CITY COUNCIL CITY OF NEW YORK

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TRANSCRIPT OF THE MINUTES

Of the

COMMITTEE ON HIGHER EDUCATION

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March 14, 2023 Start: 10:33 a.m. Recess: 12:56 p.m.

HELD AT: Committee Room - City Hall

B E F O R E: Eric Dinowitz

Chairperson

COUNCIL MEMBERS:

Charles Barron Gale A. Brewer Oswald Feliz Inna Vernikov

A P P E A R A N C E S (CONTINUED)

Hector Batista
CUNY Executive Vice Chancellor and Chief
Operating Officer

Wendy Hensel
CUNY Executive Vice Chancellor and University
Provost

Christina Chiappa CUNY Vice Chancellor for Budget and Finance

James Davis
PSC-CUNY President

Alan Yu Executive Director of New Yorkers for Children

Salimatou Doumbouya Chair of CUNY Student Senate

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SERGEANT AT ARMS: Good morning and welcome to today's New York City Council hearing for the Preliminary Budget hearing on Higher Education.

At this time, we ask that you silence all cell phones and electronic devices to minimize disruptions throughout the hearing. If you wish to testify today, please see the Sergeant at Arms and fill out one of these slips. Thank you for your cooperation. Chair, we are ready to begin.

CHAIRPERSON DINOWITZ: [gavel] Good I'm Eric Dinowitz, Chair of the Committee morning. on Higher Education and I would like to welcome all of you to our hearing on the Fiscal 2024 Preliminary Budget for the City University of New York. We are joined today by Hector Batista, Executive Vice Chancellor and Chief Operating Officer, Wendy Hensel, Executive Vice Chancellor and University Provost, and Christina Chiappa, Vice Chancellor for Budget and Finance. Thank you for joining us. It has been my honor to sit as Chair to this committee. As a CUNY alum myself and as the son of a CUNY alum, I know firsthand and my family knows firsthand just how important and critical CUNY is to the success of our city to my personal success and to the success of my

2	former students, as a former public school education
3	teacher. CUNY has been an incredibly valuable
4	resource for them and has had long-lasting impacts on
5	their lives. We are aware of the issues that CUNY
6	has experienced and will endure within the upcoming
7	Fiscal Year. During this Preliminary Budget hearing
8	there are five areas that I will cover: PEGS impact
9	to community colleges; disproportionate funding
10	between our community colleges and senior colleges;
11	CUNY programs that have eliminated or reduced
12	funding; the State's Executive budget compared to the
13	City budget; and rise in tuition costs increasingly
14	makes affordability difficult which flies in the face
15	of their mission to provide degrees without debt,
16	which is in your advertisements. The OMB required
17	agencies to cut their vacancies in half for the
18	Mayor's Vacancy Reduction Plan. According to the
19	Preliminary Budget for Fiscal 2024, \$4.8 million
20	dollars will be eliminated through PEGS and will
21	increase to \$9.5 million dollars for the upcoming
22	fiscal year and the out-years. These PEGS will
23	affect community colleges and their non-pedagogical
24	staff. While funding is decreasing, costs such as
25	collective bargaining, inflation, and pandemic costs

are increasing creating structural deficit for the
University. Additionally, it is unclear exactly
which vacant positions will be removed and if these
positions are instrumental in some of our CUNY
initiatives. There are disproportionate funding
cuts. Community college is possibly the most needed
institutions are receiving decreased amounts of
funding. The Fiscal 2024 Preliminary Plan shows the
following: a 168 million dollar decrease to personal
services and other than personal services in the CUNY
budget. These cuts will affect mostly community
colleges, and we need to understand how CUNY's
programming is being affected by this budget.
Reports also show that funding for more than 10 CUNY
programs have been reduced or eliminated. Some of
these new programs that we have just started since
last year such as CUNY Reconnect, where \$4.4 million
dollars is needed to be restored, and others that
have demonstrated positive impacts like the \$15.8
million dollars for the Vallone scholarships and \$4.5
million dollars for Research Institutes. These
programs provide vital services to students by
providing academic, social/emotional support, and
training for future careers, and they were not

brought up I believe at every hearing since I've been

the Chair. Increased enrollment can help remedy some

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EXECUTIVE VICE CHANCELLOR HENSEL:

morning Chairperson Dinowitz and other members of the

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City Council Higher Education Committee. Thank you for the opportunity to testify today about CUNY's budget. My name is Wendy Hensel and I'm the Executive Vice Chancellor and University Provost for the City University of New York. I'm joined today by Hector Batista, CUNY's Executive Vice Chancellor and Chief Operating Officer, and Christina Chiappa, our Chief Financial Officer. I joined CUNY's team approximately 10 months ago and have been privileged to witness during that time the collaboration between the University and the City Council for the benefit of all New Yorkers. Thank you so much to this committee and the entire Council for your steadfast support of CUNY. We are here today to talk about our budget, and so it's important to first briefly report on how CUNY has continued to realize its mission and produce value for our students and New York over the past year. CUNY continues to distinguish itself and be recognized for our quality, affordability, and unparalleled record as an engine of upward mobility for our students and their families, and by extension, the City and State. Recent accolades include two of our CUNY Community Colleges, Hostos and Kingsborough, are among the 10 finalists in the

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2 quest for the prestigious 2023 Aspen Prize for 3 Community College Excellence, regarded by many as the highest recognition for community college achievement 4 in the nation. We're rooting for them, and the winners will be announced in April. Six CUNY Senior 6 7 Colleges were among the top performing public colleges in the northern United States in the 2022 US 8 News rankings, and seven CUNY colleges were among the top 20 universities. Ten CUNY colleges were among 10 11 the nation's best in promoting economic mobility according to Third Way, a public policy think-tank 12 that is creating economic mobility index for students 13 14 from low and moderate income families. Queensborough 15 Community College ranked as the best community 16 college in New York State for its stellar educational 17 outcomes and affordability by finance website Wallet 18 Hub, and the City College of New York was recognized 19 as the top ranked public college in the nation by the 20 education research organization Degree Choices. Apart from these institutional accolades are the 21 countless honors and awards individual CUNY faculty 2.2 2.3 member, staff, and students have won in a wide range of fields over the past year. To give you just a few 24

example, Professor Dennis Parnell Sullivan won the

2 Abel Prize for Mathematics, often called the Nobel 3 Prize of math. Pulitzer Prize winning composer Tania 4 Leon was named a 2022 Kennedy Center Honoree, and two 5 distinguished CUNY Professors and Poets, Kimiko Hahn and Patricia Smith were elected to the Board of 6 7 Academy of American Poets. At the same time, CUNY 8 continually demonstrates its commitment to New York and the positive impact that we have on every facet of life in this city. To cite just one recent 10 11 example, New York City Public Schools Chancellor 12 Banks and our own Matos Rodriguez announced a 13 groundbreaking \$14 million dollar partnership to train thousands of current and future public school 14 15 teachers to deliver practical community science and digital literacy skills to students across the City. 16 17 We believe it's the largest effort of its kind in the 18 nation. Often overlooked, meanwhile, is CUNY's 19 excellence as a research powerhouse propelled by more 20 than 10,000 researchers and staff within growing-with growing support from public and private funders. 21 2.2 Although historically CUNY research grants total 2.3 about \$500 million each year. In the first half of this Fiscal Year, these grants already amount to \$417 24 That is a CUNY record, and if the trend 25

2	continues, we will end the Fiscal Year with the
3	largest amount of external research funding in our
4	history. All told, we have more than 2,100 research
5	grants for projects that are being carried by
6	researchers from the Graduate Center, our graduate
7	and professional schools in every one of our 18
8	undergraduate campuses. They're working to alleviate
9	disparities in public health and pursuing advances in
10	computer science, data science, biomedical
11	engineering, and more. Just a few areas where our
12	researchers are making measurable differences to our
13	city, state, and nation. A key focus, as well, is
14	CUNY's diversity, which contributes mightily to these
15	outcomes. In 2022, the CUNY Graduate Center was
16	found to be the second-most gender diverse of the
17	nation's R1 Higher Education Institutions.
18	Additionally, 20 percent of the Graduate Center's
19	fulltime graduate students identify as under-
20	represented minorities. Along with CUNY's ability
21	to harness expertise across its 25 geographically
22	proximate campuses and build focused and
23	transdisciplinary research teams that are recognized
24	globally, CUNY is a major research center. Research
25	at CUNY is also an important catalyst for degree

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completion and building a more capable and diverse workforce. As you mentioned, CUNY like so many other institutions of higher learning has faced enrollment challenges consistent with nationwide pandemic trends. We are making strides in enrollment through creative approaches and a focus on expanding CUNY's access mission to higher education. We opened this semester with a wonderful announcement about CUNY Reconnect, our initiative to re-engage thousands of New Yorkers who began college by stepped out before they completed their degree. CUNY Reconnect was proposed and championed by New York City Council Speaker Adrienne Adams and funded by the City. I'm happy to report that more than 16,000 students have signed up for classes through Reconnect this academic year, surpassing the original goal of enrolling 10,000 returning students. We are grateful for this support which has made a real difference in people's lives. We're also working hand-in-hand with New York City public schools to make sure high school seniors have the information and counseling when they need to apply to and enroll in CUNY. Approximately, 80 percent of our student population attended city public schools. We are proud of them and from March

$1^{\rm st}$ to April $15^{\rm th}$, CUNY will be waving the \$65 dollar
application fee for the New York City public schools
students to encourage them to continue their
education at CUNY. This is not just about boosting
enrollment. It is a campaign to empower our young
people and prepare them for New York City's
workforce. We also know that a key aspect of student
success is creating clear pathways between academic
studies and the careers that students want. We are
equipping our students with good job offers after
graduation by forging new public and private
partnerships such as the CUNY Inclusive Economy
Initiative which aims to connect 80 percent of CUNY
graduates to careers by the end of the decade through
paid internships and also mentorship opportunities.
Another partnership with New York City, CUNY
Upskilling [sic] will help thousands of New Yorkers
acquire the skills and knowledge they need to secure
jobs in the field that are most in-demand. We know
the impact the paid internships have on our students'
success: higher starting wages, a higher number of
students who graduate with job offers, and invaluable
experience that helps them get a foot in the door.
We are expanding all of these opportunities with your

help and the help of the state, but more needs to be
done. We are eager to expand the percentage of our
students taking advantage of these programs, but we
need help to do that. Finally, I wanted to briefly
address an area that I know has been of special
interest to this committee, the rise of anti-Semitism
nationally, including in higher education. I'm
pleased that we are engaging in important work on
many fronts to combat hate and ensure the full
inclusion of our Jewish students. To give just a few
examples, the University is partnering with Hillel
International's Campus Climate Initiative to address
the global uptick in anti-Semitism while fostering a
welcoming community for Jewish students. Seven CUNY
colleges are taking part working with Hillel to
understand how Jewish students feel on campus and
adopt policies and programs that meet their needs.
This academic school year, CUNY also distributed
\$750,000 to 24 colleges and the central office to
address all forms of bigotry including anti-Semitism.
The central office is providing professional
development and faculty engagement while the colleges
are hosting programmatic opportunities, training, and
events that strategically respond to discrimination

and meet the needs of their communities. CUNY also
recently announced the launch of an online portal to
report instances of discrimination and retaliation,
allowing for a standardized process from which the
university can analyze trends and reported incidents.
Our college presidents are required to file semi-
annual reports on cases that are submitted through
the portal and to use the data to develop policies
and training. I'm happy to provide you with more
specific details in the question and answer session
if you would like to explore any of these initiatives
further. Chairperson Dinowitz and Members of the
Committee, the University community deeply
appreciates your continued commitment to high-quality
CUNY education. This concludes my testimony, and
Executive Vice Chancellor and Chief Operating Officer
Hector Batista will now continue.

CHAIRPERSON DINOWITZ: Thank you. And before your testimony, I just want to recognize we've been joined by Council Members Barron and Hanif.

