

CITY COUNCIL
CITY OF NEW YORK

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TRANSCRIPT OF THE MINUTES

of the

COMMITTEES ON AGING AND HEALTH

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HELD AT: 250 Broadway
Hearing Room - 14th Floor

B E F O R E:

JOEL RIVERA,
MARIA DEL CARMEN ARROYO
Chairpersons

COUNCIL MEMBERS:

Inez E. Dickens
Mathieu Eugene
Helen D. Foster
John C. Liu
Rosie Mendez
Kendall Stewart
Albert Vann
Gale A. Brewer
Melissa Mark-Viverito
James Vacca
Julissa Ferreras
Vincent Gentile
Kenneth C. Mitchell

A P P E A R A N C E S

COUNCIL MEMBERS:

Helen Sears

A P P E A R A N C E S (CONTINUED)

Dr. Eric Manheimer
Medical Director
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Lilliam Barrios-Paoli
Commissioner
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Dr. Sean Morrison
Director
National Palliative Care Research Center

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Hospice and Palliative Care Association
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CHAIRPERSON RIVERA: Good afternoon ladies and gentlemen. My name is Joel Rivera; I'm the Chair of the City Council's Health Committee. Today the Committees on Health and Aging are conducting a joint hearing on end of life care. I would like to thank my co-chair, Council Member Maria del Carmen Arroyo for joining me in holding this important hearing and for all her leadership and advocacy for New York City's older adults.

End of life care can be broadly defined as the medical treatment and decisions made as an individual is becoming increasingly ill. For obvious reasons this is a very sensitive topic to discuss with one's family and even with medical professionals. As the individual approaches the end of life it is important to ensure that they are adequately prepared. End of life care is more than the medical treatment that one receives. It pertains to ensuring that an individual is able to make personal medical decisions, that they are able to have their affairs in order and make arrangements with their family and loved ones.

A cornerstone of end of life care

1
2 is honoring the wishes of the individual and
3 ensuring that they decide on their treatment
4 options. This may take place after lengthy
5 conversations with family, friends and medical
6 professionals. It is important that medical
7 professionals understand the unique needs of
8 individuals in this very trying situation. For
9 this reason it is necessary that medical
10 professionals receive proper training in helping
11 patients make these individuals.

12 From the perspective of a doctor
13 this type of care is counter to what they learned
14 in medical school. For the most part in medical
15 school doctors are taught about exhausting every
16 option to retain life, while this type of care
17 focuses on the comfort of the dying patient.

18 The New York City Health and
19 Hospital Corporation provides palliative care
20 services, which strive to relieve the pain of
21 individuals who are suffering. This care takes
22 into account the patient's medical, psychological
23 and spiritual needs. HHC also offers bereavement
24 and caregiver support services to family members
25 during these difficult times.

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2 In 2006, HHC launched their
3 palliative care initiative, expanding these
4 services to all of HHC's hospitals. Part of the
5 car that is included involves patients being
6 treated by teams consisting of doctors of various
7 specialties such as psychiatry and internal
8 medicine, nurses, psychologists, social workers
9 and chaplains. Today the committees would like an
10 update on this initiative.

11 I would like to thank the staff of
12 both committees for their hard work, and before we
13 hear from our first panel I want to introduce the
14 members who we have here today and then obviously
15 my co-chair of today's hearing. We have, to my
16 left, Council Member Ken Mitchell; we have my two
17 Legal Counsels, Joe and Adira. We have to the
18 right Melissa Mark-Viverito; City Council Member
19 and Comptroller Elect John Liu; Council Member
20 Gale Brewer, and of course my Co-Chair, Maria del
21 Carmen Arroyo, who will introduce her legal staff
22 and make an opening statement.

23 CHAIRPERSON ARROYO: Thank you, Mr.
24 Co-Chair, and thank you for agreeing to hold this
25 joint hearing with the Committee on Aging. And

1
2 I'm going to say thank you to the Committee Staff
3 first, because if I don't I usually forget and
4 they're the ones that do all of the work. You
5 guys have heard me say it many, many times over.
6 They're the ones who make us look so, so
7 incredibly smart. Kris Sartori, who is the
8 Counsel to the Aging Committee. To my right we
9 have Shauneequa Owusu, who I have not seen; she's
10 probably working on something else. And Pakhi
11 Sengupta, who is our Fiscal Analyst for the
12 Committee. Good afternoon and welcome. I am
13 Maria del Carmen Arroyo and I Chair the Committee
14 on Aging, and again, I want to thank my colleague
15 Council Member Rivera, Chair of the Committee on
16 Health, for agreeing to hold this joint hearing
17 with the Committee to have this important
18 conversation, where we hope to examine issues of
19 end of life care.

20 And as we all know, the older adult
21 population is growing rapidly. For example, every
22 seven seconds—well, that's a lot of people—a baby
23 boomer turns 60. By the year 2030, 7.5 million
24 Americans will be age 65 or older, making up about
25 20% of the nation's population. In our City the

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2 numbers are a little bit higher. Existing
3 services geared towards older adults will help to
4 keep pace with this rapidly growing population,
5 especially as the cost of the entire healthcare
6 system in the country continues to rise
7 dramatically.

8 Services related to end of life
9 care are no exception to the reality of service
10 need. It is important that not only seniors, but
11 everyone, be aware of and plan for end of life
12 care, since we all hope to grow old someday.
13 However, many people are unaware of the most basic
14 type of end of life planning tools, namely
15 healthcare proxies and living wills, and many are
16 very uncomfortable even discussing the topic
17 anyway. And we need to talk about how we can
18 break down those barriers to get people to indeed
19 engage in those processes so that we can help them
20 in their end of life decision-making, so no one
21 else is making decisions that they otherwise would
22 not have done for themselves. That's why it's
23 important for local government to do what it can
24 to educate the public on end of life care as well
25 as provide assistance to those who need help

1
2 understanding their options and how to plan for
3 their own care or for the care of a loved one.

4 And those of us who have parents
5 who are aging often come up and take on the
6 responsibility of caring for that individual, and
7 always hope that we would make the right decision
8 on their behalf. But there should never be a
9 doubt. As an example of what local government is
10 currently doing, our Department for the Aging in
11 the City manages the Center for Organization and
12 Development, or it's Center of Organization and
13 Development runs a online training program that
14 helps older adults and their caregivers understand
15 how to plan for various end of life issues. The
16 program includes information on how to make
17 arrangements for dealing with medical issues that
18 arise at the end of life, as well as help
19 regarding funeral, burial arrangements and legal
20 and financial issues.

21 A part of the program is also
22 dedicated to helping individuals understand the
23 various stages of Alzheimer's Disease and how to
24 care for someone with that disease. For those
25 already at the stage where care is needed, DFTA's

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2 community support demonstration program provides
3 free non-medical services for those who are
4 terminally ill, regardless of their life
5 expectancy or what their treatment options are,
6 through the use of a case manager who assists
7 clients and their families in managing and
8 understanding end of life care issues. And I'm
9 sure that our Commissioner will share a lot more
10 details about those programs. And these are just
11 two examples of the services and resources
12 available in our City.

13 At the hearing we hope to get an
14 understanding of what these and other programs,
15 what programs are available and what these
16 programs need in order to be viable and help with
17 end of life issues. I look forward to hearing
18 from the Administration and the advocates who have
19 come here to testify. We always have an
20 incredible conversation that opens up some
21 thinking that helps us plan better for the future
22 and I know that today's hearing will be no
23 exception.

24 I think at my colleague introduced
25 all of the members of the Committee. Council

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Member Brewer, Council Member Helen Sears just joined us, Ken Mitchell at the end is a member of the Health Committee, and Council Member Melissa Mark-Viverito who is not only a member of the Committee on Aging but also Chairs the Subcommittee on Senior Centers. Thank you all for being here and I guess you can introduce the first panel. Okay. We have—oh no. You're going to do that.

CHAIRPERSON RIVERA: We're going to see who butchers whose name. Okay. Dr. Eric Manheiner [phonetic]. How close am I?

DR. ERIC MANHEIMER: 80%.

CHAIRPERSON RIVERA: 80%. It's okay to correct us. Lilliam—

MS. LILLIAM BARRIOS-PAOLI:
[Interposing] Barrios Paoli.

CHAIRPERSON RIVERA: Barrios-Paoli. And Sean Morrison, an MD from Mt. Sinai. And if you could just state your name for the record. If you have testimony, please provide it to the Sergeant-At-Arms and you may proceed with your statements.

ERIC MANHEIMER: Good afternoon,

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2 Chairpersons Arroyo and Rivera and Members of the
3 Aging and Health Committees. My name is Dr. Eric
4 Manheimer and I am the Medical Director at
5 Bellevue Hospital Center. Thank you very much for
6 the opportunity to describe the palliative care
7 programs on behalf of the New York City Health and
8 Hospitals Corporation.

9 I'd like to begin with a brief
10 overview of palliative care. Palliative care is
11 the medical specialty focused on relief of the
12 pain and other symptoms of serious and chronic
13 illnesses. The goal is to prevent any suffering
14 and also to offer patients and their families the
15 best possible quality of life. It is provided
16 simultaneously with appropriate medical
17 treatments. It differs from hospice care, which
18 is a subset of palliative care, by intervening on
19 the patient's behalf early in the course of the
20 illness and providing continuity of care as the
21 illness progresses and the patient seeks out
22 various specialist. As the illness advances and
23 stress increases, the role of palliative care
24 increases.

25 This is what the World Health

1
2 Organization has to say: Palliative care improves
3 the quality of life of patients and their families
4 through the prevention and relief of suffering and
5 treatment of pain and other problems, physical,
6 emotional, social and spiritual. It uses a team
7 approach. It offers a support system to help
8 patients live as actively as possible and a
9 support system to help families cope. It affirms
10 life and regards dying as a normal process. It
11 intends to neither hasten nor postpone death.

12 Palliative care options stress
13 dignity and comfort and take into account a dying
14 patient's medical, psychological and spiritual
15 needs. The needs of the patient's family are also
16 carefully considered and caregiver support and
17 bereavement services are often available.
18 Palliative care helps to empower and support
19 patients and their families if they choose to
20 diminish some of the anguish and suffering
21 associated with the use of invasive end of life
22 technology.

23 Recognizing the need to provide
24 specialized care to patients who face life-
25 threatening or terminal disease, HHC initiated a

1
2 corporate-wide clinical initiative in 2006 to
3 expand or create palliative care programs of all
4 of our acute care hospitals in order to make this
5 service available to more New Yorkers. Prior to
6 the corporate-wide initiative in 2006, several HHC
7 facilities were offering palliative care services,
8 most notably at Bellevue, Coney Island, Elmhurst,
9 Lincoln and Metropolitan and at our long-term care
10 facility on Staten Island, the Sea View Nursing
11 Home and Rehab Center.

12 These facilities had incorporated
13 various aspects of the palliative care philosophy
14 and specialized knowledge base into their patient
15 care. This service is not something that all
16 hospitals offer in New York or nationwide. It is
17 estimated that only 30% of public hospitals and
18 70% of voluntary hospitals provide this service.
19 Our palliative care team consists primarily of
20 doctors with various specialties, like geriatrics,
21 psychiatry and internal medicine, nurses,
22 psychologists, social workers and chaplains.

23 To foster and coordinate our
24 efforts across facilities, HHC established a
25 Palliative Care Council with representation from

each hospital and HHC Health and Homecare to act as an ongoing advisory body, focus group and arena for learning and providing solutions. A palliative care website was created for all HHC facilities, a means of further promoting the sharing of clinical skills and information. More than 1,000 staff have been trained in the palliative care specialty so far. We have also trained an additional 120 nurse educators, who will each in turn create four training sessions in their facilities as a means of spreading both the philosophy and clinical skills of palliative care.

HHC has distinguished itself in its commitment to multi-disciplinary approaches by taking national curricula and adapting them to provide knowledge and competencies for several different disciplines. This broad training fosters a common body of professional knowledge among our staff to assist them in their day-to-day interactions with patients and families. As you can well understand, training and education efforts are an ongoing process. Just this past Tuesday Lincoln Medical Center hosted a grand rounds session on pain management and its cultural

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2 implications. We also take advantage of
3 technology to hold webinar grand rounds to train
4 our clinicians. I recently was on a webinar
5 between several of our facilities, just
6 parenthetically, where a NICU patient, a premie,
7 was presented who had been transferred from
8 another HHC facility to Bellevue. And this young
9 child had an unfortunate birth and complications
10 during the pregnancy and it was a year old at that
11 time and there were a lot of difficulties
12 culturally and in managing the child and
13 discussing issues with the family, so I just
14 wanted to let you know, this became one of the
15 webinars.

16 Utilization has grown since we
17 embarked on this initiative. In fiscal year 2008,
18 more than 3,200 patients and their families
19 benefited from the specialized services of
20 palliative care teams on an inpatient basis at
21 HHC's facilities. We had nearly 1,000 outpatient
22 visits as well in '08. This grew remarkably to
23 more than 4,300 patients receiving services on an
24 inpatient basis and more than 1,850 outpatient
25 visits in fiscal year '09.

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In order to assist with the identification of patients who may benefit from palliative care, a decision tool was created to assist admitting doctors and nurses in identifying which patients could benefit from a palliative care consultation. The program serves end of life patients as well as individuals suffering from chronic pain and stress of a serious illness, including cancer, sickle cell anemia, multiple sclerosis, AIDS, congestive heart failure and advanced dementia. As I've stated, the goal is to improve quality of life for patients and their families and can be given at any point in an illness for patients who are hospitalized as well as on an outpatient basis.

Increasing palliative care awareness amongst patients, families and their communities is also considered a goal of the initiative. Ensuring access to services has always been a firm commitment of HHC. The initiative has produced media to further these goals, including brochures translated into several languages, and a short video to be shown at community group meetings, in clinic waiting rooms

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2 as well as at the bedside. HHC's facilities use
3 these materials at health fairs and when speaking
4 to community groups in order to ensure heighten
5 awareness.

6 One of the reasons that hospitals
7 may not choose to offer this service could be
8 financial. There is very little dedicated funding
9 from government payers, Medicaid or Medicare, to
10 support the expansion of palliative care. In
11 fiscal year '08, HHC spent more than \$2.75 million
12 to expand or further develop our palliative care
13 programs. To bolster our programs we have sought
14 and have been successfully awarded financial
15 support from the private sector. HHC has received
16 \$100,000 grant for two years from the United
17 Hospital Fund to advance the palliative care's
18 initiative strategic goals. The Fan Fox Leslie
19 Samuels Foundation has provided \$100,000 to
20 Elmhurst provided for additional physician time,
21 expand bereavement services and create the
22 availability of a hospice bed for the uninsured.
23 They have also provided \$200,000 to Metropolitan
24 Hospital to enhance their program to include
25 outpatient palliative care services and establish

1
2 better linkages between the emergency department
3 and palliative care service.

4 Many people confuse palliative care
5 with hospice care, or believe it is only
6 applicable at the end of life. Indeed, a major
7 subset of palliative care involves end of life
8 care, but in order to reach optimal effectiveness
9 and provide greatest patient and family relief.

10 It should be considered whenever an illness that
11 is serious or chronic or advanced is diagnosed.
12 By introducing palliative care early in the course
13 of illness, discomforts can be minimized, plans
14 and wishes elucidated, social and financial
15 situations considered and anxiety and emotional
16 and spiritual aspects addressed. Palliative care
17 begins at the beginning of such a diagnosis even
18 though the focus at that point, based on patient's
19 wishes, may include the most aggressive curative
20 treatments and tests to support them.

21 Patients and doctors might
22 rightfully anticipate that such a patient with a
23 new diagnosis has many, many years to live. But
24 as symptoms become more difficult to manage,
25 whether they are symptoms from the disease and the

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treatments, patients need more and more specialized treatments, so palliative gets involved early in order to help the patient and to provide continuity of care during the natural course of an illness. This role typically increases as curative treatments begin to fail. However, palliation of discomfort does not necessarily mean the end of aggressive treatment. For example a patient might choose to have chemotherapy or radiation to shrink a tumor as a means of alleviating pain, despite the fact that there is no expectation the treatment will be curative, or even provide significant prologation of life.

In view of the goals of palliative care to intervene early and other factors, it will no longer be surprising that over 60% of the palliative care patients are under the age of 65 and 25% of patients are over 80. To ensure continuity of care, we have created liaisons with both hospices at nursing facilities, those that are standalone facilities and with nursing services which provide home hospice. Some HHC facilities also have hospice beds on site.

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2 Our work on palliative care
3 initiative is an ongoing process. Just this
4 morning we held a palliative care conference in
5 conjunction with the Department for the Aging at
6 Metropolitan Hospital to review our achievements
7 and discuss our future challenges. In addition to
8 holding ongoing training and education sessions,
9 we are working to create a patient-centered needs
10 assessment, further evaluate the clinician
11 decision-making tool, and we will continue to
12 provide overall support for the growth and
13 improvement of palliative care. We also look
14 forward to continuing our collaborative efforts
15 with our partners at the Department for the Aging
16 and other stakeholders to expand public awareness
17 of palliative care.

18 The importance of palliative care
19 and HHC's dedication to it arises from many facts
20 and a response to documented patient needs. It
21 brings with it a specialized body of professional
22 knowledge. It enhances efforts for patient safety
23 and dignity. And lastly, for some patients and
24 their families, it is the right thing to do.
25 Thank you very much for the opportunity to

1
2 testify. I'd now be happy to answer any
3 questions.

