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**Report on the Fiscal 2023  
Preliminary Plan and the Fiscal 2022  
Mayor's Management Report for the  
Department of Homeless  
Services**

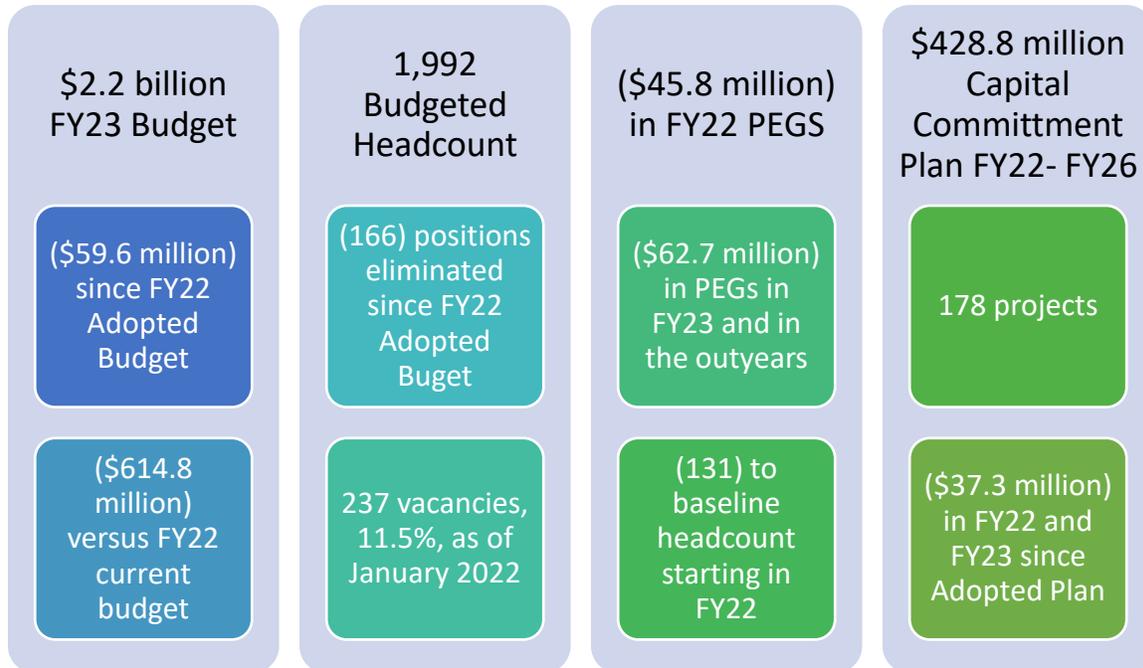
**March 9, 2022**

(Report prepared by Julia K. Haramis)

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## DHS Fiscal 2023 Budget Snapshot



## DHS Financial Plan Overview

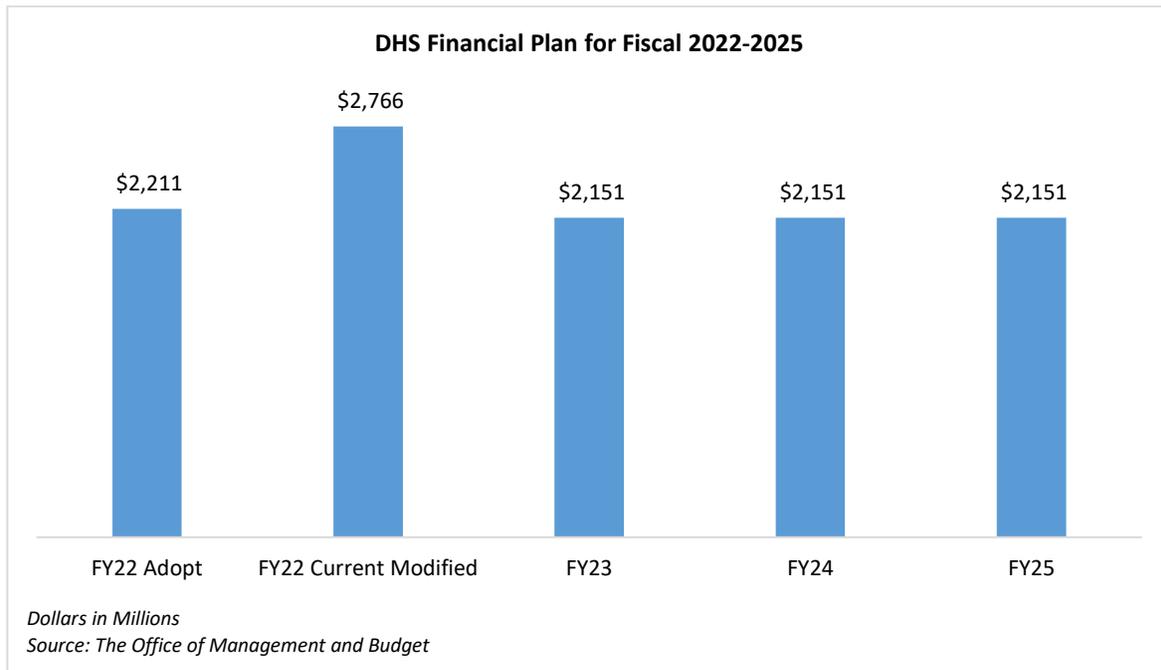
The Fiscal 2023 Preliminary Budget for the Department of Homeless Services (DHS) totals \$2.2 billion, which represents 2.2 percent of the City’s overall budget of \$98.5 billion. In the Financial Plan for Fiscal 2022-2026 (the Preliminary Plan), the new Administration has maintained funding levels for the shelter and support programs administered by this agency and only one significant new need was added in the Preliminary Plan, a \$132 million baseline increase starting in Fiscal 2023 for the single adult shelter population. The savings programs introduced for this agency in the Preliminary Plan do not impact the agency’s vital programs or front-line staff, they largely relate to the elimination of hotel shelters for families with children, which has been a priority of the Council, and the rightsizing of program budgets. Although there have now been several incidents of violence with street homeless individuals, particularly occurring in the subway system, DHS’ Preliminary Budget does not make any new investments in mental health services for the street homeless or to increase Safe Haven and drop-in bed capacity.

## Financial Summary

### DHS Spending Overview

The Preliminary Plan does not project that the agency’s budget will grow over the course of the Plan, spending for Fiscal 2023 through Fiscal 2025 is flat, with all years budgeted at \$2.2 billion, as shown in the following graph. After the onset of the pandemic, DHS’ expenditures temporarily spiked to cover the cost of COVID-19 response efforts, such as de-densifying and isolation hotels for single adults in congregate facilities that are eligible for Federal Emergency Management Agency (FEMA) reimbursements and are no longer in the budget starting in Fiscal 2023. DHS’ spending is predominantly allocated to Other Than Personal Services (OTPS) expenditures, which total \$2 billion and comprise 92.9 percent of budget. Notably, contracts constitute \$1.9 billion, or 89.1 percent, of the agency’s budget, which largely cover the cost of shelter and support services. The remaining 7.1

percent of the budget, totaling \$152.5 million, supports Personal Services (PS) expenses for 1,992 full-time civilian positions.



### Federal COVID-19 and Stimulus Funding

DHS’ Fiscal 2022 budget includes \$541.8 million in federal pandemic-related funding, which drops to \$19 million for Fiscal 2023 through Fiscal 2025. In Fiscal 2022, \$434.8 million is allocated to pandemic-related shelter expenses and support service costs funded by federal relief sources, which includes funding from FEMA and Emergency Solutions Grants (ESG) funding provided for in the CARES Act.<sup>1</sup> During the pandemic, DHS utilized hotels to mitigate the spread of COVID-19 in congregate facilities, as well as to isolate single adults exposed to, or who had contracted, COVID-19. The hotels are eligible for 100 percent FEMA reimbursement, while the support services provided to clients in hotels are eligible for ESG reimbursement. As the pandemic recedes, DHS will no longer need to use such hotels, and the FEMA and ESG grants related to the reimbursement of these hotels drastically declines in Fiscal 2023. Additionally, DHS used federal relief funds to support additional stabilization beds, Safe Haven beds, and nurse contracts for COVID-19 screening at shelter intake.

DHS also applied federal relief funding towards street homeless outreach programs and support services. An additional \$101.7 million in Fiscal 2022 was used to support DHS’ Journey Home initiative and street outreach efforts, which include rapid response teams and transit outreach. The agency is assessing the street outreach budget needs for Fiscal 2023 and beyond, as they work to implement a new plan recently announced in conjunction with the State.<sup>2</sup> In Fiscal 2023 through Fiscal 2025, \$19 million in ongoing, baselined street homeless programs are funded with federal pandemic-related sources. Starting in Fiscal 2026, DHS will need to fund these expenses with other revenue sources, as there is always a need for more beds and services to support the street homeless population.

