical Director.  
14 Together, we work with a wonderful team including  
15 diverse community partners to champion healthy  
16 environments for all children and their families.  
17 Through environmental health screening in pediatrics  
18 practices, families are now asked about their home  
19 environment for common environmental asthma  
20 triggers like mold or pests, and then families are  
21 connected to the needed healthy homes interventions.  
22 As the first in the country to prescribe healthy  
23 homes as part of clinical practice, New York is truly  
24 leading the way for other cities and states to  
25 follow. We also work to build clinician capacity to

2 respond to family concerns, and a major area of work  
3 is focused on training the next generation of leaders  
4 in children's environmental health.

5 As Director for Community Engagement for  
6 the Mount Sinai National Institute of Health Center  
7 Conduits and the National Institute of Environmental  
8 Health Sciences Center for Health and the Environment  
9 Across the Lifespan, I work together with partners in  
10 a range of fields including education, housing,  
11 environmental advocacy, and law to translate emerging  
12 research into programs and policies that prevent and  
13 reduce environmental exposures for children, their  
14 families, and their communities.

15 I am here today because sound public  
16 health policy is critically important to promoting  
17 the healthy growth and development of all children.  
18 As a pediatrician, I have witnessed firsthand how  
19 public health policy can positively impact New York  
20 City families. New York City has truly led the way in  
21 ensuring the latest science informs actions at the  
22 program and policy level to benefit all New Yorkers,  
23 and I am honored to be considered to serve on the  
24 Board and to give back to New York City and to be of  
25 service. Thank you.

2 CHAIRPERSON POWERS: Thank you. Go ahead.

3 DR. ANGELO ACQUISTA: Good morning,  
4 Council Members and Members of the Committee on  
5 Rules, Privileges and Elections.

6 My name is Angelo Acquista, and I want to  
7 thank you for considering my nomination to serve as a  
8 member of the Board of Health. I arrived in the  
9 United States at New York Harbor on February 11,  
10 1963. I grew up in Astoria Queens and attended New  
11 York University as an undergraduate from 1973 to  
12 1977. I attended New York University School of  
13 Medicine from 1977 to 1981. I was an intern and  
14 resident in Internal Medicine at Lenox Hill Hospital  
15 from 1981 to 1984. I have specialties in Internal  
16 Medicine, Pulmonary Medicine, and Tropical Diseases.  
17 I served as Committee Chairman for Quality Assurance  
18 at Lenox Hill Hospital from 1988 to 2012 and was the  
19 Assistant Director for the Intensive Care Unit at  
20 from 1989 to 2003.

21 I have been in private practice from 1986  
22 to the present. I served as Medical Director for New  
23 York City's Office of Emergency Management, and I  
24 helped write protocols for New York City's response  
25 to biological, chemical, and nuclear emergencies. I

2 have authored books and publications on terrorism. I  
3 wrote a New York Times best seller, The Survival  
4 Guide: What to do in a Biological, Chemical or  
5 Nuclear Emergency. As Medical Director of the Office  
6 of Emergency Management, I participated in the 9/11  
7 recovery effort. At the request of the Centers for  
8 Disease Control and the New York State Department of  
9 Health, I wrote A Physicians Resource Manual on  
10 Biological, Chemical and Nuclear Emergencies, a  
11 resource manual that served as the basis for my  
12 book, The Survival Guide: What to do in a Biological,  
13 Chemical, or Nuclear Emergency. Physicians who pass  
14 my test that I created will receive a State-issued ID  
15 that allows them to cross police barriers in the  
16 event of an emergency.

17 I was one of the first to profess the  
18 health benefits of the Mediterranean diet based on  
19 medical literature and published the New York Times  
20 best seller, The Mediterranean Prescription. It is a  
21 diet book, cookbook, and book that describes the  
22 health effects of being overweight and obese. I also  
23 wrote The Mediterranean Family Table addressing the  
24 need of introducing children to healthy food early in  
25 their development. I currently am the Executive

2 Director for Signature Services International and  
3 Executive Health for Northwell Health.

4 I hold several patents on wireless  
5 sensors for wireless recording of vital signs,  
6 including heart rate, heart rhythm, respiratory rate,  
7 temperature, and oxygen saturation.

8 I want to serve on the Board of Health  
9 because I found my experience as Medical Director for  
10 the Office of Emergency Management rewarding, and I  
11 would like to serve New York City once again in light  
12 of our recent pandemic.

13 I humbly look forward to serving the  
14 people of our City.

15 DR. JUDITH SALERNO: Good morning,  
16 Committee Chair Powers and esteemed Council Members.

17 My name is Judy Salerno, and it is a  
18 privilege and an honor to be nominated to serve my  
19 fellow New Yorkers as a member of the Board of  
20 Health.

21 My personal story and wide-ranging work  
22 experiences have shaped my views on what it takes to  
23 live a healthy life and why it should be afforded to  
24 all. Raise in Newark, New Jersey in a multi-  
25 generational immigrant family, I was grateful to

2 receive a full scholarship that enabled me to become  
3 a first-generation college graduate followed by a  
4 generous fellowship that allowed me to pursue a  
5 Master of Science degree in public health at Harvard.

6 After working in public health positions  
7 in the federal government on Aging and Long-term Care  
8 policies, at the State level on Medicaid issues, I  
9 decided that I could more effectively work if I  
10 became a physician. While discouraged from applying  
11 to medical school by many, I pursued my dreams and  
12 was fortunate to be accepted by Harvard Medical  
13 School, after which I trained in internal medicine  
14 and geriatrics. I'm deeply indebted to those who  
15 believed in me and encouraged me to make my dreams a  
16 reality.

17 Early in my career, I was engaged in  
18 clinical research at the National Institute of Health  
19 working with Alzheimer's patients and on hypertension  
20 while learning the importance of life-course approach  
21 that recognizes how our environments and early life  
22 experiences can affect how we age. Following NIH, I  
23 worked at the U.S. Department of Veterans' Affairs  
24 dedicating my policy and clinical skills to improving  
25 the care of older veterans. I was the Chief

2 Consultant for Geriatrics and Extended Care,  
3 responsible for geriatric care policies for the VA  
4 System nationwide. A broad and inclusive approach to  
5 care was essential given the complexity and multiple  
6 health and social issues faced by many of our veteran  
7 patients. It was truly an honor to serve our nation's  
8 veterans for over eight years, and I'll always be  
9 grateful to them for their extraordinary service.

10 I returned to the NIH as Deputy Director  
11 of the National Institute on Aging, again focusing on  
12 critical research to advance healthy aging and to  
13 find ways to treat dementia, type 2 diabetes,  
14 hypertension, and frailty.

15 Following my tenure as a member of the  
16 NIH leadership, I served as the Executive Officer of  
17 the Institute of Medicine, now known as the National  
18 Academy of Medicine. There, I had oversight  
19 responsibility for over 60 authoritative reports  
20 annually that spanned many critical issues in public  
21 health and healthcare ranging from H1N1 flu to  
22 HIV/AIDS to gun violence and health affects of  
23 housing instability, providing me with policy  
24 perspectives on similar issues that come before the  
25 Board of Health.

2 I was also the scientific partner with  
3 HBO on a four-part series on obesity in the U.S.  
4 entitled Weight of the Nation. We were nominated for  
5 two Emmys, but, unfortunately, we didn't win.

6 The next stage of my career was as CEO  
7 and President of Susan G. Komen, the world's largest  
8 breast cancer organization, where I focused on the  
9 unacceptably high breast cancer mortality rates among  
10 black women as compared to white women. I launched a  
11 locally led 10-city initiative to address those  
12 disparities.

13 I then served for the past five and a  
14 half years as President of the New York Academy of  
15 Medicine, a 175-year-old New York institution,  
16 refocusing NYAM's work toward advancing health  
17 justice, a need that was never more apparent than  
18 during the pandemic.

19 Throughout my career, I've always  
20 combined my clinical and public health work with  
21 hands-on experience, volunteering at a human rights  
22 clinic in Washington, D.C., teaching geriatrics to  
23 medical residents, and most recently volunteering as  
24 a physician at Bellevue Hospital during the  
25 extraordinary difficult early months of the pandemic.



2           Since retiring from NYAM, I believe my  
3 calling to a life of public service is not yet  
4 complete. I would consider it a unique and important  
5 honor to serve on the Board of Health, contributing  
6 what I've learned over the past 40 years to advance  
7 policies and programs that can make us a healthier  
8 city.

9           Thank you for consideration of my  
10 nomination.

11           DR. MICHAEL LINDSEY: Good morning,  
12 Chairperson Powers and Members of the New York City  
13 Council. My name is Michael Lindsey, and I want to  
14 thank you for considering my nomination to the New  
15 York City Board of Health.

16           I come to this moment with a deep  
17 appreciation of where I have been and where I hope to  
18 be, that is, in service to this great city.

19           As I reflected on this opportunity, I  
20 thought about my first social work client, Lionel.  
21 His mother was serving a prison sentence when she  
22 gave birth to him, and, sadly, he died in prison this  
23 past summer. From the time he was born, his life was  
24 shaped by unaddressed anxiety and trauma, putting him  
25 on a trajectory into incarceration.

2 In thinking about Lionel, I am acutely  
3 aware of the lesson I learned from him as a beginning  
4 clinician, we cannot just attempt to heal the  
5 individual, we must also focus on the systems that  
6 perpetuate the circumstances that individuals like  
7 Lionel are subject to, poverty, lack of health care,  
8 racism, and mass incarceration. To be frank, my  
9 commitment to the fields of social work and public  
10 health started well before I met Lionel. As a young  
11 man in the 1980s, I saw immediate devastation in  
12 neighborhoods that had been upwardly mobile and whose  
13 residents had long been striving to make a better  
14 life for their families, all because of the crack-  
15 cocaine epidemic.

16 Getting to school safely, playing pickup  
17 basketball on neighborhood courts, going to teen  
18 parties without the risk of being shot, these are all  
19 circumstances and experiences that young people in  
20 many communities around this city and country take  
21 for granted. I couldn't do that. Even then, I knew I  
22 wanted to do something about it.

23 I was propelled through my undergraduate  
24 studies in sociology at Morehouse College by the  
25 desire to understand how such conditions could be

2 allowed to persist without a strong public response.

3 Similar concerns galvanized my studies at Howard

4 University, where I received a master's degree in

5 social work, as well as my scholarship at the

6 University of Pittsburgh, where I received a master's

7 degree in public health and then my Ph.D. in social

8 work. Subsequently, I was a Postdoctoral Fellow at

9 Johns Hopkins University's Bloomberg School of Public

10 Health.

11 My own adolescent experiences led me to

12 focus my research and practice on the needs of young

13 people, specifically investigating the mental health

14 of children and teens and developing evidence-based

15 interventions to engage them in treatment. I've led

16 research uncovering the troubling trends in suicide

17 behaviors, particularly among black children and

18 adolescents, which has been published in journals of

19 record such as the American Association of

20 Pediatrics.

21 Meanwhile, I've long recognized the

22 importance of translating research into policy and

23 action. My advocacy led to the creation of a working

24 group of experts supporting the Congressional Black

25 Caucus' Emergency Taskforce on Black Youth Suicide

2 and Mental Health. It resulted in the report Ring the  
3 Alarm: The Crisis of Black Youth Suicide in America  
4 and related legislation that passed in the U.S. House  
5 of Representatives. Similarly in New York State, my  
6 work prompted the creation of the Office of Mental  
7 Health's Black Youth Suicide Prevention Workgroup,  
8 for which I am the primary subject matter expert.

9 My research has also garnered me various  
10 positions including membership on the CDC's Community  
11 Preventive Services Task Force. I also serve or have  
12 served on several editorial boards of leading  
13 journals of mental health.

14 Today, I am Dean of the NYU Silver School  
15 of Social Work, the first black man and person of  
16 color to hold the position. With that, I carry the  
17 daily commitment and responsibility to educate the  
18 next generation of social workers, including those  
19 who will enter New York City's mental health  
20 workforce, which is needed more than ever.