4 CHAIRPERSON ARROYO: Before we
5 continue with the panel, I'd like to acknowledge
6 we've been joined by Council Member Al Vann, that
7 I know is here, and Council Member Helen Foster, a
8 member of the Aging Committee.

9 LILLIAM BARRIOS-PAOLI: Good
10 afternoon, Chairs Arroyo and Rivera and
11 Subcommittee Chair Mark-Viverito and members of
12 the Committee on Aging and Health. My name is
13 Lilliam Barrios Paoli. I'm the Commissioner of
14 the Department for the Aging, DFTA. Thank you for
15 holding this hearing on the important topic of end
16 of life for older adults.

17 As you know, Mayor Bloomberg and
18 Speaker Quinn, in collaboration with New York
19 Academy of Medicine, my department and numerous
20 other City agencies recently launched the Age
21 Friendly New York City, a project comprised of 59
22 initiatives designed to enhance the livability of
23 the City of New York for older New Yorkers. Key
24 among the initiatives were advancing palliative
25 care and promoting the use of advanced directives,

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which will be the focus of my testimony this afternoon. Specifically I will talk about the importance of palliative care and advanced directives as resources for older adults, their caregivers and families, as well as discuss the work we have already done in this area by engaging in conversations with City agencies and leading experts in the field. I will also touch briefly on possible new steps.

I won't proceed to describe palliative care, since my colleague so aptly did that, but I would like to say why it is an important topic among seniors. I think, as you know, the majority of our seniors attending our centers, 90% of our seniors attending our centers are old, they are over 75; they're also poor. About 90% of them of them are very poor. So the combination of being elderly and poor are two very disempowering combinations. In the healthcare system, when we participate in it by and large we do so as uninformed consumers and we don't know what options we have and it's a profoundly disempowering experience that we have. For poor people, that is even worse. And we feel that as

1
2 adults age and have to live with chronic diseases,
3 some of which are very painful, understanding
4 their options in the healthcare system and
5 understanding how things don't have to be just one
6 way or the one way it's being described to you
7 becomes increasingly important.

8 Research has shown that patients
9 who receive palliative care have better outcomes
10 than those who merely receive the usual course of
11 treatment with out the addition of palliative
12 care. Patients receiving palliative care report
13 their care as superior in areas such as the
14 attention paid to their dignity and autonomy,
15 their receipt of emotional and spiritual support
16 and their access to information and communication,
17 the management of their pain, the connection to
18 services in their community and their overall well
19 being.

20 Palliative care represents a new
21 way of thinking about medical care, with great
22 promise for improving care of New Yorkers with
23 serious illness. Studies have shown that in
24 treating such patients, traditional medical care
25 has not been completely effective in regard to the

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2 management of pain, the provision of emotional
3 support and the coordination of care services.
4 Palliative care responds to these unmet needs.
5 Contrary to misinformation generated in the
6 ongoing healthcare debate, that physicians may
7 curtail sustaining care, palliative care empowers
8 individuals and families to receive the
9 appropriate care that is consistent with their
10 personal wishes and preferences while living life
11 to the fullest. The Department for the Aging
12 particularly is interested in the involvement of
13 caregivers and family members as critical
14 stakeholders in the delivery of palliative care.

15 As you know, DFTA is committed to
16 promoting home and community-based services that
17 allow older adults to remain in their homes as
18 long as possible while reserving institutional
19 care only for those with the most advanced
20 illness. Too often hospitals, home care agencies
21 and other healthcare institutions do not
22 communicate as much as they should with patients
23 and their families. Discharges to the community
24 can be premature, without regard for the patients
25 wishes or considerations of the family's ability

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2 or capacity to provide the necessary follow up
3 care. We see palliative care as a bridge to
4 create better connectivity among healthcare
5 settings and provide greater comfort and support
6 for older adult patients and their families by
7 including them in their rightful place as part of
8 the care team working together on the decision-
9 making process. Just as palliative care seeks to
10 empower patients and actively involve them in
11 their own treatment, advance directives can
12 empower patients to express their wishes in the
13 event that they're no longer able to communicate
14 them.

15 More specifically advance
16 directives are documents that capture an
17 individual's choices regarding medical treatment.
18 While these are highly personal and important
19 decisions, many individuals do not make them known
20 to other. In fact, only 15 to 25% of adults
21 complete advance directives, and often only after
22 hospitalization for serious illness. By
23 completing advance directives well before reaching
24 advanced stage or encountering serious illness,
25 New Yorkers can ensure that their wishes regarding

1 care are known and followed.

2
3 In New York State there are three
4 types of advance directives, healthcare proxies,
5 living wills and Do Not Resuscitate Orders. A
6 healthcare proxy allows individuals the ability to
7 appoint another person to make medical decisions
8 on their behalf, if they should become unable to
9 make decisions on their own. A living will allows
10 individuals to explain their healthcare wishes,
11 including wishes regarding life-sustaining
12 treatments or procedures administered in the midst
13 of a terminal condition or permanent unconscious
14 state.

15 While many state legislatures have
16 passed laws that specifically give their residents
17 the ability to complete living wills, New York's
18 unfortunately has not. However, the validity of
19 living wills has been recognized by the New York
20 Courts. In contrast, a Do Not Resuscitate order,
21 DNR, is more narrow in scope, allowing individuals
22 to specify that they do not want CPR or other
23 extraordinary measures should their hearts or
24 breathing stop.

25 A more recent innovation, begun in

1
2 New York State in 2005, is the MOLST, or Medical
3 Orders for Life-Sustaining Treatment program.
4 Under MOLST program, a form is completed by a
5 physician after consultation with is or her
6 patient that includes medical orders and patient
7 preferences regarding CPR, intubation and
8 mechanical ventilation, artificial hydration and
9 nutrition, future hospitalization and transfer and
10 antibiotics.

11 The MOLST program is based on the
12 believe that individuals have a right to make
13 their own healthcare decisions, including
14 decisions about life-sustaining treatments, to
15 describe these wishes to a healthcare provider and
16 to receive comfort care where wishes are being
17 honored. In contrast to a healthcare proxy, the
18 MOLST applies at any time, crosses care settings
19 and is not conditional on losing decision-making
20 capacity. The MOLST form can aid medical
21 professionals in honoring treatment goals from
22 those patients who wish to receive all appropriate
23 life-sustaining treatments to patients who would
24 place limits on life-sustaining treatments.

25 It is important to know that the

1
2 Department of Health and Mental Hygiene has also
3 been active in promoting public awareness with
4 respect to advance care planning. In February
5 2009, DOHMH launched a new webpage focused on
6 advance directives, palliative care and related
7 issues. The new webpage provides a variety of
8 information and resources including a City health
9 information publication for healthcare providers
10 entitled, Improving Palliative Care in End of
11 Life; a healthcare bulletin publication for
12 individual entitled, Advance Directives: Who Will
13 Make Your Medical Decisions If You Can't; and New
14 York State healthcare proxy forms. In, healthcare
15 proxy forms are available both online and through
16 311 in several languages, English, Spanish,
17 Chinese and Russian.

18 Next steps. The City is in the
19 initial states of formulating its thinking on how
20 to promote and support palliative care and advance
21 directives as resources for the public. These are
22 highly personal and sensitive topics that require
23 an approach fully respectful of cultural
24 differences among the City's diverse cultural
25 constituencies. This effort will require partners

1
2 including policy makers, aging services and other
3 social services providers and medical and legal
4 communities as well as religious institutions,
5 older adults, caregivers and their families, to
6 name a few.

7 We are fortunate to have some of
8 the most highly regarded experts in the fields of
9 palliative care in New York City. Under the
10 guidance of Deputy Mayor Linda Gibbs, we are
11 currently dialoguing to gain more knowledge and
12 insight. As HHC has testified today, we hosted a
13 palliative care conference in conjunction with
14 DFTA. The conference is serving as a springboard
15 for larger City efforts as part of the age-
16 friendly New York and will engage multiple City
17 agencies and a variety of external stakeholders.
18 We are thankful that members of both Council's
19 Aging and Health Committees could attend the
20 conference today and I look forward to working
21 together.

22 I now would like to introduce Sean
23 Morrison to the Committee. Dr. Morrison is the
24 Director National Palliative Care Research Center
25 and the Hertzberg Professor of Palliative Care and

1
2 Professor of Geriatrics at Mt. Sinai Hospital. We
3 have worked actively with Dr. Morrison. He's
4 guided us in some of the preliminary plans that
5 we've had. He's probably one of the authorities
6 on the topic in this city and in the nation. And
7 I would like you, if possible, to hear his
8 testimony.

9 CHAIRPERSON ARROYO: First we want
10 to know old he is? I'm sorry, I couldn't resist
11 that.

12 DR. SEAN MORRISON: No, it's
13 absolutely fine and believe me, I've heard it
14 before. I'm 45 and my 16-year-old gets tired of
15 this question too, so no worries. Thank you very
16 much. Good afternoon Chairs Arroyo and Rivera,
17 Subcommittee Chair Mark-Viverito and members of
18 the Committees on Aging and Health and thank you
19 very much for the opportunity to speak with you
20 today.

21 As the Chairman said, my name is
22 Dr. Sean Morrison. I'm a geriatrician and
23 palliative medicine physician at the Mt. Sinai
24 School of Medicine in New York City, and I also
25 direct the National Palliative Care Research

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2 Center, which is a national organization which is
3 headquartered here in the City and it's purpose is
4 to improve care for persons living with serious
5 illness and their families, through the fostering
6 and promotion of high quality research and
7 palliative care. And I'm also the President Elect
8 of the American Academy of Hospice and Palliative
9 Medicine.

10 I am really honored to be here
11 today and in my remarks to you, I'd like to
12 accomplish three key objectives. First I'd like
13 to outline for you the current experience of New
14 Yorkers living with serious and life-threatening
15 illness and the need for change. Second I'd like
16 to introduce the modern specialty of palliative
17 care and discuss how palliative care not only can
18 improve care for New Yorkers with serious illness
19 in their families, but also help our healthcare
20 system more generally. And finally I'd like to
21 offer a few suggested steps the City can take to
22 serve as a model for other major cities in the
23 United States and indeed internationally in
24 promoting high quality care for seriously ill
25 Americans and their families.

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2 As Chairman Arroyo already noted,
3 our society is facing one of the largest public
4 health challenges in its history, the growth of
5 the population of older adults. Improvements in
6 public health, the discovery of antibiotics,
7 advances in modern medicine have all resulted in
8 unprecedented gains in human life expectancy. For
9 most New Yorkers, the years after age 65 are a
10 time of good health, independence and integration
11 of life's works and experience. Eventually,
12 however, most of us will develop one or more
13 chronic illnesses with which we will live for many
14 years before we die.

15 Unfortunately these years are
16 characterized by physical and psychological
17 challenge, progressive functional dependence and
18 frailty and increased need for family and external
19 support. And studies over the past 10 to 20 years
20 suggest that medical care for patients with
21 serious and advanced illness is characterized by
22 the under treatment of symptoms, including pain,
23 questions about who should make decisions about
24 the patient's care and immense pressures placed on
25 caregivers and their resources.

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2 Traditionally medical care in the
3 United States has been articulated as having two
4 mutually exclusive goals, either to cure the
5 disease and prolong life or to provide comfort
6 care. In this dichotomy, decisions to focus on
7 reducing suffering are made only after life-
8 prolonging treatment has been ineffectual and
9 death is imminent. The division of services
10 results both in the provision of burdensome life-
11 prolonging treatments when they're no longer
12 beneficial and in a tremendous amount of
13 preventable suffering during all stages of
14 advanced illness. By contrast, my patients would
15 benefit most from care that included a combination
16 of life-prolonging treatment when possible and
17 appropriate, palliation of symptoms,
18 rehabilitation, and support for caregivers.

19 As was already noted, palliative
20 care is a new healthcare specialty in this country
21 that focuses on the relief of suffering and
22 achievement of the best quality of life for
23 patients and their loved ones. It involves formal
24 symptom assessment and treatment; addressing the
25 distressing symptoms that people live with in the

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setting of chronic illness, pain, shortness of breath, nausea, fatigue, appetite disturbances; aid with decision-making in establishing goals of care, identifying what is the most appropriate goals of care for an individual patient; mobilization of community supported resources to assure secure and safe living environments; and collaborative and seamless models of care across all of our care settings, the hospital, home, nursing homes, homes and hospice. And most importantly, it is not end of life care restricted to those who are dying. It is offered simultaneously with all other appropriate life-prolonging curative therapies for persons living with serious, complex and eventual terminal illness.

Studies that we and others have performed clearly demonstrate that palliative care improves patient comfort, is associated with extremely high patient and family satisfaction and indeed is associated with similar or increased survival when compared to patients receiving usual care alone. Because if you're comfortable and you're not in pain, you're not in distress, it's a

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2 lot easier to get to your doctors appointments,
3 it's a lot easier to get to your chemotherapy
4 appointments than if you're suffering.

5 Furthermore, specifically by
6 sitting down with patients and families in a
7 setting of serious illness, asking about their
8 goals for medical care, their wishes for
9 treatment, empowering the patient and then
10 matching treatments to those goals, palliative
11 care teams ensure that patients are treated in
12 care settings of their choice, while reducing
13 unplanned and unwanted emergency department visits
14 and hospitalizations.

15 In my practice, nobody should be
16 forced to go to an emergency department in the
17 middle of the night because they have untreated
18 pain or a pain crisis. They would much rather be
19 cared for at home, and that's what the palliative
20 care teams can do.

21 It's perhaps no wonder that given
22 the benefits of palliative care we've seen a
23 number of palliative care programs in hospitals
24 grow from less than 5% of hospitals in 1999 to
25 over 55% of all hospitals in 2008. And here in

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2 New York City more than 70% of New York City
3 Hospitals, both public and private, have a
4 palliative care program—one of the highest, if not
5 the highest, prevalence rate of any major US city.
6 This is the good news. The bad news is that 45%
7 of hospitals nationwide don't have a palliative
8 care program and one-third of our City hospitals
9 lack a palliative care program and most Americans
10 who've lived with multiple distressing symptoms
11 for years before they access palliative care, if
12 indeed they access it at all. Our national
13 estimates are that about 1.5% of hospital
14 discharges actually had access to palliative care.

15 So in order to enhance palliative
16 care's availability and ensure access to the
17 highest quality healthcare, I would respectfully
18 recommend a few key initiatives. First, workforce
19 initiatives can ensure sufficient number of
20 specialists to effectively provide high quality
21 palliative care. Second, research initiatives can
22 augment the currently inadequate knowledge or
23 evidence base in order to ensure that we can treat
24 symptoms such as pain and breathlessness as
25 rigorously and scientifically as we treat diseases

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2 such as diabetes. Finally, there needs to be
3 educational initiatives to increase awareness both
4 in the public and healthcare professions of the
5 benefits of palliative care in the setting of a
6 serious illness and the difference between
7 palliative care and end of life care. Palliative
8 care should be a right for all of our citizens.
9 It should be something that they don't have to ask
10 for, that it's just as accessible as every other
11 part of healthcare.

12 It's specifically to this latter
13 goal that I would address the Council's attention.
14 A major barrier to the continued growth of
15 palliative care is the perception that palliative
16 care is synonymous with end of life care, care of
17 the dying or most distressingly, an alternative to
18 curative or life-prolonging treatments. This
19 inhibition inhibits access to palliative care
20 early in the course of the illness, when patients
21 and families can benefit greatly from services
22 that palliative care programs provide.
23 Consequently, we need to increase public and
24 professional awareness about the important role
25 that palliative care can play in our healthcare

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2 system. Such education would have a major impact
3 on improving care for New York's most vulnerable
4 citizens.

5 In closing, let me thank you once
6 again for the privilege of addressing this
7 Council. Too often my patients and families ask
8 me why they didn't know about palliative care
9 earlier and why they suffered so much before they
10 met our palliative care team. With your help, we
11 can ensure that no patient asks such a question
12 again and that no family feels alone in their
13 struggle with a serious and life threatening
14 illness. Thank you very much.

15 CHAIRPERSON ARROYO: Thank you, Dr.
16 Morrison. I have two questions and then we'll
17 turn it over to my co-chair and colleagues, but
18 first I want to acknowledge we've been joined by
19 Council Member Eugene, a member of the Committee
20 on Aging; Council Member Vacca, also a member of
21 the Committee on Aging; and Council Member
22 Dickens, who is a member of the Committee on
23 Health.

24 I may not have listened to the
25 definitions of palliative care and end of life

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2 care. And obviously at the end of your testimony,
3 Doctor, you make a very clear distinction. What
4 are they?

5 SEAN MORRISON: Let me start with
6 what palliative care is. Palliative care is team-
7 based care focused on improving quality of life
8 for patients living with serious illness, and
9 their families. It's directed at addressing
10 distressing symptoms such as pain, nausea,
11 shortness of breath; facilitating communication
12 between patients and families and their healthcare
13 professionals; and improving transitions and
14 coordinating care across a fragmented healthcare
15 system in the setting of a serious illness. And
16 it is provided to all patients with serious
17 illness, regardless of their prognosis. So in
18 fact many of the patients that I take care of have
19 months, years, and in some cases many years to
20 live.

21 End of life care makes the
22 erroneous assumption that we can identify when
23 people are at the end of their life and when they
24 are dying. And as a physician, I'm really good at
25 that, but I'm really good at that somewhere

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2 between 48 hours and three weeks prior to death.
3 Most of my patients who are living with a serious
4 illness have an unpredictable prognosis. Somebody
5 I'm taking care of right now, a year ago with my
6 best scientific judgment, I thought she had four
7 to six months to live and we're still talking right
8 now. And so if I thought about her as end of life
9 care or dying, you know, a lot of people don't get
10 access to care.

