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**Report to the Committee on Finance and the  
Committee on General Welfare on the Fiscal 2023  
Executive Plan and the Fiscal 2023 Executive  
Capital Commitment Plan**

**Department of Homeless Services**

**May 20, 2022**

(Report Prepared by Julia K. Haramis)



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## DHS Fiscal 2023 Executive Budget Snapshot

### FY23 Executive Budget

- \$2.36 billion
- \$461.3 million decrease compared to current FY22 Budget

### Headcount

- 2,012 positions
- 52 decrease from current FY22 Budget

### Program to Eliminate the Gap

- N/A

### Capital Commitment Plan

- \$327 million for FY22-FY26
- 181 projects

### Contract Budget

- \$2.11 billion
- \$493.5 million decrease compared to current FY22 Budget

## Budget Response

### Council Priorities

- \$5.6 million in FY22 and \$171.3 million baselined with 20 positions starting in FY23 for Expansion of Drop-in Centers, Safe Haven Beds, and Stabilization Beds
- \$32.9 million in FY23 for the Prevailing Wage Increase for Shelter Security Guards

## New Needs

### Significant New Needs

- \$55 million in FY22 and \$67.2 million in FY23 (net impact of \$0) for a Federal to City Funding Swap for Family Shelter Expenses

## Other Adjustments

### Other Adjustments in the Executive Plan

- \$74 million in FY22 for FEMA Eligible Expenses Related to DHS' Pandemic Response Efforts
- \$29 million reduction in FY22 for ARPA Underspending.

## Major DHS Issues

### DHS Issues Identified

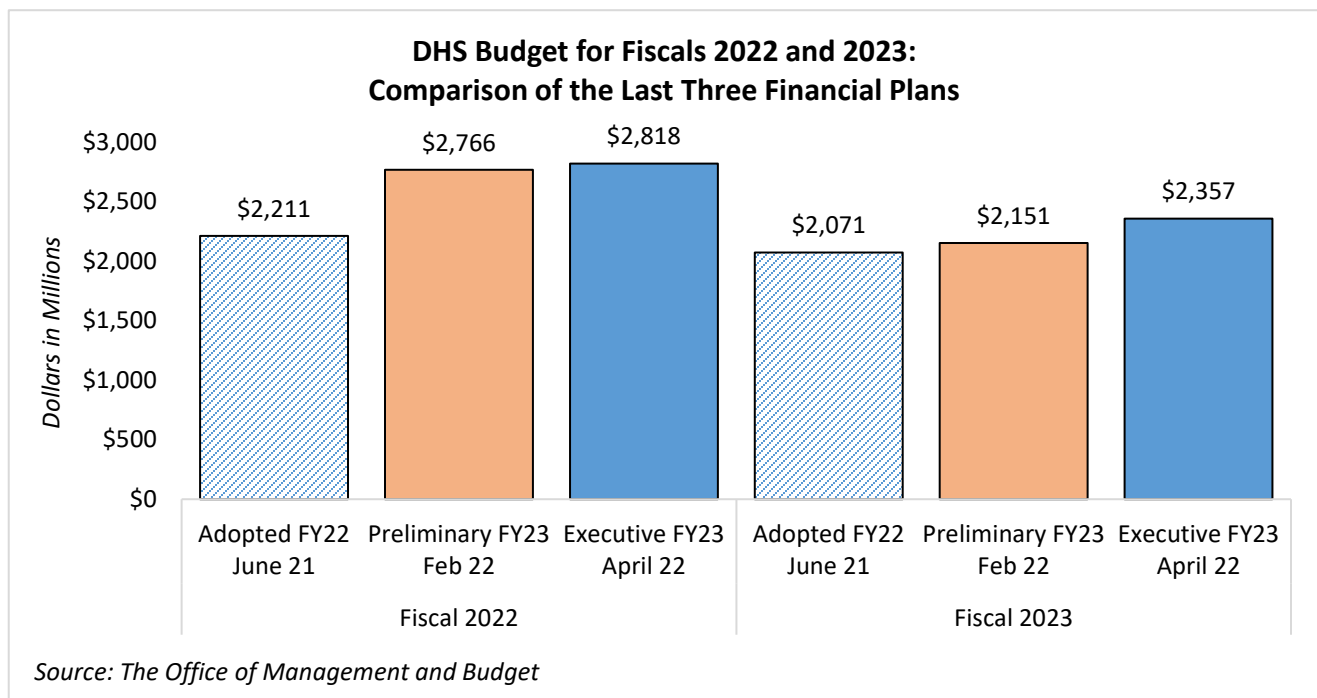
- Impact of the End of State Eviction Moratorium
- COLA for Human Service Providers
- Conversion of Hotels to Permanent Housing for Homeless Families
- Funding Cliff for Baselined Programs Funded with COVID-19 Federal Relief Funding Through FY25
- Improve and Streamline the PATH Intake Process

## DHS Budget Overview

On April 26, 2022, the Administration released the Executive Financial Plan for Fiscal 2022-2026 (Executive Plan) with a proposed budget for the City in Fiscal 2023 of \$99.7 billion. This report offers a review of the Department of Homeless Services' (DHS) Fiscal 2023 Executive Budget, including proposed budget actions taken in the Executive Plan. For additional information on DHS' Preliminary Budget, please refer to the Fiscal 2023 Preliminary Budget report at: <https://council.nyc.gov/budget/wp-content/uploads/sites/54/2022/03/DHS-.pdf>.

