CITY COUNCIL
CITY OF NEW YORK

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TRANSCRIPT OF THE MINUTES

Of the

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION

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May 15, 2025

Start: 10:08 a.m. Recess: 2:30 p.m.

HELD AT: COUNCIL CHAMBERS - CITY HALL

B E F O R E: Justin L. Brannan,

Chairperson for the Committee on

Finance

Eric Dinowitz,

Chairperson for the Committee on

Higher Education

Lincoln Restler,

Chairperson for the Committee on Governmental Operations, State and

Federal Legislation

COUNCIL MEMBERS:

Diana I. Ayala Gale A. Brewer

Selvena N. Brooks-Powers

David M. Carr Amanda Farias

COUNCIL MEMBERS: (CONTINUED)

Kamillah Hanks
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Keith Powers
Yusef Salaam
Pierina Ana Sanchez
Althea V. Stevens
Nantasha M. Williams
Julie Won

A P P E A R A N C E S (CONTINUED)

Felix Matos Rodriguez Chancellor of the City University of New York

Hector Batista COO CUNY

Sherif Soliman CFO CUNY

Provost Alicia Alvero CUNY's Interim University Provost

Paul Seamus Ryan NYC Campaign Finance Board

Amanda Melillo NYC Campaign Finance Board

Heather James PSC CUNY

Jen Gaboury PSC CUNY

John Dennehy Professor of Biology at Queens College, CUNY

Constance Lesold Medger Evers College, CUNY

Akkeem Polack Student at York College

Daniel Reden University Student Senate Chairperson and the Student Trustee for CUNY

Davia Willis student at John Jay

A P P E A R A N C E S (CONTINUED)

Sakena Trice(SP?)
Senior Staff Attorney in the Disability Justice
Program at the New York Lawyers for the Public
Interest

Christopher Leon Johnson Self

SERGEANT AT ARMS: Mic check, mic check, this is a mic check on the New York City Council Fiscal Year 2026 on the Committee on Finance, Higher Education, and Government Operations. Recorded in the Chambers and recorded by Walter Lewis.

SERGEANT AT ARMS: Good morning and welcome to the New York City Council Executive Budget Hearing on the Committees on Finance jointly with Higher Education, jointly with Governmental Operations State and Federal Legislation. At this time, can everybody please silence your cell phones? If you wish to testify, please go to the back of the room to fill out a testimony slip.

At this time and going forward, no one is to approach the dais. I repeat, no one is to approach the dais. Chairs, we are ready to begin.

CHAIRPERSON BRANNAN: Thank you Sergeant.

[GAVEL] Okay, good morning. Welcome to the fourth day of FY26 Executive Budget Hearings. Today, we'll be hearing from the City University of New York. I'm Council Member, Justin Brannan. I live here now and I Chair the Committee on Finance. I'm pleased to be joined by my colleague Council Member Eric Dinowitz who Chairs the Committee on Higher Education. We've

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 6 been joined by Council Members Brewer, Williams, Carr, and Salaam. Welcome Chancellor Rodriguez and your team. Thank you all for joining us today to answer our questions. As a reminder, this is a government proceeding and decorum shall be observed at all times. As such, members of the public shall remain silent at all times. We'll be taking public testimony on the CUNY FY26 Executive Budget today. After CUNY has testified, instead of holding one day at the end for all public testimony.

If you wish to speak later today on the CUNY or the CFB FY26 Executive Budget, please make sure you

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If you wish to speak later today on the CUNY or the CFB FY26 Executive Budget, please make sure you fill out a witness slip with the Sergeant at Arms.

On May 20 - I'm sorry, on May 1, 2025, the

Administration released the Executive Financial plan for FY26 to FY29 with a proposed FY26 budget of \$1.48 billion. CUNY's proposed FY26 budget of \$1.48 billion represents 1.3 percent of the Administrations total proposed FY26 budget in the Executive plan.

This is an increase of \$199.5 million or 15.5 percent from the \$1.28 billion originally budgeted in the FY26 Preliminary plan back in January.

This increase results from several actions, mostly baselined PEG restorations and collective

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 7 bargaining agreements for unionized CUNY workers. As of March 2025 CUNY had 273 vacancies relative to its FY25 budgeted headcount.

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In the Council's budget response, we called on the Mayor to add \$174.8 million to CUNY's budget for various programs and \$211 million in capital dollars. CUNY remains a key pathway in providing upward mobility for working class families and the budget should demonstrate that commitment to creating and presenting secondary quality education to New Yorkers.

Everyone knows how important CUNY is to our city. Why this Administration has been so proudly cavalier on underfunding CUNY is beyond me but the Council has fought very hard for CUNY over the years. My questions today will largely focus on the tuition adjustment, CUNY's headcount and vacancies and CUNY reconnect, which is very important to this Council and to Speaker Adams.

I now want to turn to my Co-Chair for this hearing, Council Member Dinowitz for his opening statement.

CHAIRPERSON DINOWITZ: Thank you Chair Brannan and welcome to the Fiscal 2026 Executive Budget

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 8

Hearing. The City University of New York jointly with the Committee on Finance. I'm Council Member Eric Dinowitz, Chair of the Committee on Higher Education and importantly a proud CUNY alum, son of a CUNY alum, the brother of a CUNY alum, the husband of a CUNY alum and today, special today, the Co-Chair of a CUNY alum.

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I want to thank - and I want to thank Finance
Chair Brannan for holding this joint hearing today.
CUNY's Fiscal 2026 Executive Budget totals \$1.48
billion which includes close to \$1 billion in
personal service funding to support 6,024 full time
positions. The budget also funds Other Than Personal
Services for \$426 million. CUNY's Fiscal 2026
Executive Budget is \$114.3 million greater for the
\$1.37 billion budget we adopted last year. The
difference mainly due to the baseline restoration
funding of about \$96 million from the program to
eliminate the gap.

In addition, the budget does restore funding for several programs, such as CUNY ACE, ASAP and STEM

Institute long priorities of this Council that we have often had to fight tooth and nail for in the budget. However, many other essential programs

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 9 remain unfunded including CUNY Reconnect, CUNY Flex, Access and Inclusion, Application Fee Waiver, and free Commuting Pilot Program. It is imperative that CUNY is granted adequate funding to support our students and their needs. I look forward to hearing about CUNY's programs for our students with disabilities, such as CUNY Leads and CUNY Unlimited.

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Given this federal administration's policies on higher education, there are attacked on our students, we remain alert on the financial and policy implications that our students and facility will be impacted by and on the detrimental impact this can have on the future of our city.

Before we begin, I would also like to thank our

Committee Staff for their work including Allie

Stofer, Florentine Kabore, Julia Goldsmith Pinkem and

Regina Paul for their work. I would also like to

thank Adam Staropoli my Budget and Legislation

Director and Jenna Klaus, my Chief of Staff. And

with that, I will now pass it back to Chair Brannan.

CHAIRPERSON BRANNAN: Thank you Chair. Before we get started, I also want to take a quick moment to always thank the mighty Council Finance division staff for their efforts behind the scenes preparing

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COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON
    HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL
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       OPERATIONS, STATE AND FEDERAL LEGISLATION
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     for these hearings, especially Allie Stofer for
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     today's hearing, Committee Counsel Brian Sarfo, my
     Senior Advisor John Yenin and all the Finance
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     Analysts and support staff back at mission control
    who make it all work.
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        I'm now going to turn it over to Brian, the
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     Committee Counsel to swear in the witnesses and we
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    can begin.
        COMMITTEE COUNSEL: Good morning. Do you affirm
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    to tell the truth, the whole truth and nothing but
     the truth before this Committee and to respond
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     honestly to Council Member questions? Chancellor
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     Rodriguez?
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        FELIX MATOS RODRIGUEZ: I do.
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        COMMITTEE COUNSEL: Officer Batista?
        JONATHAN BATISTA: I do.
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        COMMITTEE COUNSEL: Officer Saliman?
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        SHERIF SOLIMAN: I do.
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        COMMITTEE COUNSEL: And Provost Alvero?
        PROVOST ALICIA ALVERO: I do.
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        CHAIRPERSON BRANNAN: You can begin, thank you.
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        FELIX MATOS RODRIGUEZ: Good morning Chair
     Brannan, Chair Dinowitz, and other members of the New
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York City Council Committees on Finance and Higher

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 11

Education, staff and guests. I am Felix Matos

Rodriguez, the Chancellor of the City University of

New York and I'm joined by CUNY's Interim University

Provost Alicia Alvero, our Chief Operating Officer

Hector Batista, and our Chief Financial Officer

Sherif Soliman.

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I want to thank Speaker Adams and the entire City Council for your steadfast commitment to CUNY, our mission, our programs, and most of all, our students. Your support, along with Mayor Adams, Governor Hochul, and the State Senate and Assembly have been critical in enabling CUNY's vital contributions to New York City.

I want to begin by acknowledging the unprecedented times that we are in. Many in our community are coping with stress and anxiety due to evolving federal policies. As a system, we are facing losses in funding that threaten the research, innovation, and scholarship in this ISS as well as the arts that are a core part of our mission as a great public university.

CUNY and campus leadership remain fully committed to supporting all members of our community including immigrants and international students, and the vital

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 12 transformative role that public higher education plays in New York City.

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Despite the uncertainties of the times, I always bet on CUNY and we have continued to build on our efforts to expand academic excellence and opportunity and to promote equity.

I want to start with a program that many of you are familiar with, CUNY Reconnect. The brain child of speaker Adams. That program continues to expand educational access for those seeking to return to colleagues to complete a degree or earn a credential. Now, in its third year, CUNY Reconnect has enrolled over 40,000 students across the university with more than 8,400 graduates now contributing to the city's workforce.

One of our most important advances of the past
year is the CUNY Transfer Initiative, which has
created a seamless transfer process for students
moving from community colleges to four year programs.
Faculty have aligned six of the most common transfer
majors ensuring that most transfer students retain
credit in their majors. We have also developed a
tool which enables every student to view their
transfer credits immediately upon acceptance in the

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 13 college, allowing them to make more informed decisions about the academic path and saving them an average of \$1,220 in tuition.

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At CUNY, we aren't just preparing students for jobs after graduation. We are transforming their path to career success by reimagining how thoughtful planning and real world experience can become core parts of their college journey. We now have more than 31,000 employers of every size, in every field, actively recruiting in the CUNY system. We've connected with more than 16,000 students directly to paid internships in the past three years.

Our focused approach is being infused into our students degree path and that begins the day they step foot on a CUNY campus. That is why we're getting up for the full launch of CUNY Beyond, a campus roadmap for career success. This wide ranging strategy may skew to the first system in the country to scale proven strategies at every step of the student experience. We also continue to strengthen our partnership with the City Public School system through initiatives like College Now, Future Ready NYC and College and Career Bridge for All and College and Career Advising Tunnels.

Last year, this program has helped nearly 55,000 graduating seniors with post-secondary planning and financial aid, employed recent graduates as full-time college advisors and enabled more than 28,000 students to earn college degree credit through preparatory courses.

In the fall of 2024, more than 55,000 New York high school seniors apply to CUNY colleges during a four week fee waiver period. In collaboration with the public schools, we send letters to seniors offering community college acceptance and encouraging applications to our senior colleges driving a 13 percent increase in applications during the fall semester. One of the key indicators of our success in this partnership is the impact of enrollment as it reflects that more New Yorkers are accessing opportunities for a brighter future.

