

THE COUNCIL OF THE CITY OF NEW YORK

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Speaker of the Council

Hon. Inez D. Barron
Chair, Committee on Higher Education



Report of the Finance Division on the
Fiscal 2022 Preliminary Budget and the
Fiscal 2021 Preliminary Mayor's Management Report for the

City University of New York

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City University of New York Overview

Community Colleges

- Borough of Manhattan Community College
- Bronx Community College
- Guttman Community College (Manhattan)
- Hostos Community College (Bronx)
- Kingsborough Community College (Brooklyn)
- LaGuardia Community College (Queens)
- Queensborough Community College (Queens)

Honors, Graduate and Professional Colleges

- CUNY Graduate Center (Manhattan)
- CUNY Graduate School of Journalism (Manhattan)
- CUNY School of Law (Queens)
- CUNY School of Medicine (Manhattan)
- CUNY School of Professional Studies (Manhattan)
- CUNY School of Public Health and Health Policy (Manhattan)
- Macaulay Honors College (Manhattan)

Senior Colleges

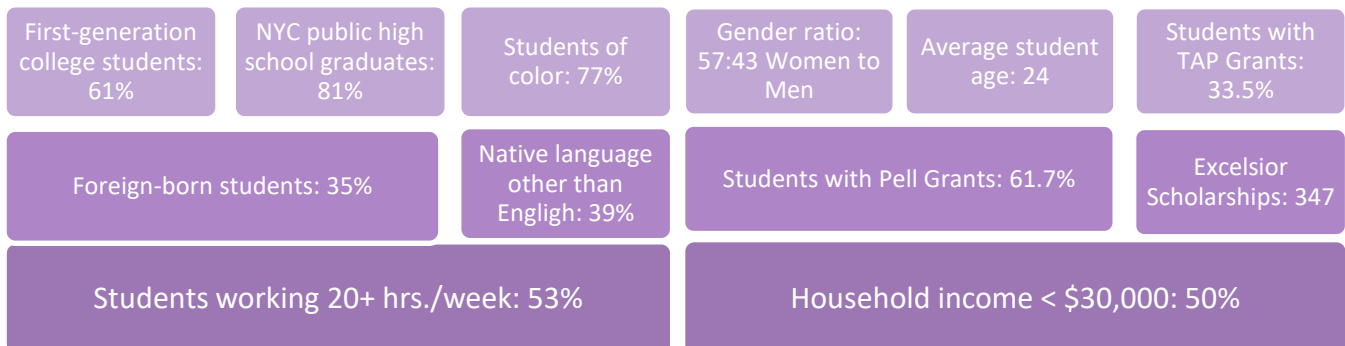
- Baruch College (Manhattan)
- Brooklyn College
- City College (Manhattan)
- College of Staten Island (Offers associate programs)
- Hunter College (Manhattan)
- John Jay College of Criminal Justice (Manhattan)
- Lehman College (Bronx)
- Medgar Evers College (Brooklyn)*
- New York City College of Technology (Brooklyn)
- Queens College
- York College (Queens)

The City University of New York (CUNY) provides higher education to more than 271,000 degree and non-degree seeking students and about 228,000 adult and continuing education students. CUNY consists of 25 institutions: 11 senior colleges; seven community colleges; and seven honors, graduate, and professional colleges. These graduate, honors and professional schools offer more than 40 doctoral programs. CUNY enrolls students in over 1,900 academic programs, as well as adult and continuing education programs. Courses are taught by approximately 7,300 full-time faculty and 12,000 part-time faculty. In academic year 2019-2020, CUNY granted an estimated 9,600 graduate and professional degrees, 27,300 baccalaureate degrees, 18,900 associate degrees, 340 certificates and 1,100 advanced certificates.

CUNY's Fiscal 2022 Preliminary Budget totals just under \$1.2 billion including \$875.1 million for personal services (PS) to support 6,212 full-time staff at its community colleges and Hunter Campus Schools and \$294.9 million for other than personal services (OTPS). This represents 1.3 percent of the City's total Fiscal 2022 Preliminary Budget of \$93.5 billion. CUNY's Fiscal 2022 Capital Commitment Plan totals \$629.7 million over five years, and its Ten-Year Capital Strategy totals \$738.6 million.

This report offers an overview of CUNY's Fiscal 2022 Preliminary Budget, the Fiscal 2021 Preliminary Mayor's Management Report (PMMR), the Capital Commitment Plan and the Ten-Year Capital Strategy.

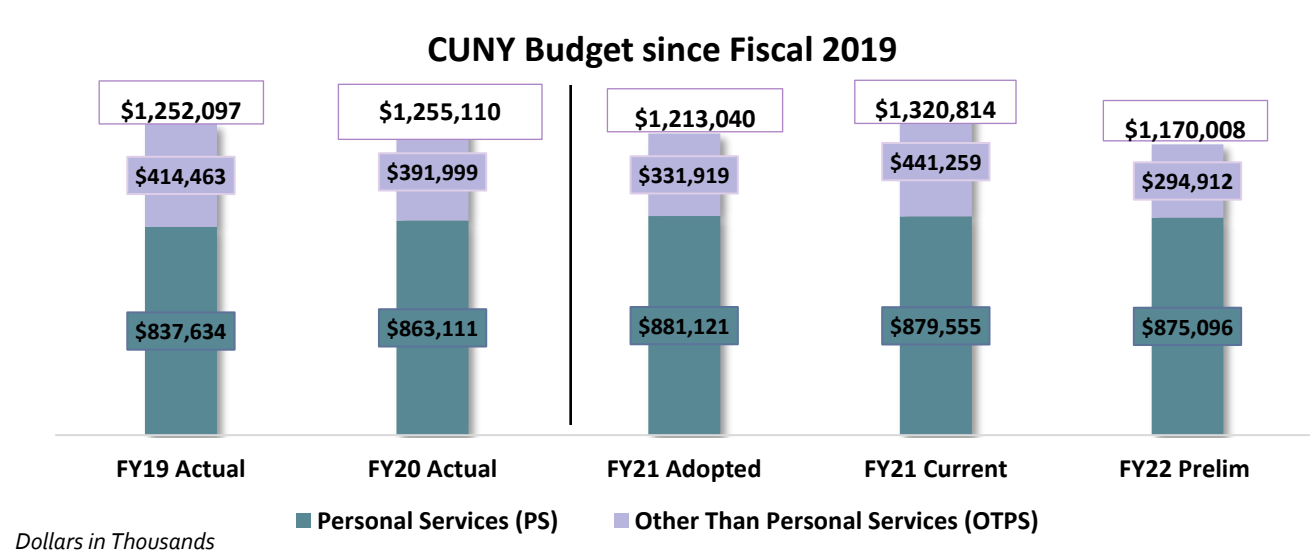
CUNY COMMUNITY COLLEGE STUDENT DEMOGRAPHICS



Source: City University of New York, fall 2019

Fiscal 2022 Preliminary Budget

The Fiscal 2022 Preliminary Budget totals just under \$1.2 billion for CUNY. The chart below provides actual spending in Fiscal 2019 and Fiscal 2020, followed by the adopted and current modified budget for Fiscal 2021 and planned spending for Fiscal 2022.



Financial Plan Summary

The table below outlines CUNY's actual budgets for Fiscal 2019 and Fiscal 2020, the Fiscal 2021 Adopted Budget, the Fiscal 2021 current budget, and the Fiscal 2022 Preliminary Budget, including funding sources and headcount. The Preliminary Financial Plan for Fiscal 2022-2025 (the Plan or the Preliminary Plan) includes a limited number of budget adjustments and no new needs in CUNY's Fiscal 2021 or Fiscal 2022 budgets. See Appendix A for a complete list of actions since adoption.

CUNY Financial Summary						
<i>Dollars in Thousands</i>						
	2019 Actual	2020 Actual	2021 Adopted	Preliminary Plan		*Difference 2021-2022
				2021	2022	
Spending						
Personal Services	\$837,634	\$863,111	\$881,121	\$879,555	\$875,096	(\$6,025)
Other Than Personal Services	414,463	391,999	331,919	441,259	294,912	(37,008)
TOTAL	\$1,252,097	\$1,255,110	\$1,213,040	\$1,320,814	\$1,170,008	(\$43,032)
Budget by Program Area						
Community Colleges	\$1,230,276	\$1,232,836	\$1,158,523	\$1,266,297	\$1,115,156	(\$43,367)
Hunter Campus Schools	21,820	22,273	19,516	19,517	19,852	335
Senior Colleges	0	0	35,000	35,000	35,000	0
TOTAL	\$1,252,097	\$1,255,110	\$1,213,040	\$1,320,814	\$1,170,008	(\$43,032)
Funding						
City Funds			\$898,405	\$898,590	\$859,326	(\$39,079)
Other Categorical			14,077	14,077	14,077	0
State			283,074	283,074	283,074	0
Federal - Community Development			0	93	0	0
Federal - Other			0	39,343	0	0
Intra City			17,484	85,636	13,531	(3,953)
TOTAL	\$1,252,097	\$1,255,110	\$1,213,040	\$1,320,814	\$1,170,008	(\$43,032)
Budgeted Headcount						
Full-Time Positions – Non-Ped.	1,834	1,743	1,946	1,947	1,771	(176)
Full-Time Positions – Pedagogical	4,599	4,545	4,441	4,441	4,441	0
TOTAL	6,433	6,288	6,387	6,388	6,212	(176)

*The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.

In June, the projected Fiscal 2022 budget of \$1.24 billion was \$33.7 million more than the Fiscal 2021 Adopted Budget of \$1.21 billion. The Fiscal 2022 Preliminary Budget of \$1.2 billion is less than the current Fiscal 2021 budget totaling \$1.3 billion. CUNY typically sees mid-year budget increases associated with non-City funding totaling approximately \$130 million. This year the projected drop in the Fiscal 2022 Budget is greater than usual and if the typical mid-year increases remain at the same level, then CUNY's overall budget would not be made whole by those non-City sources.