11 The other thing and the other major
12 barrier is it requires that we target a group of
13 people and ask them to self-identify them as
14 dying. That's wrong. Because then what we're
15 doing is we're saying to a group of people, you
16 are very, very special, we have a separate system
17 of care for you and you might have to give
18 something up. In reality what palliative care
19 does is says you can have the best, most
20 accessible care. You will be comfortable. You
21 will get treatment that is based upon your goals
22 and your wishes, and you know what? You don't
23 have to say that you're dying. That is a critical
24 distinction, but it's based upon patient and
25 family need, not an arbitrary prognosis or an

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2 arbitrary time left to live. You shouldn't have
3 to say, I only have six months to live to be
4 comfortable.

5 CHAIRPERSON ARROYO: Thank you for
6 that, Doctor. It certainly helps me understand it
7 better. When we talk about either or and we look
8 at insurance coverage, what does or doesn't
9 insurance cover for either point or either
10 category of patient. Does anyone here know?

11 SEAN MORRISON: In the United
12 States there is one formalized system for
13 coverage, and that is the Medicare Hospice
14 Benefit. That is a fabulous benefit. It's unique
15 actually in western healthcare systems. But in
16 order to access the hospice benefit, two things
17 have to happen. One is a physician needs to
18 certify that you have six months or less to live,
19 and we've already talked about how difficult that
20 is. And as a patient and a family you need to
21 state that you are willing to relinquish your
22 traditional Medicare Part A or the right to be in
23 a hospital, or to have expensive curative
24 treatment. Now that's appropriate for people
25 right at the end of their lives, and in fact we

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2 have in New York City some of the best hospice
3 programs in the nation, but it is for a very
4 select group of people. It is a benefit and
5 people should elect that benefit when hospice
6 meets their needs and goals.

7 How is non-hospice palliative care
8 reimbursed? Right now I can bill as a physician
9 for my services, so when I go to make a house call
10 or a home visit and see somebody, I can bill
11 Medicare or traditional third party payers and get
12 my physician fee. My team, however, doesn't get
13 reimbursed for it. So how are palliative care
14 teams developed in this country? They are
15 primarily hospital-based, and so the hospital pays
16 or funds the development of a team—for several
17 reasons. One is it improves hospital quality,
18 that palliative care teams in hospitals improve
19 the care that they deliver. Number two is that
20 they are associated with tremendously high patient
21 and family satisfaction. For example, family
22 members of people cared for from my palliative
23 care team at Mt. Sinai are more satisfied than new
24 moms who leave our obstetrics unit. So think
25 about that. Families of people with the worse

1
2 possible diseases are more satisfied than our new
3 moms. So it improves family satisfaction. And
4 the third piece is it improves hospital
5 efficiency, because it identifies patients goals
6 and matches treatment to those goals. And so what
7 it does is it helps eliminate the mismatch between
8 what patients want and oftentimes what we just do
9 because it's routine. And in any system which
10 truly becomes patient-centered and matches
11 treatments to goals, that improves efficiency. So
12 that's why hospitals are supporting the
13 development of palliative care teams, but
14 nationally we don't have a separate reimbursement
15 system for palliative care.

16 CHAIRPERSON ARROYO: It relies on
17 the judgment and the planning of a hospital to
18 determine whether or not that institution will
19 offer those services to patients who would have
20 better outcomes. And in your testimony you
21 indicate that a third of our city hospitals, both
22 public and private, are not in that universe right
23 now.

24 SEAN MORRISON: That is correct. I
25 could rephrase that, however and say that 70% are

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2 in that universe, but you are correct, one in
3 three don't. I think what we've seen is we've
4 seen a growth nationally of 5% eight years ago to
5 over 50% now and a similar tremendous growth in
6 New York City. But you're right; we still have
7 30% to go.

8 I think one of the things as a non-
9 HHC employee that gives me a tremendous amount of
10 satisfaction is that when we look at the major
11 hospital systems throughout the United States, the
12 prevalence of palliative care programs in
13 municipal hospitals is around 10% to 20%. And the
14 fact that HHC has led this as a major initiative
15 is really sort of a beacon to other, and a model
16 for other cities in the United States.

17 CHAIRPERSON ARROYO: I can go on
18 the rest of the afternoon, but I know that my
19 colleagues and my Co-Chair have a lot of
20 questions. I'm going to stop.

21 CHAIRPERSON RIVERA: Thank you very
22 much, Maria. I just have a couple of questions
23 for HHC. What is the total HHC budget that is set
24 aside for palliative care?

25 ERIC MANHEIMER: It's almost a \$7

1 billion budget and the current—I think I mentioned
2 that they spend approximately \$3 million allocated
3 towards developing programs. Actually we have
4 programs in all the 11 hospitals and in many of
5 the nursing homes at this point. We have about
6 3,000 nursing home beds.
7

8 CHAIRPERSON RIVERA: Yeah, but for
9 palliative care.

10 ERIC MANHEIMER: Palliative care,
11 several million dollars.

12 CHAIRPERSON RIVERA: Several
13 million dollars.

14 ERIC MANHEIMER: Several million,
15 yes. So HHC is allocated from Central Office and
16 then each institution is allocated additional
17 funds separately to keep the programs going or to
18 add to them. As is mentioned, it's a multi-
19 disciplinary team. So when you add in that there
20 is physician involvement and social work
21 involvement and there's case management
22 involvement, you know, chaplain involvement,
23 etcetera, it starts to mount up.

24 CHAIRPERSON RIVERA: Now if you had
25 to identify a cost per patient, what would the

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cost per patient—

ERIC MANHEIMER: [Interposing]

Really hard to say. Because it depends. Bellevue for example, we have 30,000 discharges. We have 450,000 outpatient visits. I think what's relative is we have a palliative care team, off the top of my head, which probably costs us about \$400,000 a year, or \$500,000 a year, and then they see approximately 400 patients a year. So if you do that kind of arithmetic, but they see them multiple times. So it would give you some sense. But some of it—yeah, I think that would be the most appropriate way to think about it.

CHAIRPERSON RIVERA: Okay. In

terms of you stated in your testimony that there's not dedicated funding from Medicaid or Medicare for this, there's no—

ERIC MANHEIMER: [Interposing]

Exactly. I think other—

CHAIRPERSON RIVERA: [Interposing]

Is there a reimbursement rate?

ERIC MANHEIMER: No, there really

isn't. And I think what this—there is no specific reimbursement rate for this except through the

1 hospice option, and physicians seeing the patient
2 and then billing it. But really, it's really an
3 add-on cost to a facility and the facility has to
4 decide that it's in the best interest of the
5 patient population and the facility to provide the
6 service.
7

8 I just want to make one comment.
9 Given the healthcare costs in the country and
10 given the issues, there's never going to be enough
11 palliative care people on these teams to treat all
12 of the patients, particularly if we extend it from
13 end of life care and say it's everybody with
14 chronic disease. It simply is not going to
15 happen. And I'm a physician; I've been a
16 physician for 30 years. The challenge for
17 palliative care is to disseminate the message so
18 that every provider—you don't need necessarily a
19 palliative care consult. Medicine is already
20 overspecialized; it's one of the major reasons why
21 it's too fragmented. The last thing we need is, I
22 can't take care of palliative care. Imagine
23 you're a general internist. I need a gynecologist
24 to take care of the women's health; I need a
25 gerontologist to take of anybody over 65; I need

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2 an emergency room specialist; I need a hospitalist
3 for inpatient care—I mean now everybody will need
4 eight physicians. So the key issue for palliative
5 care is to normalize the palliative care
6 throughout the healthcare industry.

7 So at Bellevue and at HHC we're
8 working to make palliative care routine care,
9 whoever is providing the care. We don't want it
10 to just be end of life or chronic disease, you
11 need a specialist. Because already then what
12 you're doing to patients, you will then ultimately
13 divide up their care. What's happened with
14 palliative care is because it's so powerful it's
15 changing the culture of care in hospitals, and
16 that's why it's so powerful. That's why hospitals
17 are investing. Now you're having a complete
18 patient and family focused environment. There
19 will never be enough specialists and there
20 shouldn't be.

21 CHAIRPERSON RIVERA: That was
22 actually going to be my subsequent question, what
23 type of training does an individual go through?
24 Who does the training? Is it done in the medical
25 school itself?

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2 ERIC MANHEIMER: These are great
3 questions. You know, the way it works formally is
4 that New York City has been at the forefront of
5 palliative care and Mt. Sinai has been the
6 forefront of palliative care in the United States.
7 Diane Meyer, who is the head of palliative care
8 there is a world-renowned authority on palliative
9 care in the country, and she has trained some of
10 the key individuals who have gone on and trained
11 other people. And she's an absolutely
12 extraordinary individual. She's won the McArthur
13 Genius Award; she's phenomenal. So out of her
14 energy and enthusiasm and I think mission-driven
15 idea, as well as other people—but I'm just saying
16 we have her here in New York and Dr. Morrison is
17 in that hospital, which is phenomenal. I mean
18 that's widely recognized as the best. There have
19 been developed models that are very well written
20 and developed of how to develop these programs.
21 And they've gone on to develop training programs
22 which are now propagating around the country. So
23 most medical schools have developed palliative
24 care and have some rudiments of palliative care
25 articulated parts of their curriculum, although

1 most of them I'd say are fairly rudimentary and
2 not sufficient to train this generation of
3 palliative care-trained, educated, physicians.
4 I'm a professor at the NYU School of Medicine and
5 I have to say our curriculum—we're developing it,
6 we're infiltrating it, we're trying to make it
7 more meaningful. And we have lots of students
8 rotating through our palliative care rotations.
9 So that is an ongoing challenge.

11 Yes, so there are formal
12 fellowships that train individuals to be
13 specialized and get their Boards in palliative
14 care medicine, so to speak, and then go on to
15 train other individuals. But the key fact, what
16 I'm trying to say is, this is a vast
17 interdisciplinary process and it's disseminating
18 it through nursing and social work and case
19 management and the chaplains, so it becomes
20 completely routine care.

21 CHAIRPERSON RIVERA: That makes
22 sense. I can also, like my colleague go on and on
23 on this, but I want to give an opportunity to my
24 colleagues because we have a couple of them that
25 want to ask questions. Council Member Gale Brewer

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2 first, then Council Member Sears, then Council
3 Member Vacca.

4 COUNCIL MEMBER BREWER: Thank you.
5 I have laryngitis. It's okay. I've been talking
6 all day and all night. Sick paid leave. Anyway,
7 my question is on the education front, because Dr.
8 Morrison mentioned that as a challenge. So, I
9 understand that it should be routine in the
10 hospitals, but how would you tell the community-
11 based organizations, how would you make it
12 available as a normative that people understand
13 this is something that really is mainstream and
14 part of healthcare? So how would you, because
15 this City is so big, so wonderfully culturally
16 diverse, it's hard to get education out. So I'm
17 just wondering as health professional how you can
18 do that and how we can work with you? This
19 morning and--this morning with all the providers of
20 seniors services in my district--because we were
21 talking about bed bugs, my favorite topic--but the
22 fact of the matter is, they are very concerned,
23 how would they for instance get all this
24 information? Go ahead.

25 SEAN MORRISON: I think that's a

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very important question. I think the way that I think about this; this is a public health issue. This is a public health issue that not only affects patients, as we look at the number of people who are developing serious and chronic illness, but it is a public health issue that addresses caregivers, people like me who have young children and older parents, or an older parent, who are faced with the challenge of taking care of both of those populations. And it is an issue that affects not only our healthcare institutions but also our fundamental aspect of employment, that if you have to take a day off work to care for a seriously ill relative—

COUNCIL MEMBER BREWER:

[Interposing] Don't bring that up in this topic right now, please.

SEAN MORRISON: That's not—

COUNCIL MEMBER BREWER:

[Interposing] You just made my day. Keep talking.

SEAN MORRISON: I look at this as a public health issue.

COUNCIL MEMBER BREWER: You made my

day.

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2 SEAN MORRISON: And so the
3 question—

4 COUNCIL MEMBER BREWER:
5 [Interposing] Everybody's listening. Go ahead.

6 SEAN MORRISON: So the question
7 that I think about is what have been the
8 successful public health initiatives that both the
9 City and the nation have embarked on to address
10 issues that go beyond simply hospitals and
11 physicians? Smoking. Think about what we have
12 done as a city in terms of addressing the issue of
13 smoking. Obesity; transfats, exercise. And I
14 think that is the type of message that I would see
15 related to this particular topic. We don't
16 necessarily have to call it palliative care, but
17 the idea that you should have accessible,
18 affordable care in the setting of a serious
19 illness that maximizes your quality of life,
20 enhances your function, preserves your
21 independence and takes care of your family. That
22 to me is a public health issue and I think that is
23 the message that could be put out, the same way
24 that we've done with smoking cessation and the
25 same way we've done with obesity.

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2 COUNCIL MEMBER BREWER: And my
3 other question is on the national level—I have not
4 read the 1,000-page—but is there anything in there
5 that would help with the funding in terms of
6 insurance?

7 SEAN MORRISON: There are a number
8 of initiatives, not quite as many as—you know,
9 putting my national hat on—that I would hope to
10 see. But there are a number of initiatives both
11 in the Blumenauer House Bill and in both the
12 Senate Finance and the Senate Health Bills that
13 address both training of palliative care
14 professionals, that address some aspects of
15 education, and also that address some issues of
16 access.

17 I think one of the dangers that we
18 saw this summer is when we equate palliative care
19 with end of life care, then people automatically
20 worry about rationing, and I think we all lived
21 through the death panel issues, and I think that's
22 a mistake. It's not about end of life care, it's
23 about providing appropriate care to all citizens.
24 And so the issue about advance care planning got
25 dropped, but there are also some important issues

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that are still in those bills.

COUNCIL MEMBER BREWER: And my last question, Lilliam, is when you talked about those three aspects that, you know, we are supposed to have in terms of Do Not Resuscitate, proxies and so on, you mentioned that the State of New York does not have Living Will. Is that something that we should be legislating? If we're one of the few states that does not.

LILLIAM BARRIOS-PAOLI: I think so. I mean I think that part of what we have to do in the legislative agenda is sort of be in to validate any instrument that allows people to plan for the kind of healthcare that they want, and the kind of things that they envision for themselves towards the end of life. I think probably the MOLST is the most efficient tool, the tool that enables you to tell a doctor what it is that you want. When that doctor then makes it into a medical order, that's binding another physician. What happens right now with living wills and advance directives and DNRs is that many a time they get lost in the shuffle. And, you know, you're taken to an emergency in an emergency

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situation, the provider there doesn't know it, it doesn't necessarily take effect. So I think that we have to find ways where whatever it is that people want for their own care, you know, it's legally binding on the practitioners.

COUNCIL MEMBER BREWER: We should work on that. Thank you very much.

CHAIRPERSON ARROYO: Thank you, Council Member Brewer. I have a follow up question on the—your testimony, Commissioner Paoli. You spoke about the medical orders for life sustaining treatment program, an initiative that started in the state in 2005. Is that intended to take the place of the living will and where does that get initiated, if a patient is in a position where they need to have this conversation?

LILLIAM BARRIOS-PAOLI: Yes. It does not take the place of a living will, and maybe you can talk to the MOLST more efficiently than I.

SEAN MORRISON: So, the physician's orders for life-sustaining treatment or medical orders of life-sustaining treatment are a means by

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2 which conversations between doctors and patients
3 about their goals are actually operationalized
4 into physician's orders. So for example, if I'm
5 living in a nursing home and I would not want to
6 be transferred to the hospital, this is my home,
7 I'd like to be treated in the nursing home. What
8 happens in the middle of the night all too often
9 is there's somebody there who doesn't know me.
10 They don't know my wishes, they don't know what I
11 would want, and I get very sick. And so the
12 routine is to call 911, put this patient on an
13 ambulance and transfer them over to the nursing
14 home. If somebody has a MOLST order that says in
15 the setting of an acute infection, please do not
16 transfer me to the hospital, that's a physician's
17 order that has to legally be followed, and it's
18 very different from an expressed preference. So
19 what the MOLST orders do is to allow people to
20 state their values and goals and agree to
21 treatments that they want, and many people elect
22 to have life-prolonging curative treatments, but
23 also to allow people to select treatments that
24 they don't want. And unlike a living will, that
25 is actually translated into a physician order and

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2 are followed by both the emergency medical
3 services, the nursing homes and the hospitals. So
4 what could really help prevent, for example,
5 unwanted admissions, unwanted emergency department
6 visits, is for every person who leaves the
7 hospital to have a MOLST order before they to a
8 long-term care institution. Every person who
9 comes in to a long-term care institution should
10 have the opportunity to discuss their wishes and
11 to select and help with their physician, you know,
12 on a one-on-one basis to help select the
13 treatments that meet their goals, rather than
14 having them arbitrarily decided by somebody else.
15 And that's all too often what happens to my
16 patients, is that what they get is decided by
17 who's at the end of the phone in the middle of the
18 night rather than what they want or what their
19 families have said that they want.

20 CHAIRPERSON ARROYO: Well we
21 certainly need to follow up conversation about how
22 we make this information available to the public.
23 It's the first I've heard of it. I'm not the
24 smartest or the sharpest knife in the drawer, but,
25 given my background I should have heard about

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this.

LILLIAM BARRIOS-PAOLI: And that's why I think it's so important, especially with the elderly. For them to, they and their caregivers, to understand all of the availability of things that are out there and what options they have. Because I think that that—my experience in the healthcare system, no matter how knowledgeable you should be or you may be, is that at the point of the emergency, it's a very disempowering experience.

