

Fiscal 2009 Executive Budget Hearings

❖ Committee on Finance jointly with the Committee on Housing & Buildings

May 2008

Scheduled To Testify:

- *Housing Authority (jointly with Housing & Buildings and Public Housing)*
- *Housing Preservation & Development (Expense)*
- *Department of Buildings (jointly with the Task Force on Operations & Improvement of the Department of Buildings)*

*Hon. Christine C. Quinn
Speaker of the Council*

*Hon. David I. Weprin, Chair
Committee on Finance*

*Hon. Erik Martin-Dilan, Chair
Committee on Housing & Buildings*

*Hon. Rosie Mendez, Chair
Subcommittee on Public Housing*

*Hon. James Oddo, Chair
Taskforce on Operations
& Improvement*

*Preston Niblack, Director
Finance Division*

New York City Council Finance Division

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HOUSING AUTHORITY

Mission Statement

The New York City Housing Authority (NYCHA) provides affordable housing for low-income City residents by managing and maintaining 345 public housing developments with 181,000 apartments, housing approximately 420,000 authorized residents. NYCHA also administers Section 8 vouchers. The Authority manages new construction and rehabilitation of public housing buildings and units and also provides social services to its residents.

NYCHA's Budget is not part of the City's Budget and NYCHA's Fiscal Year follows the Calendar Year. In January, 2008 NYCHA released a Fiscal 2008 Preliminary Budget and Four-Year Financial Plan. This document summarizes NYCHA's Fiscal 2008 Preliminary Budget and any actions relevant to the budget that NYCHA announced publicly to date.

FISCAL 2008 PRELIMINARY BUDGET

NYCHA Expenses

The Fiscal 2008 preliminary expense budget totals \$2.8 billion, which is approximately the same amount as Fiscal 2007. The primary costs under the Personal Services component of the budget consist of the cost of full/part-time employees, overtime pay, seasonal workers, and fringe benefits in the amount of \$1.1 billion. The largest component of NYCHA's expense budget is \$821 million for Section payments to landlords who provide private housing to low-income families. Other expenses include insurance, supplies, leases, PILOT payments, equipment, debt service, and other expenses.

NYCHA Revenues

The Fiscal 2008 preliminary revenue budget totals \$2.6 billion. NYCHA's three largest sources of revenue include the following: federal operating subsidy from the Department of Housing and Urban Development (HUD), subsidies from HUD to operate the Section 8/Housing Choice Voucher Program, and rental income from NYCHA tenants. Another major revenue source which has been used in previously to close budget gaps is the transfer of capital funds to the operating budget. The Fiscal 2007 budget included the transfer of \$100 million in federal capital grant funds to the operating budget. This was above the reimbursement of the expense budget with capital funds to cover administrative costs associated with the capital program. Other revenue sources consist of interest on investments, categorical grants and other miscellaneous revenue.

NYCHA's FISCAL 2008 DEFICIT

In May of 2007, NYCHA's Board adopted the Fiscal 2007 Budget and Four-Year Financial Plan, which carried a Fiscal 2008 deficit of \$124 million. In January 2008, the Board adopted a Preliminary Budget for Fiscal 2008 and Four-Year Financial Plan that restated the deficit based on events of the previous six months. The projected deficit for Fiscal 2008 in the Preliminary Budget is now \$171.5 million. The following table summarizes adjustments increasing the deficit.

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Fiscal Year	FY08
Deficit as of May 2007	(\$124,032,000)
Deficit Adjustments	
Growth in Employee Benefits	(\$40,122,000)
State Subsidy	(\$3,400,000)
Section 8 Transition	(\$35,760,000)
Service Reductions	(\$30,000,000)
Total Adjustments	(\$109,282,000)
Revised Deficit for FY08	(\$233,314,000)
<i>Source: NYCHA FY 2008 Preliminary Operating Budget and 4-year Financial Plan</i>	

- NYCHA faces collective bargaining and pension obligations as a result of labor settlements that will result in additional costs of approximately \$40.1 million in Fiscal 2008.
- Although the State provided \$3.4 million in subsidy for NYCHA's Fiscal 2007 budget, Governor Spitzer has not included this subsidy in his Fiscal 2008-09 Preliminary Budget. The State Assembly may add this subsidy back during its negotiations with the Governor throughout the Spring.
- The Section 8 Transition program has received a preliminary approval from the Department of Housing and Urban Development (HUD). However, HUD's approval came in late 2007 and the implementation of the program will be phased-in over a three-year period. Consequently, NYCHA projects that only 1,000 units will transition into the program in Fiscal 2008 and will generate \$2.2 million and not the \$35.7 million in expected revenue.
- The projected savings from a reduction in workforce service reductions did not occur until April 2008 and therefore the anticipated savings of \$30 million was not currently carried in Fiscal 2008.

The following table shows implemented budget actions that total 61.7 million reducing the deficit from \$233.3 million to \$171.5 million.

Implemented Actions	FY08
Shelter Allowance	\$29,526,000
Managerial Reductions	\$30,000,000
Section 8 Transition	\$2,235,000
Total Implemented Actions	\$61,761,000
Remaining Deficit	(\$171,553,000)
<i>Source: NYCHA FY 2008 Preliminary Operating Budget and 4-year Financial Plan</i>	

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- In summer, 2007 former Governor Spitzer signed the Shelter Allowance Bill into law to increase the shelter allowance provided to public housing authorities serving families on public assistance. The new law will mean a maximum of approximately \$47 million a year in additional dollars for NYCHA by 2010, when it is fully phased in. In Fiscal 2008 the revenue from shelter allowance will be \$29.5 million.
- HUD has granted preliminary approval for the Section 8 Transition program which NYCHA plans to implement over a three-year period. In total 8,400 units in City and State developments that currently do not receive direct subsidies from the federal government will be subsidized through the use of Section 8 vouchers. NYCHA intends to begin with 1,000 units in Fiscal 2008 for \$2.2 million.
- In April, 2008 NYCHA eliminated 427 positions including 190 layoffs resulting in a savings of \$30 million. As part of this action, NYCHA also announced that 19 community centers would be consolidated into nearby facilities.

DEPARTMENT OF HOUSING PRESERVATION AND DEVELOPMENT (806)**Agency Operations**

The Department of Housing Preservation and Development (HPD) works to maximize the production of affordable housing in New York City by encouraging cost-effective development. The Department also promotes the preservation and improvement of existing housing stock by providing loan assistance, education, and code enforcement. In conjunction with these housing objectives, the Department supports a comprehensive community development agenda by conveying City-owned properties, both occupied and vacant, to responsible private owners, while promoting retail development, homeownership initiatives, and productive community partnerships.

AGENCY FUNDING OVERVIEW

Agency Funding Sources	Fiscal 2008 Adopted Budget	Fiscal 2008 Current Mod. as of 4/25/2008	Fiscal 2009 Preliminary Budget	Fiscal 2009 Executive Budget
City	\$83,191,127	\$83,191,127	\$64,509,669	\$70,295,092
Other Categorical	\$4,459,606	\$45,889,606	\$4,459,606	\$5,459,606
Capital IFA	\$15,552,008	\$15,552,008	\$15,595,943	\$15,619,785
State	\$2,092,932	\$2,090,255	\$1,306,726	\$1,306,726
Community Development	\$157,154,905	\$160,588,354	\$165,210,977	\$163,786,548
Federal-Other	\$256,962,351	\$332,373,208	\$256,824,751	\$256,824,751
Intra-City	\$991,793	\$1,589,473	\$991,793	\$989,993
Total	\$520,404,722	\$641,274,031	\$508,899,465	\$514,282,501

The decrease in funding between the Fiscal 2009 Executive Budget and the Fiscal 2008 Current Modified Budget is primarily attributable to the fact that some Federal and Other Categorical funding are not reflected in the budget until mid-fiscal year and does not represent a decrease in funds that are actually anticipated to be available in Fiscal 2009.

The decrease in City funding in the Fiscal 2009 Executive Budget is primarily due to funding secured by the Council in the Fiscal 2008 Adopted Budget but not included in the Agency's baseline budget for the following: Anti-eviction Legal Services, Community Consultant Contracts, Neighborhood Preservation Consultant Contracts, Anti-Predatory Lending Contracts, the Mortgage Foreclosure Initiative, and the Housing Preservation Initiative.

