CITY COUNCIL CITY OF NEW YORK ----- Х TRANSCRIPT OF THE MINUTES Of the COMMITTEE ON SMALL BUSINESS ----- Х April 17, 2024 Start: 10:15 A.M. Recess: 12:05 P.M. HELD AT: COMMITTEE ROOM - CITY HALL B E F O R E: Oswald J. Feliz, Chairperson COUNCIL MEMBERS: Erik D. Bottcher Gale A. Brewer Selvena N. Brooks-Powers Shekar Krishnan Vickie Paladino Sandra Ung Susan Zhuang World Wide Dictation 545 Saw Mill River Road - Suite 2C, Ardsley, NY 10502

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1	COMMITTEE ON SMALL BUSINESS 3
2	SERGEANT AT ARMS: This is a microphone check for
3	the Committee on Small Business recorded on April 17,
4	2024 located in the Committee Room by Nazlie
5	Patuvie(SP?). [00:00:14] -[00:01:55]
6	Good morning and welcome to today's New York City
7	Council Hearing for the Committee on Small Business.
8	If you would like to testify you must complete a slip
9	in the back of the room with the Sergeant at Arms.
10	Just a reminder, no one may approach the dais at any
11	point during this hearing. Please silence all
12	electronic devices. Chair, we are ready to begin.
13	CHAIRPERSON FELIZ: [GAVEL] Good morning
14	everyone. It's a pleasure to be here with you today.
15	I'm Council Member Oswald Feliz, Chair of the
16	Committee on Small Business. Thank you all for
17	joining today's hearing and thank you to my Council
18	colleagues, representatives from the Administration
19	and the public for being here today.
20	Today, we will hear from the Department of Small
21	Business Services, SBS about how they understand
22	storefront vacancy rates and trends in the city,
23	including not only how they assess vacancies but also
24	what those vacancies mean for cities small business
25	and how vacancies can be kept at healthy levels for
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 commercial districts across the city that have
 varying needs.

I would also like to acknowledge colleagues that
have joined us including Council Member Zhuang.
Local shopping areas are the heart of many New York
City neighborhoods. They are where locals go to
conduct the business of every day life and one of the
first things visitors see when they arrive to the
city.

11 Many thriving businesses on a well lite street can be part of a sense of community and strong 12 neighborhoods. The opposite can also be true. 13 А 14 high number of going out of business or prevent signs 15 might create a sense of unease or discourage new 16 businesses from opening up and investing there. 17 While some vacancies are inevitable in some ways as new businesses come in and old ones leave, we know 18 19 that vacancy rates that are high and vacancy rates 20 that are lengthy indicate that something is off balance. 21

We also know that vacancy rates in the City of New York have been trending steadily upwards for at least the last 15 years. Only four percent of store fronts were vacant citywide in 2007. That number

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2 rose ten years later to almost six percent in 2017 3 and in 2019, it rose further to almost eight percent 4 according to the data from the Department of Finance. The pandemic raised that rate again to over ten 5 percent in 2020. Today, SBS reports that citywide 6 7 vacancies sit out an overall 11.2 percent. That is barely below the peak of 11.3 at the height of the 8 9 pandemic.

There's nobody that hates vacant storefronts more 10 11 than I do. Vacant storefronts create many challenges for our communities. Studies show that one vacant 12 13 storefront can drastically decrease the amount of foot traffic in a commercial corridor affecting the 14 15 surrounding community and business corridor. At the 16 same time, vacant storefronts can create quality of 17 life issues. We've seen that in many areas in our 18 city. They turn into garbage dumping zones. Thev 19 turn into graffiti zones, things that we obviously don't want in our commercial corridors. 20

Just as important as this big picture trend is, what's happening in specific neighborhoods and retail corridors across the city, the highest reported vacancy rates are consistently in Manhattan with Manhattan Community District 1 reporting a sky-high

COMMITTEE ON SMALL BUSINESS vacancy rate of 22 percent. In fact, every single community district in Manhattan has a double-digit vacancy rate.

Brooklyn Districts also face high vacancy rates 5 of 12 percent on average while the Bronx and Queens 6 7 are tied for lowest at 8 percent. There could be many reasons for these differences. Is the rent just 8 9 too high in some areas for businesses to succeed? Is this a result of larger shifts in foot traffic and 10 11 shopping patterns or do certain neighborhoods just 12 need more investment from the city?

13 Does some areas benefit from forming a bid or 14 organizing into merchants association, other areas 15 with lower vacancy rates may be underutilized and ready for more storefronts to open. Only the Small 16 17 Business Committee will see what's happening in their 18 day-to-day work, can tell us the story behind this 19 To give us that perspective, today we'll hear data. 20 from SBS to understand more about what these numbers can tell us about what is behind the long term rise 21 and storefront vacancies, and also to explain what 2.2 23 tools and support are available and effective for retail corridors experiencing high vacancy rates. 24 Ι equally look forward to hearing from members of the 25

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2 small business community about the causes and the 3 impact of storefront vacancies in the neighborhoods 4 and welcome their input on additional areas where the 5 city may offer support.

Finally, before we begin, I want to thank Rebecca 6 7 Barilla and Jessica Boulet from central staff for the work in putting this hearing together as well as my 8 9 Chief of Staff Theona Reets and my Deputy Chief of Staff and Legislative Director Pierremore 10 11 Rodriguez(SP?) for all the help in putting this 12 together. Thank you so much and now, we'll pass it 13 on to - I'll pass it onto the Council to administer the oath. 14

15 COMMITTEE COUNSEL: Thank you Chair. Good 16 morning everyone. I'm Jessica Boulet, Counsel to the 17 Committee on Small Business. We call on the 18 representatives of the Administration to testify 19 right now. We will hear from the Department of Small Business Services and I will administer the 20 affirmation to our panelists today. I believe we 21 have with us Tian Weinberg, Chief of Staff and Calvin 2.2 23 Brown Deputy Commissioner for Neighborhood Development. 24

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1	COMMITTEE ON SMALL BUSINESS 8
2	Panelists, please raise your right hands. Do you
3	affirm to tell the truth, the whole truth and nothing
4	but the truth before this Committee and to respond
5	honestly to Council Member questions?
6	PANEL: I do.
7	COMMITTEE COUNSEL: Thank you very much. Chief
8	of Staff Tian Weinberg, I invite you to begin.
9	TIAN WEINBERG: Thank you so much. Good morning
10	Chair Feliz and Council Members Zhuang and members of
11	the Committee on Small Business. I am joined today
12	by our Deputy Commissioner for Neighborhood
13	Development Calvin Brown. We are pleased to be here
14	today to discuss how SBS improves neighborhood
15	conditions for businesses and local communities.
16	SBS's mission is to unlock NYC's economic
17	potential and create economic security for all New
18	Yorkers by connecting them to good jobs, creating
19	stronger businesses, and building thriving, vibrant
20	neighborhoods.
21	We do this through a wide variety of services:
22	From online education at our NYC Business Solutions
23	Centers, to pro-bono legal assistance for businesses
24	signing or renewing a commercial lease, to convening

small business thought leaders from across the nation

1	COMMITTEE ON SMALL BUSINESS 9
2	to explore creative approaches to commercial
3	revitalization. In the previous year, we made
4	history by launching the NYC Small Business
5	Opportunity Fund and distributing \$85 million in low
6	interest loans to over 1,000 small businesses, with a
7	significant 80 percent of the loans benefiting
8	minority or women owned businesses.
9	Across all our SBS divisions, our teams work
10	every day to make New York City the most desirable
11	place to start, operate, and grow a small business.
12	And under this Administration, we have made serious
13	inroads and hit major milestones in our commercial
14	recovery.
15	As Mayor Adams often says, public safety is a
16	pre-requisite to prosperity. Today, our streets are
17	safer, our sidewalks are cleaner and we have more
18	jobs than at any time in our city's history. One in
19	six businesses in NYC today open their doors under
20	the Adams Administration, according to the NYC
21	Economic Development Corporation.
22	These businesses are driving job creation,
23	tourism, and subway ridership as well. Since 2022,
24	small businesses with fewer than 50 employees have
25	accounted for 45 percent of New York City's overall

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employment growth, despite only representing about a quarter of the city's overall workforce. These businesses have also contributed more than \$3.2 in direct economic output to the city. Meanwhile, 62 million visitors brought in more than \$74 billion in economic activity last year, and NYC hit a new post-COVID high of 4 million subway riders in one day.

9 SBS is proud of the part that we have played in supporting this incredible recovery. Since Last 10 11 November, SBS launched our Live NYC Map, which is a real time database of more than 150,000 storefronts 12 and public spaces across the city's landscape and 13 14 it's the engine behind our Shop Your City website, 15 where New Yorkers can discover and support their local small businesses. 16

17 This database is refreshed every 90 days and it 18 informs SBS outreach and program design and enables 19 the agency to meet our reporting obligations per 20 Local Law 152 of 2019. According to our databases, 21 citywide vacancy rates are declining, particularly in 22 outer boroughs, reflecting the success of the Mayor's 23 Blueprint for Economic Recovery.

24 Vacancies are being filled by a variety of 25 industries, including e-commerce resistant businesses 1 COMMITTEE ON SMALL BUSINESS 2 such as juice bars, sport stores, and coffee shops. 3 Grocery stores are up 11 percent, and our nightlife 4 industry is up an impressive 17 percent. These 5 insights inform our work with community-based organizations and allow us to be more intentional 6 7 about the services we provide.

Our Neighborhood Development Division NDD 8 9 oversees NYC's network of 75 Business Improvement 10 Districts or BIDs. They themselves serve nearly 300 miles of commercial corridors and invest more than 11 12 \$187 million into local economies. During the Adams 13 Administration, we have allocated approximately \$27 14 million in grants to over 100 community-based 15 organizations and BIDs, spurring commercial revitalization efforts across the city. 16

Our Avenue NYC Grant enables community-based 17 18 development organizations to hire dedicated, full-19 time program managers and complete Commercial District Needs or CDNAs. Our Neighborhood 360 Grant 20 provides organizations with the means to turn those 21 CDNAs into impactful commercial revitalization 2.2 23 interventions.

Neighborhood organizations are using these grant 24 programs in several creative and innovative ways. 25

1	COMMITTEE ON SMALL BUSINESS 12
2	For example, in Brownsville's Pitkin Avenue BID, a
3	Neighborhood 360 grantee transformed a vacant
4	storefront into a two-week long Halloween destination
5	called the Haunted Villie. The event exceeded
6	expectations, transforming local perceptions by
7	offering a fun and safe activity in an area that
8	lacks many family-oriented community spaces. Haunted
9	Villie closed on Halloween day with a free event
10	welcoming more than 300 children and their families.
11	Since this event, six new businesses have opened
12	along the corridor.

13 The Brooklyn Chinese American Association used 14 their Neighborhood 360 support to connect local 15 entrepreneurs to property owners with available 16 commercial space using relationships they developed 17 while working on their CDNA, leading to three new 18 businesses opening in Sunset Park.

Coupled with a beautification blitz by Central Astoria LDC to remove graffiti and clean up litter, Neighborhood 360 grantee Queens Economic Development Corporation will soon convene local property owners, real estate brokers, and prospective business owners for a guided walking tour of Astoria Boulevard. Our

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 grantee aims to fill approximately 20 vacant
 storefronts through theses strategies.

This year, we also continued our historic
investments in the city's BID network, with over
\$500,000 in BID Exploration and Formation in 10
neighborhoods and over \$2.5 million to 39 existing
smaller BIDs to enhance their programming and service
delivery.

Knowing that not every commercial corridor has 10 11 the capacity to begin BID formation, SBS and the Mayor's Office of Equity launched our first ever 12 Merchant Organizing grants, awarding over \$2.4 13 14 million to 14 organizations in FY23 and \$915,000 to 15 11 organizations in FY24. This investment helped to 16 either form or revitalize merchant associations in 17 more than 20 neighborhoods, planting the seeds for future BID formation. 18

We tackled storefront vacancies by lighting up commercial corridors too. This year, SBS launched our first of its kind Commercial District Lighting Grant with \$1.5 million awarded to 17 organizations. This grant provides organizations with the money they need to design, produce, and install customized and creative community lighting projects, addressing

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shoppers.

