

# THE COUNCIL OF THE CITY OF NEW YORK

Hon. Melissa Mark-Viverito  
Speaker of the Council

Hon. Julissa Ferreras-Copeland  
Chair, Finance Committee

Hon. Antonio Reynoso  
Chair, Sanitation and Solid Waste Management



## Report on the Fiscal 2017 Executive Budget

### Department of Sanitation

May 13, 2016

Jonathan Seltzer, Legislative Financial Analyst  
Crielhien Francisco, Unit Head

#### **Finance Division**

Latonia McKinney, Director  
Regina Poreda Ryan, Deputy Director  
Nathan Toth, Deputy Director  
Paul Scimone, Deputy Director  
Emre Edev, Assistant Director

## Executive Budget Summary

- **Expense Budget Overview.** The Department of Sanitation (DSNY or the Department) Fiscal 2017 Executive Budget totals \$1.7 billion. The Fiscal 2017 Executive Budget is \$95.5 million more than DSNY's Fiscal 2016 Adopted Budget of \$1.6 billion.
  - Approximately \$1.6 billion or 91 percent of DSNY's Fiscal 2017 budget is City tax-levy (CTL) funding;
  - \$5.3 million, or less than one percent is Capital-IFA funding;
  - \$25,000, or less than one percent is State funding;
  - \$15.7 million, or less than one percent is federal; and
  - \$10.3 million, or less than one percent is Intra-City funding.
- **Headcount.** DSNY's total headcount for Fiscal 2017 is 9,766 for a net increase of 92 positions when compared to the Fiscal 2016 Adopted Budget of 9,674.
- **Executive Budget Changes.** The Fiscal 2017 Executive Plan includes \$28.2 million in Fiscal 2017 and \$59 million in the outyears in New Needs for the Department. Major spending in Fiscal 2017 includes the following:
  - \$7.4 million for Subsidized Jobs for the Homeless;
  - \$3.8 million for Automotive Parts;
  - \$2.9 million for Information Technology Upgrades;
  - \$2.9 million for Queens 1 Lease and Site Work;
  - \$2.5 million for CleanNYC;
  - \$2.2 million for Recycling & Sustainability;
  - \$1.9 million for Metal, Glass, and Plastic Recycling Processing; and
  - \$1.2 million for an Electronics Collection Pilot.
- **Capital Budget.** The DSNY 2016-2020 Capital Commitment Plan includes \$173.2 million for Solid Waste Management; \$937.6 million for Garages and Facilities; \$783.1 million for various operational equipment; and \$59.6 million for Information Technology and Telecommunications.
- **Citywide Savings Program.** The Fiscal 2017 Executive Plan includes \$10.8 million in Fiscal 2017 for the Department of Sanitation. The City released a Citywide Savings Program that outlines plans to reduce City spending by \$589 million in Fiscal 2016 and \$265.5 million in Fiscal 2017. DSNY's savings include:
  - Marine Transfer Stations (MTSs) Operational Delays. Due to delays in the MTS construction timeline, the Department will achieve a \$6.8 million savings in Fiscal 2017 due to a headcount reduction.
  - Personal Services Surplus. The Department anticipates a personal services surplus of \$2.9 million in Fiscal 2017.
  - Operational and Administrative. In Fiscal 2017, the Department will realize operational and administrative savings through implementing increased efficiencies.

## DSNY Overview

This report presents a review of DSNY's Fiscal 2017 Executive Budget. The section below presents an overview of the agency's budget and how it has changed during the course of Fiscal 2016, followed by a review of the significant budget actions introduced in the Fiscal 2017 Executive Budget. Major issues related to the Department's budget are then discussed. Analysis and highlights of the Department's Capital Commitment Plan for the Fiscal 2017 Executive Budget follows the discussion of the expense budget. Appendix 1 reports the changes made to the Fiscal 2016 and Fiscal 2017 Budgets since Adoption of the Fiscal 2016 Budget. For additional information on the Department's budget and its various programs, please refer to the Fiscal 2017 Preliminary Budget Report for the Department of Sanitation at: <http://council.nyc.gov/html/budget/2017/pre/827%20Department%20of%20Sanitation.pdf>