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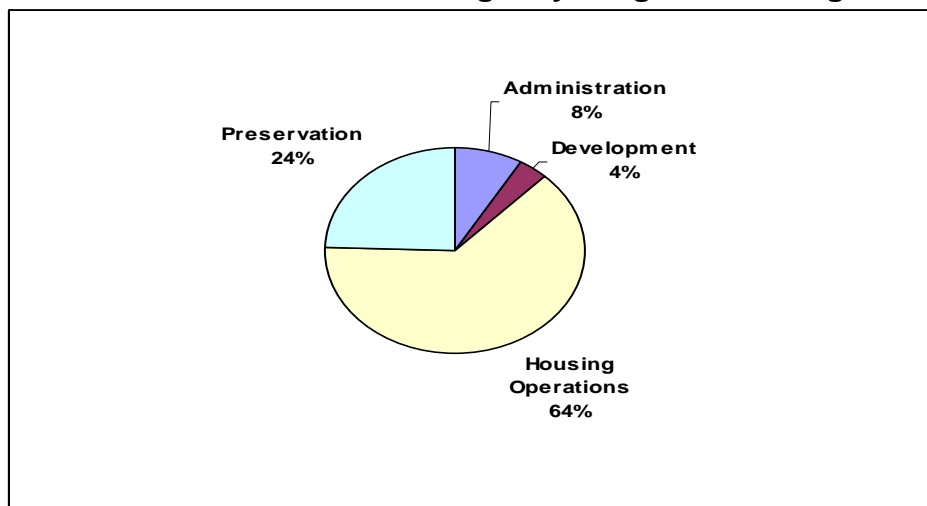
PROGRAM FUNDING OVERVIEW (\$000s)

In addition to examining the agency's operations by funding source, this document will also provide information for selected programs. The table below highlights some key programs in this agency and the amount of funding dedicated to those programs.

Program	2006 Actual Spending	2007 Actual Spending	2008 Adopted Budget	2008 Budget (May 1, 2008 Financial Plan)	2009 Preliminary Budget	2009 Executive Budget
Administration	\$31,938	\$32,913	\$32,872	\$33,910	\$31,883	\$33,075
Administration - Program	\$10,669	\$10,012	\$12,870	\$15,202	\$9,989	\$9,647
Development	\$32,725	\$71,267	\$21,444	\$61,783	\$17,974	\$19,526
Housing Operations - Emergency Housing	\$18,255	\$16,284	\$19,720	\$19,377	\$22,000	\$22,138
Housing Operations - Management and Disposition	\$63,473	\$53,381	\$67,943	\$64,701	\$57,378	\$57,990
Housing Operations - Section 8 Programs	\$288,459	\$289,748	\$243,958	\$309,292	\$244,367	\$246,076
Preservation - Anti-Abandonment	\$8,759	\$10,655	\$8,963	\$12,102	\$8,264	\$7,322
Preservation - Code Enforcement	\$23,774	\$26,328	\$38,605	\$41,336	\$52,635	\$53,132
Preservation - Emergency Repair	\$25,666	\$28,397	\$31,213	\$31,698	\$29,818	\$28,160
Preservation - Lead Paint	\$20,362	\$21,999	\$21,324	\$26,783	\$20,286	\$19,920
Preservation - Other Agency Services	\$19,162	\$15,119	\$21,492	\$22,507	\$14,306	\$17,297
Total	\$543,240	\$576,104	\$520,405	\$638,691	\$508,899	\$514,283

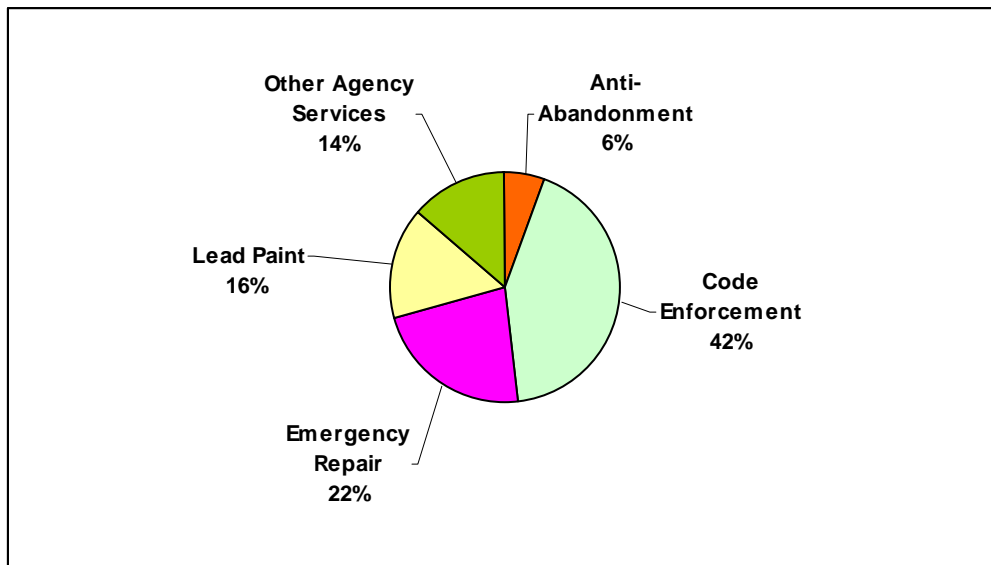
Funding for work related to the preservation of the City's private housing stock including code enforcement and emergency repairs and HPD's Section 8 program which administers approximately 25,000 vouchers are the two largest components of the agency's expense budget. Housing development and rehabilitation is funded largely through HPD's capital budget and off-budget resources such as Housing Development Corporation financing and Low Income Housing Tax Credits although the cost of administering the capital program is reflected in the expense budget.

HPD Fiscal 2009 Executive Budget by Program Funding



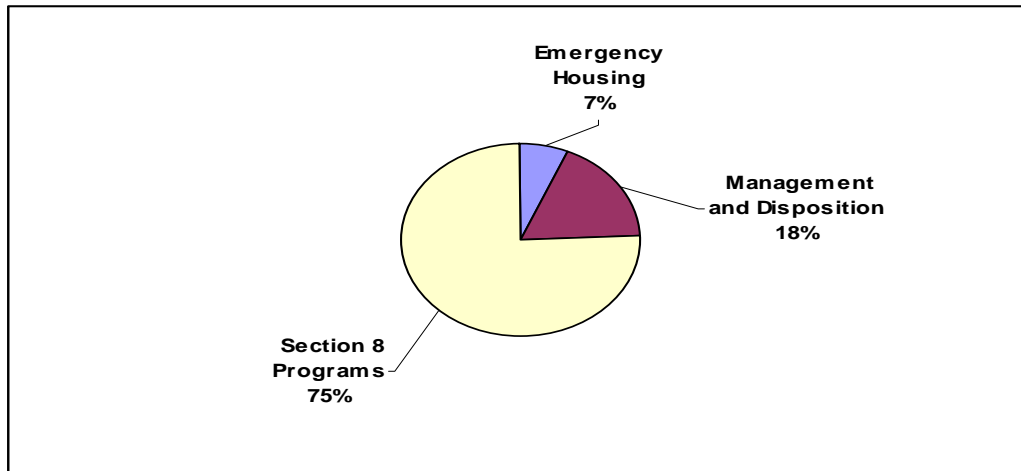
HPD Preservation Program Funding

HPD is charged with preserving the quality of the city’s housing stock by enforcing the city’s Housing Maintenance Code. The city’s preservation initiatives focus on education, investment and enforcement in privately-owned buildings. The preservation program area includes six main programs: anti-abandonment activities, housing code enforcement, the emergency repair program, lead-based paint control, the housing litigation division, and demolition. The budget for code enforcement has increased since Fiscal 2007 in order to reflect the full implementation of the \$10 million in funding for the Alternative Enforcement Program. This new program, established by local law 29 is intended to improve conditions in buildings with the most serious physical deterioration by ensuring that emergency conditions are corrected and underlying physical conditions related to housing code violations addressed either by the owner or through HPD’s emergency repair program. This program will be funded primarily through federal Community Development Block Grant funds.



HPD Housing Operations Program Funding

HPD’s Office of Housing Operations is charged with the maintenance of occupied privately-owned and city-owned buildings. The Division of Property Management manages city-owned residential and commercial properties. The Division also provides emergency shelter for households displaced as a result of fire or emergency vacate orders. The Division of Alternative Management Programs is charged with returning buildings that are currently in city ownership to responsible private owners. The Division of Tenant Resources provides low income families with affordable housing through the use of Section 8 vouchers that subsidize monthly rent payments. The housing operations program area includes three main programs: management and disposition, emergency housing, and Section 8 rental assistance.