DHS' projected Fiscal 2023 Budget of \$2.4 billion represents 2.4 percent of the City's proposed Fiscal 2023 Budget in the Executive Plan. DHS' proposed Fiscal 2022 Budget (\$2.8 billion) is \$607.3 million, or 27.5 percent, larger than the agency's Fiscal 2022 Adopted Budget (\$2.2 billion).

DHS' Fiscal 2023 Budget increased by \$205.6 million, or 9.6 percent, from the Preliminary Plan (\$2.15 billion). The net increase is the result of several actions taken in the Executive Plan, the most significant of which are a new need of \$32.9 million for the prevailing wage for contracted shelter security guards and \$171.3 million to support the expansion of outreach and emergency housing for the street homeless population.



## Personal Services and Headcount

DHS' Executive Plan includes funding for a total of 2,064 full-time positions in the current fiscal year, decreasing to 2,012 in Fiscal 2023. The Executive Plan represents a reduction in agency headcount of 94 in Fiscal 2022 since Adoption.

In the Executive Plan, funding for DHS' personal services (all agency staffing related expenses) comprises \$172.3 million, or 6.1 percent, of the agency's total Fiscal 2022 Budget. This number decreases to \$160 million, or 6.8 percent, in Fiscal 2023.

### DHS Spending and Headcount

Table 1: DHS Spending and Budgeted Headcount Summary						
<i>Dollars in Thousands</i>	2020 Actual	2021 Actual	2022 Adopted	Executive Plan		*Difference 2022 - 2023
				2022	2023	
Spending						
Personal Services	\$163,608	\$161,402	\$170,716	\$172,311	\$160,035	(\$10,681)
Other Than Personal Services	2,205,578	2,883,087	2,040,246	2,645,974	2,196,903	156,657
TOTAL	\$2,369,187	\$3,044,489	\$2,210,962	\$2,818,285	\$2,356,938	\$145,976
Budgeted Headcount						
Full-Time Positions - Civilian	2,119	1,991	2,158	2,064	2,012	(146)
TOTAL	2,119	1,991	2,158	2,064	2,012	(146)

\*The difference of Fiscal 2022 Adopted Budget compared to Fiscal 2023 Executive Budget.

Source: The Office of Management and Budget

### Funding Sources

DHS' budget is financed by City funds as well as federal, State, and Intra-City funding sources. In the Executive Plan, DHS' primary funding source is City funds, which comprises 54.9 percent (\$1.55 billion) of DHS' total funding in Fiscal 2022, down from the 62.9 percent (\$1.39 billion) of the agency's budget financed by City funds in Fiscal 2022 in the Adopted 2022 Budget. City funds comprises 67.2 percent (\$1.58 billion) of the DHS' Executive Plan for Fiscal 2023.

The \$52.1 million increase in DHS' Fiscal 2022 Budget and the \$205.6 million increase in its Fiscal 2023 Budget between the Preliminary Plan and the Executive Plan is primarily the result of modifications to City funding. These changes include:

#### City Funding

City funding increases by \$62.1 million in Fiscal 2022, and by \$258.7 million in Fiscal 2023, when compared to the Preliminary Plan.

- The Fiscal 2022 increase in City funding is the net of several adjustments, the most significant of which are: \$55 million for a swap of federal funding with City funds for family shelter costs due to a change in State eligibility criteria, and a new need of \$5.6 million for services for the street homeless population.
- The Fiscal 2023 increase in City funding is the net of several adjustments, the most significant of which are: \$67.2 million for a swap of federal funding with City funds for family shelter costs due to a change in State eligibility criteria, a new need of \$20.3 million for the City funds portion of the prevailing wage increase for contracted shelter security guards, and a new need of \$171.3 million for the expansion of outreach and emergency housing for the street homeless population.

## Federal Funding

Federal funding decreases by \$10 million in Fiscal 2022, and by \$53 million in Fiscal 2023, when compared to the Preliminary Plan.