<sup>1</sup> H.R. 748, The Coronavirus Aid, Relief, and Economic Security (CARES) Act, enacted on March 27, 2020, see: <https://www.congress.gov/116/bills/hr748/BILLS-116hr748enr.pdf>.

<sup>2</sup> NYC Mayor’s Office, The Subway Safety Plan, February 18, 2022, see: <https://www1.nyc.gov/assets/home/downloads/pdf/press-releases/2022/the-subway-safety-plan.pdf>.

## DHS' Financial Summary

The following Financial Summary chart provides a breakdown of the total expenditures for all DHS program areas, the funding sources for the agency, and the headcount.

<b>DHS Financial Summary</b>						
<i>Dollars in Thousands</i>						
	FY20	FY21	FY22	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY22	FY23	FY22-FY23
<b>Budget by Program Area</b>						
Adult Shelter Administration & Support	\$9,935	\$9,075	\$10,238	\$13,487	\$9,513	(\$724)
Adult Shelter Intake and Placement	10,308	10,245	11,932	12,056	11,932	0
Adult Shelter Operations	825,588	770,803	679,853	920,926	798,875	119,022
Family Shelter Administration & Support	7,805	7,132	16,728	8,383	16,661	(67)
Family Shelter Intake and Placement	32,729	38,125	32,139	31,699	30,764	(1,375)
Family Shelter Operations	1,122,802	1,028,795	1,147,123	1,020,630	1,066,392	(80,731)
General Administration	223,696	1,024,088	86,707	515,336	73,811	(12,897)
Outreach, Drop-in and Reception Services	117,135	138,593	218,319	231,176	135,473	(82,846)
Prevention and Aftercare	1,569	3,886	12	35	32	20
Rental Assistance and Housing Placement	17,619	13,747	7,912	12,412	7,912	0
<b>TOTAL</b>	<b>\$2,369,187</b>	<b>\$3,044,489</b>	<b>\$2,210,962</b>	<b>\$2,766,141</b>	<b>\$2,151,365</b>	<b>(\$59,597)</b>
<b>Funding</b>						
City Funds	\$1,569,837	\$1,408,794	\$1,390,631	\$1,486,253	\$1,325,527	(\$65,104)
Other Categorical	3,263	2,146	0	0	0	0
State	172,759	170,240	175,969	175,969	175,972	4
Federal - Community Development	4,688	4,086	4,337	9,838	4,337	0
Federal - Other	617,741	1,439,728	639,174	1,086,748	638,099	(1,075)
Intra-city	899	19,495	851	7,333	7,429	6,577
<b>TOTAL</b>	<b>\$2,369,187</b>	<b>\$3,044,489</b>	<b>\$2,210,962</b>	<b>\$2,766,141</b>	<b>\$2,151,365</b>	<b>(\$59,597)</b>
<b>Budgeted Headcount</b>						
Full-Time Positions - Civilian	2,119	1,991	2,158	2,064	1,992	(166)
Full-Time Equivalent Positions	0	14	259	310	1	(258)
<b>TOTAL</b>	<b>2,119</b>	<b>2,005</b>	<b>2,417</b>	<b>2,374</b>	<b>1,993</b>	<b>(424)</b>

\*The difference of Fiscal 2022 Adopted compared to Fiscal 2023 Preliminary Budget.

Source: The Office of Management and Budget

The DHS Fiscal 2023 Preliminary Budget totals \$2.2 billion, a decrease of \$59.6 million, or 2.7 percent, when compared to DHS' Fiscal 2022 Adopted Budget. The current budget for Fiscal 2022 has risen by \$555.2 million, or 25.1 percent, since Adoption. This is largely due to one-year infusions of federal pandemic relief funding in Fiscal 2022 of \$366.2 million for de-densify hotels and their accompanying support services, and a \$132 million baseline City Tax-Levy (CTL) increase for single adult shelters. The Fiscal 2023 Preliminary Budget is \$615.8 million, or 27.8 percent, smaller than the Fiscal 2022 current modified budget, as the need for de-densifying and isolation hotels wanes. The largest area of expenditures for the agency is Family Shelter Operations, which totals \$1.1 billion, or 51.9 percent of DHS' budget in Fiscal 2023, supporting 331 contracts, and 1.2 percent of the City's entire Fiscal 2023 Preliminary Budget. The second largest area of spending is Adult Shelter Operations, which totals \$798.9 million in Fiscal 2023, or 30.7 percent of DHS' budget, supporting 107 contracts.

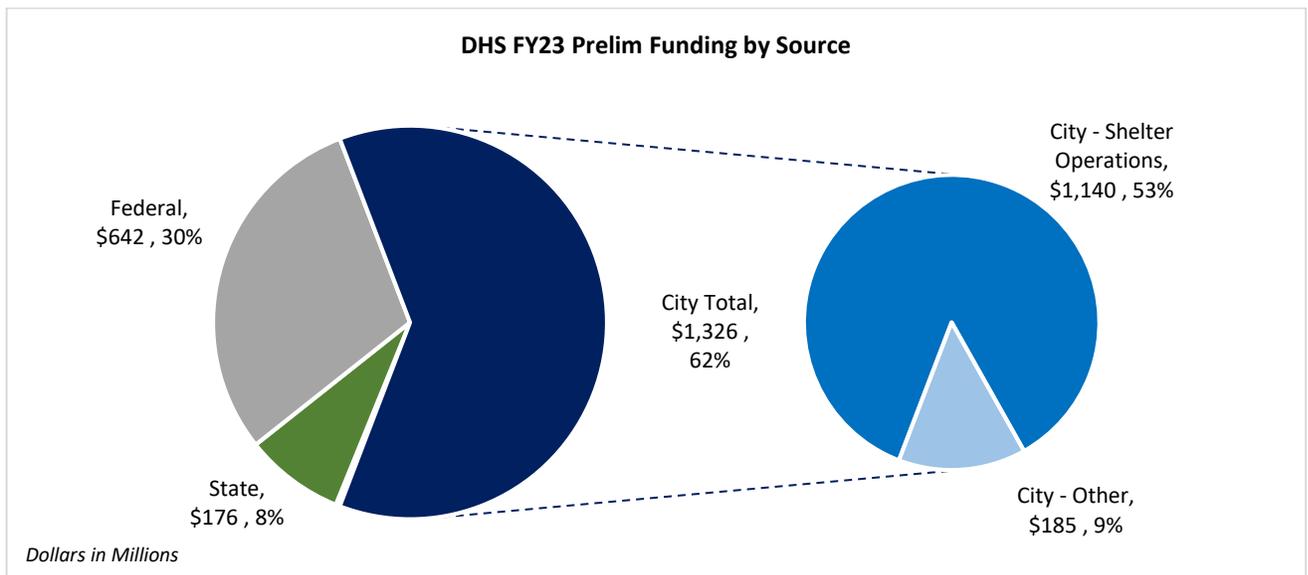
## DHS' Significant Programmatic Changes

- Adult Shelter Operations.** The Fiscal 2023 Preliminary Budget for this program area increases by \$119 million, or 5.4 percent, when compared to the Fiscal 2022 Adopted Budget. This increase goes towards contractual services and is federally funded. Notably, a significant contributor to this net increase is the baseline addition of \$132 million in CTL in the Preliminary Plan for a re-estimate of single adult shelter costs related to the increase in the shelter census as well as an increase in shelter costs.

- Outreach, Drop-in, and Reception Services.** The Fiscal 2023 Preliminary Budget for this program area decreases by \$82.8 million, or 3.7 percent, when compared to the Fiscal 2022 Adopted Budget. This drop is \$15.1 million from PS costs for staffing and \$67.2 million from OTPS costs for contractual services, with a drop of \$16.3 million in CTL and \$73.1 million in one-time federal stimulus funding.
- Family Shelter Operations.** The Fiscal 2023 Preliminary Budget for this program area decreases by \$80.7 million, or 3.7 percent, when compared to the Fiscal 2022 Adopted Budget. The majority of the decrease, \$74.1 million, comes from contractual services. Notably, \$54.4 million of the decrease in Fiscal 2023 comes from the Programs to Eliminate the Gap (PEGs) that were introduced in the Preliminary Plan, impacting CTL baseline funding, and which includes \$49.4 million for the elimination of hotel shelter contracts for families with children and \$6 million in rightsizing relating to shelter repair expenses.

Adult shelters are primarily funded with CTL, with State funds accounting for nearly all the remaining funding. The State provides the City an annual grant to pay for single adult shelter, also known as the adult shelter cap. This grant reimburses the City for 50 percent of the single adult shelter costs up to the capped amount, which has remained at \$68.9 million since Fiscal 2013. Unlike adult shelters, family shelters receive significant federal funding, with minimal State support.