21 My interest in serving on the Board of  
22 Health stems from a passion for addressing the mental  
23 health needs of children, youth, and families,  
24 particularly those from vulnerable and marginalized  
25 communities, as well as a recognition that physical

2 health, mental health, and economic status are all  
3 inextricably linked and subject to systemic forces.  
4 We are just now emerging from a pandemic that exposed  
5 the inequities that are embedded in public health  
6 systems, leading to tragically unequal outcomes in  
7 disease and death.

8           As I think about the work of the Board of  
9 Health, I am reminded of the need to reform those  
10 systems in order to ensure that all people receive  
11 the physical and mental health care they need and  
12 deserve, and, perhaps, the legacy of Lionel's life  
13 lies in the need for systems change.

14           In closing, all of these experiences that  
15 I have shared today will inform the work that I hope  
16 to do with the distinguished members of the Board of  
17 Health. I want to thank you for your time and your  
18 gracious consideration of my nomination.

19           CHAIRPERSON POWERS: Thank you. Thank you  
20 all for your testimony. We have written copies here  
21 as well.

22           I wanted to ask a few followup questions  
23 and then I'll offer an opportunity to any Colleagues  
24 here to do questions as well. I'm just going to

2 bounce around so I'll ask you all different  
3 questions.

4 I'll start with Miss Salerno. I know you  
5 talked a little bit about doing work around diabetes  
6 and hypertension and things like that. Can you talk a  
7 little bit about what you view as the role of the  
8 Board of Health when it comes to, and ideas for how  
9 to further promote healthy eating in this city, steps  
10 the Department or the Board can take to address the  
11 epidemic of diabetes in this city, and, obviously,  
12 when you look at the entire role, and you'll see this  
13 in my questions as well, Board of Health and  
14 Department of Health is so vast, the different things  
15 they do, but I think the Board of Health particularly  
16 has played a role in the past when it comes to how  
17 promote healthy eating and then also regulating food  
18 establishments, things like that, so I wanted to  
19 hear, based on your experience and, of course, the  
20 Board's role where you see maybe further  
21 opportunities to do things around tackling diabetes  
22 and promoting healthy eating.

23 DR. JUDITH SALERNO: Yes. I think these  
24 are complex as we well know that obesity is related  
25 to the incidents and prevalence of type 2 diabetes. I

2 think that we have to understand more fully that we  
3 have placed the emphasis only on individual  
4 responsibility, and we've kind of blamed the patient,  
5 if you only ate better, if you only exercised more  
6 than you would be in better health, and you could  
7 stem the tide of diabetes, but we know those are  
8 complex issues, that there's lack of opportunities to  
9 exercise, healthy food often costs more money, those  
10 kinds of things so I think we can do a lot. The City  
11 has, I think, been a leader with elimination of trans  
12 fat, posting of calories and these kinds of things to  
13 give people the education and the tools they need to  
14 take individual responsibility, but we have to look  
15 at this as kind of starting with the individual and  
16 then moving into our communities and our  
17 neighborhoods and then the city because there are  
18 things at every single level that need to be done.  
19 The City has promoted among its employees, for  
20 example, the Diabetes Prevention Program which takes  
21 prediabetic people and gives them the opportunity to  
22 be in group settings online or in-person where they  
23 can learn and participate with support in these  
24 activities that will mitigate the possibility of and  
25 the risk of diabetes so we need to do more of that.

2 We need to encourage the employers in the city to do  
3 this, and we need to do double down on our education  
4 in schools about healthy eating.

5 CHAIRPERSON POWERS: Great. Thank you for  
6 that and hope you guys will take more of that up as  
7 we know we have a lot of work to do on that front.

8 I wanted to go over to Mr. Lindsey. Your  
9 experience in mental health, two master's degrees and  
10 a Ph.D., not too bad, making me feel pretty  
11 unaccomplished over here. I want to talk about more  
12 mental health. Obviously a challenge that we see as a  
13 City right out in the open right now, and I feel like  
14 the Board of Health has a lot of different areas  
15 where they regulate, but I wanted to hear more about  
16 where you think the City can be headed in terms of  
17 treating mental health, and we're joined by Council  
18 Member Hudson as well, but also where the Board  
19 particularly can play a role in advancing policies to  
20 help treat mental health.

21 DR. MICHAEL LINDSEY: I appreciate that  
22 question, Chairperson. I think one of the things that  
23 becomes important is that you cannot have health  
24 without mental health, and I also believe that the  
25 same root causes that we struggle with in terms of



2 healthcare are seen in health inequities that include  
3 mental health, and so I think that the Board of  
4 Health has a great opportunity to speak to the matter  
5 of mental health in a greater way, particularly  
6 coming out of the pandemic, and particularly  
7 regarding the well-being of children.

8           As I understand it, the Health Code  
9 doesn't speak fully to the matter of mental health,  
10 which I think is an opportunity for the City and for  
11 the Board of Health to consider. That includes  
12 education and all the important aspects of public  
13 health pertaining to how you promote preventative  
14 aspects of securing the well-being of one's emotional  
15 and psychological health. I also think that we have  
16 an opportunity to inform the City with respect to the  
17 workforce development that needs to happen to address  
18 the mental health crisis in our city and, again, I  
19 want to point to the crisis that relates to the  
20 mental health needs of children. I think that there's  
21 also a greater opportunity for the Board of Health  
22 and for the City to think about creating greater  
23 access to services, particularly in schools where we  
24 know that at this point schools are the largest  
25 provider of mental health services to kids and still

2 yet, even from my own research, we find that schools  
3 are not able to sufficiently meet the mental health  
4 needs of kids and we know the importance of mental  
5 health to long-term outcomes and success for kids,  
6 and so I think in those ways the Board of Health can  
7 help inform the City on an agenda around mental  
8 health and continue the great work that is happening  
9 within the City to address mental health needs of its  
10 citizens.

11 CHAIRPERSON POWERS: Do you see any  
12 specific policy that you think the Board could take  
13 now to help address those issues you highlighted?

14 DR. MICHAEL LINDSEY: Certainly, and we  
15 just saw in the last few days, the City Council take  
16 some really great steps to improve the mental health  
17 service provision for those who are in shelters, and  
18 so I think the same philosophy around increasing  
19 access to care can also happen in schools, and so I  
20 see that as a really important opportunity to  
21 increase the provision of services in schools and  
22 what we know is that oftentimes where you live and  
23 the school that's in that location of where you live  
24 can determine whether you have access to treatment,  
25 whether schools will actually have a mental health

2 provider in place for children to be able to access  
3 when they need it and so one important policy  
4 decision I think that we could make with respect to  
5 mental health is to ensure greater access and schools  
6 are a primary location for those services to take  
7 place.

8 CHAIRPERSON POWERS: Thank you. Thank you  
9 for that. I'm going to hop over to Mr. Acquista. You  
10 work for one of the larger hospital systems here in  
11 the nation, I was going to say city but probably in  
12 the country, and we have obviously a lot of health  
13 challenges here in the city, we're talking about  
14 mental health, we're talking about obesity, obviously  
15 a pandemic. Just from your experience at Northwell  
16 and at your long health experience here, can you talk  
17 about where you see the biggest challenges facing the  
18 City right now and in the next five years when it  
19 comes to healthcare and particularly talk about what  
20 role the Board of Health can play in that and what  
21 challenges you see the Board of Health having in  
22 order to tackle those.

23 DR. ANGELO ACQUISTA: I think the biggest  
24 challenge that New York City and the rest of the  
25 United States and the world faces is preparing

2 ourselves for what we saw was an inadequate response  
3 to the recent pandemic. We noted that we didn't have  
4 enough supplies in terms of protective equipment. I  
5 remember at Lenox Hill Hospital we had six tractor  
6 trailers posted outside to accommodate bodies that we  
7 couldn't fit in our mortuaries. We noticed even  
8 though Northwell was well-equipped, many hospitals  
9 not having the necessary equipment to take care of  
10 the critically ill, lack of ventilators, lack of  
11 oxygen supply. We also noticed there were acute  
12 shortages in certain types of antibiotics, and  
13 preparation for the next pandemic is our biggest  
14 challenge. Another pandemic will occur. It's been  
15 part of human history ever since man started walking  
16 on earth. This is how nature protects itself to  
17 prevent overpopulation, and so we will have  
18 additional pandemics, and how we prepare for it is  
19 how we get defined as a civilization. The things that  
20 can be done is to improve our syndromic surveillance  
21 system in order to pick up diseases earlier, and this  
22 is a system that I helped develop at the Office of  
23 Emergency Management that allows us to follow  
24 purchases in pharmacies, over-the-counter  
25 medications, and when there are certain medicines

2 that are bought more and above in a certain period of  
3 time compared to previous years, we know that there's  
4 a local probably and then, with that hopefully, help  
5 confine whatever it is that is happening within that  
6 area. Syndromic surveillance, I think, is a very  
7 important tool in helping us to prepare for the next  
8 infectious problem that we may have, epidemic or  
9 pandemic. The other things that we can prepare  
10 ourselves for are surge capacity. We saw we were very  
11 limited in our ability for surge capacity. I pointed  
12 this out 22 years ago when I published my first book  
13 on terrorism. We are very, very limited on surge  
14 capacity, meaning that once we have our emergency  
15 rooms and ICUs saturated with patients, we have no  
16 other place to put them. We were putting patients in  
17 hallways and stock areas where we stock our equipment  
18 and so we need to improve our capacity for surge  
19 capacity, and the way you do that is you create  
20 warehouses where you have things that don't expire  
21 that in the event of an epidemic that they become  
22 available to us. The other thing that we did at  
23 Northwell which showed that we were well-prepared,  
24 much more than everyone else, we keep a stock of six  
25 months of everything, and so if there's a problem we

2 have a six-month supply of everything, and so I think  
3 New York City should follow that. It doesn't have to  
4 be six months, maybe it's three months, and so we  
5 don't have to start running around like some  
6 institutions had to, not having protective equipment,  
7 not having the gloves, not having the masks, and so  
8 this is something that I would think that the Board  
9 of Health should consider, and I think the next  
10 pandemic will tell us whether we've learned from the  
11 previous experiences that we've had.

12 CHAIRPERSON POWERS: I just want to ask a  
13 followup question. How do you think the City is doing  
14 in those specific areas right now? I know the Board  
15 of Health has a syndromic surveillance program right  
16 now with the pharmacies that you mentioned. How is  
17 that working? It feels like that's been in effect for  
18 a while, but I guess questions are are there other  
19 areas where we could be doing surveillance  
20 (INAUDIBLE) in the wrong context but we could be on  
21 top of the next pandemic by monitoring, I have a bill  
22 to monitor wastewater in the city, to create a  
23 permanent program in that, other areas, and then also  
24 on surge capacity and either a six- or three-month  
25 stock of supplies? How do you see the City's ability

2 to tackle the next pandemic in those areas at this  
3 particular moment?

4 DR. ANGELO ACQUISTA: One thought that I  
5 had was there are medications that expire every year,  
6 medicines expire, so it becomes a very costly item  
7 for the City if they have to stockpile these things,  
8 these medications, which to the best of my knowledge  
9 we have started to but it becomes very experience.  
10 There are creative ways to get around that where you  
11 deal with pharmaceutical companies where they  
12 automatically restock when something's about to  
13 expire where they can go and sell it, and it doesn't  
14 cost us any additional money to restock. That's one  
15 of the things that I think that the Board of Health  
16 should consider to help us save money and keep a safe  
17 stock of medications. If you remember, Chairperson,  
18 during the time when we had the anthrax scare,  
19 everybody was running around fearful that Cipro was  
20 being bought out everywhere and there was not enough  
21 Cipro. As a member of the Bioterrorism Taskforce, I  
22 recommended why don't we test and publish the  
23 sensitivities to the anthrax organism. Once we did  
24 that, we found that the anthrax organism that was  
25 here in New York was sensitive to eight different

2 antibiotics including Cipro. As soon as we published  
3 that, the fear in New York City subsided. The run on  
4 Cipro went way. Those are the little things that I  
5 think could make a big difference. Education and  
6 being prepared for the next episode where our surge  
7 capacity will be tested.

8 CHAIRPERSON POWERS: Great. Thank you.  
9 We're hopeful we don't have to deal with that anytime  
10 soon, but we know we have to be prepared for it.  
11 Thanks for that.