Since the adoption of the Fiscal 2021 budget, updates to the City's Financial Plan presented modest changes to the Fiscal 2021 budget and significant cuts to the Fiscal 2022 budget. For Fiscal 2021, the budget shows growth of \$107.8 million. The November 2020 and Fiscal 2022 Preliminary Plans include the recognition of \$39.4 million in federal Coronavirus Aid, Relief, and Economic Security (CARES) Act funding, one new need of \$250,000, and \$68.1 million in other adjustments. Of the total, \$68.1 million is intra-city transfers to support existing programs established by memorandums of understanding (MOUs) between City agencies, where services are rendered by CUNY.

The Fiscal 2022 Preliminary Budget reflects a net decrease of approximately \$43 million compared to the Fiscal 2021 Adopted Budget of \$1.2 billion. The PS budget declined by \$6 million, or one percent, and the OTPS budget dropped by \$37 million, or three percent. CUNY's PS budget accounts for 75 percent of its budget, and the OTPS budget accounts for 25 percent. For CUNY, two-year spending has averaged approximately \$1.2 billion which is less than its current projected budget.

The Plan includes a mix of customary intra-city funding adjustments totaling \$12.2 million which increase the Fiscal 2021 Budget. The bulk of the actions are budget reductions totaling \$49.3 million in Fiscal 2022. Table 1, below, lists the actions introduced in the Preliminary Plan that impact Fiscal 2021 and 2022, and the savings are described below.

Table 1. Changes in the Fiscal 2022 Preliminary Financial Plan						
<i>Dollars in Thousands</i>	FY21			FY22		
	City	Non-City	Total	City	Non-City	Total
CUNY Budget as of the FY21 Adopted Budget	\$898,405	\$314,635	\$1,213,040	\$936,570	\$310,251	\$1,246,821
CUNY Budget as of the November 2020 Plan	\$898,565	\$410,003	\$1,308,568	\$908,620	\$310,682	\$1,219,302
Preliminary Plan Other Adjustments						
CUNY EDGE	\$0	\$5,248	\$5,248	\$0	\$0	\$0
I/C CUNY FY21	0	2,140	2,140	0	0	0
I/C CUNY OCSS Training	0	1,500	1,500	0	0	0
Funding swaps in budget codes	0	1,000	1,000	0	0	0
14 Separate Intra-city Transfers for programs	25	2,332	2,357	7	0	7
Subtotal, Other Adjustments	\$25	\$12,220	\$12,245	\$7	\$0	\$7
Preliminary Plan Savings						
APPLE Corps	\$0	\$0	\$0	(\$1,200)	\$0	(\$1,200)
ASAP Reduction	0	0	0	(10,000)	0	(10,000)
Fringe Adjustment	0	0	0	(7,600)	0	(7,600)
Hiring and Attrition Management	0	0	0	(19,600)	0	(19,600)
Programmatic Savings	0	0	0	(8,000)	0	(8,000)
Tutor Corps	0	0	0	(2,900)	0	(2,900)
Subtotal, Savings	\$0	\$0	\$0	(\$49,300)	\$0	(\$49,300)
TOTAL, All Changes	\$25	\$12,220	\$12,245	(\$49,293)	\$0	(\$49,293)
CUNY Budget as of the FY22 Preliminary Plan	\$898,590	\$422,224	\$1,320,814	\$859,326	\$310,682	\$1,170,008

Fiscal 2022 Preliminary Plan Savings. The Preliminary Plan includes \$49.3 million in savings, representing four percent of CUNY's total Fiscal 2022 budget and four percent of the \$1.3 billion total savings presented across all agencies in the Preliminary Plan. The following six actions detail the cuts to CUNY's Fiscal 2022 budget:

- **Hiring and Attrition Management.** The Preliminary Plan cuts the Fiscal 2022 Budget by \$19.6 million and lowers budgeted headcount by 175 positions. Over the past two years, CUNY averaged the loss of 75 staff positions through attrition with a net hiring average of 170 positions. In Fiscal 2019, CUNY had a budgeted full-time headcount of 6,433 positions, which then fell by 145 positions to 6,288 full-time positions in Fiscal 2020. The Administration has confirmed that CUNY will not lay off staff to achieve these savings, but there is a blanket hiring freeze to meet this target savings in Fiscal 2022.
- **Accelerated Studies in Associate Programs (ASAP).** The Fiscal 2022 Preliminary Plan cut an additional \$10 million from ASAP. In Fiscal 2021, ASAP was cut by \$54.3 million, but then \$34.3 million was restored in the Adopted Budget after negotiations between the Council and the Administration. In addition, the Fiscal 2022 Preliminary Budget assumes the continuation of the \$2.5 million received from the State in Fiscal 2021, although the State's Fiscal 2022 Executive Budget does not include this support. The current total budget for ASAP is \$74.1 million in Fiscal 2021 with no current total projection available for Fiscal 2022.
- **Programmatic Savings.** The Preliminary Plan reduces the Fiscal 2022 budget by \$8 million through savings achieved by the reduction of system wide, non-core programs. CUNY is still assessing programs to determine where these reductions in services will be made.
- **Fringe Adjustment.** The Fiscal 2022 Preliminary Plan proposes savings totaling \$7.6 million from the re-estimate of the fringe budget based on historical trends. The remaining fringe budget for Fiscal 2022 will then total \$293.3 million, including pension funds. The total fringe budget for Fiscal 2021 is \$280.5 million, including pension funding.
- **Tutor Corps.** The Preliminary Plan reduces the Fiscal 2022 Budget by \$2.9 million by cutting the Tutor Corps in half, though the baseline budget is not reduced. The current Fiscal 2021 budget for this program is \$3.4 million with 678 CUNY tutors enrolled and serving Department of Education (DOE) middle school and high school students. In Fiscal 2021, this program received a \$2 million cut to both the Fiscal 2020 and Fiscal 2021 budgets. CUNY is still working on the details to this program's reduction in Fiscal 2022.
- **APPLE Corps.** The Preliminary Plan reduces the Fiscal 2022 budget from \$2.6 million to \$1.4 million. The Fiscal 2021 budget, however, remains at \$2.6 million. This program recruits students interested in social justice issues, public service, or law enforcement careers and provides them with the opportunity to give back to communities while gaining valuable leadership experiences. APPLE Corps is administered through John Jay College in collaboration with its six CUNY Justice Academy partners at all the community colleges except Guttman. There are currently 200 students participating in the program. CUNY hopes to support 200 students next year by keeping the stipends the same for those currently enrolled, but reducing the stipend for the new students coming in to the program.

Fiscal 2022 Preliminary Plan Other Adjustments. The Preliminary Plan includes \$12.2 million in other adjustments in Fiscal 2021, through 18 actions, of which 16 are intra-City fund transfers. The single largest transfer totaled \$5.2 million to fund the CUNY Edge program from the Human Resources Administration (HRA) in Fiscal 2021. This funding covers work study wages for Cash Assistance recipients enrolled in community and senior colleges.

The Fiscal 2022 Preliminary Budget does not include funding that was included in the Fiscal 2021 Adopted Budget including \$28.6 million for Council Initiatives, \$36 million in one-time restorations,

or the majority of CUNY's intra-city transfers, which are typically recognized in CUNY's budget in the November Plan. If these funding sources were to remain at the same level in Fiscal 2022 as in Fiscal 2021, CUNY's budget for next year would total approximately \$1.3 billion.

CUNY's Full-time Headcount

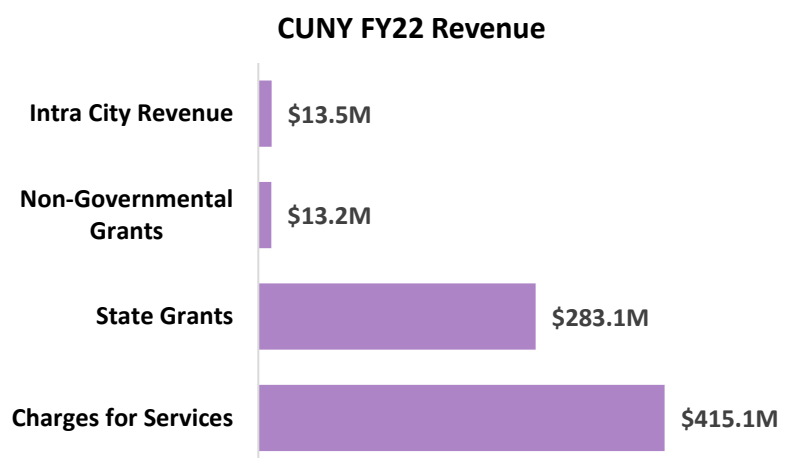
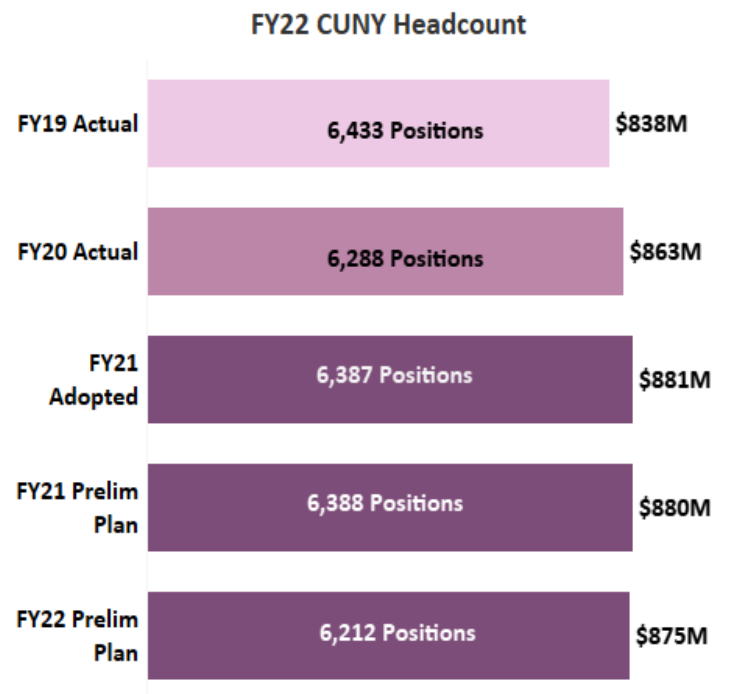
The Fiscal 2022 Preliminary Plan includes \$875.1 million to support 6,212 positions across the community colleges and Hunter Campus schools. The Plan calls to reduce the headcount of non-pedagogical positions by 175 positions within the community colleges from Fiscal 2021's 1,866 positions to 1,690 positions in Fiscal 2022. Seventy-one percent of CUNY's budgeted full-time staff, or 4,441 staff members, are pedagogical faculty, remaining steady from the current Fiscal 2021 budget.

