

THE COUNCIL OF THE CITY OF NEW YORK

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Speaker of the Council

Hon. Diana Ayala
Chair, Committee on Mental Health, Disabilities and Addiction



Report of the Finance Division on the
Fiscal 2020 Preliminary Plan, the Fiscal 2019 Capital Commitment Plan and
the Fiscal 2019 Preliminary Mayor's Management Report for the

Department of Health and Mental Hygiene

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Department of Health and Mental Hygiene Overview

The Department of Health and Mental Hygiene (DOHMH or the Department) protects and promotes the health and wellbeing of all New Yorkers. The Department develops and implements robust public health education activities and policy recommendations, enforces health regulations, and provides limited direct health services. The Department works to ensure that conditions for good health – accessible, sustainable, high-quality services and efficient, effective systems – flourish in New York City.

The Division of Mental Hygiene (DMH or the Division) is responsible for planning, purchasing, and monitoring contracts with community agencies and hospitals to ensure that New York City residents – particularly children, adolescents, and adults with mental illnesses – have access to a wide network of mental hygiene treatment programs and support services. The Division also conducts needs assessments and epidemiological analyses, develops and implements policy and programmatic initiatives, and evaluates the performance of the mental hygiene system.

The Division plans and implements its mental hygiene system in partnership with three New York State agencies: the Office of Mental Health (OMH), the Office of People with Developmental Disabilities (OPWDD), and the Office of Alcoholism and Substance Abuse Services (OASAS). OMH operates psychiatric centers and regulates, certifies, and oversees various inpatient and outpatient programs. OPWDD ensures the continued health and safety of individuals with developmental disabilities and improves the overall quality, availability, and cost-effectiveness of community-based person-centered services. OASAS serves individuals with dependencies on alcohol and chemical substances.

Report Structure

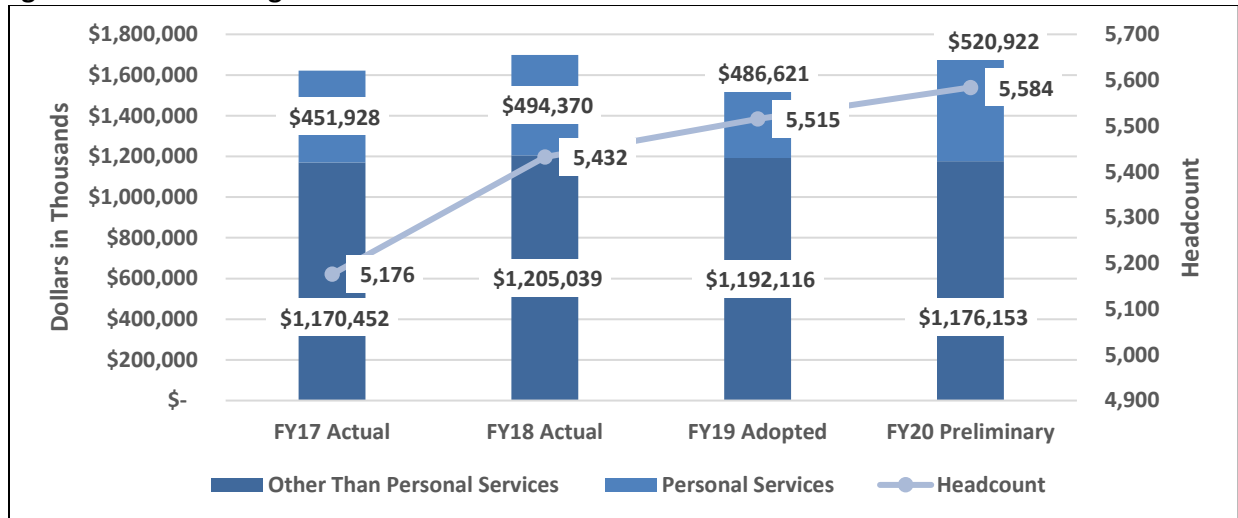
This report reviews DOHMH's \$1.7 billion Fiscal 2020 Preliminary Plan. The report presents the Fiscal 2020 expense budget highlights, including the Department's funding sources and headcount, followed by a review of relevant actions of the Fiscal 2019-2020 State Executive Budget and an analysis of DOHMH's Fiscal 2020 contract budget and Fiscal 2019 Council-funded initiatives. Next, the report analyzes the Division's program areas – including new needs – and relevant sections of the Fiscal 2019 Preliminary Mayor's Management Report follows. Next, the report reviews DOHMH's proposed Capital Budget and Capital Commitment Plan for Fiscal 2019-2021. Finally, the appendixes outline the budget actions in DOHMH's November and Preliminary Plans, followed by DOHMH's expense budget, financial summary, contract budget, and the program area budgets pertaining to mental hygiene.

Fiscal 2020 Preliminary Plan Highlights

Financial Summary

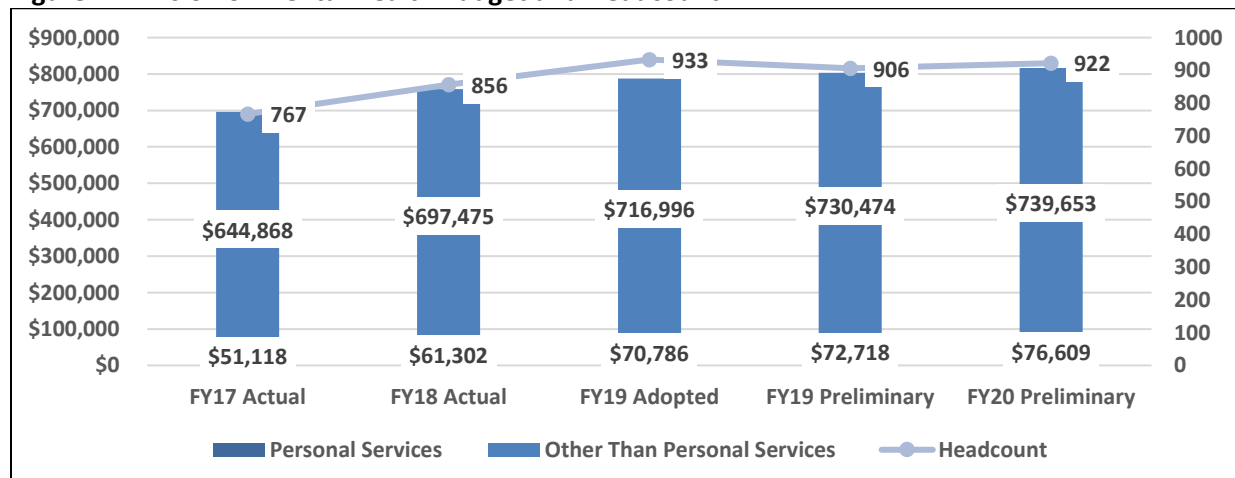
The Department of Health and Mental Hygiene's Fiscal 2020 Preliminary Plan totals \$1.7 billion (including City and non-City funds), an increase of \$18 million, when compared to the Fiscal 2019 Adopted Budget. DOHMH funding represents 1.8 percent of the City's \$92.2 billion Fiscal 2020 Preliminary Plan. The following chart shows DOHMH's actual and planned spending and headcount as of the Fiscal 2020 Preliminary Plan.

Figure 1: DOHMH Budget Overview



At \$521 million, spending for Personal Services (PS) accounts for 31 percent of the DOHMH's Fiscal 2020 operating budget, and at \$1.2 billion, Other Than Personal Services (OTPS) spending accounts for 69 percent. DOHMH's PS spending increased by more than \$34 million, or seven percent, in the Fiscal 2020 Preliminary Plan, when compared to the Fiscal 2020 Adopted Budget, while OTPS spending decreased by approximately half that amount, for a decrease of \$15 million. The Department's PS spending in the Fiscal 2020 Preliminary Plan represents a seven percent increase, or \$34.3 million, when compared to Fiscal 2019 Adopted Budget.

Figure 2: Division of Mental Health Budget and Headcount



The above chart depicts the Division of Mental Health's (DMH or the Division) actual and planned spending, broken out by PS and OTPS, as well as the Division's headcount, as of the Fiscal 2020 Preliminary Plan. The Division's Fiscal 2020 operating budget totals \$816.3 million, an increase of \$28.5 million, or four percent, when compared to the Fiscal 2019 Adopted Budget of \$787.8 million. Mental Hygiene spending accounts for approximately 48 percent of the Department's total Fiscal 2020 spending of \$1.7 billion. Funding for public health services, the Office of the Chief Medical Examiner (OCME), and general administration comprise the remaining 52 percent of the Department's funding. See Appendix B - DOHMH Expense Budget for additional information.

The contracting of local mental hygiene services constitutes the primary role of the Division; therefore, OTPS spending comprises 91 percent, or \$740 million, of the Division's overall budget in Fiscal 2020, and PS spending comprises nine percent, or \$77 million. The Division supports 922 positions in Fiscal 2020, an increase of 16 positions or two percent, when compared to the Fiscal 2019 Adopted Budget, and an increase of 66 positions or 7.7 percent, when compared to Fiscal 2018 Actuals.

Highlights of Major Changes

New Expense Funding in the Fiscal 2020 Preliminary Plan

- **NYC Well Quality Assurance.** The Plan includes approximately \$500,000 and four positions in Fiscal 2020 to expand the NYC Well Quality Assurance.
- **Headcount Changes.** The Plan includes 16 positions aggregated to the total Division's headcount.
- **Preliminary Mayor's Management Report (PMMR) Highlights.** Notable performance metrics reported by the Division in the 2019 PMMR includes the following;
 - Number of individuals in the assisted outpatient mental health treatment program;
 - New children receiving services from the Early Intervention Program; and
 - Total number of answered contracts by NYC Well.