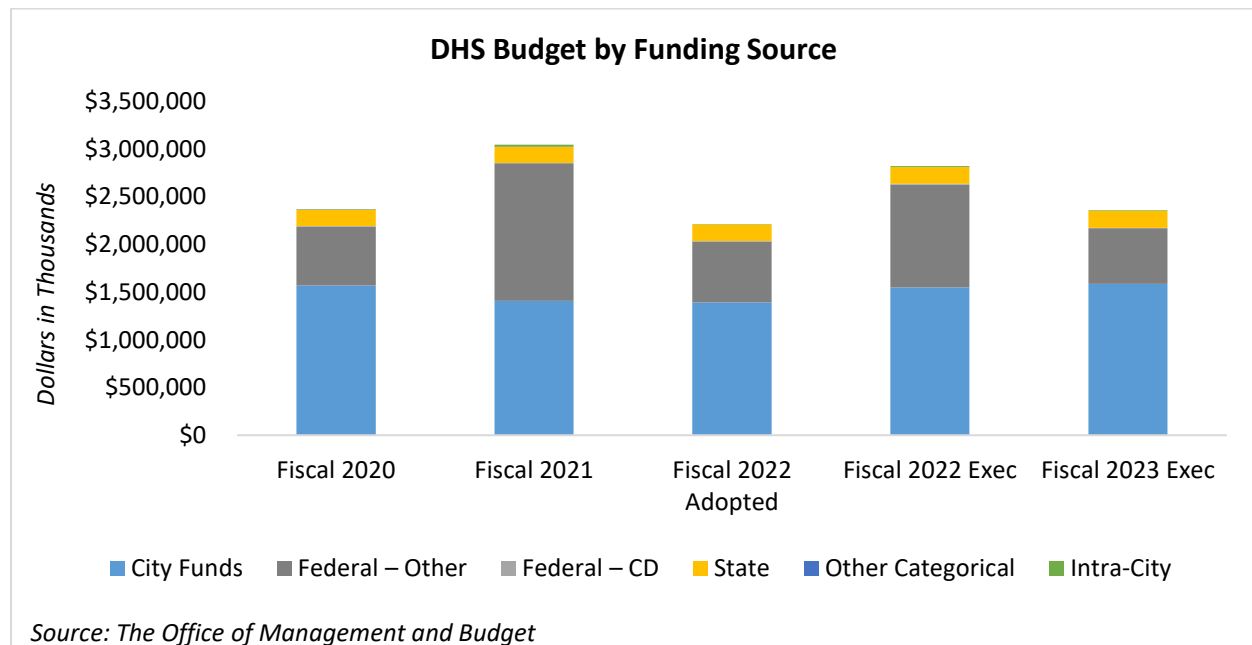
- The Fiscal 2022 decrease in federal funding is the net of three funding adjustments. The budget reflects a reduction of \$55 million of federal funding which is swapped for City funding (see City Funding above). Additionally, the Executive Plan includes federal funding decreases of \$29 million due to underspending of federal pandemic-related aid, partially offset by a \$74 million increase in Federal Emergency Management Agency (FEMA) funding for COVID-19 hotel shelter sites.
- The Fiscal 2023 decrease in federal funding is the net of multiple actions, the most notable of which are a reduction of \$67.2 million of federal funding which is swapped for City funding (see City Funding above). Additionally, the Executive Plan includes \$10.8 million for the federal portion of the prevailing wage increase for contracted shelter security.

## State Funding

State funding is unchanged in Fiscal 2022, and decreases by \$210,192 in Fiscal 2023, when compared to the Preliminary Plan.

- The Fiscal 2023 decrease in State funding is the net of two adjustments. This includes the addition of \$1.8 million for the State portion of the prevailing wage increase for contracted shelter security offset by a decrease of \$2 million to transfer single room occupancy (SRO) contracts from DHS to the Human Resources Administration (HRA).

See Appendix A for a complete list of all changes reflected in DHS' Fiscal 2022 and 2023 Budgets since Adoption.



<b>Table 2: DHS Funding Sources</b>						
<i>Dollars in Thousands</i>	<b>2020 Actual</b>	<b>2021 Actual</b>	<b>2022 Adopted</b>	<b>Executive Plan</b>		<b>*Difference 2022 - 2023</b>
				<b>2022</b>	<b>2023</b>	
<b>Funding</b>						
City Funds	\$1,569,837	\$1,408,794	\$1,390,631	\$1,548,397	\$1,584,273	\$193,642
Federal – Other	617,741	1,439,728	639,174	1,076,748	585,137	(54,037)
Federal – CD	4,688	4,086	4,337	9,838	4,337	0
State	172,759	170,240	175,969	175,969	175,762	(207)
Other Categorical	3,263	2,146	0	0	0	0
Intra-City	899	19,495	851	7,333	7,429	6,577
<b>TOTAL</b>	<b>\$2,369,187</b>	<b>\$3,044,489</b>	<b>\$2,210,962</b>	<b>\$2,818,285</b>	<b>\$2,356,938</b>	<b>\$145,976</b>

*\*The difference of Fiscal 2022 Adopted Budget compared to Fiscal 2023 Executive Budget.*

*Source: The Office of Management and Budget*

## Program Area Budgets

To provide for better transparency within agency budgets, in 2007 at the behest of the City Council, the Administration began providing agency budgets broken down by program areas for fifteen of the City's agencies. The programmatic budgets provide a summary of planned spending in each functional area of an agency.

