

CITY COUNCIL
CITY OF NEW YORK

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TRANSCRIPT OF THE MINUTES

of the

COMMITTEE ON TECHNOLOGY IN GOVERNMENT

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October 29, 2008

Start: 10:20am

Recess: 12:45pm

HELD AT: Council Chambers
City Hall

B E F O R E:
GALE A. BREWER
Chairperson

COUNCIL MEMBERS:
G. Oliver Koppell
Leticia James
James Sanders, Jr.
Bill de Blasio

A P P E A R A N C E S

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Christopher Long
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Kayza Kleinman
Director, The Nonprofit HelpDesk
Jewish Community Council of Greater Coney Island, Inc.

2 CHAIRPERSON BREWER: I'm late. I'm
3 sorry. You're going to laugh. I was reading.
4 You're going to laugh. I was on the subway. And,
5 I thought I was on the C train. But, I was on the
6 B train. And, I was reading the Mayor's
7 Management Report on DoITT and I went by the
8 station.

9 MALE VOICE: That's interesting.

10 CHAIRPERSON BREWER: Isn't that
11 interesting. Absolutely. I couldn't believe it.
12 I'm sorry. Anyway, I'm Gale Brewer, City Council
13 Member and Chair of the Committee on Technology in
14 Government. And, we're here today to talk about
15 Intro 533-A, which talks about webcasting;
16 something that I think is part of what government
17 is aiming for. So, webcasting is a distribution
18 of video and audio via the internet to any
19 personal computer or video-capable device
20 connected to the internet. Most webcasts make use
21 of streaming media technology to deliver video and
22 audio to the user with as little delay as
23 possible. Webcast can be either live or archived
24 online. And, it makes a great of deal of sense to
25 archive materials so you can find it later. And,

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2 they're made available on demand and may even be
3 saved locally by personal computers for a playback
4 at a later time without the need for a connection.

5 The reason that we're talking about
6 this, one reason, obviously, is one reason is that
7 there are so many states and cities and
8 governments doing it; but, also because I teach at
9 Hunter College and the students decided one day
10 that instead of going to meetings, they would just
11 look online and they would cover their paper.
12 And, I said how in the world can you do that?
13 That's not possible. They said oh, yes, it is.

14 So, Executive Order Number 3,
15 January 1st, 2007, former Governor Spitzer,
16 promulgated Executive Order Number 3 in our state,
17 which requires all meetings of state agencies and
18 public authorities subject to the Open Meetings
19 Law to be broadcast on the Net through the use of
20 webcasting. And, that happened by July 1st, 2007.
21 Included in the definition of a state agency is
22 Department, Office, Board, Commission and any
23 other instrumentality of the state. One example
24 that I found particularly interesting was the
25 Hudson River Park Trust. So, I was able to see

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2 discussions about my neighborhood online in the
3 Parks. On June 18th, 2008, Governor Paterson
4 signed Executive Order Number 9, which ordered the
5 continuation of the above-mentioned Order.

6 Advantages of webcasting;
7 webcasting increases public access to government
8 by permitting people who cannot attend a meeting
9 to stay informed about the actions of their local
10 government. Archival, video on-demand allows
11 people to have complete access to full government
12 meetings according to their own schedules and at
13 no cost, which may result in increased
14 transparency and community involvement.

15 Webcasting also enhances a city's image as open,
16 accountable and technologically forward.

17 Currently, there are over 400 cities in the United
18 States, and several cities around the world,
19 including London, Paris and Rotterdam, that offer
20 webcasting of meetings.

21 The Intro that we're talking about
22 today, 533-A, section one of this Intro amends
23 another section of the City Charter by adding a
24 new subdivision that requires all City agencies,
25 committees, Commission, Task Forces and the City

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2 Council to record their open meetings in digital
3 video format and webcast their meetings live where
4 practical. Recording shall be made available to
5 the public on the City's website not more than 72
6 hours after the adjournment of that meeting. And,
7 another section provides that this law shall take
8 effect 90 days after enactment.

9 We're very excited about this
10 discussion today. I think what's also interesting
11 is that different states and legislatures are
12 doing the webcasting, sometimes in-house,
13 sometimes working with for-profit companies. And,
14 I think New York, as usual, will try to do it in
15 the best fashion possible. So, without further
16 ado, I'd like to thank, certainly, Jeff Baker, who
17 is counsel to the Committee and welcome Council
18 Member Oliver Koppell from the Bronx. And, we
19 look forward to your testimony, Commissioner.
20 Thank you very much for being here.

21 PAUL COSGRAVE: Thank you,
22 Chair Brewer, Council Member Koppell and other
23 members of the City Council Committee on
24 Technology in Government who, by the way, will be
25 able to watch this on video streaming that we'll

1
2 do after the meeting since we have our cameras
3 here today.

4 My name's Paul Cosgrave, as you
5 know. I'm the Commissioner of the Department of
6 Information Technology and Telecommunications,
7 DoITT, as we're referred. And, I also serve as
8 the CIO here for the City of New York. With me
9 today is Christopher Long, as you know, he's the
10 Director of Web Strategy and Operations for our
11 organization and he's New York City's Webmaster.
12 Thank you for this opportunity to testify today
13 regarding the proposed City Council Introduction
14 533, which would require the recording, archiving
15 and, where practicable, live webcasting on NYC.gov
16 of all City hearings and meetings.

17 In keeping with Mayor Bloomberg's
18 mandate to use technology to make New York City
19 government more accessible, transparent and
20 accountable, the Administration agrees with the
21 goal of enhancing current capabilities on NYC.gov
22 to webcast public hearings and meetings. However,
23 significant consideration must be given to the
24 cost associated with this endeavor, as well as the
25 size, scope and timeline for implementation.

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2 While there are relatively moderately priced
3 technical solutions available today to achieve the
4 goal, there are both logistical and fiscal
5 challenges inherent in developing a Citywide
6 solution. Though not at all insurmountable, we
7 believe these issues should be fully considered
8 before deciding upon a viable solution,
9 legislative or otherwise, and timeline. And,
10 we're willing to keep the Council appraised of our
11 progress in these areas as we explore options for
12 moving forward.

13 Through NYC TV, which is here
14 today, DoITT covers more than 530 New York City
15 Council events each year and has done so back to
16 2005. This year already, we've covered more than
17 450 such meetings. Channel 74, on local
18 television, is dedicated to government coverage,
19 including 61 programming hours per week of Council
20 programming. So, on average, Council hearings
21 usually air seven to ten days after they occur,
22 though high-profile hearings are scheduled, in
23 many cases, the very next open air date. Channel
24 74 is streamed live today on NYC.gov, though the
25 programming itself airs on tape delay and is not

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2 archived online.

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4 Efforts to webcast these hearings
5 live are now underway by the City Council, and may
6 involve a capital investment in the infrastructure
7 of the Council chambers. Archiving these hearings
8 for on-demand access on NYC.gov would entail
9 digitizing each event for storage on a server and
10 assigned staff to manage the portfolio of
11 hearings, which are additional costs that would be
12 need to considered.

12

13 There is also logistical cost.
14 And, if you will, for example, take this room,
15 while we're able to have a cameraperson here today
16 to conduct the camera and move it, essentially, we
17 don't cover all the meetings in this room as you
18 know. So, logistically, there is a cost if we had
19 to do that because just having a single mounted
20 camera, let's say, would not, in any way, be
21 adequate for this room because you've got three
22 very different angles that you'd have to cover.
23 So, those are issues that logistically we have to
24 work out.

24

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26 So, we appreciate the work your
27 staff has done in compiling the list of examples

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2 of other municipalities that have mandated
3 webcasting. However, most of the municipalities
4 listed, even the larger ones, such as Chicago,
5 which estimated the cost based only on webcasting
6 its City Council hearings, cannot compare with
7 what is being proposed in this bill. This is
8 illustrated by another municipality your staff's
9 researched, Vancouver, British Columbia. So, like
10 New York City, Vancouver uses a combination of
11 cable broadcasting and webcasting and, similar to
12 today's proposed bill, Vancouver requires access
13 to be made to an unlimited live audience and
14 archiving for three months. Total estimated cost
15 for their meetings is \$495 per meeting.

16 Now, in New York City, a
17 conservative estimate finds that in any given
18 month, there may be more than 80 public hearings
19 and meetings conducted by the City's Mayoral
20 agencies, the City Council, and there I'm counting
21 only the stated meetings, and Borough President
22 Offices. So, this does not include another
23 approximate 40 City Council committee meetings,
24 such as this one, an average of three meetings per
25 month by each of the City's 59 Community Boards,

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2 which includes both committee meetings and
3 subcommittees, or special events such as bill
4 signings or Citywide addresses. So, all told, we
5 have an estimate, which we believe is
6 conservative, that there would be more than 3,000
7 events per year to be webcast live, recorded,
8 captured and documented and archived at NYC.gov
9 for future access by the public.

10 So, if we just use Vancouver's
11 model as a rough baseline, which, frankly, may or
12 may not prove to be a replicable one for New York
13 City, and not counting the initial equipment
14 costs, this would mean nearly \$1.6 million in
15 annual recurring cost in the proposed bill.

16 So, comparing this with the cost
17 New York State incurred when mandating webcasting
18 for all its agencies via Executive Order in 2007,
19 the State committed nearly two million to
20 implement its directive for 65 agencies in the
21 initial four months of the program and that does
22 not include staff expenses. The two million
23 figure consists of a one-time outlay of
24 approximately 1.1 million for equipment and
25 800,000 in recurring costs for captioning and

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2 other services. One estimate simply for
3 captioning services for deaf and hard-hearing
4 individuals is \$315 per hour. So, that's another
5 feature that needs to be considered in looking at
6 the full cost. So, while not explicitly required
7 as per Introduction 533, consistent with the
8 accessibility of City services, captioning is an
9 added consideration that should be assessed before
10 proceeding with a comprehensive webcasting effort.

11 So, it's clear to date that the
12 efforts of the State have required significant
13 funding. One primary contract for webcasting
14 services that State agencies can leverage includes
15 a cost of \$1,500 per meeting, which does not, in
16 fact, include the captioning services described
17 above. So, for a typical meeting where there is
18 captioning at the state level, we're talking more
19 around \$2,000. And, that's for a one-hour
20 meeting. As you may know, some of our meetings
21 here in the City, such as Landmarks Commission, go
22 on all day. So, this is for a one-hour meeting.
23 So, you start to get some large costs here.

24 So, what should be noted is that to
25 a large extent, the State webcasts consist of one

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2 mounted, stationary camera, streaming live via
3 connection to a broadband-enabled PC. And so,
4 accordingly, there's little-to-no production
5 value, if you will, no multiple camera angles, no
6 lower-third graphics associated with the speaker,
7 their titles, the topic, the date of the event,
8 any of that. None of that is included in some of
9 the State broadcasts. Instead, the meetings
10 appear as they would to, if you would, silent
11 observer, so, think of a fly on the wall. Any
12 additional production elements required during the
13 live webcast or for the archived events, such as
14 zooming in on speakers, captioning, titling, all
15 those things, require significant increases in
16 staffing levels across the City, as they would
17 need to either attend every hearing or conduct
18 considerable post production work. Such we would
19 propose that the number of required webcast events
20 be limited, at least in the initial phases of
21 deployment.

22 A totally different challenge
23 presented by the bill, as what's currently
24 written, is the 90-day timeframe provided for
25 implementation. Returning to the New York State

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2 example, consistent with the Executive Order
3 issued in January 2000, agencies were required to
4 present their plans for webcasting public events
5 within 90 days and, they were given an additional
6 three months thereafter to implement their plans,
7 for a total of 180 days. This compares to the 90
8 days total that's in the proposed legislation.

9 So, we believe a similar timeframe would be more
10 appropriate at the municipal level as well, taking
11 into account both the size of the City of New York
12 and the sheer volume of public hearings and
13 meetings its agencies, committees, commissions and
14 task forces would conduct regularly.

15 As part of statewide
16 implementation, which proceeded in an essentially
17 federated manner by each agency, the State Offices
18 for Technology and General Services offered policy
19 guidance and roundtable discussions. They set
20 minimum requirements for open meeting webcasts,
21 improved their procurement options and provided
22 technical assistance in equipping meeting
23 facilities. In developing a plan for phased
24 implementation here at the City, as well, DoITT
25 would explore similar measures.

2 A final consideration is retention
3 standards across the agencies, since not all
4 events will require similar archiving. A
5 Community Board meeting will likely appeal to a
6 much more limited audience than, let's say, City
7 Council Speaker Quinn's State of the City Address,
8 though each might require the same bandwidth for
9 storage if they are of similar duration. The
10 longer the retention schedule for such meetings,
11 the more storage is required, which in turn
12 results in a significant increase in cost.
13 Therefore the City, or individual agencies, should
14 webcasting proceed in a decentralized way as it
15 has at the State level, will also need to invest
16 in additional technical support staff, which will
17 also increase commensurate with the number of
18 public meetings and hearings included. That same
19 Community Board might decide that on a limited
20 budget, three months is adequate for archived
21 meetings and may not wish to, say, be tied to the
22 Council standard, which potentially could be twice
23 that length, for example.