As shown in the following graph, DHS’ Fiscal 2023 Preliminary Budget is funded by \$1.3 billion in CTL, or 61.6 percent, \$642.4 million in federal funding, or 29.9 percent, \$176 million in State funding, or 8.2 percent, and \$7.4 million in intra-City funding, or less than half a percent. DHS is 62 percent funded by CTL and 53 percent of the agency’s budget, or \$1.1 billion, constitutes CTL expenditures on adult shelter and family shelter operations. Notably, 97 percent of expenditures in each of those program areas goes towards contracted shelter providers.

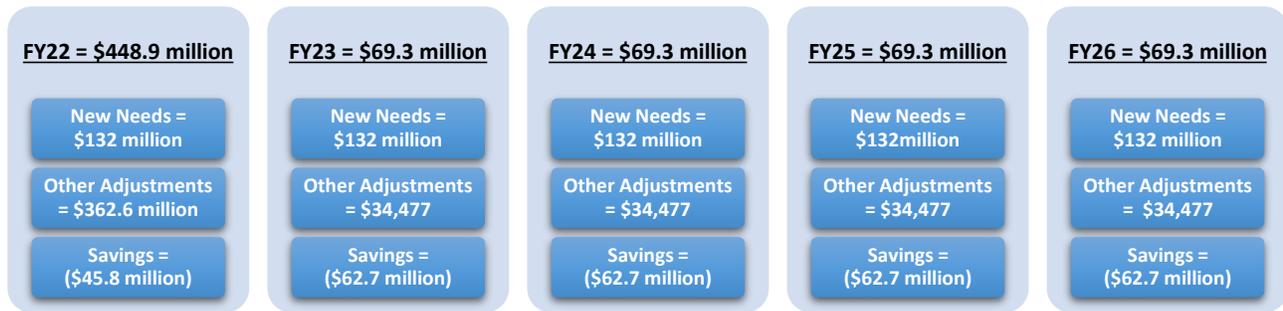


### Fiscal 2023 Preliminary Budget Changes

As previously stated, DHS’ Fiscal 2023 budget, as of the Preliminary Plan, is \$59.6 million less than the Fiscal 2022 Adopted Budget. Budget actions reflected in the November 2021 Financial Plan (November Plan) are listed in the appendices and major actions reflected in the Preliminary Plan are detailed in the next section. The net changes, including new needs, other adjustments, and savings,

included in the Preliminary Plan decrease DHS’ Fiscal 2022 Budget by \$448.9 million, and increase the budgets in Fiscal 2023 and in the outyears by \$69.3 million, as shown in the following table.

**Fiscal 2023 Preliminary Plan Net Changes, by Fiscal Year**



**New Needs**

- Single Adult Shelter Re-estimate.** DHS reviewed the current single adult shelter census and actual expenditures and determined that the baseline budget needed to be increased to more accurately budget for the cost of congregate shelters for this population. The Preliminary Plan adds \$132 million in CTL to the agency’s baseline starting in Fiscal 2022, as the agency is not able to utilize State or federal funding streams to support this increase. The last significant baseline adjustment for shelter operations was in Fiscal 2019, totaling \$256 million, for both adult and family shelters.
- Vaccine Incentive for Staff.** The Preliminary Plan adds \$9,500 in CTL in Fiscal 2022 for monetary incentives given to DHS employees vaccinated between the announcement of the mandate for City employees on October 20, 2021, and the vaccination deadline of October 29, 2021.<sup>3</sup> The incentive per employee was \$500 and the funding added covers the incentives for 19 employees, which is in addition to funding added in the November Plan for 190 employees.

**Savings**

- Elimination of Hotel Shelters for Families with Children.** Prior to the onset of the pandemic, DHS started to transition out of hotel shelters for families with children and subsequently committed to complete the effort by the end of 2021. In the Preliminary Plan, CTL savings of \$33.4 million in Fiscal 2022, and \$49.4 million in Fiscal 2023 and in the outyears, is reflected to eliminate the agency’s remaining budget for hotel shelter contracts for this population. DHS has indicated that if they experience a spike in the families with children census and need to use hotel shelters again to meet the demand, they could utilize provisions in other ongoing hotel shelter contracts or an emergency declaration. The agency knew exiting hotel shelters would reduce its vacancy cushion and will aim to manage the pipeline of new sites coming online to meet demand going forward.
- Shelter Repair Fund Rightsizing.** DHS reviewed the utilization of the 10 percent repair contingency in its shelter contracts and found that it was underutilized. This provision covers minor repairs that are not eligible for capital funding. In the Preliminary Plan, a baselined CTL savings of \$5 million is reflected starting in Fiscal 2022 to right size the contracts. The agency brought the contingency down to around 8 percent, which leaves a gap over current spending levels.

<sup>3</sup> NYC Mayor’s Office, Press Release, October 20, 2021, “Mayor de Blasio Announces Vaccine Mandate for New York City Workforce”, see: <https://www1.nyc.gov/office-of-the-mayor/news/698-21/mayor-de-blasio-vaccine-mandate-new-york-city-workforce>.

- **Cleanup Corps Underspending.** In the Preliminary Plan, a CTL savings of \$2.5 million in Fiscal 2022 is reflected for the former Administration’s City Cleanup Corps initiative (CCC).<sup>4</sup> The adjustment is made to align the budget with expected spending.
- **Faith-Based Respite Bed Underspending.** During the pandemic, many of the agency’s faith-based respite beds – which are mostly run by volunteers and had been historically underutilized – closed due to COVID-19, making actual expenditures lower than anticipated. Since the peak of the pandemic, limited beds have come back online but the majority are permanently closed. In the Preliminary Plan, a baseline CTL savings of \$2.3 million is reflected starting in Fiscal 2022 for this area of underspending. The agency is shifting its focus to low-barrier Safe Haven beds to better meet the needs of the street homeless population.
- **Shelter Repair Squad Rightsizing.** DHS collaborated with other agencies, including the Fire Department and the Department of Housing Preservation and Development, to form a repair squad to manage and clear up the violation backlog at City-contracted shelters. The repair squad has made significant progress and due to improved conditions across the system, they are able to reduce the number of annual visits per shelter from two per year to one per year. In the Preliminary Plan, a CTL savings of \$527,750 is reflected in Fiscal 2022 and a baseline reduction of \$1 million is reflected starting in Fiscal 2023, to right size the budget for the shelter repair squad.
- **Vacancy Reduction.** As part of the citywide program to reduce vacant headcount in the Preliminary Plan, DHS reflects a baseline decrease of 131 positions starting in Fiscal 2022. In addition, a CTL decrease of \$2 million is reflected in Fiscal 2022 and a baseline CTL decrease of \$5 million is reflected starting in Fiscal 2023. The amount in Fiscal 2022 is lower as it was prorated.

### Other Adjustments

- **Recognition of Federal Funding for De-Densify Hotels.** In Fiscal 2022, the Preliminary Plan adds \$213.9 million in federal FEMA funding and \$152 million of federal CARES Act<sup>5</sup> ESG funding for de-densify hotel expenditures related to the agency’s pandemic plan to reduce density at congregate facilities. FEMA-eligible expenses include rent for the hotel shelters, security services, and food costs. The CARES ESG funding covers the expenses that are not FEMA-eligible, which include case management and wraparound support services. The agency closed the last de-densify hotel in the fall of 2021 and all clients were transferred back to congregate facilities.

### Headcount

DHS’ Fiscal 2023 budgeted headcount totals 2,064 full-time civilian positions. The following table details how this headcount is broken out across the agency’s program areas. Of DHS’ 10 program areas, nine have budgeted headcounts and the remaining program area has only an OTPS budget with no associated headcount. For Fiscal 2023, DHS’ total headcount is 94 positions less than in the Fiscal 2022 Adopted Budget. This reduction is primarily due to changes in the Preliminary Plan which introduces a baseline vacancy reduction of 131 positions and is slightly offset by the addition of 37 positions in just Fiscal 2022 for the agency’s typical annual adjustment to recognize its federal ESG grant. The vacancy reduction has the largest impact on three program areas, 39 positions were reduced in Family Shelter Intake and Placement, 29 positions were reduced in General

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<sup>4</sup> NYC Mayor’s Office , Press Release, April 6, 2021, “Recovery for All of Us: New York City Launches New Deal-Inspired City Cleanup Corps,” see: <https://www1.nyc.gov/office-of-the-mayor/news/246-21/recovery-all-us-new-york-city-launches-new-deal-inspired-citycleanup-corps>.

<sup>5</sup> H.R. 748, The Coronavirus Aid, Relief, and Economic Security (CARES) Act, enacted on March 27, 2020, see: <https://www.congress.gov/116/bills/hr748/BILLS-116hr748enr.pdf>.

Administration, and 24 positions were reduced in Outreach, Drop-in, and Reception Services. As of January 2022, the actual headcount for the agency was 1,827, with 237 positions vacant, or an 11.5 percent vacancy rate, when compared to the number of positions budgeted in the Preliminary Plan.