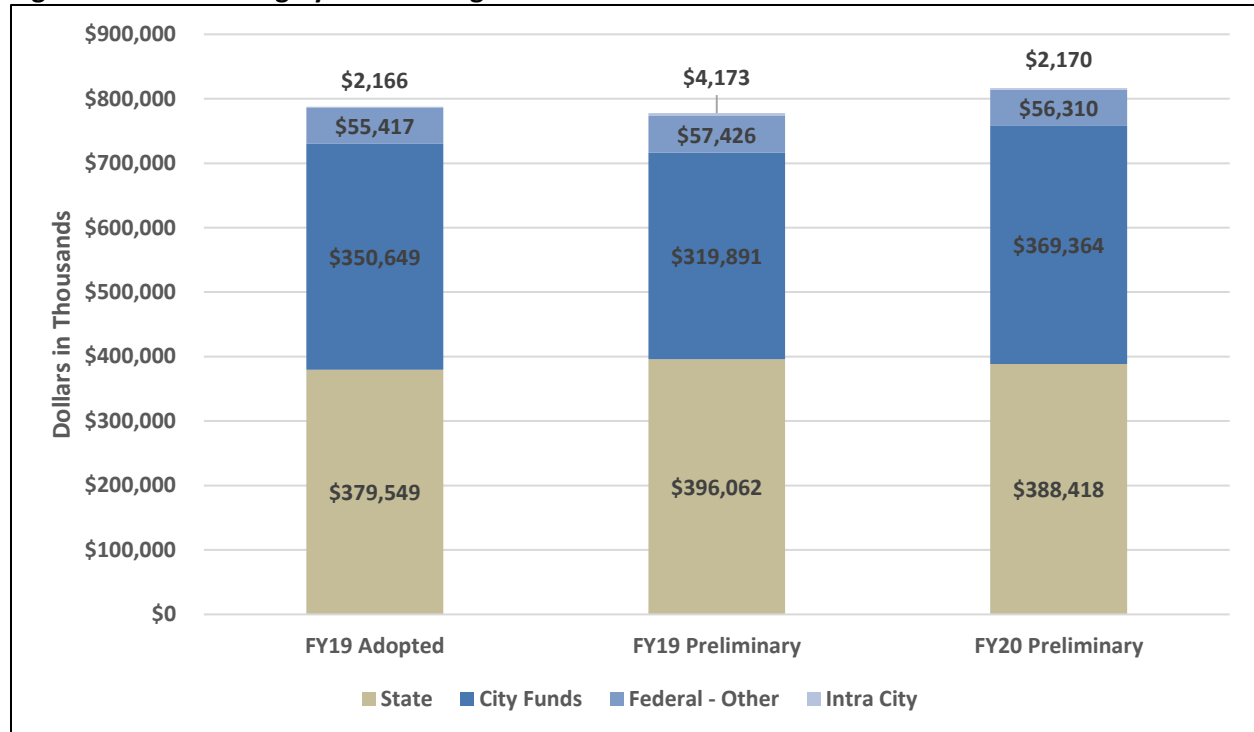
Funding Sources

The State and federal governments typically mandate specific mental health services and the City serves as the administrator, or fiscal conduit, of the contracts. State funding comprises a little over half of the Division's funding and totals \$388.4 million in the Fiscal 2020 Preliminary Plan, an increase of \$8.9 million, or about two percent, when compared to the budget at adoption. Federal funding represents about seven percent of the Division's funding and totals \$56.3 million in the Fiscal 2020 Preliminary Plan, a decrease of \$893,000, or two percent, when compared to the Fiscal 2019 Adopted Budget. Other categorical and intra-city funding provide \$2.2 million in the Fiscal 2020 Preliminary Plan, consistent with funding at adoption.

City tax-levy (CTL) totals \$369.4 million in the Fiscal 2020 Preliminary Plan, an increase of \$18.7 million, or five percent, when compared to the budget at adoption. CTL comprises about 45

percent of the Division's \$816.3 million Fiscal 2020 Preliminary Plan and includes \$500,000 in new expense funding. The following chart shows the Division's funding by source as of the Fiscal 2020 Preliminary Plan.

Figure 3: DMH Funding by Source Budget Overview



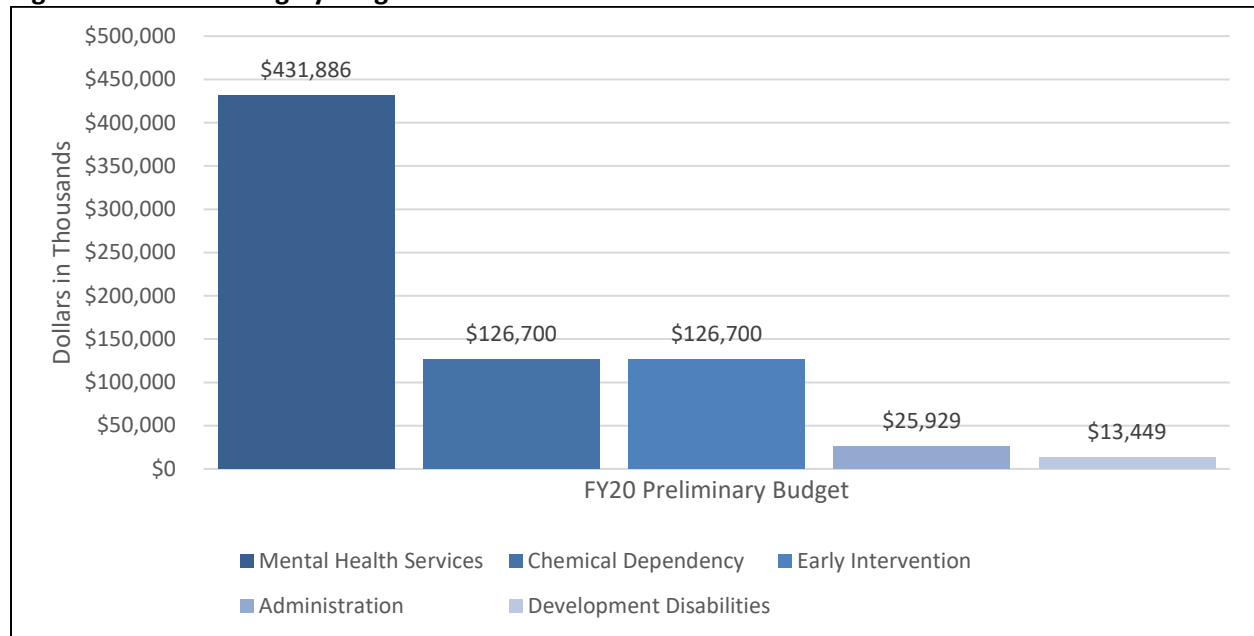
Program Areas

The Division administers services through five distinct program areas: (1) Early Intervention (EI); (2) Mental Health Services; (3) Developmental Disabilities Services; (4) Chemical Dependency Services; and (5) Mental Hygiene Administration.

The Fiscal 2020 Preliminary Plan allocates \$218.3 million to the EI program, consistent with funding at adoption, and \$126 million to the Chemical Dependency program, an increase of \$10.7 million, or nine percent, when compared to funding at adoption. Funding for Mental Health Services in the Fiscal 2020 Preliminary Plan totals \$431.9 million, an increase of \$25.9 million, or six percent, when compared to funding at adoption, and funding for Mental Hygiene Administration totals \$26 million, a decrease of \$5.2 million, or 20 percent, when compared to funding at adoption.

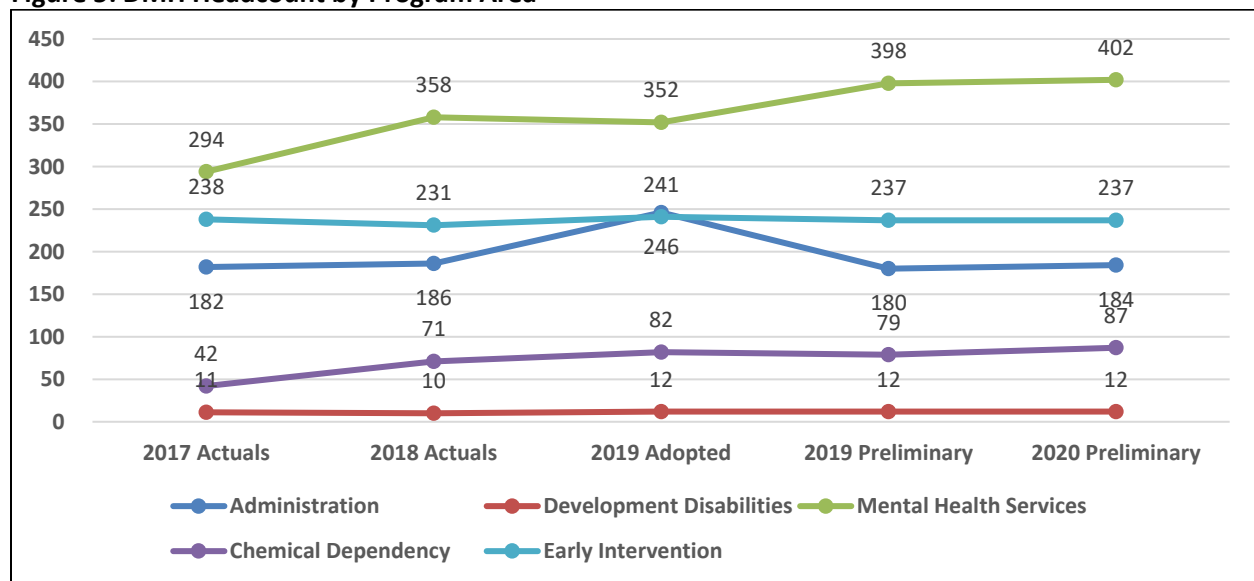
The Fiscal 2020 Preliminary Plan allocates \$13.4 million to the Developmental Disabilities Program, a decrease of \$3 million, or 23 percent, when compared to the budget at adoption. See Appendixes E1-E5 for more information on the Division's program area budgets.

The following graph shows the Division's Fiscal 2020 Preliminary Plan spending broken out by program area.

Figure 4: DMH Funding by Program Area

Headcount

The Fiscal 2020 Preliminary Plan decrease the Divisions headcount by a net 11 positions in Fiscal 2020 for a total City-funded headcount of 922 positions. Specifically, the Division adds 62 positions for Administration, four positions in the EI Program and loses five positions in Chemical Dependency and 50 positions in Mental Health Services. See Appendix C - Financial Summary for more information. The following graph shows the Division's headcount broken down by program area.

Figure 5: DMH Headcount by Program Area

Fiscal 2019-2020 State Executive Budget

New York State's Mental Hygiene system provides care and services for individuals in institutional facilities, community residences, and community settings. The State operates institutional and community-based services and research facilities and oversees residential, outpatient, employment, clinic, rehabilitative, and treatment programs operated by not-for-profit provider agencies. The State's Mental Hygiene agencies support services for more than one million individuals, including more than 700,000 people with mental illness, 240,000 individuals with substance abuse disorders or gambling problems, and 139,000 people with developmental disabilities.

State Agency Spending

The Fiscal 2019-2020 State Executive Budget includes an increase of \$26 million, or 4.1 percent, in operating and capital support for the Office of Alcoholism and Substance Abuse Services (OASAS) to continue to enhance prevention, treatment, and recovery programs, as well as residential service opportunities and public awareness and education activities. Overall, the State Budget directs \$652.8 million to OASAS in State Fiscal Year (SFY) 2019-2020, including more than \$200 million for addressing the heroin and opioid crisis.

The State Budget also increases funding for the Office for People with Developmental Disabilities (OPWDD) by \$120 million in order to expand respite services, employment and day program opportunities, and independent and certified residential services. Overall, the State Budget directs \$3.7 billion to OPWDD in SFY 2020, an increase of \$91.9 million, or 2.7 percent, when compared to SFY 2017-2019 spending.

The State Budget allocates \$10 million in additional funding for the Office of Mental Health (OMH) in order to support existing residential programs, as well as \$60 million in capital funding to expand the capacity of community crisis respite. Overall, the State Budget directs \$2.9 billion to OMH in SFY 2020, an increase of \$52.3 million, or 1.8 percent, when compared to SFY 2019 spending.

Program Areas

Mental Hygiene – Mental Health Services

The Bureau of Mental Health Services contracts with private and municipal hospitals and community-based organizations to provide a range of mental health services to children, adolescents, and adults with mental illnesses and/or functional impairments. The services include emergency and crisis programs, inpatient and outpatient programs, and community support programs. Emergency and crisis programs help individuals avoid, manage, and recover quickly from psychiatric crises and assure the safety of individuals experiencing a crisis. Emergency programs provide rapid screening, assessment, and engagement in order to reduce the acute symptoms of mental illness, while crisis programs may include comprehensive psychiatric emergency programs or mobile crisis outreach programs.

Inpatient programs constitute hospital-based psychiatric programs that provide 24-hour care under medical supervision and in a controlled environment. The two levels of inpatient care include acute hospitalization and long-term hospitalization. Outpatient programs provide mental health treatments to individuals in community-based settings. These community support

programs promote recovery from mental illnesses and strengthen the psychosocial skills of individuals with serious mental illness so that they can live as independently as possible in community settings. These programs provide academic, vocational, and social rehabilitation services.

