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1	COMMITTEE ON FINANCE JOINTLY WITH SUBCOMMITTEE ON CAPITAL BUDGET
2	CITY COUNCIL CITY OF NEW YORK
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5	TRANSCRIPT OF THE MINUTES
6	of the
7	COMMITTEE ON FINANCE JOINTLY WITH
8	SUBCOMMITTEE ON CAPITAL BUDGET
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10	May 6, 2020
11	Start: 10:09 a.m. Recess: 4:45 p.m.
12	
13	HELD AT: Remote Hearing
14	BEFORE: Danny Dromm Chairperson
15	Vanessa Gibson
16	Chairperson
17	COUNCIL MEMBERS: Danny Dromm Adrienne E. Adams
18	Alicka Ampry-Samuel
19	Diana Ayala Joseph C. Borelli Maggagat C. Chin
	Margaret S. Chin Andrew Cohen
20	Robert E. Cornegy, Jr. Laurie A. Cumbo
21	Vanessa Gibson Mark Gjonaj
22	Barry Grodenchik Robert F. Holden
23	Ben Kallos Karen Koslowitz
24	Brad Lander Rory I. Lancman
25	Farah N. Louis Steven Matteo
I	

1	COMMITTEE ON FINANCE JOINTLY WITH 2 SUBCOMMITTEE ON CAPITAL BUDGET	2
2	Carlos Menchaca	
3	Francis P. Moya Keith Powers	
4	Donovan J. Richards Carlina Rivera	
5	Ydanis Rodriguez Helen K. Rosenthal	
6	James G. Van Bramer	
7		
8		
9	A P P E A R A N C E S (CONTINUED)	
10	Melanie Hartzog	
11	Director	
12	Office of Management and Budget	
13	Kenneth Gardner	
	First Deputy Budget Director Office of Management and Budget	
14		
15	Francesco Brindisi	
16	Deputy Director	
17	City Revenues, Economics, and Policy Office of Management and Budget	
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18	Ronnie Lowenstein	
19	Director Independent Budget Office	
	Independent Budget Office	
20	George Sweeting	
21	Deputy Director Independent Budget Office	
22		
23	Lorraine Grillo Commissioner	
24	Department of Design and Construction	
25	Jamie Torres Springer	
	First Deputy Commissioner	

1	COMMITTEE ON FINANCE JOINTLY WITH 3 SUBCOMMITTEE ON CAPITAL BUDGET
2	Department of Design and Construction
3	Justin Walter
4	Chief Financial Officer Department of Design and Construction
5	
6	Andrew Hollweck Deputy Commissioner of Communications
7	and Policy
8	Department of Design and Construction
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25	UNIDENTIFIED: Sergeant Lugo, you can begin.

1	COMMITTEE ON FINANCE JOINTLY WITH 4 SUBCOMMITTEE ON CAPITAL BUDGET
2	PEDRO LUGO: Good morning, everyone.
3	Welcome to the Committee on Finance and Subcommittee
4	on Capital Budget. At this time we asked that
5	council members and council staff please turn on
6	their video. Please silence all cell phones and
7	electronic devices. Any testimony can be sent to
8	financetestimonyatcouncil.nyc.gov. Again, that's
9	financetestimonyatcouncil.nyc.gov. Thank you for
10	your cooperation. We will begin momentarily.
11	UNIDENTIFIED: Chair Dromm, are you ready
12	to begin?
13	CHAIRPERSON DROMM: Yes.
14	UNIDENTIFIED: Whenever you are ready you
15	may begin.
16	CHAIRPERSON DROMM: OK, thank you very
17	much. Ah, good morning and welcome to the City
18	Council's first day of hearings on the mayor's
19	executive budget for fiscal 2021. My name is Daniel
20	Dromm and I chair the Finance Committee. We are
21	joined by the speaker of the City Council, Corey
22	Johnson, and the Subcommittee on Capital Budget,
23	chaired by my colleague, Council Member Vanessa
24	Gibson. I am going to turn it over to our committee
25	counsel to go over some, oh, excuse me, let me
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1	COMMITTEE ON FINANCE JOINTLY WITH 5 SUBCOMMITTEE ON CAPITAL BUDGET
2	introduce our council colleagues who have joined us
3	today. They are Council Member Adams, Council Member
4	Louis, Council Member Menchaca, Council Member Van
5	Bramer, Council Member Chin, Council Member Lander,
6	Council Member Holden, Council Member Kallos, Council
7	Member Lancman, ah, Council Member Rodriguez I
8	believe is here with us as well, ah, Minority Leader
9	Matteo, Council Member Grodenchik, Council Member
10	Koslowitz, Council Member Powers, Council Member
11	Ampry-Samuel, Council Member Gjonaj, excuse me, um,
12	of course our speaker is here, Council Member
13	Rosenthal, Council Member Cumbo, and Council Member
14	Richards is with us as well. Ah, and I will also
15	gavel in [gavel] this hearing and now I'm going to
16	turn it over to committee counsel to go over some
17	procedural items.
18	COUNSEL CHASEN: Thank you, Chair Dromm.
19	My name is Rebecca Chasen and I am counsel to the New
20	York City Council's Committee on Finance and
21	Subcommittee on Capital Budget. Before we begin I
22	want to remind everyone that you will be on mute
23	until you are recognized to speak, at which time you
24	will be unmuted by the Zoom host. During the hearing

25 if council members would like to ask a question

1	COMMITTEE ON FINANCE JOINTLY WITH 6
2	SUBCOMMITTEE ON CAPITAL BUDGET please use the Zoom raise hand function and you will
3	
3	be called on in order. We will be limiting Council
4	Member questions to five minutes, including answers.
5	After you are acknowledged please wait for the
6	Sergeant at Arms to tell you that your time has
7	begun. The Sergeant at Arms will also indicate when
8	your time has expired. Please also note that for
9	east of this virtual hearing we will not be allowing
10	a second round of question. Thank you. And I'll now
11	turn it over to the speaker for his opening
12	statement.
13	SPEAKER JOHNSON: Ah, thank you, Rebecca.
14	Thank you, Chairs Dromm and Gibson for holding this
15	hearing. And I want to thank Director Hartzog and
16	her entire team for participating in the City
17	Council's first virtual budget hearing. I'd like to
18	give Latonya McKinney, our finance director, and her
19	entire staff in the finance division a very big, big
20	thank you for putting this hearing together.
21	Preparing for budget hearings is challenging in any
22	year, but this year obviously has presented
23	additional complexities with the added layer of a
24	virtual hearing. We really appreciate the finance
25	division's efforts and we thank everyone in advance

COMMITTEE ON FINANCE JOINTLY WITH 7 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 for their patience as we now begin today's remote budgeting. Director Hartzog, only two months, it's 3 4 hard to believe that only two months have passed since we last met at a budget hearing, but it feels 5 like a lifetime. Our city has been ravaged by COVID-6 7 19 and we have lost more than 18,000 New York City residents to this deadly disease. It also has ground 8 9 our economy to a halt and it has devastated our city's budget. As compared to the fiscal 2020 10 11 financial plan and adoption, the budget for fiscal 2021 has decreased by 5.1 billion dollars and the out 12 13 year budget gaps are at or approaching 5 billion dollars per year. And in order to balance the budget 14 15 the administration proposes to nearly exhaust the 16 reserves the council fought for many years to 17 accumulate with 6.8 billion dollars in reserves being used between fiscal 2020 and fiscal 2021. And these 18 alarming numbers, these are alarming numbers and we 19 know that it is very possible that the coming weeks 20 21 and months will bring even more bad budget news. We 2.2 are facing budget risks at every level. The need for 23 increased city spending related to COVID-19, the loss of additional tax revenue, extreme cuts from the 24 25 state, and the anemic federal stimulus package. But

COMMITTEE ON FINANCE JOINTLY WITH 8 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 even with our limited resource pool, we still have 3 options. And the choices that we make could make the 4 difference between success or defeat for so many of 5 our city's residents and businesses. I'm thinking about the renters who have lost their jobs and are 6 7 still waiting to be signed up for unemployment, the small businesses who have had to close and they have 8 seen their customers disappear who can't access the 9 federal paycheck protection program loans, our youth 10 11 who are depending on us to provide them with 12 education and opportunity, our essential healthcare 13 workers and other essential workers who depend on PPE to survive, the immigrants who have been shut out of 14 15 our federal relief programs, and our seniors who feel alone and disconnected. These are the people we need 16 17 to support in a crisis. So I'm proud that through 18 our partnership we have already made some progress in improving the quality of life for so many, even as 19 20 our daily lives remain uncertain. We have invested 21 heavily in increasing food access for those facing 2.2 food insecurity and have worked together to open the 23 streets up for people to get fresh air and exercise in a socially distant way. I hope that we can 24 25 continue to work together to advocate for what I

9 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 believe is our greatest need - federal revenue 3 replacement funding. I know that Senators Schumer 4 and Gillibrand and our entire House congressional delegation are fighting diligently for us in 5 Washington to get us the funding we so desperately 6 7 need. But without unrestricted federal support it is hard to envision a path forward that does not result 8 in draconian, drastic, unprecedented cuts. New York 9 City is not just the economic engine of our state, we 10 are crucial to the economic health of the entire 11 nation. And that is why it is critical that we are 12 13 at the forefront of the national recovery efforts. I look forward to discussing these issues with you at 14 15 today's hearing and I will now turn it back over to Chair Dromm for his opening statement. 16 17 CHAIRPERSON DROMM: Thank you very much, 18 Mr. Speaker. We have also been joined by Majority 19 Leader Cumbo, Council Member Richards, Council Member 20 Cohen, and Council Member Borelli. As the Speaker 21 mentioned, coronavirus very quickly challenged our 2.2 city's fiscal outlook, not only with sharp reductions 23 to protected revenues, but also with unprecedented budget risks. These budget hearings are an 24

opportunity to outline the difficult choices the city

10 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 faces. As we examine the administration's budget 3 proposal and move towards adoption, we must give shape to our city's drastically changed fiscal 4 position and reset the spending plan to be more 5 realistic. We must also ensure that cuts are 6 7 targeted without depriving the most vulnerable New 8 Yorkers of vital services. The financial plan 9 proposes many cuts that would be extremely painful to For example, the cuts imposed in the 10 endure. 11 Department of Youth and Community Development would 12 slash its city levy budget by 48% and eliminate this 13 year's summer youth employment program and summer camp programs. If public health concerns make a 14 15 full-scale SYEP program impossible, the 16 administration must commit to work with us on 17 figuring out how to engage young people this summer 18 and provide opportunities to the young people who 19 need them the most. Other agencies with very 20 significant programmatic cuts include the Departments 21 of Education, Sanitation, and Parks and Recreation. On the other hand, other agencies are facing 2.2 23 relatively much smaller PEGs. For example, the Department of Correction PEG would lower its budget 24 by 10% and the Department of Information Technology 25

COMMITTEE ON FINANCE JOINTLY WITH 11 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 and Telecommunications budget would only see a 1% 3 decrease. The proposed saving plan goes deep and additional cuts are likely. So we need to delve 4 further into how the decisions were made for the 5 proposed cuts already announced and if there are 6 7 other areas we should consider as we negotiate the budget. We must find a way to preserve the critical 8 investments championed by the council to promote 9 access to food, protect older adults, align shelter 10 11 and housing conditions with recommended health 12 policies for coronavirus, stabilize the small 13 business community, and support human service providers. I am also particularly concerned about 14 15 our safety net programs for immigrant communities, 16 like my district, that have been hard hit by the 17 pandemic but unfortunately are largely left out of 18 the federal government's stimulus and recovery 19 programs. The executive financial plan does not 20 clearly demonstrate how the mayor plans to protect these individuals and families. And, more 21 2.2 importantly, the executive plan lacks a vision for 23 the administration's road map for supporting the social safety net in fiscal 2021. Even for areas 24 25 where we have agreed there is a dire need for

12 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 additional funding, such as to address food 3 insecurity, the fiscal 2021 budget showed no increase 4 investment. I look forward to discussing these issues with you today at today's hearing. And I will 5 now turn it over to Chair Gibson for her opening 6 7 statement.

8 CHAIRPERSON GIBSON: Good morning. Thank 9 you, Chair Dromm, and good morning, Speaker Johnson. Good morning to all of my colleagues in government 10 and to all of the council finance division and 11 12 Sergeant at Arms, and to all of our staff. To the 13 OMB team, thank you so much and good morning to each and every one of you. I am Council Member Vanessa 14 15 Gibson. I am proud to serve as chair of the 16 Subcommittee on Capital Budget and I want to begin by 17 thanking my amazing cochair, Council Member Danny 18 Dromm, for holding today's remote hearing on the executive budget, and Speaker Corey Johnson for his 19 commitment and leadership during these challenging 20 21 times. When the fiscal 2021 preliminary capital 2.2 budget and capital commitment plan were released this 23 past January the city's fiscal position was entirely different. During the following months the 24 coronavirus disease, COVID-19, ravaged our healthcare 25

COMMITTEE ON FINANCE JOINTLY WITH 13 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 system and our economy. The city's capital projects 3 and processes were also greatly impacted, not only by 4 a state ban on many construction projects but the city's own cash-flow issues, which required a 5 temporary cessation of all non-COVID health and 6 7 safety projects. As expected, this has resulted in 8 widespread project delays and movement of planned 9 commitments into subsequent years, causing a reduction in both the capital budget and the capital 10 11 commitment plan. Although the city had began right 12 sizing its capital budget and commitment plan during 13 the preliminary budget process prior to COVID-19, we must ensure that pre-existing priorities remain in 14 15 the forefront of our discussions. The fiscal 2021 executive capital budget includes new appropriations 16 17 of 10.4 billion dollars and a total of 55.3 billion 18 dollars for fiscal 2021 through fiscal 2024. In comparison to the preliminary capital budget this 19 20 represents a 840 million dollar decrease over the four-year period. The fiscal 2020 through 2024 21 executive capital commitment plan includes 83.5 2.2 23 billion dollars in planned commitments for fiscal 2020 through fiscal 2024, which represents a 2.3 24 billion dollar decrease from the preliminary capital 25

1	COMMITTEE ON FINANCE JOINTLY WITH 14 SUBCOMMITTEE ON CAPITAL BUDGET
2	commitment plan. The administration has reduced
3	spending in its capital commitment plan on crucial
4	capital projects, including a 513 million dollar
5	reduction on several affordable housing programs and
6	reduced plan commitments for new borough-based jails
7	by 472 million dollars by moving it out to the fiscal
8	2025 through 2029 period. While the City Council
9	certainly understands and knows that COVID-19-related
10	delays and modifications to the capital commitment
11	plan are absolutely necessary to respond to this
12	pandemic, we must not lose sight of those priorities
13	in the city's capital program and of all the progress
14	that we have made towards critical capital projects.
15	Capital projects play such a vital role not only in
16	our local economy but in the general welfare and
17	overall safety of all New Yorkers. Now more than
18	ever before is the time for the City Council and the
19	administration to work together to ensure that the
20	path to rebuilding our city remains a priority. And
21	as I close I simply join the Speaker, Chair Dromm,
22	and all of my colleagues in thanking every New Yorker
23	across our city for all of their commitment for
24	stepping up, helping neighbors and families in need.
25	These last several months have been trying times for

1	COMMITTEE ON FINANCE JOINTLY WITH 15 SUBCOMMITTEE ON CAPITAL BUDGET
2	us as a city. But I know that we are resilient, we
3	are tough, and we will get through this together.
4	Many of us have lost New Yorkers and family members
5	and friends to COVID-19. There are many that are on
6	the road to recovery that are healing. We continue
7	to pray for all of our New Yorkers and I'm so
8	thankful for all of our first responders and
9	essential workers and small businesses that while
10	struggling are remaining open and providing a
11	critical services. Only together as a family, as a
12	city, will we get through COVID-19 together. I look
13	forward to today's hearing and certainly throughout
14	the budget process we look forward to working with
15	this administration to ensure that our mutual
16	priorities are achieved on behalf of our
17	constituents, our young people, our elders, and all
18	New Yorkers. Thank you so much, Speaker Johnson.
19	Thank you, Chair Dromm. I now turn this hearing back
20	over to you. Thank you so much.
21	CHAIRPERSON DROMM: Thank you, and let me
22	say we've been joined by Council Member Rivera as
23	well. And thank you, Chair Gibson, for your hard
24	work and dedication. I really appreciate working
25	together with you on this budget, ah, analysis.
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1	COMMITTEE ON FINANCE JOINTLY WITH 16 SUBCOMMITTEE ON CAPITAL BUDGET
2	Thank you very, very much. Ah, before we begin with
3	testimony from the administration I'd like to remind
4	the public that this committee and subcommittee will
5	be holding a remote hearing for public testimony on
6	the executive budget on May 21 at 11:30 a.m. If you
7	would like to testify at that hearing please register
8	at www.council.nyc.gov/testify and information about
9	how to access the Zoom meeting will be emailed to
10	you. You may testify at that hearing via web or via
11	telephone. You may also submit written testimony
12	through that registration website or by emailing
13	financetestimonyatcouncil.nyc.gov. I will now call
14	on the members of the Office of Management and Budget
15	to testify. We will hear from Director Melanie
16	Hartzog. Ah, Director Hartzog is joined by First
17	Deputy Budget Director Ken Gardner and Deputy
18	Director for City Revenues, Economics, and Policy,
19	Francesco Brindisi. Will the committee counsel
20	please administer the affirmation?
21	COUNSEL CHASEN: Thank you. Ah, I will
22	now administrator the affirmation one time and you
23	will be called on individually to so affirm at the
24	end. Do you affirm that your them will be truthful
25	

17 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 to the best of your knowledge, information, and 3 belief? Director Hartzog. 4 DIRECTOR HARTZOG: Yes. 5 COUNSEL CHASEN: Mr. Gardner. FIRST DEPUTY DIRECTOR GARDNER: Yes. 6 7 COUNSEL CHASEN: And Mr. Brindisi? DEPUTY DIRECTOR BRINDISI: Yes. 8 9 COUNSEL CHASEN: Thank you. Director Hartzog, you may begin your testimony when you are 10 11 ready. 12 DIRECTOR HARTZOG: OK, thank you. Good 13 morning, Speaker Johnson, Chair Dromm, Chair Gibson, and members of the City Council. Thank you for the 14 15 opportunity to testify this morning about the fiscal 16 year 2021 executive budget. I also want to thank 17 Latonya McKinney and her team for their positive and 18 always collaborative approach to the budget. And I 19 am joined, as mentioned earlier, by Kenneth Gardner and Francesco Brindisi. The 89.3 billion dollar 20 21 fiscal year 2021 executive budget is balanced. It 2.2 was released against a backdrop of 7.4 billion in 23 lost tax revenue, 800 million in state budget cuts, and growing needs related to COVID-19. Shortly after 24 25 we released the preliminary budget New York City

18 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 became the epicenter of the most destructive 3 healthcare crisis this country has seen in decades. 4 The pandemic suddenly ended the longest expansion on record. The pandemic suddenly ended the longest 5 expansion on record. The economy contracted in the 6 7 first quarter and is expected to drop at an unprecedented pace in the second, and the city 8 9 tourism, entertainment, food services, and real estate have come to a nearly complete halt. Financial 10 11 markets are experiencing a period of volatility not seen since the Great Recession. We forecast New York 12 13 City will lose more than half a million jobs by the third quarter of calendar year 2020. As the crisis 14 15 evolved, shelter in place and social distancing 16 requirements were imposed to contain the disease. 17 The recession that followed impacted our tax revenues 18 across the board. As a result, the executive budget 19 revised the tax revenues forecast to reflect the loss 20 of 7.4 billion over this fiscal year and the next. 21 Compounding the loss of revenue, we had to backfill 2.2 800 million in state budget cuts. This includes 360 23 million in educate aid and a sales tax intercept of 250 million. We also faced 120 million in TANF cuts. 24 25 This program is a critical resource for vulnerable

1	COMMITTEE ON FINANCE JOINTLY WITH 19 SUBCOMMITTEE ON CAPITAL BUDGET
2	New Yorkers, especially in this uncertain time.
3	Further, the city had of the make an additional 63
4	million dollar contribution towards MTA's Access-A-
5	Ride. Backfilling these cuts in a good year would
6	have been a challenge. But it is a devastating in a
7	calendar year that we also estimate spending 3.5
8	billion dollars to fight COVID-19. Lost revenue and
9	state budget hits left us with an 8.7 billion dollar
10	gap over fiscal years 20 and 21. In response we
11	balance by achieving 2.7 billion in savings, applying
12	4 billion of our reserves, and using 2 billion in
13	federal aid. Achieving a high level of savings was
14	critical to this financial plan. And ultimately we
15	achieved 2.7 billion in savings across fiscal years
16	20 and 21. The PEG alone was 2.1 billion.
17	Cumulative savings since June over the past two
18	fiscal years is almost 3.9 billion. Our priority was
19	to maintain funding for health and safety for the
20	COVID-19 response. This meant very difficult
21	choices. Many programs that could not operate during
22	this time of crisis were reduced and scaled back, and
23	some new initiatives have delayed start dates. In
24	addition to an aggressive savings plan, in order to
25	balance we had to take down reserves by 4 billion.

20 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 For the first time in this administration we used reserves from an upcoming year to balance that year's 3 budget. Total reserves in fiscal year 2021 are now 4 2.18 billion. This includes 100 million in the 5 general reserve and 2 billion in the retiree health 6 7 benefits trust. Having access to record-level reserves help us preserve essential city functions 8 despite state hits and lost revenue. I want to thank 9 the council for the important role that you've played 10 11 in increasing our level of reserves. On top of 12 savings and reserves, we applied 2 billion in federal 13 funds towards balancing the budget. The next round of stimulus from Washington, D.C. is critical. 14 15 Cities and states are struggling with dwindling 16 resources and escalated COVID-19 costs. We cannot do 17 this alone. And as the mayor has said, the country 18 cannot recover if New York City doesn't get back on its feet. As we look ahead, our financial challenges 19 grow. This includes the real possibility of 20 21 additional tax revenue loss. Further, the governor 2.2 has announced new measures to close the state's 13 23 billion dollar budget gap. This proposal will take 8 billion dollars from localities by cutting 20% to 30% 24 across the board in funding for education, health 25

COMMITTEE ON FINANCE JOINTLY WITH 21 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 care, and more. He has not released additional details. However, New York City stands to lose an 3 4 alarming level of funding needed to educate our children and care for at-risk residents. We will 5 work with our legislative partners and advocates 6 7 across the state to push back on threats to resources that New Yorkers need, especially in this uncertain 8 time. Finally, we are in the midst of a sharper and 9 faster hit to the labor market and the city's economy 10 11 than we've experienced in the past two recessions. 12 And the state budget has threatened more budget cuts 13 over the next year. Despite this adversity, the city must provide for health, safety, shelter, and food 14 15 needs of New Yorkers while supporting mounting COVID-16 19 costs. And we face challenges over the next few 17 years, too. Tax revenues are below preliminary 18 budget projections for the entire financial plan. Our budget gaps are substantial, at 5 billion in 19 20 fiscal years 22, 4.5 billion in 23, and 4.9 billion 21 in fiscal year 24. The fact is we have to make very 2.2 tough choices now and over the next few years. And I 23 appreciate the partnership as we face this unprecedented time together and look forward to 24 continuing the conversation about our mutual 25

1	COMMITTEE ON FINANCE JOINTLY WITH 22 SUBCOMMITTEE ON CAPITAL BUDGET
2	priorities as we move towards adoption. And I thank
3	you for the opportunity to testify. I also just want
4	to thank all of my team at OMB. I know that you're
5	all working remotely. You've been working extremely
6	hard over the last several weeks, and I know that has
7	been challenging for us, and I appreciate everything
8	that you've done [inaudible] balancing the budget. I
9	also ask the council, because it is a very
10	challenging, I'm sure for all of you, I will do my
11	best to answer questions as much as I possibly can in
12	detail, but you'll forgive me if I have to defer to
13	the agencies on specifics or get back to you
14	immediately as I don't have my entire team with me,
15	people to answer questions in real time. Thank you.
16	SPEAKER JOHNSON: Ah, thank you, Director
17	Hartzog, for your testimony. Again, thank you for
18	being here today. I just want to, before I go into
19	some specific questions, I just want to re-highlight
20	some of the numbers that you just mentioned in your
21	testimony because I think it's important that the
22	public that's watching, and of course the council
23	members that are participating, that we just go over
24	these numbers, ah, quickly again. The, the executive
25	budget is 89.3 billion dollars. You just testified

1	COMMITTEE ON FINANCE JOINTLY WITH 23 SUBCOMMITTEE ON CAPITAL BUDGET
2	that it was released against a backdrop of 7.4
3	billion dollars in lost tax revenues, 7.4 billion
4	dollars, 800 million dollars in state budget cuts
5	that came through as part of the state's budget the
6	beginning of April, and the growing needs that the
7	city has related to COVID-19. So the total loss that
8	we are projecting right now that you are reflecting
9	in the budget is 7.4 billion dollars, plus the 800
10	million dollars, so the gap right now for fiscal
11	years 2020 and 2021 that OMB is testify today is an
12	8.7 billion dollar gap over the current fiscal year
13	that we're in and the next fiscal year that we are
14	negotiating the budget on, is that correct?
15	DIRECTOR HARTZOG: We, we in fact closed
16	the 8.7 billion dollar gap in the executive budget
17	through a number of different measures. Um, that is
18	correct, it is an 8.7 billion dollar gap that we
19	closed in the executive budget.
20	SPEAKER JOHNSON: OK. I just want to
21	start off, ah, just by mentioning that, you know, I
22	have made clear that one of my top priorities, and I
23	know that many, ah, council members agree with this,
24	is protecting our social safety net. Our experiences
25	during the COVID-19 pandemic show just how crucial

COMMITTEE ON FINANCE JOINTLY WITH 24 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 this is. According to the Department of Labor, since 3 the start of the pandemic approximately 624,000 New 4 Yorkers have filed jobless claims, a shocking, ah, 1900% increase compared to 2019, and as the 5 unemployment rate grows so too does food insecurity, 6 7 homelessness, and housing stability. Food banks are reporting shortages of supplies, as the need 8 9 continues to grow. The subways are overrun with homeless adults looking for shelter, which is not 10 11 only an unacceptable form of shelter for this 12 vulnerable population, but it is also a public health 13 issue. Additionally, as the moratorium on evictions are lifted statewide we will most definitely see an 14 15 increase in evictions and the needs for support in 16 this area. The fiscal 2021 budget, executive budget, 17 as you just mentioned, is balanced. But it does not 18 reflect additional resources needed to maintain the social safety net as the pandemic continues into the 19 next fiscal year. For example, the HRA and DHS 20 21 fiscal 2021 budgets have no programmatic changes to 2.2 meet the massive new needs among New Yorkers for 23 social services. So my question to you is why doesn't the fiscal 2021 budget reflect the growing 24 demands for food pantries, for senior home-delivered 25

25 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 meals, for homeless shelters, for isolation hotels, for street-homeless New Yorkers, for eviction 3 prevention, etcetera. How come we're not seeing 4 those needs, which we know exist, reflected in the 5 fiscal 2021 executive budget? 6 7 DIRECTOR HARTZOG: So, Speaker, we have been working with, um, Katherine Garcia, the city's 8 food czar, in assessing the needs on a daily basis 9 and adding as we need. So at this point in time we 10 have about 170 million dollars within the budget. 11 12 Um, we are at, for example, emergency food delivery 13 at 500,000 meals a day. Our goal is building towards 14 a million meals per day. As we get there and 15 constantly assessing where we our with our spending 16 we will be adding that to the budget. The other 17 thing that we did in partnership with you, Speaker, 18 and other members is add 25 million dollars for food pantries, um, and that funding is being allocated and 19 distributing to multiple, over 700, pantries and we 20 21 will continue to do that as those needs continue to

for information to all of the nonprofits. We've been reaching out to them to see if they would like to participate and encouraging them to participate in

grow. And then lastly we recently released a request

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1	COMMITTEE ON FINANCE JOINTLY WITH 26 SUBCOMMITTEE ON CAPITAL BUDGET
2	our, um, Get Food, in our home-delivered meals
3	program so we can serve many more New Yorkers and
4	achieve that goal of a million. And so we're doing
5	all that we can. It's, you know, it's not
6	necessarily that the budget, yes, it doesn't reflect
7	it at this moment, but as we assess the needs, and
8	they are growing, we will be adding that funding.
9	And as you also know we don't necessarily at this
10	point, um, it's not a, ah, just because the funding
11	is not there doesn't mean we can't move forward with
12	our plans and make sure that as agencies are able to
13	ramp up and provide the necessary delivery, food
14	distribution, actually preparing the meals, that
15	they, that is not, ah, a factor prohibiting the food.
16	SPEAKER JOHNSON: We assume, Director
17	Hartzog, that the cost associated just with the items
18	that I listed is going to be significant in needing
19	to invest in these areas given the impact of COVID-19
20	on the social safety net and on these vulnerable
21	populations. Is that correct?
22	DIRECTOR HARTZOG: Yes.
23	SPEAKER JOHNSON: So, I mean, I assume
24	what you're saying is as we continue to assess what
25	the needs are going into budget adoption there will

27 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 be adjustments that are made to make investments in 3 those areas? 4 DIRECTOR HARTZOG: As always, Speaker, 5 much better said by you than me. SPEAKER JOHNSON: OK, thank you. 6 7 DIRECTOR HARTZOG: Thank you for 8 summarizing. 9 SPEAKER JOHNSON: So as a way to help hard-hit property owners the council proposed a 10 11 short-term property tax deferral program in its 12 response to the preliminary budget. This proposal 13 would have allowed impacted property owners such as struggling homeowners, hotels, rental buildings that 14 15 provide rent deferrals, and mom and pop retail properties a six-month, low-interest deferral of 16 17 their July property tax payment. The city's cash 18 flow issue would be held harmless by asking large 19 property owners who are able to prepay property taxes 20 similar to how they did in the 1970s when Abney 21 organized them to help the city during the city's 2.2 fiscal crisis at the time. Do you have a reaction to 23 this proposal? Are there any concerns that you would flag about a proposal on those lines. 24

1	COMMITTEE ON FINANCE JOINTLY WITH 28 SUBCOMMITTEE ON CAPITAL BUDGET
2	DIRECTOR HARTZOG: Um, I'm actually
3	gonna, ah, turn it over to Francesco to talk a little
4	bit about this, um, because he's been very much
5	involved in assessing this.
6	DEPUTY DIRECTOR BRINDISI: Good morning,
7	Speaker. Good morning, council members. Um, we
8	have, ah, as you know there is a number of property
9	tax, ah, payment plans, ah, and the, just last year
10	we passed some new, ah, payment plans to assist, ah,
11	low-income and, ah, people that are homeowners that
12	are struggling and that have, ah, or they're more
13	than 60 years old, 65 years old. Um, so all of
14	those, um, remain available to all the property
15	owners. Ah, I would, I would have to say that, um,
16	the situation for the cash balance is ah, is, ah,
17	something that we're assessing very closely. As you
18	know, the July payment is typically one of the two
19	biggest ones. Ah, and therefore we don't know to
20	what extent, ah, ah, prepayment would cover the, the
21	amount that, ah, that your plan, ah, suggests, ah,
22	it's delayed for, at low, at low interest rates for
23	the remainder of the population. It's just not clear
24	to what extent we can, ah, to what extent we can, ah,
25	play that balancing act.
I	

1	COMMITTEE ON FINANCE JOINTLY WITH 29 SUBCOMMITTEE ON CAPITAL BUDGET
2	SPEAKER JOHNSON: And Francesco or
3	Melanie, ah, what percentage of the property tax does
4	OMB expect to be delinquent in fiscal 2021 and how
5	does that estimate compare to a typical year?
6	DEPUTY DIRECTOR BRINDISI: Um, I, ah, I
7	can check on the, to the percentage. What I can, ah,
8	right away can tell you is that we increased the
9	amount of expected delinquency for fiscal year 21 by
10	about 180 million. Ah, that goes into the amount of
11	reserves that, that we, ah, think, ah, the amount of
12	property tax we don't expect to collect. Um, the,
13	the amount of, ah, um, property tax delinquencies is
14	about 2%, um, in the, in the plan.
15	SPEAKER JOHNSON: Thank you. And, ah,
16	Director Hartzog, in fiscal 2020 the city, ah,
17	charged late, ah, charged large properties an 18%
18	interest compounded daily for late payments and 7%
19	interest for smaller properties. Would the
20	administration support lowering these rates for
21	fiscal 2021 given the economic situation that many
22	property owners are facing?
23	DIRECTOR HARTZOG: That's certainly is a
24	conversation that we want to have with you, Speaker.
25	Yes.

COMMITTEE ON FINANCE JOINTLY WITH 30 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 SPEAKER JOHNSON: Thank you. And has the administration considered other ways to help 3 households and firms having difficulty paying their 4 property taxes under current conditions? 5 DIRECTOR HARTZOG: We think at this point 6 7 in time, given the number of programs that we have in 8 place and, obviously, as you just mentioned, having 9 conversations about what the interest rate levels are, um, that that is sufficient. Of course, we're 10 11 always open to having more conversations with you and others who have ideas on what more we can do. 12 13 SPEAKER JOHNSON: OK. Well, we look 14 forward... 15 DIRECTOR HARTZOG: Absolutely. 16 SPEAKER JOHNSON: ...discussing this over 17 the course of the budget process. I want to into the 18 financial plan adjustments related to COVID. Recognizing how quickly you had to adjust the 19 20 financial plan and the incredible uncertainty of the 21 final fiscal impact of the pandemic and the 2.2 incredible uncertainty of the final fiscal impact of 23 the pandemic on the city's budget, I expect that the executive budget will need considerable adjustment 24 25 before we adopt the budget. And I'm curious that the

1	COMMITTEE ON FINANCE JOINTLY WITH 31 SUBCOMMITTEE ON CAPITAL BUDGET
2	proposed fiscal 2021 executive budget does not
3	include any new funding for disease detective or
4	contact tracing, for more public health services, or
5	for hotels to isolate people who have been exposed to
6	COVID-19. Which areas of the budget do you see
7	adjustments that are going to need to take place for
8	pandemic response and recovery activities in fiscal
9	2021? Where do you expect to have to add more
10	funding given the needs that we're seeing to make
11	progress in these areas?
12	DIRECTOR HARTZOG: So the first thing
13	I'll say is that, um, this, the pandemic is very
14	dynamic and challenging for us to project, and as,
15	ah, things are moving on the ground, um, it becomes,
16	right, where we're just reacting, um, and moving as
17	quickly as we can on the budget side. But, again, it
18	does not prohibit the spending that needs to happen
19	to ramp up. So, to answer your question and just to
20	give you an example, when we started the pandemic,
21	um, and we talked about our projected expenses
22	related to COVID-19 we wanted to make sure that we
23	were having sufficient, um, ah, surge capacity for,
24	um, ah, additional hospital capacity outside of the
25	four walls, as we call it. And at the time we were

32 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 projecting that we may need to spend more on standing 3 up hospital capacity outside of the public hospital system. And given all of our efforts around social 4 distancing that we immediately, um, of course, 5 extremely for the economy and for many communities, 6 7 but we did shut down the economy in terms of social 8 distancing. We were able to avoid those costs, um, 9 because we were seeing and now we're seeing hospitalization rates start to stabilize. So that 10 11 just gives you a sense of how dynamic and challenging 12 it is as we're moving along with the pandemic to do 13 projection beyond most [inaudible] months. But where we can see spending going now, um, clearly one of the 14 15 areas that you have talked about and prioritized, and 16 we agree, um, is food related. The other areas that 17 we'll see are isolation beds, so as we start to ramp 18 up testing capacity in communities, the mayor just 19 announced more testing expansion in several 20 communities, we want to do much more, um, and as that 21 capacity for diagnostic testing comes on line we 2.2 would seen testing expand into more communities. 23 That's another area of spending. We would see more of the disease detectives and tracing. The mayor 24 announced, ah, hiring a thousand positions. That's 25

1	COMMITTEE ON FINANCE JOINTLY WITH 33 SUBCOMMITTEE ON CAPITAL BUDGET
2	over about 100 million and so the Department of
3	Health is doing an amazing job of ramping up. I
4	think there's about 300 or 400 individuals currently
5	in the pipeline, um, who are being recruited for the
6	positions to fill the thousand, and then in the
7	isolation bed model, um, that is about, ah, 250
8	million for hotels, um, and to get that capacity up
9	and running and that includes actually staffing them.
10	SPEAKER JOHNSON: So I think this next
11	question goes along the lines of what you were just
12	discussing. As New Yorkers who have contracted
13	COVID-19 recover a new cohort of the population may
14	need additional health services, such as home care
15	services, to address their health needs or other
16	potential services. Has the administration thought
17	about what resources will be needed in the long term
18	to address the health needs of those recovering from
19	COVID-19 as well as continuing to protect vulnerable
20	populations at risk of contracting the virus even
21	after New York City reaches its peak in cases. Ah,
22	if so, could you sketch out some of those investments
23	that you think will need to be made in FY24?
24	DIRECTOR HARTZOG: Well, broadly
25	speaking, um, we talked about the isolation beds.