These are some of the tools that we are currently 5 using to reinvigorate our commercial corridors, but 6 7 district investments must also be coupled with 8 streamlining measures for entrepreneurs who want to 9 open up new shops.

10 That's why in the first days of his 11 administration, Mayor Adams called on the city's 12 enforcement agencies to review business regulations and identify rules holding our economy back. Through 13 14 small business forward and in partnership with the 15 City Council, over 90 reforms have been implemented, saving small businesses millions in deferred fines 16 17 and violations.

18 Additionally, through SBS's NYC Business Express 19 Services Team or NYC BEST, we provide new store 20 fronts with one-on-one assistance to get permits and 21 licenses needed to open faster.

We also provide free consultations at their place 2.2 23 of business and in multiple languages to educate businesses on regulations and ensure they are 24 operating in compliance. This Administrations City 25

1	COMMITTEE ON SMALL BUSINESS 15
2	of Yes for Economic Opportunity will similarly do
3	away with outdated zoning rules, preventing
4	businesses from filling many vacant storefronts. It
5	puts forward 18 sensible policy changes that would
6	expand options for businesses to located closer to
7	their customers, support growing industries and
8	sectors, foster vibrant neighborhoods and commercial
9	corridors and provide businesses with simpler zoning
10	rules for the 21 st Century.
11	We look forward to working with the Council and
12	the Department of City Planning to see these reforms
13	effectuated.
14	SBS remains committed to ensuring that small
15	businesses thrive in every commercial corridor. Our
16	historic programming over the past two years has
17	supported thousands of businesses and we will
18	continue working with this committee to make New York
19	City the best place to open, operate, and grow a
20	storefront business.
21	Thank you so much and we look forward to
22	answering any questions you may have.
23	CHAIRPERSON FELIZ: Thank you. Thank you so much
24	for all the information, for all the numbers, all the
25	data and also thank you for all the work that you do
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1	COMMITTEE ON SMALL BUSINESS 16
2	for our small business in our business corridors.
3	So, we have many questions but before that, I want to
4	briefly acknowledge Council Members and Majority Whip
5	Selvena Brooks-Powers, who has joined us in person.
6	Council Member Erik Bottcher as well and also Council
7	Member Ung who has joined us via Zoom. A few
8	questions, general questions about storefronts and
9	storefront vacancies.
10	How many storefronts do we have in our city? How
11	many of them are vacant? And also, how do they
12	compare smaller storefronts versus the larger ones?
13	If that's information that we have.
14	CALVIN BROWN: Yes, we do. In terms of the broad
15	numbers and according to our latest quarterly
16	account, there's 144,359 storefronts. And what was
17	the second part? I'm sorry.
18	CHAIRPERSON FELIZ: How many of them are vacant?
19	CALVIN BROWN: Uhm and in terms of vacancy, about
20	16,384.
21	CHAIRPERSON FELIZ: Okay, and how long does the
22	average storefront vacancy remain vacant? Are we
23	talking about generally six months, a year?
24	CALVIN BROWN: Uhm, we don't have that data but
25	we can continue to analyze it but what we do know is

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1	COMMITTEE ON SMALL BUSINESS 17
2	that with the platform that we have to track
3	storefront openings and vacancies, every 90 days we
4	can see which storefronts open and which close.
5	CHAIRPERSON FELIZ: Out of all the vacancies that
6	we have, would you say they're generally larger
7	storefronts or smaller businesses or equally split
8	roughly?
9	CALVIN BROWN: Uhm, we haven't analyzed that data
10	but that's something that we can definitely look
11	into.
12	CHAIRPERSON FELIZ: How many jobs does the
13	average storefront generate? Smaller storefronts
14	versus the larger ones?
15	TIAN WEINBERG: That's a great question Council
16	Member. So, SBS, we look at businesses with fewer
17	than 50 employees and like I said earlier, those
18	businesses account for about a quarter of the city's
19	overall workforce and almost half of the job growth
20	in the last two years.
21	In terms of you specific question about
22	storefronts, we don't have that number specifically
23	handy, but as you know, a storefront business is
24	typically a business with at least a few workers.
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1	COMMITTEE ON SMALL BUSINESS 18
2	CHAIRPERSON FELIZ: Okay, do we know how much the
3	average storefront generate in taxes more or less?
4	CALVIN BROWN: No, in taxes, uhm we can get back
5	you on that data. I don't think we have that data.
6	TIAN WEINBERG: We would consult with the
7	Department of Finance for that.
8	CHAIRPERSON FELIZ: Okay. On the number of
9	vacant storefronts that you mentioned, I think you
10	mentioned something like 100 for 4,000 versus 16,000.
11	Uhm, how did we get that data? What are those
12	numbers based on?
13	CALVIN BROWN: So, we have a vendor that every
14	quarterly they canvas New York City throughout all
15	the boroughs and they document the number of
16	storefronts on commercial corridors and they also
17	document the number of storefronts that are vacant.
18	CHAIRPERSON FELIZ: And how accurate or more
19	specifically, how recent is that information that you
20	provided? Do they go around every six months?
21	CALVIN BROWN: Every 90 days they update the
22	data.
23	CHAIRPERSON FELIZ: Every three months. Can you
24	give us a general summary of how vacancy rates uhm,
25	compare for the three years, prepandemic vacancy

1COMMITTEE ON SMALL BUSINESS192rates, pandemic vacancy rates and today's vacancy3rates?

4 TIAN WEINBERG: So, Council Member, what we are seeing with our new vendor is a decline in vacancy 5 rate over the last few quarters. However, because it 6 7 is a new vendor the data doesn't exactly match to how that data was being collected by the Department of 8 9 Finance in previous years. So, we can go into more depth on you know providing an additional analysis if 10 11 you're interested in the long-term trends but currently, we're working with you know every 90 days. 12 13 CHAIRPERSON FELIZ: Okay. Alright, so a few questions about the data collection and want to 14 15 briefly recognize Council Member Paladino who has 16 joined us. Uhm, yeah, let's continue talking about 17 how this data is obtained. So, SBS is subject to two 18 major reporting requirements on storefront vacancies, 19 including Local Law 152, which requires that SBS 20 report on storefront businesses for a minimum of 20 21 community districts per year and also Local Law 2.2 157/95, which requires that the property owners 23 submit information related to their property.

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2 So, how does SBS gather data to fulfill these 3 reporting requirements per year? So, I know you 4 mentioned there's a vendor for one of these.

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CALVIN BROWN: Yeah, so Local Law 152, we've been 5 able to use this vendor to collect that information 6 7 and like we said, we get it every 90 days, so when we have to do the reporting for 11- I'm sorry, Local Law 8 9 152, we're able to use the most accurate data that we had from their last campus and as it relates to Local 10 11 Law 157, which is like self-reported data, that data 12 is submitted to the Department of Finance, so we'll defer to them to like their reporting habits - I 13 14 mean, their reporting methods and numbers. 15 CHAIRPERSON FELIZ: Okay and for Local Law 95, 16 does SBS take any steps to make sure that property 17 owners know their duty to report about their 18 property? 19 CALVIN BROWN: For Local Law 157? 20 CHAIRPERSON FELIZ: Local Law 157/95 as amended 21 yeah. So, Council Member, as Deputy 2.2 TIAN WEINBERG: 23 Commissioner Brown stated, you know we're really

focused on Local Law 152 where we have the data through our Live NYC Platform. That is involving

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2 canvasing across storefronts where canvassers are 3 walking you know the streets of New York and noting 4 the storefronts, taking pictures, understanding what 5 kind of businesses are in what corridors as well as 6 vacancies. It does not current involve engaging with 7 property owners in that process.

CHAIRPERSON FELIZ: Hmm, okay and how does SBS 8 9 use the data gathered for each of these Local Laws? CALVIN BROWN: For Local Law 152, I mean and just 10 11 the data that we collect on storefront vacancy, it helps inform our program designs. 12 It helps us 13 identify where we see uhm, areas that we need to focus on where there's high vacancies and then, you 14 15 know engaging our community partners on the ground in 16 those various areas about different strategies that 17 they may be able to employ to you know address those 18 vacancy levels in their districts. 19 CHAIRPERSON FELIZ: Okay and you mentioned that

20 based on the systems that we currently have, there's 21 no way of determining whether it's a long-term 22 vacancy or a short-term vacancy based on the 23 information that we have currently? 24 CALVIN BROWN: I mean we - since we started 25 collecting this data using this vendor and know that

1	COMMITTEE ON SMALL BUSINESS 22
2	it is collected every 90 days, we could start to
3	track to see if a property was vacant more than a 90
4	days or if it continues to end up on that list
5	because like I said, every 90 days, they show us
6	which storefronts had an opening and which was closed
7	so we can you know start to analyze that data to see
8	if there are any storefronts that are just
9	continuously on that list.
10	CHAIRPERSON FELIZ: Hmm, okay. A few questions
11	about the Live X, Y, Z data. So, last year, all of
12	you SBS partnered with Live X, Y, Z to create the
13	Live NYC Map which lets active and vacant storefronts
14	in a city. Why was this project implemented and how
15	much funding is going to this partnership?
16	CALVIN BROWN: So, we implemented this project so
17	we can just have a better count of you know what was
18	happening along commercial corridors and to really
19	understand where vacancies was — uhm, the vacancy
20	rate was high throughout the city. So, it's been
21	very helpful once again to inform how we do our
22	program designs where there's areas of target in the
23	city that we need to focus on to provide additional
24	support with all of the services that SBS provides.
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1COMMITTEE ON SMALL BUSINESS232And the total amount for this is \$1.6 million per3year and the last year is FY25 of funding.4CHAIRPERSON FELIZ: Okay and is this a5partnership that SBS plans to continue doing or plans

6 to continue.

7 TIAN WEINBERG: Yeah, we are certainly excited to continue the work in terms of understanding 8 9 commercial corridors and vacancies and that's also what we do in our neighborhood 360 and Avenue NYC 10 11 Grant programs which include a community district 12 needs assessment. That often involves working with 13 the organization on the ground to actually walk through the commercial corridor and kind of do the 14 15 same thing that we're doing with Live NYC of actually documenting everything in the commercial district. 16

So, storefront vacancy is certainly and data collection is certainly a long-term entrust of our agency.

20 CHAIRPERSON FELIZ: Hmm, okay and what feedback 21 have you received from small businesses or other 22 members of the public on whether to use the map? For 23 what purposes they use the map and whether it's been 24 helpful?

2 CALVIN BROWN: Yeah, we know that a lot of our BID partners use the map. They've been able to 3 create you know district profiles based on the 4 5 information that is received from the map and just to continue on with what Tian said, we use it you know 6 7 to supplement the work that we do on a localized level through our grant programs and working with any 8 9 community-based organizations.

CHAIRPERSON FELIZ: Okay, so I have some 10 11 additional questions about vacancy rates and trends 12 but I'll pass it on for now to our Majority Whip Selvena Brooks Powers who has some questions. 13 MAJORITY WHIP BROOKS POWERS: Thank you Chair and 14 15 hello, good to see you guys. So, according to the 16 Department of Finance Data, my Council District, 17 Council District 31 is seeing the highest storefront 18 vacancy rate of all Council Districts in Queens. Do 19 you all have a sense of why that may be the case? 20 And how does SBS target any outreach it does to 21 improve vacancy rates? And how does vacancy data 2.2 quide SBS's efforts to improve vacancy in certain 23 corridors?