For the second consecutive year, CUNY student body has expanded, adding nearly 12,000 students over two years representing a five percent growth. Our pioneering ASAP program welcome its largest new cohort since 2019, 2020 recruiting nearly 12,000 students.

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The program is now serving more than 22,000 students across CUNY. CUNY will launch ASAP for part-time students in the fall of 2025 and this will enable us to address a wider range of needs to even more students. ACE, the sister program of ASAP, supports nearly 3,000 students across seven senior colleagues and continues to demonstrate strong outcome.

In the past year, we have completed 73 capital projects, totaling \$760 million in capital funding, a critical advance in our ongoing project to modernize the university. So, noteworthy projects include replacing air handling in at Hostos Community College, installing a new cooling system at Kings Borough Community College and replacing the boiler plant at Bronx Community College.

I will now turn to the Mayo's Executive Budget for Fiscal Year 2026. Let me begin by highlighting the importance of the food restoration of the \$19.5 million in PEGs that have previously hurt our campuses. As you know, the reduction in funding has negatively affected our students, faculty and staff and the case of restoration has been a theme in my annual budget testimony before you.

Indeed the road to PEG restoration has been challenging but we were fortunate to have strong support from this Council along the way and on behalf of the entire CUNY community, I want to thank you for standing with us. By baselining the food PEG restoration we have an opportunity to thoughtfully develop a long term plan to rebuild what was lost and to chart a course for enhancing our student centric mission for years to come. We are grateful to the Administration that the Administration restore a sustainable funding stream and also for the additional \$50 million in onetime general operating support.

This support would allow for a meaningful one time investment in priority center on student success. And also included in the executive budget, is one time funding for successful programs including \$10.1 million for ACE and CHAMPS, and additional \$4.5 million for ASAP and \$1 million for the Brooklyn Recovery course at Medgar Evers College. In addition, \$1 million was baselined for City College, CUNY STEM institute. The financial outlook for our community colleges has been strengthened by

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COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 17 additional support from our partners at the state level.

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The 2026 state budget enacted last week continues 100 percent of the community college funding floor, meeting that state base aid will be no less than it was last year. We are also excited about the New York Opportunity Scholarship program, which will provide pathways for current and prospective students in pursuing an associate degrees in high demand fields. We ask that you support the inclusion of the following students centering priorities in the adopted budget.

These priorities include application fee waivers,

CUNY Reconnect expansion, funding security support,

additional mental health services for students,

programming to prevent religious and ethnic

discrimination, support for Citizenship Now, more

services for students with disabilities, support for

a Metro Card pilot, and CUNY Beyond.

Lastly, the Executive Budget Capital Plan includes \$1.57 billion in city funding and \$4.3 million in non-city grants over the ten year plan through 2035. We appreciate the funding allocated in the Capital Plan and the focus of the City Council

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 18 ensuring that our facilities are in optimal condition. I want to highlight a couple of our top priorities for additional capital funding. First, we request \$150 million in capital funding for the Hostos Health and Natural Science building, which would deliver a state of the art facility with modernized lab spaces and other instructional spaces to the Bronx and it was one of my last projects when I was president at Hostos, so I would like to see it come to fruition.

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Second, we request \$200 million for the state of good repair projects. As you know, CUNY has set an admissions goal to bring 55 percent of our vital building systems into a state of good repair by 2030. We have made some good progress but there is more work to do and the resources are needed to drive the number higher.

In conclusion, I would like to once again thank
the City Council for supporting CUNY priorities.

CUNY success is the state and the city's success. We
look forward to working with you to deliver much
needed resources for this invaluable institution.

This is an abbreviated version of a large testimony
that I spare you the time but I provided for the

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL 1 OPERATIONS, STATE AND FEDERAL LEGISLATION 2 record, and I thank you again for the opportunity to 3 testify and we look forward to your questions. CHAIRPERSON BRANNAN: Thank you Chancellor. 4 5 We've also been joined by Council Members Moya and Louis. I want to jump right into the PEG 6 7 restorations. PEG, just a fancy word for cuts. Executive Budget includes a PEG restoration of \$95.5 8 million in FY26 which is baselined. A large part of these restorations are allocated to personnel 10 11 service. Could you tell us how many vacancies does 12 CUNY currently have and if you can, what is the 13 vacancy breakdown by college? FELIX MATOS RODRIGUEZ: So, let me turn to our 14 CFO Sherif Soliman for those numbers and that data. 15 16 SHERIF SOLIMAN: Sure, thank you Chair for the 17 question. Out of a total head count at community 18 colleges of 10,291, we have 90 vacancies for pedagogical positions, 276 vacancies for non-19 pedagogical positions. I do not have the breakdown 20 21 by college of the vacancies. I do have the breakdown 2.2 of the colleges by full-time, part-time. 2.3 CHAIRPERSON BRANNAN: And how does that - is that better or worse than it's been, about average in 24

terms of vacancies?

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SHERIF SOLIMAN: Well, I think overall and I think you've heard from us, the impact of the PEGs and when you really look at comparing current headcount to Fiscal 2021, community colleges were down over 496 positions, so when we look at sort of the PEG restorations, which we're appreciative of, it will begin as the Chancellor said to rebuild what was lost and so, part of that of course will be to shore up some of those positions in particular areas that were cut.

So, for example, areas of great need, like financial aid counselors, certainly today, more important than it ever has been. Academic advisors at certain colleges certainly today, more important than it ever has been. Academic advisors at certain colleges, so those are just a couple of examples of some of the restorations in terms of you know addressing the vacancies.

CHAIRPERSON BRANNAN: And do you need to hire or will you hire for additional new positions in addition to what's existing, the existing vacancies?

SHERIF SOLIMAN: Yes, I think the opportunity now and again, we're having the discussion with the chancellor and the executive team about not only

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 23 rebuilding what was lost but to really rethink and reimagine right?

It's been you know a few years. So, what is it that really we want to invest in for so our community colleges can thrive and so we can really invest in student success.

CHAIRPERSON BRANNAN: And when you what is the uh
- what's the plan for now that you have some of the
PEG restorations seeing things through an equity lens
in terms of all your colleges? How do you triage and
prioritize who gets what?

FELIX MATOS RODRIGUEZ: Well, I mean that is a conversation that we have with our college presidents right? Some of the other factors that will be included there is the enrollment trends in some of those colleges, right? In terms of some of the support that they might uhm, I mean enrollment drive some of the funding for some of the colleges. We're also watching the overall fiscal health of the campuses, right? The CFO and the team work very closely with the campuses in addressing some of those things. There might be some new opportunities in terms of new programs either both in fields that are

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COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 22 in demand, that we want to make sure that we have them for folks.

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We've also been very fortunate with programs like CUNY Reconnect, right? It's been not just really great for the students that have come back but in doing all of that, we have learned a lot how to better serve students who have been out there with no degree or some college credit, so we'll be taking some of those lessens to work with the colleges into staffing. I don't know if you want to add anything else Sharif.

SHARIF SOLIMAN: No, I think that was perfect.

CHAIRPERSON BRANNAN: And keeping on the PEG
restoration. So, the other portion of the restored
PEGs includes funding for OTPS, Other Than Personnel
Services. It's \$2.3 million which is baselined in
FY26. Which specific items - what specific OTPS
items would these funds pay for?

SHERIF SOLIMAN: I think uhm we will be looking anew at what those needs are. If those needs are relevant today, like they were back then. Some of those OTPS costs could have been funded with other funds. Uhm, particularly from the state for example for community colleges, so we're taking you know a

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 23 renewed look, not only on the PS side but the OTPS said and as you know Chair, the PEGs effected a number of different areas, including fringe and vacancy sweep backs.

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So, it was a smaller portion of OTP and again, we have to look at also how one time funds have been used from the state and additional general operating support that we've received that may have filled those OTPS needs.

CHAIRPERSON BRANNAN: Okay, I want to talk about tuition adjustment. So, the executive plan includes a reduction of \$50 million in FY25 only for a tuition adjustment related to student enrollments. This reduction was also reflected in FY25- the FY25

November plan, counting for a total reduction of \$100 million in FY25 for a tuition adjustment. So what was CUNY's projected student enrollment versus actual enrollments in FY24 and FY25?

SHERIF SOLIMAN: So, I'll speak to the adjustment and then I'll maybe ask my colleague Alicia Alero to address the enrollment. The technical adjustment is essentially what it is. Each year, OMB will ask us for our revenue projections and we essentially give them those projects and then they do a technical

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 24 adjustments to align the actual revenue budget with what we expect to collect.

CHAIRPERSON BRANNAN: And do you anticipate an additional reduction in FY26?

SHERIF SOLIMAN: We are hoping that won't be the case because we're hoping that we will have a nice uptick in enrollment that we're working really hard on so we are hopeful that our communication to the Administration next year will be - we anticipate more revenue from collections because of the uptick in enrollment.

CHAIRPERSON BRANNAN: So, overall you - does CUNY anticipate an increase in overall enrollment?

you some of the numbers. Let me also say that some of the investments like adding the funding for the application fee waivers. We've seen the impact that that has in driving early enrollment applications and us to work more closely with the students. So, we assume that should we receive the funding that we are asking to sort of make everybody complete, that would also be helpful with enrollment but let me allow Provost Alvero to give you some numbers.

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PROVOST ALICIA ALVERO: Yes, I can tell you that comparing May 12th this year to the enrollment of May 12th last year, we're up in the senior colleges four percent enrollment at the comprehensive 16 percent at the community colleges 18 percent and graduates 7 percent. And so, that's a snapshot at a moment in time where we were same time last year and we are really excited about this working hard to hope that that momentum continues.

CHAIRPERSON BRANNAN: Okay, I want to talk about the FY26 Capital Budget. In the Executive Plan,

CUNY's Capital Commitment Plan for FY25 to FY29 totals \$1.1 billion which is roughly \$400 million greater than the capital budget in the preliminary plan back in January. Are there any new projects that are added to the Executive Plan since the preliminary plan?

FELIX MATOS RODRIGUEZ: Do you want to talk that?

HECTOR BATISTA: So, as the Chancellor said in

his testimony, our main focus right now is really

focused on the state of good repair. There is - uhm,

we currently have about 800 active projects and

really it is to really focus on a strategic goal,

which is to get the system to 55 percent. So,

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION there's a lot of projects connect across all our campuses. You know uhm, to really focus in on systems that we believe are going to have a problem. I testified in front of the Council, in front of the Chair of the Education Committee and we talked about a facility, we did an assessment, condition assessment of our system and what that has done for is it allows us really be more targeted on how we use capital dollars to make sure that we don't have the same problem we had several years ago with Bronx Community College when the boiler went down. Now we know and we could be more strategic in terms of targeting our capital dollars.

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So, a lot of the focus is really connected to the state of good repair and I'm happy to report that because of that, we've started out with a base of 24. We're now up to 27 percent, so we're really making a great headway and really what's a targeted approach.

CHAIRPERSON BRANNAN: Have you requested any additional capital funds from OMB?