<b>DSNY Financial Summary</b>						
<i>Dollars in Thousands</i>	2014	2015	2016	Executive Plan		*Difference
	Actual	Actual	Adopted	2016	2017	2016 - 2017
<b>Spending</b>						
Personal Services	\$867,392	\$886,768	\$910,170	\$910,579	\$957,860	\$47,691
Other Than Personal Services	546,831	590,644	656,976	651,759	704,755	47,779
<b>TOTAL</b>	<b>\$1,414,222</b>	<b>\$1,477,411</b>	<b>\$1,567,146</b>	<b>\$1,562,338</b>	<b>\$1,662,616</b>	<b>\$95,470</b>
<b>Budget by Program Area</b>						
Civilian Enforcement	\$4,562	\$4,410	\$4,204	\$4,285	\$4,324	\$120
Collection & Street Cleaning	655,146	673,618	693,623	694,716	723,871	30,248
Enforcement - General	13,248	14,574	17,351	17,752	17,975	624
Engineering	4,231	8,852	7,690	8,647	6,977	(713)
General Administration	110,098	103,954	118,246	110,482	125,535	7,289
Legal Services	3,222	3,401	3,689	3,819	3,898	209
Long Term Export	3,000	3,047	2,075	4,986	3,426	1,351
Public Information	1,736	1,966	2,200	2,246	2,286	85
Snow Removal	130,653	116,619	77,464	105,529	88,085	10,621
Solid Waste Transfer Stations	6,712	8,938	14,908	15,263	19,997	5,088
Support Operations - Motor Equipment	85,063	91,850	87,351	93,753	96,044	8,693
Support Operations-Building Management	20,043	23,680	26,516	27,712	26,787	271
Waste Disposal - General	13,771	12,729	17,478	15,544	17,003	(475)
Waste Disposal - Landfill Closure	18,658	52,566	85,210	52,585	83,681	(1,529)
Waste Export	299,712	316,133	367,815	351,068	387,411	19,596
Waste Prevention, Reuse, and Recycling	44,368	41,075	41,323	53,952	55,315	13,992
<b>TOTAL</b>	<b>\$1,414,222</b>	<b>\$1,477,411</b>	<b>\$1,567,146</b>	<b>\$1,562,338</b>	<b>\$1,662,616</b>	<b>\$95,470</b>
<b>Funding</b>						
City Funds			\$1,543,519	\$1,535,858	\$1,630,551	\$87,031
Other Categorical			750	1,471	750	0
Capital- IFA			4,331	4,423	5,294	963
State			25	25	25	0
Federal - Community Development			15,330	15,407	15,726	397
Federal - Other			0	678	0	0
Intra City			3,191	4,476	10,270	7,079
<b>TOTAL</b>	<b>\$1,414,222</b>	<b>\$1,477,411</b>	<b>\$1,567,146</b>	<b>\$1,562,338</b>	<b>\$1,662,616</b>	<b>\$95,470</b>
<b>Budgeted Headcount</b>						
Full-Time Civilian	1,890	2,005	2,247	2,265	2,276	29
Full-Time Uniform	7,185	7,381	7,427	7,427	7,490	63
<b>TOTAL</b>	<b>9,075</b>	<b>9,386</b>	<b>9,674</b>	<b>9,692</b>	<b>9,766</b>	<b>92</b>

\*The difference of Fiscal 2016 Adopted Budget compared to Fiscal 2017 Executive Budget.

The City's Fiscal 2017 Executive Budget totals \$82.2 billion, \$3.7 billion more than the Fiscal 2016 Adopted Budget of \$78.5 billion. City funds (City tax-levy and non-tax revenues) total \$59.4 billion more when compared to the Fiscal 2016 Adopted Budget amount of \$56.9 billion.

For DSNY, the Fiscal 2017 Executive Budget totals \$1.7 billion, which is approximately two percent of the City's total budget.

Below is a summary of key funding changes by program area and source when comparing DSNY's Fiscal 2017 Executive Budget to its Fiscal 2016 Adopted Budget.