COMMITTEE ON FINANCE JOINTLY WITH 34 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 But then the other thing that we've been doing to make sure that we're, um, not putting vulnerable, ah, 3 4 populations at risk, for example for nursing homes, 5 not-for-profit nursing homes. We know that's a very vulnerable population. These are programs that have 6 7 very, um, financial instability. We have put in place surge contracts for them to bring on. We will 8 pay for the capacity for them to bring on additional 9 nurses and medical staff as needed. Um, as the state 10 11 is also working with us, um, and providing additional 12 testing there and we will do all the billing and 13 claiming for them, the back end, for the nursing home so that they're not struggling to meet those demands 14 15 and, ah, figure out the financial mechanisms for 16 that. We're doing the same for the independent 17 hospitals as well, um, in providing them with both, 18 um, surge staffing, technical assistance, um, through our resources and helping them figure out the billing 19 and claiming for all that. Um, that's all the 20 resources that we're providing. And we're also doing 21 2.2 it for home health aide programs as well, meaning as 23 people are at home, as you just spoke about, Speaker, and the home aide is sick or is, um, potentially at 24 25 risk, we're making sure that we're providing and

35 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 working with all of those programs around PPE and 3 surge capacity staffing. 4 SPEAKER JOHNSON: Thank you. I'm going 5 to go to my last, ah, set of questions on budget reserves, the state budget cuts, and there's a lot of 6 7 members that have questions, so I'm gonna, ah, limit 8 my time today and I may come back, ah, later, 9 depending on how many members have questions. So typically in executive budgets there is one billion 10 11 dollars or more in the general reserve and the 12 capital stabilization reserve. You've, you talked 13 about the reserves in your testimony, along with the funds and the retirees' health benefits trust that 14 15 could be drawn upon if needed. In contrast, this budget has only 100 million dollars in the general 16 17 reserve and is already using all of the retirees' 18 health benefit trust funds accessible in fiscal 2021, 19 leaving very little ability to adjust to any 20 additional bad news without significant budget cuts 21 or tax increases. Do you agree with that, do you 2.2 agree with that assessment? 23 DIRECTOR HARTZOG: I think that we have, the reserves are there just for this purpose, which 24 25 is no one could have predicted the pandemic and the,

1	COMMITTEE ON FINANCE JOINTLY WITH 36 SUBCOMMITTEE ON CAPITAL BUDGET
2	the hit that we would take in terms of our review. I
3	think that you are correct that there are limited
4	resources in terms of reserves available in fiscal
5	21, um, in fiscal 2021 to be able to balance for
6	fiscal 2022. This is why the mayor has continued to
7	call on the federal government to provide another
8	round of stimulus for us. We cannot do this alone
9	and most certainly cannot cut our way out of this
10	problem. We need more support.
11	SPEAKER JOHNSON: And ultimately there
12	is, of course, ah, more potential bad news on the
13	horizon. The state's enacted budget includes
14	language that allows the state Division of Budget to
15	periodically reduce appropriations after April, June,
16	and December if state revenue is insufficient to
17	balance the budget or if expenditures are higher than
18	anticipated. The recent state financial plan will
19	trigger such cuts. What is your evaluation of the
20	risk to the city's budget from this potential state
21	action?
22	DIRECTOR HARTZOG: The risk is very high.
23	The, um, the recent announcement is 8 billion dollars
24	in cuts to localities. Um, we don't have any figures
25	or any sense just yet of what that will mean for New

1	COMMITTEE ON FINANCE JOINTLY WITH 37 SUBCOMMITTEE ON CAPITAL BUDGET
2	York City. Um, but, you know, we know that that
3	would likely results in cuts to state education aid,
4	um, and to possibly Medicaid, um, the big areas where
5	the state spends on localities. Um, you know, the
6	state is going through what we are going through,
7	many states and municipalities are experiencing.
8	It's also why the governor, um, has called on more
9	stimulus to come to not only just New York City and
10	other localities, but obviously to the state. But
11	the risk is high.
12	SPEAKER JOHNSON: And how is the
13	administration preparing for potentially more cuts
14	from the state at a time when it is fighting to
15	address the city's current budget emergency? I think
16	the, both the mayor and the governor are calling up
17	the federal government and congressional leaders have
18	been very, our congressional leaders have been very
19	proactive in asking for more stimulus and that we
20	cannot just simply cut our way through this, and I
21	think we are calling upon the legislature to also
22	deliver the same message, that we cannot cut our way
23	through this, that we need additional stimulus
24	support. Um, we've been able to pivot very quickly
25	and make some very tough choices. I know that many

1	COMMITTEE ON FINANCE JOINTLY WITH 38 SUBCOMMITTEE ON CAPITAL BUDGET
2	of the members and I, too, um, and the mayor share
3	the concern that we've had to make some very
4	difficult choices in this budget. This is the
5	largest savings program across this fiscal year, um,
6	and next, ah 3 billion dollars, the largest in this
7	administration, um, and we've pivoted very quickly to
8	curtail spending as much as we possibly can and
9	balance the budget, ah, the executive budget, in a
10	matter of weeks post pandemic, but this is not
11	something that we, the city or even the state can
12	just simply cut our way through.
13	SPEAKER JOHNSON: Thank you. I'm going
14	to, ah, finish. Ah, I want to thank you. I know you
15	have literally been working seven days around the
16	clock for the last eight weeks. You have been very
17	accessible, ah, in having conversations during a
18	really difficult period, of course with the city as a
19	whole, but I know for OMB. So I really appreciate
20	your hard work and, and partnership in trying to work
21	through this together. And I'll just end with this,
22	ah, with this thought, which I would love your
23	reaction to. One of the concerns that I have, ah,
24	Director Hartzog, is given the, I think, incredibly
25	shameful rhetoric that we've seen from Majority
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39 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 Leader McConnell and, ah, I believe yesterday or the day before from the president saying that they did 3 4 not want blue state bailouts and giving money to states and localities that are suffering right now 5 and talking about the need for places to consider 6 7 bankruptcy, which we know is unacceptable. Ah, given that that's been the theoretic out of Washington and 8 that we don't know yet the amount of federal stimulus 9 funds that will be appropriated for state and local 10 11 needs both for us and the rest of the country, given 12 that the economy is still significantly shut down 13 here in New York City and that is going to continue, at least in the short term, and we don't know when 14 15 that's going to come back in the way that we need for 16 our, for our financial stability, given that we're 17 drawing down a significant amount of the reserves 18 that we worked for years to build up. Given the issues that I just talked with you about and the 19 questions you answered around the precarious nature 20 21 of state cuts that we're gonna potentially see, ah, 2.2 just over the next money and what that could mean for 23 the city. Given all of those pieces that are, that are fit together, I just want to hear your sort of 24 25 thoughts on how you think about how all of these

COMMITTEE ON FINANCE JOINTLY WITH 40 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 things kind of interlock. What I mean by that is how do we know we're actually tapping the right amount of 3 4 reserves? Should we be tapping a little less in reserves right now to leave more for the next fiscal 5 year in case we need it? How do we determine if we 6 7 are, if the PEG program is big enough. You just mentioned that it's of a historic size, over two 8 fiscal years, but should those cuts even be deeper, 9 outside, of course, the safety net, outside of 10 11 education, outside of, ah, youth programming and 12 programs that serve the most vulnerable? When you're 13 thinking about all of these big pieces that you're trying to fit together, federal funds that we need, 14 15 the cuts that we're gonna have to make, ah, given the 16 financial situation that we're in, the reserves that 17 we need to tap, understanding how big they need to 18 be. My concern is that we need to sort of get this We need to make sure we're doing it 19 right. responsibly, and of course we're gonna talk about 20 21 this over the budget process, how all those pieces 2.2 fit together and what it looks like, but I would just 23 love to hear as my, as my closing question, how you think about all these things and how it all fits 24 together and how we make these difficult decisions. 25

1 COMMITTEE ON FINANCE JOINTLY WITH SUBCOMMITTEE ON CAPITAL BUDGET

2 DIRECTOR HARTZOG: Well, the first thing 3 I'll say is that I think, um, you know, we are, and I remain very hopeful about the, um, ability for us to 4 get some additional relief in stimulus funds. 5 Ι think that because we are not alone, um, this is a, 6 7 you know, many, many states are in the same situation that we're in. Obviously, here in New York State and 8 9 New York City is, is really unique in other, um, compared to other states, but many states are in the 10 11 same situation that we're in and I think there's a 12 lot of momentum, um, not just from our congressional 13 delegation but across the country for a big push, again, on the stimulus funds. So I think that is a 14 15 critical component to this. Um, I think that on, and 16 that will definitely help on the state budget front 17 as well. Um, if the state is able to get additional 18 stimulus it provides not only relief, um, to the 19 state, but obviously to localities. So I think those 20 two pieces fit in, and I think we'll have a lot more 21 clarity on both these, as meaning the stimulus 2.2 funding, um, and the state budget in the coming 23 weeks. That will really help us and, to answer your question, my thinking about, um, adoption and moving 24 I do think that the combination of what 25 forward.

COMMITTEE ON FINANCE JOINTLY WITH 42 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 we've done since the beginning of the administration when the economy was expanding and while it's slowed 3 in the recent years we've always continued to have 4 5 savings [inaudible] and we will continue that. I do think that moving forward in the coming months 6 7 there's going to be tough choices. We'll have to think about further reducing our expenditures, but I 8 am hopeful that the stimulus will help us in being 9 able to balance. 10 11 SPEAKER JOHNSON: And lastly, what's the

right amount of stimulus? If you could, ah, sort of pick a number that would help us significantly, a range, what would you give that range to be, to be able to help us in the current fiscal year, the next fiscal year, and then looking out the out year gaps, what do you think that number should be for New York City?

DIRECTOR HARTZOG: The mayor's been very clear that the stimulus, um, has to cover what the revenue loss is for New York City, um, and that's the 7.4 billion across the two fiscal years, um, and that has been his position on that.

24 SPEAKER JOHNSON: Thank you. I want to 25 turn it, I really appreciate your testimony. I know

1	COMMITTEE ON FINANCE JOINTLY WITH 43 SUBCOMMITTEE ON CAPITAL BUDGET
2	today's gonna be a long day and doing it remotely is
3	not easy. I thank my colleagues for their patience.
4	Ah, we're gonna get through this together. We are
5	united as a city and, ah, we're gonna have to make
6	tough choices, but I know we will get through this if
7	we stay smart, strategic, kind, compassionate, and
8	united in the face of this unprecedented crisis the
9	city is facing. Ah, so I thank you for your
10	testimony and for working collegiately together with
11	us o the last many weeks. And I want to turn it back
12	over to Chair Dromm.
13	DIRECTOR HARTZOG: Thank you, Speaker.
14	CHAIRPERSON DROMM: Thank you very much,
15	Speaker, and thank you very much, Director Hartzog.
16	Ah, before I begin with questioning, let me just say
17	that we have been joined by Council Members Ayala,
18	Yeger, Moya, Treyger, Brannan, Miller, and Cornegy.
19	And, ah, Director Hartzog, my questions are a little
20	bit similar to what the Speaker was getting at
21	before. Um, you know, as I mentioned in my opening,
22	out of the 2.1 billion dollars in PEGs that have been
23	already proposed, some agencies saw, ah, relatively
24	large cuts to their budges, ah, like the DOE, while
25	others, who are only a minimal impact. DYCD, as I

COMMITTEE ON FINANCE JOINTLY WITH 44 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 stated, had a 48% cut, while the NYPD's cut is so 3 negligible that it rounds out to 0%, and culturals 4 and libraries similarly had no PEGs. So, you know, my question is really how did you get to the decision 5 of where to cut and how much to cut, and particularly 6 7 with the NYPD [inaudible]. 8 DIRECTOR HARTZOG: So the mayor has made 9 it very clear that we don't have a one-size-fits-all approach to the PEG program. This is not an across-10 11 the-board percentage cut and that we have to take into consideration each of the agencies, ah, 12 13 situations that they are facing. And the PEG program at the time of the executive budget also took into 14 15 access where we are with the pandemic and social 16 distancing. So in the example of the police 17 department we had one in six police officers out 18 sick. Um, whether they were sick, COVID-positive, 19 and we had a time where we were actually ramping up 20 on social distancing and needed enforcement, and so 21 from that perspective, um, making reductions was not 2.2 something that made sense to us. At the same time, I 23 don't want to downplay the tough decisions for DYCD around the Summer Youth Employment Program. I know 24 that many council members [inaudible] over the last 25

1	COMMITTEE ON FINANCE JOINTLY WITH 45 SUBCOMMITTEE ON CAPITAL BUDGET
2	several years to expand that program to provide
3	70,000 youths with opportunities, but alternatives
4	for remote learning, um, DYCD and the Department of
5	Education are working in partnership for that and
6	looking at different opportunities, which there will
7	be more to come in the coming weeks. Um, but that's
8	some of the, the rationale that went into it. And in
9	terms of the cultural institutions, at the time
10	[inaudible] with more employees, um, were unable to
11	access stimulus funding and at the time the decision
12	was made that we should continue to push for the
13	stimulus funding but to keep the culturals intact
14	throughout, um, the course of the executive budget.
15	Now, again, many challenges are coming down the road.
16	The Speaker talked a lot about them and framed them
17	far better than I did, ah, around the state budget
18	hits and the uncertainty that we faced moving
19	forward, and so these will be conversations that we
20	have with all of you as we move towards the adopted
21	budget. But the PEG was not a one-size-fits-all and
22	it took into consideration, as I said, where we are
23	with social distancing [inaudible].
24	CHAIRPERSON DROMM: All right. I hope
25	that we can have discussion about, ah, what the, the

1	COMMITTEE ON FINANCE JOINTLY WITH 46 SUBCOMMITTEE ON CAPITAL BUDGET
2	PEG to, um, NYPD looks like. And additionally I'd
3	like to ask that you look at, um, what can be done in
4	terms of the school safety agents as well. I don't
5	know, I don't believe that there are any, ah, PEGs to
6	that, um, to that, um, aspect of the, of the
7	departments' budget. That might be an area where we
8	could also look at some potential savings because
9	school is not in session and, ah, I'd like to discuss
10	that with you further as we move down the road.
11	DIRECTOR HARTZOG: Sure. I would say,
12	though, that we have been doing a lot of redeployment
13	of staff, um, across the agencies for multiple
14	functions, um, including, ah, the school safety
15	agents, um, participating in grab-and-go. We also
16	have been working with, um, for instance, TLC for the
17	taxi drivers to help in the distribution of, ah, Get
18	Food. So there's been, and we've been having Parks
19	Department staff do enforcement. It has been an all-
20	hands-on-deck effort and, as much as we can, making
21	sure that we are using every city employee in any way
22	possible that we can to help with the pandemic. But,
23	of course, happy to have conversations, too. Chair,
24	you're on mute.
25	SPEAKER JOHNSON: Chair Dromm?
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1 COMMITTEE ON FINANCE JOINTLY WITH SUBCOMMITTEE ON CAPITAL BUDGET

2 CHAIRPERSON DROMM: Ah, now I'm here and 3 I'm back. I don't know why I was thrown off, but, um, I have questions to follow up on that. Um, you 4 5 know, school safety agents are being used to the, ah, Grab and Go Food, but, as you know, the Grab and Go 6 7 Food is not in every school, so there may be a savings there, ah, that we could look at further as 8 9 we go down the road. And, I think, you know, one of the things that we need to boost up are supports for 10 11 students, and quidance counselors and social workers 12 at this particular time seem to me to be, ah, what 13 should really be our priority as we look at the Department of Education budget. So thank you. Now, 14 15 let me, I have some other questions in regard to, um, 16 the Department of Education. So the Department of 17 Education's fiscal 2021 executive budget reflects 470 18 million dollars in PEGs for the upcoming fiscal year, 19 with a 310.9 million dollar reduction to school 20 budgets, including a 100 million dollar reduction to 21 Fair Student Funding, something we fought very hard 2.2 and working with the administration for [inaudible] a 23 couple of years ago, and a 40 million dollar reduction for school allocation memorandums 24 25 [inaudible]. Yet with these deep cuts to school

1	COMMITTEE ON FINANCE JOINTLY WITH 48 SUBCOMMITTEE ON CAPITAL BUDGET
2	budgets the executive plan inexplicably shows no
3	reduced head count for the school. So how many fewer
4	staff will schools be able to employ as a result of
5	these cuts and, for example, how many first-year
6	teachers does 100 million dollars support and what
7	will happen to those who were recently hired?
8	DIRECTOR HARTZOG: So the department is
9	working, um, as we speak with the schools around how
10	they will actually implement the, um, 100 million
11	dollar reduction and the schools will have to present
12	plans by the end of this month as to how they will do
13	that, so I don't yet have answers for you on the
14	impact on head count there. And in terms of the SAM,
15	um, we specifically did this across the board to give
16	the schools and the department the flexibility in how
17	that's reduced. So there are, as you know better
18	than I, many, many different SAMS, um, things for
19	like, you know, technology, hardware, that perhaps,
20	um, you know, can be reduced, um, given other areas
21	that we made investments in IT that, you know, you
22	don't necessarily make it at the school level SAMS,
23	but those are actually being worked at as
24	[inaudible].
0 E	

49 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 CHAIRPERSON DROMM: And then we're right now in terms of, ah, how many fewer staff schools 3 4 would be able to employee? DIRECTOR HARTZOG: I don't a number at 5 this time. That is part of what the department is 6 7 working on with each of the schools on actually 8 presenting how they will reduce their budgets for the 9 next fiscal year. And, as I said, that will be done by the end of this money. 10 CHAIRPERSON DROMM: Director Hartzog, do 11 12 you know how many, um, teachers typically separate 13 from the DOE each year? 14 DIRECTOR HARTZOG: I don't know that. 15 CHAIRPERSON DROMM: OK, and is the hiring 16 freeze there in the DOE now? 17 DIRECTOR HARTZOG: There is a hiring freeze on central. 18 19 CHAIRPERSON DROMM: Ah, central staff? 20 DIRECTOR HARTZOG: Correct. 21 CHAIRPERSON DROMM: But not on teachers? 2.2 DIRECTOR HARTZOG: No. 23 CHAIRPERSON DROMM: OK. And then, um, outside of this freeze, um, there are no PEGs 24 25 reducing the head count at DOE central administration

50 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 field offices. Is that something you're going to be 3 looking at, at central administration staff? 4 DIRECTOR HARTZOG: We actually did as 5 part of the executive budget do a couple of, um, reductions to central admin that I know the council 6 7 and, um, Council Member Treyger also asked us to look 8 into. One is further reducing professional developments and so we've taken 140 million there and 9 we did reduce the administrative head counts and 10 11 implemented the hiring freeze, that's 53 million over 12 two years. Um, so those are just some of the 13 examples of what we took from central. 14 CHAIRPERSON DROMM: And so DOE's fiscal 15 2021 budget does not reflect COVID-19-related 16 expenses, even though we know it has incurred, ah, 17 related costs, such as providing adult and kosher 18 meals at schools and implementing remote learning. So, um, why hasn't the DOE's budget been reflect, ah, 19 20 adjusted to reflect those expenditures and when can 21 we expect it to be adjusted? 2.2 DIRECTOR HARTZOG: It, this is exactly 23 what I was, um, explaining to the Speaker and his question. As these expenses come up we're constantly 24 reevaluating them, um, and people add them as we move 25

1	COMMITTEE ON FINANCE JOINTLY WITH 51 SUBCOMMITTEE ON CAPITAL BUDGET
2	forward with each plan. Um, but I think the
3	challenge here is the course of the pandemic and how
4	dynamic it is and how things are changing. Um, we
5	just want to make sure that you're being mindful as
6	we add additional, ah, spending that we're, you know,
7	tracking the course of the pandemic.
8	CHAIRPERSON DROMM: Would it be fair to
9	say, too, that we can expect additional cuts to DOE?
10	DIRECTOR HARTZOG: I think that we can
11	say that it's fair to say that there, that this is a
12	very challenging time for us, um, all of us, and that
13	the, um, you know, where we are with the economy and
14	where we are with both state budget and federal,
15	there's many uncertainties. Um, I think there has to
16	be additional, ah, reductions moving forward to total
17	spending costs.
18	CHAIRPERSON DROMM: Thank you. Let's go
19	to some issues around cash management. The
20	combination of COVID-related expenses to follow and
21	reduction of tax revenue and difficulties in the bond
22	market have made managing the city's cash flow
23	challenging, to say the least. How is the
24	administration managing the city's liquidity, ah,
25	

52 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 crunch in the current fiscal year? Did you, did you hear me, ah, Director Hartzog? 3 DIRECTOR HARTZOG: I, I did, sorry, I'm 4 not controlling, I'm not able to control when I mute 5 and unmute, so it's a little challenging here for me. 6 7 But I did hear your question. So the first thing, um, Chair, that we did at the start of the pandemic, 8 and I especially want to thank Comptroller Stringer 9 and his staff, was that we immediately took a look at 10 11 where we had had contracts, mainly major capital 12 contracts that we're moving to be registered, and as 13 you know those contracts immediately liquidate. And in a time where we couldn't go to the market, and it 14 15 is challenging, that we did not want to put the city 16 at further risk for liquidity. And so it was, the 17 first that we did was take a hard look at where in 18 fact, um, we had major contracts that spending would have liquidated immediately. The second thing, um, 19 that we did overall is, ah, move very quickly to, um, 20 push and do a big push on the capital plan. I'm, I'm 21 2.2 sure Chair Gibson has many questions for me and Ken 23 on that front. But we had to make some very tough decisions there and we did a stretch of about 4 24 billion dollars over fiscal years 20 and 21 out into 25

1	COMMITTEE ON FINANCE JOINTLY WITH 53 SUBCOMMITTEE ON CAPITAL BUDGET
2	the 10-year plan. And, again, we did that and had
3	the 10-year plan for transparency purposes so that
4	the council and, and obviously others, the public
5	could see some, where in fact we were reforecasting
6	major capital projects. But that most certainly
7	helped us, um, in terms of, ah, especially, and I
8	know this is challenging for all, for the first time
9	we moved to stretch, um, HPD projects out. Um, those
10	are housing projects that immediately, once a deal is
11	closed, liquidate. And they're in the hundreds of
12	millions, and that helped also with balancing and
13	making sure, um, for the purposes of next fiscal
14	year, not in the current year, any deals that will
15	come into close [inaudible] with those, but it helps
16	with balancing and making sure we were, um, balancing
17	our cash. So those are the, the actions that we
18	took, um, including really working with our agencies
19	around where they were spending, um, and their
20	contracts. Um, to date I think that our cash
21	balances are strong. Um, I won't say that, um, we're
22	in the same situation that we were in if you looked
23	at a prior year and compared month to money. But I
24	do think because we took swift action at the
25	beginning of the pandemic and again working with the

54 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 comptroller's staff, um, we were able to avoid having 3 a cash crisis and, um, and avoid short-term borrowing. I think there's a, one thing, the federal 4 5 reserve, um, is able to give, um, ah, you know, buy capital. That is not the case. The federal reserve 6 7 and what's available currently is for short-term borrowing and we haven't had to do that for liquidity 8 9 and I think that really speaks to strong fiscal management, um, on the behalf of us, City Council, 10 11 and the comptroller. 12 CHAIRPERSON DROMM: Do you anticipate any 13 adverse effects from the slowing down of the contracting process, to the, um, the people who hold 14 15 the contracts with the city? DIRECTOR HARTZOG: I think that, um, we 16 17 have had to prioritize, ah, contract payments and one 18 of the things that we did very early on was for the not-for-profit sector, who is the frontlines of work, 19 and had to reconfigure many of their programs. For 20 example, we think about preventive programs, um, who 21 2.2 need to be in touch with families, um, to make sure 23 that they're not at risk. Um, they've had to reconfigure their programs quickly. We've had a lot 24 25 of our shelter programs, we've been working with, um,

1	COMMITTEE ON FINANCE JOINTLY WITH 55 SUBCOMMITTEE ON CAPITAL BUDGET
2	the Speaker, um, Council Member Levin, around, um,
3	making sure that we have sufficient social distancing
4	in congregate facilities and getting isolation beds
5	up. So we've had to prioritize making sure that the
6	not-for-profit sector is paid. But, yes, there are
7	other bills and other contractors that we have been
8	juggling that potentially could have an effect.
9	CHAIRPERSON DROMM: OK, thank you. I
10	have other questions, but I'm going to move on to
11	some, um, to allow Council Member Gibson to ask
12	questions and then other council members.
13	CHAIRPERSON GIBSON: Thank you so much.
14	Thank you, Chair Dromm, and thank you, Director
15	Hartzog, to you and the team at OMB. Um, certainly
16	all of us at the council are deeply appreciative of
17	all of your work under these challenging
18	circumstances. I know that the decisions that have
19	been made to put forth an executive budget were not
20	easy, and certainly we at the council are your
21	partners in this process and we want to do the very
22	best to protect a lot of social safety net programs
23	that so many New Yorkers are reliant on. Even as we
24	begin today's hearings many of us are getting a ton
25	of emails and tweets on social media reminding all of

56 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 us of the importance of many of these programs. So throughout today's hearing many of my colleagues who 3 4 are on today's call will certainly speak to the 5 importance of many of our programs like DYCD, summer youth programs, and other programs that we really, 6 7 really care so much about. Um, I think we all recognize that we have to make painful decisions. 8 Ah, but certainly none of us want to balance a 9 budget, a deficit, on the backs of vulnerable New 10 11 Yorkers and certainly young people. So I thank you 12 for your work, and, ah, I have a few questions, 13 obviously, as you know, all focused on the capital plan, because I do know, as you mentioned, that we 14 15 have to shift some of our capital funds into the 16 outer years, and certainly I recognize why we have to 17 do that. But I do want to make sure that our capital 18 process continues to move forward. Um, the impact that COVID has had on our capital program has really 19 been devastating, no question. Ah, the state's PAUSE 20 21 order that was, ah, implemented back in March on many of our capital projects combined with our overall 2.2 23 cash flow issue has really brought all but a few of our city's capital projects to a halt. What is 24 25 really unique about the situation is that the private

57 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 construction industry is also bound by the state's PAUSE order, so the city may actually have an 3 4 opportunity to position itself very well when the restrictions are actually lifted. So I want to 5 understand from you how soon will the city be able to 6 7 sell general obligation bonds and address our overall capital cash flow issue, and does OMB anticipate that 8 9 our federal government will purchase a share of this new issuance of general obligation bonds? 10 11 DIRECTOR HARTZOG: So one of the reasons 12 that we moved so quickly, um, to get the executive 13 budget updated was that so we could go to the markets for capital and we intend to do so within the next 14 15 two weeks, um, for capital, which will help us, ah, 16 from a cash flow perspective. The federal reserve, 17 just to be clear, that, um, I mentioned this to, to 18 Chair Dromm just now, but that is for, ah, cash flow, that's for liquidity on a short-term borrowing. 19 It's not for capital. Um, so that's not something that 20 we, um, will take advantage of on short-term 21 2.2 borrowing to deal with expense. That's not, ah, you 23 know, our plan.

CHAIRPERSON GIBSON: OK. So does OMBthink that the municipal bond market will actually

1	COMMITTEE ON FINANCE JOINTLY WITH 58 SUBCOMMITTEE ON CAPITAL BUDGET
2	purchase city bonds as quickly as will me in that
3	case you described?
4	DIRECTOR HARTZOG: I think that there's
5	plenty of volatility in the market, but we have no
6	reason to believe at this point in time that we could
7	not move forward with a capital bond sale.
8	CHAIRPERSON GIBSON: OK, understand. Um,
9	what are we doing to position ourself to effectively
10	restart capital projects when the state does lift its
11	restriction? Do we have a plan, and is what is some
12	of the fundamental guidelines that we are putting
13	forth to prioritize health and wellness, public
14	safety, and many of our priorities that we know we
15	have to had in a post-COVID-19 world?
16	DIRECTOR HARTZOG: I, I mean, the, the
17	capital plan, um, the current cause and effect is
18	very much, you know, dependent on where we are with
19	the pandemic, um, and how we move forward, and
20	obviously very dependent on where we are with the
21	economy, where we are with our cash position. Um, so
22	those are really challenging questions to answer when
23	there's much uncertainty at this point in time.
24	CHAIRPERSON GIBSON: OK, understand. Um,
25	do you know when OMB will start reviewing any of our

1	COMMITTEE ON FINANCE JOINTLY WITH 59 SUBCOMMITTEE ON CAPITAL BUDGET
2	non-COVID-19 or health- and safety-related, ah,
3	certificates to proceed again, 'cause I know there
4	was a pause on that process during COVID. And also,
5	how will OMB address the backlog of our CP requests
6	that are currently being held at agencies today?
7	DIRECTOR HARTZOG: Well, first let me
8	just clarify. Anything that's COVID-related but also
9	health and safety is moving. So, for example
10	CHAIRPERSON GIBSON: OK.
11	DIRECTOR HARTZOG: We are moving forward
12	with continuing for H&H on Coney Island Hospital, um,
13	building out a wing there. So there's, there's other
14	health and safety projects that are, ah, not COVID-
15	related, but we want to make sure that we're
16	continuing forward and that's how we're trying to
17	prioritize various capital projects. I think that,
18	again, it is a uncertain time. Um, I can't make any
19	commitments that we're going to be able to move
20	forward with other capital projects that we've put
21	off, um, until we have a better certainty on where we
22	are with overall federal stimulate, state budget, and
23	my top priority is making sure that we have
24	sufficient, ah, liquidity on hand.
25	

1	COMMITTEE ON FINANCE JOINTLY WITH 60 SUBCOMMITTEE ON CAPITAL BUDGET
2	CHAIRPERSON GIBSON: OK. Do you think
3	that, um, OMB is going to give guidance to all of our
4	agencies as it relates to their overall capital? So
5	if we are prioritizing with health and wellness and
6	public safety what does that mean for some of our
7	other capital projects that obviously we know are
8	important, um, should be prioritized, what type of
9	guidelines would OMB set forth to all of our
10	agencies?
11	DIRECTOR HARTZOG: It's the same
12	guideline that we have right now, that unless it is
13	COVID-19 or related to health and safety, or
14	obviously public infrastructure projects, um, that
15	they are currently on pause. And beyond that, um, we
16	will have to reassess when we're in a different
17	place. But it's no different than the guidance we've
18	given to our agencies now.
19	CHAIRPERSON GIBSON: OK. Um, I wanted to
20	talk quickly to supported housing, because since mid
21	March, ah, thousands of New Yorkers have filed for
22	unemployment, as the Speaker mentioned. Ah, 57,000
23	are in homeless shelters and thousands are
24	experiencing homelessness and are currently
25	unsheltered. Ah, in the executive budget the

1	COMMITTEE ON FINANCE JOINTLY WITH 61 SUBCOMMITTEE ON CAPITAL BUDGET
2	administration cut the supported housing budget in
3	HRA and DOHMH because the ramp-up of the program is
4	slowing. Can you ask, can you help us understand why
5	the administration is cutting housing programs at a
6	time when housing instability is growing during this
7	COVID? You're on mute, Director. [laughs]
8	DIRECTOR HARTZOG: Sorry. Again, I, I'm
9	going to ask people to help me figure out what's
10	going on 'cause I can't unmute.
11	CHAIRPERSON GIBSON: OK.
12	DIRECTOR HARTZOG: Sometimes I can mute
13	myself and I can't unmute. But at that moment I
14	could not unmute.
15	CHAIRPERSON GIBSON: OK. Did you hear
16	the question?
17	DIRECTOR HARTZOG: I did, I did, Chair,
18	apologies. Um, technology during this difficult
19	time. Ah, so the, this is what I'll say and I think,
20	um, I will defer to HPD to talk about the
21	construction, um, and what's happening there. But
22	this, this was us reflecting and taking under-
23	spending from both the rental, um, the subsidy
24	portion and the, um, for the supportive housing, um,
25	given the construction timeline. It is not that we

1	COMMITTEE ON FINANCE JOINTLY WITH 62 SUBCOMMITTEE ON CAPITAL BUDGET
2	were cutting supportive housing and you're true,
3	there is a lag in the actually ramp-up time but that,
4	it's not a cut. And as it relates to the specifics
5	as it relates to the specifics on the lag on the
6	construction I will defer to HPD to provide those
7	details, and we can get you more specifics post, ah,
8	hearing.
9	CHAIRPERSON GIBSON: OK, well,
10	understand. Well, a quick suggestion, instead of, as
11	you said, it's not a cut, but supportive housing is
12	important. Um, I think we should reallocate this
13	funding to other areas where we know we can keep New
14	Yorkers housed, ah, such as rental arrears or
15	developing a more robust rental assistance program.
16	Ah, it's been mentioned by the Speaker, but we know
17	that when moratoriums on evictions are lifted there
18	is going to be a groundswell of potential evictions
19	going to housing courts throughout the city. And so
20	the idea of developing a rental assistance program
21	that just continues to compliment the work we are
22	doing and what we currently have I think would be an
23	idea that we should consider.
24	
25	

COMMITTEE ON FINANCE JOINTLY WITH 63 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 DIRECTOR HARTZOG: Just to be clear, we do have rent arrears. They are funded through 3 4 different federal and, ah... 5 CHAIRPERSON GIBSON: Right. DIRECTOR HARTZOG: ...state resources, 6 which are extremely helpful in alleviating pressure 7 on the city's finances, um, that we can leverage 8 9 there. CHAIRPERSON GIBSON: OK. 10 11 DIRECTOR HARTZOG: And we spend about 200 million there. 12 13 CHAIRPERSON GIBSON: OK, great. Um, and then I just had another question as well. And I know 14 15 before COVID we had been talking, um, very intimately 16 about some of the large, ah, purchase and acquiring of some of the buildings, ah, that were distressed. 17 18 Ah, we had round one, we had round two. Are we still moving forward with round three of purchasing some of 19 20 the buildings and, and taking those over and moving 21 them to not-for-profits. Is that still underway? 2.2 DIRECTOR HARTZOG: It is definitely, um, 23 still one of the priorities that we're considering. But I think given our current situation financially 24 25 we're reassessing, um, the timing for that.

1	COMMITTEE ON FINANCE JOINTLY WITH 64 SUBCOMMITTEE ON CAPITAL BUDGET
2	CHAIRPERSON GIBSON: OK, and another
3	capital, um, priority for us, obviously, has been the
4	construction of new schools and, you know, working
5	with, ah, Lorraine Grillo and her team, ah, we have
6	really provided a lot of opportunity to address a
7	growing need of overcrowding in our schools. Um,
8	where does the priority fall on our list as it
9	relates to moving forward on construction projects
10	for brand-new schools?
11	DIRECTOR HARTZOG: We did for the first
12	time do a stretch of, ah, for SCA, um, given where we
13	are with, um, the pandemic and our, um, economic
14	outlook, um, the details of which I don't have on me.
15	I'll to get back to you on the specifics of that.
16	CHAIRPERSON GIBSON: OK. And my final
17	question, 'cause we do have to move, ah, many of my
18	colleagues have questions. Um, a lot of the work and
19	the efforts that we've undertaken under your
20	leadership has really been to streamline the
21	certificate to proceed process, looking at the OMB
22	infrastructure and really providing a lot of support
23	for many not-for-profits that have capital projects
24	that have languished. Um, I appreciate a lot of
25	that, ah, really right sizing capital budgets, so

65 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 that it's more realistic over a five- and 10-year period. We're grateful for that. I just want to 3 4 emphasize and remind you and your team that a lot of those priorities must continue, even as we are 5 dealing with COVID and we are out of the COVID 6 7 pandemic and we are on the brink of recovery, we have got to keep these capital projects moving forward. 8 Um, us in the City Council, our capital projects, the 9 constructions of schools, um, just technology. A lot 10 11 of things really need to move and housing is a 12 critical part of that. So I just want to again 13 emphasize to you and your team that as we provide 14 these guidelines for all of our agencies, keeping in 15 mind public health, safety, and overall, um, wellness 16 for New Yorkers, I definitely want to make sure that 17 housing, supportive housing, housing for seniors, and 18 the construction of schools is absolutely critical 19 and remains at the forefront of our discussions. Can 20 you hear me? [inaudible] 21 DIRECTOR HARTZOG: Yes. 2.2 CHAIRPERSON GIBSON: OK, thank you so 23 I'll turn it back over to Chair Dromm. much. Thank you, thank you. 24 25

66 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 CHAIRPERSON DROMM: OK, thank you very 3 much, Chair Gibson. We're now, ah, going to go to committee member, ah, OMB questions. So, um, I'll 4 turn it back over to our COMMITTEE COUNSEL, I 5 believe, at this point. 6 7 COMMITTEE COUNSEL: Thank you, Chair If any council members have questions for the 8 Dromm. 9 administration please use the Zoom raise hand function. Um, council members, please keep your 10 11 questions to five minutes, including answers, and 12 wait for the Sergeant at Arms to tell you when your 13 time begins. The sergeant will also let you know when your time is up. Um, we will begin with 14 15 questions from Majority Leader Cumbo, followed by 16 Council Member Gjonaj, followed by Council Member 17 Rivera. 18 SERGEANT AT ARMS: Council Member Cumbo, 19 your time is starting now. 20 MAJORITY LEADER CUMBO: Thank you. I'm 21 asking questions on behalf of Debbie Rose, who is 2.2 unfortunately at a funeral for her very best friend. 23 Um, my questions go in terms of following up on Council Member Daniel Dromm's line of questioning in 24 terms of the NYPD remaining flat in this budget in 25

1	COMMITTEE ON FINANCE JOINTLY WITH 67 SUBCOMMITTEE ON CAPITAL BUDGET
2	terms of not receiving any significant cuts, but that
3	we're also seeing a 124 million dollar cancellation
4	of the Summer Youth Employment Program, which is
5	going to impact 70,000 young people. We are also
6	seeing, ah, a cut in terms of COMPASS, Sonic, Beacon,
7	um, and Cornerstone programs in order to save
8	approximately 61 million dollars. The challenge that
9	I see with that is the administration's response
10	seems to be that we're going to utilize the NYPD to
11	police our young people. And I don't know if you've
12	seen it, but many have seen it, that it hasn't even
13	hit summer yet. We haven't even gotten to 80-degree
14	weather. And already we are seeing video after video
15	after video that is surfacing of young black
16	teenagers being handcuffed, brutally beaten. I saw
17	one of an African American teenage girl, ah, fighting
18	with a police officer as if she were a man, a grown
19	man. We're seeing video after video showing young
20	people with police officers with their knees on their
21	necks being brutally taken down and what I want of
22	the know is we've talked about alternative programs
23	but we have seen that through this budget the
24	alternative program seems to be the NYPD and what
25	we're gonna see again is what happened with the Eric
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1	COMMITTEE ON FINANCE JOINTLY WITH 68 SUBCOMMITTEE ON CAPITAL BUDGET
2	Garner situation, where this is going to create a
3	dynamic where young people are going to be arrested
4	and brutalized throughout this summer and communities
5	of color are going to have to organize and galvanize
6	and focus all of their energies around the NYPD when
7	in reality they should be focusing on stimulus money,
8	getting their businesses back up to speed. This is
9	going to be devastating. What are the plans for
10	summer youth and our young people this summer? What
11	is the, what is the plan?
12	DIRECTOR HARTZOG: So I think I, um, when
13	we talked about this earlier I noted that we are
14	working, DYCD, um, and Deputy Mayor Thompson's office
15	and the Department of Education are working on an
16	overall summer learning plan that includes both what
17	the DOE can do and in fact what DYCD can do with
18	their existing providers. And there are a number of
19	remote learning opportunities that looking at, as
20	well as providing, um, direct support to youth. So
21	those plans are forthcoming and you will be hearing
22	more from both agencies on what they intend to do.
23	MAJORITY LEADER CUMBO: Let me ask you a
24	question. Did you
25	

69 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 DIRECTOR HARTZOG: On the NYPD budget 3 I'm... 4 MAJORITY LEADER CUMBO: Did you see those videos? 5 DIRECTOR HARTZOG: I can speak to the 6 7 That's what I'm here to speak to. And I can budget. 8 talk to you about NYPD's budget and what we did on 9 the PEG. MAJORITY LEADER CUMBO: [inaudible] 10 11 reflection of what's going to happen to those youth, 12 and those programs that you just outlined do not seem 13 that they are comprehensive enough to deal with the onslaught of over 100,000 youth with nothing to do, 14 15 but what we have done is allocated money to an NYPD who has no ability to enforce social distancing in an 16 17 equitable way [inaudible] into that because it is 18 going to explode with young people who have nothing 19 to do with, for the summer, and all of these 20 resources being put into an NYPD. So as a woman of 21 color who is here to talk about the budget we are 2.2 hoping that in your discussions you are recognizing 23 and seeing what's happening in the outside world and are able to weigh in on how we protect our young 24 25 people. Because I for one as the mother of a black

1	COMMITTEE ON FINANCE JOINTLY WITH 70 SUBCOMMITTEE ON CAPITAL BUDGET
2	son I'm not going to tolerate a budget that is going
3	to allow our young people to be policed instead of
4	programmed, which we've given suggestions. And I
5	have not heard any of those suggestions in your
6	testimony about how we are going to protect our young
7	people, educate our young people, and give them the
8	resources that they need in order to be productive
9	members of society and not hog tied and arrested all
10	throughout the summer and black people and people of
11	color are gonna have to take valuable time away from
12	fighting for their businesses, fighting for
13	computers, all to focus on this systematic element of
14	racism that continues to attack communities of color.
15	We are always fighting against NYPD. We are never
16	fighting in support of budget, money, resources,
17	school, and education because our time is always
18	taken away with these types of issues. I want to see
19	a real plan to figure out
20	SERGEANT AT ARMS: Time.
21	MAJORITY LEADER CUMBO:how you're
22	going to help our young people.
23	CHAIRPERSON DROMM: OK, thank you. We're
24	going to go to the next question.
25	

COMMITTEE ON FINANCE JOINTLY WITH 71 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 COMMITTEE COUNSEL: We will now hear from 3 Council Member Gjonaj, followed by Council Member 4 Rivera, followed by Council Member Holden. SERGEANT AT ARMS: Council Member Gjonaj, 5 your clock starts now. 6 7 COUNCIL MEMBER GJONAJ: Thank you. I want to thank the chairs and I, ah, want to begin by, 8 9 um, keeping all those that have passed or lost loved ones, ah, during this time in my prayers and those 10 11 that are currently battling, ah, this virus and fighting for their lives, that I will be praying for 12 13 them, that they're in my heart and mind. Um, 14 Director, I'm not sure if you can answer the Majority 15 Leader's question. I think her time was up, she kind of expected a response from you. 16 17 DIRECTOR HARTZOG: I don't have to 18 response. 19 COUNCIL MEMBER GJONAJ: OK. You're 20 right. You don't have to respond. It's obviously 21 your choice. But I, I can say some things, and so 2.2 much has been said by both of the chairs and the 23 Speaker already. What do you say that this administration has increased our budget by 33% since 24 25 taking over, yet we all feel less safer, we see that

1	COMMITTEE ON FINANCE JOINTLY WITH 72 SUBCOMMITTEE ON CAPITAL BUDGET
2	our streets are less clean, and we see that our
3	quality of life has not improved. This
4	administration is about to leave the, us with no
5	reserves and raid the Retirement Trust Fund. Since
6	we began, or since I was elected into the City
7	Council every budget negotiations I've warned and
8	emphasized the importance of seven years of feasts
9	requires that we should be planning for seven years
10	of famine. We are in the worst condition since the
11	1970s under this administration. How do you answer?
12	DIRECTOR HARTZOG: With all due respect,
13	Council Member, I strongly disagree. This is not the
14	1970s and since then we've had a gap accounting that
15	provides great transparency into our budget. We
16	balance our budget every year before the fiscal year
17	begins. And the reserves are here just for this
18	purpose, which is we have built them up in
19	partnership with the council over the last several
20	years for just this type of is, which is there's a
21	pandemic and we've had to dip into our reserves. In
22	addition to that, even in the good times when we've
23	had economic growth, even though it's slowed most
24	recently in the last fiscal years, we've actually had
25	savings. We've continued to have savings as part of

1	COMMITTEE ON FINANCE JOINTLY WITH 73 SUBCOMMITTEE ON CAPITAL BUDGET
2	it, and at adoption of this past year we set a
3	precedent with the council where savings actually
4	funded a portion of the adopted budget. I expect
5	that we will continue to do that in partnership with
6	the council and I do not think that we're leaving
7	future administrations with any, ah, more challenges.
8	I think, in fact, we have increased reserves. We
9	continue to have record levels of savings and we'll
10	to do so, including the fact that we've negotiated
11	labor contracts, which has provided a lot of
12	stability in planning forward for this city's budget,
13	and we've had savings included in those contracts for
14	the first time. So I think we've provided a lot of
15	stability moving forward.
16	COUNCIL MEMBER GJONAJ: Director, we're,
17	you're gonna leave this to, the next administration
18	is gonna inherit a depleted reserve when it comes to
19	our trust, our pension trust fund. They're going to
20	inherit a reserve that is frightening. When we're
21	looking at dire straits ahead and we should be
22	looking to cut in other areas. Some of them have
23	been mentioned. I'll mention a few other areas. We
24	should be looking to cut from the 5 billion plus, and
25	