EXECUTIVE VICE CHANCELLOR BATISTA: Good morning, Chair Dinowitz and members of the City

Council Higher Education Committee. Provost Hensel described some of the actions being undertaken to

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realize CUNY's full potential to uplift New York. As so many of you recognize, CUNY is an important component of recovering and building our community, especially those that have been disproportionately impacted by the pandemic. Nearly, 80 percent of our undergraduate students are students of color, 23 percent is Asian Pacific Islanders, 26 percent black, and 30 percent are Latinos. More than 80 percent of CUNY graduates stay in New York and contribute to the City's economic and civic culture. Half of our undergraduate students come from households with less than 30,000 annual income, 45 percent of our students are the first in their family to attend college, and 50 percent work who are going to school. student graduates serve our city's most critical workforce sector including nurses and teachers. In fact, each year CUNY graduates about 1,800 nurses which represents half of the new nurses in the City in any typical year. The University also awards 5,000 degrees and certificates in education and supplies a third of new teachers for New York City public school system. CUNY's scale cannot be ignored. I would be remiss if I did not address the structure deficits CUNY is facing. These are due to

increased enrollment and related to tuition
[inaudible] as well as unfunded mandatory cost
increases. These deficits are hard to overcome with
the efficiencies target that the City has put in the
Preliminary Budget which I will discuss in more
details later in my testimony. Provost Hansel
described our efforts to increase enrollment, and
we're doing even more to mitigate these deficits.
One [sic], first the efficient reinvestment, or ERI.
This initiative that includes an agenda of project
designed to produce greater efficiency and cost-
savings for CUNY. This first phase of the initiative
involves automating processes that were once manual.
Eight systems have been implemented resulting in
savings of \$14 million dollars. Five other ERI
projects are still being implemented, and we expect
that will bring an additional \$39 million dollars of
additional savings. A new enterprise resource
planning solution, HR Finance, will align business
operation to industry best practice that results in
significant and additional productivity savings.
Another effort is through leasing savings. We
implemented nine lease transactions resulting in our

greatest savings of about \$103 million dollars

between FY22 and FY35, and \$9.2 million dollars of 2 3 capital contribution for landlords. In order to best 4 serve New Yorkers we are modernizing university 5 transforming our operation through enhanced technology. We replace CUNY First [sic], which is 6 our main database system. This system supports our 7 students, faculty, and staff, and manages the 8 administration functions and human resources including recruitment and payroll, and provides 10 11 financial accounting management funds to supporting CUNY's business operation. We are replacing the 12 13 system and migrating to our core function that is 14 cloud-based supported. This will provide the 15 university the opportunity to improve agility, 16 simplify system administration and empower users. 17 We're also replacing Blackboard which allows students 18 and faculty to participate in class, deliver online 19 or use online materials and activities to complement 20 the face-to-face teaching. We will migrate to the new 21 learning management system which will impact all faculty and students and implement a new customer 2.2 2.3 service relation management system which will manage all aspects of CUNY communication with students 24 beginning from recruitment to when they graduate in 25

2 their journey at CUNY. Additionally, we will deploy 3 the new system of technology to recon-- focusing on enrollment and focusing on adult continuing 4 5 education. This will provide the most seamless pathway to become degree-seekers and demand 6 workforce. As we transform, we will engage in multi-8 facet cyber security initiative to identify and protect against potential risks and threat the University IT [inaudible]. Turning to the City's 10 11 Preliminary Budget. The January Plan includes an additional pack of \$4.8 million dollars for FY23 12 which analyzed goes up to \$9.6 for FY24. PEGS in the 13 14 current year total \$39.1 which that grows to \$49.7 in 15 CUNY has received funding for some mandatory 16 costs such as fringe benefit, building rent, 17 collective bargaining which are very helpful, but 18 these reductions are significant and unsustainable in 19 long-term and consider the financial challenge that 20 the University is facing. We also have unfunded 21 costs across the University. Additionally, we have 2.2 ongoing programs that have not been funded. They 2.3 total \$2.5 million dollars. These are Accelerated Completed and Engaged program which is an ASAP [sic] 24 equivalent for the senior colleges. ACE speeds up 25

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time graduation significantly, thereby reducing the cost for the students in the university. Inclusive Economy is funded-- was not funded for \$5 million dollars. The initiative is a public/private partnership that aims to connect CUNY graduates to careers, important to both students' economic mobility and the City's economic recovery after the pandemic. The Brooklyn Recovery Core [sic] Program at Medgar Evers for \$1 million dollars is also not funded. This program matches students, interns who are not-for-profit organizations, small business in central Brooklyn to engage in real world hands-on learning experience projects, and also help in the recovery of -- in Brooklyn due to the pandemic. greatly appreciate the City Council pass and continue support for CUNY. The Preliminary Budget does not include funding for over \$30 million dollars for funds [inaudible] council, which brought [sic] by the Council in Fiscal Year 2023. Those programs are the Vallone Scholarship, Citizens Now, Research Institute, Development Education program. asking the Council to restore those items as well as \$4.4 million dollars as the Chair alluded in the CUNY Reconnect and advocate for its expansion since it's

best practice to develop the standards to better

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1 COMMUNITY ON HIGHER EDUCATION 2 support and better address all our facility needs 3 across the system. By doing these measures, we'll be 4 able to continue to provide our campuses with the support that they need. On the capital side of the 5 budget, we have over 300 million -- 29 million square 6 7 feet in over 300 buildings across the university. 8 Those buildings are extremely important for us to continue to do the work that we do as a university. CUNY focuses on maintaining and improving those 10 11 essential to our success. The project in our capital 12 program preserves the university infrastructure 13 recapture spaces that are under-utilized, improve 14 technology, provide campus expansion where necessary. 15 Improving the university facility's infrastructure 16 for further use enable CUNY to serve the city and the 17 With graduates trained in high-demand 18 positions, having these facilities in the state of 19 good repair is what they need. As you know, the 20 Senior College capital projects is funded 100 percent 21 by the state. We also get some funding from elected officials. Our community college, though, are 50 2.2 2.3 percent funded by the City and 50 percent funded by

the State. The State requires that the City provides

the first 50 percent and then the City will then come

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and provide the additional funding. We're asking for 2 3 \$755 million dollars in capital support. Thanks to 4 the City and the State past support, we have recently 5 completed 184 projects, allowing us to increase our completion rate to approximately 10 percent. 6 7 Currently we have about 340 active projects, 52 in the Bronx, 69 in Brooklyn, 23 in Staten Island, 104 8 in Manhattan, and 94 in Queens. It is estimated that the budget remains in construction values about \$1.1 10 11 billion dollars. The University is also focused on its efforts of climate change, sustainability, and 12 13 energy conservation targets. Local Law 97 ask the 14 university to reduce the greenhouse gas by 40 percent. Baselined in 2006 to 2026, CUNY completed a 15 16 detailed Action Plan or EMP initially to be able to really focus on our community college. We're now 17 18 developing a plan for 11 senior college. We know how 19 important it is for CUNY to do its share, and we're 20 now on target to be able to complete and be able to meet that goal. But we need additional funding to 21 2.2 continue to meet that goal. We need funding for 2.3 about \$600 million dollars. While there are a number of challenges, we're extremely optimistic about the 24 future of this great university. Your investment and

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That's correct. 24

support of CUNY build a strong and more vibrant New York and one that exclusive [sic] benefits New York City regardless of race, social economic status, immigrant status. On behalf of CUNY, I would like to thank members of the City Council Higher Education Committee and Mayor Adams for your continued commitment to CUNY. That concludes my testimony, and we're happy to answer your questions. Thank you.

CHAIRPERSON DINOWITZ: Thank you for your testimony. I'd like to note that we've been joined by Council Member Vernikov. I was really taken by, you know, your testimony outlining all of the programs that CUNY provides, including ASAP and ACE, which I just assume are all on the chopping block given the dire cuts. So we're going to start with--I just want to start with that, because it was one of the most recent things you said about ASAP and ACE. And you mentioned in your testimony, I don't know the exact line, but that these actually produce costsavings because it allows students to graduate ontime. Is that accurate?

EXECUTIVE VICE CHANCELLOR BATISTA:

CHAIRPERSON DINOWITZ: and those are in

huge quotation marks, because programs like ACE and

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Yeah.

watching and listening. We're cutting a few bucks,

but we're losing more money because we're not

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investing in this program. I'll get back to some of the programs, but I did want to start with that one, because it was one of the things that was mentioned in your testimony. The vacancy reduction memo issued in November described the change in the City's hiring process, and in the policy that allowed agencies to fill one of every two vacant positions. Can you describe how this has impacted CUNY? And has your

hiring process changed at all in the past few months?

thank you, Council Member. We actually do not follow that process, because we're a state and a state instrumentality [sic], but as you know, we have because of these cuts, we have instituted our own sort of Vacancy Review Board that sort of looks—is looking how to make sure that we are just watching our hires to ensure that we're hiring in the right strategic ways that are an investment in terms of enrollment and areas that are going to continue to grow the university.

CHAIRPERSON DINOWITZ: Right, but I think that's the second part of the question, which is I know it doesn't directly impact you, but have you, you know, in a sense implemented that policy in a

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sort of de facto way because of the PEGS? Have you changed your hiring policies as a result of, you know, sort of following in line of what the actual city agencies are doing?

EXECUTIVE VICE CHANCELLOR BATISTA: so we've asked every college to submit a financial plan, and with that it's also our hiring plan that really shows how the college is going to really manage that particular college and look at how the investment in hiring is connected to growth, right? So in areas, as I mentioned, of enrollment and other areas like that we are really allow-- we're really focusing on making those highest go-- move forward, but in terms of-- because we had these cuts, we had to implement certain criteria across the university. First set of PEGS is at two percent that save roughly about \$75 million dollars and the second PEG is about five percent, which is going to roughly save about another \$100 million dollars. So, the idea here is to really try to-- as we're trying to navigate these very challenging times, to be very prudent in terms of how these hires across university are being implemented.

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CHAIRPERSON DINOWITZ: I imagine with

these cuts there's a big challenge in getting-- let's

see-- more Abel prize winners for mathematics,

Kennedy Center honorees, distinguished poets. I

imagine these cuts are going to make it harder to

find distinguished professors such as those.

extremely challenging not only to recruit that type of talent, but more importantly to retain it when we don't maintain competitive salaries for these types of distinguished professors, that's correct.

CHAIRPERSON DINOWITZ: So, in the PEGS it's \$4.8 million for FY24 and \$9.5 for the out-years. So the OMB reports it will be 156 vacant civilian positions that will removed from CUNY's budget. And so can you speak about the current impact of these vacancy reductions beyond, you know, fewer poets and Abel prize winners?

VICE CHANCELLOR CHIAPPA: Sure, I don't think we could talk about the PEGS in isolation, because what's going on at the community colleges is much more than just the PEGS. So since 2020 the colleges have lost over \$130 million dollars of tuition revenue, plus we have the PEGS, right, that

you mentioned, the ones that we just received in the
January Plan, but according to our calculations, the
total is rises to about almost \$50 million dollars.
And then we have the added pressures of the
inflation, I think as you mentioned in your words,
and also we have some other mandatory costs that are
not funded as well. So, I think the overall these
overall items really add up to the fact that the
colleges are taking some really some really deep-
dive measures in order to save money. Hector
mentioned the two savings plan. Such a large part of
our budget is people, personnel, and so of course
that's going to be an area that's going to get very
hard by these cuts. The PEGS plus tuition revenue
that we're also losing.

CHAIRPERSON DINOWITZ: Okay, so you know, we're told in these-- I'm interested to know what you foresee-- oh, I want to mention we've been joined by Council Member Brewer. Thank you for joining-- what the impact of these PEGS are, and one of the clarifications, you know, when we say civilian, pedagogical and civilian positions-- and can you better define what pedagogical staff is versus civilian. And so for example, would a counselor or,

Office of College for Students with Disabilities?

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VICE CHANCELLOR CHIAPPA: Yeah.