- **City Tax-Levy Increase.** The DSNY's Fiscal 2017 City-funded portion of the budget shows an increase of \$87 million when compared to the Fiscal 2016 Adopted Budget of \$1.54 billion primarily due to computer software upgrades; heat, light, and power costs; snow removal overtime; collective bargaining; and organics processing fees. Totaling \$1.56 billion, the modified budget for Fiscal 2016 shows a decrease of \$4.8 million when compared to the Fiscal 2016 Adopted Budget of \$1.54 billion.
- **Non-City Funding.** For Fiscal 2017, DSNY's non-city revenue increased by a net of \$8.4 million when compared to the Fiscal 2016 Adopted Budget of \$23.6 million primarily due to job training for the homeless, and the current modified budget for Fiscal 2016 shows growth of approximately \$2.9 million.
- **Headcount Changes.** The agency's overall headcount increased by 92 positions from Fiscal 2016 to 2017, with an increase of 63 uniformed, and 29 civilian positions. The current modified budget for Fiscal 2016 increased by 18 positions, all civilian positions.

### New in the Executive Budget

The following are major financial plan actions for Fiscal 2017 included in the Executive Plan.

**Citywide Savings Program.** Along with the Fiscal 2017 Executive Plan, the Office of Management and Budget (OMB) released a Citywide Savings Program that outlines plans to reduce City spending by \$589 million in Fiscal 2016 and \$465.5 million in Fiscal 2017. To develop the program, OMB asked all agencies to identify efficiencies, alternative funding sources and programmatic changes that would yield budgetary savings without reducing service levels. DSNY has proposed savings totaling \$10.8 million in Fiscal 2017. DSNY's savings plan includes:

- **Marine Transfer Stations (MTSs) Operational Delays.** Due to delays in the MTS construction timeline, the Department will achieve a \$6.8 million savings in Fiscal 2017 due to a headcount reduction.
- **Personal Services Surplus.** In Fiscal 2017 the Department anticipates a personal services surplus of \$2.9 million.
- **Operational and Administrative.** In Fiscal 2017 the Department will realize operational and administrative savings through implementing increased efficiencies.

**New Needs.** The Fiscal 2017 Executive Plan includes \$28.2 million in new needs. Below are the major actions.

- **Subsidized Jobs for the Homeless.** The Fiscal 2017 Executive Plan includes \$7.4 million in Fiscal 2017, growing to \$9.9 million in the Fiscal 2020, to hire 300 employees annually for the Department's job training program, which provides supplementary sanitation cleaning services citywide.

- **Automotive Parts.** The Department has numerous vehicles that require significant maintenance and repair. To meet this need, the Fiscal 2017 Executive Plan includes an additional \$3.8 million to purchase vehicle replacement parts in Fiscal 2017.
- **CleanNYC: Highway, Shoulder, & Ramp Cleaning.** The Fiscal 2017 Executive Plan includes \$817,905 in Fiscal 2017, growing to \$864,000 in Fiscal 2020, to sweep selected highway ramps citywide. The Department estimates approximately 100 miles of roadway will be cleaned per week.
- **CleanNYC: Sunday and Holiday Basket Service.** The Fiscal 2017 Executive Plan includes \$1.7 million in Fiscal 2017, growing to \$1.8 million in Fiscal 2020, to operate 20 additional basket trucks and one mechanical broom every Sunday and 12 holidays annually.
- **Electronics Collection Pilot.** The Fiscal 2017 Executive Plan includes \$1.2 million in Fiscal 2017 to conduct an electronic waste pilot for residential buildings on Staten Island.
- **Information Technology OTPS.** An additional \$2.9 million was included in the Fiscal 2017 and varying levels of funding in the outyears for costs associated with the maintenance, hardware, software, and warranties for critical operational systems.
- **Metal, Glass, and Plastic Recycling Processing.** An additional \$1.9 million in Fiscal 2017 was included in the Fiscal 2017 Executive Plan, growing to \$2 million in Fiscal 2020, to reflect increases in metal, glass and plastic (MGP) tonnage, and contractual price increases for MGP.
- **Snow Budget Adjustment.** Per the City Charter, the Department's snow budget must reflect the five-year spending average of snow operations. Therefore, the Fiscal 2017 budget includes an incremental increase of \$508,838 to adjust the budget to \$88.1 million.
- **Notice of Violation Administration System (NOVAS) Enhancements.** An additional \$1.4 million was included in the Fiscal 2017, \$2.4 million in Fiscal 2018, and \$166,500 in Fiscal 2019-2020 for NOVAS, a system of handheld devices used for enforcement purposes to issue summonses. Funding will be used to replace outdated devices and upgrade software.
- **Recycling & Sustainability OTPS.** The Fiscal 2017 Executive Plan includes \$2.2 million in Fiscal 2017 and \$1.6 million in the outyears as the Department plans to double the number of hazardous waste collection events it holds per year, from five to 10 events, as well as work in conjunction with the New York City Housing Authority (NYCHA) to promote recycling.
- **Solid Waste Management Professional Services.** The Fiscal 2017 Executive Plan includes \$1.4 million in Fiscal 2017 and \$1.1 million in Fiscal 2018 for legal and engineering services related to the permitting, environmental work, and long term contracts for solid waste management.