HPD Development Program Funding

Development's primary function is putting in place the pipeline for affordable housing development by identifying privately-owned sites for housing development, facilitating acquisition funding when necessary, collaborating with other agencies with land and buildings suitable for housing development and creating the appropriate programs and policies to facilitate housing development. New housing development is a major activity for HPD, but much of the spending for this program area takes place in the capital budget. The Fiscal 2008 modified budget includes \$30.4 million in funds from the \$130 million commitment to the Mayor’s New Housing MarketPlace plan of Battery Park City (BPC) funds. This is the first tranche of this money to be reflected in the budget other than \$410,000 for personnel. It is anticipated that approximately \$30 million of the BPC funds will be modified into the Fiscal 2009 budget.

HEADCOUNT OVERVIEW

Headcount	Fiscal 2008 Adopted Budget	Fiscal 2008 Forecast for 6/30/2008	Fiscal 2009 Preliminary Budget	Fiscal 2009 Executive Budget
City	783	760	740	740
Non-City	2,092	2,100	2,085	2,082
Total	2,875	2,860	2,825	2,822

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PROGRAM HEADCOUNT OVERVIEW

Program	2006 Actual Headcount	2007 Actual Headcount	2008 Adopted Budget	2008 Budget (May 1, 2008 Financial Plan)	2009 Preliminary Budget	2009 Executive Budget
Administration	423	432	505	499	485	492
Administration - Program	81	87	90	97	95	97
Development	206	200	245	274	271	272
Housing Operations - Emergency Housing	65	74	60	61	61	61
Housing Operations - Management and Disposition	464	442	499	453	461	452
Housing Operations - Section 8 Programs	205	219	202	220	220	220
Preservation - Anti-Abandonment	107	110	106	105	103	103
Preservation - Code Enforcement	436	425	544	554	544	540
Preservation - Emergency Repair	120	129	132	132	127	132
Preservation - Lead Paint	382	368	374	359	357	350
Preservation - Other Agency Services	104	113	118	106	101	103
Total	2,593	2,599	2,875	2,860	2,825	2,822

The headcount reduction of 53 from the Fiscal 2008 Adopted Budget to the Fiscal 2009 Executive budget is due to the elimination of 39 current vacancies and vacancies through future attrition. The remaining 14 personal are funded through federal community development grants, which are reflected after the budget is adopted.

UNIT OF APPROPRIATIONS

The operating budget of an agency is structured into several levels, each of which provides varying levels of detail on an agency's spending plans. The City Charter requires that U/A's represent the amount appropriated for personal services (i.e. salaries) or Other Than Personal Services (i.e. supplies) for a particular program, purpose, activity or institution.

U/A#	U/A Name	Fiscal 2008 Adopted Budget	Fiscal 2008 Current Mod. as of 4/25/2008	Fiscal 2009 Preliminary Budget	Fiscal 2009 Executive Budget
001	Office of Administration	\$26,032,344	\$25,371,364	\$25,128,689	\$25,287,209
002	Office of Development	\$19,402,080	\$17,238,832	\$16,925,674	\$17,038,395
004	Office of Housing Preservation	\$67,567,332	\$67,993,714	\$66,934,025	\$67,238,652
006	Housing Maintenance & Sales	\$38,488,147	\$37,128,874	\$39,701,066	\$39,728,303
	Total PS	\$151,489,903	\$147,732,784	\$148,689,454	\$149,292,559
008	Office of Administration	\$34,232,451	\$42,373,618	\$34,240,451	\$35,595,026
009	Office of Development	\$223,479,956	\$334,169,790	\$217,163,245	\$217,297,245
010	Housing Management & Sales	\$38,148,933	\$41,399,286	\$32,448,730	\$33,835,562
011	Office of Housing Preservation	\$73,053,479	\$75,598,553	\$76,357,585	\$78,262,109
	Total OTPS	\$368,914,819	\$493,541,247	\$360,210,011	\$364,989,942
	Total Agency	\$520,404,722	\$641,274,031	\$508,899,465	\$514,282,501

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EXECUTIVE BUDGET ACTIONS (\$000)

Description	Fiscal 2008			Fiscal 2009		
	City	Non-City	Total	City	Non-City	Total
Agency Budget as per the Preliminary Plan	\$82,660	\$532,152	\$614,812	\$64,510	\$444,391	\$508,901
PEGs						
Convert to an E-Learning Model for Housing Education				(\$220)		(\$220)
Reduce shelter capacity based on lower census				(\$256)		(\$256)
Reduction in temporary personnel				(\$400)		(\$400)
Reprogram shelter revenue				(\$1,000)		(\$1,000)
Total PEGs	\$0	\$0	\$0	(\$1,876)	\$0	(\$1,876)
New Needs						
Funding for SCRIE			\$0	\$584		\$584
Total New Needs	\$0	\$0	\$0	\$584	\$0	\$584
Other Adjustments						
CD OTPS Reductions			\$0		(\$1,473)	(\$1,473)
CD PS Reductions			\$0		(\$156)	(\$156)
Center for NYC Neighborhoods			\$0	\$1,000		\$1,000
CEO Initiative			\$0	\$2,145		\$2,145
Convert to an E-Learning Model for Housing Education			\$0	\$53		\$53
Demolition Activities			\$0	\$2,789		\$2,789
Heat, Light and Power	-21		(\$21)	\$48		\$48
Hotels & Shelters Adjustment			\$0		\$1,000	\$1,000
Hudson Yards/Asbestos	\$30		\$30			\$0
IFA Surplus Takedown	(\$750)		(\$750)			\$0
Lease Adjustment			\$0		\$46	\$46
OSA CB For CD		\$157	\$157		\$157	\$157
OSA Collective Bargaining	\$309	\$24	\$333	\$309	\$24	\$333
OTPS Admin. Adjustment	(\$1,000)		(\$1,000)	\$734		\$734
Realignment of Funds	(\$500)		(\$500)			\$0
Schedule HUD Grant Demo 07		\$148	\$148			\$0
Schedule HUD Grant LHC 07		\$115	\$115			\$0
Demo 2003		\$154	\$154			\$0
To fund LHC 2007		\$417	\$417			\$0
Reallocate funds for NYCHA		\$41	\$41			\$0
To roll funds for CD Codes		\$1,410	\$1,410			\$0
To roll funds for FY08		\$1,983	\$1,983			\$0
To roll FY07 funds for ACA		\$11,400	\$11,400			\$0
To schedule additional funds		\$209	\$209			\$0
To schedule funds for Demo 07		\$620	\$620			\$0
To schedule funds for Section 8		\$8,446	\$8,446			\$0
To schedule funds for Section 8		\$687	\$687			\$0
Total Other Adjustments	(\$1,932)	\$25,810	\$23,879	\$7,077	(\$402)	\$6,675
Total Executive Plan Budget Changes	(\$1,932)	\$25,810	\$23,879	\$5,785	(\$402)	\$5,383
Agency Budget as per the Executive Plan	\$80,728	\$557,962	\$638,691	\$70,295	\$443,989	\$514,284

EXECUTIVE BUDGET ACTION ANALYSIS

New Needs

- **Funding for Senior Citizens Rent Increase Program (SCRIE).** The Executive Plan shows an increase of \$584,000 in Fiscal 2009 for payments elderly residents receive under the Senior Citizens Rent Increase Program (SCRIE). In 2006, the New York State Assembly passed legislation that increased the income limits for seniors who participate in the program. HPD administers SCRIE in 662 City sponsored buildings with 12,100 seniors. This additional funding will increase the baseline for SCRIE funding up to approximately \$1.5 million in Fiscal 2009.

Other Adjustments

- **Center for New York City Neighborhoods.** The Executive Budget includes \$1 million in Fiscal 2009 only for the Center for New York City Neighborhoods to continue its work on mortgage foreclosure prevention.
- **Community Development OTPS Funding Reductions.** The Executive Budget shows a decrease of \$1.4 million in community development OTPS funding. Most of this funding reduction, \$866,000 in Fiscal 2009, is from the Neighborhood Preservation Contracts (NPC). HPD will target 27 neighborhoods throughout the City where preservation services are most needed, and therefore will reduce the number of NPC contracts from 41 to 27 in Fiscal 2009. In addition, the 2009 Executive Plan shows a decrease of approximately \$600,000 in community development funding for emergency housing services which provide shelter to tenants displaced due to fires or vacate orders. This reduction in funding is based on a 30% vacancy increase in HPD emergency shelters due to HPD's ability to use their supportive housing services to expedite the process of moving tenants to secure housing and the fact that the Department of Homeless Services is no longer using HPD facilities to shelter displaced tenants.
- **Community Development Personal Services Reductions.** This reduction of \$156,000 in the Executive Budget is related to the funding decrease in NPC contracts. Fewer NPC contracts will require fewer personal to administer NPC services which will therefore result in the elimination of 2 positions in the anti-abandonment program and 1 in DPM.
- **Family Self-Sufficiency Program.** The Executive Budget includes \$2.1 million in Fiscal 2009 for the Family Self-Sufficiency Program (FSS), which assists households receiving Section 8 subsidies from HPD to become economically independent. The FSS Program offers participants the opportunity to accumulate substantial savings that result from earnings increases, and are available to participants upon successful graduation from the program. In addition, the FSS Program provides referrals for vocational education, GED and English as a Second Language classes, continuing education courses, and employment counseling.
- **E-Learning Model for Housing Education.** As a part of HPD's Housing Education Services, the Executive Budget includes \$52,775 in Fiscal 2009 for the development of on-line courses that will help train and educate property managers, housing professionals,