74 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 maybe you can elaborate. The DOE central, ah, 3 budget, is that over 5 billion dollars? DIRECTOR HARTZOG: I can't speak to the 4 actual centralized budget at this time. 5 COUNCIL MEMBER GJONAJ: Well, I 6 7 understand it's over 5 billion dollars. We can cut a billion dollars there. We can cut a billion dollars 8 from the failed New York City Thrive program with 233 9 million dollars a year that is, that is not serving 10 11 New Yorkers, not yielding the results for that kind 12 of money. We can cut capital projects where, where 13 parks, including Orchard Beach and others. We can offer concessions where others, the philanthropy and 14 15 the business industry can build those infrastructures 16 that are needed and save the capital dollars. This 17 is a time that we're supposed to be thinking out of 18 the box, making sure every dollar gets spent wisely. I'm not hearing that from this administration. 19 I'm not hearing that from you. I'm hearing things are 20 21 gonna be done in a fashion that are OK with this 2.2 administration, their pet projects, and I want to 23 remind you that it was this council that pushed last year to build the reserves against the unwillingness 24

75 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 of this administration. You guys pushed back on 3 this. Can you answer to any of those? DIRECTOR HARTZOG: It is no different 4 than what I've said. We, I disagree with your view 5 of where we are and what we've done in this 6 7 administration. And I think as it relates to, um, 8 your point about central admin... 9 SERGEANT AT ARMS: Time. DIRECTOR HARTZOG: ... that's about 1% of 10 11 DOE's overall budget is central admin and we've taken 12 significant reduction to their central admin budget, 13 um, and I think that we've always been working the council. Moving forward, I'm looking at different 14 15 savings ideas and we'll continue to do so, including building the reserves. 16 17 CHAIRPERSON DROMM: OK, we have to move 18 on. Next, please. 19 COMMITTEE COUNSEL: We will now hear from 20 Council Member Rivera, followed by Council Member 21 Holden, followed by Council Member Adams. 2.2 SERGEANT AT ARMS: Council Member Rivera, 23 your time starts now. COUNCIL MEMBER RIVERA: OK, thank you. 24 25 Thank you for [inaudible]. Um, ah, and thank you,

1	COMMITTEE ON FINANCE JOINTLY WITH 76 SUBCOMMITTEE ON CAPITAL BUDGET
2	ah, for the time. The Hospitals Committee as of
3	right now will not have a budget hearing due to
4	capacity restraints related to COVID-19. So I
5	appreciate the opportunity now to ask some questions.
6	Um, quickly, about the census, and I'll get into
7	Health and Hospitals in a second. We had 40 million
8	dollars in the census outreach. My cochair and I, as
9	well as members of Congress, asked for a postponement
10	in response to the COVID-19 pandemic. Um, and they
11	postponed the self-response period to October 31,
12	which is, which is good news, I guess. How much of
13	the 40 million will New York City Census spend and
14	can unspent funding awarded to CUNY be rolled into
15	fiscal year 2021.
16	DIRECTOR HARTZOG: Ah, those are all good
17	questions, ah, Council Member. I think that the
18	census team is working now and understanding and
19	assessing what that, ah, the implications are for
20	pushing it out and what their plan is. I don't have,
21	um, any plans from them just yet, but happy to report
22	out when we do.
23	COUNCIL MEMBER RIVERA: All right, I
24	appreciate that. The, the grassroots outreach was
25	going to be really important to getting those numbers

1	COMMITTEE ON FINANCE JOINTLY WITH 77 SUBCOMMITTEE ON CAPITAL BUDGET
2	and, as you saw, we're performing fairly poorly
3	nationally.
4	DIRECTOR HARTZOG: Yes. I understand
5	that they're doing some of that work remotely now,
6	but, again, they're still working on what the
7	timeline, given the expansion of the timeline
8	extension.
9	COUNCIL MEMBER RIVERA: All right. And
10	I, I just want to reiterate, ah, what the Majority
11	Leader said about asking for an immediate alternate
12	services or employment opportunities for our young
13	people, because between eliminating COMPASS, Beacon,
14	and Summer Sonic the city is looking to save 55
15	million dollars in fiscal year 2021, which is a
16	relatively small amount of savings, yet eliminates
17	all programs for young people, specifically low-
18	income young people from communities of color. So I
19	just want to leave that there, 'cause that's not a
20	question, it's more of a statement. Um, you know,
21	these are our families that were hit the hardest.
22	They're front line essential workers and, you know,
23	they need something to do. So as for Health and
24	Hospitals, um, our city's public hospital system has
25	been instrumental in responding to COVID-19, as

1	COMMITTEE ON FINANCE JOINTLY WITH 78 SUBCOMMITTEE ON CAPITAL BUDGET
2	everyone knows, both in treating the patients and
3	operating citywide public health systems, such as 311
4	phone system. The public system was on its and
5	answered almost 100,000 calls on their hotline. How
6	much has H&H spent to address COVID-19 so far? Is
7	there an estimate of how much will be spent overall?
8	DIRECTOR HARTZOG: So, ah, I believe as
9	of, ah, April 29 it's been about 210 million dollars.
10	Um, but of course that's, you know, unique expenses.
11	It's, you know, obviously doctors, nurses, etcetera
12	that are on staff are, um, working. Um, we
13	anticipate and we're working with FEMA to ensure that
14	they get the advance funding on this. But I think
15	from, um, and I know in your position with oversight
16	you would be concerned, obviously, about their cash
17	position. But they are in a very good cash position,
18	um, about 540 million dollars of cash on hand. Um,
19	they continue to, and we haven't seen any, um,
20	reason. The state has been very working with them on
21	their DISH and UPLS, um, in terms of their overall
22	reimbursement. So they're in very good shape
23	financially.
24	COUNCIL MEMBER RIVERA: What support has
25	the federal government given so far? Is it going to

1	COMMITTEE ON FINANCE JOINTLY WITH 79 SUBCOMMITTEE ON CAPITAL BUDGET
2	be sufficient and what is the likelihood that more
3	funding will come?
4	DIRECTOR HARTZOG: Um, they do and they
5	are receiving, ah, support from the CARES Act. Um,
6	we have been working with them on actually, um,
7	making sure that they're able to access that funding.
8	Um, but it's an ongoing process, Chair.
9	COUNCIL MEMBER RIVERA: Well, I figured
10	that, I mean, it wouldn't be a direct answer. I know
11	that
12	DIRECTOR HARTZOG: Oh, sorry, it's 118
13	million dollars, um, specifically on the CARES front.
14	COUNCIL MEMBER RIVERA: Well, I know the
15	council [inaudible] 1.4 billion in federal funding
16	coming to New York City through the CARES Act. But I
17	don't think OMB has yet to apply any of those
18	expenses. But let me just ask a couple more
19	questions 'cause I don't have a lot of time. H&H
20	treats everyone regardless of insurance cognitive and
21	immigration status. Do you have a breakdown of how
22	many people have been treated by H&H for COVID who
23	are uninsured and do you have those numbers for those
24	who have Medicaid?
25	

COMMITTEE ON FINANCE JOINTLY WITH 80 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 DIRECTOR HARTZOG: I don't have that, um, 3 but we can get it to you. COUNCIL MEMBER RIVERA: 4 I appreciate How has responding to COVID-19 impacted the 5 that. roll out of NYC Care? 6 7 DIRECTOR HARTZOG: Um, it has not. Ah, H&H has been moving forward, um, with their plan and 8 9 continuing to do so. I have not heard that it has impacted their ability to roll out NYC Cares. 10 11 COUNCIL MEMBER RIVERA: OK. How have 12 FQHCs and community-based care been engaged in the treatment of COVID-19, apart from nine local health 13 clinics. They haven't really [inaudible] a lot of 14 15 attention. They don't have a lot of supplies. And 16 so, um, how have you been engaging them during this 17 crisis? DIRECTOR HARTZOG: Ah, particularly with 18 19 the FQHCs, we've actually been directly engaging them 20 and, um, are working with them to provide, ah, 21 clinical support to isolation beds. 2.2 SERGEANT AT ARMS: Time. 23 DIRECTOR HARTZOG: And want to do more of that moving forward. And I think in terms of clinics 24 and in needs of PPE we continue to provide that 25

COMMITTEE ON FINANCE JOINTLY WITH 81 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 support. Um, but if there are certain, ah, clinics, ah, Chair, that you're concerned about please do let 3 4 us know through Latonya and I'd be happy to make sure 5 that gets across. CHAIRPERSON DROMM: Thank you. Let's 6 7 move to the next person, please. COMMITTEE COUNSEL: We will now hear from 8 9 Council Member Holden, followed by Council Member Adams, followed by Council Member Powers. 10 11 SERGEANT AT ARMS: Council Member Holden, 12 your time will start now. 13 COUNCIL MEMBER HOLDEN: Thank you, thank 14 you everyone. Ah, it's great to be back in the 15 chambers here even if virtually. UNIDENTIFIED: That's great. 16 17 COUNCIL MEMBER HOLDEN: Ah, hi, Director. 18 DIRECTOR HARTZOG: Hello. 19 COUNCIL MEMBER HOLDEN: Ah, what are the 20 total cuts to Thrive New York City agency by agency? 21 DIRECTOR HARTZOG: Um, I don't it agency 2.2 by agency, but we can get you that level of detail. 23 Um, hold on one second. Ah, so in this plan we, um, ah, it was 18 million over two years and, um, there 24 was 10 million related to, um, ACT teams. This was 25

1	COMMITTEE ON FINANCE JOINTLY WITH 82 SUBCOMMITTEE ON CAPITAL BUDGET
2	because the, ah, ACT teams had to be authorized by
3	the state through Medicaid, um, and there has been a
4	delay in getting that approval from the state. And
5	then to, ah, co-response teams, these are DOH
6	clinicians and NYPD officers, um, and we, um, decided
7	to move that, shift that to fiscal year 22 for
8	expansion. It does not affect the 911 response team.
9	So if anyone calls 911, um, a person who is, um,
10	emotionally, um, disturbed then we have 911 co-
11	response teams that go out, nurses and, ah, police
12	officers.
13	COUNCIL MEMBER HOLDEN: Thank you. Um,
14	ah, is there a, you know, we talked about hiring
15	freezes. Is there a hiring freeze in the mayor's
16	office, because I'm on Twitter and
17	DIRECTOR HARTZOG: Yes.
18	COUNCIL MEMBER HOLDEN:every day I see
19	he's hiring new people. So how is that happening?
20	DIRECTOR HARTZOG: There's a hiring
21	freeze across the board.
22	COUNCIL MEMBER HOLDEN: There is, right
23	now?
24	DIRECTOR HARTZOG: With the exception of
25	health and safety.

1	COMMITTEE ON FINANCE JOINTLY WITH 83 SUBCOMMITTEE ON CAPITAL BUDGET
2	COUNCIL MEMBER HOLDEN: OK. Um, I
3	understand
4	DIRECTOR HARTZOG: [inaudible]
5	COUNCIL MEMBER HOLDEN: OK. I understand
6	you want to get, ah, authorization to issue bonds and
7	you talked about that. What is the comptroller's
8	perspective on this and how can we be assured that it
9	won't be reckless spending?
10	DIRECTOR HARTZOG: Um, the comptroller's
11	perspective on issuing capital bonds, we work in
12	partnership with the comptroller on, ah, the capital
13	bond issuances, um, and we've been in direct contact
14	with his staff around the next bond issuance. Um, I
15	don't foresee any problems with that. And, as I've
16	said, in terms of managing the city's cash and
17	looking, um, when immediately the pandemic started
18	the comptroller and his staff were very helpful in
19	working through with us, ah, various contracts that
20	we had to make tough decisions on, deciding not to
21	register them to support the city's cash balance.
22	COUNCIL MEMBER HOLDEN: Ah, have you
23	looked at the Bloomberg's administration fiscal year
24	response, fiscal year 10's response to the Great
25	

COMMITTEE ON FINANCE JOINTLY WITH 84 1 SUBCOMMITTEE ON CAPITAL BUDGET Recession, ah, to form a response to the current 2 3 budget? 4 DIRECTOR HARTZOG: No. But I have lived through it, so tell me what your question is on that. 5 COUNCIL MEMBER HOLDEN: Well, it might, 6 7 it might be a good idea to look at how they responded 8 and so we could kind of formulate ours, ah, you know, 9 you have to look at the history of recessions and, and how do we respond. So I think forming a model 10 11 budget, ah, based on what's happened before is a wise move, don't you think? 12 13 DIRECTOR HARTZOG: I think that we are in a position where thanks to our partnership with the 14 15 council we have record level reserves. Having been 16 in the Bloomberg administration when we didn't have 17 that and had to make very tough choices, including I 18 myself had to lay off half of my division, I would 19 say that given where we are in both reserves, record 20 levels of reserves, that we were able to use during 21 this time, um, and our continued focus and approach 2.2 on savings we're in a very good position at this 23 point in time. COUNCIL MEMBER HOLDEN: Um, OK, Chair, 24 25 thank you very much.

1	COMMITTEE ON FINANCE JOINTLY WITH 85 SUBCOMMITTEE ON CAPITAL BUDGET
2	CHAIRPERSON DROMM: OK, who's on
3	[inaudible] next?
4	COMMITTEE COUNSEL: We will now hear from
5	Council Member Adams, followed by Council Member
6	Powers, followed by Council Member Van Bramer.
7	SERGEANT AT ARMS: Council Member Adams,
8	your time starts now.
9	COUNCIL MEMBER ADAMS: Thank you very
10	much. Thank you, Chairs, and hello, Director
11	Hartzog, it's good to see you.
12	DIRECTOR HARTZOG: Hello, Council Member.
13	COUNCIL MEMBER ADAMS: I know that this
14	has been a very difficult time for you, as it has
15	been for all of us. Um, I, I just need a little bit
16	more clarity. Um, the Majority Leader touched on
17	something and it was, it was a nerve for me as well.
18	It's very difficult to understand any formula, um,
19	that would, ah, virtually, um, ah, decimate all
20	summer programming for our youth. Um, take away a
21	lot of the financing that is going to be needed, and
22	not just for the, for their homes, the income affects
23	their homes for these youth as well. So I just need
24	to hear a little bit more because I don't understand
25	a formula that would create such a disparity between

1	COMMITTEE ON FINANCE JOINTLY WITH 86 SUBCOMMITTEE ON CAPITAL BUDGET
2	youth services and the NYPD, which virtually has,
3	what, 1% of, of budget cuts. So I just need to
4	understand what kind of formula does that.
5	DIRECTOR HARTZOG: So on the NYPD, 90% of
6	their budget is, ah, staff. And, as I said at that
7	point in time in the executive budget we were looking
8	at one in six, um, officers out on leave, um, sick
9	leave, and we had to make tough decisions around the
10	fact that we needed to do, and this is at the same
11	time that we were ramping up around social distancing
12	and doing enforcement and outreach around social
13	distancing to really, um, deal with the rising at
14	that time number of COVID-positive cases. And so
15	that was why we look at where we took the savings,
16	um, those were the tough decisions we had to make
17	there. On the SYEP fronts and the summer programming
18	overall, that was equally a very difficult decision
19	related to social distancing. We are working to
20	determine and, again, I hear you loud and clear
21	around youth programming, how are we engaging youth
22	during the summer, the fact that this is not only
23	just a program to engage youth, but also is a direct
24	subsidy in terms of the, um, [inaudible] they receive
25	for families. Um, these are, you know, all questions

87 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 that we're trying to work through, um, and we want to engage the philanthropic community as well in trying 3 4 to help us do summer programming writ large through DOE and DYCD, um, and you'll hear more from us in the 5 coming weeks and we want to engage all of you as well 6 7 in that process, too. 8 COUNCIL MEMBER ADAMS: OK. I thank vou 9 for that. I'm going to just say that, um, again to the Majority Leader's point, we are looking at a very 10 11 hot summer. We're looking at social distancing being 12 in the forefront and we are looking at right now, ah, 13 just the brutalization that is going on, that is going in particularly black communities in this city. 14 15 We would hate to see a further escalation of any of 16 this when in my estimation we have ways to prevent 17 that by looking at this very budget. We're looking 18 at right now hiring delays for NYPD, when we can take a look at the other side where NYPD is engaged in 19 social servicing right now and taking homeless off 20 21 the subways. I don't think that's, that should be in 2.2 their purview personally. Um, there are other ways 23 to look at this. We're looking at a disaster situation in the over-policing, um, in the black 24 25 community. We can do something about it. I really

1	COMMITTEE ON FINANCE JOINTLY WITH 88 SUBCOMMITTEE ON CAPITAL BUDGET
2	think that a closer look needs to be taken at Thrive
3	NYC. From what I see, the cuts for Thrive have, ah,
4	been done, ah, with [inaudible] and, and programs
5	that just weren't working. A closer look needs to be
6	taken with that. I understand that it's a pet
7	project, but there needs to be equity across the
8	board. There are other ways to do that and other
9	systems to take a look out. So my recommendation is
10	to please take a closer look at Thrive NYC, protect
11	the youth of this city, don't make our, our summer
12	any hotter than it normally, ah, would be. We're
13	having a hard time with this budget and, um, I
14	really, really, ah, hope that we can do a lot better
15	by our children. They deserve so much better than to
16	have everything that they've look forward to this
17	summer completely decimated. Thank you.
18	CHAIRPERSON DROMM: OK, we'll now go to
19	our next council member, please.
20	COMMITTEE COUNSEL: We will now hear from
21	Council Member Powers, followed by Council Member Van
22	Bramer, followed by Council Member Kallos.
23	COUNCIL MEMBER POWERS: Thank you.
24	SERGEANT AT ARMS: Council Member Powers,
25	your time starts now.

1	COMMITTEE ON FINANCE JOINTLY WITH 89 SUBCOMMITTEE ON CAPITAL BUDGET
2	COUNCIL MEMBER POWERS: Oh, my time
3	starts now. Ah, ah, thank you, hope you're staying
4	safe and healthy, and thank you to Chair Dromm and
5	Chair Gibson for, ah, the opportunity to ask some
6	questions. Um, my first question, I have a couple
7	different topics, but the first question is, um,
8	right now the restaurants and hospitality industry
9	are particularly getting hit hard and have been
10	asking for additional assistance, and, um, a couple
11	of the items, both, you know, an additional grants
12	program for businesses, a sales tax holiday for when
13	they do reopen to allow them an opportunity to try to
14	recoup, ah, lost, lost revenue, and then also a
15	modification of the [inaudible] tax. That's three of
16	the things they have mentioned to me. Does OMB have
17	an opinion on any of those and is it considering
18	doing any of those three items?
19	DIRECTOR HARTZOG: Sure, why do I take
20	the, ah, um, grant and loans piece and then I'll turn
21	it to Francesco for the other two. Um, so at this
22	point in time we've had about 50 million dollars in
23	grants and loans, um, about 3000 grants have been
24	approved and 190 loans. And, in fact, we decided to
25	shift, originally the plan was to do more loans, but

1	COMMITTEE ON FINANCE JOINTLY WITH 90
2	SUBCOMMITTEE ON CAPITAL BUDGET we decided to shift to provide, um, much more grants.
3	And I think the challenge here is that we have been,
4	and I think the stimulus funding, we've been
5	aggressively pushing for that to be the answer, um,
6	because there's just more resources there than we
7	could ever provide, and so really pivoting and
8	pushing that the stimulus provide that relief.
9	Francesco, do you want to take the other two
10	questions?
11	DEPUTY DIRECTOR BRINDISI: Yes, I would
12	be glad to. Council Member, ah, so, you know, to the
13	point of the sales tax, you know, because of the
14	social distancing our forecast on sales tax revenue
15	is, ah, it's badly hit, both in this year and the
16	next one. Ah, you know, the, there is a question
17	about what are going to be the measures, ah, that are
18	going to be necessary to, ah, return to, you know, to
19	kick start the economy. Um, I don't think that that
20	is something that, ah, we're, ah, it's something that
21	we're starting to contemplate. They will have to
22	deal with how quickly we're able to reopen and how,
23	you know, we've managed to, ah, contain, ah, the, the
24	spread of the disease over time. Ah, the commercial
25	rent tax, as you know, it's 900 million. Ah, it's

1	COMMITTEE ON FINANCE JOINTLY WITH 91 SUBCOMMITTEE ON CAPITAL BUDGET
2	going to be affected by it as well. It's going to be
3	affected by the, the recession. You know, we've
4	recently have, ah, cut commercial rent tax for small
5	businesses in collaboration with the council and, ah,
6	it's a, it's a tax that only affects certain parts of
7	Manhattan and not, and not citywide. So that's, you
8	know, certainly, ah, something that, that all of
9	those considerations need to be taken into access.
10	COUNCIL MEMBER POWERS: OK. I, I'm going
11	to keep on going because I've got a lot of topics. I
12	guess my, my point here is especially if we have
13	federal money helping to support this is to think
14	about helping those businesses that are gonna be on
15	the, the tail end of the reopening and are
16	particularly hard-hit right now because of the loss
17	of foot traffic and limited operations. They are
18	going to be at the very end, if you looked at any
19	plans the governor has put out. And when we, if we,
20	particularly if we have financial assistance from the
21	federal government, which I think is a really
22	important part of that, is to ask us to take that
23	part seriously to help those. I'm going to keep
24	going.
25	DEPUTY DIRECTOR BRINDISI: I understand.

92 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 COUNCIL MEMBER POWERS: I appreciate it. 3 What is on Riker's Island, um, you know, there have 4 been, you know, widespread reports of insufficient levels of PPE for the DOC staff and people in custody 5 in both March and April. There are also media 6 7 reports that DOC transferred 30,000 masks to the 8 FDNY, remarkably, that were held in storage in 9 Riker's Island, which I think you would imagine caused a lot of staff with the DOC to be upset. 10 Um, 11 how has the OMB and your side of equation ensuring 12 the necessary tools and resources to protect the 13 city's essential work force will be distributed adequately and used properly for the city agencies 14 15 moving forward in this pandemic? And, um, I want to 16 ask, I'm just gonna ask my questions and I'll let 17 you, that's number one is PPE. Two is, you know, we 18 talked about, I don't think anybody, you mentioned yourself, director, layoffs, head count reductions 19 are really one of the hardest parts of this equation, 20 21 but what is the scenario by which the city would have 2.2 to consider, what is the maybe financial scenario 23 where the city would have to start looking at making reductions, ah, in terms of, ah, agency head count, 24 25 mayoral office head count, and, um, and finally a

1	COMMITTEE ON FINANCE JOINTLY WITH 93 SUBCOMMITTEE ON CAPITAL BUDGET
2	just a question is, is the city contemplating any
3	[inaudible] rental assistance for folks or renters in
4	New York City who are having trouble paying the rent
5	right now? I know we have to do a lot at the state
6	level, but is the city contemplating any source of
7	program around rental assistance. Thank. Those are
8	my questions.
9	DIRECTOR HARTZOG: Yes, quite a few
10	questions there, Council Member. Um, so let me see
11	if I can remember them all and address them.
12	SERGEANT AT ARMS: Time.
13	DIRECTOR HARTZOG: So the first on just
14	PPE in general, um, it's about 530 million citywide
15	and obviously the Department of Correction is part of
16	that. Um, and so our job is to make sure that, and
17	as the mayor has said, prioritizing health and
18	safety, um, and that we are making sure that the
19	agencies get what the finances, ah, to be able to do
20	that. And so that is the answer on that front. On
21	the head count, we have taken head count down another
22	2000 and we have the hiring freeze. Ah, to your
23	question about layoffs, the mayor has said that that
24	is the last resort, um, and our efforts have to be
25	focused collectively, and I know, ah, the speaker and

1	COMMITTEE ON FINANCE JOINTLY WITH 94 SUBCOMMITTEE ON CAPITAL BUDGET
2	many of you are really pushing for additional
3	stimulus funding, um, and that is, um, where we are.
4	COMMITTEE COUNSEL: We will now hear from
5	Council Member Van Bramer, followed by Council Member
6	Kallos, followed by Council Member Chin.
7	SERGEANT AT ARMS: Council Member Van
8	Bramer, your time starts now.
9	COUNCIL MEMBER VAN BRAMER: Thank you
10	very much. Ah, first, I just want to say thank you
11	to Director Hartzog for, ah, your service. Chair
12	Dromm began the hearing today by talking about the
13	importance of support for students, ah, and youth
14	services and immigrant communities, and I could not
15	agree more. Ah, libraries and our culturals are in
16	fact youth services. They are in fact support for
17	their students, ah, support for immigrant
18	communities, ah, and I just want to thank the mayor
19	and this administration for recognizing the
20	importance of libraries and cultural workers, because
21	we all know that cutting the budgets to libraries and
22	culturals means layoffs. It means, ah, laying off,
23	ah, people, many of whom are members of GC37 and our
24	unionized work force and what could be worse than
25	laying off so many hardworking union, ah, men and

95 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 women, ah, particularly in Queens, ah, and so I want to thank the administration for recognizing, ah, the 3 4 importance. Also, and I know Chair Dromm noticed this, some of the busiest libraries in Queens are 5 Elmhurst, Jackson Heights, ah, Corona, some of the 6 7 hardest-hit neighborhoods by COVID-19. And, ah, 8 libraries are indispensable, ah, for immigrant 9 communities. Trusted institutions. Ah, and that's why it's absolutely imperative, ah, that we continue 10 11 to protect and defend our public libraries that are 12 right now still serving the immigration communities. 13 I also, ah, just spoke to Dennis Wolcott, ah, the terrific leader of the Queens Public Library, who 14 15 mentioned, ah, the Queens Public Library very much 16 utilizes SYEP and as the Majority Leader and Council 17 Member Adams and so many others rightfully talk 18 about, ah, what's gonna happen this summer, ah, we have to make sure that we're protecting, ah, 19 20 libraries, ah, and culture and the arts, ah, because, 21 ah, young people, ah, are going to benefit and are 2.2 still benefitting, even in this time of COVID-19 when 23 the physical buildings are closed many of the services and programs are actually still being 24 25 offered, ah, remotely and through Zoom, including

96 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 Chair Dromm's favorite drag queen story hour, which 3 is, ah, still happening and still providing 4 educational opportunities for young people. Um, I also want to say in addition to making the point that 5 cuts, ah, to libraries and culture mean layoffs, ah, 6 7 to unionized, ah, DC37 members. Ah, we as a city, and I know, ah, Mel, you know this having come 8 9 through, ah, that budget that Council Member Holden talked about earlier, that any plan, ah, for an 10 11 economic recovery in the City of New York has to 12 involve a thriving cultural and arts, ah, community, 13 ah, that ultimately, ah, will drive visitors once again to New York, ah, fill up our hotels and our 14 15 restaurants, support those unionized, ah, work forces including the Hotel Trades Council members. So, ah, 16 17 I just want to, ah, say that, ah, ah, there are few things that fit the priors of this council, ah, 18 including making sure that young people, ah, young 19 20 people of color, ah, working-class people, 21 immigrants, union members, ah, have the services, ah, 2.2 and the educational, ah, ah, opportunities that 23 everyone so desperately needs, ah, and, and libraries, culture, and the arts, do that. So, ah, I 24 25 really just want to say that at this point, um, ah,

97 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 the budget reflects that as a value, ah, and ask you, ah, Director Hartzog, ah, as we going forward, ah, to 3 4 continue that, um, ah, ah, importance, ah, that you're placing on, on libraries, culture, and the 5 arts, and ask if you would, ah, speak to that, ah, 6 7 both libraries, culture, and the arts, in both the educational, ah, place and, ah, in making sure that 8 we have a just economic recovery in the City of New 9 York. 10

11 DIRECTOR HARTZOG: Um, so, I think that, 12 you know, at this point in time in the executive 13 budget we were, um, able to, ah, preserve the funding for the culturals and library institutions and we 14 15 were very mindful of where things were moving with 16 the stimulus dollars, and I've think you said it far 17 better than I could articulate and, um, I'm sure 18 Francesco can chime in on it, too. But just, ah, the importance of the cultural institutions to New York 19 20 City's economy and the recovery. Um, I do think that 21 we are in extremely challenging times, as you've 2.2 heard me say throughout the hearing, um, and not to 23 be a broken record, but to say again that we are very much, ah, looking for another stimulus package. 24 We 25 are facing a very tough set of decisions moving

1	COMMITTEE ON FINANCE JOINTLY WITH 98 SUBCOMMITTEE ON CAPITAL BUDGET
2	forward and so, you know, commitments to keeping
3	anything [inaudible] are just challenging to think at
4	this point in time, but understand and respect your
5	priorities, ah, Council Member. Um, I want to say
6	thank you to all of you, ah, for participating and
7	being part of the hearing. Um, I am, ah, leaving the
8	hearing but Kenneth Gardner and Francesco Brindisi
9	will be available and continue to answer your
10	questions. Thank you, Chair.
11	CHAIRPERSON DROMM: Can you tell I'm
12	having trouble with mute and unmute. Never thought
13	I'd muted in my life. But anyway, thank you, ah,
14	Director Hartzog. We appreciate you coming in and
15	giving us your time. I understand you have to go to
16	COVID meetings, time-sensitive COVID meetings. So,
17	ah, we appreciate you giving your time and we look
18	forward to talking, ah, to your other directors, um,
19	when you leave. Thank you.
20	DIRECTOR HARTZOG: Absolutely, Chair.
21	CHAIRPERSON DROMM: OK, we'll now go to,
22	I'm sorry, we'll go now to other council members'
23	questions.
24	
25	

99 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 COMMITTEE COUNSEL: We will now hear from 3 Council Member Kallos, followed by Council Member 4 Chin, followed by Council Member Richards. 5 SERGEANT AT ARMS: Council Member Kallos, your time starts now. 6 7 COUNCIL MEMBER KALLOS: Ah, thank you to Chair Dromm. I'm deeply disappointed that the budget 8 9 director will not remain for my line of questioning, ah, and I expect to hear back from here. I want to 10 11 just focus on savings in our budget and concerns of 12 predictable costs from cuts. Ah, we have a contracts 13 budget of 16 billion dollars. It seems like before we start cutting our services with city employees it 14 15 might be a good idea to gut all the consultants and wasteful contracts that we've been spending all these 16 17 years. I was heartened to hear that, ah, OMB has 18 been working with the comptroller to review these 19 contracts and find which ones don't need to be 20 registered. Ah, and that being said I am requesting a list of all the contracts that have been 21 2.2 considered, which ones weren't registered and which 23 ones were. Will you provide that to the Contracts Committee? I'm requesting you pause the clock while 24

COMMITTEE ON FINANCE JOINTLY WITH 100 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 I'm waiting for an answer. Is there anyone that can 3 answer the question? 4 FIRST DEPUTY DIRECTOR GARDNER: 5 [inaudible] problems, problems with muting, again. Um, we'll certainly be happy to provide you with a 6 7 list of contracts that... 8 CHAIRPERSON DROMM: Please sate your name 9 for the record. Please state your name for the record. 10 11 FIRST DEPUTY DIRECTOR GARDNER: This is, this is Kenneth Gardner, first deputy budget 12 13 director. Ah, we, as I said, we will be happy to provide you with a list of the contracts that we have 14 15 registered, um, and we will also attempt to give you 16 a list of, of contracts that, ah, were held back and 17 not registered. It's a little bit more difficult to 18 sort of have the negative, but we will attempt to give you those that, that we can identify. 19 20 COUNCIL MEMBER KALLOS: Ah, great, and can I have that by the end of the week please? 21 2.2 FIRST DEPUTY DIRECTOR GARDNER: Um, we'll 23 make all, ah, deliberate efforts to get it to you as soon as possible, understanding that our, ah, work 24 force is distributed, ah, currently. But we will 25

1	COMMITTEE ON FINANCE JOINTLY WITH 101 SUBCOMMITTEE ON CAPITAL BUDGET
2	certainly make an effort to get that to you as soon
3	as possible.
4	COUNCIL MEMBER KALLOS: OK. Ah, that's
5	great in terms of savings. I guess one of the things
6	I'm concerned about is in tough budget times you
7	might want to put off maintenance of your car and not
8	do your oil change all the time, but then at the end
9	of period you end up having to pay \$4000 for a new
10	engine instead of those \$15 every couple of months to
11	change your oil. So, ah, in that way, I think a lot
12	of things that you're cutting have predictable costs
13	from cuts. Ah, so I want to just begin on youth and
14	seniors 'cause I think those are the places where any
15	cut we make will end up costing us in the long run.
16	I want to join with my colleague, Majority Leader
17	Cumbo, Debbie Rose, Adrienne Adams on just a, a huge
18	concern over cutting SYEP and the fact that I think
19	we're still looking at a multimillion-dollar cut to
20	summer campaigns and the fact that we're about to go
21	into the summer program. So do we know how much it
22	would cost for the types of criminal interventions
23	we're seeing putting, ah, the kids who are now
24	outside and are getting in trouble for not social
25	distancing and, by the way, this isn't happening in

COMMITTEE ON FINANCE JOINTLY WITH 102 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 my community. In my community on the Upper East Side 3 I, I would love to see police officers enforcing 4 social distancing but they're not, and people are just not social distancing and it is irresponsible 5 and it is wrong and when police do walk by they're 6 7 not doing any interventions. And all I'm asking for is even just auxiliary officers to do warnings. 8 Ah, so in terms of that, ah, what is the alternative that 9 the city is proposing for these hundred thousand 10 11 kids? Ah, in terms of cuts to pre-K, ah, what does 12 this mean for families who won't be able to go back 13 to work if they can get a job if now they don't have anyone, so they're unemployed and there's no more 14 15 pre-K, ah, it's been cut back in parts of the city 16 and it's not going to roll forward, either, and so 17 people can't economically recover. What is the cost 18 to the economy for people unable to earn income? When it comes to cuts to the seniors, shutting down 19 our senior centers, everyone's home, everyone's going 20 to need to run an AC if they have it, if they can 21 2.2 afford it. What's going to be the cost of people 23 going to emergency room because they're too hot? How much would it be to do social distancing in cooling 24 25 centers this summer in our DFTA locations, and then

1	COMMITTEE ON FINANCE JOINTLY WITH 103 SUBCOMMITTEE ON CAPITAL BUDGET
2	similarly anything we don't do, where we're
3	irresponsible with your seniors, that end up being a
4	Medicaid cost of \$15,000 a month at least. Ah, do
5	you have a cost-benefit analysis on each one of the
6	cuts you're proposing to youth and seniors?
7	FIRST DEPUTY DIRECTOR GARDNER: So, I'm
8	gonna try to address, ah, some of the points you, you
9	hit on. We are exploring alternatives to SYEP. Um,
10	we don't know right now how, how big that would be or
11	what the cost of that would be. Um, clearly all of
12	this is balancing the life, ah, health, and safety,
13	which are the mayor's priorities. Um, we also have
14	to, ah, address the issue of whether, um, certain
15	types of programs we ran in the past can be done in a
16	responsible way given the need for social distancing.
17	COUNCIL MEMBER KALLOS: Can we cut our
18	bloated contracts? Can we, we spent a third of a
19	billion dollars buying 3000 iPads when we could have
20	just bought laptops in a non-emergency setting. So
21	going into September, instead of spending half a, a
22	third of billion dollars, almost half a billion, on
23	iPads could we actually just plan for the future,
24	plan for remote learning, get every kid in the city a
25	laptop, and spend a couple of hundred dollars instead

COMMITTEE ON FINANCE JOINTLY WITH 104 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 of \$500 or \$600 and just plan for the future instead 3 of just ramping up costs in an emergency? CHAIRPERSON DROMM: OK, and then that 4 5 will be it. Ken, you want to respond? FIRST DEPUTY DIRECTOR GARDNER: 6 Um, we 7 are gonna be as we have been, scrubbing every one of our contracts, looking for opportunities to save 8 9 money and deliver services more efficiently. CHAIRPERSON DROMM: OK, thank you. Thank 10 11 you, Ben. Ah, we'll now move on to the next council 12 member. 13 COMMITTEE COUNSEL: We will now hear from Council Member Chin, followed by Council Member 14 15 Richards, followed by Council Member Grodenchik. 16 COUNCIL MEMBER CHIN: Thank you. Um, 17 thank you to the cochair. Um, my question, of course 18 is, gonna be focused on, on the older adults, ah, and our senior. Ah, in the preliminary budget I 19 mentioned that I was very disappointed that I did not 20 21 see the 10 million dollar that was promised in the 2.2 [inaudible] budget. And it wasn't in the executive 23 budget either. Um, our senior center has been doing tremendous work in this pandemic. No matter what the 24 25 future's gonna be, we have to make sure that our

105 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 senior centers will continue to grow and to serve, ah, the older adults in our city. Ah, so I want, I 3 4 expect, um, that 10 million to be put back, ah, into the budget because right now they're still calling 5 the senior, they're the one that make sure that 6 7 wellness check and a lot of them are doing virtually 8 programming for our senior and going forward that 9 should be a new need, ah, technology, to make sure all the seniors and older adult can be connected. 10 11 They were doing a fantastic job in the beginning, ah 12 with the Grab and Go and serving meal, ah, but they 13 were not getting the support, ah, from the Department for the Aging or from this, ah, the city. And then 14 15 all of a sudden it was taken away from them. They 16 will provide a great good tasting ethnic meal, 17 healthy meal, and instead, um, the seniors are not 18 getting the quality food that they are used to at the 19 senior center. So another thing is the, the home 20 delivered meal program. There's so much more needs 21 and we gotta make sure we increase the budget, ah, to 2.2 the home delivered meal program. Because we were 23 historically at least 20% under the national average, the amount that we reimbursed the provider. And 24 25 during this pandemic, and I've been talking to the

106 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 food czar, I wanted to make sure that the senior center, the providers, get put back in, ah, that they 3 4 don't get lost, that they don't get left out, that we are dealing with, yeah, a nonprofit catering, 5 caterer, who really don't know about our seniors and 6 7 our community. So I want to make sure now senior center get back into the game, that they can continue 8 to provide a good-quality food. All they need is the 9 support, you know, the supported deliverer, ah, the 10 11 technical support, they can do the job. The other 12 question is that beside the executive, ah, the 10 13 million, is that I wanted to make sure that the mental health need of the seniors are taken care of 14 15 and that's why I think the, the technology, ah, that 16 we're talking about, ah, the mayor talked about 17 providing, ah, tablets to seniors, um, in NYCHA, 18 which is great, but they need to be trained, um, they need to learn how to use, ah, the technology. 19 But that should be available, ah, to all the seniors. 20 21 And the other question is that did you know that the 2.2 private social adult daycare, um, that was closed by 23 the state, they abandoned all our senior. Thev didn't do anything to take care of their seniors, and 24 25 these are the guys who are getting Medicaid dollar

1	COMMITTEE ON FINANCE JOINTLY WITH 107
2	SUBCOMMITTEE ON CAPITAL BUDGET for low-income senior that go to their program. They
3	just totally abandoned them and we, the city, had to
4	take care of these seniors. And that's how we had to
5	connect these senior to senior center. So going
6	forward I think there's gonna be even more needs. So
7	I think that the budget, ah, for senior center, home
8	delivered meal, home care service, case management,
9	that budget needs to continue to grow, ah, to meet
10	the needs of older adults, um, in the city, 'cause
11	they have been suffering through this, ah, pandemic
12	and I want to make sure that they are taken care of.
13	So can you just answer whether money will be put
14	back, um, for the model budget and also increase, ah,
15	home delivered meal programs?
16	FIRST DEPUTY DIRECTOR GARDNER: OK, so in
17	terms of the, ah, the model budget, ah, that money
18	was not expected to start until fiscal 21. Right now
19	we're on hold because of the, the current level of
20	budget distress. We'll have a discussion about that,
21	ah, as we get a better idea of what the, the revenue
22	picture, the expense picture looks like for the rest
23	of the year. Um, in terms of getting, um, senior
24	meals, ah, right now the centers are closed, ah, and
25	we've been delivering food in multiple ways. Ah,

108 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 we've streamlined the home delivered meals for 3 seniors and made it part of the Get Food Program, 4 right? Individuals can call 311 and say, ah... 5 COUNCIL MEMBER CHIN: I know, but it's not the best. 6 7 SERGEANT AT ARMS: Time. FIRST DEPUTY DIRECTOR GARDNER: And the 8 9 seniors... COUNCIL MEMBER CHIN: It's not the best. 10 11 They're not getting the best, they're not getting the 12 quality food that they're used to getting. And I know that the food czar is talking about training the 13 senior center now so we can put them back. It's so 14 15 important that we help these center build their capacity instead of lefting them out in the cold. 16 17 CHAIRPERSON DROMM: Council Member Chin, 18 I just want to say time has to be called, but I agree 19 with you 100% and as we move down the, ah, budget 20 path, ah, we'll be certainly discussing this further. 21 I am very disappointed to see that it was not there. 2.2 So I just want to say thank you and we will need to 23 just move along to the next person. 24

1	COMMITTEE ON FINANCE JOINTLY WITH 109 SUBCOMMITTEE ON CAPITAL BUDGET
2	COMMITTEE COUNSEL: We will now hear from
3	Council Member Richards, followed by Council Member
4	Grodenchik, followed by Council Member Lancman.
5	COUNCIL MEMBER RICHARDS: Thank you, ah,
6	Chairs, and thank you, Ken. Um, so a quick question
7	and then I want to hop back in to, ah, the NYPD. Um,
8	so the administration delayed, ah, the current class,
9	ah, during this fiscal year or this PEG for 6.4
10	million dollars. Ah, how much would we save if we
11	canceled this class? Next fiscal year? I'm not
12	hearing him.
13	COMMITTEE COUNSEL: One moment, we're
14	going to unmute him.
15	COUNCIL MEMBER RICHARDS: OK.
16	FIRST DEPUTY DIRECTOR GARDNER: Sorry
17	about that.
18	COUNCIL MEMBER RICHARDS: No problem.
19	FIRST DEPUTY DIRECTOR GARDNER: I, ah, I
20	do not have a number for you right now on that, but
21	we can certainly, ah, get that together and provide
22	it for you, ah, today.
23	COUNCIL MEMBER RICHARDS: So you, you
24	would agree that on average if, if you're talking
25	about \$43,000 to \$44,000, ah, per new officer coming
l	

1	COMMITTEE ON FINANCE JOINTLY WITH 110 SUBCOMMITTEE ON CAPITAL BUDGET
2	into this class that we could save about 25 million
3	dollars in the next fiscal year. So that's sort of
4	where our estimates, ah, come. But I would love for
5	you to get that number and confirm that number with
6	the chairs, ah, as well. Ah, so the question is
7	whether are our priorities? Ah, if we're talking
8	about summer youth, we're talking about the need to
9	improve health care, we're talking about all of the,
10	um, essential things we need to get through a crises
11	why aren't we looking at cancelling a class that
12	would serve no, no, no real reason right now as crime
13	continues to decrease, ah, as we see during this
14	pandemic. Ah, is policing the priority of, of the
15	administration?
16	FIRST DEPUTY DIRECTOR GARDNER: So I, I
17	think your estimate of 25 million, um, certainly
18	sounds like it's in the ballpark of being correct.
19	Um, we obviously have to balance, ah, all of the
20	priors that we have, including public safety. Um,
21	we, we did in fact, ah, delay the, ah, the April
22	class, ah, because of the different, difficulties in
23	running a police academy class, ah, given the need

24

25 ability of the PD to, to safely run training classes

for social distancing. And, ah, we will look at the

1COMMITTEE ON FINANCE JOINTLY WITH1112SUBCOMMITTEE ON CAPITAL BUDGET2as we going forward. Ah, the mayor has said that3health and safety are our north star and, ah, PD has4taken 90 million dollars of savings already between5prelim and exec.