CHAIRPERSON ARROYO: Absolutely.
Council Member Sears?

COUNCIL MEMBER SEARS: Thank you very much. You know, every day the face of quality healthcare changes where you keep up with technology and everything else. One time, and not too long ago, there was such a thing as clinics for pain management, and that was chronic pain, which is very debilitating and ultimately leads to the demise of the patient. And you stated that the—for your teams, it's only the hospital where they train and get paid for that. Has pain management been reimbursed by the insurance

1 carriers? Do they? Anyone can answer that.

2
3 Because the reason for that
4 question, and I may not be phrasing it quite
5 properly, is that pain management, there's been a
6 very heavy concentration on that so that people
7 can have, manage their own healthcare. That's
8 what it's all about. And for the lack of a living
9 will, which I do have and a healthcare proxy and
10 so on, it's to control your own healthcare, for
11 the patient to be more knowledgeable about what
12 their situation is. And that is a focus--it seems
13 that palliative care is encompassing very strong
14 pain management; patient care, attention, managing
15 their own healthcare; and encompassing the family.
16 So it seems it's broken down into many areas where
17 we've had pockets of this concentration over a
18 period of time with the changing of healthcare. I
19 think that's what I'm really trying to ask you.
20 So where does this all fit in?

21 ERIC MANHEIMER: I think your set
22 of questions gets to the heart of our healthcare
23 system and its fragmentation. It's an excellent
24 question. A couple of things. Pain--let me just
25 address your initial point. Pain management is

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2 part and parcel of every sophisticated healthcare
3 system and hospital. New York has some of the
4 best healthcare in the United States and all the
5 hospitals have pain management programs and
6 they're reimbursed through the usual payers. Most
7 pain management programs are run by
8 anesthesiologists and they have fairly formal
9 training, and they're excellent.

10 I have to say that my experience,
11 and I think this is true of most palliative care
12 people, they cannot address well enough a lot of
13 the problems that palliative care people deal
14 with, so end of life pain kinds of issues, pain
15 that people have with cancer and other kinds of
16 issues. And palliative care folks have better
17 ways of dealing with this and, let me tell you,
18 they complement formal pain management programs.
19 They're not competing for them, but they're
20 complementary.

21 And I think what we see is a lot of
22 our patients who end up in traditional pain
23 management program run by anesthesiologists and--
24 this is not to impugn them at all--don't get
25 satisfied and don't good treatment. But they'll

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2 do very well—because what happens is a lot of
3 these patients need fairly unconventional kinds of
4 treatments, fairly—treatments that can be adapted
5 better to them, and people are going to follow
6 them closely. So that in fact so what we've seen,
7 interestingly enough, we get called from the
8 cancer center—so NYU, just to give you an example,
9 a very sophisticated, excellent, formal pain
10 management program. The NYU Cancer Center, which
11 is extraordinary, on 34th Street and 3rd, we get
12 called from Bellevue to do consults on them, our
13 palliative care team, all the time, in preference
14 to the traditional program, because it's simply
15 another area of knowledge in dealing with these
16 patients that isn't formally part of a traditional
17 pain service.

18 So you end up providing a lot of
19 care which falls in between these, what's become,
20 I think I alluded to in my initial point, we've
21 become so over specialized in medicine, the gray
22 areas become where patients just fall through the
23 cracks. And then with primary care essentially
24 withering away—primary care is withering away. So
25 who is ultimately responsible for the patient?

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2 You end up with a ten-doctor thing. If you're in
3 New York and you need a doctor after 5:00, you've
4 got a serious problem. And to find a primary care
5 doctor who can stay with you and manage these
6 series of specialized—and if you look at the data
7 that comes out of Dartmouth, we are so over
8 specialized and so over consulted in the City
9 compared to other places it's frightening.

10 One of the things palliative care
11 does is it takes a thread through all of these
12 things and pulls them together. And I have to say
13 one thing. You know, we talk about getting
14 advance directives and everything else. You know,
15 people in these situations are vulnerable and
16 they're not always able to make those decisions;
17 they need their families. The people we see at
18 Bellevue, they don't have families. The woman I
19 saw this morning was a Guatemalan woman who made
20 it out of the civil war and the Mara Salvatrucha
21 from Guatemala through Tapachula, to the states.
22 She doesn't have a family. And she and her
23 husband are waiting for a heart transplant. We're
24 seeing them on our palliative care service. But
25 how is she going to make a decision? She's got

1
2 two kids and she is vulnerable on every social
3 vulnerability scale. She needs assistance and
4 support that we can provide her.

5 So, you know, we have 1.2 million
6 separate patients that we saw at the public
7 hospital system, 600,000 of which are in this
8 extraordinarily vulnerable group. So they don't
9 have the levels of support remotely that what
10 could constitute, you know, your kids and your
11 family and multi-generational taking care of each
12 other. It doesn't exist.

13 COUNCIL MEMBER SEARS: It's
14 interesting what you say about primary care,
15 because in 2006 this Council issued a report, and
16 its findings, the major one, was that we needed to
17 develop more primary care facilities and to
18 identify those areas that were so under served and
19 that these primary care facilities—as a matter of
20 fact I think we do have money in the Council—to
21 really look at establishing three of them; and
22 that will be a while to do that. Because it seems
23 that with primary care facilities we would be able
24 to take this fragmentation and really somehow make
25 it a more cohesive unit for education, for

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2 identifying and then the treatment as well. Thank
3 you for answering my question. Thank you very
4 much.

5 ERIC MANHEIMER: You're welcome.
6 Thank you very much.

7 CHAIRPERSON ARROYO: Council Member
8 Vacca and then Council Member Dickens.

9 COUNCIL MEMBER VACCA: I thank you
10 Madam Chair and Chairman Joel Rivera. I'm a
11 little familiar with—we have a Madam Chair and a
12 Mr. Chair, so I don't know what to say--from the
13 Bronx, my colleagues from the Bronx.

14 I'm a little familiar with
15 palliative care and I have to raise some
16 questions. First of all my understanding always
17 with palliative care is for people who are living
18 long term with pain issues, sometimes mental
19 health issues but mostly pain issues. Am I
20 correct that palliative care means people who are
21 not terminally ill but who have long term chronic
22 issues and it revolves around pain?

23 SEAN MORRISON: No. Let me
24 rephrase that—you're partially correct. It's
25 focused on people living with serious and life-

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2 limiting illness, and their families, who have
3 distressing symptoms, and that goes well beyond
4 pain. So it could be pain. It could be shortness
5 of breath. It could be fatigue. It could be
6 difficulty with eating and drinking. Also it also
7 takes care of people in families who also have
8 needs, so people who are having trouble with care
9 giving. And indeed it does extend into some
10 mental health issues. So it's much more than
11 pain. In fact often times pain is a high symptom
12 but we see people with many, many other
13 distressing symptoms, often three, four or five.

14 COUNCIL MEMBER VACCA: Well that's
15 was a point I wanted to make, is that many people
16 with pain have other issues that are contributing
17 their coping with the pain or their level of pain.
18 And many seniors are concerned when it comes to
19 palliative care and their pain management, many
20 seniors do not want to take large amounts of
21 medicine. They're already on large amounts of
22 medicine for other things and when it comes to
23 pain reduction, they're worried about side
24 effects. Many seniors want to continue to drive a
25 car and with the pain medicine they feel they

1 cannot. Many seniors also have medicine that they
2 take that does not allow them to take the Advil or
3 the anti-inflammatories if they're on certain
4 blood thinners or they're on other things. So my
5 question is, what are we doing about alternatives?
6 Do you espouse alternatives to medication? Do you
7 espouse the non-traditional? Or is that something
8 that you may not because you're in a position
9 where...? Tell me about that.
10

11 SEAN MORRISON: I think your
12 question really has three answers to it. The
13 first is that I espouse the best scientifically
14 available evidence to treat somebody's symptoms.
15 And oftentimes older adults have very important
16 misconceptions about the effectiveness of pain
17 management and our ability to treat the side
18 effects associated with medications. Your example
19 about somebody driving a car, what I see much too
20 frequently is somebody coming in to my office who,
21 because of bad pain in their joints or their heart
22 disease, doesn't do anything. It just hurts too
23 much to go somewhere. So first of all, optimizing
24 available scientifically valid treatments, like we
25 would for any other disease, diabetes, heart

1 disease, lung disease.

2
3 Number two is that there are very
4 effective complementary therapies that work, and
5 we should be using them when they work and we
6 should be using them in conjunction with
7 pharmacological therapies.

8 And the third piece that I advocate
9 very, very strongly is that we need more research
10 dollars at the national level so that we have more
11 than two choices for the treatment of somebody's
12 pain, so that we don't just have medications that
13 have bad side effects with them, we don't have
14 medications that you can't take because you're on
15 blood thinner. If this was diabetes, if this was
16 high blood pressure, imagine the uproar if you
17 said, well we can't treat your high blood pressure
18 because all the medicines we have have bad side
19 effects and they all interfere with something
20 else; we can't use insulin because it has bad side
21 effects and it's going to interact with your blood
22 thinners. I just think that it's unacceptable
23 that we think about people having to live in pain
24 on a daily basis and we don't put research money
25 into it. So that's the third part, the third

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answer to your question.

COUNCIL MEMBER VACCA: I could not agree more. And I have to tell you, the more you walk around or even drive, but really walking and you see people in the streets, so many people of different ages are with walkers, with canes. I see more and more of this. I remember as a kid being told, my mother is 80 years old and she only has arthritis. Well you live with only arthritis. Arthritis is not an only type thing; it's often crippling to people. So I'm concerned that we do something, if research is the answer.

But like I say, many of our older people do not know about what is available, the alternatives to the medication that will knock you out and give you only a temporary type of relief. I have an 84-year-old man I know. And he's finally going to physical therapy. He thought it wouldn't work for him, but the physical therapy is giving him some relief and he's happy with the relief he's getting, it's much better than it was before; it did not ease everything. But people are always asking about supplements, MSM and the glucosamine. People are desperate for answers.

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2 So I appreciate what you're doing and I see that
3 the City is doing something, but I think we have
4 to do more, because people are living this way
5 into their 80s and 90s with these types of
6 debilitating problems.

7 ERIC MANHEIMER: Can I just mention
8 a little—I'm a firm believer in different kinds of
9 medicine to add to what physicians have—scientific
10 medicine, allopathic medicine unfortunately does
11 not train most of the physician workforce in non-
12 traditional things. And if medicines fail,
13 doctors usually don't know what to do at that
14 point. And there are a huge range of different
15 types of alternative providers that can provide a
16 huge amount of relief to people's suffering.
17 Deconditioning is a gigantic problem; having
18 somebody come to the home and do different kinds
19 of exercises with patients, a whole variety of
20 things, can relieve a gigantic amount of distress.
21 A lot of the distress people have is anxiety, mild
22 depression, that actually don't need to just
23 prescribe another medication for. So I would say
24 that this is a complete other area that is very,
25 very undeveloped in traditional medical education

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2 and remains so. It may get worse, actually,
3 because there's a focus on other things.

4 COUNCIL MEMBER VACCA: Part of it,
5 if I may conclude, is that many seniors don't know
6 when to identify to depression. They do not know
7 that they are depressed and they don't know the
8 symptoms and they don't believe; and they may not
9 be depressed as you and I know depressed, so they
10 don't know to identify it. And you know, that
11 concerns me about seniors, but I think the pain
12 management does also, so. Commissioner?

13 LILLIAM BARRIOS-PAOLI: I think
14 that that's an area that we definitely need to
15 address and are trying to address, and that's the
16 issue of mental health and helping seniors with
17 mental health issues in mental health centers, in
18 NORCs, and even the homebound seniors. I think
19 depression and being older very many times go hand
20 in hand and goes tremendously under recognized.
21 And I think we need to find a better way of
22 dealing with it. A lot of the time it's loss, you
23 know, a lot of people around you are dying and you
24 don't know how to cope with that loss. You know,
25 not having a lot of family connections, many

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2 people worked for 50 years, retired, are now 75
3 and don't know what to do with themselves. So
4 there are a lot of different components to it.
5 Group work, which happens in many senior centers,
6 is not the best way sometimes. You know, people
7 don't necessarily want to bear their soul in front
8 of 17 other people. So we have to find a better
9 way of doing this.

10 Some programs that we have like
11 Lincoln Square, and I know that Councilwoman
12 Brewer knows this, has an agreement with St.
13 Luke's Roosevelt in which they have a rotation of
14 psychiatry residents that go to the NORC, I think
15 it's two or three times a week, and meet with
16 individual patients and see them and work with
17 them. And it's been incredibly successful. So we
18 have to find better ways of connecting with the
19 mental health community to provide mental health
20 services in senior centers and for the seniors.

21 COUNCIL MEMBER VACCA: I agree.
22 And Commissioner, part of this has to be a
23 sensitivity of physicians.

24 LILLIAM BARRIOS-PAOLI: Yes.

25 COUNCIL MEMBER VACCA: Too many

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2 times I hear about physicians who see elderly
3 people in their 80s and they elderly person will
4 let them know about their conditions and the
5 doctor says, oh, for your age you're doing great
6 and you shouldn't--what do you mean, for you're age
7 you're doing great?

8 LILLIAM BARRIOS-PAOLI: You don't
9 have to be 80. I had that happen to me last week.
10 It's your age.

11 COUNCIL MEMBER VACCA: Yes, it's
12 your age. When doctors see an older person and
13 the older persons says certain things, many times
14 they are dismissed. They're told to go home and
15 take Tylenol or something. I hear this very
16 often. I send people who told me that to a
17 different--I said go see someone different and get
18 a second opinion because--

19 COUNCIL MEMBER BREWER:
20 [Interposing] Jimmy, go to these two doctors.
21 Send them to these two doctors.

22 COUNCIL MEMBER VACCA: I will.
23 Because I think many of our elderly people are
24 being dismissed out of hand. And they should not
25 have to live that way or be treated that way.

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2 They should have every expectation of living
3 through their 80s and 90s and they should have a
4 quality of life. And so I do think there's an
5 aspect of our education concerning palliative care
6 that has to relate to physician education and
7 physician inclusion in our strategy. Thank you.

8 CHAIRPERSON ARROYO: Thank you,
9 Council Member. We've been joined by Council
10 Members Mendez and Ferreras. Mendes from
11 Manhattan, Ferreras from Queens. And we have
12 Council Member Dickens who has a question or some
13 questions.

14 COUNCIL MEMBER DICKENS: Thank you.
15 Thank you, Chairs. Pardon me for my lateness,
16 because I had another hearing. But this is so
17 important. Basic question, palliative care, is it
18 research? Is it advocacy? Who pays for it?
19 Where is it available? How can a person access
20 it? I mean these are basic questions I have.
21 What is it? Maybe I don't understand.

22 ERIC MANHEIMER: I'll give a short
23 answer and I think Dr. Morrison is really an
24 expert in this area. But, you know, palliative
25 care is a field that in US medicine now is really

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2 has about a, you know, 15 year, 20 year history.
3 But it's really coming into its maturity now.
4 It's evolving into a very mature discipline that
5 is becoming increasingly widespread in all the
6 major cities, all the major academic centers and
7 disseminating itself. So it was sort of in
8 embryonic form say 20 years ago and its really
9 coming into its full adolescent immaturity at this
10 point and it probably within the next 15 to 20
11 years will become standardized and infiltrate all
12 of the hospitals and be required. It's usually
13 sort of these phases.

14 What you're seeing now is the field
15 is incredibly creative. It's attracting very
16 talented young physicians into it because it's so
17 interesting and exciting. Part of it is the
18 demographics are changing. Part of it is doctors
19 are seeing that their parents are aging. You
20 know, that's how people make decisions.
21 Unfortunately, the payment system in the country—
22 we know that the way it is, it's very difficult
23 and complex. It doesn't reward these kinds of
24 fields like it doesn't reward primary care
25 medicine, like Ms. Sears and I were chatting

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2 about. So unfortunately at the same time we're
3 seeing palliative sort of coming into its own—it
4 has a research agenda—it needs more funding but it
5 has a research agenda, it's attracting wonderful
6 people in to it—we're seeing other forces which
7 are really concerning. We're losing; we're
8 becoming more fragmented, not less. There are not
9 more people going into primary care, there are
10 less and less. You know, every year—I'm a general
11 internist. Ever year you're seeing less and less
12 people attracted into it. You graduate with a
13 debt of \$150,000, \$200,000 you're not going into
14 general internal medicine; you've got two kids,
15 etcetera, etcetera.

16 So what we're seeing is, you know,
17 some force moving in one direction, other forces
18 moving into another. But palliative care is going
19 to change, have significant impact on the way
20 medicine is delivered in hospitals. It's
21 generally a hospital-based discipline, although it
22 certainly extends into ambulatory care and into
23 homes, but generally speaking now it's where these
24 nurturing training institutes are happening, both
25 at Mt. Sinai—which has really been the fountain

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2 for the United States in starting the movement.
3 SO really New York is really the leader because
4 primarily because of that.

5 COUNCIL MEMBER DICKENS: I
6 appreciate that, but pardon my ignorance, does
7 that mean that at least at this stage it's more
8 advocacy and research? The reason that I ask is
9 that I want to know how is it accessed for a
10 patient, say that is getting ready to come out of
11 a high impact rehab center such as say Burke
12 [phonetic] or something, and now has to go into
13 the secondary? Is that where palliative care
14 kicks in where they can get some help and
15 understanding? Or when they go into the secondary
16 rehab, where at that skilled nursing setting it's
17 two parts, it's the long term and it's the short
18 term? Where does it come in to play for the
19 patient? That's what I'm trying to ask.