24 So, therefore, while the
25 Administration certainly agrees with the spirit of

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2 the proposed legislation, and the added dimension
3 of accessibility it would bring to the City's
4 numerous public proceedings, it is clear that more
5 consideration must be given to the timeline for
6 deployment, the scope and phasing of the program
7 and any proposed retention schedules.

8 While we do not support the Intro
9 533 in its current draft, the Administration is
10 open to exploring the use of cost-effective
11 measures to facilitate webcasting and archiving on
12 a pilot basis for agencies conducting public
13 hearings and other events on a regular basis.
14 And, we recommend that these be scheduled in
15 modern, broadband-equipped meeting rooms, such as
16 those that are across the street at City Hall.

17 We imagine these efforts would
18 begin by asking those agencies to submit plans
19 describing how each would implement its own
20 webcasting capability over the subsequent months,
21 developing from there a strategy for wider
22 implementation. And as part of this initial
23 phase, we would hope to include the City Council
24 hearings, which are now included as part of NYC
25 TV's Channel 74 programming.

2 As always, we are pleased to keep
3 the Council informed of our efforts, building on
4 the strides already made with streamlining the
5 City Council hearings through NYC.gov. Thank you.
6 I'm glad to take any questions.

7 CHAIRPERSON BREWER: Thank you very
8 much. I know you have a meeting at 11, so we will
9 make sure that you meet that time commitment.

10 PAUL COSGRAVE: Thank you.

11 CHAIRPERSON BREWER: I want to also
12 thank Council Member Tish James for joining us
13 here today. One of the questions I had is when
14 you talk to the State of New York, and I thank you
15 for doing that research, the State, it's my
16 understanding, would have a similar number of
17 meetings and they would be Statewide. So, for
18 instance, when I was looking online at the Hudson
19 River Park Trust, I have no idea where they're
20 meeting, to be honest with you, but I don't know
21 if it's a modern room. And, it's also my
22 understanding that the State is using an outside
23 contractor and the State legislature is doing an
24 in-house video. So, I'm just wondering, when you
25 talk to the State, was that a Statewide Executive

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2 Order? Are the meetings covered Statewide,
3 because they, obviously, have Statewide meetings?

4 PAUL COSGRAVE: Yeah. The
5 Executive Order that the Governor issued was to
6 all the gubernatorial agencies. So, it does not
7 apply, actually, to the Assembly or to the
8 [crosstalk].

9 CHAIRPERSON BREWER: Right. No,
10 it's just for the agencies.

11 PAUL COSGRAVE: Correct.

12 CHAIRPERSON BREWER: There are two
13 different contracts, two different means.

14 PAUL COSGRAVE: So, we talked to
15 the folks in the Governor's office about the
16 programs they have envisioned. One issue that
17 came up, I didn't mention it in the testimony, but
18 it's something to be considered here, is that it's
19 actually had an impact in where they can hold the
20 meetings. So, for example, if they want to go out
21 to the community and hold the meeting in the
22 community, it actually makes it more difficult in
23 some ways because that meeting room, then, has to
24 be equipped. So, they've actually had to hold
25 some meetings away from where they actually wanted

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2 to hold the meetings because of this requirement.
3 So, that does play a factor in the physical
4 location of the meetings.

5 CHAIRPERSON BREWER: Okay. I mean
6 it plays both ways because more people can see the
7 meetings that are webcast. And then, those that
8 aren't, I suppose, as time goes on, would become
9 more tech-savvy. I mean, that's something that
10 we're all-- when you say infrastructure, I know
11 you talked a little bit about you need a couple of
12 cameras. But, when we do the great work of NYC
13 TV, two things; one, because of the lack of
14 technology now, there's only one camera. And, to
15 the credit of the camera people and to NYC TV, it
16 looks good when you see it on Channel 74. We
17 don't have captions, to the best of my knowledge
18 and we never know who's speaking. But, it's still
19 something. So, I guess what I'm saying is maybe,
20 certainly we have to be, I assume, ADA compatible.
21 That's always something to think about. But, when
22 we say we can't do it because of X, Y and Z, I
23 mean, NYC T is doing the meetings without some of
24 the bells and whistles that you're describing.

25 PAUL COSGRAVE: True.

2 CHAIRPERSON BREWER: So, I mean I
3 would like to see something moving even though
4 it's not perfect is what I'm saying.

5 PAUL COSGRAVE: Sure. Sure. So,
6 there's a couple different points that are worth
7 commenting on. Let me just take the accessibility
8 ADA-compliant type rules.

9 CHAIRPERSON BREWER: Very
10 important.

11 PAUL COSGRAVE: It's not mentioned
12 in the bill. So, the bill is silent on that. The
13 Governor's Executive Order did require captioning.
14 So, that's an important issue because it does
15 involve a fair amount of production cost, in
16 addition to just having the camera in the room.
17 So, I just thought that out.

18 CHAIRPERSON BREWER: That's a good
19 point.

20 PAUL COSGRAVE: It's an issue to be
21 considered. No position one way or the other,
22 just want to make it clear.

23 CHAIRPERSON BREWER: Noted.

24 PAUL COSGRAVE: The other point, in
25 terms of infrastructure, and some of this gets

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2 rather, you know, it's not visible as it might be
3 with the multiple cameras or whatever, but there's
4 cabling cost in some cases. So, one of the
5 restrictions we've had, just in being able to
6 handle meetings at City Hall, is the landmark
7 status of the building and the lack of cabling
8 infrastructure in that building. So, those are
9 the types of things that have to be considered
10 wherever we set these up.

11 CHAIRPERSON BREWER: My
12 understanding from meeting with some of the
13 companies is that regarding the captions, it is
14 really expensive and almost impossible to do real
15 time, as one sees on NBC and ABC, with, you know,
16 grammatical spelling mistakes. But, if one does
17 it not in real time, and looks at the transcript
18 and goes back over it, it's not as expensive. So,
19 I'm just saying there are some cost saving
20 measures that are possible. It's my understanding
21 from talking to the companies. But, it's
22 obviously something that can be discussed.

23 PAUL COSGRAVE: Yeah, we totally
24 agree. The only point we wanted to make in terms
25 of the comparisons we were giving to one of the

2 cities we're doing and what it was costing them is
3 the labor aspect of these things were really not
4 included in most of the estimates. So, they just
5 need to be considered.

6 CHAIRPERSON BREWER: Okay.

7 Archiving is an issue. What is the, I should know
8 this, what's the law on-- there's obviously paper
9 archiving done by Commissioner Anderson. And
10 then, I don't know if there's video archiving in
11 terms of NYC TV. What's the archiving policy for
12 the City?

13 PAUL COSGRAVE: I'm going to let
14 Chris handle that. You know that better than I
15 do.

16 CHAIRPERSON BREWER: Introduce
17 yourself, sir.

18 CHRISTOPHER LONG: Yeah.

19 CHAIRPERSON BREWER: We love you,
20 but it's business.

21 CHRISTOPHER LONG: Chris Long with
22 the Department of Information Technology and
23 Telecommunications.

24 CHAIRPERSON BREWER: You got to
25 push the button. It's low-tech.

2 CHRISTOPHER LONG: Low-tech.

3 PAUL COSGRAVE: I think you're on.

4 CHAIRPERSON BREWER: Okay.

5 CHRISTOPHER LONG: Okay. Right
6 now, we have media servers at Metrotech where we
7 archive our files. There's not an official
8 policy. But, we haven't had to delete any files
9 as of yet. But, we're getting to the point where
10 we might start blowing off some really dated
11 materials. But, I don't know that there is a
12 specific law in terms of retention with regard to
13 the video files that we have.

14 CHAIRPERSON BREWER: Okay. All
15 right. - - again, as more and more becomes online
16 and I guess that's something down the line to talk
17 about.

18 PAUL COSGRAVE: Yeah, it's an issue
19 that's much broader than just video.

20 CHAIRPERSON BREWER: Yes.

21 PAUL COSGRAVE: We're currently
22 discussing it with Law Department--

23 CHAIRPERSON BREWER: Good.

24 PAUL COSGRAVE: -- on all sorts of
25 records and things. That's--

2 CHAIRPERSON BREWER: Absolutely.

3 PAUL COSGRAVE: -- becoming a very
4 cost-prohibitive issue.

5 CHAIRPERSON BREWER: Absolutely.

6 CHRISTOPHER LONG: And, one other
7 thing is the vast majority of our video files now
8 are relatively small in duration. So, they're not
9 going on for hours and hours.

10 CHAIRPERSON BREWER: Okay. Can
11 webcasts, if done, be offered at different bit
12 rates to accommodate users who may be using dial
13 up? That's something that obviously, when you're
14 talking about government and want to be as
15 accessible as possible. Obviously, is that
16 something that has come up at all?

17 PAUL COSGRAVE: You know, generally
18 speaking, video over, let's say, a 9600 board
19 modem, which would be dial up, has not been very
20 effective. There's ways of doing it; be very
21 granular. It would not be very clear, probably
22 not recommended, frankly. But, generally
23 speaking, you're talking about someone with
24 accessibility by broadband technology.

25 CHAIRPERSON BREWER: Okay. I know

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2 you talked about, and I appreciate that, that
3 there are ways of looking at this and we could
4 talk about scaling down, changing, etcetera. One
5 of the issues is how would we think about, for
6 instance, I don't know that every single committee
7 of every single Community Board would be of
8 interest to anybody. So, there's certainly lots
9 of ways that one could look at this. Do you know
10 if, and maybe we should have researched this more,
11 if other cities or states or even the State of New
12 York have some cut-offs? In other words, does it
13 have to be every single? What would be some ideas
14 about how it could be scaled down from your
15 perspective, 'cause I agree with you? Every
16 single public meeting is not of interest to the
17 public.

18 PAUL COSGRAVE: Yeah. So, first of
19 all, we'd recommend not referencing the Open
20 Meetings Law because that's--

21 CHAIRPERSON BREWER: [Interposing]
22 That's everything.

23 PAUL COSGRAVE: That's everything.
24 So, we would need to do this in a more segmented
25 way in terms of how we address it. I think our

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2 recommendation, frankly, is that, as they did in
3 the State, permit a period of planning up front,
4 let's say 90 days, as they did in the State, and
5 then, we could come up with a timeline of how we
6 would do this and exactly what meetings it would
7 make sense to do this with.

8 CHAIRPERSON BREWER: Now, what kind
9 of-- the State of New York was a \$2 million start-
10 up cost, which seems, today, actually quite low,
11 but what kind of infrastructure would be necessary
12 in order to do webcasting? Would we have to
13 change 22 Reed Street? Would we have to change
14 other meeting rooms that are used frequently by
15 City agencies? Again, there are so many of them.

16 PAUL COSGRAVE: So, if you're
17 satisfied with the way it was done at the State, I
18 mean, you referenced the--

19 CHAIRPERSON BREWER: [Interposing]
20 I've seen--

21 PAUL COSGRAVE: -- Hudson Parks
22 reservation--

23 CHAIRPERSON BREWER: And, that--

24 PAUL COSGRAVE: -- and other
25 examples that we look [crosstalk]--

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CHAIRPERSON BREWER: [Interposing]

'Cause that's not in a fancy meeting room.

PAUL COSGRAVE: Yeah.

CHAIRPERSON BREWER: That's why I was referencing.

PAUL COSGRAVE: Other examples we've referenced here and used is the Public Service Commission, etcetera. So, if you're satisfied with the way those meetings work, then I think the New York State estimate is probably a pretty good estimate, actually, for on a per unit basis. But, the best way to do this would be to confine it to some, you know, some set number of rooms and not make it all open-ended. And, it's Community Boards, frankly, that concern us because the Community Boards, you know, some of those meetings are sometimes conducted in people's homes and stuff. I mean, so, you know, you really want to be fairly constrained on the meeting rooms.

CHAIRPERSON BREWER: Okay. And, do you think that the City already has, and this is what you would determine, I guess, from each agency, have a lot of this capability? You'd have to ask each agency to see what their meetings room

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2 look like and what their capability is.

3 PAUL COSGRAVE: Exactly. And,
4 that's what they did at the State during that 90-
5 day period. Each agency had to come up with a
6 plan of how it was going to meet the Governor's
7 Executive Order. And, during that 90-day initial
8 period, they said how they would equip their
9 rooms, what it would cost. And, it also gave them
10 time to put in the procurement vehicles that
11 allowed the agencies to procure the services,
12 etcetera.

13 CHAIRPERSON BREWER: And, how long,
14 do you think, again, maybe modeling with the State
15 of New York, it would take to-- how much time
16 would we give to agencies to come up with that
17 kind of plan?

18 PAUL COSGRAVE: Assuming, again,
19 that we limit it to a reasonable number, and not,
20 you know, excluding the Community Boards, as an
21 example, the State estimates' a reasonable
22 timeframe.

