

CITY COUNCIL
CITY OF NEW YORK

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TRANSCRIPT OF THE MINUTES

Of the

COMMITTEE ON TECHNOLOGY

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April 4, 2019
Start: 1:10 p.m.
Recess: 3:08 p.m.

HELD AT: 250 Broadway- Committee Room
14th Fl.

B E F O R E: PETER KOO
Chairperson

COUNCIL MEMBERS: Robert Holden
Eric A. Ulrich
Brad Lander
Kalman Yeger

A P P E A R A N C E S (CONTINUED)

Jeff Thamkittikasem, Director
Mayor's Office of Operations &
Chair of Automated Decision Systems
Taskforce

Kelly Jin, Chief Analytics Officer and
Director
Mayor's Office of Data Analytics

Brittny Saunders, Deputy Commissioner
Strategic Initiatives at the New York City
Commission on Human Rights

Janet Haven, Executive Director
Data and Society Research Institute

Rashida Richardson, Director of Policy
Research
AI Now Institute at NYU

Albert Kahn, Executive Director
Surveillance Technology Oversight Project
(STOP)

Noel Hidalgo, Executive Director
BETA NYC.

Jordan Kroll, Director of State and Local
Information Technology Industry Council

Solon Barocas, Researcher
Microsoft New York City
Professor of information science
Cornell University

2 SERGEANT-AT-ARMS: Sound check for the
3 Committee on Technology. April 4th, 2019 being
4 recorded by Israel Martinez. Fourteenth floor
5 committee room 250 Broadway.

6 CHAIRPERSON KOO: So, everybody settled
7 down and we're going to start in one minute. Yeah.
8 [Background comments]

9 [gavel]

10 CHAIRPERSON KOO: Good afternoon. I am
11 Council member Peter Koo and I am the Chair of the
12 Committee on Technology. I want to welcome you all
13 to today's hearing which will focus on getting an
14 update on the progress of the Automated Decisions
15 Systems Taskforce created by local law 49 of 2018.
16 The adoption of new technologies offers significant
17 benefits that can vastly improve people's everyday
18 lives. They allow us to communicate easier and
19 enable us to operate more efficiently. However, as
20 these technologies advance, we must acknowledge that,
21 if left unchecked, they can have negative
22 consequences. In today's kinetic world, people
23 produce massive amounts of data while going on there
24 every day lives and when accessing government
25 services. This data is fundamental to the city's

2 operations. Many agencies to employ advanced data
3 analytics and algorithms and make use of this data
4 and to make decisions. [inaudible 00:02:27] utilize
5 through our city agencies in order to evaluate
6 communities and individuals and are used to determine
7 where service says go and how penalties are set. In
8 October 2017, my predecessor, Council member Walker,
9 used the example of education. How does the city
10 determine what school student can attend? While and
11 it is undeniable that the tools help city agencies
12 operate more effectively and offer residents more
13 targeted impacted services, algorithms are not
14 without issues. There's a common assumption that
15 automated decision systems automatically result in
16 unbiased decisions. However, there have been studies
17 that detail situations and went child car alarms
18 produce biased outcomes. And that is, remain and
19 then from the public view making it unclear when and
20 why agencies use algorithms. When agencies to use
21 algorithms, often unclear their assumptions they are
22 based upon, what data they even consider, and how
23 that data is weighted. These tools are often
24 developed by [inaudible 00:04:07] developers who do
25 not is close their predictive models are algorithms,

2 nor do they lose the source code for their software
3 leaving little transparency from the public. Local
4 law 49 was enacted by the city to establish a task
5 force that is required to provide recommendations on
6 how information on agency automated decisions systems
7 may be shared with the public and agencies may
8 address instances where people are harmed by agency
9 automated decision systems. Local law 49 also
10 requires the task force to issue a report 18 months
11 after the establishment of the task force and its
12 members are charged with recommending procedures for
13 reviewing and assessing the city's automated
14 decisions systems to ensure equity and fairness.
15 This legislation was the first in the country and is
16 important and that New York City continues to be a
17 leader and serve as a model for other jurisdictions
18 who are pursuing this issue. Therefore, the
19 committee looks forward to testimonies from the
20 administration and advocates to discuss compliance
21 with local law 49 ensuring governmental transparency
22 and automated decisions systems and to understand the
23 challenges faced by ADS task force to reveal whether
24 there algorithms used by city agencies are fair and
25 just. I look forward to hearing from the panels

2 today and I would like to thank the technologies
3 staff, Patrick Molehill (sp?), Sebastian Batri (sp?),
4 Ivory Bahauski (sp?), and my own staff, Elaine Chung,
5 for putting together this hearing. I would like to
6 recognize the Technology Committee members, Council
7 member Holden and Council member Ulrich. So, now we
8 will begin the public hearing and we have panel one:
9 Kelly Jean, Brittney Sanders, and Jeff Tee. Right?
10 Yeah. So, you can identify or not. You have to be
11 sworn in by the counsel. Yeah.

12 LEGAL COUNSEL: So, do you firm to tell
13 the truth, the only truth, and answer honestly to
14 council member's questions today?

15 PANEL: We do.

16 CHAIRPERSON KOO: Yeah.

17 LEGAL COUNSEL: Thank you.

18 CHAIRPERSON KOO: Now, please identify
19 yourself and start. Yeah.

20 Thank you, Council member Koo and the
21 Committees on Technology. My name is Jeff
22 Thamkittikasem. I am the Director for the Mayor's
23 Office of Operations and Chair of the Automated
24 Decision Systems Taskforce. I am joined by my
25 fellow co-chairs, Kelly Jin, the city's Chief

2 Analytics Officer and Director of the Mayor's Office
3 of Data Analytics, as well as Brittny Saunders, who
4 is Deputy Commissioner for Strategic Initiatives at
5 the New York City Commission on Human Rights. We are
6 here today to testify about the tax forces work today
7 and our upcoming work and engagements. I will start
8 with some background, some of which has been touched
9 up on by councilmember Koo, some background and
10 basics about the task force. As you know, the
11 Automated Decision task force, the ADS task force,
12 was established by local law 49 of 2018 sponsored by
13 then Council member Vacca. As noted, to our
14 knowledge, the city's ADS is the first of its kind in
15 the country for local government. The law mandates
16 the task force to issue recommendations specifically
17 related to the following: a process for publicly
18 disclosing information about agency ADS where
19 appropriate, a procedure for individuals to request
20 and receive information about decisions affecting
21 them that are made using an ADS, as well as a
22 procedure for the city to determine any
23 disproportionate impact based upon an individual's
24 protected status and for addressing any instances of
25 harm under such circumstances. Recommendations on

2 criteria for identifying which agency ADS systems
3 should be subject to one or more of the above
4 procedures and a feasibility analysis for archiving
5 agencies systems and the associated data. As you
6 know, the task force's mandate is a new frontier for
7 city government and one that we are very thankful to
8 have the opportunity to lead. Our recommendations
9 will spur continued importing conversations
10 surrounding the complex field of ADS and we need to
11 really want to emphasize how much, and not just as we
12 as the chair-- of the task force, but all of the
13 task force members take seriously and are thankful
14 for the opportunity. Local governments have always
15 made decisions based on information and data, but
16 today governments increasingly rely on data and
17 technology to improve the way they deliver services
18 to and engage with residents. Automated Decision
19 Systems are instruments that can help improve
20 fairness, streamline workflows, and increase in data-
21 driven decision-making. They have the opportunity to
22 increase accountability and transparency. These
23 positive outcomes of using ADS are why they are
24 becoming more prevalent in government. They can help
25 better connect New Yorkers with city programs,

2 improve social delivery-- special service delivery
3 and, in some cases, can help make decisions fair and
4 more equitable. However, we also know that,
5 unfortunately, ADS also has the potential to
6 perpetuate bias and disproportionately impacts
7 certain people or populations. We applaud our
8 partners on the city Council for bringing attention
9 to ADS through the creation of this task force and
10 for making space for the import and challenging
11 discussions around the development and use of tools,
12 of ADS tools, and decision-making. One of the goals
13 of the task force recommendations will provide much-
14 needed clarity to city agencies and the public about
15 the nature, purpose, and management of ADS in the
16 local New York City government context. As part of
17 our mandate, we strive to develop clear
18 recommendations that allow for continued research,
19 dialogue, and encourage ongoing insight and comment
20 from the public and advocates. Now, like to take a
21 moment to discuss the work the task force itself is
22 undertaking. The Mayor's Office of Operations, the
23 Mayor's Office of Data Analytics, and the City
24 Commission on Human Rights all serve as co-chairs of
25 this task force and I think it is important to note

2 because it reflects our dedication to bring different
3 and balanced perspectives, project management, and
4 analysis to all the work ahead, not just within this
5 task force timeframe, but moving forward. The task
6 force also has 18 additional members, 12 of whom work
7 outside of city government and have rich backgrounds
8 and expertise in the private sector, academic
9 research, social justice advocacy, and technology.
10 The other six members represent a diverse field of
11 city agencies. The Administration for children's
12 Services, the Mayor's Office of Criminal Justice, the
13 Department of Education, the New York City Police
14 Department, and the Department of Social Services,
15 and the Department of Transportation. You can find a
16 full listing of all the members and their biographies
17 on the ADS task force website so you can read more
18 about their backgrounds on the task force. As
19 required by the law, the task force was first
20 convened in May 2018 and has since met regularly to
21 discuss strategy, deliverables, processes, research,
22 and legal interpretations. As you can imagine, our
23 discussions have, at times, been challenging. This
24 is an emerging and continually evolving field about
25 which many people include-- including many of the

2 experts on our task force. They have strong,
3 differing opinions and keen lines of inquiry.
4 Special areas that they want to focus on. In these
5 challenges, however, highlight exactly why it task
6 force like ours is so important. When it comes to
7 discussing the best practices around the use of ADS
8 in government, the conversation must start somewhere
9 and no better place than with such a rich
10 participation of different viewpoint. That brings me
11 to our progress to date. So far, our task force, as
12 I said, met regularly both as a full group and in
13 smaller groups focused on specific topics to work
14 through the deliverables required by the local law--
15 by local law 49. We've worked hard to develop a
16 process to make sure all members of the task force
17 have room to be heard and, as such, has had many
18 engaging in important discussions with a specific eye
19 towards identifying areas where we have agreement,
20 those places where we had to send, and other areas
21 for which we may have to break out time, even beyond
22 the task force to have further discussion. We have
23 also developed and refined it processes that will
24 keep our public engagement and research work streams
25 on track and have been working diligently on

2 preparing for and sessions for the public engagement
3 upon which our work is critically dependent. Since
4 it was first convened, the task force has devoted a
5 substantial amount of time to clarifying which
6 systems and tools might fall under the laws
7 definition of what constitutes an agency ADS. As you
8 can imagine, this has been a challenging, but
9 essential, step in the task forces work and I am not
10 afraid to say it is taken more time than I think we
11 originally thought might-- that it would take. The
12 law requires the task force to develop criteria to
13 determine which ADS systems and tools should be
14 subject to procedures it recommends. Because the
15 laws definition of ADS is broad, many of our task
16 force members immediately upon entering into this
17 process, flagged early that the task purview could
18 very well include a vast array of computerized models
19 along the spectrum of automation, but to also include
20 as generalized thing calculators or advanced Excel
21 spreadsheets. Logically, then, we must, therefore,
22 try to clarify what types of systems and tools to
23 qualify as agency ADS' before we can create criteria
24 to evaluate those which should or should not be
25 subject to the task force's recommendations. To

2 address this, we are currently developing factors and
3 considerations to help identify what constitutes in
4 the ADS tool or system with the input of the task
5 force, and, from there, recommending criteria and
6 procedures can then follow. To be clear, the ADS
7 task force is not going to produce a list of
8 algorithms in use by the city, but will develop and
9 issue the recommendations and criteria mandated by
10 local law 49 to allow agencies to do citywide
11 assessments. Finally, that brings me to the vital
12 role the public will continue to play in the work of
13 the ADS task force. Later this month, the task force
14 will be kicking off its public engagement efforts
15 which will include two large public forums and New
16 York Law School on April 30th and May 30th and then a
17 series of community-based events throughout the
18 summer. Because a large part of the task force
19 mandate focuses on disclosing information, improving
20 transparency, and addressing any disproportionate
21 impact or harm to individuals and populations, it's
22 vital that the task force here not only from
23 technical and subject matter expertise, but also
24 members of the public who are impacted by these
25 systems. Without such insights, our analysis would

2 be incomplete. So using our own research insights
3 from the public, per the local law, the task force
4 plans to release its recommendations later this year.
5 However, we know that our recommendations will not be
6 the end of the discussion. In fact, many of us are
7 focused on the fact that this is the beginning of
8 that discussion. We've looked forward to continuing
9 the conversation around ADS and know that the task
10 force efforts with inform continued work on this
11 important subject. So thank you very much for the
12 opportunity to testify today and to answer your
13 questions. We are welcome to any questions you have
14 for us.

15 CHAIRPERSON KOO: Thank you. Thank you,
16 Jeff. Yeah. So, my first questions is can you list
17 the current members of the task force?