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your Single Stop Successor programs, for instance,

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working the food pantries, HRA, housing help,

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healthcare help?

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VICE CHANCELLOR CHIAPPA: I think it

CHAIRPERSON DINOWITZ: And that includes

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depends. I'm going to say it depends a little bit.

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Because my understanding of the distinction that is

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made in the City, that a lot of the non-pedagogicals

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are the facilities, public safety, but it also could

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touch some of the different levels of some of the

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staff within the office, office assistants and things

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like that as well, the support staff.

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CHAIRPERSON DINOWITZ: Are you

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pedagogical?

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EXECUTIVE VICE CHANCELLOR HENSEL: I most

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certainly am.

category.

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VICE CHANCELLOR CHIAPPA: I would say,

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yes, I think that we would be considered in that

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CHAIRPERSON DINOWITZ: What it sounds

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like, you know, what I'm hearing you say is that, you

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know, it's almost like don't worry about these cuts,

this program, and it currently has students that are

don't want us to give you the wrong number -- 5,150 in

There have been 88,000 over the course since we

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that we won't lose any pedagogical staff, but what

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you're telling me is that's actually not the case,

because that's just impossible to do.

VICE CHANCELLOR CHIAPPA: Yes, yeah.

CHAIRPERSON DINOWITZ: Okay, so we're being told—OMB? Through OMB, right? So we're being told one thing by OMB from the City, but the people, but you who are actually doing the work, doing the hiring and supporting, you know, doing the work for our CUNY system are telling us it's just not the case. With these cuts you will have to either not rehire or cut pedagogical staff.

EXECUTIVE VICE CHANCELLOR HENSEL: It's impossible to absorb 170 million dollar cut at the Community College level without affecting instruction. We will do our absolute level best to meet the needs of our students, but there is no question that there will be an impact.

CHAIRPERSON DINOWITZ: Okay, so I just want to summarize the past, I don't know, 10 minutes. We're making-- we're cutting funding from CUNY, and losing even more money as a result because of the \$6,500 dollar per student in programs like ACE and ASAP, and despite what we're being told, CUNY is going to lose pedagogical staff because it is

2	impossible to otherwise make the hundred-somewhat
3	million dollar savings. That's correct, right? Okay.
4	That sounds awful. You know, and again, as someone
5	who benefitted from CUNY and whose students for
6	almost 14 years in my career benefitting from CUNY
7	and finding job prospects and finding success, the
8	idea that these are going to be cut and they're not
9	going to be able to find that success is absolutely
10	heartbreaking and not the direction which we need to
11	go in this city. I want to talk briefly about the
12	CUNY Reconnect program. It's a program to help adults
13	return or reconnect to higher education. Although it
14	was recently reported that CUNY has allowed recent
15	high school graduates to attend this program instead
16	of the intended demographic since they need the same
17	support that CUNY Reconnects CUNY Reconnect
18	provides. Can you just describe that process a
19	little more?

EXECUTIVE VICE CHANCELLOR HENSEL: CUNY

Reconnect is really about connecting directly with

students who have stopped out, and I don't know about

that connection to high school students. We can ask

that question here in a second.

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is a high touch engagement to really reach out and very specifically and very personally identify what are the barriers to your re-entry to school, how can we assist you, and how can we help put you in the correct school that meets your needs? And obviously, given the incredible success. Again, the target was 10,000 students. We are now at I believe 16,600, somewhere in that nature. So, at least as it relates to adult stop-out students, I know that's the original intent, but many of these personal, as you can imagine, are working in admissions, and so there may be some additional students who are also benefited from that staffing.

CHAIRPERSON DINOWITZ: Right. So what would happen if more recent high school graduates enroll and get the support of CUNY Reconnect? How will you serve the intended demographic?

EXECUTIVE VICE CHANCELLOR HENSEL: Well, they would be traditional first-time freeman, and so all of the supports that we have in place-- it's a little different for our stop-out [sic] students where we're specifically focusing on the retention aspect. If it was a first time freshman, that would

college students.

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CHAIRPERSON DINOWITZ: Yeah, and I think you understand the intent of the question financially, is what does the \$4.4 million dollar investment get us.

VICE CHANCELLOR CHIAPPA: Yeah.

CHAIRPERSON DINOWITZ: I'm-- it is the right thing to do, to ensure that students have access to education. It's the right thing to do to provide the resources and the supports they need to re-engage in college, but I would also guess that there's a financial gain just as there in ACE. It is the right thing to do to support students through counseling, but it ends up saving us money. And I'm going to guess, if you provide that information, the CUNY Reconnect probably has similar financial benefits.

EXECUTIVE VICE CHANCELLOR HENSEL: It does, and the one thing that I would urge this council to consider is it's not just the benefit to the students of the enrollment and the tuition and the support that goes into serving our students atscale, it's the economic benefit to the City of New York of significant additional revenue over the course of that individual's lifetime.

CHAIRPERSON DINOWITZ: think that's a

good rough conservative estimate. Okay. Not the

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wisest investment choices in this budget. I want to turn it over to some of my colleagues who had questions, and I'll come back for my questions. Council Member Barron had a question about the Preliminary Budget as well.

COUNCIL MEMBER BARRON: Thank you very much. You know, I want to start off with what you expect, is criticism of continually coming before us, even though 26 percent of the students are black, not one black person is represented up there presenting the interest of students. That has to stop. going to repeat it every time you indulge in that, and I can't fathom that there's not a black person competent enough to come before us and make some of these presentations and be on this level. number one. Second criticism is of your Chancellor. I've been trying with the black faculty to get a meeting with him. I think I would have done better with trying to get a meeting with Obama when he was president than your chancellor. He is not -- he wants to meet with us separately, and I don't think that he should try to divide, and I don't know what's the purpose of it, but he refuses to meet with the black faculty and myself together. and we simply want to

2	address the interest of making sure that black
3	faculty is hired, more black faculty are hired, and
4	also that they when it comes to getting the same
5	treatment as others when they're going for
6	establishing books and trying to get tenure and all
7	of that stuff, we want that dealt with. Having said
8	that, want to ask you a couple questions. One, the
9	Excelsior Program that the Governor had committed
10	years ago that we were many of us were against for
11	middle-class students what's the status of that?
12	Two, I think you have the ability to raise tuition.
13	I hope you're not going to raise tuition on the
14	students. Three, you know, we come to these hearings
15	and we talk about the cuts for this Seek [sic]
16	program and all these other programs, that's going to
17	be restored. In this whole budget debate, it's the
18	annual budget dance on many of the things that we
19	talked about today is going to be restored. The
20	Governor does it. The Mayor purposely cuts council
21	initiatives so we cannot talk about the macro-aspects
22	of things and talk about these little programs and
23	then they'll all be skinnin' and grinnin' at the end
24	saying, "Wow, we did it. We restored these
25	programs." We need to stop that. That cut in the

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community college is tremendous. That \$4.-some odd million is going to be put back, because that's a easy on. When I was up in the State Assembly I said, oh, my God, they cut Seek, they cut this, they cut that. At the end, it was all put back. CUNY, the public commitment to CUNY in terms of macro-dollars, even the \$745 million you're talking about out of a capital budget of what, a five-year \$93 billion dollar city capital budget, and a 10-year \$169 billion dollar capital budget, and we're seeking \$745 million? The bigger issues in CUNY around the budget have to be dealt with. And I also want to hear your comments on getting to a free tuition, not the Excelsior sham, but a real free tuition CUNY as it was when whites came to CUNY initially. The free academy when it was white immigrants, as soon as we came in comes tuition. We don't have enough money. We want to get out of public education, just like they want to get out of public housing and privatizing this capitalist economy. So I want to hear some of your more progressive thoughts on CUNY, not the same old annual budget conversation on programs that are going to be restored, when in fact, we have a major problem with the flat commitment on a

State level which should be increased, and a

3 decreased commitment on the City level with this

4 closet Republican Mayor. So I just want to hear some

5 of your comments on that.

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6 EXECUTIVE VICE CHANCELLOR BATISTA: Thank
7 you, Council Member for your question. I am-- we are

8 | very proud of the work we've done when it comes to

9 racial diversity within the University. At the

10 Chancellery level, 61.5 percent are minority--

11 COUNCIL MEMBER BARRON: [interposing]

12 Before you give me your statistics and you're proud

13 | of diversity, I want to address the fact that you

14 don't bring not one black person with you to present,

15 | not the diversity on all of that other level.

16 Because you know, diversity can mean different things

17 | to different people. I'm talking about black people

18 and how come none are presented here, and how come

20 | faculty to deal with the issues that we need more

21 | black faculty and more black faculty tenured, not

22 | just statistics. Give me few more minutes, please.

23 | CHAIRPERSON DINOWITZ: [inaudible]

body, I'm going to continue.

1	COMMUNITY ON HIGHER EDUCATION 48
2	CHAIRPERSON DINOWITZ: to ask a question.
3	COUNCIL MEMBER BARRON: I'm going to
4	continue.
5	CHAIRPERSON DINOWITZ: Not go on a
6	tirade. You can ask
7	COUNCIL MEMBER BARRON: [interposing] And
8	don't tell me pontificating
9	CHAIRPERSON DINOWITZ: [interposing] the
10	questions about
11	COUNCIL MEMBER BARRON: [interposing]
12	That's an insult.
13	CHAIRPERSON DINOWITZ: If the question's
14	about diversity, please ask.
15	COUNCIL MEMBER BARRON: Don't tell me how
16	to ask and what to say. You don't tell me what to
17	say or how to ask
18	CHAIRPERSON DINOWITZ: [interposing] Then
19	your time's up and we'll move on to Council Member
20	Hanif
21	COUNCIL MEMBER BARRON: [interposing] Then
22	I'll just keep talking.
23	CHAIRPERSON DINOWITZ: who had a
24	question.

to be--

1	COMMUNITY ON HIGHER EDUCATION 50
2	CHAIRPERSON DINOWITZ: [interposing] We
3	have members of CUNY here
4	COUNCIL MEMBER BARRON: [interposing] I'm
5	going to say
6	CHAIRPERSON DINOWITZ: you're welcome to
7	ask a question.
8	COUNCIL MEMBER BARRON: I'm going to say
9	what I have to say. You're not going to tell me how
10	to say it, whether I
11	CHAIRPERSON DINOWITZ: [interposing] I'm
12	not telling you how to say anything.
13	COUNCIL MEMBER BARRON: can make a
14	statement or not.
15	CHAIRPERSON DINOWITZ: If you have a
16	question
17	COUNCIL MEMBER BARRON: [interposing] We
18	could have been finished.
19	CHAIRPERSON DINOWITZ: direct it towards
20	them.
21	COUNCIL MEMBER BARRON: We could have
22	been finished.
23	CHAIRPERSON DINOWITZ: If you would've
24	asked your question, we could have been finished.

1	COMMUNITY ON HIGHER EDUCATION 51
2	COUNCIL MEMBER BARRON: We could have
3	been finished if you didn't interrupt.
4	CHAIRPERSON DINOWITZ: So if your
5	question is about diversity and black faculty,
6	COUNCIL MEMBER BARRON: [interposing] I'll
7	ask my own question.
8	CHAIRPERSON DINOWITZ: please ask. But
9	you haven't been.
10	COUNCIL MEMBER BARRON: I don't don't
11	tell me what to do. Don't tell me what to do.
12	CHAIRPERSON DINOWITZ: Your five minutes
13	are up. I'm extending your time
14	COUNCIL MEMBER BARRON: [interposing] I'ma
15	keep talking until I get to the answer.
16	CHAIRPERSON DINOWITZ: so that you can
17	ask a question. If you choose not to ask a question,
18	you're welcome to not ask a question.
19	COUNCIL MEMBER BARRON: I don't like your
20	condescending lecture to me, so stop it.
21	CHAIRPERSON DINOWITZ: There's no
22	lecture.
23	COUNCIL MEMBER BARRON: Stop it, and just
24	let me finish.