12 I wanted to switch over to a different  
13 topic which is an area where the Department of Health  
14 and the Board of Health have historically played a  
15 role which is around smoking and these days it comes  
16 in vaping and other methods so I'm going to ask Miss  
17 Galvez a question about that. The City Council has in  
18 the past banned smoking in most public spaces, and,  
19 at that time we were doing that, vaping has been  
20 marketed obviously over the last years as an  
21 alternative to that. Ten years later, we still see  
22 that. We've taken some steps to regulate it, but I  
23 wanted to talk about smoking in general and how to  
24 curb it and what role the Department of Health could  
25 play and what regulations do you see perhaps on top



2 of what exist today or what role the Board of Health,  
3 Department of Health, or City Council can play to  
4 address those risks?

5 DR. MAIDA GALVEZ: Thank you, Chair  
6 Powers. That's a great question, and I think that New  
7 York City demonstrated really forethought in their  
8 smoking policy that previously was thought to be  
9 impossible quite frankly. Posing that back then was  
10 thought to be an impossible task, yet New York City  
11 proved that it could be done, and that has curbed  
12 smoking rates tremendously, one by making it more  
13 expensive to smoke but also by banning it, not only  
14 in indoor settings like restaurants but also in New  
15 York City parks which is tremendous. For those  
16 reasons, we've seen health benefits across the  
17 lifespan but especially for children. As a  
18 pediatrician, we're especially concerned about  
19 secondhand and thirdhand smoke which children are  
20 routinely exposed to. It also highlights the  
21 disproportionate burden that certain communities face  
22 where indoor levels of secondhand smoke may be  
23 higher, for instance in public housing, so I think  
24 that this is an area that has improved dramatically  
25 because of sound policy. That said, with the

2 introduction of new technologies like vaping which  
3 have been marketed specifically to children because  
4 they've been flavored with flavorings that are  
5 similar to candies, that presents a tremendous  
6 concern, and I think that there are a range of  
7 exposures that have been linked to vaping as well,  
8 and the opportunity exists to strengthen regulations  
9 around vaping to ensure that this does not rise to  
10 the levels of the epidemic of smoking that we'd seen  
11 in the past.

12 CHAIRPERSON POWERS: Thank you. I'm going  
13 to stay on you and then I'm going to come back to  
14 another round and then I'm going to jump to  
15 Colleagues.

16 I just want to talk more broadly about  
17 the Board of Health. It's such an important part of  
18 our city and our healthcare system and regulating it,  
19 and it can be the leader ahead of the City Council or  
20 other places to make sure we jump in and craft  
21 regulations that help address different issues going  
22 on here, and all four of you bring in experiences in  
23 piles and background that I think can certainly  
24 advance the ability for the Board to do exactly what  
25 it needs to do and meet its mission and to go beyond

2 that. Just staying on Miss Galvez for a second, do  
3 you have any thoughts on how the Board, more broadly,  
4 what powers does the Board of Health have that you  
5 would leverage to advance policy priorities beyond  
6 just amending the Health Code, any areas where you  
7 see the Board of Health could expand its work beyond  
8 what it's doing today or any ideas about how you  
9 might use this role to better address health issues  
10 here in the city than that's currently being done?

11 DR. MAIDA GALVEZ: I think there's much we  
12 have to learn as we settle in to potential new roles  
13 on the Board if we're elected to serve. That said, in  
14 my area of work which is environmental exposures in  
15 childhood and through the lifespan, we've seen how  
16 the city, again like with smoking, was ahead of the  
17 curve with respect to banning lead paint in residences  
18 across New York City and the tremendous decline in  
19 blood lead levels in New York City children because  
20 of that and so, as a child of the '70s, my average  
21 lead level was probably about 17. Today, the average  
22 lead level in New York City children is less than 3.  
23 That's a tremendous gain. Still, no lead level is  
24 safe. Children should not be exposed to lead. While  
25 lead-based paint remains the primary source of

2 exposure in children, we have to better understand  
3 the contribution of non-lead-based paint exposures to  
4 these lower levels of lead, and I think that we have  
5 the second largest public health agency in the  
6 country with the New York City Department of Health,  
7 and they're already leading the way in investigating  
8 homes and doing a comprehensive assessment of what  
9 are the sources for those lower level leads, and I  
10 think there's a lot we can learn about these  
11 additional sources like food sources, for example, or  
12 consumer products and their contributions so that  
13 these exposures can essentially be prevented  
14 entirely.

15 CHAIRPERSON POWERS: Great. Thank you. I'm  
16 going to jump to Mr. Lindsey. You have a training in  
17 social work, and certainly we've talked a little bit  
18 already about mental health. Obviously, there's been  
19 some changes in the city right now when it comes to  
20 involuntary commitment practices to deal with folks  
21 who have mental health, can you talk about your views  
22 on those and any other policies you think the City  
23 should be taking right now to deal with folks who  
24 have serious mental illness. We, I think, across the  
25 city see individuals who desperately need help. Can

1 you talk a little bit about your views on the current  
2 practices that have been put into place and any other  
3 areas you think we should be doing more?  
4

5 DR. MICHAEL LINDSEY: Yes, Chairperson. I  
6 applaud the City's efforts to ensure that those who  
7 are unhoused with mental illness are connected to the  
8 requisite supports that they need to address those  
9 mental health challenges that they exhibit. I think  
10 that consistent with the policy that it's important  
11 that we prepare a workforce that is specifically  
12 trained to be able to address their emergent issues,  
13 and, if law enforcement is involved, that they are  
14 also trained to be able to address those issues in a  
15 way that doesn't dehumanize individuals or facilitate  
16 the sort of re-experiencing of traumas that have  
17 already occurred in their lives and oversight I think  
18 that that's important that we ensure that we connect  
19 those who are unhoused with mental illness to long-  
20 term services that again are connected to  
21 professionals who are specifically trained to address  
22 and that they are able to receive those services and  
23 be housed long-term until their mental health  
24 challenges are address, and so I think that there's  
25 an opportunity to continue to build on that,

2 particularly around the workforce. As I understand  
3 it, there's a relative dearth of individuals who are  
4 in the workforce who can address the mental health  
5 needs of those who are unhoused and have mental  
6 illness and so we need to prepare a workforce in  
7 addition to mental social workers, other allied  
8 fields in mental health to be able to work alongside  
9 law enforcement and, again, ensure that the respect  
10 and careful care of their mental health needs are  
11 taken into consideration as we connect them to long-  
12 term supports.

13 CHAIRPERSON POWERS: Thank you. Thanks for  
14 that. I'm going to do one each and then we'll head to  
15 Colleagues.

16 Just to Mr. Acquista, back to COVID and  
17 pandemic and your experience tackling that alongside  
18 Colleagues, I was there for the 1,000th person who  
19 was released from the hospital way back when and it  
20 was a reminder of how much sweat and effort went into  
21 it for the folks at your hospital and others to help  
22 folks so a reminder about how dark that moment was  
23 but how much hope was in there at the same time, but,  
24 certainly since that moment when I think as a City we  
25 were standing outside applauding all the folks that

2 were doing the work, dealing with a very scary  
3 moment, there's been in the years since then  
4 discussion around information and exactly how to  
5 educate folks appropriately and obviously a lot of  
6 controversy and debate about particular pieces of  
7 information that were out there. In more of a broad  
8 question here, which is we may head into another  
9 pandemic, we may see another wave of COVID that  
10 crushes the city, how do we and particularly the  
11 Board of Health, the Department of Health, and the  
12 City make sure that we are providing accurate  
13 information to people, they are in a position to  
14 accept that information or receive and what is the  
15 role that you see the Board of Health playing in the  
16 next pandemic or further in this pandemic to make  
17 sure that the public is properly informed about what  
18 is happening in real-time?

19 DR. ANGELO ACQUISTA: It's all a matter of  
20 education. The power is in knowledge, and I always  
21 tell people, when I wrote the book on terrorism that  
22 the purpose of terrorism is to instill fear in  
23 people, and the way you dissipate that fear is by  
24 educating people. Many people didn't take the  
25 vaccine, for example, because they were fearful, and,

2 again, this is something that people need to be  
3 educated about. The vaccine has had a tremendous role  
4 in bringing us to where we are today. There are  
5 countries to this date whose vaccine was ineffective  
6 that are now experiencing the same problems that we  
7 had two or three years ago when the pandemic first  
8 started here, and so, using the vaccine as an  
9 example, we need to find a way to educate people to  
10 let them understand that vaccination was what brought  
11 us out of this including also natural immunization  
12 and so, once we educate the public to this, they then  
13 become more knowledgeable on vaccinations for  
14 children where a lot of mothers and parents don't  
15 vaccinate their children because they're fearful, and  
16 the only answer that I can give and the role that the  
17 Board of Health can serve is to educate the public.  
18 There are many ways that you can disseminate  
19 information. You must get to these people to be able  
20 to let them understand the benefits of modern-day  
21 medicine, and a lot of people just don't understand  
22 it and so the answer is a simple one as far as I'm  
23 concerned, difficult to implement, but a simple  
24 answer. Educate. Let people understand the risks and  
25 the benefits and sometimes even when you try to make



2 them understand they still don't get it, and so we  
3 need to be able to show people the benefits of what  
4 it is that the City is recommending and why the City  
5 is making these recommendations based on the science,  
6 and so my answer to that would be education.

7 CHAIRPERSON POWERS: Great. Thanks. Final  
8 question and I'm going to hand it over to my  
9 Colleagues for questions. Miss Salerno, the Board has  
10 so much regulatory power, so many different areas it  
11 can touch, everything from animal welfare to  
12 pandemics to food establishments, and plays such a  
13 tremendous role and obviously impacts so many  
14 different industries here in the city. One of the  
15 ones that I was talking about, healthy eating, so  
16 forth, but the other side of that is have regulations  
17 over food establishments when it comes to letter  
18 grades and their inspections, and I think to me as  
19 somebody who likes to eat out, those letter grades  
20 have been successful in making sure that those places  
21 are in higher compliance but also for us as the  
22 public to know which places we want to walk into and  
23 to provide, I think, in a certain way almost like a  
24 pressure on those places to try to achieve the higher  
25 standing. On the other side of that, as we're coming

2 out of the pandemic, we do sometimes hear from  
3 establishments that feel like the process is a little  
4 onerous on them, that when the Department of Health  
5 shows up, they show up at crunch time. When they have  
6 to close their kitchen, it can be impactful to  
7 businesses, and we understand the balance and the  
8 need to do both, to protect the health of New Yorkers  
9 and make sure we have top health inside those  
10 restaurants but also make sure we don't totally crush  
11 them at the time so I just want to hear your  
12 sentiments around that program, how you think it's  
13 working, and any sort of ways that the Board of  
14 Health and the Department of Health could balance out  
15 the need to do regulation and inspections alongside  
16 finding a way to be helping to those that here,  
17 particularly those who are achieving those grades?

18 DR. JUDITH SALERNO: I think everyone  
19 wants to eat at a restaurant with an A rating without  
20 question. It is important, I think, that we  
21 understand that what we're asking the establishments  
22 to do are things that they should be doing, that they  
23 should have clean kitchens, they should be rodent-  
24 free, these sorts of things, and I understand that  
25 it's often burdensome and certainly to have an

2 inspection by surprise is a difficult situation and  
3 we may catch somebody on a bad day, but there are  
4 grace periods and there are opportunities for  
5 correction of these things that are found that don't  
6 meet Code, for example. There's an analogy to nursing  
7 homes when we inspect nursing homes, for example, and  
8 it's important that when we look at the ratings for  
9 the nursing homes on the quality because people need  
10 transparency in order to make decisions about where  
11 they eat, what they do, where they put their loved  
12 ones in a nursing home, and there should be at least  
13 a level that everyone can achieve, that they don't  
14 have to only achieve it when they're given a bad  
15 rating and they need to catch up, so if people are  
16 doing the right things and are made aware of what the  
17 consequences are, then that should be part and parcel  
18 of doing business in New York City, and I hope that  
19 we can get to a place where everyone has an A rating  
20 and, if they don't, that we can do quick turnaround  
21 so that people are given an opportunity to comply  
22 with where they might've fallen short, but I think we  
23 owe it to the public. It is public information then  
24 we make decisions based on that kind of public

2 information at all levels of things that affect our  
3 health in the city, this being one of them.