18 DIRECTOR THAMKITTIKASEM: Yes. Would
19 you like it read for-- They're available on the
20 website, but, if need be, I can--

21 CHAIRPERSON KOO: Oh, you can just--

22 DIRECTOR THAMKITTIKASEM: read it for--
23 Sure.

24 CHAIRPERSON KOO: Yeah.

2 DIRECTOR THAMKITTIKASEM: We have as the
3 co-chairs: me, Jeff Thamkittikasem, Brittny Saunders
4 of the New York City Commission on Human Rights,
5 Kelly Jin of the-- Director of the Mayor's Office of
6 Data Analytics. We also have Solon Barocas,
7 assistant professor at Cornell University, Shelby
8 Chestnut, a national organizing and Policy Strategist
9 for the Transgender Law Center. Just for time, I'm
10 maybe going to skip the title and actually just read-
11 -

12 CHAIRPERSON KOO: Yeah. Okay.

13 DIRECTOR THAMKITTIKASEM: Khalil
14 Cumberbatch for New York United for Justice, Howard
15 Friedman of the DOE, Judith Germano for the New York
16 City Center on Law and Security, Dan Hafetz at DSS,
17 Tonya Meisenholder at PD, Fife Nasher at the Council
18 on American Islamic Relations, Michael Replogle at
19 the Transportation, Jennifer Rogers for the Center of
20 Advancement and Public Integrity at Columbia Law
21 School, Julie Samuels at TECH NYC, Susan Sommer at
22 MOCJ, Vincent Southerland at the Center of Race
23 Equality and Law at NYU law school, and then also
24 Julia Stoyanovich at New York University. Oh.
25 Sorry. Back page.

2 CHAIRPERSON KOO: Yeah. Uh-huh.

3 DIRECTOR THAMKITTIKASEM: Andrew White
4 at ACS, Meredith Whitaker, AI Now and student at NYU,
5 Maya D. Wiley at the New School, and Jeanette Wing at
6 Columbia University.

7 CHAIRPERSON KOO: Thank you. Yeah. So,
8 are these the original members of the task force that
9 was originally appointed?

10 DIRECTOR THAMKITTIKASEM: Well, I will
11 say that I am the new one. [laughter] Because the
12 Director of Operations position changed, the movement
13 of the Chair came to me as I took the position of the
14 Director of the Mayor's Office--

15 CHAIRPERSON KOO: I see.

16 DIRECTOR THAMKITTIKASEM: of Operations.
17 I have also appointed Kelly Jin, who is new, as a co-
18 chair with Britney who is an original member. Kelly
19 brings her background certainly has the Director for
20 the Mayor's Office of Data Analytics.

21 CHAIRPERSON KOO: Thank you. So why is
22 the task force lacking members from the private
23 sector with the exception of Tech NYC?

24 DIRECTOR THAMKITTIKASEM: I think one of
25 the big things that we focused on was trying to build

2 the most diverse group of people who could be
3 involved in the conversation while still trying to
4 facilitate kind of reasonable conversation. And so,
5 we inherently had a limit on numbers and we tried to
6 address people who are not just identified with
7 academics who had conversations with the private
8 sector, but also city agencies because it did impact
9 the city agencies themselves. I'll let Britney, who
10 was there in the beginning, also speak to that.

11 BRITNNY SAUNDERS: Yeah.

12 CHAIRPERSON KOO: Yeah.

13 BRITNNY SAUNDERS: I mean, as you'll see
14 from legislation, as you're probably familiar, it
15 really requires us to have folks who-- Oh. Sorry.

16 DIRECTOR THAMKITTIKASEM: Sorry.

17 BRITNNY SAUNDERS: So, as you will see in
18 the legislation, right, part of our mandate was to
19 make sure that we selected folks who both had insight
20 into the technology, as well as folks who had insight
21 with and experience with communities that it impacted
22 by these technologies. And then, as Jeff mentioned,
23 we added to that what we thought was really critical
24 expertise of folks have some understanding of
25 government and how policy is made and those sorts of

2 questions. And I think, when in each of those
3 categories, there is a really rich diversity of
4 perspectives and I think we have, you know, the
5 precise mix of expertise that we need, but we also
6 have other avenues for people to engage with others,
7 as well. So we've got community engagement sessions
8 coming up and there will be opportunities to comment
9 and there are also opportunities to comment website.

10 DIRECTOR THAMKITTIKASEM: And certainly,
11 Council member, just to make a fair point, just
12 because there is an actual task force member doesn't
13 mean that we aren't trying to invite more voices to
14 be a part of the conversation either through these
15 very formal public forums, but also the network of
16 task force members are tasked, in fact, to kind of
17 reach out and have their own conversations to bring
18 back just so we can limit the conversation within the
19 proper task force process.

20 CHAIRPERSON KOO: so, how often does the
21 task force meet?

22 DIRECTOR THAMKITTIKASEM: So, we meet
23 regularly. Right now, as of the beginning of this we
24 have had about 20 meetings. 10 of them are really
25 focused on kind of the entirety of the task force and

2 then, maybe, 10 or so are subgroups where the-- a
3 certain set of the task force members talk about
4 specific focus of the legislation. We will keep
5 having more of these and we will set out, certainly,
6 some more public schedules for the public forums and
7 those community forums that are going on during the
8 summer.

9 [Background comment]

10 CHAIRPERSON KOO: Oh. Sorry. Where the
11 meetings recorded?

12 BRITNNY SAUNDERS: No. The meetings
13 haven't been recorded.

14 CHAIRPERSON KOO: So you don't have
15 minutes for--

16 BRITNNY SAUNDERS: I mean, I'm--

17 DIRECTOR THAMKITTIKASEM: We-- Yeah.
18 We take notes in terms of like a--

19 CHAIRPERSON KOO: Uh-hm.

20 DIRECTOR THAMKITTIKASEM: focus on next
21 steps and kind of the ideas that are presented
22 because we've tried to make a commitment within the
23 task force to make sure that every voice is heard
24 and, even if that document is in agreement or a
25 dissent or a challenge, but we don't have any formal

2 kind of recording of it or an actual each thing that
3 everybody said.

4 CHAIRPERSON KOO: Oh. Yeah. The reason I
5 ask that is because the state of Vermont that created
6 a similar task force--

7 DIRECTOR THAMKITTIKASEM: Yep.

8 CHAIRPERSON KOO: they publicly post each
9 agenda and minutes.

10 BRITNNY SAUNDERS: Uh-hm.

11 CHAIRPERSON KOO: So are your minutes of
12 the task force publicly available?

13 BRITNNY SAUNDERS: So, to be clear, we
14 don't have kind of specific minutes on what everyone
15 has said in every meeting and part of the reason
16 that, you know, the meetings are kind of meetings of
17 our members is because we want to make sure that
18 people feel like they have an opportunity to speak
19 pretty openly about their concerns and their
20 perspectives. I don't know if there's anything else
21 you wanted to add about the other--

22 KELLY JIN: Yeah. I think I would add as
23 we are heading into the upcoming public forums for
24 April 30, May 30, as well as heading into the
25 communities sessions, so those conversations, with

2 task force members, but also with members of the
3 public, those will all be clearly documented and also
4 included as part of a broader report at the end of
5 this year.

6 CHAIRPERSON KOO: Okay. Huh. So does
7 anyone other than members of the task force attend
8 your meetings?

9 BRITNNY SAUNDERS: Some.

10 KELLY JIN: I think--

11 DIRECTOR THAMKITTIKASEM: We certainly
12 have staff support.

13 CHAIRPERSON KOO: Okay.

14 DIRECTOR THAMKITTIKASEM: from the
15 different agencies. Sorry. The Mayor's Office of
16 Operations provide staff support for different
17 purposes, depending on the topic of the discussion.
18 Some are just for planning and others are actually
19 for substantive conversation.

20 CHAIRPERSON KOO: So, why are members of
21 the city Council not allowed to attend these
22 meetings?

23 DIRECTOR THAMKITTIKASEM: Well, I don't
24 think that-- first of all, I think that what we've
25 tried to do is offers several times to kind of breeze

2 the Council on where we stand and we are happy to
3 continue to offer that. I think one of the things,
4 as Britney and said, as we are also trying to create
5 a safe space for several of the members to kind of
6 voice out and within the context of that--

7 BRITNNY SAUNDERS: Uh-hm.

8 DIRECTOR THAMKITTIKASEM: task force to
9 have those private conversations that they need to
10 kind of discuss through the issues and, you know,
11 disagree openly and come to consensus.

12 BRITNNY SAUNDERS: Yeah. But as Jeff
13 said, I think we're happy to brief you

14 CHAIRPERSON KOO: Yeah. So can we
15 participate in the next meeting you?

16 BRITNNY SAUNDERS: I mean--

17 CHAIRPERSON KOO: Send somebody?

18 BRITNNY SAUNDERS: The way--

19 DIRECTOR THAMKITTIKASEM: What I'm
20 saying I think that certainly we are setting up the
21 public forums and other community meetings to have
22 people in there. We'd like to create and keep within
23 just the general task force the opportunity for them
24 to speak freely--

25 BRITNNY SAUNDERS: Uh-hm.

2 DIRECTOR THAMKITTIKASEM: within that
3 task force, within that membership. But we're very
4 happy to even have several members, and we can talk
5 about it in terms of a briefing.

6 CHAIRPERSON KOO: Okay. You have. So I
7 have some questions on [inaudible 00:24:02] Okay.
8 Yeah. I just got-- So could you list ADS that you
9 have examined? Please name at least five. Yeah.

10 BRITNNY SAUNDERS: Sure. I mean, do
11 you want to start?

12 DIRECTOR THAMKITTIKASEM: Sure. I think
13 that one thing to be very clear about, we have not
14 been focused on examining specific agency ADS mostly
15 because what the focus of the task force is to
16 provide and develop that guidance necessary for ADS--
17 for agencies to decide which systems may or may not
18 fall into the definition of an ADS.

19 CHAIRPERSON KOO: Uh-huh.

20 DIRECTOR THAMKITTIKASEM: And then,
21 furthermore, what process we would want to engage in
22 terms of what could be made public or not public.
23 So--

24 BRITNNY SAUNDERS: Right. Yeah. And
25 I think the way we view the work is really a first

2 step. Right? So that tasks that are in front of us,
3 as Jeff referenced in his testimony are pretty robust
4 set of questions that the task force has to speak to.
5 So, you know, understanding what's in the universe of
6 ADS is one of the primary ones that we have been
7 focused on. Going beyond that to understanding how
8 individuals were impacted by decisions made by ADS
9 can get information about that, understanding how we
10 can identify when systems are having a
11 disproportionate impact on the basis of folks
12 membership in protective categories, how to address
13 harm that comes out of that, how to make public
14 information available and what's the process for
15 that, and then, beyond that, the feasibility of
16 archiving old systems. So, those are really the
17 first steps to kind of lay a foundation and that's, I
18 think, how we approach the work.

19 KELLY JIN: Yeah. And I would also just
20 add to both of my co-chairs up here, I think, when
21 you look at local law 49, the actual definition that
22 written out is incredibly broad and so, when we are
23 speaking with city agencies as part of this this
24 broader effort over the upcoming year that
25 conversation can be-- can start and one and as Jeff

2 stated in his testimony of Excel spreadsheets that
3 are living on somebody's computer all the way to much
4 more advanced and sophisticated analysis being done
5 at city agencies. So, again, I think back to also
6 Britney's point on this being step one of the broader
7 conversation.

8 CHAIRPERSON KOO: So, what steps debut
9 take, if any, and order to obtain information about
10 ADS?

11 DIRECTOR THAMKITTIKASEM: I think what--
12 Sorry. Again, just to, because of the questioning,
13 we stayed away from trying to kind of pull anything
14 because there was already a focus on the task for us
15 to try to define the criteria for which we might kind
16 of further talk to agencies about what would be in or
17 out. But, otherwise, we have been relying heavily on
18 kind of the expertise and examples and conversation
19 topics of our task force members. Some of those
20 bring out questions based on their experience within
21 the advocacy in the academic world and then others
22 from the city agency members talking through about
23 how they automated certain processes or trying to
24 kind of talk for what examples might fall or might
25 not fall in. And so, trying to categorize that and

2 figure out what the common criteria or guidance might
3 be that allows for the entire city to look at ADS in
4 the same way.

5 CHAIRPERSON KOO: So, you have not made
6 any examinations since the task force was created
7 why?

8 DIRECTOR THAMKITTIKASEM: We haven't
9 focused on reviewing any specific systems. We've
10 really been focused on the-- you know, trying to
11 advance the idea that this process has two kind of
12 focus on--

13 CHAIRPERSON KOO: Uh-hm.

14 DIRECTOR THAMKITTIKASEM: how to
15 identify which systems give guidance because there
16 isn't a common language on how to talk about it. And
17 so, from a transparency's standpoint, we really want
18 to focus on making clear that we can develop guidance
19 for the city so that people can speak about it the
20 same way and there isn't a question about just
21 different agencies reacting different ways.

22 CHAIRPERSON KOO: can you list the ADS
23 that New York City currently uses?

24 DIRECTOR THAMKITTIKASEM: I don't have
25 that list. We haven't been focused on creating it.

2 BRITNNY SAUNDERS: And, again, the
3 work of the task force really, as laid out in the
4 legislation, as around setting out some foundational
5 guidance for agencies. And with one of the
6 preliminary questions being, you know, how can we
7 clarify the definition that's in the legislation, how
8 can we--

9 CHAIRPERSON KOO: [interposing] So--

10 BRITNNY SAUNDERS: kind of understand
11 the one thing that--

12 CHAIRPERSON KOO: So, can you forward the
13 list to our committee?

14 DIRECTOR THAMKITTIKASEM: Again, I think
15 that what we are waiting for is finalization of the
16 recommendations from the task force to determine what
17 guidance. One of the main goals of the task force
18 also is recommendations on how to decide what parts
19 can be made public and what the process is.

20 Obviously, there are privacy and security kind of
21 concerns that we have to develop with regards to what
22 can be made public. So I think that the work of the
23 task force--

24 BRITNNY SAUNDERS: Uh-hm.

2 DIRECTOR THAMKITTIKASEM: is less about
3 kind of providing any type of list--

4 CHAIRPERSON KOO: Uh-hm.

5 DIRECTOR THAMKITTIKASEM: and really
6 more about the underlying guidance and
7 recommendations on protocols and policies that the
8 city should consider.