20 ERIC MANHEIMER: There's no one
21 answer. I think in general—I'll make a broad
22 generalization and ask Dr. Morrison to comment. I
23 mean in general when a patient is in an acute care
24 setting and they have something bad happening or
25 if they're referred to an outpatient palliative

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2 care program, that's where they access the program
3 in general. So if you entered one of the
4 hospitals here and you were diagnosed with—say you
5 had, just say emphysema, you know, you got
6 hospitalized; then they might call in a palliative
7 care team to assist with your management, the pain
8 the dyspnea, some of the issues, and then you
9 might stay with that program. So that's the usual
10 entry point. One other might be you see a primary
11 care doctor and he's - - at Mt. Sinai or our place
12 and he says, gee, you know you might benefit from
13 a consult with palliative care. But it's going to
14 vary. The Burke may not have—I don't know, it's a
15 wonderful institution—

16 COUNCIL MEMBER DICKENS:

17 [Interposing] I just used that as an example.

18 ERIC MANHEIMER: But they may not,
19 I'm just saying let's say they don't have a
20 palliative care program that they developed yet,
21 so it simply wouldn't exist. Now if they have it,
22 yes, then you could enter in to it.

23 COUNCIL MEMBER DICKENS: For

24 instance you come out of an acute, you're at an
25 acute care facility then, you had a stroke, not

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cancer, a stroke where the type of stroke is so severe that you will not regain mobility say on one total left side or right side. Now would palliative care give you assistance at the acute care facility prior to being transferred to a rehab, high-impact rehab?

ERIC MANHEIMER: Yes.

COUNCIL MEMBER DICKENS: That's where it comes in?

ERIC MANHEIMER: Correct.

COUNCIL MEMBER DICKENS: I just needed to understand. And insurance pays for this? And when I say insurance, private, Medicare or Medicaid or all three?

ERIC MANHEIMER: For the physician seeing you, but not for the rest of the team.

COUNCIL MEMBER DICKENS: But not for the rest of the team.

ERIC MANHEIMER: Correct.

COUNCIL MEMBER DICKENS: Just for the physician. All right. You've answered my question. Thank you so much.

CHAIRPERSON ARROYO: Thank you, Council Member Dickens. And you know, where you

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2 see all this conversation back and forth here,
3 we're not being disrespectful, we're just
4 strategizing on how we're doing to do whatever.

5 The next question is, what can we
6 do? The insurance doesn't reimburse for it.
7 Hospitals are obviously doing it and the money's
8 just not there for them to do more. And my co-
9 Chair will talk a little bit about next steps for
10 us to have, you know, more conversations we need
11 to have. So I just wanted to explain the activity
12 that's going on here. Okay.

13 CHAIRPERSON RIVERA: Actually I
14 just wanted to also state the same thing.
15 Whenever you see us chatting it's because we have,
16 you know, great ideas and we're looking at what
17 are the next steps in terms of initiatives,
18 looking back at other things we've done in the
19 past like infant mortality, to see how we can
20 possibly push something forward for you.

21 I just had a follow up question in
22 terms of, you know, the national health debate now
23 in terms of healthcare in the United States of
24 America, is this a part of that debate? Is there
25 lobbying taking place in congress to see if there

1
2 can be dedicated dollars for this type of service
3 or is there no action on this issue in congress?

4 SEAN MORRISON: There is some. And
5 I think this comes back to the question of
6 advocacy. And I'm going to put my physician hat
7 on just for a moment; there are millions of
8 Americans out there who could benefit from
9 palliative care, but what I hear over and over
10 again from my families is, the system can't be
11 this bad, what am I doing wrong. And I must
12 admit, if I hear that one more time from a family
13 member who feels like they're doing something
14 wrong because the system's not working for them,
15 I'm going to explode.

16 So what can be done? I think
17 there's a couple of things. One is patients and
18 families need to recognize that it is not their
19 fault that they can't make the system work in the
20 setting of serious illness. Number two is they
21 need to start demanding palliative care when they
22 need it. And it really is, I think, behooves us
23 as healthcare professionals to start letting our
24 patients and families know that there is a better
25 way and that we can provide it. We also need to

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2 educate our healthcare professionals about that so
3 that in my institution, which you know has been
4 described as a leader in palliative care, there
5 are people who come into my institution and don't
6 get it because their doctor doesn't refer. So we
7 need to begin to address that with physicians.

8 If we do that, I'm enough of an
9 optimist to believe we really can change the
10 reimbursement system at the federal level, because
11 there is a constituency that is going to ask for
12 appropriate healthcare. When you think about the
13 fact that 67% of Medicare dollars go to the 10% of
14 people with the most serious illness, the
15 palliative care population, if we were to provide
16 better care to these people, we could do a huge
17 amount in terms of reducing the enormous
18 expenditures in Medicare. And what would that do?
19 That would allow us to have more dollars in the
20 system for the preventive care that we've been
21 asking for. It's more dollars in the system for
22 the homecare needs; it's a much better and
23 efficient system.

24 So what can we do? We can target
25 patients and families so that they don't feel that

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2 they're alone. We can target healthcare
3 professionals and we can begin to speak about the
4 need for reimbursement.

5 CHAIRPERSON ARROYO: I just want to
6 acknowledge that Council Member Stewart, a member
7 of the Committee on Aging has checked in. He's
8 upstairs chairing another hearing on the 16th
9 Floor, so could not sit with us.

10 Commissioner Paoli, we had a whole
11 big brouhaha about the Age Friendly New York and
12 all this blueprint stuff for this city being a
13 better place to live for older New Yorkers. And
14 there are 59 initiatives that are included in
15 that. Any of those target this palliative care-

16 LILLIAM BARRIOS-PAOLI:

17 [Interposing] Yes.

18 CHAIRPERSON ARROYO: --and are
19 there any discussions in the administration to see
20 how we can put funding into our healthcare system
21 to do all of the things that need to be done;
22 train the medical staff to--because as a healthcare
23 administrator I remember that the issues that
24 really got addressed very quickly were the ones
25 that the medical staff got behind, especially when

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2 they had the Doctors Council at the table having
3 that conversation.

4 LILLIAM BARRIOS-PAOLI: I think
5 today, you know, in the conference that we had,
6 HHC made a very clear commitment to palliative
7 care and I think Dr. Alan Aviles [phonetic] was
8 the one that was articulating that. He's a
9 profound believer in it and I think he will
10 increase the number of hospitals—I mean they all
11 participate now—but the intensity of the
12 participation. What we want to do, from the
13 seniors point of view, is increase awareness about
14 palliative care, what it is, and begin to have
15 education and conversations with seniors on how to
16 do that. And we're talking with two different
17 groups to do that. We're talking to—we're
18 definitely talking to Dr. Morrison and Dr. Meyer
19 at Mt. Sinai about how to go about it. And they
20 have a Speakers Bureau and we'll work with that.

21 We're also working with a group
22 that is called the Health Chaplaincies. One of
23 the things that I really profoundly believe is
24 that many of our seniors articulate the need for
25 spirituality in their life, not religion,

1 spirituality. And I think—I understand that. I
2 mean I said this morning that, you know, when you
3 get to be a certain age that you realize that
4 there are a lot of things that you will not do,
5 you start questioning, well, the things that I
6 have done, do they have any meaning? And what
7 does it all mean, right? And spirituality becomes
8 increasingly more important. I think that the
9 people that can really have the conversation with
10 seniors about palliative care and end of life are
11 people who are seen as spiritual people and people
12 who understand that other dimension. Yes,
13 healthcare providers, yes people that are in the
14 Speaker - - but people who bring that other
15 dimension. So part of the conversation with the
16 Chaplaincy, who embraces 30 different religions,
17 is can we use their providers as a medium to
18 explain and work with seniors around having these
19 more difficult conversations.

21 You know one of the things I think
22 is clear, and it was said this morning, is that we
23 live in a culture of denial about death and even
24 about illness. They quoted Woody Allen saying
25 that he feels comfortable with death it's just

1
2 that he doesn't want to be there when it happens.
3 You know, it's a difficult conversation and I
4 think we have to sort of bring it to a different
5 level with different actors to make it possible to
6 happen.

7 So, yes, and I think we're very
8 committed. To me it's an issue of empowering
9 seniors. I think that I've learned that we have
10 to be our own health advocates. And families and
11 seniors have to be empowered to be that for
12 themselves. So the more knowledge they have, the
13 more they know that there are things they can ask
14 for and things that they can say no to, the better
15 it will be. And I think, you know, what Dr.
16 Morrison was saying about, you know, people asking
17 for this; saying, you know wait a second, before I
18 do that can I have a palliative care consult—and
19 know what it is and what's entitled.

20 CHAIRPERSON ARROYO: Just to follow
21 up on the definitions and clarification because I
22 think we all just need to have a more in-depth
23 conversation in understanding what palliative care
24 is not. And it does provide for a patient,
25 regardless of age, in a circumstance where they're

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managing a very difficult health diagnosis and may transition out of that, because they recover fully and move on to have a healthy, productive life.

Is that—am I misunderstanding?

ERIC MANHEIMER: Perfect.

CHAIRPERSON ARROYO: Okay, cool.

So it's about a patient in need of a very comprehensive care management in a very difficult situation.

ERIC MANHEIMER: Perfect.

CHAIRPERSON ARROYO: That doesn't have to remain, and doesn't have to end up end of life conversation. Okay.

SEAN MORRISON: Absolutely.

CHAIRPERSON ARROYO: Council Member Sears?

COUNCIL MEMBER SEARS: Just a quick question. Since the HHC has so many tertiary care facilities and I know how the residents and the interns have so much to do, but would it be considered proper if there was to be a mandated session for each one that comes in to the facilities from the medical schools in enlightening them as to what palliative care is?

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2 Nurses have this whole development of sensitivity
3 training, advanced session; I ran a hospital, I
4 always had to have these sensitivity trainings.

5 So the HHC, which I love dearly,
6 seems to be such fertile ground to do the very
7 thing the Commissioner is talking about, is having
8 to educate, and also have this linkage with senior
9 centers. You have so many around the City that
10 you have a captive audience. And if you do it
11 before lunch they're - - so in order to enlighten
12 them as to just what this is that we are having
13 this hearing on today and what everybody needs to
14 do in understanding it. Because I still think it
15 comes right down to managing the patients
16 themselves and having that supportive group around
17 them that can actually take them and lead them.

18 ERIC MANHEIMER: Councilwoman
19 Sears, it's happening. I mean, I'm not a fan of
20 mandating stuff because everybody-I used to argue
21 with Tom Freidman [phonetic]-

22 COUNCIL MEMBER SEARS:
23 [Interposing] It may be the wrong word.

24 ERIC MANHEIMER: No, well tom
25 Freidman, every time I met with him he used to

1
2 think of two more things that he should mandate
3 the doctors in New York to do. And it turns out
4 there was a nice article published in the public
5 health literature that if the doctors did
6 everything that the public health people told them
7 to do they'd see one patient a day and spend eight
8 hours doing the mandates.

9 So there are a lot of good things
10 that should be mandated, however think of it the
11 other way; if you have good, successful palliative
12 care programs, here's how people learn—and your
13 mentor is a Dr. Morrison or a Dr. Meyer or Dr. X
14 or Y or Z who is practicing good palliative care,
15 they will learn it. It's the mentoring that does
16 it, and that's what they'll see. In fact I think
17 what HHC has done, think about it, we have 11 city
18 hospitals where there are 300,000 discharges, 5
19 million visits, a huge different variety of
20 people, and now we are really moving palliative
21 care to be normative throughout the institutions.
22 We train an enormous amount of residents who go on
23 to practice throughout the country—and medical
24 students. They'll have the principles through
25 seeing patients managed in an appropriate way.

1
2 The big challenge for us, the
3 elephant in the room as far as the City hospital
4 system is going, is we're facing an \$800 million
5 deficit, a billion dollars next year. This is an
6 unfunded mandate. So you tell me there are 55
7 fabulous unfunded mandates; which ones do I keep?
8 That would help us.

9 COUNCIL MEMBER SEARS: Actually
10 that's a challenge for everybody and it's always
11 been a challenge to this Council, particularly
12 those on the budget negotiating committee because
13 we look at, well they're cutting healthcare so
14 much and what do we advocate to eliminate--

15 ERIC MANHEIMER: [Interposing] It's
16 Sophie's choice, right?

17 COUNCIL MEMBER SEARS: --and what
18 do we keep? I agree. But that's going to be an
19 ongoing challenge. I mean I don't think that the
20 governor's proposals at this moment in healthcare
21 are going to boost New York City to any degree,
22 because they're pretty damaging, actually. That's
23 something we have to concentrate on because that's
24 imminent. But thank you.

25 CHAIRPERSON ARROYO: I don't know.

1
2 The light is on, it's off? I keep forgetting how
3 these things work.

4 Doctor, you mentioned a video that
5 was the product of some work or the initiative
6 around palliative care. In your testimony you
7 indicate that media was produced, a short video to
8 be shown to community groups. Is that video
9 available—

10 ERIC MANHEIMER: [Interposing]

11 Yeah.

12 CHAIRPERSON ARROYO: --to the
13 public? Is that something—

14 ERIC MANHEIMER: [Interposing] We
15 could get you a copy.

16 CHAIRPERSON ARROYO: --we can have
17 for the offices so that in our waiting areas
18 whenever—we often have a captive audience of
19 individuals, a lot who are seniors, a lot of them.

20 ERIC MANHEIMER: Sure. I think
21 it's part of the discussion of how do we get the
22 message out. So we would be more than willing to
23 provide speakers, you know, physicians and other
24 folks. We have great nurse practitioners and
25 social workers, psychologists who are super

1
2 knowledgeable about this. We'd be glad to that--
3 and the video for sure.

4 CHAIRPERSON ARROYO: If you could
5 share that with the Committee staff--

6 ERIC MANHEIMER: [Interposing] I'd
7 be glad to do that.

8 CHAIRPERSON ARROYO: Then we can
9 figure out how to distribute it--

10 ERIC MANHEIMER: [Interposing]
11 Sure.

12 CHAIRPERSON ARROYO: --to our
13 colleagues. It would be helpful so that we could
14 have it in the office for demonstrations. Okay,
15 I'm done.

16 COUNCIL MEMBER BREWER: Can I just
17 say, this is the coolest, best panel I've heard in
18 years.

19 CHAIRPERSON RIVERA: You know how
20 they say, you got me at hello? You got me with
21 the paid sick leave.

22 [Laughter]

23 COUNCIL MEMBER RIVERA: I want to
24 thank you all for joining us here today on the
25 panel. You know we're going to come up with two

1
2 resolutions, one for the State, one for the
3 Federal government, you know, to support dedicated
4 funding and reimbursement for this type of
5 initiative. Maria del Carmen is going to
6 spearhead one of the Resos and I'm going to
7 spearhead the other one as well. So thank you
8 very much.

9 ERIC MANHEIMER: Thank you very
10 much.

11 CHAIRPERSON ARROYO: And just be
12 prepared to answer the call for the discussion
13 around how we can shape an initiative from the
14 council that can help support the work that the
15 system is already taking care of, in that I'll put
16 in my pitch for don't cut this program.

17 ERIC MANHEIMER: Sounds good.

18 CHAIRPERSON ARROYO: Okay. Cool.

19 CHAIRPERSON RIVERA: So the next
20 and last panel that we have for today is Cyril
21 Brosnan from the New York Academy of Medicine.
22 Hopefully I got the name correct. Nathan
23 Goldstein, MD. Yisroel Schulman and Brenda Manber
24 [phonetic].

25 [Pause]

1
2 COUNCIL MEMBER RIVERA: Brenda
3 Manber; we have Yisroel Schulman, Nathan Goldstein
4 and Cyril Brosan. Here we go, four, all right,
5 perfect. You can flip a coin on who goes first
6 and you may begin. Just state your name for the
7 record and proceed with your testimony.

8 CYRIL BROSAN: I'm Cyril Brosnan,
9 a staff person working for the New York Academy of
10 Medicine in the health policy arena. I am 81
11 years old and I also have COPD and emphysema. And
12 since we were asking about the age and condition
13 of people earlier I thought I'd tell you where I'm
14 at for starters.

15 Thank you for inviting the New York
16 Academy of Medicine to this important hearing on
17 the end of life care. The New York Academy of
18 Medicine has been advancing the health of people
19 in cities since 1847. An independent
20 organization, the Academy addresses the health
21 challenges facing the world's urban populations
22 through interdisciplinary approaches to research,
23 education, community engagement, and policy
24 leadership. Our current priorities include
25 creating environments that support healthy aging,

1
2 strengthening systems that prevent disease and
3 promote the public's health and working to
4 eliminate health disparities.

5 The Academy has a particular
6 interest in end of life care. The Academy
7 currently hosts the Conliff Dickson Foundation's
8 New York City Symposium on the art of medicine at
9 the end of life. These symposia provide doctors
10 in all specialties with an overview of the current
11 issues, ethical dilemmas and the best practices
12 surrounding the end of life care. The Academy
13 also hosts the Urban Bioethics Network, which
14 brings together faculty and hospital-based
15 ethicists from around the Tri-State area to
16 explore bioethical issues including end of life.

17 We have conducted research in
18 palliative care, in medical education and worked
19 to improve palliative care education in medical
20 school curriculum. We are delighted that the City
21 Council has taken up this important topic. There
22 are many facets to this complex set of issues, and
23 we want to focus our remarks on just one, the
24 issue of racial and ethnic differences in
25 preference for receipt of end of life care.