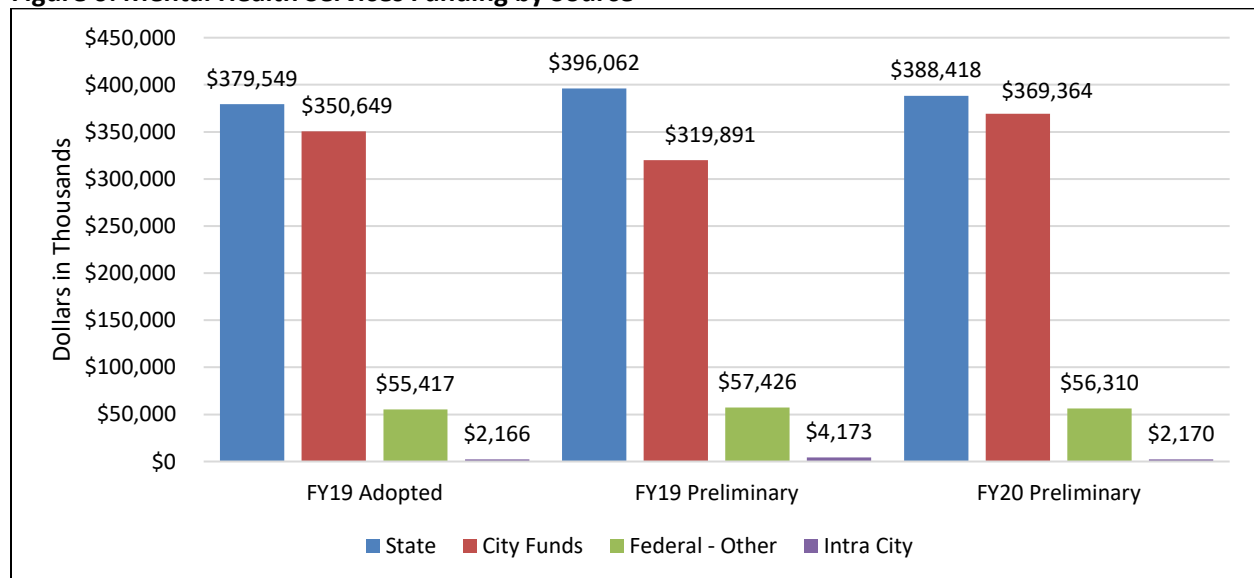
Mental health services for children and adolescents in New York City include Court Involved Youth programs, School Response Teams (SRT), and the Children's Single Point of Access (CSPOA). The Court Involved Youth programs provide environments to screen at-risk youth and link them to mental health treatment. Screening tools inform recommended services for youth and families and, ideally, help keep young people out of the juvenile justice system.

SRT, designed to meet the mental health needs of middle school students throughout the five boroughs, collaborate with designated school staff to conduct assessments and recommend treatment for mental health and social services. The CSPOA creates a single point of entry to the children's mental health service system for youth with more intensive needs. Through CSPOA, children who are identified as having serious emotional disturbance and are at risk for out-of-home placement can access more intensive mental health services that enable them to remain in their homes and communities.

The Fiscal 2020 Preliminary Plan

The Fiscal 2020 Preliminary Plan allocates \$431.8 million to Mental Health Services, an increase of \$25.9 million or six percent, when compared to the Fiscal 2019 Adopted Budget – a change attributable to an increase in CTL. CTL comprises 47 percent of Mental Health Services funding in the Fiscal 2020 budget at \$201.5 million; State funding comprises 47 percent at \$205 million, federal funding provides five percent at \$23.2 million and intra-city funding provides the other one percent at \$2.2 million. See Appendix E1: Mental Health Services Spending for more information. The following chart shows Mental Health Services funding in the Fiscal 2020 Preliminary Plan by source.

Figure 6: Mental Health Services Funding by Source



Mental Health Services funding represents about 53 percent of the Division's total budget and nearly 25.4 percent of the Department's total budget. OTPS spending comprises 93 percent of Mental Health Services funding in the Fiscal 2020 Budget at \$401.8 million, and PS spending represents the remaining seven percent at \$30.1 million. The Fiscal 2020 Preliminary Plan increases the program's headcount by 50 full-time positions, when compared to the budget at adoption, to 402 positions. Funding in the current fiscal year totals \$431.9 million, an increase of \$25.9 million, or 6.4 percent, when compared to funding at adoption.

New Needs

NYC Well Quality Assurance

The Plan adds approximately \$500,000 and four positions in Fiscal 2020 and in the outyears to expand the Well Quality Assurance Program.

Performance Indicators

The Division measures its ability to facilitate access to services for mentally ill New Yorkers and people at risk of developing mental illness. The Department has steadily increased the number of individuals in the assisted outpatient mental health treatment (AOT) program – from 2,368 people in Fiscal 2017 to 2,517 people in Fiscal 2018. The first four months of Fiscal 2019 indicate a five percent decrease in the number of individuals in the AOT program, when compared to the same period last year, at 1,730 individuals. The Department also reports an increase in AOT referrals from the New York State Psychiatric Centers as well as City and State correctional facilities.

The number of units of supportive housing available to persons with serious mental illness has also increased, from 7,800 units in Fiscal 2018 to 8,400 units in Fiscal 2019. In Fiscal 2019, the Department strives to make 9,000 units of supportive housing available to persons with serious mental illness, increasing to 9,700 units in Fiscal 2020.

The number of calls to the NYC Well Contact Center has increased from 152,600 calls in Fiscal 2017 to more than 257,000 calls in Fiscal 2018. The program connects New Yorkers to behavioral health services through telephone calls, text messages, and chat features. NYC Well received approximately 86,700 calls in the first four months of Fiscal 2019, a decrease of three percent, or 2,000 calls.

Performance Indicators	Actual			Target		4-Month Actual	
	FY16	FY17	FY18	FY19	FY20	FY19	FY20
Individuals in the assisted outpatient mental health treatment program	2,236	2,368	2,517	*	*	1,812	1,730
Units of supportive housing available to persons with serious mental illness (000)	7.8	7.8	8.4	9	9.7	7.7	8.6
Calls to NYC Well (000)	NA	152.6	256.6	*	*	89	86.7

Family and Child Health – Early Intervention

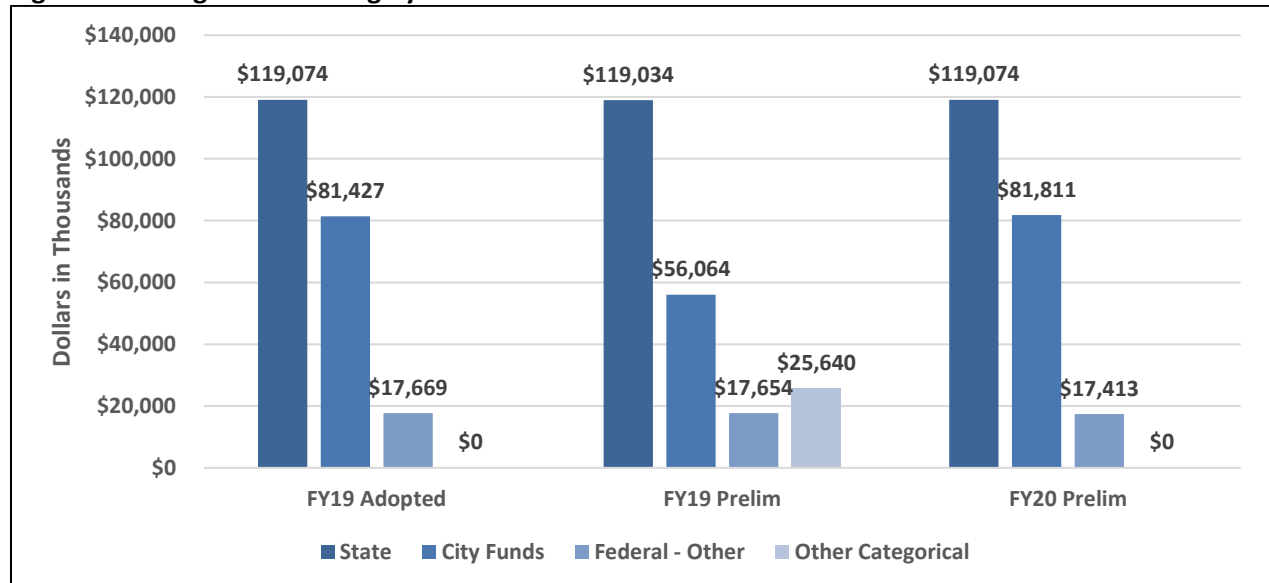
The EI program provides a comprehensive array of therapeutic and support services to children under the age of three with confirmed developmental delays or disabilities, such as autism, cerebral palsy, or mental retardation. The program, jointly financed by federal, State and local governments, serves approximately 69,000 children in New York State annually. In the New York City budget, the EI program falls under the Family and Child Health program area. The program

serves all eligible New York families at no cost regardless of race, ethnicity, income, or immigration status.

The Fiscal 2020 Preliminary Plan

The Fiscal 2020 Preliminary Plan allocates \$218.3 million to the EI Program, consistent with funding in the Fiscal 2019 Adopted Budget. Although federal funding decreased by approximately \$256,000, the Fiscal 2020 Preliminary Plan when compared to the budget at adoption, State funding increased by a little more during this period. CTL comprises 37 percent of the EI program's budget in Fiscal 2020 at \$81.9 million. State funding comprises 55 percent of the EI program's budget in Fiscal 2020 at \$119.1 million, and federal funding provides the remaining eight percent at \$17.4 million. See Appendix E2: Early Intervention Spending for more information. The following chart shows the EI program's funding in the Fiscal 2020 Preliminary Plan by source.

Figure 7: EI Program – Funding by Source



EI funding represents about 27 percent of the Division's total budget and nearly 13 percent of the Department's total budget. OTPS spending comprises 92 percent of the EI program's Fiscal 2020 funding at \$201.9 million, and PS spending represents the remaining eight percent at \$17 million. The Fiscal 2020 Preliminary Plan decreases the program's headcount by four full-time positions, when compared to the budget at adoption, to 237 positions. Funding in the current fiscal year totals \$218.3 million and includes \$119 million in funding from the State, which is equivalent to Fiscal 2019 budget at adoption. However, federal funding for Birth Defects and Developmental Disabilities decreased by 89 percent, or \$204,000. To compensate for the decrease CTL's funding increased to \$81.8 million from \$81.4 million. Overall, EI funding in Fiscal 2019 increased by \$128,000 or less than one percent, when compared to the budget at adoption.

Performance Indicator

The Division measures its ability to facilitate access to services for New Yorkers with developmental disabilities by measuring the number of new children receiving services from the EI program. The program enrolled 13,800 children in Fiscal 2018, a decrease of 200 children when

compared to Fiscal 2017 enrollment of 14,000 children. The Fiscal 2019 four-month actual report indicate 5,000 newly enrolled children, an increase of 300 children.