9 CHAIRPERSON KOO: Do you know about any
10 ADS the city uses?

11 DIRECTOR THAMKITTIKASEM: I mean, I--
12 Yeah.

13 BRITTNY SAUNDERS: Yes. So, again,
14 our work has been really focused on trying to figure
15 out how to clarify the definition of ADS in the
16 legislation and then how to set out some
17 recommendations around rules of the road that the
18 city should consider moving forward, so we know have
19 like a list or-- Yeah. But part of the work, also,
20 to be clear, and Jeff referenced it, part of the work
21 of the task force is also identifying a process for
22 determining when systems can be made public or what
23 information about systems can be made public. That
24 is something that we are also hard at work on.

2 CHAIRPERSON KOO: So, what is the
3 definition of ADS? The ADS as defined in the law.
4 So what is your definition?

5 DIRECTOR THAMKITTIKASEM: Yeah. And I
6 think as I referenced inside the testimony, one of
7 the things that task force members dated right away
8 was take a look at the definition, understand it was
9 pretty broad, and have immediate questions about what
10 did or didn't fall into that because one could take
11 that broad definition and think about a very advanced
12 Excel spreadsheet or calculator, because it helps to
13 make certain decisions. But, obviously, those aren't
14 the things that we are really concerned about. So,
15 while there is the definition and we thank the start
16 of it, we want to-- we spent time trying to clarify
17 which parts of that require further discussion and
18 clarity for the purposes of actually using it.

19 CHAIRPERSON KOO: So, you have mentioned
20 privacy, right? So, how is privacy protected?

21 BRITTNY SAUNDERS: So, the city has a
22 pretty robust set of privacy protocols that were
23 developed by the Chief Privacy Officer working in
24 collaboration with other folks and I think those--
25 Part of what the task force is trying to do is to

2 think holistic way and broadly about the various
3 different considerations that have to be-- that have
4 to be considered when thinking specifically about the
5 question of what systems might become public. So
6 those are precisely the sorts of questions that we
7 have been discussing them will continue to be
8 discussing, which is how do we account for all of
9 those.

10 DIRECTOR THAMKITTIKASEM: Yeah. And
11 Council member, I think that in many ways, a lot of
12 the work of this task force, the privacy issues were
13 also similar. I think the city is trying to grapple
14 with something that is emerging and pervades kind of
15 government services now, not just the privacy issue
16 and the type of data that we use, but also the
17 systems. And we're really focused on trying to
18 tackle that transparent essay question. The city had
19 recently stood up a privacy task force and that task
20 force also didn't go about identifying all the
21 different pieces of information that should be
22 private, per se, is guidelines that allow for
23 agencies to develop agency specific privacy protocols
24 and policies so they can guide their specific things.
25 Each agency has a different type of use and so, all

2 of it needs guidance citywide, but then needs to be
3 tailored at an agency level. And we're not there
4 necessarily to kind of make those specific agency
5 recommendations at this time.

6 KELLY JIN: Yeah. And I'll add one of
7 the foremost foundations of this work is that we care
8 about New Yorkers and their information. And so, I
9 think guiding principle to this work, how do we
10 ensure we're balancing that with the recommendations
11 that we would come out with. Brittny already
12 mentioned our broad privacy work here within the
13 city. I would just echo that there are privacy
14 officers, agency privacy officers, within each of
15 those agencies and then, more broadly, that the
16 systems, the ADS systems, potentially across the city
17 are really looking at individual level data and there
18 are hundreds of regulations that govern the use of
19 individual level data at the federal, state, and
20 local levels and those are all things that we are
21 working on in partnership with our colleagues across
22 the city.

23 DIRECTOR THAMKITTIKASEM: [inaudible
24 00:33:25]

25 KELLY JIN: And I should--

2 DIRECTOR THAMKITTIKASEM: Oh, sorry.

3 KELLY JIN: I was just going to say that
4 I should also mention that the city's Chief Privacy
5 Officer also plays an advisory role to the task
6 force. So that's part of how we are trying to make
7 sure that those issues come through.

8 CHAIRPERSON KOO: So, was the method of
9 differential privacy used? Differential privacy?
10 Did you use the method?

11 DIRECTOR THAMKITTIKASEM: I'm sorry if I
12 don't client understand that.

13 CHAIRPERSON KOO: Oh.

14 DIRECTOR THAMKITTIKASEM: I apologize.
15 And so far as we are sa-- we have the chief privacy
16 officer as an advisor and we are trying to take into
17 consideration why then our own recommendations on
18 what type of protocols would also take into account
19 privacy concerns. We are definitely doing that.

20 BRITTNY SAUNDERS: But if that's a
21 term of our-- it refers to--

22 DIRECTOR THAMKITTIKASEM: Yeah. I may--

23 BRITTNY SAUNDERS: some specific--

24 DIRECTOR THAMKITTIKASEM: It may just be
25 me.

2 KELLY JIN: Yeah. So I--

3 BRITTNY SAUNDERS: Uh-huh.

4 KELLY JIN: I can chime in. So the
5 method of differential privacy is something that, I
6 can, as we are speaking with many different city
7 agencies may be a method that they are using, but
8 that is something that we will look into as part of
9 the task force and the recommendations that we have.

10 CHAIRPERSON KOO: [inaudible 00:34:30] It
11 was off. I'm sorry. How does the task force balance
12 privacy, security, and transparency?

13 KELLY JIN: Well, those are all concerns
14 that we have been considering, particularly as we
15 think about the questions of, you know, what sorts of
16 questions should we be asking? What sorts of things
17 that the city be considering when it determines what
18 sort of information about these systems can be made
19 public? But, generally, things like privacy and
20 security-- A commitment-- crosscutting commitment
21 to equity, these are all things that inform the work
22 of the task force.

23 CHAIRPERSON KOO: When was the task force
24 established?

25 DIRECTOR THAMKITTIKASEM: May.

2 CHAIRPERSON KOO: May?

3 KELLY JIN: Yeah. We've launched in May
4 of--

5 CHAIRPERSON KOO: May 2018?

6 DIRECTOR THAMKITTIKASEM: Yes.

7 KELLY JIN: Uh-huh.

8 CHAIRPERSON KOO: So, can you give us an
9 exact date?

10 LEGAL COUNSEL: It's May 16th.

11 CHAIRPERSON KOO: Ah. So, we have it as
12 your task force established on May 16th, 2018?

13 BRITTN Y SAUNDERS: Uh-hm. Yeah.

14 CHAIRPERSON KOO: All right. Yeah. That
15 correct?

16 BRITTN Y SAUNDERS: That's correct.

17 CHAIRPERSON KOO: Yeah. So when is the
18 report due?

19 DIRECTOR THAMKITTIKASEM: End of
20 November.

21 BRITTN Y SAUNDERS: Yeah. End of
22 November.

23 CHAIRPERSON KOO: In November? Huh. So
24 we are looking forward to see the report and-- Who
25 is responsible for drafting the report?

2 DIRECTOR THAMKITTIKASEM: Well, I think
3 that, in terms of staff support, the Mayor's Office
4 of Operations has been staffing the task force that
5 sells and so, we'll take all of the recommendations
6 and notes from the task force members. I'm sure
7 there will be some drafting by some of the task force
8 members themselves, but, ultimately, the Mayor's
9 Office of Operations will kind of package together.

10 CHAIRPERSON KOO: Well, it's only April,
11 but have you started drafting the report?

12 DIRECTOR THAMKITTIKASEM: No. I think
13 what we were trying to do is just document a lot of
14 the notes so far and, obviously, were going to get--
15 Sorry. We will gain a lot more out of these public
16 forums in the summer community-- smaller community
17 meetings.

18 CHAIRPERSON KOO: Okay. Thank you. So,
19 now we want to talk about public outrage. Yeah. So,
20 after our hearing day was posted in February, the
21 task force announced two public meetings to be held
22 on April 30th and May 30th. We appreciate you
23 reaching out to the public. So, what is the goal of
24 the outreach?

2 BRITTNY SAUNDERS: Yeah. So, you
3 know, we've had a long-standing commitment, I think,
4 to making sure that insights from the public informed
5 the work of this task force and so part of what we
6 are trying to do in the sessions that we will be
7 holding in April and May is to make sure that we can
8 talk about some of the work that we have done to date
9 and where we see the work heading. Also, make sure
10 that we invite some folks in to share some of their
11 particular in science specific to the questions for
12 some legislation. I should also say that we define
13 the kind of realm of expertise that's going to be
14 useful here really broadly, so to include people who
15 have been impacted--

16 CHAIRPERSON KOO: Yeah.

17 BRITTNY SAUNDERS: by the
18 technologies, people have, you know, specific
19 expertise on kind of the technological aspects,
20 people who might be subject matter experts in
21 particular, policy domains, as well as to have some
22 time set aside for members of the public to, you
23 know, voice their concerns and their ideas and their
24 insights, as well. And then we are going to follow
25 those two sessions up with smaller community

2 engagement sessions during the summer. So I think
3 that we anticipate that, you know, we will have the
4 large sessions, but there may still be constituencies
5 or groups that we haven't heard enough from and so we
6 will want to make sure that we go out and connect
7 with those folks and get some specific insight, as
8 well.

9 KELLY JIN: Yeah. And I think there also
10 is-- Brittny covered this a lot already, but I think
11 because we are talking about a very complex field and
12 complex terms, that we want to make sure that these
13 conversations are not just with technologists--

14 BRITTNY SAUNDERS: Uh-hm.

15 KELLY JIN: in the room, in these forms,
16 and the community sessions, so we do want to make
17 sure that we are having these broader conversations
18 in the open and being transparent about that.

19 CHAIRPERSON KOO: So, who is invited to
20 the forums?

21 BRITTNY SAUNDERS: That is something
22 we are working through right now

23 CHAIRPERSON KOO: You--

24 BRITTNY SAUNDERS: with the task force
25 members.

2 DIRECTOR THAMKITTIKASEM: Yeah. We're
3 commitment to the diversity of viewpoints that we can
4 bring to this field. Not just those who are
5 inherently kind of knowledgeable about what and ABS
6 might be, but actually people who may feel just that
7 there is an impact in direct services. So, we have
8 solicited from the task force members themselves and
9 are thinking through other options just to make sure
10 we get this wider group as we can get.

11 CHAIRPERSON KOO: Have you invited some
12 experts?

13 DIRECTOR THAMKITTIKASEM: Yes. I--

14 BRITTNY SAUNDERS: Yeah. We

15 [inaudible 00:39:33]

16 KELLY JIN: Yeah.

17 DIRECTOR THAMKITTIKASEM: Yes.

18 CHAIRPERSON KOO: Yeah? Oh.

19 DIRECTOR THAMKITTIKASEM: Yes.

20 CHAIRPERSON KOO: So who is responsible
21 for analyzing the results of the outreach?

22 DIRECTOR THAMKITTIKASEM: Well, think
23 that ultimately what we were trying to do is ensure
24 that a lot of this outreach is not just for the three
25 of us or even this staff, but for the entirety of the

2 task force. So each task force member would then
3 have the opportunity to kind of hear what is going
4 on, come back. We would have a session with the task
5 force to discuss through what we heard, and then one
6 of the purposes of those smaller groups in the summer
7 would be potentially the follow up on areas where
8 task force members may raise kind of questions or
9 ideas they didn't hear about, they want to hear more
10 about from the public. So it's kind of staggered in
11 order to allow us to kind of follow up.

12 CHAIRPERSON KOO: The first meeting where
13 we-- New York Law School. Where is the second
14 meeting taking place?

15 BRITTNY SAUNDERS: Both of the large
16 public engagement forums are going to be at New York
17 Law School.

18 CHAIRPERSON KOO: At New York Law School?

19 BRITTNY SAUNDERS: Yeah. But we
20 anticipate that the community sessions will probably
21 be in the outer boroughs, but they are not determined
22 yet for the other boroughs.

23 CHAIRPERSON KOO: So, I would suggest you
24 have some meetings in the outer boroughs--

25 BRITTNY SAUNDERS: Uh-hm.

2 CHAIRPERSON KOO: in Queens or in
3 Brooklyn.

4 BRITTNY SAUNDERS: Yep.

5 CHAIRPERSON KOO: Now I have some
6 questions on public [inaudible 00:40:50]. On your
7 website, you solicit public opinions or public
8 comments. How many comments did you receive?

9 BRITTNY SAUNDERS: I think we'd have
10 to go back and look.

11 DIRECTOR THAMKITTIKASEM: We'd have to
12 check. I don't actually have that on hand.

13 CHAIRPERSON KOO: Huh.

14 DIRECTOR THAMKITTIKASEM: Sorry.

15 CHAIRPERSON KOO: What is the process of
16 addressing them? Well, after you receive the
17 comments, what's the process of addressing them?

18 BRITTNY SAUNDERS: I would imagine--

19 DIRECTOR THAMKITTIKASEM: Yeah. I
20 think, ultimately, we pull them out and we provide
21 them to the-- and add them to kind of our task
22 force-- to the task force for consideration. Some
23 will be bucketed. Others, if they are broader, will
24 just address them holistically.

2 CHAIRPERSON KOO: Has the task force
3 connected with individuals who are directly impacted
4 by an ADS?

5 BRITTNY SAUNDERS: That is part of
6 goal of the public engagement that we're doing, so
7 we've actually specifically identified, you know,
8 individuals who identify as being impacted by ADS as
9 one of the categories of folks that we want to invite
10 to participate in the sessions. And I think we also
11 anticipate that if we don't think we hear enough of
12 that feedback in the large sessions, then we will
13 definitely go out and do some of that more aggressive
14 outreach through-- or in preparation for the
15 community sessions. And I think we'd be working
16 through our task force members and through other
17 connections to try to identify who those people are.