CHAIRPERSON DINOWITZ: Council Member--

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will take your concern back to the Chancellor and promptly get back to you with your request for a meeting. Are you-- you asked me a question connected to our-- the chancellery. Even just sitting behind us we have a Vice Chancellor who's been in front of this committee testifying, Vice Chancellor Maybank who's a Vice Chancellor for Student Affairs. So, we, you know, we're very proud of the diversity that we-the chancellery and across this un-- and at the highest level of the university. So we will continue-

COUNCIL MEMBER BARRON: [interposing] What about the student tuition? The tuition, are you going to increase tuition on students?

EXECUTIVE VICE CHANCELLOR BATISTA:

Tuition is one of those-- is one of the many things

that we look at as we are-- we look at our budget.

We've always been supportive of the tuition as one of

the many things that we look at, right? Ultimately,

when we go in front of the board, the board is the

one that decides.

COUNCIL MEMBER BARRON: Are you going to increase the tuition on the students?

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EXECUTIVE VICE CHANCELLOR BATISTA:

Ultimately, when we go in front of the Board, the
Board is the one that decides. As we go through this
process, we will then look at how much resource we
get from the City and the State to determine what we
need to do next in order to make sure we continue to
run--

COUNCIL MEMBER BARRON: [interposing] Do you plan on recommending the tuition increase?

EXECUTIVE VICE CHANCELLOR BATISTA:

Again, once the-- the budget on the state side and on the city side gets finalized, we will then go in front of the board and know exactly how much money we have in order to determine whether tuition-- but I also will say that we haven't raised tuition on the

COUNCIL MEMBER BARRON: [interposing]
Okay, well that--

community side in almost eight years, and--

EXECUTIVE VICE CHANCELLOR BATISTA: [interposing] on the four-year schools, almost four years.

COUNCIL MEMBER BARRON: I'm just hoping that continues.

2	EXECUTIVE VICE CHANCELLOR BATISTA: So,
3	we understand our students, our student population
4	and how difficult tuition increase is for them, but
5	this is one of the many things that we look at when
6	we're bringing the budget forward in front of the
7	Board. And hopefully we'll do extremely well with
8	all of you and that wouldn't be something we'll take
9	into consideration, but and
10	COUNCIL MEMBER BARRON: [interposing] Why
11	is the community college cuts but it doesn't include
12	Hunter College campus, because they don't get the
13	same cut as you're doing with the community colleges
14	in the budget?
15	EXECUTIVE VICE CHANCELLOR BATISTA: I'm
16	sorry, I don't understand
17	CHAIRPERSON DINOWITZ: [interposing] We'll
18	be addressing that. I believe your original
19	questions were about tuition and about black faculty.
20	I heard the Vice Chancellor talk about the meeting
21	and discuss tuition. So I thank you for your
22	questions, and we'll move on to Council Member Hanif.
23	COUNCIL MEMBER BARRON: I wasn't asking
24	you. I was asking him.

CHAIRPERSON DINOWITZ: Please.

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COUNCIL MEMBER HANIF: Thank you so much.

I'm Council Member Shahana, former CUNY student, proud graduate of Brooklyn College, and the way I like to talk about CUNY is that CUNY saved my life, and it is the gateway to a stronger democracy in our city. It is the gateway to incredibly talented public servants and elected officials, and so we really, really need to make sure that disinvestments are not the conversation that we're talking about every year. It is really incredibly frustrating to know that CUNY is once again on the chopping block, particularly in a moment when we need to be fast-tracking and finding ways to bring in more students and support current students, and of course, support faculty and especially faculty of color, and you raised the point about retention, and so we're aligned in those facets. What input did you receive from the CUNY community including students, faculty, and staff before making the decision to make these cuts? EXECUTIVE VICE CHANCELLOR BATISTA:

you referring to the savings, the Savings Plan that

we put forth? What are you--

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COUNCIL MEMBER HANIF: [interposing] Tell me about the savings, and then you can also-- we can also walk into the OMB proposed cuts as well.

VICE CHANCELLOR CHIAPPA: So, we have two savings targets for the colleges, two percent in Fiscal 23 and that grows to about five percent in Fiscal 24. So, we had asked-- we had given the colleges targets on what their cuts would be individually, and each of the colleges had been instructed to -- when they develop their savings plans that they have to consult with and engage both student and faculty elected leaders.

COUNCIL MEMBER HANIF: How does that happen? Could you walk me through that?

VICE CHANCELLOR CHIAPPA: Yeah, I could tell you from my perspective, this is really something that's done by campus, and maybe I don't know if Wendy or Hector want to chime in. Typically, there are committees on the campuses. There's a Budget Committee that entails -- that includes both elected and student leaders. I would say that each college definitely engages that committee, but they probably have some other individual processes that I

ensure that as they're strategies-- as you pointed

preserve their strategic directions about new

out, we have to take an investment strategy even in a

time of serious budget cuts so that we ensure that we

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programs and what the needs are on campus as they come forward to us. EXECUTIVE VICE CHANCELLOR BATISTA: And one more point. We heard from our presidents that

COUNCIL MEMBER HANIF: [interposing] What was the timing for the comment period?

they needed to do more consultations, so we extended

EXECUTIVE VICE CHANCELLOR BATISTA: was several months. It was several months. And we extended that, that period, by an additional two weeks, because -- and we made it very clear that it was extremely important for them to have additional consultation to make sure that all those voices were sort of heard. And furthermore, on some campuses-most campuses have also a Vacancy Review Board so there's an additional process. I also meet, like Wendy, I also meet with the comparable COOs in something called the Administrative Council where we also have further discussions about how these cuts will be implemented and make sure there's

the PEGS.

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2 EXECUTIVE VICE CHANCELLOR BATISTA: Yeah

COUNCIL MEMBER HANIF: And then is the Administration willing to consider these cuts if there is potential negative impact on students and educational quality for CUNY? Are you able to respond to that?

EXECUTIVE VICE CHANCELLOR BATISTA: Is your question are we going to do those-- are we going to implement the PEGS, if it's going to effect--

COUNCIL MEMBER HANIF: Correct.

EXECUTIVE VICE CHANCELLOR BATISTA: You know, obviously, all those thing take into consideration. We do have to manage the university in a fiscally responsible way, and we take all those into consideration as we're making decisions.

COUNCIL MEMBER HANIF: I mean, I think it's fiscally irresponsible if we are losing students or the capital needs are at a high, higher than ever before and all things considered. So we really need to focus on restoring CUNY, and to Council Member Barron's point, bring it back to its visionary early days when it was tuition free, and anchor it in ways that support it for generations to come. I don't want to come back here next year building on this

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62 conversation about disinvestments. And so really hoping that our fight will be to expand on appropriate care and strengthen investments for CUNY and not cuts.

CHAIRPERSON DINOWITZ: Thank you, Council Member Hanif. I do want to recognize we've been joined by Council Member Feliz. And I also want to reiterate something that Council Member Hanif touched on that we've discussed in this hearing, which is the role of central CUNY in support its individual campuses, right, where there is a point at which there is model that should be used to in this case engage people. We've discussed and we've acknowledged it last June when we said there's no reporting mechanism, central reporting mechanism for hate crimes and discrimination. You have since made that adjustment, and I thank you for that, and I think it's important to recognize that there are a lot of initiatives that do need a central role. I want to turn it over to Council Member Brewer for her questions.

COUNCIL MEMBER BREWER: Thank you very much. The first is library hours. The students I talk to complain that they're not what they used to

COMMUNITY ON HIGHER EDUCATION

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be. Is there a cut to library hours across all campuses, and can they go from one campus to the other to use the library?

EXECUTIVE VICE CHANCELLOR HENSEL: My understanding is that it's set by campus as they distribute their resources. I don't know if you--

Okay, but I'm just saying overall somebody should look at it, because the complaint is that there are cuts. You want to have almost 24 hours for libraries. So, I do think you should look at it. Students complain about it all the time. And with all due respect, I wouldn't just say it's up to the campus. I would say we're going to deal with it. Are you going to deal with it, look at it?

EXECUTIVE VICE CHANCELLOR BATISTA: We're going to take a look at it and get back to you, Councilwoman, for sure.

COUNCIL MEMBER BREWER: Second, I'm a big believer in the-- and I know the Chair is also-- with the DOE and CUNY and the Affinity contracts and the Early Learn, CUNY Early Colleges. So describe what happens with the DOE when funding has been decreased and do the vacancy reduction plans have anything to

do with these reductions? If so, how? I always believe, actually-- not only do I believe in this program, but like Hunter Science, etcetera, I think CUNY should take over some of these CUNY-- some of these DOE campuses, because you do a great job, but you need the funding. Let's just talk about the Early Colleges.

there's approximately 20 Early Colleges and P-Tech schools, and I thank you probably know that CUNY waives its tuition for all courses and then shares specific direct instructional costs with the Department of Education, things like faculty and textbooks, and at the moment we serve about 9,400 students, 71.7 percent of which earn college credit before graduation. So a very significant—

COUNCIL MEMBER BREWER: [interposing] I know them well.

EXECUTIVE VICE CHANCELLOR HENSEL: Yeah.

And in fact, I was as a newcomer was surprised to hear that the average number of credits earned is 25.2, which you know, is an entire— almost an entire year of college.

1	COMMUNITY ON HIGHER EDUCATION 65
2	COUNCIL MEMBER BREWER: [inaudible] with
3	Hunter Science, keep going.
4	EXECUTIVE VICE CHANCELLOR HENSEL:
5	Another 55 percent of those who are enrolled enroll
6	within six months at CUNY. So it's also a clear
7	pipeline into higher education. There are there's
8	some discussion of cutting that budget from the
9	Department of Ed, as they have their own PEGS to
10	address.
11	COUNCIL MEMBER BREWER: Cut the whole
12	thing?
13	EXECUTIVE VICE CHANCELLOR HENSEL: Not
14	cut the whole thing, but cut some portion of that.
15	COUNCIL MEMBER BREWER: You don't know
16	what portion?
17	EXECUTIVE VICE CHANCELLOR HENSEL: I do
18	not.
19	COUNCIL MEMBER BREWER: So, CUNY would cut
20	and DOE would cut, is that what you're trying to tell
21	me?
22	EXECUTIVE VICE CHANCELLOR HENSEL: I'm
23	not suggesting that we would cut, I'm suggesting that
24	if funding from the Department of Ed also is reduced

done by colleges. As colleges allocate which areas

general.

I'm a tech person, what cuts to the technology world

do these cuts represent? In other words, do you see any cut to technology which is obviously the lifeline for all of us now in terms of-- is it capital? But it's also I would assume an expense.

the staffing part, I would say the answer to that is yes. That's a very difficult thing to do, and that's a particular area where very high salary compression is in play. We've been fortunate to have 40 million dollars from the state in the last year for strategic initiatives and investments that we're using very specifically to answer some of the challenges that Chair Dinowitz just identified, programs and systems that don't speak to each other. We need to integrate these systems and we're doing a lot of work to upgrade them with this one-time money that's enormously welcomed but obviously is one-time money.

COUNCIL MEMBER BREWER: Alright, and just finally and then I'll stop. On capital budget, I'm sure we'll have more questions, but you're planning the north building at John Jay for Guttman. I would like just an update on that as soon as possible, but also I think you should put some affordable housing

am.

COMMUNITY ON HIGHER EDUCATION

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EXECUTIVE VICE CHANCELLOR BATISTA: CUNY's
mission is a mission that really makes sure that we
are serving the, you know, a broader community. So
as we look at our development, we will make sure that
we're serving a broader community. Obviously, we
will look at all the proposals and be able to make a
determination. We do have to go in front of our
Board of Trustees in order when we get the final
proposals. And our Board has made it very clear to
us that a lot of factors have to weighed in there.