DHS Headcount by Program Area							
Program Area	FY20 Actual	FY21 Actual	FY22 Adopt	FY23 Prelim	FY23 Prelim - FY22 Adopt	January Actual	FY23 Prelim - January Actual
Adult Shelter Administration & Support	67	68	164	143	(21)	67	76
Adult Shelter Intake and Placement	112	204	169	171	2	158	13
Adult Shelter Operations	566	426	493	515	22	391	124
Family Shelter Administration & Support	91	79	135	130	(5)	69	61
Family Shelter Intake and Placement	478	492	467	427	(40)	456	(29)
Family Shelter Operations	182	156	273	135	(138)	146	(11)
General Administration	442	389	317	426	109	371	55
Outreach, Drop-in and Reception Services	135	132	140	117	(23)	127	(10)
Prevention and Aftercare	46	45	0	0	0	42	(42)
<b>TOTAL</b>	<b>2,119</b>	<b>1,991</b>	<b>2,158</b>	<b>2,064</b>	<b>(94)</b>	<b>1,827</b>	<b>237</b>

Source: The Office of Management and Budget

## Fiscal 2023 Preliminary Mayor's Management Report

The Preliminary Mayor's Management Report (PMMR) for Fiscal 2022<sup>6</sup> reports on three service areas and five goals for DHS. Noteworthy metrics that were reported are subsequently detailed below.

- Adult Families.** The average number of adult families in shelter per day in Fiscal 2019 was 2,510, in Fiscal 2020 it was 2,455, and in Fiscal 2021 it was 1,983, a 19 percent drop. In the first four months of Fiscal 2021 the number further declined to 1,610. The number of adult families entering the DHS system in Fiscal 2019 was 1,433, in Fiscal 2020 it declined by 22 percent to 1,118, and in Fiscal 2021 it declined by 53 percent to 528. In the first four months of Fiscal 2022 it was 184. DHS indicated that the eviction moratorium contributed to declines in entrants during the pandemic.
- Families with Children.** The average number of families with children in shelter per day in Fiscal 2019 was 12,415, in Fiscal 2020 it dropped by six percent to 11,719, and in Fiscal 2021 it was 9,823, a 16 percent drop. In the first four months of Fiscal 2021 the number further declined to 8,395. The number of families with children entering the DHS system in Fiscal 2019 was 11,965, in Fiscal 2020 it declined by 16 percent to 10,087, and in Fiscal 2021 it declined by 39 percent to 6,107. In the first four months of Fiscal 2022 it was 2,011. DHS indicated that the number of families with children in shelter began declining before the COVID-19 pandemic due to investments in prevention and rehousing programs, including rental assistance, and the eviction moratorium contributed to further declines in entrants seen during the pandemic.
- Single Adults.** The average number of single adults in shelter per day in Fiscal 2019 was 16,094, in Fiscal 2020 it increased by five percent to 16,866, and in Fiscal 2021 it was 18,012, a seven percent increase. In the first four months of Fiscal 2021 the number declined to 16,341. The number of single adults entering the DHS system in Fiscal 2019 was 21,122, in Fiscal 2020 it declined by four percent to 20,296, and in Fiscal 2021 it declined by 11 percent to 18,127. In the first four months of Fiscal 2022 it was 6,210.
- Shelter Exits.** As illustrated in the following chart, exits from shelter to permanent housing for homeless clients decreased for all populations and years reported with one exception, adult

<sup>6</sup> The City of New York, "Preliminary Mayor's Management Report", February 28, 2022, pages 157-166, see: [https://www1.nyc.gov/assets/operations/downloads/pdf/pmmr2022/2022\\_pmmr.pdf](https://www1.nyc.gov/assets/operations/downloads/pdf/pmmr2022/2022_pmmr.pdf).

family placements increased between Fiscal 2020 and Fiscal 2021. The most significant year-over-year declines for single adults occurred between Fiscal 2020 and Fiscal 2021, when it was 17 percent overall, and most severely in unsubsidized placements, which declined by 36 percent. The biggest percentage declines seen for families with children was an 18 percent drop in unsubsidized placements between Fiscal 2019 and Fiscal 2020 and a 24 percent drop between Fiscal 2020 and Fiscal 2021 in subsidized placements. DHS indicated that, while the agency remains committed to finding permanent housing for shelter residents, the placement process has been challenging for both providers and residents since the onset of the pandemic. Additionally, the agency noted that the increase to CityFHEPS voucher rates was announced several months before it happened, causing a temporary slowdown in new leases in the months before the increase went into effect, that has since started to abate.

Exits to Permanent Housing					
Population and Type	FY19	FY20	% Change	FY21	% Change
Single Adults – All	8,912	7,890	(11%)	6,539	(17%)
Single Adults – Subsidized	5,001	4,824	(4%)	4,603	(5%)
Single Adults – Unsubsidized	3,911	3,066	(22%)	1,936	(36%)
Adult Families – All	543	465	(14%)	496	7%
Adult Families – Subsidized	439	379	(14%)	393	4%
Adult Families – Unsubsidized	104	86	(17%)	103	20%
Families with Children – All	9,137	7,992	(13%)	7,191	(10%)
Families with Children – Subsidized	6,872	6,142	(11%)	4,647	(24%)
Families with Children – Unsubsidized	2,265	1,850	(18%)	1,544	(17%)

Source: PMMR

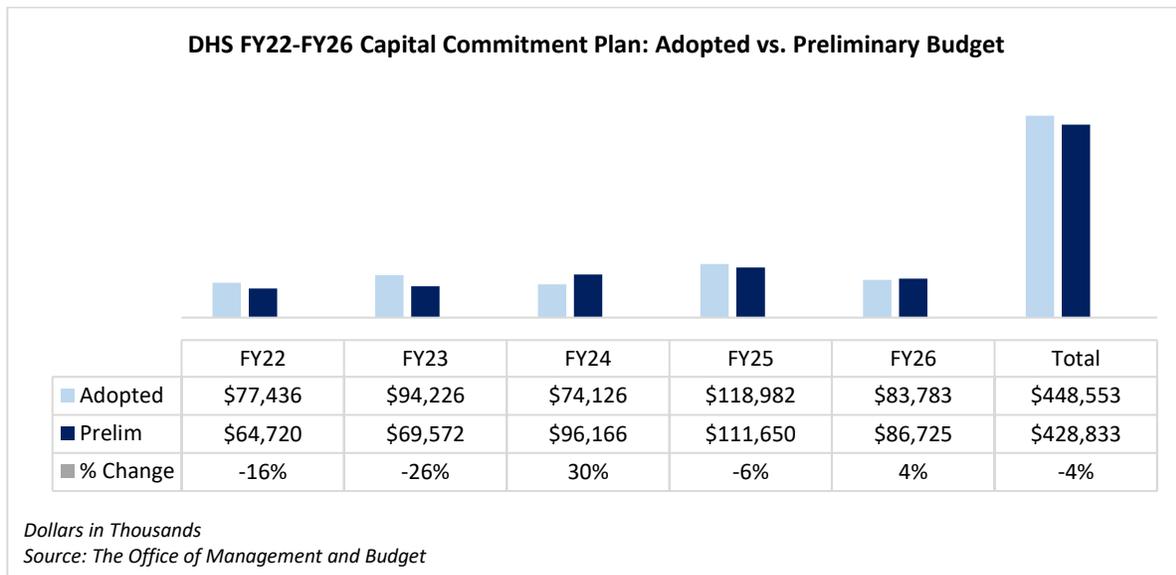
- Average Length of Shelter Stay.** Notably, the average length of shelter stays for all populations, across all years reported, is well over a year. The average number of shelter days for single adults in Fiscal 2019 was 418, increasing 5 percent to 437 in Fiscal 2020, and increasing 11 percent to 483 in Fiscal 2021. This further increased in the first four months of Fiscal 2022 to 517. The average number of days in shelter for adult families in Fiscal 2019 was 580, increasing nine percent to 630 in Fiscal 2020, and increasing 23 percent to 773 in Fiscal 2022. This further increased in the first four months of Fiscal 2022 to 862. The average number of days in shelter for families with children in Fiscal 2019 was 446, decreasing slightly to 443 in Fiscal 2020, and increasing 17 percent to 520 in Fiscal 2022. This further increased in the first four months of Fiscal 2022 to 551. DHS indicated the overall increase in lengths of stay is a result of the decline in shelter entries. In other words, there were fewer new entrants with shorter lengths of stay during the reporting period. Additionally, the agency noted it is focused on addressing housing and service needs of those in shelter the longest, including targeted interventions for elderly clients and clients with disabilities.
- Unsheltered Homeless Population.** The number of unsheltered individuals who were estimated to be living on the streets in Fiscal 2019 was 3,588, increasing by seven percent in Fiscal 2020 to 3,857, and decreasing by 38 percent in Fiscal 2021 to 2,376. The number of HOME-STAT clients referred to placement into permanent housing, transitional housing, and other settings in Fiscal 2019 was 2,753, increasing by a considerable 115 percent in Fiscal 2020 to 5,909, and decreasing by eight percent in Fiscal 2021 to 5,454. In the first four months of Fiscal 2022 it was 1,336 clients.

