

THE COUNCIL OF THE CITY OF NEW YORK

Hon. Corey Johnson
Speaker of the Council

Hon. Antonio Reynoso
Chair, Committee on Sanitation and Solid Waste Management



Report of the Finance Division on the
Fiscal 2022 Preliminary Plan and the
Fiscal 2021 Preliminary Mayor's Management Report for the
Department of Sanitation

March 4, 2021

Finance Division

Jonathan Seltzer, Senior Financial Analyst
Crielhien Francisco, Unit Head

Latonia McKinney, Director
Regina Poreda Ryan, Deputy Director

Nathan Toth, Deputy Director
Paul Scimone, Deputy Director

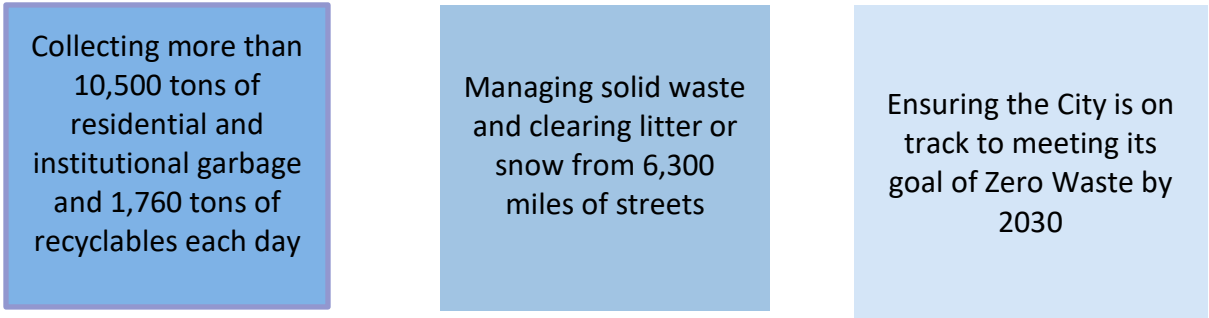
Table of Contents

Department of Sanitation Overview.....	1
DSNY Fiscal 2022 Preliminary Budget.....	2
DSNY Budget by Program Area.....	5
DSNY Funding Sources.....	5
Contract Budget.....	6
Fiscal 2021 City Council Priorities.....	7
Miscellaneous Revenue.....	7
Program Areas with Major Changes.....	8
General Administration.....	8
Snow Removal.....	8
Waste Disposal - Landfill Closure.....	9
Fiscal 2022 Preliminary Budget: Capital.....	10
Fiscal 2022-2025 Preliminary Capital Budget.....	10
Preliminary Capital Commitment Plan for Fiscal 2021-2025.....	10
Preliminary Ten-Year Capital Strategy Fiscal 2022-2031.....	12
Appendices.....	14
A: Budget Actions in the November and the Preliminary Plans.....	14
B: DSNY Contract Budget.....	15
C: Program Areas.....	15

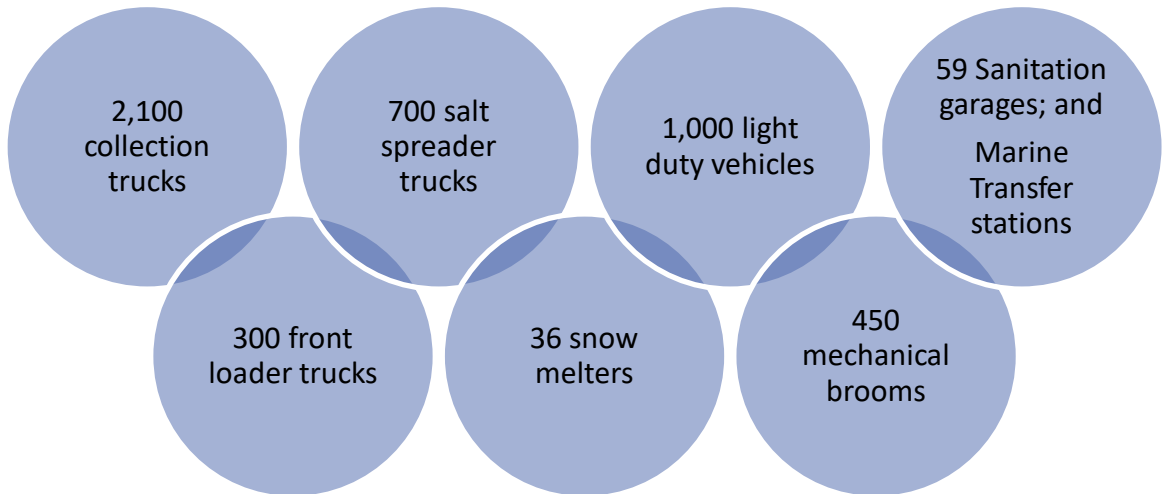
Department of Sanitation Overview

The Department of Sanitation (DSNY or the Department) ensures that the City is healthy, safe and clean by collecting, recycling and disposing of waste, cleaning streets and vacant lots, and clearing snow and ice.

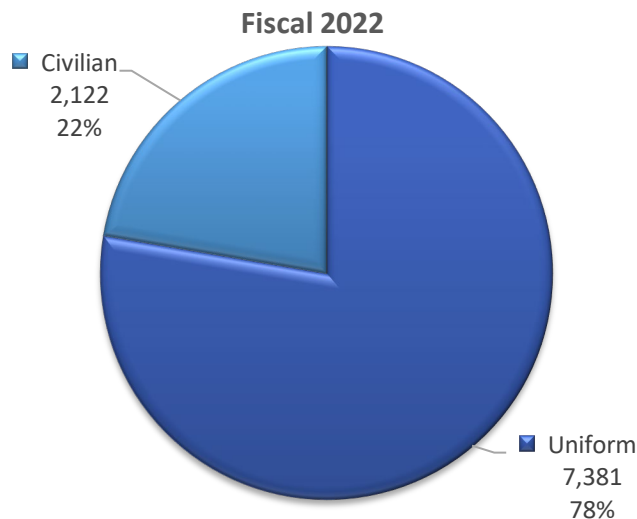
DSNY's activities include:



DSNY's resources include:



DSNY's Uniform vs. Civilian Headcount:



DSNY Fiscal 2022 Preliminary Budget

DSNY’s Fiscal 2022 Preliminary Budget is \$1.74 billion, \$32.1 million or two percent less than the Fiscal 2021 Adopted Budget of \$1.77 billion. The key actions included in DSNY’s Fiscal 2022 Preliminary Plan are as follows: \$51.5 million in new needs, \$20.3 million in other adjustments and \$8.6 million in savings in Fiscal 2021 as of the November 2020 Plan; for Fiscal 2022 as of the November 2020 Plan, DSNY had \$3.5 million other adjustments and \$15.1 million in savings for a net reduction of \$32.1 million. See table 2, on page 4, for a breakdown of agency new needs, other adjustments and savings as of the November 2020 Plan.

Figure 1: Fiscal 2022 DSNY Budget – FY22 Preliminary Plan vs. FY21 Adopted Budget

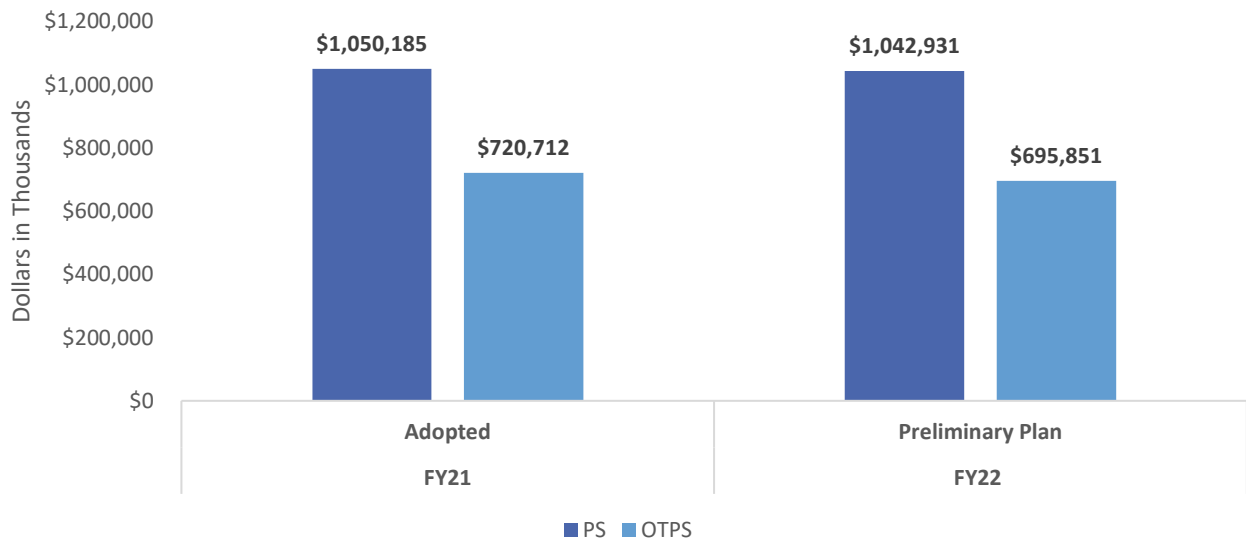
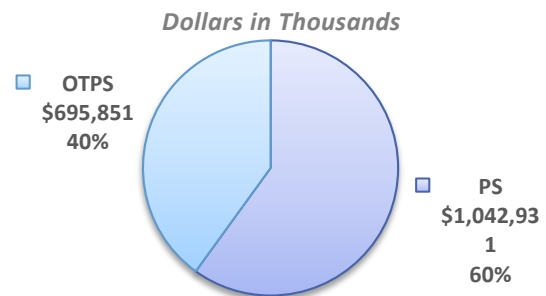


Figure 2: Fiscal 2022 Budget – PS vs. OTPS

For Fiscal 2022, DSNY’s budget is \$1.04 billion or 60 percent for Personal Services (PS) and \$695.9 million or 40 percent for Other Than Personal Services (OTPS). PS includes all full-time and part-time position costs, as well as overtime, while OTPS includes property, equipment, supplies, and services contracted out to private corporations.