23 CHAIRPERSON BREWER: Now, how would
24 this collaborate, coordinate with I guess NYC TV,
25 because, right now, to the credit of NYC T, a lot

1
2 of forums are covered, Council meetings, Mayoral,
3 etcetera? And so, would there be overlap? Would
4 we have a different scenario perhaps for NYC TV?
5 I think it's very important, personally, to
6 continue the great work that NYC does, because
7 it's a different audience.

8 PAUL COSGRAVE: We would work to
9 coordinate it. So, in effect, today, for example,
10 you've got NYC TV involved in providing the camera
11 work. You've got, in the case of the City
12 Council, it would be the City Council IT
13 organization, webmaster, that would probably do
14 the actual broadcasting. Chris would do it for
15 other Mayoral meetings. But, we can work the
16 three groups together to make it common. So, you
17 wouldn't want to duplicate the number of cameras
18 or things of that sort. You'd, obviously, want to
19 work that together.

20 Let me caveat my previous statement
21 in comparing us to the State. And, of course,
22 we're talking now, you know, roughly two years
23 later. We're in a much tougher economic
24 timeframe. So, I'd just caution you that, you
25 know, getting the funding today to do this is

1
2 going to be a lot tougher than it would have been
3 two years ago.

4 CHAIRPERSON BREWER: I understand
5 that. I guess my point is thinking about
6 democracy is that it's the way that, as we're
7 making these tough decisions, if the public has
8 more information, then they're more likely to
9 understand why some of these decisions are being
10 made. Council Member Koppell.

11 PAUL COSGRAVE: We agree. I mean--

12 CHAIRPERSON BREWER: Okay.

13 PAUL COSGRAVE: -- the Mayor's, you
14 know, goals of transparency and accessibility--

15 CHAIRPERSON BREWER: Right.

16 PAUL COSGRAVE: -- absolutely, we
17 agree with you on that.

18 CHAIRPERSON BREWER: I read them in
19 the Mayor's Management report today.

20 COUNCIL MEMBER KOPPELL: Thank you.
21 I'm sorry I missed part of your testimony. But,
22 I've read it all. And, I gather you have concerns
23 about Community Boards. And, I appreciate the
24 cost concerns there. But, I'm wondering whether
25 there's some way perhaps, I know the Community

1
2 Boards have very constrained budgets as it is.
3 But, perhaps we could leave it up to Community
4 Boards whether they want to allocate money for
5 this purpose. And then, the City could give some
6 technical assistance in implementing it because I
7 know that some Community Boards, I think, would be
8 very interested in doing this; maybe not at every
9 meeting. But, I think there should be the ability
10 of Community Boards to access this. And, I don't
11 know, I'm not a technical person, so I don't know
12 how complex that would be.

13 PAUL COSGRAVE: We agree. The
14 Community Boards are at very different stages of
15 their technology savvy and how they do this. But,
16 and we--

17 COUNCIL MEMBER KOPPELL:
18 [Interposing] So, do some of them do it now?

19 PAUL COSGRAVE: Not to my
20 knowledge. Not to my knowledge.

21 COUNCIL MEMBER KOPPELL: So, what I
22 would, I think that, and I recommend to the
23 Chairman some discussion on this, if the Community
24 Board has the money to allocate for it, then--

25 CHAIRPERSON BREWER: They don't.

2 COUNCIL MEMBER KOPPELL: Well, I
3 know my colleague says they don't. But, they have
4 a lot of discretion in their budget.

5 PAUL COSGRAVE: There's nothing to
6 stop them from doing this other than their
7 technology skill and then, our ability to support
8 them. As an example, though, right now we've been
9 doing a lot of work with Community Boards just
10 helping them get their websites up. Chris has got
11 a backlog of six Community Boards right now that
12 he's working on. And so, it's just a priority
13 question of, you know, we have limited resources.
14 We can help. And, we do help wherever we can.
15 But, the most important thing is they have to come
16 up with the funding. We don't have the funding.
17 So, that, again, the funding really is the
18 constraint.

19 COUNCIL MEMBER KOPPELL: Do you
20 know, in addition, do you know whether they have
21 the ability to raise private funds for this
22 purpose?

23 PAUL COSGRAVE: I have no knowledge
24 to that.

25 COUNCIL MEMBER KOPPELL: Well,

1
2 that's something I think for us to look into. I
3 can tell you that in one of my Community Boards, I
4 think, number one, it would be of great interest.
5 Maybe in all my Community Boards, but, I know, at
6 least one and there might be some capability of
7 raising limited amounts of private funds to pay
8 for some or all of this.

9 PAUL COSGRAVE: The one--

10 COUNCIL MEMBER KOPPELL: So, I
11 think that should be looked into.

12 PAUL COSGRAVE: Yeah. The--

13 COUNCIL MEMBER KOPPELL: I'm sure
14 that in the Chair's district, private funds could
15 be raised for this.

16 PAUL COSGRAVE: Yeah. The only
17 different--

18 COUNCIL MEMBER KOPPELL:
19 [Interposing] We know different districts have
20 different populations. And, I said parts of mine.
21 I said, absolutely.

22 COUNCIL MEMBER JAMES: Maybe they
23 all could raise a lot.

24 COUNCIL MEMBER KOPPELL: That's
25 true. Yeah, that's true.

1
2 PAUL COSGRAVE: One word of caution
3 there and certainly there's nothing that prohibits
4 anybody from doing this, whatever, on their own.
5 I mean, I think the only objection we have is that
6 it's a mandate. So, you just need to be careful
7 on the mandate. But, one thing I will caution you
8 is a number of people are looking to do this in a
9 public/private partnership type of way, such,
10 maybe, as you're suggesting. You have to be
11 careful because if we're doing this as a
12 government entity and we're using dot gov, we
13 cannot have any advertising. So, we have to be
14 very careful that there not be an advertised
15 model.

16 COUNCIL MEMBER KOPPELL: I think
17 that's a good caution. And, I'd be skeptical
18 about advertising. Although I think maybe that
19 isn't a bad idea. I don't know. But, in any
20 event, I do think-- I'm strongly supportive of
21 this effort, Madam Chair, and I do think a
22 considerable effort should be made to include
23 Community Boards to the extent that we can. Maybe
24 in consultation with their representatives, we
25 could work out a program. I'd be opposed to not

1
2 considering or encouraging that dimension because
3 my Community Boards, not only in Riverdale, but
4 they generate a great deal of attendance and
5 interest on [crosstalk]

6 CHAIRPERSON BREWER: I think it's
7 good. The bill, right now, does not include
8 Community Boards, per se. Although if you talk
9 about open meetings, then everything is included.
10 So, I think that one of the discussions, thanks to
11 the Commissioner and DoITT, we have regular
12 meetings with the members of all 59 Community
13 Boards. In fact, we can even call in. It's very
14 exciting. But, the fact of the matter is maybe we
15 could, on their dime, sort of speak in some
16 innovative way, think of a way to help them figure
17 out how to do it, as opposed to putting it on the
18 City. I know that there's no funding, per se, but
19 maybe we get some outside funding for everybody,
20 as opposed to trying to do it through the City.
21 Go ahead, Council Member.

22 COUNCIL MEMBER JAMES: In downtown
23 Brooklyn, there's the Downtown Brooklyn
24 Development Corporation, which has been
25 responsible for all the development in downtown

1
2 Brooklyn. In two of my Community Boards, we have
3 created Friends of Community Board X and Friends
4 of Community Board Y for whatever projects we're
5 focusing on. And, we were able to raise quite a
6 bit of money for various projects. And so,
7 perhaps we can consider something like Friends of.

8 On your list is Community Board 2,
9 8 or 9 in Brooklyn?

10 CHRISTOPHER LONG: Community Board
11 2.

12 COUNCIL MEMBER JAMES: Community
13 Board 2 in downtown Brooklyn. I would think so.
14 Okay. And, where are they on the list? Are they
15 close to the top?

16 CHRISTOPHER LONG: We're just
17 waiting for their content and their site map. I
18 think we got their site map. And so, we're
19 waiting for the content.

20 COUNCIL MEMBER JAMES: Okay.

21 CHRISTOPHER LONG: So, it should be
22 going soon.

23 COUNCIL MEMBER JAMES: Okay. Good,
24 thank you.

25 CHAIRPERSON BREWER: I want to

1
2 thank you both very much. I think this is a good
3 beginning. And, we'll keep in touch in the near
4 future and figure out a way to make webcasting
5 happen. Thank you very much.

6 PAUL COSGRAVE: Thank you.

7 CHRISTOPHER LONG: Thank you.

8 CHAIRPERSON BREWER: Okay. The
9 next panel is Robert Feldman, from Total
10 Webcasting and Chris Rynders, from Granicus.
11 Thank you both for being here.

12 ROBERT FELDMAN: Are we going
13 individually?

14 CHAIRPERSON BREWER: You can come
15 together. You can sit together. I know you want
16 to [Crosstalk]

17 ROBERT FELDMAN: --speak
18 individually.

19 CHAIRPERSON BREWER: Do you want to
20 sit-- they like to sit... Thank you very much.
21 Whomever would like to begin should do so.

22 CHRIS RYNDERS: Go ahead.

23 ROBERT FELDMAN: Thank you for the
24 invitation to be here this morning. My name is
25 Robert Feldman. And, I'm President of Total

1
2 Webcasting. Total Webcasting is a small business
3 located in the lower Hudson Valley. I'm happy to
4 say that, even in this economy, we're flourishing
5 right now and growing. My son is my partner in
6 the company. So, it's not just a small New York
7 business, but it's a small family business that's
8 growing. We have been in business since 2000,
9 focused on delivering full service webcasting
10 solutions to both the public and private sectors.
11 We have extensive experience working with state
12 and local governments, along with primary and
13 secondary educational institutes and some small
14 and large private companies and corporations.

15 Our experience related specifically
16 to webcasting government proceedings began in 2002
17 when we webcasted the local village board meetings
18 in the community where I was serving as Deputy
19 Mayor. Although, at that point, webcasting was
20 relatively new, I, being in the webcasting
21 business, I just saw it immediately that this
22 would be a terrific thing for government, because
23 we face the problems that, I'm sure on a much,
24 much larger scale, the City faces. People tend
25 not to come to your meetings until they're mad at

1
2 you. They're usually too late, 'cause by the time
3 they come, you've already gone through all of the
4 legwork. And, of course, we're all always worried
5 about how the press interprets what we say.

6 Whereas, with webcasting, there's no doubt. You
7 can say let's go to the videotape, although we
8 don't use tape anymore, I suppose. We have
9 successfully now webcasted hundreds of municipal
10 meetings on behalf of New York State, County
11 governments as well as towns and villages, not
12 just in New York State, but also in New Jersey and
13 Connecticut.

14 In January, 2007, as we've heard
15 before, then-Governor Spitzer, on his first day in
16 office, issued Executive Order 3, which requires
17 all New York State agencies and authorities to
18 webcast their public meetings. Based on our
19 experience, this was initially met with some
20 resistance by various departments and agencies
21 that had to comply. But, we have now found that
22 webcasting is considered, by most, as a valuable
23 tool not only to the public, but also for the
24 staff of the respective agencies. Governor
25 Paterson, after a detailed analysis of the

1
2 benefits and costs, re-enforced New York State's
3 commitment to public access of government decision
4 making by continuing the Executive Order. Today
5 we webcast for many agencies including the
6 Department of Health, the DEC, Lower Manhattan
7 Development Corporation and, the one that was
8 mentioned, the Hudson River Park Trust, which is
9 at Reed Street, which is where they hold their
10 meetings. There really are no barriers for us, as
11 far as locations. Again, we go to Reed Street,
12 which certainly is not a technologically advanced
13 room by any means. And, you know, to our credit,
14 we've webcasted from the top of the bobsled run in
15 Lake Placid for ORDA, which is the Olympic
16 Regional Development Authority.

17 Also, one notable point here is
18 that even many communities that receive the open
19 access free channel from their local cable or
20 television franchise, still have decided to go
21 ahead with webcasting. There's a lot of barriers
22 with any of the cable, you know, hard wire cable
23 companies, satellite, there's so many of them.

24 Webcasting is truly agnostic. It
25 doesn't really care whose technology you're using,

1
2 whose service you're using, whether you're on a
3 MAC or a PC, whether you're on the internet. The
4 question about dial up, although we do see that it
5 is a very small number of viewers, there are still
6 some dial up viewers. And, technologically, when
7 done correctly with the right type of streaming
8 technology, we do what's called multiple bit rate
9 encoding, which means, at the same time for the
10 broadband, we're making a narrow band stream. I'm
11 hoping that the time will come soon that we don't
12 have to worry too much more about that.

13 Also, in some of the smaller
14 communities that we're working with, those that
15 have absolutely no money at all, they all find
16 some creative ways to pay for this. One is to
17 find underwriting, or using the term of public
18 television, not sponsorship, but underwriting and
19 like, local banks, local companies will, you know,
20 sponsor these types of things because it's a good
21 thing. And, the more people are aware of what's
22 going on, the more they may understand how and why
23 government reaches the decisions that they do.

