| 1 | COMMITTEE ON CIVIL SERVICE AND LABOR |
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| 2 | JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 1 |
| 3 | CITY COUNCIL CITY OF NEW YORK |
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| 7 | COMMITTEE ON CIVIL SERVICE AND LABOR JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION |
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| 10 | Thursday, October 31, 2024 Start: 10:17 A.M. |
| 11 | Recess: 12:01 P.M. |
| 12 | HELD AT: Council Chambers - City Hall |
| 13 | B E F O R E: Hon. Carmen De La Rosa, Chair Hon. Eric Dinowitz, Chair |
| 14 | COUNCIL MEMBERS: |
| 15 | COUNCIL MEMBERS: COMMITTEE ON CIVIL SERVICE AND LABOR: |
| 16 | Tiffany Cabán Erik D. Bottcher |
| 17 | Eric Dinowitz Oswald Feliz |
| 18 | Kamillah Hanks |
| | Julie Menin Francisco P. Moya |
| 19 | Yusef Salaam |
| 20 | THE COMMITTEE ON HIGHER EDUCATION: |
| 21 | Erik D. Bottcher Gale A. Brewer |
| 22 | Oswald Feliz Christopher Marte |
| 23 | Other Council Members Attending: Restler |
| 24 | |

| 1 | COMMITTEE ON CIVIL SERVICE AND LABOR JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 2 |
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| 2 | APPEARANCES |
| 3 | Katrina Porter, Chief Human Capital Officer and Deputy |
| 4 | Commissioner of the Human Capital Division at the |
| 5 | Department of Citywide Administrative Services (DCAS) |
| 6 | Kadian Outar, |
| 7 | Assistant Commissioner for Workforce Operations at the Department of Citywide Administrative |
| 8 | Services (DCAS) |
| 9 | Lauren Andersen, University Associate Provost for Careers & Industry Partnerships and Chief Workforce Officer for the City University of New York (CUNY) |
| 10 | |
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| 12 13 | Ludwig Lou Vouitsis, University Director of Civil Service Support fo the City University of New York (CUNY) |
| | Arthur Cheliotes, |
| 14 15 | Former President of CWA 1180; Chairman of the Labor Advisory Board of the City University of |
| 16 | New York School of Labor and Urban Studies and President of the CUNY School of Labor Studies Foundation |
| 17 | Sal DeRosalia, Representing: Self |
| 18 | Christopher Leon Johnson: Representing: Self |
| 19 | Cecille Chala, Student Researcher - CUNY |
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SERGEANT POLITE: Testing one, two, one two.

Today's date is October 31, 2024. Today's hearing is the Committee on Civil Service and Labor, being recorded in the Chambers by Keith Polite.

SERGEANT AT ARMS: Quiet, please. Good morning, and welcome to today's New York City Council hearing from the Committee on Civil Service and Labor, joint with the Committee on Higher Education.

At this time we ask that you silence all electronic devices, and at no time is anyone to approach the dais.

If you would like to sign up for in person testimony, or have any other questions, please see one of the Sergeant at Arms.

Chair, we are ready to begin.

CHAIRPERSON DE LA ROSA: (GAVEL SOUND) (GAVELING IN) Good morning, and welcome to City Hall Chamber. Happy Halloween, everyone.

I'm Council Member De La Rosa, chair of the Civil Service and Labor Committee.

Welcome to today's joint he being held in collaboration with my good friend and neighbor, Chair Dinowitz, and the Higher Education Committee, to

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discuss various pathways into New York City Civil
Service Workforce.

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Every year, hundreds of thousands of New Yorkers take civil service exams in the hopes of joining the municipal workforce. Our city agencies are staffed by hardworking, dedicated New Yorkers who deliver essential city services across the five boroughs.

We are immensely grateful to the to these employees who keep our city running smoothly every day. Beyond ensuring we retain such exemplary staff, over the past few years, the City Council has taken action to expand recruitment efforts and to bring more talent into civil service.

In 2022, the City Council enacted Local Law 2, which directs DCAS to establish a Civil Service

Ambassador Program. This initiative aims to engage and educate potential candidates about employment opportunities within the city's workforce. Building on this progress last year, DCAS implemented Local Law 4, which launched the Public Service Corps program.

This program provides internship opportunities to diverse undergraduate, graduate, and law students from a wide range of academic disciplines. Within the

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program, managers provide interns with guidance and
training, supplying them with the tools and knowledge
needed to pursue successful careers in civil service.

CUNY, as always, has played a pivotal role in helping students navigate the Civil Service system, providing them with training and expertise needed to thrive in public sector careers.

Many CUNY alumni have gone on to become indispensable members of our city's workforce, and we deeply appreciate CUNY's continued commitment to building a strong partnership with the City.

Our goal at the City Council is clear, to enhance accessibility to civil service jobs, promote diversity, and equity within the workforce, and set a standard of excellence that cities across the country can look to.

Today, we look forward to hearing from DCAS and CUNY about their ongoing efforts to further these goals.

I'd like to thank the committee staff for their hard work in preparing for today's hearing,
Elizabeth Arzt, Senior Policy Analyst, and Rie
Ogasawara, Legislative Counsel.

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COMMITTEE ON CIVIL SERVICE AND LABOR 1 JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 7 2 I'd also like to thank my staff half, James 3 Burke, my Chief of Staff, Deputy Chief of Staff, Kiana Diaz, and Communications Director, Fray 4 Familia. I would also like to recognize that we've been 6 7 joined by Council Member Yusef Salaam, my other 8 neighbor.

And, now I turn it to Chair Dinowitz for his opening statement.

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CHAIRPERSON DINOWITZ: Thank you, to my good friend and neighbor, Chair De La Rosa. I'm Council Member Eric Dinowitz, Chair of the Committee in Higher Education, and a CUNY alum.

We are pleased to join The Committee On Civil Service and Labor for this Oversight Hearing on:

PATHWAYS INTO NEW YORK CITY'S CIVIL SERVICE.

Before turning to today's hearing, I want to speak directly to New York City students for a minute.

So to our CUNY students, I know many of you are registered and ready to vote on November 5th or even early. In our hearing last month, we heard about the many important efforts that CUNY staff and faculty, and indeed national organizations have made to talk

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to you about the importance of voting and getting you
registered.

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We also know that registration is one thing and actually voting is another. To CUNY students, please make sure you vote early or on November 5th, if you haven't already done so during this early voting period or by absentee ballot.

And, for those of you who are 18-year-old, new voters, welcome to our democratic process.

And, now a word to our city's public high school seniors and your families.

I hope you have already heard this from your teachers and counselors at school, but in case you haven't, CUNY is waiving application fees across all of its campuses until November 15th. So apply now. Do not wait.

SUNY is waiving its application fees for up to five colleges until November 3rd. So there's another great public higher education option for you. This is the savings of \$50 to \$65 per college application, so please take advantage of it.

And further, if you didn't already know it, admission to all seven community colleges is guaranteed for all New York City public high school

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graduates. We are very proud of the 75,000 students

CUNY Community Colleges served last year, and we hope
to see a lot of you on CUNY campuses next fall.

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And that brings us to today's hearing, Chancelor Félix Matos Rodríguez wrote in an op ed piece, which I have quoted in the past, that it is CUNY's job to turn out graduates who are well informed, socially aware, and actively engaged in the world, particularly when our society is so polarized.

He further explains that CUNY must ensure that its graduates are not only prepared to participate in society, but also motivated to make it better. And he notes the large number of New York City and New York State public officials who have graduated from CUNY - including me. He claimed that CUNY's colleges were the incubators of our public service aspirations.

It is those public service aspirations that have led and continue to lead CUNY's current students and graduates to pursue a career in civil service in our city.

Putting CUNY students, whether before or after graduation, on a clear and certain pathway to a good job contributes to the civic, social, and economic mobility of those students. To that end, CUNY offers

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a wide variety of apprenticeships, internships, and
fellowships that help CUNY students and graduates

make a successful transition from school to work.

I look forward to hearing today about CUNY's efforts in engaging students with a couple of programs that do just that.

And I want to acknowledge my colleagues on the Higher Education Committee who are present. We've been joined by Council Member Brewer.

I would also like to personally thank Adam

Staropoli, my legislative director, Jenna Klaus, my

chief of staff, Sahar Moazami the Committee's

counsel, Regina Paul, the committee's policy analyst,

and Ally Stauffer (phonetic), the Committee's

financial and analyst.

Back to you, Chair De La Rosa.

CHAIRPERSON DE LA ROSA: Thank you, Chair Dinowitz, we have also been joined by Council Member Moya on Zoom.

We will now be hearing testimony from representatives from the Administration, and I now turn it to the committee counsel to administer the oath for the panel of administration officials.

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COMMITTEE ON CIVIL SERVICE AND LABOR 1 JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 11 2 COMMITTEE COUNSEL: Thank you, Chair. We will now 3 hear testimony from the Administration. Before we begin, I will administer the affirmation. Panelists, 4 please raise your right hand, and I will read the affirmation once, then call on each of you 6 individually to respond. Do you affirm to tell the truth, the whole truth, 8 and nothing but the truth before this committee, and to respond honestly to council member questions? 10 11 PANEL AFFIRMS 12 COMMITTEE COUNSEL: Thank you. 13 (PAUSE) 14 CHAIRPERSON DE LA ROSA: Thank you, we have also 15 been joined by Council Member Hanks on Zoom. You may begin your testimony. 16 DEPUTY COMMISSIONER PORTER: Good morning, Chair 17 De La Rosa, Chair Dinowitz, and members of the City 18 Council's Committee on Civil Service and Labor and 19 20 Committee on Higher Education. 21 My name is Katrina Porter, and I am the Chief Human Capital Officer for the City of New York and 2.2 2.3 Deputy Commissioner of the Human Capital Division at the Department of Citywide Administrative Services, 24

more commonly known as DCAS.

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I am joined here today by my colleague, DCAS
Assistant Commissioner for Workforce Operations,
Kadian Outar.

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I am grateful for the opportunity today to discuss our program and processes with you, and I will be presenting several general but incredibly meaningful ways in which the City provides pathways to civil service for New Yorkers.

DCAS's commitment to equity, effectiveness, and sustainability guides our work in providing city agencies with the resources they need to carry out their respective missions. It is through this lens that we view the promotion of civil service which we provide multiple doors to access as a gateway to good paying, middle class jobs.

I'd first like to discuss the legislative mandates under which we operate that help us in our efforts to provide pathways to municipal work. Then I will focus on the programs DCAS has initiated to create a pipeline for New Yorkers to work for the City.

Several key laws guide our promotion of civil service, including Local Law 173 of 2018, which requires DCAS to provide civil service exam

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information to New York City Public School students
who will be graduating from high school in either the
current or following school year.

Under Local Law 2 of 2023, DCAS established and implemented a Civil Service Ambassadors Program that provides education and outreach at programs and institutions deemed opportunity areas such as high schools, colleges, universities, and social work programs.

In fiscal year 2023, DCAS participated in 86 events to share information about the benefits of joining the City's workforce. Enhanced by Local Law 4 of 2023, DCAS operates a public service corps program that places both graduate and undergraduate students from diverse backgrounds into meaningful internships in a broad range of city agencies.

Established in 1966, The Public Service Corps is the oldest, off campus work study program administered by the City that places students into paid internship experience for academic credit.

In fiscal year 2024, 116 students from 15 academic institutions, including eight CUNY schools, participated in the PSC internship.

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Local Law 113 of 2023 requires DCAS, in

collaboration with the Department of Correction, and
the Mayor's Office of Criminal Justice to make
available information about civil service
examinations to criminal justice involved
individuals, including those who are currently
incarcerated.