<b>Table 3: DHS Financial Summary</b>						
<i>Dollars in Thousands</i>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>Executive Plan</b>		<b>*Difference FY22-FY23</b>
	<b>Actual</b>	<b>Actual</b>	<b>Adopted</b>	<b>FY22</b>	<b>FY23</b>	
<b>Budget by Program Area</b>						
Adult Shelter Administration & Support	\$9,935	\$9,075	\$10,238	\$11,153	\$7,858	(\$2,379)
Adult Shelter Intake and Placement	10,308	10,245	11,932	7,679	7,567	(4,366)
Adult Shelter Operations	825,588	770,803	679,853	945,758	829,263	149,410
Family Shelter Administration & Support	7,805	7,132	16,728	10,332	18,725	1,997
Family Shelter Intake and Placement	32,729	38,125	32,139	39,326	34,904	2,765
Family Shelter Operations	1,122,802	1,028,795	1,147,123	1,023,359	1,090,142	(56,981)
General Administration	223,696	1,024,088	86,707	542,604	59,831	(26,876)
Outreach, Drop-in, and Reception Services	117,135	138,593	218,319	223,197	300,946	82,627
Prevention and Aftercare	1,569	3,886	12	3,750	4,750	4,738
Rental Assistance and Housing Placement	17,619	13,747	7,912	11,126	2,954	(4,958)
<b>TOTAL</b>	<b>\$2,369,187</b>	<b>\$3,044,489</b>	<b>\$2,210,962</b>	<b>\$2,818,285</b>	<b>\$2,356,938</b>	<b>\$145,976</b>

*\*The difference of Fiscal 2022 Adopted Budget compared to Fiscal 2023 Executive Budget.*

*Source: The Office of Management and Budget*

DHS' program budget includes 10 program areas. The Executive Budget includes changes planned for DHS' budget in Fiscal 2023 that impact all program areas. Below is a discussion of the most significant program area funding changes in the Executive Plan.

### DHS' Budget as of the Executive Plan

- **Adult Shelter Operations.** In the Executive Plan, the Fiscal 2023 Budget for this program area increases by \$149.4 million since the Fiscal 2022 Adopted Budget. This includes \$132 million added in the Preliminary Plan for a re-estimate of single adult shelter costs. The Executive Plan includes a \$30.4 million increase, the most notable of which are a new



need of \$10.2 million for the prevailing wage for contracted shelter security guards, and \$6.7 million for street homeless services.

- **Outreach, Drop-in, and Reception Services.** In the Executive Plan, the Fiscal 2023 Budget for this program area increases by \$82.6 million since the Fiscal 2022 Adopted Budget. This is the product of a year-over-year decrease resulting from the one-time utilization of federal COVID-19 relief funding in Fiscal 2022, which was not allocated in Fiscal 2023, offset by a net increase of \$165.5 million reflected in the Executive Plan. This increase includes \$164.6 million of additional funding for emergency housing and services for the street homeless population.
- **Family Shelter Operations.** In the Executive Plan, the Fiscal 2023 Budget for this program area decreases by \$57 million since the Fiscal 2022 Adopted Budget. The most significant aspect of this decrease is a \$54.4 million reduction in the Preliminary Plan resulting from the elimination of hotel shelter contracts for families with children and rightsizing relating to shelter repair expenses.

### Changes Since the Preliminary Budget by Spending Type

At each financial plan an agency will submit changes to its budget from the prior plan. These changes are comprised of new needs that have not previously been included in its budget, other adjustments to existing spending (these adjustments can involve adding funding or removing funding), savings programs which provide additional resources either through reduced spending or increased revenue, and savings restorations which include the restoration of expenditures that had been reduced in prior financial plans.

The summary of all changes made to DHS' financial plan since Adoption is in Appendix A.

#### New Needs

DHS' Executive Plan includes new needs of \$5.6 million in Fiscal 2022, \$204.2 million in Fiscal 2023, and \$171.3 million in Fiscal 2024 and in the outyears. All new needs are detailed below.

- **Street Homeless Programs** (\$5.6 million in Fiscal 2022 and \$171.3 million in Fiscal 2023 and in the outyears). On February 18, 2022, the Mayor released the "Subway Safety Plan" outlining the City's strategy to address street homelessness and safety on public transit. The plan includes health services and outreach, as well as new drop-in centers, safe haven beds, and stabilization beds.<sup>1</sup> The Executive Plan includes additional City funds of \$5.6 million in Fiscal 2022 and \$171.3 million in Fiscal 2023 and the outyears, to support the Subway Safety Plan. Fiscal 2022 funding supports medical and behavioral health services, as well as end-of-line subway outreach. Funding in Fiscal 2023 and in the outyears is comprised of \$140 million for safe haven beds and stabilization beds, \$19 million for three new drop-in centers and enhanced medical and behavioral services, and \$12 million for street homeless outreach services, including end-of-line subway outreach. The funding for safe haven beds and stabilization beds covers both the increased cost of operating existing beds, and the creation of 1,400 new beds. It is expected that the 1,400 new beds

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<sup>1</sup> NYC Mayor's Office, The Subway Safety Plan, February 18, 2021, see: <https://www1.nyc.gov/assets/home/downloads/pdf/press-releases/2022/thesubway-safety-plan.pdf>.



will be available by calendar year 2023, increasing the total number of beds available for serving the street homeless to over 4,000. Included in the baseline funding are 20 new positions at DHS for street homeless outreach staff, which includes staff for end-of-line outreach at subway stations. The funding added in the Executive Plan will cover transportation services for end-of-line outreach that will bussing for individuals from the transit system to DHS shelters.