### Preliminary Capital Commitment Plan for Fiscal 2022 to Fiscal 2026

The Fiscal 2023-2026 Preliminary Capital Budget (Preliminary Capital Budget) provides the estimated need for new appropriations for Fiscal 2023 along with projections for the subsequent three-year capital program. DHS’ Fiscal 2023 Preliminary Capital Budget proposes new appropriations of just

\$5.9 million in Fiscal 2023, and \$260 million in Fiscal 2024 through Fiscal 2026. DHS’ Preliminary Capital Budget is less than one percent of the City’s total \$57.3 billion Preliminary Capital Budget for 2023-2026. Appropriations for Fiscal 2022 total \$168.8 million. This includes \$168.1 million in reauthorized prior appropriations and \$700,000 in authorized Fiscal 2022 appropriations.

The City’s Preliminary Capital Commitment Plan for Fiscal 2022-2026 (Preliminary Commitment Plan) details the Administration’s plan to spend the capital appropriations and shows project-level funding detail, an estimate of expenditure dates, and shows project schedules. DHS’ Preliminary Commitment Plan includes \$428.8 million in Fiscal 2022-2026, as shown in the following graph. This represents less than one percent of the City’s total \$100 billion Commitment Plan. DHS’ Preliminary Commitment Plan has decreased by \$19.7 million, or four percent, when compared to the Adopted Commitment Plan. Since the Adopted Capital Commitment Plan, funding decreased by \$12.7 million in Fiscal 2022 and \$24.7 million in Fiscal 2023. Funding increased the most in Fiscal 2024 where it rose by \$22 million as compared to the Adopted Commitment Plan. Overall, the Preliminary Commitment Plan does not front-load funding for DHS and funding remains relatively constant across the plan.



The total appropriations for DHS in Fiscal 2022 are \$168.8 million against planned commitments totaling \$64.7 million. DHS’ Preliminary Commitment Plan schedules approximately 15 percent in Fiscal 2022, 16 percent in Fiscal 2023, 22 percent in Fiscal 2024, 26 percent in Fiscal 2025, and 20 percent in Fiscal 2026. DHS’ Preliminary Commitment Plan includes 17 budget lines and 178 project IDs. Below is an update on projects, by category, included in the Preliminary Capital Plan.

- Construction and Shelter Improvements.** DHS allocated \$408.9 million over the four years of the Preliminary Commitment Plan towards construction, rehabilitation, and structural improvements to shelters. Notably, \$118.6 million relates to various projects at the Bellevue shelter on 30<sup>th</sup> street in Manhattan that serves the single adult male population in a congregate setting. Bellevue projects include elevators improvements, electrical system upgrades, bathroom improvements, fire safety upgrades, and roof and façade work.
- Equipment Purchases.** DHS allocated \$33.6 million over the four years of the Preliminary Commitment Plan towards the purchase of equipment used by DHS. Major projects include technology systems, security systems, vehicles, and video surveillance systems.

- **Community Projects.** DHS allocated \$6 million over the four years of the Preliminary Commitment Plan towards Council and Borough President discretionary capital projects.

## Budget Issues and Concerns

- **Street Homeless Funding and Program Impact.** Since the onset of the pandemic, there has been a visible increase in unsheltered individuals, particularly within the City's subway system. To address concerns about the street homeless population and public safety, the Governor and the Mayor announced a joint plan between the City and State to address both.<sup>7</sup> In conjunction with this announcement the City issued "The Subway Safety Plan" outlining its strategy, which includes new drop-in centers, 140 new Safe Haven beds, and 350 new stabilization beds.<sup>8</sup> No additional funding was added in the Preliminary Plan to fund the new items outlined in the plan. The Office of Management and Budget (OMB) indicated that it is working closely with DHS to evaluate if existing resources will suffice or if new funding will need to be added in a future financial plan. DHS indicated that the new beds outlined in the plan are expected to be online by May 2022 and are starting to open in March 2022.
- **Overall Shelter Capacity.** Given the end of the eviction moratorium, the State running out of Emergency Rental Assistance Program (ERAP) funding, the recent elimination of ineffective shelter providers, DHS' ending its use of hotel shelters for families with children, and the perennial challenges with sighting and building new shelters, the capacity within the DHS shelter system is an area of concern. DHS indicated that the agency is constantly monitoring capacity and under the prior Administration they committed to get out of stop-gap solutions with a vacancy rate that allows for a fluctuation in the shelter census. To date, the agency is not seeing an increase in the shelter census from the end of eviction moratorium. As DHS waits for shelters in the development pipeline to open, they have the ability to use hotels if necessary to meet demand.
- **Impact of the End of State Eviction Moratorium.** On January 15, 2022, that State's moratorium on residential evictions ended and the backlog of cases that had been on hold since the onset of the pandemic were permitted to resume. It is not yet clear what impact this will have on poverty and homelessness in the City. As cases proceed, evictions are expected to increase, and the Human Resources Administration (HRA) could see an increased demand for its rental assistance and anti-poverty programs. DHS and HRA could see an increase in demand for shelter services.
- **State ERAP Funding Exhausted.** Currently, individuals residing in the City who have a pending ERAP application are not legally permitted to be evicted, pending the processing and determination of their application. As of November 2021, the State exhausted its allocation of federal funding for the ERAP program and requested an additional \$1.6 billion in funding from the federal government to cover the unmet need across the State.<sup>9</sup> If additional funding is not received, this could worsen the impact of the end of the eviction moratorium on the City and increase the cost of shelter and rental assistance for both the State and City.

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<sup>7</sup> NYC Mayor's Office, Press Release, February 18, 2021, "Mayor Adams Releases Subway Safety Plan, Says Safe Subway is Prerequisite for New York City's Recovery", see: <https://www1.nyc.gov/office-of-the-mayor/news/087-22/mayor-adams-releases-subway-safety-plan-says-safe-subway-prerequisite-new-york-city-s#/0>.

<sup>8</sup> NYC Mayor's Office, The Subway Safety Plan, February 18, 2021, see: <https://www1.nyc.gov/assets/home/downloads/pdf/press-releases/2022/the-subway-safety-plan.pdf>.

<sup>9</sup> New York State, Press Release, January 27, 2022, "Governor Hochul Announces New York State Requests \$1.6 Billion in Additional Federal Funding for Emergency Rental Assistance", see: <https://www.governor.ny.gov/news/governor-hochul-announces-new-york-state-requests-16-billion-additional-federal-funding>.

- **Impact of CityFHEPS Rate Increase and Rental Assistance Funding.** HRA has indicated that it is too soon for them to report the impact the City's rental voucher rate increase, which went into effect in October 2021, has had on move outs. Prior to its implementation, there was a slowdown in move outs, as landlords wanted to wait for the higher voucher level to become effective. If placements do increase considerably, there would be an impact on both HRA's rental assistance budget and DHS' and HRA's shelter budgets. As the cost of shelter far exceeds the cost of rental assistance, the overall net impact is expected to be a net savings for the City.