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Outside of the city, in accordance with the New York state civil service legislation that Governor Hochul signed into law this past September, DCAS has begun to expand the time frame by which educational requirements for competitive civil service exams must be met.

Previously, applicants had to satisfy those educational requirements by January 1st the following calendar year. Instead, candidates now have up to one year following the completion of an exam to fulfill such requisites.

In addition to complying with local legislative priorities, DCAS also undertakes a host of initiatives designed to attract New York City's best and brightest, in fact, it is at the core of our work. Central to our mission is the administration of civil service examinations. The most reliable path

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into civil service for New Yorkers is through
competitive examinations. Each year, DCAS
administers between 185 and 200 examinations,
offering pathways to civil service jobs for tens of
thousands of New Yorkers.

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This year to date, we have administered 205 exams, which are the most ever undertaken by DCAS in a single year.

Beyond our general examinations, we have also been piloting efforts to increase pathways to civil service through the Bridge Exam. This initiative allows candidates to pay one application fee and take a single test that can be used for multiple job titles.

Our most recent Bridge, which covers jobs including bookkeeper, clerical associate, secretary, maintenance worker, and staff analysts, have attracted more than 8,000 applications.

This year, DCAS launched the Public Safety exam, adopting the innovative approach we used in creating the Bridge exam, The Public Safety exam level one affords applicants the opportunity to pay one at one fee for a single test allowing them to qualify for Sanitation Enforcement Agent, School Safety Agent,

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Special Officer, and Traffic Enforcement Agent titles
all at once.

While I can't cover all of our initiatives today,
I want to highlight a few that are particularly
impactful.

First, our Office of City Wide Recruitment, which among many things, collaborates and engages with institutions, community based organizations, elective officials, and faith based organizations to create pathways to city jobs.

To give a sense of scale, in fiscal year 2024, OCR participated in over 186 outreach events and reached over 16,600 participants, sharing widely the benefit of employment and promoting pathways into civil service for New Yorkers.

Our CUNY oriented programs and other pathway programs, like the Civil Service Pathway Fellowship, Urban Fellows Program, and Automotive High School Internship offer real life experience and provide career guidance and practical training and municipal fields. And our teams have been hard at work promoting these programs as well.

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In fiscal year 2023 and 2024, DCAS participated
in close to 50 events across 18 CUNY schools,
engaging over 5,400 participants.

Lastly, I want to highlight our immensely successful Minimum Qualification Review Project. This ongoing initiative reviews minimum qualifications for entry level titles to expand the pool of eligible candidates and reduce employment barriers. To date, we have expanded educational requirements for 44 titles affecting approximately 22,000 jobs. Similar efforts are taking place across the country, as city and states work to make public sector employment more accessible and inclusive.

In conclusion, it is clear that DCAS is not just committed, but passionate about helping New Yorkers access civil service opportunities. The Civil Service system unquestionably provides a path to the middle class for underserved and underrepresented communities. Through the initiatives, programs, apprenticeships, and partnerships we've detailed here, DCAS continues to expand access to government jobs. We are proud of our partnership with CUNY, and others, and look forward to continuing the success of

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collective efforts already achieved in the years to
come.

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Lastly, I'd like to thank the City Council for its dedicated partnership with DCAS and the City in advancing this work.

Thank you for your time and attention, and I'm happy to answer any questions you may have.

CHAIRPERSON DE LA ROSA: Thank you.

PROVOST ANDERSON: Good morning, Honorable Chairs, De la Rosa and Dinowitz, and members of the Civil Service and Labor Committee and the Higher Education Committee. Thank you for the invitation to come and speak today on pathways to New York City Civil Service.

My name is Lauren Anderson, and I am my colleague, Ludwig Vouitsis, are proud to represent the City University of New York here today.

I have the honor of serving as the University

Associate Provost for Careers and Industry

Partnerships and Chief Workforce Officer at CUNY. In

this capacity, I oversee an office that was recently

elevated to report directly to the chancellor as well

as the university provost. This is a reflection of

the importance that CUNY places on ensuring our

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students can successfully launch careers while
helping to fuel the growth of New York employers.

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Last July, CUNY released a strategic plan entitled CUNY Lifting New York. We chose this title deliberately in recognition of the role that CUNY plays as a leading engine of inclusive economic mobility in New York City.

New York's economic growth must be equitable. It has to lift all New Yorkers, particularly communities of color, and residents who are underrepresented in critical careers long before the pandemic.

No other institution is better positioned to lift up all New Yorkers than CUNY. And that's because advancing economic mobility at scale is in our DNA, It was instilled a 175 years ago with the founding of CUNY's progenitor, a school called the Free Academy. It was created to educate and provide access, equity, and opportunity to people from families of modest backgrounds and qualify them for, quote, "usefulness hereafter".

Through decades and generations, CUNY has shaped and transformed the city and state's professional and middle class, it has gained national reputation for propelling more graduates up the economic ladder than

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all ivies Stanford, Carnegie Mellon, and MIT
combined.

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Today, with 400,000 degree and non-degree seeking students, served across 25 campuses, CUNY continues to commit to transforming itself into the higher education system our city and state needs both in this moment and for decades to come.

Central to this transformation is an effort to ensure that even more CUNY students have the exposure preparation, experience, and connections needed to fuel an inclusive and thriving workforce, including in the public sector, which served as an essential backbone of our city and state.

CUNY is an unparalleled talent pipeline for city, state, and federal agencies. According to our Cap and Gown Survey of CUNY graduates, over 100 city and state entities have hired CUNY students during the 2023 - 2024 school year. Our top single employer of graduates is NYC Public Schools, where nearly a third of new teachers each year come from CUNY. And CUNY is actively working to grow this pipeline through Three key strategies:

The first is expanding paid internships and fellowship collaborations with public agencies. In

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FY24, 14 city agencies partnered with the CUNY

Internship Program to introduce over 650 students

into the public sector workforce while they are still

in school. This effort expanded last year beyond the

strictly city agencies with an additional internship

partnership with the MTA (Metropolitan Transportation

Authority). And students are hungry for the chance to

work for the institutions that keep their city and

state running.

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In our first round of recruitment for the MTA positions, over 16,000 students applied for a 150 spots. We've continued to grow this essential partnership and have connected 500 students to MTA internships since the collaboration began last year. Moreover, managers of CUNY interns have realized what an essential pipeline our campuses can be. Many have sought to convert their interns into full time civil service positions once they graduate. However, they quickly learned how difficult that was in the past, even with a bachelor's degree, many interns did not meet the two-year experience requirement that was previously needed for to qualify for roles. So, in collaboration with our city partners, we've built that into programming.

COMMITTEE ON CIVIL SERVICE AND LABOR 1 JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 22 2 As you've heard previously, DCAS has restarted 3 the Civil Service Pathways Fellowship. This 4 fellowship built in the three-year pathway for students to work and learn while working to qualify for civil service titles. As a result of this 6 program, students can now more seamlessly transition into civil service roles at agencies that are 8 delighted to have them.

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The second strategy is integrating connections to public sector career paths into the curriculum.

Beyond internship opportunities that exist outside of a student's degree path, CUNY is also working to integrate exposure to the public service as part of a student's classroom experience. The Edward T.

Rogowsky, or ETR, Public Affairs Internship Program integrates public service directly into the classroom by coupling a credit-bearing course with the opportunity to intern in the state legislature. And many former city council members have hosted ETR interns as well in the past few years. We're eager to continue to expand the number of city council offices that are participating in this program.

The third and final strategy is expanding access to full time civil service hiring opportunities.

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COMMITTEE ON CIVIL SERVICE AND LABOR

JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 23 In addition to efforts to build early pipelines in the past year, CUNY has also worked to ensure that full time opportunities are more accessible to students. As you heard, this year CUNY campuses hosted hiring fairs for city civil service roles in partnership with the City University of New York, making public sector positions and career paths more visible to students and the community. We've also launched the CUNY Industry Support Hub, a front door for any organization, public or private, looking to partner with CUNY.

In FY24, the Industry Support Hub and campusbased industry specialist network worked with 76 public agencies to connect students to open roles. This is the work CUNY has embarked on to expand opportunities and partnerships that will enable students to pursue rewarding careers in the civil service. We are eager to do more to expand our collaboration to other city and state agencies.

In the meantime, we also recognize CUNY's invaluable role as a civil service employer ourselves. And at this point, I'll turn things over to my colleague, Lou, who can speak a little bit more to this.

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(PAUSE)

DIRECTOR VOUITSIS: Thank you, Lauren.

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Good morning, Honorable Chairs, De La Rosa and Dinowitz, and members of the Committee on Civil Service and Labor, and the Committee on Higher Education. Thank you for the invitation to speak on Civil Service at CUNY. My name is Ludwig Vouitsis, please call me Lou, I serve as the University Director of Civil Service Support for the City University of New York, CUNY.

Attracting and retaining qualified individuals for civil service positions poses ongoing challenges. Competitive markets and evolving job preferences require strategic measures to ensure a robust and diverse talent pool. With that being said, CUNY has reviewed our processes and taken several measures to increase our recruitment and retention efforts, including online exams for enhanced accessibility. To ensure accessibility and flexibility for candidates, all of our written exams are now online, and candidates take the written exam using their personal computers on the day and time of their choosing.

For promotional exams, CUNY has increased communication with the HR teams at the 25 colleges to

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advertise promotional examination opportunities for
staff to increase employee career development.

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For public safety and security titles, in terms of recruitment, in response to challenges posted by recruiting for security titles, Campus Peace Officer or CPO, and Campus Security Assistant or CSA, we have taken several approaches to recruit for these positions. Public safety recruitment staff attended in-person job fairs providing candidates with information about the positions as well as the use of tablets so they can apply for the exams immediately. We developed a new website dedicated to recruit CPOs by making the information more attractive and accessible for candidates to explore and apply for the CPO exam.

Continuous Recruitment Exams: recognizing the urgency in filling security positions, we instituted continuous recruitment examinations for Campus Peace Officer and Campus Security Assistant titles. This allows candidates to apply for these examinations 24 hours a day seven days a week, 365 days a year, even on holidays.

The New York State Helps Local Program: CUNY is in the process of requesting approval from New York

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State Civil Service Commission to have over 40 CUNY

titles in our blue and white collar unions be
approved for the New York State Help's Local Program.

This will allow CUNY to fill vacancies in the
approved titles faster while allowing the employee to
gain permanent civil service status.

Recruitment of CUNY students: CUNY is exploring the creation of new trainee or intern titles in order to create opportunities for students and recent graduates to gain valuable experience, which will allow them to transition into permanent civil service titles and create a pipeline for CUNY students.

Additionally, we're exploring opportunities to partner with the CUNY Internship Program and the Civil Service Pathways Fellowship Program.

To conclude, we believe that by addressing these aspects of recruitment, retention, and highlighting the inherent benefits of civil service positions, we can strengthen the foundation of our workforce at CUNY. Your support and advocating for policies that recognize and enhance the value of civil service roles at CUNY, will undoubtedly contribute to the continued success and growth of our institution.

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We appreciate your time and consideration of
these matters and look forward to the opportunity to
discuss them further. Thank you.

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CHAIRPERSON DE LA ROSA: Thank you so much for your testimony. I will start with a few questions to DCAS.

So, in 2023, the Council passed Local Law 4, which requires DCAS to submit an annual report on August 30th, starting in 2024, regarding the description of the steps taken to administer the Public Service Corp Program.

In late September, the Council's Compliance
Division received a notice from DCAS stating that
the inaugural report was taking longer than
anticipated to complete, but that the report was
forthcoming.