COUNCIL MEMBER BREWER: But you have the whole--

EXECUTIVE VICE CHANCELLOR BATISTA:

[interposing] But our main goal— Councilwoman, let

me be clear, our main goal is to find a home for

Guttman. This a long time coming. It's something

we're committed—

COUNCIL MEMBER BREWER: [interposing] I know all about Guttman. I was there when it started, but the issue is I need to make sure that that has some affordable housing. Thank you very much, Mr. Chair. I made my point.

CHAIRPERSON DINOWITZ: Thank you, Council Member Brewer. Council Member Vernikov?

COMMUNITY ON HIGHER EDUCATION

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2	COUNCIL MEMBER VERNIKOV: Thank you,
3	Chair Dinowitz. Thank you all for being here to
4	testify. I'm Council Member Vernikov. I'd just like
5	to comment and say that I think we can all agree that
6	CUNY has many different issues, but I think it's
7	quite dishonest and frivolous to accuse CUNY of being
8	bad in its diversity, especially when it comes to
9	black faculty and students. Last hearing, we saw
10	Chancellor, Vice Chancellor Maybank and Senior Vice
11	Chancellor Glenda Grace with us to testify. So I
12	just with that, I'll ask my first question. Has
13	CUNY resumed all projects that were delayed due to
14	COVID-19? And if so, which projects?
15	EXECUTIVE VICE CHANCELLOR BATISTA: Say
16	that again, I'm sorry, Councilwoman.
17	COUNCIL MEMBER VERNIKOV: Has CUNY
18	resumed any projects that were delayed due to COVID-
19	19 and the pandemic?
20	EXECUTIVE VICE CHANCELLOR BATISTA: Okay,
21	sorry. I'm sorry. We have, Councilwoman. We are
22	as I stated in my testimony we have I think about 184
2.3	active projects right now across the University, and

I gave a-- and I'm happy to provide you with the

details, how it breaks down by borough, which totals

about \$1.2 billion dollars. So, one of the things
that is important for our Chancellor and for me is to
really improve our completion rate, and I'm happy to
report on these projects we've increased our
completion rate by 10 percent, which is, you know, a
step in the right direction but still not what we
need to be. So a lot of inferences have been put on-
- Our new Vice Chancellor Mohamed Attalla has been
charged with really putting together a very
comprehensive initiative to be able to address how we
as a university really responds to in a most
expeditious way respond to the to be able to
complete these projects in a timely manner. Part of
it is connected to us making sure that our partners
in this, DASNY, meets their obligation in terms of
completion rates, but we've done some reorganization
internally to be more nimble and be able to respond
to projects. For example, a partnership that we're
doing with Department of Buildings to be able to
really deal with a lot of the violations, a
reorganization, being able to bring in a lot more
expertise internally from architects to people on our
own staff to be able to be more nimble, be able to
respond to these projects in a more timely manner.

billion dollars.

EXECUTIVE VICE CHANCELLOR BATISTA: \$1.2.

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1	COMMUNITY ON HIGHER EDUCATION 76
2	CHAIRPERSON DINOWITZ: Two. And those
3	are specifically for the community colleges?
4	EXECUTIVE VICE CHANCELLOR HENSEL: The
5	\$1.2 is
6	EXECUTIVE VICE CHANCELLOR BATISTA:
7	[interposing] For all.
8	EXECUTIVE VICE CHANCELLOR HENSEL: for
9	all, yeah.
10	CHAIRPERSON DINOWITZ: How much of that
11	do you expect to be matched by the state?
12	VICE CHANCELLOR CHIAPPA: So, for Fiscal
13	24, the State has matched about \$120 million.
14	EXECUTIVE VICE CHANCELLOR BATISTA: About
15	70 percent of that.
16	CHAIRPERSON DINOWITZ: Seventy, 70
17	percent of the \$1.2 billion request would be matched
18	by the State.
19	EXECUTIVE VICE CHANCELLOR BATISTA:
20	Right.
21	CHAIRPERSON DINOWITZ: Okay. You know, I
22	think another example of pennywise pound foolish when
23	capital dollars are matched, we can get that that
24	good investment. And do those capital dollars

2 include heating and building upgrades to Bronx
3 Community College?

EXECUTIVE VICE CHANCELLOR BATISTA: Yes.

Well, we have a lot of -- quite a few active projects at Bronx Community College. As you know, we have-- I know we've discussions with you about that school. We came in the central offices and provided some support to really deal with some of the underlying issues that they were having, but now we have really moved some of those projects forward to be able to really address, you know, an infrastructure that really has some challenges. I think one of the things that I-- as I mentioned in my testimony, we're doing an assessment across university of all our facilities and all our systems. By the end of this year, we will have a handle on all our system and the age of our system so we could properly target those systems that have not met their life line-- you know, they're going to be-- they're in a state of probably not good repair that we have to address, so that way we could be a little bit more targeted in terms of responding to that.

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CHAIRPERSON DINOWITZ: So you don't quite know the scope of the problem at BCC, or you don't know the financial scope of it is what I'm hearing?

EXECUTIVE VICE CHANCELLOR BATISTA: No, we do know that but I mean we thought that because of the challenge at B-- that we were having at Bronx Community College, you know, we decided to do a system-wide analysis of all our system. We brought in a company to really begin to address that, and in January we started with about a half a dozen colleges, and by the end of this year we will have a complete assessment of our 300 buildings and 29 million square feet of space.

CHAIRPERSON DINOWITZ: Forgive me for-did you not do that during COVID when we were-ventilation was sort of the number one issue? Did that assessment not occur in 2020, 2021?

did, but what I'm trying to get, and I'm not being very clear. What I'm trying to say is that we're not only taking— we're taking it a step further. We're not looking at all other areas, not only heating and ventilation, just system—wide across the university to make sure that we have a real handle on what other

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things that could come to a state of-- that we need to-- in term of the state of the repair.

> CHAIRPERSON DINOWITZ: So for example? EXECUTIVE VICE CHANCELLOR BATISTA:

Bathrooms, windows replacement, all those kind of system upgrades, wiring connected to the, you know, technology, just kind of looking at the whole system across the university.

CHAIRPERSON DINOWITZ: I do want some clarity on this. I'm a little confused. You know, I understand -- bathrooms and windows, but things like IT, I thought that during COVID when things were remote and sort of after the height of the pandemic when CUNY was still doing a lot of their work remotely and we spoke at this committee about remote education, that IT would have been one of those things that has already been assessed. Is that not the case?

EXECUTIVE VICE CHANCELLOR BATISTA: during COVID what we really focused on, we brought in-- we brought engineers to really look. There was a lot of discussion by members of our staff connected to how clean our air was in each of the classrooms. So we did assessments across the university. It was

a-- there was a report that was given to us to better understand where-- at that time, there was a lot we didn't know about the pandemic in terms of-- there was a lot of talk about HEPPA filters and all these, so we did an assessment to really assess the state of our infrastructure connected to ventilation. We had that assessment. Now we've taken that a step further and now we're really doing an assessment across the university that encompass a list of facility-related areas such as windows and, you know, those kind of areas--

CHAIRPERSON DINOWITZ: [interposing] No,

EXECUTIVE VICE CHANCELLOR BATISTA: you could understand that.

CHAIRPERSON DINOWITZ: No, you made that clear. You did a great job in articulating that. I'm just curious when you mentioned IT because I would have assumed that in an era where everyone moved online and in an era where CUNY is engaged in things like remote learning, that the IT at a campus— and system—wide would have already been assessed, but that—

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EXECUTIVE VICE CHANCELLOR BATISTA:

Roofing, windows, grounds, exteriors, filtration,

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plumbing, steamfitters, elevators, escalators, I mean we're getting a complete assessment of the university so we understand where we need-- and the age of those systems, right, so we could begin to address, not be dealing with repairing systems when we have an emergency. So try to be a little bit more proactive.

ADA, to answer your question, the ADA is overlaid on all of those things. As it relates to technology, that's more in my department, and the new LMS has automatic ways to do different presentations, different coding, so it's a very significant focus that we have in terms of accessibility within the classroom as we have different types of technology. But he was talking about the ADA specifically.

EXECUTIVE VICE CHANCELLOR BATISTA: Oh, ADA.

CHAIRPERSON DINOWITZ: Right. I mean,
things as basic as an elevator that doesn't exist.
That's, I mean, about as basic as you can get. You
now, in many cases, we Council Members are being
asked to, you know, put forward, you know,
discretionary funding which, you know, I don't know
if I speak for everyone, but a lot of us are very

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happy to invest discretionary funding in CUNY, but especially when it comes to ADA compliance, and again, basically things like elevators at almost basic level. I would think that as part of your capital plan, central would be the ones putting the funding towards that.

EXECUTIVE VICE CHANCELLOR BATISTA: And that is true, and it's going to be part-- what this assessment is going to allow us to do is to really have a better handle on all those areas that we need to really hone in a little bit more, right? opposed to be responsive to emergencies, we're going to be more proactive, but I think that is a role that Central should play, and it's a role that we-by doing this assessment is a role that we're going to play sort of going forward. And I think that this will-- really our focus is to really begin to get our facilities to a state of good repair. And in order of us to be able to do that, we have to really understand where we need to either rehab it, knock it down, or repair it. And I'm stepping that right in that direction is by doing this assessment and hopefully once we get this information, then we're

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going to be able to target what college needs the most attention in the investment.

CHAIRPERSON DINOWITZ: I mean, I can tell you -- I can tell you right now that Bronx Community College, I mean, it's just one of the more recent ones I've spoken to, but they're in need of an elevator, and it's -- an elevator is not a nicety, it's about access. And so is my assumption that things like ADA compliance and elevators will be apriority for CUNY central and not be reliant on which Council Members, you know, have discretionary funding and are willing to give it -- to allocate that funding, and it's not just Bronx Community. It's throughout the entire city. And so can be sure that the ADA compliance including elevators will actually come out of the central funding and not be reliant on discretionary funding?

EXECUTIVE VICE CHANCELLOR BATISTA:

Council Member, one thing that I want to share the numbers, I want to sort of-- our need, our need is about \$5.2 billion dollars. We get about 1.2 billion dollars in terms of the core maintenance. So our need is tremendous. I think we're-- with this approach we're tying to really tackle those areas

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2	like you stated like Bronx Community College that
3	have the most need, but we have needs across this
4	university. It's in 50 percent of our infrastructure,
5	50 years and older. There's been a lack of
6	investment in those, you know, over many, many years.
7	So we're taking a different approach and the approach
8	is to really focus in on getting our facilities to a
9	state of good repair, and that's going to take us
10	being more targeted, us having a better understanding
11	of the areas that we think we need to focus on. So
12	there'll be we're going to triage those colleges
13	that are in most needs, those are the ones we're
14	going to focus son first, but as you can see, we
15	the money that we get does not really cover all the

challenges that we have as a university.

CHAIRPERSON DINOWITZ: It's actually heartbreaking to hear that we're triage when we're talking about our students and the success of our city. I understand you get the money you get from the City and the State. Are there other funding sources? Are there other refunding sources that correlate to specific projects or that go into your fund for capital projects? For example, federal dollars, private donations, things of that nature?

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EXECUTIVE VICE CHANCELLOR BATISTA: recently we've applied to a couple of federal grants to try to subsidize to try to bring in some additional resources. We're also trying to-- some of the reinvestment that we're doing across the efficiency programs, trying to see how we can maybe retarget some of those resources across the university. We're also doing a, you know, an assessment of our facilities to see within we-- maybe through P3 or projects along those lines we could bring some additional revenue to be able to address the challenges that we have from a facilities perspective.

CHAIRPERSON DINOWITZ: Do you conduct student surveys indicating student -- you know, how pleased they are with the system or why they might have left? And in that question -- in that survey, if you do it, does it include questions on facilities, including ADA compliance, including things like holes in a ceiling which we've seen in some classrooms, access to physical space like libraries as Council Member Brewer was talking about?

EXECUTIVE VICE CHANCELLOR HENSEL: We do an annual students survey satisfaction. It's a

national survey. I don't know the specific questions
as it relates to that. I can address your point. It
is certainly-- I've spoken to a lot of students.