## DSNY Budget Issues

### Preliminary Budget Response

The Council's response to the Mayor's Fiscal 2017 Executive Budget included several recommendations for the Department of Sanitation. The recommendations called on the Administration to increase funding to replace rear loaders and dual bins and purchase additional large front end loaders.

- **Increased Funding to Replace DSNY Vehicles.** The Fiscal 2017 Executive Budget includes additional funding of \$64.2 million to purchase an estimated 250 rear loaders and 90 dual bin collection trucks. The additional funding will enable the Department to comply with the seven-year average useful life standard and to address operational needs.
- **Purchase Large Front End Loaders.** The Fiscal 2017 Executive Budget includes additional funding of \$5.2 million to purchase 21 large end front loaders. The additional funding will enable the DSNY to increase salt loading capacity at salt storage facilities and to also re-deploy front end loaders to the field for clearing snow on narrower streets.

### Preliminary Budget Highlights

- **Organics Collection Program.** The Fiscal 2017 Preliminary Plan include \$7.5 million in Fiscal 2016 and \$3.5 million in Fiscal 2017 to expand the curbside and school organics collection program. The additional community districts set to receive service include Brooklyn 7, 8, 10,11 and 15; Bronx 10 and 11; Queens 1, 5, 7, 9 and 11; and Staten Island 1 and 3.
- **Commercial Waste Collection Study.** The Preliminary Plan include \$1 million in Fiscal 2017 to conduct a study of the commercial waste industry, including an evaluation of truck route efficiencies, employee safety practices and waste collection zones. The study is set to be published in the Spring of 2016.

## DSNY Capital Program

### Capital Commitment Plan

The Fiscal 2017 Executive Budget Capital Commitment Plan includes \$1.9 billion in Fiscal 2016-2020 for the Department of Sanitation (City and Non-City funds). This represents approximately 2.8 percent of the City's total \$67.1 billion Executive Plan for Fiscal 2016-2020. The agency's Executive Commitment Plan for Fiscal 2016-2020 is 17 percent greater than the \$1.7 billion scheduled in the Preliminary Commitment Plan, an increase of \$282 million.

The majority of capital projects span multiple fiscal years, and it is, therefore common practice for an agency to roll unspent capital funds into future fiscal years. In Fiscal 2015, the Department of Sanitation committed \$161 million or 40 percent of its annual capital plan. Therefore, it is assumed that a significant portion of the agency's Fiscal 2016 Capital Plan will be rolled into Fiscal 2017, increasing the size of the Fiscal 2017-2020 Capital Plan as reflected in the chart below.

DSNY 2016-2020 Capital Commitment Plan						
<i>Dollars in Thousands</i>						
	2016	2017	2018	2019	2020	Total
<b>Executive Plan</b>	\$252	\$397	\$253	\$362	\$705	<b>\$1,969</b>
<b>Preliminary Plan</b>	\$258	\$277	\$171	\$310	\$669	<b>\$1,685</b>
<b>Change</b>	(\$6)	\$120	\$83	\$52	\$36	<b>\$284</b>
<b>Percentage Change</b>	(2%)	43%	48%	17%	5%	<b>17%</b>

Source: OMB Fiscal 2017 Executive Capital Commitment Plan

The DSNY 2016-Capital Commitment Plan includes:

- \$173.2 million for Solid Waste Management;
- \$937.6 million for Garages and Facilities;
- \$783.1 million for various equipment operational Equipment; and
- \$59.6 million for Information Technology and Telecommunications.