CALVIN BROWN: Well, vacancy rates is verycomplex. The conditions are the factors that impact

1	COMMITTEE ON SMALL BUSINESS 25
2	vacancies in community districts may vary. What we
3	do is we do work with any local partner to understand
4	you know some of the challenges that they may be
5	seeing that may be contributing to the high vacancy
6	rate, but given the sort of nuance of the issue and
7	the complexity of the issue, we work with our local
8	partners to really understand what those challenges
9	are and then we see whatever resources - I mean,
10	sorry, utilize whatever resources that we have at SBS
11	whether it's outreach or any of our grant programs to
12	provide a more localized you know approach to it.
13	We also think in tandem with some of the
14	strategies that we have been using with the City of
15	Yes, it may remove some of the archaic zoning
16	barriers that prevent some spaces from being able to
17	be occupied. So, we think in tandem with our
18	strategies in the City of Yes that we may see a trend
19	of those spaces you know potentially being occupied.
20	MAJORITY WHIP BROOKS-POWERS: So, how are you
21	using the data in terms of how you're doing outreach
22	specifically in District 31 because again, a lot of
23	our merchant corridors, there are high vacancy rates.
24	I think about Merrick Boulevard and Laurelton, like
25	there is an entire block almost that's fully vacant.

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1	COMMITTEE ON SMALL BUSINESS 26
2	And so, what is in the toolbox for SBS to be able
3	to address that because it's a blight on the
4	community and it's unsafe. There are times when we
5	have had people squatting in there. We've had to
6	call Law Enforcement to try and get them out because
7	there are unsafe conditions as a result of that.
8	TIAN WEINBERG: So, Council Member, really
9	appreciate the question and as you know, Commissioner
10	Kim is so dedicated to outreach and he's been to
11	every Council District himself. We would love to you
12	know take a tour of that specific area and engage the
13	property owners to better understand what's going on.
14	As Deputy Commissioner Brown said, there's a multi -
15	you know different tools that we can use as SBS.
16	First and foremost our business services. You know
17	our mobi van, we bring it out into the commercial
18	districts throughout New York City and we've really
19	focused on providing commercial lease assistance in
20	those areas where we can identify business owners who
21	are interested in moving into districts and work with
22	them to find beneficial lease terms that will
23	actually help them open the storefront and stay
24	operational for longer.

1 COMMITTEE ON SMALL BUSINESS 27 2 MAJORITY WHIP BROOKS-POWERS: But what about the 3 businesses that are like on the foreclosure list 4 right now? Because there are a couple of those properties that if you look, they are on the 5 Thankful you don't have a lean sale 6 foreclosure. 7 going on right now but if we did, they would be at risk of being vulnerable to that as well. So, how 8 9 can you engage a business when they're at that point already? 10

11 TIAN WEINBERG: That's a great question, so storefront vacancy is definitely about opening 12 storefronts but it's also about keeping existing 13 14 storefronts operating. Our Commercial Lease 15 Assistance Program works with folks who are in the process of you know lease issues with free legal 16 17 assistance, so we can definitely work together to 18 connect those business owners with that free pro bono 19 legal assistance. The only thing I would say is that 20 it's prelitigation, so if they are you know entering 21 into some sort of litigation, that does stop us from working with them. 2.2

23 MAJORITY WHIP BROOKS-POWERS: In a few different 24 agency a crucial to the city's efforts to improve 25 vacancy rates, that includes the Department of

1	COMMITTEE ON SMALL BUSINESS 28
2	Transportation, who can help ensure that sidewalks
3	and streets encourage people to patronize local
4	businesses.
5	How does SBS coordinate with DOT to reduce
6	vacancy rates, if at all?
7	TIAN WEINBERG: That's a really great question
8	and I'll let Calvin speak to that.
9	CALVIN BROWN: Yeah, I mean we are in
10	coordination with other city agency partners around
11	the public realm and how we can improve those
12	conditions. Currently, any neighborhood that is
13	doing the commercial district needs assessment. You
14	know they identify those challenges and if they are
15	related to other agency where they fall under that
16	agencies purview, we engage that agency around
17	efforts to kind of address some of those challenges.
18	So, it's really taking a localized approach to
19	it. Just really understanding what the problem is,
20	where it falls under any of the agencies where
21	there's DOT or Department of City Planning and then
22	we engage our agency partners to kind of really help
23	with any of our local partners to address those
24	issues.
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1	COMMITTEE ON SMALL BUSINESS 29
2	MAJORITY WHIP BROOKS-POWERS: And I do want to
3	take up an offer in terms of doing a tour. Obviously
4	I have a few different merchant corridors. I have
5	Merrick Boulevard. I have Mott Avenue, which
6	Commissioner Kim has come a few times to and I am
7	very thankful for. We also have Francis Boulevard.
8	We have a merchant strip on Beach Channel that could
9	use some uhm, support to really build it up and also
10	by the sea where you know we have a little bit of
11	ebbs and flows. Like we have a vacant spot by the
12	seat where Chase was in a long-term lease and they
13	have since removed all of their staff there. They're
14	still in the lease but we're trying to attract
15	another bank there. So, if there's a way that SBS
16	can play a role with that too, that would be helpful
17	in terms of that type of tenant for that particular
18	space.
19	But if there are other agencies that we can
20	invite to make it like a taskforce thing, I really
21	would appreciate that.
22	CALVIN BROWN: And I also want to just mention
23	that our grant program is open for Avenue NYC and
24	Neighborhood 360 so if you know any local
25	organizations that are doing commercial

1	COMMITTEE ON SMALL BUSINESS 30
2	revitalization work, we encourage you to let them
3	know that they should apply because the first you
4	know step is to really assess what is happening and
5	given those organizations the tools, so that over
6	time, we know that vacancies, they have this ebbs and
7	flows it goes up and down but we want to empower
8	those community groups to understand how to address
9	those challenges on a longer term.
10	MAJORITY WHIP BROOKS-POWERS: Thank you.
11	TIAN WEINBERG:
12	CHAIRPERSON FELIZ: Thank you so much. I just
13	want to reiterate one of the points mentioned by our
14	Majority Whip. Vacant storefronts do have a lot of
15	negative consequences. Not only graffiti issues,
16	garbage dumping issues but also, we've even seen in
17	some parts of my district and in the Bronx in
18	general, even leading to squatting, other general
19	public safety issues and you know it could easily
20	lead one or two vacant storefronts. It could easily
21	have a horrible domino affect in an entire business
22	corridor. So, really important that we give that
23	issue a lot of priority and a lot of attention. So,
24	a few questions about that and then I'll pass it onto
25	Council Member Zhuang and then Paladino who have

1	COMMITTEE ON SMALL BUSINESS 31
2	question and then Bottcher. Council Member Bottcher,
3	what in your view are the key driving factors behind
4	the long term rise in vacancies that we've seen in
5	our city and I know it depends on the neighborhood.
6	CALVIN BROWN: Yeah, I mean, I think that's sort
7	of the continuous theme that we have that we know
8	that vacancies is a very complex and very nuance.
9	Even in the study that DCP did back in 2019, where
10	they covered 24 neighborhoods. They said that there
11	was no clear pattern to the vacancy or the rent rates
12	but what they did identify is that in some of those
13	neighborhoods that had high vacancy is that it was
14	restrictive zoning land use requirements that
15	prevented some of these areas from occupying these
16	stores.
17	Just consider one of the proposals that they have
18	in the text amendment with the grandfathering rule.
19	Like if a place was vacant for more than two years
20	they are unable to occupy it with that same use, but
21	by removing that restriction, now you're freeing up
22	opportunities for these spaces to be occupied where
23	otherwise they wouldn't be able to under the current
24	rules.

2 CHAIRPERSON FELIZ: Okay, and when you see a 3 drastic change in vacancy rates in the neighborhood, 4 are there any automatic steps that SBS or any other 5 agency takes to try to understand that drastic change 6 in the commercial corridor?

7 CALVIN BROWN: Yes, we engage our local partners 8 to see what they're seeing on the ground. Uhm and 9 using the data that we now have with Live X, Y, Z, we would you know keep our eye on those rates in those 10 11 particular neighborhoods. We encourage our local 12 partners to do very low hanging efforts to you know 13 address the public realm issues and the quality of 14 life that comes with vacancies. Like, repurposing 15 those spaces. Tian mentioned in Brownsville, they did a haunted house and the meat packing district, 16 17 they did pop up coffee shops and art installation. 18 So, there is different, very low hanging fruit 19 interventions that our local partners can do to you 20 know improve the quality of life and the appearance of those storefront vacancies. Just as you 21 mentioned, it can have a ripple effect, so if we're 2.2 23 starting to see an uptick, we engage our community partners and just understand what those challenges 24

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1COMMITTEE ON SMALL BUSINESS332are and give them some of the strategies that we have3seen work in other neighborhoods.

4 CHAIRPERSON FELIZ: Okay and based on the areas 5 that you have analyzed, had conversations with small 6 businesses and the stakeholders, uhm, areas with high 7 vacancy rates, what are the top five reasons? I know 8 it depends on the specific neighborhood but what are 9 top five reasons that continue to pop up when your 10 having these conversations?

11 CALVIN BROWN: Once again, I mean, it could be a 12 landlord trying to hold out for the ideal rent. Ιt 13 could be where they're located. If they're not in a 14 transit rich area, they're in an area that's not 15 transit rich, uhm it could be the buildout of the 16 space is not really reflective of the market and the 17 type of spaces that are in need for commercial 18 spaces.

So, once again, it's really engaging the local partner, so that they can engage with the landlord and really understand what those challenges are. CHAIRPERSON FELIZ: Okay and going back to the X, Y, Z map and system, any ways that we can improve

the system to make it more accurate, make it easier

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1COMMITTEE ON SMALL BUSINESS342to use or anything that we thought about of different3ways of improving it?

4 TIAN WEINBERG: Council Member, I mean the 5 feedback that you've given today about looking at 6 long term vacancies we'll certainly take back to the 7 vendor and think more about it. I'm happy to you 8 know hear more from this Committee about what you 9 would like to see.

CHAIRPERSON FELIZ: Okay, thank you. 10 I'll pass 11 it onto Council Member Zhuang for some questions. 12 COUNCIL MEMBER ZHUANG: Hi. Thank you Chair. On 13 this map, I see they have the high vacancy rating on 14 Sunset Park. Do you have any updated data for this 15 one? For the uhm DOF data snapchat because this is 16 old data. Do you have new data?

TIAN WEINBERG: So, uhm that map if I am correct 17 18 is from the Department of Finance and our data is 19 slightly different in terms of a different source and 20 different sourcing process. But we are more than happy to provide some more district specific data to 21 you and we can definitely have a meeting about that. 2.2 23 COUNCIL MEMBER ZHUANG: Okay, because according to the data you guys provided today, uhm the Sunset 24 25 Park area had a high vacancy rate, 20 percent but in

1 COMMITTEE ON SMALL BUSINESS 35 my district in Sunset Park area, I see business 2 3 everywhere. They have illegal stray vendors 4 everywhere. Is there anything you guys to help about 5 those illegal vendors? TIAN WEINBERG: So, actually uhm you know we do 6 7 have a vacancy rate for your district. We're seeing it at about nine percent so that's in comparison and 8 9 again, they're not exactly apples to apples, and that's is lower than the boroughwide average and it's 10 11 lower than the citywide average. So, we are encouraged by that. In terms of street vendors, SBS 12 13 you know we're really focused; we see street vendors 14 as the city's smallest entrepreneurs. 15 COUNCIL MEMBER ZHUANG: Hmm, hmm. 16 TIAN WEINBERG: And we really want to focus on 17 helping them become legal and finding creative 18 opportunities to grow their business in legal ways. 19 That sometimes may help fill storefronts. So, we have a range of business serves from financing and 20 legal assistance that all New Yorkers are eligible 21 for and we can certainly engage with the vendors in 2.2 23 your area and work with our enforcement partners if necessary. 24

1	COMMITTEE ON SMALL BUSINESS 36
2	COUNCIL MEMBER ZHUANG: Thank you and also one
3	more question. I have business corridor on 86^{th}
4	Street and the city want to put a homeless shelter
5	there with 150 men with drug addiction. I get a lot
6	of complaints from the businesses around there. Do
7	you think that's going to affect the business there?
8	TIAN WEINBERG: I don't think that's something
9	that we can speak to but we can look a little bit
10	more into it and understand what's going on in the
11	district.
12	COUNCIL MEMBER ZHUANG: Yeah and also, I'd like
13	to see because I get a lot of complaints saying
14	that's going to affect that business and is SBS able
15	to get involved and the support you're guys are able
16	to give those business owners?
17	TIAN WEINBERG: Uhm we can certainly you know
18	join you to meet with those business owners and see
19	what services we provide, match the challenges that
20	they say that their facing.
21	COUNCIL MEMBER ZHUANG: Like, what's the
22	relationship? Do you guys work together in different
23	subjects between SBS and the uhm what's that program
24	called? Homeless service?
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COMMITTEE ON SMALL BUSINESS

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2 TIAN WEINBERG: We do work together and we love 3 working with all of our city agency partners. Ι 4 don't think that uhm we have looked specifically at 5 this issue quite yet and we can certainly engage with our city partners as well as the neighborhood 6 7 partners on the ground. In general, with you know 8 groups like the Department of Homeless Services or 9 Social Services, we focus on helping folks who are in shelter, you know gain employment across New York 10 11 City through our Workforce One Centers.