COUNCIL MEMBER RICHARDS: Well, it 6 7 doesn't seem like it's just my opinion and I agree 8 with many of my colleagues that, um, PD is focusing 9 on the most serious crime at the moment, and at the moment we're seeing people get beat up and locked up 10 11 over social distancing, something that the police 12 department shouldn't even technically be involved in. 13 I think we can utilize those resources to, to hire counselors, to hire community-based organizations to 14 15 do a lot of this work when it comes to social 16 distance. And let me, I have limited time so I want 17 to hop into homeless outreach for a second as well, 18 being that the NYPD is now into the business of, ah, removing, ah, thousands of homeless individuals off 19 20 of our trains. Ah, what is the budget and an 21 actually head count of the homeless outreach 2.2 engagement unit, ah, in the NYPD? And then, as you 23 dig that out, um, one of the things we noticed is the homeless outreach unit received a new head count in 24 25 the November plan, as did the co-response teams to

1	COMMITTEE ON FINANCE JOINTLY WITH 112 SUBCOMMITTEE ON CAPITAL BUDGET
2	deal with mental illness. However, only the co-
3	response teams were cut as a result of the PEG. So
4	what is the rationale, ah, for keeping homeless
5	outreach and cutting the mental health services that
6	would be attached to that. So those are my last
7	questions, Chair, on that.
8	FIRST DEPUTY DIRECTOR GARDNER: OK, so,
9	um, I will have to get back to you on the number of
10	officers in that detail. I just want to reiterate a
11	point, ah, with regard to, ah, co-response, I want to
12	be able [inaudible] what the, what the budget
13	director earlier said with regard to the fact that we
14	have not, um, reduced the 911-related co-response.
15	That's still available. People call in for that
16	reason. Um, and in terms of social distancing,
17	clearly we're not exclusively using NYPD. We're also
18	using TEAs, school crossing guards, ah, I know we've
19	also used, ah, Parks enforcement officers, um, and we
20	are also using, um, some [inaudible] providers.
21	COUNCIL MEMBER RICHARDS: Well, I don't
22	know where those people are. They're not in my
23	neighborhood. I think we're seeing video, I mean, I
24	think I saw something about 30 officers in
25	Queensbridge last night, helicopters and 20 police

1	COMMITTEE ON FINANCE JOINTLY WITH 113 SUBCOMMITTEE ON CAPITAL BUDGET
2	cars all, ah, in the neighborhood over social
3	distancing. Um, so it seems to me that there's no
4	need for, ah, additional, ah, officers during this
5	moment, ah, if, if this is what the police department
6	is now, if this is the business they're, they're
7	totally [inaudible] if they have, if they have the
8	resources
9	SERGEANT AT ARMS: Time.
10	COUNCIL MEMBER RICHARDS:to use 30
11	officers, ah, for social distancing events. So I,
12	I'm done, thank you, Chair. Ah, I think we should
13	cancel, ah, this incoming class. Thank you.
14	CHAIRPERSON DROMM: OK, thank you very
15	much. And we'll now go to our next council member.
16	COMMITTEE COUNSEL: Council Member
17	Grodenchik, followed by Council Member Lancman,
18	followed by Council Member Rosenthal.
19	SERGEANT AT ARMS: Council Member, you
20	may begin.
21	COUNCIL MEMBER GRODENCHIK: Thank you.
22	I'm dealing with a new laptop here, so bear with me.
23	Um, I, I want to, ah, say that I am disappointed
24	that, um, the director left. Ah, you know, we don't
25	get a chance very often to see her, ah, at hearings

1	COMMITTEE ON FINANCE JOINTLY WITH 114 SUBCOMMITTEE ON CAPITAL BUDGET
2	and, um, many of my colleagues still have to go, um,
3	and ask questions and I, um, I want to associate
4	myself with, um, for starters with, ah, many of my
5	colleagues' concern about youth programs for the
6	summer. Um, they have taken an inordinate hit and,
7	ah, as someone who grew up in this city and I know
8	how hot it gets in New York City, um, in the summer,
9	our young people need structured, ah, activities,
10	especially jobs and, um, other activities, ah, to
11	keep them on the straight and narrow and, um, I just
12	want to ad my voice to, ah, those who hope, um, and
13	will fight for, ah, undoing those cuts. Um, I am
14	disappointed, ah, that I can't ask this direct,
15	directly to, ah, the director. Um, she said we could
16	not cut our way out of this problem, except that we
17	might have to because there's no guarantee, ah, that
18	there will be an additional stimulus. They are
19	talking about it. I hear Speaker Pelosi talk about
20	it. I've also heard, ah, heard comments from, ah,
21	the majority side of the Senate and the president and
22	it doesn't look like they are close to a deal, and I
23	don't know if, um, the, the deputy director can
24	answer this, but, um, what kind of [inaudible] are
25	happening at OMB and with the mayor to, ah, to see
I	

1	COMMITTEE ON FINANCE JOINTLY WITH 115 SUBCOMMITTEE ON CAPITAL BUDGET
2	where we go, ah, in case we don't get additional
3	stimulus?
4	FIRST DEPUTY DIRECTOR GARDNER: We
5	believe that, as the director said, we can't cut our
6	way out of this problem, um, and that we do need
7	additional federal stimulus. Um, there's no question
8	that, that we alone are now facing that problem.
9	We've seen the governor talk about how the, the state
10	facing a similar problem and those, those kinds of
11	problems are, are representative of what's going on
12	all over the country. Ah, and I think that, you
13	know, it is not simply some states but almost all
14	states, ah, and most localities that are seeing
15	COUNCIL MEMBER GRODENCHIK: I, I get
16	that. I, I get all that, Ken. I get all that, but
17	the truth of the matter is, um, we have to be
18	prepared and, ah, I was hoping for more today and,
19	and, ah, to perhaps hear from the director what kind
20	of cuts are gonna be in store. Um, we all have our
21	favorite programs, we all have our unfavorite
22	programs. But the fact of the matter is that we
23	can't pray our way to financial stability. We have
24	got to be prepared, ah, in case we don't get
25	additional stimulus. Ah, the last thing that we want

1	COMMITTEE ON FINANCE JOINTLY WITH 116 SUBCOMMITTEE ON CAPITAL BUDGET
2	is a financial control board to take over the City of
3	New York. Um, I know that none of my colleagues
4	here, certainly the speak and, and the others. Um,
5	so I hope, ah, since she is not here you will take
6	back that message to the director that we need to
7	see, um, to make a case for additional stimulus. Um,
8	where we're gonna cut. Ah, education, youth
9	services, um, some of those cuts are just absolutely
10	devastating, um, and the need is only gonna grow.
11	Um, you know, many of our communities have food
12	pantries that just opened. We, you know, I, I've had
13	some in my community, um, but we've had to open two
14	very large ones. Otherwise people would be going
15	hungry, um, and the way my community is set up, um,
16	it, it is often at least a mile round trip to get to
17	the nearest supermarket, and for people who can't get
18	out, um, it's that much more difficult. So I would
19	hope you would take that message back, um, to the
20	director and, um, the next time that, ah, she appears
21	before this committee or somebody from OMB appears
22	before, ah, Finance that we can hear from them
23	directly, um, and, and know what we're facing,
24	because I really don't think, um, that we know what
25	we're facing right now. Ah, the projections from the

1	COMMITTEE ON FINANCE JOINTLY WITH 117 SUBCOMMITTEE ON CAPITAL BUDGET
2	comptroller's office, the projection from our own
3	Finance is much worse, um, than has been publicly
4	stated. I know that the mayor understands this and I
5	know that OMB understands this, because you came here
6	and you said that today. But we need to have
7	answers, um, to what, um, to what, ah, we're facing.
8	So, um, I got 38 seconds left. Um, I'm gonna waive
9	the balance of my time. Thank you very, very much.
10	FIRST DEPUTY DIRECTOR GARDNER: OK, ah,
11	you know, I speak to the budget director several
12	times a day. Ah, clearly we're all aware of the, the
13	problems that you stated, ah, and that we are, ah, we
14	definitely need more stimulus. We're concerned about
15	whether we'll, you know, whether we'll get it, how
16	much it will be, um, and, you know, if the question
17	really comes down to are more tough choices ahead,
18	um, are coming, unfortunately the, the answer is, is
19	likely they are. Um, and you know, obviously, ah,
20	OMB and the administration is going to make the, the
21	tough choices and work with council, ah, to make sure
22	that the city balances its budget and does not have,
23	ah, the kind of problems you're talking about
24	regarding the financial control board.
25	Unfortunately, you're muted.

1	COMMITTEE ON FINANCE JOINTLY WITH 118 SUBCOMMITTEE ON CAPITAL BUDGET
2	COMMITTEE COUNSEL: We will now have
3	Council Member Lancman, followed by Council Member
4	Rosenthal, followed by Council Member Lander.
5	COUNCIL MEMBER LANCMAN: Hi, good
6	afternoon. Um, I want to quickly cover, cover three
7	topics - universal access, um, savings from Riker's,
8	and the district attorneys. On universal access the
9	PEG is 11.5 million, ah, this year and 8.5 million,
10	ah, next year, FY21, achieved through delaying access
11	to legal services expansion. We're talking about,
12	um, representation in Housing Court. The need for
13	that representation is only going to increase, um,
14	with, ah, economic calamity that people are dealing
15	with in their lives. So what is the admin's plan to
16	ensure the legal services providers are going to be
17	able to meet that increased need, um, when,
18	especially when the eviction moratorium ends. There
19	are going to be a crush of, um, eviction and Housing
20	Court proceedings where people need representation.
21	FIRST DEPUTY DIRECTOR GARDNER: OK, so
22	the, the savings that we've taken on access to
23	counsel, um, has been, ah, due to under spending, um,
24	so far and we basically took those cuts in, in FY20.
25	Um, and the moratorium extends into 21. Um, so we

COMMITTEE ON FINANCE JOINTLY WITH 119 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 will not be seeing as much activity clearly with the, 3 with the eviction moratorium, um, and I think, you 4 know, we'll, we will continue to monitor to see how much spending there is, when the moratorium is 5 lifted, under what circumstances, right, and we're 6 7 all, we don't know what the rules will be in terms of repayment of rent arrears, um, you know, and how that 8 9 coordinates with our other programs like the rent arrears program. Um, and so we will monitor that and 10 11 obviously access to counsel has been a priority that 12 the council and the administration have shared, um, 13 over this time. 14 COUNCIL MEMBER LANCMAN: So let me ask 15 you about something related to, to Riker's. Over 16 2400 people have been released from the city jails,

17 um, on the city's own, own initiative as well as 18 prodding by the council, and 400-plus of those were 19 people serving city sentences who were released, um, 20 into an early release program, ah, that, um, is 21 authorized by state law. It's been very, very, ah, 2.2 successful. Um, given the experience, the positive 23 experience with this early release program during the pandemic, does the administration expect to continue 24 25 these programs even once the COVID crisis has passed

1	COMMITTEE ON FINANCE JOINTLY WITH 120 SUBCOMMITTEE ON CAPITAL BUDGET
2	and does this budget account for that, those savings
3	and having far, far fewer people in our city jails
4	who are serving a sentence of less than year?
5	FIRST DEPUTY DIRECTOR GARDNER: So, as
6	you know, um, the, ah, the administration has, as
7	planned for, ah, reduced for numbers of incarcerated
8	persons, ah, the savings over 20 and 21, ah, at
9	Riker's has been 350 million dollars, um, and much of
10	the, the reduced sentences has been planned for. Ah,
11	we're working with MOCJ to identify alternate funding
12	in FY21 so that we can move forward, ah, with ATI,
13	supervised release and transitional housing.
14	COUNCIL MEMBER LANCMAN: And last topic.
15	The district attorneys, I think the PEG for them is
16	20 million dollars for the remainder of this fiscal
17	year. Um, can you describe how, ah, OMB arrived at
18	that number? To what extent was it in consultation
19	with the district attorneys, 'cause it sounds like a
20	nice round number that somebody, you know, maybe came
21	up with in, in a meeting, um, and what exactly are
22	the district attorneys going to be cutting and
23	reducing in order to meet that, that goal?
24	FIRST DEPUTY DIRECTOR GARDNER: Sure.
25	That is a, that's a current FY20, ah, reduction, and
I	

1	COMMITTEE ON FINANCE JOINTLY WITH 121 SUBCOMMITTEE ON CAPITAL BUDGET
2	that represents, ah, ah, or an estimate of under
3	spending by the district attorneys. Ah, all of those
4	numbers, ah, were vetted fully by the DA and there,
5	there's no cutting. It's just really just a matter
6	of, of some delays, ah, as well as under spending,
7	ah, that may be partially, at least, due to the
8	pandemic.
9	COUNCIL MEMBER LANCMAN: Do you expect it
10	to impact the ability of the district attorneys to
11	comply with the new discovery law?
12	FIRST DEPUTY DIRECTOR GARDNER: We do not
13	expect, we do not expect that that will affect our
14	ability, their ability to comply with the, the new
15	discovery law. I think what you're seeing here, ah,
16	somewhat reflects a, a change in volume, ah, due to
17	the pandemic and, and some of the other, ah, sort of
18	consequences of, of the way that things have changed.
19	COUNCIL MEMBER LANCMAN: Last question.
20	Where are we on the pay parity issue? Last year, um,
21	the admin committed to a second round of pay parity
22	for ADAs
23	SERGEANT AT ARMS: Time.
24	COUNCIL MEMBER LANCMAN:within five
25	years on the job. Where are we on that?

122 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 FIRST DEPUTY DIRECTOR GARDNER: As of 3 right now, um, that remains under review. 4 CHAIRPERSON DROMM: OK, thank you very 5 much. We'll now go to our next, ah, council member 6 please. 7 COMMITTEE COUNSEL: Council Member Rosenthal, followed by Council Member Lander, 8 9 followed by Council Member Treyger. COUNCIL MEMBER ROSENTHAL: Thank you so 10 11 much, um, really appreciate your time. I want to 12 start, ah, with sort of budget, larger budget issues. 13 First of all, does the city still have a cash flow problem? Um, the budget director mentioned that 14 15 about six weeks ago there was a cash flow problem. 16 You worked out something the comptroller, ah, in 17 order to ease that. So do you still have a cash flow 18 problem? 19 FIRST DEPUTY DIRECTOR GARDNER: We have 20 been working continuously on cash management, um, from the start of this crisis, ah, and we've worked 21 2.2 further, moved in that direction with, you know, 23 greater scrutiny on cash, ah, once the, once the federal government, ah, fully delayed the date of, 24 25 the payment date for the personal income tax returns

1	COMMITTEE ON FINANCE JOINTLY WITH 123 SUBCOMMITTEE ON CAPITAL BUDGET
2	from April 15 to July. So that immediately meant
3	that those payments we were gonna be expect to
4	receive in the first two weeks of April all of a
5	sudden were going to be pushed back
6	COUNCIL MEMBER ROSENTHAL: Sir, ah,
7	Kenneth, with all due respect, ah, I have five
8	minutes and now I have $3-1/2$ minutes. So do you have
9	a cash flow problem right now? I understand the
10	dynamics behind. It's just simply yes or now,
11	between now and June 30, do you have a cash flow
12	problem?
13	FIRST DEPUTY DIRECTOR GARDNER: Well,
14	see, that, that's the problem is if you ask me today
15	how is our cash balance, our cash balance is OK, it's
16	lower than it has been historically
17	COUNCIL MEMBER ROSENTHAL: Fine. And
18	here's why I'm asking, and I, I understand a possible
19	shortfall from the federal government. But
20	FIRST DEPUTY DIRECTOR GARDNER: But it's
21	not just the federal government. The state, ah
22	COUNCIL MEMBER ROSENTHAL: I understand.
23	FIRST DEPUTY DIRECTOR GARDNER:
24	[inaudible]
25	COUNCIL MEMBER ROSENTHAL: I understand.

1	COMMITTEE ON FINANCE JOINTLY WITH 124 SUBCOMMITTEE ON CAPITAL BUDGET
2	FIRST DEPUTY DIRECTOR GARDNER:monthly
3	payments from the state, and they may use their
4	cash
5	COUNCIL MEMBER ROSENTHAL: Right, so
6	here's, here's the problem. By, by, ah, having the
7	mindset that you're describing it means that, and we
8	know that the city is holding back from paying
9	society service providers doing the essential front
10	line work who are therefore having to borrow money
11	themselves in order to provide these essential
12	services, homeless outreach workers, domestic
13	violence counselors. Is the city planning on paying
14	for the interest fees that these nonprofits are
15	incurring now because of late payments from the city.
16	Really yes or no, 'cause I have a second and third
17	question.
18	FIRST DEPUTY DIRECTOR GARDNER: We're
19	making payments to these vendors right now. We've
20	had 560 million dollars since mid March. We, we
21	continue to prioritize invoice processing
22	COUNCIL MEMBER ROSENTHAL: It's really
23	just the yes or no.
24	FIRST DEPUTY DIRECTOR GARDNER:
25	[inaudible] electronic signatures.
l	

1	COMMITTEE ON FINANCE JOINTLY WITH 125 SUBCOMMITTEE ON CAPITAL BUDGET
2	COUNCIL MEMBER ROSENTHAL: Deputy
3	Director, it's really just a yes or no. Are you
4	going to pay interest payments?
5	FIRST DEPUTY DIRECTOR GARDNER: I do not
6	believe we have a plan at this time to do that.
7	COUNCIL MEMBER ROSENTHAL: Thank you.
8	Fundamentally, given the elimination of SYEP, Sonic,
9	lack of support to the senior centers, I think the
10	mayor has already presented an austerity budget which
11	will have meaningful consequences as articulated by
12	Majority Leader Cumbo, Council Member Adams's points.
13	I do agree with them that we have to look much harder
14	at the NYPD budget. I support council members'
15	suggestions to eliminate one or more classes for a
16	meaningful savings, um, from the NYPD. But even so,
17	given a 7.5 billion dollar revenue shortfall, ah, and
18	likely minimal support from the federal government,
19	what are you doing to explore borrowing to keep us
20	from having this austerity budget? Are you in active
21	conversations with the state and with the city
22	comptroller? I think someone needs to unmute
23	FIRST DEPUTY DIRECTOR GARDNER: Sorry, I
24	think it was me, I think I muted. Sorry about that.
25	Um, you know, I think our position is that, you know,

126 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 it's been very clear that, that the, our, the mayor's been very clear, too, that our first line of defense 3 4 we expect the federal government step up here. Um, clearly nothing is off the table. 5 There isn't anything that we wouldn't explore. But obviously 6 7 it's gonna be extremely difficult for us to do the things we want to do, um, without more federal 8 9 stimulus, without aid to localities specifically towards, ah, you know, revenue recapture. 10 11 COUNCIL MEMBER ROSENTHAL: So, again, 12 given that federal government is unlikely today to 13 come through and given that today we have domestic violence survivors who need more help, given that 14 15 today we have seniors who are not getting food ... 16 SERGEANT AT ARMS: Time. 17 COUNCIL MEMBER ROSENTHAL: ... in their 18 homes, what are you thinking about doing today to 19 deal with today's problems? 20 FIRST DEPUTY DIRECTOR GARDNER: I think, 21 um, first place, I think we're pretty confident that, 2.2 that, Minority Leader Schumer and the rest of our 23 delegation will in fact be able to successfully deliver additional federal stimulus dollars. Um, we 24 25 are, of course, planning as we going forward, um, to,

1	COMMITTEE ON FINANCE JOINTLY WITH 127 SUBCOMMITTEE ON CAPITAL BUDGET
2	to do what's necessary to balance the budget. Um,
3	you know, obviously we've already made painful
4	choices and I think that, you know, even in a, ah, an
5	optimistic scenario more painful choices probably lie
6	ahead.
7	CHAIRPERSON DROMM: OK, now we're going
8	to the next council member, please. Thank you.
9	COMMITTEE COUNSEL: Council Member
10	Lander, followed by Council Member Treyger, followed
11	by Council Member Koslowitz.
12	SERGEANT AT ARMS: Your time will begin
13	now.
14	COUNCIL MEMBER LANDER: Thank you, Chair,
15	and thank you, Kenneth. I appreciate how hard the
16	OMB team and of course the council's budget team as
17	well are working under just impossible conditions,
18	um, and I know that you're working hard to propose a
19	budget amidst the work economic crisis in any of our
20	lifetimes, one that puts public health first, is
21	rounded in a spirit of shared sacrifice, it heeds the
22	lessons we're all seeing about how the lack of
23	fairness and, and equity already built into our city
24	is making the crisis work, worse, that uses all the
25	tools in our toolbox that's fiscally prudent, ah, but

128 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 still invests in the future of our city, and I agree 3 with many of the decisions that you made, but of 4 course I'll focus my time on those areas where we 5 don't entirely see eye to eye, and I want to do that in the partnership, ah, spirit of partnership that 6 7 you always bring and that the Speaker laid out in his 8 opening. Ah, two comments and then my question. Ah, 9 [inaudible] joining the comments of Chair Dromm and Majority Leader, ah, Cumbo, and so many members of 10 11 the council here about the balance with the NYPD and 12 youth programs. Ah, in the mayor's budget briefing with the council I asked about this and the budget 13 14 director said then, as she did today, that NYPD 15 officers are needed for social distancing 16 enforcement. But I just submit, if you've watched 17 the videos, ramped-up NYPD enforcement is just not an 18 effective use of our scarce resources at this time. I'm, I'm grateful for the work our officers are 19 20 doing, putting themselves at risk of contracting the 21 virus, as many of them have, and we should support them with PPE and training and sick leave, but with 2.2 crime down it does not make sense to hire 2300 new 23 officers, ah, over the next year. If we're in such 24 25 dire straits that we need a hiring freeze on teachers

129 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 and counselors and social workers then we should have 3 the same hiring freeze on the NYPD. That would save over 200 million dollars, I believe, that we could 4 use to replace some of the devastating cuts to 5 education and summer youth activities. Um, my 6 7 second, ah, comment is on composting. You know we 8 love our composting in Park Slope. But I recognize 9 that the citywide curbside organic program has to be suspended during this pandemic. That's painful, 10 11 because if we had moved aggressively to make the 12 program work it could actually be saving us money 13 rather than costing us money. But it's no, so we'll need to suspend it, saving over 25 million dollars. 14 15 But Council Members Reynoso and Powers are offering a plan so we don't lose the momentum entirely, 16 17 including a community composting approach that would 18 cost just about 3 million dollars along with a longer term mandatory plan to move to a more effective 19 20 program when the crisis over and I hope you'll take a 21 serious look at it, because we need to learn from the 2.2 COVID crisis to do more to prepare for our city to be 23 resilient in the face of the climate crisis. Ah, my question is about the city's capital budget. 24 Т certainly understand the need the budget director 25

130 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 discussed to impose short-term delays on capital 3 projects to address cash flow issues that we were 4 experiencing in the early days of the crisis, um, and I don't believe we should borrow to cover operating 5 expense. You don't want to take out a loan to pay 6 7 your groceries. But it is entirely appropriate to borrow for long-term expenses in affordable housing, 8 9 for infrastructure, and for economic development. In fact capital spending is one of the few counter-10 11 cyclical tools that we have. It creates jobs in the 12 short term, restores confidence in the city, ah, and 13 invest in long-term items of real durable value. Um, we have some room to borrow right now. We're at 14 15 about 12% of our operating budget on debt services 16 and we don't want to go above 15%. But that leaves a 17 lot of room in the capital budget. Our bonds remain 18 highly rated. Interest rates are extremely low. New 19 design build authority gives us the ability to move 20 those projects along more quickly, the, the pandemic 21 and social distancing allowing, to create jobs in the 2.2 coming year when we're sorely gonna need the economic 23 stimulus. Um, and we're really gonna need affordable housing and strong infrastructure and economic 24 25 development in the coming years. So I, I don't

1	COMMITTEE ON FINANCE JOINTLY WITH 131 SUBCOMMITTEE ON CAPITAL BUDGET
2	understand the decision to cut the city's affordable
3	housing capital budget by over half a billion dollars
4	in this capital commitment plan, to cut the entire
5	capital budget by over 2 billion dollars, um, to, ah,
6	suspend and unfortunately maybe cancel the borough-
7	based jail program and jeopardize the chance we have
8	of closing Riker's. So, um, shouldn't we actually be
9	increasing the capital budget or at least maintaining
10	it rather than cutting in the way that the executive
11	budget proposes?
12	FIRST DEPUTY DIRECTOR GARDNER: So our
13	budget doesn't actually cut capital spending. We've,
14	we've stretched out capital spending in some cases to
15	recognize the fact that we are going to, um
16	COUNCIL MEMBER LANDER: I'm sorry. The,
17	the affordable housing is cut by half a billion
18	dollars. That's not just a rollout into the
19	subsequent period. And, and you know, the four-year
20	capital commitment plan is where meaningful capital
21	dollars are, so putting it in the capital commitment
22	plan that starts in 2020, long after the mayor is out
23	of office, like that's a cut, that's not [inaudible].
24	SERGEANT AT ARMS: Time.
25	

1	COMMITTEE ON FINANCE JOINTLY WITH 132 SUBCOMMITTEE ON CAPITAL BUDGET
2	COUNCIL MEMBER LANDER: That's not a
3	spread.
4	FIRST DEPUTY DIRECTOR GARDNER: Right, I,
5	I don't, ah, I don't agree with you. I think what
6	we've done is spread out costs and I think it is, it
7	is important to note, right, on the HPD, um, capital
8	spending. Those, those capital contracts get
9	liquidated immediately once the projects close.
10	CHAIRPERSON DROMM: Thank you very much.
11	Ah, Committee Counsel.
12	COMMITTEE COUNSEL: So unfortunately
13	we're running close to the end of time for this
14	hearing. We have another agency that's scheduled to
15	come in afterwards, so we will have time for
16	questions from three more council members, and those
17	council members will be Council Member Treyger,
18	Council Member Koslowitz, and Council Member Louis.
19	And if there are any members who are, um, in the
20	hearing who, ah, had raised their hand and wished to
21	ask questions please send those questions to the
22	Finance Division Staff. We're going to be compiling
23	a letter to, ah, the Office of Management and Budget
24	and we will be sure to include, um, all of your
25	questions that you have [inaudible] ask at the

1	COMMITTEE ON FINANCE JOINTLY WITH 133 SUBCOMMITTEE ON CAPITAL BUDGET
2	hearing in that letter. And we now hear from Council
3	Member Treyger.
4	COUNCIL MEMBER TREYGER: Thank you. Ah,
5	I'll get right to it. Ah, did Chancellor Carranza
6	submit the DOE's proposed cuts to OMB, or was that
7	something that was passed on by OMB to DOE?
8	FIRST DEPUTY DIRECTOR GARDNER: Um, we
9	worked in collaboration with DOE to develop, ah,
10	where savings would be possible, um, and reflecting,
11	you know, obviously our need for savings and, and
12	their desire to, ah, ensure that we don't impact
13	education any more than is absolutely necessary.
14	COUNCIL MEMBER TREYGER: So, sir, I just
15	want to be clear. You're saying that, that the
16	chancellor submitted and signed off on cuts to school
17	budgets, is that correct?
18	FIRST DEPUTY DIRECTOR GARDNER: Well,
19	that, that's not what I said. Ah, what I said was we
20	worked collaboratively with the department and the
21	chancellor to develop these series of savings
22	initiatives and that this reflected, you know, our
23	joint reasoning on the best methods to make these
24	[inaudible].
25	

1	COMMITTEE ON FINANCE JOINTLY WITH 134 SUBCOMMITTEE ON CAPITAL BUDGET
2	COUNCIL MEMBER TREYGER: Well, I think
3	we're gonna have to, you know, look at the word
4	collaboratively, because it's, it's, I'm taking that
5	to mean that he worked with you to submit these cuts
6	and signed off on them and I believe that that's not
7	the case. I want to get to, ah, [inaudible] line of
8	questioning. Ah, 44
9	SPEAKER JOHNSON: Council Member. It's,
10	ah, Speaker Johnson. I apologize for interrupting.
11	If we could, ah, hold his clock for a moment. I just
12	want let the committee counsel and, ah, the committee
13	staff know, as well as the, ah, folks from OMB on, we
14	need to allow the council members to ask all their
15	questions. So if we have to delay the other
16	hearings, ah, we're gonna have to delay the hearings.
17	But I want to allow at least the first round of
18	questions for the council members that have been
19	waiting patiently through this hearing. I see
20	there's a list of Council Member Menchaca, Miller,
21	Louis, Borelli, Koslowitz, Brannan, Cornegy, and
22	Rodriguez. We, we have to allow them embers to ask
23	their questions to OMB today. So if we have to push
24	back the other hearings that are gonna come after
25	this I'm fine with doing that. But it's not, ah,

1	COMMITTEE ON FINANCE JOINTLY WITH 135 SUBCOMMITTEE ON CAPITAL BUDGET
2	it's not OK with me to move past that. So I'll turn
3	it just so the committee counsel can plan on that and
4	the committee staff can be in touch with the folks
5	that were gonna come after us. Ah, I'll turn it back
6	over to, ah, to Council Member Treyger. I apologize
7	for interjecting, but I wanted to give the staff time
8	to repair so that the members could have their time
9	to ask the deputy director the questions they need.
10	Thank you.
11	FIRST DEPUTY DIRECTOR GARDNER: Ah,
12	Speaker and, and Chair Dromm, ah, if we're gonna push
13	on past 1 o'clock would it be possible to take a 5-
14	minute break at 1 o'clock?
15	SPEAKER JOHNSON: Yes, it's fine to take
16	a 5-minute break, if people need to use the restroom
17	or do something that's totally OK. But I do, ah,
18	Ken, you need to stay to answer the council members'
19	questions.
20	FIRST DEPUTY DIRECTOR GARDNER: OK, no
21	problem. Thank you.
22	SPEAKER JOHNSON: Yup.
23	COUNCIL MEMBER TREYGER: IS OK to start
24	again? If, if, if you could restart the clock for me
25	back to around 3:50, please. Ah, 4410s, these are

1	COMMITTEE ON FINANCE JOINTLY WITH 136 SUBCOMMITTEE ON CAPITAL BUDGET
2	CBOs that serve special education, ah, children.
3	They were pushing for the state prior to the pandemic
4	to provide parity for educators. Otherwise, their
5	programs might collapse. They serve 30,000-plus
6	children in our school system, ah, special education
7	pre-K, ah, pre-K. The state, of course, passed cuts.
8	Does the city have any plans to save this programs or
9	are these programs going to collapse?
10	FIRST DEPUTY DIRECTOR GARDNER: As you
11	know, these are, these are state-run programs. Ah,
12	they're state funded. We need the state to increase,
13	ah, funding for them. We can't increase it without
14	them.
15	COUNCIL MEMBER TREYGER: So they're,
16	without city help, ah, the city pays a portion as
17	well. The state does a pass group with the city.
18	Without city help or state help they are going to
19	collapse, and these will become the Carter cases of
20	tomorrow, which people will, the DOE will get sued
21	and eventually have to [inaudible] pay. So that will
22	be more costly for the city in long run. I want to
23	move on to school bus contracts. How many school bus
24	contracts have the 15% clawback provisions, where the
25	city can recoup 15% of them when busses are idle?

1	COMMITTEE ON FINANCE JOINTLY WITH 137 SUBCOMMITTEE ON CAPITAL BUDGET
2	FIRST DEPUTY DIRECTOR GARDNER: So let
3	me, let me kind of walk you through the, the school
4	bus makeup. Um, there are a series of contracts, um,
5	that don't include an 85%, ah, payment provision when
6	school is not in [inaudible] session. Um, and
7	COUNCIL MEMBER TREYGER: How many?
8	FIRST DEPUTY DIRECTOR GARDNER: Those are
9	the, I'm sorry, I don't know the number of routes
10	offhand, but those are the, ah, are the, the special
11	ed, pre-K, and pre-K. Um, there are a series of
12	other contracts, all of which, ah, have an 85%
13	provision. However, that provision was intended,
14	right, for, ah, for weather events. Um, this is an
15	unprecedented situation. Ah, we have made it clear
16	that we are not, ah, we have made payment for, for
17	March at the 85% level for those contracts. For the,
18	the ones that don't require it we have not made
19	payment. Ah, for April, May, and June we have not
20	made payments. We are reviewing, um, those contracts
21	right now and exploring all of our options in terms
22	of how we would provide the service.
23	COUNCIL MEMBER TREYGER: What is the
24	monetary value of these clawback, ah, provisions?
25	How much money does that amount to?

1	COMMITTEE ON FINANCE JOINTLY WITH 138
2	SUBCOMMITTEE ON CAPITAL BUDGET FIRST DEPUTY DIRECTOR GARDNER: Um, I
3	will try to get that for you. Um [inaudible]
4	COUNCIL MEMBER TREYGER: Sir, I have been
5	asking this question over and over and over again and
6	it's not acceptable not to have this answer. We're
7	in the middle of a fiscal crisis and a pandemic. We
8	need numbers to negotiate. We are a co-equal branch
9	of government. I've been asking for weeks, for
10	weeks, please get us that number. Ah, I also have a
11	question
12	FIRST DEPUTY DIRECTOR GARDNER: Happy to
13	get it to you. I think we can get that for you
14	today.
15	COUNCIL MEMBER TREYGER: Thank you. Ah,
16	also question about Carter cases, Connor cases. Um,
17	are private institutions still billing the City of
18	New York for services that they cannot render in a
19	pandemic?
20	FIRST DEPUTY DIRECTOR GARDNER: I do not
21	know the answer to that. Um, I will, let me, let me
22	try to get back to you as, as soon as I can on that
23	as well. Oh, they are billing us, so
24	COUNCIL MEMBER TREYGER: For services
25	that they cannot provide in a pandemic?