HECTOR BATISTA: Well, as the Chancellor alluded, we have requested money to on a couple of major projects such as Hostos, right? \$150,000 million to really focus on that project. We've obviously also

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION have talked to OMB about making sure that SPARKS, which is a project that we're very committed to which is connected to a life science project in Kips Bay. Those are projects that are very important to the university. Plus we have a couple of projects at Hunter, at York that we are very concerned about connected to water filtration and things along those line. So, those are projects that we really targeted to make sure that you know those - that we don't have those kind of challenges that we foresee at least on those facilities that are in the state of bad repair. So, those are the kind of the focused areas. SHERIF SOLIMAN: And in terms of the budget, the Executive Budget includes the allocation of \$9.2 million in new funding for borough presidents and the breakdown is as follows: In Brooklyn, it's \$100,000. In Queens it's \$6.5 million. In Manhattan, it's \$1.288 million and in the Bronx, it is \$1.4 million for a total of \$9.288. And I just add to what CO Batista said, which is you know we're also in terms of request of the Administration, we are constantly on the state of good repair and the number for community colleges is \$200 million based on the

replacement value of the building stock, right, so

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COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 28 that's something that we, we also emphasize that would really allow us to make headway on the state of good repair percentage.

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CHAIRPERSON BRANNAN: And I think you mentioned in your testimony that on the ongoing work at Bronx Community College, right?

FELIX MATOS RODRIGUEZ: That's correct, yes.

CHAIRPERSON BRANNAN: Okay, I just have a couple of more. So, the threat of federal funding cuts is obviously casting a shadow over this entire process. In FY24, \$112.4 million in federal funding for CUNY Sunset. Did the sunsetting of these funds cause any of CUNY's programming to be significantly reduced or eliminated?

SHERIF SOLIMAN: So, I'm not sure that \$112 million. If we focus for a second sort on the tax levy side of the equation, there's also the research grant side, which I'll let my colleagues address. On the tax levy side, the biggest chunk of federal aid that CUNY receives is from Title 4 federal funding. That includes Pell grants. That includes federal loans. That includes federal work study.

To give you an idea of the magnitude of those funds, in Fiscal Year 2024, \$888 million was received

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL 1 OPERATIONS, STATE AND FEDERAL LEGISLATION 2 in Title 4 federal student aid. So, that is 3 essentially the bulk, the major chunk of federal 4 funding that CUNY receives on the federal research grant side, that number is \$200 million and I know that you know the Chancellor and the Provost can 6 7 address some of the impacts there. Clearly, we are concerned about the budget reconciliation bill moving 8 9 through Congress and there are certain provisions in there that would affect Pell. Uhm 57 percent of our 10 students receive Title 4 federal aid. That's not 11 12 only PELL but that's the loans, that's the federal 13 work study, so that's a big, big chunk obviously of our students that we serve that come to CUNY for an 14 15 education. So, we are really concerned that the 16 provisions that are moving forward that seek to 17 change sort of full time credit load to qualify for 18 full Pell from 12 credits to 15 credits, will have a real big impact as well as the impacts on the loans. 19 So, that's something that we're watching very 20 21 closely. 2.2 CHAIRPERSON BRANNAN: And do you have an 2.3 accounting of the latest numbers of the canceled

FELIX MATOS RODRIGUEZ: Yeah, we have uhm -

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research grants?

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 30

PROVOST ALICIA ALVERO: Yes, we received a total of 78 stop work orders and 7 were rescinded. So, right now it's uh -

CHAIRPERSON BRANNAN: So, there's 78 stop work orders on research grants, right and what does that amount to? How much money?

PROVOST ALICIA ALVERO: So, \$17 million that we anticipated receiving for research has been - is at risk because -

CHAIRPERSON BRANNAN: And what kind of research do these grants fund?

PROVOST ALICIA ALVERO: A variety of research from environmental to research that looks at the impact of disease on underrepresented populations. It varies all over and no real rhyme or reason to which ones were cancelled.

FELIX MATOS RODRIGUEZ: And I mean two things

Chair Brannan. First, we'd be happy to send you and
the colleagues a list of what we have. It's a list
that changes every day right, as we receive new ones
and also, we've been creating a taskforce that works
with the principle investigators to - when we receive
one and we think that the grounding for that is not

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION the soundest, we're challenging that. Also, the opportunity later to sue, right? By exhausting all -CHAIRPERSON BRANNAN: That's a good point. So, what is the process for you know appealing the stop work orders? How does that work? FELIX MATOS RODRIGUEZ: It varies depending on the agency that's issuing and the rationale. That's why we build a taskforce that has personnel from the

the agency that's issuing and the rationale. That's why we build a taskforce that has personnel from the Offices research that reports to the Provost from each campus office that has the sponsor research office in the campus and the research foundation, they look when the work order comes and then they give guidance to the PI and depending on how the letter is constructed, we provide advise as to you can challenge to the ground or/ and in some cases too on the ones where we you know they said that we had to start immediately, we also try to provide some bridge funding to keep some of the folks employed.

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CHAIRPERSON BRANNAN: And what's a typical reasoning they give?

FELIX MATOS RODRIGUEZ: It's - I mean it's pretty tough to in some - they will site generic compliance with new executive orders from the federal government. In other ones, they might be more

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION specific about changes in priorities for the Administration that some of the language, for example that's coming in the recent - the most recent letters from the National Science Foundation, but again, we are under the Provost leadership creating opportunities for bridge funding to support some of the grants. We are trying to be aggressive in defending when we believe that the grounds for the stoppage is inappropriate. We're also working at the state level with some of the cases that have been taken in this case, by the State Attorney General against the Administration on the indirect, NIH, Department of Energy and considering NSF and we're also leveraging some of our national. I have the timing honor of being the Chair of the American Council of Education, which is the largest higher ed membership organization and we have never been a plaintiff in a lawsuit for 100 years. We've been a plaintiff in three related to this matter. So, all hands on deck.

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CHAIRPERSON BRANNAN: Thank you very much

Chancellor and your team. I hand it over. We've

been joined by Council Member Sanchez and I'm going

to hand it over to Chair Dinowitz.

FELIX MATOS RODRIGUEZ: This is research, yes.

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL 1 OPERATIONS, STATE AND FEDERAL LEGISLATION CHAIRPERSON DINOWITZ: All research. 2 FELIX MATOS RODRIGUEZ: Yeah, that figure has to 3 do more with Pell and money that comes that way. 4 CHAIRPERSON DINOWITZ: Okay and how many students 5 are involved in these research projects? 6 7 FELIX MATOS RODRIGUEZ: I mean, we - I think we have a breakdown by project. We can provide you 8 that. We wouldn't know that. 9 CHAIRPERSON DINOWITZ: But it doesn't just effect 10 11 employees, it effects the very students doing the 12 research, right? And so, I mean to summarize, the 13 federal government is trying to unemploy CUNY workers and make our students dumber, right? Like, is that 14 fair to say? 15 16 FELIX MATOS RODRIGUEZ: Well, the point that you're driving, I want to be fully supportive because 17 18 this is not just numbers and figures which are important. This is careers. These are mentorships. 19 These are potential next generation of scientists and 20 or artists that are being cut short by not being able 21 to be part of this grant. So, absolutely disaster of 2.2 2.3 this investment in research. CHAIRPERSON DINOWITZ: And of course, you 24 mentioned diseases, health, environmental. It

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 35 appears the federal government also wants us to be less healthy. That's my opinion. I guess our President disagrees.

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In line with federal policy, the Department of Homeland Security has revoked student visa's at various universities throughout New York City including at CUNY. Have CUNY students been effected by this and if so, how many CUNY students have been effected?

PROVOST ALICIA ALVERO: Well, 25 student visas were revoked and have since been reinstated.

CHAIRPERSON DINOWITZ: All 25?

PROVOST ALICIA ALVERO: All 25. Of those 25, 3 students had made the decision to go back home and to their country. All three are completing their degrees online.

CHAIRPERSON DINOWITZ: And what types of support has CUNY provided for these students and other immigrant students who are facing similar challenges?

PROVOST ALICIA ALVERO: Well every campus has a designated school official, a DSO for international students and at CUNY Central, we really mobilize that team. The moment our offices received information about a student Visa, we proactively reached out to

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 36 the student and said come to us. We will provide you with all the information necessary in order to make an informed decision about what you should do, connecting them to citizenship now, which provides free legal counsel and support and explain to them what the process is.

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In CUNY, the biggest question and fear of the students and dropped immediately from one day to the next and the answer is no change in status. It does not change enrollment status and so we provided them with all of the information necessary to make the best decision for them.

CHAIRPERSON DINOWITZ: Thank you and thank you for bringing up CUNY Citizenship Now. It is a wonderful program funded and we support and fund in this Council that we've held seminars in my district to help people get their citizenship. I just have to say it's a wonderful, wonderful program that CUNY does.

FELIX MATOS RODRIGUEZ: And it's on the green sheet so we could do more if we get additional funding.

CHAIRPERSON DINOWITZ: Well, don't worry and what financial investments in supporting immigrant

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 37 students have been made; are highlighted in the Executive Budget?

FELIX MATOS RODRIGUEZ: So, I mean a number of things. As you heard when our CFO was answering, what are some of the services that could be restored as a result, for example of the PEGs being restored. Clearly there is a new area, I mean there's an ongoing area of need. We always have had a large number of undocumented immigrant students international students. That's part of the CUNY DNA. So I would imagine that some other consideration as we decide you know which services to bring in would be working. Several of our campuses have either specific offices that support immigrant and undocumented students or they have an office that does that, right? So, there might be additional staffing that goes to those areas as a result of the PEG restoration.

Obviously any additional funding that comes for advising and all those things will have an impact on also supporting the students.

CHAIRPERSON DINOWITZ: So, supporting immigrant students is part of your sort of general fund.

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COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 38

There's no specific allocation designed to help New York City - immigrant CUNY students?

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FELIX MATOS RODRIGUEZ: No, I don't think specifically but some of the offices that do that are supported by state and city dollars.

CHAIRPERSON DINOWITZ: Okay, okay thank you.

Thank you for that. I also have to share, it is my opinion that it's ridiculous, the very students who you want to be getting an education and you know are trying to do their best for their families and for our city seem to also be the target of our lovely federal administration.

I just want to follow up on the capital projects because it was mentioned in Chair Brannan's questions. You should know your successor Daisy is doing a fantastic job advocating for the Allied Health and Science.

FELIX MATOS RODRIGUEZ: Hostos certainly got an upgrade in its residency.

CHAIRPERSON DINOWITZ: Yeah, I will remain neutral on that. That's a no win thing for me to respond to but the Executive Capital Commitment plan includes \$5 million in Fiscal 2025 for the Allied Health and Sciences building. \$4.5 million of which

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 39 was added in the executive plan to the total five year \$6.5 million and in your testimony you used the number \$150 million. Can you talk a little bit about the discrepancy as well as of course the scope of the project and the timeline for that project?

FELIX MATOS RODRIGUEZ: So, let me turn to our COO whose been deep in the numbers of this particular case.

HECTOR BATISTA: Yeah, so thank you for the question Chair. The \$6.5 million is really to demolish the assistant site that's there. Recently, because of some work that the university has done in partnership with the local, with the private owner, we - there was a park that was fixed there and so now we have the potential squatters being in that space. There's all kinds of bad situations that could happen. And so, the building has some structural issues, so we're going to demolish the space and then fully pave it in preparation for a future project, which we're advocating for.

CHAIRPERSON DINOWITZ: And do you have a timeline for the completion of the entire project?

HECTOR BATISTA: Of the demolition?

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CHAIRPERSON DINOWITZ: Of demolition and

3 construction of the building.

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HECTOR BATISTA: Well, the construction of the building, we obviously hope that through your good offices and others here, we were able to secure the \$150 million that we need but we think this is a step in order to secure that space, which is really becoming a real problem for the local community.