When the external facility quality doesn't match the

When the external facility quality doesn't match the quality in the classroom, it does have a depressing effect, of course it does, but we do the very best we can with the funds that we have to continue to meet the need of our aging infrastructure.

would hope that if it doesn't exist already, that included in your survey, questions or things that are directly related to the budget needs and the budget asks. I would add that I hope that you're surveying people reconnecting through CUNY Reconnect, and you know, discussing and surveying why they left in the first place, why they made that choice or why they were forced to leave, you know, in the first place?

EXECUTIVE VICE CHANCELLOR HENSEL: Yes, that is very much what we're doing. That's part of the Reconnect, and if you'd like to see that student survey, I'd be happy to share with you.

CHAIRPERSON DINOWITZ: I'd love to.

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the university. It is part of an ongoing five-year

CHAIRPERSON DINOWITZ: I'm sorry, the?

1	COMMUNITY ON HIGHER EDUCATION 92
2	EXECUTIVE VICE CHANCELLOR BATISTA: North
3	Hall is an example of that.
4	CHAIRPERSON DINOWITZ: Okay.
5	EXECUTIVE VICE CHANCELLOR BATISTA: Right?
6	Where we're putting one of our sites out to the
7	marketplace in order to find a permanent home for one
8	of our community colleges, but the revenues that
9	we're going to receive from that project, we will
10	get we will get a permanent home for one of our
11	community colleges.
12	CHAIRPERSON DINOWITZ: I would note that
13	money exists in the private marketplace whether it's
14	through grants, donations, or public private
15	partnerships. I think recently Hunter College got a
16	gift of
17	COUNCIL MEMBER BREWER: [interposing]
18	Fifty-two.
19	CHAIRPERSON DINOWITZ: Fifty-two dollars,
20	52,000? How much was it?
21	COUNCIL MEMBER BREWER: Million.
22	CHAIRPERSON DINOWITZ: Million dollars,
23	52 million dollars President Rabb [sp?] was able to
24	secure \$52 million dollars in private donations, and

1 COMMUNITY ON HIGHER EDUCATION 93 I think that' an incredible feat. I think it's the 2 3 most any president has every been able to--COUNCIL MEMBER BREWER: [interposing] Big. 4 CHAIRPERSON DINOWITZ: It is. I love 5 having a personal fact-checker here in the committee. 6 7 \$52 million dollars, President Rabb was able to get \$52 million dollars for Hunter, and that's an 8 incredible feat, but I believe it is one that can be repeated, and I believe there is money in the private 10 11 marketplace of people in organizations who want to 12 invest in our future, and as much as our city is 13 intending to divest, we do have private organizations and individuals who want to invest. 14 15 COUNCIL MEMBER BARRON: Don't do that. 16 Don't do that. Just give me my opportunity to speak. 17 Don't do that. 18 CHAIRPERSON DINOWITZ: [inaudible] 19 COUNCIL MEMBER BARRON: No, don't do 20 that. Don't lecture me. Just say-- if I say I have 21 a question, just let me question or statement or 2.2 whatever else I want to make. Don't do that. Don't

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do that.

1	COMMUNITY ON HIGHER EDUCATION 94
2	CHAIRPERSON DINOWITZ: Okay, so I'll move
3	onto my next question which is about some of the
4	programs
5	COUNCIL MEMBER BARRON: [interposing] What
6	I wanted to ask you, I wanted to
7	CHAIRPERSON DINOWITZ: [interposing] In
8	your opening
9	COUNCIL MEMBER BARRON: [interposing] I
10	wanted to talk more
11	CHAIRPERSON DINOWITZ: [interposing]
12	Council Member Barron, it is not your turn to speak,
13	okay?
14	COUNCIL MEMBER BARRON: It is my turn to
15	speak. You been speaking
16	CHAIRPERSON DINOWITZ: [interposing] I
17	have
18	COUNCIL MEMBER BARRON: [interposing]
19	You've been monopolizing the whole meeting.
20	CHAIRPERSON DINOWITZ: Thank you so much,
21	I
22	COUNCIL MEMBER BARRON: [interposing] I
23	have questions, and I have things I need to say.
24	CHAIRPERSON DINOWITZ: Okay, and so when
25	it's your turn, you'll as the questions, but
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[inaudible] it was 20 million.

1	COMMUNITY ON HIGHER EDUCATION 96
2	CHAIRPERSON DINOWITZ: which are about
3	some of the programs that you had spoken about in
4	your opening
5	COUNCIL MEMBER BARRON: [interposing]
6	Well, I think that you should I'm not going to let
7	you not allow me to speak. You monopolizing the
8	whole meeting.
9	CHAIRPERSON DINOWITZ: Council Member
10	Barron, you'll have an opportunity to speak
11	COUNCIL MEMBER BARRON: [interposing] A
12	Chair is a facilitator, not a dictator. You are a
13	facilitator, not a dictator.
14	CHAIRPERSON DINOWITZ: Correct, I'm
15	currently facilitating.
16	COUNCIL MEMBER BARRON: You can't
17	monopolize the whole meeting
18	CHAIRPERSON DINOWITZ: [interposing]
19	Council Member Barron,
20	COUNCIL MEMBER BARRON: [interposing] then
21	when you
22	CHAIRPERSON DINOWITZ: I'm currently
23	facilitating.

1	COMMUNITY ON HIGHER EDUCATION 97
2	COUNCIL MEMBER BARRON: When I say I have
3	a question, you gonna [sic] say, do you have a
4	question, that's what I said.
5	CHAIRPERSON DINOWITZ: That's you
6	didn't say that.
7	COUNCIL MEMBER BARRON: I said I have a
8	question.
9	CHAIRPERSON DINOWITZ: Council Member
10	Barron, you'll have
11	COUNCIL MEMBER BARRON: [interposing] And
12	just let me ask my let me deal with my
13	CHAIRPERSON DINOWITZ: an opportunity to
14	speak. The opportunities
15	COUNCIL MEMBER BARRON: Excuse me?
16	CHAIRPERSON DINOWITZ: You'll have an
17	opportunity to ask your question.
18	COUNCIL MEMBER BARRON: I'm doing it now.
19	CHAIRPERSON DINOWITZ: No, you're not.
20	COUNCIL MEMBER BARRON: Yes, I am.
21	CHAIRPERSON DINOWITZ: It is not
22	currently your time.
23	COUNCIL MEMBER BARRON: Yes, it is. You
24	can't have the whole meeting. You are a Chair, a
25	facilitator not a dictator. This thing is going to

to talk about a handful of the programs that you may

1	COMMUNITY ON HIGHER EDUCATION 99
2	have mentioned in your opening statement, but one of
3	the first ones I want to focus on is CUNY Tutor
4	Corps, and it's going to go along the same lines of
5	questions about ASAP. You have CUNY Tutor Corps as
6	funded at how much?
7	VICE CHANCELLOR CHIAPPA: I'm sorry
8	CHAIRPERSON DINOWITZ: [interposing] CUNY
9	Tutor Corps is funded out how much?
10	EXECUTIVE VICE CHANCELLOR BATISTA: I
11	can't hear you.
12	CHAIRPERSON DINOWITZ: CUNY Tutor Corps
13	is a program where CUNY students tutor high school
14	and middle school students. It's something that I
15	brought up on other hearings. We had a K-12 hearing,
16	I think it was two months ago. If you could
17	reiterate how much funding that receives?
18	VICE CHANCELLOR CHIAPPA: Give me one
19	second.
20	CHAIRPERSON DINOWITZ: Sure thing.
21	EXECUTIVE VICE CHANCELLOR HENSEL: It's
22	\$1.7 million.
23	CHAIRPERSON DINOWITZ: Okay, \$1.7 and
24	that's also on the chopping block, right?

1	COMMUNITY ON HIGHER EDUCATION 100
2	EXECUTIVE VICE CHANCELLOR HENSEL: 3,400
3	students. It certainly is impacted.
4	CHAIRPERSON DINOWITZ: I'm sorry, 3,400
5	CUNY students?
6	EXECUTIVE VICE CHANCELLOR HENSEL:
7	Correct.
8	CHAIRPERSON DINOWITZ: Okay, and it's
9	\$1.7 million and these CUNY students get paid. This
10	is a paid internship program.
11	EXECUTIVE VICE CHANCELLOR HENSEL: They
12	do. It's a double stimulus, both for the students
13	and DOE who are getting the advantage of that
14	mentorship and for our students who then are getting
15	paid.
16	CHAIRPERSON DINOWITZ: That's right. \$1.7
17	million dollars, so this is set to be cut based on
18	the current budget, correct?
19	EXECUTIVE VICE CHANCELLOR HENSEL: I
20	believe so. It has been cut.
21	CHAIRPERSON DINOWITZ: It has been cut.
22	EXECUTIVE VICE CHANCELLOR HENSEL: Yes.
23	CHAIRPERSON DINOWITZ: What do you mean
24	it has been? So in this current school year, are

EXECUTIVE VICE CHANCELLOR HENSEL: I know it's one of our most successful programs, but I don't have that specific data, so I can follow up with that.

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CHAIRPERSON DINOWITZ: Yeah. Right. it's that same question about sort of that impact of these programs that are being cut. If you just give me a moment, I want to go back to your testimony. So the 10 finalists for the quest for the prestigious 2023 Aspen Prize, will that support for those students be able to continue if in the current I assume those students were given-- the students that won that award-- oh, we were among the 10 finalists, the Hostos and Kingsborough, I'm sorry.

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believe so.

weeks is for all DOE students.

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CHAIRPERSON DINOWITZ: Okay, thank you.

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And lastly, the \$750,000 for the 24 colleges to

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address bigotry, including anti-Semitism, am I to

assume that that will not be renewed for next year?

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Is that money that's supporting your interfaith and

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interethnic group, that's going to be cut?

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EXECUTIVE VICE CHANCELLOR HENSEL:

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There's-- that was a one-time allocation, so there's

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nothing to cut, but it would be affected by the

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overall resources that are available.

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13 add that I would hope that among the other things we

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hope to restore, that that funding be baselined. You

CHAIRPERSON DINOWITZ: Well, I would just

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know, the reason being-- as any educator understands,

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education's continual and is-- you [inaudible] two or

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four-year college, there are new students every year

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and a cohort of students leave typically every year.

EXECUTIVE VICE CHANCELLOR HENSEL:

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an ongoing need to be sure, yes, absolutely.

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CHAIRPERSON DINOWITZ: Yes. I will turn

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it over to Council Member Barron. Thank you.

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COUNCIL MEMBER BARRON: I wanted to ask

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remediation. Is remedial classes only offered at

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Many of our students are suffering the cost of books, transportation, childcare, clothing, food. The nontuition costs sometimes can be higher than the tuition itself. So I had put that into a-- and got it funded, but I think what the State did was say that you had to use some of your pandemic money, your federal money, to do that as opposed to putting in extra money for it. Do you know the status of that?

EXECUTIVE VICE CHANCELLOR HENSEL: I can tell you that all of the funds are as of June-or is it June 30th-- from the federal government, COVID relief funds are no longer in play. So that-many of those funds were used for relief, emergency relief services for students who had cost needs or emergency needs beyond the classroom. So that funding is gone.

COUNCIL MEMBER BARRON: But the \$20 million was for a scholarship fund that's supposed to really come from the State budget. So what they did, I think, is they pushed it into your COVID money or do they have a separate--

EXECUTIVE VICE CHANCELLOR HENSEL: [interposing] I'm not familiar with--

COMMUNITY ON HIGHER EDUCATION

COUNCIL MEMBER BARRON: [interposing]
Okay, if you could check that out.