24 Today we're here to discuss
25 specifically government webcasting and how it can

1
2 be implemented by New York City government. There
3 are two possible approaches to take; full service
4 or self service. Now, with full service, a
5 company like ours would come to the meeting
6 location with all of the equipment necessary to
7 conduct the webcast, and the administration needed
8 for the webcast to reach the unlimited audience
9 that it can. We have developed a comprehensive
10 mobile system, we call it the TW Mediacart, which
11 allows us to do a full service webcast with just
12 one technician using an unobtrusive approach with
13 remote control cameras.

14 I know from experience that when a
15 camera like that points to some people, it's quite
16 obvious when it does, it makes people nervous.
17 They're not always going to say maybe what's on
18 their mind or they might have difficulties. Our
19 system kind of blends into the room and people
20 really don't even realize that we're there most of
21 the time. The one person that has to go to the
22 meeting, sits off in a corner and just does his
23 thing. It's almost like a videogame with a
24 joystick.

25 We can control up to six cameras,

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2 so that when we walk into a room like this, where
3 there was a column properly placed right in the
4 middle of the room, we can work around these
5 things. And, by doing this, we've reduced the
6 cost by going with one person. It makes a major
7 difference. Also, in the development of our
8 system and our car, we've made it so that you can
9 pack it into a Subaru Impreza-- that's my
10 benchmark-- the littlest car that I could get it
11 into that gets the best gas mileage. And then, lo
12 and behold, we do. And, the parking attendants in
13 Manhattan are always amazed when we pull in with
14 that little car and ultimately out comes this nice
15 big machine that we then roll down the street
16 with.

17 Now, full service isn't for
18 everyone. And, we also supply self service
19 webcasting to many organizations that do very,
20 very high volume, are typically in one location,
21 so it's better return on investment to install
22 something in the room. You know, you can get
23 carried away with all this sort of stuff. I do
24 webcasting at the Time, Inc. building for Time
25 Warner. And, their room, you know, I drool when I

1
2 walk in there at the gazillion dollars that was
3 spent fixing that room up. But, it doesn't really
4 have to be that way. And, it can be done in a
5 very cost-effective way. So, with self service,
6 we would rely on the installed system, either one
7 that was previously installed or one that can be
8 provided by us. And, we would then administer the
9 webcast as if it was a full service approach.

10 Regardless of whether the webcast
11 is full or self service, your webcasting company
12 should provide the necessary content distribution
13 so there is no impact on your network. All
14 bandwidth and archive storage is done outside of
15 your network and requires no support from your IT
16 department. And, that's actually a very important
17 fact in point for this to work well, you know, and
18 I work for some organizations that have very, very
19 deep resources when it comes to IT. But, when it
20 comes to this, they'd rather not and that's the
21 right decision because it takes the right kind of
22 network to distribute video, multimedia, over the
23 internet properly. And, there is a handful of
24 those networks that are built out and to do it
25 right, it's best to be using that type of network.

2 And, also in our administration,
3 without going into great detail, there's all sorts
4 of little bells and whistles that are added that
5 make this even better. Certainly, when it comes
6 to archiving, the on-demand aspect of this is
7 terrific. That, you know, if you can't make the
8 meeting live, at any time, you don't have to wait
9 for a scheduled time, you just go on and click.
10 We do indexing of the agenda, which is very, very
11 helpful, especially for a meeting that might run
12 for eight hours, even. We just did a public
13 hearing for the Health Department that went almost
14 eight hours. And, what we do is we index the
15 agenda so that you can click on the spot that
16 you're interested in and go straight to that and
17 not have to kind of weed your way through the
18 whole video to find what you're looking for.

19 Another thing that was mentioned is
20 the captioning. And, certainly, Assemblyperson--
21 I'm sorry legislator--

22 CHAIRPERSON BREWER: Gale, I like
23 Gale.

24 ROBERT FELDMAN: You like Gale.
25 Thank you. That's easier to say. I go to so many

2 governments, I'm forgetting which structure of
3 government I'm sitting at sometimes.

4 CHAIRPERSON BREWER: Gale is fine.

5 ROBERT FELDMAN: The issue of
6 captioning, when it started out, and the Executive
7 Order certainly put a lot out there for us to
8 consider, the prices were pretty high. And, I
9 know I've dropped my prices throughout the year as
10 we adjusted to this. So now, the cost of close
11 captioning, post-production, which is very, very
12 highly accurate, isn't very high. And, one of the
13 benefits is is you get a verbatim transcript,
14 along with the meeting. So, from an archival and
15 from a historical standpoint, from a documentation
16 standpoint, you really have things very well
17 covered at that moment. You have a video that
18 corresponds to a transcript. And, it's all there.

19 So from a cost perspective, 'cause
20 that's always the bottom line in it all, the full
21 service, obviously, will have a higher price per
22 meeting but does not require any capital
23 investment. Installing and maintaining your own
24 system does lower the per webcast cost but it does
25 require some portion of a technician to operate

1
2 the system during a meeting. And, the cost of
3 FTEs certainly have to be considered in any effort
4 that you do.

5 So, for general informational
6 purposes, I don't mind throwing numbers out,
7 'cause I am on the New York State contract and,
8 you know, our prices are all right out there for
9 everyone to see. Let's say we were doing this
10 meeting and it went for three hours, that would
11 cost approximately \$1,100. And, that's full
12 service where the City has no involvement
13 whatsoever. That's, you know, external network
14 and so on.

15 The cost for the self service, if
16 let's say, there had been a camera installed and
17 so on, and let's say it could be a fixed camera,
18 so that there was no need for staff, the cost for
19 that is \$250. So, certainly, in those situations,
20 the costs are much less. And, real quick, going
21 back to the Community Boards, you know, one way to
22 save money is just have somebody use camcorder,
23 like this gentleman is using. And, it's easy
24 enough to then take that and properly encode the
25 video so that it works properly on the web for

1
2 everyone. And, it's a way to save, you know, a
3 whole lot of money.

4 As far as the captioning goes, our
5 price now is down to \$295 per hour of actual
6 meeting. So, if the meeting is, and long gaps,
7 like an Executive Session or something, doesn't
8 count, so if a meeting goes for two hours and 22
9 minutes, you're actually just paying for two hours
10 and 22 minutes. Our captioning company, as aside,
11 is actually a woman-owned business located right
12 here in Manhattan. And, we're happy to be working
13 with them. We give them a lot of work and they
14 were just thrilled recently when we started with
15 them, because it's really helping them maintain
16 their operation here in Manhattan.

17 And, from a hardware standpoint,
18 we've installed simple systems in rooms from
19 anywhere from six to \$10,000 for a room and our
20 Mediacart, that I described that we take around
21 all sorts of places, costs about \$12,000 to own.

22 So, thank you for the invitation to
23 come here. I'm usually on the camera side or
24 doing these meeting. And, you know, it was nice
25 to come down here and hear what you're doing.

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And, I hope it all works out.

CHAIRPERSON BREWER: Thank you very much. I really appreciate your input and for allowing us to come and see your amazing operation.

ROBERT FELDMAN: Thank you.

CHAIRPERSON BREWER: Next. Thank you.

CHRIS RYNDERS: Can I use the computer to - - ?

CHAIRPERSON BREWER: Absolutely.

ROBERT FELDMAN: Should I stay up here? Are you going to ask questions?

CHAIRPERSON BREWER: Oh, yeah.

ROBERT FELDMAN: Okay.

CHAIRPERSON BREWER: [Off-mic], yeah. Thank you.

CHRIS RYNDERS: That's fine. Yeah, whatever's easiest. Thanks. Yeah, let's try it. There it goes. All right.

CHAIRPERSON BREWER: Great.

CHRIS RYNDERS: Good morning, Council Member Brewer--

CHAIRPERSON BREWER: Good morning.

2 CHRIS RYNDERS: -- and fellow
3 Council Members. Thank you for having me this
4 morning. My name is Chris Rynders, Director for
5 the Eastern United States for Granicus. Granicus
6 was founded in the late '90s as a webstreaming
7 company with a very unique focus, in that we only
8 work with local and state governments. So, all
9 450 plus of our clients are cities, towns,
10 counties, villages and state organizations
11 throughout the United States. We are the leading
12 provider for webcasting for governments in the
13 U.S. We currently provide a little under 100,000
14 webcasts for governments across the country.

15 And, what we want to do is
16 basically look at a few examples of how our
17 clients use the webstreaming technology. So, I
18 know Mr. Cosgrave referenced a lot about cost,
19 which obviously is extremely important. And, we
20 give you basically the ability to modularize how
21 many meetings that you want to stream and from
22 what locations. So, a lot of our clients, like
23 Council Member Brewer referenced, you can start at
24 a point where you want maybe particular committees
25 or certain Council sessions that are streamed or,

1
2 potentially, all of them, like the open records
3 request.

4 So, basically you do have some
5 options. We do have kind of an unlimited model
6 that allows you to stream as many public meetings
7 to the web as you want. We do not charge you per
8 hour or per meeting or anything like that. So,
9 Mr. Cosgrave also referenced the potential of
10 3,000 public meetings. It's obviously quite a bit
11 here in the City of New York. So, you'll see
12 here, if you can see on the presentation here,
13 that currently we work with the City of Los
14 Angeles, San Francisco, City of Dallas, City of
15 Miami, City of Indianapolis, a number of large
16 cities that currently have over 2,000 webcasts per
17 each city that we do webcast and archive for them
18 currently today.

19 So, as we got started with this
20 unique focus on government, we saw that a couple
21 things were very important in the minds of our
22 cities and counties in that they wanted to improve
23 transparency, as we talked a lot about today. And
24 then, also to create what we call an integrated
25 public record, where the audio and video becomes

1
2 cross-linked, indexed and searchable with all
3 legislation and all legislative documents. So,
4 this could reference agendas, minutes, bills,
5 whatever type of legislation that's created here
6 within the City, whether at the committee level or
7 actually at a regular Council session level.

8 So, we want to take a few examples
9 here to kind of show you what I'm referencing with
10 that integrated public record. This is our
11 website, granicus.com. And, we actually have all
12 of our clients listed, the little over 450 that I
13 referenced earlier. And, the idea, too, is that
14 we found that a lot of staff time is utilized to
15 fulfill public information requests, not only for
16 citizens, for your constituents, but also for
17 internal staff.

18 CHAIRPERSON BREWER: Lobbyists.

19 CHRIS RYNDERS: Lobbyists.

20 CHAIRPERSON BREWER: They want to
21 know what's going on.

22 CHRIS RYNDERS: Attorneys. Sure.
23 So, we wanted to be able to integrate everything
24 together where, rather than having to work with
25 actual staff or to call the New York City staff, I

1
2 can actually just retrieve all this information on
3 my own, on your website.

4 So, you'll see here, this is the
5 list of cities and counties that we do work with
6 throughout the country. I have pulled up a few
7 examples. One thing that was important, that
8 Mr. Cosgrave referenced also, was really
9 enveloping within Christopher and his design of
10 the City's website and maintaining that look and
11 feel. So, the presentation of everything that NYC
12 TV produces, it maintains the look and feel of the
13 City's website. So, something I want to show you
14 here with the City and County of San Francisco.

15 CHAIRPERSON BREWER: We've heard of
16 them.

17 CHRIS RYNDERS: You've heard of
18 them.

19 CHAIRPERSON BREWER: We've heard of
20 San Francisco.

21 CHRIS RYNDERS: All right. So,
22 you'll see here that their website is embedded
23 here. And, what we do is integrate with your
24 website, as I referenced. So, you'll see here all
25 the regular Board meetings, every commission

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2 meeting and committee meeting that exists, all
3 Mayor's related content and then, additional
4 programming, which we know is on different
5 channels with NYC TV. So, what's really nice is
6 that I can pull up maybe Board of Supervisor
7 meetings and all related committees associated
8 with the Board of Supervisors. So, you'll see
9 here some different committees including Budget
10 and Finance, City and School Districts, Public
11 Safety committees. Then, I also have all their
12 other boards and commissions. So, you reference,
13 I do believe there's 43 committees. Is that
14 correct?

15 CHAIRPERSON BREWER: They grow or--

16 CHRIS RYNDERS: Roughly.

17 CHAIRPERSON BREWER: -- whatever,
18 something like that. Close enough.

19 CHRIS RYNDERS: Got you. So,
20 you'll see here, they have currently approximately
21 35 boards and commissions that they do stream to
22 the web through our system. So, we can take a
23 look at those. All right. So, here are some of
24 those other commissions and every single one of
25 their commissions and committees is once again

1
2 archived, integrated with your website,
3 categorized appropriately. And then, most
4 importantly, we have some functionality that's
5 included with our most basic service that we
6 provide to every organization that we work with.

7 So, I'm going to go to one of their
8 regular board meetings. And, this goes back to
9 the reference of what we call the integrated
10 public record. So, you'll see all those meetings
11 indicated by date, duration and done typically in
12 some sort of order according to year and when it
13 was actually recorded. What you'll also notice is
14 that all of the content is searchable and
15 searchable by key word.