The chart to the right reflects the year-over-year budgeted headcount and PS budget totals across the community colleges and Hunter Campus schools.

Of note, CUNY has recently decided to withhold a two percent¹ pay increase to members of the Professional Staff Congress (PSC) that was due in November 2020, as agreed in its recent contract with CUNY. According to CUNY's Chancellor Felix V. Matos Rodriguez, this is merely a delay, but CUNY has not presented its plan to implement this raise. CUNY specified these funds were delayed since the State had put a hold on 20 percent of CUNY's State operating aid, but the State has since released all but five percent of the aid in the Executive Budget. This delay impacts over 28,000 members of PCS with a total contract value of \$44 million annually. Similarly, CUNY is delaying equity pay increases of \$1,000 impacting 1,295² PSC members scheduled to have been implemented on February 11, 2021. See Appendix B for additional details on CUNY's contract budget.

CUNY Revenue Budget

The Fiscal 2022 Preliminary Budget includes \$724.9 million in revenue for Community Colleges from four sources, as shown in the chart on the right. CUNY's main source of



¹ <https://www.psc-cuny.org/news-events/update-delayed-2-percent-raise>

² https://thechiefleader.com/news/news_of_the_week/psc-protests-cuny-delay-on-equity-raises-for-2-500-low-paid-members/article_924727a0-716e-11eb-8a31-6feb785201e1.html#utm_source=thechiefleader.com&utm_campaign=%2Fnewsletters%2Fheadlines%2F%3Fdc%3D1614033016&utm_medium=email&utm_content=read%20more

revenue is charges for services, such as tuition and fees, which totals \$415.1 million, and accounts for 57 percent of all revenue. See Appendix C for Revenue details from adoption and the current fiscal year.

Tuition

For the 2020-2021 academic year, full-time community college students pay \$4,800 per year in tuition and those enrolled in senior colleges pay \$6,930 in tuition. In addition, all full-time students pay a \$250 technology fee and activity fees that average \$240 annually. Prior to the pandemic, the colleges planned to raise tuition for the 2020-2021 academic year by \$200 per year for community college students, with an additional \$120 in health and wellness fees. However, given financial challenges faced by many students and the move to remote services, CUNY held all rates steady. CUNY has reported a decline in enrollment of full-time enrollment (FTE) at the community colleges from the fall of 2020's 60,287 students to the spring of 2021's 43,915 students. This is a reduction of 16,372 students, or 27 percent, from one semester to the next. The State Executive Budget for 2021-2022 proposed to authorize up to a \$200 tuition increase for in-state, full-time students at SUNY and CUNY senior colleges. The University is requesting that the City provide revenue support of \$28.3 million to offset the loss in tuition from enrollment declines resulting from the pandemic.

If this increase were to be implemented for the 2021-2022 academic year, this would raise tuition to \$7,130 at senior colleges and \$5,000 at community colleges. See table 2, below, which displays the trajectory of tuition increases at both the community and senior colleges over the past ten academic years. Over the past decade, tuition at the community colleges has increased by 33 percent, while tuition at the senior colleges increased by 35 percent.

Table 2. In-State Tuition Rates, CUNY Full-Time Undergraduate Programs, 2011-2021

	2011- 2012	2012- 2013	2013- 2014	2014- 2015	2015- 2016	2016- 2017	2017- 2018	2018- 2019	2019- 2020	2020- 2021
Community College Rate	\$3,600	\$3,900	\$4,200	\$4,500	\$4,800	\$4,800	\$4,800	\$4,800	\$4,800	\$4,800
Dollar Increase	\$300	\$300	\$300	\$300	\$300	\$0	\$0	\$0	\$0	\$0
Percent Increase	9.10%	8.30%	7.70%	7.10%	6.70%	0%	0%	0%	0%	0%
Senior College Rate	\$5,130	\$5,430	\$5,730	\$6,030	\$6,330	\$6,330	\$6,530	\$6,730	\$6,930	\$6,930
Dollar Increase	\$300	\$300	\$300	\$300	\$300	\$0	\$200	\$200	\$200	\$0
Percent Increase	6.20%	5.80%	5.50%	5.20%	5.00%	0%	3.20%	3.10%	3%	0%

Finally, the legislation detailed below was put before the State, February, 2021, laying out a plan to create a free public college system for SUNY and CUNY students.

Senate Bill S4461, the New Deal for CUNY.³ This legislation would reestablish CUNY as an engine for social and economic mobility by waiving all tuition and creating certain staff-to-student ratios in order to increase student success. The New Deal for CUNY addresses the vital need for student support by gradually escalating the hiring of mental health and other counselors to bring CUNY into line with national standards. The New Deal for CUNY mandates that all tuition for in-state undergraduate students within specified time-frames for completion of degree be eliminated, and that the revenue

³ <https://www.nysenate.gov/legislation/bills/2021/s4461>

to the colleges that would otherwise derive from tuition be replaced annually by federal, State, and City funds. The proposal for this bill includes the following financial requests:

- Beginning in the fall of 2022, CUNY would receive 100 percent in-state reimbursement from the State totaling \$796 million of which \$136 million would support community college students and the remaining \$660 million would support senior college students.
- Beginning in the fall of 2022, CUNY would be required to increase its ratio of full-time academic advisor per 1,000 FTE. This impact totals \$40 million over five-years, of which \$12 million will go to support hires at the community colleges and the remaining \$28 million will be allocated toward the senior colleges.
- Beginning in the fall of 2022, CUNY would be required to maintain a ratio of 45 full-time faculty members per 1,000 FTE. By 2026, CUNY would raise the ratio to 65 full-time faculty to 1,000 FTE students. This would cost \$636.5 million over five years, of which \$183.5 million would be needed at the community colleges and \$453 million at the senior colleges.
- This proposal proposes increased investment from the State for Capital projects related to critical updates including safety, capacity, accessibility, and energy improvements. The request totals \$5.2 billion over five years, of which \$1.4 billion would support the community colleges and \$3.8 billion would fund senior college projects.

State Aid

CUNY's next largest source of revenue is State aid, which represents 39 percent, or \$283.1 million, of CUNY's Fiscal 2022 Preliminary Budget. The 2021-2022 New York State Executive Budget proposes to decrease support for community colleges next year. The Fiscal 2022 Preliminary Budget anticipates that the total amount of base aid received from the State would change solely due to reductions in enrollment.

The following areas comprise some of the University's projected State revenue for Fiscal 2022:

- **Community College Base Aid.** The State is responsible for providing a predetermined level of aid to each community college based upon the probable number of students to enroll in the approaching fiscal year. The Fiscal 2022 Preliminary Budget includes \$227.2 million in this funding which assumes the same level of funding from the previous fiscal year. The Financial Plan assumes that the base aid will remain stable at a rate of \$2,947 per student. The Fiscal 2021-2022 State Executive Budget proposes to replace the Fiscal 2021 Enacted Budget withholding of 20 percent of operating support and replace it with a five percent reduction to base operating aid and building rentals. The total reduction would be \$11.7 million - \$11.3 million in base aid and \$447,000 in rental aid. The base aid decrease would be a one-time reduction in each fiscal year.
- **Community College Rent Support.** The Fiscal 2022 Preliminary Budget includes State support of \$8.9 million for rental costs. The State's Executive Budget proposes to reduce this allotment of funds by \$447,000 to \$8.5 million. Community colleges with on-campus space limitations sometimes lease private space. While Guttman Community College in Manhattan currently operates with only rented space, other schools with leases include the Borough of Manhattan, Hostos and LaGuardia Community Colleges.

- **Community College Childcare.** The Fiscal 2022 Preliminary Budget includes \$4.3 million for the provision of childcare on community college campuses. Childcare services are available to students on 17 of CUNY's 24 campuses, including six of the community colleges. The 2021-2022 Executive Budget proposes a decrease of \$902,000 for childcare services. See Appendix D for a list of CUNY Schools with Child Care.
- **School to Career Program.** The Fiscal 2022 Preliminary Budget includes a total of \$2 million for the School to Career Program which supports 10,000 students. The School to Career Program is comprised of four components: career exploration, experiential learning and skill development, employer engagement, and internships or jobs. The programs are intended to prepare students through network building, resume and interview skill development, job searching for internships and jobs, and digital skills that are in demand by employers. The 2021-2022 Executive Budget maintains this level of funding from the Enacted Budget.
- **Tuition Assistance Program (TAP) Gap.** The TAP Gap is the variance between a student's TAP grant and her/his tuition rates. CUNY is required to cover the difference between the cost of tuition and a student's TAP award, when TAP awards do not keep pace with tuition increases, CUNY must self-fund the deficit. The combined TAP Gap at the CUNY senior colleges is estimated to be \$78 million in Fiscal 2021 and will remain the same if tuition rates hold next year.
- **New York State Excelsior Scholarship Program.** Currently in its fourth year, the Excelsior Scholarship is available to certain students whose household incomes meet or fall below \$125,000. The 2021-2022 Executive Budget includes \$130 million to expand eligibility to students with annual household incomes at or below \$135,000 over the next year. Then increase the threshold to \$150,000 in calendar year 2022. A total of 61.7 percent of all CUNY community college students receive federal Pell grants, and 33.5 percent receive additional assistance from the State under TAP. None of CUNY's fall 2020's 60,287 full-time community college students received an Excelsior award this year.

The Fiscal 2022 Preliminary Budget includes \$14 million in non-governmental grants, which support, for example, health benefit reimbursements for faculty and staff.

Lastly, the Fiscal 2022 Preliminary Budget includes \$13.5 million in intra-city revenue. However, CUNY's intra-City revenue will increase as it receives reimbursement for student internships and for services rendered to other City agencies. Since adoption, CUNY's Fiscal 2021 Budget has received an additional \$68.1 million in intra-City revenue to support programs in partnership with City agencies.