Performance Indicators	Actual			Target		4-Month Actual	
	FY16	FY17	FY18	FY19	FY20	FY18	FY19
New children receiving services from the Early Intervention program (000)	14.4	14	13.8	*	*	4.7	5

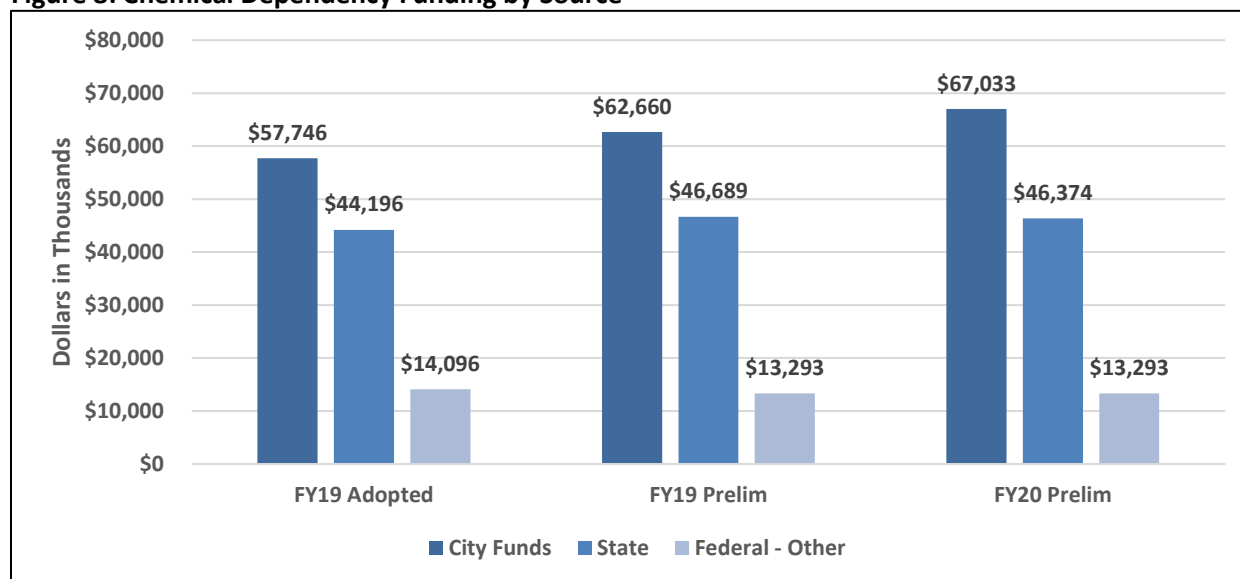
Mental Hygiene – Chemical Dependency

The Chemical Dependency (CD) program contracts with private and municipal hospitals and community-based organizations to provide substance abuse treatment and prevention services. The program also develops, plans, monitors, and evaluates programmatic and policy efforts to reduce substance use and abuse in New York City. The program serves all New Yorkers, including homeless individuals and people with co-occurring chemical dependency and mental health or developmental disorders. The CD program operates through the Bureau of Alcohol and Drug Use Prevention, Care, and Treatment (BADUPCT) and adheres to the State Mental Hygiene Law and the City Charter.

The Fiscal 2020 Preliminary Plan

The Fiscal 2020 Preliminary Plan allocates \$126.7 million to the CD program, an increase of \$10.7 million, or nine percent, when compared to the Fiscal 2019 Adopted Budget, CTL comprises 53 percent of Chemical Dependency funding in the Fiscal 2020 budget at \$67 million; State funding comprises 37 percent at \$46.4 million, and federal funding provides the remaining 10 percent at \$13.3 million. See Appendix E3: Chemical Dependency spending for more information. The following chart shows the CD program's funding in the Fiscal 2020 Preliminary Plan by source.

Figure 8: Chemical Dependency Funding by Source



CD funding represents about 16 percent of the Division's total budget and 7.5 percent of the Department's total budget. OTPS spending comprises 93 percent of the CD program's Fiscal 2020 funding at \$117.7 million, and PS spending represents the remaining seven percent, at \$9 million. The Fiscal 2020 Preliminary Plan increased the program's headcount by five full-time positions,

when compared to the budget at adoption, to 87 positions. Funding in the current fiscal year totals \$126.7 million, a 9.2 percent increase from the Fiscal 2019 budget at adoption. Federal funding decreased by 5.7 percent for Administration of Federal Alcoholism and a complete loss of funding for the Forfeiture Law Enforcement grant from the State. To compensate for the decrease in State and Federal funding CTL increased funding by 16 percent to 9.3 million. Overall, CD funding in Fiscal 2019 increased by \$10.6 million, or 9.2 percent, when compared to the budget at adoption.

Performance Indicators

The Division measures its ability to reduce the adverse health consequences of substance misuse by assessing the number of new buprenorphine patients and the number of deaths from unintentional drug overdoses. Deaths from unintentional drug overdose continue to decrease, jumping less than four percent between 2017 (Calendar Year) and 2018 to 1,487 deaths. This represents a 58 percent increase over two years.

The Department replaced the indicator listing the number of new buprenorphine patients with an indicator listing the total number of buprenorphine patients, reportedly to include the full scope of the program. The Department reports 14,098 buprenorphine patients in 2018, an increase of four percent, or 486 patients, when compared to the previous year. DOHMH reports 10,577 patients in the first four months of Fiscal 2019, an increase of 667 patients, or seven percent, when compared to the same period last year.

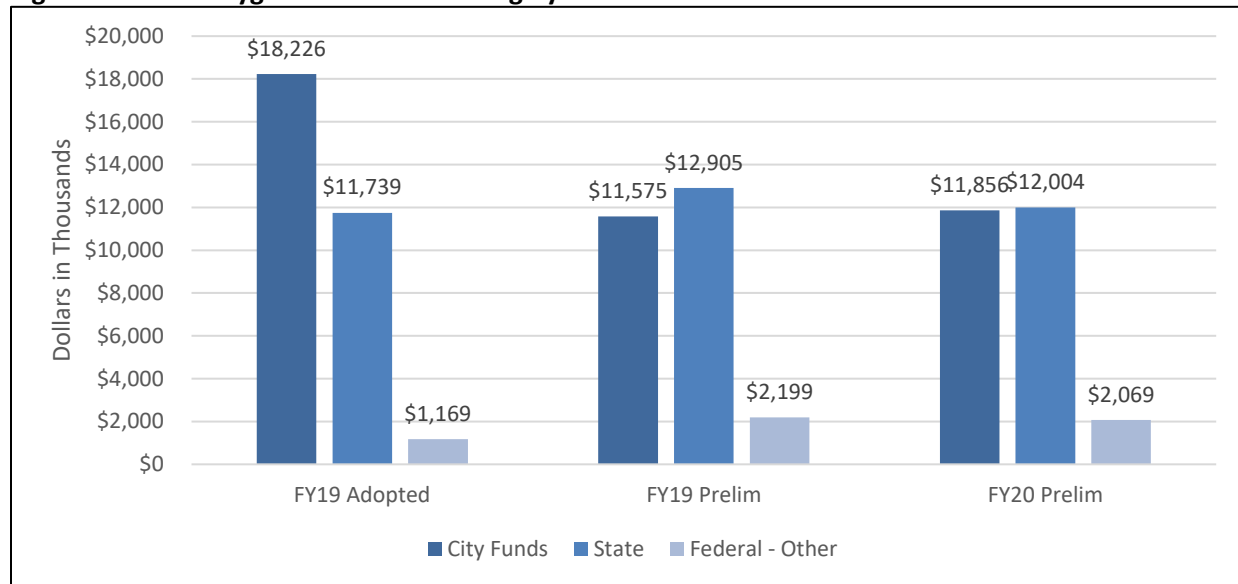
Performance Indicators	Actual			Target		4-Month Actual	
	FY16	FY17	FY18	FY19	FY20	FY18	FY19
Buprenorphine patients (CY)	13,293	13,612	14,098	16,022	16,022	9,910	10,577
Deaths from unintentional drug overdose (CY)	942	1,425	1,487	↓	↓	NA	NA

Mental Hygiene – Administration

Mental Hygiene Administration provides administrative services to the Division and to the Executive Deputy Commissioner's Office. Services include information management and the analysis and planning of DMH operations.

The Fiscal 2020 Preliminary Plan

The Fiscal 2020 Preliminary Plan allocates \$25.9 million to Mental Hygiene Administration, a decrease of \$5.2 million, or 20 percent, when compared to the Fiscal 2019 Adopted Budget. CTL comprises 46 percent of Mental Hygiene Administration funding in the Fiscal 2020 Budget at \$11.9 million; State funding comprises 46 percent, at \$12 million, and federal funding provides the remaining eight percent, at \$2.1 million. See Appendix E4: Mental Hygiene Administration Spending for more information. The following chart shows Mental Hygiene Administration funding in the Fiscal 2020 Preliminary Plan by source.

Figure 9: Mental Hygiene - Admin Funding by Source

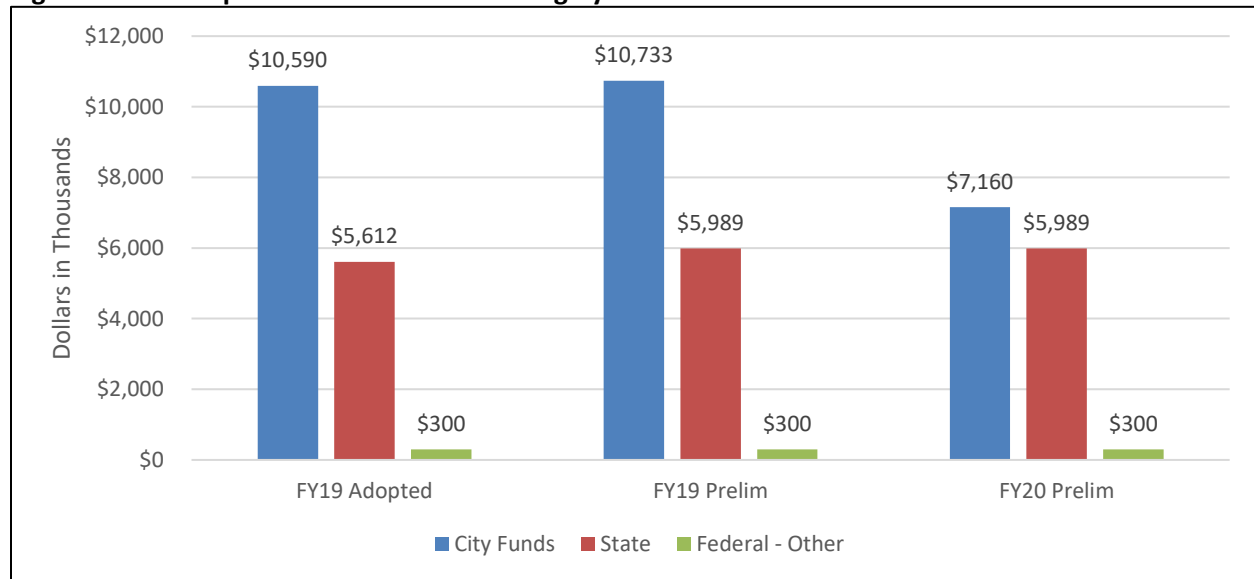
Mental Hygiene Administration funding represents three percent of the Division's total budget and 1.5 percent of the Department's total budget. OTPS spending comprises 23 percent of the Fiscal 2020 funding for Administration at \$6 million, and PS spending represents 76.7 percent of the funding at \$19.9 million. The Fiscal 2020 Preliminary Plan decreased the program's headcount by 62 full-time positions, when compared to the budget at adoption, to 184 positions.