## Appendices

### A. DHS Budget Actions in the November and Preliminary Plans

<i>Dollars in Thousands</i>	FY22			FY23		
	City	Non-City	Total	City	Non-City	Total
<b>DHS Budget as of the Adopted FY22 Budget</b>	<b>\$1,390,631</b>	<b>\$820,331</b>	<b>\$2,210,962</b>	<b>\$1,252,219</b>	<b>\$819,259</b>	<b>\$2,071,478</b>
<b>Changes Introduced in the November 2021 Plan</b>						
<b>New Needs</b>						
Shelter Air Purifiers	\$6,000	\$0	\$6,000	\$0	\$0	\$0
Street Outreach	5,500	0	5,500	3,300	0	3,300
Vaccine Incentive	95	0	95	0	0	0
<b>Subtotal, New Needs</b>	<b>\$11,595</b>	<b>\$0</b>	<b>\$11,595</b>	<b>\$3,300</b>	<b>\$0</b>	<b>\$3,300</b>
<b>Other Adjustments</b>						
Cleanup Corps	\$0	\$1,497	\$1,497	\$0	\$0	\$0
CRFROLL	0	74,655	74,655	0	0	0
Emergency Housing Voucher	37	0	37	0	0	0
FY22 9355/600 CD roll	0	5,501	5,501	0	0	0
FY22 HMIS Rev	0	724	724	0	0	0
FY22 HUD Rev Grant	0	597	597	0	0	0
FY22 Rev ESG 8910	0	1,749	1,749	0	0	0
FY22 Rev ESG 8910 Add	0	1,021	1,021	0	0	0
HHS Adjustment	(3,467)	0	(3,467)	0	0	0
IC W/ DHS - Homeless Outreach	0	6,482	6,482	0	6,577	6,577
Indirect Adjustment	0	0	0	0	0	0
OSA CB Funding	698	0	698	709	0	709
REVENUE MOD ESG 2022	0	5,186	5,186	0	0	0
<b>Subtotal, Other Adjustments</b>	<b>(\$2,732)</b>	<b>\$97,411</b>	<b>\$94,679</b>	<b>\$709</b>	<b>\$6,577</b>	<b>\$7,287</b>
<b>TOTAL, All Changes in November 2021 Plan</b>	<b>\$8,863</b>	<b>\$97,411</b>	<b>\$106,274</b>	<b>\$4,009</b>	<b>\$6,577</b>	<b>\$10,587</b>
<b>DHS Budget as of the November 2021 Plan Budget</b>	<b>\$1,399,494</b>	<b>\$917,742</b>	<b>\$2,317,236</b>	<b>\$1,256,228</b>	<b>\$825,836</b>	<b>\$2,082,065</b>
<b>Changes Introduced in the FY23 Preliminary Plan</b>						
<b>New Needs</b>						
Vaccine Incentive	\$10	\$0	\$10	\$0	\$0	\$0
Shelter Re-estimate	132,000	0	132,000	132,000	0	132,000
<b>Subtotal, New Needs</b>	<b>\$132,010</b>	<b>\$0</b>	<b>\$132,010</b>	<b>\$132,000</b>	<b>\$0</b>	<b>\$132,000</b>
<b>Programs to Eliminate the Gap (PEGs)</b>						
Vacancy Reduction	(\$2,000)	\$0	(\$2,000)	(\$5,000)	\$0	(\$5,000)
Hotel Shelter Closings	(33,425)	0	(33,425)	(49,430)	0	(49,430)
Jan23cleanup	(2,500)	0	(2,500)	0	0	0
JAN23Respite	(2,300)	0	(2,300)	(2,300)	0	(2,300)
Shelter Repair Fund	(5,000)	0	(5,000)	(5,000)	0	(5,000)
Shelter Repair Squad	(528)	0	(528)	(1,005)	0	(1,005)
<b>Subtotal, PEGs</b>	<b>(\$45,753)</b>	<b>\$0</b>	<b>(\$45,753)</b>	<b>(\$62,735)</b>	<b>\$0</b>	<b>(\$62,735)</b>
<b>Other Adjustments</b>						
Heating Fuel Adjustment	\$468	\$0	\$468	\$0	\$0	\$0
FY22 PS ESG COC MOD FUNDS	0	2,024	2,024	0	0	0
FY22CRFTakeDown	0	(6,092)	(6,092)	0	0	0
FY22ESG	0	152,296	152,296	0	0	0
FY22FEMA	0	213,918	213,918	0	0	0
Painters CB Funding	34	0	34	34	0	34
<b>Subtotal, Other Adjustments</b>	<b>\$503</b>	<b>\$362,146</b>	<b>\$362,648</b>	<b>\$34</b>	<b>\$0</b>	<b>\$34</b>
<b>TOTAL, All Changes in the FY23 Preliminary Plan</b>	<b>\$86,759</b>	<b>\$362,146</b>	<b>\$448,905</b>	<b>\$69,300</b>	<b>\$0</b>	<b>\$69,300</b>
<b>DHS Budget as of the FY23 Preliminary Budget</b>	<b>\$1,486,253</b>	<b>\$1,279,887</b>	<b>\$2,766,141</b>	<b>\$1,325,527</b>	<b>\$825,837</b>	<b>\$2,151,365</b>

Source: The Office of Management and Budget

### B. DHS Contract Budget

<b>DHS FY23 Preliminary Contract Budget</b>				
<i>Dollars in Thousands</i>				
Category	FY22 Adopted	Number of Contracts	FY23 Preliminary	Number of Contracts
Cleaning Services	\$9,677	4	\$9,677	4
Contractual Services - General	725	49	725	49
Educ. and Rec. Expenditures for Youth Programs	50	1	50	1
Homeless Family Services	1,081,564	288	1,007,495	282
Homeless Individual Services	798,481	143	847,201	143
Maintenance and Repairs - General	10,992	32	10,992	32
Maintenance and Repairs - Motor Vehicle Equip	9	2	9	2
Office Equipment Maintenance	26	8	26	8
Printing Services	168	7	168	7
Prof. Services - Accounting Services	386	2	386	2
Prof. Services - Computer Services	2,377	4	2,377	4
Prof. Services - Engineering and Architectural Services	438	2	438	2
Prof. Services - Other	145	2	145	2
Security Services	32,203	8	32,203	8
Telecommunications Maintenance	15	3	15	3
Temporary Services	343	17	343	17
Training Program for City Employees	1,251	8	1,251	8
Transportation Services	3,905	1	3,992	2
<b>TOTAL</b>	<b>\$1,942,756</b>	<b>581</b>	<b>\$1,917,495</b>	<b>576</b>

Source: The Office of Management and Budget

### C. DHS Program Areas

#### Adult Shelter Administration & Support

<b>Adult Shelter Administration &amp; Support</b>						
<i>Dollars in Thousands</i>						
	FY20 Actual	FY21 Actual	FY22 Adopted	Preliminary Plan		*Difference
				FY22	FY23	FY22-FY23
<b>Spending</b>						
<b>Personal Services</b>						
Full-Time Salaried - Civilian	\$7,042	\$6,291	\$9,733	\$9,484	\$9,005	(\$728)
Other Salaried and Unsalariated	\$0	\$5	\$5	\$9	\$9	3
Additional Gross Pay	166	136	217	218	217	0
Overtime - Civilian	204	217	282	282	282	0
Fringe Benefits	1	0	0	0	0	0
<b>Subtotal</b>	<b>\$7,413</b>	<b>\$6,649</b>	<b>\$10,238</b>	<b>\$9,993</b>	<b>\$9,513</b>	<b>(\$724)</b>
<b>Other Than Personal Services</b>						
Property and Equipment	\$12	\$0	\$0	\$0	\$0	\$0
Contractual Services	2,511	2,426	0	3,493	0	0
<b>Subtotal</b>	<b>\$2,522</b>	<b>\$2,426</b>	<b>\$0</b>	<b>\$3,493</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL</b>	<b>\$9,935</b>	<b>\$9,075</b>	<b>\$10,238</b>	<b>\$13,487</b>	<b>\$9,513</b>	<b>(\$724)</b>
<b>Funding</b>						
City Funds			\$8,376	\$8,132	\$7,652	(\$724)
State			4	4	4	0
Federal - Community Development			239	239	239	0
Federal - Other			1,618	5,112	1,618	0
<b>TOTAL</b>			<b>\$10,238</b>	<b>\$13,487</b>	<b>\$9,513</b>	<b>(724)</b>
<b>Budgeted Headcount</b>						
Full-Time Positions - Civilian	67	68	164	143	143	(21)
<b>TOTAL</b>	<b>67</b>	<b>68</b>	<b>164</b>	<b>143</b>	<b>143</b>	<b>(21)</b>

\*The difference of Fiscal 2022 Adopted Budget compared to Fiscal 2023 Preliminary Budget.

Source: The Office of Management and Budget

**Adult Shelter Intake and Placement**

<b>Adult Shelter Intake and Placement</b>						
<i>Dollars in Thousands</i>						
	FY20	FY21	FY22	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY22	FY23	FY22-FY23
<b>Spending</b>						
<b>Personal Services</b>						
Full-Time Salaried - Civilian	\$7,416	\$7,396	\$9,861	\$9,973	\$9,861	\$0
Other Salaried and Unsalari ed	0	0	0	0	0	0
Additional Gross Pay	732	609	543	554	543	0
Overtime - Civilian	2,019	2,134	1,452	1,452	1,452	0
Fringe Benefits	141	107	76	76	76	0
<b>Subtotal</b>	<b>\$10,308</b>	<b>\$10,245</b>	<b>\$11,932</b>	<b>\$12,056</b>	<b>\$11,932</b>	<b>\$0</b>
<b>TOTAL</b>	<b>\$10,308</b>	<b>\$10,245</b>	<b>\$11,932</b>	<b>\$12,056</b>	<b>\$11,932</b>	<b>\$0</b>
<b>Funding</b>						
City Funds			\$11,266	\$11,277	\$11,266	\$0
Federal - Other			666	779	666	0
<b>TOTAL</b>			<b>\$11,932</b>	<b>\$12,056</b>	<b>\$11,932</b>	<b>\$0</b>
<b>Budgeted Headcount</b>						
Full-Time Positions - Civilian	112	204	169	171	169	0
<b>TOTAL</b>	<b>112</b>	<b>204</b>	<b>169</b>	<b>171</b>	<b>169</b>	<b>0</b>

*\*The difference of Fiscal 2022 Adopted Budget compared to Fiscal 2023 Preliminary Budget.  
Source: The Office of Management and Budget*