The Department’s Fiscal 2022 Preliminary Budget provides for 9,053 full-time positions, of which 7,381 are uniform and 2,122 are civilian. The decrease in the Department’s Fiscal 2022 headcount is primarily attributed to the reduction of uniformed and civilian staff to achieve savings. This past fiscal year, DSNY headcount reductions were included in the Fiscal 2021 Adopted Budget; the November 2020 Plan; and in the Fiscal 2022 Preliminary Plan. The largest reduction, 198 uniformed staff, was proposed in the November 2020 Plan and was attributed to the suspension of the curbside organics collection program through Fiscal 2022. The chart below provides a historical overview of DSNY’s Adopted vs. Actual headcount from Fiscal 2015 through Fiscal 2021.

Table 1: DSNY's Headcount Overview – Adopted vs. Actual

	FY15	FY16	FY17	FY18	FY19	FY20	FY21
Adopted Headcount							
Uniform	7,356	7,427	7,490	7,517	7,657	7,823	7,465
Civilian	2,154	2,247	2,276	2,255	2,302	2,270	2,503
Total	9,510	9,674	9,766	9,772	9,959	10,093	9,968
Actual Headcount							
Uniform	7,381	7,465	7,544	7,588	7,962	7,978	7,523
Civilian	2,005	2,104	2,077	2,120	2,089	2,131	2,078
Total	9,386	9,569	9,621	9,708	10,051	10,109	9,601

New in the Preliminary Plan

Major changes included in the Preliminary Plan include the following actions.

New Needs

- **COVID-19 Emergency Food Program.** The Fiscal 2022 Preliminary Plan includes an additional \$51.5 million in City funding, combined with \$21.7 million in federal funding, for a new total of \$366 million in Fiscal 2021 for COVID-19 related emergency food delivery. The additional funding covers costs related to the 'GetFood NYC Program,' which includes stocking of food pantries and food delivery services.

Savings

- **Outsourcing of Sunday and Holiday Security.** Currently, DSNY utilizes Sanitation Workers for Sunday and Holiday Security at its facilities. As a result of the current budget crisis impacting the City, DSNY will now use private security to achieve a savings of \$3.9 million in Fiscal 2022 and in the outyears.
- **Landfill Closure.** Closure and post-closure maintenance are projected to be lower than anticipated, resulting in a savings of \$2 million in Fiscal 2021 and \$9.2 million in Fiscal 2022.
- **Job Training Participant Program.** The Fiscal 2022 Preliminary Plan includes a savings of \$5.6 million in Fiscal 2021 for the Job Training Participant program.
- **Hiring and Attrition Management.** The Fiscal 2022 Preliminary Plan includes a savings of \$1 million in Fiscal 2021 that will result in a reduction of 53 staff through hiring and attrition management.
- **Street Sweeping Reduction.** The Fiscal 2022 Preliminary Plan includes a savings of \$1.9 million in Fiscal 2022, growing to \$2.3 million in Fiscal 2025 for street sweeping; this includes a reduction of 41 staff. Overall, this savings will reduce citywide street sweeping by 14.5 percent in Fiscal 2022 and in the outyears and result in a reduction in street sweeping service primarily in Manhattan, the Bronx and Brooklyn.

Table 2: Budget Actions in the Preliminary Plan

<i>Dollars in Thousands</i>	FY21			FY22		
	City	Non-City	Total	City	Non-City	Total
DSNY Budget as of the November 2020 Plan	\$1,872,061	\$213,025	\$2,085,086	\$1,737,690	\$19,625	\$1,757,315
New Needs						
Emergency Food Program	\$51,500	\$0	\$51,500	\$0	\$0	\$0
Subtotal, New Needs	\$51,500	\$0	\$51,500	\$0	\$0	\$0
Other Adjustments						
Emergency Food Program	\$0	\$21,717	\$21,717	\$0	\$0	\$0
DSNY Outdoor Employment	0	(3,794)	(3,794)	0	(3,794)	(3,794)
DSNY Outdoor	0	143	143	0	143	143
DSNY Other TANF	0	177	177	0	177	177
Member Item Allocation	2,069	0	2,069	0	0	0
Subtotal, Other Adjustments	\$2,069	\$18,243	\$20,312	\$0	(\$3,474)	(\$3,474)
Savings						
Job Participant Hiring Savings	\$0	(\$5,617)	(\$5,617)	\$0	\$0	\$0
Hiring and Attrition Management	(1,027)	0	(1,027)	0	0	0
Landfill Care	(2,000)	0	(2,000)	(9,150)	0	(9,150)
Outsource Sunday and Holiday Security	0	0	0	(3,985)	0	(3,985)
Street Sweeping Reduction	0	0	0	(1,926)	0	(1,926)
Subtotal, Savings	(\$3,027)	(\$5,617)	(\$8,644)	(\$15,061)	\$0	(\$15,061)
TOTAL, All Changes	\$50,542	\$12,626	\$63,168	(\$15,061)	(\$3,474)	(\$18,535)
DSNY Budget as of the Fiscal 2022 Preliminary Budget	\$1,922,603	\$225,653	\$2,148,256	\$1,722,630	\$16,151	\$1,738,781

DSNY Budget by Program Area

Table 3: Department of Sanitation Financial Summary

<i>Dollars in Thousands</i>	FY19	FY20	FY21	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY21	FY22	FY21-FY22
Budget by Program Area						
Civilian Enforcement	\$5,191	\$4,498	\$5,746	\$5,276	\$5,276	(\$470)
Collection and Street Cleaning	794,259	803,196	796,659	787,208	801,604	4,945
Enforcement - General	15,649	15,335	16,175	16,018	16,049	(125)
Engineering	10,015	7,726	8,405	8,391	8,405	0
General Administration	142,186	486,544	142,447	583,977	128,289	(14,157)
Legal Services	4,069	4,081	3,903	3,903	3,903	1
Long Term Export	2,690	1,268	1,061	1,061	1,061	0
Public Information	2,663	2,242	2,386	2,386	2,386	0
Snow Removal	82,381	52,276	101,414	101,414	89,909	(11,505)
Solid Waste Transfer Stations	21,052	27,227	25,589	25,589	25,589	0
Support Operations - Motor Equipment	98,302	100,420	96,043	95,827	95,951	(92)
Support Operations-Building Management	31,957	34,242	31,387	32,370	31,514	127
Waste Disposal - General	18,506	15,376	18,108	18,195	18,761	653
Waste Disposal - Landfill Closure	61,781	60,006	62,312	58,312	43,980	(18,332)
Waste Export	409,772	430,017	420,661	369,661	424,663	4,002
Waste Prevention, Reuse, and Recycling	61,896	58,750	38,602	38,668	41,440	2,839
TOTAL	\$1,762,369	\$2,103,204	\$1,770,897	\$2,148,256	\$1,738,781	(\$32,116)
Funding						
City Funds			\$1,737,703	\$1,922,603	\$1,722,630	(\$15,074)
Other Categorical			750	877	750	0
Capital- IFA			5,702	5,679	5,703	1
Federal Community Development			0	593	0	0
Federal - Other			13,570	213,415	0	(13,570)
Intra City			13,171	5,089	9,699	(3,473)
TOTAL	\$1,762,369	\$2,103,204	\$1,770,897	\$2,148,256	\$1,738,781	(\$32,116)
Budgeted Headcount						
Full-Time Positions - Civilian	2,127	2,107	2,125	2,071	2,122	(3)
Full-Time Positions - Uniform	7,893	7,755	7,425	7,425	7,381	(44)
TOTAL	10,020	9,862	9,550	9,496	9,503	(47)

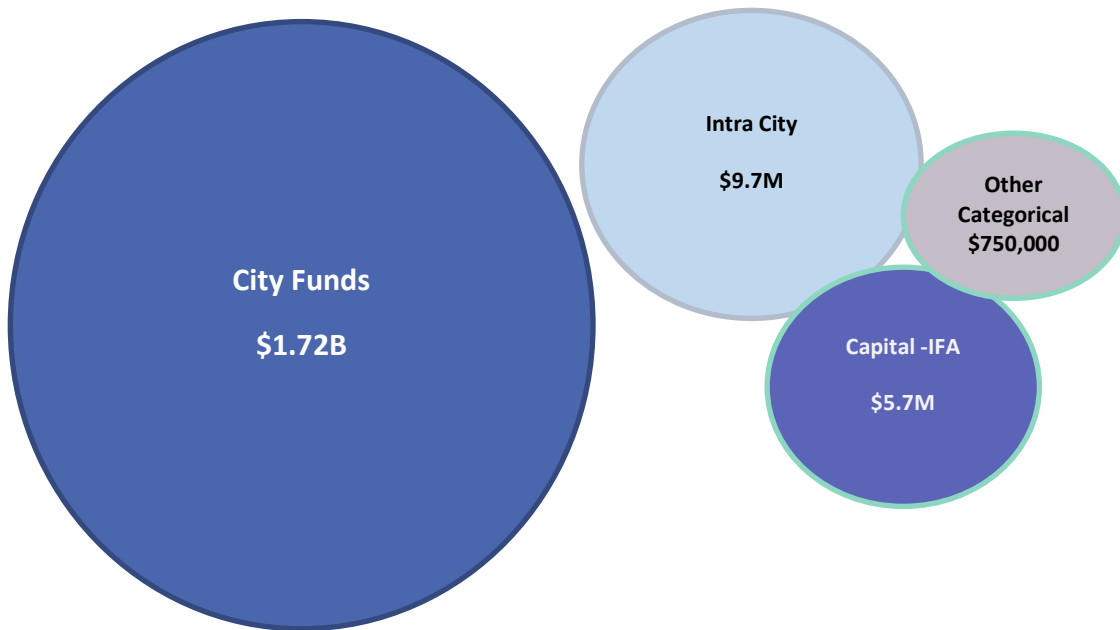
*The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.