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2 A number of studies have suggested
3 that racial and ethnic groups vary in the kind of
4 end of life care they want and receive. For
5 example, in a recent review of the literature,
6 scholars found that people of color used hospice
7 services disproportionately less than white
8 patients in 12 out of 13 studies. This is
9 consistent with other studies that suggest people
10 of color are more likely to be hospitalized
11 frequently and for prolonged periods at the end of
12 life compared to white patients.

13 These studies point to the need to
14 make certain that all individuals have access to
15 high-quality end of care. While hospice care is a
16 benefit covered by Medicare, it is not covered by
17 Medicaid. Unfortunately—look out, sir. Be
18 careful. Research suggests that as much as 16 to
19 20% of New York City 65 and older are not covered
20 by Medicare and therefore likely do not have
21 access to high quality end of care. However, not
22 all differences between racial and ethnic groups
23 in the use of end of life care are attributable to
24 financial access to services. Research also
25 suggests there may be racial and ethnic

1
2 differences in the kind of end of life treatment
3 people prefer. A large study of community-
4 dwelling Medicare beneficiaries found that African
5 American elders had a stronger preference for
6 intensive life-prolonging treatment compared to
7 white elders, while another study found that
8 African Americans are less likely than whites to
9 want hospice services.

10 The New York Academy of Medicine
11 believes that we must ensure that all individuals
12 regardless of race or ethnicity understand their
13 full range of options prior to becoming terminally
14 ill so that their preferences are known and
15 respected at the end of life. The Academy has
16 supported the work of the New York State Task
17 Force on Life and the Law since 1985, and their
18 efforts to change state laws to expand the
19 authority of family members and others close to a
20 patient to make decisions about treatment.
21 However, too often in the absence of clear
22 direction family members struggle and anguish over
23 what to do, often opting for aggressive
24 intervention, even though it might not have been
25 their loved one's preference.

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One way to ensure that an individual has considered the options and clearly communicated his or her preferences is through the use of Advance Directives, legal documents that allow individuals to convey decisions about end of life care ahead of time to family, friends and healthcare professionals. While advance directives can be effective in guiding family members and safeguarding the wishes of the person at the end of life, research strongly suggests that communities of color are less likely to know about and to have the advance directives. However, research also indicates that given equal access to advance directives such as in the Veterans' Administration System, African Americans were just as likely as whites to have made and documented end of life plans.

We urge the City Council to support community-based programs which promote the use of advance directives, particularly in communities of color. Effective programs will need to take into consideration and need to be sensitive to the religious and cultural differences among people as well as their different relationships to family

1
2 and to healthcare institutions. One way to help
3 ensure that programs to educate the public about
4 advance directives are culturally competent is to
5 involve community members in their development and
6 implementation.

7 The City Council has the
8 opportunity to provide real leadership on this
9 issue and to model for their communities how to
10 talk clearly and openly about the ways in which
11 advance directives can help guarantee that each
12 individual's wishes are respected. We encourage
13 the City Council to support the use of advance
14 directives and to involve trusted community
15 leaders like clergy, social workers, business
16 leaders, healthcare providers and advocates and
17 elected officials in beginning these important
18 conversations about respecting everyone's wishes
19 at the end of life. Each of us will reach the end
20 of life, and each of us will also have the
21 opportunity and the information we need to make
22 informed choices about the care we receive. Thank
23 you for this opportunity.

24 BRENDA MANBER: Good afternoon and
25 thank you to the joint Committees on Aging and

1 Health and all the Council Members present for
2 providing this opportunity to testify, and to the
3 Honorable Joel Rivera and the Honorable Maria del
4 Carmen Arroyo for chairing this meeting. My name
5 is Brenda Manber and I'm the Director of the Shira
6 Ruskay Center, a program of the Jewish Board of
7 Family and Children's Services. The Shira Ruskay
8 Center was established six years ago as a
9 component of UJA Federation of New York's Jewish
10 Healing and Hospice Alliance. Our mission is to
11 support those members of New York City's Jewish
12 Communities facing the impact of life-threatening
13 illness and to provide community education and
14 professional training focused on end of life
15 issues. Our social work and rabbinic staff has
16 served over 2,000 individuals and made over 1,700
17 community visits in all five boroughs, in clients'
18 homes, hospitals and nursing homes. We also
19 provided some 1,200 office counseling sessions.
20 Additionally we provided caregiver and bereavement
21 support groups, community education workshops and
22 professional training and education programs. Our
23 services to individuals and families are provided
24 without charge or insurance reimbursement.
25

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2 In 2008 we were selected as a
3 community service provider partner by the New York
4 City Department for the Aging in the End of Life
5 Care Community Support Demonstration Project in
6 Brooklyn. This collaboration presented the
7 opportunity to broaden the scope of our original
8 focus on the Jewish Community to now encompass all
9 seniors facing life-threatening illness. The
10 partnership with DFTA has enabled us to reach
11 diverse populations and extend access of our
12 program. We're eager, with possibly City Council
13 support and funding, to continue to provide that
14 service for every individual we can possibly
15 reach. Our City deserves no less.

16 Belle, a current client of ours, is
17 just one story that demonstrates the need and the
18 value of our program, and this is a case that I've
19 come to refer to as, 100 is the new 80. We
20 received a call from the son of a 99-year-old
21 woman, who he described as virtually blind, almost
22 deaf, non-ambulatory and living alone in her
23 apartment, which is not so far from here. He was
24 overwhelmed with concern upon learning that his
25 mother's current care at home was to be

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2 discontinued within a week. His mother was being
3 decertified by a hospice program, because as she
4 described it, she was just not dying fast enough.
5 He also shared that his mother consistently
6 refused to share her financial information with
7 any of her children, making it impossible for
8 Medicaid eligibility to be determined; could we
9 talk her into applying for Medicaid, could we
10 recommend a nursing home, was his questions.

11 Belle had been emphatic with her
12 family that she would die at home and not go to a
13 nursing home. Our initial intervention included
14 information gathering, outreach to the existing
15 service providers, education, support,
16 communication to all three of her adult children,
17 living in California, Massachusetts and Israel.
18 Our staff developed an extensive summary of
19 Belle's existing services and recommendations for
20 her continued home care. Our staff also provided
21 direction and support to the family when they had
22 to disclose to Belle that they were going to be
23 paying for her private live-in care.

24 Belle was welcoming to my visits,
25 clearly expressing the hope that our program might

1
2 assume the cost of the aides. In her typical,
3 straight to the point, no-nonsense New York
4 manner, Belle let me know, no offense, but if you
5 can't give me anything you're pretty worthless.
6 As a child of poverty, she knew what it was to
7 work hard and to make sacrifices. She began to
8 speak about how she was forced by life's
9 circumstances to sacrifice her own childhood to go
10 to work to survive and that she wasn't able to
11 provide for herself now and was dependent on her
12 children was extremely painful for her.

13 The decertification of the hospice
14 services was triggering an unresolved sense of
15 fear, insecurity and lifelong abandonment issues.
16 In an effort to remain in control, Belle was
17 refusing to take pain medication, even though the
18 current stress was exacerbating her pain and
19 anxiety. My ability to be present with her, hear
20 her concerns, offer a continuity of support during
21 this very stressful time began to have a positive
22 impact on Belle. Just as I was about to leave
23 after scheduling another visit, Belle looked me in
24 the eye and said, I would like you to be with me
25 when I die.

1
2 It's now two months later. Belle's
3 pain is better. Her anxiety is diminished and her
4 family is out of crisis. She always ends our
5 visits with, call me before you come. I am 99,
6 that's really old, you know. I know they don't
7 believe it, but I really could die at any time.
8 And then she squeezes my hand and gives a big
9 smile.

10 We will continue to visit with
11 Belle at home, overseeing her care and helping her
12 to explore her life experiences and find meaning
13 and quality in her 99th year. As DFTA's end of
14 life grant will be ending this May, we would like
15 to ask the Health and Aging Committees to allocate
16 funding for our program through the City Council
17 Health and Aging Committees. Our program's
18 mission is not to help people die with dignity;
19 our mission is to help people live with dignity
20 during the end of their lives, and for some people
21 that may just be into their 100th year, the new 80.

22 The immediacy of the needs for
23 support and direction of individuals and families
24 facing life-threatening illness are counted in
25 hours, days and weeks. The need for funding to be

1
2 able to respond is immediately. At Jewish Board
3 of Family and Children's Services, the City
4 Council funding has been essential to our mission
5 to educate, advocate, counsel direct individuals
6 and families at the end of life throughout the
7 City. We all understand the challenges our
8 national financial crisis is creating for
9 budgeting on all levels, however while downturns
10 may come and go, and this one hopefully will go
11 soon, the needs of families and individuals cannot
12 be put on hold. End of life care and all human
13 services require continuity. Thank you very much.

14 CHAIRPERSON ARROYO: Brenda, based
15 on your philosophy, Joel and I have just
16 recalculated our age, and I'm now 32 and he's 10.

17 [Laughter]

18 BRENDA MANBER: I'm right with you.

19 CHAIRPERSON ARROYO: We've been
20 joined by Council Member Vincent Gentile. Thank
21 you.

22 YISROEL SCHULMAN: That's okay. It
23 was good. It's a hard act to follow. Good
24 afternoon. My name is Yisroel Schulman and I'm
25 President of the New York Legal Assistance Group,

1
2 commonly referred to as NYLAG. NYLAG, for those
3 that don't know, is a not-for-profit free, civil
4 legal services provider with multiple offices in
5 all five boroughs of New York City. And I thank
6 you for the opportunity to testify today to
7 encourage the City of New York to provide greater
8 resources to help its residents document their
9 preferences for care at the end of life in a
10 timely and legally binding way.

11 NYLAG provides free, on-site legal
12 services to patients at 16 hospitals in New York
13 City, including six HHC facilities. Through our
14 work with hospice programs, palliative care
15 programs, cancer centers and geriatric
16 departments, we are often called to bedside of
17 someone very ill only to find out that the
18 individual no longer has the capacity, the ability
19 to execute an advance directive or any type of
20 preplanning, leaving the person's loved ones and
21 often their healthcare providers at a loss about
22 what to do regarding end of life care. As
23 lawyers, we feel helpless in this situation.

24 The facts are clear, in New York
25 anyone 18 years or older has the right to make

1
2 their own healthcare decisions and if you become
3 unable to communicate your medical wishes, your
4 family and friends may not be allowed to make
5 healthcare decisions for you. Instead you need to
6 legally empower someone else to make these
7 decisions. Remember, New York is one of the
8 states that does not have a surrogate healthcare
9 law.

10 As this Committee knows, this can
11 be easily done through living wills and healthcare
12 proxies as noted earlier. Without these legal
13 documents an individual's personal choices may not
14 be considered or honored. Although the Federal
15 Patients' Self-Determination Act requires that all
16 Medicare participating healthcare facilities
17 provide information to patients about advance
18 directives, the US Agency for Healthcare Research
19 and Quality has found that less than 50% of the
20 severely or terminally ill patients studied had an
21 advance directive in their medical record. Only
22 12% of patients with an advance directive had
23 received input from their physicians in its
24 development, and between 65 and 76% of all
25 physicians whose patients had an advance directive

1 were not aware that the advance directive existed.

2
3 These statistics prove that the
4 current measures are not enough and more steps
5 need to be taken to ensure that people are
6 informed about the choices that they have the
7 legal right to make. This Council can play an
8 important role in addressing this issue prior to
9 medical crises evolving.

10 One successful community example is
11 the work of the New York Legal Assistance Group,
12 which provided free legal services to over 46,000
13 people in 24 languages this past year. In
14 addition to addressing senior issues such as
15 Medicare, Medicaid, access to other government
16 benefits, housing issues, solving insurance
17 disputes and a myriad of other civil legal issues,
18 NYLAG assisted over 1,000 individuals with vital
19 legal information and services in completing
20 advance healthcare directives through our Total
21 Life Choices Program. And you should have
22 received this little flyer here, which is
23 available I believe now in 14 languages. This is
24 a pilot project of the New York Legal Assistance
25 Group. NYLAG's Total Life Choices services

1
2 include educational workshops and staff trainings
3 at senior centers, NORCs—naturally occurring
4 retirement communities—hospitals and community-
5 based organizations throughout the City. Last
6 year we conducted over 250 such seminars and
7 trained over 2,000 doctors and social workers on
8 issues involving advance directives, including
9 issues which were discussed earlier, such as how
10 to engage in a conversation.

11 I'll just note we're also working
12 very closely now on a pilot project with the New
13 York City Chaplaincy on religiously sensitive
14 curricula for that.

15 Basically, we train the trainers
16 and educate the public. In addition, we provide
17 free electronic storage of advance directives to
18 prevent situations in which healthcare
19 professionals are without clear instructions on
20 patients' preferences for medical care in families
21 and therefore they suffer undue stress because the
22 whereabouts of advance directives are unknown.

23 I'll just show you something.
24 Actually this portion of the program evolved out
25 of a personal situation. My mother was visiting

1
2 me from Florida. As a healthcare lawyer and as an
3 elder law professor in law schools, etcetera, I
4 always knew about the importance of having
5 healthcare proxies. My mother developed blood
6 poisoning, was rushed to a City hospital in a
7 semi-comatose situation, unable to communicate.
8 And they said in the emergency room, do you have a
9 healthcare proxy? My father was with me and said,
10 of course. My father said, I'm the healthcare
11 proxy. Well where is the document? Well, it's in
12 Florida in our house there. My father had to
13 leave the hospital, fly down to Florida to obtain
14 the documents, and I said never again.

15 And that's when we launched this
16 program and as part of this program we digitalize
17 anyone's healthcare proxies. It's a program which
18 is free to anyone, irrespective of income, who
19 take the healthcare proxies, either our healthcare
20 proxies which we've designed and developed, which
21 are now utilized throughout the state and are
22 actually on many of the state websites. But we
23 digitalize it and you receive in the mail a little
24 credit card. What's the first thing that happens
25 when you're taken to a hospital? They look

1 through your wallet and they find through this
2 credit card that you have a healthcare proxy,
3 registered online. They enter the information and
4 out spits your emergency contact information as
5 well as your healthcare proxy and your living
6 will. And I encourage each of you, if you don't
7 have a healthcare proxy, you should have one. And
8 as well as a living will, but certainly a
9 healthcare proxy. And if you do have one and it's
10 not digitalized, please, you can use the
11 registration form that's in these packets. You
12 can distribute these to your districts.

14 I know that Council Member Mealy is
15 not here, but we've done a number of seminars in
16 her district and in other Council Members'
17 districts about this wonderful program and we're
18 happy to register and to do more of these types of
19 educational seminars.

20 It is critical that these types of
21 educational advocacy programs be supported by the
22 City of New York to ensure that its residents have
23 decision-making capacity in times of crises and at
24 the end of life. Again, I thank you and I'm happy
25 to answer any questions.

1
2 NATHAN GOLDSTEIN: Good afternoon,
3 Chairs Arroyo and Rivera and Members of the
4 Committee on Aging and Health. Thank you for this
5 opportunity to speak with the Committees. My name
6 is Nathan Goldstein; I'm a physician and
7 Geriatrician and a Palliative Care physician at
8 the Mt. Sinai School of Medicine in New York City.
9 And I know what you're thinking already, sort of
10 another one from Mt. Sinai. But I think I might
11 actually be an example of one of the
12 Councilperson's earlier questions, which is how do
13 we enter as physicians in this field.

14 So, Dr. Morrison is a mentor of
15 mine, Dr. Meyer has been a mentor of mine. I'm
16 going to tell you about a personal case that I
17 went through when I was a resident at Elmhurst.
18 And so I think in some ways it's nice that there's
19 a couple folks from Mt. Sinai, because it actually
20 answers some of the questions that you asked
21 earlier about how do we get younger physicians
22 interested in these fields.

23 So I'd like to start today by
24 telling you this story about Mr. C., a patient I
25 took care of at Elmhurst Hospital when I was a

1
2 medicine resident in 1999. Like many cases
3 relating to palliative care, the story of Mr. C.
4 does start in the emergency room. He was a man in
5 his late 70s with a history of advanced
6 Parkinson's Disease who came into the Elmhurst
7 Emergency Room with severe shortness of breath.
8 Both an x-ray and lab tests confirmed that Mr. C.
9 had a serious case of pneumonia. And after
10 finding a quiet space to talk with his family, I
11 sat down with his adult son and daughter really to
12 determine what they understood about his illness
13 and what they wanted from his healthcare at that
14 point.

15 They were clear that in accordance
16 with their Chinese tradition they were most
17 interested in both preserving his dignity and
18 keeping him comfortable. And while they did want
19 treatment for his pneumonia, under no
20 circumstances would they want him put on a
21 breathing machine, that is, on a ventilator. They
22 previously had even had conversations with their
23 father and knew that these were indeed his wishes.
24 I was a trainee, so this conversation was
25 witnessed by the attending physician in the

1
2 emergency department, and we completed the
3 appropriate paperwork—or so we thought.

4 A few hours later I was paged by
5 the patient's nurse on the floor because not only
6 was his breathing worsening, but we had apparently
7 not completed the appropriate paperwork in the
8 emergency department. The in-house medicine
9 attending at that time was called and agreed with
10 the nurse that because the paperwork was wrong,
11 the patient would have to be placed on a
12 ventilator against his wishes and those of his
13 family. Although I tried to explain why the
14 decision was made and even had the medicine
15 attending speak to that emergency room physician,
16 this was all to no avail, the paperwork was the
17 paperwork.