**Adult Shelter Operations**

<b>Adult Shelter Operations</b>						
<i>Dollars in Thousands</i>						
	FY20	FY21	FY22	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY22	FY23	FY22-FY23
<b>Spending</b>						
<b>Personal Services</b>						
Full-Time Salaried - Civilian	\$24,466	\$27,154	\$25,758	\$26,391	\$25,300	(\$458)
Other Salaried and Unsalari ed	0	1	0	0	0	0
Additional Gross Pay	2,347	2,257	1,205	1,227	1,205	0
Overtime - Civilian	5,139	5,667	838	1,838	838	0
Fringe Benefits	317	409	98	98	98	0
<b>Subtotal</b>	<b>\$32,269</b>	<b>\$35,488</b>	<b>\$27,899</b>	<b>\$29,554</b>	<b>\$27,441</b>	<b>(\$458)</b>
<b>Other Than Personal Services</b>						
Supplies and Materials	\$8,137	\$9,014	\$7,507	\$8,749	\$7,507	\$0
Fixed and Misc Charges	16	0	3	0	3	0
Property and Equipment	1,555	1,107	1,249	1,027	1,249	0
Other Services and Charges	10,337	8,781	20,004	9,997	20,004	0
Contractual Services	773,274	716,414	623,190	871,598	742,670	119,480
<b>Subtotal</b>	<b>\$793,319</b>	<b>\$735,315</b>	<b>\$651,954</b>	<b>\$891,372</b>	<b>\$771,434</b>	<b>\$119,480</b>
<b>TOTAL</b>	<b>\$825,588</b>	<b>\$770,803</b>	<b>\$679,853</b>	<b>\$920,926</b>	<b>\$798,875</b>	<b>\$119,022</b>
<b>Funding</b>						
City Funds			\$599,562	\$835,568	\$718,584	\$119,022
State			73,633	73,633	73,633	0
Federal - Other			5,807	10,874	5,807	0
Intra-City			851	851	851	0
<b>TOTAL</b>			<b>\$679,853</b>	<b>\$920,926</b>	<b>\$798,875</b>	<b>\$119,022</b>
<b>Budgeted Headcount</b>						
Full-Time Positions - Civilian	566	426	493	515	481	(12)
<b>TOTAL</b>	<b>566</b>	<b>426</b>	<b>493</b>	<b>515</b>	<b>481</b>	<b>(12)</b>

*\*The difference of Fiscal 2022 Adopted Budget compared to Fiscal 2023 Preliminary Budget.  
Source: The Office of Management and Budget*

**Family Shelter Administration & Support**

<b>Family Shelter Administration &amp; Support</b>						
<i>Dollars in Thousands</i>						
	FY20	FY21	FY22	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY22	FY23	FY22-FY23
<b>Spending</b>						
<b>Personal Services</b>						
Full-Time Salaried - Civilian	\$7,461	\$6,846	\$8,203	\$8,249	\$8,136	(\$67)
Other Salaried and Unsalari ed	4	0	12	12	12	0
Additional Gross Pay	195	119	44	46	44	0
Overtime - Civilian	145	165	76	76	76	0
Fringe Benefits	0	2	0	0	0	0
<b>Subtotal</b>	<b>\$7,805</b>	<b>\$7,132</b>	<b>\$8,335</b>	<b>\$8,383</b>	<b>\$8,268</b>	<b>(\$67)</b>
<b>Other Than Personal Services</b>						
Other Services and Charges	\$0	\$0	\$8,393	\$0	\$8,393	\$0
<b>Subtotal</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,393</b>	<b>\$0</b>	<b>\$8,393</b>	<b>\$0</b>
<b>TOTAL</b>	<b>\$7,805</b>	<b>\$7,132</b>	<b>\$16,728</b>	<b>\$8,383</b>	<b>\$16,661</b>	<b>(\$67)</b>
<b>Funding</b>						
City Funds			\$10,763	\$6,369	\$10,696	(\$67)
State			43	13	43	0
Federal - Other			5,921	2,001	5,921	0
<b>TOTAL</b>			<b>\$16,728</b>	<b>\$8,383</b>	<b>\$16,661</b>	<b>(\$67)</b>
<b>Budgeted Headcount</b>						
Full-Time Positions - Civilian	91	79	135	130	130	(5)
<b>TOTAL</b>	<b>91</b>	<b>79</b>	<b>135</b>	<b>130</b>	<b>130</b>	<b>(5)</b>

*\*The difference of Fiscal 2022 Adopted Budget compared to Fiscal 2023 Preliminary Budget.  
Source: The Office of Management and Budget*

**Family Shelter Intake and Placement**

<b>Family Shelter Intake and Placement</b>						
<i>Dollars in Thousands</i>						
	FY20	FY21	FY22	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY22	FY23	FY22-FY23
<b>Spending</b>						
<b>Personal Services</b>						
Full-Time Salaried - Civilian	\$27,113	\$31,386	\$30,054	\$27,592	\$28,679	(\$1,375)
Other Salaried and Unsalari ed	19	7	0	0	0	0
Additional Gross Pay	2,304	2,416	1,503	1,525	1,503	0
Overtime - Civilian	3,196	4,240	582	2,582	582	0
Fringe Benefits	97	76	0	0	0	0
<b>Subtotal</b>	<b>\$32,729</b>	<b>\$38,125</b>	<b>\$32,139</b>	<b>\$31,699</b>	<b>\$30,764</b>	<b>(\$1,375)</b>
<b>TOTAL</b>	<b>\$32,729</b>	<b>\$38,125</b>	<b>\$32,139</b>	<b>\$31,699</b>	<b>\$30,764</b>	<b>(\$1,375)</b>
<b>Funding</b>						
City Funds			\$14,591	\$14,151	\$13,216	(\$1,375)
State			119	119	119	0
Federal - Other			17,430	17,430	17,430	0
<b>TOTAL</b>			<b>\$32,139</b>	<b>\$31,699</b>	<b>\$30,764</b>	<b>(\$1,375)</b>
<b>Budgeted Headcount</b>						
Full-Time Positions - Civilian	478	492	467	427	427	(40)
<b>TOTAL</b>	<b>478</b>	<b>492</b>	<b>467</b>	<b>427</b>	<b>427</b>	<b>(40)</b>

*\*The difference of Fiscal 2022 Adopted Budget compared to Fiscal 2023 Preliminary Budget.  
Source: The Office of Management and Budget*

**Family Shelter Operations**

<b>Family Shelter Operations</b>						
<i>Dollars in Thousands</i>						
	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>Preliminary Plan</b>		<b>*Difference</b>
	<b>Actual</b>	<b>Actual</b>	<b>Adopted</b>	<b>FY22</b>	<b>FY23</b>	<b>FY22-FY23</b>
<b>Spending</b>						
<b>Personal Services</b>						
Full-Time Salaried - Civilian	\$11,198	\$10,118	\$15,394	\$8,858	\$8,858	(\$6,536)
Other Salaried and Unsalari ed	0	39	0	0	0	0
Additional Gross Pay	871	695	135	83	75	(60)
Overtime - Civilian	1,522	1,704	131	71	71	(61)
Fringe Benefits	77	67	5	0	0	(5)
<b>Subtotal</b>	<b>\$13,669</b>	<b>\$12,622</b>	<b>\$15,666</b>	<b>\$9,012</b>	<b>\$9,004</b>	<b>(\$6,662)</b>
<b>Other Than Personal Services</b>						
Supplies and Materials	\$7,166	\$5,558	\$11,475	\$6,035	\$11,475	\$0
Fixed and Misc Charges	11	1	2	0	2	0
Property and Equipment	938	902	621	949	621	0
Other Services and Charges	3,445	3,553	9,540	4,182	9,540	0
Social Services	2,357	0	0	0	0	0
Contractual Services	1,095,216	1,006,157	1,109,818	1,000,452	1,035,750	(74,069)
<b>Subtotal</b>	<b>\$1,109,134</b>	<b>\$1,016,172</b>	<b>\$1,131,457</b>	<b>\$1,011,618</b>	<b>\$1,057,388</b>	<b>(\$74,069)</b>
<b>TOTAL</b>	<b>\$1,122,802</b>	<b>\$1,028,795</b>	<b>\$1,147,123</b>	<b>\$1,020,630</b>	<b>\$1,066,392</b>	<b>(\$80,731)</b>
<b>Funding</b>						
City Funds			\$585,159	\$457,146	\$421,858	(\$163,301)
State			98,092	97,955	97,925	(167)
Federal - Community Development			3,545	3,545	3,545	0
Federal - Other			460,327	461,984	543,064	82,737
<b>TOTAL</b>			<b>\$1,147,123</b>	<b>\$1,020,630</b>	<b>\$1,066,392</b>	<b>(\$80,731)</b>
<b>Budgeted Headcount</b>						
Full-Time Positions - Civilian	182	156	273	135	135	(138)
<b>TOTAL</b>	<b>182</b>	<b>156</b>	<b>273</b>	<b>135</b>	<b>135</b>	<b>(138)</b>