As illustrated in the chart above, the year-over-year comparison reflects decreased Fiscal 2022 funding primarily for administration, landfill closure and snow removal. For Fiscal 2022, administration costs decreased by \$14.2 million, from \$142.4 million to \$128.3 million; Fresh Kills landfill closure costs decreased by \$18.3 million, from \$62.3 million to \$44 million; and lastly, the Department's snow budget decreased by \$11.5 million, from \$101.5 million to \$89.9 million. See appendix C for a breakdown by individual program areas.

DSNY Funding Sources

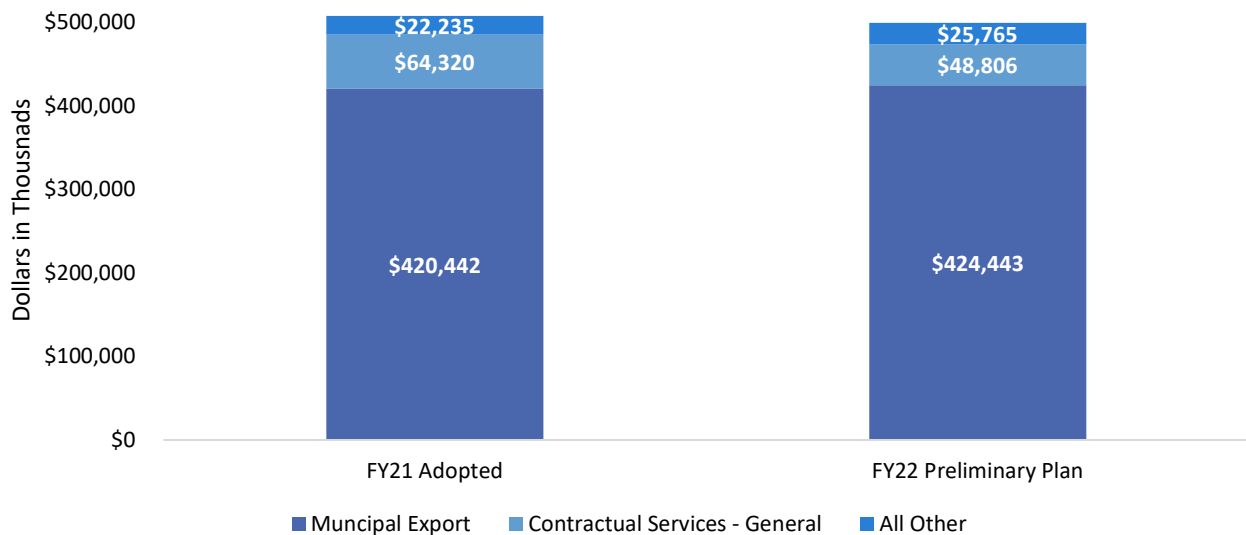
The Department's Fiscal 2022 Budget as of the Fiscal 2022 Preliminary Plan is \$1.74 billion. Of the \$1.74 billion, \$1.72 billion, or 98 percent, is funded by City tax-levy. The remaining \$16.2 million, or two percent, is divided up across capital inter-fund agreements (IFA), other categorical and intra-city funding; these funding categories represent transfers from the capital budget to the DSNY's expense

budget for costs related to capital planning and design work performed by DSNY staff, transfers for sanitation services provided to City agencies, and private grants.



Contract Budget

Figure 3: DSNY Contract Budget



For DSNY, the Contract Budget for Fiscal 2022 is approximately \$499 million, which is nearly three percent of the City’s Fiscal 2022 contract budget. Many of the contracts in the Department support daily operations and maintenance. The largest category for DSNY is for Municipal Waste Export, which includes 30 contracts for a total of \$424.4 million. Waste export includes waste management engineering and waste export administration. Approximately 11,000 tons of residential and institutional refuse is collected by the Department daily and exported by private vendors for disposal. Additionally, DSNY offers various programs to facilitate waste diversion; utilizes consultants for

closure of the Fresh Kills Landfill; and utilizes building/vehicle maintenance contracts. Accordingly, Contractual Services – General, which supports these efforts is another major category.

Fiscal 2021 City Council Priorities

Due to the advocacy of the City Council, the Fiscal 2021 Adopted Budget included \$11.1 million to address proposed reductions to citywide cleaning, and the elimination of organic drop-off sites, as well as a term and condition reporting requirement whereby DSNY must provide agency staff demographic data to the City Council by October 14, 2020¹. The \$11.1 million included in the Fiscal 2021 Adoption Budget is split in the following two programs: (1) \$8.16 million for the NYC Cleanup initiative; and (2) \$2.886 million for organic drop-off sites.

Miscellaneous Revenue

Table 4: DSNY Miscellaneous Revenue Budget Overview

DSNY Miscellaneous Revenue Budget Overview						
<i>Dollars in Thousands</i>						
Revenue Sources	FY19	FY20	FY21	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY21	FY22	FY21-FY22
Transfer Permits	\$563	\$563	\$563	\$563	\$563	\$0
Dumping Fees	900	1,250	1,250	1,250	1,250	0
Abandoned Vehicles	275	100	275	100	100	(175)
Landfill Gas Concession	9,000	9,140	0	6,161	0	0
General Fees-Badges	10	10	10	10	10	0
Pest Control Fees	1,000	480	500	500	1,000	500
Dynamometer Emissions Fees	30	62	30	30	30	0
Recovery of Refrigerants	130	130	130	130	130	0
Impound Fees-Illegal Dumping	50	50	50	50	50	0
Recycled Bulk & Paper Sales	4,819	0	4,819	3,096	3,096	(1,723)
Photocopy & Misc. Fees	5	5	5	5	5	0
Recycled Newspaper-VISY	1,591	1,591	1,591	1,591	1,591	0
VISY-MTS Charges	2,866	4,971	4,971	4,971	4,971	0
Employee HLTH Contributions	2,550	4,300	2,550	2,550	2,550	0
TOTAL	\$23,789	\$22,652	\$16,744	\$21,007	\$15,346	(\$1,398)

**The difference of Fiscal 2021 Adopted compared to Fiscal 2022 Preliminary Budget.*

The chart above shows the fourteen categories of revenue generated by the Department and reports revenue for Fiscal 2019 through Fiscal 2022. The Preliminary 2021 and 2022 figures are prescribed by the Office of Management and Budget (OMB) based on historical patterns of actual revenues in previous fiscal years. The DSNY Revenue Budget totals \$15.4 million in Fiscal 2022, which is \$1.4 million or eight percent, less than the Fiscal 2021 Adopted Budget of \$16.7 million. The decrease in Fiscal 2022 primarily reflects a decrease for recycled bulk and paper revenue; DSNY anticipates market prices for this material to further decrease in subsequent fiscal years.

¹ New York City Council: Terms and Conditions: <https://council.nyc.gov/budget/wp-content/uploads/sites/54/2020/10/Department-of-Sanitation-Uniform-Members-Demographics-Report.pdf>

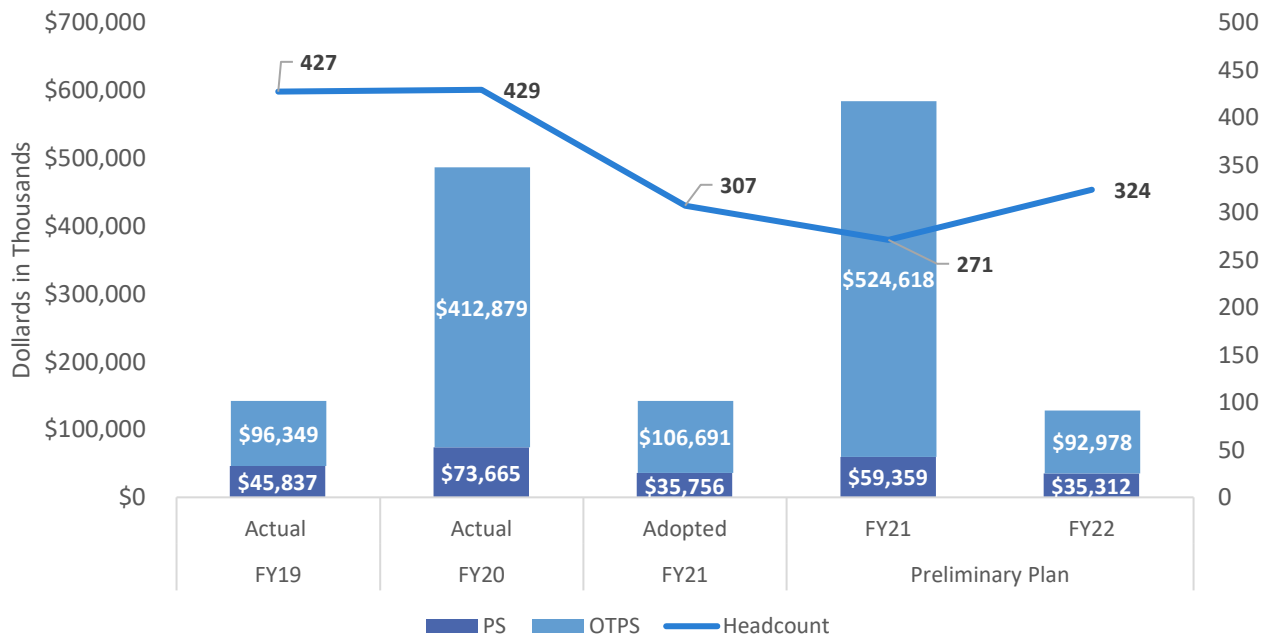
Program Areas with Major Changes

In the Fiscal 2022 Preliminary Plan, three of DSNY’s program areas had major budgetary changes between the Fiscal 2021 Adopted Budget and the Fiscal 2022 Preliminary Plan; below is a description of those changes and accompanying charts.

General Administration

This program area includes funding that supports all aspects of administration and planning of the Department, including payroll, budgeting, accounting, purchasing, data processing, training, and other services required to support executive and administrative operations that are not linked to specific program areas.