Can you please share the expected timeline for the submission of this report?

DEPUTY COMMISSIONER PORTER: Thank you for that question, Chair.

So, I am happy to announce that we are near completion with compiling the data for the report, and we expect to have it to the City Council by the end of this month.

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CHAIRPERSON DE LA ROSA: By the end of November?

DEPUTY COMMISSIONER PORTER: Yes, end of November.

CHAIRPERSON DE LA ROSA: Great, thank you.

How many PSC interns were recruited in 2024? And could you provide the breakdown of agencies where the interns were placed?

DEPUTY COMMISSIONER PORTER: Absolutely, I'll turn this question over to Kadian for a response.

CHAIRPERSON DE LA ROSA: Thank you.

ASSISTANT COMMISSIONER OUTAR: Thank you so much for that question, and thank you, Katrina.

For just a bit of a background, the Public
Service Corp Program, it is a program that allows
individuals that are currently undergraduate or
graduate in schools to participate in an internship
at any of our city locations, city agencies. It
requires that they are... received financial aid, so
federal work study, in order to participate and
allow... the school has to allow them to serve offsite. So, so far we've had a 116 interns that
participated in Fiscal Year 2024, which represents a
50 percent... almost 50 percent increase over the
previous years.

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Right now, they're serving at about 11 agencies,
including DCAS. We are proud to say that Department
Of Homeless Services, Department of Records and
Information Services, Department of Youth And
Community Development, The District Attorney's Office
-Kings County, the Health + Hospitals, Housing
Preservation and Development, Human Resources
Administration, the Law Department, the Office Of
Technology and Innovation, and also the Public
Administrator for New York.

CHAIRPERSON DE LA ROSA: Great, thank you so much.

What outreach efforts did DCAS engage in to

recruit PSC candidates, and how many outreach efforts

did DCAS conduct in 2024?

ASSISTANT COMMISSIONER OUTAR: Thank you.

So, a bit of a background in terms of the process for engaging students — the program is threefold in terms of one building collaboration in partnerships with different entities. So, the first part of the program requires us to engage with the schools to ensure that they are, you know, participating in the program, and they do allow for their students to work off-site.

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The second part of it is engaging in the city
agencies to make sure that they have positions and
they're interested in participating in the program.

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And, then, the next part of it is engaging in the students to make sure, you know, there's opportunities available. They are, you know, receiving federal work studies, so they can work at our city agencies.

So we do a bit of engagements in the different areas focusing on the students. We participate in various career fairs and information sessions, we do targeted internship specific events with some of our schools. We also work with private institutions, because sometimes, you know, the information is there - we're getting people that are attending different events, so you want to make sure that we're spreading that information as widely as possible.

We also leverage the job boards. For example, we use Simplicity and Handshake, because that's really where students go when they're looking to apply for internships and fulltime positions. And we participate in different workshops and webinars that are geared towards students. So, we try to do targeted events where we are working with the

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Financial Aid Office at the schools, or the career

counselors, to make sure that folks that are engaged

are able to complete an application on the spot. So,

we do... of that, we did about 23 events that were

targeted towards that population. But, in addition to

the PSC specific events that we've done, we work with

the Office of Citywide Recruitment, which includes

information on all of our programs, including the

Public Service Corp program at all of the events that

we attend.

CHAIRPERSON DE LA ROSA: Great, and, so, the most direct vehicle for students is through the Financial Aid... Have you found that it's through the Financial Aid Offices?

ASSISTANT COMMISSIONER OUTAR: I'm sorry, can you repeat that question?

CHAIRPERSON DE LA ROSA: The most direct vehicle to students, have you found that's through... Inside of the institutions, is through the Financial Aid Office?

ASSISTANT COMMISSIONER OUTAR: Yes, we have to work with them, because they have to confirm that the person is receiving federal work study.

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And, I don't know how I forgot it, but I also
want to mention the PSC Expo that we held in June.
This was an opportunity, it was a hiring event that
we held, partnered with the schools and our city
agencies, to have the opportunities for students to
interview and get offers on the spot for PSC
internships that we had. So, we were able to fill
about 28 positions from that event.

CHAIRPERSON DE LA ROSA: So, one of the things that is very near and dear to my heart from my previous service for the State, is the Dream Act and making sure that undocumented students are also having access. So, have you found that ,you know, documented, mixed status students, all types of students, are being able to take advantage of the program?

ASSISTANT COMMISSIONER OUTAR: So, I know one of the requirements within the program is that folks are able to work within the US, so that's the requirement on it. We don't really have a breakdown of whether or not they're documented or undocumented. That's something that we can definitely look into.

CHAIRPERSON DE LA ROSA: Thank you.

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What additional findings or information regarding
the administration of your Public Service Corp
program over the past year, that we can expect to see
in the report when it's completed... what other

details are in that report?

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ASSISTANT COMMISSIONER OUTAR: One of the things that you will see in the upcoming report is just a demographic breakdown of the individuals that are serving in the program. And you will see that the majority of them are female and are from diverse backgrounds. About 75 percent of folks are either Black, Hispanic, or Asian. So, we're really excited to show that there is diversity in the program, which is a result of the outreach that we're doing.

CHAIRPERSON DE LA ROSA: Great. I am going to ask one more question, and then I will turn it over to Chair Dinowitz.

This is a multipronged question, but it's about Local Law 2. In Fiscal Year 2023, DCAS hosted 86 outreach events in compliance with Local Law 2 as part of the Civil Service Ambassador Program. These events were held across various venues, including drop-in centers, youth workforce career training programs, adult reentry programs, and others.

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2 How do you prioritize outreach to different civil

3 service pathways? And is there a focus on a certain

ASSISTANT COMMISSIONER OUTAR: Thank you.

demographic or area that is underserved?

That is a really good question, because there is this need to focus on Local Law specific events, but also the natural nature of the work that we do, making sure that everyone is getting... has access to the information that we share.

So, each quarter, we look at the different populations that we need to reach. We look at the... we're also guided by the exam schedule as well as the needs of the city. So, we take into consideration how we can combine events. For example, if we need to engage folks that are justice impacted, are there particular opportunities that we can promote, or are there agencies that have a particular need within these programs? So, we try to do that by making sure that we are at least meeting the minimum, though we don't just work on the minimum, but at least we are engaged in the different communities as outlined in the Local Law, but also based on the needs of the city.

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2 CHAIRPERSON DE LA ROSA: In your experience, which

3 one of these venues proved to be the most successful

4 in engaging civil service candidates?

ASSISTANT COMMISSIONER OUTAR: Oh, thank you.

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I think it's... thank you for recognizing that there's maybe some that are more engaging than others, but I think each of the venues provide ... are proved successful in its own way. For example, when we engage with the educational institutions or the community based organizations, the broader ones, we see more engagement. We see more engagement in terms of participants if we do virtual versus in person, this is because those programs usually have some kind of career development component to it. So, CUNY schools, the goal is to get a job afterwards, the community based programs, they have some kind of workforce element to it. We do find that it's a bit challenging for when we're engaging in other programs such as the drop-in centers or foster care, or the mental health. This is because not all the time that they do have a workforce program, but we do try to work around that challenge, because we understand that there is a need to expose this information to folks who may be in those situations, but also may

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not know that there are opportunities available
within city government and how they can go about
applying for those jobs.

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CHAIRPERSON DE LA ROSA: According to OCR's 2023 report on Civil Service Ambassador Program, 70 of the 86 events were held virtually. Did you notice a difference in participation, such as the overall amount or the demographic composition and engagement between in person events and virtual events?

ASSISTANT COMMISSIONER OUTAR: So, in terms of the engagement between the in person and virtual events, we see that as both ways. We see more people who will register and attend the virtual events. For example, we would put, uh, we do these general sessions, and we post them on our website, and we'll get about a thousand people that are registering for them - versus when we're partnering with the schools or particular organizations, it's limited to only those folks that are engaging in those services, so we may get a lower turnout.

CHAIRPERSON DE LA ROSA: Mm-hmm.

ASSISTANT COMMISSIONER OUTAR: But in terms of the engagement with the information that is being shared, I think it's the same, because regardless of where

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we're going, I have a team of folks that are really
engaged with the information and wanna make sure that
even though civil service, you know, isn't very
exciting, we want to make sure that folks leave
understanding the information, understanding where
they can go to apply for jobs, what it means to apply
for these jobs, what it means to apply for exams. So,
we include different interactive activities during
the sessions, both virtually and in person.

CHAIRPERSON DE LA ROSA: Thank you.

Local law 2 was passed part way through FY23, which we understand meant that you weren't able to visit all boroughs as per your report, but specifically Staten Island. And, you know, our colleagues here in the Council have much reason to complain about Staten Island being the forgotten borough, but we're committed to changing that. Okay? We're committed to making sure that they're not forgotten.

So, have you held any events on Staten Island since the report? And if not, then do you plan to?

ASSISTANT COMMISSIONER OUTAR: Yes. And I do want

to clarify that although we didn't report any events under Local Law 2...

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2 CHAIRPERSON DE LA ROSA: Mm-hmm?

ASSISTANT COMMISSIONER OUTAR: because of the definition of what's considered a civil service pathway, there are certain criteria that had to be met, we did have events in Staten Island...

CHAIRPERSON DE LA ROSA: Great...

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ASSISTANT COMMISSIONER OUTAR: So we may have participated at a job fair, or we may have held a career or an information session with a private institution.

CHAIRPERSON DE LA ROSA: Mm-hmm.

ASSISTANT COMMISSIONER OUTAR: So we did events in Staten Island. We actually did four events in Staten Island in Fiscal Year 2023. And in 2024, we're doubling that to about, I believe, eight. So, we are focused on making sure that we are going to Staten Island and partner with the different organizations there.

CHAIRPERSON DE LA ROSA: Great. And I encourage you to also reach out to some of our Staten Island council members. I'm sure they're happy to host you and have you there.

ASSISTANT COMMISSIONER OUTAR: Oh, we are happy to work with them.

COMMITTEE ON CIVIL SERVICE AND LABOR 1 JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 39 2 CHAIRPERSON DE LA ROSA: Great. 3 For FY24, how many events have you held the met 4 the requirements specified under Local Law 2 for the Civil Service Ambassador Program? ASSISTANT COMMISSIONER OUTAR: Thank you. We're 6 7 still compiling the data for that. The report is due on the 20... in December, but I can say that, so far, 8 we've seen upwards of 90 events that are targeting Local Law 2 criteria. 10 11 CHAIRPERSON DE LA ROSA: Great. Thank you so much for answering my questions. I'm gonna pass this to 12 Chair Dinowitz, and then I'll come back for more, 13 14 thank you. 15 CHAIRPERSON DINOWITZ: Thank you, Chair De La 16 Rosa. 17 I don't know what it is, but when you mentioned 18 Staten Island, I looked around the room and a number 19 of people seem to be chuckling. It's a real borough, 20 everyone. ALL: (LAUGHTER) 21 2.2 CHAIRPERSON DINOWITZ: It matters. 2.3 Just going off that, you held four events in Staten Island, and in the other boroughs, you held 24 25 how many?

| 1 | COMMITTEE ON CIVIL SERVICE AND LABOR JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 40 |
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| 2 | ASSISTANT COMMISSIONER OUTAR: So, in For |
| 3 | Fiscal Year 2023, we have had 10 events in the Bronx |
| 4 | 20 in Brooklyn, 33 in Manhattan, uhm, 17 in Queens, |
| 5 | and then 132 of those were online. (INAUDIBLE) |
| 6 | (CROSS-TALK) |
| 7 | CHAIRPERSON DINOWITZ: I'm sorry, how many in |
| 8 | Queens? |
| 9 | ASSISTANT COMMISSIONER OUTAR: I'm sorry? |
| 10 | CHAIRPERSON DINOWITZ: How many in Queens? |
| 11 | ASSISTANT COMMISSIONER OUTAR: Uh, Queens was 17. |
| 12 | CHAIRPERSON DINOWITZ: Okay, that's a lot in |
| 13 | Manhattan. |
| 14 | ASSISTANT COMMISSIONER OUTAR: And that is |
| 15 | (CROSS-TALK) |
| 16 | CHAIRPERSON DINOWITZ: Do you find that Manhattan |
| 17 | residents are more interested in civil service, and; |
| 18 | therefore, you have most of the events there? |
| 19 | ASSISTANT COMMISSIONER OUTAR: I think it is |
| 20 | really about the engagement of the different groups |
| 21 | that we reach out to. So, one of the things that we |
| 22 | do when we are doing outreach is to make sure that w |
| 23 | are reaching out to organizations that are across th |
| 24 | five boroughs. So, we have individual staff members |
| 25 | that are working on outreach for those particular |

COMMITTEE ON CIVIL SERVICE AND LABOR JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 41 areas. So, within Manhattan, you may have a lot more entities that are responsive to our outreach. But, that was Fiscal Year 2023; in Fiscal Year 2024, we have increased those numbers to 16 in Manhattan, uh, 32 on Brooklyn... I'm sorry, 16 in the Bronx, 32 in Brooklyn, 31 in Manhattan, 22 in Queens, and eight in Staten Island. So, we are making sure that we are reaching out to the outer boroughs.