- **Emergency Assistance to Families (EAF) Revenue Adjustment** (\$0 net change in Fiscal 2022 and Fiscal 2023). The Executive Plan includes an additional \$55 million of City funds in Fiscal 2022 and \$67.2 million in Fiscal 2023 to replace an equal amount of federal funding. The adjustment relates to EAF federal revenue that the City could claim for family shelters until the State altered the eligibility rules. Because of the eligibility changes, the expense must be supported with federal funding.
- **Prevailing Wage for Shelter Security Guards** (\$32.9 million in Fiscal 2023). The Executive Plan includes an additional \$32.9 million in Fiscal 2023 to pay the prevailing wage for contracted shelter security guards. This is comprised of \$20.3 million of City funds, \$10.8 million of federal funding, and \$1.8 million of State funding. Notably, no additional funding is provided for the outyears, despite the fact that DHS is required to pay the prevailing wage. The Office of Management and Budget (OMB) indicated that the funding added represents a portion of what will be required, it is assessing the full fiscal impact, and it will provide additional funding, as needed, in a future financial plan. Additionally, OMB is determining if any additional State or federal revenue sources could be utilized to cover this expense.

### Other Adjustments

DHS' Executive Plan includes increases from other adjustments of \$46.5 million in Fiscal 2022 and \$1.4 million in Fiscal 2023, as well as decreases of \$1.8 million in Fiscal 2024 and in the outyears. Some of the major adjustments are detailed below.

- **Federal Emergency Management Agency (FEMA) Funding Addition** (\$74 million in Fiscal 2022). The Executive Plan includes an additional \$74 million in federal FEMA funds in Fiscal 2022 for eligible expenses related to DHS' pandemic response efforts. These expenses include COVID-19 hotel expenditures for homeless individuals who test positive for COVID-19 and need to isolate from other shelter residents, as well as for individuals residing in DHS shelters granted reasonable accommodations related to COVID-19.
- **American Rescue Plan Act (ARPA) Funding Reallocation** (\$29 million reduction in Fiscal 2022). The Executive Plan reflects a decrease in federal funding of \$29 million in Fiscal 2022, related to underspending of ARPA funding allocated for street homeless programs. The decrease is to the result of underspending on street homeless outreach services and low-barrier shelter beds, which did not come online in the timeframe initially expected. This reduction does not impact the roll out of the Subway Safety Plan.

### Savings Program

N/A

## Savings Restorations

N/A

## Fiscal 2023 Preliminary Budget Response

In its Fiscal 2023 Preliminary Budget Response (Budget Response)<sup>2</sup>, the Council identified several areas of concern relating to homeless services. The Council's proposals are discussed below along with an analysis of how/if they were addressed in the Executive Plan. Despite the increased funding added for certain programs, there are still some essential programs that did not receive additional support in the Executive Plan. Additionally, in several areas highlighted by the Council in its response to the Mayor's Preliminary Plan, no new funding is added.

<b>Response Priorities</b>	<b>Amount Requested</b>	<b>Amount Included in the Executive Budget</b>
Expand Funding for Drop-in Centers, Safe Haven Beds, and Stabilization Beds	\$114,884,183	\$171,300,000
Fund Cost of Living Adjustments for Human Service Providers	\$60,000,000	\$0
Convert Hotels to Permanently House the Homeless	\$49,400,000	\$0
Baseline the Prevailing Wage Increase for Shelter Security Guards	\$40,500,000	\$32,881,614
Address the Fiscal Funding Cliff	\$0	\$0
Improve and Streamline the PATH Intake Process	\$0	\$0

- Expand Funding for Drop-in Centers, Safe Haven Beds, and Stabilization Beds.** The City's Subway Safety Plan was issued in response to the recent increase in violent incidents in the subway system by homeless individuals. As part of the Plan, the Administration has been clearing homeless encampments, yet very few individuals from these encampments have accessed the services provided by the shelter system. No funding was added to the Preliminary Budget to support the new plan. The Council called on the Administration to add \$114.9 million in funding for three new drop-in centers and to increase the number of beds provided in the Subway Safety Plan. The Council called for 2,376 new safe haven and stabilization beds, to match the number of unsheltered homeless individuals reported in the Preliminary Mayor's Management Report for Fiscal 2021.<sup>3</sup> The Council also called on the Administration to equitably distribute the new beds across the City. The Executive Plan includes \$171.3 million in baselined funding starting in Fiscal 2023 that will support 1,400 new beds, three drop-in centers, as well as outreach services for the street homeless population, as previously detailed in the new needs section of this report.
- Fund Cost of Living Adjustments (COLA) for Human Service Providers.** The City's human services workforce are among the lowest paid workers in the City and have not received a COLA since Fiscal 2020. DHS contracts with human service providers for many essential programs including emergency housing programs and case management services. As a

<sup>2</sup> The full Fiscal 2023 Preliminary Budget Response can be found at: <https://council.nyc.gov/budget/wp-content/uploads/sites/54/2022/04/Fiscal-2023-Preliminary-Budget-Response-1-2.pdf>.