16 So, what's really nice is we did,
17 you also referenced earlier about ADA compliance,
18 obviously for the hearing-impaired. So, we do
19 have the ability to integrate the search with both
20 all of your legislation and your bill tracking
21 system, which is what we do at the state level at
22 lot for state legislature. So, we do this for the
23 Arizona State Legislature, the Colorado State
24 Legislature, the Tennessee State Legislature,
25 where we actually can integrate your bill tracking

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2 system with the video. Then, also we can
3 integrate with the close captioning search as
4 well. So, we'll just look at here in just a
5 moment.

6 So, what's opening up here is the
7 actual video, of course, from the meeting. We
8 typically will encode in Windows Media
9 Silverlight, which means that basically it is a
10 cross-platform player, where I can view with any
11 type of browser. And, what you'll also see is the
12 documents associated with this meeting are
13 presented to the right. So, in this case, this
14 could be your agenda. This could be your list of
15 bills. It could be your minutes or your journal.
16 Whatever type of legislative document that you
17 want to present with the actual video itself.

18 What you'll also see is there's
19 hyperlinks, too, within the document itself. And,
20 there's also a list of every agenda item and
21 resolution and bill that's existed. So, I can
22 jump directly to that discussion. Also, you are
23 able to view the close captioning, as well, that's
24 associated with the video. Now, let's see if we
25 can get that coming up here. And, Mr. Cosgrave

1
2 did reference a higher speed connection that you
3 do need sometimes. And, there it goes. So,
4 there's my video.

5 You'll also see, too, that there's-
6 - I can download this to audio directly. So, we
7 do podcasting as well. So, what's really nice is
8 we'll transcode any of the files that we encode
9 directly to MP3 or MP4 formats. So, this is
10 really nice for an attorney that wants a portable
11 version of maybe a specific clip from your meeting
12 or the entire meeting or whatever it may be. So,
13 I can do that.

14 Also wanted to show you the
15 ability, too, here with the City of Los Angeles,
16 another city that we work with, is that you'll see
17 here with every public meeting they have here,
18 I've got the agenda, the journal, the video and
19 the MP3 audio for every single meeting. The
20 journal and the agenda are all cross-linked,
21 indexed and searchable with the video and audio
22 itself.

23 I'm going to also show you an
24 example of a search. So, if I search this
25 content, you're going to see basically two

1
2 results; one a search of the actual legislation,
3 second, the actual search from close captioning,
4 which is what I referenced earlier. So, if the
5 funding did include moving for close captioning
6 with your different committee meetings, you could
7 incorporate that functionality. We do work with
8 some organizations, of course, here in the State
9 of New York, small organizations, including the
10 Village of Rye Brook, as well as the Long Island
11 Power Authority and some other state agencies.

12 So, here's my results of the
13 search. So, what's really nice is that in the
14 purple as a result of searching the actual
15 legislative documentation. In the green is the
16 search of close captioning. So, whenever my
17 particular search word was said, Bill Number 533
18 or whatever it may be, I can pull up all the
19 results from when that was actually discussed.
20 So, it's essentially integrating your audio/video
21 to your legislative history and legislative
22 tracking, which is this is where we find to become
23 really the public access tool and the power of
24 that that your constituents and staff will have
25 access to. And then, from there, I can jump

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2 directly to that meeting and directly to that
3 discussion.

4 Now, what's nice is if you do end
5 up, you could start at a scale, as we talked
6 about, where you have certain committees or
7 certain commissions and Council meetings that you
8 do want to stream. The power, obviously, of once
9 that you integrate all of the meetings, they are
10 all cross-platform searchable, which is really
11 powerful. Okay.

12 So, those are a few examples I just
13 wanted to show you. And, be happy to answer any
14 questions.

15 CHAIRPERSON BREWER: Thank you.
16 That's very helpful.

17 CHRIS RYNDERS: Okay.

18 FEMALE VOICE: Just a question.

19 CHRIS RYNDERS: Sure.

20 FEMALE VOICE: Did I see public
21 comment that you have the comment from the public
22 incorporated [off-mic]?

23 CHRIS RYNDERS: Yes. So, basically
24 if the public comment, which could be an agenda
25 item for some of our clients, yes, there would be

1
2 a direct link to when an individual or a
3 constituent actually spoke on an item. That's
4 correct, exactly.

5 CHAIRPERSON BREWER: Thank you
6 both.

7 FEMALE VOICE: Thank you.

8 CHAIRPERSON BREWER: All right. I
9 have a question, just to start with. How do you
10 deal with archive in the State of New York? Do
11 they have policies on that or is that something
12 that you're working with them on? It's on.

13 ROBERT FELDMAN: It's on. The
14 Executive Order clearly states that the archives
15 have to be maintained for two months online and
16 then, after that, they have to be turned in on a
17 disk, which is what-- it's very interesting.
18 There are some of the smaller authorities that
19 really aren't into this, so to speak. And,
20 they're very quick to want to have theirs off
21 there as soon as they're allowed to and not have
22 any meetings up there that don't have to be up
23 there. But then, there are those that, you know,
24 see it for being a benefit. And, we maintain
25 their archives for them as long as they want. So,

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it's really up to them.

CHAIRPERSON BREWER: Okay. And, Chris, does each city have like a bid process? I mean, how does each city-- I guess you're working with some of the legislatures. I know in the State of New York, as Robert has explained to me, that State Legislature is doing their in-house and then, the State of New York is done on a contract basis.

CHRIS RYNDERS: Exactly.

CHAIRPERSON BREWER: So, do you find that's across the country, as similar? Sometimes the legislature is doing one way and the government, city government, may be doing something else? Or, are they more integrated? Or, does it just depend?

CHRIS RYNDERS: It depends. They can be integrated. The typical method we see of purchase, in this case, we're obviously on the EO 3 contract. So, any state or any agency within the State of New York can purchase our solution. So, that's typically an intergovernmental agreement, which is about 20-- a method about 25% of our clients, that's how they purchase our

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2 solution. Fifty percent of our clients purchase
3 via sole source. The remaining percentage do go
4 to RFP and do a formal bid process.

5 CHAIRPERSON BREWER: We're a RFP
6 nation, just so you know. There is no other way.
7 The head of contracts is sitting to my left here.
8 So, she would tell you that for sure. There's no
9 sole sourcing. The other question I have is do
10 you find that the agencies tell you that there's
11 more public input as the result of webcasting and
12 streaming? In other words, do the agencies give
13 you any anecdotal stories about the result of your
14 work and the way in which it integrates with
15 public discussion?

16 CHRIS RYNDERS: Yes, I can give
17 some specific examples. The first thing we do is
18 we do give you reporting tools to show you how
19 many hits or how many views you get on all your
20 content. We can differentiate it, whether it's a
21 New York City employee versus someone outside the
22 City's network. So, you know where that usage is
23 coming from, also the quantity. So, for instance,
24 like an organization like San Francisco, since we
25 already looked at them, obviously, they're much

1 smaller in size compared to the City of New York.
2 But, they typically will see roughly five to 6,000
3 hits a month on average. So, we definitely see
4 that the amount of-- once the constituents are
5 aware of these services, the amount of viewership
6 increases immensely.
7

8 What we also see is a huge
9 reduction in staff time to provide information to
10 the public. So, one example, City of Gainesville,
11 Florida, they actually reduced their public
12 information requests by 85%, according to their
13 City Clerk, which is, obviously, pretty dramatic.
14 They do publish every commission meeting, every
15 Council meeting that exists.

16 CHAIRPERSON BREWER: They have
17 three of them?

18 CHRIS RYNDERS: They definitely
19 don't have 43. I think they have around 12 to 13.

20 CHAIRPERSON BREWER: [Crosstalk]

21 CHRIS RYNDERS: So, we also saw, in
22 City of Stockton, California, what they did is
23 their City Clerk staff time was greatly reduced by
24 about 50%, according to them. So, what they did
25 is they took that staff time and they applied it

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2 to a passport certification program, where they
3 actually generated revenue for the city. So,
4 we've seen across the board for all of our
5 clients, basically, the two main goals of one,
6 improving public transparency, public access and
7 creating tools for the citizens and staff, as well
8 as reducing internal staff time to get information
9 to those individuals.

10 CHAIRPERSON BREWER: That's good.

11 Robert?

12 ROBERT FELDMAN: Yeah, a couple of
13 interesting scenarios and the stats that can be
14 provided are terrific. Unlike television, where,
15 you know, it's kind of more of an analysis. You
16 don't really know. We can drill down, right down
17 to the zip code of where somebody is sitting while
18 they're watching. So, that's a good powerful tool
19 to know if you're reaching, who you're reaching
20 and so on.

21 One interesting kind of a cute
22 story. We webcast for the Duchess County
23 Legislature and it's a rather contentious group,
24 to say the least. And, we were webcasting a
25 meeting a few months ago. And, one of the

1
2 legislators announces that one of the other
3 legislators, who was absent from the meeting, is
4 watching in Italy and he's saying you can't do
5 what you're doing. You've got to wait until he's
6 back. So, it was, you know, kind of funny and--

7 CHAIRPERSON BREWER: Um, hm.

8 ROBERT FELDMAN: -- everyone really
9 did get a kick out of. But, on a serious note,
10 travel being what it is, the time involved, the
11 issues related to, you know, fossil fuel
12 consumption and so on, all of those things, this
13 is without a doubt going to help all of that.
14 And, a great example that I have is we do all
15 of the Department of Health webcasting on the
16 road. And, we hear so often from physicians and
17 attorneys that are part of all these different
18 commissions and councils that don't always have to
19 be there, that it just saved them tremendously.
20 And, you know, this is, whether it's Granicus,
21 whether it's us or whether it's anyone else, this
22 is a really strong consideration is that not
23 everyone has to come to these meetings. And, if
24 we don't stop thinking that way that everyone does
25 and we don't give people an opportunity for the

1
2 few minutes that they really need to be involved
3 to do that in a remote way, I think would be
4 foolish not to use it that way.

5 Last year, the Putnam County
6 Executive decided to do his State of the County
7 address as a webcast only; only invited a handful
8 of people to the actual location. And, we made it
9 interactive so that the public was able to submit
10 their questions while he was speaking. And, you
11 know, going into it, I was a little concerned
12 whether he was going to get any questions. So, I
13 made sure that we had, you know, a bunch of them
14 in a can so that just in case he didn't get
15 embarrassed. But, frankly, it was just the
16 opposite. It was overwhelming how many people
17 watched it, commented; how they appreciated the
18 fact that they didn't have to drag, in this case
19 it's rural, so they didn't have to drive over to
20 the location. But, you know, I would have to
21 think in the City, transportation being what it is
22 is if you can give some people that option of not
23 having to take the subway, take the train or the
24 bus or whatever it might be, it's a good thing.

25 CHAIRPERSON BREWER: I've always

2 wished that when we are having hearings like this,
3 just like the call on New York One or even
4 something like Larry King, I don't know that he
5 knows exactly what he's doing, but he certainly
6 reads the teleprompter, whatever, that you could,
7 in fact, have call-in or web-in people--

8 ROBERT FELDMAN: [Interposing] And,
9 you can. It's really quite simple.

10 CHAIRPERSON BREWER: Exactly. But,
11 that's where I would like to go with some of the
12 streaming. Go ahead.

13 CHRIS RYNDERS: Just one reference
14 to Mr. Cosgrave, obviously, referenced a lot about
15 cost and funding, of course, which--

16 CHAIRPERSON BREWER: [Interposing]
17 Cost and cost, yes.

18 CHRIS RYNDERS: Absolutely. So,
19 just to give a little bit of perspective for the
20 Committee here, for an organization your size,
21 typically our hosting fees, which basically what
22 that means is unlimited video content regardless
23 if you have 3,000 meetings or 6,000 meetings,
24 unlimited content, unlimited meetings, unlimited
25 viewership by the public and unlimited bandwidth,

1
2 would typically range for a client your size from
3 about 250,000 to about 500,000 a year--

4 CHAIRPERSON BREWER: Um, hm.

5 CHRIS RYNDERS: -- which is,
6 obviously, quite a bit less than the 1.6 million
7 which I think Vancouver was utilizing. So, just a
8 perspective. And then, also our upfront costs
9 would usually range somewhere in the same
10 vicinity--

11 CHAIRPERSON BREWER: Um, hm.

12 CHRIS RYNDERS: -- about 250 to
13 500.

14 CHAIRPERSON BREWER: We've been
15 joined by Council Member James Sanders, Jr. and I
16 think that his constituents, in Far Rockaway,
17 would very much like to have webcasting and
18 streaming so that they wouldn't have to travel all
19 the way in.

20 COUNCIL MEMBER SANDERS: Well put.

21 CHAIRPERSON BREWER: I have one
22 final question, which is that when you are-- the
23 Commissioner also issued, or discussed the issue
24 of space and rooms. And, I know you mentioned,
25 Robert, that if even on the Lake Placid, you could

1
2 handle State Commission. But, what is reality?
3 Obviously, in this City, we have many different
4 rooms, just as you do in the State or even in Los
5 Angeles. How many of them end up being fixed?
6 How many of them end up being more mobile? What
7 is the issue regarding this room problem? Or, is
8 it a problem? Maybe it's not. That came up a lot
9 in the Commissioner's testimony.