12 COUNCIL MEMBER ZHUANG: For me, I think it's very 13 important to help those people that are homeless. 14 Help them to get regular jobs, get training, find a 15 job and also, if SBS ever to I think it's a breach connect between business and the homeless people. 16 17 That will be very helpful for our city. We really 18 able to resolve the issue about homeless. I**′**m 19 looking to see more the work you guys coordinate 20 together work for our community. Thank you. 21 TIAN WEINBERG: I appreciate that, thank you. 2.2 CALVIN BROWN: Yeah, and I just want to mention 23 Council woman, we do currently have an Avenue NYC Grant in your area, so if there's any you know 24 additional suggestions or recommendations you have, 25

1 COMMITTEE ON SMALL BUSINESS 2 we can pass that on to the local group that is doing 3 the work in that area to address any of the vacancies or commercial corridor challenges that you've 4 identified. 5

> COUNCIL MEMBER ZHUANG: Thank you.

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7 CHAIRPERSON FELIZ: Thank you. Thank you for the 8 questions. A few more questions on that same issue. 9 What tools does SBS have available to support an area facing long term or high numbers of vacancies? 10

11 CALVIN BROWN: So, one of our you know most useful tools is our commercial district needs 12 13 assessment and this is where a local group does a 14 sort of an assessment of their commercial corridors. 15 They look at the retail mix. They look at what is vacant. They look at - they survey the consumers to 16 identify what sort of retail offerings they would 17 18 like to see. And having that localized data, I think 19 that is the most useful tool that any group or any 20 district can have because they are looking at overtime how their commercial corridor is changing 21 2.2 and then once again, as part of that grant program, 23 we're trying to empower those groups to just understand how to address those challenges along 24 their commercial corridor. 25

COMMITTEE ON SMALL BUSINESS

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2 CHAIRPERSON FELIZ: Okay and based on all of the 3 systems that we currently have, any success stories 4 that stand out? For example, vacancy rates going 5 from ten percent to five percent, due to a program 6 that we implemented?

7 CALVIN BROWN: We haven't looked at how the 8 vacancy rate has changed but we do have good examples 9 of uhm - in Sunset Park, where the Brooklyn Chinese Association was able to match entrepreneurs to vacant 10 11 spaces in their district. QEDC will be doing a 12 similar sort of corridor walk with potential 13 entrepreneurs who can access those vacant spaces and 14 then when we get those best practices, we like to 15 share that among the network and with other partners 16 so that we see that these things work in the 17 neighborhoods. That they may be able to be useful 18 tools in communities that are experiencing high 19 vacancy rates. 20 CHAIRPERSON FELIZ: Okay and what are some of the

regulatory measures that mostly affect storefront vacancies? And also, do you see anything changing based on the many conversations we're having with the City of Yes proposals, also Local Law 151 of 2023?

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1	COMMITTEE ON SMALL BUSINESS 40
2	Do you see any of those new potential reforms
3	affecting vacancy rates or trends?
4	CALVIN BROWN: Uhm, just knowing what is being
5	proposed by the Department of City Planning, the City
6	of Yes, I think once again, along with some of the
7	strategies that SBS has, working with our local
8	partners, employing some of our grant programs, uhm I
9	think in tandem; they would help open up
10	opportunities that are currently not there. So, you
11	know hopefully that would be uhm you know opportunity
12	to fill those spaces.
13	Once again, you know we know that there are
14	growth areas that things that are trending up, like
15	uhm juice bars and sports stores and coffee shops,
16	these are things that are doing well, so we are
17	identifying those things that are doing well, and
18	then looking at the sectors that are not doing so
19	well and seeing where we may be able to provide
20	support. Like, you know, toy stores or party supply
21	stores.
22	So, we're using that information that we're
23	collecting from Live, information that we're getting

25 design to see where we need to pivot. As part of our

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from our local partners to feedback into our program

Avenue NYC and Neighborhood 360 grant, one of the program components is storefront improvements. So, we're trying to help our local partners be a vigilant and identify these challenges that they are having along their commercial corridors.

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7 TIAN WEINBERG: Chair, I would like to highlight 8 that the Fordham Road BID is currently working with a 9 nonprofit to do temporary activations in three vacant 10 storefronts in your district. So, I think it would 11 be a great thing for us all to sit down together and 12 think more about some local interventions.

13 CHAIRPERSON FELIZ: Thank you, yup, thank you for 14 all the work that you're going doing. We love the 15 Fordham Road BID and we love the Fordham Road 16 Business Corridor, the busiest corridor in the entire 17 Bronx.

Yup, so now I'll pass it onto Council MemberPaladino and then Council Member Bottcher.

20 COUNCIL MEMBER PALADINO: Good morning. Thank 21 you Chair. As we know storefront vacancies now have 22 become somewhat rampant. Right now, in my district, 23 I have shopping centers that are just emptying out. 24 I've been in touch with the owners of the shopping 25 centers. They really are at a loss right now but my

1	COMMITTEE ON SMALL BUSINESS 42
2	biggest concern is the City of Yes and the economic
3	end of it. When we talk about moving stores or
4	people self-starting in their homes, actual
5	businesses that could be in bricks and morter, how is
6	the City of Yes and this economic opportunity going
7	to impact the already very large number of storefront
8	vacancies that we do have?
9	CALVIN BROWN: I mean from what we know from the
10	City of Yes, there will be a limitation on those in-
11	home uses. So, not every business will be able to be
12	occupied within their home. But from an SBS point of
13	view, we look at - that's like a pipeline. You know
14	most bustling businesses started in their home and
15	working with those entrepreneurs, eventually maybe
16	they can you know take on those brick-and-mortar
17	spaces as we help them as we do as an agency, help
18	businesses to grow and to operate.
19	So, we feel like it's an opportunity to create
20	this sort of pipeline from in-home businesses to
21	brick and mortars. So, like I stated, there are
22	going to be limitations to what those in home uses
23	are and we just feel that this is another strategy
24	that we can take to address vacancies by making sure
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1 COMMITTEE ON SMALL BUSINESS 2 that as those businesses grow, that there is spaces 3 that they can occupy.

COUNCIL MEMBER PALADINO: Okay, uh you know we 4 5 also have a lot of mom-and-pop stores that have been struggling tremendously to keep their heads above 6 7 water. We also have a - it's actually, it's known as 8 Raindo by me and he used to have four stores. One of 9 which was on Long Island, three which were in Queens, two which were in my district. 10

11 So, they are really one step away from closing, 12 due to this shoplifting crisis that we've got going 13 We've got the larger stores, which is CVS, and on. 14 our other stores like that, Walgreens. We go into a 15 CVS by me on the corner of the block of my office, which is on Francis Boulevard and went into buy a 16 17 tube of toothpaste. It's of course locked up as 18 everything is now but the manager of the store will 19 only keep one tube of toothpaste behind the panel 20 with the lock. It's insanity, so how and do we 21 attract people to go back to brick and mortar when 2.2 they're so fearful of the shoplifting epidemic that's 23 going on? I mean we've got kids coming in in bicycles and just bike riding through a store and 24 ransacking a store. And a lot of people think things 25

COMMITTEE ON SMALL BUSINESS 44 like that don't happen in District 19 but they do and I want to know what can we do to help these people out?

5 TIANA WEINBERG: This is such an important issue and you know this Administration takes the retail 6 theft challenge very seriously, which is why the 7 8 Mayor has convened a retail theft taskforce with 9 local business owners, law enforcement, national retailers, laborer, all sorts of folks to share you 10 11 know what's going on in their districts. What new 12 ideas, what new technologies are being implemented. But Council Member specific to your district and what 13 14 might be able to help, I mean you know SBS is able to 15 help convene community partners and the NYPD through 16 the Community link Program, which addresses you know 17 quality of life issues, public safety issues. 18 Additionally, through our investments in our 19 neighborhood development division, such as our 20 Commercial District Lighting Grant. We help to 21 actually pilot innovative Commercial District 2.2 Lighting Program that help you know bring more light 23 into commercial districts. That obviously helps to improve quality of life and make people feel safer, 24 which is a huge part of addressing this. 25

1	COMMITTEE ON SMALL BUSINESS 45
2	COUNCIL MEMBER PALADINO: I didn't realize I
3	could go through SBA to do that. This is great
4	because I know several corridors that could really
5	use the lighting because people stop going — you know
6	now it's spring, it's summer, it's going to be light
7	until 8:00, 9:00 at night. People are out, they're
8	bustling around but we're talking about it's
9	literally half a year where people stay home after
10	4:00 because they don't want to go out.
11	So, that's a good thing. Can I have just one
12	more moment? Thank you.
13	Here's something for you too. It seems that
14	illegal business such as smoke shops are thriving.
15	These are cash businesses that are selling illegal
16	products. What is the motivator for a legitimate
17	business to open when there are so many unfair
18	quality businesses, quantity of businesses opening?
19	Here in my district I have over 30 smoke shops and I
20	work with Anthony Meranda. We did buses on them. I
21	mean we really, we hit these places hard and yet
22	within four hours, they're open again but they open
23	under the guise of a convenience store because when
24	you go in, it's you know ice cream and lollipops and
25	bags of chips. What can you do on your end knowing
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1	COMMITTEE ON SMALL BUSINESS 46
2	that these businesses are illegal? Can we do
3	anything as far as when somebody comes to you with a
4	convenience store and wants to open convenience
5	store. What kind of guidelines can we put in to try
6	to restrict them selling the paraphernalia that
7	they're selling and ultimately under the desks and
8	under the place, you know thousands and thousands of
9	dollars of illegal contraband?
10	TIAN WEINBERG: So, again this is a really
11	important question and so, thank you for asking it.
12	At SBS, you know we're really focused on helping
13	legal businesses open.
14	COUNCIL MEMBER PALADINO: I know you are.
15	TIAN WEINBERG: And uh we also you know do
16	potentially touch this through our Cannabis NYC
17	initiative, which is focused on helping legal,
18	licensed cannabis shops.
19	COUNCIL MEMBER PALADINO: And they're coming too
20	now. I have two and they're very nice. They're
21	lovely. They came to see me first; everything was
22	really done you know the right way. I'm very happy
23	about that.
24	TIAN WEINBERG: That's really good to hear.
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1	COMMITTEE ON SMALL BUSINESS 47
2	COUNCIL MEMBER PALADINO: And their goal is to
3	see these illegal shops close down but it's around
4	Robin. I'm not going to tie you up with that. Also,
5	sidewalk, we reached to you and we're going to
6	arrange for a business resource roundtable and we're
7	in the process of that but we have to fill out the
8	multiple of pages of paperwork. I'd just thought I
9	would give you a chuckle with that but thank you very
10	much for your time. I appreciate and look forward
11	to, we have a lot of work to do and I look forward to
12	working with you. Thank you very much.
13	TIAN WEINBERG: Thank you Council Member.
14	CHAIRPERSON FELIZ: Thank you so much Council
15	Member Paladino and speaking about that general
16	safety issue. You mentioned Walgreens; there's
17	actually a Walgreens one minute away from where I
18	live that's actually closing down due to the issue of
19	retail debt and you know the other day I visited a
20	CVS around the outer section of the Bronx. Not only
21	did they have items locked up but also once they
22	freed the items, they would bring it to the cashier
23	due to the issue of retail debt. So, uhm you know I
24	always tell myself, I hope this is something that
25	doesn't become the norm and anytime I speak to a

2 small business, that is literally the very first 3 issue that they bring to us, so something that I 4 think all of us are giving attention but I think it 5 needs a little bit more attention than what we're 6 giving it.