Mental Hygiene – Developmental Disabilities

The Mental Hygiene Developmental Disabilities (DD) program operates through the Bureau of Developmental Disabilities and contracts with voluntary agencies to provide services to children and adults with developmental disabilities. Services may include individual counseling, transitional employment, or socialization/recreation programs. Some agencies serve individuals with a range of developmental disabilities, while others serve individuals with a particular disability, such as autism and epilepsy.

The Fiscal 2020 Preliminary Plan

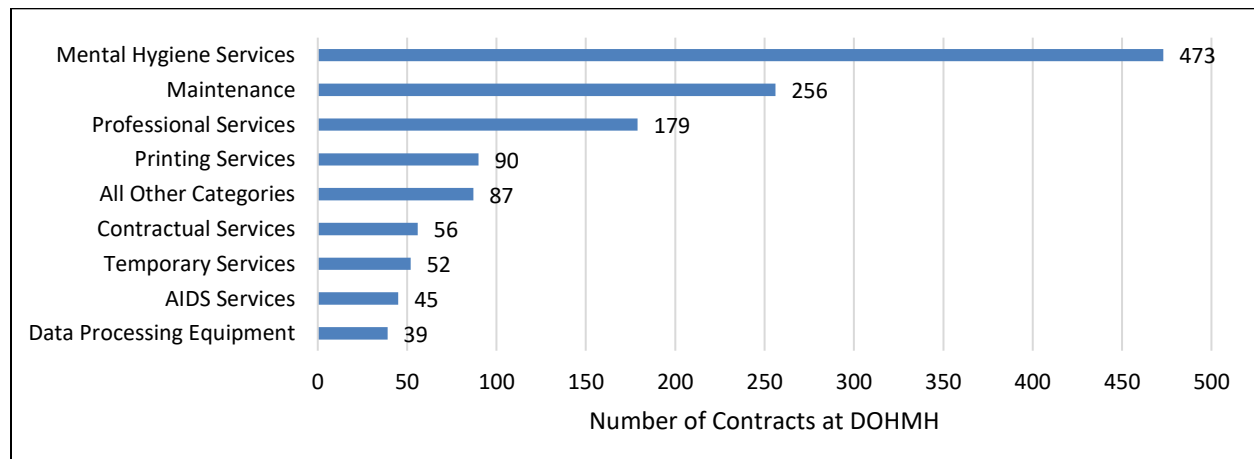
The Fiscal 2020 Preliminary Plan allocates \$13.4 million to the DD program, a decrease of \$3 million, or 23 percent, when compared to the Fiscal 2019 Adopted Budget, and the Division recognizes the funding at adoption. CTL comprises 53 percent of developmental disabilities funding in the Fiscal 2020 budget at \$7.2 million; State funding comprises 45 percent, at \$6 million, and federal funding provides the remaining two percent, at \$300,000. See Appendix E5: Developmental Disabilities spending for more information. The following chart shows the DD funding in the Fiscal 2020 Preliminary Plan by source.

Figure 10: Developmental Disabilities Funding by Source

DD funding represents about two percent of the Division's total budget and less than one percent of the Department's total budget. OTPS spending comprises 92 percent of the DD program's funding in the Fiscal 2020 Budget at \$12.4 million, and PS spending represents the remaining eight percent at \$1.1 million. The program's headcount stands at 12 positions in the Fiscal 2020 Preliminary Plan, unchanged from the budget at adoption. Funding in the current fiscal year totals \$13.4 million.

Contract Budget

The New York City Charter mandates the preparation of a contract budget in order to identify expenditures for contractual services – defined as any technical, consultant, or personal service provided to the City by means of a contract. The Administration prepares a contract budget – a subset of the OTPS portion of the City's expense budget – twice each fiscal year. In January, the Administration prepares the contract budget with departmental estimates, and in late April it submits the contract budget to the City Council with the executive budget. The following graph shows the Department's Fiscal 2020 contract budget broken down by category.

Figure 11: DOHMH Contract Budget

The City's Contract Budget, as proposed, totals \$15.9 billion in Fiscal 2020 and includes 17,655 contracts. The Department's Fiscal 2020 Contract Budget totals \$890 million and includes 1,277 contracts. Contracts for mental hygiene services total \$653 million, representing 73 percent of the Department's total spending on contracts. Contracts for Maintenance services represent the second largest source of DOHMH contract spending at \$12.8 million, or approximately 14 percent of the total. See Appendix D: Contract Budget for additional information.

Council Initiatives

The Department's Fiscal 2019 Budget includes approximately \$40.2 million in City Council discretionary funding, including \$15.4 million for mental health initiatives, \$20.4 million for public health initiatives, and \$4.4 million for local and other initiatives. City Council discretionary funding accounts for approximately two percent of the Department's \$1.6 billion Fiscal 2019 budget.

The Mental Health Services initiatives funded by the Council in Fiscal 2019 demonstrate the Council's commitment to supporting the mental health needs of New Yorkers, particularly the most vulnerable and marginalized populations, such as isolated seniors, court-involved youth, and traumatized children. The Council-funded programs and services complement Thrive NYC, the Administration's plan to promote mental health throughout New York City.

FY19 Council Changes at Adoption <i>Dollars in Thousands</i>	
Council Initiatives	
Mental Health Services for Veterans	\$420
LGBTQ Youth Mental Health	\$1,200
Mental Health Services for Vulnerable Populations	\$1,718
Geriatric Mental Health	\$1,854
Opioid Prevention and Treatment	\$2,000
Developmental, Psychological and Behavioral Health Services	\$2,255
Court-Involved Youth Mental Health Initiative	\$2,850
Autism Awareness	\$3,057
Subtotal	\$15,354
DOHMH, Public Health initiatives	\$20,393
Local Initiatives	\$4.4
TOTAL	\$40,174

Major Council investments in Fiscal 2019 include more than \$2 million for the mental health needs of people with chemical dependencies, developmental disabilities, and/or serious mental illnesses and more than \$1 million for the Mental Health Services for Vulnerable Populations Initiative. In Fiscal 2019, the Council also continues its historic commitment to supporting individuals and families affected by autism with the \$3.1 million Autism Awareness Initiative.

The following section describes each Mental Health Council initiatives funded in Fiscal 2019.

Autism Awareness. This allocation supports wraparound services for autistic children in after-school and summer programs and during school closings. The programs may also provide forums or training seminars to teach coping skills to families and caregivers affected by autism. Funding in Fiscal 2019 totaled \$3.1 million.

Court-Involved Youth Mental Health. This allocation supports programs that utilize risk-assessment tools to identify juveniles in the arrest process who require mental health services and that provide family counseling and respite services to families of court-involved youth. The initiative also supports efforts to connect community-based providers working with court-involved youth to other non-governmental organizations familiar with the Courts, the Administration for Children's Services (ACS), the Department of Correction (DOC), and other

relevant City and State agencies. Fiscal 2019 allocated \$2.9 million for Court-Involved Youth Mental Health.

Developmental, Psychological & Behavioral Health Services. This initiative supports a range of programs and services that address the needs of individuals with chemical dependencies, developmental disabilities, and/or serious mental illnesses, as well as the needs of their families and caregivers. The funding may support medically supervised outpatient programs, transition management programs, Article 16 clinics, psychological clubs, recreation programs, or other behavioral health services. Fiscal 2019 allocated \$2.3 million.

Geriatric Mental Health. This funding, totaling \$1.9 million, supports organizations that provide a range of mental health services to older adults in non-clinical settings, such as senior centers, drop-in centers, religious institutions, social clubs, homeless prevention programs, and individual homes.

LGBTQ Youth All-Borough Mental Health. This allocation of \$1.2 million supports comprehensive mental health services for vulnerable LGBTQ youth throughout the City, focusing particularly on youth of color, youth in immigrant families, homeless youth, and youth who are court-involved.

Mental Health Services for Vulnerable Populations. This funding, totaling \$1.7 million, supports community-based organizations and advocacy networks that provide a range of mental health programs, services, trainings, and referrals throughout the City, addressing the mental health needs of vulnerable and marginalized populations, such as HIV-positive people, suicidal individuals, and people with developmental disabilities. Additional populations of interest include children and youth, immigrants and people with limited English proficiency, homeless individuals and families, and at-risk seniors.

Capital Plan Overview

On February 7, 2019, the Administration released the Preliminary Ten-Year Capital Strategy for Fiscal Years 2020-2029 (the Ten-Year Strategy), the Capital Commitment Plan for Fiscal 2019-2023 (the Commitment Plan) and the Fiscal 2020 Preliminary Capital Budget (the Capital Budget).

This section will provide an overview of the Preliminary Ten-Year Strategy, Commitment Plan and Capital Budget for Department of Health and Mental Hygiene. Each one of these documents should support and be well integrated with one another to properly execute the City's capital projects, as well as meet its infrastructure goals. We will examine to what extent this is occurring, where improvements need to be made, and the overall feasibility of the DOHMH capital program.

Preliminary Ten-Year Capital Strategy Fiscal 2020-2029

The Ten-Year Strategy is the City's long-term capital planning document which provides a framework for capital spending by agency. The Strategy is released every two years as mandated by the City Charter.

Strategy Guiding Principles

By its own description the Ten-Year Strategy document: "provides a venue for the City to demonstrate the comprehensive infrastructure planning that the City undertakes as part of its responsibility to all New Yorkers, across all neighborhoods, and explain the connections between capital investment and strategic priorities." It strives to do this through four guiding principles:

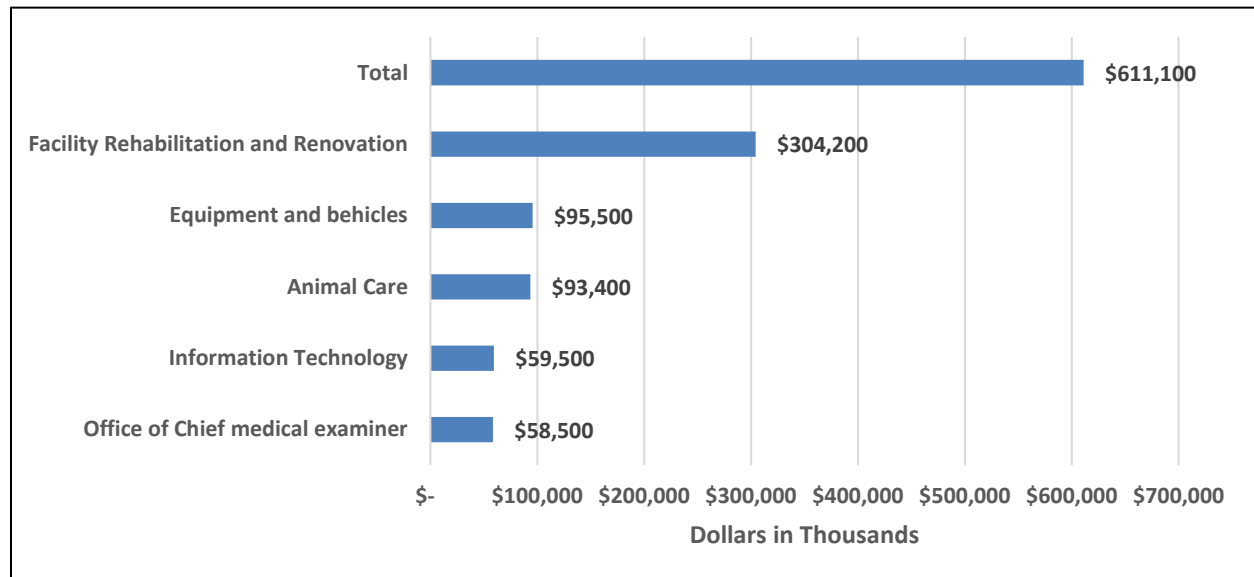
1. Maintain New York City's financial responsibility;
2. Promote forward-looking, holistic capital planning that anticipates neighborhood needs of tomorrow;
3. Advance a more equitable New York City through capital investment; and
4. Consider community perspectives in capital planning and decision-making.