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superintendents and tenants on building management and systems maintenance. HPD is implementing these on-line courses as a cost effective alternative to providing lecture courses

- **HPD Demolition Activities.** The Executive Budget shows an increase of \$2.7 million in Fiscal 2009 for the demolition of residential property that are deemed unsafe or inhabitable by the Department of Buildings. This will increase the budget of HPD demolition activities to a total \$3.8 million. The increase in funding is in anticipation of more orders to demolish unsafe buildings resulting from staff increases at DOB.
- **Collective Bargaining.** There is an adjustment for collective bargaining costs of \$490,218 for Fiscal 2009 and the outyears associated with recent collective bargaining settlements with the Organization of Staff Analyst.
- **E-Learning and Technology Upgrades.** The Executive Budget includes a total of \$733,535 in Fiscal 2009 for costs associated with the E-Learning program and technology upgrades. Approximately \$214,000 of funding is for the new E-Learning initiative in HPD's Housing Education Services. Another \$519,000 will pay for consultants who will assist HPD's technology services division in updating and improving HPD's website and database system.

Program to Eliminate the Gap (PEGs)

- **E-Learning Model for Housing Education.** The Executive Budget shows a reduction of \$219,775 through the elimination of 4 personnel in Fiscal 2009 and 7 personnel in Fiscal 2010 who conducted training and education lecture courses on property management. HPD will instead transition to on-line training courses to educate managers, housing professionals, superintendents and tenants on building management and systems maintenance.
- **HPD Shelter Capacity Reduction.** The Executive Budget shows a decrease of \$256,000 in tax levy funds for emergency housing services which provides shelter to tenants displaced due to fires, or vacate orders. This reduction in funding is based on a 30% vacancy increase in HPD emergency shelters due to HPD's ability to use their supportive housing services to expedite the process of moving tenants to secure housing and the fact that the Department of Homeless Services is no longer using HPD facilities to shelter displaced tenants.
- **Reduction in Temporary Personal.** The Executive Budget shows a reduction of \$400,000 in Fiscal 2009 for temporary employees who perform administrative work.

DEPARTMENT OF BUILDINGS (810)

Agency Overview

The Department of Buildings (DOB) ensures the safe and lawful use of over 950,000 buildings and properties by enforcing the City's Building Code, Electrical Code, Zoning Resolution, New York State Labor Law and New York State Multiple Dwelling Law. The Department performs plan examinations, issues construction permits, inspects properties, licenses trades, and issues Certificates of Occupancy and Place of Assembly permits. Anyone who intends to demolish, alter, build an addition or erect a new structure must obtain a building permit from the Department to ensure that the resulting property structure complies with all applicable laws.

AGENCY FUNDING OVERVIEW

Agency Funding Sources	Fiscal 2008 Adopted Budget	Fiscal 2008 Current Mod. as of 4/25/2008	Fiscal 2009 Preliminary Budget	Fiscal 2009 Executive Budget
City	\$99,271,645	\$99,271,645	\$90,427,200	\$104,183,788
Other Categorical	\$0	\$0	\$0	\$0
Capital IFA	\$0	\$0	\$0	\$0
State	\$0	\$23,190	\$0	\$0
Community Development	\$0	\$0	\$0	\$0
Federal-Other	\$0	\$0	\$0	\$0
Intra-City	\$0	\$0	\$0	\$0
Total	\$99,271,645	\$99,294,835	\$90,427,200	\$104,183,788

The Fiscal 2009 Executive Budget for the Department is \$104.2 million, which is \$4.9 million more than the \$99.3 million in the Fiscal 2008 Current Modified Budget, an increase of 5 percent. In response to the tower crane collapse in March at the Manhattan's East Side, the Department has budgeted \$2.91 million in Fiscal 2008 and \$2.34 million in Fiscal 2009 to conduct a comprehensive evaluation of crane, concrete, and excavation operations in order to make these operations safer. The Department has also budgeted \$4.64 million in Fiscal 2009 and \$3.93 million in the out-years for Phase III of the Special Enforcement Plan (SEP). Phase I of this program was launched in July 2007 for \$6 million and 67 new heads charged with conducting after-hour and weekend inspections of construction sites and auditing professionally-certified plans. SEP's Phase II was launched in February 2008 for \$581,000 in Fiscal 2008 and \$1.16 million in Fiscal 2009 for 15 new heads charged with pro-cert inspections, gut renovation plan reviews and low-rise safety inspections. Lastly, the Department has budgeted \$692,000 in Fiscal 2009 and \$516,000 in the out-years for the General Contractor Registration Program that will allow the agency to oversee over 4,500 contractors in order to monitor their job performance and hold bad contractors accountable.

Since Mayor Bloomberg's first year in office in 2002, the Department has increased its budget by \$52.4 million in response to the booming construction industry and in an effort to strengthen the Department's operations. The current Fiscal 2009 Executive Budget for the Department is \$104.2 million, which more than doubles the \$51.8 million appropriated in the Fiscal 2003 Adopted Budget.

HEADCOUNT OVERVIEW

Headcount	Fiscal 2008 Adopted Budget	Fiscal 2008 Forecast for 6/30/2008	Fiscal 2009 Preliminary Budget	Fiscal 2009 Executive Budget
City	1,286	1,301	1,286	1,349
Non-City	0	0	0	0
Total	1,286	1,301	1,286	1,349

The headcount for the Department increases by 63 from the Fiscal 2009 Preliminary Budget to the Fiscal 2009 Executive Budget. This is attributable to 56 new heads for the Special Enforcement Program Phase III and 7 new heads for the General Contractor Registration Program.

UNIT OF APPROPRIATIONS

The operating budget of an agency is structured into several levels, each of which provides varying levels of detail on an agency’s spending plans. The unit of appropriation (“U/A”) is the most basic level of detail within an agency’s operating budget. U/As are essentially the building blocks of the City’s Expense Budget. It is at this level that the Council adopts the City’s Expense Budget. The City Charter requires that U/As represent the amount appropriated for Personal Services (i.e., salaries, overtime, etc.) or Other Than Personal Services (i.e., supplies, contracts, etc.) for a particular program, purpose, activity or institution.

U/A#	U/A Name	Fiscal 2008 Adopted Budget	Fiscal 2008 Current Mod. as of 4/25/2008	Fiscal 2009 Preliminary Budget	Fiscal 2009 Executive Budget
001	Personal Services	\$78,146,349	\$77,113,349	\$78,757,013	\$83,298,728
002	Other Than Personal Services	\$21,125,296	\$22,181,486	\$11,670,187	\$20,885,060
	Total	\$99,271,645	\$99,294,835	\$90,427,200	\$104,183,788

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EXECUTIVE BUDGET ACTIONS (\$000)

Description	Fiscal 2008			Fiscal 2009		
	City	Non-City	Total	City	Non-City	Total
Agency Budget as per the Preliminary Plan	\$100,556	\$0	\$100,556	\$90,427	\$0	\$90,427
New Needs						
Emergency Accident Prevention Plan	\$1,565		\$1,565	\$2,347		\$2,347
Emergency Contract for Engineering & Investigative Services in Connection with the Crane Collapse	\$750		\$750	\$0		\$0
Emergency Contract for the Inspection of Mobile Cranes in the City of New York	\$115		\$115	\$0		\$0
Emergency Services for the Inspection of Tower Cranes in the City of New York	\$235		\$235	\$0		\$0
General Contractor Registration	\$0		\$0	\$692		\$692
OMB Analysis of High Risk Operations	\$250		\$250	\$0		\$0
Private Elevator Contracts	\$0		\$0	\$3,100		\$3,100
Special Enforcement Program Phase 3: Certificate of Corrections Follow-Up Inspections	\$0		\$0	\$545		\$545
Special Enforcement Program Phase 3: Construction Progress Inspections	\$0		\$0	\$865		\$865
Special Enforcement Program Phase 3: Excavation Inspection Unit	\$0		\$0	\$1,063		\$1,063
Special Enforcement Program Phase 3: Pre-Qualifying Pro-Cert Program Administration	\$0		\$0	\$188		\$188
Special Enforcement Program Phase 3: Pro-Cert Audit & Inspection Unit	\$0		\$0	\$1,135		\$1,135
Special Enforcement Program Phase 3: Sidewalk Shed Lighting Inspections	\$0		\$0	\$135		\$135
Special Enforcement Program Phase 3: Vehicles	\$0		\$0	\$706		\$706
Temporary Worker Contract	\$0		\$0	\$1,954		\$1,954
Total New Needs	\$2,915	\$0	\$2,915	\$12,728	\$0	\$12,728
Other Adjustments						
Collective Bargaining for Electrical Inspectors	\$164		\$164	\$164		\$164
Collective Bargaining-OSA	\$211		\$211	\$211		\$211
Heat, Light and Power	(\$27)		(\$27)	\$34		\$34
Lease Adjustment	\$0		\$0	\$87		\$87
Model Code Funding Adjustment	(\$533)		(\$533)	\$533		\$533
Total Other Adjustments	(\$185)	\$0	(\$185)	\$1,028	\$0	\$1,028
Total Executive Plan Budget Changes	\$2,730	\$0	\$2,730	\$13,757	\$0	\$13,757
Agency Budget as per the Executive Plan	\$103,286	\$0	\$103,286	\$104,184	\$0	\$104,184