FELIX MATOS RODRIGUEZ: And as you know we need to secure the city side so that we can unlock state funding for the part of the project too.

CHAIRPERSON DINOWITZ: That's right. That's right and I will once again say I'm reminded of that because Daisy's doing a fantastic job advocating for the college. You left it in good hands.

FELIX MATOS RODRIGUEZ: Yes.

CHAIRPERSON DINOWITZ: The Executive Budget, so onto operational and the expense side or back to the expense side. The Executive Plan includes an additional \$15 million in Fiscal 2026 for operational support for CUNY's community colleges. This is one time funding and what are these funds allocated for? How are they divided among campuses and how were those decisions made for this one time funding?

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 41

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SHERIF SOLIMAN: Sure, thank you for the question. So, last year was the first time the \$15 million onetime was allocated. Clearly at that time, we still had baselined Pegs. So, it took the baseline Peg to \$80 million. The community colleges still have structural deficit of about \$21 million. So, that \$15 million was allocated out last year to the community colleges based on full time equivalent in terms of students. We're putting the money where the students are, right? This year with the restoration of the baselined PEGs plus that \$15 million, it opens up new opportunities to look at things anew. Again, as the Chancellor mentioned, we may look at bolstering up some of the support for our immigrant students. Some of the other supports on academic advisors, financial aid counselors. We'll look at library hours. We'll look at the whole you know spectrum of different opportunities to make investments.

It's one time funds that's not recurring so we want to make sure that we emphasize as we always do, to be cautious about PS expenditures with respect to one time funds but all and all, it's going to help and we're going to look anew again at the PEG

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL 1 OPERATIONS, STATE AND FEDERAL LEGISLATION 2 restoration plus that one time to see what kind of 3 investments we can make. 4 CHAIRPERSON DINOWITZ: Thank you. So, let's talk 5 about some of the programming that perhaps the \$15 million could go to in some spaces, CUNY ACE. The 6 7 Executive Plan includes the restoration of \$9.1 million for CUNY ACE and \$5.5 million for ASAP, 8 including a \$1 million baseline for ASAP's leasing cost. So, can you remind us, you mentioned in your 10 11 testimony, how many students are enrolled in the ASAP 12 program and of course how the restoration of the PEG 13 funding and perhaps the \$15 million additional 14 dollars may impact the ACE and ASAP programs. 15 FELIX MATOS RODRIGUEZ: You think you want to 16 talk to that? 17 PROVOST ALICIA ALVERO: Yeah the annual, sorry, 18 on and off. The annual enrollment is 22,450 students for ASAP and ACE 2,646 students. 19 CHAIRPERSON DINOWITZ: And then with a 20 restoration of funding, how those numbers may be 21 2.2 impacted. 2.3 PROVOST ALICIA ALVERO: With a restoration, the goal has always been to reach 25,000 but the PEGs 24

have impacted our ability to reach that target.

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION CHAIRPERSON DINOWITZ: So, with the restoration, can the ASAP, with the restoration of the PEG, can the ASAP program reach your goal of the 25,000 students? PROVOST ALICIA ALVERO: We would like to aim for that. We are actually starting a part time ASAP program because so many more students are part time students and so we are finding creative ways to meet the needs of our students and aim to increase enrollment and we'll evaluate based off of that but definitely be able to increase. CHAIRPERSON DINOWITZ: But we're not 100 percent sure if we can meet that goal of 25,000? PROVOST ALICIA ALVERO: 25,000, yes from one year to the next, we will have to review and revisit, so I can't make a promise. CHAIRPERSON DINOWITZ: And when do you - that's alright. When do you know the enrollment numbers for ASAP? PROVOST ALICIA ALVERO: When will we know the

I mean students are currently enrolling now. 23 So it's still very early for fall enrollment protection. 24

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FELIX MATOS RODRIGUEZ: And we did an entire exclusive in addition after all of you have seen when we do our CUNY campaign that we take over the city and the subways and we wrap around as many places as we can letting people know they can achieve their dreams. We decided to do a specific ASAP focus campaign to be able to bring back some of the enrollment. It's something that we also emphasize in the relationship with the uhm where we've done the recruitment with the New York City Public Schools and other institutions.

So, we assume that that's going to help to drive the numbers. We also the New York Opportunities

Scholarship program right, which is the new state program of free community colleges for individuals in certain disciplines. We believe that that is also going to drive traffic to the community colleges by people who want to be part of that program but you know they come with questions and then when we have them there, we might be able to say, you may or may not qualify for this but ASAP is right here for you.

So, we feel in a very good space in terms of being able to rebuild and be able to reach that number. We

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COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 45 have a much better sense probably by mid-summer in terms of what the enrollment might be for the fall.

CHAIRPERSON DINOWITZ: I mean, we know in this Committee, ASAP is one of the most successful programs for our students. I think it was 13 months ago that we had a hearing on this before the Executive Budget. There's a significant amount of data. The one area - one of the main areas I think of growth was that ASAP, the program is not changing its target goals. It's had the same target of I think 50 percent to graduate in three years and even though you're meeting or exceeding that goal, the ASAP program is not pushing itself forward and I think this appears to me to be in the same category. Where we know it's a successful program. We know in the City Council; we have fought for funding. know now you're getting the PEG restoration and it seems like an opportune time to set a goal and commit to reaching that goal to embrace more students in this wildly successful program.

And while you're at it, move the goal post for yourself and make it more - have more students achieve that success and have you guys you know set

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COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 46 those goals a little further because CUNY can meet those goals.

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colleges.

PROVOST ALICIA ALVERO: I was going to say hot off the press that as of today, enrollment is 3.6 percent higher in ASAP then it was last year. But to your point about setting the goals, we are very strategic in setting the goals and we set targets for each of the community colleges for ASAP but it's always dependent on finding out news about the budget, so we are very actively now that we have more sense of the restoration of the PEGs and the budget, setting those targets and working with the individual

FELIX MATOS RODRIGUEZ: So, this is ying and yang because the comment that I was going to make is that and I know that this is something that the Council has been in entire support, so I'm just reaching to convert it, that baselining programs like ASAP allows us to do the planning to be able to make - because when we bring somebody on, we're making a promise of having you in the program for two or three years, right? So, it's challenging to do that when a component of that continues to change every year and

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL 1 OPERATIONS, STATE AND FEDERAL LEGISLATION 2 so, I know that I'm saying something that they have 3 full support here but the more of the things like ASAP will be baselined, it will be a lot easier for 4 us to work on targets because you know exactly what the funding is going to be year to year. 6 7 CHAIRPERSON DINOWITZ: Thank you. I want to ask about high school programs and disability service 8 9 funding. The plan includes \$14.8 million in Fiscal '25 only for CUNY's College Pathways program, which 10 11 provides college courses to high school students to allow them to earn college credits early. 12 13 What's the total budget for this program and how much does it cost per student? 14 15 FELIX MATOS RODRIGUEZ: We'll have to sort of 16 find that. Do you have the data for that? 17 have -18 SHERIF SOLIMAN: It is an intracity program. Uhm, which means that we have through the agencies 19 that come through total, we have about \$150 million 20 in those intracity programs for pathways 21 2.2 specifically. We can get you that number. 2.3 CHAIRPERSON DINOWITZ: Thank you and do you know how many high school students are enrolled in any of 24

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these programs?

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL 1 OPERATIONS, STATE AND FEDERAL LEGISLATION 2 FELIX MATOS RODRIGUEZ: We'll have to get you 3 that information. I don't think we have that handy. 4 I don't know. Nope. CHAIRPERSON DINOWITZ: By the way, I don't think everyone like who's maybe watching now can see. I 6 7 love all the turning heads. You have like 500 CUNY employee's here like someone's got to have the 8 answer. Uhm, so if I asked, what would the actual full funding amount needed be for Fiscal 2026? Would 10 11 you know the answer to that? 12 FELIX MATOS RODRIGUEZ: No but we can get that to 13 you. Oh -14 CHAIRPERSON DINOWITZ: I saw a note passed. 15 FELIX MATOS RODRIGUEZ: Yes. HECTOR BATISTA: Okay, so the current is for 16 17 College Pathways, \$14.8 million is the current. In 18 terms of the ramp up to cover more, we'd have to model that and get back to you. 19 CHAIRPERSON DINOWITZ: Okay and you've proven 20 that in this class it is okay to pass note, very 21 2.2 helpful. And there are a couple of programs I want 2.3 to ask about. CUNY Unlimited provides students with intellectual disabilities the chance to experience 24

college through a non-credit credential program. How

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL 1 OPERATIONS, STATE AND FEDERAL LEGISLATION 2 many students are enrolled in this program and what does outreach for this program look like? 3 4 PROVOST ALICIA ALVERO: We will have to get you that information. I do not have enrollment. 5 CHAIRPERSON DINOWITZ: I looked at about a half a 6 7 dozen different heads and they went like this. 8 FELIX MATOS RODRIGUEZ: We'll get you the number. 9 I don't want to give you the wrong information. CHAIRPERSON DINOWITZ: Okay, uhm I'm going to 10 11 move on to questions from the Committee Members and 12 then we'll go back to us. 13 CHAIRPERSON BRANNAN: Okay, we have questions starting with Council Member Brewer followed by 14 15 Williams. 16 COUNCIL MEMBER BREWER: Thank you very much. 17 childcare because I know that helps keep us in school 18 in terms of parents. I didn't know how many colleges have them and how many slots are available, and is 19 this an ongoing issue in terms of waitlists or is it 20 21 something that you can address? 2.2 PROVOST ALICIA ALVERO: I am looking at the tab 23 but I am happy to tell you that we do not have any current waitlists. One of the strong collaborations 24

that we were able to implement is if a student - if

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL 1 OPERATIONS, STATE AND FEDERAL LEGISLATION 2 the capacity has been reached at one campus, students can take advantage of the seat at any of the CUNY 3 campuses, so just because they're a Hunter College 4 Student it doesn't mean that they can't take advantage of something that might be closer to home 6 7 or their workplace and it has worked wonderfully and so we do not have a waitlist for any of the childcare 8 centers. And what was the first question? COUNCIL MEMBER BREWER: How much is it costing or 10 11 how does it get paid for or that kind of guestion? 12 Just the numbers. How many slots do you have across 13 the -14 PROVOST ALICIA ALVERO: Yeah, so we have a total 15 capacity of 1,452 seats. 16 COUNCIL MEMBER BREWER: Okay. 17 PROVOST ALICIA ALVERO: Current enrollment at 18 this point and time is 723 and that varies based off 19 of age range. COUNCIL MEMBER BREWER: Okay and it's paid for by 20 vouchers or by students or depending? 21 PROVOST ALICIA ALVERO: A combination of both. 2.2 2.3 COUNCIL MEMBER BREWER: Okay, next question is dorms. I think when you did that, you know I'm not -24

the Chancellor knows I'm not crazy about that thing

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL 1 OPERATIONS, STATE AND FEDERAL LEGISLATION 2 down at Brookdale but lost the dorm. So, did you 3 lose dorms at that point? Are you providing more 4 dorms for CUNY students? CUNY students need dorms. FELIX MATOS RODRIGUEZ: Yup. HECTOR BATISTA: Good to see you Councilwoman. 6 7 We have - at CUNY currently we have about 2,858 dorms so we have - and then we have -8 9 COUNCIL MEMBER BREWER: 2,850 - what do you got? HECTOR BATISTA: 2,858. 10 11 COUNCIL MEMBER BREWER: Okay. 12 HECTOR BATISTA: And we have uhm, we did an 13 analysis of the demand at CUNY because we wanted to 14 understand, it was a question that have raised at one 15 of the hearings. 16 COUNCIL MEMBER BREWER: I did. 17 HECTOR BATISTA: And that analysis concluded that 18 we needed some additional dorms in Manhattan and a couple of the other boroughs, so we're in the process 19 of you know sort of determining that and looking for 20 21 sites that sort of make sense. I think one of the 2.2 things that the Chancellor has charged me with is 2.3 trying to find dorms affordability, right? And