Federal Funding

Through federal grants the University is expecting approximately \$692 million to support students directly or aid the University in alleviating the revenue deficits created during the pandemic. The only funding show in The Plan, to date, is \$39.3 million from The Coronavirus Relief Fund (CARES) Act, in Fiscal 2021. Below provides details on the two federal grants being allocated to CUNY throughout Fiscal 2021.

- **CARES Act.** Money from the CARES Act provides funding to provide emergency financial aid grants to students whose lives have been disrupted by the pandemic. As of January 8, 2021, 161,087 CUNY students have received direct payments totaling \$118.5 million, with around \$8,500 remaining to be distributed from the total grant awarded for students. In addition, CARES Act

funding was allocated directly to CUNY for institutional expenses to facilitate distance education and to award additional grants to students. Of which, \$39.3 million was recognized of the total \$118.5 million allocated to the institution in the November 2020 Plan.⁴ CUNY has informed Council Finance that these CARES Act funds will be applied to the institutional gaps stemming from COVID-19 including tuition and fee refunds, IT needs associated with the transition to distanced learning and \$5 million will be directed toward health and wellness support for students. The remaining institutional portion will be available to CUNY later in the spring of 2021, totaling approximately \$79 million and will have looser spending parameters as how CUNY can use this funding as the guidance will now be expressed from the second stimulus package called the Higher Education Emergency Relief Fund (HEERF II).

- **\$5 million from CARES Act funds towards mental health resources at CUNY.**⁵ CUNY is allocating \$278,000 to each of its senior and community colleges to bolster their student mental health and wellness services. CUNY estimates these resources will provide up to 40 percent more “tele-mental health” sessions with clinicians and the colleges will be able to expand online health and wellness assessments, referrals and monitoring of patients’ progress.
- **Higher Education Emergency Relief Fund (HEERF II).** Not yet included in CUNY’s Fiscal 2021 or Fiscal 2022 budgets are funds from the most recent federal stimulus package passed in December 2020. Chancellor Rodriguez testified during the State’s 2021-2022 Executive Budget hearing that HEERF II will add \$455 million to CUNY’s colleges,⁶ of which \$166.3 million will be directed to the community colleges. According to the HEERF II guidance, schools can use their awards for financial aid grants to students, student support activities, and to cover a variety of institutional costs, including lost revenue, reimbursement for expenses already incurred, technology costs associated with a transition to distance education, faculty and staff trainings, and payroll. The chart below illustrates the allocation of these federal grants to each of the CUNY’s community colleges. CUNY has/has not yet shared how the community colleges will use this new federal aid

CUNY Community College	Total Award
Borough of Manhattan Community College	\$55,218,492
LaGuardia Community College	27,737,337
Queensborough Community College	23,701,583
Kingsborough Community College	22,157,742
Bronx Community College	21,655,807
Medgar Evers College	13,615,664
Guttman Community College	2,231,778
TOTAL:	\$166,318,403

Philanthropic Funding

CUNY has received private grants totaling \$87 million. These private grants are not found in The Plan, but rather can be found in the University’s Foundation budget.

⁴ CARES Act Student Emergency Grant <https://www.cuny.edu/financial-aid/federal-and-state-grants/federal-grants/cares-act-student-emergency-grant/>

⁵ <https://www1.cuny.edu/mu/forum/2020/10/16/cuny-plans-expansion-of-mental-health-services-to-address-escalating-need-of-students-struggling-with-effects-of-pandemic/>

⁶ <https://www.chronicle.com/article/heres-how-much-aid-your-college-can-get-from-the-second-round-of-covid-19-stimulus>

- **Chancellor's Emergency Relief Fund.** As of September 2020, CUNY reports \$17 million⁷ has been raised through CUNY's Chancellor's Emergency Relief Grant Program which was established in April 2020. This emergency fund raised \$8.3 million and disbursed, through a lottery, \$500 grants to 6,000 students, and retention and completion grants ranging from \$200 to \$1,000 to an additional 500 students to pay down tuition debts. At the same time, individual colleges and schools have raised more than \$8.6 million on their own, allowing them to help nearly 10,000 students on their campuses who were adversely impacted by the pandemic. Nearly 50 percent of CUNY's 271,000 degree-seeking students work while attending school and many lost their jobs due to the pandemic.
- **Andrew Mellon Foundation.** In August 2020, The Mellon Foundation granted \$10 million⁸ to CUNY to develop and expand a range of initiatives related to the ongoing COVID-19 pandemic and the intensified effort to advance social and racial justice.
- **Gifts from Philanthropist MacKensie Scott.** Both the Borough of Manhattan Community College and Lehmann College were each awarded \$30 million⁹ in December 2020 from MacKensie Scott. The Board of Trustees (BOT) voted in January 2021, to allocate these funds to scholarships, financial support of students, academic and workforce development programs, research, symposia, lectureships, events, exhibits, equipment, supplies for the colleges, and will be used primarily to address a wide array of issues critical, including race and gender equity and inclusion, economic mobility, innovation in education, the impact of the pandemic, and social responsibility, and will support the colleges strategic plan and priorities.

Fiscal 2021 Preliminary Mayor's Management Report (PMMR)

The Administration publishes the PMMR to communicate the standing of each of the City agencies, and highlight the achievements within their program areas while assessing whether the services are proficient and meeting their targeted goals. CUNY's report only includes four-month actuals for Fiscal 2021 against Fiscal 2020 pertaining to CUNY's resources; expenditures, revenues, personnel and overtime, the PMMR does not reflect or compare any actuals pertaining to performance outcomes system wide for Fiscal 2021. Nor does this report parse out any of its prominent performance outcomes related to any of its seven community colleges, instead grouping all of its metrics into either community or senior college categories. It does provide 33 metrics, mainly on the high-level performance outcomes of the University, like the number of new first-time freshman at CUNY community and senior colleges or the number of public school graduates attending CUNY, or overall graduation rates. Of note, the expenditures per community colleges student for Fiscal 2020 were \$16,664 per FTE student. That expenditure has increased from Fiscal 2019's \$15,620, by \$124 per FTE, or just under one percent. However, looking back to Fiscal 2015's expenditure per FTE that total was \$12,058, a difference of \$4,606 or 38 percent over five years. The PMMR does not provide any analysis for the rise in this expenditure, nor does it compare it with the senior college FTE expenditures.

⁷ <https://www1.cuny.edu/mu/forum/2020/09/29/cuny-helps-thousands-of-students-through-emergency-funds-totaling-17-million-raised-since-onset-of-covid-19/>

⁸ <https://www1.cuny.edu/mu/forum/2020/08/13/andrew-mellon-foundation-gifts-cuny-10-million-to-drive-change-and-expand-a-range-of-initiatives-related-to-pandemic-and-racial-justice/>

⁹ <https://www1.cuny.edu/mu/forum/2020/12/16/cuny-celebrates-historic-60-million-in-gifts-from-philanthropist-mackenzie-scott/>

Fiscal 2021 City Council Budget Priorities

In the Fiscal 2021 Adopted Budget, through negotiations with the Administration, the Council's budget priorities were reflected as follows:

- **ASAP.** ASAP is a nationally-recognized model of comprehensive programming serving full-time students pursuing associate degrees at six of CUNY's seven community colleges. The Fiscal 2021 Adopted Budget restored \$34.3 million to the program. The Council had expected the Administration to reverse all the proposed cuts to the ASAP program and maintain the same level of funding in Fiscal 2021 as the program had received in Fiscal 2020. However, the Adopted Budget did not reverse \$20 million in cuts.

According to CUNY, the Chancellor has agreed to preserve the ASAP budget and would find savings elsewhere to make up for the \$20 million cut. CUNY reports the remaining \$20 million needed for ASAP's restoration is found in The Plan's increased efficiencies and will enable the University to wholly support ASAP. CUNY has not told the Council how this cut was recovered in its budget. The total budget is currently \$74.1 million in Fiscal 2021.

Since adoption, CUNY reports ASAP continues to deliver all program services through digital modalities, providing students with high-touch individualized support via virtual advisement, tutoring and career development services, and other engagement opportunities that provide responsive and relevant forums to connect across the ASAP community. A total of 7,616 new students joined ASAP in the fall with a total overall program enrollment of 21,077 students across the colleges. ASAP ensured that all incoming students had access to technology essential to participating in the distance learning environment. For spring 2021, ASAP plans to admit 2,700 new students to the program.

- **Remediation.** The Fiscal 2021 Adopted Budget included \$1.7 million in one-time funding for CUNY's remediation program. CUNY has reported approximately \$365,000 will support two staff members who provide high-level leadership, central coordination, and the reporting and monitoring of the remediation reform effort. Another \$670,000 supports enrollment in the CUNY Start and Math Start programs and the final \$670,000 will fund scaling co-requisite remediation, improving pre-matriculation programs, and implementing other initiatives meant to ensure remedial students are continuing toward their degree completion. Preliminary data from CUNY suggests that nearly 3,600 students are enrolled in co-requisite English remediation and about 2,700 students are enrolled in co-requisite math remediation. With an additional 2,700 students enrolled in CUNY Start and Math Start through the summer and fall, with other enrollments expected for the spring.

Council Discretionary Initiatives

Vallone Scholarship Funding History



CUNY's Fiscal 2021 Adopted Budget included \$28.6 million in Council discretionary funding, of which \$27.5 million went toward 19 citywide initiatives, and \$1.1 million supported local initiatives. The Peter F. Vallone Scholarship, the largest of the funded initiatives, totaling \$15.7 million, supported 27,442 scholarships in Fiscal 2021, to date. See the chart to the left for the last six year funding and scholarship overview, including the current midyear view. This initiative has provided awards of up to \$350 per semester to eligible students at CUNY, this year. The scholarship is aimed to inspire students to maintain academic excellence throughout their

undergraduate educations. Students may continue to receive The Peter F. Vallone Scholarship if they maintain at least a 3.0 GPA and continue their studies as full-time students. Associate degree-seeking students may receive scholarships for up to six semesters, while bachelor's degree-seeking students may receive scholarships for up to eight semesters.