Figure 4: General Administration Spending

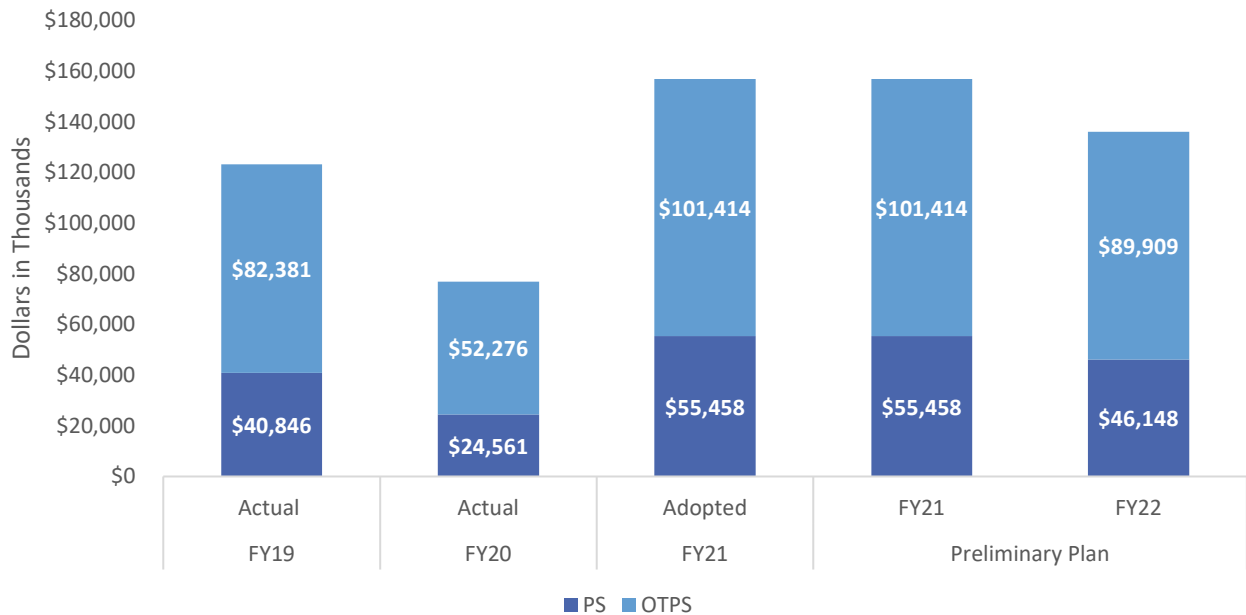


The General Administration program area decreased by \$14.2 million from \$142.4 in the Fiscal 2021 Adopted Budget to \$128.2 million in the Fiscal 2022 Preliminary Plan. This decrease is primarily due to a decrease in one-time funding that did not carry from Fiscal 2021 to Fiscal 2022 for COVID-19 emergency food, as well as a decrease in wireless service costs.

Snow Removal

This program area includes funding for the Department’s citywide snow removal program. The City Charter requires that DSNY’s snow removal budget be calculated as the spending average of the previous five fiscal years.

Figure 5: Snow Spending

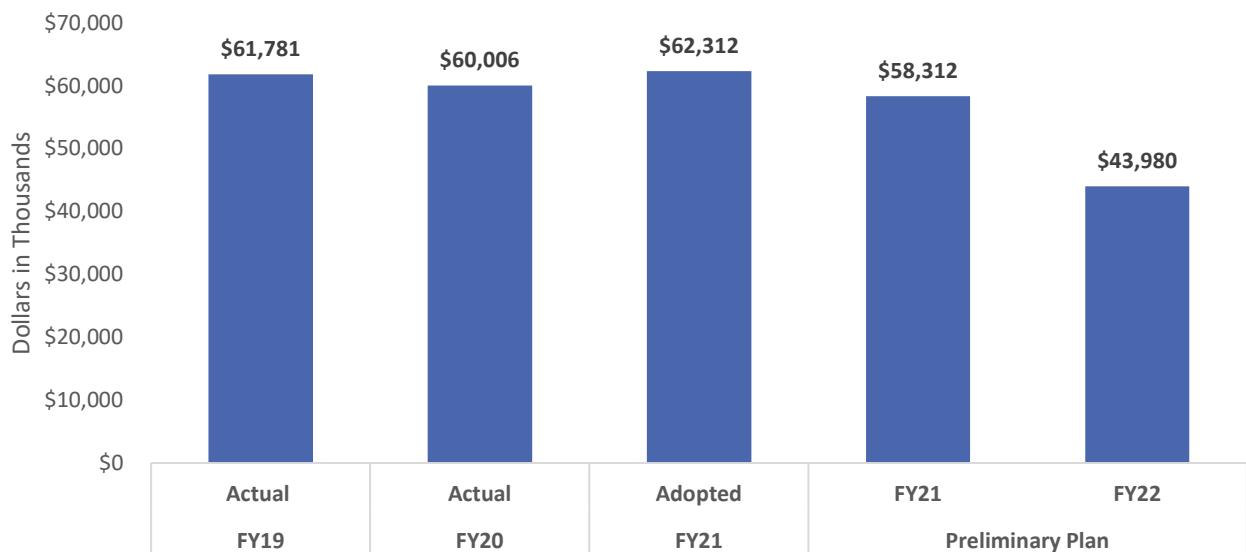


The Fiscal 2022 Preliminary Budget for Snow Removal is \$89.9 million, which is \$11.5 million or an 11 percent decrease, from the Fiscal 2021 Adopted Budget of \$101.5 million. The decrease reflects a five-year average adjustment for snow removal versus the snow fall average.

Waste Disposal - Landfill Closure

This program area provides support for the engineering, remediation, closure construction, post closure maintenance and environmental management of the Fresh Kills landfill. Closure activities include final capping of the landfill, leachate treatment and control, methane gas collection and flaring, maintenance of and security of the site and waterways, and environmental monitoring.

Figure 6: Waste Disposal - Landfill Closure

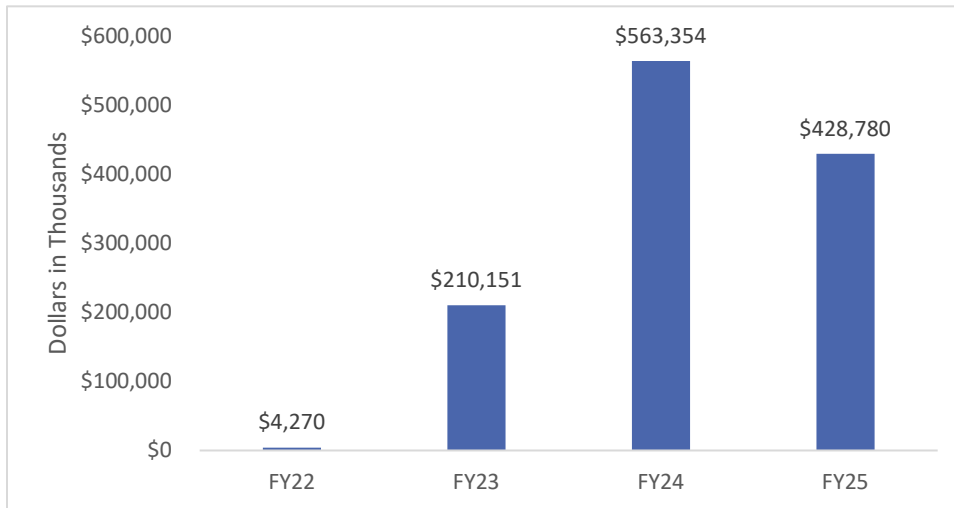


The Fiscal 2022 Preliminary Budget for the Bureau of Waste Disposal – Landfill Closure is \$44 million, which is \$18.3 million or 29.3 percent less, than the Fiscal 2021 Adopted Budget of \$62.3 million. This decrease reflects a cost re-estimate to remediate the Great Kills Landfill.

Fiscal 2022 Preliminary Budget: Capital

Fiscal 2022-2025 Preliminary Capital Budget

Figure 7: Fiscal 2022-2025 Preliminary Capital Budget



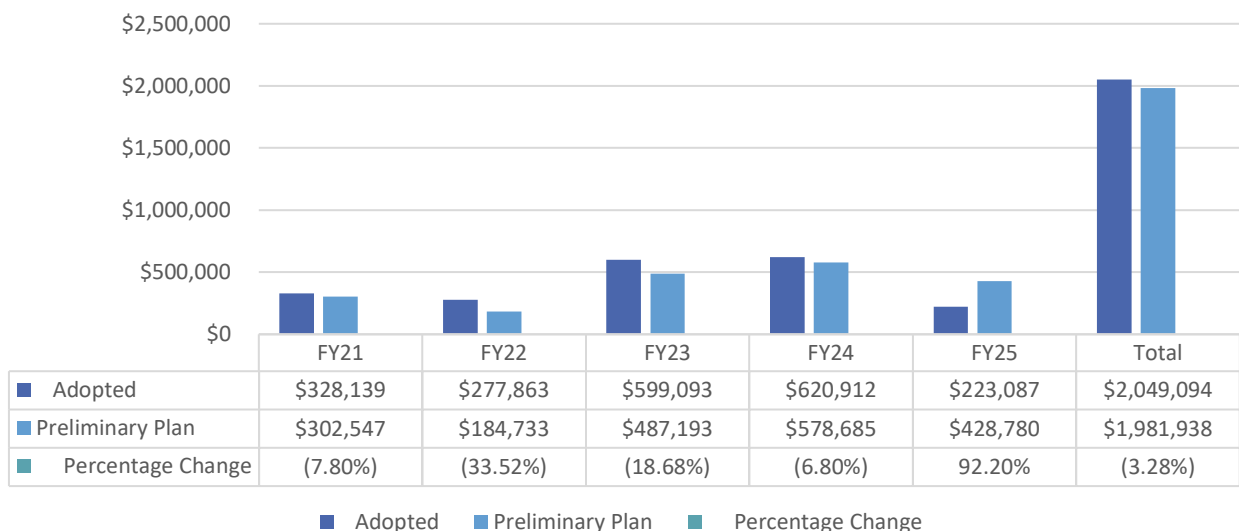
As shown in the chart at left, the Department of Sanitation’s Fiscal 2022 Preliminary Capital Budget includes \$1.2 billion in Fiscal 2022-2025. This represents approximately two percent of the City’s total \$53.5 billion Capital Budget for 2022-2025. DSNY’s Fiscal 2022 Preliminary Capital Budget is an estimate of

the additional appropriations needed in addition to the projected unspent appropriations for Fiscal 2021 to fully fund the Department’s capital projects planned for next year. As of November 2020, DSNY had \$807 million in available appropriations for Fiscal 2021. The Preliminary Budget proposes additional appropriations in Fiscal 2022 of \$4.3 million for DSNY.