25 one of the projects that we did recently in

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trying to sort of - and I'm happy to report that on

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL 1 OPERATIONS, STATE AND FEDERAL LEGISLATION 2 Manhattan, we were able to not only address the 3 Brookdale dorms overall which were -4 COUNCIL MEMBER BREWER: You lost them there, 5 yeah. HECTOR BATISTA: A lot less than the market 6 7 place. We also were able to create an additional 120 8 dorms, really low affordable and soon we'll be announcing something along those lines. So, really focused but the total of dorm growth over the next 10 11 five years for CUNY is 1,172. 12 COUNCIL MEMBER BREWER: So, you'll need that many 13 in the future. 14 HECTOR BATISTA: Yes, yup. 15 COUNCIL MEMBER BREWER: Okay, next question 16 quickly is Gutman is you know is one of my favorite 17 places since I was there at the beginning. They need 18 to have more space. I don't want them to leave Manhattan so what are you doing to help them find 19 20 more space in Manhattan? What happen to the north 21 building etc.? 2.2 FELIX MATOS RODRIGUEZ: So, thank you for that 2.3 question. It will secure more space for them in the current arrangement that they have in Bryant Park, so 24

that's Manhattan. So they have space to address some

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 53 of their more immediate needs and we continue to assess you know what is the overall plan for North Hall and whether the government is part of that not. I am looking forward to the next time that we convene that you can scratch that question off your list and have a definitive answer and move to other topics.

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COUNCIL MEMBER BREWER: Okay, it's almost - it's not in another borough. Is that promise that you're not going to move them to another borough? The Gutman family doesn't want to go to another borough and they're suing you.

FELIX MATOS RODRIGUEZ: And I cannot talk about litigation as you know.

COUNCIL MEMBER BREWER: Alright, just one more quick question. I think the schools that CUNY runs like Hunter Science and others are excellent. Are you planning to do - how many students do you have in those schools and are you planning to take over more schools because CUNY does a great job?

FELIX MATOS RODRIGUEZ: We continue to partner with the Department of Education. I don't think that we are foreseeing taking over additional schools.

There might be opportunities with some of the early college funding that the state has made available for

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL 1 OPERATIONS, STATE AND FEDERAL LEGISLATION 2 additional opportunities there, right and we're very 3 proud of the 19 schools that we have there. You know 4 we're also partnering one, in the new space in 5 SPARTS, so we want to continue to do some more, maybe MSLE taking you know control over the schoolboard in 6 7 partnership with the -8 COUNCIL MEMBER BREWER: Partnership. 9 FELIX MATOS RODRIGUEZ: And also really, really expanding future ready college now. All of those are 10 11 great pilot programs in which we are defacto teaching the next generation of teaching. So, thank you for 12 13 your support. 14 COUNCIL MEMBER BREWER: Alright, thank you. 15 CHAIRPERSON BRANNAN: Council Member Williams 16 followed by Louis. 17 COUNCIL MEMBER WILLIAMS: Thank you. I'm going 18 to start with a general question, which is how do you determine which schools to prioritize in your capital 19 20 budget? So, like how do schools make this green 21 sheet? 2.2 FELIX MATOS RODRIGUEZ: Okay, so do you want to 23 talk about the process? HECTOR BATISTA: Good to see you again 24

Councilwoman. Well, the way we sort of do it as I

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 55 stated earlier, we recently did a facility assessment of our AILEY University and we really are sort of leaning into the whole notion of the state of good repair and making sure that we really are focused on systems and making sure that we really are focused on deferred maintenance.

Across the system, we try to address how the capital budget in terms of that needs that are happening. If we feel that a boiler is going to go on a particular building, school, then we obviously allocate a lot more resources to that particular school to address because we know a year from now that boiler is going to be off and it's going to create a real problem for the school.

But normal - the Chancellor across the system, we've allocated for the community college, kind of an even number of \$33 million and this new request that we're putting in for at \$200 million and that's broken down into various sort of system but it's all connected to the same.

COUNCIL MEMBER WILLIAMS: Wait you're saying that like each community college gets the same amount of capital money?

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HECTOR BATISTA: In one bucket and then we have another bucket we focus on those systems that that particular college, we feel is going to go offline and because they're going to go offline, we're going to allocate that college additional.

So, the point of that, the way I laid it out for you was that everyone gets something but we also some schools get a little bit more because of the reports that we get and connected to the state of the facility. So, the challenges they have in one of those systems.

FELIX MATOS RODRIGUEZ: Like in Bronx Community

College, years of not investing in that created a

situation in which in a large campus right, which

also matters in terms of what we have to make

sizeable investments of capital. So, they will be

seen as having more but because of the aging

infrastructure, forced us to do that. So that's some

of the ways in which there might be some unevenness

depending on more emergency situations or things that

require a lot more immediate attention.

COUNCIL MEMBER WILLIAMS: Okay. So there is a true assessment though. It's not just like anecdotal, like oh we want to give money to this

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION school because they said this. Like, do you actually look at investments from previous years, look at the current state of the school? Because I think from our vantage point sometimes it seems like arbitrary because for different CUNY campuses that we have in our districts, they also submit various capital projects year after year and then like CUNY, like you, CUNY Central, you then kind of like prioritize certain college campuses, certain projects over other projects, over other schools, so it doesn't really seem like there's an equitable process for determining which schools and campuses you think deserve to be further prioritized by your advocacy. So, I'm just trying to understand that.

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FELIX MATOS RODRIGUEZ: So, let me as someone who was a campus president of two campuses, let me tell you that no campus is ever happy with the allocations they get of capital, right and I was not - when I was president at Queens or at Hostos, right?

There's only so many dollars to go around and the leadership here of CO Batista and Mohamed Atelia has now done with that state of good repair. A much more scientific analysis of where we are in other different infrastructures so we can say, you need to

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 58 really invest more here at this point because this boiler system is going to blow off in a year versus something that might have 10 and 15 years. So that might provide some of the perceptions of discrepancies but we tried to allocate the resources in a balanced way based on the number of students in the schools and things of that nature, so we take that into account. Conversations with the presidents in the campuses and also with some of the elected officials who comment at times and support projects.

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So, we try to do this scientific way and that we're trying to be of service to all of our campuses.

SHERIF SOLIMAN: I mean, I could just add one thing. I mean just because you don't see it in the green sheet doesn't mean we're not advocating right? There is a capital book that's put out every year and that capital book, we're out sort of making sure that and that has the priorities of all the presidents.

Every year a Vice Chancellor for facility manager meets with the president, the leadership and talks about the priorities and that's how we go into what we're going to talk to the Chancellor about but it always starts with the state of good repair, right? What other kind of systems that we need in order to

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 59 keep that college continually running and then it gets triaged in sort of different ways?

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So, that green sheet is just one. You know you can't - if not that green sheet would be 100 pages long, right? We got to have one that is for us to focus on priorities.

Signal like what you're prioritizing even though you might have a larger list of requests. Okay but just moving on specifically to your college. CUNY has indicated \$30 million allocation for addressing ground water flooding at your college, yet this appears to be a reallocation of existing funds rather than a new investment. Can you clarify whether this funding is indeed additional or simply a shift and budgetary responsibility? Furthermore, how does this impact the existing commitments and allocations previously made by the City Council for this critical infrastructure issue? And then, I'm going to just ask my last question because it's also about your college.

While the short-term and medium-term mitigation efforts at your college are appreciated, the long-term solution, such as replacing the basement slab is

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 60 not currently budgeted and is projected two decades into the future giving the historical under investment in Southeast Queens. What concrete steps is CUNY taking to ensure that long-term sustainable solutions are funded and implemented in a timely manner to address the persistent infrastructure challenges faced by this college?

I saw that basement slab myself multiple times.

I have toured it. It's the foundation wall of the main academic building that is corroded because of ground water flooding and there's no investments that have been made. So, if you could just answer the two questions on the \$30 million and any type of long term investments and just so you know, I have also been asking the Administration and the MTA to waive the fee because your college also has to pay \$1 million plus every year to pump water into the subway system to get it out of their basement.

So, I am not just coming to CUNY to solve for this problem but I am also asking the other powers that be to address this issue. As you know, your college has a ton of funding issues and to have to spend a dime or a penny to pump out water for an

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COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 61 environmental issue that is not there problem is like a big issue for me.

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HECTOR BATISTA: Well, thank you and thank you for being such an advocate on behalf of York. I will say this to you a couple of things. Number one, we the \$30 million project, one of the things that our Vice Chancellor for city manage has done, is kind of look at budgets and projects that where we had excess - the project came under budget or resources weren't allocated and we're now using a strategy to reallocate those resources because those are resources that are available. And we're prioritizing certain projects within colleges across. It's safe to say that as part of the ongoing problems that assisted with the water, this project, the \$30 million is a critical project and it's connected to the foundation, right? We got to address this issue in order to begin to address the larger problem.

Second, I think the launch at CUNY overall has a in its capital in the state of good repair, we have a need for about \$6.2 billion. We get about \$1.3 billion a year. I mean in the five year plan.

And so, we, in order for us to be able - we need to address things in a strategic way to begin to

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL 1 OPERATIONS, STATE AND FEDERAL LEGISLATION 2 address the facility challenges. Yes, it is a 3 priority for us but it's a big number. 4 COUNCIL MEMBER WILLIAMS: I don't think I 5 understood your answer. So, the \$30 million, where did that money come from? Did you just move line 6 7 items around or did you find money - like, where does that money come from? Like are you shortchanging one 8 9 particular project to fund this one? Like, did you just change a purpose of the funds or is it new 10 11 money, additional money, actual investment into your 12 college? 13 HECTOR BATISTA: Okay this \$30 million came from remaining funds from other projects that we've -14 15 COUNCIL MEMBER WILLIAMS: At York or other 16 places? 17 HECTOR BATISTA: Other places at CUNY. 18 COUNCIL MEMBER WILLIAMS: And then the long term 19 investment to support the academic, the main academic 20 building? 21 HECTOR BATISTA: It is a priority for us. 22 COUNCIL MEMBER WILLIAMS: It's a corroded 23 foundation wall holding up the entire building.