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CHAIRPERSON DINOWITZ: Yeah. It just...just going off that, it just sounds like there's a... you know, sometimes we don't have the same number of entities or engaged organizations in the Bronx to do that work. Manhattan is very rich in those. So, it just sounds like a little more outreach needs to be done in the Bronx for that.

For CUNY, you spoke a little bit about curriculum, and in your testimony you said, the integration curriculum consists of internships in the state legislature and that in the past there have been internships. But, are there any... what do you do, or what investments are you making in new curricular or updating your curricular to ensure that Civil Service Pathways Fellows are equipped for their respective career tracks?

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PROVOST ANDERSON: Sure, thank you for the
question.

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Part of our strategy around ensuring that students are prepared to be able to enter the workforce, whether they are interest in going into the public sector or the private sector, is making sure that from day one the curriculum is connected to careers. So, one of the things that we've done is we have now about a 100 faculty across CUNY who have been designated as Career Success Fellows. And what they have committed to doing is to integrating into their classes, key connections, both to specific careers and specific jobs, in the public sector and private sector, but also some of the foundational skills that those students are going to need when they move into the private sector, like communication, stakeholder engagement, etcetera.

For public sector pathways in particular, we have several schools notably the CCNY Colin Powell School, the Mark's School at Baruch, who have taken on additional efforts to be able to integrate partnerships with the public sector into their classes in the form of real world projects, in the form of consulting projects with public agencies,

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etcetera. So, there are a couple different ways that
we do that at CUNY.

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CHAIRPERSON DINOWITZ: Can you talk more about that? Because, it sounds... you said a 100 faculty Career Fellows over 25 campuses. What efforts are being made to increase the number? Because, again, preparing our students for the workforce, I think, is critical. So what efforts are being made to increase that number and do more of that investment in, you know, sort of the work you were just speaking about?

PROVOST ANDERSON: Sure, in addition to committing to updating their own classroom curricula, the other

to updating their own classroom curricula, the other things that these fellows commit to doing are to... hosting training and events on their campuses for other faculty. We found that it works best for really mobilizing faculty to make changes around their curriculum when their peers are encouraging them to do so. That's one of the requirements of The Career Success Fellows Program is that they host local events to be able to get more faculty engaged and deploying these strategies.

In terms of efforts to invest in scale, we are very excited that over the past couple of years, we've been able to prioritize this project in terms

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of the transformational funds that are coming from
the state, but we're very eager to expand that work.

CHAIRPERSON DINOWITZ: What is attendance like at those workshops? Would you consider them... you said workshops, that the career fellows are hosting for the colleagues, what are... what is the attendance there, and what is the impact? Do you do you find that other faculty members are indeed updating their curricula in response to those workshops?

PROVOST ANDERSON: So, as you can imagine, with 25 campuses, it's variable from campus to campus. But, one of the things we've been doing is, as a result of those workshops and the Career Success Fellows work, we're actually tagging the courses in our system that have been updated based on the work of these fellows. So we are able to track that. I don't have those numbers with me, but I'm happy to get them to you.

CHAIRPERSON DINOWITZ: Oh, it sounds very easy if you're tagging them, the data... I love the data you are collecting.

I'd certainly be interested to know how many of the courses have been updated and what those updates what those updates look like.

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programs that mapped the civil service pathways.

Again, I don't have them with us here, but we have over 1,700 degree programs, and, yes, there is a lot of overlap.

CHAIRPERSON DINOWITZ: There's a lot? Maybe some of those are tagged, too.

PROVOST ANDERSON: One would hope.

CHAIRPERSON DINOWITZ: What's that?

PROVOST ANDERSON: One would hope.

CHAIRPERSON DINOWITZ: You're a big system, you gotta keep track of this data.

What... Can you talk about some of the limitations, in other words, could CUNY provide more qualified graduates for the Civil Service Pathways Fellowship if slots were available? And who places the limits on the number of graduates in the program. Is it DCAS or is CUNY?

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PROVOST ANDERSON: I can take the recruitment
piece, and then I will leave the second part to you.

So, through the CUNY Internship Program that we run, that I alluded to before, we have had over 68,000 applications for the public sector roles that we have available to students in terms of internships - 60,000 to 655 is a ratio where, yes, there are many more students who would take advantage of the roles should they be open. So, we are excited to exploring how we get more and more city agencies involved in that effort.

Do you want to talk Pathways in particular?

ASSISTANT COMMISSIONER OUTAR: Yes. To clarify, we have the Civil Service Pathways Fellowships, which is at partnerships with CUNY and DCAS, this particular program allows for, and we're... thankfully, we just got an increase for us to place 200 individuals in those programs. So this is a limit that is set by the state, so we have those programs Cover Policy and Program Analysis, Procurement and Finance,
Information Technology and Data Analysis, Creative Services and Digital Media, Project Management, and then Architecture and Engineering.

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So, a part of how we recruit for this is to make

sure that we're engaging with CUNY schools and making

sure that we open the application, we provide

announcements on the application, and so far, we've

seen an increase year over year in how many people

are applying for this particular program. For the

cohort that is starting on Monday, with 68

individuals, we had over a thousand folks, uh, CUNY

CHAIRPERSON DINOWITZ: I would like to acknowledge that we have been joined by Council Member Cabán.

students that applied for the program.

I just wanna go back to what you said, you said the limit is placed by the state. The state limits the number of students that you're able to recruit for the Civil Service Pathways Fellowship?

ASSISTANT COMMISSIONER OUTAR: The Civil Service
Pathways Scholarship is a specific title, uh, a civil
service title that we use, so in order to allow... to
hire folks utilizing that title, we have to get
approval from the state. And, of course, Katrina can
add to that if needed.

DEPUTY COMMISSIONER PORTER: Thank you, Kadian.

Yes, because the title that's being used is what we call a noncompetitive title, we have to request

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authorization from the state Civil Service Commission
to utilize the title. So, when the Civil Service
Pathway Fellowship was first launched in 2019, we
received approval from the state Civil Service
Commission to fill 100 positions, and there were
three specific tracks that we were focused on.

And so over the last year, we submitted a proposal to the state Civil Service Commission to increase that number, just due to the success of the program and the importance of having more flexibility. So, we received approval most recently to increase the number of allocated positions from 100 to 200.

CHAIRPERSON DINOWITZ: And what do you think is... why do you think there are so few positions given the number of applicants? Why do you think they're setting the limits so low?

DEPUTY COMMISSIONER PORTER: So it's really driven by the request from the Administration, from the City. And, so we will continue to monitor the success of the program and, you know, request increases periodically. This is a 100... a 50 percent increase, so the last cohort might have had about 30-something

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folks in it. This one we were able to double the
number to 60.

CHAIRPERSON DINOWITZ: Thank you. I just want to bring up the 311 Internship Program. Can you... that's been canceled. Can you talk a little bit about that?

PROVOST ANDERSON: Yes, I certainly can.

CHAIRPERSON DINOWITZ: Thank you.

PROVOST ANDERSON: So, right now, it's slated to end in March. And essentially, CUNY has put at the core of its strategic plan a desire to increase paid internships for students. We've set out a bold goal around that, growing from 10 percent to 30 percent of all students participating in these paid internships.

What that means in terms of absolute numbers, because of the size of our organization, is that we need to find an additional 32,000 paid internships every year in a city that only supports 11,000 of them posted online.

So, we know that a lot of what we have to do is not just accept what's in the market, but also create these opportunities for students through programs that we run across CUNY.

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Today, those programs serve about 4,500 students.

We're really interested in doubling that number over the next... until 2030. In order to do that with limited resources, we have to make some tough decisions about maximizing the amount of that money that goes to student wages and making sure that those internships are actually launchpads to jobs. And what we found is that in some of our internships, students who had bachelor's degrees were being aligned with jobs that don't require any degree to achieve them. So, 311, that collaboration, is part of a much broader program called CUNY Internship Program that serves 655 students each year. We are so excited to grow that and continue to work towards it. But, when we looked at the actual jobs that students were in, the 311 jobs were not well aligned with the priorities that we have.

CHAIRPERSON DINOWITZ: So they were replaced. So, the... I guess, the positions for the 311 Internship were replaced with other internships that do require degrees? Is that how the math works out?

PROVOST ANDERSON: Our intention is to, yes, grow other internship opportunities that are more aligned COMMITTEE ON CIVIL SERVICE AND LABOR
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with student career aspirations and the degrees that
they have.

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CHAIRPERSON DINOWITZ: So, just to be clear, it's not a cut in the number of internships, it's not a cut in the program, you're just shifting resources to internships that do require those bachelor's degrees that you're providing at CUNY?

PROVOST ANDERSON: We are ending the internships in the 311 Call Center as part of this program. So, those numbers at 311 are no longer gonna continue after March.

CHAIRPERSON DINOWITZ: No, I understand. What I'm saying is however many students, however many positions there are at 311, the number of students receiving internships aren't decreasing, those 311 positions are gonna be shifted to another agency or service that does require the degrees that you provide at CUNY?

PROVOST ANDERSON: So we are actively building other partnerships with agencies to grow that. The way that the funding works is it's tied to each agency. Each agency contributes the funds for their own interns. So we can't move 311's funding to a different agency, but, yes, we are growing our

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partnerships with agencies overall so that the number
of opportunities for community students does not go
down.

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CHAIRPERSON DINOWITZ: Okay. So I just wanna be clear, even with the ending of this program, the number of CUNY students, there won't be fewer CUNY students for with opportunities for internships?

PROVOST ANDERSON: Right, that's our intent.

CHAIRPERSON DINOWITZ: Okay. And, I think that's an important point is that you wanna align their internships with the degree attainment, with what they're getting. And are there other areas, other internships where you're finding like 311, the internship they're being placed in isn't really a launch pad into a career, or doesn't align... a different career rather, or doesn't align with their degrees?

PROVOST ANDERSON: Generally, no. Generally, we've done a lot of work with agencies to make sure that they are identifying internships and role titles that have a clear progression into roles that are aligned with degrees. This is not the norm.