EXECUTIVE BUDGET ACTION ANALYSIS

New Needs

The Executive Plan contains \$2.91 million in Fiscal 2008 and \$12.73 million in Fiscal 2009 in City-funded New Needs for U/As 001 and 002 in the Fiscal 2009 Executive Budget:

- **Emergency Accident Prevention Plan:** The Executive Plan increases the Department's budget by \$1.56 million in Fiscal 2008 and \$2.35 million in Fiscal 2009 to allow the agency to conduct a thorough evaluation and assessment of high-rise concrete operations, excavations and crane operations in order to make these jobs safer. In response to the tower crane collapse in March, the Department will hire 20 specialized engineering experts to work with the agency to conduct inspections of these operations, review agency procedures, and develop recommendations that the Department will implement on an ongoing basis.
- **Emergency Contract for Engineering & Investigative Services in Connection with the Crane Collapse:** The Executive Plan increases the Department's budget by \$750,000 in Fiscal 2008 only to allow the agency and the Department of Investigation to investigate the cause of the crane collapse and to re-inspect all the cranes inspected by the buildings inspector who had claimed to have inspected the collapsed crane. Both agencies will also conduct a full review and evaluation of the Cranes and Derricks Unit procedures and personnel.
- **Emergency Contract for the Inspection of Mobile Cranes in the City of New York:** The Executive Plan increases the Department's budget by \$115,000 in Fiscal 2008 only to allow the agency to inspect all 220 mobile cranes in the City to increase crane safety and oversight of crane operations. Inspections will conclude at the end of May. As an immediate precaution, engineers who design cranes are now required to inspect the cranes before they are raised or lowered and a building inspector must be present when cranes are raised or lowered.
- **Emergency Services for the Inspection of Tower Cranes in the City of New York:** The Executive Plan increases the Department's budget by \$235,000 in Fiscal 2008 only to allow the agency to inspect all 30 tower cranes in the City to increase crane safety and oversight of crane operations. As an immediate precaution, engineers who design cranes are now required to inspect the cranes before they are raised or lowered and a building inspector must be present when cranes are raised or lowered.
- **General Contractor Registration:** The Executive Plan increases the Department's budget by \$692,000 in Fiscal 2008 and \$516,000 in Fiscal 2009 and in the out-years for the creation of the General Contractor Registration program as required by Local Law 36 of 2007. General Contractors seeking permits to erect one-, two- or three-family homes must register with the Department by October 31, 2008 to allow the agency to track contractor's job performance and hold bad contractors accountable. The Department will add 7 new staff who will screen applicants, conduct field inspections, and investigate

unregistered contractors and subject them to Stop Worker Orders, criminal charges, and seizure of vehicles and construction tools.

- **OMB Analysis of High Risk Operations:** The Executive Plan increases the Department's budget by \$250,000 in Fiscal 2008 only to allow OMB to conduct an assessment of high-risk construction operations.
- **Private Elevator Contracts:** The Executive Plan increases the Department's budget in Fiscal 2009 only by \$3.1 million to continue contracting with private firms to perform a portion of DOB's elevator inspections. Funding for private elevator contract is not base-lined.
- **Special Enforcement Program (SEP) Phase III: Certificate of Corrections Follow-Up Inspections:** The Executive Plan increases the Department's budget by \$545,000 in Fiscal 2009 and in the out-years for SEP Phase III: Certificate of Corrections Follow-Up Inspections, which consists of 5 inspectors and 3 managers and support staff who will conduct follow-up inspections of properties where individuals fail to certify that violations have been corrected. The Inspection team will audit sites through unannounced visits to verify that violations were indeed corrected.
- **SEP Phase III: Construction Progress Inspections:** The Executive Plan increases the Department's budget by \$865,000 in Fiscal 2009 and in the out-years for SEP Phase III: Construction Progress Inspections, which consist of 10 inspectors, 1 engineer, and 1 manager who will conduct more safety inspections during the course of construction of any given building to ensure that actual construction matches approved plans and complies with building code and zoning regulations.
- **SEP Phase III: Excavation Inspection Unit:** The Executive Plan increases the Department's budget by \$1.06 million in Fiscal 2009 and in the out-years for the SEP Phase III: Excavation Inspection Unit, which will consist of 15 new specialized inspectors and engineers who will conduct inspections of excavation operations throughout the City to ensure that proper excavation procedures are followed for the safety of workers and the protection of adjacent properties.
- **SEP Phase III: Pre-Qualifying Pro-Cert Program Administration:** The Executive Plan increases the Department's budget by \$187,500 in Fiscal 2009 and in the out-years for SEP Phase III: Pre-Qualifying Pro-Cert Program Administration, which will consist of 3 new staff who will conduct oversight of professional certification program by tracking professionals and creating regulations that prevent bad actors and repeat offenders of building code and zoning regulations from professionally certifying.
- **SEP Phase III: Pro-Cert Audit & Inspection Unit:** The Executive Plan increases the Department's budget by \$1.14 million in Fiscal 2009 and in the out-years for SEP Phase III: Pro-Cert Audit & Inspection Unit, which will add 16 new staff for the Professional Certification Review and Audits Team to continue auditing professionally certified plans

Fiscal 2009 Executive Budget Report

and conduct more site inspections in order to catch bad actors and repeat offenders of construction regulations.

- **SEP Phase III: Sidewalk Shed Lighting Inspections:** The Executive Plan increases the Department's budget by \$135,000 in Fiscal 2009 and in the out-years for SEP Phase III: Sidewalk Shed Lighting Inspections, which will consist of 2 new electrical inspectors under the DOB's Scaffold Safety Team to focus on sidewalk shed safety. Inspectors will conduct unannounced spot checks of sites with sheds to verify that contractors have properly installed electrical lighting according to the Building Code. This program is part of the Safety Analysis and Field Evaluation (SAFE) Scaffold & Shed Initiative launched in February to crack down on unsafe supported scaffolds and sidewalk sheds.
- **SEP Phase III: Vehicles:** The Executive Plan increases the Department's budget by \$1.95 million in Fiscal 2009 only for the purchase of vehicles associated with SEP Phase III.
- **Temporary Worker Contract:** The Executive Plan increases the Department's budget in Fiscal 2009 by \$1.95 million for a temporary worker contract. This is an extension of the current contract to provide support for the agency in response to the continued strength of the construction industry. Funding for the temporary worker contract is not base-lined.

Other Adjustments

The Executive Plan removes \$185,000 in Fiscal 2008 and adds \$1.03 million in Fiscal 2009 in City-funded Other Adjustments in the Fiscal 2009 Executive Budget:

- **Collective Bargaining for Electrical Inspectors:** Beginning in Fiscal 2008, annual funds totaling \$164,000 are being transferred from the Labor Reserve in the Miscellaneous Budget to DOB's budget to cover the costs associated with recent collective bargaining settlement with Electrical Inspectors.
- **Collective Bargaining-OSA:** Beginning in Fiscal 2008, annual funds totaling \$211,000 are being transferred from the Labor Reserve in the Miscellaneous Budget to DOB's budget to cover the costs associated with recent collective bargaining.
- **Heat, Light and Power:** The Executive Plan removes \$27,000 from DOB's budget in Fiscal 2008 and adds \$34,000 in Fiscal 2009 to properly reflect the costs associated with heat, light and power.
- **Lease Adjustment:** The Executive Plan increases the Department's budget by \$87,000 in Fiscal 2009 and in the out-years for lease adjustment.
- **Model Code Funding Adjustment:** The Executive Plan moves \$533,000 from Fiscal 2008 to Fiscal 2009 for work related to the new Model Code.