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL 1 OPERATIONS, STATE AND FEDERAL LEGISLATION 2 HECTOR BATISTA: I think phase one is for us to 3 address the media problem, so we can then focus on 4 the larger problem. COUNCIL MEMBER WILLIAMS: Okay, thank you Chairs. CHAIRPERSON BRANNAN: Thank you Council Member. 6 7 Now we have questions from Council Member Louis. 8 COUNCIL MEMBER LOUIS: Thank you Chairs and good 9 to see you Chancellor and your whole team. one quick capital question and the rest of the 10 11 questions on OTPS. In your testimony today, you 12 mentioned that the ask to the Borough President was 13 \$9.28 million, of which \$100,000 would be particularly for Brooklyn. So I wanted to know if 14 15 you could elaborate a little bit more on that but 16 which new capital projects or campus expansions are 17 being prioritized in Brooklyn? Because I'm trying to 18 figure out where that \$100,000 goes and how does CUNY 19 weigh campus needs and enrollment demand when allocating infrastructure resources, like these 20 21 capital projects and my quick OTPS questions. 2.2 In August 2024, the state legislature passed a 2.3 new law requiring menstrual products to be available for free at CUNY campuses. So, I wanted to know has 24

CUNY implemented this law? Has CUNY allocated

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL 1 OPERATIONS, STATE AND FEDERAL LEGISLATION 2 additional funding from the state for this particular 3 program and if yes, how much? And what is the yearly cost to supply menstrual products to all CUNY 4 5 campuses and is this included in the FY26 budget 6 request? Thanks. 7 FELIX MATOS RODRIGUEZ: So, that's - you going to take the capital for Brooklyn question first? 8 9 HECTOR BATISTA: Sure, I mean we're going to have to look into the \$100,000. I don't have the answer 10 11 on that, so I will get you that. 12 COUNCIL MEMBER LOUIS: Alright, you guys 13 mentioned your Borough President ask was \$9.28 million of which \$100,000 is going to Brooklyn in 14 15 your testimony today. 16 HECTOR BATISTA: We're going to have to get it to 17 you.

FELIX MATOS RODRIGUEZ: In the testimony?

COUNCIL MEMBER LOUIS: Because you have three

CUNY campuses in Brooklyn, so I'm trying to figure

out where does -

SHERIF SOLIMAN: Yeah, so this one is uhm Kings Borough. Kings Borough for the child development center expansion.

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    HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL
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       OPERATIONS, STATE AND FEDERAL LEGISLATION
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        COUNCIL MEMBER LOUIS: And the remaining of the
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    $9.28 million?
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        SHERIF SOLIMAN: The remaining is all in other
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    boroughs.
        COUNCIL MEMBER LOUIS: Got it. Now regarding the
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    OTPS?
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        HECTOR BATISTA: Sure, on all our campuses,
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    except for one, we're working with have - we're in
     compliance. We have all and the campuses are -
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        COUNCIL MEMBER LOUIS: Fully adhering to the law.
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        HECTOR BATISTA: To the law, correct.
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        COUNCIL MEMBER LOUIS: Okay and how much is the
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    ask in the budget?
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        HECTOR BATISTA: That I have to get you.
        COUNCIL MEMBER LOUIS: Is this sustained or it's
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    the same amount?
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        HECTOR BATISTA: I think we're funding that. The
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     central office is funding that.
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        COUNCIL MEMBER LOUIS: Okay.
        FELIX MATOS RODRIGUEZ: So, we can get you the
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    number yes.
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        HECTOR BATISTA: We could get you a number.
        COUNCIL MEMBER LOUIS: That would be good to
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know. Thank you Chairs.

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CHAIRPERSON BRANNAN: Thank you. We've also been joined by Council Member Feliz. I just have a couple more questions. Every college library in the country is staffed by work study students, right?

FELIX MATOS RODRIGUEZ: I mean I think I mean, not just by work study students. I mean that's one of the positions where normally many other campuses, work studies are located among many other things they do in the campus too.

CHAIRPERSON BRANNAN: So, what would it mean to our libraries if we lost all those work study students?

FELIX MATOS RODRIGUEZ: Well, I mean, I mean so two things. The work study A, there's an impact to the student because that is part of the financial packaging, right? So that student could potentially have to stop right because they don't - they're counting on that work study position to be able to support their education so there's an impact there and then also the work studies are you know part of the work that we do, so I mean I don't have a precise number. We can do that deep dive if you want but that would be sort of the generic answer to that question.

CHAIRPERSON BRANNAN: And were there any additional new needs that CUNY requested from OMP that were not included in the executive plan?

Anything specific?

HECTOR BATISTA: No.

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CHAIRPERSON BRANNAN: No, okay. And lastly from me, May 5th, the US Department of Education began collecting on defaulted student loans again. What support and guidance is CUNY providing to students or alum who may have defaulted on student loans?

FELIX MATOS RODRIGUEZ: So, there we uh you know we were very happy with some of the forgiveness programs before. Many of our student benefitted from actually, not just of our students, many even members of the CUNY staff right benefitted from those loans. So, I mean on our end, we've been making sure that people have the right information. I mean as you know in this landscape of forgiveness and things, there's been a lot of confusion, so we've been working with our students and letting them know the financial aid offices on the campuses, but we've also been as an employer talking to our staff members who might be in that situation, so that they know exactly A, that the clocks are ticking again and then what

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 68 are some of the programs and alternative they might have to be able to deal with that.

CHAIRPERSON BRANNAN: Thank you Chancellor. I'm going to turn it over to Chair Dinowitz.

CHAIRPERSON DINOWITZ: Thank you. In the Fiscal 2026 state adopted budget included \$18.8 million for the New York Opportunity Promise Scholarship, which will cover the cost of tuition. Fees and books for community colleges, students ages 25 to 55 pursuing selective associate degrees in high demand fields. So, you had mentioned this or you referenced this earlier. Can you talk more about the specific outreach you're doing to ensure eligible New Yorkers are aware of this program?

FELIX MATOS RODRIGUEZ: Yes.

PROVOST ALICIA ALVERO: So, very timely as we organize a really big team meeting, specifically for this, which involves marketing and communications and advisors. We've been working very closely with all of the Provosts preemptively identifying all of the programs so that all of the campuses are ready to kind of start marketing and advertising these programs.

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COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 69

It involves, it's multifaceted because it's not just about marketing and promotion, it's about making sure we have the right infrastructure, ensuring that we're collecting the right data. Because there's a lot of reporting requirements for the state.

The advisors getting the academic advisors well trained but we are very excited to roll out the publicity for it but it's the infrastructure part that we're really working on and the campuses working on the promotion at the individual campus level for the programs.

CHAIRPERSON DINOWITZ: Your promoting is at the campus level but wouldn't some of the outreach be at the high school level?

been that until the budget was adopted, which was last week, right? You couldn't be out there promoting a program that you were not sure was going to be approved, right? So, we have been building the infrastructure assuming the funding was going to be there right and now that the funding is there, we can you know sort of be using, leveraging all our asses which include the links with the public schools.

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COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 70

CHAIRPERSON DINOWITZ: And does that include the goals we have in the Council for example and our shared goals of the fee waivers? Are those programs going to be aligned?

FELIX MATOS RODRIGUEZ: Well, so remember for the students, I mean that will begin in the fall, they already applied, right? So, this is people that are going to be part of the summer, so we will have to sort of see - this is influx right, so we just found out that the funding was there last week, right, so we would be happy to come back to you and give you a better sense of that. We will be planning on getting ready assuming that we're going to get promotions.

We're going to interest for it. All of the fine tweaks of the partnerships I think would be sort of worked out through the summer.

PROVOST ALICIA ALVERO: The program criteria is
25 and older for the opportunity programs. So,
probably less of a focus with the high school because
uh and for the older students.

CHAIRPERSON DINOWITZ: Thank you for that clarification. The Fiscal '26 State Adopted Budget does not include funding for mandatory cost increases

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COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 71 for annual salary increments. OTPS inflations, building rentals and energy.

So, what is the estimated cost that CUNY will have to bear to these being unfunded? And of course how will that impact student focused programs?

SHERIF SOLIMAN: Sure, so thank you for the question. On average, our mandatory needs unfunded

9 cost, university-wide could be up to \$25 million. We

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CHAIRPERSON DINOWITZ: \$25 million?

That's on average. Some years more, some years less

but there have been general operating support

appropriations that have been included in the state budget. Last year, there was \$36 million for the

SHERIF SOLIMAN: Could be up to \$25 million.

senior colleges in general operating support that

18 continues this year, right? There's also the year

19 prior was \$17 million that's been allocated out to

20 the colleges. That has also continued and then of

21 course, the state this year covered the full bonus

22 and retro for the PSE contract and the FY26 wage

23 increases for the PSE contract.

So, we'll manage the senior colleges will manage those unfunded costs within the budget because of

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 2 those other appropriations. But clearly over time, they start to add up and so if the additional general 3 operating support dries up from year to year and we 4 just have that baseline of what was offered in the past, then you start to have - then you start to have 6 7 a real problem. So, we always watch it very closely but we are appreciative to the Governor, to the 8 Assembly, to the Senate for a budget that meets our labor needs. 10 11 CHAIRPERSON DINOWITZ: Right and just going back 12 to that \$15 million onetime funding. I think you 13 would use the phrase we hope colleges don't use it for personnel services. Did I get that right? 14 15 SHERIF SOLIMAN: Yeah so whenever, sorry. 16 CHAIRPERSON DINOWITZ: But I'm just saying you 17 know why is it hoping? What instructions can you 18 give to make sure that we want to hire more faculty. We want to make sure that they are paid a decent 19 living wage for educating our students but also 20 schools shouldn't be using one time funding to do it. 21 2.2 Is that a recommendation or is that a mandate from

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central?

SHERIF SOLIMAN: So, if I said hope, scratch that from the record. Let's be more resolute.

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 73 constantly communicate with our colleges that one time funds, we always throw out the caution flag, one time funds should not be used for recurring PS expenses because we don't want to exacerbate the structural deficit. So, that is a recommendation through regular communications with our campuses about the nature of the funding.

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CHAIRPERSON DINOWITZ: Okay, thank you. Six months ago Chancellor, you were here at our hearing regarding the Lippman Commission Report and you testified at that hearing that that morning you had put in an RFP for a new reporting portal. And to refresh everyone's memory, this is the portal through which students and faculty can report instances of discrimination. It was one of the 13 recommendations of the Commission report. At the time, you had just got the RFP, can you pleas share with us the status of that contract?

FELIX MATOS RODRIGUEZ: So, that has been moving along the process and we have - can I say that we have an identified vendor? Yes, I just want to make sure that I didn't mess up any procurement rules right that would have me here in trouble. So, we have completed the procurement selection process.

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 74

Now we are in the moving with the state comptroller, all the other steps that need to be taken for that contract to be finalized. So, we are hopeful that we can begin implementing the system when in the fall semester.

CHAIRPERSON DINOWITZ: And as part of - and as part of the implementation, what investments are you making in training and retraining, staff and students not just about the portal but about making sure a campus is welcoming for all students?

FELIX MATOS RODRIGUEZ: So, thank you for that question. So, on the portal specifically one of the things that we're really excited about, the company that we ended up selecting is that they're very committed to assist us in the training phase as an entire system adjusts to a new way to not just input complaints but also manage them and provide information and use them in systemic ways to be helpful to address policy issues so that we have a commitment from that company to help us in that journey and not just a one shot training seminar but as we do that implementation systemwide. So, that's the portal side.