7 So, on that issue, is there any type of help that we could potentially give to the small businesses on 8 9 that issue? I know you mentioned the lighting program, any help that we could give directly to the 10 11 businesses potentially for example, grants so they could cover security related expenses or you know 12 13 whatever security cameras, plexiglass for bodega's? 14 TIAN WEINBERG: Absolutely Council Member. Uhm, 15 so our approach here has been to really engage with 16 the local precinct. They're able to give 17 walkthroughs for all of these businesses to help them 18 assess their security needs, understand where they 19 should be putting cameras, what other sorts of safety 20 measures they should be taking. The crime prevention team at the NYPD has also developed a protocol to 21 work really closely with commercial district leaders 2.2 23 to ensure that you know there's a direct line of contact to the local precinct to make sure that folks 24 understand how the NYPD works, understand how to 25

1 COMMITTEE ON SMALL BUSINESS 49 reach out to them and that's really been our focus is 2 3 in developing those neighborhood relationships with local precincts. I do also want to highlight and I 4 should have mentioned this Council Member Paladino 5 that the Queens DA has okay - yes, the Queens DA has 6 7 a program which we find encouraging. Again, looking at repeat offenders, looking at hot spots, and 8 9 through the Retail Theft Taskforce convened by the mayor, he's convened all of the DA's on this issue 10 11 because it's certainly across government needed 12 approach and the DA's have a big hand in it as well 13 and they are trying to work creatively, so Council 14 Member, maybe we could you know work with the Bronx 15 DA together on this. 16 CHAIRPERSON FELIZ: Yup absolutely and also, any

10 CHAINTENSON TEHT2. Tup absolutely and also, any 17 trends that we've seen on that issue? Have we seen 18 retail theft increase in the last two years or 19 anything showing that we might be moving in the right 20 direction on that issue or are the numbers still 21 being analyzed?

TIAN WEINBERG: Uhm, I would have to defer to the NYPD on this but overall, we are encouraged that public safety numbers are you know showing a safer streets and safer corridors. COMMITTEE ON SMALL BUSINESS

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2 CHAIRPERSON FELIZ: Okay and to what extent would 3 you say retail theft plays a role on the issue of 4 vacant storefronts? Would you say that's you know 5 one of the top five reasons for the going out of 6 business problem that we're seeing in many 7 communities?

TIAN WEINBERG: Uhm, I would say it's certainly 8 9 something that comes up when we talk to folks but as Deputy Commissioner Brown says, each neighborhood is 10 11 very different and each one requires a tailored 12 approach and each store owners experience is also 13 very different, so that's why we're really focused on 14 making sure there's like equitable access to Law 15 Enforcement officials and ensuring that relationships 16 there are strong so that people can ask for help when 17 they need to. We don't want there to be any sort of 18 stigma or hesitancy in terms of asking for assistance 19 from your local precinct.

20 CHAIRPERSON FELIZ: Thank you. Thank you so 21 much. So, now we'll hear from Council Member 22 Bottcher and then from Council Member Brewer. 23 COUNCIL MEMBER BOTTCHER: Thank you Chair. I 24 would love to drill down a little bit more on Local 25 157 of 2019. Local Law 157 of 2019 requires that at

1	COMMITTEE ON SMALL BUSINESS 51
2	the start of year, building owners with storefront
3	and second floor commercial space as well as
4	commercial spaces in residential buildings are
5	required to register with the City Department of
6	Finance as part of their annual income and expense
7	filings. The size, location, occupancy status,
8	monthly rent, lease status, and owner contact
9	information for each space. Can you give us an
10	update on how that's working with all those data
11	sets? Particularly monthly rent and lease status, is
12	that information being reported by building owners?
13	CALVIN BROWN: So, that is self-reported data and
14	we would have to refer to DOF to speak on their
15	reporting requirements because that information goes
16	directly to DOF. We manage the Local Law 152 using
17	the platform, so we have a sense of what the
18	storefronts are but that data on the first floor,
19	second floor and the sizes of the spaces, that
20	information is sent to DOF.
21	COUNCIL MEMBER BOTTCHER: The information is
22	collected by Department of Finance but as the
23	Department of Small Business Services you ostensibly
24	received that information. You analyze it, you
25	publish it?

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1	COMMITTEE ON SMALL BUSINESS 52
2	CALVIN BROWN: Uhm, we do get it but we don't
3	verify the legitimacy of that data. We rely on DOF
4	and their reporting practices so we have it but we
5	don't verify whether or not it's accurate or not.
6	COUNCIL MEMBER BOTTCHER: What's your opinion
7	about the compliance with Local Law 157 as the agency
8	that is concerned about small businesses. This data
9	set, are you analyzing it? Is it complete? Can you
10	give us an update on the data set?
11	CALVIN BROWN: I mean, I would just say our
12	opinion of it, any information that we get that can
13	help us address any of the concerns that we have
14	along commercial corridors, we welcome that
15	information, whether it's complete or not complete,
16	we use a variety of tools so if it can supplement any
17	of the information that we have, you know we use what
18	we can.
19	COUNCIL MEMBER BOTTCHER: Do you have the data;
20	do you possess the data on monthly rents and lease
21	status for storefronts and commercial spaces in New
22	York City?
23	TIAN WEINBERG: Uhm, if we do it would be through
24	our CDNA's which are neighborhood research studies

basically that we help to fund in partnership with

1 COMMITTEE ON SMALL BUSINESS community-based organizations. When they identify 2 3 challenges such as retail vacancy, we support them in 4 doing that tailored review in their neighborhood, 5 which may include convening property owners and looking at data like that through systems like 6 Property Shark. 7

8 CALVIN BROWN: Yeah, and the most comprehensive 9 data that we have is the one that we collect through 10 Local Law 152.

11 COUNCIL MEMBER BOTTCHER: The hope was for the 12 storefront tracker as it was called was that this would provide us with an automatic regularly updated 13 14 data set for storefront vacancies citywide so we 15 wouldn't have to necessarily rely on ad hoc walking 16 surveys of neighborhoods and we would get to over 17 time see vacancies, lease terms, rents and really get 18 a handle on the problem. It sounds to me like Local 19 Law 157 isn't fulfilling that promise. That it 20 sounds like an incomplete dataset that provides some information but it's not the tool for you that it 21 2.2 could be as you seek to support small businesses in 23 New York City.

TIAN WEINBERG: Council Member, I really 24 appreciate your attention to this. So, we have been 25

1	COMMITTEE ON SMALL BUSINESS 54
2	looking at Local Law 152 and working with Live X, Y,
3	Z through our Live NYC map which does citywide
4	surveying and walking through corridors on a citywide
5	basis every 90 days. So, I do want to you know
6	establish that this is a citywide data base where it
7	doesn't necessarily, where I'm hearing you know your
8	interest is in the second-floor vacancies as well.
9	This is really focused on ground floor level and
10	again walking through storefront, sorry — through
11	commercial districts, doing a visual canvasing and
12	so, certainly there is more to do across all of our
13	communities. We really do think that community-based
14	partnerships are the key to that because that also
15	helps us serve as solutions to challenges that are
16	identified.
17	COUNCIL MEMBER BOTTCHER: So, Local Law 152 seems
18	to be working in your opinion with respect to helping
19	to provide data about storefront vacancies citywide,
20	whereas Local 157 the self-reporting data through the
21	Department of Finance doesn't seem to be a primary
22	tool for your agency at this time.

TIAN WEINBERG: We're really focused on using the new tools that we have which coincide with Local Law 152 but would definitely you know have to have a

1 COMMITTEE ON SMALL BUSINESS 55 conversation with the Department of Finance at the 2 3 table to understand better if there are any you know 4 sort of improvements on that front. COUNCIL MEMBER BOTTCHER: I will just finally 5 note that Local Law 157 says that owners who fail to 6 7 register or provide or who provide inaccurate information will face fines and I think that would be 8 9 a good follow-up to this as to speak with the 10 Department of Finance and get an update on their implementation of Local Law 157, if it's even being 11 12 implemented as the law requires. Thank you. 13 TIAN WEINBERG: Thank you. 14 CHAIRPERSON FELIZ: Thank you so much Council 15 Member Bottcher and now, let's hear from Council 16 Member Gale Brewer. 17 COUNCIL MEMBER BOTTCHER: And it was the then 18 Borough President, Gale Brewer's law. I didn't see 19 you there. COUNCIL MEMBER BREWER: I do think it does need 20 21 help because many of the owners are not complying, so we have been in touch with Finance about it but it 2.2 23 does need some assistance. I was next door, I'm sorry, so I didn't hear 24 everything but this is a topic that I've been working 25

1	COMMITTEE ON SMALL BUSINESS 56
2	on for a very long time. What tools, I call it the
3	Blaze Law, that's Blaze's Law, the one with the
4	making sure that there are, there's a map. So, I
5	call it Blaze's Law. They don't know Blaze but you
6	know Blaze, okay. So, the question is, how are all
7	of these databases so to speak helping you, whether
8	it's Blaze's, it's 152, 157. If it was fully
9	implemented, helping you to identify where the
10	vacancies are and what you're going to do about them.
11	They are creating havoc. They're creating havoc
12	because there is homeless, garbage, the business next
13	door is hurt, the police have to put extra time in
14	and the owners, as far as I know don't get city,
15	state, or federal tax right offs. They get some
16	depreciation. We've been talking about this for 30
17	years. And so, my question is, do you have enough
18	tools and if you have the tools, what are you doing
19	with them? Now, you can't force an owner to rent
20	right? I understand that but you can have what I
21	did, which is we have on the upper west side, the law
22	that if you are a 151 you can't come in with a big
23	storefront on Amsterdam and Columbus, get the hell
24	out, you're not allowed. 40 feet is you know, you
25	can't have a storefront bigger than that unless