Department of Housing Preservation and Development

2009 Executive Budget

The Department of Housing Preservation and Development (HPD) works to maximize the production of affordable housing in New York City by encouraging cost-effective development. The Department also promotes the preservation and improvement of existing housing stock by providing loan assistance, education, and code enforcement. In conjunction with these housing objectives, the Department supports a comprehensive community development agenda by conveying City-owned properties, both occupied and vacant, to responsible private owners, while promoting retail development, homeownership initiatives, and productive community partnerships.

	2006 Actuals	2007 Actuals	2008 Budget (May 1, 2008 Financial Plan)	2009 Preliminary Budget	2009 Executive Budget
Spending by Program					
Administration	\$31,938,020	\$32,913,062	\$33,910,152	\$31,882,880	\$33,074,708
Administration - Program	\$10,668,569	\$10,012,455	\$15,201,979	\$9,988,630	\$9,646,679
Development	\$32,724,782	\$71,267,291	\$61,782,679	\$17,974,331	\$19,526,400
Housing Operations - Emergency Housing	\$18,254,648	\$16,283,801	\$19,376,732	\$22,000,286	\$22,138,017
Housing Operations - Management and Disposition	\$63,472,905	\$53,381,244	\$64,700,706	\$57,377,512	\$57,990,167
Housing Operations - Section 8 Programs	\$288,458,544	\$289,747,912	\$309,291,880	\$244,366,919	\$246,076,034
Preservation - Anti-Abandonment	\$8,758,641	\$10,655,308	\$12,102,198	\$8,264,204	\$7,321,780
Preservation - Code Enforcement	\$23,774,010	\$26,327,580	\$41,335,899	\$52,634,540	\$53,131,925
Preservation - Emergency Repair	\$25,665,878	\$28,396,972	\$31,698,060	\$29,818,329	\$28,159,919
Preservation - Lead Paint	\$20,361,652	\$21,999,356	\$26,783,256	\$20,285,776	\$19,920,152
Preservation - Other Agency Services	\$19,162,341	\$15,119,150	\$22,506,968	\$14,306,058	\$17,296,720
Total	\$543,239,990	\$576,104,130	\$638,690,509	\$508,899,465	\$514,282,501
Funding					
Capital- IFA	NA	NA	\$14,869,159	\$15,595,943	\$15,619,785
City Funds	NA	NA	\$81,448,549	\$64,509,669	\$70,295,092
Federal - Community Development	NA	NA	\$160,813,362	\$165,210,977	\$163,786,548
Federal - Other	NA	NA	\$332,373,208	\$256,824,751	\$256,824,751
Intra City	NA	NA	\$1,589,473	\$991,793	\$989,993
Other Categorical	NA	NA	\$45,889,606	\$4,459,606	\$5,459,606
State	NA	NA	\$1,707,152	\$1,306,726	\$1,306,726
Total	NA	NA	\$638,690,509	\$508,899,465	\$514,282,501
Full-Time Positions	2,593	2,599	2,860	2,825	2,822
Contracts	NA	NA	333	204	169

Note: "NA" means that data is not available

Administration

The HPD Administration program area encompasses a wide range of activities, including the support services necessary to run a major agency such as human resources and the budget office, funding pass-throughs for the New York City Housing Authority (NYCHA) and City Council initiatives, and administration of the Senior Citizen Rent Increase Exemption for households living in subsidized housing.

	2006 Actuals	2007 Actuals	2008 Budget (May 1, 2008 Financial Plan)	2009 Preliminary Budget	2009 Executive Budget
Spending					
Personal Services	\$25,732,258	\$26,472,901	\$26,008,559	\$25,083,231	\$25,504,484
Other than Personal Services	\$6,205,762	\$6,440,161	\$7,901,593	\$6,799,649	\$7,570,224
Total	\$31,938,020	\$32,913,062	\$33,910,152	\$31,882,880	\$33,074,708
Funding					
Capital- IFA	NA	NA	\$1,253,171	\$1,253,797	\$1,253,797
City Funds	NA	NA	\$24,418,291	\$22,379,048	\$23,347,761
Federal - Community Development	NA	NA	\$6,183,290	\$6,211,958	\$6,436,873
Federal - Other	NA	NA	\$1,973,793	\$1,973,793	\$1,973,793
Intra City	NA	NA	\$64,284	\$64,284	\$62,484
State	NA	NA	\$17,323	\$0	\$0
Total	NA	NA	\$33,910,152	\$31,882,880	\$33,074,708
Full-Time Positions	423	432	499	485	492
Contracts	NA	NA	13	12	12
Cleaning Services	NA	NA	1	1	1
Contractual Services - General	NA	NA	2	2	1
Data Processing Equipment Maintenance	NA	NA	1	1	1
Maintenance and Repairs - General	NA	NA	1	2	2
Office Equipment Maintenance	NA	NA	2	2	2
Professional Services - Other	NA	NA	2	0	1
Telecommunications Maintenance	NA	NA	1	1	1
Temporary Services	NA	NA	1	1	1
Training Program for City Employees	NA	NA	2	2	2

Note: "NA" means that data is not available

Administration - Program

Unlike Administration which encompasses support services, this program includes administrative functions that are directly related to the Department's programs.

	2006 Actuals	2007 Actuals	2008 Budget (May 1, 2008 Financial Plan)	2009 Preliminary Budget	2009 Executive Budget
Spending					
Personal Services	\$4,410,954	\$4,523,248	\$5,829,926	\$5,545,877	\$5,829,926
Other than Personal Services	\$6,257,614	\$5,489,207	\$9,372,053	\$4,442,753	\$3,816,753
Total	\$10,668,569	\$10,012,455	\$15,201,979	\$9,988,630	\$9,646,679
Funding					
City Funds	NA	NA	\$6,967,044	\$5,447,636	\$6,311,044
Federal - Community Development	NA	NA	\$5,947,085	\$3,220,465	\$2,015,106
Federal - Other	NA	NA	\$1,626,543	\$828,438	\$828,438
Intra City	NA	NA	\$661,307	\$492,091	\$492,091
Total	NA	NA	\$15,201,979	\$9,988,630	\$9,646,679
Full-Time Positions	81	87	97	95	97
Contracts	NA	NA	3	3	3
Community Consultants	NA	NA	1	1	1
In-Rem Maintenance Costs	NA	NA	1	1	1
Professional Services - Other	NA	NA	1	1	1

Note: "NA" means that data is not available

Development

Development's primary function is building the pipeline for affordable housing development by identifying privately-owned sites and assemblages for housing development, arranging for acquisition funding when necessary, collaborating with other agencies with land and buildings suitable for housing development and creating the appropriate programs and policies to facilitate housing development. New housing development is a major activity for HPD, but much of the spending for this program area takes place in the capital budget. As a result, development accounts for only 3 percent of HPD's expense budget spending. There are four programs within the development program area: housing finance, homeownership, special needs housing, and planning.

	2006 Actuals	2007 Actuals	2008 Budget (May 1, 2008 Financial Plan)	2009 Preliminary Budget	2009 Executive Budget
Spending					
Personal Services	\$10,784,604	\$12,321,350	\$12,469,639	\$15,255,291	\$15,807,360
Other than Personal Services	\$21,940,178	\$58,945,940	\$49,313,040	\$2,719,040	\$3,719,040
Total	\$32,724,782	\$71,267,291	\$61,782,679	\$17,974,331	\$19,526,400
Funding					
Capital- IFA	NA	NA	\$1,663,471	\$2,413,471	\$2,413,471
City Funds	NA	NA	\$7,303,984	\$7,100,555	\$8,107,495
Federal - Community Development	NA	NA	\$914,535	\$3,153,616	\$3,698,745
Federal - Other	NA	NA	\$10,091,083	\$4,897,083	\$4,897,083
Other Categorical	NA	NA	\$41,809,606	\$409,606	\$409,606
Total	NA	NA	\$61,782,679	\$17,974,331	\$19,526,400
Full-Time Positions	206	200	274	271	272
Contracts	NA	NA	1	1	1
Contractual Services - General	NA	NA	1	1	1

Performance Measures

	Type of Measure	2005 Annual Target	2005 Annual Actual	2006 Annual Target	2006 Annual Actual	2007 Annual Target	2007 Annual Actual	2008 Annual Target	2008 4-Month Actual
New construction completions- HPD and HDC	Output	3,342	3,550	3,982	3,407	4,440	4,815	5,302	2,018
New construction starts- HPD and HDC	Output	NA	6,964	6,562	6,354	5,279	5,225	8,568	1,055
Total completions financed or assisted under the New Housing Marketplace Plan (units)	Output	9,142	15,173	12,851	13,190	13,714	15,550	12,683	2,491
Total starts financed or assisted under the New Housing Marketplace Plan (units)	Output	15,711	18,340	15,099	17,393	17,055	18,465	16,944	2,551

Note: "NA" means that data is not available

Housing Operations - Emergency Housing

The Emergency Housing Services Bureau provides emergency relocation services to tenants displaced as a result of fires or vacate orders issued by the Department of Buildings, Fire Department or HPD Code Enforcement. In addition, HPD operates the Article 7A program, in which administrators are appointed by the Court (pursuant to New York State Law) to operate privately owned buildings that have been abandoned by their owners, resulting in conditions that are dangerous to the tenants' life, health and safety. The administrators act under Court Order to collect rents and use the money to provide essential services to the tenants and make necessary repairs. Housing in the Article 7A program remains in private ownership, but the program is managed along with those targeting city-owned units.