CHAIRPERSON DINOWITZ: Yeah. I mean, working in a 311 call center, I think is a is a great career, I

COMMITTEE ON CIVIL SERVICE AND LABOR JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 53 think, you know, the pay is great, it's really an important service, but I think I do agree that it's important that if you're going to college for a specific purpose, that it... that your internship is aligned with that purpose.

I want to pause it here... and we've also been joined by Council Member Erik Bottcher.

I want to pause here and turn it back to Chair De La Rosa for council member questions.

CHAIRPERSON DE LA ROSA: Yes, Thank you so much, Chair Dinowitz, Good questions on 311 and all of that.

We were joined momentarily by council Member
Restler and Council Member Marte, so I want to
recognize them. And then Council Member Brewer has a
question.

COUNCIL MEMBER BREWER: I'm concerned about this 311 because, I mean, I was there when it was started. It's got the king, Texas contract, city workers, and CUNY students. They learn something that's lifelong though. If you can handle those crazy people on the phone, you can handle anything.

ALL: (LAUGHTER)

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COUNCIL MEMBER BREWER: I'm serious, having been in that world for quite some time. So, I'm just wondering, did you kind of survey them to see what they think of that job? Do they... the ones... because you've been there for what, 15 years now, 20 years almost. I think it's a real launching pad for

PROVOST ANDERSON: So, we have several alumni of the program who work in our office, and it's true, some of the skills that they learned there were at absolutely essential and very valuable skills.

future survival in New York City, literally.

COUNCIL MEMBER BREWER: Yeah.

PROVOST ANDERSON: The work...

COUNCIL MEMBER BREWER: Dealing with the public is no joke.

PROVOST ANDERSON: Nope. Yes, indeed.

The work that they... that a lot of our students aspire to though, those particular roles were not particularly aligned with how they advance in their career path overall. So, we definitely hear you. I'm happy to reconsider and to have some additional conversations, but we really need to make sure that those roles in the call center have clear link...

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COUNCIL MEMBER BREWER: No, I agree. I mean, it

was all switched... I mean, I think... I don't need
to get into past history, but there was a lot of work
that went into having that kind of threesome for a

whole series of reasons. I mean, I think you
should... I think you should look at it, because when
somebody says they were in that role for another job,
I would hire them because that is a tough job. And
the fact that you've been able to be successful at
it, I would think would give you a leg up for
different reasons.

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But my other question is, will the report list...

because I teach at Hunter, I teach in the Public

Service Program, which is another entry into the

workforce. There's no question. It's at Roosevelt

House. There's no question that when our students

leave, they're in internships for that year, they get

a job. This nobody has ever not gotten a job - in

city government, state government, nonprofit,

obviously, they're selected, so it's a creaming of

the crop to start with. But those relationships are

what gets you the job. Obviously, if you take a test,

it's a different path, but there's no question that

the relationships work.

COMMITTEE ON CIVIL SERVICE AND LABOR 1 JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 56 2 COUNCIL MEMBER BREWER: So, my question is, will 3 the report that you are going to get to us list ... It is a little confusing to hear all of these 4 different programs, it's great, but it's not clear. So, is that something that will be in the report 6 7 between what DCAS is doing and what you're doing, and so on? How does that work? 8

PROVOST ANDERSON: So, the information that I referred to earlier, one, getting you all a list of the courses that have been updated the Career Success Fellows...

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COUNCIL MEMBER BREWER: Right, that's one portion.

PROVOST ANDERSON: May or may not include that,

because it depends on if those faculty members are

part of this group.

The second thing is the alignment of our degree programs against civil service paths that we have that, I believe, will reflect that too. But I don't know if you wanna say something...

COUNCIL MEMBER BREWER: I mean, all the... you are both listing excellent opportunities, but if you're from the public, it's confusing. And I just didn't know, is there any central place for people to go, or you have to be at this hearing today to know what's

COMMITTEE ON CIVIL SERVICE AND LABOR
JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 57
going on? Does DCAS have a... I don't know, how does
this all work for the public? I'm always trying to
think, you should know that city government sucks at
communication, we're is terrible at it. And, so DCAS
is no different.

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So my question is, where is all this listed for both the public to know that you're doing all these great things and also for students?

DEPUTY COMMISSIONER PORTER: Thank you for that, Council Member.

So, there are many different ways where the public can find out about the services and programs that the City offers. I will mention at a high level, and then, Kadian, I'll turn it over to you for you to drill down.

So, you know, we have a website where, you know, there's general information about workforce programs that are available through the city.

We recently updated our NYC Jobs website, which very clearly outlines any internship opportunities, or events like Civil Service 101, which provides the general public with information about how to enter the civil service system. And the Office of Citywide Recruitment, they also have a newsletter that goes

COMMITTEE ON CIVIL SERVICE AND LABOR
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out to over 200,000 New Yorkers monthly with general
information about the civil service system.

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Kadian, please fill anything and that I may have missed.

ASSISTANT COMMISSIONER OUTAR: I think you covered it, you covered it. One of the things that we do recognize is that we have to figure out different ways to engage different communities. Some folks are going on our job board and usually will have our events listed on a separate (TIMER CHIMES) site. So we found that it was really impactful to have the events in our upcoming and listed on that website.

And then from the job board, there is a DCAS specific page that speaks about the internships that provide additional FAQs, application periods, deadlines about the different programs that we have, and then our engagement with the public.

COUNCIL MEMBER BREWER: Okay, okay. The reason I ask is, as we sit here today, there are many shortages in city government. Like, that's a different hearing. But, then you have all this CUNY, these wonderful CUNY students, so many of which I know, should be getting many of these city jobs. So there's a disconnect, if you understand what I'm

COMMITTEE ON CIVIL SERVICE AND LABOR JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 59 saying. In other words, every here and I go to, we can't do housing, and we can't do this, we can't do that, we don't have inspectors, we don't have this, we don't have people to do the jobs. Right? That's a big talk. And, yet, here are all these great CUNY students who could fill those jobs.

So as you're talking, it's a little bit nebulous to understand how the two go together. So I guess I'm trying to say between CUNY and DCAS, it's not just a DCAS has the list, CUNY... there should be more understanding of how... because if I were, you know, in charge... and we all hope that more CUNY students could get these jobs. Because they are diverse and it's the greatest institution.

So, it's just not clear that, you know, because when you're talking, there are just so many opportunities, but it is hard to understand the... and, obviously, funding.

Now, the ones at CUNY that you're mentioning, we could always use more funding, but is there adequate funding to be able to meet the needs? You listed some programs that have x slots and just hundreds of more people applying.

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COMMITTEE ON CIVIL SERVICE AND LABOR
JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 60

So my question is, do you have some sense of

what... which programs would need funding in order to

meet some of that need at CUNY? Because, you're

talking about the kinds of jobs that are desperately

needed for city government.

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PROVOST ANDERSON: Yeah. So, in the instances where the funding is not the only barrier, barriers also being the number of civil service titles, obviously, there's something in addition to funding that provides the bottleneck. But, for our programs that do not require civil service titles in order to start students along the path of interning, we do have a number of programs that absolutely could scale with more funding. Part of the issue, too, is that our partnerships are with agencies directly. There's an expectation that agencies or city council member offices do pay students. And, so some of it, too, is challenging because the individual agencies who also need more funding in in order to be able to expand the programs... (CROSS-TALK)

COUNCIL MEMBER BREWER: Okay. I guess what I would say, because I believe that information should be shared is, the two of you should get together, DCAS and CUNY. And you should make it clear, this

JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 61 agency... you know, you have to be a little, you know, challenged to OMB. But, you should say, we are... I want to be clear, we are so desperate for city employees. Let's be clear. And, yet, what you're saying is, here are the potential students who could be city employees, but there are so many barriers that we can't fulfill even the students that want to be city employees. That's a problem. So, I'm suggesting that there be more understanding and you'd be a little bit bold in saying, this agency has not giving enough money to fill their amazing applications for students, etcetera.

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I mean, I can't tell how many times we can't do things because there's nobody in the agency to do it. So, I would make that suggestion. I know that's challenging, because nobody wants to upset OMB. Well, get with the program. That would be my suggestion, thank you.

ASSISTANT COMMISSIONER OUTAR: And, I just wanted to add in terms of the partnerships that we have with CUNY.

One of the main parts is the engagement and making students aware of the opportunities available So for example, tomorrow we have two events with

COMMITTEE ON CIVIL SERVICE AND LABOR 1 JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 62 2 CUNY. We're at City Tech in the CUNY Graduate Center. 3 Uh, for the rest of the month, we have about seven events scheduled with CUNY schools. And we engage 4 agencies to come out with us. 5 For the folks that apply for our internships, 6 7 like the Civil Service Pathways Fellowship, we know that even though they may not be able to get into the 8 program this time around, we do communicate with them and engage and say, hey, maybe the next time they can 10 11 do the application process... (CROSS-TALK)

COUNCIL MEMBER BREWER: Now, why can't they get in this time around?

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ASSISTANT COMMISSIONER OUTAR: I'm sorry?

COUNCIL MEMBER BREWER: Why can't they get in this time around?

ASSISTANT COMMISSIONER OUTAR: Because of the amount of positions that we have available...

COUNCIL MEMBER BREWER: Because of funding?

ASSISTANT COMMISSIONER OUTAR: That could be a

part of the process. But, we have approval for only

200 positions, so that, again, is the mechanism for

being able to use the civil service title. So,

agencies are very much interested in partnering with

us, and we do get a lot of applications from our

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agency partners who are looking to participate in the
program. So, there is definitely interest on both
sides, but because of the nature of the civil service
process, and that it is a noncompetitive title, we
are limited in how many folks we can hire this time
around.

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COUNCIL MEMBER BREWER: I mean, I don't.. Go ahead, did you want to add to that...

DEPUTY COMMISSIONER PORTER: I was just going mention that it is a competitive process. You know? It's a, you know, group interviews, individual interviews, and so everyone, you know, cannot be selected in the program.

COUNCIL MEMBER BREWER: Right...

DEPUTY COMMISSIONER PORTER: However, we do understand how important this program is, and we will continue to evaluate the scope and, you know, the amount of available positions that we can offer.

COUNCIL MEMBER BREWER: I mean, if you want more than 200 slots, you should say to us ,you know, lobby the governor, lobby whatever, to get more slots if it's appropriate. I mean, I don't know, I assume the unions are happy with having more in that criteria. I want to make sure that... I mean, I happen to be very

JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 64 supportive of the unions. I want to be sure the...

I'm just saying, I don't know how else to say it.

Take a look! We don't have enough city employees! So, these are wonderful students, there's enough backup, et cetera, and I think we are limiting ourselves when we are desperate, and hopefully they will have a career in city government, which is what we are looking for. You talk to anybody... I have been doing this a long time, I have so many friend in city government, they are really worried, really worried about the lack of a long term city workforce. There you have it.

CHAIRPERSON DE LA ROSA: Thank you, Council Member Brewer.

COUNCIL MEMBER BREWER: Thank you.

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COUNCIL MEMBER DE LA ROSA: We are also going to have that hearing on November 19th. So, DCAS will be back to talk about our agencies and where we are on vacancies. So, as you could already see the preview, this is the concern that all of us on the Council have right now with what is happening on city agencies. But, November 19th, Gale, I know you will be here, that is going to be our opportunity to really hone in on those questions on the vacancies

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and where we are in agencies. I think that Council
Member Brewer made some really, really good points,
things to consider. That's why we wanted to have all
of you here at the table, to ask these questions.

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I'm going to ask about what supports are available to students? So, if a student goes through the Civil Service Ambassador Program, or goes through any of the programs that are specialized to kind of enhance our civil service experience, what supports are available to them to prepare for the civil service exam and to support them in that journey?