4 CHAIRPERSON POWERS: Thank you. I'm going  
5 to now hand it over to Colleagues for questions, and  
6 I may have some after that myself. We'll start with  
7 Council Member Brannan.

8 COUNCIL MEMBER BRANNAN: Thank you, Chair.  
9 Just an open question from whoever wants to answer  
10 it. What do you think the City could be doing more in  
11 terms of animal welfare? Where are we falling short?

12 DR. MICHAEL LINDSEY: What I think is  
13 important around this particular question is to  
14 ensure that, first of all, those who have a family  
15 member who is a furry animal are not disconnected  
16 from that family member, particularly when they go to  
17 shelters or other places where they have to make a  
18 decision about whether to go into the shelter for  
19 fear of risk of not being able to have their loved  
20 one connected to them. I think in a general way we  
21 should look at animal welfare in the same light as  
22 human welfare and ensure that both are adhered to at  
23 the highest levels in terms of what we can do to  
24 support that.

25 COUNCIL MEMBER BRANNAN: Thanks.

2 CHAIRPERSON POWERS: Council Member  
3 Hudson.

4 COUNCIL MEMBER HUDSON: Thank you. I have  
5 several questions so bear with me, please, but the  
6 first one is for Dr. Salerno. You were appointed  
7 President of the Susan G. Kolman Foundation after the  
8 organization decided to stop funding breast cancer  
9 screenings at Planned Parenthood Clinics. The  
10 controversy drew the fire of both pro-choice and  
11 anti-abortion advocates, and, at the time of your  
12 appointment, journalists asked what your position on  
13 Planned Parenthood and abortion was, but the  
14 organization's press office said that those issues  
15 were in the past. Now that you're nominated to serve  
16 on the City Board of Health and now that Roe v. Wade  
17 has been overturned, those issues are very much in  
18 our present. Can you please discuss your views on the  
19 effects of overturning Roe v. Wade and Planned  
20 Parenthood's role as a provider of health services?

21 DR. JUDITH SALERNO: Yes, now that I'm in  
22 a position where I can make those statements. This is  
23 a personal view, and I fully support, as a mother of  
24 daughters who are at reproductive age, I fully  
25 support reproductive rights, and birth equity is, I

2 think, a big related issue, and we're seeing the  
3 domino effects of the Supreme Court's decision now  
4 affecting how people are approaching their  
5 reproductive years and their ability to have  
6 children. I think that these are complex issues and  
7 that it is a right of women to make their own  
8 decisions about their reproductive and sexual lives.

9 COUNCIL MEMBER HUDSON: Thank you. Just  
10 two followup questions on that particular topic. One  
11 is what should the Board of Health and DOHMH do to  
12 make sure that abortion, including medically induced  
13 abortion, remains available in New York and then,  
14 similarly, what should we do to ensure that chain  
15 pharmacies continue to provide drugs like, I don't  
16 know how to pronounce it, mifepristone here in New  
17 York City?

18 DR. JUDITH SALERNO: I think we've seen  
19 what California did. They said to Walgreen's you're  
20 not going to provide the drug, we're not going to do  
21 business with you so there is economic leverage  
22 there, and I moved here from Texas so the attitude  
23 toward these issues was dramatically different and  
24 welcomed when I came to New York to see how people  
25 discuss these and supported the rights of women and

2 women's health, and I believe that we should continue  
3 to do that, but, again, it comes down to individual  
4 women's choices so we need to make sure that there is  
5 appropriate education so people can make the right  
6 decision for them and that we can provide the  
7 information in an accessible way and to provide the  
8 settings where that information is available through  
9 our health systems, public and private.

10 COUNCIL MEMBER HUDSON: Thank you. I just  
11 want to share that we are for the first time in  
12 history a majority-women City Council led by a woman  
13 and so we have taken unprecedented steps in ensuring  
14 that New York City will always remain a safe place  
15 for folks to access abortion care and reproductive  
16 rights so I just want to put that on the record.

17 DR. JUDITH SALERNO: Congratulations.

18 COUNCIL MEMBER HUDSON: Thank you. I  
19 wanted to just continue my line of questioning with  
20 you if you don't mind.

21 DR. JUDITH SALERNO: Sure.

22 COUNCIL MEMBER HUDSON: I see that a lot  
23 of your history is with geriatric care and  
24 Alzheimer's specifically. I got into public service  
25 because I was a caregiver for my mother who had

2 Alzheimer's Disease, and so I'm very passionate, I'm  
3 also Chair of the Aging Committee, and have been,  
4 despite my youthful looks, an advocate for older  
5 adults for quite some time and so just wanted to ask  
6 you how do you see the Board of Health playing a role  
7 in ensuring that New York City is prepared for the  
8 expansion or growth of older adults here. I held my  
9 preliminary budget hearing yesterday with the  
10 administration, and I continue to be disappointed by  
11 the fact that the older adult population is growing  
12 exponentially, and I know that New York City is not  
13 prepared. The New York City Aging Department or  
14 Agency has a budget that is less than 1/2 of 1  
15 percent of the entire city budget, and I think it's  
16 just completely disproportionate to the growing  
17 population that we know is here in New York City so  
18 how do you feel that your role as a member of the  
19 Board of Health would help to address that growing  
20 population and their needs?

21 DR. JUDITH SALERNO: I think fundamentally  
22 we need to have an age-inclusive approach to health,  
23 and we need to understand as I said in my testimony  
24 that the things we do earlier in life reflect how  
25 well we will age, and we need to keep that in mind



2 that each of us is aging from the day we're born and  
3 that aging doesn't start at 65, but I think that the  
4 Department of Health working closely with Department  
5 for the Aging can do a lot more, and the funding for  
6 things like senior centers, for systems where we can  
7 support older people who live alone, we know about  
8 the epidemic of loneliness. Having said that, New  
9 York City was the first age-friendly major city in  
10 the world, and we should be very proud of that but  
11 understand that we have a lot to do because there are  
12 still many people who are isolated, who live in walk-  
13 ups and can't get down their stairs. We should have  
14 that lens through which we look at all the policies  
15 that come before the Board of Health to make sure  
16 that they're age-inclusive and not excluding older  
17 people from the benefits. We've done a lot of work in  
18 this city with benches, with looking at how we time  
19 the crosswalks, the zebra stripes, things like that,  
20 but there is so much more we need to do so that we  
21 can have more intergenerational support also, and I  
22 think that, again, these are things that we need to  
23 approach every policy with looking at these issues  
24 and incorporate that perspective.

2 COUNCIL MEMBER HUDSON: Thank you. Dr.  
3 Galvez, I wanted to ask, I thought it was interesting  
4 in your testimony that you mentioned the practice of  
5 prescribing healthy homes as part of clinical  
6 practice, and I'm wondering how might this translate  
7 into policy change or requirements for notoriously  
8 negligent and predatory landlords?

9 DR. MAIDA GALVEZ: That's a great  
10 question, Council Member. If I can take a moment just  
11 to address your previous question that you...

12 COUNCIL MEMBER HUDSON: I would love that.  
13 Thank you.

14 DR. MAIDA GALVEZ: I am also a daughter of  
15 someone who had dementia and passed just prior to the  
16 pandemic, and even with a pediatrician daughter it  
17 was incredibly difficult to navigate, and I think  
18 that, one, we had incredible family support, but,  
19 two, once we connected with a geriatrician and a  
20 social worker that connected us to community  
21 resources that were available to them and were  
22 affordable, it made all the difference, and it  
23 shouldn't be so hard to figure that system out so I  
24 think if there are any opportunities to support those  
25 community resources that really provide vital support

2 to families who face these challenges, I think that's  
3 an area where we can really make a difference.

4 COUNCIL MEMBER HUDSON: Absolutely, and  
5 that's literally why I ran for office was because my  
6 experience was similar to yours in that I was the  
7 only child of a single parent, and it was so  
8 incredibly difficult to figure out what resources,  
9 services, programs, even just basic information might  
10 be available to us, and I was a well-resourced,  
11 technologically savvy younger person, and I thought  
12 that if it was that difficult for me, I can only  
13 imagine if you don't speak English as your first  
14 language, if you don't have somebody younger in your  
15 household, if you don't have a physician daughter to  
16 advocate for you, and it just shouldn't be that hard  
17 for so many people to access government resources and  
18 services so thank you for sharing that.

19 DR. MAIDA GALVEZ: Now your next question.

20 COUNCIL MEMBER HUDSON: Yes, the predatory  
21 landlords.

22 DR. MAIDA GALVEZ: It's much harder.  
23 Absolutely, I think as a clinician the thing that we  
24 face is that there's so much focus on the medical  
25 management and not on prevention, and that's why

2 we're all here today, is to focus on prevention, and  
3 what we see, for example, is that children with  
4 severe asthma who are missing school, who are seen in  
5 the emergency room, admitted to the hospital, only  
6 return home to substandard housing where the  
7 environmental asthma triggers are all too prevalent,  
8 and there are challenges in getting the repairs that  
9 they need. The question is how do we systematically  
10 address that in a way that overcomes some of the  
11 barriers to really immediate repair, and too many  
12 families are living in substandard housing for too  
13 long and actually know how to file complaints but  
14 don't get a response or the response takes years, and  
15 so I think that thinking about what the systematic  
16 barriers are in getting the repairs that they need  
17 and the range of services that are needed for those  
18 repairs and how to streamline that I think is where  
19 we need to focus our attention.

20 COUNCIL MEMBER HUDSON: Great. Thank you  
21 so much. Dr. Lindsey, my first question is, your  
22 training is in social work and your specialty in  
23 mental health disparities. Given that background and  
24 expertise, what are your views of Mayor Adams's new  
25 involuntary commitment policies?

1  
2 DR. MICHAEL LINDSEY: Thank you,  
3 Councilwoman Hudson. I also want to go back to your  
4 question about Alzheimer's and then I'll come back  
5 to, I also have a mom who's 83 who has Alzheimer's  
6 and dementia, and this is an incredible issue for our  
7 family right now, and I see that my role as Dean of a  
8 school of social work is to ensure that we are  
9 populating a workforce with social workers who are  
10 able to go into the work of geriatric care and  
11 supporting families and older adults with these kinds  
12 of challenges. As I see it, and I'm really concerned  
13 about, is that that a limited number of our students  
14 want to go into work in that space, and so I'm trying  
15 to continuously think about how to best incentivize  
16 going into that type of social work. I also think  
17 that it's important for us to not forget the support  
18 that is essential for those who are caregiving, and I  
19 don't see that as prominent in the work around how to  
20 best support families and caregivers and so we're  
21 constantly sort of thinking about that. I also think  
22 that there's opportunities for senior centers that  
23 provide support during the day so that we are  
24 combatting the isolation and all the other risks  
25 associated with having dementia and spending time

2 alone during the days and also providing some respite  
3 for those who are providing the caregiving and so I  
4 applaud your work in that space, and it's incredibly  
5 important and I know that at a personal level.

6 In terms of the question pertaining to  
7 the Mayor's initiative, I think that it's important  
8 that we ensure that those who are unhoused and have  
9 mental illness are provided important supports that  
10 they need, and I think that, importantly along those  
11 lines, we need to train the workforce to be able to  
12 appropriately address the needs of unhoused citizens  
13 with mental illness to ensure that we're not  
14 perpetuating past traumas, and so I think that,  
15 again, the workforce issue is really important in  
16 terms of how we prepare law enforcement and also  
17 social workers and other professionals to be able to  
18 appropriately address the challenges that are  
19 presented in a way that is humanizing and not further  
20 dehumanizing, and I think that, in terms of long-term  
21 care, that's really important, and we should ensure  
22 that we are able to provide the requisite care long-  
23 term and assure that we're able to successfully  
24 transition folks back into stable situations, owing  
25 to the fact that it's important to address mental

2 health challenges along the way and that, once we're  
3 transitioning them to some form of stable housing,  
4 that they continue to have the access to mental  
5 health services and supports. To me, it sounds like  
6 we're heading in the right direction in that space. I  
7 just want us to be careful about how we are preparing  
8 that workforce to sufficiently address those  
9 challenges.