<sup>3</sup> The City of New York, "Preliminary Mayor's Management Report", February 28, 2022, pages 157-166, see: [https://www1.nyc.gov/assets/operations/downloads/pdf/pmmr2022/2022\\_pmmr.pdf](https://www1.nyc.gov/assets/operations/downloads/pdf/pmmr2022/2022_pmmr.pdf).

first step toward the goal of wage equity, the Council called on the Administration to baseline a four percent COLA, or \$60 million increase, for human service workers, across multiple City agencies. Nothing is added in the Executive Plan to address this request.

- **Convert Hotels to Permanently House the Homeless.** The Preliminary Plan included a \$49.4 million baseline decrease beginning in Fiscal 2023 resulting from the agency's policy to no longer place families with children in hotel shelters. The Council called on the Administration to convert these former hotel shelters into permanent, affordable housing for homeless families. The housing would be available to those with rental vouchers and would provide light touch wrap-around services to residents. The Council suggested that the \$49.4 million baselined savings should be used to begin the conversion process for the next fiscal year. Nothing is reflected in the Executive Plan to address this proposal.
- **Baseline the Prevailing Wage Increase for Shelter Security Guards.** Pursuant to legislation passed by the Council, in the Fiscal 2022 Adopted Plan, \$40.5 million was added to DHS' budget for Fiscal 2022, to provide prevailing wages for contracted shelter security guards at DHS shelters. Despite the legislation requiring the City to provide this wage, funding was only added for Fiscal 2022. The Council called on the Administration to add \$40.5 million to DHS' baseline budget to permanently cover this expense. The Executive Plan includes an additional \$32.9 million in Fiscal 2023 only, to partially address the expense for the coming fiscal year.
- **Address the Fiscal Funding Cliff.** Federal COVID-19 stimulus funding is allocated for a few street homeless programs through Fiscal 2025. Federal funding allocated to these programs totals \$22.2 million in Fiscal 2023, and \$19 million in Fiscal 2024 and Fiscal 2025. The Council called on the Administration to do a thorough evaluation of programs and services currently financed with federal COVID-19 stimulus funding and ensure that those programs are provided adequate funding in the outyears, after federal stimulus funding expires. The Executive Plan does not reflect any funding changes to address this issue in DHS' budget, and it is still unclear if the baselined programs funded with federal relief aid will be supported with City funds or other funding sources after Fiscal 2025.
- **Improve and Streamline the PATH Intake Process.** Recently, it was revealed how difficult DHS' Prevention Assistance and Temporary Housing (PATH) intake process is for families with children. The Council called on DHS to re-evaluate and streamline the PATH intake and shelter application review process so that families would not have to reapply to the program multiple times. The Council also called on DHS to ensure there is adequate staffing and to explore technology and systems upgrades to improve efficiency. No funding is added in the Executive Plan to address this proposal, but DHS has indicated that they are developing new policies to streamline the PATH process and have already begun to see an uptick in eligibility since implementing them.

## Federal and State Budget Risks

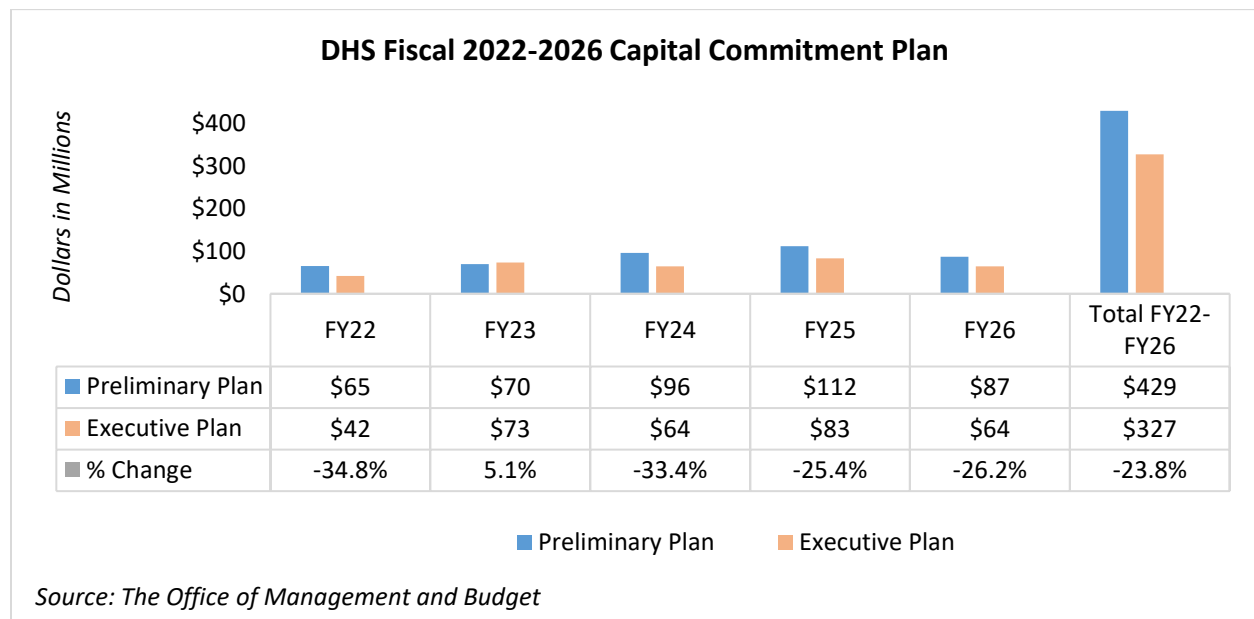
- **Impact of the End of State Eviction Moratorium.** On January 15, 2022, the State's moratorium on residential evictions ended allowing for the backlog of eviction cases,