18 CHAIRPERSON KOO: Did people who were
19 impacted by ADS come to your meetings?

20 BRITTNY SAUNDERS: So the meeting
21 have been, you know, folks who are like sitting on
22 the task force, so we have not yet--

23 CHAIRPERSON KOO: You haven't--

24 BRITTNY SAUNDERS: folks who are
25 impacted by it.

2 CHAIRPERSON KOO: invited them.

3 BRITTNY SAUNDERS: I think we'd be
4 very open to having folks, you know, join us for a
5 meeting or something like that.

6 CHAIRPERSON KOO: Can you walk through the
7 process for determining whether an algorithm has a
8 disproportional impact on members of protective
9 groups?

10 BRITTNY SAUNDERS: So that's a very
11 important questions and precisely the sort of
12 question that the task forces-- one of the questions
13 that the task force. Like--

14 CHAIRPERSON KOO: Yeah.

15 BRITTNY SAUNDERS: Yeah.

16 CHAIRPERSON KOO: So can you walk us
17 through the process?

18 BRITTNY SAUNDERS: We haven't
19 determined or finalized--

20 CHAIRPERSON KOO: Yeah.

21 BRITTNY SAUNDERS: that yet.

22 CHAIRPERSON KOO: You haven't--

23 BRITTNY SAUNDERS: Yeah. That's
24 part of-- That's one of the recommendations that
25 we're coming forth with.

2 CHAIRPERSON KOO: Okay. So what relevant
3 technical information on the systems do you plan to
4 reveal?

5 BRITTNY SAUNDERS: So, I think I
6 mentioned earlier out one of the things that we are
7 tasked with doing is developing a process or
8 recommendations around the process for making
9 information publicly available. And so, as part of
10 that, we are trying to develop a program called that
11 would account for, you know, security concerns,
12 privacy concerns, may be proprietary concerns and
13 other things.

14 CHAIRPERSON KOO: Okay. So I have maybe
15 one more question and then I will ask the members to
16 ask questions. So, how do you recommend to identify
17 the instances of the disproportionately impact? Can
18 you address this impact if they are [inaudible
19 00:44:03] to exit?

20 BRITTNY SAUNDERS: Yeah. So, that
21 questions of, you know, how bias may be operating
22 through technologies is a really important one and
23 the one that I think we have particular interest in
24 the commission, but it's also a commitment that
25 shared, and interest shared across the task force.

2 But that is actually one of the recommendations that
3 we are tasked with like delivering at the end of this
4 process. So we don't have a final answer on how that
5 would work.

6 CHAIRPERSON KOO: Okay. Oh, okay. I have
7 one more question. The Committee on Technology
8 recently received several letters from advocates
9 addressed to the task force, the task force chairs,
10 including a letter dated January 22nd, 2018 and one
11 August 17th, 2018 and March 1st, 2019. Those letters
12 sent recommendations to the task force. Copies of
13 these letters are also available online. Did you
14 discuss these letters with the task force members?

15 BRITTNY SAUNDERS: Well, I mean, yeah.

16 DIRECTOR THAMKITTIKASEM: Yeah.

17 BRITTNY SAUNDERS: That information
18 has definitely informed our discussions. The first
19 letter was helpful in terms of identifying who we
20 might appoint to the task force. It's informed out
21 conversations around public engagement and other
22 questions that [inaudible 00:45:26].

23 DIRECTOR THAMKITTIKASEM: Yeah. And I
24 think the other letter certainly kind of gave us an
25 emphasis to kind of move forward with a little more

2 clarity on process leading up to the production of
3 the recommendations. I think as, you know, again,
4 all of the people on the task force really want to
5 address this issue and tackle the questions around
6 transparency and accountability and being able to
7 offer good recommendations to allow the city to kind
8 of act more proactively. Being the first in this
9 nation, I think it's a challenging conversation, so
10 what we've been trying to do is, you know, in the
11 first, you know, months of the conversation there was
12 a little more time, as I stated focused on just on
13 criteria that might fall in or out. As we move
14 forward, we wanted to kind of make sure there was a
15 little more clarity on how we were going to move
16 forward to actual recommendations and there we had a
17 lot more discussion around the decisions to just say,
18 look, we have a limited amount of time and we know
19 that this is just the beginning, so it's better if we
20 just accept what we have agreed to, accept what we
21 dissent and disagree on and then identify the topics
22 for which we know that more time is going to be
23 necessary because nothing would be more important
24 than reflecting the diversity of viewpoints that

2 everyone has on the task force. Everyone cares and
3 we want to get all that out on the recommendations.

4 CHAIRPERSON KOO: Thank you. So, Council
5 member Holden?

6 COUNCIL MEMBER HOLDEN: Yes. Thank
7 you, Chair Koo. And thank you all for your
8 testimony. It's a daunting task ahead of you. It
9 sounds like you had 18 meetings, you said, already?

10 DIRECTOR THAMKITTIKASEM: Just around.
11 Yeah. 18-20.

12 COUNCIL MEMBER HOLDEN: Now, after the
13 report comes out in November, is the task force going
14 to continue to meet?

15 DIRECTOR THAMKITTIKASEM: So,
16 technically, under the law, and disbanded within 60
17 days of the report.

18 COUNCIL MEMBER HOLDEN: Okay. So, but
19 there's not an idea to put a smaller task force to
20 continue-- because everything changes. We now
21 technology changes and whenever you come out with a
22 report in November, there could be advances and so
23 forth.

24 DIRECTOR THAMKITTIKASEM: Yeah.

25 COUNCIL MEMBER HOLDEN: And new--

2 DIRECTOR THAMKITTIKASEM: I think that
3 from the task force standpoint, we've all had
4 conversations about the fact that our recommendations
5 won't just be necessarily answering--

6 COUNCIL MEMBER HOLDEN: Right.

7 DIRECTOR THAMKITTIKASEM: these, but we
8 well want to talk about what's next, as well.

9 COUNCIL MEMBER HOLDEN: Yeah. And
10 we'll know that some agencies are more transparent
11 then others and it sounds like-- I mean, some of the
12 comments that you said: you're leaving it up to the
13 agency to determine their priorities. Would that be
14 correct?

15 DIRECTOR THAMKITTIKASEM: Well, I think
16 what we want to do is also paid deference to the fact
17 that each of the different agencies has different
18 services that they are providing to New Yorkers. And
19 so, while we want guidance across-- for the entire
20 city on one systems should fall in or shouldn't and
21 what things-- the procedures and processes that may
22 work for identify disproportionate impact, how people
23 can appeal, we want to in-- you know, defer in terms
24 of operationally how the agencies would actually
25 enact and move forward with policies--

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2 COUNCIL MEMBER HOLDEN: But-- But--

3 DIRECTOR THAMKITTIKASEM: and protocols.

4 COUNCIL MEMBER HOLDEN: what I think

5 is--

6 DIRECTOR THAMKITTIKASEM: Yeah.

7 COUNCIL MEMBER HOLDEN: and you might
8 discuss this in the task force. Agency might not
9 recognize that they can be more transparent or they
10 should be more transparent. So we need some money
11 actually outside the agency say, this is what you are
12 not providing. This is what should be provided. And
13 I think that is important for somebody on the outside
14 looking in and I don't know if you take that back
15 because I wouldn't realize how much on the agency,
16 especially if there is a problem that is been
17 recognized by the public for the perception.

18 DIRECTOR THAMKITTIKASEM: Sure.

19 COUNCIL MEMBER HOLDEN: So, will--

20 DIRECTOR THAMKITTIKASEM: We'll raise
21 that.

22 COUNCIL MEMBER HOLDEN: Will you
23 raise?

24 DIRECTOR THAMKITTIKASEM: Yes.
25 Absolutely.

2 COUNCIL MEMBER HOLDEN: I appreciate
3 it. Okay. I guess that's it. Thank you. Yeah.

4 [Background comments]

5 CHAIRPERSON KOO: We are joined by Council
6 member Yeger. Yeah. So, let me ask a couple more
7 questions, then. Do ADS us advanced technologies
8 such as deep learning?

9 KELLY JIN: So I think just to echo some
10 of our earlier comments, there is a whole variety of
11 different technologies that are changing week to week
12 and year to year. I think, again, just to say that
13 we are working in partnership with our city agencies,
14 but I can say in particular if anyone is using deep
15 learning.

16 CHAIRPERSON KOO: So, how does the city
17 plan to make petitions by deep learning [inaudible
18 00:49:35]. Yeah.

19 [background comments]

20 BRITTNY SAUNDERS: Like how to make it
21 interpretable? I mean, so yeah. I think, obviously,
22 transparency and the ability of New Yorkers to
23 understand how these systems are operating and how
24 they may be impacted by them is one of the key
25 drivers behind the legislation here. And, you know,

2 one of-- As I had mentioned before, one of the areas
3 where the task force has to develop a set of
4 recommendations is around what information can be
5 made available to New Yorkers who might be impacted
6 by a particular decision or what information should
7 be made more generally publicly available to New
8 Yorkers. Publicly available to New Yorkers and how--
9 what's the process for determining that. So that is
10 certainly part of how we will be addressing those
11 concerns.

12 CHAIRPERSON KOO: So, I think that we can
13 make deep learning interpretable. Yeah. So how can
14 you do it? Yeah.

15 BRITTNY SAUNDERS: Well, I would
16 imagine the question of how we make deep learning
17 interpretable as a question-- big issue is the kind
18 of computer science--

19 KELLY JIN: [interposing] Yeah. So I
20 think there is an element of, like we've been saying,
21 how can we better contextualize the terms that we are
22 using which is something the task force is working
23 with just with the term Automated Decision Systems.
24 Deep learning is one of them. There's many terms in
25 the broader technology and data space that we are

2 working with and just to echo my-- Brittny's point
3 there, there are a lot of existing protections in
4 place and that algorithms and ADS' are augmenting
5 decision-making and supporting decision-making within
6 city agencies.

7 CHAIRPERSON KOO: Thank you. We will
8 send you follow-up questions.

9 BRITTNY SAUNDERS: Okay.

10 DIRECTOR THAMKITTIKASEM: Great.

11 BRITTNY SAUNDERS: Great.

12 CHAIRPERSON KOO: Okay?

13 DIRECTOR THAMKITTIKASEM: Happy to.

14 CHAIRPERSON KOO: So, thank you for
15 testifying before us. Yeah.

16 BRITTNY SAUNDERS: Thank you.

17 KELLY JIN: Thank you.

18 DIRECTOR THAMKITTIKASEM: Thank you so
19 much. Thank you.

20 CHAIRPERSON KOO: No more further
21 questions?

22 [background comments]

23 CHAIRPERSON KOO: Where's the second
24 panel? Albert Kahn, Janet Haven, and Rashida

2 Richardson. Okay. We will start with Janet. Janet
3 Haven. Yeah.

4 JANET HAVEN: Yes.

5 CHAIRPERSON KOO: You can identify
6 yourself and begin.

7 JANET HAVEN: Thank you. Can you hear me?

8 CHAIRPERSON KOO: Yes.

9 JANET HAVEN: Thank you for having me. My
10 name is Janet Haven. I am the Executive Director of
11 the Data and Society Research Institute. I'm sorry?
12 Is the microphone? Yes? Thank you. I'd like to
13 thank the Committee on Technology for having us here
14 today and also the task force for the work that they
15 have done to date. This testimony was prepared
16 together with Andrew Selps (sp?) who is a
17 postdoctoral scholar at Data and Society Research
18 Institute and a visiting fellow at the Yale
19 Information Society Project. We are an independent
20 nonprofit research Institute dedicated to studying
21 the social and cultural impacts of data driven and
22 automated technologies. Over the past five years,
23 Data and Society has focused on the social and legal
24 impacts of automated decision-making and artificial
25 intelligence, publishing research and advising policy

2 makers and industry actors on issues such as
3 algorithmic bias, explain ability, transparency, and
4 accountability, more generally. Government services
5 and operations play a crucial role in the lives of
6 New York City citizens. Transparency and
7 accountability, and the government's use of automated
8 decision-making systems matters. Across the country,
9 automated decision-making systems based on nonpublic
10 data sources and algorithmic models currently
11 informed decision-making on policing, criminal
12 justice, housing, child welfare decisions,
13 educational opportunities, and a myriad of other
14 fundamental issues. This task force was set up to
15 begin the hard work of building transparent and
16 accountable processes to ensure that the use of such
17 systems in New York City is geared to just outcomes
18 rather than only those which are most efficient. The
19 adoption of such systems requires a reevaluation of
20 current approaches to do process and to the adoption
21 of appropriate safeguards. It may require entirely
22 new approaches to accountability when the city uses
23 automated systems, as many such systems through their
24 varied design, can obscure or conceal policy or
25 decision-making processes. We, at Data and Society,

2 along with many of our colleagues across the city
3 lauded the decision to establish a task force focused
4 on developing a better understanding of these issues.
5 Indeed, we celebrated the city leadership's
6 precedents and being the first government in the
7 nation to establish a much-needed evidence base
8 regarding the inherent complexity accompanying ADS
9 adoption across multiple departments. Unfortunately,
10 we have seen little evidence that the task force is
11 living up to its potential. New York has a
12 tremendous opportunity to lead the country and
13 assigning these new public safeguards, but time is
14 growing short to deliver on the promise of this body
15 with the report due at the end of November. So I
16 would like to make two main points in my testimony
17 today. First, for the task force to complete its
18 mandate and a meaningful sense, it must have access
19 to the details of ADS systems in use by specific
20 agencies and the ability to work closely with
21 representatives from across agencies using ADS. We
22 earned shut that task-- that the task force members
23 being given immediate access to specific agency level
24 automated decision-making systems currently in use,
25 as well as to the leadership of those departments and