1	COMMITTEE ON FINANCE JOINTLY WITH 139 SUBCOMMITTEE ON CAPITAL BUDGET
2	FIRST DEPUTY DIRECTOR GARDNER: It's,
3	it's not, I do not know if they're, if they've
4	stopped providing all the services that they're
5	billing us for or not, but I will get you a more
6	detailed answer. They're still providing in many
7	cases remote services, right, so, so we're
8	[inaudible]
9	COUNCIL MEMBER TREYGER: Not physical
10	therapy, I imagine.
11	FIRST DEPUTY DIRECTOR GARDNER: and
12	we're billing, and they're billing us for them.
13	COUNCIL MEMBER TREYGER: We're, we're
14	spending hundreds of millions of dollars on them. We
15	should know what services are not being rendered
16	right now, especially in, in, in a crisis. Ah, also,
17	want to discuss very quickly other costs within DOE
18	budget. The N-MAP test, are you familiar with the N-
19	MAP test? It's a city assessment
20	SERGEANT AT ARMS: Time.
21	COUNCIL MEMBER TREYGER:which the
22	state or federal government does not mandate. Do you
23	believe that this is an essential expense moving,
24	because this was still kept in the city budget, in
25	addition to Thrive consultants who cannot provide any
I	

1	COMMITTEE ON FINANCE JOINTLY WITH 140 SUBCOMMITTEE ON CAPITAL BUDGET
2	direct services to our children. Do you consider an
3	N-MAP city test, which is not mandated, and Thrive
4	consultants, which are not mandated, to be essential
5	expenses for the DOE's budget?
6	FIRST DEPUTY DIRECTOR GARDNER: Um, I'm
7	not, I'm not that familiar with the, with the
8	particular test that you're talking about. But,
9	obviously, ah, it's very important that we assess
10	students' progress. Ah, we are also very concerned,
11	even more so now, about the, ah, about mental health,
12	especially regarding, ah, our students have been
13	through a sort of traumatic once-in-a-lifetime
14	experience.
15	CHAIRPERSON DROMM: OK, thank you very
16	much, Chair Treyger, and we'll follow up with other
17	questions later on, but we need to move to the next
18	Council Member. Thank you.
19	SPEAKER JOHNSON: Ah, Chair Dromm, it's,
20	ah, it's, ah, Corey. Ah, it's 1 o'clock, so why
21	don't we give the First Deputy, ah, Director, a five-
22	minute break, and then we'll come back and the
23	council members that are in queue can then get
24	through their questions. I mean, the committee
25	counsel is keeping track, but I see Menchaca, Miller,
l	

COMMITTEE ON FINANCE JOINTLY WITH 141 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 Louis, Borelli, Koslowitz, Brannan, and Rodriguez. 3 So, Ken, go take a five-minute break and, ah, Chair Dromm, if it's OK we'll, we'll reconvene in five 4 5 minutes. FIRST DEPUTY DIRECTOR GARDNER: Thank 6 7 you. 8 CHAIRPERSON DROMM: Absolutely, thank 9 you. SPEAKER JOHNSON: I see that the First 10 11 Deputy Director is back. Ah, Chair Dromm, are you 12 there? 13 COMMITTEE COUNSEL: Chair Dromm is coming 14 back online momentarily. 15 SPEAKER JOHNSON: OK. Ah, Chair Dromm, if you want to begin again, we have the First Deputy 16 17 back and if you want to begin calling on council members. 18 19 CHAIRPERSON DROMM: Thank you very much, 20 Mr. Speaker. OK. Ah, we'll have committee counsel 21 announce our next, ah, Council Member. 2.2 COMMITTEE COUNSEL: We have Council 23 Member Koslowitz, followed by Council Member Louis, followed by Council Member Miller. 24 25

1	COMMITTEE ON FINANCE JOINTLY WITH 142
2	SUBCOMMITTEE ON CAPITAL BUDGET COUNCIL MEMBER KOSLOWITZ: Thank you. I
3	also want to lend my voice to look again and please
4	do not cut the Summer Youth Employment Program. It
5	is vital for our children to be able to have that
6	program. Also, seniors. Seniors have suffered
7	bitterly through this pandemic, as many other people
8	have. But the food that they are getting is really
9	insufficient. Six days of sardines is not a meal for
10	seniors, or anybody. And I think that you have to
11	look at the nutritional values of what we are giving
12	our seniors. My other thing is about capital. I
13	have a library in my district in Rego Park that was,
14	when it first came out in 1993 it was 12 million
15	dollars. In 2018 the mayor came to the town hall
16	meeting. The price now was up to 33 million dollars.
17	There was 20 million dollars put in the budget from
18	'93 to 2018. Now they needed 33 million dollars, and
19	the mayor graciously put in the other 13 million
20	dollars at the town hall meeting. Two weeks ago I
21	just got a call that the price of the library has
22	gone up. I heard an estimate of maybe 17 million. I
23	don't what kind of library that they want to do.
24	Doesn't anybody look at the capital projects and
25	what's going on, and why is this happening? This

COMMITTEE ON FINANCE JOINTLY WITH 143 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 groundbreaking was supposed to be in 2021, before I 3 left the council. This project has gone through 4 three borough presidents and three mayors, and it's still now in limbo. Does anybody look at the budget 5 and watch it on capital projects? 6 7 CHAIRPERSON DROMM: Ken, you're muted. FIRST DEPUTY DIRECTOR GARDNER: 8 Sorrv 9 about that, yeah, it's a, it's a technology issue here. Um, obviously, ah, we constantly are, are 10 11 looking at, at projects and budgets for them. Um, 12 one of the things that we have, ah, you know, worked 13 extremely hard on, ah, is that the fact that, I'm not going to deny this, that, that some projects really 14 15 see large escalations, um, in the cost and that is why, ah, we invested in the, the, the CPSD and the 16 17 front-end planning unit, um, and, ah, you know, a lot 18 of times the, the, the true cost of the projects don't get known until we have people on site looking 19 20 at the, at the actual work that needs to be done and 21 what other things, whether it's environmental 2.2 remediation or anything else might also be required. 23 Ah, but I share your concern and frustration. Ah... COUNCIL MEMBER KOSLOWITZ: We're talking 24 25 about 17 years, 17 years. I was in construction. I

COMMITTEE ON FINANCE JOINTLY WITH 144 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 did the books for construction companies. And I know 3 what the costs are and I that there are delays. But this is ridiculous. 4 5 FIRST DEPUTY DIRECTOR GARDNER: Ah, we agree. Ah, you know, we, we need to do better. Ah, 6 7 we've been pushing on this, ah, you know, for six years. Ah, in some places we're doing much better. 8 9 But clearly this is a case where, where the project keeps escalating in cost. There were unforeseen 10 11 remediation costs in this project, ah, as I 12 understand it. But, ah, we agree with you and we 13 need to continue to work harder and push on these projects, about getting good cost estimates before 14 15 we, we go ahead, as opposed to starting off with one number and escalating and escalating, ah, before the 16 17 project is finished. 18 COUNCIL MEMBER KOSLOWITZ: Well, you 19 know, I want to say thank you, but I can't say thank 20 you because I want to be the person to break ground 21 because I've been working on this for so many years. 2.2 FIRST DEPUTY DIRECTOR GARDNER: Ι 23 appreciate that, Council Member. 24 COUNCIL MEMBER KOSLOWITZ: Thank you. 25

COMMITTEE ON FINANCE JOINTLY WITH 145 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 CHAIRPERSON DROMM: Thank you. We'll now 3 go to our next, ah, Council Member. 4 COMMITTEE COUNSEL: Council Member Louis, 5 followed by Council Member Miller, followed by Council Member Menchaca. 6 7 SERGEANT AT ARMS: Council Member Louis, your time starts now. 8 9 COUNCIL MEMBER LOUIS: Good afternoon. Ι want to thank the Speaker for getting our time 10 11 extended. I want to thank you, Chair Dromm, for 12 organizing this with the committee counsel. Um, I 13 just have two quick questions, maybe three, um, and 14 the Majority Leader and other colleagues have 15 addressed, ah, the SYEP conundrum and the elimination 16 of that program several times already. Um, and I 17 just want to reiterate it with a follow-up, um, 18 question. With the highest months of gang and gun 19 violence coming up in the summer months, what is the 20 administration thinking about regarding funding priorities, MOCJ, CMS, um, funding and new contracts? 21 Ah, second question, 170 million was provided for 2.2 23 food access and food insecurity during COVID. But that's not reflected in the executive budget. 24 It's only 75 million reflected. So will additional 25

1	COMMITTEE ON FINANCE JOINTLY WITH 146
2	SUBCOMMITTEE ON CAPITAL BUDGET funding be added to, ah, the, before the adoption,
3	um, since all the funding isn't currently reflected?
4	And the third question is New York City provided
5	20,000 hotel rooms, um, for first responders,
6	homeless clients, and medical staff, and I wanted to
7	know if the federal government doesn't provide the
8	funding, um, and it ceases what will the
9	administration do? What's the next steps with
10	providing funding for that, as well as domestic
11	violence survivors? Thank you.
12	FIRST DEPUTY DIRECTOR GARDNER: Just to
13	address your, your last question first, um, regarding
14	the, the cost of, of hotels for, um, ah, first
15	responders and, ah, homeless. Ah, those additional
16	costs, ah, should be reimbursable by FEMA, ah, that's
17	our expectation. So, so that's, um, at least some
18	cost that we won't face. Ah, with regard to, um,
19	CMS, ah, ah, we took, um, production exec but plan to
20	utilize the providers, canvas for social distancing,
21	ah, provide food to vulnerable residents, and
22	distribute PPE throughout the community. Ah, this
23	work will be supported with federal funding. So we
24	were able to take the reduction there, but utilize
25	those groups in a different way. Um, did I miss
I	I

COMMITTEE ON FINANCE JOINTLY WITH 147 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 something 'cause I feel like I'm leaving something 3 out? 4 CHAIRPERSON DROMM: Council Member? 5 COUNCIL MEMBER LOUIS: Yeah, I was muted, sorry. Um, will there be additional, ah, CMS 6 7 contracts added in, um, amidst like COVID, will there 8 be additional ones? And for DV survivors, what is, 9 what is the supportive services the administrative, ah, the administration is thinking about regarding DV 10 11 survivors for housing and supportive services? Thank 12 you. 13 FIRST DEPUTY DIRECTOR GARDNER: Um, ah, during this unprecedented challenge, ah, facing New 14 15 York City, ah, we've taken a variety of steps to provide services to survivors, ah, engage with 16 17 providers, collaborate across city agencies, and 18 publicly share information on resources. Ah, the We 19 Understand campaign, ah, provides vital resources for 20 survivors. Ah, we advertise this in grocery stores, 21 pharmacies, and laundromats, the places that are 2.2 still open. Um, the, we have a COVID-19 response 23 work group and they're preparing for potential increases in survivors seeking shelter due to COVID-24 25 19 by seeking a state waiver to open additional DV

1	COMMITTEE ON FINANCE JOINTLY WITH 148 SUBCOMMITTEE ON CAPITAL BUDGET
2	shelter capacity and vacant commercial hotel rooms.
3	Right now that request is pending and discussions
4	with the state are ongoing. Ah, we provide guidance
5	to DV shelters, provide a screen for symptoms of
6	COVID-19 with the protocol and refer survivors and
7	their families to DHS, ah, DSS isolation spaces so
8	that we don't have obviously people who are COVID-
9	positive in the congregate setting. Ah, and that, I
10	think, is, ah, I think we've answered your question.
11	COUNCIL MEMBER LOUIS: And the last one
12	was the, the 170 million that was provided for the
13	food services, ah, amidst COVID. There was only 75
14	million in the executive budget earmarked for, um,
15	FY21. I'm trying to figure out if the additional
16	funding will be added , 'cause it's only 170 million
17	now and 75 in the executive budget. Are you gonna
18	add that in the end? Thank you.
19	FIRST DEPUTY DIRECTOR GARDNER: I'll have
20	to get back to you on that. I don't have that, that,
21	that fact at my fingertips. But we will, we will get
22	out, that seems like something we should be able to
23	get you by the end of the day.
24	COUNCIL MEMBER LOUIS: Thank you.
25	

COMMITTEE ON FINANCE JOINTLY WITH 149 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 CHAIRPERSON DROMM: May I also add to 3 that, where will that money be distributed, or how are you thinking of distributing that money? 4 FIRST DEPUTY DIRECTOR GARDNER: OK, 5 Chair, we'll, we'll add that to our, our 6 7 answer. 8 CHAIRPERSON DROMM: OK, thank you. 9 FIRST DEPUTY DIRECTOR GARDNER: Thank 10 you. COMMITTEE COUNSEL: Council Member 11 Miller, followed by Council Member Menchaca, followed 12 13 by Council Member Rodriguez. 14 SERGEANT AT ARMS: Council Member Miller, 15 your time starts now. 16 COUNCIL MEMBER MILLER: OK, good 17 afternoon everyone. Can you hear me? 18 FIRST DEPUTY DIRECTOR GARDNER: Yes. 19 COUNCIL MEMBER MILLER: OK, great. So, 20 um, ah, first of all I want to Chair Dromm and 21 certainly I want to thank 2.2 SPEAKER JOHNSON: For ensuring that the 23 voice of all the members of the council and their constituency are being heard here today. This is 24 very important. This has been coined the, the budget 25

150 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 of COVID-19 and so we want to make sure that, um, all 3 of those communities, particularly those that have 4 been disproportionately impacted are, are being reflected in this budget here as, and as, ah, ah, 5 Chair Gibson mentioned how important that it is for 6 7 the capital projects and infrastructure, ah, that 8 created this disparities, um, to happen as we move forward and we're talking about things likes 9 hospitals, education, transportation, and so forth. 10 11 So that on, on the capital side, and certainly, um, I 12 want to talk about the, the, the human capital as 13 well. So my first question would be, um, does the city have a plan? Ah, what would be the process for 14 15 providing health benefits for surviving members of 16 the municipal work force who have died in the line of 17 duty due to COVID-19. And, and then, um, I want to 18 talk, I want to ask about, ah, ah, what I have not seen in, ah, anywhere as of yet, EDC and, ah, this 19 20 budget and whether or not there was a funding 21 reduction or PEGs to, ah, services such as the ferry, which is being, obviously, subsidized at \$10.43 per 2.2 23 trip, and the projected expansion, including capital expansion of, of, of hundreds of millions of dollars. 24 Ah, we will see that, um, move forward? And then, 25

1	COMMITTEE ON FINANCE JOINTLY WITH 151 SUBCOMMITTEE ON CAPITAL BUDGET
2	um, finally, ah, our not-for-profit vendors who have
3	yet to be paid, ah, including early childcare, early
4	childcare services and so forth. Ah, I know that my
5	office probably, like many other of my colleagues,
6	are fielding, ah, calls from these organizations that
7	have yet to get paid, and so what can we go back and
8	tell them about, ah, their payment for services
9	rendered and, and, ah, how do they keep afloat? Let
10	me start with the, ah, payment for, or the benefits
11	for the surviving, um, survivors of, ah, the members
12	who have passed from COVID-19, the municipal work
13	force.
14	FIRST DEPUTY DIRECTOR GARDNER: Thank you
15	for the questions. Um, first I'd just like to say
16	that we value, ah, the families of our employees, ah,
17	who continue to work in this dangerous time and that
18	each of these deaths is a tragedy. Um, COVID-19 is,
19	is a nationwide issue and cities and states
20	throughout the nation need federal help. Ah, it is
21	appropriate here. This is a national problem. It is
22	appropriate for the federal government to step up and
23	come up with a federal national solution, ah, to
24	those issues. As the mayor has said, we stand with,
25	ah, our congressional partners, um, to push for, ah,
I	

1	COMMITTEE ON FINANCE JOINTLY WITH 152 SUBCOMMITTEE ON CAPITAL BUDGET
2	the federal death benefit, um, for, for these types
3	of workers, um, and, you know, we feel that that's
4	the best and most appropriate thing going forward.
5	Um, with regard to the ferries, ah, there were cuts
6	to the ferries. Ah, EDC realized some savings due
7	to, ah, reduced service. However, given the, the
8	minimum contract requirements the savings are not
9	that great. EDC has in fact reduced the ferry
10	service by 30%, and they're utilizing smaller
11	vessels. , ah, they've postponed, ah, service
12	increases that were previously planned for this
13	spring. Ah, and the, the city is continuing to
14	review potential additional savings from that system.
15	COUNCIL MEMBER MILLER: OK, so there,
16	there is significant capital investment that has been
17	proposed. Can you speak to that, but also, um, I
18	believe that these families, ah, who have lost their
19	loved ones who were, ah, municipal workers are
20	entitled to about 90 days, ah, maybe six months of,
21	of, of death, of, of benefits, and then they would go
22	on the COBRA, which is pretty expensive in itself.
23	So, um, having lost a loved one is, is highly likely
24	that other members in the family are infected and are
25	going to incur, ah, ah, medical bills and for them

153 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 not to have healthcare benefits provided in the 3 foreseeable future would be a travesty on our part. So I'd hope that we have a, a real answer to that. 4 5 SERGEANT AT ARMS: Time. CHAIRPERSON DROMM: Ken [inaudible] OK, 6 7 sorry, go ahead, Rebecca. 8 COMMITTEE COUNSEL: Council Member 9 Menchaca, followed by Council Member Rodriguez, followed by Council Member Borelli. 10 11 SERGEANT AT ARMS: Council Member Menchaca, your time starts now. 12 13 COUNCIL MEMBER MENCHACA: Hi everyone. Thank you. Buena tardes. Ah, I wanted to make three 14 15 different comments and, ah, end with a question. And 16 the first one is accountability. Ah, I want to echo 17 my colleague, ah, sentiment, that it is ridiculous 18 and incredibly disrespectful that Director Hartzog is 19 not here, ah, to talk with us, the City Council, ah, 20 especially when we have the power as the council to 21 propose our own budget and to push forward a people's 2.2 budget and that she's not here, ah, I think is, is 23 just wrong, and we need to fix that, ah, and I'm holding ourselves accountable at the City Council to 24 25 ensure that that does not happen again as we move

154 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 forward through the executive budget hearings, um, so we can bring more accountability to this process that 3 4 has been, ah, hard to understand, ah, a lot of dark spaces in this discussion. In many ways I feel like 5 the stuff that's happening from the state down to the 6 7 city is happening from the city mayor's office to the council and we need to rectify all that, and I'm 8 hoping and, again, I'm gonna hold ourselves 9 accountable at the City Council [inaudible] to ensure 10 11 that that happens. Um, 'cause the truth is we're not 12 united. I think that was a word that was used, ah, 13 Hartzog used it in her, ah, ah, her words, her testimony that we were in partnership and in fact we, 14 15 we are not in partnership. You're seeing a lot of 16 division here, and I hope everyone is hearing it at 17 home. On NYPD and SYEP the fact that we have all 18 these officers coming on board. There's technology 19 within the NYPD that we can remove, ah, and see savings of 230 million dollars, like the domain, ah, 20 21 awareness system, which is surveillance, ah, which is 2.2 bad for many of our communities. Um, and so we have 23 a lot of work to do here. Um, and so, um, my first question is about undocumented immigrants and as the 24 chair of the immigration committee I have been 25

1	COMMITTEE ON FINANCE JOINTLY WITH 155 SUBCOMMITTEE ON CAPITAL BUDGET
2	incredibly concerned in calls with the mayor, who, by
3	the way, does not want to have conference calls with
4	us at the City Council, ah, which should change. I
5	asked him about whether or not or when we'll see a
6	budget, ah, allocation from city tax levy dollars for
7	undocumented immigrants on stimulus. And, ah, he
8	said that that's not gonna happen and we're gonna
9	wait for our private partners to support us in that
10	direction. And so what's preventing us from doing
11	something for our undocumented immigrants from city
12	tax levy dollars?
13	FIRST DEPUTY DIRECTOR GARDNER: You know,
14	I, I think what the, what the mayor said is correct,
15	that, that the city is looking to it, ah, partners to
16	help with those kinds of issues. It is a very tough
17	time, as you know, as we've been talking, ah,
18	throughout the day, ah, within the city budget. Um,
19	if, if we can partner with, with, ah, with others to,
20	to try to provide those services obviously that
21	means, ah, less cutting elsewhere.
22	COUNCIL MEMBER MENCHACA: OK. So I guess
23	what I'm saying is we're not aligned here. Ah, we
24	have an incredible group of immigrant communities who
25	are being left out and who pay into our tax levy and

156 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 we should be able to afford, ah, equal access to that 3 and so I want to see a difference in that 4 conversation as we move through the executive budget hearings. The second thing is, and really this is 5 the last, I only have another minute and a half, um, 6 7 I'm intrigued by this concept of young people and they're gonna inherit this budget for a long time, 8 9 and I haven't heard too many opportunities that young people can actually have an impact on shaping this 10 11 budget. And I know all of us adults here are trying 12 our best to do our best for our community, especially 13 our young people, but would OMB be open to working with the council to create a youth, ah, participatory 14 15 budgeting, ah, conversation with young people to give them the question, how would they impact the budget? 16 17 Where would they want of the cut certain things? Ah, 18 for many years now the City Council has been working with organizations like Coro, who have been training 19 20 young people to understand how the budget works. Ah, 21 they've been working to build our capital budget 2.2 programs. They are super savvy. They understand 23 this, ah, in, in ways that are different from our perspective. We are, I've heard a lot of fear and 24 25 anxiety in these conversations and I feel like our

1	COMMITTEE ON FINANCE JOINTLY WITH 157 SUBCOMMITTEE ON CAPITAL BUDGET
2	young people can actually give us direction that we
3	don't have in these rooms and I'd like to empower
4	that. Ah, the commission that was voted in by the
5	public, the, ah, Civic Engagement Commission, ah, is
6	supposed to be launching a PB process citywide, and
7	what's preventing us from, from engaging our young
8	people, ah, especially those who are already, ah,
9	ready to go and bring them in to help us make some of
10	these cuts and these difficult decisions, ah, and
11	really bring them in, ah, with respect, dignity, and
12	voice?
13	FIRST DEPUTY DIRECTOR GARDNER: So we're,
14	we're happy to work with the council, ah, you know
15	SERGEANT AT ARMS: Time.
16	FIRST DEPUTY DIRECTOR GARDNER:budget
17	in to adopt, um, and, you know, obviously input from
18	all of residents and citizens, ah, will be
19	appreciated.
20	CHAIRPERSON DROMM: OK. Thank you very
21	much. Thank you, Council Member. We'll now go to
22	our next Council Member for questions.
23	COMMITTEE COUNSEL: Council Member
24	Rodriguez, followed by Council Member Borelli,
25	followed by Council Member Brannan.

1	COMMITTEE ON FINANCE JOINTLY WITH 158 SUBCOMMITTEE ON CAPITAL BUDGET
2	SERGEANT AT ARMS: Council Member
3	Rodriguez, your clock starts now.
4	COUNCIL MEMBER RODRIGUEZ: Eh, thank you.
5	Eh, for whatever reason I cannot see myself in the
6	camera, but I'm going to speak regardless. Eh, when
7	Mayor de Blasio was elected a few years ago, time
8	goes so fast, eh, he got elected with a mandate to
9	fight inequality. At the end of the administration
10	with everything we have accomplished together to
11	create the city with more opportunity to all, eh, New
12	Yorkers. However, the coronavirus is showing that
13	New York City is still a place of systematic racist
14	experience and still we have build a New York City of
15	the rich and the New York City of the poor. It is
16	true that the coronavirus doesn't discriminate.
17	However, it is clear that we, it is clear that we,
18	eh, eh, have seen most people dying of the
19	coronavirus who live in the poorest neighborhood.
20	They have color. They black, they Asian, they
21	Latino, they are the poorest New York. I don't want
22	any of the 8.6 million New Yorkers to die regardless
23	of the socioeconomic [inaudible] if elected official
24	when a person die he make it to the media. When
25	Donna Juana don Pedro don Maria die they only are

159 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 numbers. So I hope that this budget will reflect a 3 priority to the poorest New Yorkers. And I call not 4 only the administration. I call to my progressive 5 colleague at the council to please as we will continue negotiating this budget to look at the need 6 7 to invest in the poorest neighborhood where people already have been dealing with asthma, obesity, 8 9 diabetes, we need to provide opportunity in this budget for those community to eat health, for the 10 11 hospital community to have real insurance. So saying 12 that eh, Deputy Mayor, I have three question. One is 13 will this budget reflect a priority to invest in the, in the poorest neighborhood and how? And the second 14 15 one, will this administration support a decision, a 16 vote take by the coalition of mayor two years ago 17 that is calling for the federal government to reduce 18 investment in the military and invest those funding in the municipality when it come to social services? 19 20 And the last one is related to how can this budget 21 reflect a initiative where the city can take to 2.2 provide or at least to be part of to provide free 23 rent for three months to tenants and small business and the value of those three months to be reduced in 24 25 taxes to the property owners?

COMMITTEE ON FINANCE JOINTLY WITH 160 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 FIRST DEPUTY DIRECTOR GARDNER: OK, um, 3 so let's, ah, ah, on your question about in investments in, in underserved and stressed 4 communities... 5 COUNCIL MEMBER RODRIGUEZ: Will this 6 7 budget reflect investment priority to invest in 8 antipoverty in the poorest neighborhood? That's the 9 first one. FIRST DEPUTY DIRECTOR GARDNER: Yeah, I, 10 11 I believe this executive budget reflects that as one 12 of our core values. Um, we, you know, this budget 13 like the ones before it, ah, certainly, ah, prioritize, um, taking care of and protecting our 14 15 most vulnerable New Yorkers. Ah, we've been delivering, I think there's no greater showing of 16 17 that than our, than what we've done on food. We've massively... 18 19 COUNCIL MEMBER RODRIGUEZ: I'm sorry, I'm 20 sorry, I'm sorry, I'm sorry [inaudible]. Come on, 21 let's think outside the box. It is my people who 2.2 dying. It's the poorest one. This budget doesn't 23 reflect to invest in the poorest neighborhood. Don't give me a few things here and there about food, about 24 25

COMMITTEE ON FINANCE JOINTLY WITH 161 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 we doing this, opening this center. Will this budget 3 give priority to invest in the poorest neighborhood? FIRST DEPUTY DIRECTOR GARDNER: 4 As T said, I, I believe it does. In addition to our 5 continuing commitment to affordable housing, you 6 7 know, in, you know, in response to the crisis, ah, you know, the mayor appointed a food czar, invested 8 9 170 million dollars in the plan to address, ah, food insecurity. That program is citywide. Ah, 50 10 11 million dollars for emergency food support and 25 million dollars in funding for pantries, which was 12 13 negotiated in, in partnership. 14 COUNCIL MEMBER RODRIGUEZ: I'm sorry, I'm sorry, I'm sorry, I'm sorry, I'm sorry, please, come 15 16 on. Do you think that we have built ... SERGEANT AT ARMS: Time. 17 18 COUNCIL MEMBER RODRIGUEZ: ...a systematic 19 racist society? Yes or no? 20 FIRST DEPUTY DIRECTOR GARDNER: So I, I 21 will tell you that we have made investments, ah, in this budget and the previous budgets, ah, in 2.2 23 attempting to create more equity, ah, among communities. We've done, ah, we've invested 24 25 massively in that. And one of the mayor's key

COMMITTEE ON FINANCE JOINTLY WITH 162 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 priorities, as you said, it was [inaudible] started, 3 ah, in recognizing that, and so I think in that case 4 we have made those investments. 5 CHAIRPERSON DROMM: Thank you very much. We're gonna have to move on to our next questions. 6 7 Ah, Council Member, I'm sorry, ah, counsel committee, committee counsel would you please call the next 8 9 person? COMMITTEE COUNSEL: Council Member 10 11 Borelli, followed by Council Member Brannan, followed 12 by Council Member Cornegy. 13 SERGEANT AT ARMS: Council Member, your time starts now. 14 15 COUNCIL MEMBER BORELLI: Thank you. Good 16 afternoon. So why does the mayor believe that line-17 of-duty deaths are a federal problem? 18 FIRST DEPUTY DIRECTOR GARDNER: It's a, the COVID crisis is a national epidemic. Um, and, 19 and this is affecting communities all over the, the 20 21 country. 2.2 COUNCIL MEMBER BORELLI: We have, we have 23 240 municipal workers who died. Can you tell me another city who has had even 10% of that number, 24 25

COMMITTEE ON FINANCE JOINTLY WITH 163 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 say, 25? Has any other city had 25 municipal worker 3 deaths? 4 FIRST DEPUTY DIRECTOR GARDNER: I've not 5 tracked, ah, that, those sad statistics. And I don't know if people are reporting them. Um, but the fact 6 7 is, as we know, New York has suffered 8 disproportionately in this crisis. Our, our 9 caseload, ah, dwarfs especially on a per, on a per person basis any other jurisdiction. Certainly, and, 10 11 and... 12 COUNCIL MEMBER BORELLI: And could that 13 be the results of the... FIRST DEPUTY DIRECTOR GARDNER: 14 But, 15 but... 16 COUNCIL MEMBER BORELLI: Could that be 17 the result of the decisions we made? 18 FIRST DEPUTY DIRECTOR GARDNER: I'm 19 sorry? 20 COUNCIL MEMBER BORELLI: Could that be 21 because of decisions we made, when to open, when to 2.2 close, what equipment to give to workers, etcetera? 23 FIRST DEPUTY DIRECTOR GARDNER: I think it reflects the fact that there's just greater 24 25 disease prevalence in New York City. Ah, you know,

1	COMMITTEE ON FINANCE JOINTLY WITH 164 SUBCOMMITTEE ON CAPITAL BUDGET
2	we, we can, you know, I'm not an epidemiologist. I
3	could speculate about density and international
4	travel. I've certainly heard what you've heard, ah,
5	you know, on the, the television from people. But,
6	you know, I don't think I'm in any position to, to
7	make the, the epidemiological,
8	COUNCIL MEMBER BORELLI: Who, who
9	FIRST DEPUTY DIRECTOR GARDNER:
10	especially about why.
11	COUNCIL MEMBER BORELLI: Who, who
12	negotiates and signs our municipal contract? Is it
13	the federal government, the state government, or the
14	city government?
15	FIRST DEPUTY DIRECTOR GARDNER: Our labor
16	contracts are obviously negotiated by the city.
17	COUNCIL MEMBER BORELLI: Are there any
18	other municipal contract provisions we've decided to
19	pass through to the federal government at any point
20	since you've worked for the city?
21	FIRST DEPUTY DIRECTOR GARDNER: Well, if
22	you're talking about collective bargaining costs, I
23	mean, yeah, we do, we do have some. But, but your,
24	your issue, um, here is about line-of-duty death,
25	right? Um, we, ah, we have a provision in the

1	COMMITTEE ON FINANCE JOINTLY WITH 165 SUBCOMMITTEE ON CAPITAL BUDGET
2	citywide contract that covers line-of-duty death.
3	But if, if you're talking about an already-executed
4	part of our collective bargaining agreement, ah,
5	that's clearly not something we would look to the
6	federal government for. But we do, you know, ah,
7	Congressmen Nadler and Rose are pointing to the
8	provision that was put in place by the federal
9	government, ah, after 9/11 that provided for a line-
10	of-duty death benefit, ah, and they have, they have
11	legislation that would, that would include, ah, death
12	from COVID-19
13	COUNCIL MEMBER BORELLI: And I, I hope
14	they passed it. Um, another topic, the mayor
15	mentioned furloughing workers. What's the dollar
16	amount he would look to save by doing that?
17	FIRST DEPUTY DIRECTOR GARDNER: Ah, what
18	the mayor has said on, on furloughs is that right now
19	we don't have a plan to furlough any workers or to
20	lay off any workers. However, ah, you know, because
21	of the nature of this crisis, the financial side of
22	this crisis, right, nothing is off the table. We see
23	both layoffs and furloughs, probably in the reserve
24	order, as last resort, certainly with regard to
25	layoffs.

1	COMMITTEE ON FINANCE JOINTLY WITH 166 SUBCOMMITTEE ON CAPITAL BUDGET
2	COUNCIL MEMBER BORELLI: Um, why is it
3	the federal government's problem more broadly, ah, to
4	bail out a city, ah, which elected government added
5	20 billion dollars since taking office? And just to
6	be clear, 20 billion dollars is the entirety of the
7	Los Angeles city budget and the Chicago city budget
8	combined, and that's just what we've added in six
9	years. So why is that a federal problem?
10	FIRST DEPUTY DIRECTOR GARDNER: So our,
11	our problem is not that we were, our, our budget was
12	too large. As you know, when we, when we released
13	the, ah, January preliminary budget for fiscal 21 we
14	had a balanced plan, ah, we included, you know, even
15	some new spending in there. Unfortunately, as we all
16	know, with the, with the impact of this crisis we
17	were, as almost every locality was, forced to shut
18	down their, their local economy. And we saw a 7.4
19	billion dollar revenue loss, right, and we further
20	saw 800 million dollars in state aid cuts. So we had
21	to bridge, ah, the entire gap, right, in this plan.
22	And I don't think it's fair to characterize our, our
23	desire for federal help, ah, recognizing not our
24	current spending, not saying, oh, you have to
25	[inaudible], but saying that we would like to be able

1	COMMITTEE ON FINANCE JOINTLY WITH 167 SUBCOMMITTEE ON CAPITAL BUDGET
2	to get back to, to federal assistance, to get back,
3	that would put us back where we were in terms of our
4	revenue forecast before the crisis.
5	COUNCIL MEMBER BORELLI: Why do you think
6	the mayor chose to, ah, float the idea of furloughs
7	before making even further cuts to Thrive?
8	FIRST DEPUTY DIRECTOR GARDNER: I don't
9	think that, that we, first, made cuts in Thrive and
10	we have not done furloughs yet. Ah, and I don't know
11	that we will. The mayor has said that furloughs are
12	a last resort. So I don't think that's fair to
13	characterize that we put one before the other. We've
14	already made cuts in Thrive. We've not put furloughs
15	out.
16	COUNCIL MEMBER BORELLI: The mayor has
17	140 people making larger than \$150,000
18	SERGEANT AT ARMS: Time.
19	COUNCIL MEMBER BORELLI:council
20	members and 35 people make over \$200,000. Will they
21	be, ah, some of the first on the list to be
22	furloughed or, or are they not on the chopping block,
23	or the layoff block or the furlough block?
24	
25	

1	COMMITTEE ON FINANCE JOINTLY WITH 168
2	SUBCOMMITTEE ON CAPITAL BUDGET FIRST DEPUTY DIRECTOR GARDNER: As I said
3	we, we do not have plans at the present for furloughs
4	and layoffs.
5	CHAIRPERSON DROMM: Thank you, Council
6	Member. We'll now go to the next Council Member.
7	COMMITTEE COUNSEL: Council Member
8	Brannan, followed by Council Member Cornegy.
9	SERGEANT AT ARMS: Council Member
10	Brannan, your clock starts now.
11	COUNCIL MEMBER BRANNAN: Thank you. Ah,
12	is anyone thinking about, ah, how we will [inaudible]
13	revenue? I, I think we're all eyes wide open, ah, as
14	far as the reality of some of these budget cuts, um,
15	but I think we, we, I want to make sure that OMB has
16	some people burning the midnight oil, um, when it
17	comes to raising revenue. Obviously, we're not gonna
18	raise taxes unless we're talking about raising taxes
19	on millionaires and billionaires, but, um, do you
20	have people at OMB that, that are thinking about this
21	creatively right now?
22	FIRST DEPUTY DIRECTOR GARDNER: Um, why
23	don't I actually turn this over to, ah, ah,
24	Francesco, who can, can talk about our revenue
25	picture?
I	

169 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 COUNCIL MEMBER BRANNAN: OK. 3 DEPUTY DIRECTOR BRINDISI: Ah, yeah, sure. Ah, the, the specific question is how to raise 4 revenues without taxes, if I'm not mistaken, without 5 raising taxes, right? 6 7 COUNCIL MEMBER BRANNAN: Well, I'm not, I'm talking about not raising taxes on the middle 8 9 class. I'm all for raising taxes on the superwealthy if that's what we're thinking about. 10 11 DEPUTY DIRECTOR BRINDISI: Well, you 12 know, that the, that particular type of legislation 13 needs approval from Albany. Ah, therefore, you know, it's not something that, it's something that the 14 15 mayor has advocated several times over, over the 16 first and the second term. Ah, it's, ah, something 17 that has to do with the realities of the, of the 18 politics in Albany as well. 19 COUNCIL MEMBER BRANNAN: OK, so aside 20 from that, what are we thinking about? 21 DEPUTY DIRECTOR BRINDISI: Um, ah, the, 2.2 the, all of our tax revenues, whether they are, you 23 know, with the exception of the property tax, ah, um, or the, the property tax rate, ah, they're tied to 24 25 potential, ah, state legislation. So that that the,

COMMITTEE ON FINANCE JOINTLY WITH 170 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 the cities, you know, it's a, it's a creature of the 3 state and therefore all of those type of interventions, ah, um, need to go through the state 4 5 legislation. We are, you know, we're happy to, to, um, hear your thoughts and, and ideas so we... 6 7 COUNCIL MEMBER BRANNAN: Well, I'm 8 asking... 9 DEPUTY DIRECTOR BRINDISI: ...can 10 operate... 11 COUNCIL MEMBER BRANNAN: I'm asking you, 12 so there's no one at OMB right now who's thinking 13 about creative ways to raise revenue? We're just saying we can't do it without Albany, so we'll just 14 15 let them figure it out? Is that what I'm hearing? 16 DEPUTY DIRECTOR BRINDISI: Well, there 17 are, you know, there is a large array of taxes, ah, 18 that the city levies. Ah, the, ah, you know, there 19 are some that, um, might be, ah, not as damaging to 20 the middle class as others. Clearly, ah, a 21 progressive, ah, taxation, ah, on, on income would 2.2 be, would be something that the mayor would advocate 23 for and, ah, and that's something that it would not be difficult for us to understand and, and estimate. 24 25 We, we need to...

1	COMMITTEE ON FINANCE JOINTLY WITH 171 SUBCOMMITTEE ON CAPITAL BUDGET
2	COUNCIL MEMBER BRANNAN: I mean, my, my
3	concern is that the, this tale of two cities, which
4	really never went away, is gonna come roaring back in
5	a really big way. I think it's important that we
6	remember that, um, this cannot be Manhattan versus
7	everybody else. The Manhattan's recovery does not
8	signal the entire city's recovery. I, I understand
9	that Manhattan is still, ah, you know, the, the
10	center and the economic engine of the city. But the
11	fuel for that economic engine lives in the outer
12	boroughs, and these are folks who have been impacted
13	the hardest, um, through this pandemic. Um, so we're
14	very, very concerned about balancing a budget on the
15	backs of, of folks who, ah, have gotten us through
16	and are getting us through, ah, this crisis. So I
17	think the bottom line is that an austerity budget is
18	gonna hurt the, the very same people who have already
19	suffered the most, ah, because of this virus. So
20	that is something that we're very, very concerned
21	about and I hope that you'll, you'll think about
22	that. We can't see, um, that this, this has to be
23	holistic, you know? Um, and, and that's a very, very
24	big concern for folks, you know, in the outer
25	boroughs. Thank you.
	l

1	COMMITTEE ON FINANCE JOINTLY WITH 172 SUBCOMMITTEE ON CAPITAL BUDGET
2	CHAIRPERSON DROMM: Thank you. Next,
3	please.
4	COMMITTEE COUNSEL: Council Member
5	Cornegy.
6	SERGEANT AT ARMS: Your time starts now.
7	COUNCIL MEMBER CORNEGY: [inaudible] but
8	really had to [inaudible]
9	COMMITTEE COUNSEL: Council Member.
10	CHAIRPERSON DROMM: Council Member
11	Cornegy? Council Member Cornegy?
12	COUNCIL MEMBER CORNEGY: I'm here, can
13	you hear me?
14	CHAIRPERSON DROMM: Yes.
15	COUNCIL MEMBER CORNEGY: Ah, thank you so
16	much. I'm actually, ah, at a hospital doing some
17	food delivery. So thank you for allowing me to jump
18	back on. Um, I wanted to ask some questions around
19	the city's commitment to supporting small businesses.
20	We've had a 30, 349 billion dollar bust as it related
21	to getting resources on the ground to small and mom
22	and pop businesses, and now what equates to a 500
23	billion dollar bust in doing that. When I've spoken
24	to the administration before about their commitment
25	to small businesses they said, you know, we're just

1	COMMITTEE ON FINANCE JOINTLY WITH 173 SUBCOMMITTEE ON CAPITAL BUDGET
2	going to wait to see what the federal government
3	does. And consequently the federal government really
4	did not thing for M/WBEs and, and real small mom and
5	pops, ah, and micro businesses. I know that the
6	administration thankfully did 20 million, which went
7	like, you know, in a few hours on a first come, first
8	served basis. Um, I, I don't think that we can look
9	the other way and I'm wondering what the commitment,
10	which I didn't observe in the budget, ah, in the mass
11	proposed budget, any real firm commitment in stimulus
12	dollars to our micro businesses, which are taking a,
13	a beating, and, and 51% of them won't be able to
14	return. Is there a plan to infuse some capital
15	dollars or any dollars for our small businesses in
16	the, in the proposed budget.
17	FIRST DEPUTY DIRECTOR GARDNER: So,
18	first, um, the administration, ah, created the New
19	York City Employee Retention Grant Program, which is
20	expected to benefit more than 4000 businesses
21	[inaudible] about. Ah, and the New York City
22	Business Continuity Loan Program, which expects to
23	issue 375 loans, 100 have already been processed.
24	Ah, further, we've made our SBS, ah, Business
25	Solution Center experts available to help these

1	COMMITTEE ON FINANCE JOINTLY WITH 174 SUBCOMMITTEE ON CAPITAL BUDGET
2	businesses identify additional funding opportunities,
3	including from the, the federal SBA, financial
4	program [inaudible] contract financing loan fund. To
5	date the SBS has given out more than 20 million
6	dollars in loans to roughly 100 M/WBEs. And, of
7	course, you know, as we've been stating all along, we
8	are pushing for more money to support small
9	businesses in the next federal stimulus in addition
10	to what they did in what's called Stimulus 3.5.
11	COUNCIL MEMBER CORNEGY: So I, I agree,
12	and I did mention the 20 million and I'm, I'm
13	grateful for that. But that was issued in a first
14	come, first served basis which meant that it went
15	relatively quickly and it went to some of the larger
16	small businesses who are tied in and who have the
17	capacity to, to write for the loans. So while I
18	appreciated that, is there anything of that scale
19	that's gonna become available that I can identify
20	within the budget to steer small businesses who are
21	calling me and calling my colleagues on a regular
22	basis asking for help?
23	FIRST DEPUTY DIRECTOR GARDNER: So, as I
24	said, clearly we're looking for, ah, more, ah,
25	federal assistance in this area, um, and we will

1	COMMITTEE ON FINANCE JOINTLY WITH 175 SUBCOMMITTEE ON CAPITAL BUDGET
2	looking forward to working with the council as we
3	roll into, ah, ah, as we roll into adoption about
4	what kind of programs that there could be for these
5	programs, ah, in addition to sort of the, the, in
6	addition the money that we've provided for direct,
7	you know, for like the 20 million, ah, as I said
8	we're, we're making our, our employees available to
9	help these small businesses access the, the federal
10	programs that exist and that we hope to see expanded.
11	COUNCIL MEMBER CORNEGY: Um, so, I, I
12	just gotta say, you know, and put a little bit of
13	emphasis on it because there seems to be this idea
14	that, you know, the council fighting for restoration
15	to some degree of SYEP, um, and other on-the-ground
16	programs that are gonna help families negates the
17	need to have an emphasis on small business, and I
18	think that they're not mutually exclusive, and I
19	think if we don't do both, ah, post, um, ah, crisis
20	we'll find ourselves in a, in a small business
21	crisis, and I'm trying to avert that with the help
22	of, or with working with the, my council colleagues
23	and with the administration. Um, I'm gonna have a
24	heavy emphasis on that. I've already had a heavy
25	emphasis on it. And I just wanted to point out while

COMMITTEE ON FINANCE JOINTLY WITH 176 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 I stand with my colleagues in the fight to, you know, restore programs that are integral to, ah, increasing 3 4 the quality of life of so many communities I have to add small businesses, M/WBEs, mom and pops, and micro 5 businesses to that, ah, to that need. 6 7 FIRST DEPUTY DIRECTOR GARDNER: OK, we, you know, obviously, ah, you know, the administration 8 9 has made small businesses and keeping small businesses viable, ah, a priority for the, for the 10 11 administration. I just wanted to correct one thing on the... 12 13 SERGEANT AT ARMS: Time. FIRST DEPUTY DIRECTOR GARDNER: 14 15 [inaudible] discussion that the, the combined budget 16 of the two programs I mentioned, ah, was 49 million, 17 not 20. Thank you. 18 SPEAKER JOHNSON: Thank you, Deputy Director, ah, Gardner. Ah, Danny, are you gonna 19 close us out, or committee counsel, are there any 20 21 more members that had questions? 2.2 CHAIRPERSON DROMM: Yes, we have, um, 23 questions from, um, Chair Gibson, and then I have one final one. 24

25

1	COMMITTEE ON FINANCE JOINTLY WITH 177 SUBCOMMITTEE ON CAPITAL BUDGET
2	CHAIRPERSON GIBSON: Ah, thank you so
3	much, thank you Chair, thank you Speaker, and thank
4	you to OMB. One final question, and I'm glad Council
5	Member Cornegy raised, ah, the issue of small
6	businesses. Um, our chair, Mark Gjonaj, of Small
7	Business, ah, and I both obviously represent the
8	Bronx, an outer borough, and I want to make sure that
9	we he visual acuity further dialogue with SBS,
10	Commissioner Greg Bishop and his team, around the
11	loans and grants that have been dispersed thus far.
12	Ah, we [inaudible] are extremely disappointed that
13	only 1% of the loans and 3% of the grants that have
14	already been awarded have gone to Bronx businesses.
15	I think we all would agree that that is unacceptable.
16	The outer boroughs and the real small mom and pop
17	shops, a lot of our merchants that have struggled, we
18	need to have a real focus on their needs. Ah,
19	technological support and capacity issues in applying
20	for a lot of these grants and loans has been an
21	issue. And so I want a commitment from OMB as we
22	move forward that we're going to develop a real
23	comprehensive plan with SBS that really makes sure
24	that we get to all of the businesses as best as well
25	can. Not just the large businesses that we know are

COMMITTEE ON FINANCE JOINTLY WITH 178 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 struggling, but the real small mom and pop businesses that have not yet had access to any of the grants and 3 loans that we've already dispersed thus far. We need 4 assistance. We need your commitment, and I hope that 5 OMB will work with us moving forward. 6 7 FIRST DEPUTY DIRECTOR GARDNER: OK, obviously we're always open for a conversation like 8 9 that, you know, to help out in any way in accessing our agency. Ah, I know that, ah, SBS, ah, testified 10 11 last week and that they are doing specific outreach 12 for the Bronx. So we hope that that will help, but, 13 obviously we're always open for a conversation. 14 Thank you, Chairman. 15 CHAIRPERSON GIBSON: Thank you, thank you 16 Chair. 17 CHAIRPERSON DROMM: Thank you very much, 18 and my last question really deals with the boroughbased jails program. You know, the city made a 391 19 million dollar commitment, justice reform. I was one 20 of the first council members to call for the closing 21 2.2 of Riker's Island. So this is a very important issue 23 to me. But how much of this funding remains in the financial plan, and, um, if the administration does 24 25

179 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 not still, um, believe the city can transition to the 3 borough-based jails by 2020 what is your plan? 4 FIRST DEPUTY DIRECTOR GARDNER: So on, on 5 this issue, um, you know, we have delayed the start of some of the design work and, and, and, on, on the 6 project and part of that is a reflection of both the 7 8 financial situation and our ability to actually go 9 forward, um, in terms of, of, you know, social distancing. Um, you know, obviously the, there is a 10 11 delay but not a, a cancellation. It's still a 12 administration priority to move off of Riker's Island 13 into borough-based jails. Ah, in the short term the city has, does have to manage its care carefully to 14 15 make sure we can continue paying all the bills, 16 including critical health and human service 17 providers. Ah, but clearly, um, the, you know, 18 moving away from Riker's Island into borough-based 19 jails is still an administration priority and 20 something that we still plan on getting done. 21 CHAIRPERSON DROMM: OK, thank you, and I look forward to having more discussions with you on 2.2 23 that topic. I continually and, um, you know, really deeply believe that Riker's Island is Torture Island 24 25 and we need to move forward with these programs. So,

1	COMMITTEE ON FINANCE JOINTLY WITH 180 SUBCOMMITTEE ON CAPITAL BUDGET
2	um, that's a top priority, ah, as we move forward. I
3	want to thank the Speaker. Speaker, did you have
4	anything that you wanted to say?
5	SPEAKER JOHNSON: Ah, thank you, ah,
6	Chair Dromm. Ah, I, ah, appreciate, ah, Ken, you
7	being here today, and we look forward to moving
8	through this budget process. And I would ask that
9	all of the questions that you and the Director were
10	unable to answer today, if you, I, I know it's
11	challenge because of the remote nature of not having
12	everyone in the OMB office, but I would ask that you
13	expeditiously, by the end of the week, ah, get a
14	response to the council members whose questions were
15	not answered today, ah, so that we have those as we
16	go into the other hearings that are gonna happen
17	throughout the budget process with the respective
18	committees.
19	FIRST DEPUTY DIRECTOR GARDNER: We will,
20	we will attempt to do that, and we will note
21	questions if, if we have not gotten answers, ah, by
22	the end of the week we'll note those questions and
23	give you a, an ETA on answers.
24	SPEAKER JOHNSON: Thank you. Thank you,
25	Chair Dromm.