ASSISTANT COMMISSIONER OUTAR: Thank you.

In terms of the support that's available, we know that it's more than just getting the folks into the program. We know that they have to have more exposure other than the work that they're doing within their respective agencies. So, for example, with the Civil Service Pathway Fellows, the cohort that started on Monday, they're getting, at the very first part of it, they're getting information on the civil service process and what that means. They're getting different training opportunities that are available to them, uh, as folks go throughout the different programs, we do provide professional development

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JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 66
opportunities, specifically with the Civil Service
Pathways Fellows. By the time they get to a year,
they're able to take a particular civil service exam
that would allow them to, after they complete the
fellowship, they can be hired into a full time
position.

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But we do make a concerted effort to make sure that the different programs that we have, they have exposure to different information. We... for the Urban Fellows Program, we identify, uh, we have different seminars where we bring back folks that participated in the program, the alumnus, so they can speak about their journey and what worked and what didn't work for them.

So, we are consistently and continuously building on the support that we provide. But at the baseline, we make sure that folks are engaged and aware of the different opportunities and processes that are available to them.

CHAIRPERSON DE LA ROSA: The Civil Services

Pathways Fellows are placed in one of six career

tracks, Policy and Program Analysis, Procurement and

Finance, Information Technology and Data Analysis,

Creative Services and Digital Media, Project

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Management, and Architecture and Engineering - what

criteria does the agency use to define and select

these specific tracks?

DEPUTY COMMISSIONER PORTER: So, the way the program works, Council Member, is that we advertise the program...

CHAIRPERSON DE LA ROSA: Mm-hmm.

DEPUTY COMMISSIONER PORTER: The students, they submit their applications. We do a thorough review of the application to determine which track they would be most qualified for. And then it's a matching process that happens. There's a group interview at the first level. The second level is an individual interview, and then the agencies and the participants, they have an opportunity to pick, you know, which jobs they are most interested in.

CHAIRPERSON DE LA ROSA: Mm-hmm.

DEPUTY COMMISSIONER PORTER: And then, you know, that matching process happens, and then, you know, the candidate goes through, you know, onboarding, and they actually start at the agency.

CHAIRPERSON DE LA ROSA: Great, thank you for walking us through that. My question was more aligned

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COMMITTEE ON CIVIL SERVICE AND LABOR
JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 68
towards the agency and the decisions that are made
regarding which career tracks.

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So, are there any plans to increase the number of participating agencies or introduce new career tracks? Like, how is the agency deciding that these sort of buckets of careers are the ones that are necessary or most popular? Like, what is the criteria?

DEPUTY COMMISSIONER PORTER: Thank you for that.

So, we determine what tracks to include in this program based on data and feedback from agencies.

CHAIRPERSON DE LA ROSA: Mm-hmm?

DEPUTY COMMISSIONER PORTER: As to skill sets that may be, you know, limited at their agency or where they may have found it to be hard to recruit top talent, we then have to put together a proposal for the State Civil Service Commission, and then they provided us with authorization to include at least the three new additional tracks that we that we added - which is Architecture, Engineering, Project Management, and then expanding the Information Technology track.

And, it's really just based on feedback from agencies and data that we have access to.

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COMMITTEE ON CIVIL SERVICE AND LABOR
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           JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 69
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         CHAIRPERSON DE LA ROSA: And how long does that
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     approval from the state take?
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         DEPUTY COMMISSIONER PORTER: It's... Oh, how long
     does it take?
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         CHAIRPERSON DE LA ROSA: Yeah, so...
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        DEPUTY COMMISSIONER PORTER: It takes a while. It
     does take a while. Uhm... (CROSS-TALK)
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         CHAIRPERSON DE LA ROSA: Like in months, like
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     years...
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        DEPUTY COMMISSIONER PORTER: Nine months to a year
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     sometimes.
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         CHAIRPERSON DE LA ROSA: Okay, so that's another
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     area where we can... we know a few people in Albany.
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     Right? We can talk to our state colleagues about
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     that.
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        CHAIRPERSON DINOWITZ: (INAUDIBLE)
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        CHAIRPERSON DE LA ROSA: I know.
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        CHAIRPERSON DINOWITZ: (INAUDIBLE)
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        CHAIRPERSON DE LA ROSA: I traded my commute.
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        CHAIRPERSON DINOWITZ: (LAUGHS)
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        CHAIRPERSON DE LA ROSA: Okay.
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        Could you please elaborate on the partnerships
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     that you have with the MTA and what the programs look
     like?
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COMMITTEE ON CIVIL SERVICE AND LABOR JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 70 PROVOST ANDERSON: Yes, thank you for that question.

We have partnered with the MTA to run internship programs that span a host of different types of occupational tracks and career tracks for students, everything from engineering and architecture through back office management, accounting, communications, etcetera.

As I said to date, we've placed 500 interns with the MTA over the last two years, and we can get you the exact numbers, which I don't have today, but we have seen dozens convert into full time hires at the MTA, which is always a thing that we ultimately wanna see.

CHAIRPERSON DE LA ROSA: That's excellent news.

We're thrilled to learn also about your initiative that helps to give students the experience necessary to apply for civil service positions.

Can DCAS speak to whether you're open to reviewing the experience requirement for young applicants the same way that you're reviewing the minimum education requirement for the regular civil service?

1 COMMITTEE ON CIVIL SERVICE AND LABOR JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 71

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I do want to mention that Governor Hochul recently signed a bill into law amending civil Service Law Section 54, which will require... which will allow candidates to have one year to meet the age requirement and the education requirements for an exam. So, this will allow us to focus our recruitment efforts on high school students. So , they are able to... they will be able to take a civil service exam at the age of seventeen and then, you know, be on the list and then consider it for appointment, you know, once they reach the age requirement. So that's one way that we're doing that.

And, you know, that that's pretty much the vehicle that we have right now to hone in on the younger population.

CHAIRPERSON DE LA ROSA: You are going require some collaboration with the DOE (Department of Education) I'm assuming?

DEPUTY COMMISSIONER PORTER: Yes, we already work very closely with them.

CHAIRPERSON DE LA ROSA: Great.

Governor Hochul also announced that all state civil service exam application fees will be waived through December 2025. Given that the City civil

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service exempt fees range from \$40 to a \$101, and
these fees can present a barrier to entry for some
New Yorkers, has the City considered waiving the
application fees entirely?

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DEPUTY COMMISSIONER PORTER: So, I just want to start up by saying that we're dedicated, and we're always looking for ways to reduce barriers, you know, related to application fees or entering the civil service system. Currently, DCAS offers hardship fee waivers to many different disparate groups who may have financial hardships in paying for civil service exams.

I also want to mention that we have piloted no fee exams and we found that it is an ineffective method of recruitment as we may see a larger number of folks apply for exams, but then when it's time to actually come in and sit for the exam, they don't show up. So, we don't see that as an effective method of recruiting top talent.

What has worked is the Bridge Exam, where applicants can pay one application fee. It's a standard application fee of \$40, they take one exam, and then they're able to take multiple exams.

CHAIRPERSON DE LA ROSA: Mm-hmm.

COMMITTEE ON CIVIL SERVICE AND LABOR 1 JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 73 2 DEPUTY COMMISSIONER PORTER: Upwards of 10 exams. 3 CHAIRPERSON DE LA ROSA: My understanding, though, with the Bridge Exam is that there's a limit to which 4 categories of work the Bridge Exam covers. Correct? 5 DEPUTY COMMISSIONER PORTER: Mostly entry level 6 7 titles. CHAIRPERSON DE LA ROSA: Mm-hmm. 8 DEPUTY COMMISSIONER PORTER: Candidates do have to meet the minimum qualifications for the titles being 10 11 offered, but we have seen great success with 12 attracting, you know, interested folks through that 13 method. CHAIRPERSON DE LA ROSA: What would it take to 14 15 expand or scale that Bridge Exam to sort of cover a 16 more cross sector of the of the workforce that is 17 needed right now in our city? 18 DEPUTY COMMISSIONER PORTER: Thank you. 19 So, we're actually on our third iteration of the 20 Bridge Exam... 21 CHAIRPERSON DE LA ROSA: Okay. DEPUTY COMMISSIONER PORTER: And, then, we have 2.2 2.3 expanded it to include public safety titles. So in my testimony, I had mentioned that this 24

year we launched The Public Safety Bridge, which is

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similar to the traditional bridge exam. But it's
really focusing on public safety titles, because we
do see a decrease in interest in applications for
public safety jobs. So, we wanted to give the general
public an opportunity to have, you know, to expand
their ability to apply for these type of jobs.

We will continue to look for creative ways to, you know, reduce barriers to, you know, examinations and civil service...

CHAIRPERSON DE LA ROSA: Mm-hmm.

DEPUTY COMMISSIONER PORTER: especially through the Bridge Exam.

CHAIRPERSON DE LA ROSA: Great.

Thank you for answering those questions. I have one more question on my end, then I'll pass it back over to Chair Dinowitz.

The Council Data Team's Pay Disparity Report

found that the Civil Service Pathway Fellowship

Program effectively and retain diverse potential

municipal employees and reduced disparities. Over

two-thirds of participants were employees of color,

and more than half remained in municipal workforce.

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the end results. Right? What are we... Who are the

within the program? DEPUTY COMMISSIONER PORTER: Specifically within

COMMITTEE ON CIVIL SERVICE AND LABOR

JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 75

Can you share any specific initiatives strategies

the Civil Service Pathways Program?

that have been implemented to promote diversity

CHAIRPERSON DE LA ROSA: Yes, but we're open to oh, the more information, the better, but yes.

ASSISTANT COMMISSIONER OUTAR: Thank you.

We are very much committed to diversifying the City and making sure that defined and various folks have opportunities to apply for these programs, and that's where the recruitment aspects come in.

COMMITTEE ON CIVIL SERVICE AND LABOR 1 JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 76 2 folks that are getting into the position? Are we 3 diversifying the applicant pool? 4 So, we want to make sure that we continue to 5 engage and work with organizations that work with folks of a particular demographic, as well as the 6 educational institutions that serve those folks. CHAIRPERSON DE LA ROSA: Thank you for answering 8 that question. CHAIRPERSON DINOWITZ: Thank you, Chair De La 10 11 Rosa. 12 So, looking forward, do you see... what opportunities do you see in the future with the 13 14 agencies to serve as interns or fellows? What 15 agencies could be potential partners for CUNY? 16 PROVOST ANDERSON: We are delighted to work with 17 more city and state agencies. Thank you for the 18 question. It's appreciated. 19 Uh, the opportunity, though we work with 14 agencies today within our CUNY internship program, 20 obviously, that leaves a lot of room for growth. 21 There are a lot of agencies that are not partnering 2.2 2.3 with us on that, and we would love to expand that.

Additionally, our Industry Support Hub, as I

mentioned earlier, which isn't only focused on

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COMMITTEE ON CIVIL SERVICE AND LABOR
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internships, it's focused on full time hiring too, as
I mentioned, they work with 76 different city and
state agencies. And amongst those agencies, the
majority are city agencies, but still not as many as
we would like to see on there.

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So we tend to work with - and are happy to provide a list afterwards of all of those agencies - many of the large agencies that have come to us that employ a lot of people. But, the thing that we oftentimes can reach are some of the smaller agencies who we don't have existing partnerships with. So, anything that can be done to expand our outreach to them as well as the City Council would be very welcome.

CHAIRPERSON DINOWITZ: So, are you conducting those outreach efforts, or are you asking for support from the City Council in terms of connecting you with agencies or both?

PROVOST ANDERSON: So, definitely when it comes to getting more city council offices involved in our ETR program, we'd love to do that directly with you.