2 others with insight into the design and use of these
3 systems. Social context is essential to defining
4 fair and just outcomes. The city is understood to be
5 using ADS and such diverse context as housing,
6 education, child services, and criminal justice. The
7 very idea of a fair or just outcome is impossible to
8 define or debate without reference to the social
9 context of the system. Understanding the different
10 value trade-offs and decisions about pretrial risk
11 assessments, for instance, tells you nothing
12 whatsoever about school choice. What is fair, just,
13 or accountable in public housing policy says nothing
14 about what is fair, just, and accountable in child
15 services. This ability to address technological
16 systems within the social context where they are used
17 is what makes the ADS task force so important and
18 potentially is so powerful into finding real
19 accountability measures. The legislative mandate
20 itself also demonstrates why the task force requires
21 access to agency technologies. Under the enacting
22 law, the purpose of the task force is to make
23 recommendations particular to the city's agencies.
24 Specifically the task force must make recommendations
25 for procedures by which explanations of the decisions

2 can be requested, biases can be detected, harms from
3 biases can be addressed, the public can assess the
4 ADS and the systems and data can be archived. Each
5 of these recommendations applied not to automated
6 decision systems generally, but, quote, to agency
7 automated decision systems, a term defined separately
8 in the text of the law. Importantly, the law also
9 mandates that the task force make recommendations
10 about criteria for identifying which agency automated
11 decision systems should be subject to those
12 procedures. Thus, the legislative mandate makes
13 clear that the task force-- that for the task force
14 to do its work, it will require access to the
15 technologies that city agencies currently use or plan
16 to use, as well as the people in charge of their
17 operation. Lacking this level of detail on actual
18 agency level use of automated decision-making
19 systems, the recommendations of this task force can
20 only be generic. Such generic recommendations will
21 be ineffective because they will not be informative
22 enough for the city to act on. If this said they
23 wanted to find generic recommendations or guidelines
24 for ADS', it could have looked to existing
25 scholarship on these issues instead of forming a task

2 force. Indeed, there is an entire interdisciplinary
3 field of scholarship that has emerged in the last
4 several years dedicated to the issues of fairness,
5 accountability, and transparency, otherwise known as
6 FAT star, in automated systems. This field has made
7 significant strides and coming up with mathematical
8 definitions for fairness that computers can parse and
9 creating myriad potential methods for bias reduction
10 and automated systems. That the academic work has
11 fundamental limitations. Much of the research is, by
12 necessity or due to limited access, based on
13 hypothetical scenarios. Toy problems. Rather than
14 real-world applications of machine learning
15 technology. This work is accomplished as its
16 characteristic of theoretical modeling by stating
17 assumptions about the world and data sets that are
18 being used. In order to translate those solutions to
19 the real world, researchers have to know whether the
20 data sets and other assumptions match real-world
21 scenarios. Using information from city agencies, the
22 task force has the ability to advance beyond the
23 academic focus on toy problems to avoid of social
24 context and assess particular issues for systems used
25 in practice. Without information about the systems

2 in use, the task force's recommendations will be
3 limited to procedures at a level of generality.
4 Things we would already gas, such as testing the
5 system for bias or keeping it less complex so as to
6 be more explainable. But with information about
7 these systems, the task force can examine the
8 particular challenges and tradeoffs at issue. With
9 community assistance and guidance, they can assess
10 the appropriateness of different definitions of bias
11 in a given context and debate trade-offs between
12 accuracy and explain ability given specific social
13 environments. The recommendations of the task force
14 will only be useful if they are concrete and
15 actionable and that can only be achieved if they are
16 allowed to examine the way ADS operate and practice
17 with a view into both the technical and social
18 systems and forming outcomes. Second, we urge the
19 task force to prioritize public engagement and we are
20 very glad to hear about the engagement that is
21 planned because social context is essential to
22 defining fair and just outcomes. Meaningful
23 engagement with community stakeholders is
24 fundamentals this process. Once the task force has
25 access to detailed information about ADS systems in

2 use, public listening sessions must be held to
3 understand community experiences and concerns with
4 specificity with the goals of using that feedback to
5 shape the task force's process going forward.
6 Induration and reviewing of recommendations with
7 community stakeholders as the task force moves
8 forward will be important and to arriving at truly
9 transparent, accountable, and just outcomes. I am
10 here today because I believe-- I continue to believe
11 the task force has great potential. I strongly
12 believe the task force's work needs to be undertaken
13 thoughtfully and contextually, centering on
14 cooperation, transparency, and public engagement.
15 The task force's goals need to be offering actionable
16 and concrete recommendations on the use of ADS in New
17 York City government. We hope that the above
18 testimony provides useful suggestions to move towards
19 that goal. Thank you.

20 CHAIRPERSON KOO: Thank you, Ms. Haven.
21 Thank you for your testimony. We will review it
22 again in our office. We know that your prior
23 commitments and understand you don't have time for
24 questions, so I thank you very much for coming here--

25 JANET HAVEN: Thank you.

2 CHAIRPERSON KOO: to testify. Okay. We
3 are joined by Council member Landers. So, we will
4 proceed with the next panelist.

5 RASHIDA RICHARDSON: Okay. Hi.

6 CHAIRPERSON KOO: Please identify yourself
7 and start. Yeah.

8 RASHIDA RICHARDSON: Hi. My name is
9 Rashida Richardson and I am the Director of Policy
10 Research at the AI Now Institute at NYU. AI Now is
11 an interdisciplinary research Institute that focuses
12 on the social implications of artificial intelligence
13 and a large chunk of my research and the work that we
14 have been doing over the past year has been
15 specifically looking at use cases throughout the
16 United States and globally to understand the impact
17 of automated decision systems on society generally,
18 but also developing governance frameworks that can
19 help address many of the risks that we now accompany
20 its use. What I submitted to the committee is
21 actually copies of some of the advocacy letters that
22 myself and some of the panelists who are here and
23 others in the room have sent to the task force. And
24 to just lead with three recommendations for the
25 committee based on our interactions to date. The

2 first is that we strongly encourage this committee to
3 continue to serve as an oversight function on the
4 task force because we've been very concerned about
5 the lack of progress to date and the lack of actual
6 engagement in this process, despite our best efforts
7 to collaborate and cooperate with the task force
8 members, both on the city side and nongovernmental
9 members. And also, part of the reason I put forth
10 the letters that we sent is because it includes
11 robust recommendations that many experts and
12 community members have worked on. So we hope that as
13 this process does not go well, the city Council can
14 use some of the work that we are trying to start and
15 continue with dialogue so we, the city, can continue
16 to lead on this effort. And then I'll raise two
17 concerns that I hope you can react to and I am happy
18 to stay for questions. The first is that I am very
19 concerned that the task force is proceeding without
20 any type of context such as Janet has a referenced in
21 the reason why it is important for them to actually
22 focus on specific examples used in this city is
23 because, if you only look at generic use cases of
24 automated decision systems, there is no way you can
25 make meaningful recommendations to curtail some of

2 the risk that current research is raising. To give a
3 specific example, we know that New York City is using
4 pretrial risk assessments and, in fact, the Mayor's
5 Office on Criminal Justice is in the process of
6 redeveloping a pretrial risk assessment, yet each of
7 those risk assessments that are either available off-
8 the-shelf or developed individually very differently
9 in the risks that are associated with their use can
10 vary drastically. And so, if the city is not looking
11 at this specific use cases that agencies are using,
12 it's possible that their recommendations will be too
13 vague and you will see-- you'll continue to see that
14 the risk that research is warning of being
15 perpetuated in the city. The second is a lack of a
16 robust public engagement process. And while we are
17 very happy about the recent announcement about the
18 April and May hearings and the subsequent summer
19 hearings, it is notable that us as the community of
20 advocates and researchers did try to engage the task
21 force last year, including the robust letter that I
22 mentioned was sent in August and nothing has been
23 done except for an acknowledgment that we received--
24 that they received that letter in August until this
25 past month. And there is increasing--

2 COUNCIL MEMBER LANDER: You're sure that
3 letter was not sent through an automatic [inaudible
4 01:58:33].

5 RASHIDA RICHARDSON: No. We actually
6 received a response from the Chair.

7 [inaudible 01:05:37]

8 RASHIDA RICHARDSON: But I appreciate
9 the humor. And but the other concern is today is
10 April 4th and the first hearing is supposed to be on
11 April 30th, but if you look at the press release that
12 is released, there is no specifics on how the
13 community can actually engage, to what extent people
14 will actually be allowed to be heard, and who will
15 even be present. So it's a little concerning that
16 these hearings are fastly approaching and they are
17 the only opportunity for public engagement, yet no
18 details for how the public will actually engage in
19 any of the public documents to date. And I will stop
20 and I'm available for questions. Thank you.

21 CHAIRPERSON KOO: Yeah.

22 ALBERT KAHN: Good afternoon. My name is
23 Albert Kahn and I am the Executive Director of STOP,
24 the Surveillance Technology Oversight Project, and we
25 are a civil rights, police accountability, and

2 privacy organization based here in New York City at
3 the Urban Justice Center and I have submitted formal
4 testimony for the record that was prepared with the
5 assistance of our resident technologist, Liz
6 O'Sullivan. And, like so many people here, I was
7 very excited by the prospect of the task force when
8 the Council enacted it into law. When we took this
9 leading role in trying to provide an accountability
10 framework for these increasingly powerful forms of
11 artificial intelligence and other automated decision
12 systems that are being deployed across the city and
13 across the country. But while I had the pleasure of
14 working with the task force for its hearing last
15 year, attending those sessions it quickly became
16 clear that we were living up to the expectations that
17 advocates and lawmakers had for what this task force
18 would be doing. You know, there are a number of
19 specific issues I detail in my testimony, but on a
20 high level, they can be broken down into, you know,
21 various groups. One of which is the fact that, as we
22 have heard repeatedly, you cannot build a roadmap to
23 the future if you don't know where you are today.
24 You cannot build a comprehensive framework for ADS if
25 you don't know what those tools look like, how they

2 are being used, what the limitations are. And so,
3 it's indispensable to have access to a complete
4 understanding of what tools are being used throughout
5 the city if we are to have a meaningful framework for
6 ADS regulation. Another difficulty is the fact that
7 we have had this limited public engagement. This is
8 a test subject. It is a test subject to have a
9 citywide campaign to really engage the public on what
10 it means to regulate ADS. There are a lot of
11 technical barriers and we need those individuals who
12 are being impacted by this, whether it's what school
13 their kid goes to or how they are treated in a pre-
14 sentencing context or, you know, housing issues. We
15 need them to have a way to meaningfully understand
16 how these tools work and how this task force is
17 potentially addressing those issues. But we have not
18 seen that style of engagement with the public. And
19 what we are seeing now is an improvement with these
20 planned for, but it's too little too late. And to
21 make some most of the time remaining for the task
22 force, we need a larger citywide effort not simply to
23 have forums, but to have forums where members of the
24 public can interact with task force members where
25 they can hold those members accountable where we have

2 much more public engagement and public education as a
3 preliminary step to make sure that, you know, you
4 don't just have self-selection of the people who are
5 already engaged on this issue because, I mean, I'm
6 sure that if you start to have this conversation with
7 a lot of constituents, it will take time for them to
8 understand what this is and how it is impacting their
9 lives. We also have concerns about the lack of
10 leadership five task force members. You know, the--
11 If you look at the law itself, it talks about members
12 who are from nonprofits that represent individuals
13 impacted by ADS, as well as technical experts in the
14 field and, yet, those individuals have not been
15 leading the day to day management of the task force.
16 Instead, it's been outside consultants. It's been
17 they individuals from the administration who been
18 really taking leadership of the direction of the task
19 force process. And it's wonderful to have engagement
20 from such experienced and knowledgeable individuals
21 in the administration, but for this to be an
22 independent body that truly holds city agencies
23 accountable for how they deploy ADS, it needs to be
24 these outside experts who are the ones leading not
25 just the internal discussions, but also the drafting

2 process and the overall work of the task force. And,
3 similarly, I think really given how little time is
4 left, it's urgent that the Council reestablish and
5 reassert its expectations for what a task force
6 report will constitute to make sure that we don't
7 have a high level thought document, but that we have
8 a document that goes into specific best practices for
9 ADS that goes into some of the issues that we've
10 seen, not just her own transparency, but about
11 fairness and accessibility. And, with that, I will
12 end my remarks.

13 CHAIRPERSON KOO: members who want ask
14 questions?

15 COUNCIL MEMBER ULRICH: Chair, I have
16 a question about the-- the unintended consequences
17 that were referred to in your testimony regarding the
18 city's court administra-- the applications of AI in
19 the court to--

20 RASHIDA RICHARDSON: You want a specific
21 example?

22 COUNCIL MEMBER ULRICH: Yes. Exactly.
23 Please. Yeah.

24 RASHIDA RICHARDSON: Yeah. So, what I
25 mentioned was a pretrial risk assessment and, just to

2 be clear, there are risk assessments used throughout
3 the criminal justice system. That's just one
4 specific case and one major concern, which was
5 profiled in Propublica and many other great articles
6 is a great concern for racial bias in that, if you
7 have a--

8 COUNCIL MEMBER ULRICH: Right.

9 RASHIDA RICHARDSON: system that is
10 disproportionately filled with black and Latino
11 individuals and you are creating a statistical model
12 that's looking at the current prison population to
13 gauge who may be at risk for not showing up for
14 court, then you are more likely to have a risk
15 assessment that is going to lean towards the
16 population that is already disproportionately
17 represented within the jail population. So, that's
18 just one specific concern, but then you can have
19 other concerns depending on the type of risk
20 assessment. And this is why, knowing what the city
21 is actually using as specific-- or important because
22 there is some risk assessment that only looks that
23 they individual who is being assessed information
24 and other risk assessments that generalize based on
25 the jail population or other criminal justice data

2 and in the former that I described, that is more
3 preferential to some in that you are actually getting
4 an independent decision about that individual whereas
5 some other tools you are making generalized
6 suggestions based on a generalized group which you
7 could-- leads to some concerns about disparate
8 impact and other issues.