### Executive Budget Highlights

- **East 91st Street MTS.** The Fiscal 2016-2020 Executive Capital Commitment Plan includes a total of \$45.1 million for the construction of the East 91st Street MTS in Manhattan, which commenced in Spring 2013. The Capital Plan includes \$27.6 million for the project in Fiscal 2016, of which \$6.9 million is for the design of the East 92nd ramp to the East 91st Street MTS.
- **Southwest Brooklyn MTS.** The Fiscal 2016-2020 Executive Capital Commitment Plan includes \$11.1 million planned for the Southwest Brooklyn MTS project. Work is underway with an anticipated completion date in December 2017.
- **West 59th Street MTS.** The Fiscal 2016-2020 Executive Capital Commitment Plan includes a total of \$15.8 million, approximately \$5.5 million in Fiscal 2016, for the refurbishment of the West 59th Street MTS. The second phase in this project started in May 2015 and is expected to be completed in May 2017.
- **Bronx 9/10/11 Garage.** The Fiscal 2016-2020 Executive Capital Commitment Plan includes a total of \$206.9 million, with \$17.1 million in Fiscal 2017, for the design of the

Bronx 9/10/11 garage. Due to unsafe conditions on the concrete floor, an internal order was issued to move some personnel and equipment to temporary locations.

- **Manhattan 11 Garage.** The Fiscal 2016-2020 Executive Capital Commitment Plan includes \$20.7 million in Fiscal 2017 for the rehabilitation and building addition of the Manhattan 11 garage. The rehabilitation work is aimed at converting an auto dealership building into a district garage for Manhattan 11 and Manhattan Lot Cleaning by adding personnel areas such as locker rooms, toilets, showers, offices and upgrades to fire alarm and sprinkler systems.
- **Gansevoort MTS.** The Fiscal 2016-2020 Executive Capital Commitment Plan includes a total of \$55.2 million with \$3.6 million in Fiscal 2017 for ongoing construction management, design work and change orders for demolition of the existing MTS, incinerator, and other structures on the Gansevoort Peninsula. There has been little progress on the Memorandum of Understanding being negotiated between the City and State.
- **Manhattan Districts 6, 6A, 8 Garage.** The Fiscal 2016-2020 Executive Capital Commitment Plan includes a total of \$199.5 million for the Manhattan districts 6, 6A, 8 garages, with \$8.3 million in Fiscal 2017. These funds are for design, construction management, and the demolition part of the project, which is anticipated to begin in calendar year 2018. The Draft Environmental Impact Statement and ULURP application, done jointly between the Department and the New York City Economic Development Corporation (NYCEDC), is nearing completion. This is due to the fact that NYCEDC developments are planned on the ends of the block with the garage in the middle.
- **Replacement of Vehicles.** The Fiscal 2016-2020 Executive Capital Commitment Plan includes a total of \$795 million, with \$181.8 million in Fiscal 2017, for the replacement of mechanical brooms, collection trucks, salt spreaders and other vehicles.
- **Brooklyn 3 Garage.** The Fiscal 2016-2020 Executive Capital Commitment Plan includes a total of \$149.4 million, with \$13.1 million in Fiscal 2018 for construction management of the Brooklyn 3 garage, which is anticipated to be completed in 2022.
- **Staten Island 1 and 3 Garage.** The Fiscal 2016-2020 Executive Capital Commitment Plan includes a total of \$111.0 million, with \$3.9 million in Fiscal 2017 for design. The existing Staten Island 3 building will be converted into a vehicle repair shop, and a new garage will be constructed for Staten Island 1 and 3 personnel and equipment. The project will be completed in Fiscal 2024.
- **Garage Facility Improvements.** The Fiscal 2016-2020 Executive Commitment Plan includes a total of \$233.9, with \$95.7 million in Fiscal 2017 for to replace roofs at facilities citywide; HVAC system upgrades in Brooklyn and Staten Island; superstorm Sandy flood-resiliency work in Manhattan, Queens, the Bronx, and Brooklyn; and female locker room construction at facilities in Brooklyn and the Bronx, with locker room construction already started in the other boroughs.