1	COMMITTEE ON FINANCE JOINTLY WITH 181 SUBCOMMITTEE ON CAPITAL BUDGET
2	CHAIRPERSON DROMM: Thank you very much.
3	Thank you to OMB. Thank you to all the members.
4	We're going to now recess until about 2:15, when we
5	expect IBO to come in, and then after that we'll hear
6	from DDC. So thank you, and we will reconvene at
7	2:15.
8	FIRST DEPUTY DIRECTOR GARDNER: Thank you
9	very much.
10	UNIDENTIFIED: Sergeant at Arms Viando
11	could you please bring us back online?
12	SERGEANT AT ARMS: Taken care of.
13	UNIDENTIFIED: We are ready to restart
14	this meeting.
15	COMMITTEE COUNSEL: Chair Dromm, are you
16	ready to begin?
17	CHAIRPERSON DROMM: OK, thank you. OK,
18	good afternoon, and welcome to the City Council's
19	first day of hearings on the mayor's executive budget
20	for fiscal 2021. My name is Daniel Dromm and I chair
21	the Finance Committee. We are joined by the
22	Subcommittee on Capital Budget, chaired by my
23	colleague, Council Member Vanessa Gibson. We
24	previously heard from the Office of Management and
25	Budget and now we will hear from the Independent
I	

1	COMMITTEE ON FINANCE JOINTLY WITH 182 SUBCOMMITTEE ON CAPITAL BUDGET
2	Budget Office. We are joined by Council Members
3	Adams, Ampry-Samuel, Grodenchik, Rivera, Louis,
4	Miller, Brannan, Yeger, Koslowitz, Cumbo, Treyger,
5	Holden, Majority Leader Matteo, and Council Member
6	Richards. Ah, I'm now going to turn it over to our
7	committee counsel to go over some procedural items.
8	COMMITTEE COUNSEL: Thank you. My name
9	is Noah Berk and I am counsel to the New York City
10	Council's Committee on Finance and Subcommittee on
11	Capital Budget. Before we begin, I want to remind
12	everyone that you will be on mute until you are
13	recognized to speak, at which time you will be
14	unmuted by the Zoom host. During the meeting, if
15	council members would like to ask a question please
16	use the Zoom raise hand function and you will be
17	called on in order. We will be limiting Council
18	Member questions to five minutes, including answers.
19	After you are acknowledged please wait for the
20	Sergeant at Arms to tell you that your time has
21	begun. The Sergeant at Arms will indicate when your
22	time has expired. Please also note that for ease of
23	this virtual hearing we will not be allowing a second
24	round of questioning. Thank you. I will now turn it
25	over to Council Member Dromm.

1	COMMITTEE ON FINANCE JOINTLY WITH 183 SUBCOMMITTEE ON CAPITAL BUDGET
2	CHAIRPERSON DROMM: Thank you very much,
3	and in the interest of time Chair Gibson and I will
4	forego opening statements. I will now call on the
5	members of the Independent Budget Office to testify.
6	We will hear testimony from Director Ronnie
7	Lowenstein and Deputy Director George Sweeting. Will
8	the counsel, the committee counsel, please administer
9	the affirmation.
10	COMMITTEE COUNSEL: Thank you. I will
11	now administer [inaudible] one time and you will be
12	called on individually to so affirm at the end. Do
13	you affirm that your testimony will be truthful to
14	the best of your knowledge, information, and belief?
15	Ms. Lowenstein?
16	DIRECTOR LOWENSTEIN: Yes.
17	COMMITTEE COUNSEL: Mr. Sweeting? Is Mr.
18	Sweeting with us? He is, and he is not muted. Mr.
19	Sweeting, do you so affirm?
20	DEPUTY DIRECTORY SWEETING: Yeah, I do.
21	COMMITTEE COUNSEL: Thank you. Director
22	Lowenstein, you may begin when ready.
23	DIRECTOR LOWENSTEIN: OK. Ah, thank you,
24	Chairman Dromm and members of the committee for the
25	invitation to testify. Um, our testimony and tables

1	COMMITTEE ON FINANCE JOINTLY WITH 184 SUBCOMMITTEE ON CAPITAL BUDGET
2	should be available to you know, and I should note
3	that a full report on the mayor's executive budget
4	will be released by IBO late next week. Two months
5	ago, ah, when I last testified before this committee,
6	um, I described the mayor's preliminary budget, um,
7	as basically in balance. Ah, it was in balance for
8	the current year. It's in balance, it was in balance
9	for next year. Um, there are only relatively small
10	gaps that we forecast for 22 and 23. And there was
11	virtually no gap at all for fiscal 24. Um, the
12	current outlook is almost staggeringly different.
13	Under the contours of the mayor's executive budget we
14	project that there are still gaps that need to be
15	closed this year and next year. The gap this year is
16	a shortfall of about 540 million, and about 830
17	million through next year. Both of these are
18	basically in the vicinity of 1%. And then a much
19	bigger problem looms for FY22, which is of course
20	just 14 months from now when the gap balloons to 6
21	billion dollars, which is more than 8% of city-funded
22	spending. Our estimate of that gap is 1 billion
23	dollars more than OMB is carrying at this point. I
24	should say that the basic assumption under all, that
25	underlies all of our forecasts, um, is based upon the

185 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 pandemic. Um, we're assuming that the economy will 3 not bounce back until the virus is somehow resolved, 4 whether it's through a vaccine or herd immunity. Epidemiologists widely project that that's gonna take 5 at least 12 to 18 months, and so based on that 6 7 timeline, based on the medicine, we project that the city is going to continue to see job losses through 8 9 the end of this calendar year and into the beginning of next calendar year. More specifically, we're 10 11 anticipating that the city is gonna lose 475,000 jobs from the fourth quarter of calendar year 19 to the 12 13 fourth quarter of this calendar year. Ah, the extent to which this loss is immediate is, is amazing. Ah, 14 15 we expect that four out of every five of these jobs that are lost will occur in the current April to June 16 17 quarter. Um, we think that losses in two industries 18 are going to predominate. Um, the industries are retail and leisure and hospitality. And we think 19 20 over 60% of all job losses will be concentrated in 21 those two sectors, sectors which, I'm sure you 2.2 understand, tend to be low to moderate pay. But we 23 do expect nearly every industry across the city to see job declines. Assuming the pandemic is largely 24 25 behind us in the next 12 to 18 months, we expect that

1	COMMITTEE ON FINANCE JOINTLY WITH 186 SUBCOMMITTEE ON CAPITAL BUDGET
2	overall job growth, that is job gains, net of job
3	losses, will resume in the second quarter of next
4	year. But that recovery is going to be painfully
5	slow. We expect the city to regain just 20% of the
6	jobs lost during the pandemic by the end of next
7	calendar year, and we expect it to take fully to the
8	end of plan period before the city reaches the record
9	level of employment that the city enjoyed way back at
10	the beginning of this year. So we're looking at a
11	long period of at best very slow growth. Um, the
12	impact of the pandemic on tax revenues follows a
13	slightly different trajectory than the impact on job
14	losses. We thought job losses would be very sudden.
15	Um, but the impact on tax revenues happens more
16	slowly. Um, we expect that tax revenues this year
17	are basically flat, which is to say we expect only a
18	very small amount of additional revenue this year as
19	compared to last year, um, and that the biggest tax
20	revenue impact, ah, won't happen this year, but will
21	be in fiscal year 21, when we expect tax revenues
22	next year to be nearly 2 billion dollars below what
23	we expect for this year, which, if you recall, is the
24	same as last year. Um, with so many retail
25	establishments now closed, ah, there's going to be an

1	COMMITTEE ON FINANCE JOINTLY WITH 187
2	SUBCOMMITTEE ON CAPITAL BUDGET immediate impact on sales taxes. Um, the steepest
3	
	year over year decline in sales taxes will occur this
4	year, um, with a loss of about a billion dollars.
5	But the slide continues into next year. And with so
6	many New Yorkers losing jobs we expect there to be a
7	major impact on the personal income tax, of course.
8	Um, we expect that revenues and the personal income
9	tax this year will be slightly below what we realized
10	last year. But much larger year over year declines,
11	ah, expected in fiscal year 21 of about 1.4 billion.
12	We expect general corporation tax revenues to follow
13	the same basic pattern as for the personal income tax
14	with a relatively small year over year drop this year
15	and a much larger, over 1 billion dollar, decline
16	next year. In contrast, I should note that the
17	city's property tax, which is effectively one-half of
18	all city tax revenues, will continue growing strongly
19	throughout the financial plan period. As tax
20	revenues have declined, ah, the demand for services,
21	of course, has risen. Ah, prospects for additional
22	federal aid, general federal aid, beyond what's
23	already been designated, ah, remain very much
24	uncertain. And given the New York State's own
25	considerable fiscal difficulties, IBO expects that

COMMITTEE ON FINANCE JOINTLY WITH 188 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 the state is more likely to be a source of spending 3 pressures than a source of funds for using going 4 forward, and in the testimony we've outlined about 800 million dollars, ah, of ways in which we were 5 spending more next year than we would have been 6 7 otherwise. So without getting, additional federal aid is very much uncertain, ah, it's reasonably 8 certain we're not going to be getting assistance from 9 the state. The administration's executive budget, 10 11 ah, proposal relies heavily on the city's reserves to 12 help close the gaps for this year and next. Um, I 13 should note that yesterday we released a brief, ah, outlining what the city is doing with its reserves 14 15 and taking a broad definition of those reserves, 16 which I recommend. But to just give you a few 17 highlights, for example, the city's budgeted 18 reserves, that is the general reserve plus the capital stabilization fund, are slated to fall to 1 19 20 million dollars at the beginning of the next fiscal year. Compare that with the roughly 1.4 billion 21 2.2 dollars at the beginning of the current fiscal year. 23 Similarly, the city plans to draw down its Retiree Health Benefits Trust Fund this year and next, 24 leaving a balance of just about 2.1 billion available 25

1	COMMITTEE ON FINANCE JOINTLY WITH 189 SUBCOMMITTEE ON CAPITAL BUDGET
2	for fiscal year 22. Um, in addition to that 2.1
3	billion there's more budgeted reserves again. But if
4	you add them all up that gives you about 3 billion
5	dollars, which is only sufficient to cover about half
6	the gap that we project. To sum up, um, all
7	forecasts are, of course, uncertain. Um, this one is
8	particularly uncertain and in particular because
9	we're looking to rely on the epidemiologists to
10	figure out what the course of the pandemic will be.
11	We expect the City of New York to continue losing
12	jobs through the early part of the next calendar
13	year. Even when those jobs start returning, we
14	expect the growth to be painfully slow, and we expect
15	it to take till the end of the financial plan period,
16	until 2024, to actually regain the same number of
17	jobs as we lost. Um, and finally, there are, of
18	course, no guarantees that the jobs that we regain
19	will be the same sorts of jobs that we lost, or even
20	that the City of New York is the same city we had
21	back in January. So having said all that, um, I
22	thank you very much for the opportunity to testify,
23	and George and I would be very happy to answer any
24	questions you may have.
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1	COMMITTEE ON FINANCE JOINTLY WITH 190 SUBCOMMITTEE ON CAPITAL BUDGET
2	CHAIRPERSON DROMM: OK, thank you very
3	much, and I just want to say we've been joined by
4	Council Members Menchaca and Rosenthal. And, um, I
5	think in your testimony that you said that there
6	would only be 1 million in the general reserve? I
7	think you meant 100 million in the general reserve.
8	DIRECTOR LOWENSTEIN: Oh, sorry.
9	CHAIRPERSON DROMM: Yeah, I didn't want
10	to interrupt you.
11	DIRECTOR LOWENSTEIN: Definitely,
12	definitely not that bad.
13	CHAIRPERSON DROMM: Yeah, OK, very good.
14	Ah, nevertheless, it's not looking so good. Ah,
15	would you agree that this budget has very little
16	ability to adjust to any additional bad news without
17	significant budget cuts or tax increases?
18	DIRECTOR LOWENSTEIN: Near term, which is
19	to say this year and next year, the city has drawn
20	down most, but certainly not all, of its reserves,
21	which definitely limits its ability to adjust. But
22	having said that, um, basically the biggest problem
23	we're gonna face is ahead of us. So the biggest gap
24	we're looking at is for fiscal 22 if our forecast is
25	correct. Um, reserving some of those reserves,
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1	COMMITTEE ON FINANCE JOINTLY WITH 191 SUBCOMMITTEE ON CAPITAL BUDGET
2	saving some of that for then makes a great deal of
3	sense. And the other thing I want to say is just
4	something about the nature of reserves. Um, it's
5	very difficult to [inaudible] of a reserve fund that
6	would be sufficient to last the city through a
7	pandemic of this length. But, generally speaking,
8	what you try to do with the reserve funds is to build
9	up enough of a cushion to give you some time to
10	respond. So we've got 14 months to come up with ways
11	to bring this budget into balance, whether it's
12	appealing for additional federal aid, finding other
13	ways to cut spending, or finding ways to raise
14	revenue.
15	CHAIRPERSON DROMM: Director Lowenstein,
16	[inaudible] last November, if I'm not mistaken, ah,
17	the Rainy Day Fund was established through a, um,
18	Charter Revision Commission. Um, is that a reality
19	at this point, or what, what does that look like for
20	the future?
21	DIRECTOR LOWENSTEIN: It's, it hasn't
22	legislatively been established yet, which has to
23	happen up in Albany, um, and, of course, since this
24	all happened last November there's been, there's been
25	no time to deposit any funds in the Rainy Day Fund.

1 COMMITTEE ON FINANCE JOINTLY WITH 192 SUBCOMMITTEE ON CAPITAL BUDGET 2 So, um, long term it could well be a [inaudible] in 3 the next downturn, perhaps, but at this point, ah, 4 the focus has to be on what can we do to bring this 5 fund into balance with the tools we have at our 6 disposal.

7 CHAIRPERSON DROMM: OK. Thank you. The state's enacted budget includes language that allows 8 9 the State Division of Budget to periodically reduce appropriations following the months of April, June, 10 11 and December if state revenue is insufficient to 12 balance the budget or if expenditures are higher than 13 anticipated. Unfortunately, there's bad economic 14 news on the horizon. The recent state financial plan 15 anticipates a revenue shortfall in April, ah, and 16 that will trigger such cuts. So I know that you 17 spoke a little bit about this in our presentation, 18 but what is your evaluation of the risk to the city's 19 budget from the potential state action? 20 DIRECTOR LOWENSTEIN: I'd like to turn to 21 George Sweeting for that, who I think has more 2.2 complete information than I do. 23 CHAIRPERSON DROMM: OK, thank you. DEPUTY DIRECTOR SWEETING: Ah, good 24 afternoon, everyone. Um, the risk is certainly real. 25

1	COMMITTEE ON FINANCE JOINTLY WITH 193 SUBCOMMITTEE ON CAPITAL BUDGET
2	Um, you know, the state budget was effectively out of
3	balance when it was adopted. So it's no surprise
4	that one month into their, their fiscal year, um, you
5	know, the, the conclusion has already been reached
6	that, that's it out of balance and needs, needs
7	adjustment. Um, and, you know, if, if it doesn't
8	happen here it could well happen at the second or the
9	third, ah, go-round on this, this process that's been
10	put in place. I might just note that it's, it's,
11	there's also a real issue about, um, how this process
12	works and what it does to undermine the authority and
13	the role of the legislature, because, um, once the
14	executive, ah, administration in Albany declares that
15	there is a revenue shortfall and then they put up a
16	list of proposed actions to close it, it's not only
17	revenue shortfall, it can also be an expense
18	increase. Um, the legislature gets 10 days to review
19	that and if they don't like those, the choices the
20	administration has made to propose, not only propose
21	but actually to enact a, a replacement budget
22	essentially. Um, it's, it's difficult to conceive of
23	the, any legislature really being able to, to take in
24	that much information, process it, and, ah, and pass
25	legislation, particularly when they may not even be

1	COMMITTEE ON FINANCE JOINTLY WITH 194
2	SUBCOMMITTEE ON CAPITAL BUDGET in session when the, um, when the information comes
3	down. In terms of the risk to the city budget, um,
4	the, the governor's estimate is that there's, they're
5	going to need a cut of something like 20% to 30%, ah,
6	in, in aid to localities across the state. And, ah,
7	I think they've hinted that much of it would come out
, 8	of education, which makes sense, because, ah,
9	education is the, um, you know, the single biggest
10	expense item in the, in the budget. Um, if they took
11	20% out of our state education aid we would lose
12	about, we estimate, 2.3 billion dollars. Um, that
13	would be a very big hole to fill if the city were to
14	decide even that it had the capacity to fill that, to
15	do that in one year. Um, you know, the state budget
16	this year didn't come through with the aid increases
17	we were hoping for and the city did backfill that
18	with about 380 million dollars. Ah, the thought of
19	the city having to backfill 2.3 billion, um, on a
20	quick turnaround, ah, is, is daunting. So to answer
21	your question in one word, yes, the risk is very
22	real.
23	CHAIRPERSON DROMM: So, you know, it just
24	makes me think that I know what you said about
25	education being the, um, largest part of the state

1	COMMITTEE ON FINANCE JOINTLY WITH 195 SUBCOMMITTEE ON CAPITAL BUDGET
2	budget. But it's also the largest part of the city
3	budget. But nevertheless it's, um, always, um,
4	disturbing that we balance the budget on the backs of
5	students and educators and education in general, and
6	I think one of the goals that I wanted to establish
7	this morning was to look at other areas where there
8	are no, ah, or virtually nothing being cut from the
9	police department and other areas in the budget for
10	the city. So I just wanted to say that in response
11	to, um, your analysis there. But thank you.
12	DEPUTY DIRECTOR SWEETING: But if I could
13	just, you know, I was not, I didn't mean to suggest
14	that the city would, would choose necessarily to go
15	to education. It's the state, if the state cuts the
16	education piece by 2.3 billion the city's decision
17	then is, OK, do we fill that or do we fill it
18	partially, or do we, you know, ah, unfortunately have
19	to accept it.
20	CHAIRPERSON DROMM: Right, no, exactly.
21	And, ah, that's true, um, and then those decisions
22	have to be made, obviously, in terms of what our
23	priorities are, exactly. All right. Ah, the 9/11
24	attacks and their aftermath caused a sudden shock to
25	the New York City economy. Large parts of lower

1	COMMITTEE ON FINANCE JOINTLY WITH 196 SUBCOMMITTEE ON CAPITAL BUDGET
2	Manhattan were closed for weeks and over 100,000
3	workers were displaced. One of the responses of New
4	York State was to allow New York City to issue up to
5	2.1 billion dollars in Transitional Finance Authority
6	recovery bonds, the proceeds of which could be used
7	for operating expenses. Ah, we've now received a
8	much greater shock, ah, with much of the city shut
9	down and over 700,000 workers displaced. What do you
10	see as the pros and cons of using TFA recovery bonds
11	as a model for helping us address our current
12	problems?
13	DIRECTOR LOWENSTEIN: Um, well I think
14	the pros and cons of using long-term borrowing to
15	finance operating expenses are well known,
16	particularly in the City of New York, which went
17	belly up in the '70s by doing so. Um, there are,
18	even if one were to do it, of course, um, whether we
19	would do it again and again, and whether credit
20	markets would allow us to continue to do that is an
21	open question. Um, but looking back to our forecast
22	the worst of the revenue, the fiscal impact, doesn't
23	hit until the beginning of 22. And if that's the
24	case we've got 14 months to make informed decisions
25	about where we might be able to cut without too much

1	COMMITTEE ON FINANCE JOINTLY WITH 197 SUBCOMMITTEE ON CAPITAL BUDGET
2	pain, or what taxes we might be able to receive. We
3	have a much clearer idea of what we could, additional
4	funds we could get from the federal government, um,
5	and then be able to say OK, is this long-term
6	borrowing, assuming it would be allowed, the best
7	course for the city? But we're not, I would argue
8	that we're not at that stage yet.
9	CHAIRPERSON DROMM: Um, hopefully we
10	don't get to that and we'll see what happens, um,
11	moving forward. But I want to turn it over now to
12	Council Member Chair Gibson, ah, for questions
13	[inaudible].
14	CHAIRPERSON GIBSON: Thank you, Chair.
15	Thank you, Chair Dromm and thank you, Ronnie, and
16	thank you, George. We appreciate you
17	DIRECTOR LOWENSTEIN: Thank you.
18	CHAIRPERSON GIBSON: [inaudible] the
19	Independent Budget Office. Thank you. It's nice to
20	see you virtually.
21	DIRECTOR LOWENSTEIN: Yes, yes.
22	CHAIRPERSON GIBSON: Thank you so much
23	for all of your help and, you know, seeing you back
24	in March I certainly would not ever expect that we
25	would be here in May. Um, it has been so challenging

1	COMMITTEE ON FINANCE JOINTLY WITH 198 SUBCOMMITTEE ON CAPITAL BUDGET
2	and we appreciate your partnership and everything
3	that the Independent Budget Office is doing to really
4	help us. Ah, there are some painful decisions that
5	we have to make in the next few weeks, and New
6	Yorkers are really counting on us, ah, to save them
7	and their families, their children, the seniors, I
8	mean, every program to me is at stake, um, and
9	there's nothing during a COVID pandemic, there's
10	noting greater than the social safety net programs
11	that we fight so hard for year after year. Um, so I
12	had just a couple of questions and, ah, recognizing
13	that IBO published an online COVID-19 spending
14	tracker, which shows the expenditures across agencies
15	by the expense type. So I wanted to ask, um, do you
16	know how much current spending is either funded by or
17	reimbursable through federal and/or state aid?
18	DIRECTOR LOWENSTEIN: Um, correct me if
19	I'm wrong, George, but the monies that we're tracking
20	are now gonna be 100% reimbursable by FEMA aid, by
21	federal aid.
22	DEPUTY DIRECTOR SWEETING: That's
23	correct.
24	CHAIRPERSON GIBSON: OK.
25	

199 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 DIRECTOR LOWENSTEIN: And the city is 3 taking, I believe, a broad view of what might be 4 reimbursable. The city has unfortunately had experience with this, particularly during the 5 Hurricane Sandy. 6 7 CHAIRPERSON GIBSON: Right. DIRECTOR LOWENSTEIN: Superstorm Sandy. 8 9 Um, so right now the city has put in a total of 1.5 billion in expenditures that they think will be 10 11 reimbursable. You know, a year or two or three down 12 the line FEMA might say, well, not by all of that. 13 But, you know, that happens further down the road. Um, at this point there's, the city has stockpiled a 14 15 lot of goods and services, things like masks and, and 16 presumably... 17 CHAIRPERSON GIBSON: PPE. 18 DIRECTOR LOWENSTEIN: ... protection and 19 all that stuff that we so desperately need. Um, 20 there's less in the way of personal expenditures. 21 Ah, there's some amount of overtime, but I think it's 2.2 reasonable to assume that we'll be seeing more 23 personal services being charged to FEMA. CHAIRPERSON GIBSON: OK. 24

1	COMMITTEE ON FINANCE JOINTLY WITH 200 SUBCOMMITTEE ON CAPITAL BUDGET
2	DIRECTOR LOWENSTEIN: But, but all of
3	that money now will be reimbursed 100%.
4	CHAIRPERSON GIBSON: OK, great. Um, the
5	administration had budgeted for about 2.5 billion and
6	federal reimbursement in fiscal 2020, ah, which
7	includes 1.6 billion in FEMA funding, ah, to be
8	reimbursed at a 75% rate over nine different
9	agencies. It's DCAS, H&H, Emergency Management, SBS,
10	EDC, Sanitation, police, DOIT, and DDC. Um, do you
11	guys think that the administration properly estimated
12	their federal FEMA reimbursement in the fiscal 21
13	executive budget? Do you think that's an accurate
14	estimation?
15	DIRECTOR LOWENSTEIN: Well, I think the
16	city just received word that rather than a 75%
17	reimbursement rate the reimbursement rate would go up
18	to 100%.
19	CHAIRPERSON GIBSON: OK.
20	DIRECTOR LOWENSTEIN: So, you know, a few
21	weeks ago they thought it was 75%, now they know it's
22	100%.
23	CHAIRPERSON GIBSON: OK.
24	DIRECTOR LOWENSTEIN: And if I can also
25	put in a really quick plug. Um, we've got a piece

1	COMMITTEE ON FINANCE JOINTLY WITH 201 SUBCOMMITTEE ON CAPITAL BUDGET
2	coming out within the next few days that takes a
3	first look at the very many different flows of
4	federal aid over the four different pieces of federal
5	legislation that has been enacted. Most of it is the
6	CARES Act, but there are three other pieces of
7	legislation as well. Breaking them down, ah, in
8	terms of what we expect to receive and that should be
9	showing up in your inbox very shortly.
10	CHAIRPERSON GIBSON: Oh, OK. [laughs]
11	DIRECTOR LOWENSTEIN: Yeah.
12	CHAIRPERSON GIBSON: Um, do you have any
13	suggestions on how the administration could better
14	utilize FEMA funds at the local level? I mean, you
15	talked about, ah, personnel expenses, and I guess the
16	reason I ask that is because there's an article
17	circulating, well, it's been circulating for a couple
18	of days and I didn't catch the mayor's press
19	conference there's morning but there's been this
20	rumbling about potential furloughs or laying off city
21	workers. So I wanted to know your thoughts on that,
22	and do you think that, you said a year and a half or
23	so in terms of reimbursable from FEMA. Do you guys
24	think that FEMA will hold firm on that 100%
25	reimbursement?

1	COMMITTEE ON FINANCE JOINTLY WITH 202
2	SUBCOMMITTEE ON CAPITAL BUDGET DIRECTOR LOWENSTEIN: George, do you have
3	a?
4	DEPUTY DIRECTOR SWEETING: It's hard to
5	predict what FEMA would do, but, I mean, I think
6	there's a, you know, I guess I would give them the
7	benefit of the doubt and assuming that. But the, you
8	know, the other point is the federal aid that, some
9	has come and that, you know, may very well come.
10	Our, our analysis suggests that there's a lot more
11	that could come. Ah, you know, it's about more than
12	just FEMA. Ah, you know, the city budget already
13	incorporates a billion dollars from, ah, additional
14	Medicaid, ah, assistance that the city got. Um, and
15	we're indirectly getting about 715 million dollars of
16	federal emergency education aid that's flowing
17	through the state budget down to our budget. Um, and
18	then there are these other pieces, ah, that, you
19	know, we, we think from some of the other components
20	of the CARES Act and the other bills, you know, for
21	example they, they put through, um, you know, higher
22	spending or, excuse me, higher, additional grant,
23	money to be granted through existing programs like
24	the Section 8 and the, um, the Community Development
25	Block Grant. Ah, if you assume that the city will
I	

1	COMMITTEE ON FINANCE JOINTLY WITH 203 SUBCOMMITTEE ON CAPITAL BUDGET
2	get roughly the same share of dollars that we get
3	under the, the regular Community Block Grant Program,
4	Community Development Block Grant Program, ah, you
5	know, we, we should get, ah, some money there and it
6	begins to add up. It's small, you know, it's small
7	pieces spread across the federal budget and then
8	spread across the city budget and different agencies.
9	Ah, you know, so there's, there's more money involved
10	here than just FEMA money. And, ah, some of it's
11	come in and we think some more will come in for some
12	of these other grant programs.
13	CHAIRPERSON GIBSON: OK. Um, as we talk
14	about COVID and our efforts to restart the economy
15	and begin the healing process, you know, a lot of the
16	health experts have been saying that, you know, as we
17	see a reduction in the number of confirmed cases as
18	we have more testing sites that are available, the
19	antibody testing and things that are happening, um,
20	are you guys seeing and do you think that we as a
21	council should be very mindful of a potential second
22	wave of infections that could really impact the
23	country and our city? Um, I guess a lot of us want
24	to get back to normal as quickly as possible, but we
25	know things have to be done in phases. A lot of us,

1	COMMITTEE ON FINANCE JOINTLY WITH 204 SUBCOMMITTEE ON CAPITAL BUDGET
2	we're all anxious to get back to normal, ah, whatever
3	normal means, right? I don't think we'll ever be
4	normal pre COVID, we're just going to resume to our
5	daily living the best way we can, right? I think
6	that's a good assumption. But do you guys think that
7	we should be worried and mindful and how would we
8	prepare for a potential second wave of COVID cases?
9	DIRECTOR LOWENSTEIN: Um, it's more than
10	reasonable to be worried. We didn't explicitly model
11	a second wave in the fall, in part because we really
12	don't have any recovery in the fall. We're
13	anticipating that jobs will continue declining at
14	that point. So it's not as though we've got to
15	bounce back but all of a sudden is going to turn into
16	another sharp drop in employment. Another way to say
17	this is our forecast of the progress of the disease,
18	um, is pretty bleak. Um, we see New York as having
19	been affected more than pretty much anyplace else and
20	because it's so prevalent here it's gonna take a lot
21	more for us to begin to reach the point that some
22	other states and local governments are starting to
23	reach. So our forecast is pretty damn bad now.
24	Could it be worse? Absolutely. Um, but
25	CHAIRPERSON GIBSON: Yeah.

1	COMMITTEE ON FINANCE JOINTLY WITH 205 SUBCOMMITTEE ON CAPITAL BUDGET
2	DIRECTOR LOWENSTEIN:we've got
3	something that's, that's pretty dark. And I should
4	say as I look, when I was looking at OMB's forecast
5	earlier today, OMB has, ah, US GDP bouncing back in a
6	year. You know, so this year the GDP is declining.
7	We also at IBO expect that US output will decline at
8	about the same amount, but the difference is we don't
9	expect next year to look good.
10	CHAIRPERSON GIBSON: Right, yeah. No, I
11	appreciate it, I understand. So, you know, I guess
12	the final thought I'll say as I wrap up, we have
13	colleagues that have questions, is, you know, I think
14	we all recognize the economic climate and the
15	forecast that we're in. But I think for us at the
16	council we have over the past, you know, several
17	budgets, during my entire tenure, we've always
18	offered up our recommendations on ways to get, you
19	know, general revenue, some of the cost saving
20	measures, um, reducing the size of some of our
21	agencies with some of the unspent, you know, money
22	that we have. And, you know, obviously that remains
23	on the table, but I just think generally New Yorkers
24	are just very concerned about their bottom line, um,
25	losing income, those that have lost someone to COVID,

COMMITTEE ON FINANCE JOINTLY WITH 206 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 that pain that remains with them and trying to resume 3 to normalcy, I think we have to be very creative and a climate that has just so much challenge, I am 4 really concerned about these additional state cuts as 5 a former legislator in Albany understanding, you 6 7 know, that process, it's very painful to know that education is going to get cut again when so many of 8 our schoolchildren are behind and even with the 9 remote learning many of them are going to get further 10 11 behind. So I quess I just implore you and your team 12 to continue working with us over these next several 13 weeks. As you make recommendations we are more than happy to entertain them, because I do think 14 15 everything has to be on the table, because there's so 16 much at stake, everything has to be on table 17 [laughs]. 18 DIRECTOR LOWENSTEIN: I should say that we don't make recommendations, but what we do do is 19 keep a list, an ever-growing list, of ways to bring 20 21 the city's budget into balance. 2.2 CHAIRPERSON GIBSON: Yes. 23 DIRECTOR LOWENSTEIN: And if you go onto the website you'll see the, the options, which we 24 25

207 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 update periodically, and I'm sure they're going to be 3 particularly popular at this point. 4 CHAIRPERSON GIBSON: Right, OK, thank you 5 so much, thank you guys. DIRECTOR LOWENSTEIN: Thank you. 6 7 CHAIRPERSON GIBSON: Really appreciate 8 it. 9 DIRECTOR LOWENSTEIN: Yeah. CHAIRPERSON GIBSON: I'll turn it back 10 over to Chair Dromm. Thanks again. 11 CHAIRPERSON DROMM: We have our committee 12 13 counsel, who wants to say something. 14 COMMITTEE COUNSEL: Ah, yes. If any 15 council members have questions for IBO please use the 16 Zoom raise hand function. You will be called on in 17 the order in which you have raised your hand. 18 Council members, please keep your questions to five 19 minutes, including answers. Please wait for the 20 Sergeant at Arms to tell you when your time begins. 21 The sergeant will let you know when your time is up. 2.2 Ah, Chair Dromm, I believe that we have an additional 23 Council Member to recognize. CHAIRPERSON DROMM: Yes, we have Council 24 25 Member Powers who joined us as well. I think I

1	COMMITTEE ON FINANCE JOINTLY WITH 208 SUBCOMMITTEE ON CAPITAL BUDGET
2	mentioned Council Member Rosenthal and Menchaca
3	already. Ah, and now if you would please call on
4	Council Members for their questions.
5	COMMITTEE COUNSEL: [inaudible] Ah, we
6	will now hear from Council Member Grodenchik,
7	followed by Council Member Holden.
8	SERGEANT AT ARMS: Council Member
9	Grodenchik, your time starts now.
10	COUNCIL MEMBER GRODENCHIK: I got it. I
11	hope I won't take that long. Ah, thank you, Chairs.
12	Ah, it's good to spend my day with everybody. It's
13	always good to see you, ah, Director Lowenstein. Um,
14	looking out, you know, um, one of the things that
15	I've tried to inject into the conversation, um, is a
16	revamping of the capital construction process and,
17	um, ah, Councilwoman Koslowitz, ah, earlier today
18	talked about, ah, trying to get the Rego Park branch
19	of the library rebuilt and the numbers have jumped
20	and jumped and jumped, and literally decades, and,
21	ah, I just wondered if you had any insight into how,
22	um, we might be able to get that done. I know that
23	maybe you weren't expecting to talk about that today
24	and we could talk offline. But, um, it seems to me
25	at this time that the city really could be saving,

1	COMMITTEE ON FINANCE JOINTLY WITH 209 SUBCOMMITTEE ON CAPITAL BUDGET
2	along with the MTA, although I know that's not in
3	your purview, a lot of money, um, going forward, um,
4	by changing the process and, you know, it goes from
5	the agency to OMB to MOCS to the comptroller and any
6	one of them can slow things down, um, and I'm just
7	wondering if you had any thoughts on that.
8	DIRECTOR LOWENSTEIN: Um, I'm afraid that
9	I'm not steeped in the capital budget process, but
10	certainly there are people on IBO staff, um, who are
11	far more knowledgeable than I am. Um, perhaps I
12	could have Jonathan Rosenberg, ah, from my staff, one
13	of our deputies, ah, reach out to you to have that
14	discussion?
15	COUNCIL MEMBER GRODENCHIK: I would, I
16	would enjoy that. He can call my office and, um, my
17	chief of staff will hook us up. Um, I don't want to
18	take up too much time. I, I appreciate your work and
19	I'm looking forward to seeing your analysis on the
20	budget. And I'm going to waive the balance of my
21	time. Thank you, Chairs. Thank you, ah, Director,
22	and, um, I'm listening still.
23	CHAIRPERSON DROMM: Thank you. Counsel,
24	next council member, please.
25	SERGEANT AT ARMS: Time starts.