9 COUNCIL MEMBER ULRICH: I wonder if
10 the city Department of Health is using any of this
11 technology.

12 RASHIDA RICHARDSON: So, they're-- I
13 can only speculate based on research of looking
14 nationally, but there is at least one system that I
15 know is being pushed by the CDC that is looking at
16 HIV-- or trying to identify individuals who will be
17 more likely to contract HIV based on existing
18 populations and relationships-- or like a social
19 network monitoring type system.

20 COUNCIL MEMBER ULRICH: Huh.

21 RASHIDA RICHARDSON: And that I don't
22 know for a fact if the city is using, but that is one
23 that I know is being pushed by the federal government
24 and there's funds that comes with using the type of
25 program. And then there are other types of programs

2 like other STI monitoring programs that can be used
3 in prescription monitoring databases where you want
4 to look at doctors who may be overprescribing or
5 individuals.

6 COUNCIL MEMBER ULRICH: Yeah. I think
7 that could be very helpful with the opioid crisis
8 that we're facing right now.

9 RASHIDA RICHARDSON: Yeah. But the
10 problem is I'm giving you examples based on doing
11 research globally and nationally and I don't know for
12 a fact if any city agency is using any of this.

13 COUNCIL MEMBER ULRICH: I mean--

14 ALBERT KHAN: And--

15 COUNCIL MEMBER ULRICH: I think it
16 would be very helpful.

17 ALBERT KHAN: And the one thing to keep in
18 mind is that these tools can be incredibly helpful in
19 better allocating city resources--

20 COUNCIL MEMBER ULRICH: Right.

21 ALBERT KHAN: But, you know, the city has
22 seen historically what happens when you use an
23 analytical framework that proves to be inaccurate or
24 based off of faulty assumptions. I mean,
25 historically in FDNY staffing we saw back in the-- I

2 believe that was the 60s and 70s, for example, of the
3 ran study that made certain assumptions about how
4 many firehouses were needed based off of certain
5 models of how fire-- how the fire department was
6 utilized. That resulted in a huge increase in the
7 amount of fires that went on as a result because
8 there was faulty data, faulty assumptions. And in
9 all of these context, we are dealing with more
10 sophisticated tools that, to the extent we are not
11 policing the data and the underlying algorithms for
12 bias, for errors, for other things that can distort
13 the outcome. They may actually make things worse
14 rather than make things better.

15 RASHIDA RICHARDSON: And to give one
16 more example that I think should be of major concern
17 to this committee and the city as a whole is that
18 there is major costs to these systems that we don't
19 fully understand. And one specific example which I
20 don't know the city is using our public benefit
21 algorithms that help assess who may be eligible or
22 terminated or the level of benefit for SNAP,
23 Medicaid, and other public benefits, and there is
24 been lawsuits in Arkansas, Idaho, and a few other
25 states that have resulted in huge settlements that

2 the state has had to give up. And those states are
3 now still trying to figure out how to redo or fix
4 what was already done. And that is something where
5 we are now looking back a few years to see what's
6 happening and it is still not resolved. But if we
7 don't have a good grasp on what is currently being
8 used, I also think the city would be very concerned
9 about liability in the long run of these systems.

10 COUNCIL MEMBER ULRICH: That's
11 probably true, but I think in the area of public
12 health, it could be extremely helpful in particular
13 with juvenile issues, you know, related to obesity
14 and chronic health conditions that sometimes develop
15 later on in life as a result of lack of access to
16 nutrition or park space or-- You know, these are
17 things that we know to be common sense, but if we can
18 find a way to really work it into a system that could
19 help us make decisions and allocate resources, it
20 might be very helpful.

21 RASHIDA RICHARDSON: And I'll just say
22 my emphasis on the risk does not mean that I don't
23 understand--

24 COUNCIL MEMBER ULRICH: Yeah.

2 RASHIDA RICHARDSON: There are tons of
3 benefits that can be gained and I think it's--

4 COUNCIL MEMBER ULRICH: Yeah. I am
5 concerned about privacy--

6 RASHIDA RICHARDSON: Yeah.

7 COUNCIL MEMBER ULRICH: rights and
8 people's ability not to be monitored by big
9 government. Everything from, you know, where they
10 go, what they eat, their blood pressure, their, you
11 know? What they had for dinner last night. It's
12 nobody's business, quite frankly. But, you know,
13 with respect to, again, the public health and also
14 education. Educational outcomes. I think the
15 Department of Education, they spend hundreds of
16 millions of dollars on consultants and contracts that
17 we don't even know about. We have to find out about
18 it at the hearings at budget time that is there was
19 any way to harness some of this technology to really
20 try to look at student outcomes and how students
21 learn and how we could put them on a better track
22 reaching their full potential, I think AI could be
23 very helpful because it does take away the bias when
24 it does have the right variables in, you know-- in
25 the algorithm.

2 ALBERT KHAN: I actually wanted to
3 push back on that point because I would say,
4 actually, all AI is biased. The question is whether
5 you can reduce that bias to a level below what you
6 see with human decision-makers. But even in the best
7 circumstances, you will see some elements of bias
8 entering these systems. Either and how they-- and
9 what data is used, and how that data is evaluated,
10 and the myriad of subjective decisions that go into
11 shaping how these tools work. And so, AI as a class
12 is no different than human decision-makers. Say like
13 judges. You can have a judge who you think is making
14 consistently good decisions. You can have a judge
15 who you think is making consistently bad decisions,
16 but they are all using subjective heuristics and AI
17 can be more powerful, but that doesn't mean it's more
18 fair and it doesn't mean that it's more effective.

19 COUNCIL MEMBER ULRICH: And who
20 would-- just very quickly, who would-- I'm ignorant
21 to this, but who are the major developers of the AI
22 technologies that are being sold to municipalities?
23 Who are we buying them from?

24 RASHIDA RICHARDSON: So--

2 COUNCIL MEMBER ULRICH: Is it
3 Microsoft? Is a Google? I don't know. I'm--

4 RASHIDA RICHARDSON: Yeah. So I can
5 give you some generic names, but you really have
6 taken it down into the types of use and what agency
7 uses because there are some vendors that only work in
8 certain sectors. So you have all the big companies.
9 So, IBM, Microsoft, Google, Amazon. They all offers
10 services that the city probably is using in some
11 regard, but then you also have smaller companies. So
12 to narrow in on a specific, in policing there is
13 technologies called Predictive Policing which helped
14 determine where crime may occur or who may be a
15 victim or perpetrator of a crime. And there you have
16 sort of niche vendors like Hunch Lab, Palanteer
17 (sp?), Predpole (sp?), and they primarily work in the
18 policing space. So it's like you really have to get
19 into sector are you interested--

20 COUNCIL MEMBER ULRICH: Right.

21 RASHIDA RICHARDSON: in and then look at
22 the vendors--

23 COUNCIL MEMBER ULRICH: [interposing]

24 Well, you mentioned Microsoft, right? So does
25 Microsoft currently contract with the city to provide

2 AI and in what area? I don't know. I'm not
3 familiar.

4 ALBERT KHAN: Well, one of the
5 difficulties we have is that, since the task force
6 hasn't been given a comprehensive list of the AI and
7 ADS systems are being used by agencies, I don't think
8 is anyone in this--

9 COUNCIL MEMBER ULRICH: [interposing]
10 Well, we should know that.

11 ALBERT KHAN: room who can give you an
12 answer. Yeah.

13 COUNCIL MEMBER ULRICH: Why don't we
14 know that?

15 [background comments]

16 COUNCIL MEMBER ULRICH: Yeah. Okay.
17 But when it is the task force is going to be done and
18 tell us? I mean, that's the--

19 RASHIDA RICHARDSON: Well--

20 COUNCIL MEMBER LANDER: You're saying
21 the same things they're saying. We need a lot--

22 COUNCIL MEMBER ULRICH: Okay.

23 COUNCIL MEMBER LANDER: More
24 information. We need to know a lot about the--

25 COUNCIL MEMBER ULRICH: Right.

2 COUNCIL MEMBER LANDER: Task force
3 before it starts if we're-- anyway.

4 CHAIRPERSON KOO: Council member, do you--

5 COUNCIL MEMBER ULRICH: Thank you.

6 CHAIRPERSON KOO: have a question?

7 COUNCIL MEMBER LANDER: Yeah. Yes.

8 And I think, in some ways, will follow on all these
9 lines, but I'm going to ask you for sort of a little
10 real time consulting, but that I think is designed to
11 help us better understand kind of what is ADR, as
12 well, and actually I think I asked Noel this or some
13 similar questions at the Kopek (sp?) hearing that we
14 had. So I'm currently working on a bill and I'm not
15 sure whether it's ADR or not, so I have been focused
16 on dealing with reckless drivers put New Yorkers at
17 grave risk of death and injury. About a year ago,
18 and driver in my district killed two young kids and
19 it turned out that she had five speed camera and red
20 light violations in the preceding year. And so,
21 there was some indication that she was a reckless
22 driver and, perhaps, if we had acted on that before
23 then she would not have killed those two young kids.
24 We then-- Twitter sort of took to using the existing
25 data about the camera violations and started to look

2 at how many other drivers are there with that bad a
3 record? And it turned out she was in the top one
4 percent of reckless drivers, but that that means
5 there are about 25,000 other drivers who have equally
6 bad or worse track records of driving. They had had
7 violations of that, you know, five or more in a year.
8 So we are putting a bill together to say, when you
9 get to five, we want there to be a consequence. Most
10 people, if you get just one of those tickets, you
11 don't get a second one. But this set of people like,
12 in my opinion, they are driving sociopathic way.
13 They don't care about, you know, the-- hell, they
14 care about more about their convenience than the
15 lives of their neighbors. So we would like to like
16 make them take a class that is been proven to reduce
17 recidivism and reckless driving and, if not, boot or
18 impound their cars until they do. So, that they kind
19 of automated decision-making. Like we are making a
20 decision, I think, that that set of people have a
21 risk of causing harm. Now, it's based on behaviors.
22 Not on identity. But it, you know, I don't know for
23 sure that the which ones of those 25,000 and are
24 going to injure or kill someone if we don't make them
25 to this class. So, I guess, just a couple of

2 questions. Like, one, where making the algorithmic
3 decisions, in this case, like in the legislation--

4 ALBERT KHAN: Uh-hm.

5 COUNCIL MEMBER LANDER: So it's pretty
6 transparent, at least. Although, I could see giving
7 DOT the ability to adjust it over time so that if
8 they discover better predictive information, like if
9 they could add hit and run information, which
10 currently is like locked away in NYPD file drawers so
11 we just don't have it electronically. So, I guess, a
12 couple of questions. Is that automated decision-
13 making? And, therefore, like should show up in the
14 task force's information? Like where is the line
15 between using data and leaving it to some, you know,
16 computer to do the AI or algorithmic work? Am. Let
17 me just leave it there and ask for your help in
18 thinking this through.

19 RASHIDA RICHARDSON: Do you want--
20 Okay. So I think there is a way to see what you
21 described is an automated decision system, but there
22 are a few details I would need to know to feel more
23 confident in that clarification.

24

25

2 COUNCIL MEMBER LANDER: And I'm more
3 looking to help us understand the boundaries than,
4 you know?

5 RASHIDA RICHARDSON: So-- All right.
6 So, let's say you had some type of matching algorithm
7 or alert system so you could identify who, within the
8 existing database, already has five or more
9 violations. That's the technical part, but there is
10 still some type of human decision-making and what I
11 just described to various most of the systems that we
12 are seeing used in government right now and that they
13 are assisting more, in some cases, supplanting
14 government decision-making, but using some type of
15 technical system to either analyze, predict, or
16 identify people within existing data. So I say
17 loosely, yes, on a broad definition, that could fit
18 in automated decision system.

19 ALBERT KHAN: And having worked with
20 your staff on the bill, one concern that comes up
21 with is as with any form of protective policing is we
22 frame it as we are basing it off of behavior, not
23 identity, but when you drill down, you are using a
24 data set of who has gotten five of these violations?
25 That then requires us to look at where the cameras

2 are that are detecting those violations. It makes us
3 look at is there-- are these cameras placed equally
4 throughout the city or are they disproportionately
5 and neighborhoods where New Yorkers of color will be
6 identified and receive violations? Where poorer
7 individuals will be identified? And those sorts of
8 elements of bias can come in like any other form of
9 ADS. And so, where ever we are trying to eliminate
10 the human discretion, the human decision-making that
11 would potentially evaluate those differences and
12 create a uniformed roll, I do think the same sort of
13 ADS concerns come into play. That doesn't mean we
14 should do it, but it means that we need to be
15 rigorous and how we test those sort of ADS tools to
16 make sure that we aren't creating additional levels
17 of bias in the system.

18 COUNCIL MEMBER LANDER: Okay. I mean,
19 I think that's helpful and, as you know, like we have
20 been trying to think about that and this one and make
21 sure and I think a standard that would say-- you
22 know, the algorithm is transparent and we tested for
23 disparate impact seems sensible to me. I guess my
24 next question is I understand the concern that like
25 if we only have a level of generality that is more or

2 less what I just said, you know, the task force might
3 not be able to do useful work if it is sort of so
4 general that it, you know, without-- But what would
5 it look like at another-- you know, I guess, on the
6 flipside, you know, saying that every time we use--
7 you know, I don't know. How do we figure out the
8 right level of specificity because it doesn't seem
9 realistic to expect that every time we are using some
10 kind of data analysis or algorithm we could subject
11 it to the kind of transparency and scrutiny and
12 analysis. So, you know, how do we find a middle
13 ground that is-- Yeah. I mean, I guess that's my
14 question. How to we find a reasonable middle ground?