10 COUNCIL MEMBER HUDSON: Thank you for that  
11 and thank you, also, for sharing your personal story  
12 with your mother. I think it's really important that  
13 you mentioned as Dean of the Social Work School that  
14 folks aren't interested in going into geriatrics.  
15 That's something that culturally we undervalue older  
16 adults, and there are so many other cultures across  
17 the world that value older adults and show deference  
18 to older adults and we just don't do that here, and I  
19 think that we also need to ensure that, like you  
20 said, we're finding creative ways and innovative ways  
21 to incentivize folks to get into that field because  
22 it's only growing so thank you for sharing that.

23 In responses to your written questions,  
24 you lauded the Board of Health's declaration that  
25 racism is a public health emergency. What does it

1 mean to say that racism is a public health emergency,  
2 and how could it be addressed with public health  
3 solutions?  
4

5 DR. MICHAEL LINDSEY: That's a really  
6 great question. What we know is that from research  
7 that I've actually conducted that things like  
8 discrimination, microaggressions tend to have a long-  
9 lasting impact on one's well-being. It can be related  
10 to depression, anxiety, etc., and so I lauded the  
11 recognition of racism as a public health issue  
12 because I think to combat the negative consequences  
13 of experiencing discrimination, microaggressions,  
14 etc., we need to approach it from a public health  
15 perspective. What that means is that there has to be  
16 some kind of universal education and understanding of  
17 the connection between racism, other kinds of  
18 discrimination, and health outcomes. The fact of the  
19 matter is that not just in mental health, but it has  
20 been documented quite well in the literature and  
21 studies that racism and discrimination is related to  
22 hypertension, it can be related to diabetes in terms  
23 of how one engages in healthy eating or other kinds  
24 of supportive activities around physical health and  
25 well-being, and so I think that a public health



2 response, then, in terms of education and then  
3 providing opportunities for folks to be connected to  
4 mental health treatment, for example, to be able to  
5 talk about those challenges and work through them in  
6 terms of how it impacts their lives is really  
7 important so I see that there's a need for a macro  
8 kind of intervention in terms of addressing these  
9 issues, but also in parallel fashion we need to  
10 ensure that those who are impacted by those  
11 situations at an individual level have access to  
12 services and supports to be able to reconcile those  
13 challenges. Indeed, what we know from the history of  
14 mental health service delivery in some communities of  
15 color in New York City, it actually was established  
16 on the opportunity in the 1950s, in particular, to be  
17 able to talk about the challenges of racism and  
18 discrimination, and so I'm thinking about the  
19 Lafargue Clinic in Harlem that was established for  
20 that very purpose.

21 COUNCIL MEMBER HUDSON: Thank you so much.  
22 Dr. Acquista, just one quick question for you, which  
23 is I saw that you served as Medical Director for the  
24 Office of Emergency Management, and I was just  
25

2 wondering what your thoughts were on the City's  
3 response to Mpox last year?

4 DR. ANGELO ACQUISTA: The City's response  
5 was, in my opinion, good. We were able to learn from  
6 the pandemic that we suffered through from COVID,  
7 and, in that light, we were able then to respond in a  
8 quicker fashion to allow us to take into  
9 consideration the lessons learned from the past. The  
10 fact is that the biggest problem that we face today  
11 is the next pandemic that will occur and how are we  
12 going to be prepared for that. There will be evolving  
13 pathogens that we need to deal with, pathogens that  
14 may be resistant to current therapies and pathogens  
15 that we haven't seen before, and so, as Mpox or other  
16 organisms come to us as a civilization and I mean  
17 worldwide, we need to learn from each and every one  
18 of these exposures so that we can then from learning  
19 from them, we can react in a better way to the  
20 emerging pathogens coming forward.

21 COUNCIL MEMBER HUDSON: Thank you. I would  
22 suppose just follow that up to say I'm co-Chair of  
23 the LGBTQIA+ Caucus, and I think that there was,  
24 perhaps from a medical perspective, we addressed the  
25 Mpox well or good to use your words, but I think from

2 a sociological perspective we were lacking a lot in  
3 terms of who had access to vaccines and things like  
4 that so just throwing that out there as food for  
5 further thought.

6 DR. ANGELO ACQUISTA: Yes, there's no  
7 question, Council Member, that there are disparities  
8 related across the board that impact minorities in a  
9 much more significant way, and we see this in the  
10 rates of vaccinations that were lower, the rates of  
11 death from COVID were higher in the minority areas  
12 and minority groups, and, yes, I do totally agree  
13 with you that these are issues that need to be  
14 addressed, not only for Mpox but for all other  
15 diseases will come and face us in the future. The  
16 statistics are there. At Northwell, we saw more COVID  
17 patients than any other institution in the United  
18 States, but we also so the rates of death in  
19 hospitals in minority areas that were higher than  
20 they were in non-minority areas, and so I totally  
21 agree with you. Something needs to be done to address  
22 those issues because healthcare should be for  
23 everyone, not just for the privileged.

24 COUNCIL MEMBER HUDSON: Right. Thank you  
25 so much for saying. I just want to say that I think

2 the diverse experience that you all bring would be  
3 great on the Board of Health so thank you all for  
4 your time and for answering my questions.

5 CHAIRPERSON POWERS: Thank you. I'm going  
6 to note we've been joined by Council Member Brewer,  
7 Council Member Salamanca, and Council Member Brooks-  
8 Powers. We'll now go to Council Member Brewer for  
9 questions.

10 COUNCIL MEMBER BREWER: Thank you very  
11 much. I'm sorry I was late. I teach at Hunter this  
12 morning, but I was listening on Zoom, and I really  
13 also appreciate the Mayor's Office because I think  
14 I've met with all of you via Zoom, and I appreciate  
15 some of your answers, and I listened to the Chair ask  
16 about the schools, but I do, obviously yesterday  
17 there were shootings, one of which was in my  
18 District, and I do, for the last, I don't know, 30,  
19 40 years, I've been pushing to have better school-  
20 based healthcare. It's not there. I know that you  
21 discussed it a little bit earlier but, given the  
22 shootings and when I was Borough President there were  
23 so many of them with young people either involved or  
24 the victims, one way or the other, and I just want to  
25 hear what you would do to advocate because you are,

2 as Council Member Hudson said, a really impressive  
3 group of individuals but you have to speak up. This  
4 city doesn't do well when we're quiet, so I'm just  
5 wondering what you would do specifically about  
6 school-based healthcare to advocate for more of it.  
7 It's not happening in my opinion.

8 DR. MICHAEL LINDSEY: I'm happy, Council  
9 Member Brewer, to answer that question because I do  
10 have a great deal of experience in terms of doing  
11 work in schools, and I believe the importance of  
12 schools as a basis of providing support to children,  
13 particularly because when you are struggling with a  
14 mental health challenge particularly related to the  
15 incidents you talked about yesterday, the anxiety and  
16 trauma that it induces, it impacts your academic and  
17 social outcomes. If you're thinking about these  
18 challenges or things that you've experienced in that  
19 environment that bring up anxiety or leads you to be  
20 traumatized by it, you're not going to be able to  
21 concentrate and focus in school, and so that's why I  
22 believe it's important for every school to have  
23 mental health providers onsite that are available to  
24 youth who need them, and I believe that we should  
25 think about the numbers in terms of the proportion of

2 providers to the students in the school. I think the  
3 ratio now as established by the New York State  
4 Comptroller, or at least identified by the New York  
5 State Comptroller, is that there should be one  
6 provider to every 250 students. I don't think that's  
7 sufficient and so I would in my role, if I am  
8 nominated to be on the Board, would certainly call  
9 that out and request that the Board think about ways  
10 to improve access to services by simply creating more  
11 opportunities for youth who need services to receive  
12 them. There should not be the case that any school is  
13 without a mental health providers, and, like I said,  
14 we need to think about the proportion, to increase  
15 it, for example, one to every 50 students for  
16 example.

17 DR. JUDITH SALERNO: May I add something  
18 to that, please? As a mother and a physician, I worry  
19 about the trauma that is occurring to the children  
20 going go school and worrying about shooters and  
21 violence, and I think we need to be prepared for a  
22 broader effect of what's going on across the city and  
23 across the U.S. with gun violence and how it's going  
24 to affect the generation of school children as they  
25 become adults, and we need to be prepared for their

2 mental health needs, and school is the obvious place  
3 where we can identify those most at risk.

4 DR. ANGELO ACQUISTA: One of the things  
5 that I would recommend is that we identify children  
6 with learning disabilities earlier rather than later.  
7 In so doing, we're able to bring attention to those  
8 people that need help. Oftentimes, our children go  
9 through grammar school, high school, and even through  
10 college not knowing that they have a learning  
11 disability. There are technologies that are out there  
12 now that allow us to do mass screening in children,  
13 in schools, for learning disabilities. The way that  
14 we do it now, it's very difficult because it's a one-  
15 on-one process, and we often ask our teachers who are  
16 already overburdened to take on this role, but there  
17 are technologies that are out there that help us  
18 looking at children with learning disabilities,  
19 identifying them, and then providing the necessary  
20 support, and so my suggestion would be to identify  
21 children with learning disabilities earlier rather  
22 than later, and you'd be surprised the impact that it  
23 has on these children as they get older. Less  
24 incidents of crime, less incidents of incarceration,

2 improved scores academically, and so that would be my  
3 suggestion.

4 COUNCIL MEMBER BREWER: East Harlem in the  
5 mix. Go ahead.

6 DR. MAIDA GALVEZ: School nurses were  
7 really truly frontline heroes in the COVID pandemic.  
8 I would turn to them and ask them what should we be  
9 doing now to better support you today and moving  
10 forward, and we have a variety of mechanisms to do  
11 that. There's the American Academy of Pediatrics, has  
12 a school health committee. I join those meetings on a  
13 regular basis. There's also professional development  
14 opportunities for school-based health staff where we  
15 could seek their feedback on ways to strengthen  
16 school-based health services. The schools that didn't  
17 have school nurses were at a loss, and so I think  
18 that's a major area to address as well. Then, as a  
19 pediatrician, education is one of the major  
20 determinants of health so ensuring high-quality  
21 education starting early with high-quality early  
22 childcare I think is a critical, critical area to  
23 explore.

24 COUNCIL MEMBER BREWER: Okay. One other  
25 thing to fight for is if it's how the reimbursements



2 work because the peer-to-peer is not reimbursable.  
3 I've spent hours on these topics so when you're  
4 looking at this, you have to figure out where the  
5 funding comes from, and we should be fighting for  
6 different kinds of reimbursement, just something to  
7 add to school-based healthcare.

8           The other question I have is there's a  
9 big issue about harm reduction. I'm supportive of the  
10 programs in East Harlem and Washington Heights. I  
11 don't know if you are, I don't know if this will  
12 come. You guys have been asked to solve all of the  
13 health problems in the City of New York as a result  
14 of your expertise, so I just didn't know how you look  
15 at harm reduction and the programs that do exist. I  
16 am supportive. They are super controversial. Could be  
17 perhaps run differently, but I didn't know how you  
18 look at harm reduction for drug abuse.

19           DR. JUDITH SALERNO: I was at the New York  
20 Academy of Medicine when the City asked us to do a  
21 review of these harm reduction safe injection  
22 facilities across the nation and look at the  
23 literature, and the science was very clear that they  
24 do prevent deaths and they do prevent overdoses so I  
25 think that if we're taking a science-based, evidence-

2 based approach we have to keep collecting the data  
3 from these few facilities we have in the City and be  
4 able to see where they're effective, where we could  
5 improve, and to look at what the consequences of not  
6 spreading this model further across the city would  
7 be. Thus far, the preliminary data looks good, and I  
8 understand why they're controversial because it  
9 appears in some ways that you're condoning drug use,  
10 but the drug use is going to take place whether in  
11 the facility or out on the street, can make a  
12 difference of whether a person lives or dies.

13 COUNCIL MEMBER BREWER: Thank you. Could I  
14 ask one more question?

15 CHAIRPERSON POWERS: Of course. Go ahead.

16 COUNCIL MEMBER BREWER: The other question  
17 is just the coordination of other, I guess,  
18 oversight. Let me give a quick example. We've been  
19 talking about people coming out of Rikers with health  
20 needs forever. There is a Board of Correction. I'm  
21 just suggesting that the Board of Correction and your  
22 oversight work together. I don't know that it's every  
23 happened in the history of New York because we're  
24 very siloed but we have to figure that part out, and  
25 the same issue with the Department of Health and HPD.