	2006 Actuals	2007 Actuals	2008 Budget (May 1, 2008 Financial Plan)	2009 Preliminary Budget	2009 Executive Budget
Spending					
Personal Services	\$3,100,255	\$3,236,483	\$3,387,810	\$3,387,810	\$3,387,810
Other than Personal Services	\$15,154,393	\$13,047,318	\$15,988,922	\$18,612,476	\$18,750,207
Total	\$18,254,648	\$16,283,801	\$19,376,732	\$22,000,286	\$22,138,017
Funding					
City Funds	NA	NA	\$2,290,306	\$5,020,110	\$3,764,110
Federal - Community Development	NA	NA	\$13,524,169	\$13,801,022	\$14,194,753
Federal - Other	NA	NA	\$1,826,406	\$1,826,406	\$1,826,406
Intra City	NA	NA	\$46,018	\$46,018	\$46,018
Other Categorical	NA	NA	\$0	\$0	\$1,000,000
State	NA	NA	\$1,689,833	\$1,306,730	\$1,306,730
Total	NA	NA	\$19,376,732	\$22,000,286	\$22,138,017
Full-Time Positions	65	74	61	61	61
Contracts	NA	NA	8	9	9
Community Consultants	NA	NA	3	4	4
Contractual Services - General	NA	NA	5	5	5

Note: "NA" means that data is not available

Housing Operations - Management and Disposition

HPD has the responsibility for managing, operating and disposing of city-owned dwelling units. In recent years, HPD has made it a priority to dispose these properties to the private market by initiating programs that target occupied and vacant city-owned buildings for rehabilitation and sale to community-based owners, such as local entrepreneurs, neighborhood nonprofit housing organizations, or qualified tenant groups.

	2006 Actuals	2007 Actuals	2008 Budget (May 1, 2008 Financial Plan)	2009 Preliminary Budget	2009 Executive Budget
Spending					
Personal Services	\$25,901,030	\$25,682,972	\$24,783,106	\$26,403,058	\$25,628,881
Other than Personal Services	\$37,571,875	\$27,698,272	\$39,917,600	\$30,974,454	\$32,361,286
Total	\$63,472,905	\$53,381,244	\$64,700,706	\$57,377,512	\$57,990,167
Funding					
Capital- IFA	NA	NA	\$11,420,692	\$11,396,850	\$11,420,692
City Funds	NA	NA	\$10,607,655	\$8,229,005	\$8,077,489
Federal - Community Development	NA	NA	\$35,618,238	\$30,727,536	\$31,467,865
Federal - Other	NA	NA	\$2,974,121	\$2,974,121	\$2,974,121
Other Categorical	NA	NA	\$4,080,000	\$4,050,000	\$4,050,000
Total	NA	NA	\$64,700,706	\$57,377,512	\$57,990,167
Full-Time Positions	464	442	453	461	452
Contracts	NA	NA	61	66	64
Cleaning Services	NA	NA	1	2	2
Community Consultants	NA	NA	2	4	4
Contractual Services - General	NA	NA	2	2	2
In-Rem Maintenance Costs	NA	NA	3	5	3
Maintenance and Repairs - General	NA	NA	44	44	44
Professional Services - Engineering and Architectural Services	NA	NA	1	1	1
Professional Services - Legal Services	NA	NA	3	3	3
Security Services	NA	NA	3	3	3
Telecommunications Maintenance	NA	NA	1	1	1
Temporary Services	NA	NA	1	1	1

Performance Measures

	Type of Measure	2005 Annual Target	2005 Annual Actual	2006 Annual Target	2006 Annual Actual	2007 Annual Target	2007 Annual Actual	2008 Annual Target	2008 4-Month Actual
Units sold	Output	1,667	1,855	1,645	1,483	797	763	958	30

Note: "NA" means that data is not available

Housing Operations - Section 8 Programs

HPD administers federal rental assistance for over 25,000 households in New York City. The bulk of the rental subsidies are Section 8 vouchers and project-based Section 8, although HPD also handles Shelter Plus Care funding and other rental subsidies targeted to homeless individuals and households. HPD’s Section 8 program is substantially smaller than that operated by the New York City Housing Authority. HPD generally targets its Section 8 assistance to very specific categories of New Yorkers, including homeless households; households that are residing in a building owned by the city which is in need of substantial renovation, in which case the voucher will be issued to allow the applicant to locate permanent, alternate housing; and households residing in buildings that have been developed with financial assistance from HPD or buildings for which HPD maintains regulatory responsibility.

	2006 Actuals	2007 Actuals	2008 Budget (May 1, 2008 Financial Plan)	2009 Preliminary Budget	2009 Executive Budget
Spending					
Personal Services	\$7,718,597	\$8,589,841	\$8,638,453	\$8,693,453	\$8,693,453
Other than Personal Services	\$280,739,947	\$281,158,071	\$300,653,427	\$235,673,466	\$237,382,581
Total	\$288,458,544	\$289,747,912	\$309,291,880	\$244,366,919	\$246,076,034
Funding					
City Funds	NA	NA	\$3,176,649	\$265,809	\$1,974,924
Federal - Other	NA	NA	\$306,115,231	\$244,101,110	\$244,101,110
Total	NA	NA	\$309,291,880	\$244,366,919	\$246,076,034
Full-Time Positions	205	219	220	220	220
Contracts	NA	NA	3	0	1
Contractual Services - General	NA	NA	0	0	1
Maintenance and Repairs - Motor Vehicle Equipment	NA	NA	1	0	0
Telecommunications Maintenance	NA	NA	1	0	0
Temporary Services	NA	NA	1	0	0

Note: "NA" means that data is not available

Preservation - Anti-Abandonment

HPD’s anti-abandonment initiatives are intended to address the City’s at-risk housing stock. In particular, these initiatives include assessing the physical and financial needs of distressed properties, reaching out to building owners to encourage code and tax compliance, and providing education and support services for owners. An example of an anti-abandonment program are the Neighborhood Preservation Consultants, in which nonprofit organizations contracted with HPD provide early intervention, preservation and anti-abandonment services throughout the five boroughs. The NPCs also assist HPD in identifying and assessing at-risk buildings.

	2006 Actuals	2007 Actuals	2008 Budget (May 1, 2008 Financial Plan)	2009 Preliminary Budget	2009 Executive Budget
Spending					
Personal Services	\$5,125,838	\$5,712,798	\$5,757,811	\$5,759,296	\$5,682,872
Other than Personal Services	\$3,632,803	\$4,942,510	\$6,344,387	\$2,504,908	\$1,638,908
Total	\$8,758,641	\$10,655,308	\$12,102,198	\$8,264,204	\$7,321,780
Funding					
City Funds	NA	NA	\$3,976,011	\$443,300	\$443,300
Federal - Community Development	NA	NA	\$7,947,723	\$7,820,904	\$6,878,480
Intra City	NA	NA	\$178,464	\$0	\$0
Total	NA	NA	\$12,102,198	\$8,264,204	\$7,321,780
Full-Time Positions	107	110	105	103	103
Contracts	NA	NA	114	54	21
Community Consultants	NA	NA	113	53	20
Contractual Services - General	NA	NA	1	1	1

Performance Measures

	Type of Measure	2005 Annual Target	2005 Annual Actual	2006 Annual Target	2006 Annual Actual	2007 Annual Target	2007 Annual Actual	2008 Annual Target	2008 4-Month Actual
Properties assessed and determined to be at risk of abandonment	Demand	NA	1,777	NA	1,851	NA	1,353	NA	NA
At-risk properties with treatment commenced (%)	Service Quality	NA	NA	NA	NA	NA	58%	NA	NA

Note: "NA" means that data is not available

Preservation - Code Enforcement

HPD is responsible for enforcing the New York City Housing Maintenance New York State Multiple Dwelling Law. In order to enforce this law, HPD sends inspectors to respond to buildings with maintenance deficiencies, and issue violations where appropriate.