Preliminary Capital Commitment Plan for Fiscal 2021-2025

The Department of Sanitation’s Preliminary Commitment Plan includes \$1.98 billion in Fiscal 2021-2025. This represents approximately 2.5 percent of the City’s total \$84.1 billion Preliminary Commitment Plan.

Figure 8: DSNY Commitment Plan



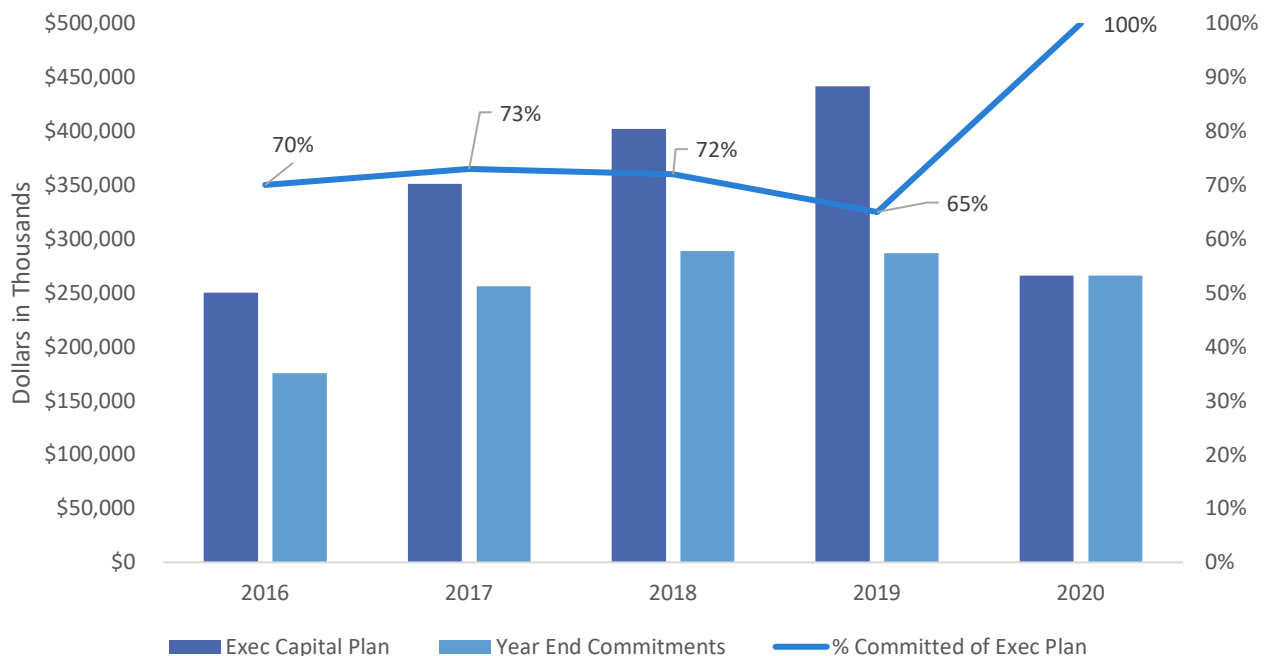
The Preliminary Capital Plan for the Department for Fiscal 2021-2025 has decreased by \$67.5 million to a total of \$1.98 billion, demonstrating a 3.28 percent reduction when compared to the Department’s Adopted Commitment Plan. The decrease can be primarily attributed to two capital commitment categories where funding was reforecast past Fiscal 2025: (1) Garages and Facilities; and (2) Vehicles and Equipment. Funding was moved due to the fiscal crisis and resultant delays to the capital plan caused by the COVID-19 pandemic.

Table 5: Project ID Variance by Project Type

<i>Project Line Variance by Project Type</i>	FY21 Adopted	FY22 Preliminary Plan	Change
Garage and Facilities	104	87	(17)
Equipment	19	18	(1)
Information Technology	19	16	(3)
Solid Waste Management	28	26	(2)
TOTAL	170	147	(23)

The Department’s Commitment Plan contains 147 project ID’s. However, not all of these project ID’s are active or are managed by the agency. For example, the Department’s capital plan contains an inactive project ID for a garage in District 7, Queens with no funding associated with it. Since Fiscal 2021 Adoption, the number of project ID’s decreased by 23, for a total of 147 project ID’s included in the Preliminary Capital Commitment Plan; please see table 5 above for variance. On average, the Department’s Commitment Plan has averaged 155 project ID’s over the past five fiscal years; therefore, this is not a significant change.

Figure 9: DSNY Capital Commitments



DSNY had actual commitments of \$265.9 million in Fiscal 2020, a commitment rate of 100 percent. The Department’s history of commitments is shown in the chart above. Furthermore, the chart above displays the Department’s capital commitment plan as of the Fiscal 2016-2019 Executive Budgets and the actual commitments in the corresponding fiscal years. The chart also shows the capital commitment rate as: the percentage of the capital plan committed per fiscal year. DSNY has averaged

a commitment rate of 76 percent from Fiscal 2016 through Fiscal 2020, which is relatively high when compared to other City agencies.

Fiscal 2022 Preliminary Capital Commitment Plan Highlights

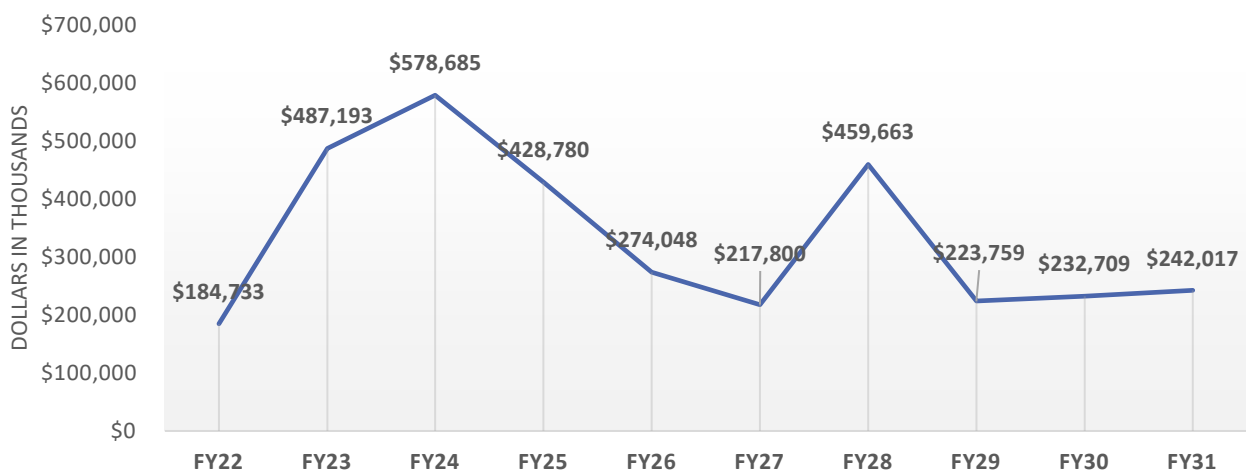
Major capital projects included in the Preliminary Capital Plan for Fiscal 2021-2025 are outlined below.

- **Collection Trucks and Equipment.** The Preliminary Capital Commitment Plan includes \$822.8 million to replace various operational equipment and collection trucks.
- **Bronx 9/10/11 Garage.** The Preliminary Capital Commitment Plan includes \$284 million to build a new Bronx 9/10/11 Garage. The anticipated completion year is 2026.
- **Staten Island 1/3 Garage.** The Preliminary Capital Commitment Plan includes \$154.3 million to build a new Staten Island 1/3 Garage, as well as complete rehabilitation of the existing building onsite. The anticipated completion year for the new garage is 2022 and completion of rehabilitation of the existing building is 2023.
- **Queens 1 Garage.** The Preliminary Capital Commitment Plan includes \$143 million to build a new Queens 1 Garage. The anticipated completion year is 2027.
- **Bronx 12 Garage.** The Preliminary Capital Commitment Plan includes \$37 million for rehabilitation of the Bronx 12 Garage. The anticipated completion year is 2025.
- **Queens 11/13 Garage.** The Preliminary Capital Commitment Plan includes \$39 million for rehabilitation of the Queens 11/13 Garage. The anticipated completion year is 2025.
- **Bronx 6/6A Garage.** The Preliminary Capital Commitment Plan includes \$23 million for rehabilitation of the Bronx 6/6A Garage. The anticipated completion year is 2026.
- **Queens 8/10/12 Garage.** The Preliminary Capital Commitment Plan includes \$21 million for rehabilitation of the Queens 8/10/12 Garage. The anticipated completion year is 2025.

Preliminary Ten-Year Capital Strategy Fiscal 2022-2031

The City’s Ten-Year Strategy totals \$118.8 billion (all funds), which is \$1.9 billion larger than the \$116.9 billion Fiscal 2020-2029 Ten-Year Strategy. DSNY’s Ten-Year Capital Strategy totals \$3.3 billion, or 3 percent of the City’s total Strategy.