Peter F. Vallone Scholarships are automatically awarded to incoming students who meet the following requirements:

- ✓ Reside in New York City;
- ✓ Graduate from a New York City high school (public or private) with a minimum College Academic Average (CAA) of 80; and
- ✓ Enroll as a full-time student within one year of graduation from high school as a first-time college student.

Below are the Council Discretionary funds designated to CUNY in Fiscal 2021. At this time, CUNY is reporting that the higher education Council-funded initiatives are performing in-person, when possible, or remotely, through virtual trainings, or webinars and groups are utilizing a myriad of platforms.

FY21 Council Initiatives Funded through CUNY	
Access to Food and Nutritional Education	\$1,000,000
Adult Literacy Initiative	361,250
Afterschool Enrichment Initiative	63,750
Create New Technology Incubators	1,190,000
Creative Arts Team	340,000
Cultural Immigrant Initiative	25,000
CUNY Childcare Expansion	510,000
CUNY Citizenship NOW! Program	3,000,000

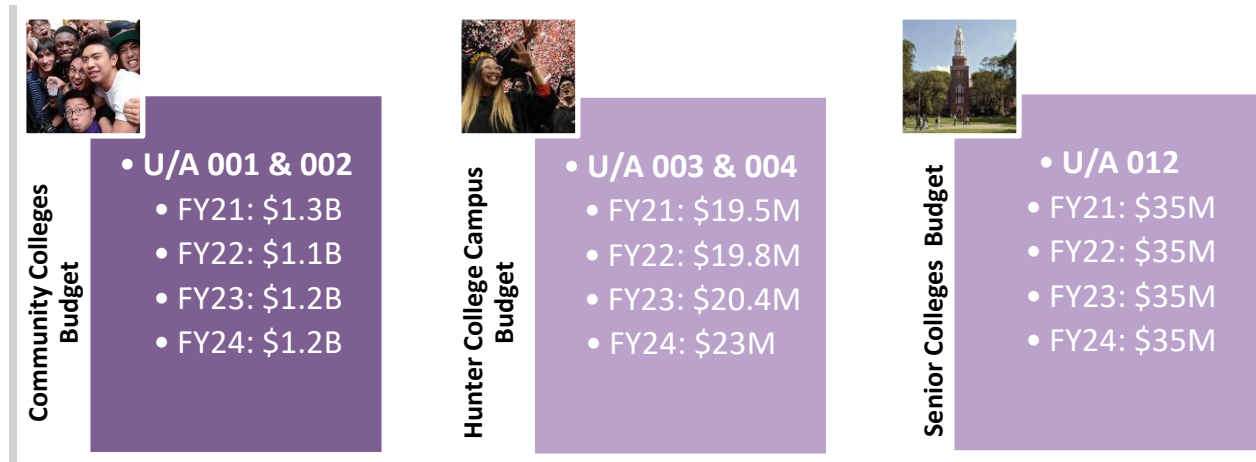
FY21 Council Initiatives Funded through CUNY	
CUNY Diversity Incubator	425,000
CUNY Research Institutes	2,344,250
CUNY School of Labor and Urban Studies (SLU)	1,020,000
Educational Programs for Students	1,000,000
Ending the Epidemic	39,730
Food Pantries	5,000
Immigrant Opportunities Initiative	24,000
LGBT Community Services	42,500
Peter F. Vallone Academic Scholarship	15,753,469
Veterans Community Development	225,000
Worker Cooperative Business Development	146,600
Subtotal	\$27,515,549
Local Initiatives	\$1,120,415
TOTAL	\$28,635,964

Council Capital Discretionary

The Fiscal 2021 Adopted Budget included \$624.5 million in discretionary Council funding of which, CUNY received \$40.8 million to support 38 projects across its campuses, citywide. The five largest projects range from \$3 million to \$7 million to support critical maintenance, renovations, infrastructure replacements and athletic center construction. Otherwise, the remaining funding ranged from \$50,000 to \$2.7 million across 33 projects. Most of CUNY's new projects are added at adoption with the Council's and Borough President's funding.

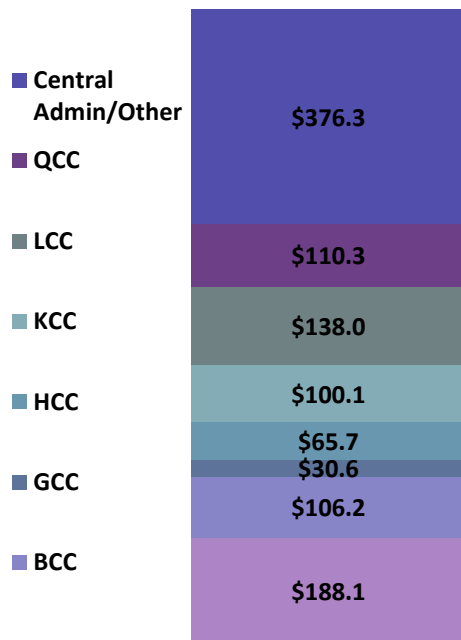
Budget Details

The CUNY Budget is divided into three unit of appropriation (U/A) pairs: Community Colleges, Hunter College Campus Schools, and Senior Colleges.



Community Colleges

FISCAL 2022 COMMUNITY COLLEGE BUDGETS



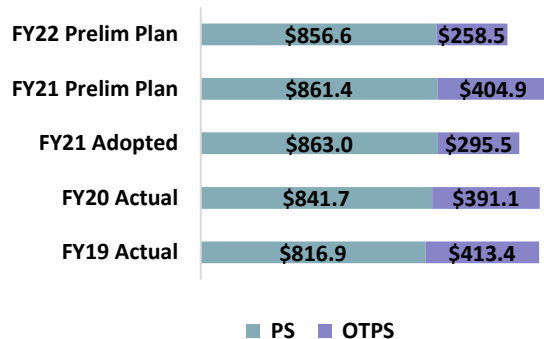
(Dollars in Millions)

Of CUNY's \$1.17 billion Fiscal 2022 Preliminary Budget, \$1.1 billion is for the community colleges. Thirty-four percent of that is for the central administration. The average budget for all seven community colleges is \$105.5 million. It is difficult to analyze if each size of the community college budgets is proportional to its needs, as the Plan does not parse out headcount by each college.

Noted in the budget action summary in Appendix E is a bottom-line agency PS savings of \$1.6 million in Fiscal 2021 and a proposed savings of \$6.4 million in Fiscal 2022. This level of savings is minimal for a budget of this size. For the complete breakdown of the community colleges by funding purpose and source, see Appendix E.

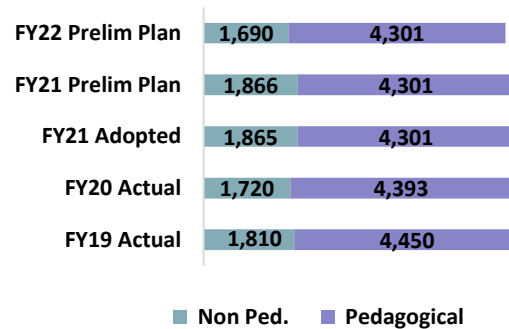
The two graphs below breakout the PS and OTPS budgets with the community colleges and provide the headcount included for non-pedagogical and pedagogical staff lines. Of note, much of the reduction in the Fiscal 2022 OTPS budget is due to the budget cuts discussed, and the absence of intra-city and Council funds that are typically introduced after adoption of the budget.

Community College Budget



(Dollars in Millions)

Community College Headcount



Hunter College Campus Schools

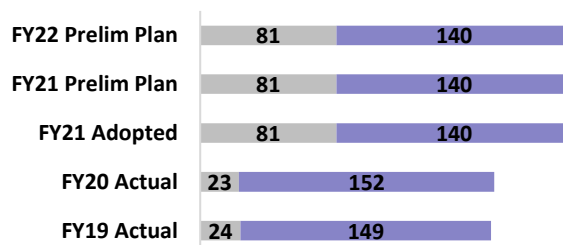
The Hunter College Campus Schools U/A pair provides all operational support for the Hunter College Elementary School and Hunter College High School, a publicly funded primary and secondary laboratory school for gifted and talented students. The Fiscal 2022 Preliminary Budget includes \$19.8 million for the two schools, including \$18.4 million for PS, to support 221 positions and \$1.4 million for OTPS. The Fiscal 2022 budget has grown by \$300,000 in support of salaries for employees for full-

time pedagogical and non-pedagogical staff when compared to the Fiscal 2021 Adopted Budget. Since adoption, however, Fiscal 2021 has remained steady.

Hunter College Campus Budget



Hunter College Campus Headcount



■ PS ■ OTPS

■ Civilian ■ Pedagogical

(Dollars in Millions)

Senior Colleges

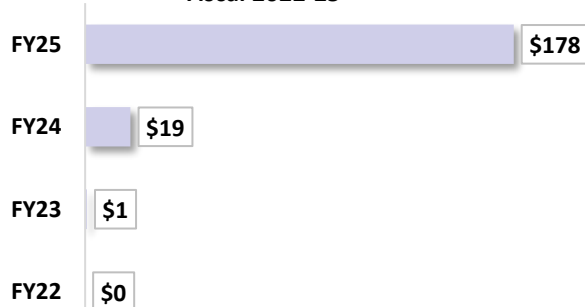
The Fiscal 2022 Preliminary Budget includes \$35 million for senior colleges. Almost all funding for CUNY's senior colleges, graduate and professional programs presently comes from the State. Nevertheless, as a legacy from the City's administration of the senior colleges prior to the late 1970s, \$35 million in State operating support consistently flows through the City. While the City has been substantiating to CUNY's community colleges, its level of base operational support for the senior colleges has remained unchanged for more than twenty years.

Capital Program

The Preliminary Capital Budget presents a four-year plan for the appropriations CUNY anticipates will be needed to complete its projects. The Capital Commitment Plan provides details on how CUNY plans to spend the appropriations allocated in the Capital Budget. The Commitment Plan breaks the budget lines down into individual projects and timelines for their completion. Finally, the Ten-Year Strategy is a long-term capital planning document that projects the City's capital needs by agency and by major category over ten years.