In terms of city agencies, we do conduct outreach to them on a regular basis. Obviously, a call to action around this is very helpful no matter what.

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CHAIRPERSON DINOWITZ: Mm-hmm. And what have been
some of the challenges in working with city agencies,
whether it relates to funding, advertising, personnel
policies, or anything else?

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PROVOST ANDERSON: So, funding is certainly a challenge at the agencies, as I alluded to before, because we do not use these programs to connect students to unpaid opportunities. That's something that we don't necessarily promote through our office.

So, funding is certainly an issue. Some of the other issues we encounter are generally true whether we're talking about the public sector or our private sector internships, which is CUNY students are very diverse. Half of them come from families that earn less than \$30,000 a year in family income. So many students have full time jobs. And when they're thinking about the tradeoff between getting rid of their full time year round job, and taking an internship that doesn't necessarily have a guarantee of immediately leading to a full time job thereafter. (BACKGROUND NOISE) It's a challenging tradeoff for them.

So, what we've attempted to do through our programs to address the challenge of not making it a

COMMITTEE ON CIVIL SERVICE AND LABOR
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zero sum game for students, leave your full time job
to take this internship that'll advance your
career...

CHAIRPERSON DINOWITZ: Right.

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PROVOST ANDERSON: We've done a lot of work with city agencies to try to think about parttime internship programs that students can do while they're working, while they're in school.

We also revamped our big summer internship program to be more flexible in terms of hours allowing for parttime hours, not requiring full time hours, so that more students can actually advantage of it while preserving the incomes that they need to stay in school.

the city agencies been receptive to parttime interns?

PROVOST ANDERSON: Yes, definitely. Our... the

city agencies we've been working with are interested
in retaining the students that come to their door. As
we've alluded to, they're very eager to have these
students.

CHAIRPERSON DINOWITZ: And how's that been? Have

So we found that there have been, particularly over the last three years, very interested in thinking about not just how they can have parttime

COMMITTEE ON CIVIL SERVICE AND LABOR JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 80 models that will bring more students on, but also thinking about how they are clear in providing more mentorship and helping students stay in their internships and continue on.

CHAIRPERSON DINOWITZ: And what else? I mean, you mentioned a few things, but what else could the City Council do to provide more support for the collaboration and the collaborative internship and fellowship programs run by CUNY and city agencies.

PROVOST ANDERSON: We always appreciate the opportunity to highlight them. So, thank you, this in and of itself is very useful.

I think some of your points, and valid points in terms of challenging us to be clearer about the opportunities, is a good note for us to take back and work on.

In the meantime, I think the more that a call to action, as I mentioned, around agencies participating in these programs, opening up these pipelines, is useful coming from everywhere, including City Council.

CHAIRPERSON DINOWITZ: Thank you. I will turn it back to Chair De La Rosa.

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COMMITTEE ON CIVIL SERVICE AND LABOR 1 JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 81 2 CHAIRPERSON DE LA ROSA: I actually think we are 3 good on questions. Thank you all so much for being here and answering our questions. Obviously, there is 4 more followup to go, but we are excited about the possibility (TIMER CHIMES) of these continued 6 7 partnerships. And we look forward to the conversation. 8

PANEL: Thank you.

CHAIRPERSON DE LA ROSA: Thank you for being here.

PROVOST ANDERSON: Thank you so much.

(PAUSE)

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CHAIRPERSON DE LA ROSA: I now open the floor to public testimony. Before we begin, I remind members of the public that this is a formal government proceeding and that decorum shall be observed at all times. As such, members of the public shall remain silent at all times.

The witness table is reserved for people who wish to testify. No video recording or photography is allowed from the witness table.

Further, members of the public may not present audio or video recordings as testimony, but may submit transcripts of such recordings to the Sergeant at Arms for inclusion in the hearing record.

COMMITTEE ON CIVIL SERVICE AND LABOR 1 JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 82 2 If you wish to speak at today's hearing, please 3 fill out an appearance card with the Sergeant at Arms and wait to be recognized. When recognized, you will 4 have two minutes to speak on today's hearing topic: Pathways into New York City's Civil Service. 6 7 If you have a written statement, or additional 8 testimony you wish to submit for the record, please provide a copy of that testimony to the Sergeant at 10 Arms. 11 You may also email written testimony to testimony@council.nyc.gov within 72 hours after the 12 13 close of this hearing. Audio and video recordings 14 will not be accepted. 15 When you hear your name, please come up to the 16 witness table. For the first panel, we invite Arthur 17 Cheliotes... 18 (PAUSE) 19 CHAIRPERSON DE LA ROSA: Hello, Mr. Cheliotes, 20 thank you for being here, and welcome. You begin when 21 you are ready. ARTHUR CHELIOTES: First, Happy Halloween. 2.2

And thank you, Chairperson De La Rosa and Chairperson Dinowitz, and my longtime friend Gale Brewer for the comments that she made earlier

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regarding OMB. I could give you horror stories, if
you're ready to listen. But, let me offer my
testimony here.

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I entered city service in 1972 and served as president of Local 1180 with 13 consecutive three year terms starting in 1979, Gloria Middleton was elected and took office in 2018.

For decades, we have been a team fighting for dignity, justice, and respect for our members who are predominantly women of color. So right in your workforce, you have a diverse workforce.

I currently serve as the chairman of the Labor
Advisory Board of the City University of New York
School of Labor And Urban Studies and President of
the CUNY School of Labor Studies Foundation. I have
served in various advisory capacities at Queens
College and at Joseph Murphy Institute.

I am also a native New Yorker, son of an undocumented immigrant who was also an army cook in World War II. I am a proud product of the New York City Public School system and a tuition free City University.

Within a year of earning my degree from Queens College, I qualified to take a competitive civil

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service test and scored well enough to be appointed a
year later as an income maintenance specialist at
Department of Social Services. That was followed by a
succession of written, competitive, promotional tests
where I scored well enough to reach the top of my
occupational group as an administrative manager.

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My ability to earn a good salary and health benefits - and a tier 1 pension by the way - allowed me to move from the working class to the middle class.

The two important documents which symbolize my success are my Queen's College diploma and my CWA Local 1180 Union Membership card. They are the vehicles to the middle class - unions and a college degree.

The CUNY Civil Service Pathways Fellowship, a partnership with CUNY and DCAS must be supported and expanded. This program is important is an important recruiting tool for city government. It must also adhere to the important standards of merit and fitness mandated by the state constitution and civil service law. This partnership is laudable, but recruitment is not enough, retention is also required if we are to provide the important public services

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New Yorkers, our families, friends, and neighbors
need and deserve.

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In the committee briefing documents, when you cite the following... Chancellor Rodriguez wrote in his op ed, that CUNY bore a particular obligation to our diverse student population, many of whom are from the underrepresented communities cited by Speaker Adams, and are prime candidates for pathways to economic stability.

By increasing diversity in the civil service, (TIMER CHIMES) may I continue?

CHAIRPERSON DE LA ROSA: You may continue, but we have some more folks that also signed up to testify. So, if you could summarize some of the points, that would be...

ARTHUR CHELIOTES: Okay. Well...

CHAIRPERSON DE LA ROSA: amazing, but continue, please, thank you.

ARTHUR CHELIOTES: Well, earlier this year, we appeared before you regarding the Diversity of... The Pay Diversity Report. And in it, the current public workers, especially minority women, have been segregated into low paying jobs. CUNY could be a vehicle for them to move into higher paying jobs, but

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it requires the cooperation of DCAS, who understands
that these current workers cannot be neglected as you
might... the Williamsburg Bridge before it was fixed.
But in fact, given opportunities, through CUNY, to be
able to get to bridge to promotional exams, that pay
much higher wages, to use, to work with CUNY, the
agencies that need the staff and their unions to
create those programs.

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What unions provide and have provided for years is tuition assistance that allows our members to go to go to CUNY schools.

And our EEO case was one in large part, because back in the eighties, we started a program with CUNY, with Queens College, that gave our members the opportunity to get their degrees. And when we filed our EEO case, for administrative managers, we were able to show that our members, these women of color, had better educational credentials than the white male predecessors that used to work in those jobs. And because of that, we were able to win substantial increases for administrative managers.

The Pay Disparity Report came out of our EEO case. The legislation to create it was an acknowledgment of how women and people of color are

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ignored by DCAS and not given the opportunities to
advance.

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And even today, When our members who are administrative managers are offered higher level positions, we often get reports that OMB is blocking the promotion of our members.

Why? Because the pay scale is much higher after the EEO case, and they don't want to pay it! Making sure that we continue to suppress the wages of women and people of color.

Now, we have other programs that are in my written testimony. If you look at the para professional, the teacher program, done through the CUNY School of Labor And Urban Studies, you have paraprofessionals, we had to negotiate. The CUNY School of Labor Negotiated programs at various colleges throughout the CUNY system, where these paraprofessionals could go to... could take these courses in the afternoon after to work so that they could become teachers.

That means a nearly doubling of their salaries.

That is really an affirmative action program that

offers women minorities a career path - and going

forward, the opportunity to earn a Master's degree

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plus credits, which will add to their salaries. These

are life changing events and can play an important

role in providing the city services that we need.

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The CUNY School of Labor and Urban Studies has done this for DC 37, for Local 1180, we do it day in and day out. The school is also talking about going into the high schools, and it's detailed in my in report, in my testimony. All these are opportunities to retain the women and minorities, the diverse workforce you have.

I urge you to demand that not only do we deal with recruiting, but with retention, but that there be another key vehicle that offers opportunities where these students can come in at the lowest rungs and move up, and know that there is a path to the higher paying jobs.

And with that, I'd be happy to answer questions, and I thank you for your...

CHAIRPERSON DE LA ROSA: Thank you so much. Thank you so much...

22 ARTHUR CHELIOTES: (INAUDIBLE) your time...

CHAIRPERSON DE LA ROSA: for your meaningful testimony and for providing us all of this information on which the Committee will review fully.

| 1 | COMMITTEE ON CIVIL SERVICE AND LABOR JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 89 |
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| 2 | I do have one question. Your last paragraph in |
| 3 | your testimony, it says, "The School of Labor and |
| 4 | Urban Studies requested but did not receive City |
| 5 | funding to implement this innovative program." |
| 6 | Which program are you referring to? |
| 7 | ARTHUR CHELIOTES: I was referring to the high |
| 8 | school program we attempted to initiate. |
| 9 | CHAIRPERSON DE LA ROSA: Okay, we will follow up |
| 10 | on (CROSS-TALK) |
| 11 | ARTHUR CHELIOTES: Which is Which is Which |
| 12 | is paralleled on the Junior ROTC. We talk about a |
| 13 | public service |
| 14 | CHAIRPERSON DE LA ROSA: Mm-hmm? |
| 15 | ARTHUR CHELIOTES: training corp. |
| 16 | CHAIRPERSON DE LA ROSA: Okay, we will follow up |
| 17 | offline |
| 18 | ARTHUR CHELIOTES: Yes |
| 19 | CHAIRPERSON DE LA ROSA: So, that when we are |
| 20 | developing our budget priorities, I can make sure |
| 21 | that we are in communication |
| 22 | ARTHUR CHELIOTES: Thank you. And all I can tell |
| 23 | you is, again, the programs that you have started |
| 24 | here are wonderful |

25 CHAIRPERSON DE LA ROSA: Thank you.

COMMITTEE ON CIVIL SERVICE AND LABOR 1 JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 90 2 ARTHUR CHELIOTES: They need to be expanded. I 3 thank you, thank you (INAUDIBLE) ... (CROSS-TALK) CHAIRPERSON DE LA ROSA: I really appreciate you, 4 and, through you, I also give our thanks and gratitude to the members of CWA 1180, who have been 6 trailblazers in this movement before we got here. So, we are grateful for your service to our city. Thank 8 you so much for being here. ARTHUR CHELIOTES: Thank you. 10 11 CHAIRPERSON DE LA ROSA: We have also been joined by Council Member Oswald Feliz. 12 13 And, our next panel, public panel, includes Sal 14 DeRosalia, if you hear your name, please come up to 15 the microphone... and Christopher Leon Johnson. SAL DEROSALIA: My name is Sal DeRosalia and I 16 17 live in Long Island City. 18 So, I was literally just on a tour here, and I 19 happen to scan the code and sit down. And, I really 20 love what I hear, so I appreciate it. Thank you, everybody, for being here and doing these jobs. I 21 think it's really important. 2.2 2.3 My short personal story is, I just moved back to New York a couple of years ago to help take care of 24 my father and my mother. I have kind of reentered the 25

JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 91 workforce a little, I'm reenrolled in school. I just moved to the city a couple months ago, and I just love city government. I love the city in general, and I find it really hard to break through. It is...it is challenging at best. I've been to job fairs. I've been to just a lot of different things, and I'm learning, and I am, you know, following the path, but sitting back there and hearing it, I thought those were very good questions about how to promote it more, how to increase the opportunities for people there. I appreciate the 311 and how many qualified people can get in.