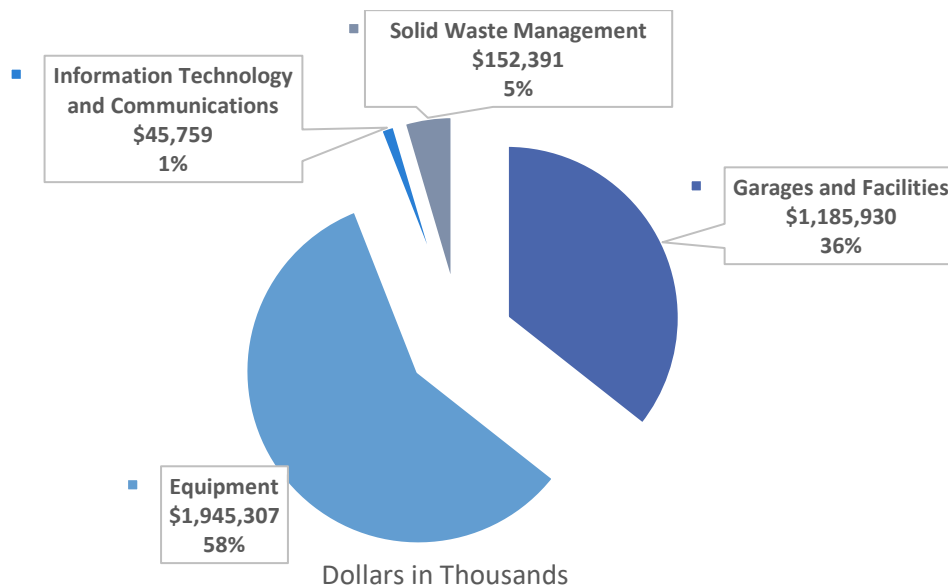
Figure 10: FY22-31 Preliminary Ten-Year Capital Strategy by Year



Each agency’s Ten-Year Strategy is broken down into Ten-Year Plan Categories which describe the general type of capital work being done therein. Figure 11 below shows how DSNY’s Ten-Year Strategy is distributed among these categories.

On average, DSNY projects \$390.7 million per fiscal year in the Ten-Year Strategy from Fiscal 2022 to Fiscal 2026. Beyond Fiscal 2026, DSNY projects \$275.2 million per fiscal year. DSNY attributes the reduction in the outyears to more construction and rehabilitation work being completed in the first four years of the plan. A number of projects in the early years of the Strategy are new construction and major rehabilitation projects that are more costly when compared to the (mostly) smaller rehabilitation projects in the outyears, with the exception of the Manhattan 6/6A/8 garage in Fiscal 2028. Furthermore, DSNY has some major information technology projects in the first four years of the plan, resulting in the Strategy being more frontloaded. Equipment allocations are the exception as they are spread across the Strategy for vehicle replacement needs year-over-year.

Figure 11: Ten-Year Capital Strategy



Equipment. The Preliminary Ten-Year Capital Strategy includes \$2 billion for equipment acquisition. In order to perform day-to-day and emergency operations, the Department must maintain an adequate and reliable fleet of vehicles.

Garages and Facilities. The Preliminary Ten-Year Capital Strategy includes \$1.2 billion for the construction and reconstruction of garages and other facilities. This includes \$287.6 million for construction of a new Bronx 9/10/11 Garage and \$142.6 million for construction of a new Queens 1 Garage. The Strategy also includes funding for the rehabilitation of existing facilities to address safety issues, as well as funding for the reconstruction of salt sheds and tent structures to cover exposed salt.

Solid Waste Management. The Preliminary Ten-Year Capital Strategy includes \$152.4 million for solid waste management construction and reconstruction of marine transfer stations and other solid waste infrastructure, such as composting sites, and related equipment.

Information Technology. The Preliminary Ten-Year Capital Strategy includes \$45.8 million for information technology and telecommunications projects.

Appendices

A: Budget Actions in the November and the Preliminary Plans

<i>Dollars in Thousands</i>	FY21			FY22		
	City	Non-City	Total	City	Non-City	Total
DSNY Budget as of the Fiscal 2021 Adopted Budget	\$1,737,703	\$33,194	\$1,770,897	\$1,758,174	\$19,625	\$1,777,799
New Needs						
COVID-19 Cleaning	\$12,238	\$12,530	\$24,768	\$0	\$0	\$0
COVID-19 Emergency Food Program	113,000	0	113,000	0	0	0
Waste Export	14,000	0	14,000	0	0	0
Emergency Food Program	51,500	0	51,500	0	0	0
Subtotal, New Needs	\$190,738	\$12,530	\$203,268	\$0	\$0	\$0
Other Adjustments						
Revenue CDL	\$0	\$2	\$2	\$0	\$4	\$4
Revenue Other	0	4	4	0	0	0
1st Quarter Revenue	0	123	123	0	0	0
Annuity Lump Sum	(2,178)	0	(2,178)	2,175	0	2,175
Citywide Discretionary Training Freeze	(10)	0	(10)	0	0	0
Citywide Wireless Services	0	0	0	(142)	0	(142)
COVID-19 Food Pantry Program	0	990	990	0	0	0
COVID-19 Emergency Food	0	165,200	165,200	0	0	0
Energy Personnel	0	185	185	0	0	0
Excel Projects	0	807	807	0	0	0
DSNY Fuel	0	15	15	0	0	0
Managerial and Furlough	(275)	(23)	(298)	0	0	0
Service Transfer	30	0	30	0	0	0
Vehicle Purchase Freeze	(268)	0	(268)	(3,512)	0	(3,512)
Emergency Food Program	0	21,717	21,717	0	0	0
DSNY Outdoor Employment	0	(3,794)	(3,794)	0	(3,794)	(3,794)
DSNY Outdoor - GD	0	143	143	0	143	143
DSNY Other TANF	0	177	177	0	177	177
Member Item Allocation	2,069	0	2,069	0	0	0
Subtotal, Other Adjustments	(\$632)	\$185,546	\$184,914	(\$1,479)	(\$3,470)	(\$4,949)
Savings						
Hiring Freeze	(\$180)	\$0	(\$180)	(\$240)	\$0	(\$240)
Landfill Closure	(2,000)	0	(2,000)	0	0	0
Organics Program	0	0	0	(18,579)	0	(18,579)
Uniformed Salary Savings	0	0	0	(189)	0	(189)
Job Participant Hiring Savings	0	(5,617)	(5,617)	0	0	0
Hiring and Attrition Management	(1,027)	0	(1,027)	0	0	0
Landfill Care	(2,000)	0	(2,000)	(9,150)	0	(9,150)
Outsource Sunday and Holiday Security	0	0	0	(3,985)	0	(3,985)
Street Sweeping Reduction	0	0	0	(1,926)	0	(1,926)
Subtotal, Savings	(\$5,207)	(\$5,617)	(\$10,824)	(\$34,069)	\$0	(\$34,069)
TOTAL, All Changes	\$184,899	\$192,459	\$377,358	(\$35,548)	(\$3,470)	(\$39,018)
DSNY Budget as of the Fiscal 2022 Preliminary Budget	\$1,922,603	\$225,653	\$2,148,256	\$1,722,630	\$16,151	\$1,738,781

B: DSNY Contract Budget

DSNY Fiscal 2022 Preliminary Contract Budget				
<i>Dollars in Thousands</i>				
Category	FY21 Adopted	Number of Contracts	FY22 Preliminary	Number of Contracts
Cleaning Services	\$707	17	\$707	17
Contractual Services - General	64,320	16	48,806	16
Data Processing Equipment Maintenance	533	1	533	1
Maintenance and Operation of Infrastructure	2,517	22	2,517	22
Maintenance and Repairs - General	982	12	982	12
Maintenance and Repairs - Motor Vehicle Equip	1,138	13	1,138	13
Municipal Waste Export	420,442	30	424,443	30
Office Equipment Maintenance	106	6	106	6
Printing Services	1,188	6	1,188	6
Prof. Services - Computer Services	1,744	14	1,754	14
Prof. Services - Other	7,704	21	8,318	21
Security Services	4,336	6	7,242	6
Telecommunications Maintenance	789	5	789	5
Temporary Services	391	3	391	3
Training Program for City Employees	100	6	100	6
TOTAL	\$506,997	178	\$499,014	178

C: Program Areas

Civilian Enforcement						
<i>Dollars in Thousands</i>						
	FY19 Actual	FY20 Actual	FY21 Adopted	Preliminary Plan		*Difference FY21-FY22
				FY21	FY22	
Spending						
Personal Services						
Full-Time Salaried - Civilian	\$4,891	\$4,242	\$5,746	\$5,276	\$5,276	(\$470)
Additional Gross Pay	192	152	0	0	0	0
Overtime - Civilian	108	104	0	0	0	0
TOTAL	\$5,191	\$4,498	\$5,746	\$5,276	\$5,276	(\$470)
Funding						
City Funds			\$5,746	\$5,276	\$5,276	(\$470)
TOTAL	\$5,191	\$4,498	\$5,746	\$5,276	\$5,276	(\$470)
Budgeted Headcount						
Full-Time Positions - Civilian	124	125	162	147	147	(15)
TOTAL	124	125	162	147	147	(15)

**The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.*

Collection and Street Cleaning						
<i>Dollars in Thousands</i>						
	FY19	FY20	FY21	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY21	FY22	FY21-FY22
Spending						
Personal Services						
Full-Time Salaried - Uniformed	\$529,094	\$534,510	\$559,741	\$558,615	\$567,395	\$7,654
Additional Gross Pay	99,624	103,056	100,924	100,838	101,569	644
Fringe Benefits	36,659	37,875	42,430	40,209	42,370	(59)
Full-Time Salaried - Civilian	12,540	12,900	13,711	13,696	13,726	15
Other Salaried and Unsalariated	7,744	5,656	10,727	2,854	8,502	(2,225)
Overtime - Civilian	1,037	906	216	216	216	0
Overtime - Uniformed	91,606	95,679	57,457	59,415	53,723	(3,734)
Subtotal	\$778,303	\$790,582	\$785,206	\$775,842	\$787,501	\$2,295
Other Than Personal Services						
Other Services & Charges	\$5,005	\$5,874	\$5,996	\$5,989	\$5,996	\$0
Contractual Services	3,392	2,391	1,880	2,059	4,786	2,906
Fixed and Misc Charges	1	1	5	5	5	0
Property and Equipment	2,770	2,211	386	207	218	(168)
Supplies and Materials	4,789	2,136	3,186	3,104	3,098	(88)
Subtotal	\$15,956	\$12,614	\$11,453	\$11,365	\$14,103	\$2,650
TOTAL	\$794,259	\$803,196	\$796,659	\$787,208	\$801,604	\$4,945
Funding						
City Funds			\$783,866	\$783,504	\$792,284	\$8,418
Other Categorical			12,043	2,953	8,570	(3,473)
Intra City			750	750	750	0
TOTAL	\$794,259	\$803,196	\$796,659	\$787,208	\$801,604	\$4,945
Budgeted Headcount						
Full-Time Positions - Uniform	7,344	7,222	6,877	6,877	6,833	(44)
Full-Time Positions - Civilian	266	260	275	275	275	0
TOTAL	7,610	7,482	7,152	7,152	7,108	(44)