which had been on hold since the onset of the pandemic, to proceed. It is not yet clear what impact this will have on poverty and homelessness in the City. As cases proceed, evictions are expected to increase, and HRA could experience a surge in demand for its rental assistance and anti-poverty programs. The increased level of evictions could lead to an uptick in demand for shelter services.

## Capital Budget

DHS' capital program is presented in the Executive Capital Commitment Plan for Fiscal 2022-2026 (Commitment Plan) and the Fiscal 2023 Executive Capital Budget.

DHS' commitments for Fiscal 2022 through 2026, as presented in the Commitment Plan, total \$327 million, \$102 million (23.9 percent) less than the total for the same period presented in the Preliminary Capital Commitment Plan released in February. The agency's planned commitments comprise less than one percent of the City's total planned commitments of \$94.9 billion for Fiscal 2022 through Fiscal 2026.



The commitments planned for each year in the plan period are distributed relatively evenly across the years of the Plan, with 12.9 percent of the entire planned expenditure in the current fiscal year, 22.4 percent in Fiscal 2023, 19.6 percent in Fiscal 2024, 25.5 percent in Fiscal 2025, and 19.6 in Fiscal 2026.

## Capital Project Highlights

- Bellevue Shelter Projects.** The Bellevue homeless shelter in Manhattan serves the single adult male population in a congregate setting. The Commitment Plan includes \$38.5 million between Fiscal 2023 and Fiscal 2026, for structural improvements at this facility. The Commitment Plan includes six other projects at the Bellevue shelter, with \$47.8 million planned between Fiscal 2022 and Fiscal 2026, including funding for elevator

improvements, electrical system upgrades, bathroom improvements, courtyard repairs, fire safety upgrades, and roof and façade work.