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But, yeah, I just I just found myself sitting in that chair. I'm 45 years old, too, not that matters, but just to give you a little time stamp. I want to be a part of, I wanna contribute. So, and I know there should be a bar to get in there, but at the same time, I feel like there should also be ushering of people who are ready, willing, and able.

And so whatever you all can help to do that, I appreciate it. That's it. Thank you very much.

CHAIRPERSON DE LA ROSA: Thank you so much for being here, coming over, and participating. That's what these public hearings are for. And I invite you

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to touch base with our staff afterwards to see how we
can be helpful. Thank you so much... (CROSS-TALK)

CHRISTOPHER LEON JOHNSON: Hey...

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CHAIRPERSON DE LA ROSA: Mr. Johnson?

CHRISTOPHER LEON JOHNSON: Yeah, yeah, hello. My name is Christopher Leon Johnson, thanks for having this panel. I didn't know they had this, I'm across the other side with the sexual harassment stuff. A lot of people over there.

Uh, I look, here's the thing, right? We're in the time where nonprofits are the thing right now. It's where the money's at, it's a billion dollar industry. Everybody's getting into nonprofit, because it's where the money at and, you know, how to work at McDonald's.

I believe the City Council should work with CUNY to instead... I understand we need civil service, but when you start training people for... these college students for nonprofits, because a lot of these nonprofits need these type of minds and these type of attitudes in here, the problem with civil service is it's too hard to get a job in civil service.

There was a video that's viral on Instagram of somebody trying to get a job with the MTA, and they

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was told, like, oh, we had to they just made
everybody goes to go scan thing and scan and apply.

It's on Instagram. It's a viral video on Instagram.

Like, telling somebody... somebody to scan and apply.

And they were pissed off.

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I understand a lot of people need city jobs, because it's where the money is at and the benefits and never need benefits. But, look, it's hard to get it. It's hard to get civil service jobs. It's easier to get a nonprofit job. Nonprofits pop up like... like nothing these days, nonprofits open up every week. And I believe City Council, starting with this panel, like this three here, Feliz, since you are the Small Business Chair, nonprofits, some of them are small businesses. And, Mr. Dinowitz, you're the CUNY chair, and that De Le Rosa, you for Labor. I think you should all get together and work with CUNY and small business services to open... But you should call it Pathways at Nonprofits, Pathways to NGOs, uh, because the City Council, they deliver all this money to these nonprofits. So, you might as well start training these kids, these college students. Mainly people that's under 24 years old, under 24, to work for these nonprofits, the ones that you guys fund,

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like borrowing basics... I don't borrowing basics
and, like, low (INAUDIBLE) or work with justice
project. What else we got here? NMIC, you know,
these, like, these like, maybe they, like, the this
what is it? The human justice nonprofits. Like,
#JustPay, hash tag, JustPay nonprofits.

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So, I believe that we should go this route instead. We should really go this route, because if you start telling these students to go apply for city jobs, when they know... they know most of them are not gonna get, because you got to know someone to get those jobs, they're gonna be frustrated. We got a mental health crisis in New York City. And that's gonna add to the mental health crisis in the city.

So there's a different way. It's nonprofits. I'm a journalist. I'm not in my journalist capacity, but is where is that right now, it's what the money's at. So, we have to change course. I'm not saying it's gonna happen today, but I hope very soon that you give the Speaker, and, including the Majority Leader, because she oversees the economic development, uh, Council Member Amanda Farías, to start having the all the other chairs like CUNY, Mister Feliz, and the new chick, (INAUDIBLE) their name to start moving looking

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into nonprofit sector, start opening more
opportunities for nonprofit sector. (TIMER CHIMES)
So, thank you.

CHAIRPERSON DE LA ROSA: Thank you so much for your testimony today.

CHRISTOPHER LEON JOHNSON: Yeah.

CHAIRPERSON DE LA ROSA: Thank you all who came here today to share your thoughts and experiences. If there is anyone in the Chamber, who wishes to speak, but has not yet had the opportunity to do so... Okay, please, raise your hand, fill out the appearance card with the Sergeant at Arms in the front of the room.

(PAUSE)

CHAIRPERSON DE LA ROSA: Alright, it says Cecile Chala? Okay, you may begin.

CECILLE CHALA: Hello, my name is Cecile Chala, and I'm currently a freshman student of Brooklyn College, CUNY University of New York.

I really appreciate what you mentioned about the benefits of CUNY University and their internship/apprenticeship.

I'm just concerned about the internships of how they can, like, benefit me. Because, I'm a freshman

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COMMITTEE ON CIVIL SERVICE AND LABOR 1 JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 96 2 year student who's going to start an internship on 3 spring 2024, so I'm really interested on that. 4 And I really want to know how that can benefit me as a student currently at a Brooklyn College. So that's my concern. Yeah. But also, I like that you 6 7 like, the council member mentioned that the apprenticeships and the benefits of how CUNY has its 8 and its (INAUDIBLE) standards of educational... Yeah. CHAIRPERSON DE LA ROSA: Great. 10 11 CHAIRPERSON DINOWITZ: Thank you... 12 CECILLE CHALA: Oh, wait, and, also, uhm, as a 13 research student, I really like participating in your 14 committee as, like, a student, and I really do, really, yeah... 15 16 CHAIRPERSON DINOWITZ: Can you tell us a little bit about... Okay, I have a few questions... 17 18 CECILLE CHALA: Yeah... 19 CHAIRPERSON DINOWITZ: One is, what drew you to 20 this hearing today? It isn't frequent that students, 21 such as yourself, come to join hearings like this. What drew you to this hearing today? 2.2 CECILLE CHALA: What drew me, like, to this 2.3 24 hearing is to get to know more about the committee, like, to know more about, like, the benefits on

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     higher education, because I'm in college, I want to
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     know more about it and get more involved.
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         CHAIRPERSON DINOWITZ: Love to hear it. And, you
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     have applied for an internship, and you have been
     accepted to an internship for next spring? (CROSS-
 6
 7
     TALK)
        CECILLE CHALA: No, I mean, I am waiting for the
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     acceptance. I got an interview as a freshman...
     (CROSS-TALK)
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         CHAIRPERSON DINOWITZ: Interview...
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        CECILLE CHALA: Yes...
         CHAIRPERSON DINOWITZ: Okay, wonderful. And, did
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     you apply for a specific internship?
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        CECILLE CHALA: Yes, I applied for the Healthcare
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     Hub.
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        CHAIRPERSON DINOWITZ: Oh, that's very fine...
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        CECILLE CHALA: And...
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        CHAIRPERSON DINOWITZ: And you expect to hear...
     When is your interview?
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        CECILLE CHALA: My interview? No, I just had it.
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     It was a couple of weeks ago.
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        CHAIRPERSON DINOWITZ: Okay, I am sure you did
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     great.
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CHAIRPERSON DE LA ROSA: Yeah...

COMMITTEE ON CIVIL SERVICE AND LABOR 1 JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 99 2 CECILLE CHALA: Uhm, yeah, I would like to share 3 about, uhm, the internships, any help that the, uh, I 4 think there was a person here next to the other person speaking about... to the committee, to you, right, uhm, about how, uhm, the internships (TIMER 6 7 CHIMES) has a major impact on how we view things and how... How do you say this? Like, how does the 8 internship benefit others, and what are the, like, consequences of it, too. Because, some students, I 10 11 know don't get paid for internships, so ... I know that they don't, but I would love to get paid for 12 13 that... 14 CHAIRPERSON DINOWITZ: Thank you so much. Thank 15 you for testifying today. CHAIRPERSON DE LA ROSA: Yeah, that's good 16 17 feedback, and I think you are well on your way to the 18 advocacy route. I mean... 19 CECILLE CHALA: Yeah... CHAIRPERSON DE LA ROSA: showing up at the City 20 Council and ... 21 2.2 CECILLE CHALA: Yeah... 2.3 CHAIRPERSON DE LA ROSA: giving your testimony is brave and courageous, and we are hopeful that you 24

will get that internship. But, Chair Dinowitz and

COMMITTEE ON CIVIL SERVICE AND LABOR 1 JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 100 2 myself are here if you need any assistance, and if we 3 can be helpful to you in your process. CECILLE CHALA: Okay, thank you so much. 4 CHAIRPERSON DE LA ROSA: Thank you for being here 6 today. 7 So, now, I will turn the microphone over to Zoom testimony. When your name is called, please wait for 8 a member of your team to unmute you, and that 10 indicates that you may begin. 11 SERGEANT AT ARMS: You may begin. 12 UNKNOWN: (NO RESPONSE) 13 (PAUSE) CHAIRPERSON DE LA ROSA: Well, there's no one... 14 Seeing no hands, I would like to note that everyone 15 16 can submit written testimony at testimony@council.nyc.gov within 72 hours after the 17 18 close of this hearing. 19 To conclude, I would like to thank all of the 20 folks who opened up pathways for municipal workforce for aspiring civil workers, and to CUNY for 21 pioneering so many great programs to equip students 2.2 2.3 with the skills they need to thrive in their careers. In addition, we would like to take a moment to 24

express thanks to all of the advocates who attended

COMMITTEE ON CIVIL SERVICE AND LABOR 1 JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION 101 2 today's hearing to share their experiences, and to 3 our dedicated staff who organized this hearing. 4

Chair Dinowitz, any final remarks?

CHAIRPERSON DINOWITZ: Well, thank you, Chair De La Rosa, I want to thank you for your hard work on the Committee, and, of course, to DCAS and to CUNY. I think the importance of this is recognizing what so many of us in the Council recognize, that , you know, your job, your education, none of those exist in silos, that your education is on a pathway to getting a good career. And your good career comes from getting a good education. And I am extremely proud to work with people like Chair De La Rosa, who recognize that, and work with the CUNY system, and in a city that is recognizing that, and is making more of an investment in that. So, I will turn it back to you, Chair De La Rosa.

CHAIRPERSON DE LA ROSA: Thank you all for being here. And, with that, we conclude today's hearing. (GAVEL SOUND) (GAVELING OUT)

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World Wide Dictation certifies that the foregoing transcript is a true and accurate record of the proceedings. We further certify that there is no relation to any of the parties to this action by blood or marriage, and that there is interest in the outcome of this matter.



Date November 26, 2024