COMMITTEE ON FINANCE JOINTLY WITH 210 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 CHAIRPERSON DROMM: Excuse me, we need 3 Noah to ... 4 COMMITTEE COUNSEL: I, I apologize. My 5 microphone was on mute. Ah, we will now please have Council Member Holden, followed by Council Member 6 7 Rosenthal. 8 SERGEANT AT ARMS: Time starts now. 9 COUNCIL MEMBER HOLDEN: Thank you so 10 much. Do you hear me? 11 UNIDENTIFIED: Um-hmm. 12 COUNCIL MEMBER HOLDEN: OK, ah, see, 13 Barry, you ended too fast. You got them off guard there. I'm always following Barry, ah, certainly on 14 15 the, in the alphabetical order. But, did, ah, my 16 question is did IBO prepare different scenarios on 17 the budget? For instance, um, you know, with the 18 current place that we're in now, um, in the pandemic 19 if we stayed sheltered in with businesses closed, um, 20 how much, you have to project this, obviously, but 21 how much per, what's the hit per month that we're 2.2 taking in the budget, ah, with the current climate? 23 Did you prepare like a couple of different scenarios, like if we opened up in three months versus six 24 months and so forth? 25

1	COMMITTEE ON FINANCE JOINTLY WITH 211 SUBCOMMITTEE ON CAPITAL BUDGET
2	DIRECTOR LOWENSTEIN: Ah, no, we have
3	definitely not done that, although it's an
4	interesting idea. Um, and there have been times
5	certainly where particularly going into a recession
6	where we will have different recession scenarios, so
7	the US declines by 4%, US declines by 2%. Um, we've
8	never considered doing it locally, but it's certainly
9	an idea worth giving some thought to.
10	COUNCIL MEMBER HOLDEN: Yeah, because
11	DIRECTOR LOWENSTEIN: But I could stress
12	that, you know, the scenario that we've sketched out
13	is, is very dark.
14	DEPUTY DIRECTOR SWEETING: If I could
15	just jump in for a second. The, um, the scenario
16	we've got also does assume, um, the, the shelter in
17	place stays in effect in New York City considerably
18	longer than it looks like the rest of the country is
19	gonna do. Um, you know, we, we basically followed an
20	epidemiological projection that assumed people
21	followed the, what were then the White House
22	guidelines. Those guidelines are not being followed
23	any longer really, by the White, they're certainly
24	not being endorsed by the White House and they're not
25	being followed in many parts of the country. We

1	COMMITTEE ON FINANCE JOINTLY WITH 212 SUBCOMMITTEE ON CAPITAL BUDGET
2	assume New York will continue to do that, which
3	pushes the, you know, resumption of normal economic
4	activity well into the summer, if not later.
5	COUNCIL MEMBER HOLDEN: Oh, OK. Ah, I
6	asked this question of OMB earlier and I'll ask it,
7	just throw it out there. Um, has anybody or has your
8	office looked at the Bloomberg fiscal year, ah, 10
9	response to the Great Recession to form some kind of,
10	ah, budget and, or at least the hit on the budget and
11	which, ah, areas were cut and which worked and which,
12	ah, which projects were, we actually could do
13	without. Ah, did, did you look at that at all on
14	the, um, on the scheme of the Bloomberg, ah, years?
15	DEPUTY DIRECTOR SWEETING: Um, we've not
16	had time to go through and analyze particular, you
17	know, particular choices they made. We certainly
18	have been going back and looking at, at how the city
19	responded, not only to the 2008-2009 recession, but,
20	you know, also to, to the 9/11, ah, disaster and, ah,
21	even earlier, going back into the, the early '90s.
22	So, I guess we've done part of what you're, you're
23	asking about and I agree, it's a very interesting
24	question. It might be, might be a good thing to,
25	

1	COMMITTEE ON FINANCE JOINTLY WITH 213 SUBCOMMITTEE ON CAPITAL BUDGET
2	when we catch our breath after this report to take a
3	look at.
4	COUNCIL MEMBER HOLDEN: Yeah 'cause I
5	think that would, we have some history and we can see
6	how things went, and, ah, that's what I thought OMB
7	should have done and they said they didn't, but I
8	think I think they should. But thank you so much,
9	thank you, Chair.
10	CHAIRPERSON DROMM: OK, counsel, would
11	you call the next Council Member, please?
12	COMMITTEE COUNSEL: Yes, Council Member
13	Rosenthal, ah, followed by Council Member Powers.
14	SERGEANT AT ARMS: Time starts.
15	COUNCIL MEMBER ROSENTHAL: Thank you very
16	much. Um, always really appreciate hearing from both
17	of you and, and your bringing your wisdom on this.
18	Um, want to follow up on two quick questions. Last
19	night Gail Brewer announced that she had spoken,
20	Ronnie, possibly with you, maybe with George, about,
21	um, composting. And the notion that, um, the city is
22	taking 21 million in savings because they have to run
23	trucks that are half filled, um, and, and that's
24	where the savings come from, they're not gonna have
25	to run those trucks anymore. I'm wondering, she

1	COMMITTEE ON FINANCE JOINTLY WITH 214 SUBCOMMITTEE ON CAPITAL BUDGET
2	mentioned that you had thoughts about how we might be
3	able to be doing composting less expensively. Is, is
4	there a paper you can send me to that I should look
5	at, or are you prepared to talk about that, just a
6	little bit?
7	DIRECTOR LOWENSTEIN: I believe, correct
8	me if I'm wrong, George, I believe that, that Gail
9	Brewer spoke to Doug Turetsky who is our chief of
10	staff.
11	COUNCIL MEMBER ROSENTHAL: Oh, that could
12	be it, yeah.
13	DIRECTOR LOWENSTEIN: Um, who, who is far
14	more knowledgeable about this than I am. Um, is
15	there anything we can offer up, George, that might be
16	helpful [inaudible]?
17	DEPUTY DIRECTOR SWEETING: Um, I mean,
18	we, we provided some basic information that I think,
19	you know, largely confirms that, ah, you know, the
20	expense of what they're currently doing. Um, but
21	there were, you know, if, if you could conceive of
22	ways in which the program, you know, was more widely
23	adopted
24	COUNCIL MEMBER ROSENTHAL: That's right.
25	

1	COMMITTEE ON FINANCE JOINTLY WITH 215 SUBCOMMITTEE ON CAPITAL BUDGET
2	DEPUTY DIRECTOR SWEETING: Ah, you know,
3	the costs begin to go down. Um, but, you know, it's,
4	they've had a hard time achieving that, for whatever
5	reason.
6	COUNCIL MEMBER ROSENTHAL: Yeah, yup.
7	DEPUTY DIRECTOR SWEETING: Yeah, I mean,
8	we, we did explore, we gave, we did some background
9	analysis on what, ah, you know, how you could change
10	the curve a little bit if you, if you could improve
11	the, the utilization of the program.
12	COUNCIL MEMBER ROSENTHAL: Could I
13	trouble to, to ask Mr., ah, Turetsky if he could send
14	that over to my office as well?
15	DEPUTY DIRECTOR SWEETING: Um-hmm.
16	COUNCIL MEMBER ROSENTHAL: Yeah, thank
17	you, and my guess is other council members would be
18	interested, so I can forward around, you can forward
19	it around, whichever. Secondly, I'm wondering, this
20	is a totally different question. Um, if you think
21	that the city has gone too far, given the fact that
22	we have 7.5 billion in revenue shortfall, probably
23	looking at a 2 billion dollar state shortfall, ah,
24	glad to hear FEMA's now gonna reimburse the full 100%
25	for COVID-related costs. Um, maybe we could get the

1	COMMITTEE ON FINANCE JOINTLY WITH 216 SUBCOMMITTEE ON CAPITAL BUDGET
2	3.5 billion back through FEMA. Um, still dealing
3	with, you know, tremendous shortfall. Do you think
4	the mayor has put forward an austerity budget? Do
5	you think he's cutting sharply into some pretty
6	fundamental programs like SYEP. Um, I understood
7	your answer about DOE, but do you think the state
8	will force us to be cutting pretty sharply into our
9	Department of Education budget? What are your
10	thoughts on that?
11	DEPUTY DIRECTOR SWEETING: Well, let me
12	go back to the, um, first part of your question. In
13	terms of the, ah, the FEMA reimbursement. The FEMA,
14	or actually I'll take it back even one step further.
15	The estimate of the revenue shortfall, which is the
16	mayor's 7.4 billion, and that's essentially how much
17	the revenue forecast has chanced since January for
18	fiscal 20 and fiscal 21. Ah, our forecast, our
19	estimate of that shortfall is actually considerably
20	bigger. It's 9.6 billion.
21	COUNCIL MEMBER ROSENTHAL: I'm sure
22	you're right.
23	DEPUTY DIRECTOR SWEETING: Ah, so, you
24	know, the, the problem, you know, looks bigger when
25	you start from that. It's also important to keep in

1	COMMITTEE ON FINANCE JOINTLY WITH 217 SUBCOMMITTEE ON CAPITAL BUDGET
2	mind the FEMA money is not a replacement for lost tax
3	revenues.
4	COUNCIL MEMBER ROSENTHAL: Correct. It's
5	only for the additional expense of 3.5.
6	DEPUTY DIRECTOR SWEETING: Exactly,
7	exactly. So [inaudible].
8	COUNCIL MEMBER ROSENTHAL: Right, no, I
9	get all that. I'm just wondering, let's say we have
10	to, the next 2.5 billion, should that be, ah,
11	realized at some point by the mayor's, which they'll
12	obviously have to do. Do you think, like at what
13	point is it too, too much so that it hinders the
14	opportunity for recovery? And in other words there
15	has to be somewhere where we draw the line and in my
16	mind's eye say, yeah, go back to the state and say
17	now this is the definition of a crisis, we're not
18	going to put forward an austerity budget that is
19	really hurting New Yorkers tremendously. We want to
20	do, um, some borrowing to get us through the current
21	year, maybe even until we get more federal aid. And
22	the reason I ask that is
23	SERGEANT AT ARMS: Time.
24	
25	

1	COMMITTEE ON FINANCE JOINTLY WITH 218 SUBCOMMITTEE ON CAPITAL BUDGET
2	COUNCIL MEMBER ROSENTHAL:because I'm
3	so troubled, if I can just finish, Chair? Um, a
4	little bit? Sort of?
5	CHAIRPERSON DROMM: [inaudible] because
6	we've kept everybody to five minutes. So wrap it up.
7	COUNCIL MEMBER ROSENTHAL: Wrap it up,
8	Rosenthal. So, I mean, I was just concerned, you
9	know, even when the First Deputy Budget Director was
10	talking about cash flow, saying now we're probably
11	having more cash flow problems today, and you know
12	that burden is sitting on our nonprofits, who then
13	have to borrow money to do the work of the city. So
14	I'm just wondering if you think we're at the point
15	where it's, it's austere enough or you think we could
16	go even farther in cutting?
17	DIRECTOR LOWENSTEIN: OK, that is a
18	fundamentally subjective measure, um, of just the
19	sort that we very much don't respond to. Um, with
20	the numbers guy we care that, about the credibility
21	of our numbers. Um, your, your definition of
22	austerity budget is probably very different from
23	Council Member Dromm's definition of austerity
24	budget, which is different from everybody else's.
25	

1	COMMITTEE ON FINANCE JOINTLY WITH 219 SUBCOMMITTEE ON CAPITAL BUDGET
2	COUNCIL MEMBER ROSENTHAL: Council Member
3	Holden and I are totally on separate sides.
4	DIRECTOR LOWENSTEIN: [laughs] Um, what I
5	do see is the de Blasio administration and the Cuomo
6	administration doing their best to put pressure on
7	the federal government to do more.
8	COUNCIL MEMBER ROSENTHAL: OK.
9	DIRECTOR LOWENSTEIN: And I don't think
10	the mayor is overstating the problem, particularly
11	since our numbers are bleaker than his. But, you
12	know, normally you don't hear a governor talking
13	about well, there could be 40% across the board cuts.
14	I mean, um, and there's a term for that in budgeting,
15	we call it the Statue of Liberty play. I am sure
16	he's entirely earnest, but whatever we can do to make
17	the best case to Washington that we need more than
18	we're getting.
19	COUNCIL MEMBER ROSENTHAL: Right.
20	DIRECTOR LOWENSTEIN: Look at us is
21	absolutely the right thing to do.
22	COUNCIL MEMBER ROSENTHAL: Thank you, and
23	thank you, Council Member Powers, for your patience.
24	CHAIRPERSON DROMM: OK. Next.
25	

COMMITTEE ON FINANCE JOINTLY WITH 220 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 COMMITTEE COUNSEL: We will now hear from 3 Council Member Powers. 4 SERGEANT AT ARMS: Time starts. UNIDENTIFIED: I think he's muted. 5 COMMITTEE COUNSEL: OK, can we unmute the 6 7 Council Member, please? 8 COUNCIL MEMBER POWERS: OK, I've been 9 talking this whole time and I had [inaudible]. Nice to see you. Thank you, Council Member Rosenthal. 10 Ι 11 guess I'll ask the question, though, that I think she 12 was asking and others have asked. Is it fair to say 13 based on the numbers that you're presenting in your testimony that the mayoral budget, in your view, that 14 15 the mayoral budget does not accurately reflect the 16 reality of the financial situation that lies before 17 us in the year ahead? 18 DIRECTOR LOWENSTEIN: Yes. Um, we think there are gaps remaining for this year and next. 19 20 They're not huge gaps, but they're gaps nonetheless, 21 and if you add them together it's 540 plus 830, you 2.2 know, it, it's real money. 23 COUNCIL MEMBER POWERS: And do you believe the mayor's budget, the executive budget, ah, 24 is accounting for hope that the, or is reflecting the 25

COMMITTEE ON FINANCE JOINTLY WITH 221 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 belief that the federal government is gonna is send 3 us aid to help fill those gaps? DIRECTOR LOWENSTEIN: Ah, no, no. 4 Ι 5 think that, that this, I'm confident that that was the estimates that they made reflected what they were 6 7 seeing. 8 COUNCIL MEMBER POWERS: OK. 9 DIRECTOR LOWENSTEIN: Um, as do ours. COUNCIL MEMBER POWERS: Can you, can you 10 11 describe to us, then, what you believe is the gap 12 between your numbers and the mayor's numbers, when 13 you're a 9 and point 6 billion, I think, they're at 7.4 billion. Can you give us an explanation why you 14 think there's a 2.2 billion dollar difference between 15 16 what you're estimating and what they're estimating? 17 DIRECTOR LOWENSTEIN: OK. In your 18 package, your testimony package, um, which, you know, 19 we have online unfortunately, there is a, ah, one 20 table that shows the pricing differences between IBO and the de Blasio administration and it's for both 21 2.2 revenues and expenditures, we call it the gap chart. 23 So you can see for each year from 20 through 24, um, how our tax revenue forecasts differ from that of the 24 administration. So... 25

COMMITTEE ON FINANCE JOINTLY WITH 222 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 COUNCIL MEMBER POWERS: OK, I, I tweeted 3 out your testimony, so I, I have it in front of me, 4 but also ... 5 DIRECTOR LOWENSTEIN: [inaudible]. COUNCIL MEMBER POWERS: ...I'll look at 6 7 it. Um, the... 8 DIRECTOR LOWENSTEIN: So the big 9 difference is, I mean, so I could tell you where the big differences are. You can look at the chart. 10 11 COUNCIL MEMBER POWERS: OK. I will look 12 at the chart and I'll encourage New Yorkers who are 13 watching to go to IBO's website and look at that just 14 the same. Um, do you believe that our current 15 measures for saving money in this city are enough and 16 that the mechanisms, you guys did a report, I think a 17 day ago or a week ago, talking about ways the city 18 can save money, what, what measures we have to save 19 money. Do you believe right now New York City is 20 equipped from a structural standpoint, ah, to be able 21 to appropriately save for, ah, occasions like this? 2.2 DIRECTOR LOWENSTEIN: Ah, you're talking 23 about the, the reserve funds. 24 COUNCIL MEMBER POWERS: Yes, correct. 25

1	COMMITTEE ON FINANCE JOINTLY WITH 223 SUBCOMMITTEE ON CAPITAL BUDGET
2	DIRECTOR LOWENSTEIN: Is that, OK, got
3	it. Um, there are problems with the current
4	structure of the reserve funds, most notably that the
5	Retiree Health Benefits Trust, ah, that there's a
6	limit each year to how much you can withdraw from it,
7	because you can only get as much out as the city is
8	actually expected to pay the retirees for their
9	health benefits. Um, I should point out that could
10	be changed. It was established by local law and in
11	theory it could be changed by local law. But what it
12	does is means that you, under current law you can
13	only draw it down over a several-year period. Which
14	is what the administration is proposing to do. And
15	in this case there is logic to that because if we
16	expect the problem, the gap to be biggest starting at
17	the start of 22, um, they're saving some of those
18	Retiree Health Benefits Trust Fund monies, plus there
19	at that point will be more budgeted reserves. Um,
20	give them roughly 3 billion dollars in reserves that
21	will be budgeted to fill a hole that we see as 6
22	billion dollars, although they see it as about 5.
23	It's not everything they're gonna need. Um, but it's
24	a big part of the way. Um, the benefit of
25	establishing the Rainy Day Fund, once it's

1	COMMITTEE ON FINANCE JOINTLY WITH 224 SUBCOMMITTEE ON CAPITAL BUDGET
2	established and once funds are put into it, it
3	becomes a much more transparent form of reserves and
4	they would be much harder to tap unless it's raining,
5	depending upon how you set the fund up. Um, but to
6	do that is gonna take a period of years to build up
7	the fund. Um, so right now, you know, it's, in
8	theory it would be a good thing. In practice, we
9	don't have it.
10	COUNCIL MEMBER POWERS: OK. I have only
11	15 seconds left, so I'm going to try to be respectful
12	and wrap up. I do have a concern here. Council
13	Member Grodenchik reflected this earlier. I do have
14	a concern that as we're doing this budgetary process
15	that we're not accurately reflecting for the grim
16	reality that faces us in our budget.
17	SERGEANT AT ARMS: Time.
18	COUNCIL MEMBER POWERS: I think the IBO's
19	testimony gives us a picture of how bad and dire this
20	could really be and I do encourage all of us, sober
21	in analysis of the budget as we move forward. I just
22	wanted to end with I also think perhaps we should be
23	thinking between Hurricane Sandy, between this
24	incident and others, you know, potentially more
25	reserves, but also some way to save for a pandemic or

225 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 an emergency in a different way from the emergency 3 spending that comes up that's independent from a 4 rainy day fund to help plug gaps, and I would encourage us all to think about that as we move 5 forward. Any comment on that? 6 7 DIRECTOR LOWENSTEIN: Um, like a Separate from a rainy day fund, what would 8 question. 9 you do? COUNCIL MEMBER POWERS: I, I could, 10 11 I'll contact you to follow up on that [inaudible] am 12 concerned that we have emergency spending here, we 13 don't have enough reserves, we don't have enough flexibility, and we should be saving, ah, for these 14 15 particular moments, perhaps, as a different event and occurrence on a rainy day. But anyway, I'll leave it 16 17 at that and thank you for your time. 18 DIRECTOR LOWENSTEIN: Thank you. 19 COMMITTEE COUNSEL: If there are any 20 other council members who did not ask questions but 21 who would like to do so at this time please use the raise hand function in Zoom. Chair Dromm, no other 2.2 23 council members have raised their hands to ask questions. 24

1	COMMITTEE ON FINANCE JOINTLY WITH 226 SUBCOMMITTEE ON CAPITAL BUDGET
2	CHAIRPERSON DROMM: OK, thank you very
3	much. This will conclude this portion of today's
4	hearing. Thank you, IBO, for being here. We will
5	now take a break until 3:30 p.m., when we will hear
6	from the Department of Design and Construction. I ask
7	my colleagues who will be joining us for the DDC
8	portion of the hearing to remain in this Zoom with
9	your microphones muted until we're ready to begin.
10	Again, thank you very much for coming.
11	UNIDENTIFIED: Sergeant Viando, could you
12	bring us back online?
13	SERGEANT AT ARMS: We're back.
14	UNIDENTIFIED: Sherman, we are ready to
15	start. Give us a second, sir, it sounds like you're
16	still on muted. Go ahead, sir.
17	CHAIRPERSON DROMM: Should I start over?
18	UNIDENTIFIED: Yes, sir.
19	CHAIRPERSON DROMM: OK, thank you very
20	much. Good afternoon and welcome to the City
21	Council's first day of hearings on the mayor's
22	executive budget for fiscal 2021. My name is Daniel
23	Dromm and I chair the finance committee. We are
24	joined by the Subcommittee on Capital Budget, chaired
25	by my colleague, Council Member Vanessa Gibson. We

1	COMMITTEE ON FINANCE JOINTLY WITH 227 SUBCOMMITTEE ON CAPITAL BUDGET
2	previously heard from the Independent Budget Office
3	and now we will hear from the Department of Design
4	and Construction. We are joined by a number of
5	colleagues, I just want to pull them up. They are
6	Council Member Adams, Ampry-Samuel, Grodenchik,
7	Rivera, Menchaca, Rosenthal, Brannan, Yeger, Powers,
8	Cumbo, Holden, and Koslowitz. In the interest of
9	time I will forego an opening statement, but before
10	we hear testimony I'm going to turn it over to our
11	committee counsel to go over some procedural items
12	and then ask Chair Gibson for her statement.
13	COMMITTEE COUNSEL: Thank you. My name
14	is Stephanie Ruiz and I am counsel to New York City
15	Council's Committee on Finance and Subcommittee on
16	Capital Budget. Before we begin, I want to remind
17	everyone that you will be on mute until you are
18	recognized to speak, at which time you will be
19	unmuted by the Zoom host. During the hearing if
20	council members would like to ask a question please
21	use the Zoom raise hand function. You will be called
22	on in order. We will be limiting council member
23	questions to five minutes, including answers. After
24	you're acknowledged please wait for the Sergeant at
25	Arms to tell you that your time has begun. The

1	COMMITTEE ON FINANCE JOINTLY WITH 228 SUBCOMMITTEE ON CAPITAL BUDGET
2	Sergeant at Arms will also indicate when your time
3	has expired. Please also note that for the ease of
4	this virtual hearing we will not be allowing a second
5	round of questioning. Thank you, and I'll now turn
6	it over to Council Member Dromm.
7	CHAIRPERSON DROMM: Thank you very much.
8	I'm going to turn it over to Council Member and
9	Cochair Vanessa Gibson.
10	CHAIRPERSON GIBSON: [inaudible]
11	colleagues in government, I'm Council Member Vanessa
12	Gibson. I chair the Subcommittee on Capital. I
13	again want to thank my cochair, Council Member Danny
14	Dromm, our Speaker, and the members of the Committee
15	on Finance and the Subcommittee on Capital for
16	holding today's very first ever virtual hearing. Ah,
17	the Department of Design and Construction, their
18	fiscal 2021 executive budget totals 169 million
19	dollars. The department's executive plan reflects a
20	7.7 million dollar decrease in fiscal year 2020 and
21	increases of 1.4 million in fiscal 2021 and 1 million
22	in fiscal 2022 and beyond when compared to the
23	January preliminary plan. For the citywide savings
24	program and PEG, DDC identified savings of \$650,000
25	in fiscal 2021 and baselined savings of \$166,000 in

229 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 fiscal 2022 and beyond. We all know that the city's 3 fiscal position is entirely a different landscape since the release of DDC's fiscal 2021 preliminary 4 budget. Since then the COVID-19 pandemic has forced 5 the priorities of our government and our budget to 6 7 shift to combat the spread of the virus and to respond to the fallout of the pandemic. While the 8 9 pandemic virus has upended the lives of so many New Yorkers, their families and businesses and disrupted 10 11 the progress of our city's capital plan, as part of 12 New York's response to contain the spread most of the 13 construction statewide and in our city was put to a halt. This means that we will see significant delays 14 15 in the implementation and the development of many of 16 our critical projects in our city. We hope this afternoon to learn more today from DDC's leadership 17 18 about the full impact of these measures. The borough-based jails project, as an example, is among 19 20 one of the several projects that are facing cuts to 21 planned spending in the capital commitment plan as a 2.2 result of the city's new fiscal reality. Critical 23 capital projects such as this one must remain in the forefront as well as many, many others, and we 24 25 anticipate learning more details about revised

230 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 timelines and budgets and priorities in light of 3 changes to the plan. While the City Council, we understand that certain funding shifts and project 4 delays were unavoidable, we understand that, we must 5 have a plan to restart many suspended capital 6 7 projects after the ban on all non-emergency 8 construction has been lifted. Any such plan must 9 represent the interest of all stakeholders in our city while being supported a comprehensive framework 10 11 that manages the risk through the current economic 12 condition. As the city's primary capital 13 construction project manager, DDC must really take the lead in this process, and we look forward to 14 15 working with DDC, with all of you and your 16 leadership, certainly understanding the climate we're 17 in, a lot of changes that have to be made, but for 18 many of us in the council that have long delayed projects, you will hear from Council Member Koslowitz 19 20 on her library that has taken forever and we're 21 trying to get these projects up and running under the 2.2 current circumstances, knowing that many have been 23 delayed, but we do want to a process where we can move forward when we're allowed to do so. So I thank 24 25 you, DDC. Thank you to our Speaker. Thank you,

COMMITTEE ON FINANCE JOINTLY WITH 231 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 Chair Dromm. I'll turn the hearing back over to you. 3 Thanks. 4 COMMITTEE COUNSEL: Chair Dromm, Chair 5 Gibson, at this moment the hearing will be put on ease while we are able to address a technical issue. 6 7 CHAIRPERSON DROMM: Just to make sure that it was clear, we're just waiting on some 8 9 technical issues and being sure that Commissioner Grillo, ah, can participate in this, ah, hearing. So 10 11 we're just waiting for that to clear up. Then we'll begin again. 12 13 COMMITTEE COUNSEL: Commissioner Grillo, would you mind speaking [inaudible] to see if your 14 15 audio is working? 16 COMMISSIONER GRILLO: Yes. Can, can 17 everyone hear, I guess not. 18 UNIDENTIFIED: We can hear you, 19 Commissioner. 20 COMMISSIONER GRILLO: OK, that's great, 21 terrific. 2.2 COMMITTEE COUNSEL: Chair Dromm, we're 23 ready to continue. CHAIRPERSON DROMM: OK, thank you very 24 25 Um, just trying to, hold on a moment. OK, I much.

1	COMMITTEE ON FINANCE JOINTLY WITH 232 SUBCOMMITTEE ON CAPITAL BUDGET
2	will now call on the members of the Department of
3	Design and Construction to testify. We will hear
4	testimony from Commissioner Lorraine Grillo.
5	Commissioner Grillo is joined by First Deputy
6	Commissioner Jamie Torres Springer, Chief Financial
7	Officer Justin Walter, Deputy Commissioner of
8	Communications and Policy Andrew Hollweck, and I
9	believe we are joined by one other person as well.
10	Ah, bear with me. I'm sorry, maybe Commissioner
11	Grillo can introduce the other person. Um, we, will
12	the committee counsel please administer the
13	affirmation.
14	COMMITTEE COUNSEL: Thank you. I will
15	now administer the affirmation one time and you will
16	be called on individually to so affirm at the end.
17	Do you affirm that your testimony will be truthful to
18	the best of your knowledge, information, and belief?
19	Commissioner Grillo? Commissioner Grillo, are you
20	there?
21	COMMISSIONER GRILLO: I do.
22	COMMITTEE COUNSEL: Thank you. Mr.
23	Torres Springer?
24	FIRST DEPUTY COMMISSIONER TORRES
25	SPRINGER: Yes.

1	COMMITTEE ON FINANCE JOINTLY WITH 233 SUBCOMMITTEE ON CAPITAL BUDGET
2	UNIDENTIFIED: Yes.
3	COMMITTEE COUNSEL: Mr. Walker?
4	CHIEF FINANCIAL OFFICER WALTER: Yes.
5	COMMITTEE COUNSEL: Mr. Hollweck?
6	DEPUTY COMMISSIONER HOLLWECK: Yes.
7	COMMITTEE COUNSEL: And Mr. Barillo?
8	MR. BARILLO: Yes.
9	COMMITTEE COUNSEL: Thank you.
10	Commissioner Grillo, you may proceed when ready.
11	CHAIRPERSON DROMM: Just before you
12	proceed, we've been joined by [inaudible]
13	COMMISSIONER GRILLO: Thank you very
14	much.
15	CHAIRPERSON DROMM: Go ahead,
16	Commissioner.
17	COMMISSIONER GRILLO: That's right,
18	that's correct, sir. OK. Good afternoon, Chairman
19	Dromm, Gibson, and members of the Finance Committee,
20	Subcommittee for the Capital Budget. I'm really
21	pleased to see all of you today. Um, thank you for
22	the opportunity to testify under these very
23	extraordinary circumstances. Um, you've met everyone
24	that's joined me today. Ah, before I address the
25	budget, though, I'd like to say how proud I am of the

234 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 staff of the Department of Design and Construction, 3 the front lines of our, and who continue to deliver 4 essential infrastructure under very trying 5 conditions. Many of them have worked through adversity during other challenging times in the city, 6 7 in the city's recent past, and are hard at work again 8 on recovery. And we are doing some great things, 9 which I'll share with you in a moment. As the first agency to testify on our budget since the start of 10 11 the COVID crisis, let me open by saying that we are 12 facing a long-term event that is impacting our 13 operations, and the situation changes from day to day. We will have to deal with those impacts 14 15 together creatively. It hasn't been simple or easy, 16 but from the Design and Construction perspective we 17 have done some great things together, which should 18 give us some optimism for the future. DDC is playing a critical role managing the construction the city 19 20 needs to successfully cope with the surge of COVID 21 hospital patients. In late March our team assumed 2.2 responsibility for managing the build out of two 23 field hospital sites, at the Billie Jean King Tennis Center in Queens and at the Brooklyn Cruise Terminal. 24 25 Within 11 days Health and Hospitals began accepting

235 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 patients at the tennis center, helping alleviate 3 pressure at Elmhurst, a public hospital referred to 4 as the epicenter of the epicenter of the pandemic in this country. The cruise terminal is now ready to 5 accept patients as well, making 1100 beds available 6 7 to the city's stressed system, including for 8 intensive care patients. DDC continues to work in close coordination with numerous partners, including 9 OEM, DOH, DOB, FDNY, SCA, H&H, DCAS, and others as we 10 11 continue to respond to this crisis. The cooperation 12 among our agencies has been incredible and gives hope 13 that we will have the facilities we need to emerge from this stronger than before. I also want to 14 15 single out our DDC staff, who have gone above and beyond the call of duty to provide for others in 16 17 They are truly essential workers. In addition need. 18 to our emergency work, DDC continues to pursue an active infrastructure portfolio, ensuring essential 19 infrastructure is delivered. For example, even in 20 21 this time of crisis DDC continues to work on the 2.2 overhaul of downtown Far Rockaway streets, water, and 23 sewer infrastructure, part of a major revitalization of the area. Work is also forging ahead on scores of 24 25 vital projects across the city to alleviate flooding,

1	COMMITTEE ON FINANCE JOINTLY WITH 236 SUBCOMMITTEE ON CAPITAL BUDGET
2	ensure our resilience, and deliver clean water to
3	millions of New Yorkers. Wherever we work, we have
4	established strict guidelines in accordance with the
5	CDC and the Department of Buildings to ensure the
6	health and safety of our work force. We monitor our
7	projects carefully for compliance. Turning now to
8	our budget, the executive capital commitment plan
9	contains 2.4 billion in planned commitments for
10	FY2021. This includes 573 million dollars for DEP
11	projects, 559 million dollars for DOT projects, 126
12	million dollars for TLC projects, 289 million for
13	sanitation projections, 127 million for NYPD
14	projects, and [inaudible] million for library
15	projects, 92 million for courts, 78 million for
16	cultural projects. It's worth drawing your attention
17	once again to the variety of sponsor agencies we
18	serve. The commitment plan also fully funds the East
19	Side Coastal Resiliency Project to allow us to
20	complete this critical project. In all, the total
21	value of DDC's portfolio is 9.2 billion. DDC's
22	fiscal 21 operating budget is 169 million dollars.
23	This includes 136 million for personnel services,
24	supporting a budgeted head count of 1552, and an OTPS
25	budget of 33 million. The operating budget is

1	COMMITTEE ON FINANCE JOINTLY WITH 237 SUBCOMMITTEE ON CAPITAL BUDGET
2	comprised of 147.5 million dollars in [inaudible]
3	funds and 17.2 million dollars in city funds, and 3.3
4	million in federal funds. Even in this crisis, M/WBE
5	participation remains an administration priority and
6	we have worked hard to engage M/WBEs in recent
7	emergency procurement as part of the mayor's M/WBEs
8	first policy. We recognize that these are the
9	emerging businesses that will sustain the city over
10	the long term. DDC continues to be the city's
11	premiere M/WBE program, including a solid 32%
12	utilization rate in the most recent quarter,
13	exceeding the city's goal. And, at long last, ah,
14	new state legislation authorized DDC to create the
15	first mentor program under a city agency, modeled
16	after the School Construction Authority's program.
17	Preparations for this program are well under way and
18	the legislation also raised the M/WBE discretionary
19	procurement limit to half a million dollars, which
20	will further increase M/WBE utilization. DDC can now
21	also create prequalified lists of M/WBE firms and
22	target specific projects that can be procured through
23	these PQLs, as we call them. We are pursuing our
24	work while keeping true to the principles of our
25	blueprint for construction excellence. Prior to the

COMMITTEE ON FINANCE JOINTLY WITH 238 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 COVID crisis we had completed another update to the 3 blueprint. Unfortunately, the crisis delayed its official release, but we remain focused on its 4 principles of efficacy, coordination, and timely 5 project delivery. And since our last hearing DDC at 6 7 long last received state authorization to use design, 8 build, project delivery on a wide range of projects, 9 which we could not have done without the support of the City Council. We've hired staff to manage this 10 11 portfolio who are working to identify appropriate 12 projects and ensure an efficient process once 13 projects get under way. It's worth noting that under the current [inaudible] emergency declaration we've 14 15 been able to use the principles of rapid procurement 16 and coordinate design and delivery, and have shown 17 again that if we are permitted to use alternative 18 delivery tools we can deliver vital projects on time 19 and on budget. Before I close, I want to end on a 20 note of optimism. DDC continues to pursue a robust 21 capital program. The COVID crisis response shows 2.2 that given the right tools we can execute quickly and 23 efficiently. And we will be ready with more shovelready projects if there is a meaningful commitment to 24 25 infrastructure by the federal government. Public

239 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 works are a great way to build durable improvements 3 while generating economic growth. And now with our 4 improved procurement standards we know that we can 5 get more rapidly to the market to quickly take advantage of more industry competition for our 6 7 projects. Overall, DDC continues to make progress in capital project delivery as it approaches one of the 8 9 most crucial periods in the city's history. This is, to put it mildly, an unprecedented moment. 10 But we 11 continue to take on the city's most critical work and 12 delivering vital programs. Now I'm happy to address 13 any questions [inaudible].

CHAIRPERSON DROMM: Thank you. We lost 14 15 the last two or three words, but I think you were just saying thank you, and, ah, we appreciate you 16 17 coming and giving some testimony. Um, I, heard you 18 about Elmhurst Hospital being the epicenter of the epicenter and, ah, the tremendous work that you did 19 20 in terms of, ah, turning the Billie Jean King Stadium 21 into a hospital, ah, and we're very, very grateful to 2.2 you for that. My community has been devastated by, 23 um, the COVID virus. It's, it's hard to watch and hard to see. It's just really, really sad. Ah, that 24 25 being said, Commissioner, um, I know you spoke a

1	COMMITTEE ON FINANCE JOINTLY WITH 240 SUBCOMMITTEE ON CAPITAL BUDGET
2	little about, um, how the agency has been affected.
3	But what about your day to day operations? Have
4	people had to be pulled away from other assignments?
5	How has that been going for you? I think we, we lost
6	her. Wait to see if we get her back on.
7	FIRST DEPUTY COMMISSIONER TORRES
8	SPRINGER: Chair, this is, this is Jamie Torres
9	Springer. I think I've been unmuted and I, I, ah,
10	can jump in here while we're waiting for the
11	Commissioner to reestablish her connection. Would
12	you like me to do that, Chair?
13	CHAIRPERSON DROMM: [inaudible] I also
14	had to go back and forth with meetings, so don't take
15	it as not acknowledging you. Ah, but, yes, just a
16	description about your day-to-day operations and how
17	that's been affected. Obviously you've done a
18	tremendous amount of work, especially like with
19	Elmhurst Hospital. Ah, so can you describe that for
20	us, please?
21	FIRST DEPUTY COMMISSIONER TORRES
22	SPRINGER: Sure, thank you, Chair. We appreciate the
23	opportunity to respond to that and I'm sorry that the
24	Commissioner can't do it herself. But I'm sure
25	she'll be back in a moment. Um, as she said during

1	COMMITTEE ON FINANCE JOINTLY WITH 241 SUBCOMMITTEE ON CAPITAL BUDGET
2	her testimony, it has been a tremendously difficult
3	time, um, really for, I know for everyone and for all
4	agencies across the city government. Um, we did have
5	a lot of work initially to get our folks teleworking,
6	um, and then also maintaining the essential projects
7	that we've been, ah, continuing to construct in the
8	field, um, and we've had a, as the Commissioner said
9	during her remarks, just a tremendous response from
10	DDC staff. Not the first crisis that they have, ah,
11	worked through. They knew what to do and we've had
12	them jump in and, ah, and really get to work on
13	delivering these emergency projects that were sorely
14	needed, but also we're making sure that we're able to
15	conduct our other business, ah, wherever it's
16	possible for us to do so. Thanks for the question.
17	CHAIRPERSON DROMM: I thought I saw Chair
18	Grillo come back. Is Chair Grillo here, ah,
19	Commissioner Grillo?
20	COMMISSIONER GRILLO: I'm here, Chairman.
21	CHAIRPERSON DROMM: OK.
22	COMMISSIONER GRILLO: [inaudible].
23	CHAIRPERSON DROMM: All right, you're
24	still breaking up a little bit, but let's see how it
25	

COMMITTEE ON FINANCE JOINTLY WITH 242 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 goes. Um, the executive budget includes citywide 3 savings programs for all city agencies, totalling... 4 COMMISSIONER GRILLO: OK. 5 CHAIRPERSON DROMM: Can you hear me? Jamie, shall we go on? 6 7 COMMISSIONER GRILLO: I can, I can, I can hear you coming in and out as well. 8 9 CHAIRPERSON DROMM: Oh, OK. All right. So the executive budget includes citywide savings 10 11 program for all city agencies, totalling 2.7 billion dollars between fiscal 2020 and 2021. As part of the 12 13 savings program DDC has identified savings of \$650,000 in fiscal 21 and \$166,252 in fiscal 22 in 14 15 the out years, from vacancy reduction covering two 16 positions. So did OMB set any specific PEG target 17 amount for DDC and did this amount meet that target? 18 COMMISSIONER GRILLO: I'm going to turn 19 this to Justin Walter, who can talk to that, ah, as 20 chief financial officer for the agency. Justin, are 21 you available? 2.2 CHIEF FINANCIAL OFFICER WALTER: I am. 23 Hang on one second. Yes. I am. 24 COMMISSIONER GRILLO: I'm sorry, can you 25 hear me, Justin?

COMMITTEE ON FINANCE JOINTLY WITH 243 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 CHIEF FINANCIAL OFFICER WALTER: I can, I 3 can, yes. I'm available. 4 COMMISSIONER GRILLO: OK. 5 CHIEF FINANCIAL OFFICER WALTER: So, um, we did work... 6 7 COMMISSIONER GRILLO: OK. CHIEF FINANCIAL OFFICER WALTER: ...with 8 9 OMB. COMMISSIONER GRILLO: OK, and you 10 11 [inaudible]. 12 CHIEF FINANCIAL OFFICER WALTER: Yes, I 13 assume everyone can hear me. 14 CHAIRPERSON DROMM: Yes. 15 CHIEF FINANCIAL OFFICER WALTER: OK, 16 sorry, thank you. Ah, thank you, Chair Dromm, I'm 17 happy to take the question. Um, so, yes, ah, we 18 were, we were, ah, provided, ah, a savings amount, 19 um, from OMB. Um, the amount that you referenced 20 does meet the requested savings amount. It's, ah, a 21 small reduction. It's a, it's a two head count 2.2 reduction. We actually have a small [inaudible] 23 budget, um, so, you know, this doesn't seem like anything that would impact our operation, um, but we, 24 25 we do meet the savings target at, with this, ah, cut.