Using these principles we will assess DOHMH's Strategy, and how well it is integrated with DOHMH's Capital Commitment Plan and Capital Budget.

The City's Ten-Year Strategy totals \$104.1 billion (all funds), which is \$14.5 billion larger than the \$89.6 billion Fiscal 2018-2028 Ten-Year Strategy. DOHMH's Ten-Year Capital Strategy totals \$611.1 million, or less than one percent of the City's total Strategy.

Each agency's Ten-Year Strategy is broken down into categories which describe the general type of capital work being done. The chart below shows how the DOHMH Ten-Year Strategy is distributed among these categories.

Figure 12: DOHMH Ten-Year Strategy by Category



Facility Rehabilitation and Renovation

The Department's ten-year strategy for Facility and Rehabilitation and Renovation category has been broken up into three sections: Administration; Laboratories; and Clinic Renovations and Rehabilitation. A total of \$1 million has been provided for laboratory improvements and renovations, all funding has been assigned to Fiscal 2020. DOHMH has also provided \$7.5 million for administration. The majority (97 percent) of funding is provided for Clinic Renovations and Rehabilitation totaling \$295.6 million spread out over the ten-year period. A total of 70 percent of the funding is assigned to the first five years, Fiscal 2020 to Fiscal 2024.

Equipment and Vehicles

Funding of \$95.5 million has been provided to purchase equipment and vehicles. A total of 98 percent of the funding will be provided by the City and two percent will come from State funding.

Funding is front loaded with almost 50 percent in Fiscal 2020 and zero planned for Fiscal 2028 or 2029.

Animal Care

The ten-year strategy provides funding of \$93.4 million to improve animal welfare. This funding includes the plan for two new animal care centers in the Bronx and Queens and upgrades to Brooklyn's center and other investments. The funding is only designated for Fiscal 2020 through Fiscal 2022. A little over half of this funding is assigned to Fiscal 2022.

Information Technology

The ten-year strategy provides \$59.5 million to purchase technology to maintain and improve services. A total of \$33.2 million, or 59 percent, is included to gradually replace the agency's personal computers and network servers. A total of 28 percent of funding comes from the State and \$16.8 million, the majority (72 percent), comes from City funding. The Department has not provided funding for Fiscal 2028 or 2029.

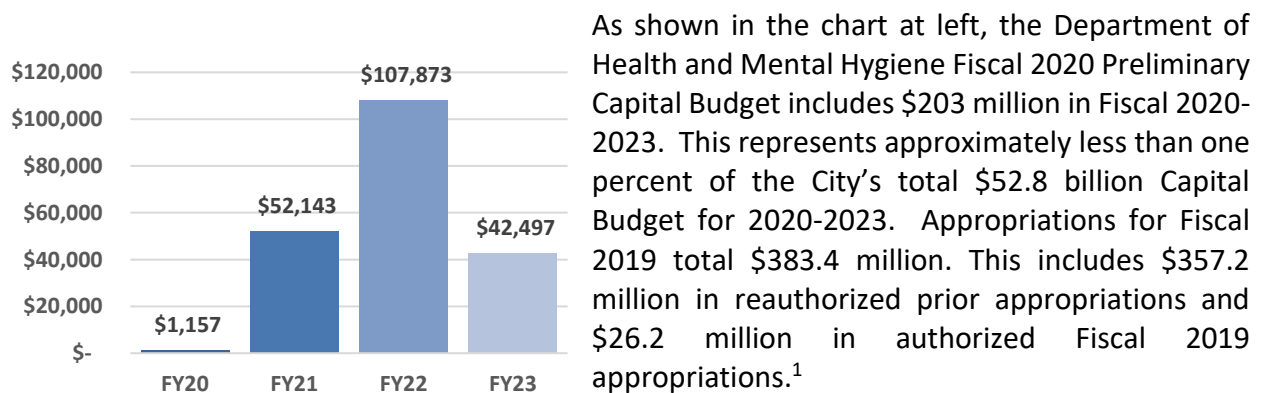
Office of Chief Medical Examiner

The ten-year strategy provides \$58.5 million for OCME projects. These projects include IT upgrades and laboratory equipment. Over half of this funding (52 percent) is planned for Fiscal 2020 through Fiscal 2022.

Fiscal 2019 Preliminary Capital Budget for Fiscal 2020-2023

The Capital Budget provides the estimated need for new appropriations for Fiscal 2020, along with projections for the subsequent three-year capital program. Appropriations represent the legal authority to spend capital dollars and are what the Council votes on at budget adoption.

Figure 13: DOHMH Preliminary Capital Budget



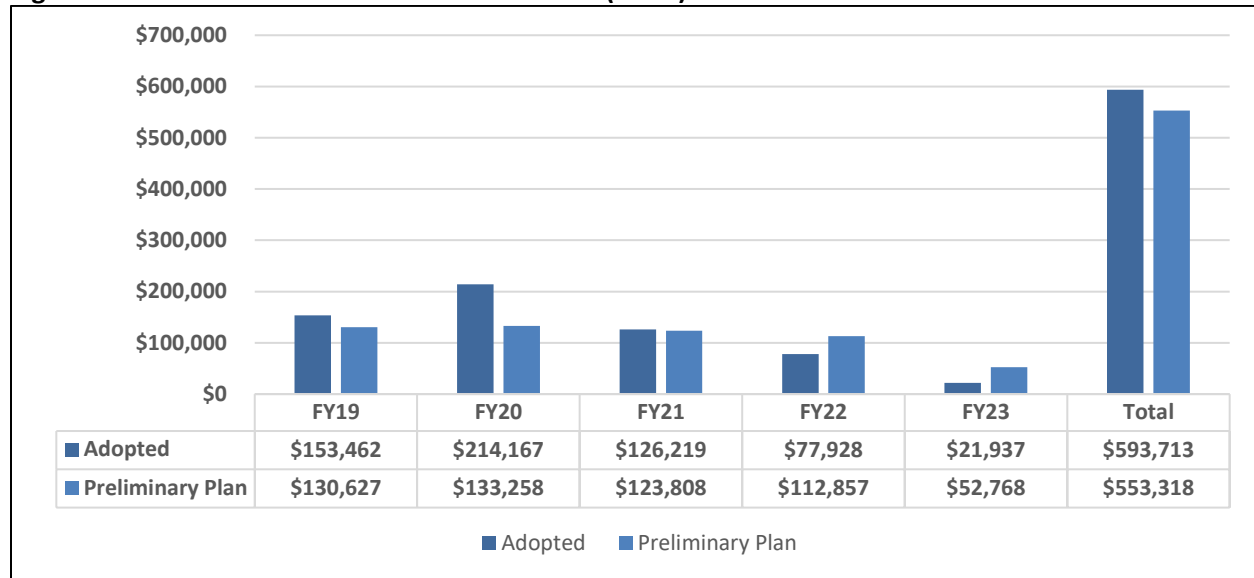
Fiscal 2019 Preliminary Capital Commitment Plan for Fiscal 2019-2023

The City's Capital Commitment Plan details the Administration's plan to spend the appropriations voted on by the City Council at Adoption. The Commitment Plan provides project-level funding detail as well an estimate of expenditure dates. It is through this document that we gain insight into a project's estimated start date and time to completion.

¹ See footnote 1 regarding the calculation of Fiscal 2019 capital appropriations.

The DOHMH Preliminary Commitment Plan includes \$553 million in Fiscal 2019-2023. This represents less than one percent of the City's total \$83.8 billion Preliminary Commitment Plan.

Figure 14: DOHMH FY19-FY23 Commitment Plan (000's)



The Preliminary Capital Plan for the Department for Fiscal 2019-2023 has decreased by more than \$40 million to a total of \$553.7 million, a seven percent decrease when compared to the Department's Adopted Commitment Plan.

The total appropriations for DOHMH in Fiscal 2019 are \$367 million against planned commitments totaling \$130.6 million². This excess balance of \$236.4 million in appropriations gives the Administration considerable flexibility within the capital plan. However, as the commitment of appropriations are legally bound to their budget line descriptions this flexibility is more limited than it appears from this variance alone.

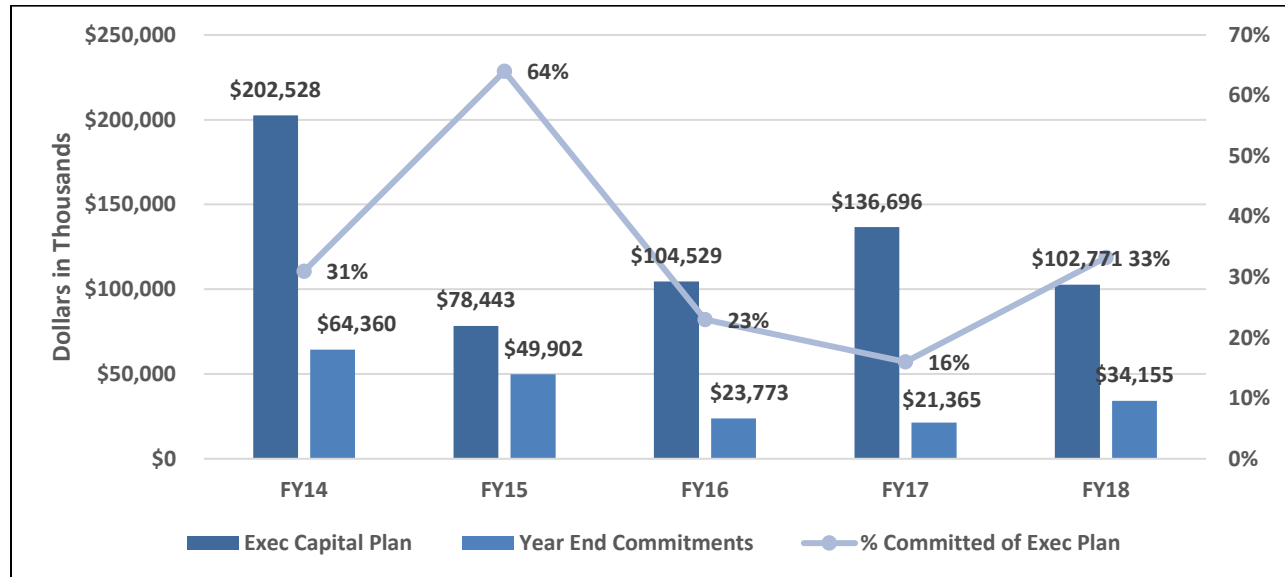
Historically, the Commitment Plan frontloaded planned commitments for capital projects in the first year or two of the plan, and included unrealistically high planned commitments. At the Council's request that practice has been coming to an end. Agencies' Commitment Plans have been more accurate, including more evenly distributed planned spending across all years of the plan, beginning with the last Executive Commitment Plan. The Council is working with the Administration to ensure that this practice continues.

DOHMH's actual commitment rate for Fiscal 2018 was 33 percent of all commitments in the first year. This is an improvement from the Fiscal 2017 commitment rate of 16 percent. The Department's history of commitments is shown below. Given this performance history, it is likely that DOHMH will end this year with unmet commitment targets and significant appropriations available to roll into Fiscal 2020 and in the outyears.