**Appendix 1: DOC Fiscal 2017 Budget Actions since Fiscal 2016 Adoption**

<i>Dollars in Thousands</i>	FY 2016			FY 2017		
	City	Non-City	Total	City	Non-City	Total
<b>DSNY as of the Adopted 2016 Budget</b>	<b>\$1,543,520</b>	<b>\$23,626</b>	<b>\$1,567,146</b>	<b>\$1,605,851</b>	<b>\$24,037</b>	<b>\$1,629,888</b>
<b>New Needs</b>						
Commercial Waste Collection Study	\$1,000	\$0	\$1,000	\$0	\$0	\$0
Engineering Staff	0	369	369	0	760	760
Facility Improvements	320	0	320	320	0	320
Facility Repairs	0	0	0	290	0	290
Fall Leaf Collection Program	0	0	0	815	0	815
Great Kills Remediation Study	300	0	300	0	0	0
Handheld Radio Replacement	0	0	0	400	0	400
Human Resources Staff	19	0	19	37	0	37
Manhattan 1/2/5 Cleaning Staff	51	0	51	208	0	208
Manhole Cover Replacement	300	0	300	350	0	350
MS4 Requirements Study	0	0	0	200	0	200
Office Lease	225	0	225	674	0	674
Organics Collection Program	7,492	0	7,492	3,459	0	3,459
Queens 7 Parking Lease	225	0	225	300	0	300
Records Manager	38	0	38	75	0	75
Sanitation Chiefs	573	0	573	927	0	927
Underground Storage Tank Study	250	0	250	250	0	250
<b>Subtotal, New Needs</b>	<b>\$10,793</b>	<b>\$369</b>	<b>\$11,162</b>	<b>\$8,305</b>	<b>\$760</b>	<b>\$9,065</b>
<b>Other Adjustments</b>						
1st QTR. Revenue	\$274	\$0	\$274	\$0	\$0	\$0
1st QTR. Revenue for CDL	0	37	37	0	0	0
1st QTR. Revenue for Fuel	0	16	16	0	0	0
Auto Mechanics L246 Collective Bargaining	3,587	72	3,760	4,506	90	4,703
Carpenters UBCJ Collective Bargaining	208	0	208	208	0	208
Carriage Upholsters L246 Collective Bargaining	6	0	6	7	0	7
City Service Corps (DSNY)	(64)	0	(64)	(17)	0	(17)
Department of Sanitation Collective Bargaining Adjustment	0	11	11	0	13	13
Funds DSNY	0	2	2	0	0	0
Fresh Kills Landfill Closure	(29,821)	0	(29,821)	0	0	0
I/C MOD With Sanitation	0	165	165	0	0	0
L237 Cement Masons Collective Bargaining	38	0	38	43	0	43
L237 Maintenance Workers Collective Bargaining	110	0	110	129	0	129
Member Item Reallocation	1,366	0	1,366	0	0	0
MTS Operations Delay	0	0	0	(6,776)	0	(6,776)
Organics Bins and Outreach for Fall 2015 Curbside Organics	1,497	0	1,497	0	0	0
Organization of Staff Analysts Collective Bargaining	443	6	449	546	7	553
plaNyC Energy Manager/ExCEL Projects	0	297	506	0	0	0
Q14 Sandy Electrical	344	0	344	0	0	0
Rubber Tire Repairers L246 Collective Bargaining	53	0	53	62	0	62
Sandy BK 1/4 Transformer	0	19	19	0	0	0
Sheet Metal Workers L246 Collective Bargaining	55	0	55	71	0	71
Sign Painters & Letterers L246 Collective Bargaining	10	0	10	12	0	12
Street Fair Revenue	0	\$196	\$196	\$0	\$0	\$0
Waste Export Surplus	(9,993)	0	(9,993)	0	0	0
<b>Subtotal, Other Adjustments</b>	<b>(\$31,887)</b>	<b>\$821</b>	<b>(\$30,756)</b>	<b>(\$1,209)</b>	<b>\$110</b>	<b>(\$992)</b>
<b>TOTAL, All Changes</b>	<b>(\$21,094)</b>	<b>\$1,190</b>	<b>(\$19,594)</b>	<b>\$7,096</b>	<b>\$870</b>	<b>\$8,073</b>
<b>DSNY Budget , Preliminary 2017 Budget</b>	<b>\$1,522,426</b>	<b>\$24,816</b>	<b>\$1,547,241</b>	<b>\$1,612,947</b>	<b>\$24,907</b>	<b>\$1,637,857</b>