## Appendix A: Budget Actions Since Fiscal 2022 Adoption

<i>Dollars in Thousands</i>	FY22			FY23		
	City	Non-City	Total	City	Non-City	Total
<b>DHS Budget as of the Adopted FY22 Budget</b>	<b>\$1,390,631</b>	<b>\$820,331</b>	<b>\$2,210,962</b>	<b>\$1,252,219</b>	<b>\$819,259</b>	<b>\$2,071,478</b>
<b>Changes Introduced in the November 2021 Plan</b>						
<b>New Needs</b>						
Shelter Air Purifiers	\$6,000	\$0	\$6,000	\$0	\$0	\$0
Street Outreach	5,500	0	5,500	3,300	0	3,300
Vaccine Incentive	95	0	95	0	0	0
<b>Subtotal, New Needs</b>	<b>\$11,595</b>	<b>\$0</b>	<b>\$11,595</b>	<b>\$3,300</b>	<b>\$0</b>	<b>\$3,300</b>
<b>Other Adjustments</b>						
Cleanup Corps	\$0	\$1,497	\$1,497	\$0	\$0	\$0
CRFROLL	0	74,655	74,655	0	0	0
Emergency Housing Voucher	37	0	37	0	0	0
FY22 9355/600 CD roll	0	5,501	5,501	0	0	0
FY22 HMIS Rev	0	724	724	0	0	0
FY22 HUD Rev Grant	0	597	597	0	0	0
FY22 Rev ESG 8910	0	1,749	1,749	0	0	0
FY22 Rev ESG 8910 Add	0	1,021	1,021	0	0	0
HHS Adjustment	(3,467)	0	(3,467)	0	0	0
IC W/ DHS - Homeless Outreach	0	6,482	6,482	0	6,577	6,577
Indirect Adjustment	0	0	0	0	0	0
OSA CB Funding	698	0	698	709	0	709
REVENUE MOD ESG 2022	0	5,186	5,186	0	0	0
<b>Subtotal, Other Adjustments</b>	<b>(\$2,732)</b>	<b>\$97,411</b>	<b>\$94,679</b>	<b>\$709</b>	<b>\$6,577</b>	<b>\$7,287</b>
<b>TOTAL, All Changes in November 2021 Plan</b>	<b>\$8,863</b>	<b>\$97,411</b>	<b>\$106,274</b>	<b>\$4,009</b>	<b>\$6,577</b>	<b>\$10,587</b>
<b>DHS Budget as of the November 2021 Plan Budget</b>	<b>\$1,399,494</b>	<b>\$917,742</b>	<b>\$2,317,236</b>	<b>\$1,256,228</b>	<b>\$825,836</b>	<b>\$2,082,065</b>
<b>Changes Introduced in the FY23 Preliminary Plan</b>						
<b>New Needs</b>						
Vaccine Incentive	\$10	\$0	\$10	\$0	\$0	\$0
Shelter Re-estimate	132,000	0	132,000	132,000	0	132,000
<b>Subtotal, New Needs</b>	<b>\$132,010</b>	<b>\$0</b>	<b>\$132,010</b>	<b>\$132,000</b>	<b>\$0</b>	<b>\$132,000</b>
<b>Programs to Eliminate the Gap (PEGs)</b>						
Vacancy Reduction	(\$2,000)	\$0	(\$2,000)	(\$5,000)	\$0	(\$5,000)
Hotel Shelter Closings	(33,425)	0	(33,425)	(49,430)	0	(49,430)
Jan23cleanup	(2,500)	0	(2,500)	0	0	0
JAN23Respite	(2,300)	0	(2,300)	(2,300)	0	(2,300)
Shelter Repair Fund	(5,000)	0	(5,000)	(5,000)	0	(5,000)
Shelter Repair Squad	(528)	0	(528)	(1,005)	0	(1,005)
<b>Subtotal, PEGs</b>	<b>(\$45,753)</b>	<b>\$0</b>	<b>(\$45,753)</b>	<b>(\$62,735)</b>	<b>\$0</b>	<b>(\$62,735)</b>
<b>Other Adjustments</b>						
Heating Fuel Adjustment	\$468	\$0	\$468	\$0	\$0	\$0
FY22 PS ESG COC MOD FUNDS	0	2,024	2,024	0	0	0
FY22CRFTakeDown	0	(6,092)	(6,092)	0	0	0
FY22ESG	0	152,296	152,296	0	0	0
FY22FEMA	0	213,918	213,918	0	0	0
Painters CB Funding	34	0	34	34	0	34
<b>Subtotal, Other Adjustments</b>	<b>\$503</b>	<b>\$362,146</b>	<b>\$362,648</b>	<b>\$34</b>	<b>\$0</b>	<b>\$34</b>
<b>TOTAL, All Changes in the FY23 Preliminary Plan</b>	<b>\$86,759</b>	<b>\$362,146</b>	<b>\$448,905</b>	<b>\$69,300</b>	<b>\$0</b>	<b>\$69,300</b>
<b>DHS Budget as of the FY23 Preliminary Budget</b>	<b>\$1,486,253</b>	<b>\$1,279,887</b>	<b>\$2,766,141</b>	<b>\$1,325,527</b>	<b>\$825,837</b>	<b>\$2,151,365</b>

## Changes Introduced in the FY23 Executive Plan

<i>Dollars in Thousands</i>	<b>City</b>	<b>Non-City</b>	<b>Total</b>	<b>City</b>	<b>Non-City</b>	<b>Total</b>
<b>New Needs</b>						
EAF Revenue Adjustment	\$55,000	(\$55,000)	\$0	\$67,200	(\$67,200)	\$0
Prevailing Wage for Shelter Security	0	0	0	20,250	12,632	32,882
Subway Safety Plan- Street Homeless Programming	5,631	0	5,631	171,300	0	171,300
<b>Subtotal, New Needs</b>	<b>\$60,631</b>	<b>(\$55,000)</b>	<b>\$5,631</b>	<b>\$258,750</b>	<b>(\$54,568)</b>	<b>\$204,182</b>
<b>Other Adjustments</b>						
ARP Reallocation for Underspensing	\$0	(\$29,000)	(\$29,000)	\$0	\$0	\$0
DHS Clean Up Corps Extension	0	0	0	0	3,235	3,235
DHS SRO Contracts Transferred to HRA	0	0	0	(1,640)	(2,033)	(3,673)
FEMA Funding for COVID-19 Hotels	0	74,000	74,000	0	0	0
Heat, Light, and Power Adjustment	1,756	0	1,756	857	0	857
Heating Fuel Adjustment	(243)	0	(243)	737	0	737
Lease Adjustment	0	0	0	82	194	276
Young Men's Initiative Adjustment	0	0	0	(40)	0	(40)
<b>Subtotal, Other Adjustments</b>	<b>\$1,513</b>	<b>\$45,000</b>	<b>\$46,513</b>	<b>(\$4)</b>	<b>\$1,396</b>	<b>\$1,392</b>
<b>TOTAL, All Changes in the FY23 Executive Plan</b>	<b>\$62,144</b>	<b>(\$10,000)</b>	<b>\$52,144</b>	<b>\$258,746</b>	<b>(\$53,172)</b>	<b>\$205,573</b>
<b>DHS Budget as of the FY23 Executive Budget</b>	<b>\$1,548,397</b>	<b>\$1,269,887</b>	<b>\$2,818,285</b>	<b>\$1,584,273</b>	<b>\$772,665</b>	<b>\$2,356,938</b>

Source: The Office of Management and Budget