1	COMMITTEE ON FINANCE JOINTLY WITH 244 SUBCOMMITTEE ON CAPITAL BUDGET
2	CHAIRPERSON DROMM: OK, good. Thank you.
3	Ah, many of DDC's positions are, ah, funded by ISA
4	funding. Do you believe that that's DDC was spared a
5	larger target?
6	CHIEF FINANCIAL OFFICER WALTER: Yes,
7	that's right. Ah, the vast majority of our head
8	count is supported by ISA, ah, which kind of follows
9	the capital funding program that we manage.
10	CHAIRPERSON DROMM: OK. Is this agency,
11	is the agency expecting more cuts to come before
12	budget adoption and is there room for DDC to identify
13	more savings without having a negative impact on
14	operations?
15	CHIEF FINANCIAL OFFICER WALTER: Ah,
16	that's an, obviously we're in challenging, ah, budget
17	and financial times. We are in regular communication
18	with OMB about this. Um, I think it's, ah, a little
19	early to speculate on what additional savings, ah,
20	might, might be pursued in EDT's budget. Um, but
21	we're, we're a part of those ongoing, ah, budget
22	planning conversations with OMB.
23	CHAIRPERSON DROMM: OK. Do you need, do
24	you, um, anticipate needing more staff, ah, once the
25	

1	COMMITTEE ON FINANCE JOINTLY WITH 245 SUBCOMMITTEE ON CAPITAL BUDGET
2	restrictions and the city's cash flow issues are
3	resolved?
4	CHIEF FINANCIAL OFFICER WALTER: No, I
5	think our current, ah, funding and, and budget
6	provided in the executive plan is sufficient to cover
7	our current requirements.
8	CHAIRPERSON DROMM: OK. So DDC manages
9	capital projects for the majority of city agencies.
10	Which client agencies will be most impacted by the
11	temporary cessation of the capital program and which
12	agency capital projects would be the most difficult
13	to restore?
14	CHIEF FINANCIAL OFFICER WALTER: I, I
15	don't know that I'm the most appropriate person to
16	answer on that question, maybe Jamie
17	FIRST DEPUTY COMMISSIONER TORRES
18	SPRINGER: Sure.
19	CHIEF FINANCIAL OFFICER WALTER:ah,
20	can take that [inaudible].
21	FIRST DEPUTY COMMISSIONER TORRES
22	SPRINGER: First I'd like to see if Commissioner
23	Grillo is on. I think Commissioner Grillo is here.
24	Having a little technical difficulty, but it looks
25	like she's back.
I	

COMMITTEE ON FINANCE JOINTLY WITH 246 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 COMMISSIONER GRILLO: Jamie? 3 FIRST DEPUTY COMMISSIONER TORRES 4 SPRINGER: Yes. 5 COMMISSIONER GRILLO: Can you hear me? FIRST DEPUTY COMMISSIONER TORRES 6 7 SPRINGER: It's a little... 8 COMMISSIONER GRILLO: Sorry. 9 FIRST DEPUTY COMMISSIONER TORRES SPRINGER: It's a little choppy. 10 COMMISSIONER GRILLO: [inaudible] in and 11 12 out. FIRST DEPUTY COMMISSIONER TORRES 13 SPRINGER: It's a little choppy, Commissioner. Yeah. 14 15 Just as you're adjusting maybe I'll, I'll just try to 16 address the Chair's question. So, ah, I would just 17 say... 18 COMMISSIONER GRILLO: [inaudible]. 19 FIRST DEPUTY COMMISSIONER TORRES 20 SPRINGER: Oh. COMMISSIONER GRILLO: [inaudible] your 21 2.2 question nor can I hear you. 23 FIRST DEPUTY COMMISSIONER TORRES SPRINGER: Yeah, I think we're having some trouble 24 25 hearing you, Commissioner, so um, maybe I'll, I'll,

1	COMMITTEE ON FINANCE JOINTLY WITH247SUBCOMMITTEE ON CAPITAL BUDGET
2	ah, answer this one while you're, ah, adjusting. Um,
3	so, Chair, I guess I'd start by noting, um, that we
4	are continuing with, ah, significant portions of the
5	capital program. So much of our capital program is
6	essential under the governor's executive order
7	because it addresses, ah, key infrastructure for the
8	city, sewer, water, roads, ah, streets, pedestrian
9	conveyances, ah, or life safety. Um, so we have been
10	continuing with those constructions projects. Um,
11	the, ah, for the most part it's the public building
12	projects, with the exception of some that are, ah,
13	addressing life safety issues and other, ah, high
14	priority or COVID related issues. Those are on pause
15	and so, um, we will have to assess what the impact is
16	of the, the pause on that, ah, when we are out of the
17	state of the crisis and things become a little more
18	clear.
19	UNIDENTIFIED: [inaudible]
20	CHAIRPERSON DROMM: And might, which
21	might be the easiest?
22	FIRST DEPUTY COMMISSIONER TORRES
23	SPRINGER: The easiest? I'm sorry, I missed the
24	first part.
25	

1	COMMITTEE ON FINANCE JOINTLY WITH 248 SUBCOMMITTEE ON CAPITAL BUDGET
2	CHAIRPERSON DROMM: Yes, the easiest
3	programs to restart and the most difficult ones to
4	restart.
5	FIRST DEPUTY COMMISSIONER TORRES
6	SPRINGER: Well, I think we'll have to assess that.
7	Um, I mean, as I say, all of our construction work
8	that's done, ah, for the transportation department
9	and DEP, um, that's continuing. So those, ah, those
10	obviously will be, um, relatively straightforward to
11	keep going. Work for other agencies, ah, other types
12	of work we'll have to, we'll just have to revisit
13	when we get out of this.
14	CHAIRPERSON DROMM: OK. Thank you again.
15	I want to turn it over now to my cochair, um, Vanessa
16	Gibson.
17	CHAIRPERSON GIBSON: Thank you, thank you
18	Chair Dromm, and good afternoon everyone at DDC. I'm
19	sorry our commissioner's having technical issues, but
20	I appreciate all of the work that the agency has been
21	doing, obviously remotely under these circumstances,
22	and, as I mentioned in our opening, um, so since the
23	preliminary hearing in March I have been pleased that
24	within my district we've been able to open a portion
25	of the pedestrian plaza adjacent to the Bronx Hall of

1	COMMITTEE ON FINANCE JOINTLY WITH 249 SUBCOMMITTEE ON CAPITAL BUDGET
2	Justice on 161st Street in the Bronx, the civic area
3	next to our courthouse. And then last money we were
4	finally able to open the West Tremont step streets on
5	the west side of my district in Morris Heights, ah,
6	after about a year and a half. So I did see that
7	project winding down, as I live in that area, and I
8	was grateful that even within COVID we were able to
9	move forward. Um, so just in light of that, just in
10	terms of understanding some of the metrics and what
11	DDC is looking at in terms of our priorities and
12	essential projects. Um, the governor's executive
13	order suspended a lot of the nonessential
14	construction and Jamie, I believe, or Justin, you
15	said that that most of the DDC work is essential,
16	which is a good thing, um, and understanding some of
17	our cash flow issues a lot of projects have been
18	halted. Are there any current projects in DDC's
19	portfolio today that have been officially shut down
20	as a result of COVID-19?
21	COMMISSIONER GRILLO: If I may,
22	Councilwoman?
23	CHAIRPERSON GIBSON: Ah, yes, you're
24	there. OK, I can hear you.
25	

250 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 COMMISSIONER GRILLO: [inaudible] are 3 you? 4 CHAIRPERSON GIBSON: Yes, hi. 5 COMMISSIONER GRILLO: I moved to a different location in the house. So hopefully this 6 7 will... 8 CHAIRPERSON GIBSON: OK. Stay there. 9 COMMISSIONER GRILLO: It may [inaudible] better. Now nothing has officially shut down or 10 11 closed or finished. We are just in, obviously, in a situation where our, our projects, everything's on 12 13 pause while we, um, really assess, um, and evaluate 14 what projects can move forward and what can't and 15 what the timing is. 16 CHAIRPERSON GIBSON: OK. Um, what about, 17 ah, the design in house. Ah, are we still moving 18 forward on, on our in-house design projects? 19 COMMISSIONER GRILLO: Yes, we are. We 20 are still, everyone at DDC, while they're not working 21 in the office they are working from home. 2.2 CHAIRPERSON GIBSON: OK, great. 23 COMMISSIONER GRILLO: [inaudible] and others, yeah. 24 25

1	COMMITTEE ON FINANCE JOINTLY WITH 251 SUBCOMMITTEE ON CAPITAL BUDGET
2	CHAIRPERSON GIBSON: And now does that
3	also apply to the preparation of requests for
4	proposals? Is that ongoing as well, RFPs?
5	COMMISSIONER GRILLO: All of this is, is
6	ongoing. The preparation for all of these pieces are
7	ongoing. Um, have we put out any RFPs? No, I don't
8	believe so. Jamie, maybe you can confirm.
9	CHAIRPERSON GIBSON: OK.
10	FIRST DEPUTY COMMISSIONER TORRES
11	SPRINGER: No, we haven't. We don't have, we don't
12	have active procurement at this time.
13	COMMISSIONER GRILLO: Correct, thank you.
14	CHAIRPERSON GIBSON: OK, OK. And as we
15	prepare for resuming to normalcy and getting back on
16	the road to recovery, do you have an idea and a
17	timeframe of when you think you'll be able to move on
18	any of our RFPs?
19	COMMISSIONER GRILLO: I think, I think,
20	and maybe, Jamie, you will agree with me, I think
21	this really depends upon, um, how we move forward as,
22	as a city and how we have, how long we have to
23	continue, ah, focus solely on COVID.
24	CHAIRPERSON GIBSON: OK. Um, does this
25	also apply, since many of your projects have been

252 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 moving forward, um, have you been able to submit 3 certificates to receive requests to OMB? Has that 4 process been ongoing on as well? 5 COMMISSIONER GRILLO: Um, no, we have, we have continued internally to prepare... 6 7 CHAIRPERSON GIBSON: OK. COMMISSIONER GRILLO: ... but we have, at 8 9 this point we are not, not submitted to OMB. CHAIRPERSON GIBSON: OK. 10 So I quess 11 generally everything at this point is really on 12 pause... COMMISSIONER GRILLO: Correct. 13 CHAIRPERSON GIBSON: ...and what we're, 14 15 what we're trying to figure out is when the 16 restrictions are lifted from the governor's executive order and we do proceed, all of the priorities that 17 18 we are, you know, putting in place and lining up in queue, um, is that all going to proceed 19 20 simultaneously or is there going to be sort of a 21 phase-in period as we get back to normal? 2.2 COMMISSIONER GRILLO: Well, we're not 23 [inaudible] that's, that's a very good question and I'm really not in a position to answer, but I would 24 25

253 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 say from a business perspective we don't want to put 3 too many projects out on the street at the same time. 4 CHAIRPERSON GIBSON: Correct. 5 COMMISSIONER GRILLO: Ah, that causes, ah, difficulty with our contractors and there's a 6 7 certain level that each of them, so from, purely from the business perspective we would do this in a way 8 9 that could allow our contractors to give us the lowest bids possible. 10 11 CHAIRPERSON GIBSON: OK. Um, our city's 12 executive capital commitment plan, we saw a reduction 13 of 2.3 billion dollars from the preliminary plan to the executive, and most of that funding was moved out 14 15 of the executive plan timeframe of fiscal 2020 through 2024 and into the 2025 through 2029 period. 16 17 Um, how did DDC chose the projects that were moved 18 into the out years? Like, can you give us an idea 19 what some of the criteria that you used to make these 20 determinations? 21 COMMISSIONER GRILLO: Well, remember, 2.2 remember that DDC, ah, works for a number of sponsor 23 agencies. 24 CHAIRPERSON GIBSON: Right. 25

1	COMMITTEE ON FINANCE JOINTLY WITH 254 SUBCOMMITTEE ON CAPITAL BUDGET
2	COMMISSIONER GRILLO: So it's really a
3	collaborative decision with our sponsor agencies.
4	For example, DOT, we will work very closely with them
5	on their priority projects. So that's really how it
6	works. It's not something that we make a general
7	decision on.
8	CHAIRPERSON GIBSON: OK. Keeping in
9	mind
10	COMMISSIONER GRILLO: [inaudible].
11	CHAIRPERSON GIBSON: Right. Keeping in
12	mid that the priority capital projects all have a
13	real focus on health and wellness and public safety,
14	correct?
15	COMMISSIONER GRILLO: Correct.
16	CHAIRPERSON GIBSON: OK. So, as an
17	example, does that mean that some of our DDC-managed
18	projects, like a potential park project or some of
19	the resiliency work, does that mean that that will
20	continue to be prioritized?
21	COMMISSIONER GRILLO: Well, we can speak
22	about, ah, the East Side Coastal Resiliency Project.
23	CHAIRPERSON GIBSON: Um-hmm.
24	COMMISSIONER GRILLO: Moving forward.
25	CHAIRPERSON GIBSON: OK.

1	COMMITTEE ON FINANCE JOINTLY WITH 255 SUBCOMMITTEE ON CAPITAL BUDGET
2	COMMISSIONER GRILLO: Ah, because that,
3	that in itself is another situation where, ah, we
4	have to protect the city and that's the goal of the
5	project, protect lower Manhattan from, you know, a
6	storm or flooding. So those are the types of
7	projects that I see personally as priorities.
8	CHAIRPERSON GIBSON: OK.
9	COMMISSIONER GRILLO: So
10	CHAIRPERSON GIBSON: Wanted to ask about
11	the borough-based jails. Um, a significant portion
12	of that funding was moved to the outer years. Can
13	you give us a little bit of understanding of how we
14	came to that decision and are we still on pace within
15	our priority to close Riker's Island?
16	COMMISSIONER GRILLO: Well, before I, you
17	know, I'm gonna turn this over to, ah, Jamie Torres
18	Springer, who has
19	CHAIRPERSON GIBSON: OK.
20	COMMISSIONER GRILLO:really taken
21	the
22	CHAIRPERSON GIBSON: Yes.
23	COMMISSIONER GRILLO: [inaudible] on
24	borough-based jails and knows this like the back of
25	his hand.
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256 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 CHAIRPERSON GIBSON: [laughs] 3 COMMISSIONER GRILLO: But I will say that we're committed, we're committed to the borough-based 4 5 jails. But, Jamie... CHAIRPERSON GIBSON: OK. 6 7 COMMISSIONER GRILLO: ... if you want to take over. 8 9 FIRST DEPUTY COMMISSIONER TORRES SPRINGER: I, I think, ah, exactly as the 10 11 Commissioner says, and Chair, I, I think this may have been discussed earlier from, from what I've been 12 13 told, but to be clear the, um, the shift in the allocation of capital dollars for the jails program 14 15 really was, has nothing to do with the, ah, COVID-16 related matters. It was simply, ah, reorienting 17 years in which dollars as spent as we refined our 18 program and we had a better understanding of here's 19 how much money we would need in this year versus the 20 following year. So it was simply a reorientation of 21 that funding. 2.2 CHAIRPERSON GIBSON: OK. So it's still 23 moving forward as we planned, right? 24 25

1	COMMITTEE ON FINANCE JOINTLY WITH 257
2	SUBCOMMITTEE ON CAPITAL BUDGET FIRST DEPUTY COMMISSIONER TORRES
3	SPRINGER: Yeah. We certainly remain committed to
4	the program.
5	CHAIRPERSON GIBSON: OK. Um, I wanted to
6	ask about Rodman's Neck. Um, the fiscal 2021
7	executive plan has 242 million for the new firearms
8	training facility in the Bronx. It's been a long
9	awaited, anticipated project that, as you know, has
10	had a real impact on the residents of the northeast
11	Bronx and City Island for many, many years. Um, do
12	you guys have a status on that?
13	COMMISSIONER GRILLO: We, we are, um,
14	Council Member, we're still, ah, we're working, we're
15	having ongoing, ah, conversations and meetings with
16	NYPD on this, ah, to define the scope. Ah, we're
17	still not there yet. But, um, we are meeting to meet
18	their, their long-term needs and once we come to
19	agreement on the scope of work we will move forward.
20	CHAIRPERSON GIBSON: OK. Wanted to ask
21	about your strategic blueprint that was released in
22	2019. I know, one of your favorites, ah, to improve
23	capital projects delivery.
24	COMMISSIONER GRILLO: Right.
25	

1	COMMITTEE ON FINANCE JOINTLY WITH 258 SUBCOMMITTEE ON CAPITAL BUDGET
2	CHAIRPERSON GIBSON: And then six months
3	after the release, ah, there was a six-month
4	blueprint progress plan that informed the department,
5	um, on improving ways of using city funds more
6	efficiently, which we always talk about, and reducing
7	design and construction durations to minimize delays.
8	Um, and according to the report DDC has already saved
9	five months in the initiation process and three
10	months in the procurement process. So kudos to DDC.
11	Um, you guys expect an additional savings of 30
12	months in design and construction for a typical
13	project. So my question is how realistic is the
14	scenario of additional project cost savings
15	considering our current climate. Can we still say
16	that we may achieve more on savings?
17	COMMISSIONER GRILLO: Absolutely,
18	absolutely. And I think one good example of that is
19	what, without a lot of the, um, restrictions that we
20	were facing and face generally, ah, we were ready, as
21	you can see, we, we, um, were ready to, um, start,
22	um, a new hospital at Billie Jean King Tennis Center
23	in 11 days. So it can be done. It's a matter of the
24	restrictions that we have to deal with on a regular
25	basis. So my point here is this is, ah, as the mayor

1	COMMITTEE ON FINANCE JOINTLY WITH 259 SUBCOMMITTEE ON CAPITAL BUDGET
2	has said many times in, in his briefings, this is an
3	opportunity for us to all rethink how we move forward
4	on a lot of this work. We, DDC and the team at DDC
5	has done an extraordinary job looking at each and
6	every aspect of our processes. And we're still
7	getting those, ah, timeframes down, those scheduled
8	shortened. We've actually, ah, reduced our payment
9	processing time by 40%, for example. It can be done.
10	But if we begin to look at procurement differently,
11	if we begin to look at a lot of the various
12	oversights differently, perhaps we can do a, an even
13	better job. Um, Council Member, you're, you're
14	CHAIRPERSON GIBSON: Yeah, I'm unmuted,
15	I'm good. Um, during this time have you guys
16	received any positive feedback from any of your
17	client agencies with regard to these improvements?
18	COMMISSIONER GRILLO: Oh, yeah.
19	CHAIRPERSON GIBSON: Has there been
20	feedback? OK.
21	COMMISSIONER GRILLO: Absolutely,
22	absolutely. And we've worked very closely with them
23	as well for their ideas and for their input as we
24	move forward.
25	

1	COMMITTEE ON FINANCE JOINTLY WITH 260 SUBCOMMITTEE ON CAPITAL BUDGET
2	CHAIRPERSON GIBSON: OK, and are there
3	still projects that are being reassigned from DDC
4	back to the client agencies? Is that still
5	happening?
6	COMMISSIONER GRILLO: I don't believe
7	that that's the case. I, at least I, I am not aware
8	of that.
9	CHAIRPERSON GIBSON: OK. And so I guess
10	help me understand the role of DDC with the current
11	blueprint in place and dealing in a post-COVID world
12	how we can assure our constituents, the members of
13	the council, and just the broader public that, you
14	know, the DDC-managed projects will remain a
15	priority, um, understanding that, you know, we still
16	have some restrictions to some extent. Um, there's
17	generally been so many challenges. But, you know, do
18	you guys envision doing anything differently moving
19	forward as you respond to a post-COVID world?
20	COMMISSIONER GRILLO: Well, I think, like
21	anything else across the city we, we have to look at
22	priorities. Right now DDC is very, very active in
23	the infrastructure world. Ah, we are still doing a
24	lot of those projects because they are essential.
25	They are clean water, they are sewer, they're all of,

COMMITTEE ON FINANCE JOINTLY WITH 261 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 roadwork and all of the rest. Um, again, hopefully 3 we are continuing in, in the mindset that, um, all of our projects are important and all of our projects 4 should move forward. 5 CHAIRPERSON GIBSON: OK. And if I could 6 7 just circle back to borough-based jails again, Jamie, um, are we on track to be ready in 2026 when we have 8 9 to leave Riker's Island? Is that still the case? Ι just want to make sure. 10 FIRST DEPUTY COMMISSIONER TORRES 11 12 SPRINGER: Um, Chair, so, you know, as, as we said, 13 we, the administration is, ah, remaining very committed to the mayor's goal. Um, we have, ah, over 14 15 the course of this crisis, ah, had to pause some of 16 the consultant activities that were supporting the 17 work. Ah, but we have been continuing with some of 18 the early procurements and some other activities. Um, so we will have to evaluate any impact that the, 19 ah, crisis has had on the program once we're through 20 21 this stage, but we certainly remain committed to 2.2 those goals. 23 CHAIRPERSON GIBSON: OK. Well, no, and I guess I'm, I'm asking that because we all remain 24 25 committed to goals. But that's fundamentally

COMMITTEE ON FINANCE JOINTLY WITH 262 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 different than actually implementing it, um, and OMB 3 was up earlier and the first dep essentially said 4 that because of the COVID there's going to be a serious delay in the start of design work due to the 5 financial situation of our city and the ability to go 6 7 forward because of social distancing and simply other things. Not a cancellation, but a delay. Again, 8 we're committed, it's a priority, but I think, again, 9 we have to be very mindful that we made a commitment 10 11 and the City Council passed legislation to ensure 12 that we would be able to remove all of the jails off 13 of the island by 2026. Like that's a commitment we have got to keep, right? Even in COVID. I just want 14 15 to make sure we're clear that we've got to keep that 16 commitment. Make sense? 17 FIRST DEPUTY COMMISSIONER TORRES 18 SPRINGER: [inaudible] 19 CHAIRPERSON GIBSON: OK. OK. Um, I don't have any other questions. I'll turn it back 20 21 over to our chair. I know other colleagues may have 2.2 questions. Thank you so much, everyone. 23 CHAIRPERSON GIBSON: Thank you very much, ah, Chair Gibson. And just to reiterate the issue 24 25 of, um, the closure of Riker's Island is something

1	COMMITTEE ON FINANCE JOINTLY WITH 263 SUBCOMMITTEE ON CAPITAL BUDGET
2	that's really important to me. In my earlier
3	testimony today I said that I was one of the first
4	people to speak out on the torture that occurs on
5	Riker's Island and, ah, we really need to move
6	forward with that. So, ah, we're going to follow
7	that very, very closely and we want to see that
8	closed by 2026, let me put it that way. That was our
9	commitment, so. Um, OK. I'm going to go to, um,
10	council member questions now. Um, and I'm gonna ask
11	Counsel, Stephanie, ah, Ortiz to call the council
12	members.
13	COMMITTEE COUNSEL: Thank you. If any
14	council member has questions for DDC please use the
15	Zoom raise hand function. You will be called in the
16	order in which you have raised your hand. Council
17	members, please keep your questions to five minutes,
18	including answers. Please wait for the Sergeant at
19	Arms to tell you when your time begins. The sergeant
20	will let you know when your time is up. We will now
21	hear from Council Member Koslowitz, followed by
22	Council Member Grodenchik.
23	SERGEANT AT ARMS: Council Member
24	Koslowitz, your clock starts now.
25	

1	COMMITTEE ON FINANCE JOINTLY WITH 264 SUBCOMMITTEE ON CAPITAL BUDGET
2	COUNCIL MEMBER KOSLOWITZ: Thank you. I
3	don't want to sound like a broken record, but I'm
4	gonna talk about the Rego Park library and talk about
5	the money that has been spent, the, ah, initial cost
6	of the library was 12 million dollars. In, ah, 2018,
7	ah, the mayor, Bill de Blasio, came to a town hall
8	meeting in Rego Park and put in another 13 million
9	dollars that [inaudible] the cost went up to 20
10	million. Three borough presidents put in money. I
11	put in money. Melinda Katz put in money. We kept
12	putting in money and we had 20 million dollars
13	because that was the cost. Then it became 33 million
14	dollars. And this was supposed to happen before, ah,
15	by 2021. I was gonna do the groundbreaking, the, um,
16	shovel in the ground. This is a project that I, I
17	can't believe what's happening. Two weeks ago I
18	heard that there was more money needed. Can anybody
19	explain that?
20	COMMISSIONER GRILLO: I think, ah, thank
21	you, Council Member, for this and I understand your
22	frustration. I know, I, I've, we've talked about
23	this before. Um, first of all, um, this project,
24	this is, this is one of the things that we've
25	addressed in our blueprint because of, of issues like
I	I

1	COMMITTEE ON FINANCE JOINTLY WITH 265 SUBCOMMITTEE ON CAPITAL BUDGET
2	this. What, what used to happen was that the, the
3	agency or the entity, the sponsor, would have funding
4	and a desire to build out a project. When it came
5	time to the scope and the design of the project very
6	little attention was paid to the amount of funding
7	that was there, OK? Now we approach it differently.
8	We design to the funding that we have. In this
9	particular case there was, ah, designs produced that
10	were well over what the funding was and they came
11	back to you over and over again. I recognize that.
12	Now, we've looked at that very recently and there is
13	some, so far, some additional funding, not a lot of
14	funding, and I, I know there's been numbers thrown
15	around that are very, very high, but that's not the
16	case. But right now what we are doing with that
17	particular project is we are going through that
18	design with a third party organization to look at to
19	see where in fact we can cut down on the, some of the
20	times that would cause this to be over budget. This
21	is what happens when a project begins and not
22	everybody's in agreement as to what it should be at
23	the end. Now that's never gonna happen again. So,
24	my point here is we understand your, your
25	frustration. We are very, very close to what we need

1	COMMITTEE ON FINANCE JOINTLY WITH 266 SUBCOMMITTEE ON CAPITAL BUDGET
2	to do with this project, but we have to take that
3	second and third look to make sure that we can get it
4	to fit within the budget that you currently have.
5	And that's what we're doing right now.
6	COUNCIL MEMBER KOSLOWITZ: Well, that's a
7	little better news that I'm hearing now other than
8	the 17 million dollars more [inaudible]
9	COMMISSIONER GRILLO: I've heard that
10	[inaudible] that's not the case. That is not the
11	case. So I hope that makes you feel better.
12	COUNCIL MEMBER KOSLOWITZ: Well, it does,
13	it does make me feel better, but I really like this
14	project to begin. I think 17, 18 years a project
15	should be done. It should probably need more repairs
16	at this point.
17	COMMISSIONER GRILLO: [laughs] You're
18	right. Thank you.
19	COUNCIL MEMBER KOSLOWITZ: So, thank you.
20	CHAIRPERSON DROMM: Um, Counsel, ah,
21	Stephanie Ortiz?
22	COMMITTEE COUNSEL: Um, yes, we'll now
23	hear from Council Member Grodenchik, followed by
24	Council Member Rivera.
25	
l	

1	COMMITTEE ON FINANCE JOINTLY WITH 267 SUBCOMMITTEE ON CAPITAL BUDGET
2	COUNCIL MEMBER GRODENCHIK: Ah, thank you
3	very much.
4	SERGEANT AT ARMS: Your time begins now.
5	COUNCIL MEMBER GRODENCHIK: Thank you,
6	Chairs. Ah, Commissioner it is always good to see
7	you. Um, I have sympathy for, ah, my dear friend,
8	Karen Koslowitz. Um, and I think all of us, ah, I
9	the council do. Um, you talked about, um, we've had
10	private conversations and, and today you sated a bit
11	about streamlining operations, and going forward, um,
12	what are the next steps and, and what kind of
13	cooperation are you gonna need from us, so, um, we
14	can finally put stories as we just heard in, in the
15	rearview mirror because it is frustrating. You know,
16	I'm dealing with some of those issues. Not on the
17	scale that, ah, Council Member Koslowitz is, but I
18	just wanted to know if you had, um, you know, your
19	wish list. If you had, ah, three wishes in terms of
20	streamlining operations, what would they be?
21	COMMISSIONER GRILLO: Well, I think, ah,
22	thank you, Council Member, that's a great question
23	and I think that gives us a lot to, to think about.
24	I know from the perspective of DDC some of things
25	that needed to be dealt with, and one of them had to

268 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 do with exactly I told Council Member Koslowitz. And that is everybody needs to agree and everything needs 3 4 to be fully funded before a project starts, even starts construction, because exactly what happened to 5 the Rego Park library was happening through the life 6 7 of DDC. A sponsor agency requests the project with a certain amount of money. Everyone sat down and, and 8 9 designed it way above what the funding was. Now we've all, every one of our sponsor agencies has 10 11 agreed that we need to come to a, a decision before 12 we start a project. Otherwise, we're gonna be in 13 this boat over and over again. Now, are there other 14 ways? I think as, as the mayor has said over and 15 over again, ah, that, ah, there are. As a matter of 16 fact, he formed a number of committees today to look 17 at all of the processes that the city, ah, has, 18 including a, a potential charter revision commission as well, to look at ways that we can do this across 19 20 the board. So I'm not, I'm not gonna be very 21 specific, but I'm hoping that somebody will hear my 2.2 voice as time goes by. 23 COUNCIL MEMBER GRODENCHIK: I've always heard your voice and I like your voice. 24 25 COMMISSIONER GRILLO: [laughs]

1	COMMITTEE ON FINANCE JOINTLY WITH 269 SUBCOMMITTEE ON CAPITAL BUDGET
2	COUNCIL MEMBER GRODENCHIK: Um, I, I, and
3	I thank you for your work that you're doing in my
4	district, especially, um, the School Construction
5	Authority, which I know, ah, is your other hat. Um,
6	I just want to put in your mind that there, there,
7	and I won't ask you to comment, but there are, um, a
8	lot of hoops that these projects have to, to jump
9	through, from the agency, um, to MOCS, to OMB, to the
10	law department, ah, and, and then finally the
11	comptroller, if we get lucky, ah, not to mention DDC,
12	and I forgot, oh my God, the design commissioner.
13	How could I forgot those
14	COMMISSIONER GRILLO: [laughs]
15	COUNCIL MEMBER GRODENCHIK: Ah, my, my
16	friends at the Design Commission. Um, and I know
17	things have improved, but it is very, very, one of
18	the biggest complaints, and I'm gonna see a lot of
19	nodding heads here, ah, it is, um, is from our
20	constituents. When is it gonna get built? You know,
21	um, Karen Koslowitz could have sent somebody to
22	college already by the time, had the baby, sent that
23	baby all the way through college, um, and maybe even
24	grad school before this library will get redone.
25	But, um, I just want to put that in your mind and,

1	COMMITTEE ON FINANCE JOINTLY WITH 270 SUBCOMMITTEE ON CAPITAL BUDGET
2	and can we eliminate the law department? Can we
3	eliminate, you know, um, why do we have a MOCS if OMB
4	is looking at all those kind of things that we as the
5	city need to be looking at to, um, get our work, get
6	our, ah, the people that are paying our taxes and our
7	salaries, um, a fairer share and also, um, it would
8	be good for the construction companies. They would
9	have more work. It would be good for the people that
10	are doing the work all around if we can cut down the
11	bureaucracy, um, that's, that would be wonderful.
12	Anyway, stay safe, everybody. Ah, I look forward to
13	seeing you soon, um, under better circumstance. I
14	yield the balance of my time. Thank you, Chair
15	Dromm, and thank you, Chair Gibson, um, for leading
16	us today.
17	CHAIRPERSON DROMM: Thank you very much.
18	And before we go on I want to apologize to our
19	committee counsel. Ah, her name is Stephanie Ruiz,
20	not Ortiz. Stephanie Ortiz was in my fourth grade
21	class, it's a long time ago. My apologies to you,
22	Stephanie Ruiz. Please call the next Council Member.
23	COMMITTEE COUNSEL: Thank you, Chair
24	Dromm. We will now hear from Council Member Rivera,
25	followed by Council Member Ampry-Samuel.

1	COMMITTEE ON FINANCE JOINTLY WITH 271 SUBCOMMITTEE ON CAPITAL BUDGET
2	SERGEANT AT ARMS: Time starts.
3	COUNCIL MEMBER RIVERA: Hi everyone,
4	thank you so much for being here. Ah, you know, it
5	was, ah, exciting to hear about the East Side Coastal
6	Resiliency Project. So I just want to ask about the
7	timeline and the impact on the park and ability to
8	social distance during construction, considering that
9	we certainly do have a couple months ahead of us of,
10	of this shelter in place type of lifestyle.
11	COMMISSIONER GRILLO: Sure. Thank you,
12	Council Member, it's very good to see you as well.
13	Um, yeah, I, I think we pretty much based, ah, going
14	along on our schedule that we had planned. Ah, we
15	are looking for a shovel in the ground in the fall.
16	So I think that you will have the ability to use the,
17	the East Side, ah, area during the summer when the
18	issues of social distancing will still be part of our
19	lives. And so hopefully, ah, we will not disturb
20	that in any way. But in the fall we hope to begin
21	and, as you know, we've worked very, very hard to
22	make sure that, ah, large portions of the park remain
23	open throughout the life of the project.
24	COUNCIL MEMBER RIVERA: So ultimately the
25	groundbreaking that was scheduled for, I guess around

1	COMMITTEE ON FINANCE JOINTLY WITH 272 SUBCOMMITTEE ON CAPITAL BUDGET
2	this time, will be pushed to the fall and everything
3	stays in place, including the phasing. So does it
4	also extend the overall timeline? I guess the,
5	April, May, June, July, ah, the six months or so, or
6	do you, or do you predict that these delays might
7	extend the timeline even further, and will that lead
8	to, um, an increase in terms of request for capital
9	money?
10	COMMISSIONER GRILLO: That's a very good
11	question, but I'm, I'm actually moving forward under
12	the assumption that we're still going to maintain our
13	timeline. We will make changes, obviously, in how we
14	move forward, ah, and perhaps do several of the
15	pieces of this at the same time or in a different
16	order. But, ah, our goal is to maintain that
17	timeline.
18	COUNCIL MEMBER RIVERA: OK. Um, and I
19	guess my final question is on the green way. I know
20	there were 3 million dollars in savings, ah, that
21	were projected, ah, in terms of through fiscal year
22	2021. This is associated with some of our bike lane
23	infrastructure. Is there any impact on the capital
24	side for, for some of the bike lanes and some of the
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COMMITTEE ON FINANCE JOINTLY WITH 273 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 areas that we were planning, especially the ones 3 that, ah, we've seen, ah, crashes, specifically? 4 COMMISSIONER GRILLO: Um, I, I really can't answer that. Ah, Jamie, do you have any 5 information in that area? 6 7 FIRST DEPUTY COMMISSIONER TORRES SPRINGER: Nope, yeah, just, just had to get unmuted. 8 9 Ah, I, I think those are DOT projects, ah, you're referring to, Council Member. They're, they're not 10 11 capital projects being done by DDC. 12 COUNCIL MEMBER RIVERA: I thought so, 13 too, but I just wanted to be sure whether there was any investment with you all or is it just strictly 14 15 DOT? COMMISSIONER GRILLO: 16 DOT. 17 FIRST DEPUTY COMMISSIONER TORRES 18 SPRINGER: DOT. 19 COUNCIL MEMBER RIVERA: [inaudible] other 20 clarifying question, very quick. Um, do you have any 21 involvement with any Health and Hospitals, um, 2.2 infrastructure projects? Any capital projects? 23 COMMISSIONER GRILLO: Ah, actually, I, I don't know if you were available for the beginning, 24 25 but we talked about, um, two of the, um, pop-up

274 COMMITTEE ON FINANCE JOINTLY WITH 1 SUBCOMMITTEE ON CAPITAL BUDGET 2 hospitals that we stood up over the last couple of weeks. Yes, we, we helped them in that area, yeah. 3 4 COUNCIL MEMBER RIVERA: [inaudible] 5 COMMISSIONER GRILLO: And we are doing some work at Bellevue Hospital, ah, at the shelter 6 7 there to improve that building as well. 8 COUNCIL MEMBER RIVERA: That's, that is, 9 I'm so glad you mentioned that 'cause that is long overdue. So no involvement with the Ida G. Israel 10 11 Clinic, right, in Coney Island? 12 COMMISSIONER GRILLO: None at all, none. 13 COUNCIL MEMBER RIVERA: All right. Well, 14 thank you so much for the time, Mr. Chair, and good 15 to see everyone. 16 COMMISSIONER GRILLO: Good to see you. 17 CHAIRPERSON DROMM: OK, next council 18 member. 19 COMMITTEE COUNSEL: We will now hear from 20 Council Member Ampry-Samuel, followed by Council Member Adams. 21 2.2 SERGEANT AT ARMS: Time starts. 23 COUNCIL MEMBER AMPRY-SAMUEL: Good afternoon, everyone, and thank you Chair Dromm and 24 25 your Cochair Gibson. It's just a real quick

1	COMMITTEE ON FINANCE JOINTLY WITH 275 SUBCOMMITTEE ON CAPITAL BUDGET
2	question, Commissioner. Um, out of the 2.4 billion
3	dollar planned commitments for FY21, 78 million is
4	listed for cultural projects. Can you explain what
5	those types of cultural projects are moving forward
6	and why, and the reason why I ask that question is
7	because I'm really interested in, um, the types of
8	projects, because there's a particular art project
9	that is located in one of my NYCHA campuses in
10	Kingsborough Houses and it's a project from the 1930s
11	called The Frieze Jericho Wall, and the wall is
12	located outside and is crumbling, and it was already
13	prioritized by the administration because it's
14	crumbling, and so I just wanted to get a little
15	clarity on why this project does not meet the
16	guidelines for work right now. Um, I asked that
17	question ahead of the hearing and I was told that,
18	um, the project was not listed because it didn't meet
19	the criteria, and so I just wanted to get a sense of
20	why not, especially since this particular project is,
21	um, literally crumbling and it was already a urgent
22	matter.
23	COMMISSIONER GRILLO: Sure. Well, thank
24	you very much for the opportunity. Ah, as for your

25 first part of the question, ah, cultural projects

1	COMMITTEE ON FINANCE JOINTLY WITH 276 SUBCOMMITTEE ON CAPITAL BUDGET
2	will include, for example, libraries, museums, um,
3	you know, we may get called to do, um, a project
4	within a, an existing museum, for example, a boiler
5	or heating system, or things like that. Ah, but they
6	are funded projects. Now, for your NYCHA project, we
7	do very limited NYCHA work. We have done some
8	community centers within NYCHA. But NYCHA really is,
9	is responsible for that type of work.
10	COUNCIL MEMBER AMPRY-SAMUEL: This
11	particular project is a DDC project.
12	COMMISSIONER GRILLO: It is?
13	COUNCIL MEMBER AMPRY-SAMUEL: Oh, yeah,
14	yeah, yeah, yeah.
15	COMMISSIONER GRILLO: I'm not aware of
16	it. I have to apologize. I have to look at that and
17	figure that one out and get back to you.
18	COUNCIL MEMBER AMPRY-SAMUEL: OK, all
19	right, thank you.
20	COMMISSIONER GRILLO: Sure.
21	CHAIRPERSON GIBSON: OK, thank you. Next
22	Council Member?
23	COMMITTEE COUNSEL: We'll now hear from
24	Council Member Adams.
25	

1	COMMITTEE ON FINANCE JOINTLY WITH 277 SUBCOMMITTEE ON CAPITAL BUDGET
2	COUNCIL MEMBER ADAMS: One of my favorite
3	commissioners of all time.
4	COMMISSIONER GRILLO: [laughs] How are
5	you?
6	COUNCIL MEMBER ADAMS: Good to see you.
7	OK, I'm well, I'm well. Um, I, I would love to
8	revisit, um, ah, my, ah, my Queens delegation chair's
9	issue on the library, because it's actually been an
10	issue since I was a trustee, um, of the Queens, of
11	the Queens Public Library, and I see Karen laughing.
12	It's been around a long time. But you know that. I
13	digress. I just have a really quick question and I
14	hope I know the answer. Um, what impact, if any, has
15	the pandemic had on the Southeast Queens Flooding
16	Project, um, and will this project continue to, ah,
17	go forward as scheduled? Has the timeline changed,
18	ah, at all? I, I'm pretty sure the answer is no. I
19	see you nodding your head. But just reassure me.
20	COMMISSIONER GRILLO: Yeah, I, I think
21	in, in my opening remarks I mentioned that we are,
22	we're doing, ah, the Rockaway Project, we're doing
23	the, um, Southeast Queens Project. Those are
24	critical projects, those are essential projects, and
25	they are moving forward.

1	COMMITTEE ON FINANCE JOINTLY WITH 278 SUBCOMMITTEE ON CAPITAL BUDGET
2	CHAIRPERSON DROMM: Can I interrupt
3	there? I just want to say how important that is. I
4	had a hearing where, um, folks whose basements were
5	flood with human feces, is that the project you're
6	talking about as well? Is that what you're speaking
7	to?
8	COMMISSIONER GRILLO: Yeah. Yeah,
9	Council Member, ah, as a Queens kid, um, since the
10	time I was a, a youngster there were those kinds of,
11	ah, conversations and we are so glad to be providing
12	that community with the infrastructure they need.
13	CHAIRPERSON DROMM: And, and,
14	Commissioner Grillo, do you know if those families
15	are back in their homes, or are they still in hotels,
16	or do you know what the story is with those
17	residents? There was about 125 residents, I believe.
18	COMMISSIONER GRILLO: I believe everybody
19	is back in their homes, but I will, I will confirm
20	that.
21	CHAIRPERSON DROMM: OK, just, absolutely
22	horrible for homeowners to continue to have to pay a
23	mortgage while then being homeless, you know, it's
24	just a horrible situation, but we have Council Member
25	

1	COMMITTEE ON FINANCE JOINTLY WITH 279 SUBCOMMITTEE ON CAPITAL BUDGET
2	Adams who is standing up for her constituents all the
3	time, so.
4	COMMISSIONER GRILLO: [inaudible].
5	COUNCIL MEMBER ADAMS: And, and just to,
6	just, just, if I may, ah, as far as that issue goes,
7	ah, Chair Dromm, ah, the residents of South Ozone
8	Park, ah, for the most part, ah, they have been taken
9	care of. I believe there is only one family, ah, as
10	of right now that is still in the hotel and that is
11	of their own choosing. Their home is still not, ah,
12	not ready but I believe that there were, ah, 28, and
13	I believe 27 out of 28 that were left in the hotels
14	are now out of the hotel. So that, that's actually
15	good news. So thank you for asking about that. And
16	thank you, Commissioner.
17	COMMISSIONER GRILLO: Thank you.
18	CHAIRPERSON DROMM: Thank you. Let's go
19	to the next council member, please.
20	COMMITTEE COUNSEL: If there are any
21	other council members that did not speak yet and have
22	a question and would like to do so, please raise your
23	hand with, ah, using the hand raise function on Zoom.
24	Chair Dromm, there does not appear to be any more
25	

1	COMMITTEE ON FINANCE JOINTLY WITH 280 SUBCOMMITTEE ON CAPITAL BUDGET
2	council members with the raise hand [inaudible]
3	questions.
4	CHAIRPERSON DROMM: All right. Well,
5	thank you very much. I happen to agree. I think it
6	was Council Member Adams who said one of my favorite
7	commissioners, and you certainly are, ah,
8	Commissioner Grillo. Thank you for always being so
9	available to us and for being so thorough and honest.
10	Thank you for coming, and to everybody who came in
11	from the department. Thank you. Ah, this
12	COMMISSIONER GRILLO: Thank you so
13	CHAIRPERSON DROMM: Go ahead, I'm sorry.
14	Go ahead [inaudible].
15	COMMISSIONER GRILLO: Stay well.
16	CHAIRPERSON DROMM: OK, OK, thank you.
17	Ah, this concludes today's hearing. Before we close,
18	as a reminder to the public the committee and
19	subcommittee will be holding a remote hearing for
20	public testimony on the executive budget on May 21 at
21	11:30 a.m. If you would like to testify at that
22	hearing please register at
23	www.council.nyc.gov/testify and information about how
24	to access the Zoom meeting will be emailed to you.
25	You may testify at that hearing via web or via

1	COMMITTEE ON FINANCE JOINTLY WITH 281 SUBCOMMITTEE ON CAPITAL BUDGET
2	telephone. You may submit written testimony through
3	that registration website or by emailing
4	financetestimony@council.nyc.gov. And with that I
5	want to thank everybody in the finance team for all
6	the work that they've done, headed up by, of course,
7	our one and only Latonya McKinney and Regina, ah,
8	Pareda Ryan, and all of the other members of the
9	finance team. Thank you very much. Ah, this has
10	been a great, ah, first budget hearing and, um, we
11	will see you on May 21. [inaudible].
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## CERTIFICATE

World Wide Dictation certifies that the foregoing transcript is a true and accurate record of the proceedings. We further certify that there is no relation to any of the parties to this action by blood or marriage, and that there is interest in the outcome of this matter.



Date May 20, 2020