*\*The difference of Fiscal 2022 Adopted Budget compared to Fiscal 2023 Preliminary Budget.*

*Source: The Office of Management and Budget*

**General Administration**

<b>General Administration</b>						
<i>Dollars in Thousands</i>						
	FY20	FY21	FY22	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY22	FY23	FY22-FY23
<b>Spending</b>						
<b>Personal Services</b>						
Full-Time Salaried - Civilian	\$39,164	\$29,578	\$36,161	\$32,029	\$42,388	\$6,226
Other Salaried and Unsalari ed	25	48	34	92	42	7
Additional Gross Pay	2,686	1,733	985	1,006	985	0
Overtime - Civilian	7,178	4,548	454	10,454	454	0
P.S. Other	(7)	(32)	0	0	0	0
Fringe Benefits	1,143	985	1,385	2,028	1,385	0
<b>Subtotal</b>	<b>\$50,190</b>	<b>\$36,859</b>	<b>\$39,019</b>	<b>\$45,608</b>	<b>\$45,253</b>	<b>\$6,234</b>
<b>Other Than Personal Services</b>						
Supplies and Materials	\$2,198	\$704	\$1,005	\$1,496	\$1,005	\$0
Fixed and Misc Charges	314	99	64	64	64	0
Property and Equipment	1,904	1,543	1,046	1,909	1,046	0
Other Services and Charges	15,769	17,859	36,051	12,761	20,420	(15,630)
Contractual Services	153,320	967,023	9,522	453,498	6,022	(3,500)
<b>Subtotal</b>	<b>\$173,506</b>	<b>\$987,229</b>	<b>\$47,688</b>	<b>\$469,728</b>	<b>\$28,558</b>	<b>(\$19,130)</b>
<b>TOTAL</b>	<b>\$223,696</b>	<b>\$1,024,088</b>	<b>\$86,707</b>	<b>\$515,336</b>	<b>\$73,811</b>	<b>(\$12,897)</b>
<b>Funding</b>						
City Funds			\$32,805	\$26,237	\$30,454	(\$2,351)
State			410	577	581	171
Federal - Community Development			0	5,501	0	0
Federal - Other			53,492	483,021	42,776	(10,716)
<b>TOTAL</b>			<b>\$86,707</b>	<b>\$515,336</b>	<b>\$73,811</b>	<b>(\$12,897)</b>
<b>Budgeted Headcount</b>						
Full-Time Positions - Civilian	442	389	317	426	426	109
<b>TOTAL</b>	<b>442</b>	<b>389</b>	<b>317</b>	<b>426</b>	<b>426</b>	<b>109</b>

*\*The difference of Fiscal 2022 Adopted Budget compared to Fiscal 2023 Preliminary Budget.*

*Source: The Office of Management and Budget*

### Outreach, Drop in and Reception Services

<b>Outreach, Drop-in and Reception Services</b>						
<i>Dollars in Thousands</i>						
	FY20	FY21	FY22	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY22	FY23	FY22-FY23
<b>Spending</b>						
<b>Personal Services</b>						
Full-Time Salaried - Civilian	\$6,934	\$9,108	\$12,302	\$10,458	\$8,954	(\$3,348)
Other Salaried and Unsalariad	0	70	11,800	11,800	0	(11,800)
Additional Gross Pay	181	396	42	57	42	0
Overtime - Civilian	401	817	45	545	45	0
Fringe Benefits	1	4	1	1	1	0
<b>Subtotal</b>	<b>\$7,518</b>	<b>\$10,396</b>	<b>\$24,191</b>	<b>\$22,861</b>	<b>\$9,042</b>	<b>(\$15,148)</b>
<b>Other Than Personal Services</b>						
Supplies and Materials	\$0	\$0	\$9	\$9	\$4	(\$5)
Property and Equipment	0	0	0	359	0	0
Other Services and Charges	0	271	520	520	0	(520)
Contractual Services	109,618	127,927	193,599	207,428	126,427	(67,173)
<b>Subtotal</b>	<b>\$109,618</b>	<b>\$128,198</b>	<b>\$194,128</b>	<b>\$208,316</b>	<b>\$126,431</b>	<b>(\$67,698)</b>
<b>TOTAL</b>	<b>\$117,135</b>	<b>\$138,593</b>	<b>\$218,319</b>	<b>\$231,176</b>	<b>\$135,473</b>	<b>(\$82,846)</b>
<b>Funding</b>						
City Funds			\$125,139	\$119,879	\$108,811	(\$16,328)
Federal - Community Development			553	553	553	0
Federal - Other			92,627	104,262	19,532	(73,095)
Intra-City			0	6,482	6,577	6,577
<b>TOTAL</b>			<b>\$218,319</b>	<b>\$231,176</b>	<b>\$135,473</b>	<b>(\$82,846)</b>
<b>Budgeted Headcount</b>						
Full-Time Positions - Civilian	135	132	140	117	81	(59)
<b>TOTAL</b>	<b>135</b>	<b>132</b>	<b>140</b>	<b>117</b>	<b>81</b>	<b>(59)</b>

*\*The difference of Fiscal 2022 Adopted Budget compared to Fiscal 2023 Preliminary Budget.  
Source: The Office of Management and Budget*

### Prevention and Aftercare

<b>Prevention and Aftercare</b>						
<i>Dollars in Thousands</i>						
	FY20	FY21	FY22	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY22	FY23	FY22-FY23
<b>Spending</b>						
<b>Personal Services</b>						
Full-Time Salaried - Civilian	\$1,604	\$3,472	\$12	\$32	\$32	\$20
Additional Gross Pay	38	103	0	4	0	0
Overtime - Civilian	66	310	0	0	0	0
<b>Subtotal</b>	<b>\$1,708</b>	<b>\$3,886</b>	<b>\$12</b>	<b>\$35</b>	<b>\$32</b>	<b>\$20</b>
<b>Other Than Personal Services</b>						
Contractual Services	(\$140)	\$0	\$0	\$0	\$0	\$0
<b>Subtotal</b>	<b>(\$140)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL</b>	<b>\$1,569</b>	<b>\$3,886</b>	<b>\$12</b>	<b>\$35</b>	<b>\$32</b>	<b>\$20</b>
<b>Funding</b>						
City Funds			\$12	\$35	\$32	\$20
<b>TOTAL</b>			<b>\$12</b>	<b>\$35</b>	<b>\$32</b>	<b>\$20</b>
<b>Budgeted Headcount</b>						
Full-Time Positions - Civilian	46	45	0	0	0	0
<b>TOTAL</b>	<b>46</b>	<b>45</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

*\*The difference of Fiscal 2022 Adopted Budget compared to Fiscal 2023 Preliminary Budget.  
Source: The Office of Management and Budget*

**Rental Assistance and Housing Placement**

<b>Rental Assistance and Housing Placement</b>						
<i>Dollars in Thousands</i>						
	FY20	FY21	FY22	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY22	FY23	FY22-FY23
<b>Spending</b>						
<b>Personal Services</b>						
Full-Time Salaried - Civilian	\$0	\$0	\$1,285	\$1,285	\$1,285	\$0
<b>Subtotal</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,285</b>	<b>\$1,285</b>	<b>\$1,285</b>	<b>\$0</b>
<b>Other Than Personal Services</b>						
Contractual Services	\$17,619	\$13,747	\$6,626	\$11,126	\$6,626	\$0
<b>Subtotal</b>	<b>\$17,619</b>	<b>\$13,747</b>	<b>\$6,626</b>	<b>\$11,126</b>	<b>\$6,626</b>	<b>\$0</b>
<b>TOTAL</b>	<b>\$17,619</b>	<b>\$13,747</b>	<b>\$7,912</b>	<b>\$12,412</b>	<b>\$7,912</b>	<b>\$0</b>
<b>Funding</b>						
City Funds			\$2,958	\$7,458	\$2,958	\$0
State			3,668	3,668	3,668	0
Federal - Other			1,285	1,285	1,285	0
<b>TOTAL</b>			<b>\$7,912</b>	<b>\$12,412</b>	<b>\$7,912</b>	<b>\$0</b>
<b>Budgeted Headcount</b>						
Full-Time Positions - Civilian	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

*\*The difference of Fiscal 2022 Adopted Budget compared to Fiscal 2023 Preliminary Budget.  
Source: The Office of Management and Budget*

**D. Fiscal 2022 Council Initiatives Contracted Through DHS**

<b>FY22 Council Changes at Adoption</b>	
<i>Dollars in Thousands</i>	
<b>Council Initiatives</b>	
Children and Families in NYC Homeless System	\$1,350
Pandemic Support for Human Service Providers	622
<b>Subtotal</b>	<b>\$1,972</b>
<b>Local Initiatives</b>	\$742
<b>TOTAL</b>	<b>\$2,715</b>

*Source: The City Council of the City of New York, Finance Division*