2 Lead is not doing better actually in terms of those  
3 in public housing than in the housing because HPD and  
4 Department of Health, no matter how many times they  
5 say they coordinate, they do not so it's another  
6 place for you to have some oversight if we really  
7 want to deal with lead exposure. Thank you very much.  
8 I could go on all day, but I will stop.

9 CHAIRPERSON POWERS: Thank you. We'll now  
10 go to Council Member Salamanca.

11 COUNCIL MEMBER SALAMANCA: Thank you, Mr.  
12 Chair. Good morning. First, I want to congratulate  
13 all the nominees on your nomination.

14 I represent the South Bronx. I represent  
15 one of the poorest communities in the City of New  
16 York, and I have one of the highest health  
17 disparities in the City. Diabetes, hypertension,  
18 obesity, asthma, a lot of it relates to poverty. As  
19 Board Members, you're going to have a role as to how  
20 the funding is being dispersed throughout the City of  
21 New York. How will you ensure that low-income  
22 communities are getting, number one, attention from  
23 the Department of Health and funding as needed?

24 DR. ANGELO ACQUISTA: We all know that  
25 social and economic disparities exist, and I think we

2 all know that the Bronx is one of the most afflicted.

3 I think the road to economic and racial disparities

4 is paved with poverty which then leads you to poor

5 healthcare delivery. One of the things that in the

6 answers that I gave that I recommended is as

7 physicians, and I know many of them that would do

8 this, to encourage some of the successful physicians

9 to donate two, three hours once a month or once every

10 two weeks to go to these impoverished areas and to

11 show people the benefits of routine visits rather

12 than getting healthcare from the emergency room.

13 Identifying early health problems identifies those

14 that are most at risk, and who's most at risk?

15 Unfortunately, the members in your community. One of

16 the ways that I think that we can improve that

17 circumstance is by educating people to let them

18 understand the importance of routine visits to a

19 doctor, asking physicians and other healthcare

20 providers to see if they would donate some of their

21 time and create incentives for them to do so. It

22 would not necessary cost the city any money, but it

23 gives us additional care and supervision for those

24 people that are most in need.

25

2 COUNCIL MEMBER SALAMANCA: I have  
3 excellent health facilities in my communities. Again,  
4 to go back, one of these health disparities such as  
5 diabetes and obesity has to do with healthy eating. A  
6 lot of it has to do with many of my constituents are  
7 on public assistance and so they may get X amount of  
8 dollars per month, they may have a large family, and  
9 therefore they have to ensure that whatever they get  
10 in terms of SNAP when they go to the supermarket,  
11 it's enough for the entire month. What programs will  
12 you help implement to help these families in terms of  
13 healthy eating? I don't think a doctor coming in a  
14 few hours is the solution to that problem.

15 DR. ANGELO ACQUISTA: I mentioned earlier  
16 how to address other issues in healthcare, and that  
17 is through education. I published a book, The  
18 Mediterranean Prescription, where it's three books in  
19 one. The first part is educating the public. To this  
20 day, I would say 80 percent of our population thinks  
21 that if you have your fat calories from olive oil  
22 that it'll make you gain weight. That's not right.  
23 It's incorrect so you educate people. What they eat,  
24 what they put in their mouths has a significant  
25 effect on their health. To this day, people think

2 that if you eat nuts which are healthy for you,  
3 they'll make you gain weight. Studies have shown that  
4 if you get your fats from olive oil or things like  
5 nuts compared to the fats that we get from animal  
6 fats, those people don't gain weight, but others from  
7 animal fats, not only do they have a higher incidence  
8 of every disease known to man, the third part of my  
9 book is related to the health effects of obesity, for  
10 the first time describing what unhealthy eating,  
11 being overweight and obese, which affects 60 percent  
12 of our population, what it does to every organ in our  
13 body. I don't think people realize these things, and  
14 so one of the things that can be done is to educate  
15 people about healthy eating, and, like I said, many  
16 people just don't understand the difference that not  
17 all fats are created equal. Just because something  
18 has fats in it doesn't mean it's not healthy for you  
19 and so education, I think, is a primary component in  
20 keeping people healthy as to what it is that they  
21 eat. For example, if you fry something, it becomes  
22 unhealthy. Fried calamari is very bad for you. If you  
23 happen to grill it, and people understand the  
24 difference between the two, then you're going to more  
25 likely eat the grilled calamari, and they taste just

2 as good as long as you know how to prepare it.

3 Education, I think, is a primary factor in helping  
4 people in these communities.

5 COUNCIL MEMBER SALAMANCA: For the other  
6 candidates, I would like just to get an idea what  
7 programs are you going to try to focus on as a Board  
8 Member to help communities such as mine, low-income  
9 communities, in terms of healthy options?

10 DR. JUDITH SALERNO: I recall interviewing  
11 for the HBO series we did on obesity, and I wrote a  
12 companion book on the obesity epidemic in the U.S. I  
13 recall interviewing a mother in East Harlem, and she  
14 said I buy a bucket of fried chicken for my kids  
15 because I know it will fill them up, I know it's not  
16 the healthiest, but I can't afford something,  
17 broccoli and salad is not going to make my kids'  
18 bellies feel full, and that really struck me that  
19 education, yes, is very important, but we have to  
20 make foods accessible. Perhaps we can create ways  
21 that more farmers' markets, more green carts are  
22 available in different neighborhoods, but we also  
23 should be investing in helping people learn how to  
24 cook healthier meals too so our community centers  
25 with kitchens, we should grow gardens in all of our

2 communities and have people eat from what they grow.

3 It's a community-wide effort, and, if it were easy to

4 solve the obesity problem, it would've been solved.

5 However, it's getting worse in this country, it's

6 getting worse in New York, and we have to address it

7 because it jeopardizes the health of the next

8 generation significantly.

9 DR. ANGELO ACQUISTA: I'd like to add a

10 little bit to what Dr. Salerno said. She mentioned

11 chicken and, again, education. I don't think people

12 understand that chicken is the biggest source of

13 animal fat in our diet, and people think when they

14 eat chicken it's very healthy. Well, it is healthy

15 provided that you don't eat the chicken with the skin

16 where all the fat is underneath it so education, I

17 think, is a huge component in letting people

18 understand what things to eat or not eat and then

19 obviously having the finances that are available for

20 them to purchase the foods that are healthy for you,

21 but I was surprised to see this statistic that the

22 biggest source of animal fat in the American diet

23 happens to be chicken because people don't realize

24 that if you eat the chicken with the skin on it with

25 all the fat underneath and then on top of it you fry



2 it, you then have an unhealthy meal and you think  
3 you're eating healthy because you're eating chicken.

4 DR. MICHAEL LINDSEY: You raised a really  
5 great question, Council Member, and I think there are  
6 a couple things that are important to consider. One  
7 is that economic well-being and health are  
8 inextricably linked and oftentimes we do see  
9 disparities based on where you live, your ZIP code,  
10 etc. The purview of the Board of Health is, as I  
11 understand it, to enact, amend, or repeal provisions  
12 of the Health Code, and so I think that for purposes  
13 of what the purview of the Board of Health is, while  
14 not being able to recommend specific programs, I  
15 think we scan speak to the issues and then advise the  
16 Commissioner on what is important with respect to  
17 health and well-being, the importance of education  
18 so, for example, can we think about ways to build out  
19 health education in schools so that students are  
20 aware of the consequences of eating junk food or  
21 whatever is accessible to them. As my Colleagues were  
22 talking about fried chicken, I, myself, love fried  
23 chicken, and so I have to think about that in terms  
24 of the consequences on my health and so I think  
25 education is really important with respect to that. I

2 also think that it's important as Board Members, I  
3 know fully well studying poverty policy, that things  
4 like SNAP benefit, benefits are not sufficient, they  
5 don't last throughout the month, and so I would, if  
6 nominated to be on the Board, be in a position to  
7 advise fellow Board Members and the Health  
8 Commissioner on the insufficiency of those kinds of  
9 programs and to think about ways to further support  
10 the health and well-being of those who live in  
11 environments where there are food deserts or not  
12 access to appropriate sources for nutritious eating  
13 and diet.

14 DR. MAIDA GALVEZ: I share your concerns,  
15 Council Member, and I trained in a community clinic  
16 in the South Bronx where my good Colleagues are still  
17 working, and that actually brought me to a fellowship  
18 in environmental pediatrics, and my early research  
19 looked at the urban environment and how it shapes  
20 behaviors. It was a NIH-funded study called Growing  
21 Up Healthy in East Harlem, and it looked at the local  
22 food environment, and what we found was that on a  
23 whole for food and physical activity, families were  
24 traveling about six blocks, but for high-quality low-  
25 cost food they were willing to travel to, what then

2 existed in East Harlem and no longer does, the  
3 Pathmark, and so how vital a resource it is to ensure  
4 that larger grocery stores are available in high-  
5 poverty communities because that's been a challenge  
6 with Pathmark gone. We've also seen from our  
7 screening work in our pediatric clinics that when we  
8 screen for the range of social determinants of health  
9 that typically the environmental health concerns, the  
10 healthy homes concerns, were the top concern, but in  
11 COVID food insecurity surpassed that, and in response  
12 to that, my Colleagues that run the Social  
13 Determinants of Health Screening Program in General  
14 Pediatrics launched a community food program which  
15 included bringing a refrigerator into the clinic that  
16 could supply fresh food for families when they came  
17 into the doctor's office. In that screening program,  
18 they're also linked to community resources like the  
19 New York Common Food Pantry, which is based in East  
20 Harlem where they can get connected to additional  
21 social services as needed so really thinking about  
22 how to systematically connect families to these  
23 resources I think is a major area of need.

24 COUNCIL MEMBER SALAMANCA: Thank you for  
25 that. One of the frustrations that I have in the

2 Bronx is, for example, in the South Bronx, I  
3 represent Hunts Point. I have the world's largest  
4 produce market, meat market, fish market, and yet I  
5 have food deserts and food insecurities in my own  
6 communities, and many times families just do not have  
7 the funds to eat healthy but many of my supermarkets,  
8 even though they have access to these markets, the  
9 quality of food that they are offering my communities  
10 is very poor and too expensive. As a result, I work  
11 with the Department of Health where out of my  
12 discretionary funding we give what's called health  
13 bucks which is I would say these coupons to encourage  
14 communities to go to farmers' markets and kind of get  
15 discounts on fresh produce that they're offering.  
16 There was a program that we worked with with the  
17 Department of Health called Shop Healthy Bodega which  
18 would encourage bodega owners to change the way  
19 they're promoting their merchandise. Instead of soda  
20 at the eye level, have water at the eye level.  
21 Instead of candy at the counter, have fresh produce,  
22 to try to encourage individuals when they come in to  
23 eat healthy.

24 Just last thing, Mr. Chair, my last  
25 question, and this is extremely serious to me is

2 opioid use. As a Board, you have a responsibility, I  
3 know that you work with the Commissioner, but you  
4 have oversight. Opioid use has affected my  
5 communities for decades, but now it's a national  
6 conversation because it's affecting white  
7 communities. In my community on 3rd Avenue and 149th  
8 Street we call it ground zero for opioid use I  
9 believe in the City of New York, or at least in the  
10 borough of the Bronx, and one of the issues that we  
11 have is the high concentration of programs that we  
12 have there. You have methadone clinics, needle  
13 exchange programs, shelters for those that are  
14 actively using, and you have the illegal drug use,  
15 and so drug dealers know where to stand where if  
16 someone is going to go and exchange their needles,  
17 they're going to need to purchase this opioid or  
18 purchase their drugs so they're out there and they're  
19 selling. One of the biggest issues that we have in my  
20 communities is the overdose of fentanyl. Tomorrow,  
21 we're introducing a bill where it would require these  
22 harm reduction locations or organizations to provide  
23 fentanyl strips to help those individuals know if  
24 their drugs are highly contaminated with fentanyl. We  
25 want to save lives. I know many of these programs

2 have to do with the State with Oasis, but the  
3 Department of Health plays a vital role here in  
4 ensuring that these organizations have the funding  
5 that they need. One of the ideas in working with harm  
6 reduction organizations and the State has proposed  
7 this and I am a big proponent of it is safe injection  
8 sites, and I would like an answer from each and every  
9 one of you. Do you support the concept of safe  
10 injection sites?