1	COMMITTEE ON SMALL BUSINESS 57
2	you're grandfathered in and banks anywhere can't have
3	more than 25 feet. What that does is it helps when
4	the big store comes in then leaves, you don't have
5	this big space. So, is there some way maybe of
6	cutting up some of these big spaces? We've lost a
7	lot of Walgreens, a lot of CVS's for whatever reasons
8	and they sit empty. So, my question is, I guess you
9	know a bigger question. I did pass under Amanda
10	Burden; I did pass legislation that cuts the size of
11	the zoning discussion. It's made a huge difference.
12	You don't see many vacancies when you have to have a
13	small store. So, this vacancy issue, I thought it
14	would end sort of once the pandemic ended. It has
15	not. It has continued to be a problem. So, I guess
16	with my question, will all these different tools,
17	what are we doing to be able to address? Others
18	would like to have a mandated art program in the
19	space. When those spaces are empty, there's no
20	lighting at night. There is people creating havoc
21	outside that space. People are sleeping outside that
22	space. I understand that but it's because it's
23	vacant. So, what could we do with all of this data?
24	CALVIN BROWN: Yes, very good question Council
25	Member. So, as stated, with Local Law 152, we do
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1	COMMITTEE ON SMALL BUSINESS 58
2	collect the number of vacancies every 90 days
3	quarterly, so we have a count of which openings
4	happen citywide, at the borough level, Council
5	District Level, and then where the closings are. We
6	use that information one, to understand where the
7	vacancies are high and then we use the tools that we
8	have like grants. It was mentioned that we uhm,
9	launched a commercial district lighting grant, so
10	those areas that were you know the perception of
11	safety, making sure that those areas had an
12	opportunity to increase their level of light in, and
13	increase the level of safety but we also have other
14	tools like our grant programs, the CDNA's.
15	COUNCIL MEMBER BREWER: They don't want grants,
16	they want loans.
17	CALVIN BROWN: They don't want grants, they want
18	loans?
19	COUNCIL MEMBER BREWER: Oh I'm sorry, they want
20	grants, I'm sorry, they don't want loans. But they
21	don't even — grants I'm just saying at least in
22	Manhattan, it doesn't make a huge, they got to rent.
23	They got to rent it.
24	CALVIN BROWN: Yeah, these are grant programs
25	that - yeah, these are grant programs that we offer

1	COMMITTEE ON SMALL BUSINESS 59
2	and part of it too, I think I stated it earlier, is
3	that we want to help build the capacity of that local
4	group so that we are giving them the tools to
5	identify those challenges on their commercial
6	corridors. Any grantee that works with us, we expose
7	them to the other resources that SBS has like our New
8	York Invest Team, our Compliance Advisors, so they
9	can be out there on the corridor. So, it's about
10	using multiple approaches to address this, whether
11	it's our lighting grant, tracking the vacancies, and
12	then working with our local partners.
13	COUNCIL MEMBER BREWER: Okay. Does the 152 data
14	go into Blaze's database or are they separate?
15	CALVIN BROWN: Well, it's our data Blaze. It's
16	the Live NYC map, yes.
17	COUNCIL MEMBER BREWER: I know but I'm - but does
18	it go into that 152 goes into that database?
19	CALVIN BROWN: Yes.
20	COUNCIL MEMBER BREWER: That's the database that
21	152 creates, is that what your saying?
22	CALVIN BROWN: Yes, and we'll be able to have a
23	more accurate account of what's happening every
24	quarter.
25	

COMMITTEE ON SMALL BUSINESS

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2 COUNCIL MEMBER BREWER: Okay, okay, I mean I guess what I'm saying is, it's my impression that the 3 4 vacancies are not going down. They seem to be increasing particularly of larger businesses and at 5 least in Manhattan where rents are high and the 6 7 stakes are high. All of these grants are not going to make a big difference, so I guess what I'm saying 8 9 is, you need a louder voice about people renting and not having them stay vacant for months and months and 10 11 months. Somebody needs to say something because 12 obviously, we don't know what the advantage is to the owner. The owner tells me there is no advantage but 13 14 he or she is waiting for the larger I hate to say 15 chain store or somebody to come in. They mostly want chain stores and of course, I don't want chain 16 17 stores. I want the local flavor but so there's a -18 people are very attached to their local stores and 19 this is a quality-of-life issue. And so, I think you 20 know maybe we should have taxing, this will be a 21 state issue on vacancies. In other words, if you're a vacant store, tax it. That might be something I 2.2 23 know you don't want to suggest taxing. I understand that but they will keep them vacant for a very long 24 time unless there's some instrument that says, this 25

COMMITTEE ON SMALL BUSINESS

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2 is no longer an option for you. So, you do need to 3 think a little bit more in my opinion holistically 4 about this issue. It is contributing to the vacant, 5 to the crime issues. And so, I would love to see more discussion then with all due respect, a lighting 6 7 program. We don't need lights in Manhattan. We qot 8 plenty of lights. We need them to be filled. We 9 need them to be filled, that's what we need.

10 CALVIN BROWN: Yeah, no, we definitely understand 11 what you're saying and very good point. Even though 12 it may not seem that way, I think there's a slow and 13 steady downtrend that we have been observing in terms 14 of the vacancy. So, we're going to try to you know 15 capitalize off of that momentum and make sure -

16 COUNCIL MEMBER BREWER: But what numbers do you 17 see this year versus last year? Did you give those 18 numbers earlier in terms of the vacancies?

19 CALVIN BROWN: So, the current vacancy rate is
20 11.3.

21 COUNCIL MEMBER BREWER: Citywide.
22 CALVIN BROWN: Yeah, citywide.
23 COUNCIL MEMBER BREWER: And what was it last
24 year? At least 22 versus 23, whatever you want.
25

1	COMMITTEE ON SMALL BUSINESS 62
2	TIAN WEINBERG: The uhm, earliest comparison we
3	have is quarter three of 2023. It was 11.6 and then
4	today, 11.3 citywide. Similarly in Manhattan,
5	although Council Member, you're pointing out I mean,
6	Manhattan is seeing this issue more than the other
7	boroughs.
8	COUNCIL MEMBER BREWER: Much more.
9	TIAN WEINBERG: On the same timeframe from
10	quarter three 2023, we see 15.7 decreasing by 7 basis
11	points to 15.0 today.
12	COUNCIL MEMBER BREWER: Okay, yeah I do think
13	that we have - the other thing is just finally I'll
14	say, you could have some art programs in the
15	vacancies and make them more mandated, not if you'd
16	like to but that issue is something has to be
17	happening in that space and whether it's
18	Shoshana(SP?) or some other organization to be part
19	of the way in which you deal with vacancies. I have
20	not heard you talk about that. Do you have an
21	opinion on that?
22	TIAN WEINBERG: We love community art and we do
23	want to highlight one specific, a couple specific
24	examples of how we've been working with the community
25	groups to do this and Council Member Bottcher's

1 COMMITTEE ON SMALL BUSINESS 63 District with the Meat Packing District BID. 2 Thev 3 transformed eight storefronts. COUNCIL MEMBER BREWER: Jeffrey does everything, 4 5 so take him out of the equation. Go ahead. TIAN WEINBERG: Into the theater performances 6 7 spaces, I mean just to highlight that, the Downtown Alliance is also working on activating vacant 8 9 storefronts to help promote the holiday season and we also piloted a program called building creative 10 11 capacity last year outside of Manhattan and Queens 12 with the Asian American Foundation and they funded murals and other sorts of artist activations in those 13 14 neighborhoods. 15 COUNCIL MEMBER BREWER: But I'm just maybe some 16 of your grants could go toward that. I do the same 17 thing, art for art on the Avenue, Shoshana I got it 18 but it's still a big problem so I'll leave it at 19 that. 20 TIAN WEINBERG: Appreciate it, thank you. 21 CALVIN BROWN: Thank you. Thank you. Thank you so much 2.2 CHAIRPERSON FELIZ: 23 Council Member Brewer and thank you for all the work you've done on the different local laws that we're 24 talking about today. A few more questions on that 25

1	COMMITTEE ON SMALL BUSINESS 64
2	issue. So, obviously every commercial corridor is
3	different. In some commercial corridors, the vacant
4	storefront problem is so severe that it makes it
5	almost impossible for any business to want to come
6	there. Just imagine opening up or trying to open up
7	a business in a block with four other vacant
8	storefronts. Just imagine how the foot traffic is in
9	that community and also quality of life issues in
10	that community. It could make it almost impossible
11	for any business to want to come there.
12	So, I don't know if Council Member Brewer
13	indirectly asked this question but any grants
14	available to encourage businesses to come to
15	neighborhoods that have some type of storefront,
16	vacant storefront emergency?
17	CALVIN BROWN: Well, I mean, our grants work with
18	local community partners and in part of our grant
19	programs, we do have a storefront improvement
20	component, so once they've this assessment of their
21	corridor, vacancies is one of their top challenges we
22	provide them with best practices and tools so that
23	they can engage with those landlords to try to
24	activate those spaces. Some of them you know what
25	was mentioned by Council Member, like repurposing

1 COMMITTEE ON SMALL BUSINESS 2 those spaces or doing pop ups in those spaces, just 3 to kind of minimize the impact that it's having on 4 the quality of life.

CHAIRPERSON FELIZ: Okay, well I quess in the 5 future hopefully we could continue talking about 6 7 potential grants that we could work on just to help businesses that want to invest in areas that we could 8 9 even call risky due to the high amount of vacant storefronts. I mean again, just imagine trying, 10 11 thinking about opening up a restaurant in an area with high vacancy rates and also quality of life 12 issues in the community, right? Nobody would want to 13 14 come to that restaurant. It will be very difficult 15 for any small business owner to say, this is going to 16 be the community where I'm going to invest my time 17 and energy. So, yeah, I look forward to continuing 18 that conversation and I'll pass it on to Council 19 Member Paladino for a second round of questions. 20 COUNCIL MEMBER PALADINO: Thank you. Two things. 21 Gale brought up a very good point about fining because I just talked about some of my shopping 2.2 23 centers, now they're privately owned and I know for a fact that one of my owners because it took them two 24 years before he would even talk to me on the phone. 25

1	COMMITTEE ON SMALL BUSINESS 66
2	He is deliberately letting these storefronts go
3	vacant. It's an eye sore. Is there any sort of
4	fines? You know when Council Member brought that up,
5	I thought that was a really good idea. Is there any
6	way this is privately owned, that he could face a
7	financial consequence to the fact that he is
8	deliberately, deliberately not filling his stores?
9	He has owned this shopping center since 1957. He
10	owns 50 something other ones along with this one.
11	This is a hub. This is where I grew up. It was a
12	go-to for people who lived in my community in part of
13	my district known as Whitestone and yet this has
14	become not a nice place to be.
15	So, I was just wondering, that makes a lot - I
16	thought that makes you know, I hate penalizing people
17	with fines but if it's the only thing that's really
18	going to shake them up and there's some sort of
19	consequence, only then are we going to see something
20	really happen here. You know we're talking about; we
21	can't sugar coat the fact that there's rampant crime
22	in the city, which is preventing people from opening
23	small business in what was once good areas to go to.
24	You know my Chairman here has brought up a very good
25	point. You had a row of very nice stores at one time

and now they're empty. They're empty since COVID 2 3 most of them, right? Pre-COVID, Post-COVID, they 4 never could rent again. You have one guy who wants 5 to go in and put in a really nice restaurant, something small, something cute and he's afraid or 6 7 she's afraid to do that because while our DA in 8 Queens is doing her best with the passport situation 9 and we work very closely with our precincts, we all know there's not enough cops to do the job. We know 10 11 that there's security people that are standing quard, 12 cannot stop what's happening.

13 So, let me go back I diverted, I'm sorry. Let me go back to these large box stores as Council Member 14 15 Brewer brought up. We have it also a what once was a 16 very large Waldbaum's. They broke into a CVS and now 17 Northshore Farms and they're being ransacked that CVS 18 and they're facing closure. So, I guess if we come 19 back to empty storefronts, stay on the topic Vic. 20 Empty storefronts and what kind of - what can we do? 21 And let me go back again to the City of Yes, I 2.2 realize what you're saying is it being a pipeline? 23 I'm going to tell you right now, if someone is allowed to make a barbershop in their garage, not 24 25 going to happen?