² Appropriations for Fiscal 2019 are calculated by summing the available appropriations listed in the commitment plan with actual commitments to-date. Because commitments to-date excludes inter-fund agreements (IFA), this figure may be slightly lower than the total appropriations for Fiscal 2019. In addition, a very small portion of the difference between appropriations and planned commitments are necessary to fund IFA, which are excluded from this planned commitments figure.

The chart below displays the Department's capital commitment plan as of the Fiscal 2015-2018 Executive Budget and the actual commitments in the corresponding fiscal year. The chart shows also shows the capital commitment rate: the percentage of the capital plan committed per fiscal year.³

Figure 31: DOHMH Capital Commitment Rate



The low commitment rate for larger intensive capital projects, particularly ones managed by DDC, could be a significant reason for the Department's decreasing commitment rate over the years.

The DOHMH's Commitment Plan includes 135 budget lines and 419 project IDs.

2019 Preliminary Capital Commitment Plan Highlights

Major capital projects included in the Preliminary Capital Plan for Fiscal 2019-2023 include the following.

- **Improvements to Health Facilities, Citywide.** Fiscal 2020 has provided \$1.1 million for improvements in health facilities citywide. The amount increases in the outyears \$52 million in Fiscal 2021 and \$107 million in Fiscal 2022.
- **Maimonides Medical Center.** Fiscal 2020 does not include any funding for the Maimonides Medical Center, however, \$178,000 in Fiscal 2021 and then no future funding.
- **New York and Presbyterian Hospital.** Fiscal 2020 includes \$195,000 for the final year of funding for the New York and Presbyterian Hospital.
- **Planned Parenthood of New York City.** Fiscal 2020 includes \$211,000 for the final year of funding for Planned Parenthood of New York City.

³ Note planned commitments are higher than the agency's "target commitments." Target commitments are a management tool used by OMB; they are "the actual aggregate levels that the managing agencies are expected to commit and against which their performance will be measured at the end of the fiscal year," and are not broken out between City and non-City funds.

- **Staten Island University Hospital.** The Fiscal 2020 Preliminary Capital budget does not include any funding for the Staten Island University Hospital until Fiscal 2023, which allocates \$1.1 million.

Appendices

A. DOHMH Budget Actions in the November and the Preliminary Plans

<i>Dollars in Thousands</i>	Fiscal 2019			Fiscal 2020		
	City	Non-City	Total	City	Non-City	Total
DOHMH Budget as of the Fiscal 2019 Adopted Budget	\$838,923	\$839,814	\$1,678,737	\$826,390	\$827,988	\$1,654,378
New Needs						
LeadFreeNYC: Coordinated Care for EBLI Cases	\$0	\$0	\$0	\$1,231	\$692	1,924
LeadFreeNYC: Improvements to Citywide Immunization Registry for Lead-related Notifications	0	0	0	227	127	354
Neighborhood Rat Reduction Plan	105	59	164	174	98	271
NYC Well Quality Assurance	0	0	0	500	0	500
Serology Testing	123	0	123	370	0	370
Lead Inspections and Outreach	1,460	821	2,281	2,804	1,577	4,381
Subtotal, New Needs	\$1,687	\$880	\$2,567	\$5,305	\$2,495	\$7,799
Other Adjustments						
\$15 Minimum Wage Collective Bargaining (IC)	\$3	\$0	\$3	\$5	\$0	\$5
1509 Brooklyn HIV Prevention	0	1,253	1,253	0	1,584	1,584
AIDS/HIV RYAN WHITE PROJECT	0	(4,515)	(4,515)	0	(2,610)	(2,610)
CAT. HEALTH STAT	0	2,692	2,692	0	0	0
CAT. HOPWA	0	(4,300)	(4,300)	0	0	0
CAT. WTC REGISTRY	0	1,645	1,645	0	0	0
CC Adjustments	0	4,910	4,910	0	0	0
CC Member Item Reallocation	(81)	0	(81)	0	0	0
Collective Bargaining Transfer from DEP to DOHMH	7	0	7	13	0	13
DC 37 Collective Bargaining	8,190	0	8,190	14,034	0	14,034
DC 37 Collective Bargaining	3,107	0	3,107	5,382	0	5,382
DC 37 Collective Bargaining (IC)	9	0	9	16	0	16
DC 37 Collective Bargaining IC	51	0	51	87	0	87
DC 37 Collective Bargaining IC with HPD.	3	0	3	5	0	5
DC 37 Collective Bargaining IC.	9	0	9	15	0	15
ENDING THE EPIDEMIC	0	1,043	1,043	0	0	0
Federal Salary Sharing	(900)	0	(900)	(900)	0	(900)
Food and Incentives	(300)	0	(300)	(300)	0	(300)
FY19 COPS NFC Intra-City Mod	0	2,800	2,800	0	0	0
FY'19 LAW/DOHMH AGREEMENT	0	1,130	1,130	0	0	0
GreeNYC Transfer from DOHMH to DEP	(150)	0	(150)	0	0	0
H+H DOHMH Transfer	2,495	0	2,495	0	0	0
Homeland Security Swap	1,017	0	1,017	1,017	0	1,017
HOPWA	0	4,300	4,300	0	0	0
I/C DOHMH FY19	0	3,394	3,394	0	0	0
I/C DOHMH FY19	0	1,655	1,655	0	0	0
IMMUNIZATION	0	3,898	3,898	0	3,812	3,812
IT Gap	0	2,991	2,991	0	0	0
Medical Examiner Collective Bargaining	1,535	0	1,535	1,776	0	1,776
Mental Health Service Corps Adjustment	0	0	0	(1,900)	0	(1,900)
MOCJ Transfer	(20)	0	(20)	0	0	0
NFP Transfer	(1,016)	0	(1,016)	0	0	0
NON-PPHF ELC	0	2,375	2,375	0	1,966	1,966
NYC TEENS CONNECTION	0	1,206	1,206	0	0	0
OCME Stationary Engineers	(127)	0	(127)	(127)	0	(127)
OMH 09/17/2018 SAL FY19	0	5,533	5,533	0	0	0
OMH State Aid Letter 12-22-17	0	3,583	3,583	0	3,583	3,583
OMH State Aid Letter 3-14-18	0	3,012	3,012	0	3,012	3,012
OMH State Aid Letter 6-12-18	0	302	302	0	302	302
OMH State Aid Letter 7-2-18	0	1,250	1,250	0	(319)	(319)
OMH State Aid Letter 8-3-18	0	8	8	0	15	15
OPWDD FY19 SAL 08-21-18	0	400	400	0	400	400
Other Adjustments	0	32,257	32,257	0	6,747	6,747
OTPS Shifts	0	1,329	1,329	0	0	0

<i>Dollars in Thousands</i>	Fiscal 2019			Fiscal 2020		
	City	Non-City	Total	City	Non-City	Total
Phase-out of Mental Health Innovation Lab	\$0	\$0	\$0	(\$1,600)	\$0	(\$1,600)
Phase-out of Thrive Learning Center	0	0	0	(600)	0	(600)
Prior-Year Medicaid Revenue	(16,300)	0	(16,300)	0	0	0
Prior-Year Medicaid Revenue	0	16,300	16,300	0	0	0
Prior-Year Revenue	(9,340)	0	(9,340)	0	0	0
Prior-Year Revenue	0	9,340	9,340	0	0	0
PS / OTPS Shifts	0	1,280	1,280	0	935	935
Roll from FY18 to FY19	0	3,549	3,549	0	0	0
Syringe Service Program Enhancement	561	0	561	561	0	561
TB Elimination Program	0	2,187	2,187	0	297	297
Vacancy Reductions	0	0	0	(2,512)	0	(2,512)
YMI transfer for Men Teach Media.	200	0	200	200	0	200
Subtotal, Other Adjustments	(\$11,048)	\$106,805	\$95,757	\$15,172	\$19,724	\$34,897
TOTAL, All Changes	(\$9,360)	\$107,685	\$98,325	\$20,477	\$22,219	\$15,798
DOHMH Budget as of Fiscal 2020 Preliminary Plan	\$829,563	\$947,499	\$1,777,062	\$846,867	\$850,207	\$1,697,075

*Continuation from previous page

B. DOHMH Expense Budget

DOHMH Expense Budget						
<i>Dollars in Thousands</i>	2017	2018	2019	Preliminary Plan		*Difference
	Actual	Actual	Adopted	2019	2020	2019 - 2020
DOHMH Spending						
Personal Services	\$451,928	\$494,370	\$486,621	\$521,638	\$520,922	(\$34,301)
Other Than Personal Services	\$1,170,452	\$1,205,039	\$1,192,116	\$1,255,424	\$1,176,153	\$15,963
TOTAL	\$1,622,380	\$1,699,409	\$1,678,737	\$1,777,062	\$1,697,075	(\$18,338)
Public Health						
Personal Services	\$292,211	\$315,642	\$300,909	\$325,981	\$322,032	(\$21,123)
Other Than Personal Services	\$411,675	\$385,477	\$383,858	\$409,248	\$344,851	\$39,007
Subtotal, Public Health	\$703,885	\$701,119	\$684,767	\$735,229	\$666,883	\$17,884
Mental Hygiene						
Personal Services	\$51,118	\$61,302	\$70,786	\$72,718	\$76,609	(\$5,823)
Other Than Personal Services	\$644,868	\$697,475	\$716,996	\$730,474	\$739,653	(\$22,657)
Subtotal, Mental Hygiene	\$695,985	\$758,777	\$787,781	\$803,192	\$816,262	(\$28,481)
OCME						
Personal Services	\$53,142	\$55,604	\$60,443	\$66,305	\$65,500	(\$5,057)
Other Than Personal Services	\$18,774	\$21,035	\$18,229	\$26,302	\$17,810	\$419
Subtotal, OCME	\$71,916	\$76,638	\$78,672	\$92,607	\$83,310	(\$4,638)
General Administration						
Personal Services	\$55,458	\$61,822	\$54,484	\$56,633	\$56,780	(\$2,296)
Other Than Personal Services	\$95,135	\$101,053	\$73,033	\$89,400	\$73,838	(\$805)
Subtotal, Administration	\$150,593	\$162,875	\$127,517	\$146,033	\$130,618	(\$3,101)