11 DR. MICHAEL LINDSEY: Thank you for the  
12 question. I certainly support safe injection sites,  
13 but I want to make something, I think really  
14 important to this conversation, fairly clear, which  
15 is that oftentimes what we find is that substance use  
16 or overdose, the same underlying factors are  
17 associated with health inequities, particularly  
18 mental health inequities, and one of the things that  
19 I am concerned about and would like to see more of  
20 even in the sort of safe injection sites and other  
21 kinds of substance use centers is that we also  
22 realize or the opportunity that we have to add mental  
23 health treatment in concert with the substance use  
24 treatment, and oftentimes what we find is that  
25 there's not an integration of the two and so if

2 you're sort of simply addressing one-half of the  
3 issue which is the substance use and not addressing  
4 the underlying reasons like mental health issues that  
5 are untreated, undiagnosed then it is not fully  
6 addressing the issue of substance overuse and  
7 overdose and so I'd like to see that more, and, if I  
8 was appointed to the Board, I would be vociferous in  
9 my comments and opinions about the importance of  
10 connecting substance use and mental health treatment  
11 co-located in setting where they both can be  
12 addressed.

13 DR. JUDITH SALERNO: I previously  
14 mentioned that I had worked with the organization  
15 that did the analysis of the research on safe  
16 injection facilities and for the DOHMH and the City,  
17 and the evidence was clear and I think what we need  
18 to do is keep collecting data from several sites that  
19 opened in New York, but this is a complex problem,  
20 and you pointed out at least half a dozen different  
21 issues and when you asked the question about what's  
22 going on on the street and how it relates to other  
23 things, and my Colleague has raised another important  
24 issue, but we need a multipronged approach to this.  
25 One thing is not going to solve this problem. We need

2 to make fentanyl strips more available for testing.  
3 We need to support people in recovery. We need wider  
4 access for people who are trained in naloxone to  
5 prevent overdoses. These sorts of things, all taken  
6 in concert with the underlying issues that drive  
7 people to substance use so I think it's a complex  
8 issue, and we need to address it on many, many  
9 fronts, some of which come under the purview but not  
10 as many as we would hope from the Board of Health,  
11 but we certainly can work with the Department of  
12 Health to make sure that we're doing everything that  
13 we can to address this epidemic.

14 DR. ANGELO ACQUISTA: We currently have an  
15 epidemic in opioid drug overdoses through the United  
16 States. It's pervasive, and we're starting to pay  
17 attention to it finally as you said. One of the  
18 things I totally support wholeheartedly is these safe  
19 injection sites because it allows us to contact and  
20 make contact and connect with those people who are  
21 addicted where then you can offer supportive  
22 services. You can offer them counseling. Not only are  
23 they important for us to decrease the number of  
24 deaths that we have from opioid overdose, but it's an  
25 important way to connect with these people to let



2 them understand there's someone there that's willing  
3 to pay attention to them and give them the  
4 appropriate counseling. I'm totally, totally  
5 supportive of it.

6 DR. MAIDA GALVEZ: I'm in agreement with  
7 my Colleagues on supporting safe injection sites and  
8 the need for robust mental health services for  
9 families through the lifespan to focus our work on  
10 prevention as well.

11 COUNCIL MEMBER SALAMANCA: Thank you. I  
12 look forward to working with you. Thank you, Mr.  
13 Chair, for the time.

14 CHAIRPERSON POWERS: Sure. Thank you.  
15 We're now going to go to Council Member Brooks-Powers  
16 for questions.

17 COUNCIL MEMBER BROOKS-POWERS: Thank you,  
18 Chair, and good morning. I see that you all are very  
19 well credentialed so I'm pretty excited to read up  
20 and learn more about each of you. I just have one  
21 question for each nominee. First, I'm going to start  
22 with Dr. Lindsey. You mentioned in your answers to  
23 the Committee's questions that you devoted your  
24 research to addressing mental health inequities, and  
25 I'm especially interested in your response because,

2 as Chair of Transportation and Infrastructure, we're  
3 seeing a lot of mental illness play out in our public  
4 transportation system and other elements of the city  
5 so I would like to know how you feel that the Board  
6 of Health can help to address mental health inequity  
7 in New York City.

8 DR. MICHAEL LINDSEY: Appreciate the  
9 question. One of the things that I think is really  
10 important to establish is that not only do we have  
11 mental health inequities in terms of access to and  
12 use of services, but, unfortunately, it's sort of  
13 predetermined based on where you live or how you  
14 identify in terms of sex identity or even race and  
15 ethnicity, and what we know is that if you are a  
16 member of a historically marginalized group, the  
17 burden of untreated mental health issues is likely to  
18 be more caustic in the long run, and so I think in  
19 addition to informing the Board of the importance of  
20 creating greater opportunities for access to care, I  
21 also, and I mentioned this earlier, believe in the  
22 importance of creating stronger pipelines because we  
23 are experiencing a crisis in large part because the  
24 need is great but the opportunity to address the  
25 needs, particularly if you are a member of a

2 historically marginalized group who are oftentimes  
3 more willing to receive services from someone that  
4 looks like them or that represents their historical  
5 experience, then you're not likely to access care if  
6 you don't have a certainty that that will be the  
7 person with whom you are able to work with to address  
8 your mental health challenges and so I think that  
9 there's a workforce issue that we have to address and  
10 think about it in creative ways including whether  
11 we're talking about creating opportunities for  
12 greater access through telehealth services. As I  
13 mentioned earlier, the importance of co-locating  
14 services where folks show up to receive other  
15 supports or services like schools or even in sort of  
16 community-based settings, afterschool programs for  
17 youth and families, are incredibly important. If I  
18 were to be elected to be on the Board, I would  
19 advocate for those opportunities to increase access  
20 and also to think about the workforce challenge.

21 COUNCIL MEMBER BROOKS-POWERS: Thank you  
22 for that response. Dr. Galvez, you described your  
23 clinical work as focusing on diseases caused and  
24 aggravated by hazardous exposures in the urban  
25 environment. What do you see as the most important in

2 this respect in New York and the coming years and how  
3 can the Board of Health and Department help address  
4 hazardous exposures? In my District, we have JFK  
5 Airport. My communities surround the airport so we  
6 obviously get a lot of direct contact from air and  
7 noise pollution so I'm interested in knowing how the  
8 Board of Health and the Department could help address  
9 some of, even in those cases, the hazardous  
10 exposures.

11 DR. MAIDA GALVEZ: Thank you for that  
12 question. It's a great question. There's been a lot  
13 of work in this area in the region, particularly  
14 pointing to places like Newark, New Jersey where we  
15 have multiple major thoroughfares coming through at  
16 the same point, the port, the airport, and as a  
17 result an incredible amount of sources of air  
18 pollution in that area including truck traffic. In  
19 tours of the iron-bound community, when you give  
20 community-science tools to those community members,  
21 for example, Anna Bautista, (phonetic) who's at the  
22 new school, led a tour where she said that students  
23 taking counts of trucks passing by the school  
24 building, there were counts upwards of 300 trucks an  
25 hour passing by, so having the data that can then

2 inform the needed change is really critical, and New  
3 York City is actually ahead of the curve in that it  
4 has a community network of air pollution sensors, and  
5 those air pollution sensors, some of them are fixed  
6 and some of them move. There may be a need for more  
7 finer-grained sensors...

8 COUNCIL MEMBER BROOKS-POWERS: I was going  
9 to say because I think it's like 55, some of  
10 constituents want but 65, but, you know, yeah.

11 DR. MAIDA GALVEZ: I think that's exactly  
12 the area where we have to explore further. How do you  
13 enhance the existing network so you can get at some  
14 of those more local sources of pollution that maybe  
15 are not captured well in the existing network.

16 COUNCIL MEMBER BROOKS-POWERS: I would  
17 love to talk to you offline just to kind of pick your  
18 brain on that one because it is something that is  
19 critical in my District because we have a  
20 multibillion-dollar infrastructure program at JFK  
21 right now underway, and it's going to only increase  
22 the truck traffic and the plane traffic exponentially  
23 so thank you for that response.

24 Dr. Acquista, you mentioned in your  
25 answers to the Committee Staff that you think surge

2 capacity is the greatest challenge facing the Board  
3 and the Department in the next five years. What can  
4 the Board of Health do to address surge capacity and  
5 what the City need to do to address the issue?

6 DR. ANGELO ACQUISTA: Thank you. As I  
7 mentioned earlier, there are many things that can be  
8 done to address surge capacity, and that is to be  
9 able to store equipment that doesn't necessary  
10 expire. We were caught short with ventilators. Sooner  
11 or later, we will have the need for ventilators like  
12 we did during the pandemic, and the one way around it  
13 is to make sure that we have a certain supply that's  
14 readily available in the event of an emergency. That  
15 addresses the ventilator issue. Protective equipment  
16 was something we were all caught short on. The New  
17 York City Health and Hospitals was caught short, many  
18 of the private institutions were short. I learned  
19 from my institution, we had a six-month supply as I  
20 mentioned earlier, of everything we always keep in  
21 stock, and so we were able then to continue to source  
22 while we were using what we had in storage so  
23 protective equipment is very important. Addressing  
24 other needs in surge capacity, there will come times  
25 where antibiotics will be needed. That's very

2 experience because they expire, and there are ways  
3 that we can work with pharmaceutical companies with  
4 no additional cost to us that they will rotate those  
5 antibiotics to make them available to us if a need  
6 arises. For example, if there's some sort of  
7 biological attack, terroristic attack, we're going to  
8 need antibiotics. We address the issue, we identify  
9 it, but then those antibiotics need to be readily  
10 available. We were caught short once again during the  
11 anthrax episode that we had. Everybody was running to  
12 the pharmacy seeking Cipro, but we need to have a  
13 certain number of antibiotics that are readily  
14 available so that we can access them and so there are  
15 other things that we can address in terms of surge  
16 capacity. We were caught short with professionals so  
17 what do we do? At Northwell, we brought in healthcare  
18 professionals from other states that weren't hit as  
19 hard, and we brought nurses, we brought in  
20 administrative staff, we brought in doctors, ICU  
21 specialists, and this is something that I think that  
22 the City should look into and address. We learned at  
23 Northwell also, because we have multiple hospitals,  
24 that when one hospital is overwhelmed, we were  
25 transferring patients from one hospital to the other.

2 I think New York City didn't learn that until later  
3 on, and we were having hospitals like Elmhurst that  
4 were devastated with overcrowding, and so these are  
5 the little things that I think from our experiences  
6 that we can address the surge capacity needs, not  
7 only for individual patients where we can transfer  
8 them to other institutions that are not hit as hard  
9 so if you have 10 ICU beds that are available in one  
10 hospital across the city, why not decompress the  
11 other hospital where they have ICU patients in the  
12 hallways and so those are some of the ways that I  
13 think we could address surge capacity.

14 COUNCIL MEMBER BROOKS-POWERS: I thank you  
15 for flagging that because, especially when we saw how  
16 COVID-19 caught us off-guard, I mean there wasn't  
17 enough gowns or masks in the beginning of COVID-19,  
18 and I was really floored at how unprepared the City  
19 at that time was for that situation that we didn't  
20 have the supplies on hand. Some of our agencies did,  
21 but, like a comprehensive plan, and so I thank you  
22 for elevating that very important piece.

23 Dr. Salerno, you mentioned in your  
24 answers to the Committee the importance of the Board  
25 of Health Resolution passed in 2021 declaring racism



2 a public health crisis. Can you talk a little bit  
3 about how the Board of Health can further build on  
4 this Resolution and address this crisis?