1	COMMITTEE ON SMALL BUSINESS 68
2	CALVIN BROWN: Not allowed.
3	COUNCIL MEMBER PALADINO: That's going to come
4	under a code?
5	CALVIN BROWN: As the minimum is stated now, you
6	cannot have a barbershop in your home.
7	COUNCIL MEMBER PALADINO: Well, if the City of
8	Yes passes?
9	CALVIN BROWN: You will not be able to have a
10	barbershop in your home.
11	COUNCIL MEMBER PALADINO: And yet, we just had an
12	economic City of Yes conference, I think it was last
13	week a meeting where they did say specifically the
14	person who was speaking on behalf of City of Yes said
15	specially, nail salons, barbershops, are going to be
16	allowed to open in homes.
17	CALVIN BROWN: Oh sorry, I missed spoke. I read
18	the text and I didn't see barbershops as one of the
19	examples.
20	COUNCIL MEMBER PALADINO: Well you take - don't
21	worry about it. I'm not holding your hands over the
22	fire for that.
23	CALVIN BROWN: But going back to your example
24	about the big box store, unfortunately SBS is not an
25	enforcement agency but if there's dumping that's
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1 COMMITTEE ON SMALL BUSINESS 69 happening at the mall that's impacting the quality of 2 3 life, we can contact DSNY because they are the 4 enforcement agency for dumping and then we can you know we talked a lot about the coordination with one 5 Local Law 157. This is a conversation that we can 6 7 definitely engage our agency partners at DOF just to 8 kind of really analyze the data that they're having 9 but we're not an enforcement agency, so we couldn't leverage any fine. 10

11 COUNCIL MEMBER PALADINO: I know and I don't mean 12 to lay that at your feet. I understand that. I'm 13 just thinking of different ways and again, to 14 Brewer's point, it was the smaller stores. These 15 smaller stores that are going to become home 16 businesses, these are businesses that are supposed to 17 be going into bricks and mortar. I am against the 18 City of Yes economically. I am against the City of 19 Yes housing. I'm against it period. I want people 20 out of their pajamas. I want them in office 21 buildings again. I know it sounds somewhat 2.2 antiquated, as people have used that word quite a 23 bit. It's not antiquated. It's called bring business back to New York City in our five boroughs. 24 We need people to feel safe to open up a business. 25

1	COMMITTEE ON SMALL BUSINESS 70
2	We need people to feel secure financially with the
3	help of small business. We know all the ways to go
4	about it. We need the people to get the gumption to
5	come back and the more we keep telling people they
6	can stay home; we are just going to see homeless.
7	We're going to see it just go exactly the opposite
8	way of what we want. We want our city back. We want
9	it back economically. We want it back mentally and
10	physically, don't you? You want the heartbeat back
11	don't ya? Right, thank you very much.
12	CALVIN BROWN: You're welcome.
13	TIAN WEINBERG: Thank you Council Member.
14	CHAIRPERSON FELIZ: Thank you. Thank you so much
15	Council Member Paladino. A few more questions before
16	we conclude. On the issue of vacant storefronts. Of
17	course sometimes we have landlords who are you know
18	with good reason taking their time looking for a
19	tenant, a tenant that will bring good business to the
20	corridor. You know bring good jobs, bring good foot
21	traffic rather than you know rushing to rent and
22	potentially renting to, for example, smoke shop as
23	we've seen in many areas and of course we don't want
24	to harm those property owners. We want to be helping
25	them to bring a business to their property but at the

COMMITTEE ON SMALL BUSINESS 2 same time, we do have landlords and property owners 3 that are as my colleagues mentioned literally just 4 warehousing their properties.

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So, just curious, is there anything within our 5 power that we can do to push that specific group of 6 7 landlords? I know the commercial vacancy that's over 8 state issue but anything that - any tools that we 9 have within our power as a city to I guess push landlords to start looking for tenants? 10

11 CALVIN BROWN: I mean hopefully, we can encourage 12 them to open up those spaces with the City of Yes and some of the additional opportunities that they will 13 14 be able to you know put in those spaces like life 15 sciences spaces or a maker spaces that will be 16 allowed to be in commercial districts where 17 currently, they're not allowed to be. These are 18 clean production spaces. They have to adhere to all 19 of the environmental review stuff, so they can be 20 adjacent to those other commercial uses. So, with these additional uses, maybe there's an opportunity 21 for them to envision a different use for those spaces 2.2 23 that they're leaving vacant.

TIAN WEINBERG: And I would add on top of that, I 24 think continued engagement on this topic is just so 25

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important. In our testimony, we highlighted the 2 3 central Astoria LDC, which is doing a walk and tour 4 with the Queens Economic Development Corporation, really working to engage the landlords and property 5 owners and bring them in on the shared community 6 7 vision right. Help them understand the impact that 8 it's having in the community. Make them feel 9 responsible as a stakeholder for it. And so, you know that's the type of work that we hope to be able 10 11 to continue and will continue through our NDD work. 12 CHAIRPERSON FELIZ: Thank you and also on that 13 issue, what are ways that the City of Yes would 14 encourage property owners to rent? So, you mentioned 15 something about use this? Could you elaborate on 16 that? 17 CALVIN BROWN: So, it's part of the City of Yes. 18 There are amendments that would remove the 19 So, if a space was vacant for more grandfather law. 20 than two years, they couldn't put a noncompliance use in their if it was a commercial use but now they will 21 2.2 be able to do that. Opening up other opportunities 23 in commercial districts for maker spaces, these are like bakery, pottery places. They will now be able 24

to be in commercial districts where previously, I

1 COMMITTEE ON SMALL BUSINESS 73 2 mean currently under the rule, they wouldn't be able 3 to and the re-envision like amusement stuff, like arcades, comedy shows, things that will help with the 4 nightlife. These are land uses that wasn't 5 envisioned when the current zoning was put into 6 7 place, so they are revising the zoning amendment to 8 make sure that these are additional opportunities 9 that landlords can utilize for activating those 10 spaces.

11 CHAIRPERSON FELIZ: Got it, okay and final 12 question, so, about 20 years ago, our vacancy rates 13 were at about four percent back in 2007, four 14 percent. Today, the number nearly tripled. It's at 15 about 11.2 or 11.3. Is there any city, state or 16 federal regulation or laws that we could pass that 17 you think would drastically change the numbers back 18 to what they were? City of Yes I'm sure is one of 19 Anything else that we thought about? them. 20 TIAN WEINBERG: Uhm, City of Yes will underscore 21 again but we are actually in the process of convening

22 SBS's from cities all over the country to talk about 23 the shared you know challenges that all cities are 24 facing from commercial vacancy to retail theft and

COMMITTEE ON SMALL BUSINESS so, we're hoping that as part of that conversation, we'll be able to surface new ideas.

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4 CHAIRPERSON FELIZ: Thank you. Thank you so 5 Does anyone else have any other questions? much. Alright, well thank you so much for joining today. 6 7 We really appreciate all the work that you do on the issue of supporting our small businesses and 8 9 reactivating vacant storefronts. There's a few pieces of legislation that I'm currently working on 10 11 and look forward to chatting with all of you related 12 to this issue including one that would give grants for business that want to invest in areas with severe 13 14 vacancy rates and another one that would waive 15 permits, construction with DOB permits, which are 16 very costly to businesses that want to come 17 specifically to areas that have high vacancy rates. 18 Just to make sure that we're encouraging people to 19 look into these communities and hopefully rent there 20 and bring good foot traffic and life to these communities. 21

But thank you so much and we look forward to 2.2 23 continuing our work but yeah, thank you for joining today and also for all the information. 24

25 CALVIN BROWN: Thank you.

COMMITTEE ON SMALL BUSINES

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2 CHAIRPERSON FELIZ: Thank you. The panel is now 3 excused. [01:28:50]-[01:31:21]. Thank you so much. 4 I'd like to recognize Council Member Shekar Krishnan 5 who has joined us. We will now turn to public testimony. I'd like to remind everyone that I'll 6 7 call individuals by name to testify. Please begin 8 once the Sergeant has started the timer. I will open 9 it up for any Council Members questions after all the panelist have completed their testimony. 10

11 I remind all members of the public that this is a 12 government proceeding and the quorum shall be 13 observed at all times. As such, members of the 14 public shall remain silent at all times. The witness 15 tables are reserved for people who wish to testify. No video recording or photography is allowed from the 16 witness table. Further, members of the public may 17 18 not present audio or video recordings as testimony 19 but may submit transcript of such recordings to the 20 Sergeant at Arms for inclusion in the hearing record. 21 If you wish to speak at today's hearing, please 2.2 fill out an appearance card with the Sergeant at Arms 23 and wait to be recognized. When recognized, you will have two minutes to speak at today's oversight

hearing topic, vital corridors, storefront vacancy 25

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2 rates and trends. If you have a written statement or 3 additional written testimony you wish to submit to 4 the record, please provide a copy of that testimony 5 to the Sergeant at Arms.

And now, we would like to call up Taylor James for your testimony. Oh, actually I'll call Taylor James and then Matt Bauer and then Christopher Leon Johnson. All of you could join us at the table and we'll have Taylor testify first. [01:32:55] -[01:33:09]. Alright you may begin when ready.

12 TAYLOR JAMES: Thank you for this opportunity to 13 comment on the storefront vacancies. My name is 14 Taylor James and I'm a Staff Attorney with the Legal 15 Aid Society's Community Development Project, a unit 16 that addresses some of the most urgent problems 17 facing New York City's small businesses, including 18 the threat of displacement.

We work with grassroots organizations to help make sure that people of color, immigrants, and other low-income residents that have helped in building our city are not displaced.

Through our representation of commercial tenants,
meetings with community organizers and supporting
small businesses, unregulated rents continue to be a

1	COMMITTEE ON SMALL BUSINESS 77
2	common concern when discussing commercial
3	displacement. For entrepreneurs displaced by
4	excessive rent increases, finding a new brick and
5	mortar location for their business venture is a huge
6	challenge. We routinely hear from commercial tenants
7	that are at risk of displacement. It is important to
8	note that these mom-and-pop businesses have the most
9	profound effect on the character and social fabric of
10	the neighborhoods experiencing this phenomenon. For
11	example, our clients, a Washington Heights restaurant
12	owner of 40-years, was given an eviction notice along
13	with seven other Latinx-owned businesses. The
14	businesses' owners were each given the option of
15	paying higher rent and for the restaurant, it
16	essentially doubled the current rate of \$5,000 a
17	month.
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Our client could not afford that option. Since there is no law preventing a landlord from doubling the rent, a long-term tenant has no protections to ensure stability. In the process, much is lost. An eviction meant our client was not only losing their restaurant but their life savings.

Black and Brown owned businesses in gentrifyingareas are still at risk of displacement due to the

1	COMMITTEE ON SMALL BUSINESS 78
2	cost of rent in storefront vacancies. When they
3	cannot afford to renew or enter into a lease, these
4	neighborhoods transform physically and culturally.
5	The Legal Aid Society recommends when addressing
6	storefront vacancies SBS should address landlord's
7	unregulated ability to increase rent and hold
8	storefronts vacant. Thank you.
9	CHAIRPERSON FELIZ: Thank you. Thank you so much
10	and now we'll hear from Matt Bauer from the New York
11	City BID Association.
12	MATT BAUER: Hi, good morning Chair Feliz and
13	member of the Council Committee on Small Business.
14	CHAIRPERSON FELIZ: Please turn your mic on.
15	MATT BAUER: Opps sorry and I am testifying on
16	behalf of the New York City BID Association which
17	represents all 76 of the city's business improvement
18	districts. BIDs annually invest \$145 million in
19	private assessment funds to create the foundation
20	necessary for retail corridors to thrive. On a daily
21	basis, BIDs are our frontline workers dedicated to
22	combating commercial vacancies in our neighborhoods
23	by providing a clean and safe shopping environment
24	with our supplemental security and sanitation
25	programs. Our streetscape improvements including

1 COMMITTEE ON SMALL BUSINESS 79 plantings and street furniture provide ongoing and 2 highly visible stewardship in our areas. 3 Our 4 marketing special event and publicity programs help 5 build the customer bases of our member businesses, all with the direct purpose of helping our members' 6 7 cash registers ring. Moreover, our work with social 8 service agencies and city agencies aid the many in 9 need who are part of our communities.

We deeply appreciate the guidance, camaraderie 10 11 and meaningful support provided by the wonderful team 12 at SBS. Their Neighborhood Development staff are 13 here with us every step of the way, and we constantly 14 utilize their business support staff to aid our 15 businesses in navigating licenses, permits and 16 understanding city regulations.