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COUNCIL MEMBER BARRON: And then finally, the real job is on the City Council. You know, you are strapped with a lot of financial constraints, but it's this council that has the power and authority to pass a budget that says, \$5 billion out of the capital money for CUNY, and \$5 billion dollars out of \$93 billion five-year or \$169 billion five-year. when we come and you testify before us, there's some fiscal constraints you have that this very City Council is putting on you by passing budgets. Mayor doesn't pass the budget. He just proposes a So we have 31 women. We have over 30 people budget. of color. We even have some socialists and radicals. We can't tell a conservative Mayor that no, we're not going to pass a budget that doesn't have \$5 billion for CUNY in capital money. So that's the route that I'm going to be taking during these budget negotiating times, because this council, very disappointingly, last year passed a budget that had stuff in it that should not have been cuts in it,

that should not exist, just so that you know that we
don't have a deficit. We have 83 \$8.3 billion in a
reserve fund, and the unexpected revenue last year
and this year from Wall Street was in the billions,
and so there's no reason why CUNY should be treated
the way it is. So when you see me fervently fighting
like this, it's not personal. It's for my students,
and it's so that this council could rise up against
the mayor that's cutting millions from every agency
except the police and doesn't adequately fund us.
And this is important for you to understand, so when-
- if you see my impatience with a lot of the softball
micro questions that easy for you to answer, that
sometimes we got to get to the macro questions on
what's going on in s state that has \$224 billion and
\$102.7 billion in the city. And that is not
pontificating, that is speaking truth to power.
Thank you.

COUNCIL MEMBER BREWER: Thank you. One expense question and one capital. Again, for the students, I know there are cuts I assume to the mental health programs, the nursing programs, and I know these are extremely well-utilized programs. Can

spend about \$5 million dollars a year.

finding a way to staff, but we could get you that

information of what the impact is.

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COUNCIL MEMBER BREWER: [interposing] Yes.

have any commitment.

EXECUTIVE VICE CHANCELLOR BATISTA: we don't have a commitment.

COUNCIL MEMBER BREWER: Thank you very much.

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happening throughout the system that whether it's our

2	CUNY schools, our DOE schools, our libraries, we are
3	often the ones who are providing the funds that
4	should be part of the central budget. Again, you
5	know, elevators aren't a nicety. They should be
6	there, and it shouldn't require council discretionary
7	funding to fund what should be there in the first
8	place. So, you know, I'd love to get more details on
9	that. It is important that we're doing ADA
10	compliance and all of the other upgrades to our
11	facilities, but again, the discretionary funding
12	going towards what should be there, you know, I was a
13	little you know, we're all happy to invest our
14	money on what's important, but it really shouldn't be
15	necessarily just discretionary dollars going to these
16	initiatives. I want to thank you all for your
17	testimony for today and for coming and we will call
18	the next panel. As a reminder, if you are here and
19	you would like to testify in person, please fill out
20	a slip at the Sergeant at Arms desk in the back. And
21	the first person we're going to call up to testify
22	in-person is James Davis, President of PSC-CUNY.
23	We'd also like to call Alan Yu up to this panel. Mr.
24	President, President Davis, please begin, and I'll

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2 sorry. People testifying have three minutes for 3 their presen-- for their testimony. Thank you.

copy of my written testimony, so whatever we don't get to, I hope you'll consult the written testimony.

JAMES DAVIS: Thank you, and you have a

7 Thank you, Chair Dinowitz and Council Members for the

8 opportunity to speak to you today. As President of

the 30,000 member professional staff congress, I'm

here to ask you to invest in CUNY and to oppose the 10

11 budget cuts that have been proposed by the Executive.

Representing faculty and professional staff at CUNY's 12

18 colleges and six graduate and professional 13

14 schools, the PSC must advocate for our members, our

15 students, and the communities that CUNY serves.

16 Right now, New York's historic public higher

17 education system is at serious risk. Under-

18 investment has placed in jeopardy the opportunities

19 afforded to current and future students. As an

20 unrivaled catalyst for social and economic mobility,

CUNY deserves to be protected and fully-funded. 21

Investments in CUNY yield immense dividends, not only 2.2

the kind that can be quantified in our tax base or 2.3

our students' earning potential, but also the impact 24

to cross generations on families and communities.

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So, my first message is no more cuts. The City cannot allow austerity budgeting to undermine educational quality and access. The combined effects of the expiration of federal pandemic funds and the cuts in the PEGS will be excruciating. After suffering PEGS already of more than \$39 million in the current Fiscal Year, additional cuts of more than \$10 million have been demanded for Fiscal 24 for a total reduction of nearly \$50 million dollars. Should those proposed cuts be implemented, the university will lose 211 pedagogical staff in addition to the 128 they've already lost to attrition and to community colleges. Additional 4.75 percent reduction is proposed, as you know, for the outyears, and that will crush CUNY just as we are helping to bring the City back from the pandemic. Fewer staff to assist students and guide them to graduation, fewer counselors and fewer fulltime faculty at colleges that are already relying disproportionately on adjuncts to deliver our academic programs. Resources are needed to enhance these student supports and advising services that includes additional funds for the ASAP program that

we've already been speaking about along with

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investments in advisors, transportation subsidies, supplemental mental health services, and improved English language access programs. I see my time is short. There are a number of key investment proposals that are included in the written testimony. me just wrap up by saying that in anticipation of an adverse budget, the CUNY Administration has demanded cuts to our colleges which if implemented will be catastrophic. They have targeted \$128 million dollars in university-wide savings, \$34 million of which at the community colleges. Rather than deprive our students, faculty, and staff of these much needed resources, the City should honor the transformative impact CUNY has on the economy and prevent those cuts from being implemented. Thank you.

CHAIRPERSON DINOWITZ: Thank you. You may begin your testimony.

ALAN YU: Good afternoon Chair Dinowitz.

I'm Alan Yu, the Executive Director of New Yorkers

for Children, NYFC, a nonprofit that works to improve
the wellbeing of people in the child welfare system

with a focus on youth aging out of foster care. We
provide educational, mental health, and financial
support to over 1,000 youth annually, while also

2	developing innovative initiatives to fill gaps in
3	this system. We do this through our longstanding
4	partnership with the Administration for Children's
5	Services, foster care agencies and many community
6	organizations. Thank you to the City Council for the
7	\$50,000 dollar award this current Fiscal Year which
8	is enabling us to serve youth in our Fostering
9	Empowerment Program and our Back to School Program.
10	For the upcoming Fiscal Year, NYFC is respectfully
11	requesting that the City Council renew our award and
12	make deeper investments in our programs' population.
13	Additional resources are crucial for NYFC to support
14	our clients in more comprehensive ways and lead to
15	increased educational attainment, mental wellness,
16	and career development for youth aging out. Over
17	7,000 students in the City spend time in foster care
18	every year, and they're disproportionately black and
19	from low-income communities. Though they represent a
20	relatively small portion of the public school
21	population, youth in the foster system have some of
22	the most complex educational needs and bleakest
23	academic outcomes of any student group. One in five
24	students in the City who spent any time in foster
25	care drop out of high school. By State test

standards, 80 percent of foster care students were
not proficient in reading and math, and that was
before the pandemic, and half are chronically absent
from school. Because many of the young people we
serve have experienced multiple overlapping traumas
on the individuals and systemic levels, we provide
free mental health support from credentialed staff
that facilitate healing and growth. Another key
aspect of NYFC's programming philosophy is
alleviating the root causes of poverty for the people
we serve. Through our commitment to providing young
people with emergency cash support, we aim to empower
youth to make their own financial decisions and
surmount crises that might otherwise disrupt their
lives. Overall, an investment by the City Council at
NYFC means an investment in youth and families in the
child welfare system in NYC. our commitment to
strengthening channels to post-secondary programs,
college, and careers, particularly for students on
alternative paths to graduation is instrumental in
ensuring our youth are not overlooked, creating more
equitable outcomes. Thank you all for your time, and
I look forward to continuing our work together.

COMMUNITY ON HIGHER EDUCATION

2 CHAIRPERSON DINOWITZ: Wow, thank you.

3 Did you rehearse that speech?

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ALAN YU: I did.

CHAIRPERSON DINOWITZ: And you knew you're getting three-- perfect. You could have-- he almost didn't need the buzzer. Thank you. I have a few questions actually for both of you. So, you know, President Davis, I think one of the things that you recognized, that this committee recognizes is the importance of that-- services that are considered outside of the academic pedagogical [inaudible] but really aren't. Something as simple as metro cards for students over the summer. And you talk a lot with your faculty. Can you speak a little more to the impact of programs like ASAP and something as simple as providing free metro cards to them?

JAMES DAVIS: Sure, and thank you for the question. You know, the ASAP program has been widely decorated around the country because of its success at improving graduation rates. The graduation rates are tremendous and the CUNY Administration spoke to those. Our ideal goal would be that the ASAP model of advisement would be replicated across all of the community colleges. It's so successful. The ratio of

one academic advisor for every 150 students would 2 3 immediately improve the graduation retention rates 4 across the universities. Along with that, as your 5 question suggests, we really need to support the whole students who comes to CUNY, and that's not 6 7 unique to CUNY, but certainly the communities that CUNY serves. We know that those students benefit 8 from, for example, the security of knowing that they can get to campus without having to choose between 10 11 their metro card fare and whether they can pay rent 12 or put food on the table. so those kinds of subsidies in terms of textbooks, academic support, 13 14 tutoring support, and transportation support have 15 been so critical to the success rates of the students

CHAIRPERSON DINOWITZ: And speaking of the whole student, Mr. Yu, in your testimony you said one in five students who spent any time in foster care dropped out of high school, and 80 percent of foster care students were not proficient in reading and math. Do you-- now, typically students who are in college probably aren't in foster care, is that accurate to say? They're adults at that point?

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in the ASAP program.

ALAN YU: Yeah, so this is particularly for youth aging out of foster care and really looking at the educational continuum and just that if they are disadvantaged in their secondary programs, that we need to provide safety net and resources to set them up for future success.

CHAIRPERSON DINOWITZ: and do you-- I see the data that you have for high school, students in foster care. Do you collect data on students who exit foster care and their success in college?

ALAN YU: We collect data for our program participants, and I believe there's some ACS data as well, which I can provide to you after the meeting.

know we didn't speak about all of the -- I'll read some of them that President Davis was going to-I'll summarize mental health services for \$10,000, 50
full-time mental health counselors, English language access, for example, and of course the ASAP for ALL we'll call it. It's not what you call it in your testimony, but I'll call it. You call comprehensive student support and advising, we'll call ASAP for All or ACE. It's support. And do your-- do you have interaction with the youth that you-- exiting foster

pedagogical or civilian staff and most of the cuts

will come other than personnel services.

been your analysis after the seeing the budget

like you invest in something and students succeed.

want to ask one other question to President Davis.

So we have the budget report from OMB, and it seems

to indicate that we'll be losing sort of the non-

care, any data or anecdotes about students who have benefitted or engaged in these programs and how it's impacted their lives?

ALAN YU: Yeah, definitely.

signature program Nick's Scholars is our deepest touch program, and it provides wrap-around services and approximately \$10,000 dollars of essential support to students aging out of foster care. And this program has a very strong track record to-date. Seventy -five percent of our Nick's scholars graduate on time, while 94 percent remain in college and 90 percent of our scholars graduate from college compared with national averages where only 10 percent of youth in foster care enroll in college, and only 26 percent remain in college.

CHAIRPERSON DINOWITZ: It's amazing.

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proposal that most of the funding cuts will be other than personnel services?

JAMES DAVIS: Our sense is that there will also be vacancies left vacant in pedagogical positions, and as my colleagues in the CUNY Administration indicated, that can mean both on the faculty side and also on other kinds of student support roles. So it's not restricted only to civilian positions, but also to pedagogical positions more broadly.

CHAIRPERSON DINOWITZ: Right. Excuse me for one moment. And what are some of the capital that you're-- you know, you have a-- you and your members have a different perspective than perhaps CUNY central. Your members are in the buildings every day. Can you speak a little to the capital needs that your members have shared with you, some of those needs that will allow them to do their jobs that are preventing the students from succeeding?