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COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL 1 OPERATIONS, STATE AND FEDERAL LEGISLATION 2 This year, every new Chief Diversity Officer, 3 anybody in the campus with investigations receive Title 6 training. All the personnel that is ongoing 4 receive Title 6 training beginning in the fall semester. Title 6 training will be mandatory for all 6 7 full time faculty and staff systemwide, so not just the individuals who are working in the investigation 8 and complaint space right but faculty and everybody, 9 support staff and everybody. 10 11 CHAIRPERSON DINOWITZ: I'm sorry to interrupt. I 12 missed it, it is available or required for all staff? 13 FELIX MATOS RODRIGUEZ: It will be beginning in the fall, all full-time faculty and staff. 14 15 CHAIRPERSON DINOWITZ: Available or required? FELIX MATOS RODRIGUEZ: It will be mandatory. 16 17 CHAIRPERSON DINOWITZ: Mandatory, thank you. 18 FELIX MATOS RODRIGUEZ: Yes, right now, right now so that you know we'd be providing training to 19 specific audiences, HR directors, public safety, so 20 21 we've been working with some of the folks that have more direct connection with the discrimination cases. 2.2 2.3 We also have a training online version which is available for folks. We also have a manual, so we've

been working very hard on the training and the

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COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 76 information and making sure that everybody understands the Title 6 matters in a complete way But then in the fall, the training will be mandatory.

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CHAIRPERSON DINOWITZ: In previous preliminary budget responses and across the country we're seeing colleges hire a dedicated Title 6 coordinator. What discussions have been had at CUNY to hire a person who is in charge dedicated to coordinating and managing all of the Title 6 needs including these trainings.

FELIX MATOS RODRIGUEZ: So, some of those things will be handled by the new center that we created, right? One of the recommendations going back to how you began your question with the Lippman report was about centralizing a lot of this work, so there would be more consistency so there can be better outreach and all those things. So, some of that Title 6 coordination will be done by the center. There would be specific staff in the center assigned to each campus right, and I know there's also legislation being proposed in Albany about making this mandatory, which we have supported. So we started to figure out whether in our case to do something like that, it

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 77 would be the personnel that is in the central office who is responsible for the campus, who will get a designation such as that one or it would be somebody who is physically on the campus. So, that is something that we are determining as we build the center and we do the way that that infrastructure is created.

CHAIRPERSON DINOWITZ: And what is the cost of the creation of the center and what is the cost of the contract? The reporting contract?

FELIX MATOS RODRIGUEZ: I can get you those numbers, I don't know them off the top of my head on the - uh you're talking about the portal, right/

CHAIRPERSON DINOWITZ: The portal contract and of course the center itself. The cost of developing the center training, etc.. How much are you allocating?

FELIX MATOS RODRIGUEZ: The center we do know and we do the portal.

HECTOR RODRIGUEZ: The center if \$4\$ million that we budgeted.

FELIX MATOS RODRIGUEZ: Yeah, \$4 million. We'll get you the number on the portal, I want to make sure that we get the right one.

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CHAIRPERSON DINOWITZ: Okay, thank you and on this topic lastly, of course there was another protest at Brooklyn College where campus safety were involved, police were involved. Can you one, just talk about you know the steps leading up to the decision to call campus police. The time between sort of the protest net and of course, as you had testified last year when there was a protest at City College. It was testified that that costs \$3 million in damage. Can you share if there were any costs associated with this recent protest and if so, how much they were?

FELIX MATOS RODRIGUEZ: So, let me begin by the last part of your question. I mean to my knowledge right; we haven't seen any information from Brooklyn College about any cost or any destruction of property or things of that nature as a result of the protest last Thursday at Brooklyn. Again, we are — you know we are an educational institution and we value peoples freedom of expression and that's part of our democratic system in people being able to voice their opinions and we want them to be done a way that is consistent with the norms and procedures that we have set in every campus for that to be done. And even if

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 79 it is done in a passionate way, that is done in a way that doesn't infringe on anybody else's right or creates a sense of discrimination and harassment and those are our overarching values right?

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In the case of the Brooklyn College situation, it was an event that was supposed to occur in another venue and it was moved to the part of the quad at Brooklyn College. They were exercising their right to comment right on different things on the campus and for demands and other things. A tent went up and we've made very clear to the campus community that that is a signal that maybe an encampment might be getting organized and that we have no tolerance for that.

We share that - the Brooklyn College staff share that with the uhm, with the individuals there. We actually tried to remove some of the tents with our public safety personnel. They were blocked and impeded by the folks who were there and the college continue sort of what a standard procedure in terms of trying to deescalate right? The protest there, the protesters insisted in keeping tents and some of those things and after they progress, we had some concerns about the overall safety. If those

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION individuals decided not to leave, right? Which was something that consistently we asked them to do with numerous warnings from the team at Brooklyn College and so when we were concerned that it was getting late and that potentially these individuals might want to stay longer, make an encampment, stay overnight. Some of the other things that we have learned from campuses across the country is that you know when you have a situation like an encampment or of people that want to stay overnight in campus property, you also have the chance of people then wanting to go into building and take over additional space and really create a much more complicated safety situation for anybody involved. A lot more disruptive right if they get into a building and that's when the decision was made to call the NYPD and assist in the clearing of the protest. CHAIRPERSON DINOWITZ: And just - there were no additional costs. Have you authorized in anticipation of perhaps any other protests, authorized additional funding to spent on campus

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security?

FELIX MATOS RODRIGUEZ: Yes. I mean, I could give you a sense of those things. So, so that you

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 81 know, first and it happened at Brooklyn College, we mobilize additional resources from the nearby campuses, at CUNY Safe Campuses. We have given instruction to the campuses that they have the authority, they have some contracts that can bring in additional public safety staffing to assist them, right? If they feel they might have situations coming up that might be complicated. After the experience last year CCNY, we invested in additional guards that we have deployed across the system that can then be redeployed in the case of an emergency and the CO can give more details on that.

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SHERIF SOLIMAN: Sure, thank you Chancellor. So, systemwide, we spent a little bit under \$100 million in safety for the university. That translates into roughly about 875 permanent security personnel and then through contracts, we have an additional 275 but a total of about 1150.

Uhm that represents about 14 contracts throughout the system. The presidents are always instructed to use those contracts when they need to in order to whether it is for security reasons or they have you know an activity that's going on that they need you know across the system and obviously we then provide

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 82 additional personnel because the central office also has not only personnel but it also has a security contract and we send out what we call these safe teams over to the campuses depending on what the situation is. So, uhm, we think that you know obviously we feel that this is enough in order for us to be able to manage the system.

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As a university, we've had challenges recruiting permanent personnel. That's why last year we were very happy with the contract that we were able to negotiate on behalf of those public safety officers, the teams of this contract and we feel that through that and some other things that we've done, we're starting to see some traction but you know across the nation, you know this space has been a space that's been challenged to recruit people but right now, we feel very confident that you know we have the personnel that we need in order to continue to address those things. But in some cases, as the Chancellor alluded, the numbers are just our number, what we could provide and we have to do what we need to do to keep the system, the college safe.

CHAIRPERSON DINOWITZ: Thank you. The Office of Disability Services, the Council's Preliminary Budget

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 83 response includes a request for the Administration to allocate \$2.1 million to support CUNY's Office of Disability Services, which this was not included in the Executive Budget.

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Please speak about how that's going to impact your ability to provide services for students with disabilities.

FELIX MATOS RODRIGUEZ: Well, so we - you know we are very proud of the work that we do in that space, servicing the students there. We made great strides through CUNY Accommodate. I know that you're familiar with that program and from previous hearings and your own interests in the area and the fact now that we have a system that is far more efficient and user friendly for the students to be able to schedule support that they might need and for the - it also means that we're going to have more demand for the individuals that provide the services that are being demanded there.

So, the request for funding that you have in the green sheet will go to be able to address precisely additions in person as well, we can better meet the demand that is growing for those services and if you want to add anything Alicia on that?

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Law 18.

PROVOST ALICIA ALVERO: Yes, I do want to add that the Association of Higher Education of Disability, the ratio of staff, student ratio recommendation is 1 to 130 and at CUNY, it's 1 to over 200. And so, to the Chancellor's point about staffing needs, uhm, at some of the campuses, there are greater staff needs for the support. We also are in need of the skilled assistive technology specialists. There are some, half of the campuses do not have somebody there to help the students with disabilities, with the technological support. Both to the students and to the faculty on how to change and use the technology for example, on some of the assignments. How do you transfer them so that they're accessible to students? And so we have hired two people at CUNY Central to help try and support some of the campuses but the demand far exceeds the ability to provide it and I would say that all the position are arguably related to local law 18. CHAIRPERSON DINOWITZ: Tell me more about Local

PROVOST ALICIA ALVERO: I knew and I came prepared this time and up for upcoming meeting next week to discuss this further.

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CHAIRPERSON DINOWITZ: We have been in great conversations with the Mayor's Office about how do we provide that streamlined support of information from the high schools to CUNY to make sure we can proactively provide support for the students and connect them to the services necessary. So, we're looking forward to the conversation next week.

CHAIRPERSON DINOWITZ: Yes, of course the ultimate goal being streamlined. Local Law 18 was my legislation that did streamline the transition of students disabilities from high school to college by allowing the electronic transference of the IEP and assessment data but CUNY needs to be able to receive that data and then act upon that data. So, this \$2.1 million would be critical in providing students with disabilities who don't always declare they have a disability. Don't always know how to or know where to go or even if they do, don't always have access to their assessment data or their IEP data. It would significantly expand the way we are supporting students with disabilities at CUNY.

FELIX MATOS RODRIGUEZ: Absolutely.

CHAIRPERSON DINOWITZ: CUNY Cares, the cost of CUNY Cares Fiscal '26 is \$1.6 million. CUNY states

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 86 they currently only have \$1.28 million allocated for this program. How do you plan on funding the entire \$1.6 million for CUNY Cares?

FELIX MATOS RODRIGUEZ: Well, I mean if support from the Council, that would be helpful in doing that. We didn't receive any funding in the state budget for that so we will continue some of our efforts in with dollars to be able to meet the needs of that pilot. We've been fairly successful given some of the early results, so that's uh-

CHAIRPERSON DINOWITZ: Can you talk more about the early results because we haven't received data about the impact of this program?

FELIX MATOS RODRIGUEZ: So, we'll be happy to - I mean I'm more familiar with particularly for example, something which I know is very dear to your heart is that we have data that in getting students recruited to Fair Fares program right and making sure that we maximize the people that qualify in that program, which has been a common interest of yours that we have data that shows that the engagement of the students navigators means higher rates of students who are eligible are taking advantage of that.

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individuals in something like that in additional requests for SNAP benefits and we would be happy to share some of that preliminary data with you.

PROVOST ALICIA ALVERO: I have some information since the fall of 2023.

CHAIRPERSON DINOWITZ: Thank you.

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PROVOST ALICIA ALVERO: CUNY Cares had almost 20,000 interactions with Bronx students assisting them and to gain services for those benefits that the Chancellor addressed. So, 20,000 interactions since then.

CHAIRPERSON DINOWITZ: Thank you and if you could please share further data with the Committee that would be very important. CUNY Reconnect; it was created to focus on supporting adults returning to higher education to complete their degrees. In Fiscal 2025, CUNY Reconnect was funded at \$5.9 million. In our Preliminary Budget Response, we urged the Administration to restore, enhance and baseline CUNY Reconnect for \$11.8 million in Fiscal 2026.

They didn't do that. How many students has CUNY Reconnect served to date?