Fiscal 2022 Preliminary Capital Budget for Fiscal 2022-2025

CUNY Preliminary Capital Budget, Fiscal 2022-25



(Dollars in Millions)

The Capital Budget provides the estimated need for new appropriations for Fiscal 2022 along with projections for the subsequent three-year capital program. CUNY's Fiscal 2022 Preliminary Capital Budget includes \$197.4 million in Fiscal 2022-2025 with no few funding allocated in Fiscal 2022. This is because the State partners 50-50 with the City on capital projects, so funds will be included in the City's Fiscal 2022 Executive Budget after the State's budget is enacted. This total Capital Budget represents less than one percent of the City's total \$50.8

billion Capital Budget for 2022-2025. Of the Fiscal 2022-2025 Capital Budget, 90 percent of CUNY's estimated new appropriations will be needed in Fiscal 2025.

Preliminary Capital Commitment Plan for Fiscal 2021-2025

CUNY's Preliminary Capital Commitment Plan of \$629.7 million remains relatively flat for Fiscals 2021-2025 compared to the Adopted Capital Commitment Plan. The University's Preliminary Commitment Plan includes 34 budget lines and 522 project IDs. CUNY manages all of its own capital projects.

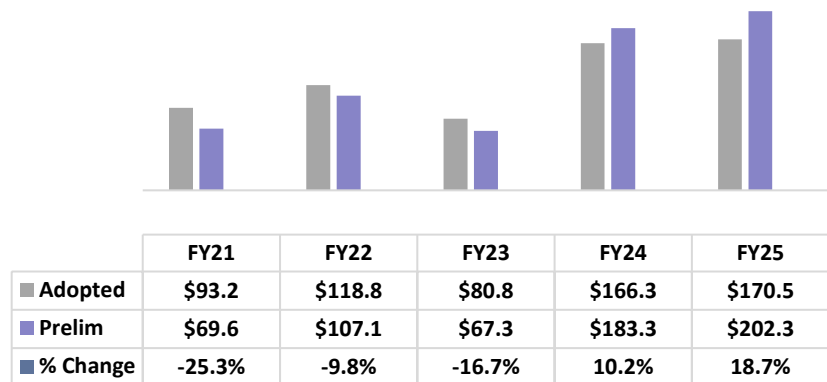
The total appropriations for CUNY in Fiscal 2021 were \$432.2 million.

The current available balance of appropriations total \$432.6 million against planned commitments totaling \$69.6 million.¹⁰ This excess balance of \$363 million in appropriations gives CUNY considerable pliability within the Capital Plan.

As seen in the chart below, CUNY's Commitment Plan shows a reduction in planned commitments across Fiscal 2021, Fiscal 2022, and Fiscal 2023 of 25.3 percent, 9.8 percent, and 16.7 percent, respectively. The planned commitments then increase to ten and 19 percent, respectively, in Fiscal 2024 and Fiscal 2025. This is likely due to CUNY rebounding from the ripple effects from pausing construction during the pandemic and then starting projects back up. CUNY's five-year commitment rate average is 37 percent, with the most recent increase occurring in Fiscal 2019, due to far more accurate planning. It is likely that CUNY will end this year with unmet commitments especially given the prior year's pause and the ramp-up of current projects, appropriations should be rolled into Fiscal

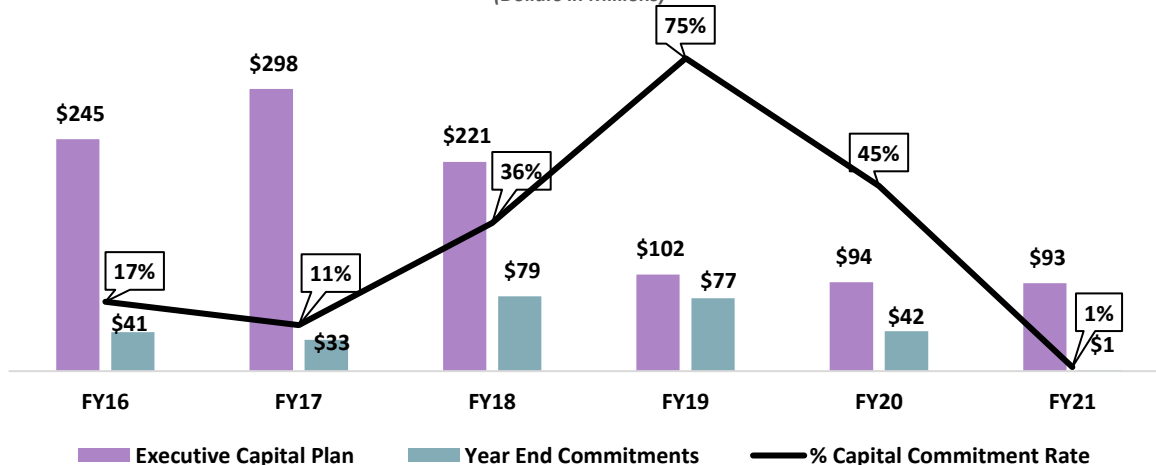
CUNY Fiscal 2021-2025 Commitment Plan

(Dollars in Millions)



CUNY Capital Commitment Rate

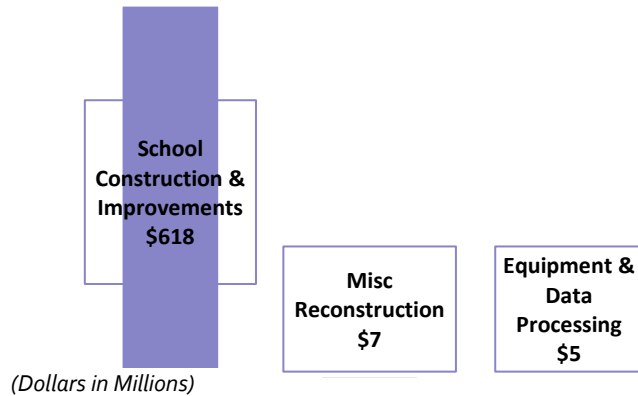
(Dollars in Millions)



¹⁰ Appropriations for Fiscal 2021 are calculated by summing the available appropriations listed in the commitment plan with actual commitments to-date. Because commitments to-date excludes inter-fund agreements (IFA), this figure may be slightly lower than the total appropriations for Fiscal 2021. In addition, a very small portion of the difference between Appropriations and planned commitments are necessary to fund IFA, which are excluded from this planned commitments figure.

2022 and in the outyears. Side by side, the citywide average in Fiscal 2020 was 50 percent and CUNY's commitment average is on pace at 45 percent.

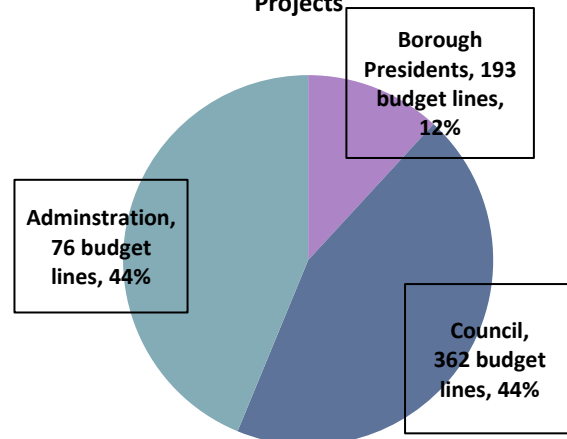
CUNY Fiscal 2021-2025 Capital Commitment Plan by Category



CUNY's capital projects fit into three main categories. The chart to the left displays planned commitments across the three categories. School Construction and Improvements totals \$618 million or 98 percent, Miscellaneous Reconstruction totals approximately \$7 million or one percent, and Equipment Purchasing and Data Processing totals just less than \$5 million and one percent of the total \$629.6 million Capital Commitment Plan.

There are a range of capital projects lumped into the Miscellaneous Reconstruction category. This assortment covers enhancements like renovating campus plants to increasing efficiencies and making improvements in accessibility compliances for students with disabilities or strengthening fire protections. The Borough Presidents and Council allot discretionary funds to support capital projects. The chart to the right indicates the portion of CUNY capital projects sustained by each source. The Council supports \$279.4 million, or 44 percent, of all City-funded capital projects at CUNY, largely associated with projects under School Construction and Improvements. The Administration supports \$275.7 million, or 44 percent of projects, similarly associated with titles under School Construction and Improvements. The Borough Presidents support \$75.6 million or 12 percent of projects with more diversity amongst these projects.

CUNY Fiscal 2020-2024 Discretionary Capital Projects



Fiscal 2022 Preliminary Capital Commitment Plan Highlights

CUNY has 135 projects currently in construction and another 153 in the design phase. Major capital projects included in the Preliminary Capital Plan for Fiscal 2021-2025 at community colleges include the following.

- LaGuardia CC Center Three Infrastructure.** This project has a total budget of \$80 million including, \$40 million in City funds, and will provide for the installation of new cooling towers and heat exchanges, including a chiller plant in the basement, new smoke partitions at elevator vestibules, five new elevators, including lobby modification on all floors to

accommodate the new elevators, electrical service, an emergency generator, and fire alarm system improvements. These enhancements will allow for the build-out of the unfinished floors to include new classrooms, labs, and office space. This project is expected to be complete by May 2024.

- **Kingsborough Community College Library Envelope.** The total cost for this project is \$32 million, with \$16 million funded with City tax-levy. The components of the building's envelope are 41 years old and have never been replaced. Water infiltration from leaks have caused damage to school equipment and interior spaces. This project will replace the building envelope to prevent further damage to the façade and the building's interior. This project is expected to be completed by December 2023.
- **Bronx Community College Utility Project (Phase Six).** Phase six of the Campus Utility Upgrade at Bronx Community College has a total budget of \$32 million, with \$16 million comprised from City tax-levy, will complete this major campus-wide infrastructure upgrade project. The project includes the replacement of the three original forty-year-old boilers with new boilers and associated piping, equipment and controls and three existing underground fuel oil storage tanks and piping. This phase of the project is expected to be completed by August 2024.