JAMES DAVIS: Sure. I think that Vice

Chancellor Batista alluded to the years and years of

deferred maintenance, and our member's experience

that every day and our students do as well. There's

so much variability in terms of the state of repair

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of our buildings. It sends a terrible signal to students who come into CUNY if they have to come into a dilapidated classroom, if the library, you know, has mold or has leaks in it, and again, that's the accumulated deterioration of many, many years of under-resourcing, but in fact, it goes to your previous question as well. Because if the capital budget is consistently insufficient, and you also can't hire the electricians and the painters and the plumbers who can do the work, that's a recipe for continued infrastructure issues.

CHAIRPERSON DINOWITZ: Well, CUNY should be training electricians and plumbers as workforce development. My last question is about childcare programs. We didn't touch on it specifically at the Sorry, with CUNY Administration. I visited hearing. a wonderful childcare program at Hostos Community The best part of my week was getting to College. read to these young children. These were children of students who were able to, you know, drop their kids off so they can go to classes. And you're saying the childcare program is set to be cut by 600,000 dollars. Can you describe the impact that will have on our students and faculty? And I'll just add if

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perhaps Mr. Yu, you've had young people you've worked with who've benefitted from this program, and what the cuts would mean to those students.

JAMES DAVIS: I'll start and I'll try to be brief.

CHAIRPERSON DINOWITZ: Okay.

JAMES DAVIS: You know, many, many of our students are parents and it's an extraordinarily challenging thing to be pursuing a degree even under the best of circumstances if you have children, and it's especially difficult if you're not sure what kind of childcare can be provided. So the campus childcare facilities give priority to students over faculty and staff, as they should, but the needs are enormous. And I think one of our concerns is, you know, so many of our students do work and they do also have either elder care or childcare. So, you know, to come back to something you said before. cut of \$600,000 to childcare facilities at CUNY, you know, is penny wise and pound foolish, and it's really actually an enormous deterrent to supporting those very students who we want to see come back to the classroom. We're going to lose them frankly to the University of Phoenix and these other online

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universities because out of convenience's sake, but we want them at CUNY.

CHAIRPERSON DINOWITZ: So do I.

ALAN YU: We would also agree with that, that anything the City Council can do to reduce barriers [inaudible] for students that are continuing their higher education, and you know, childcare is a big issue for our students that we now have children of their own, and so that's something we would support.

CHAIRPERSON DINOWITZ: Thank you. And we'll-- I assume that you don't have the data.

That's really CUNY's job, but we will request from CUNY how many students are in a CUNY school only because they're able to through childcare and how many students we would lose. Earlier in the hearing we were talk-- just financially, not-- you know, morally and for the future of our city it's the right thing to do, but this is a budget hearing. But we already spoke about at least \$80 million dollars, you know, benefit just form that \$4.4 million dollar investment in CUNY Reconnect. ASAP had similar results, thousand and thousands and thousands of dollars just by doing the right thing and investing

in our students. I think this is another example of it doesn't-- it doesn't cost relatively that much to provide this childcare, but it's allowing students to stay enrolled or become enrolled in college and really better the lives for themselves and for their families. I want to thank you both for your testimony today and for the answers to the questions. Thank you. I'll now call up Salimatou Doumbouya. Salimatou Doumbouya. Apologies for the mispronunciation. You may begin.

SALIMATOU DOUMBOUYA: Okay. Alright.

Good afternoon. I would like to first thank the members of this committee and the Chair for allowing me to testify in front of you today on behalf of the CUNY Students. My name is Salimatou Doumbouya and I Chair the CUNY University Student Senate where I represent 220,000 degree-seeking students and 150,000 continuing education students of the City University of New York. I would like to start by saying that we are in support of the funding that CUNY is requesting from the City and also from the State, the support for STEM students, the state matching fund for endowment contributions, all the way to modernizing the CUNY system, especially in the infrastructure.

2 But today, I would like to come before you with very 3 specific things that the students need as things that 4 support us in our everyday lives. The first thing is 5 going to be transportation support for CUNY students. The same way ASAP and all the really great programs 6 7 provide Metro cards to students, we feel like it's time to expand it to people who may not necessarily 8 quality of ASAP, to undocumented students, to international students, and finding a way to provide 10 11 metro cards and transportation services to all the students in CUNY by default. We would also like to 12 13 emphasize the importance of food security. 14 some buildings in CUNY still do not have a cafeteria, 15 and the buildings are not always collocated. 16 students have to commute in between classes in order 17 to have food, and when they cannot commute all they 18 have is a vending machine, and we all agree that soda 19 or snacks is not enough to be able to concentrate 20 inside a classroom. And the last thing is going to be textbooks and course materials. We can never stress 21 it enough. We think that these are necessities that 2.2 2.3 all students should have regardless of their status, regardless where they come from, just because they 24 are CUNY students. We are going to reiterate that we 25

right, and we are here open to have conversations

are against any tuition increase, that education is a

about how we can facilitate a CUNY for all and a CUNY

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that provides vital services to all of our students. Thank you. [inaudible] I did not. CHAIRPERSON DINOWITZ: Very good. I just want to talk a little bit about food security.

you are, as you said, the sole trustee on the Board

SALIMATOU DOUMBOUYA: Yes.

CHAIRPERSON DINOWITZ: In my district, for example, districts throughout the City, council districts throughout the City, we have partnerships with food pantries. For example, we work with some of the local ones, Mashlamont [sic] Community Center, and then we work with some of the bigger ones like Common Pantry and Met Council. That's funded through our food pantry initiative and through discretionary funding. Does CUNY or any of the campuses have similar partnerships for food-- I know it's a little different what you said about cafeterias, but to your knowledge, does CUNY have any partnerships with existing food pantries?

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SALIMATOU DOUMBOUYA: Individual campuses do provide and create their own systems of having these partnerships and getting funding for their food pantry.

CHAIRPERSON DINOWITZ: And you are-- are you concerned that those pantries will be cut?

SALIMATOU DOUMBOUYA: Those pantries may be cut, although we are having great donors and great funding. I'm more so talking about a campus as a whole may have a food pantry, but do all the buildings of this campus have food services, because the pantry needs a central location, but in between classes what are students get in.

CHAIRPERSON DINOWITZ: And you're saying-- you were saying that each campus should have some sort of cafeteria with fresh food, and--

SALIMATOU DOUMBOUYA: [interposing] Yes.

CHAIRPERSON DINOWITZ: and not just vending machines.

> SALIMATOU DOUMBOUYA: Yes, yes.

CHAIRPERSON DINOWITZ: And Soda.

SALIMATOU DOUMBOUYA: Not even two weeks ago I have witnessed it and students witness it every day. Cafeteria's- we do have our food pantries that

Τ	COMMUNITY ON HIGHER EDUCATION 133
2	we're really grateful for, but cafeterias are also
3	important. When we talk about infrastructure, we
4	think it should definitely be included. And they're
5	there, but some of them are closed. And this goes
6	back to the question that you asked about what CUNY
7	has been doing during the pandemic. I had the same
8	question the day we passed the budget proposal, the
9	budget request, and I think it's a very important
10	question, because we feel that a lot of things could
11	have been done when students were not on campus to
12	prepare for their return.
13	CHAIRPERSON DINOWITZ: I seem to recall
14	having a diet of Twix and Coca-Cola at times. Not
15	proud of it. So you also mentioned text books and
16	course materials. So CUNY students are supposed to
17	pay a technology fee, is that correct?
18	SALIMATOU DOUMBOUYA: Yes, we pay a
19	technology
20	CHAIRPERSON DINOWITZ: [interposing] And
21	how much is that technology fee.
22	SALIMATOU DOUMBOUYA: It varies, I
23	believe.

CHAIRPERSON DINOWITZ: By campus?

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SALIMATOU DOUMBOUYA: I think so. Either by campus or it's six [sic] fee [sic], but we do all pay that technology fee. I'm not sure.

CHAIRPERSON DINOWITZ: Okay, \$75 dollars?

SALIMATOU DOUMBOUYA: Probably.

CHAIRPERSON DINOWITZ: Okay. And is that -- I guess it's in addition to the average of \$1,200 a year for textbooks?

SALIMATOU DOUMBOUYA: Yep.

CHAIRPERSON DINOWITZ: To your knowledge-- CUNY in their testimony had spoken about efficiencies, technology efficiencies, the example they gave was Blackboard, rest in peace. It wasn't the best system, I guess. But to your knowledge, does that include upgrades to resources for students? For example, not needing a textbook and providing an e-textbook or providing some sort of online resource to negate the need for students to spend that much or any money at all?

SALIMATOU DOUMBOUYA: Yes, a centralized system where we could find these resources for free would be very useful and would make some IT developments make sense.

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CHAIRPERSON DINOWITZ: To your knowledge, does that exist, though?

SALIMATOU DOUMBOUYA: We do have-- well, on Blackboard-- on CUNY First when we choose our classes, we do have a thing where we can select zero textbooks cost for a class, but that's not always what we go for, and a lot of the classes when I go for STEM specifically, we do need these textbooks. I rarely heard a student who said I did not have a textbook for that-- I did not need a textbook for that class, except if they are in a special program, because then they're different.

CHAIRPERSON DINOWITZ: Or for like English, you know, where most old books are public domain.

SALIMATOU DOUMBOUYA: Yeah.

CHAIRPERSON DINOWITZ: I'd hope they would--

SALIMATOU DOUMBOUYA: [interposing] But a lot of the time we kind of have to go out of our way to get these textbooks. I'm talking about a centralized system where that is provided easily to the students.

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CHAIRPERSON DINOWITZ: Right, and I think
what we're talking about what I would say is sort
of you know, small investment centrally so that
according to your numbers each students could save
some if not all of that \$1,200, and you know, using
that buying power of CUNY or using technology to
reduce the cost. And you said two in three students
do not purchase a required textbook and one in four
drop a course.

SALIMATOU DOUMBOUYA: Uh-hm.

CHAIRPERSON DINOWITZ: That's terrible.

And that survey date, that's from the Bureau of Labor

SALIMATOU DOUMBOUYA: That I have it in the sources back here.

Statistics or that's specific to CUNY?

 $\label{eq:chairperson} \mbox{CHAIRPERSON DINOWITZ: OF course she has} \\ \mbox{references.}$

SALIMATOU DOUMBOUYA: Yeah.

CHAIRPERSON DINOWITZ: Okay, so we'll have to look at that. We'll have to look at that separately. But I think that speaks, you know, again to what CUNY is doing to attract and retain students.

SALIMATOU DOUMBOUYA: And I would also like to add that these are asks that did not start

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today, and I am a little bothered that we always have to come back and ask for the same things that are supposed to get this university great. It will be amazing if the next student trustee, the next year of USS doesn't have to worry about this because it's a done deal and we can start building from there.

CHAIRPERSON DINOWITZ: Well that would be wonderful, and thank you for the work that you're doing and the advocacy that you're doing. I think it's very important and hopefully very impactful. Thank you.

SALIMATOU DOUMBOUYA: Thank you.

CHAIRPERSON DINOWITZ: On Zoom, we have
Sadaya Hoke [sp?], Heather James, Greg Morris, Alex
Stein, and Juan Calcutta [sp?]. If Sadaya Hoke is
on, we can unmute them. If we inadvertently missed
anyone who would like to testify in-person or on
Zoom-- if you're in-person please visit the
Sergeant's desk to complete a witness slip, and if
you're on Zoom, please use the raise hand function in
Zoom, but otherwise we've heard from everyone who has
signed up to testify today. Seeing no one else, I
would like to note that written testimony which will
be reviewed in full by committee staff may be

1	COMMUNITY ON HIGHER EDUCATION	138
2	submitted to the record up to 72 hours after the	
3	close of this hearing by emailing it to	
4	testimony@council.nyc.gov. And this hearing is	
5	adjourned.	
6	[gavel]	
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World Wide Dictation certifies that the foregoing transcript is a true and accurate record of the proceedings. We further certify that there is no relation to any of the parties to this action by blood or marriage, and that there is interest in the outcome of this matter.



Date March 21, 2023