18 The story, however, luckily does
19 not end in tragedy. We were able to stabilize him
20 overnight. And although he did remain somewhat
21 uncomfortable and short of breath—at that point I
22 did not have the education and knowledge that I
23 have now about how we treat patients' symptoms, a
24 skill that I'm now pretty well versed in—he was
25 actually never placed on that ventilator. The

1
2 next morning we were able to have that appropriate
3 paperwork completed and he was discharged about a
4 week later to his home, with hospice in place.

5 At that time what was missing from
6 the system was palliative care. The problem with
7 medical care in our country, and New York City is
8 really no different, is that the default is to
9 give patients all measures of life-sustaining
10 treatments regardless of the potential benefits.
11 Our system is so overwhelmingly broken that often
12 the standard of practice can actually trump
13 patients' and families' wishes.

14 Now I want to be clear that this
15 was more than a decade ago and I imagine that the
16 story would be very different today at Elmhurst.
17 The palliative care team would have been called
18 directly to the emergency room and not only would
19 they have completed the appropriate forms, but
20 they would have also provided appropriate medical
21 treatments to assure that Mr. C was calm and
22 comfortable overnight. Indeed, he may not have
23 even been admitted to the hospital, but enrolled
24 directly in a homecare program and discharged from
25 the emergency room, both improving the care for

1
2 the patient and his family as well as reducing
3 costs.

4 As you've heard already today,
5 palliative care is not the same as end of life
6 care, instead it is patient and family-centered
7 care that optimizes quality of life by
8 anticipating, preventing and treating suffering.
9 Palliative care throughout a continuing illness
10 involves addressing physical, intellectual,
11 emotional, social and spiritual needs and
12 facilitates patient autonomy and access to
13 information and choice. In other words palliative
14 care puts the control of the medical system back
15 into the hands of patients and their families. We
16 don't make decisions for our patients but instead
17 give them back the power to make their own
18 informed choices to determine what it is they want
19 for themselves. Along with this, palliative care
20 improves the quality of care delivered to patients
21 and their families while at the same time
22 improving outcomes.

23 How do we do this? Again, as
24 you've heard, palliative care programs address
25 pain and other symptoms that cause untold human

1 misery and are the number one concern of patients
2 living with chronic illness. Uncontrolled
3 symptoms like the shortness of breath that I
4 described in Mr. C. have been shown to increase
5 hospital complications and length of stay, and
6 many studies have demonstrated poor to nonexistent
7 communication between patients, families and
8 physicians about disease. Palliative care teams
9 provide expert control of pain and other symptoms,
10 they meet with patients, families and physicians
11 to establish clear and feasible goals of care,
12 address care alternatives including withdrawing or
13 not initiating treatments that don't meet those
14 goals, and develop safe and effective discharge
15 plans for these medically complex patients.
16

17 Now in the interest of time I'm
18 going to actually skip to the next page and talk a
19 little bit, because I think you've heard a lot
20 about what palliative care does for patients in
21 the healthcare system, but move directly to page
22 6, where I'm going to talk about Mr. C's family.

23 Studies of the families like Mr. C
24 show that when patients receive palliative care,
25 the family is more satisfied with the care their

1
2 loved one receives and the amount of information
3 they receive from their healthcare providers and
4 the overall control of pain and other symptoms.
5 In addition, research has shown that if Mr. C had
6 received palliative care his some and daughter
7 might have been better able to cope emotionally
8 with the impending loss of their father and also
9 be less likely to suffer consequences to their own
10 health as a result of caring for him.

11 Since I was a resident there has
12 been tremendous change in the healthcare system.
13 First, you've already heard about the standardized
14 medical order for life-sustaining treatment that
15 we have in New York State. This is a document
16 that's used statewide to ensure that patients'
17 wishes are known when they make transitions in
18 care from home to the hospital or from the
19 hospital to a long term care facility. In terms of
20 care provided in the hospital, there's been a
21 tremendous growth of palliative care programs
22 across the country, and this City has made a
23 concerted effort to improve palliative care in its
24 public hospitals. This really has brought New
25 York City in line with other cities across the

1
2 country. But I think what we're arguing for today
3 is that New York City not just be in line with
4 other cities but really take on a role as a leader
5 in the palliative care movement. New York City is
6 already home to many of the major organizations
7 leading the field, such as the Center to Advance
8 Palliative Care and the National Palliative Care
9 Research Center, both housed at Mt. Sinai.

10 New York State and many private
11 sector foundations based in New York City, such as
12 the Samuels Foundation, United Hospital Fund, the
13 Kornfeld Foundation and the New York State Health
14 Foundation are currently investing millions of
15 dollars in improving access to high quality
16 palliative care for New York City's most
17 vulnerable patients. So the City is already
18 poised to take on real leadership position I this
19 field.

20 But with respect, here are the
21 things we think we still need. First, as has
22 already been discussed, we need a major publicity
23 and social marketing campaign, highlighting the
24 importance of palliative medicine in the care of
25 New Yorkers, emphasizing how it's different than

1 hospice or end of life care. This would have
2 allowed Mr. C's family to know about palliative
3 care and they would have asked for it as soon as
4 he came into the emergency room. Second, we need
5 the City to continue and increase its support of
6 palliative care programs in our public hospitals
7 to assure they can continue to provide high-
8 quality expert care to the sickest and most
9 vulnerable citizens and their families. Thus, the
10 next time that a patient like Mr. C comes to the
11 hospital there will be highly trained clinicians
12 across a wide variety of disciplines to take care
13 of his family. Finally, we need to assure
14 seamless and well-documented transitions for
15 patients across settings of care. By the Council
16 requiring the New York State already approved
17 medical order for life-sustaining treatments be
18 implementing in all healthcare settings across the
19 City, but particularly in nursing homes, can we
20 ensure that patients like Mr. C continue to
21 receive top-quality care at our City's premiere
22 hospitals. Thank you for the opportunity to speak
23 to you today, and I welcome your questions.

24
25 CHAIRPERSON ARROYO: I have one,

1 and I know I see that my colleague has a list.

2 I'm going to be brief. Mr. Schulman?

3 YISROEL SCHULMAN: Yes.

4 CHAIRPERSON ARROYO: This document,
5 I'm going to take it to my office to make copies
6 of it-

7 YISROEL SCHULMAN: [Interposing]
8 Yes.

9 CHAIRPERSON ARROYO: --to have it
10 in the waiting room.

11 YISROEL SCHULMAN: Also, let is
12 know what languages you want.

13 CHAIRPERSON ARROYO: Oh.

14 YISROEL SCHULMAN: I mentioned that
15 we have this in multiple languages.

16 CHAIRPERSON ARROYO: So we should
17 reach out to your office.

18 YISROEL SCHULMAN: Yes.

19 CHAIRPERSON ARROYO: Okay.

20 COUNCIL MEMBER RIVERA: Yeah, just
21 a short list, not too much, about 15 different
22 questions. How does the Medical Order Life-
23 Sustaining Treatment differ from other advance
24 directives?
25

1
2 NATHAN GOLDSTEIN: So the
3 difference between the Medical Order for Life-
4 Sustaining Treatment and something like either a
5 healthcare proxy or living will is really the fact
6 that it's a physician order. So we've talked some
7 about the idea that sometimes these documents,
8 healthcare proxies or living wills can be lost
9 across settings. First of all, it's unfortunate
10 that I didn't bring a copy of the MOLST. The
11 MOLST is bright pink and printed on this very
12 heavy stock paper. You cannot miss it when you
13 see it. In addition it not only involves a
14 conversation between physicians and patients and
15 their families about what they would want, but
16 then actually puts the orders out there. So
17 instead of having a living will saying I would not
18 want this, the MOLST, the Medical Order for Life-
19 Sustaining Treatment is actually a physician order
20 saying do not do this to the patient, this is not
21 what they want. So in some ways it actually
22 actualizes these other documents into something
23 that can actually create medical care or change
24 medical care.

25 CHAIRPERSON RIVERA: Okay. And so

1
2 the benefits of the MOLST is pretty much it's a
3 doctor-oriented document that stipulates the terms
4 of what medical treatment a patient should get.

5 NATHAN GOLDSTEIN: Right. Exactly.
6 It is a physician's orders and then it can be
7 transferred across settings of care with patients.
8 So there are some nursing homes that actually will
9 fill out MOLST forms and it will be signed by a
10 physician in the long term care facility, you can
11 do it in the hospital. Doctors can do it in their
12 offices with patients, and then that document is
13 transferred across settings.

14 CHAIRPERSON RIVERA: Okay. So it
15 travels with the individual themselves or it
16 becomes part of their permanent medical record or
17 do they get an identification card similar to the
18 other one?

19 YISROEL SCHULMAN: The MOLST can be
20 registered online also.

21 CHAIRPERSON RIVERA: Okay.

22 YISROEL SCHULMAN: So in other
23 words some people, a very, very small percentage
24 because the MOLST in our experience is generally
25 only utilized if someone is in a hospital. So if

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2 you're in a hospital and you're fortunate enough
3 to find, you know, an excellent palliative care
4 doctor, they'll go through and do the MOLST with
5 you, and that document generally stays in the
6 hospital file. Of course the patient has the
7 right to ask for a copy and they can give it to
8 other doctors, or if they so choose if they're one
9 of our clients or someone who contacts us, we
10 register that online also so that together with
11 your healthcare proxy the MOLST will also spit
12 out.

13 But it's important to note that for
14 the average senior or average New York City
15 resident completing an advance directive, unless
16 they're sitting with their doctor in a hospital
17 setting, in a palliative setting or end of life
18 type setting, they're not going to be doing a
19 MOLST. They'll have either a living will or a
20 healthcare proxy.

21 CHAIRPERSON ARROYO: Now I'm sorry,
22 Council Member, but is this—I heard in the
23 testimony that was provided earlier, this is a
24 State initiative, it's not a mandated service that
25 patients ought to be looking for or that a

1
2 hospital is saying to a patient as they come in
3 the door, by the way you can do this, we can do
4 this for you or work with you on getting this
5 done, the MOLST?

6 NATHAN GOLDSTEIN: I think that's
7 an absolutely correct assessment. It is a state
8 form. It has been approved by the state for use.
9 The problem is, I think we're actually in
10 agreement, the problem is that it's not used
11 enough and it is not transferred with patients.

12 YISROEL SCHULMAN: May I just add?
13 Federal law requires that any hospital receiving
14 Medicare funding must upon admission, you know,
15 offer advance directive types of documentation.
16 The problem obviously is compliance. You know,
17 certain hospitals are better than other hospitals.
18 It wasn't in my testimony but obviously one thing
19 the City Council can do is to—you don't need to
20 pass a law or anything—but to certainly encourage
21 those hospitals under the purview of the City to
22 certainly comply with those aspects of the federal
23 law.

24 CHAIRPERSON RIVERA: And my last
25 question. If a patient gets picked up by EMS how

1
2 would they know, the EMS or the doctors from the
3 receiving hospital, how would they know that the
4 MOLST is there? They wouldn't know?

5 NATHAN GOLDSTEIN: Right. So it
6 depends on where the patient is. So if the
7 patient is, for example, in a long-term care
8 facility and is transferred by EMS to the local
9 emergency room, the hope is that the folks at the
10 long-term care facility would give them that
11 document to EMS and that document would be
12 transferred to the hospital. The truth is that is
13 not what always happens in practice. The person
14 taking care of the patient in the long-term care
15 facility may not know they have it. They may not
16 remember to transfer it; they may not be able to
17 find it at that moment. That is also the case I
18 think with healthcare proxies, living wills. It's
19 the same issue. They don't know the patient has
20 it, it's hard to transfer it; it's following that
21 paperwork trail from place to place.

22 And I think one of the great things
23 about the MOLST is that it can create practice
24 change. The problem is that the system doesn't
25 necessarily allow for it to be used as well as it

1
2 should be or transferred from one place to
3 another.

4 YISROEL SCHULMAN: I would just
5 like to add that the online registry, which is
6 available for any type of these advance—all the
7 advance directives which were discussed. You
8 don't need the credit card. If you're doing it
9 through a hospital domain you can simply do it
10 through the individual's Medicare number or social
11 security number even without the ID number. It's
12 a special system which is set up. And indeed this
13 is done thousands of times each year through
14 hospitals, even without the little credit card.
15 So if you have the credit card all you do is type
16 in the information on the credit card into the
17 appropriate secure website. If you don't have
18 that and you're from a hospital and you wan to see
19 if anybody has these documents registered all you
20 need is the patient's name and social security
21 number, which every hospital has.

22 CHAIRPERSON RIVERA: Now it's your
23 organization that does all the credit card things?
24 They can do the MOLST online with NYLAG?

25 YISROEL SCHULMAN: Yes.

1
2 CHAIRPERSON RIVERA: Is there
3 anywhere else it can be registered online?

4 YISROEL SCHULMAN: In New York.
5 It's the New York Legal Assistance Group.

6 CHAIRPERSON RIVERA: Okay. Thank
7 you.

8 CHAIRPERSON ARROYO: Council Member
9 Dickens and Council Member Gentile also has a
10 question.

11 COUNCIL MEMBER DICKENS: Thank you.
12 Question, palliative healthcare, part of that is
13 the assistance and the understanding and the
14 completion of DNRs as well as healthcare proxies—
15 is that part of palliative care?

16 NATHAN GOLDSTEIN: So I mean I
17 guess the answer is yes. We don't always—the
18 question is not should the patient be DNR, is that
19 what we want; the question is what does the
20 patient want, what does the family want. If
21 writing a Do Not Resuscitate Order is in line with
22 that, then we help that, make sure that happens.
23 For all of our patients in the hospital, if they
24 don't have a healthcare proxy, one of the first
25 things we do in palliative care is explain to them

1
2 the importance of having a proxy and help them
3 complete that form.

4 COUNCIL MEMBER DICKENS: So that's
5 what I'm saying. Part of the palliative care is
6 the assistance and understanding of what is
7 available to a patient, which could be DNR, could
8 be healthcare proxy and what you would like done
9 or not done.

10 NATHAN GOLDSTEIN: Absolutely. In
11 fact, I often explain to families, what we kind of
12 do is translate medicalese back into English so
13 they really understand what's going on with their
14 healthcare and what the options are, and then we
15 help them work with the system to make sure those
16 options and those goals are met.

17 COUNCIL MEMBER DICKENS: Is
18 palliative care also does that include say for a
19 patient that's in a skilled nursing facility that
20 has the option of either going into long term—
21 they're in rehab and they're now exhausted,
22 there's no further they can go with the rehab; the
23 choice is either they can go to a long term
24 facility or to back home. Does palliative care
25 assist with the decision for the families in that

1
2 or that's out of the realm?

3 NATHAN GOLDSTEIN: Absolutely. One
4 of the things we do for patients and families is
5 help ease the transition from one setting of care
6 to the other to make sure both patients and
7 families are being sent to the appropriate level
8 of care but also they understand that and are
9 making informed choices. We will often
10 communicate with, rather the patient is going to
11 rehab facility or a long term care facility or a
12 nursing home, or home, we will actually directly
13 communicate with whoever the providers are that
14 will be taking care of that patient in the next
15 setting to ensure seamless transition.

16 COUNCIL MEMBER DICKENS: Last
17 question. A patient that's in a skilled nursing
18 facility in the rehab portion, which is short term
19 and now has the option of either going into long
20 term or returning home, how would they access
21 that, if the nursing home claims that they have
22 palliative care but the family has not been able
23 to get it?

24 BRENDA MANBER: As a service
25 provider that's outside of all of these medical

1
2 systems, one thing to understand about palliative
3 care is that I think you've been presented the
4 medical model in hospital. In nursing homes
5 across the City there are palliative care
6 programs, however it's not necessarily the same
7 model that we're hearing today and that's
8 important to understand that. It's also important
9 to understand that in nursing homes many
10 palliative care programs are tied to end of life
11 care, not necessarily the broader scope, and many
12 palliative care programs are not comprehensive.

13 So one of the things that's
14 important to understand when you're making those
15 kinds of decisions in families is to understand
16 what is available within the nursing home that
17 you're in, in terms of rehab, what their
18 palliative care program is, if they say they have
19 one then you can ask for a consult, which is
20 interdisciplinary. And the best person might not
21 necessarily be the medical physician to help guide
22 the family through that process; it may very well
23 be social work staff. And if those answers don't
24 feel right, call our agency. And, you know, we
25 can guide you because there are many alternatives

1
2 for care at different nursing homes that are very,
3 very different across the City.

4 COUNCIL MEMBER DICKENS: Thank you.
5 Before you leave, would you leave a card please?

6 BRENDA MANBER: Certainly.

7 COUNCIL MEMBER GENTILE: Thank you,
8 Madam Chair. Dr. Goldstein, I see that at Mt.
9 Sinai you have a whole department of geriatrics
10 and palliative medicine. But are we to understand
11 that that is not the case in many or most
12 hospitals, particularly in the private hospitals,
13 that there's no dedicated department or area of
14 palliative medicine?

15 NATHAN GOLDSTEIN: I think you're
16 right. Mt. Sinai has been a leader in the field
17 of palliative medicine for, depending on when you
18 start counting, about a decade at least. Not
19 every hospital in the country has palliative care.
20 The data show that about 75% of all hospitals in
21 the country have palliative care. That's about
22 50% of medium to large-sized hospitals that do
23 have palliative care. Not every program is as
24 advanced as ours. Not every program does the same
25 level of transition that we do. But it is more

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2 about it being a new field that's growing. And as
3 advanced as we are in hospitals, we're much less-
4 as a field-much less advanced than long term care
5 facilities, outpatient palliative care, rehab
6 facilities.