17 Our BIDs appreciate the positive steps that have 18 already been taken by city government to better 19 understand and address the concerns of brick-and-20 mortar businesses including creating the vacancy 21 database, the one stop shop NYC business portal, EO2 which curbs burdensome fines and creation of the 2.2 23 Small Business Advisory Commission and the Mayor's Retail Theft Task Force, both of which I have the 24 honor of serving on. 25

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2 We are pleased that many of our commercial 3 corridors, both in the CBD and throughout the 4 boroughs are filling up again post pandemic with 5 pedestrian number and sales figures rising. We want to continue these positive trends while addressing 6 7 persistent vacancies in some corridors. Factors 8 contributing to retail vacancy can vary upon the 9 neighborhood. For example, some corridors may depend upon office workers to do back and forth's, while 10 11 others may be deeply effected by changes in 12 transportation or ongoing infrastructure projects. And quality adaptability of older buildings, stock 13 14 and growth, competing commercial destinations, staff 15 away from interest in other commercial retail corridors at the expense of providing venting, 16 17 backfill protectors and creating gas connections to convert retail to food related use are also 18 19 frequently cited issues. We just want to say again 20 how important it is to keep our corridors safe and we - and the issues of unlicensed cannabis shops in our 21 neighborhoods that are effecting things. Businesses 2.2 23 don't want to be near them.

And we just want to just conclude by saying thanks to the many Council Members that serve on our

1	COMMITTEE ON SMALL BUSINESS 81
2	boards in our districts and we just appreciate all
3	that you do to support businesses in our communities.
4	Thanks so much.
5	CHAIRPERSON FELIZ: Thank you. Thank you Matt
6	for your testimony and also for all the work that you
7	do in Madison Avenue.
8	MATT BAUER: Thank you.
9	CHAIRPERSON FELIZ: A quick question for both of
10	you. Uhm, what are some of the issues that you've
11	seen being to commercial vacancy in the area, in the
12	commercial district that you work in. I know you
13	mentioned regulations. What are some of those
14	regulations? Also, what else have we seen leading to
15	those commercial vacancies?
16	MATT BAUER: Well, I mean the biggest issue of
17	course is just maintaining strength of the
18	relationship with their clients and creating products
19	and services that people want, which has always been
20	an issue. You know the competition among the brands
21	but really retail theft has been a big issue in our
22	neighborhood. I should tell you five years ago, if I
23	got a call from a reporter and asked maybe you know
24	what theft was like, they would say oh, it's like in
25	every neighborhood around the country and then you

1	COMMITTEE ON SMALL BUSINESS 82
2	know three years ago, we said actually, it really is
3	an issue. We really do have to address it, so you
4	know that's you know and the efforts by placing
5	additional police officers in our neighborhood really
6	has helped and that really has made a difference in
7	more outreach with the police department in terms of
8	creating the window film that goes on stores. Which
9	I think you know your legislation that would actually
10	provide grants to small business really would be
11	very, very helpful in providing that and actually
12	we've worked a lot with our neighborhood crime
13	prevention officers in getting - making sure that the
14	services that they're getting in the stores for
15	additional security really help and that would be
16	really helpful in your particular ground. I think we
17	could work very much with you and the NCO's.
18	CHAIRPERSON FELIZ: Okay.
19	TAYLOR JAMES: On my end, I'm seeing like
20	business owners that are near a vacant premises and
21	that effects our foot traffic. Recently a juice bar
22	called me this week and had that issue. In addition
23	to that, I think that if there was more funding for
24	legal services for lease negotiations, we would be
25	able to put things in the lease, like good guy
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1	COMMITTEE ON SMALL BUSINESS 83
2	clauses and things to protect people when they have
3	issues with their lease and like as you know, like
4	another issue is that a lot of times it's a money
5	issue for small business and it would be very helpful
6	to have more opportunities for grants as opposed to
7	only loans.
8	CHAIRPERSON FELIZ: Okay, thank you. Thank you
9	so much for your testimony and for all the
10	information.
11	TAYLOR JAMES: Thank you.
12	CHAIRPERSON FELIZ: I look forward to working
13	together on all those issues.
14	TAYLOR JAMES: Thank you.
15	CHAIRPERSON FELIZ: Thank you. The panel is now
16	excused. [01:40:49]-[01:41:16] Is there anyone in
17	the room who would like to testify in person before
18	we move on to the testimony? Alright, so we'll move
19	onto the Zoom panelists. We're joined by four
20	panelists. Marshall Strawbridge, Jessica Walker,
21	Kevin Alexander, and Pedro Suarez. So, we'll start
22	in that order. We'll start with Marshall
23	Strawbridge. You can start whenever you're ready.
24	SERGEANT AT ARMS: You may begin.
25	

CHAIRPERSON FELIZ: Alright, it seems like
Marshall dropped off, so we'll move on to Jessica
Walker from the Manhattan Chamber of Commerce.

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JESSICA WALKER: Hi and thank you much for having me and for doing this important hearing. I am Jessica Walker, the President of the Manhattan Chamber of Commerce. We are a business organization prepresenting businesses of all sizes.

10 I'll try to be brief here. In February we held a 11 summit all about what was happening with Manhattan 12 storefronts and in terms of the major storefront 13 industries, what our experts told us is that 14 restaurants are rebounding, tourism continues to grow 15 but retail employment is really where things are flat 16 and that really is the target here.

In terms of the elevated vacancy rates in 17 18 Manhattan, a few things. One, the impact of the 19 legal weed shops is masking the vacancy levels. We think that it's actually much higher and we do 20 support the closure of these illegal shops but when 21 that does happen we're going to see even more vacancy 2.2 23 obviously. This is all happening, the vacancies in Manhattan is happening for two major reasons. One, 24 reduced demand; obviously businesses need customers 25

2 and that for retail is because of the move to e3 commerce and the move to remote work especially in
4 Manhattan.

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5 The other major reason, which has come up today is retail theft. Happy to talk more about that. In 6 7 terms of solutions, some of the things that we want to point out. One, our chamber along with the other 8 9 boroughwide chambers has been running a program called Small Business Resource Network since October 10 11 2020, it has done door to door outreach, mostly to storefront businesses and it's a great program. 12 We're seeking a restoration of funding in the city 13 14 budget.

Two, our chamber is now launching a retail storefront accelerator because we're seeing a surge of entrepreneurship. The goal here is to try to take those successful e-commerce businesses and help them open a successful brick and mortar shop in Manhattan. Applications are open now. Happy to talk more about that.

And then the final recommendation is around ways to increase foot traffic and demand, especially because we're starting to see our tourism come back in terms of people from other states and other

1	COMMITTEE ON SMALL BUSINESS 86
2	countries. We really think we want to focus on local
3	and regional residents.
4	SERGEANT AT ARMS: Your time is expired.
5	JESSICA WALKER: And so there are certain things
6	we support casinos, we support major art
7	installations like the Gates, which was very
8	successful. I'm happy to answer any questions.
9	CHAIRPERSON FELIZ: Thank you. Thank you so much
10	for your testimony and thank you for all the work
11	that you do. Thank you. We don't have any questions
12	so we'll move onto the next panelists. Padro Suarez
13	from the Third Avenue BID.
14	SERGEANT AT ARMS: You may begin.
15	PEDRO SUAREZ: Thank you Chair Feliz and members
16	of the Small Business Committee. I am Pedro Suarez,
17	Executive Director of the HUB Third Avenue Business
18	Improvement District in the Bronx. The BIDs mission
19	is to keep one of New York City's most traffic
20	commercial districts clean, safe, attractive and
21	well-programmed for businesses.
22	Our current storefront vacancy rate is currently
23	estimated at 15.89 percent as of the end of the 2023
24	based on Live X, Y, Z data which is the vendor that
25	SBS alluded to earlier. This is a four percent

1 COMMITTEE ON SMALL BUSINESS 87 increase from data collected in 2020. Factors 2 3 contributing to vacancy rates include lasting impacts of the COVID pandemic on business owners, rent 4 5 increases, the financial impact of theft and perceived public safety and online competition. 6 This 7 is not an exhaustive analysis as the BID recently launched its 2024 community survey and hopes to 8 9 launch a more in-depth commercial district needs assessment in the coming year. 10

11 As mentioned, the SBS is partnering with other city agencies and has taken many steps over the years 12 to support BIDs and small businesses across the city 13 14 but some steps that the city can take to reduce 15 vacancy rates include continued focus on access to 16 capital for new and existing businesses, a greater 17 investment in public safety and crime prevention in commercial districts, a greater investment in 18 19 technical assistance for small businesses around 20 online marketing.

I look forward to continuing partnering with the city to support the hub and small business in the South Bronx. Thank you.

24 CHAIRPERSON FELIZ: Thank you. Thank you so much 25 for your testimony and also, thank you for all the

1 COMMITTEE ON SMALL BUSINESS 88 work that you do for the people and also businesses 2 3 and Third Avenue. I actually used to work in Third 4 Avenue when I was Tenant Lawyer at Legal Services, so all of you are doing a great job. 5 It's a very vibrant commercial corridor in the Bronx. Quick 6 7 question, what are the top issues that you've heard 8 on the ground that are leading to the commercial 9 vacancies that we continue to see? PEDRO SUAREZ: I mean theft as mentioned by my 10 11 colleague on the call is a huge one. Uhm, I can tell 12 you; you know I was just talking to a local business last week tenants who sells educational supplies for 13 14 local teachers and educators, uhm, you know there are 15 things being stolen from CVS just down the block that are being sold by unlicensed illegal vendors on the 16 17 street. Uhm it's that blatant in terms of the theft 18 that's happening. Burlington Coat Factory has had to 19 uh you know hire off duty Police Officers, which is 20 very expensive. Most businesses in the corridor

21 particularly small mom and pop shops can't afford to 22 hire off duty police officers. There is a need for 23 additional security. Security cameras in general, 24 crime prevention but a lot of that is also a 25 reflection of poverty rates, folks struggling with

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mental health as well as drug addiction that are 2 3 robbing a lot of these stores. As you know, the 4 Third Avenue Business Improvement District is at the 5 center of the opioid epidemic in the city and so if that issue is not addressed, you're going to continue 6 7 see high rates of theft and uhm and mental issues of folks in the district, which is contributing to that. 8 9 So, I would say theft has been a huge one. We lost Walgreens. I want to say a few years ago is my 10 11 understanding due to the theft issue as well and that continues to be a huge issue that local business 12 13 owners have flagged in the area. And so, safety you 14 know is going to deter people from coming to the 15 district and so, we really need to address that. 16 We're working very closely with the precinct and have 17 applied for additional funding to implement more 18 public safety initiative in the corridor but again, 19 the underlying issues need to be addressed in terms 20 of drug addiction, poverty rates, which are at a 21 record rate right now in the Third Avenue area. 2.2 CHAIRPERSON FELIZ: Thank you. Thank you so 23 Thank you again for your testimony and for all much. the work you do for the people and businesses in 24 Third Avenue in the Bronx. Thank you. 25

1	COMMITTEE ON SMALL BUSINESS 90
2	So, we have two other Zoom panelists who joined
3	but then dropped off. I'll call them again just in
4	case they were able to join again. So, Marshall
5	Strawbridge from the Bronx Economic Development
6	Corporation. Alright, we'll move onto the next Kevin
7	Alexander from the Rockaway Development and
8	Revitalization Corp. Alright, so we don't have any
9	other panelists. So, I just want to thank everybody
10	who testified today. Everyone from the
11	Administration and the public as well and thank your
12	Rebecca Barilla and Jessica Boulet for all the help
13	in putting this hearing together. This hearing is
14	hereby adjourned. [GAVEL]
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CERTIFICATE

World Wide Dictation certifies that the foregoing transcript is a true and accurate record of the proceedings. We further certify that there is no relation to any of the parties to this action by blood or marriage, and that there is interest in the outcome of this matter.



Date May 20, 2024