15 ALBERT KHAN: I think there's
16 definitely a spectrum of responses and we could go,
17 you know, with a variety of different routes. I
18 think for something as ambitious as ambitious says
19 the task force, part of the hope was that we would
20 create best practices. Maybe we wouldn't analyze
21 each and every system and gave it a report card or a
22 scorecard on how well it's two, but that we would
23 come up with a framework for analyzing those tools
24 and then going forward, that framework could be used
25 to educate New Yorkers and empower them when they are

2 the victim of discriminatory ADS and really create
3 the system. You know, because in 18 months, you
4 couldn't do that. You couldn't create something that
5 was future proof and was robust enough to hit each
6 and every one of those tools. But it's-- So, I can
7 certainly understand that there would be a flipside
8 where we are trying to create a watchdog that's
9 looking at each and every Excel document and, in city
10 government, that's, obviously, not what we want, but
11 I think there is a lot of room between where we are
12 and where that would be.

13 COUNCIL MEMBER LANDER: And--

14 RASHIDA RICHARDSON: I would also add--
15 I supplied the letter we sent last August. That was
16 recommendations based on a general understanding of
17 the problem. So--

18 COUNCIL MEMBER LANDER: Yeah.

19 RASHIDA RICHARDSON: we had-- That's an
20 attempt at starting a conversation or, at least, some
21 discourse on what could a middle ground be without
22 specificity, but the reason why it's important for
23 the city Council to have specific examples is because
24 there is some recommendations, like disparate impact,
25 that will vary by the types of use cases by agency

2 and other issues that, I think, we gave a starting
3 ground of here is what we are thinking based on our
4 general understanding, but it's important to narrow
5 when based on the concerns--

6 COUNCIL MEMBER LANDER: [interposing]

7 And let me be clear--

8 RASHIDA RICHARDSON: and specific use.

9 COUNCIL MEMBER LANDER: I don't mean
10 that there shouldn't be specific examples of
11 available to and analyzed by the task force. I'm
12 thinking more downstream to what are the kinds of
13 recommendations. You know, so, for example, you
14 know, audit or something you too when you have a set
15 of rules you want to apply. It's not reasonable to
16 expect that there will be a front-end process visible
17 in transparent and through public review every time
18 you two it. But you don't just want to like wave
19 your hand and hope. And so you like audit a certain
20 set of them for compliance. So, yeah. I mean,
21 obviously, we need-- I mean, I totally share your
22 point and I think the committee, it seems like, is in
23 sync that the task force will need specific examples
24 to workshop, develop some clear best practices, and
25 come to a set of recommendations that aren't just

2 such high-level principles that they can have impact.
3 I'm just trying to think a little bit to how we would
4 make sure that our systems broadly are complying with
5 them once we got through it.

6 ALBERT KHAN: And, of course, there
7 are ways to automate that process and to have
8 additional layers of for review. It wouldn't
9 necessarily have to be a manual human review for
10 each and every tool, but to the extent that you had
11 that framework, you could imagine, you know, having a
12 parallel to NYC's open data initiative. That would
13 be some sort of portal that would allow different
14 access to different programs or you could have
15 different standards depending on the scale of the
16 ADS. So there are a lot of different ways you could
17 scale it up so that it was proportional to the tool
18 that was being deployed. But-- And, hopefully, in
19 its final recommendations, the task force will have a
20 framework along those lines.

21 RASHIDA RICHARDSON: And just to be
22 clear, there is also a lot of work, I think, that
23 would fall on the vendors during-- and this would be
24 part of the procurement process. So, things that are
25 not already in use in the city and, one specific

2 example is that-- from that I've learned from doing
3 research in this area is not-- a lot of the systems
4 are already used in government. There haven't been
5 specific validation or bias studies done and having
6 the requirement where any vendor that's contracting
7 with the city or any type of service or product that
8 is used in the city there is been confirmed that
9 there is been a study and it's been reviewed and open
10 to either experts or those in the city to review is
11 something that would technically fall on the vendor,
12 but would give greater assurances than we have right
13 now.

14 COUNCIL MEMBER LANDER: Thank you.

15 CHAIRPERSON KOO: So, thank you. Yeah.

16 So, let me ask you, Mr. Khan, a question.

17 ALBERT KHAN: Uh-hm.

18 CHAIRPERSON KOO: So, in your testimony,
19 you have stated that Jeanette (sp?) Family
20 Foundation.

21 ALBERT KHAN: Uh-hm.

22 CHAIRPERSON KOO: So, can you tell us more
23 about these meetings?

24 ALBERT KHAN: Oh, yes. So, as part of
25 the task force meetings we have the Jane (sic) Family

2 Foundation preparing documents to assist with the
3 task force. And one thing that drew complaints from
4 several members was that, you know, this is not a
5 task force member. It was not an organization that
6 was officially part of the process and, yet, they
7 were, for some portions of our work, you know,
8 driving much of that process to the point where they
9 were creating proposed language for signed off by
10 task force members and, you know, providing, you
11 know, in some ways, rather than supporting the
12 process, at times it felt like they were steering the
13 process.

14 CHAIRPERSON KOO: So, what you expect from
15 the task force [inaudible 01:31:24]. Oh. What do
16 you expect from the task force and this report?

17 ALBERT KHAN: Unfortunately, at this
18 point I don't know what to expect. There is very
19 little time left for drafting a report of the scale
20 we are discussing and, given that we are only now
21 beginning public engagement, to the extent that the
22 report is responsive to the engagement we see at
23 future meetings, it's impossible to predict what the
24 report will say in the end. But given that we heard
25 earlier today that there is not even consensus around

2 the definition of what it ADS is, it's hard for me to
3 see how we go from that position today to having a
4 comprehensive framework for how you evaluate,
5 regulate, and, you know, use ADS in the future.

6 CHAIRPERSON KOO: So let me ask you a few
7 more questions [inaudible 01:32:14]. What ADS are
8 you [inaudible 01:32:21] to examine in your opinion?

9 RASHIDA RICHARDSON: So, it's a little
10 hard to answer because I don't want to create a
11 hierarchy or risk with different use cases, but I do
12 think some of the use cases in criminal justice,
13 public health, child welfare, education are all
14 examples where there's that heightened risk of civil
15 rights and liberties being implicated in problematic
16 ways, but the absence of listing off other use cases,
17 I wouldn't want to say those aren't equally important
18 because part of the problem we have is the lack of
19 transparency. So if we don't fully understand the
20 spectrum of use cases, then it's difficult to sort of
21 rank which risks are higher than another.

22 ALBERT KHAN: I agreed to an extent.
23 It's a known unknown. What I would say is, in my
24 mind, to the extent that you are going to create any
25 sort of prioritization, it should be proportional to

2 the potential deprivation of liberty. So, where we
3 are dealing with tools that potentially can deprive
4 people of their freedom, and oh, policing tools, that
5 those to me would be some of the highest priorities.

6 CHAIRPERSON KOO: Uh-hm.

7 ALBERT KHAN: But, then again, someone
8 to head a police accountability organization, we
9 clearly have an institutional bias in that direction.

10 RASHIDA RICHARDSON: And I would also
11 say any type of tool that would have a negative
12 effect on outcomes of an individual, so that where
13 you get the education and child welfare type of
14 examples.

15 CHAIRPERSON KOO: Do you have any
16 suggestions as to how the task force and its process
17 could be improved?

18 ALBERT KHAN: Well, I believe Ms.
19 Richardson has submitted a letter that details a
20 number of suggestions from a coalition of
21 organizations and, you know, we stand by those
22 suggestions and we continue to believe that the items
23 we lay out, such as, you know, expanded community
24 engagement, are quite crucial for this process and
25 the time left.

2 CHAIRPERSON KOO: So how do you see
3 [inaudible 01:34:20] of the task force?

4 RASHIDA RICHARDSON: At this point it's
5 a little unclear. As I mentioned in my opening
6 remarks, we still don't even know the format of the
7 upcoming hearing or what level of engagement will be
8 allowed. So, if I'm allowed to give testimony, I
9 look forward to participating in that capacity and
10 also bringing along any other advocates and
11 researchers who have a point of view to share. But
12 given that we are at April 4 in the first hearing is
13 April 30 and we have no clue on how we can even
14 engage, I am a little concerned that how I may be
15 able to proceed.

16 ALBERT KHAN: Similarly, I would
17 welcome the opportunity to testify or engage in those
18 public hearings, but it's unclear at this point.
19 And, to clarify my testimony, as I said in the
20 written document, while I participated in the task
21 force hearings, the internal meetings, I was never
22 officially a member of the task force, but I would
23 also welcome the opportunity to contain use some
24 unofficial roll with it.

2 CHAIRPERSON KOO: Thank you. Yeah. Any
3 more questions? So, okay. One more question. Do
4 you know about similar taskforces and other
5 jurisdictions?

6 RASHIDA RICHARDSON: So, in the March 1
7 letter that I provided, we listed off a few examples.
8 So, in Vermont followed suit of New York and I've
9 heard that from people in Vermont in creating a
10 statewide task force and currently there is
11 legislation pending in Massachusetts and Washington
12 and a few other states and localities are
13 contemplating similar legislation to create bodies to
14 look at similar issues.

15 ALBERT KHAN: And we also have
16 examples from Pennsylvania, from California. We, you
17 know, really, it's quite sad that something were a
18 national leader in, we are now falling behind these
19 other localities and their level of public
20 engagement.

21 CHAIRPERSON KOO: Yeah. Thank you for
22 your testimony. We will review your suggestions and
23 take appropriate actions. Yeah.

24 RASHIDA RICHARDSON: Thank you.

25 ALBERT KHAN: Thank you.

2 CHAIRPERSON KOO: The next panel we have
3 two people. Noel Hidalgo and Jordan Kroll.

4 NOEL HIDALGO: Thank you. Okay.
5 Here we go.

6 CHAIRPERSON KOO: Yeah. You may identify
7 yourself and start. Yeah.

8 NOEL HIDALGO: My name is Noel Hidalgo,
9 Executive Director of BETA NYC. My printer broke. I
10 apologize. So, I submitted the testimony via Twitter
11 and I'll also be emailing it to you. I will
12 summarize the testimony briefly. It's-- In 2016, we
13 wrote a-- posted something to our blog that said
14 that we wanted to ensure that New York City leads the
15 way in algorithmic-- ethical algorithmic government.
16 We want transparency around data tools, algorithms,
17 artificial intelligence and tracking and we want New
18 York City to be the thought leader and a smart,
19 ethical, algorithmic government. We posted that on 4
20 January 2016. It's been 1186 days since then and, as
21 you know, the Council has introduced legislation, the
22 legislation has passed, the task force has been
23 crystallized, to press releases have been published,
24 and to public hearings have been scheduled. And,
25 from the public's perspective, that's pretty much all

2 that is happened. And from-- We thank you for
3 hosting this hearing to bring transparency on this
4 particular subject. On March 1, we joined the broad
5 coalition that was mentioned beforehand by Rashida
6 asking for a robust and inclusive public engagement
7 process, a review of the evidenced-based research and
8 public communication about the task force process and
9 work necessary that predicates to any publication
10 that the task force produces. And, sadly, we have
11 great concerns about the output of the process if
12 there is no transparency on it. On the transparent--
13 On the we-- Eh. Excuse me. On the task force's
14 website, you can't find press releases. You can't
15 find meeting notes. You can't find actions that it's
16 taken so far. You can't find any timelines, nor the
17 task forces, processes and this is extremely
18 disappointing. While we're honored to have privately
19 met with some of the co-chairs and one of the few
20 groups being considered for follow-up community
21 meetings, we're offering the following advice for the
22 task force:

23 First and foremost is update the website.
24 Share as much information as possible about the task
25 force. This include press releases, task force

2 meeting dates, agendas, timelines. Additionally, as
3 we're heading into this public event time period,
4 make sure that there's a public events calendar and
5 explicitly have a public glossary of terms that-- a
6 public glossary of terms. This is actually a
7 fundamental step in making sure that people who
8 attend these public meetings understand what is being
9 said.

10 Second to that process, while I can see
11 who is on the task force, I cannot see how the task
12 force will be making its recommendations nor how it
13 will be making its recommendations. We call on the
14 task force to openly publish its process and it's
15 timeline. We cannot trust the outcome of this task
16 force without transparency of the process. When it
17 comes down to physical public forums, first we want
18 them all to be recorded and/or live streamed. We
19 want for them to be effectively constructed. Rashida
20 clearly articulated the great concern that many of us
21 have in regards to the structure of these public
22 forums. She said it better than any way that I could
23 say it. Additionally, these conversations must be
24 held at an accessible level. Many of the terms and
25 topics that we discuss our technical and academic and

2 those things need to be kept to a minimum and there
3 is, obviously, going to be made for a massive amount
4 of translation whether it's in language or in
5 terminology. We want to ensure that these physical
6 hearings have a digital analog and, right now, the
7 community has been using NYC algorithms, plural, as
8 the hashtag to kind of centralize that conversation
9 and we hope that these public forums will also
10 embrace that hashtag and be able to allow for public
11 dialog through Twitter. When it comes down to the
12 public community forums, we are one of the few groups
13 that have been contacted. We are excited about this,
14 but, once again, we want to make sure that the
15 community public forums are accessible to as many
16 people as possible to the extent that we want those
17 task force-- the task force website to be
18 representative of all community public forums even if
19 it's a task force member that is going out to
20 represent their work. We want that reflected on the
21 website. Lastly, we want to encourage the task force
22 to use some digital forums for dialogue. There has
23 been this tool that councilmember Leander has talked
24 about, console, which is a great platform that we
25 have seen in Europe, as well as across the Americas

2 using waves to solicit and gather feedback and have a
3 positive constructive online dialogue around idea
4 generation and common team. And we implore the task
5 force to explore console or other tools that will
6 enable this dialogue to happen, not only in the
7 physical public forums, but in the community forms
8 and ultimately online. And that, we conclude our
9 test money.