<i>Dollars in Thousands</i>	FY 2016			FY 2017		
	City	Non-City	Total	City	Non-City	Total
<b>New Needs - Exec. 2017</b>						
Automotive Parts	\$3,665	\$0	\$3,665	\$3,781	\$0	\$3,781
Clean NYC: Highway	413	0	413	818	0	818
Clean NYC: Basket Serv.	375	0	375	1,671	0	1,671
Electronics Colleciton Pilot	0	0	0	1,167	0	1,167
IFA Analyst	13	0	13	75	0	75
Information Tech OTPS	2,557	0	2,557	2,943	0	2,943
Metal, Glass, Plastic Recycling	1,875	0	1,875	1,913	0	1,913
NOVAS Enhancement	0	0	0	1,388	0	1,388
Queens 1 Lease and Site Work	0	0	0	2,900	0	2,900
Recycling & Sustainability OTPS	1,236	0	1,236	2,190	0	2,190
Snow Budget Assignment	27,293	0	27,293	509	0	509
Solid Waste Management Professional Svcs	0	0	0	1,415	0	1,415
Subsidized Job for Homeless Clients	351	0	351	7,421	0	7,421
<b>Subtotal, New Needs</b>	<b>\$37,778</b>	<b>\$0</b>	<b>\$37,778</b>	<b>\$28,191</b>	<b>\$0</b>	<b>\$28,191</b>
<b>Other Adjustments - Exec. 2017</b>						
2nd. QTR. Rev - 1214	\$0	\$12	12	\$0	\$0	\$0
2nd. QTR. Rev - 1004	0	85	85	0	0	0
2nd QTR. Rev - 1004	0	101	101	0	0	0
BWT - Sanitation Disp.	33	0	33	0	0	0
City Service Corps (DSNY)	(5)	0	(5)	(2)	0	(2)
CMAQ For With DSNY	0	315	315	0	0	0
ExCEL Supp. Agreement	53	0	53	0	0	0
Heat, Light and Power	692	0	692	4,342	0	4,342
Heating Fuel	(1,523)	0	(1,523)	(1,081)	0	(1,081)
Height Pressure Plant Tenders	39	0	39	55	0	55
IFA Surplus	0	(300)	(300)	0	0	0
Lease Adjustment	0	0	0	5,510	10	5,520
Member Item Reallocation	(6)	0	(6)	0	0	0
Motor Fuel	(9,276)	0	(9,276)	(9,816)	0	(9,816)
Operational and Admin Savings	0	0	0	(1,125)	0	(1,125)
Painters Collective Bargaining	48	0	48	69	0	69
PS Surplus	(9,000)	0	(9,000)	(2,875)	0	(2,875)
RCM Projects	235	0	235	0	0	0
Roll Unspent Funding	(1,830)	0	(1,830)	1,830	0	1,830
Side Guard Installation	150	0	150	0	0	0
Waste Export Surplus	(3,000)	0	(3,000)	0	0	0
Work Employment Program	0	0	0	(350)	0	(350)
<b>Subtotal, Other Adjustments</b>	<b>(\$23,390)</b>	<b>\$213</b>	<b>(\$23,177)</b>	<b>(\$3,443)</b>	<b>\$10</b>	<b>(\$3,433)</b>
<b>TOTAL, All Changes - Exec. 2017</b>	<b>\$14,388</b>	<b>\$213</b>	<b>\$14,601</b>	<b>\$24,748</b>	<b>\$10</b>	<b>\$24,758</b>
<b>DSNY Budget, Fiscal 2017 Executive Plan</b>	<b>\$1,536,814</b>	<b>\$25,029</b>	<b>\$1,562,338</b>	<b>\$1,637,695</b>	<b>\$24,917</b>	<b>\$1,662,616</b>