**The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.*

Enforcement - General						
<i>Dollars in Thousands</i>						
	FY19	FY20	FY21	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY21	FY22	FY21-FY22
Spending						
Personal Services						
Full-Time Salaried - Uniformed	\$8,064	\$7,880	\$9,315	\$9,315	\$9,345	\$30
Full-Time Salaried - Civilian	4,454	4,447	4,313	4,157	4,160	(154)
Additional Gross Pay	896	820	884	884	884	0
Fringe Benefits	0	0	47	47	47	0
Other Salaried and Unsalariated	16	4	35	35	35	0
Overtime - Civilian	82	123	82	82	82	0
Overtime - Uniformed	927	1,399	782	782	780	(2)
Subtotal	\$14,440	\$14,673	\$15,458	\$15,301	\$15,332	(\$125)
Other Than Personal Services						
Other Services and Charges	\$615	\$63	\$100	\$100	\$100	\$0
Contractual Services	20	2	4	6	4	0
Property and Equipment	26	20	70	70	70	0
Supplies and Materials	548	577	543	542	543	0
Subtotal	\$1,210	\$662	\$717	\$717	\$717	\$0
TOTAL	\$15,649	\$15,335	\$16,175	\$16,018	\$16,049	(\$125)
Funding						
City Funds			\$16,175	\$16,018	\$16,049	(\$125)
TOTAL	\$15,649	\$15,335	\$16,175	\$16,018	\$16,049	(\$125)
Budgeted Headcount						
Full-Time Positions - Uniform	109	97	123	123	123	0
Full-Time Positions - Civilian	99	97	111	106	106	(5)
TOTAL	208	194	234	229	229	(5)

*The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.

Engineering						
<i>Dollars in Thousands</i>						
	FY19	FY20	FY21	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY21	FY22	FY21-FY22
Spending						
Personal Services						
Full-Time Salaried - Civilian	\$4,646	\$4,754	\$4,684	\$4,670	\$4,684	\$0
Additional Gross Pay	202	137	64	64	64	0
Other Salaried and Unsalariated	92	62	36	36	36	0
Overtime - Civilian	24	11	49	49	49	0
Subtotal	\$4,963	\$4,965	\$4,833	\$4,819	\$4,833	\$0
Other Than Personal Services						
Contractual Services	\$1,803	\$2,360	\$3,238	\$3,054	\$3,238	\$0
Other Services and Charges	2,950	123	33	193	33	0
Property and Equipment	17	2	17	18	17	0
Supplies and Materials	281	276	284	307	284	0
Subtotal	\$5,052	\$2,761	\$3,572	\$3,572	\$3,572	\$0
TOTAL	\$10,015	\$7,726	\$8,405	\$8,391	\$8,405	\$0
Funding						
City Funds			\$3,998	\$3,998	\$3,998	\$0
Capital - IFA			4,407	4,392	4,407	0
TOTAL	\$10,015	\$7,726	\$8,405	\$8,391	\$8,405	\$0
Budgeted Headcount						
Full-Time Positions - Civilian	47	46	51	51	51	0
TOTAL	47	46	51	51	51	0

**The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.*

General Administration						
<i>Dollars in Thousands</i>						
	FY19	FY20	FY21	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY21	FY22	FY21-FY22
Spending						
Personal Services						
Full-Time Salaried - Civilian	\$30,470	\$32,876	\$23,677	\$22,922	\$22,684	(\$992)
Full-Time Salaried - Uniformed	10,028	10,543	8,935	8,927	9,372	436
Additional Gross Pay	1,557	1,869	1,134	1,134	1,134	0
Fringe Benefits	24	15	70	70	70	0
Other Salaried and Unsalariated	1,526	1,220	1,065	1,065	1,065	0
Overtime - Civilian	655	886	123	123	123	0
Overtime - Uniformed	1,578	26,255	752	25,119	864	112
Subtotal	\$45,837	\$73,665	\$35,756	\$59,359	\$35,312	(\$445)
Other Than Personal Services						
Contractual Services	\$11,211	\$11,219	\$5,391	\$7,527	\$5,401	\$10
Fixed and Misc Charges	6,319	3,873	12	14	12	0
Other Services and Charges	45,904	61,419	52,280	67,438	52,136	(144)
Property and Equipment	949	1,536	469	1,002	469	0
Supplies and Materials	31,965	334,832	48,538	448,637	34,960	(13,579)
Subtotal	\$96,349	\$412,879	\$106,691	\$524,618	\$92,978	(\$13,713)
TOTAL	\$142,186	\$486,544	\$142,447	\$583,977	\$128,289	(\$14,157)

**The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.*

General Administration						
<i>Dollars in Thousands</i>						
	FY19	FY20	FY21	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY21	FY22	FY21-FY22
Funding						
City Funds			\$126,715	\$367,789	\$126,127	(\$588)
Capital- IFA			1,061	1,052	1,061	0
Federal - Community Development			0	593	0	0
Federal - Other			13,570	213,415	0	(13,570)
Intra City			1,101	1,116	1,101	1
Other Categorical			0	12	0	0
TOTAL	\$142,186	\$486,544	\$142,447	\$583,977	\$128,289	(\$14,157)
Budgeted Headcount						
Full-time Positions - Uniform	105	105	68	68	68	0
Full-Time Positions - Civilian	322	324	239	203	256	17
TOTAL	427	429	307	271	324	17

**The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.*

Legal Services						
<i>Dollars in Thousands</i>						
	FY19	FY20	FY21	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY21	FY22	FY21-FY22
Spending						
Personal Services						
Full-Time Salaried - Civilian	\$3,584	\$3,613	\$3,516	\$3,516	\$3,516	\$1
Full-Time Salaried - Uniformed	153	174	155	155	155	0
Additional Gross Pay	249	192	179	179	179	0
Other Salaried and Unsalariad	34	24	26	26	26	0
Overtime - Civilian	15	29	5	5	5	0
Overtime - Uniformed	34	49	22	22	22	0
TOTAL	\$4,069	\$4,081	\$3,903	\$3,903	\$3,903	\$1
Funding						
City Funds			\$3,759	\$3,759	\$3,759	\$0
Capital- IFA			143	143	144	1
TOTAL	\$4,069	\$4,081	\$3,903	\$3,903	\$3,903	\$1
Budgeted Headcount						
Full-time Positions - Uniform	2	2	2	2	2	0
Full-Time Positions - Civilian	42	42	43	43	43	0
TOTAL	44	44	45	45	45	0

**The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.*

Long Term Export						
<i>Dollars in Thousands</i>						
	FY19	FY20	FY21	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY21	FY22	FY21-FY22
Spending						
Personal Services						
Full-Time Salaried - Civilian	\$1,106	\$1,121	\$1,024	\$1,024	\$1,024	\$0
Additional Gross Pay	19	26	21	21	21	0
Other Salaried and Unsalari ed	7	0	13	13	13	0
Overtime - Civilian	14	11	4	4	4	0
Subtotal	\$1,146	\$1,158	\$1,061	\$1,061	\$1,061	\$0
Other Than Personal Services						
Contractual Services	\$1,413	\$110	\$0	\$0	\$0	\$0
Other Services and Charges	128	0	0	0	0	0
Supplies and Materials	3	0	0	0	0	0
Subtotal	\$1,544	\$110	\$0	\$0	\$0	\$0
TOTAL	\$2,690	\$1,268	\$1,061	\$1,061	\$1,061	\$0
Funding						
City Funds			\$1,061	\$1,061	\$1,061	\$0
TOTAL	\$2,690	\$1,268	\$1,061	\$1,061	\$1,061	\$0
Budgeted Headcount						
Full-Time Positions - Civilian	10	11	11	11	11	0
TOTAL	10	11	11	11	11	0

**The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.*

Public Information						
<i>Dollars in Thousands</i>						
	FY19	FY20	FY21	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY21	FY22	FY21-FY22
Spending						
Personal Services						
Full-Time Salaried - Civilian	\$1,981	\$1,640	\$1,684	\$1,684	\$1,684	\$0
Additional Gross Pay	34	38	38	38	38	0
Full-Time Salaried - Uniformed	463	434	488	488	488	0
Other Salaried and Unsalari ed	6	8	49	49	49	0
Overtime - Civilian	74	62	29	29	29	0
Overtime - Uniformed	105	60	98	98	98	0
TOTAL	\$2,663	\$2,242	\$2,386	\$2,386	\$2,386	\$0
Funding						
City Funds			\$2,386	\$2,386	\$2,386	\$0
TOTAL	\$2,663	\$2,242	\$2,386	\$2,386	\$2,386	\$0
Budgeted Headcount						
Full-Time Positions - Civilian	23	20	24	24	24	0
Full-Time Positions - Uniform	5	4	5	5	5	0
TOTAL	28	24	29	29	29	0

**The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.*

Snow Removal						
<i>Dollars in Thousands</i>						
	FY19	FY20	FY21	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY21	FY22	FY21-FY22
Spending						
Personal Services						
Full-Time Salaried - Civilian	\$2,741	\$2,741	\$2,741	\$2,741	\$2,741	(\$0)
Additional Gross Pay	4,383	508	54	54	\$54	0
Other Salaried and Unsalari ed	2,819	2,889	1,898	1,898	1,898	(0)
Overtime - Civilian	5,336	2,930	1,388	1,388	1,388	0
Overtime - Uniformed	25,567	15,491	49,377	49,377	40,067	(9,310)
Subtotal	\$40,846	\$24,561	\$55,458	\$55,458	\$46,148	(\$9,311)
Other Than Personal Services						
Supplies and Materials	\$33,883	\$22,924	\$41,409	\$32,072	\$39,214	(\$2,194)
Contractual Services	3,518	2,872	178	5,996	178	0
Other Services and Charges	1,360	1,271	2,940	5,086	2,940	0
Property and Equipment	2,774	648	1,429	2,801	1,429	0
Subtotal	\$41,535	\$27,715	\$45,955	\$45,955	\$43,761	(\$2,194)
TOTAL	\$82,381	\$52,276	\$101,414	\$101,414	\$89,909	(\$11,505)
Funding						
City Funds			\$101,414	\$101,414	\$89,909	(\$11,505)
TOTAL	\$82,381	\$52,276	\$101,414	\$101,414	\$89,909	(\$11,505)

*The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.