CUNY expects to complete the following major projects during the course of calendar year 2021:

- **LaGuardia Community College Facade.** The total cost of this project is \$126.3 million, of which, \$63.2 million is City tax-levy (CTL). A terracotta wall system is replacing the existing façade and, new building signs with support structures and modifications to the building's entry and removal of a one-story structure on the south side of the building will transpire. The project also includes the removal of the existing heating system and installation of a new hot water and glycol piping heating system.
- **Bronx Community College name.** The total cost for this project is \$27 million, of which, \$13.5 million is CTL. In the first two phases of this project CUNY installed two new chillers with associated auxiliary systems and underground piping infrastructure throughout the northern section of campus. Phase three included underground piping infrastructure to the south and west campus loops, which account for eleven buildings on campus. This fourth and final phase will replace piping infrastructure to serve the four buildings on the east portion of the campus as well as build the core and shell of the new electrical Service Building.
- **CUNY in the Heights expansion at BMCC.** The total cost of this project, CUNY in the Heights expansion at BMCC, is \$7.5 million, of which \$3.8 million is CTL. The facility entails a new third floor lease in addition to the existing second floor, consisting of the build-out of educational spaces, student lounges, support spaces and new ADA-compliant elevator, all located at 5030 Broadway. The program provides credit bearing continuing education and professional studies to residents of Washington Heights-Inwood.
- **Baruch College.** The total project was a \$109 million¹¹ renovation which began in 2017 is now finalized. The Council allocated \$1.8 million to this project. The completed renovation, part of a six-stage overhaul, includes critical infrastructure upgrades to the building's mechanical and electrical systems, as well as a redesign of the Lexington Avenue façade and lobby.

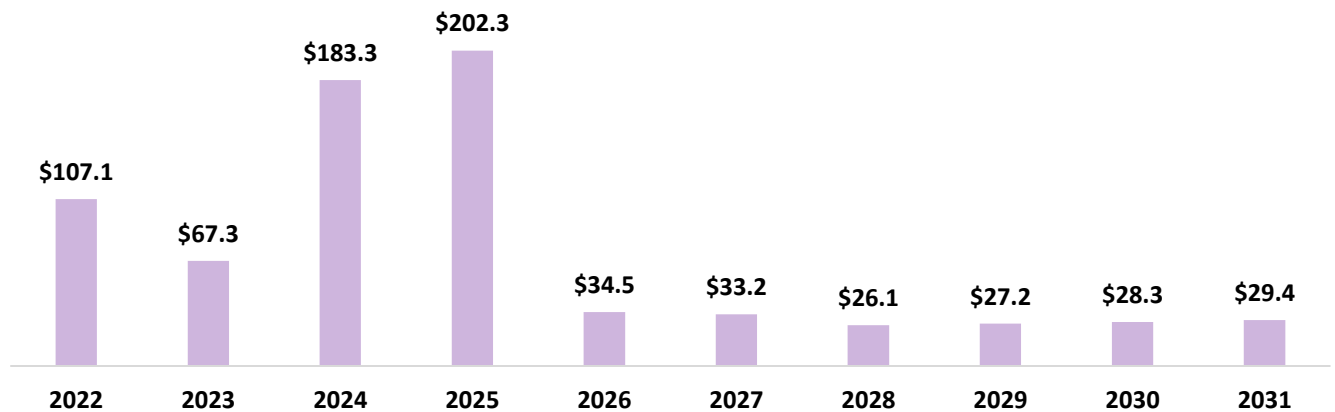
¹¹ <https://newscenter.baruch.cuny.edu/news/governor-cuomo-announces-completion-of-first-phase-of-renovations-at-baruch-colleges-lawrence-and-eris-field-building/>

Ten-Year Capital Strategy

The City's Ten-Year Capital Strategy totals \$118.8 billion, which is \$14.6 billion larger than the \$104.1 billion Fiscal 2022-2031 Ten-Year Strategy. CUNY's Ten-Year Capital Strategy totals \$738.6 million, less than one percent of the City's total Strategy. The tables on the next page summarizes CUNY's Strategy over the ten years by category. The charts demonstrate that CUNY's Ten-Year Strategy is not actually a ten-year plan as contemplated by the Charter in that 94 percent of all projects are classified as miscellaneous. Using a single category for the bulk of all capital projects across CUNY's vast network of campuses and offices renders the Strategy meaningless as a planning tool. Moreover, the Strategy shows 76 percent (\$560 million) of the ten-year plan in the first four years.

This arrangement of the Strategy is unclear and narrow in scope as it does not fully reveal the continuing needs of the University. CUNY has 296 buildings comprising roughly 28 million square feet and the average age of a CUNY building is more than 50 years and some campus buildings are more than 100 years old. The Strategy makes no attempt to plan the routine upkeep, upgrading and replacement needs of CUNY. Whether the University anticipates development or expansion is not presented in the Strategy. The Data Processing and Energy Conservation lines are obviously not thorough. It is unrealistic to project that CUNY will have no technology related capital needs after Fiscal 2026. Additionally, to project that all emergency conservation work will be complete by Fiscal 2024 is not likely.

Fiscal 2022-2031 Preliminary Ten-Year Capital Strategy

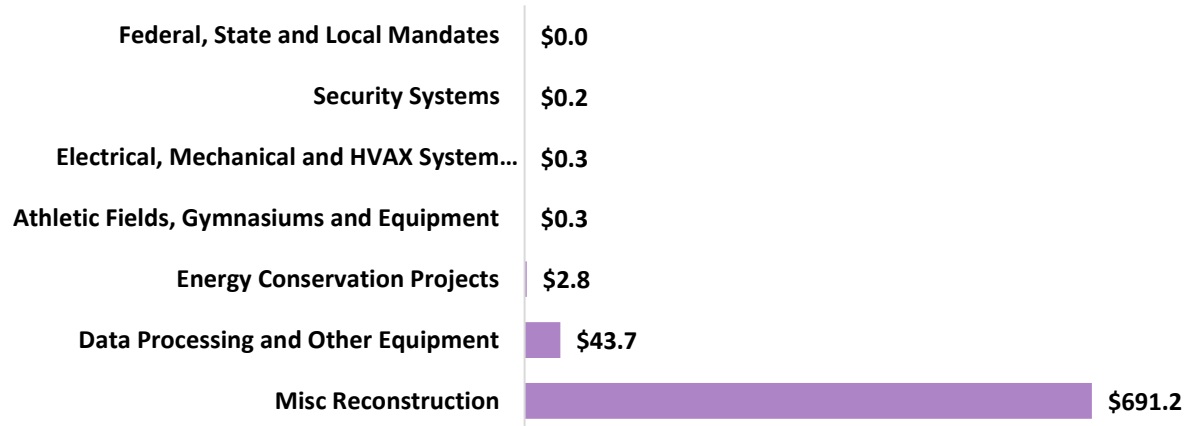


(Dollars in Millions)

Fiscal 2022-2031 Preliminary Ten-Year Capital Strategy											
<i>Dollars in Millions</i>	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Misc. Reconstruction	\$99.1	\$56.8	\$159.0	\$197.8	\$34.5	\$33.2	\$26.1	\$27.2	\$28.3	\$29.4	\$691.4
Data Processing and Other Equipment	7.3	9.3	22.6	4.5	0	0	0	0	0	0	\$43.7
Energy Conservation Projects	0	1	1.6	0	0	0	0	0	0	0	\$3
Athletic Fields, Gymnasiums and Equipment	0.3	0	0	0	0	0	0	0	0	0	0.3
Electrical, Mechanical and HVAC System Upgrading	0.2	0	0	0	0	0	0	0	0	0	\$0
Security Systems	0.1	0	0.1	0	0	0	0	0	0	0	\$0
Federal, State and Local Mandates	0	0	0	0	0	0	0	0	0	0	\$0
Total	\$107.1	\$67.3	\$183.3	\$202.3	\$34.5	\$33.2	\$26.1	\$27.2	\$28.3	\$29.4	\$738.7

The chart below illustrates the funded categories in the Strategy and details the total level of funding for each across the Strategy. Details are further provide for the top three funded projects areas.

CUNY Ten Year Strategy by Category



(Dollars in Millions)

- **Energy Conservation.** The Preliminary Ten-Year Capital Strategy provides \$2.8 million for the reduction in energy consumption by replacing old devices with new energy efficient models, through 2024. No projects are included in the final seven years of the Strategy.
- **Data Processing and Other Equipment.** The Strategy includes \$43.7 million for the purchase of computers, laboratory and other equipment, through 2025. No projects are included in the final six years of the Strategy, which is shortsighted as technological demands are constantly requiring updating maintenance to keep up with the evolution in the field.
- **Miscellaneous Reconstruction.** The Strategy provides \$691.2 million for the replacement or rehabilitation of roofs, windows, elevators, and exterior and interior renovations and the expansion of academic space. The emphasis in this category's strategy is through 2025, and thereafter the strategy flattens to an approximate average of \$29.8 million from 2026 through 2031.