10 CHAIRPERSON KOO: Thank you. Next.

11 JORDAN KROLL: Good afternoon. My name
12 is Jordan Kroll. I am a Director of State and Local
13 with the Information Technology Industry Council.
14 Chairman Koo and members of the Committee on
15 Technology, on behalf of the members of the
16 Information Technology Industry Council, or ITI for
17 short, thank you for the opportunity to share our
18 perspective on the New York City automated decisions
19 systems task force. ITI's public sector work
20 represents more than 80 of the most innovative
21 companies offering hardware, software, services and
22 solutions of information and communication
23 technologies to state and local government like New
24 York City. We appreciate the work this committee, in
25 conjunction with the task force, has done to study

2 the responsible use of automated decision-making and
3 algorithms and save a government. Many of our member
4 companies actively provide services to New York City
5 and several of them likely rely on automated
6 decision-making systems to provide the most efficient
7 and cost-effective services to constituents. While
8 the potential benefits of these systems and
9 artificial intelligence broadly are wide ranging, we
10 are still working to determine the future impact
11 these technologies may have. Sorry. Lost my train
12 of thought. Stakeholders globally, including this
13 committee, and the task force, of course, are aware
14 of and working to address these main challenges. For
15 instance, there is a recognition from all
16 stakeholders that they must find ways to mitigate
17 bias, inequity, and other potential harms in
18 automated decision-making systems. As AI is
19 constantly evolving and improving, so too are the
20 tools to address the challenges around explaining
21 ability, bias, and fairness. We believe technology,
22 along with further research, can help address some of
23 the fairness and interpretability challenges that
24 result from the use of these systems. It is our
25 belief the most effective way for New York City to

2 maximize its use of automated decision-making is to
3 collaborate across the public and private sectors to
4 explore solutions to address these challenges. As
5 leaders and the AI field, our members recognize their
6 important role in making sure this technology is
7 built and applied for the benefit of everyone. While
8 we are supportive of New York City's focus on
9 embedding transparency and oversight in the use of
10 ADS and artificial intelligence, we remain concerned
11 by the lack of public engagement by the task force
12 thus far and the lack of balance in task force
13 representation across the private and public sector.
14 We strongly urge the task force in this committee to
15 promote sustained engagement across public and
16 private stakeholder groups as they explore the
17 solutions to the challenges presented by these
18 technologies. This includes, but is not limited to
19 the upcoming public forums that have now been
20 scheduled. And the European Union, the Artificial
21 Intelligence High-level Expert group is composed of
22 52 experts from academia, industry, and civil society
23 and helps to guide and support the implementation of
24 the European strategy on artificial intelligence
25 through recommendations on societal, ethical, and

2 legal issues as it relates to AI. This group further
3 interacts with the European AI alliance to help
4 gather additional feedback from outside stakeholders.
5 We strongly urge the task force to promote a similar
6 multi-stakeholder engagement approach in their
7 efforts. ITI and our member companies stand ready to
8 partner with New York City, the task force, this
9 committee, and the city Council in promoting further
10 transparency and oversight in automated decision-
11 making. To close, the technology sector supports the
12 work of the task force to advance the benefits and
13 responsible use of automated decision-making. We are
14 at the early stages of the commercialization of AI
15 and think it is imperative that society, governments,
16 and the technology sector work together to begin to
17 solve some of the most complex issues. Any time you
18 are driving innovation that is transformative, there
19 are going to be points of tension and we understand
20 the concerns that are being raised. We look forward
21 to collaborating with the task force, this committee,
22 and the general public on the exciting road ahead.
23 I'm happy to answer any questions at the appropriate
24 time and thank you for the opportunity to share our
25 perspective.

2 CHAIRPERSON KOO: Thank you. Thank you
3 for your testimony. So let me ask you a question,
4 both of you. What relevant technical information of
5 ADS in your opinion should the task force reveal?
6 [inaudible 01:46:40] models or training data?

7 JORDAN KROLL: I would say that we
8 should protect source code and proprietary algorithms
9 and intellectual property and I would say that,
10 relevant to your question, it would need to be
11 context based and risk specific.

12 NOEL HIDALGO: My fundamental concern
13 is being able to hold any one of these algorithmic
14 decision-making is accountable as the person who has
15 authored the algorithm. And so, I-- regardless of
16 its proprietary algorithm, if it's being used within
17 public decision-making process in my life and the
18 people's lives are being affected by it through the
19 lens of government, that algorithm needs to be
20 accountable and there needs to the methods, whenever
21 they are conceived of, to be able to hold that
22 algorithm accountable. Then I think that that's the
23 goal of the task force. I have seen the task force
24 talked about different types of scorecards. The
25 gentleman from STOP mentioned some type of like--

2 almost like the way to equate it would be a food
3 inspection review, you know, or a-- something that
4 you see as a dietary label of all of the ingredients
5 and what it is it-- what does it do? I think that
6 is the direction that I want to see any algorithm
7 that is adopted by government have on it to bring
8 transparency in regards to what these decision-
9 making-- is digital decision-making or processing.

10 CHAIRPERSON KOO: Council member Lander,
11 you had a question?

12 COUNCIL MEMBER LANDER: I mean, I
13 guess I'll just kind of re-ask the two that I asked
14 of the prior panel. One about those sort of
15 definitional question. How do we think about where
16 the lines are or what is automated decision-making in
17 what is the use of data of the sort that might not
18 be. And then, too, what thoughts do you have about
19 how to-- you know, what kinds of procedures we would
20 want to come out of this to make sure we are
21 achieving compliance?

22 NOEL HIDALGO: Once again, the
23 gentleman from STOP, I think made it clear in regards
24 to your bill around drivers. There is a lot of input
25 that go into who gets ticketed or cited through just

2 the camera. Right? Like the camera has to be placed
3 in a school. Where is the school located? Have we
4 been biased in regards to where schools are built
5 across the city? You know, so there are a lot of
6 inputs into any one single automated decision-making
7 practice and that is where we need transparency. We
8 fundamentally need to understand how to hold these
9 systems-- how can we hold these systems accountable
10 and really understand what is its in-- like its
11 foundation. Like what are the parts that are within
12 the foundation, what are the structural materials
13 that ensure that the foundation of that algorithm is
14 able-- like we are able to pull apart that algorithm
15 in a way that we can really understand how that
16 decision is being made. There will always be a bias
17 in these different systems. This is what Janet has
18 expressed in her testimony. That there is a whole
19 academic field of understanding how these biases are
20 expressed. We are all biased. Our technology
21 fundamentally becomes biased because we are humans
22 and we are biased and I hope that this task force can
23 essentially provide a framework that enables us to
24 explore that bias and make that bias as transparent

2 as possible, particularly when it comes to algorithms
3 within government.

4 JORDAN KROLL: If I can't just add one
5 thing, I think, as you noted, there is inherent bias
6 and everything we do with people and, it would make
7 sense, our systems, as well. But there have been
8 instances in which artificial intelligence has
9 uncovered bias that was undetectable previously the
10 humans. So I think our concern is recognizing
11 primarily that artificial intelligence and automated
12 decision systems aren't inherently bad, but
13 recognizing how to put up the guidepost of sorts and
14 the frameworks for when they are impacting
15 constituents and citizens, especially in critical
16 areas like healthcare and others.

17 COUNCIL MEMBER LANDER: Thank you.

18 CHAIRPERSON KOO: Okay. The last panel.
19 Mr. Solon Barocas? Yeah. Before you start, are
20 there anyone else who wants to testify? Yeah. If
21 you want to, please fill out a paper with the
22 Sergeant-at-arms. Last call. Okay? You may start.
23 Identify yourself and start now.

24 SOLON BAROCAS: My name is Solon
25 Barocas. I'm a researcher at Microsoft Research here

2 in New York. I'm also a professor at [inaudible
3 01:52:06] at Cornell. Hopefully that is now on.

4 CHAIRPERSON KOO: The light is on? Yeah.

5 SOLON BAROCAS: Yes. Thank you. I'll
6 just start again. So, hi. I'm Solon Barocas. I'm a
7 researcher at Microsoft research here in New York
8 City. I'm also a professor of information science at
9 Cornell University. I'm here at all for joint
10 testimony with my colleague and fellow task force
11 member, Julia Troyanowich (sp?). She is and
12 assistant professor of computer science at NYU and an
13 assistant professor of data science also at NYU. We
14 have submitted joint testimony and I will read from
15 that testimony now. So in this testimony, we would
16 like to express our concern for the direction of the
17 work of the ADS task force. The intent of law 49 of
18 2018 is to uphold two important principles in the use
19 of ADS and city agencies. To enable greater
20 government transparency and accountability and to
21 ensure fairness and equity. Yet, the work of the
22 task force, so far, has failed to fully satisfy these
23 principles. Despite numerous requests, task force
24 members have not been given any information about
25 ADS's used by the city. To date, the city has not

2 identified even a single system. Task force members
3 need to know about relevant systems used by the city
4 to provide meaningful recommendations. A report
5 based on hypothetical examples, rather than on actual
6 NYC systems will remain abstract and inapplicable in
7 practice. The task force cannot issue actionable and
8 credible recommendations without some knowledge of
9 the systems to which they are intended to apply. The
10 need for examples has been raised by several of us on
11 numerous occasions and have remained unaddressed
12 until yesterday, just one day before this hearing
13 with the city suggesting that two examples might be
14 forthcoming some unspecified future date. The city
15 has cited concerns with privacy and security and
16 response to our requests, but these cannot be used as
17 blanket reasons to stand in the way of government
18 transparency. Privacy and security considerations
19 must be thoughtfully addressed as part of the process
20 of formulating recommendations for transparency and
21 accountability. However, we can only determine how
22 to navigate these tensions as basic details about
23 actual ADS's and specific concerns that justifiably
24 counsel against transparency are shared with the task
25 force. These cannot be negotiated in the abstract.

2 Despite these challenges, the task force was able to
3 make some meaningful progress in developing a
4 methodology for listing relevant information by ADS's
5 using so-called ADS cards that asked developers and
6 operators to provide specific details about the
7 system in question. And we have submitted, as part
8 of this testimony, an example of such a card. ADS
9 cards build on an emerging body of academic research,
10 on transparency and accountability for automated
11 decisions and we view them as a worthwhile and
12 promising effort. Unfortunately, the city had the
13 task force abandon ADS cards at the start of the year
14 for reasons that remain unclear. The problems I have
15 described are exacerbated by the lack of transparency
16 in the city's decision-making about the task force
17 structure and operation. Not only do task force
18 members lack the information about ADS systems that
19 they need to execute the mandate of the law, but they
20 lack information as to how and why these decisions
21 are made. In light of these concerns, we are making
22 the following recommendations. We suggest the city
23 Council urge the city itself to provide task force
24 members with sufficient information and examples to
25 develop well-informed concrete, and actionable

2 recommendations. Should the city failed to be
3 forthcoming, the city Council should amend the law to
4 give task force members legal authority to make such
5 requests. Two, if it is determined that additional
6 time is needed to collect-- to identify and collect
7 information about ADS's, the city Council should
8 amend the law to allocate additional time to the work
9 of the task force. It is important to do this work
10 right, rather than do it quickly. Finally, the city
11 Council should play a more active and consistent role
12 in overseeing the task force with a goal of ensuring
13 that the city works with task force members to
14 fulfill the mandate of the law. The apparent lack of
15 commitment to transparency on the part of the task
16 force leadership casts doubt on the city's intentions
17 to seriously consider or enact the report's
18 recommendations. Recommendations largely about
19 transparency. We hope that the city Council will
20 take deliberate and decisive action to address the
21 concerns we raised in our testimony. Otherwise, we
22 worry that it's highly visible much-anticipated
23 effort, the first such effort in the United States,
24 will be a missed opportunity. Thank you.

2 CHAIRPERSON KOO: Thank you. Thank you
3 for taking the time to come here and to testify. We
4 will review your recommendations. And your testimony
5 you have mentioned ADS cards which are attached to
6 your testimony. Why do you focus on Indiana and
7 Virginia, but not on New York?

8 SOLON BAROCAS: We focus on this example
9 because this is one of the few known examples of the
10 jurisdiction having a process that was actually made
11 quite public in the development of some such tool.
12 It was the subject of a New York Times article and,
13 later, one of the examples of academic researcher who
14 investigated such systems. In the absence of having
15 examples in the United States-- from New York,
16 rather, we were forced to use examples from
17 elsewhere. Known examples from elsewhere.

18 CHAIRPERSON KOO: [inaudible 01:57:20]

19 SOLON BAROCAS: At a minimum, it would
20 be very helpful to have even basic information about
21 relevant systems. And I understand the challenge
22 here about settling on the definition and the
23 challenge of figuring out the scope, but the lack of
24 any examples at all or even identifying, not the
25 specific details, but the mere existence of relevant

2 systems has really impeded any meaningful
3 conversation about these kinds of systems.

4 CHAIRPERSON KOO: Yeah. We will keep in
5 touch and I really appreciate you coming here to
6 testify.

7 SOLON BAROCAS: Thank you for the
8 opportunity.

9 CHAIRPERSON KOO: Is there any more public
10 participation? I see none. This meeting will be
11 adjourned. It's adjourned.

12 [gavel] [background comments]

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1 COMMITTEE ON TECHNOLOGY

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C E R T I F I C A T E

World Wide Dictation certifies that the foregoing transcript is a true and accurate record of the proceedings. We further certify that there is no relation to any of the parties to this action by blood or marriage, and that there is interest in the outcome of this matter.



Date May 7, 2019