7 So what you're seeing is a movement
8 that has been growing over the last decade.
9 You're hearing from some of us at one of the
10 programs that we like to think has led that. But
11 you're right; there are many places that don't
12 have it and many places that don't have it as
13 advanced and mature as at Mt. Sinai.

14 COUNCIL MEMBER GENTILE: And for
15 those hospitals, I guess you wouldn't know offhand
16 whether a hospital has it or not unless you're
17 there and you ask for it. Is that correct?

18 NATHAN GOLDSTEIN: Well we always
19 encourage families to ask for it. There are
20 online resources. For example, there's a resource
21 called goodpalliativecare.org, which lists every
22 palliative care program in the country and you can
23 figure out if your particular hospital has that
24 program. There's also a website called
25 palliativedoctors.org, that does a very similar

1
2 thing that tells you the number of, where you can
3 find palliative care physicians in your local
4 area.

5 COUNCIL MEMBER GENTILE: And if
6 that care is available, how does it work
7 practically? Is it a separate set of doctors and
8 nursing care that care for the patient in lieu of
9 the physician that admitted the patient?

10 NATHAN GOLDSTEIN: I'd say 99.9% of
11 the time we are a consulting service that works
12 right next to every other service. So we do not
13 take over the primary care, we do not become their
14 primary service. We work in concerns with the
15 patient's attending physician and all other
16 physicians working with that patient. So when I
17 am called in to see a patient I don't just talk to
18 his internal medicine doctor or his primary care
19 doctor, I talk to his primary care doc, I talk to
20 his oncology doctor, I talk to his heart failure
21 doctor, I talk to his infectious disease doctor; I
22 get the story from all of these folks and then sit
23 down with the patient and the family and really
24 work with all of these other folks to make sure
25 the patients and families are kind of getting what

1
2 they need. And then I go back and report to all
3 of these other teams what the plan is for the
4 patient.

5 COUNCIL MEMBER GENTILE: But what
6 ability would you have to call the shots, so to
7 speak, as to what type of care is being given?

8 NATHAN GOLDSTEIN: I think the
9 issue is it's not about who should be calling the
10 shots; it's about who really had the time to sit
11 down with the patient and the family and figure
12 out what they want. Everybody wants to do what's
13 best for the patient and what the patient and the
14 family want; I just have the skill set to be able
15 to communicate in more effective ways than some of
16 those other docs and to figure out what the
17 patient and family wants. I never go to a
18 physician and say, this is what the family said
19 and they say, oh no, no, that's not what we're
20 going to do. They say, oh, I had no idea that's
21 what they wanted; let's work together to make sure
22 that that's what they want. So we really work
23 together with those other physicians to make sure
24 that the patient and the family are getting the
25 best care that they possibly can.

2 COUNCIL MEMBER GENTILE: It's
3 impressive, I must say. Just a quick question for
4 NYLAG, Mr. Schulman. You said that there are
5 times where people are not aware of having an
6 advance directive. I'm just curious, how would
7 that be if there's a sign off on it.

8 YISROEL SCHULMAN: No, I'm sorry.
9 The individuals themselves know that they have an
10 advance directive.

11 COUNCIL MEMBER GENTILE: Oh, okay.

12 YISROEL SCHULMAN: The issue is, is
13 that—

14 COUNCIL MEMBER GENTILE:
15 [Interposing] Oh, I see. I see. Okay. I
16 misunderstood you. Okay. I misunderstood. Thank
17 you.

18 CHAIRPERSON ARROYO: Thank you,
19 Council Member Gentile. I am sitting here
20 listening to this conversation, I'm going to make
21 a statement and then I think we need—we have one
22 more person that is signed up to testify.

23 I'm not sure, and this is I guess
24 food for thought and discussion so that we can
25 advance something else around legislation or

1
2 lobbying at the state level. We certainly have
3 had advance directives and healthcare proxies in
4 our system for a very long time now, over ten
5 years. And the mandates are that healthcare
6 institutions provide information about the
7 patient's right to have one. And that's it. So I
8 think we've had this in our life long enough now
9 that we can examine how we can improve what's not
10 working well with that system or that patient
11 right, so that we can move legislation or change
12 how we handle this component of our healthcare
13 system. Knowing that I have the right and doing
14 it are two different things. And if I do have
15 one, if I go from one level of care to another, it
16 doesn't necessarily transfer with me. How can we
17 correct for some of those gaps that exist with the
18 current legislation or system. And I don't know
19 the answer. And given the complexity of the
20 healthcare system and different levels of care
21 that patients often find themselves in, it
22 certainly is a responsibility we have to improve
23 what patients' experiences are, no matter where
24 they're at or what spectrum of the care continuum,
25 at what point of the care continuum they find

1
2 themselves in. So that ideally you have one
3 patient with one proxy that everyone knows and
4 there is no need for someone to say, oh, I didn't
5 know. So that's just a general comment and
6 something that I guess would force us to work in
7 the short and long term about how we can help
8 massage the process or the system a little bit to
9 make it better so that there is information about
10 a patient no matter where they find themselves.
11 So thank you all-

12 NATHAN GOLDSTEIN: [Interposing]

13 Thank you.

14 CHAIRPERSON ARROYO: --for being
15 here. It's been a very enlightening conversation,
16 although some of my colleagues thought it was a
17 little depressing at the beginning of the hearing.
18 Thank you very much. Jeanne Dennis, Hospice and
19 Palliative Care Association of New York State.
20 Last but certainly not least.

21 JEANNE DENNIS: Thank you. I would
22 like to thank Chairwoman Arroyo and Chairman
23 Rivera and the other members of the City Council's
24 Committees on Health and Aging for the opportunity
25 to comment here today. My name is Jeanne Dennis.

1
2 I'm here with basically two hats on. One is that
3 I'm the current Chairman of the Hospice and
4 Palliative Care Association of New York State's
5 Board of Trustees and I'm also the Vice President
6 of Visiting Nurse Service New York Hospice Care.
7 November is Hospice and Palliative Care month, so
8 this hearing is quite timely.

9 I've been here all afternoon and
10 I've been listening to this very interesting
11 discussion and I thought it might be helpful to
12 clarify a couple of things that have come up
13 repeatedly regarding the distinction between
14 hospice and palliative care.

15 All hospice is palliative care, not
16 all palliative care is hospice care. So there's a
17 continuum of care based upon the same model of
18 care and the same kinds of patients that are being
19 cared for. Palliative care can begin at the time
20 someone is diagnosed with a serious, progressive
21 illness. Hospice care begins when that patient's
22 prognosis is assessed to be six months or less.
23 The model is the same; the principles of care are
24 the same for both palliative care and hospice
25 care. It is designed to care for people with an

1
2 advanced progressive illness where there is not an
3 expected cure. And the delivery of care fits
4 three different domains. One, it is what I call
5 whole person care. And you've heard that, it's
6 the care of the physical self, the symptoms that
7 this illness is causing, the distressing
8 suffering; it is at the emotional level of care
9 for people who have this kind of illness, there's
10 a tremendous emotional impact, and then there's
11 the spiritual piece. So it's designed to be whole
12 person care. It's designed to be whole family
13 care, so that family members are included in the
14 unit of care. When someone is this sick it is a
15 family event. So, all the people that are
16 involved and connected to that person are impacted
17 by this person's illness. And it is delivered by
18 a whole team. So you have a physician, as Brenda
19 was saying, nurse, social worker, chaplain and in
20 hospice we have volunteers, the same way in
21 palliative care, massage therapists, complementary
22 people. So when someone is this ill, and
23 particularly as the illness progresses, we
24 understand in the field that not one clinician can
25 handle this alone.

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2 Those are some of the similarities
3 and differences. The prognostication is a big
4 difference. So hospice care comes in more towards
5 the end of someone's illness. The other
6 difference is palliative care is delivered right
7 now in our country mostly in hospitals. Hospice
8 care is delivered mostly at home. So many of my
9 colleagues were here today from Mt. Sinai and
10 Health and Hospitals. We work with those
11 palliative care hospital-based teams to bring the
12 patient home and continue providing the care in
13 the home setting.

14 Now to my prepared testimony. The
15 Hospice and Palliative Care Association of New
16 York represents the state's certified hospice
17 providers and some palliative care providers as
18 well as other individuals who are interested. I
19 mention the persons that we serve with advanced
20 life-limiting illness where there is no expected
21 cure and the prognosis is deemed to be six months
22 or less.

23 Hospice care embraces all
24 diagnoses. Many people think it's only for cancer
25 patients; it's for any person who has one illness

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2 or a combination of illness that would put them in
3 the category of a life expectancy of less than six
4 months. The focus is on comfort, not cure.

5 Curative care is over, typically. The patients
6 that come to hospice care are not eligible for
7 curative care. The emphasis is on quality of life
8 and patient choice, you've heard a lot about that
9 this afternoon, and respect for the traditions and
10 belief systems of the patient and family, which is
11 very important in New York City for all the
12 reasons we know, because of the diversity of
13 ethnic backgrounds and religious backgrounds.

14 We utilize state of the art
15 medications and treatments and provide care beyond
16 the death of the patients. So there is a year of
17 bereavement support to those who survive the
18 patient's death.

19 Another big difference between
20 hospice and palliative care is right now there is
21 a revenue stream for hospice care. Dr. Morrison
22 mentioned that. Medicare covers hospice care,
23 Medicaid covers hospice care as well as almost all
24 managed care organizations and insurance
25 providers. So if you have a hospice care benefit,

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2 you get the team and you have your durable medical
3 equipment, your supplies and your medications
4 covered through the Medicare benefit, with a team
5 of people being available 24/7.

6 In 2007 New York State's hospices
7 served a total of 42,549 persons. In New York
8 City in '07 Hospice served 10,277 patients. The
9 majority of New York State hospices have a median
10 length of stay of 20 days and that's typical here
11 in New York City. So that's three weeks, not six
12 months, and that's our median. The average length
13 of stay in New York State hospices is about three
14 months. So even though the benefit would allow
15 eligibility for six months, typically patients are
16 referred to us much later in the course of their
17 illness, for a lot of reasons that you could think
18 of. I would also like to note that New York City
19 shamefully underutilizes hospice care. Nationally
20 about 35% of all deaths are under hospice care,
21 35%. In New York City it's 13%. We as a state
22 are at the bottom of the list, almost. The states
23 that use less hospice care are states like Wyoming
24 and Alaska. So we have a lot of opportunity in
25 New York City to really increase access and

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2 utilization of hospice care. We're a real
3 outlier.

4 If I could dispel a couple of myths
5 about hospice it would be, one, that it's not a
6 place. Many people think of hospice as a place.
7 It is not. It is delivered in the home setting.
8 There are hospice inpatient units and hospice
9 residences, but those are really supplementary to
10 the primary setting of care is home. And
11 secondly, that somehow hospice care is less care
12 and you've thrown in the towel and you've given up
13 hope and there's nothing left to do. And that's
14 the opposite of the truth. Hope is always there
15 for our patients, we couldn't take it away if we
16 wanted to. People's hopes may change from the
17 time of diagnosis, hoping for a cure then hope I
18 go into an extended remission, then hope I live to
19 see my kid graduate, hope I have my family around
20 me when I die. So hopes change and the literature
21 and the research show that actually people often
22 improve and their life expectancy is extended with
23 good hospice and palliative care because their
24 symptoms are well managed and their family is
25 supported and there's a stabilization and a

1
2 reduction of the stress and crises. And finally,
3 hospice is not meant to be brink of death care.
4 It's meant to be delivered with an opportunity for
5 the hospice program to do some good work and have
6 a couple of months to work with families and
7 patients rather than a couple of days.

8 What the Hospice and Palliative
9 Care Organization would ask from the City Council
10 is to do a lot of the kinds of things you were
11 just talking about with the previous group, is to
12 really endorse and promote advance care planning.
13 And advance care planning includes healthcare
14 proxies, living wills, the MOLST, the POLST, all
15 of those documents are really advance care
16 planning. And as has been noted before we happen
17 to live in a state that does not have family
18 surrogate decision-making. So if I lose capacity
19 to make a decision, no one in my family is legally
20 authorized to make a decision for me, therefore I
21 need to have a healthcare proxy. I need to name
22 someone, particularly in our state, that can make
23 decisions on my behalf based upon what I would
24 want if I could speak for myself. Brenda and I
25 are former colleagues. We worked with a nurse who

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2 at the time was probably my age, at the time she
3 seemed really old, but she carried her advance
4 care plan, her living will, in her pocket. She
5 wore a white uniform and she felt like if she
6 dropped dead it was right there with her. That's
7 not how most people handle this, as you've heard.
8 These documents get filed away, they're on a
9 shelf. A crisis happens, nobody can find it and
10 therefore it's really a very difficult--difficult
11 to enforce now until we have, in my opinion, some
12 kind of shared electronic medical record where
13 this kind of information would be readily
14 available in a hospital emergency room, it's going
15 to be tricky. But it's very important,
16 particularly in New York State.

17 We would also ask for your support
18 to participate with the State Hospice Association
19 in efforts to revive the New York State Hospice
20 Licensure to expand the definition of a terminal
21 prognosis to 12 months. A couple of other states
22 have done this. It would not effect the Medicaid
23 benefit in New York, but it could create access
24 for people who have commercial payers. Aetna just
25 did some very interesting studies and found that

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2 opening up access to hospice improved not only
3 their financial outcomes but their clinical
4 outcomes.

5 And last but not least, and this is
6 big, I think you've heard today that hospice and
7 palliative care needs to be acknowledged as a
8 solution in the efforts to reform healthcare.
9 This model is a fabulous model of care for all the
10 things you've heard, where you really sit down
11 with patients and families, understand what they
12 want and facilitate that happening across
13 settings, and that is a model of care that could
14 be applied beyond this population of people that
15 we've talked about today.

16 I haven't said too much, or there
17 hasn't been too much said about cost-
18 effectiveness. We've talked a lot about the
19 important, in my mind the most important outcomes,
20 which are the clinical outcomes. But this is a
21 win-win, because hospice care and palliative care
22 saves Medicare and Medicaid dollars. Hospice is
23 one of Medicare's most cost-effective programs,
24 and according to an independent study conducted at
25 Duke University, hospice saves Medicare an average

1 of \$2,300 per patient. And if you pull out the
2 cancer patients, it saves \$7,000 per patient.
3 That's billions of dollars a year. And the data
4 from another study at Dartmouth proved what we've
5 also talked about today, is that more resources,
6 more care, more treatments, more tests do not
7 necessarily get you better outcomes.
8

9 So in conclusion, I'd like to thank
10 you for your support, ongoing, of hospice and
11 palliative care. And we would look forward, the
12 Hospice Association of New York would look forward
13 to working with you in the future to ensure that
14 all New Yorkers and particularly New York City
15 residents have access to good hospice and
16 palliative care. And I would be very happy to
17 entertain any questions you may have.

18 CHAIRPERSON RIVERA: My colleague
19 and I, we were looking over your statements and
20 one of them obviously is the change from six
21 months to 12 months. We agree with that. It
22 makes sense. And we're going to put forward a
23 resolution asking the appropriate authorities to
24 make that change in the licensing. So that is a
25 pretty good piece of information, especially since

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2 other states have already implemented it, based on
3 your information. So no questions, just wanted to
4 give you that heads up.

5 JEANNE DENNIS: Thank you very
6 much. That's great news.

7 CHAIRPERSON ARROYO: And if we keep
8 track, I think we are now up to resolution number
9 three, out of this conversation. So, Council
10 Member Dickens, did you have a question?

11 [Off Mic]

12 CHAIRPERSON ARROYO: Yes, we might
13 learn something.

14 COUNCIL MEMBER DICKENS: You had
15 indicated that Medicare and Medicaid covers
16 hospice if you have that coverage.

17 JEANNE DENNIS: That's right.

18 COUNCIL MEMBER DICKENS: All right.
19 Now what about palliative care? Is that covered
20 by Medicare and Medicaid?

21 JEANNE DENNIS: No, it is not. It
22 is not at this point, as a couple of the
23 physicians have said, if you're licensed to
24 practice medicine and you are called upon to do a
25 palliative care consultation you can bill that.

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2 But the whole model of care, which is the team,
3 and where you could—we can bill for a day of
4 hospice care, you cannot bill for a day of
5 palliative care.

6 COUNCIL MEMBER DICKENS: Thank you.

7 CHAIRPERSON ARROYO: And I think
8 part of the back and forth that we were having
9 while the testimony was going on was trying to
10 figure out how we can move some kind of initiative
11 to try to support the work that's already going on
12 in our City. So with that, I thank you for coming
13 and sharing your thoughts with us. It certainly
14 has opened up the possibility for yet another
15 action the Council can take to try to move the
16 agenda forward to aid in providing for families in
17 the City that find themselves in situations such
18 as the one where hospice care and end of life
19 planning is required. Thank you for your
20 testimony.

21 JEANNE DENNIS: Thank you.

22 CHAIRPERSON ARROYO: Thank my
23 colleagues for hanging out so long this afternoon.
24 And with that, my Co-Chair, do we adjourn?

25 COUNCIL MEMBER RIVERA: Yes.

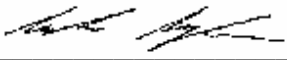
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CHAIRPERSON ARROYO: Okay.

COUNCIL MEMBER RIVERA: Meeting is
adjourned.

C E R T I F I C A T E

I, Erika Swyler certify that the foregoing transcript is a true and accurate record of the proceedings. I further certify that I am not related to any of the parties to this action by blood or marriage, and that I am in no way interested in the outcome of this matter.

Signature  _____

Date November 28, 2009