Appendices

A: Budget Actions in the November and the Preliminary Plans

<i>Dollars in Thousands</i>	FY21			FY22		
	City	Non-City	Total	City	Non-City	Total
CUNY Budget as of the FY21 Adopted Budget	\$898,405	\$314,635	\$1,213,040	\$936,570	\$310,251	\$1,246,821
November 2020 Plan, New Needs						
People's Police Academy	\$250	\$0	\$250	\$0	\$0	\$0
Subtotal, New Needs	\$250	\$0	\$250	\$0	\$0	\$0
November 2020 Plan, Other Adjustments						
CARES Act	\$0	\$39,343	\$39,343	\$0	\$0	\$0
MOU funding from ACS for employee training	0	15,224	15,224	0	0	0
MOU funding from HRS for ActionNYC	0	4,337	4,337	0	0	0
Multiple partnerships funding	0	4,006	4,006	0	0	0
FY21 CUNY –SBS Trainings	0	3,628	3,628	0	0	0
MOU funding from DEP for Resource Navig. Corp.	0	3,125	3,125	0	0	0
MOU funding from HRA for Veterans Success	0	2,920	2,920	0	0	0
MOU funding from SBS for CUNY 2x Tech	0	2,231	2,231	0	0	0
MOU funding from DCAS for ExCEL Projects	0	1,865	1,865	0	0	0
Reimbursement from ACS for foster student's dorms	0	1,864	1,864	0	0	0
MOU funding from DCAS for managing energy	0	1,717	1,717	0	0	0
CUNY SPS for DOC employees	0	1,625	1,625	0	0	0
FY21 Fostering College Success	0	1,416	1,416	0	0	0
MOU funding from HRA for revised DHS procedures	0	1,287	1,287	0	0	0
MOU funding from DOITT for 311 call interns	0	1,071	1,071	0	0	0
MOU from DCAS for CUNY Energy Training at SPS	0	1,068	1,068	0	0	0
38 Separate Various Transfers	(90)	8,643	8,553	50	431	481
Subtotal, Other Adjustments	(\$90)	\$95,369	\$95,279	\$50	\$431	\$481
November 2020 Plan, Savings						
Hiring Restrictions	\$0	\$0	\$0	(\$5,000)	\$0	(\$5,000)
IT and Telecomm Efficiencies	0	0	0	(19,000)	0	(19,000)
OTPS Expense Reductions	0	0	0	(4,000)	0	(4,000)
Subtotal, Savings	\$0	\$0	\$0	(\$28,000)	\$0	(\$28,000)
TOTAL, All Changes	\$160	\$95,369	\$95,529	(\$27,950)	\$431	(\$27,519)
CUNY Budget as of the November 2020 Plan	\$898,565	\$410,003	\$1,308,568	\$908,620	\$310,682	\$1,219,302
FY22 Preliminary Plan, Other Adjustments						
Fund CUNY EDGE	\$0	\$5,248	\$5,248	\$0	\$0	\$0
I/C CUNY FY21	0	2,140	2,140	0	0	0
I/C CUNY OCS Training	0	1,500	1,500	0	0	0
from 3703/652 to 3703/40X	0	1,000	1,000	0	0	0
14 Separate Various Transfers	25	2,332	2,357	7	0	7
Subtotal, Other Adjustments	\$25	\$12,220	\$12,245	\$7	\$0	\$7
FY22 Preliminary Plan, Savings						
APPLE Corps	\$0	\$0	\$0	(\$1,200)	\$0	(\$1,200)
ASAP Reduction	0	0	0	(10,000)	0	(10,000)
Fringe Adjustment	0	0	0	(7,600)	0	(7,600)
Hiring and Attrition Management	0	0	0	(19,600)	0	(19,600)
Programmatic Savings	0	0	0	(8,000)	0	(8,000)
Tutor Corps	0	0	0	(2,900)	0	(2,900)
Subtotal, Savings	\$0	\$0	\$0	(\$49,300)	\$0	(\$49,300)
TOTAL, All Changes	\$25	\$12,220	\$12,245	(\$49,293)	\$0	(\$49,293)
Agency Budget as of the FY22 Preliminary Budget	\$898,590	\$422,224	\$1,320,814	\$859,326	\$310,682	\$1,170,008

B: CUNY Contract Budget

CUNY Fiscal 2022 Preliminary Contract Budget						
<i>Dollars in Thousands</i>						
Category	FY21 Adopted	Number of Contracts	FY21 Current	Number of Contracts	FY22 Preliminary	Number of Contracts
Cleaning Services	\$1,711	4	\$386	4	\$1,711	4
Contractual Services - General	3,551	3	8,645	3	5,051	3
Data Processing Equipment Maintenance	986	13	1,315	13	986	13
Day Care of Children	710	6	467	6	710	6
Maintenance, Operation of Infrastructure	304	3	85	3	304	3
Maintenance and Repairs - General	8,049	10	9,173	10	8,050	10
Maintenance and Repairs - Motor Vehicles	11	2	0	0	11	2
Office Equipment Maintenance	1,132	11	938	11	1,132	11
Printing Contracts	1,756	7	1,721	7	1,757	7
Prof. Services - Accounting & Auditing	23	1	23	1	23	1
Prof. Services - Computer Services	582	1	475	1	582	1
Prof. Services - Engineering, Architectural	0	1	0	0	0	1
Prof. Services - Legal	0	0	1	1	0	0
Prof. Services - Other	132	1	75	1	132	1
Security Services	2,372	6	428	6	2,372	6
Telecommunications Maintenance	30	4	0	0	30	4
Temporary Services	55	1	0	0	55	1
Training Program for City Employees	1,553	2	3,121	2	3,053	2
Transportation Expenditures	86	1	119	2	86	1
TOTAL	\$23,044	77	\$26,971	71	\$26,047	77

C: CUNY Miscellaneous Revenue

CUNY Miscellaneous Revenue Budget Overview				
<i>Dollars in Thousands</i>				
Revenue Sources	FY21 Adopted	Preliminary Plan		*Difference
		FY21	FY22	FY21-FY22
Charges for Services	\$415,110	\$415,110	\$415,110	\$0
State Grants - Categorical	283,074	283,074	283,074	0
Other Categorical Grants	13,016	13,016	13,016	0
Intracity	17,484	85,636	13,531	(3,953)
Miscellaneous	185	185	185	0
Federal Grants - Categorical	0	39,343	0	0
TOTAL	\$728,869	\$836,364	\$724,916	(\$3,953)
<i>*The difference of Fiscal 2021 Adopted compared to Fiscal 2022 Preliminary Budget.</i>				

D: CUNY Schools with Child Care Programs

Baruch College	Hunter College	Medgar Evers College
Borough of Manhattan C.C.	John Jay College of Criminal Justice	NY City College of Technology
Bronx Community College	Kingsborough Community College	Queens College
CUNY Graduate Center	LaGuardia Community College	College of Staten Island
City College	Lehman College	York College
Hostos Community College		

*Note: Students at the CUNY School of Law are permitted to utilize services at LaGuardia Community College.

E: Program Area Budget Details**Community Colleges Budget Detail**

Community Colleges						
<i>Dollars in Thousands</i>						
	2019	2020	2021	Preliminary Plan		*Difference
	Actual	Actual	Adopted	2021	2022	2021-2022
Spending						
Personal Services						
Full-Time Salaried - Pedagogical	\$383,257	\$397,089	\$399,289	\$409,205	\$409,979	\$10,690
Full-Time Salaried - Civilian	95,870	94,895	109,907	111,977	89,227	(20,680)
Overtime - Civilian	7,716	5,185	3,596	3,748	3,597	1
Additional Gross Pay-PS Other	4,171	4,649	2,568	2,976	2,568	0
Unsalaries	148,485	154,528	144,485	127,563	140,455	(4,030)
Fringe	177,413	185,364	200,895	203,728	208,554	7,659
Amounts to be Scheduled	0	0	2,230	2,206	2,230	0
Subtotal	\$816,913	\$841,710	\$862,971	\$861,404	\$856,611	(\$6,360)
Other Than Personal Services						
Supplies and Materials	\$14,389	\$9,230	\$103,127	\$105,029	\$52,750	(\$50,377)
Fixed and Miscellaneous Charges	45,166	39,309	38,340	38,530	38,339	(1)
Property and Equipment	26,369	20,337	19,535	18,748	24,437	4,902
Other Services and Charges	298,653	297,734	111,793	215,848	117,259	5,466
Contractual Services	28,785	24,514	22,757	26,736	25,759	3,002
Subtotal	\$413,363	\$391,124	\$295,552	\$404,891	\$258,544	(\$37,008)
TOTAL	\$1,230,276	\$1,232,834	\$1,158,523	\$1,266,296	\$1,115,155	(\$43,368)
Funding						
City Funds			\$880,699	\$880,883	\$841,285	(\$39,414)
Other Categorical			14,067	14,067	14,067	0
State			246,274	246,274	246,274	0
Federal - Community Development			0	93	0	0
Federal - Other			0	39,343	0	0
Intra City			17,484	85,636	13,531	(3,953)
TOTAL	\$1,230,276	\$1,232,834	\$1,158,523	\$1,266,296	\$1,115,155	(\$43,368)
Budgeted Headcount						
Full-Time Positions – Pedagogical	4,450	4,393	4,301	4,301	4,301	0
Full-Time Positions – Non-Ped.	1,810	1,720	1,865	1,866	1,690	(175)
TOTAL	6,260	6,113	6,166	6,167	5,991	(175)

*The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.

Hunter College Campus Schools Budget Detail

Hunter Campus Schools <i>Dollars in Thousands</i>						
	2019	2020	2021	Preliminary Plan		*Difference
	Actual	Actual	Adopted	2021	2022	2021-2022
Spending						
Personal Services						
Full-Time Salaried - Pedagogical	\$12,255	\$12,882	\$11,269	\$11,269	\$11,604	\$335
Full-Time Salaried - Civilian	1,334	1,386	1,502	1,502	1,502	0
Overtime - Civilian	54	25	50	50	50	0
Additional Gross Pay	2,074	2,016	419	419	419	0
Fringe	4,180	4,351	4,010	4,238	4,010	0
Unsalaries	823	739	899	671	899	0
Subtotal	\$20,720	\$21,399	\$18,150	\$18,150	\$18,484	\$335
Other Than Personal Services						
Contractual Services	\$267	\$148	\$287	\$236	\$287	\$0
Other Services and Charges	509	393	476	468	476	0
Property and Equipment	26	8	63	103	63	0
Supplies and Materials	297	325	540	559	540	0
Subtotal	\$1,099	\$874	\$1,366	\$1,366	\$1,366	\$0
TOTAL	\$21,819	\$22,273	\$19,516	\$19,516	\$19,851	\$335
Funding						
City Funds			\$17,706	\$17,706	\$18,041	\$335
Other Categorical			10	10	10	0
State			1,800	1,800	1,800	0
TOTAL	\$21,819	\$22,273	\$19,516	\$19,516	\$19,851	\$335
Budgeted Headcount						
Full-Time Positions - Pedagogical	149	152	140	140	140	0
Full-Time Positions - Civilian	24	23	81	81	81	0
TOTAL	173	175	221	221	221	0

*The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.

Senior Colleges Budget Detail

Senior Colleges <i>Dollars in Thousands</i>						
	2019	2020	2021	Preliminary Plan		*Difference
	Actual	Actual	Adopted	2021	2022	2021-2022
Spending						
Other Than Personal Services						
Fixed and Miscellaneous Charges	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$0
TOTAL	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$0
Funding						
State	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$0
TOTAL	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$0

*The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.