10 CHRIS RYNDERS: Sure.

11 ROBERT FELDMAN: Well, from our
12 perspective, it's not a problem. And, we have
13 government customers, as well as corporate and
14 educational customers, that sometimes it's a
15 hybrid, it's a blend depending on the location.
16 If it's a room where there's going to be constant
17 meetings going on, then by all means it pays to
18 adapt the room so that it doesn't require a
19 company to come in with their equipment and then,
20 that can reduce the cost. But, on the other hand,
21 even a large organization like the Department of
22 Health, would just as soon have a reliable
23 contractor that they can rely on to be where they
24 have to be. They don't have to hire any FTEs and
25 then, have the backup to the FTEs, as well as, you

1
2 know, it's a technology that's changing very
3 quickly. We're constantly doing the next best
4 thing because we're all trying to achieve a higher
5 level of quality so that it's a lot closer to
6 television quality video.

7 So, you know, for some, it just
8 makes sense to go ahead with the full service.
9 So, it's kind of a mix. And, our goal is to get
10 the webcasting done. It isn't really about
11 selling any boxes whatsoever. So, we really will
12 work with any client in any fashion that they
13 need. And, again, it may be a hybrid combination.

14 CHAIRPERSON BREWER: Chris, you
15 want to answer also about the room issue. And
16 then--

17 CHRIS RYNDERS: Sure.

18 CHAIRPERSON BREWER: -- Council
19 Member James has a question.

20 CHRIS RYNDERS: Sure, absolutely.
21 So, what we see, actually, a lot of our clients in
22 rooms like this--

23 CHAIRPERSON BREWER: [Interposing]
24 With columns right in the middle.

25 CHRIS RYNDERS: Oftentimes, because

1
2 of the size of the room, one camera actually will
3 suffice a lot of times. Basically, the one thing
4 nice about one camera, obviously, is you don't
5 need an operator, typically. You can, but you can
6 also have a fixed camera. For larger rooms,
7 obviously, you do need multiple cameras that can
8 take, obviously, the view of the elected
9 officials, as well as the public speakers and what
10 have you. So, we see, actually, quite a bit of
11 variation, depending, obviously, on the size and,
12 once again, Mr. Cosgrave did reference
13 infrastructure. So, a lot of times what we would
14 do, in my meetings with NYC TV is they, obviously,
15 have a lot of capacity and resources and it's very
16 impressive actually what they put on the web,
17 especially with regards to their original
18 programming. So, to utilize those resources as,
19 you know, as it's available, usually we would tie
20 into whatever capacity that they have. So, we do
21 see quite a wide variation. So, like, the - - on
22 the state legislature, they have all of their
23 committee rooms do have the ability to stream from
24 both their main floor session, which requires
25 seven or eight cameras, versus a lot of their

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2 committee rooms have one to two cameras. So, that
3 cost is obviously very minimal. So, I can
4 actually go to any hearing room I want. But,
5 they're not in session right now.

6 CHAIRPERSON BREWER: Thank you very
7 much.

8 CHRIS RYNDERS: Sure.

9 CHAIRPERSON BREWER: Council Member
10 James.

11 COUNCIL MEMBER JAMES: So, in New
12 York State, I know the State Assembly and the
13 State Senate, they operate internally? Or, do
14 they contract out? Do you know?

15 CHRIS RYNDERS: So, for the State
16 of New York--

17 COUNCIL MEMBER JAMES: Yes.

18 CHRIS RYNDERS: -- the legislature,
19 they do streaming in-house. So, all--

20 COUNCIL MEMBER JAMES: It's all in-
21 house.

22 CHRIS RYNDERS: That is correct.
23 So, the distribution itself. But, the other state
24 agencies outside the legislature, I know we both
25 provide for some of those state agencies. So,

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that is all outsourcing.

ROBERT FELDMAN: For the Assembly, there's a organization called New York Networks.

COUNCIL MEMBER JAMES: Um, hm.

ROBERT FELDMAN: It's part of the SUNY system.

COUNCIL MEMBER JAMES: Um, hm.

ROBERT FELDMAN: I kind of like call it the equivalent of BOSES [phonetic]. And, they have a home base in the Empire State Plaza and they provide a lot of those services, you know, when it comes to anything that's right there at the capital building.

COUNCIL MEMBER JAMES: So, what are the costs associated with outfitting, let's say, the New York City Council and all of its committees?

CHRIS RYNDERS: Sure. That's a great question. With regards to video, AV camera equipment and those sorts of devices, we typically do not provide that ourselves. We work with AV companies or, in this case, we'd work with NYC TV-

COUNCIL MEMBER JAMES: Um, hm.

2 CHRIS RYNDERS: -- to generate a
3 cost there. But, I would say an average would be
4 somewhere between a room like this would be
5 somewhere between two to, you know, up to \$10,000,
6 you know, depending upon what you want to provide.
7 And then, also, the capacity of-- I know right now
8 from the Council meetings themselves, the regular
9 meetings from City Hall, the issue, too, is being
10 able to send a broadcast signal from that
11 location, 'cause they currently cannot do that
12 now. So, that's something to consider as well.
13 That I would need a lot more information to
14 understand what the costs would be there for those
15 types of meetings.

16 CHAIRPERSON BREWER: Thank you.

17 CHRIS RYNDERS: Sure.

18 CHAIRPERSON BREWER: Well, go
19 ahead.

20 COUNCIL MEMBER JAMES: I mean, just
21 to view this as a congestion reduction or
22 mitigation initiative is really interesting. And,
23 to consider this as part of the green initiative
24 is also--

25 ROBERT FELDMAN: Absolutely.

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CHRIS RYNDERS: Yeah.

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COUNCIL MEMBER JAMES: --is very
4 interesting.

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ROBERT FELDMAN: Without a doubt.

6

One comment about the historical aspects of some

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of the rooms, we work with Vassar College. And,

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we've been moving along with them in webcasting

9

'cause the benefits to the families that live far

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away to be able to see their kids doing things.

11

And, they have buildings and spaces that are just

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beyond belief. And, we've helped them and come up

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with ways to build cameras into rooms that, you

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know, are 200 years old with amazing types of

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architecture. So, that's a, you know, it's a

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technical challenge. But, that's all doable.

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You know, one comment I guess in

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summation would be to perhaps just put your toe in

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and try it; see what the responses are. You could

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do that without any commitments or anything like

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that with any, you know, with either one of us.

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And, you know, just like with the state, it was

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all kind of like I can't believe this is going to

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happen. I met with the, then, the Chief

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Technology Officer or the CIO for New York State,

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2 Dr. Middleman, like a few days after it was
3 announced. And, he goes you found out about it as
4 fast as I found out about it. So, it was really
5 kind of dropped on everyone. I had heard Governor
6 Spitzer in a campaign speech say the word
7 webcasting and my wife said, calm, calm down, you
8 know, 'cause I just hear the term webcasting and I
9 get all excited about it.

10 CHAIRPERSON BREWER: Me, too.

11 ROBERT FELDMAN: Yeah. But, you
12 know, it all settled into place. There was some
13 stress at the beginning. Some agencies had a
14 harder time than others pulling it together. Some
15 did try to do it themselves and found out it
16 wasn't, you know, their cup of tea, so to speak.
17 So, we found some new agencies that came along and
18 said hey, we tried it ourselves. It really didn't
19 work out. Can you help us now?

20 CHAIRPERSON BREWER: Right.

21 ROBERT FELDMAN: A lot of
22 approaches.

23 CHAIRPERSON BREWER: Go ahead.

24 CHRIS RYNDERS: One other thing
25 just to consider, too, is that since cost is a

1
2 huge factor, obviously, is that we have a number
3 of clients, they just stream, especially at the
4 committee level, they just stream the audio or
5 whatever they have existing. So, in this case,
6 like City of Sarasota, you'll see they have every
7 commission and meeting published here. But, most
8 of this, 70% of these meetings are only via audio.
9 But, the nice thing is you still have the indexing
10 and linking to legislation and it's still all
11 searchable. So, it could be a nice starting
12 point, too, without you having to upgrade your
13 infrastructure essentially for all of your
14 committee rooms. So, that's something else to
15 consider.

16 CHAIRPERSON BREWER: We've been
17 joined by Council Member Bill de Blasio, who has a
18 quick question.

19 COUNCIL MEMBER de BLASIO: Thank
20 you, Madam Chair. I'm sorry I was late today.
21 What's striking me here, and looking at the
22 comparison in Commissioner Cosgrove's testimony
23 and--

24 CHAIRPERSON BREWER: Cosgrave.

25 COUNCIL MEMBER de BLASIO:

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2 Cosgrave, I'm sorry, on other municipalities. I
3 mean I'm just struck by how much the public would
4 engage more if, not only they heard the audio, but
5 the video as well. And, that the cost is real,
6 but it's, to me, small price to pay to get folks
7 actually to understand the issues better, get more
8 involved. Right down to the Community Board
9 level, which I think is a great example. Someone
10 said to me the other day, in fact, PTA meetings
11 should be webcast so that people would, you know,
12 engage on a level that busy parents would love to,
13 but can't often because of schedule. But,
14 certainly, Community Boards, which are prone to
15 kind of cliquishness and need to be a place that's
16 for broader debate, I think it would be very
17 powerful to have people feel engaged because they
18 see it, get comfortable with it, and then, might
19 get more deeply involved. So, my question is, and
20 maybe this came up earlier, this is not a huge
21 cost in the scheme of things. It is a huge cost
22 compared to today, you know, starting at zero, but
23 not in the scheme of things. Has there been any
24 discussion in terms of the major technology firms
25 perhaps helping to pay for this as a pilot? I

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2 mean, thinking about both some of them, I'll use
3 Google as an example, that I think has some sense
4 of social mission, but, also in terms of a
5 positive valid public relations opportunity to
6 help the biggest city in the country bring the
7 issues to the people. I would wonder if there
8 isn't a way to do this with some or all private
9 funding.

10 ROBERT FELDMAN: On a smaller
11 scale, in the Lower Hudson Valley, there's an
12 organization called Statewide Media Project.
13 They're a nonprofit. And, his sole purpose in
14 life is to help underwrite live webcasting of
15 government meetings. And, he's raised some money.
16 He's gotten some member items. It's hard to
17 believe he did get some money this year. And,
18 he's very optimistic now that next year he's going
19 to have even more money. And, he basically pays
20 to have meetings covered. In particular, ones
21 that have, you know, a lot of public interest.
22 So, I think that there are opportunities like
23 that. I had mentioned earlier when it comes to
24 the Community Boards, that perhaps like I have run
25 into in some of the small villages and towns

1
2 upstate, go to a local bank or a local company
3 that's maybe a profile company in a particular
4 community and say, hey, can you help us out with
5 this. We'd really like to get our stuff online.
6 And, you know, they're pretty inclined to do it.

7 CHAIRPERSON BREWER: Bill, it makes
8 sense. We can't advertise on any City channel.
9 That would be the only challenge.

10 COUNCIL MEMBER de BLASIO: No,
11 absolutely. And, I mean, literally it would--

12 CHAIRPERSON BREWER: Cannot.

13 COUNCIL MEMBER de BLASIO: -- maybe
14 use more of an MPR model, but even less
15 advertising than MPR--

16 CHAIRPERSON BREWER: [Interposing]
17 Yeah, we can't do it.

18 COUNCIL MEMBER de BLASIO: -- has
19 turned into.

20 CHAIRPERSON BREWER: We can't. We
21 can't.

22 COUNCIL MEMBER de BLASIO: All
23 right.

24 CHAIRPERSON BREWER: All right.

25 COUNCIL MEMBER de BLASIO: Thank

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you.

CHAIRPERSON BREWER: Thank you, panel, very much. And, thank you for your input. And, I'm glad you got to hear the Commissioner, some of his concerns 'cause that'll help address. We are going to move forward. Thank you.

CHRIS RYNDERS: Thank you.

ROBERT FELDMAN: Thank you very much.

CHAIRPERSON BREWER: Our next panel is Susan Lerner from Common Cause New York, Josh Breitbart from People's Production House and Rachel Fauss from Citizen's Union.

MALE VOICE: Over here, over here.

CHAIRPERSON BREWER: Whomever would like to go first, go ahead.

SUSAN LERNER: All right. I will start. Thank you. I have a very short written statement. And, I would much rather riff a bit on what we've heard this morning. First of all, I'd like to commend the Chair and all of the co-sponsors of this proposal. How excited we are to see this moving forward. I have to admit, as somebody who is thrilled to be back in New York

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2 after a long exile in California, and I do not
3 want to be a advertisement for any particular
4 vendor.

5 Until today's meeting, I did not
6 know that the Los Angeles City site used an
7 outside vendor. But, I am a user of Los Angeles'
8 City website. I've had the ability to sit in my
9 former organization's office on the west side of
10 Los Angeles and not have to burn fossil fuel and
11 fight an hour and a half's worth of what should be
12 20 minutes traffic to get downtown to simply
13 monitor a City Council meeting or a committee
14 meeting. I've had the advantage of preparing for
15 testimony the night before on a crowded schedule
16 at one o'clock in the morning at home to go to the
17 website, click on tomorrow's agenda for the Ethics
18 Commission, click on the supporting documents,
19 print them out in PDF, read them and tailor my
20 testimony accordingly.