Solid Waste Transfer Station						
<i>Dollars in Thousands</i>						
	FY19	FY20	FY21	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY21	FY22	FY21-FY22
Spending						
Personal Services						
Additional Gross Pay	\$1,051	\$1,504	\$1,103	\$1,103	\$1,103	\$0
Fringe Benefits	8	7	128	128	128	0
Full-Time Salaried - Civilian	3,248	4,029	4,488	4,488	4,488	0
Full-Time Salaried - Uniformed	14,951	18,569	18,543	18,543	18,543	0
Other Salaried and Unsalari ed	25	11	1	1	1	0
Overtime - Civilian	292	537	169	169	169	0
Overtime - Uniformed	1,477	2,570	1,158	1,158	1,158	0
TOTAL	\$21,052	\$27,227	\$25,589	\$25,589	\$25,589	\$0
Funding						
City Funds			\$25,589	\$25,589	\$25,589	\$0
TOTAL	\$21,052	\$27,227	\$25,589	\$25,589	\$25,589	\$0
Budgeted Headcount						
Full-Time Positions - Civilian	74	71	78	78	78	0
Full-Time Positions - Uniform	282	281	299	299	299	0
TOTAL	356	352	377	377	377	0

*The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.

Support Operations - Motor Equipment						
<i>Dollars in Thousands</i>						
	FY19	FY20	FY21	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY21	FY22	FY21-FY22
Spending						
Personal Services						
Full-Time Salaried - Civilian	\$61,373	\$65,013	\$67,924	\$67,908	\$67,953	\$29
Full-Time Salaried - Uniformed	176	88	0	0	0	0
Additional Gross Pay	3,548	3,424	2,640	2,640	2,640	0
Other Salaried and Unsalariad	378	341	61	61	61	0
Overtime - Civilian	5,318	4,939	804	804	795	(9)
Subtotal	\$70,794	\$73,806	\$71,429	\$71,413	\$71,449	\$20
Other Than Personal Services						
Supplies and Materials	\$21,940	\$22,030	\$21,420	\$20,648	\$21,407	(\$13)
Contractual Services	4,427	4,295	2,856	3,486	2,856	0
Fixed and Misc Charges	0	1	1	1	1	0
Other Services and Charges	252	167	144	204	144	0
Property and Equipment	889	122	194	76	94	(100)
Subtotal	\$27,509	\$26,614	\$24,615	\$24,415	\$24,502	(\$113)
TOTAL	\$98,302	\$100,420	\$96,043	\$95,827	\$95,951	(\$92)
Funding						
City Funds			\$96,023	\$95,807	\$95,931	(\$92)
Intra City			20	20	20	0
Other Categorical			0	0	0	0
TOTAL	\$98,302	\$100,420	\$96,043	\$95,827	\$95,951	(\$92)
Budgeted Headcount						
Full-Time Positions - Civilian	757	757	762	762	762	0
Full-Time Positions - Uniform	1	0	0	0	0	0
TOTAL	758	757	762	762	762	0

**The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.*

Support Operations - Building Management						
<i>Dollars in Thousands</i>						
	FY19	FY20	FY21	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY21	FY22	FY21-FY22
Spending						
Personal Services						
Full-Time Salaried - Civilian	\$21,654	\$23,393	\$23,625	\$23,801	\$23,752	\$127
Additional Gross Pay	1,332	1,859	1,535	1,535	1,535	0
Fringe Benefits	1,165	1,458	1,012	1,012	1,012	0
Full-Time Salaried - Uniformed	0	0	69	69	69	0
Other Salaried and Unsalariad	51	54	26	26	26	0
Overtime - Civilian	2,896	3,086	939	939	939	0
Subtotal	\$27,098	\$29,850	\$27,207	\$27,383	\$27,334	\$127
Other Than Personal Services						
Supplies and Materials	\$1,457	\$1,467	\$2,186	\$2,054	\$2,186	\$0
Contractual Services	3	1	1	1	1	0
Fixed and Misc Charges	119	0	121	66	121	0
Other Services and Charges	89	59	125	35	125	0
Property and Equipment	3,191	2,865	1,747	2,832	1,747	0
Subtotal	\$4,859	\$4,392	\$4,180	\$4,987	\$4,180	\$0
TOTAL	\$31,957	\$34,242	\$31,387	\$32,370	\$31,514	\$127
Funding						
City Funds			\$31,379	\$31,371	\$31,506	\$127
Intra City			7	1,000	7	0
TOTAL	\$31,957	\$34,242	\$31,387	\$32,370	\$31,514	\$127
Budgeted Headcount						
Full-Time Positions - Civilian	251	249	260	262	260	0
Full-Time Positions - Uniform	0	0	1	1	1	0
TOTAL	251	249	261	263	261	0

**The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.*

Waste Disposal - General						
<i>Dollars in Thousands</i>						
	FY19	FY20	FY21	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY21	FY22	FY21-FY22
Spending						
Personal Services						
Full-Time Salaried - Civilian	\$4,248	\$4,051	\$3,842	\$3,819	\$3,843	\$1
Full-Time Salaried - Uniformed	4,782	4,854	6,336	6,336	6,863	527
Additional Gross Pay	969	906	810	810	810	0
Other Salaried and Unsalariated	0	0	65	65	65	0
Overtime - Civilian	12	4	100	100	100	0
Overtime - Uniformed	578	895	797	797	922	124
Subtotal	\$10,589	\$10,709	\$11,950	\$11,927	\$12,603	\$653
Other Than Personal Services						
Contractual Services	\$5,033	\$2,356	\$4,045	\$3,593	\$4,045	\$0
Other Services and Charges	2,168	1,808	1,466	1,995	1,466	0
Property and Equipment	121	60	108	149	108	0
Supplies and Materials	595	443	539	531	539	0
Subtotal	\$7,918	\$4,666	\$6,158	\$6,268	\$6,158	\$0
TOTAL	\$18,506	\$15,376	\$18,108	\$18,195	\$18,761	\$653
Funding						
City Funds			\$18,016	\$17,994	\$18,670	\$653
Capital - IFA			91	91	91	0
Other Categorical			0	110	0	0
TOTAL	\$18,506	\$15,376	\$18,108	\$18,195	\$18,761	\$653
Budgeted Headcount						
Full-Time Positions - Civilian	56	51	52	52	52	0
Full-Time Positions - Uniform	45	44	50	50	50	0
TOTAL	101	95	102	102	102	0

**The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.*

Waste Disposal - Landfill Closure						
<i>Dollars in Thousands</i>						
	FY19	FY20	FY21	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY21	FY22	FY21-FY22
Spending						
Other Than Personal Services						
Contractual Services	\$61,101	\$59,506	\$59,948	\$56,948	\$42,848	(\$17,100)
Other Services and Charges	674	488	2,338	1,339	1,106	(1,232)
Property and Equipment	1	4	7	7	7	0
Supplies and Materials	5	8	19	19	19	0
TOTAL	\$61,781	\$60,006	\$62,312	\$58,312	\$43,980	(\$18,332)
Funding						
City Funds			\$62,312	\$58,312	\$43,980	(\$18,332)
TOTAL	\$61,781	\$60,006	\$62,312	\$58,312	\$43,980	(\$18,332)

**The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.*

Waste Export						
<i>Dollars in Thousands</i>						
	FY19	FY20	FY21	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY21	FY22	FY21-FY22
Spending						
Other Than Personal Services						
Contractual Services	\$409,345	\$430,001	\$420,506	\$369,510	\$424,507	\$4,002
Other Services and Charges	262	16	20	19	20	0
Property and Equipment	70	0	12	8	12	0
Supplies and Materials	95	0	124	123	124	0
TOTAL	\$409,772	\$430,017	\$420,661	\$369,661	\$424,663	\$4,002
Funding						
City Funds			\$420,661	\$369,661	\$424,663	\$4,002
TOTAL	\$409,772	\$430,017	\$420,661	\$369,661	\$424,663	\$4,002

**The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.*

Waste Prevention, Reuse and Recycling						
<i>Dollars in Thousands</i>						
	FY19	FY20	FY21	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY21	FY22	FY21-FY22
Spending						
Personal Services						
Full-Time Salaried - Uniformed	\$4,202	\$3,666	\$4,179	\$4,179	\$4,179	\$0
Full-Time Salaried - Civilian	61	66	16	16	16	0
Additional Gross Pay	310	284	8	8	8	0
Overtime - Civilian	175	138	0	0	0	0
Subtotal	\$4,749	\$4,155	\$4,204	\$4,204	\$4,204	\$0
Other Than Personal Services						
Contractual Services	\$10,378	\$10,283	\$6,765	\$5,676	\$8,965	\$2,200
Fixed and Misc Charges	0	2	0	0	0	0
Other Services and Charges	44,191	42,769	27,343	27,642	27,982	639
Property and Equipment	50	144	138	225	138	0
Supplies and Materials	2,528	1,397	152	921	152	0
Subtotal	\$57,148	\$54,596	\$34,398	\$34,465	\$37,237	\$2,839
TOTAL	\$61,896	\$58,750	\$38,602	\$38,668	\$41,440	\$2,839
Funding						
City Funds			\$38,602	\$38,663	\$41,440	\$2,839
Other Categorical			0	5	0	0
TOTAL	\$61,896	\$58,750	\$38,602	\$38,668	\$41,440	\$2,839
Budgeted Headcount						
Full-Time Positions - Civilian	56	54	57	57	57	0
TOTAL	56	54	57	57	57	0

**The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.*