5 DR. JUDITH SALERNO: Yes, I certainly  
6 think that what it called attention to is that it's  
7 not race but racism that has the detrimental effects  
8 on health, and, as Dr. Lindsey had mentioned before,  
9 there are many aspects to that, and we know now that  
10 even these kinds of things can be inherited through  
11 our genome, through epigenetics, that racial traumas  
12 can actually change our genetic makeup that we pass  
13 on to our children so that we're talking about  
14 hundreds of years of issues that have created a  
15 burden. I think one thing New York is in a very good  
16 situation in that we have one of the best city data  
17 systems so we collect information and we have the  
18 evidence that there are disparities in cancer and in  
19 the different places in the city, heart disease, all  
20 major chronic illnesses, diabetes, etc., but we were  
21 caught a little bit short during the pandemic in that  
22 we didn't start collecting immediately information on  
23 race and geography and ethnicity and those sorts of  
24 things, and when I was working at Bellevue, I worked  
25 there for six weeks from March through May of 2020, I

2 saw hundreds of patients. It was 100 percent COVID,  
3 the service I was working on. I saw one white person  
4 the entire time, and it was just stunning what the  
5 differences were in that pandemic so we need to  
6 collect data, we need to have it refined enough so  
7 that we can point to where the issues and the gaps  
8 are. I used to say that having worked much of the  
9 time in East Harlem that something happens when you  
10 cross from the Upper East Side, you cross 96th Street  
11 into East Harlem, that your life expectancy goes down  
12 by seven, eight, nine years so what is it about that?  
13 It's about race, it's about the environment, it's  
14 about all these factors that we've referred to as the  
15 upstream things that affect our health, and we need  
16 to address those, but I think that we need to collect  
17 better data as a starting point and that will point  
18 to where we need to act to really reduce and  
19 eventually eliminate these kinds of disparities, and  
20 we're not talking about disparities that exist only  
21 in New York. These are national problems, but we need  
22 to pay attention to them as the Board of Health in  
23 New York City and what we can do.

24 COUNCIL MEMBER BROOKS-POWERS: I

25 appreciate that response, and I'll also go further to

2 say like in terms of access to preventative care and  
3 hospitals even, we've seen a lot of closures of  
4 hospitals over the past decade, really diminishing  
5 the number of hospital beds across the city,  
6 especially in communities that are black and brown.  
7 In Southeast Queens, we lost Mary Immaculate,  
8 Peninsula Hospital and, as a result of that, we see  
9 how it also impacts so the data will lead us to  
10 seeing some of the lack of investments in the health  
11 infrastructure, also contributes to diminishing the  
12 lifespan.

13 The last question, which is for the  
14 panel, and thank you, Chair, is a lot of us represent  
15 food deserts in the outer boroughs in particular as  
16 well as up in the higher parts of Manhattan. How can  
17 you use your role on this Board to develop policy  
18 that can help us further eradicate food insecurity?

19 DR. MICHAEL LINDSEY: I think by  
20 acknowledging in greater detail the connection  
21 between health and well-being and food insecurity and  
22 really helping to identify where there are  
23 opportunities to provide specific kinds of  
24 programming to address the food insecurities, whether  
25 we're talking about policies related to poverty and

2 well-being like SNAP benefits as we talked about  
3 earlier, the fact that it's not sufficient for a lot  
4 of families through the entire month, or whether  
5 we're talking about education with respect to  
6 healthier food options or supporting programming  
7 that's already in place at DOHMH that seeks to  
8 address food insecurities. We can continue to  
9 advocate for the importance of the connection between  
10 health and food insecurity and promote programs that  
11 seek to bridge that divide.

12 DR. JUDITH SALERNO: I agree with  
13 everything that Dr. Lindsey said, and I would suggest  
14 that since we know that many of our schoolchildren  
15 eat two of their meals in schools that that is a  
16 great opportunity to educate and to provide the  
17 healthiest food we can, and we have to make sure that  
18 we're not offering the broccoli salad next to a  
19 cheeseburger because you know what the kids will take  
20 so we have to be very careful about how we present  
21 foods, but that is where many of our schoolchildren  
22 get their nutrition.

23 DR. ANGELO ACQUISTA: I think there's a  
24 lot that can be done in terms of supplying our  
25 children with healthy diets and if we can profess and

2 educate children regarding the health benefits of the  
3 Mediterranean cuisine and have the school people who  
4 prepare those lunches, breakfasts, and dinners  
5 educated in the fact that the Mediterranean cuisine  
6 is the healthiest cuisine and make appealing food  
7 based on that diet, it would go a long way. It's been  
8 shown that if you introduce, for example, Brussel  
9 sprouts that children hate and you make them eat it,  
10 or any individual, even an adult, for one month  
11 straight you will develop a taste for it and so this  
12 is something that we can influence children,  
13 encouraging them to eat healthy foods, and you can't  
14 put the cheeseburger next to them, because once they  
15 have healthy choices and even though they don't like  
16 them and they eat them over a period of time, they  
17 develop a taste and a palette for it and they'll  
18 continue eating it. The other problem we have in  
19 these food deserts is most people purchase their food  
20 from bodegas. Now, what selection of fruits and  
21 vegetables do you get in those places? You don't get  
22 much of a selection, and so we need to encourage  
23 supermarkets, the large chains, to open up in these  
24 communities so that they have a diversity of food  
25 that people can pick from. That will make a big

2 difference. The healthiest food that you can actually  
3 eat are fruits and vegetables, and these bodegas,  
4 they don't have much in the way of selection in those  
5 regards. They don't have much of a selection of fish  
6 that you could eat but then comes the problem,  
7 finance. Fish is expensive, and so how do you provide  
8 that type of healthy food to that community, but the  
9 easiest place is, as Dr. Salerno says, is to get to  
10 children in school. Expose them to the healthy  
11 cuisine, ask those people who prepare the foods to  
12 follow that type of cuisine which we all try to  
13 follow ourselves as adults, and it's been shown if  
14 you're going to be obese as an adolescent, you'll be  
15 obese as an adult. It's as simple as that. Your  
16 dietary habits are formed early on, and the  
17 likelihood is that if you're obese or overweight as  
18 an adolescent you'll be obese and overweight as an  
19 adult. That's why you have to get them when they're  
20 children.

21 DR. MAIDA GALVEZ: I think the only thing  
22 I would add to what my Colleagues have already said  
23 is that there are wonderful community programs that  
24 are struggling and are addressing this need and so  
25 thinking through how to support these community-based

2 organizations. One example is Concrete Safaris, which  
3 has a community gardening program, where they're  
4 working with children after school and on the  
5 weekends, and those children are gardening outside  
6 their buildings and producing an incredible amount of  
7 fruits and vegetables. It's amazing. That is a  
8 profound lesson for school children to know that they  
9 can grow their own food and that it's healthy and  
10 then they can take it home and prepare it and have a  
11 healthy meal. I think that's a lifelong lesson for  
12 all us so thinking about how to support existing  
13 programs and growing them is where I would focus.

14 COUNCIL MEMBER BROOKS-POWERS: Thank you  
15 all. Thank you, Chair.

16 CHAIRPERSON POWERS: Thank you. We've been  
17 joined by Council Member Sanchez. We're now going to  
18 turn to her for questioning.

19 COUNCIL MEMBER SANCHEZ: Thank you, Chair,  
20 and good afternoon. Congratulations to all on your  
21 nominations.

22 I am Council Member Pierina Sanchez. I  
23 represent the Northwest Bronx, Kingsbridge, Fordham  
24 University Heights, a very high needs neighborhood,  
25 and one of the most outstanding trends that I've seen

2 in the last year or so in visiting schools is just a  
3 desperate lack of available mental health services in  
4 my community, and I now this is true across the city.  
5 My question to you all is what do you see as the  
6 Board of Health's role in addressing gaps in services  
7 like this, especially in high needs communities like  
8 the one I represent?

9 DR. MICHAEL LINDSEY: I see that the Board  
10 of Health has an incredible role to play. One, I  
11 mentioned this earlier, is that in terms of enacting  
12 upon or amending, repealing the provisions of the  
13 Health Code, it's largely silent around mental health  
14 issues, and I think that we need to bring that more  
15 into the Health Code. That's one thing. I also, as a  
16 person who does research in schools and provides  
17 services to youth in schools, believe in the power of  
18 having services co-located in schools and so you  
19 speak to a really, really important matter, which is  
20 that most schools do not have the requisite supports  
21 and providers that are necessary and so I think that  
22 in my role, if I was to be elected to be on the  
23 Board, would be a resounding voice for the importance  
24 of how to increase the number of providers, every  
25 school should have a mental health provider, and it



2 should be proportionate to the number of kids in  
3 schools, and so I think it's a huge, huge issue  
4 because what we know is that when kids are struggling  
5 with anxiety, trauma, or other mental health issues,  
6 it encumbers their opportunity to learn so if we want  
7 to have a city with kids who are able to thrive and  
8 grow to be successful in their development and in  
9 their adulthood to be able to make the choices in  
10 their life that they want to be able to make and they  
11 deserve to be able to make we're going to have to  
12 provide services and supports to them right now that  
13 are connected to their education.

14 DR. MICHAEL LINDSEY: School-based  
15 services are critically important, and I believe also  
16 that we don't do a very good job as primary care  
17 providers in the frontline of healthcare of  
18 identifying those at risk. We don't screen people for  
19 mental health issues so I think we need to really  
20 incorporate that and build it into our primary care  
21 practices, starting with the policies of Health and  
22 Hospitals which is the primary source of care for  
23 many in the city that we can begin to do better in  
24 that regard.

2 DR. ANGELO ACQUISTA: I agree with my  
3 Colleagues that the best that we could do is identify  
4 those children that are risk and who suffer from  
5 these disorders before they become problematic, gets  
6 them in jail, gets them in trouble with the law, and  
7 the way to do that is to have available staff that  
8 are able to diagnoses these children in order to take  
9 care of them, give them guidance. The other thing  
10 that I think we can also provide is to help create a  
11 self-learning environment that is safe. A lot of  
12 these children are from single-parent homes. They go  
13 home, they go outside, and they relate to the drug  
14 dealer on the corner. If we can just provide more  
15 supervision of these children while they're in school  
16 to give them the appropriate guidance, those that  
17 suffer from anxiety and depression are those that  
18 need our direction, and if we can provide that  
19 direction and diagnose them early I think this will  
20 prevent many of the social ills that we suffer, and  
21 we all suffer from our neighbor's illnesses. I think  
22 it will take us a long way in helping to address the  
23 issues that we confront, not only amongst the  
24 adolescent but also into adulthood.

2 DR. MAIDA GALVEZ: Moving upstream, I  
3 think the physical inactivity in children is a huge  
4 problem and it only worsened in COVID and so  
5 sedentary activities, going home, watching tv,  
6 getting on your screens, that's the norm, and it's  
7 very hard for families with working parents to get  
8 their children to afterschool activities where they  
9 may find those structural physical activities. That's  
10 critical to mental health. Yet, it's a big problem,  
11 and so I think looking for opportunities to make it  
12 easier for families to connect to preventative  
13 resources like structured physical activity programs  
14 I think is critically important.

15 COUNCIL MEMBER SANCHEZ: Thank you. Just a  
16 quick followup on that one if I may, Chair, and this  
17 is the last one. There are schools that don't have  
18 yards, don't have play yards, don't have space to  
19 provide the kinds of activities that you just  
20 mentioned that are so important. Do you think that  
21 the Board of Health has a role in communicating,  
22 talking to, pushing the Department of Education and  
23 School Construction Authority to address these  
24 challenges?

2 DR. MAIDA GALVEZ: My area is environment,  
3 and environment makes a profound difference, and so,  
4 absolutely, thinking about where there are  
5 opportunities, and play streets is one of them so  
6 closing the street in front of a school so that kids  
7 can use that either before, during recess, or after,  
8 I think those are opportunities to buffer some of  
9 those challenges. Thinking through whether or not  
10 that aligns with Health Code is something, if I were  
11 elected, I would learn how to do.

12 COUNCIL MEMBER SANCHEZ: Thank you. Thank  
13 you so much. Thank you all.

14 CHAIRPERSON POWERS: Thank you. Thank you,  
15 everyone, for being here today and answering  
16 questions and testifying and congratulations, again,  
17 on your nominations. With that, this panel is  
18 adjourned.

19 We'll now call on any members from the  
20 public who are signed up to testify, if anyone is  
21 here to testify.

22 Okay, no one? With that, we are  
23 adjourned. Thanks so much. [GAVEL]

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C E R T I F I C A T E

World Wide Dictation certifies that the foregoing transcript is a true and accurate record of the proceedings. We further certify that there is no relation to any of the parties to this action by blood or marriage, and that there is interest in the outcome of this matter.



Date March 23, 2023