21 So, when I came back to what I
22 consider to be the greatest city in the world and
23 started doing government reform work and went to
24 the website and found that New York was way behind
25 Los Angeles, I was shocked. I was taken aback.

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2 We are one of the communications, if not the
3 preeminent communication, capital in the world.
4 And, certainly we should be able to allow our
5 citizens to have the advantage of the cutting edge
6 of technology. And so, we're very excited and
7 looking forward to the increased dialogue of
8 figuring out the best and most efficient cutting
9 edge way to bring this up-to-date technology to
10 New York's residents because they will
11 participate. I mean, my personal experience is
12 that, indeed, they do.

13 When I testified in the Los Angeles
14 City Council on issues that were of interest, I
15 was always amazed at the phone calls and the e-
16 mails that I got from people throughout the city
17 saying oh, I heard your testimony. Or, you know,
18 I think you were wrong in what you said to the
19 Council. That's not the position your
20 organization or the organization I belonged to
21 should be taking officially. So, I found that
22 for, as an advocacy organization, it benefited us.
23 We got more input from our members because they
24 were able to monitor the testimony, the input that
25 we were having at the city level and sometimes at

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2 the state level and engage our members and have
3 them be better informed, more educated, more
4 informed citizens. It's a very exciting process
5 what technology can do for us.

6 And so, what's been interesting,
7 for me, at this meeting, is that I will be honest
8 and say that I have a prejudice against too much
9 private/public partnership. I feel it's an
10 erosion of the capacity of government. But, I've
11 had to reassess that today because I've learned,
12 you know, what some of these private firms are
13 able to provide very quickly at a lower cost. So,
14 I'm going to have to reevaluate some of my basic
15 philosophy because I'm familiar with the LA
16 system. And, it works incredibly well and was put
17 into place pretty quickly, I have to tell you.

18 The other thing that I think is
19 really interesting is the discussion about the
20 Community Boards. And, you know, we're in the
21 YouTube age. If my organization, which is not
22 that technologically savvy, can figure out how to
23 video some of the forums that we present and
24 upload them onto our MySpace and our YouTube page,
25 then it seems to me that Community Boards could,

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2 as one of the previous speakers said, be
3 encouraged to use private, you know, their
4 volunteer people. Most everybody has a video
5 camera to take pictures of your family events and
6 other things of interest. Find somebody who is
7 willing to come, you know, get a tripod, just go
8 ahead and tape it and if the City were, then, in
9 its website, to encourage a specific upload
10 format, as I said YouTube does it, MySpace does
11 it, and just have that posted to the Community
12 Board's webpage, I think it's sometimes a question
13 of encouraging creativity and involvement, rather
14 than trying to squelch it. We could see a lot
15 more information on the web.

16 CHAIRPERSON BREWER: Thank you very
17 much. Go ahead.

18 RACHEL FAUSS: Good morning, Chair
19 Brewer and other members of the Council. My name
20 is Rachel Fauss. And, I am the Policy and
21 Research Associate of Citizens Union of the City
22 of New York, which is a nonpartisan, independent
23 civic organization of New Yorkers that promote
24 good government and advances political reform in
25 our city and state. We thank you for holding this

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2 important hearing on this bill, which aims to
3 increase the openness of our City government by
4 webcasting the meetings and hearings of the
5 Council, city agencies, commissions and task
6 forces.

7 We support the bill, as it will
8 move the City toward greater openness and
9 transparency of government operations. Requiring
10 the City Council, agencies, commissions and task
11 forces to webcast their meetings and hearings will
12 increase their accessibility, as been talked about
13 a lot this morning, and allowing the public to
14 easily view these from home or from any location
15 with internet access will allow increased access,
16 of course and encourage the public to become more
17 engaged and will, we hope, result in more citizens
18 weighing in on the decisions that are made by our
19 local government. Further, archiving the webcasts
20 will allow citizens to view meetings at later
21 dates and provide an additional public record of
22 the meetings. We applaud your leadership on this
23 issue and the Council for introducing this
24 important bill and urge you to consider
25 strengthening the bill further. Although, as

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2 we've heard this morning, there are things that
3 you'll need to consider going forward about cost
4 and the range and the scope of the bill.

5 But, one thing that we recommend
6 you look at is expanding it to include other
7 government agencies that receive significant funds
8 from the City budget, such as the Board of
9 Elections of the City of New York. The City Board
10 is not considered a City agency, as you know, but
11 rather is an entity created by the state. But,
12 unfortunately, is not covered under the Governor
13 Spitzer's Executive Order Number 3. And, you
14 know, as the Commissioners of the City Board of
15 Elections are appointed by the City Council, we
16 believe it is both in the interest of the Council
17 and, of course, the public that their meetings be
18 required to be webcast.

19 And, you know, we suggest that you
20 also take a look and if there are other agencies
21 or entities that may not be covered by this bill,
22 that should be, of course, we'd like to encourage
23 the maximum inclusivity.

24 CHAIRPERSON BREWER: Thank you very
25 much.

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RACHEL FAUSS: Thanks so much.

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SUSAN LERNER: I'm sorry. I

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realized there were two more points that I'd like

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to briefly make. Number one is a lot of what

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we've been talking about is archiving and

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retrospective access. So, I'd just like to point

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out that they ran into some problems at the

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federal level using a private vendor and then,

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having the video of the committee hearings

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actually be public property. So, in discussions,

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should you be going with a private vendor,

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ownership of the actual content and long term

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accessibility is obviously an important concern.

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And, archiving through disks and just making the

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videos permanently available as a physical object

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that residents can actually go someplace, if they

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have to, and look would be positive.

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The other thing that I would like

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to add, and I touch on it briefly in my written

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testimony, is that once we have this great

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recording real time and retrospective system, then

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we need to think about proactive ways to provide

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information documents and encourage comments

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before the meetings and hearings that will be

25

2 webcast to engage the public in a real dialogue.

3 CHAIRPERSON BREWER: Thank you.

4 Josh.

5 JOSH BREITBART: Good morning. My
6 name is Joshua Breitbart. I am the Policy Director
7 of People's Production House. I don't want to
8 repeat what my co-panelists have said. I agree
9 very much with what they said. So, I'll just skim
10 through my testimony.

11 Thank you for the opportunity to
12 speak with you today about this important,
13 forward-thinking amendment to the City Charter.
14 This proposal embodies the highest ideals of
15 technology in government and People's Production
16 House believes it would bring numerous benefits to
17 our City.

18 Webcasting and video-archiving of
19 meetings of our local government is a great
20 example of the democratizing power of the Internet.
21 We often hear about this power, but we forget that
22 the Internet is nothing without the content and
23 applications that we choose to put on it.

24 And, while my organization believes
25 that this is an important good government measure

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2 and a policy that would improve local journalism,
3 and we support it for those reasons, we are
4 primarily, as an organization, concerned with the
5 digital divide. And, we believe this measure
6 actually contributes to the closing of the digital
7 divide in New York City by making the Internet a
8 more valuable service for New Yorkers. Nearly all
9 people in New York who do not have broadband access
10 at home could purchase it, but have so far decided
11 not to.

12 While City Council hearings may
13 never get the same audience as others holding
14 hands do on YouTube, they've got, it's up to 12
15 million views now, this measure sends a message to
16 all New Yorkers that there is important, relevant
17 content for you online. This measure makes the
18 internet more valuable to New Yorkers, which is an
19 incentive for them to invest in a broadband
20 connection.

21 However, as the democratizing power
22 of the internet goes up, those without access to
23 the internet fall further behind. With passage of
24 this measure, watching webcasts of government
25 meetings would join the list of civic activities,

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2 like researching candidates or publishing one's
3 political viewpoints, that people on the wrong
4 side of the digital divide are shut out from. So
5 this measure places a further burden on the City
6 Council to support other measures to get New
7 Yorkers online.

8 On behalf of People's Production
9 House, I look forward to working with you on this
10 ongoing effort. Thank you.

11 CHAIRPERSON BREWER: Thank you all
12 very much. Are there any questions? The one
13 question I have is when you are thinking about
14 utilizing this in terms of your members or the
15 public, what might be some examples? Let me be
16 specific. I know in Los Angeles you talked about
17 how it is when you are writing testimony. My
18 understanding from talking to the vendors previous
19 to the hearing, having visited them and, you know,
20 talked with them, is that in some cases, in order
21 to accommodate the ADA improvements, the video,
22 after it goes up, a little bit after the hearing,
23 so it's not a real time hearing, and I think that
24 makes sense from a cost perspective because it is
25 important to make sure that it is an ADA-compatible

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2 production. So, the issue then would become how do
3 we use it in a usage - - that Susan previous to,
4 perhaps? And, also what would be some examples, if
5 we are doing this for a limited number, maybe we
6 don't do all 3,000 "open meetings," but we do some
7 aspect of it including perhaps the Board of
8 Elections? We would also come to some kind of a
9 list that would make sense as most public-friendly.
10 But, what would be some examples where you think
11 that it could be used either to improve dialogue
12 with the public or to help people think differently
13 about government, because one of the goals, I must
14 admit, here is to have people understand that the
15 government is something that is useful to them and
16 something that they can relate to?

17 SUSAN LERNER: Well, I think one of
18 the proceedings that both Josh and I took part in
19 was the Contract Franchise Review Board discussion
20 about the Verizon Citywide cable franchise
21 contract. Great difficulties getting a copy of the
22 contract in advance. The hearing was called on
23 very, very short notice. And, I think that if it
24 had been possible for people to access the agenda
25 and the document beforehand to file comments,

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2 perhaps through e-mail, and to watch the actual
3 testimony and discussion of the Board, that it
4 would have increased the public input and the
5 public understanding of the process.

6 I, certainly from a Common Cause
7 point of view, would very much support a phased
8 introduction and a dialogue to identify the
9 appropriate commissions, which should get priority
10 for webcasting. I would certainly hope that it's,
11 to me, it seems perfectly appropriate to say
12 Council meetings and City Council committees should
13 get some priority because they are Citywide. And
14 then, to look at the commissions and try and
15 identify the ones which are going to have the
16 greatest impact I think in public interest.

17 CHAIRPERSON BREWER: Okay. Anybody
18 else?

19 JOSH BREITBART: Yeah, I would add
20 that, you know, as a media organization, we record
21 a lot of the events we participate in. And, we use
22 them to educate people about the process, not just
23 what happened, but the general process of
24 participating. And, it makes, you know, being able
25 to see what happens at a hearing makes the

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2 experience of participating in it for the first
3 time much less intimidating.

4 Another way that we use audio and
5 video that we gather is we produce journalism
6 pieces and documentaries. And, one thing you might
7 consider if you're, you know, creating an archive,
8 I believe that you may be only creating a, you
9 know, a low resolution digital copy, but there's
10 also the potential to license footage for people
11 who want to use that for documentary purposes.
12 And, again, you know, that's the kind of thing that
13 just makes the process a lot less intimidating for
14 somebody who doesn't do it for a living.

15 SUSAN LERNER: I found in Los
16 Angeles that it was helpful to be able to say to
17 people who are interested or to urge people to
18 come, actually, and testify to the City Council or
19 to a Council committee hearing. You can watch the
20 proceedings on the web, you know, in advance. You
21 can see what's going on. You can see how people
22 like you participate. So, if you care passionately
23 about this particular issue and the Council is
24 discussing it next Tuesday, look and see whether
25 you're comfortable. And, after they've watched it

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2 on the web, actually, people who are really
3 involved in a particular issue, I found are more
4 comfortable taking public transportation, driving
5 down, getting involved in testifying because they
6 see that there's no magic to it.

7 CHAIRPERSON BREWER: Um, hm.

8 SUSAN LERNER: It's accessible.

9 CHAIRPERSON BREWER: Okay.

10 RACHEL FAUSS: I'd just like to make
11 one addition. I think with archiving the webcasts,
12 something to think about is that often the public
13 might not be aware of what is happening of a
14 hearing until after the fact. And, this way at
15 least they'll be able to see exactly what occurred
16 and then, provide their input to their elected
17 officials or, you know, leaders in city agencies.

18 CHAIRPERSON BREWER: Okay. All
19 right. Thank you very much. That's a wonderful
20 panel. Our next panel is Joly MacFie, who's quite
21 a star here in our Committee. And, I'll tell you
22 why in a minute. I think you'll see it. And,
23 Kayza Kleinman, who is from Nonprofit HelpDesk.
24 This is our last panel. Joly, I'm sorry. Go
25 ahead. Joly, do you want to start, sir?

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JOLY MACFIE: Okay.

CHAIRPERSON BREWER: And, thank you very much. Just so everyone knows, this is the star of Broadband Advisory Committee, where he videos and then puts all the material up on our blog and then, in addition, he is putting the material from this hearing and others on YouTube. So, I'm very appreciative. Very special individual. Go ahead, sir.

JOLY MacFIE: My name's Joly MacFie.