	2006 Actuals	2007 Actuals	2008 Budget (May 1, 2008 Financial Plan)	2009 Preliminary Budget	2009 Executive Budget
Spending					
Personal Services	\$20,971,485	\$22,502,137	\$27,768,113	\$27,717,435	\$27,585,820
Other than Personal Services	\$2,802,525	\$3,825,443	\$13,567,786	\$24,917,105	\$25,546,105
Total	\$23,774,010	\$26,327,580	\$41,335,899	\$52,634,540	\$53,131,925

Funding

City Funds	NA	NA	\$11,537,391	\$10,142,852	\$10,191,464
Federal - Community Development	NA	NA	\$29,798,508	\$42,491,688	\$42,940,461
Total	NA	NA	\$41,335,899	\$52,634,540	\$53,131,925

Full-Time Positions	436	425	554	544	540
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Contracts	NA	NA	9	7	7
Cleaning Services	NA	NA	1	1	1
Contractual Services - General	NA	NA	2	1	1
Data Processing Equipment Maintenance	NA	NA	1	0	0
Maintenance and Repairs - General	NA	NA	1	1	1
Maintenance and Repairs - Motor Vehicle Equipment	NA	NA	1	1	1
Office Equipment Maintenance	NA	NA	1	1	1
Professional Services - Other	NA	NA	1	1	1
Temporary Services	NA	NA	1	1	1

Performance Measures

	Type of Measure	2005 Annual Target	2005 Annual Actual	2006 Annual Target	2006 Annual Actual	2007 Annual Target	2007 Annual Actual	2008 Annual Target	2008 4-Month Actual
Total complaints reported	Demand	NA	582,567	NA	627,928	NA	632,064	NA	184,228
Total emergency complaints	Demand	NA	414,847	NA	404,879	NA	412,483	NA	111,967
Total violations issued	Output	NA	482,674	NA	582,038	NA	521,547	NA	166,084
Average time to respond to an emergency complaint (hours)	Service Quality	NA	10.9	NA	11.0	NA	15.8	NA	10.1

Note: "NA" means that data is not available

Preservation - Emergency Repair

If an emergency condition is verified by a code inspector, the owner and/or managing agent of the property will be notified of the emergency condition and instructed to repair it. If the owner fails to make the necessary repairs in a timely manner, HPD's Emergency Repair Program (ERP) may repair the condition. If ERP repairs the emergency condition, the City will bill the owner for the cost of repairs. If the owner fails to pay the bill within 60 days, a lien is placed on the property.

	2006 Actuals	2007 Actuals	2008 Budget (May 1, 2008 Financial Plan)	2009 Preliminary Budget	2009 Executive Budget
Spending					
Personal Services	\$6,482,712	\$6,567,469	\$7,007,779	\$6,968,985	\$7,060,897
Other than Personal Services	\$19,183,165	\$21,829,502	\$24,690,281	\$22,849,344	\$21,099,022
Total	\$25,665,878	\$28,396,972	\$31,698,060	\$29,818,329	\$28,159,919
Funding					
City Funds	NA	NA	\$110,357	\$87,357	\$87,357
Federal - Community Development	NA	NA	\$31,337,703	\$29,730,972	\$28,072,562
Intra City	NA	NA	\$250,000	\$0	\$0
Total	NA	NA	\$31,698,060	\$29,818,329	\$28,159,919
Full-Time Positions	120	129	132	127	132
Contracts	NA	NA	39	40	39
Contractual Services - General	NA	NA	6	6	5
In-Rem Maintenance Costs	NA	NA	14	14	14
Maintenance and Repairs - General	NA	NA	16	16	16
Maintenance and Repairs - Motor Vehicle Equipment	NA	NA	1	2	2
Office Equipment Maintenance	NA	NA	1	1	1
Training Program for City Employees	NA	NA	1	1	1

Performance Measures

	Type of Measure	2005 Annual Target	2005 Annual Actual	2006 Annual Target	2006 Annual Actual	2007 Annual Target	2007 Annual Actual	2008 Annual Target	2008 4-Month Actual
Emergency violations corrected by HPD (%)	Output	NA	19.0%	NA	17.0%	NA	16.0%	NA	NA
Average cost of repair work performed by HPD (\$)	Unit Cost	NA	\$886	NA	\$966	NA	\$767	NA	NA

Note: "NA" means that data is not available

Preservation - Lead Paint

HPD helps ensure that developers and property owners comply with the City's Lead Paint law, which concerns the prevention of childhood lead poisoning through the remediation of lead paint hazards in housing and day care facilities.

	2006 Actuals	2007 Actuals	2008 Budget (May 1, 2008 Financial Plan)	2009 Preliminary Budget	2009 Executive Budget
Spending					
Personal Services	\$17,527,386	\$17,984,173	\$18,123,297	\$17,791,993	\$17,826,369
Other than Personal Services	\$2,834,266	\$4,015,183	\$8,659,959	\$2,493,783	\$2,093,783
Total	\$20,361,652	\$21,999,356	\$26,783,256	\$20,285,776	\$19,920,152
Funding					
Capital- IFA	NA	NA	\$129,247	\$129,247	\$129,247
City Funds	NA	NA	\$1,476,255	\$1,867,554	\$1,545,255
Federal - Community Development	NA	NA	\$17,022,323	\$17,675,775	\$17,632,450
Federal - Other	NA	NA	\$7,766,031	\$223,800	\$223,800
Intra City	NA	NA	\$389,400	\$389,400	\$389,400
Total	NA	NA	\$26,783,256	\$20,285,776	\$19,920,152
Full-Time Positions	382	368	359	357	350
Contracts	NA	NA	5	8	8
Maintenance and Repairs - General	NA	NA	2	1	1
Maintenance and Repairs - Motor Vehicle Equipment	NA	NA	1	3	3
Temporary Services	NA	NA	0	1	1
Training Program for City Employees	NA	NA	2	3	3

Performance Measures

	Type of Measure	2005 Annual Target	2005 Annual Actual	2006 Annual Target	2006 Annual Actual	2007 Annual Target	2007 Annual Actual	2008 Annual Target	2008 4-Month Actual
Total lead paint complaints	Demand	NA	41,776	NA	47,720	NA	46,033	NA	15,461
Total lead paint violations issued	Output	NA	35,729	NA	44,859	NA	33,605	NA	10,750
Average cost of lead paint repair work performed by HPD (\$)	Unit Cost	NA	\$1,934	NA	\$1,575	NA	\$2,111	NA	NA

Note: "NA" means that data is not available

Preservation - Other Agency Services

This includes other Preservation programs.

	2006 Actuals	2007 Actuals	2008 Budget (May 1, 2008 Financial Plan)	2009 Preliminary Budget	2009 Executive Budget
Spending					
Personal Services	\$5,085,510	\$5,764,761	\$6,708,218	\$6,083,025	\$6,284,687
Other than Personal Services	\$14,076,831	\$9,354,389	\$15,798,750	\$8,223,033	\$11,012,033
Total	\$19,162,341	\$15,119,150	\$22,506,968	\$14,306,058	\$17,296,720
Funding					
Capital- IFA	NA	NA	\$402,578	\$402,578	\$402,578
City Funds	NA	NA	\$9,584,606	\$3,526,443	\$6,444,893
Federal - Community Development	NA	NA	\$12,519,788	\$10,377,041	\$10,449,253
State	NA	NA	(\$4)	(\$4)	(\$4)
Total	NA	NA	\$22,506,968	\$14,306,058	\$17,296,720
Full-Time Positions	104	113	106	101	103
Contracts	NA	NA	77	4	4
Community Consultants	NA	NA	16	0	0
Contractual Services - General	NA	NA	58	2	2
Maintenance and Repairs - Motor Vehicle Equipment	NA	NA	1	0	0
Temporary Services	NA	NA	2	2	2

Performance Measures

	Type of Measure	2005 Annual Target	2005 Annual Actual	2006 Annual Target	2006 Annual Actual	2007 Annual Target	2007 Annual Actual	2008 Annual Target	2008 4-Month Actual
Preservation completions- HPD and HDC	Output	NA	11,623	8,869	9,783	9,274	10,735	7,381	473
Preservation starts- HPD and HDC	Output	NA	11,288	8,262	10,905	11,551	12,970	8,051	1,400

Note: "NA" means that data is not available