C. Financial Summary

	2017	2018	2019	Preliminary Plan		*Difference
<i>Dollars in Thousands</i>	Actual	Actual	Adopted	2019	2020	2019 - 2020
Budget by Program Area						
<u>Division of Mental Hygiene</u>						
Early Intervention Services	\$ 261,256	\$ 270,216	\$ 218,170	\$ 218,392	\$ 218,299	\$ (128)
Mental Hygiene - Admin	\$ 23,236	\$ 24,372	\$ 31,134	\$ 26,679	\$ 25,929	\$ 5,204
Chemical Dependency	\$ 93,997	\$ 113,479	\$ 116,038	\$ 122,641	\$ 126,700	\$ (10,661)
Development Disabilities	\$ 15,409	\$ 16,254	\$ 16,502	\$ 17,022	\$ 13,449	\$ 3,053
Mental Health Services	\$ 302,087	\$ 334,456	\$ 405,937	\$ 418,458	\$ 431,886	\$ (25,949)
Subtotal, Mental Hygiene	\$ 695,985	\$ 758,777	\$ 787,781	\$ 803,192	\$ 816,262	\$ (28,481)
<u>DOHMH, Other</u>						\$ -
Public Health	\$ 703,885	\$ 701,119	\$ 684,767	\$ 735,229	\$ 666,883	\$ 17,884
Administration - General	\$ 150,593	\$ 162,875	\$ 127,517	\$ 146,033	\$ 130,619	\$ (3,102)
OCME	\$ 71,916	\$ 76,638	\$ 78,672	\$ 92,607	\$ 83,310	\$ (4,638)
Subtotal, DOHMH, Other	\$ 926,394	\$ 940,632	\$ 890,956	\$ 973,870	\$ 880,812	\$ 10,144
TOTAL	\$ 1,622,380	\$ 1,699,409	\$ 1,678,737	\$ 1,777,062	\$ 1,697,075	\$ (18,338)
Funding						\$ -
<u>Mental Hygiene</u>						\$ -
City Funds			\$ 350,649	\$ 319,891	\$ 369,364	\$ (18,715)
Other Categorical, IntraCity			\$ 2,166	\$ 29,813	\$ 2,170	\$ (4)
State			\$ 379,549	\$ 396,062	\$ 388,418	\$ (8,869)
Federal			\$ 55,417	\$ 57,426	\$ 56,310	\$ (893)
Subtotal, Mental Hygiene	\$ -	\$ -	\$ 787,781	\$ 803,192	\$ 816,262	\$ (28,481)
<u>DOHMH, Other</u>						\$ -
City Funds			\$ 488,274	\$ 509,671	\$ 477,503	\$ 10,771
Other Categorical, IntraCity			\$ 5,451	\$ 18,841	\$ 4,723	\$ 728
State			\$ 168,997	\$ 188,640	\$ 167,274	\$ 1,723
Federal			\$ 228,234	\$ 256,717	\$ 231,312	\$ (3,079)
Subtotal, DOHMH, Other	\$ -	\$ -	\$ 890,956	\$ 973,870	\$ 880,812	\$ 10,144
TOTAL	\$ 1,622,379	\$ 1,699,409	\$ 1,678,737	\$ 1,777,062	\$ 1,697,075	\$ (18,338)
Budgeted Headcount						
Division of Mental Hygiene	767	856	933	906	922	11
Public Health	3,072	3,147	3,163	3,283	3,232	-69
OCME	590	637	733	758	741	-8
General Administration	747	792	686	827	689	-3
TOTAL	5,176	5,432	5,515	5,774	5,584	-69

D. Contract Budget

Category	FY20 Preliminary	Number of Contracts
Cleaning Services	\$21	14
Contractual Services - General	\$10,086	3
Data Processing Equipment Maintenance	\$46	1
Economic Development	\$122	3
Maintenance and Operation of Infrastructure	\$8	1
Maintenance and Repairs - General	\$50	3
Mental Hygiene Services	\$652,817	473
Printing Services	\$71	38
Prof. Services - Accounting Services	\$515	2
Prof. Services - Other	\$137	3
Telecommunications Maintenance	\$1	1
Temporary Services	\$45	9
Training Program for City Employees	\$36	10
Transportation Services	\$9,850	1
TOTAL	\$673,805	562

E. Program Areas

Mental Health Services Spending

Mental Health Services	2017	2018	2019	Preliminary Plan		*Difference
<i>Dollars in Thousands</i>	Actual	Actual	Adopted	2019	2020	2019 - 2020
Spending						
Personal Services						
Additional Gross Pay	\$236	\$272	\$170	\$230	\$170	\$0
Fringe Benefits	3	4	0	217	368	(368)
Full-Time Salaried - Civilian	17,172	23,588	23,854	27,810	29,070	(5,216)
Overtime - Civilian	43	14	6	32	6	0
Unsalaries	171	256	486	527	492	(6)
Subtotal	\$17,624	\$24,133	\$24,516	\$28,817	\$30,107	(\$5,591)
Other Than Personal Services						0
Contractual Services	\$218,618	\$244,454	\$341,185	\$302,906	\$361,195	(\$20,010)
Fixed & Misc. Charges	0	1	0	0	0	0
Other Services & Charges	28,746	30,813	4,095	49,574	4,109	(14)
Property & Equipment	683	697	1,206	754	447	759
Social Services	36,265	34,113	33,657	35,252	33,932	(274)
Supplies & Materials	152	244	1,278	1,156	2,096	
Subtotal	\$284,463	\$310,322	\$381,421	\$389,642	\$401,779	(\$20,358)
TOTAL	\$302,087	\$334,456	\$405,937	\$418,458	\$431,886	(\$25,949)
Funding						
City Funds			\$182,660	\$178,859	\$201,504	(\$18,844)
Federal - Other			22,183	23,980	23,235	(1,052)
Intra-City			2,166	4,173	2,170	(4)
State			198,928	211,446	204,977	(6,049)
TOTAL	\$302,087	\$334,456	\$405,937	\$418,458	\$431,886	(25,949)
Budgeted Headcount						
Full-Time Positions	294	358	352	398	402	(50)
TOTAL	294	358	352	398	402	(50)

Early Intervention Spending

El Services	2017	2018	2019	Preliminary Plan		*Difference
<i>Dollars in Thousands</i>	Actual	Actual	Adopted	2019	2020	2019 - 2020
Spending						
Personal Services						
Additional Gross Pay	\$468	\$471	\$2	\$142	\$2	\$0
Fringe Benefits	0	3	0	0	0	0
Full-Time Salaried - Civilian	14,695	14,805	16,115	16,075	16,278	(163)
Overtime - Civilian	9	18	0	6	0	0
Unsalaries	45	215	248	251	256	(8)
Subtotal	\$15,217	\$15,512	\$16,365	\$16,474	\$16,536	(\$171)
Other Than Personal Services						
Contractual Services	\$241,100	\$241,100	\$241,100	\$241,100	\$241,100	\$0
Fixed & Misc. Charges	18	2	0	1	0	0
Other Services & Charges	4,596	3,868	3,386	4,295	3,376	10
Property & Equipment	221	41	82	65	82	0
Social Services	2	0	92	72	92	0
Supplies & Materials	101	109	905	268	905	
Subtotal	\$246,039	\$245,121	\$245,565	\$245,801	\$245,555	\$10
TOTAL	\$261,256	\$260,633	\$261,931	\$262,275	\$262,091	(\$161)
Funding						
City Funds			\$81,427	\$56,064	\$81,811	(\$384)
Federal - Other			17,669	17,654	17,413	256
Other Categorical			0	25,640	0	0
State			119,074	119,034	119,074	0
TOTAL	\$261,256	\$260,633	\$218,170	\$218,392	\$218,299	(\$128)
Budgeted Headcount						
Full-Time Positions	238	231	241	237	237	4
TOTAL	238	231	241	237	237	4

Chemical Dependency Spending

Chemical Dependency	2017	2018	2019	Preliminary Plan		*Difference
<i>Dollars in Thousands</i>	Actual	Actual	Adopted	2019	2020	2019 - 2020
Spending						
Personal Services						
Additional Gross Pay	\$32	\$41	\$409	\$409	\$409	\$0
Fringe Benefits	1	1	0	0	0	0
Full-Time Salaried - Civilian	2,594	4,617	7,491	7,313	8,544	(1,052)
Overtime - Civilian	0	0	0	2	0	0
Unsalaries	48	57	57	225	57	0
Subtotal	\$2,674	\$4,716	\$7,957	\$7,949	\$9,009	(\$1,052)
Other Than Personal Services						
Contractual Services	\$74,040	\$74,040	\$74,040	\$74,040	\$74,040	\$0
Other Services & Charges	3,870	4,516	1,210	7,796	2,459	(1,249)
Property & Equipment	38	54	38	70	0	38
Social Services	13,359	19,736	12,516	10,565	11,866	650
Supplies & Materials	17	103	653	331	754	
Subtotal	\$91,323	\$98,449	\$88,456	\$92,802	\$89,119	(\$662)
TOTAL	\$93,997	\$103,164	\$96,413	\$100,751	\$98,128	(\$1,715)
Funding						
City Funds			\$57,746	\$62,660	\$67,033	(\$9,287)
Federal - Other			14,096	13,293	13,293	803
State			44,196	46,689	46,374	(2,178)
TOTAL	\$93,997	\$103,164	\$116,038	\$122,641	\$126,700	(\$10,661)
Budgeted Headcount						
Full-Time Positions	42	71	82	79	87	(5)
TOTAL	42	71	82	79	87	(5)

Mental Hygiene Administration Spending

Administration	2017	2018	2019	Preliminary Plan		*Difference
<i>Dollars in Thousands</i>	Actual	Actual	Adopted	2019	2020	2019 - 2020
Spending						
Personal Services						
Additional Gross Pay	\$373	\$395	\$748	\$752	\$748	\$0
Fringe Benefits	1	1	0	0	0	0
Full-Time Salaried - Civilian	13,906	15,181	19,477	16,793	18,352	1,125
Overtime - Civilian	43	38	211	222	211	0
Unsalaries	358	446	520	654	573	(53)
Subtotal	\$14,680	\$16,060	\$20,956	\$18,421	\$19,884	\$1,072
Other Than Personal Services						
Contractual Services	\$1,230	\$1,230	\$1,230	\$1,230	\$1,230	\$0
Fixed & Misc. Charges	14	12	14	14	14	0
Other Services & Charges	7,178	6,499	9,537	6,718	5,398	4,139
Property & Equipment	17	16	46	48	91	(45)
Supplies & Materials	116	89	143	187	87	57
Subtotal	\$8,556	\$7,847	\$10,970	\$8,197	\$6,820	\$4,150
TOTAL	\$23,236	\$23,908	\$31,926	\$26,618	\$26,704	\$5,222
Funding						
City Funds			\$18,226	\$11,575	\$11,856	\$6,370
Federal - Other			1,169	2,199	2,069	(900)
State			11,739	12,905	12,004	(266)
TOTAL	\$23,236	\$23,908	\$31,134	\$26,679	\$25,929	\$5,204
Budgeted Headcount						
Full-Time Positions	182	186	246	180	184	62
TOTAL	182	186	246	180	184	62

Developmental Disabilities Spending

Development Disabilities	2017	2018	2019	Preliminary Plan		*Difference
<i>Dollars in Thousands</i>	Actual	Actual	Adopted	2019	2020	2019 - 2020
Spending						
Personal Services						
Additional Gross Pay	\$30	\$30	\$15	\$15	\$15	\$0
Full-Time Salaried - Civilian	862	832	931	991	1,013	(82)
Overtime - Civilian	2	2	0	6	0	0
Unsalaries	28	16	45	45	45	0
Subtotal	\$922	\$881	\$992	\$1,057	\$1,074	(\$82)
Other Than Personal Services						
Contractual Services	\$14,392	\$14,392	\$14,392	\$14,392	\$14,392	\$0
Other Services & Charge	95	129	131	139	139	(8)
Subtotal	\$14,487	\$14,521	\$14,523	\$14,531	\$14,531	(\$8)
TOTAL	\$15,409	\$15,402	\$15,515	\$15,589	\$15,605	(\$90)
Funding						
City Funds			\$10,590	\$10,733	\$7,160	\$3,430
Federal - Other			300	300	300	0
State			5,612	5,989	5,989	(377)
TOTAL	\$15,409	\$15,402	\$16,502	\$17,022	\$13,449	\$3,053
Budgeted Headcount						
Full-Time Positions	11	10	12	12	12	0
TOTAL	11	10	12	12	12	0