I started videotaping and webcasting the New York music scene ten years ago. And, I'm also join the Internet Society and I've become its secretary. And, so I've been doing this on behalf of the Internet Society for, you know, matters that relate to us. And, we're a global organization and people are interested. And, we have people watching this stuff very keenly in the Pacific Islands and places like that, you know, with nothing to do with New York. But, there are issues that come up here in New York that come up first. I mean, like, for instance, the recent white space hearing that, you know, are of nationwide interest. And so, it's interesting, you know, not just for the City for

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that.

I really was thinking just to talk, you know, a little bit about technical things, you know, that in terms of webcasting live, that audio is often as good as video. There's a lot of people, when they're in the office or something, they're doing something else, but they're listening on the headphones to what's going on. So, to just send out, you know, an audio feed and that also hits people on dial up or something who have less of a thing.

And then, that when I put it out, I usually put out an MP3 stream. I'll put out flash video, which is the most common, now the most common thing. The Congress always used to go out in Real. I noticed they just changed, you know, maybe a month ago to flash as the most common platform way of doing something, of having the capability to download the video. I personally use Ipod format, which is the H264. And, that's probably just about good enough to use, you know, it's not at broadcast quality. But, it's of a fair quality. But, you'd have to have almost a cable modem to watch that.

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2 I'd like to emphasize what Joshua
3 said about the other side of the coin is getting
4 people access so people can actually watch the
5 stuff. And then, the other thing I'd just like to
6 mention is to think about also about the outreach
7 so that people know that there's stuff there,
8 'cause a bit of a frustrating thing for me is I go
9 to a lot of effort to put this stuff up and then, I
10 haven't had as many viewers as I might hope.

11 And, you know, personally, the only
12 way I get to know about these things is through
13 Canals [phonetic] newsletters. And, I personally,
14 you know, although I'm involved, did not know until
15 I came here today that the State was webcasting.
16 No one had told me.

17 And, further comment is in terms of
18 licensing the video that you put out, you know, is
19 it going to go out into the public domain? Or,
20 would you consider some other kind of licensing
21 like, for instance, Creative Commons, where if you
22 wanted to, you could put it out on the Creative
23 Commons noncommercial. And then, if someone wanted
24 to use it commercially, they could come back to you
25 and do some kind of deal with the City.

2 CHAIRPERSON BREWER: Very helpful,
3 sir.

4 KAYZA KLEINMAN: Yes. Okay.

5 CHAIRPERSON BREWER: Nice to see
6 you.

7 KAYZA KLEINMAN: Okay. My name is
8 Kayza Kleinman. I'm from The Nonprofit HelpDesk,
9 which is a division of Jewish Community Council. I
10 am not going to follow my written testimony, which
11 goes to because of everything that's been said, I'd
12 rather respond, which goes to one of the points
13 that was just made about preparing. I prepare my
14 testimony in a vacuum. It would have been really
15 neat if I had had some idea of who and what else
16 was going to be said. I would have prepared a far
17 more responsive and I think useful testimony. Not
18 that my written testimony is, you know, useless.
19 But, it's not as focused, I think where it should
20 be. So, that is one example of why webcasting is
21 so important.

22 I would like to make a technical
23 point, which speaks to a point just made in terms
24 of cross-platform. Silverlight was mentioned as a
25 cross-platform. I'm a little leery of that. I

1
2 don't know how well, at the moment, that plays on
3 the MAC, on Linux, etcetera. I do think that when
4 the City looks at this, it's very, very important
5 to really, not be just cross-platform or across the
6 Microsoft platforms, but really across the universe
7 of what people out there are using. Linux is
8 becoming a very, very popular low-cost alternative.
9 Notebooks that are like three, \$400, primarily run
10 Linux. I think it would be a real shame to go into
11 this at a point where, you know, there's this
12 explosion. The more standards-based, the more
13 truly platform agnostic in terms of technology that
14 the City is I think the more useful this platform
15 will be. So, that was just, you know, a technical
16 issue.

17 Some of the other points I wanted to
18 make were, you know, the Commissioner kept on
19 repeating about how, you know, we have to think
20 very carefully about mandates, which is true. But,
21 is concerned that well, you know, you've got rooms
22 that, you know, meetings are held in people's homes
23 and whatnot. I just have to laugh because the
24 truth of the matter is a video camera that can plug
25 into a computer, costs all of about \$250. And, you

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2 know, maybe that's not broadcast quality. But,
3 let's be real, you know. It's a really fairly
4 straightforward way of getting moving on, you know,
5 all of these myriad little meetings, so to speak.
6 And, I think that approaching it from that side as
7 well as from the City Council side, has a really
8 big advantage, 'cause very often people see City
9 Council, it's too big; it's too much. It's not
10 local enough. Now, my local committee and they're
11 deciding, you know, who's getting grants in my
12 neighborhood, whether or not, you know, we're going
13 to make an issue of, you know, the street cleaner
14 or what have you, now, this hits close to home, you
15 know. So, this is something a lot of people would
16 be more interested in seeing and that's a better
17 hook, so to speak, to get them into, you know,
18 looking at government as something that they can
19 really, you know, make a difference to on something
20 that they're really interested in.

21 So, I think that rather than
22 excluding it, we really should look at some way of
23 pulling it in, even if we don't start with, you
24 know, the really high-end, but, you know, again, as
25 was mentioned, this is the YouTube age, you know.

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2 And, quite frankly, there are companies that
3 actually use YouTube or similar infrastructure.
4 So, it's not like you really-- the City necessarily
5 has to invest huge, huge amounts. You know, it's a
6 good way to get your toe wet, figure out what does
7 and doesn't work. This is I think really
8 important. You know, looking at the local stuff
9 helps draw people in I think, you know, on an
10 organizational and on a personal level.

11 One point that I didn't hear
12 mentioned, and this is in my written testimony, is
13 the fact that when people, you know, and I looked
14 at the NYC TV site. It really is very, very
15 impressive. And, I would think that the City
16 should definitely make use of the infrastructure
17 that they provide in making this happen. But, the
18 reality is a lot of people don't even know that the
19 station exists. Okay. And, in any case, you know,
20 when people think of TV, they think of information
21 in certain boxes and entertainment. When they're
22 looking for information, they think internet.
23 Okay. They go to Google. They go to Yahoo!. They
24 do a search. Get the stuff up on the web, index it
25 properly, use the right metadata. And, once you

1 figure out how to do this, it's not that hard.

2 You know, I should have been able to
3 get on, you know, get on to Google and do a search
4 on New York City hearing, technology, and find
5 information about all these hearings. It isn't
6 there. It's a crying shame. You know, there've
7 been great hearings on the digital divide and all
8 these other issues. Why is it so hard to find? Do
9 this right and, like I said, it's not that
10 complicated.

11 And, the City, with minimal
12 outreach, has suddenly made it much easier for
13 people to know what's happening. You don't have to
14 do all these advertising campaigns every time there
15 is a hearing. But, you know, make sure that it
16 shows up on the search engines and you've done a
17 huge, you know, private business will tell you that
18 optimizing their search engine, their search engine
19 results is a huge-- is a really good investment.

20 You know, one other important point
21 I think is, when we're talking about open
22 government and transparency, is that in tough
23 times, you know, when times are good, nobody really
24 cares who's getting funded, whatever, because I'll
25

1
2 get what I need anyway. In tough times, hard
3 decisions get made and you have, you know, the
4 government has two choices; either let people know
5 what actually really happened or let some
6 commentator say well, he said this and she said
7 that, without taking sides, you know, without going
8 to specific examples. If a government agency's
9 doing its job right, they're always better off when
10 people know exactly what happened. I get nervous
11 when I hear about a government agency who wants the
12 stuff off the web as soon as possible.

13 CHAIRPERSON BREWER: Um, hm.

14 KAYZA KLEINMAN: I like Sunshine
15 Laws. Okay.

16 CHAIRPERSON BREWER: Okay.

17 KAYZA KLEINMAN: I really do. So,
18 one other thing parenthetically is that there is a
19 surprisingly large segment of the population that
20 does not have TV--

21 CHAIRPERSON BREWER: Um, hm.

22 KAYZA KLEINMAN: -- but does have
23 internet access. And, some of these folks are the
24 just the kind of people you want to engage.
25 They're often educated. They don't not have TV

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2 because they're ignorant or--

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CHAIRPERSON BREWER: It's

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philosophical.

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KAYZA KLEINMAN: Philosophical

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reasons, whatever, but they do have internet

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access. And, they will use it if they see that

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there is a real, you know, practical use to it as

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opposed to just, you know, sitting and goofing off.

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Last point, back, I agree with all

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the people who have been talking about the digital

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divide issues. We are getting there. But, there

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are still some huge holes and as this stuff

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happens, it becomes more important to really deal

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with that.

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CHAIRPERSON BREWER: All right.

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Thank you very much. Joly, I have one question,

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which is when you, as you do so kindly, put this

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material up, what would be the best way to

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advertise it? Obviously, I find that you actually

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have to tell people in their e-mail, as opposed to

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telling them just having it up on the site. People

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don't go to sites unless, or even to the YouTube,

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unless they are told to do so. So, what do you

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think in terms of government would be the best way

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2 to make sure that people do know that there is
3 webcasting? And, in this interim state, how do we
4 tell people about your great work?

5 JOLY MacFIE: Well, I think that the
6 blog is a good thing. I don't know if this is on.

7 CHAIRPERSON BREWER: It's on.

8 JOLY MacFIE: You know, the blog is
9 a good thing. And, the thing about the broadband
10 blog is that it's not even very-- that doesn't
11 Google up well at all.

12 CHAIRPERSON BREWER: Okay.

13 JOLY MacFIE: And, that when you
14 have a meeting, having one page on the web, so that
15 there's one URL with all the information on it.
16 Another suggestion, actually, what I forgot to talk
17 about was about, you know, the services like
18 YouTube. Now, the reason I can put stuff up that's
19 an hour long in YouTube is 'cause I'm an early
20 adopter and they grandfathered the early people so
21 that we don't have the ten-minute restriction.
22 But, you can partner with YouTube and possibly make
23 a deal with them that they won't show ads on your
24 stuff.

25 CHAIRPERSON BREWER: Um, hm. Um,

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hm.

JOLY MacFIE: That's possible. But, you know, I have subscriptions on YouTube to, for instance, the Queen of England--

CHAIRPERSON BREWER: Um, hm.

JOLY MacFIE: -- to Number 10 Downing Street in England, the Prime Minister has got his own YouTube channel and they put on short clips and the other things. Now, people like to look at short clips. Now, take, for instance, your introduction that you did to the committee meeting, you know, when you read out--

CHAIRPERSON BREWER: Um, hm.

JOLY MacFIE: -- that thing with the text. You could do something like that. When you're planning the meeting, do that briefly and put that up as the introduction--

CHAIRPERSON BREWER: Right, yeah.

JOLY MacFIE: -- that would then engage people and make them interested.

CHAIRPERSON BREWER: Yeah, that's a good idea.

JOLY MacFIE: Another thing I forgot to mention is that, now Lou came today ready to

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stream this thing live.

CHAIRPERSON BREWER: He's always ready.

JOLY MacFIE: And, he was going to use Ustream.tv. There were two services where you can stream live for free. One is Ustream.tv; another one is called Mogulus.com, that's based in the City. And so, these Community Boards and everybody could be educated that basically all they need is a laptop with a webcam and they can sign up for free for these things and webcast and archive live for a cost of--

CHAIRPERSON BREWER: Have you met all the Community Boards?

JOLY MacFIE: Zero, no.

KAYZA KLEINMAN: I have.

CHAIRPERSON BREWER: Okay.

KAYZA KLEINMAN: I have. It's a--

JOLY MacFIE: [Crosstalk]

CHAIRPERSON BREWER: I'm just being facetious.

JOLY MacFIE: No, but--

CHAIRPERSON BREWER: I bring a little--

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JOLY MacFIE: -- their kids--

CHAIRPERSON BREWER: Don't repeat
me. Nobody--

JOLY MacFIE: -- could come and do
it--

CHAIRPERSON BREWER: Nobody heard me
say that.

JOLY MacFIE: --for them.

KAYZA KLEINMAN: Yes.

JOLY MacFIE: Their kids could come
and do it for them.

CHAIRPERSON BREWER: Yes, okay.

Anyway, I want to thank you both for your testimony
and also for being such regular supporters of this
Committee. And, I think it's a good beginning
because I know in past Committees, just having the
Committee makes something move forward, just having
the discussion. So, thank you both very much.

JOLY MacFIE: Okay.

CHAIRPERSON BREWER: Thank you very
much. We're going to close this hearing. But, we
are promising to move forward with webcasting in
the City of New York. Thank you.

C E R T I F I C A T E

I, DeeDee E. Tataseo certify that the foregoing transcript is a true and accurate record of the proceedings. I further certify that I am not related to any of the parties to this action by blood or marriage, and that I am in no way interested in the outcome of this matter.

Signature

A handwritten signature in cursive script that reads "DeeDee E. Tataseo". The signature is written in black ink and is positioned above a horizontal line.

Date November 19, 2008