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL 1 OPERATIONS, STATE AND FEDERAL LEGISLATION 2 FELIX MATOS RODRIGUEZ: We have 47,000 students. 3 CHAIRPERSON DINOWITZ: And what is the limit to the number of students CUNY Reconnect can assist in 4 any given year? FELIX MATOS RODRIGUEZ: I mean well, that's a 6 7 tough number to quantify right because the needs and 8 particularly with that population, that is individuals were coming with some college degree and needed to complete just so the advising is a key 10 11 element in doing that. I mean - don' know if we have predictions for that but -12 13 CHAIRPERSON DINOWITZ: Well, and another way to ask it is what would additional funding allow you to 14 15 do in CUNY Reconnect? How would that help our 16 residents here in New York City? 17 FELIX MATOS RODRIGUEZ: It would allow us to 18 continue the outreach to bring even more individuals to participate in the program. Remember, we also 19 want to make sure that the folks that come are 20 retained and they get to stay. A large majority of 21 2.2 the students, which is typical of this population, 23 are coming part time right, so you need to make sure

that those students remain engaged for a longer

period of time in the work that they do. They need

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COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL 1 OPERATIONS, STATE AND FEDERAL LEGISLATION 2 additional support services. Council Member Brewer was asking questions about daycare. It's something 3 4 that we have learned with CUNY reconnect and that we have capacity and that has been very vital to the students there. 6 7 So, some of the services that would allow us to do more outreach and retain more students. 8 CHAIRPERSON DINOWITZ: Thank you Chair Brannan. CHAIRPERSON BRANNAN: Okay, we have questions 10 11 from Council Member Brewer followed by Salaam. 12 COUNCIL MEMBER BREWER: Thank you very much. building that is at $450 \text{ West } 41^{\text{st}} \text{ Street.}$ I don't 13 know what is the future for that building. I know 14 15 some people talked about it for affordable housing. 16 I know who owned it before, which university and now 17 I guess it's under your development possibilities, so 18 what's going to happen to that building? HECTOR BATISTA: Are you referencing the MFA 19 20 building, is that what you're referencing? COUNCIL MEMBER BREWER: No, 450 West 41 Street. 21 HECTOR BATISTA: Yeah, I think that's the one, 2.2 2.3 yes. Well, now Council woman we have an RFP out to determine what potential uses could be in that space. 24

I think it is as part of our financial challenges

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 90 that we were facing in the university, the board had made a decision to sort of look at our real estates and see how we could monetize some of those real estate to try to bring additional resources to the university. And so, right now there is an RFP out and we're determined to see what the market place sort of uh -

COUNCIL MEMBER BREWER: It is my opinion, I'm going to say this bluntly. It should either be for affordable housing, dorms, I don't know if it's big enough for Gutman. I understand you always want to monetize; I got it but at the same time, we can't talk out of both sides of our mouth. We need affordable housing. We need dorms. So, I would just suggest maybe you do a combination but when you just say monetize, that says to me screw affordable housing, screw the dorms and screw Gutman.

So, I just think you should be a little bit more understanding of what our real needs are. Are you looking at those?

HECTOR BATISTA: Of course, I mean as trying to be a good partner in the City of New York, we always look at all those things. I mean my response

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COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL 1 OPERATIONS, STATE AND FEDERAL LEGISLATION 2 COUNCIL MEMBER BREWER: So does the RFP include 3 the need for all those things that I just listed? HECTOR BATISTA: I think the RFP allows for any 4 5 of those things to be available and in conversation with the local Council person -6 7 COUNCIL MEMBER BREWER: They want affordable housing. 8 9 HECTOR BATISTA: In conversations, we stated that if he has folks that are interested in the site, that 10 11 we will be more than happy and we've done that to 12 provide them with the information. So, we're you 13 know we're open to whatever it is the marketplace will bring. 14 15 COUNCIL MEMBER BREWER: Alright, okay, thank you. HECTOR BATISTA: Thank you Council Member. 16 17 CHAIRPERSON BRANNAN: Okay, questions from Council Member Salaam. 18 19 COUNCIL MEMBER SALAAM: Thank you and good morning. I wanted to touch back on the adult and 20 21 returning learners. Harlem has a sizable population 2.2 of adults who started but never finished college.

With zero funding allocated to CUNY Reconnect or CUNY

Flex or for our part-time adult learners, in this

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COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 92 plan, how does CUNY plan to reengage Harlem's adult learners?

PROVOST ALICIA ALVERO: Thank you for the question. So, we - our goal with funding for CUNY Reconnect, we have learned a lot on reconnecting with the adult population and what their needs are and how to connect that with them and we are - our proposal really is to expand that outreach and we have partnering with local organizations for and including disability service organizations and there are adults who have some college credit that have disabilities and reaching out in creative ways to other populations because the onset of CUNY Reconnect was reconnecting with students who had stopped out of CUNY but to your point, there are many adults in New York City who have some college credit, whether it be CUNY or not and so now this next phase of CUNY Reconnect is reaching out to that student population, working with local organizations who may have staff who want to upscale and how do we reconnect them and reach out and coordinate with them.

COUNCIL MEMBER SALAAM: Yeah, because we definitely want to make sure that they get the

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COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 93 opportunity to go back to school, especially as you know constituents, my constituents in particular.

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About affordability and equity, me and my constituents are first generation college students facing financial hardship. Why does the executive budget still exclude funding for the CUNY application fee waiver or the CUNY Free Community Pilot and how can we fix this in the final budget?

FELIX MATOS RODRIGUEZ: So, thank you for your question. So, the application fee waiver to your point is one way of eliminating barriers, which I think is the point that you're trying to make about this population, so thank you for your leadership and support in that arena and we saw the momentum in what eliminating the fee waiver even for weeks did in bringing more students to apply for the New York City Public Schools right? So, we want to build in that momentum to eliminate all barriers for the students that we serve. So, we think that we can get to do that so nobody has to debate whether \$65 becomes something that keeps me from applying. So, we're very committed to that. The Council's support on that and the Speakers support would be huge in making that happen and I can see how the eyes of students

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 94 you know lit bright with enthusiasm when they are told, you are worth it. You don't have to do that we just want you at CUNY.

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COUNCIL MEMBER SALAAM: Well, thank you for your commitment. I just have one final question. Faculty and staffing. City College in Harlem has long been a beacon of opportunity but it also faces high vacancy rates and faculty burnout. What is the plan to fill vacant pedagogical and non- pedagogical positions in Harlem based campuses and how will CUNY ensure faculty diversity?

FELIX MATOS RODRIGUEZ: Thank you for your question. So, the funding for faculty in City College is something that falls mostly within these resources that come from the state and I know that City College has been increasing their enrollment right, so they've been investing in new programs. They've been traditionally a very strong campus in stem, right, which means that not only do we want to your point, very diverse faculty to make sure they're teaching our students but we also need to at times pay a premium because those faculty tend to be you know we are committed to that work and we've been

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 95 supporting the work of the campuses in advancing the diversity. Something that is very much dear to President Boudreau's interest and we continue to support them.

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COUNCIL MEMBER SALAAM: Actually Chair I just have one final quick question if possible.

CHAIRPERSON BRANNAN: Sure, go ahead.

COUNCIL MEMBER SALAAM: So, City College, which is also located in my district, is home to the high school of math, science, and engineering. One of the best high schools in the city. I would like to know if CUNY is developing a pipeline system that will allow for City College to work with and prepare students in our district to be able to be accepted and enter the school?

FELIX MATOS RODRIGUEZ: Oh, so absolutely and the stem school is one of those beacons of great hope.

One of the things that I'll add to your comment to that as we're trying to do more work to get many more students connected to potential careers in stem, in science, that math background is really, really important right? You cannot take upper level courses in high school if you don't have that math background right to be able to get college credit. So, we are

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL 1 OPERATIONS, STATE AND FEDERAL LEGISLATION 2 very much building on that pipeline. There's 3 additional money on the state budget to support early college funding, which will create sustainable paths 4 to do that but we're entirely supportive of that line of work and you have a stellar program in the 6 7 district doing great work. COUNCIL MEMBER SALAAM: Thank you. Thank you 8 9 Chairs. 10

FELIX MATOS RODRIGUEZ: Thank you.

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CHAIRPERSON DINOWITZ: Thank you Council Member Salaam. Lastly, on the CUNY School of Medicine, I had the pleasure of visiting this campus. You have a lot of gargoyles on the City College Campus. It was a little unnerving and if any of you are a 90's kid like me, you know the cartoon. I don't think any of you are.

FELIX MATOS RODRIGUEZ: It's a great place to take trick or treating on Halloween.

CHAIRPERSON DINOWITZ: If you want to traumatize your kids I guess, sure. I don't but one of their needs is a new - is their own building. It just became an independent school. It needs its own building and dorm. Can you please update the committee on the status of the CUNY School of

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 97 Medicine acquiring a space including a building and a dormitory?

FELIX MATOS RODRIGUEZ: Well, so thank you and thank you for your visit and the School of Medicine is a great institution and we want to be fully supportive. They've been working in their transition into an independent school. We've been more focused lately. The team under CO Batista and Vice Chancellor Alvero has done a preliminary study about what - the space needs that might be for an independent school in a building for the school.

So, we're beginning to have that conversation.

Hoping that we can attract some philanthropic dollars given the uniqueness and the results of the mission.

So we are working on that arena. Right now, we are working with the current location and space at CCNY and so we're very, very committed to them. We got again \$4 million in the state budget, which is not enough, right? But we begin to continue to make headway in that direction and many of the students there are part of the - take advantage of the dorm that City College has on campus.

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL 1 OPERATIONS, STATE AND FEDERAL LEGISLATION 2 In some of this attempt to get additional 3 dollars, we've been looking at potential to help the med school with some of those issues. 4 CHAIRPERSON DINOWITZ: But as of now, there's no location identified, anything like that? 6 7 FELIX MATOS RODRIGUEZ: No, there's no location. I mean obviously we would love to find a site that 8 would be entirely close to CCNY to keep the chemistry going but that's you know that would be our next set 10 11 of asks coming down the pipeline to you. CHAIRPERSON DINOWITZ: Sure, although and I'm not 12 13 going to say this Gutman because I don't want to get involved in any litigation, we do have room in the 14 15 Bronx. 16 COUNCIL MEMBER BREWER: No. 17 CHAIRPERSON DINOWITZ: Don't do that Council Member Brewer. 18 19 COUNCIL MEMBER BREWER: No, Manhattan. CHAIRPERSON DINOWITZ: You know part of 20 Manhattan's on the main land, so maybe we can find 21 some common ground. It's called Marble Hill, 41 ST 2.2 2.3 Street. So, but just to clarify, there's no timeline for 24

CUNY School of Medicine getting their own building?

I'm pleased to be joined by my good old friend,

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 100 Council Member Lincoln Restler who Chairs the Committee on Governmental Operations. We've been joined by Council Members Williams, Brewer, departing Dinowitz, Council Member Carr, Hanif, Brooks Powers and Moya. Welcome Executive Director Paul Ryan and your team. Thank you for joining us today to answer our questions.

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As a reminder, this is a government proceeding and decorum shall be observed at all times. As such, members of the public shall remain silent at all times. We'll be taking public testimony after CFB testifies. So, instead of holding one day at the end for all public testimony, so if you wish to speak on either CFB or CUNY, just make sure you fill out a witness slip with the Sergeant at Arms.

On May 1, 2025, the Administration released the Executive Financial Plan for FY26 to FY29 with a proposed FY26 budget of \$115.1 billion. CFB's proposed FY26 budget of \$109.5 million represents less than one percent of the Administrations proposed FY26 budget in the Executive Plan. This is an increase of \$98.1 million from the \$13.4 million originally budgeted in the preliminary plan in January.

This increase is a result of campaign match funding. As of March 2025, CFB has 39 vacancies relative to its FY25 budgeted headcount. My questions will largely focus on vacancies and oversight of public matching funds. I now want to turn it over to my Co-Chair for this hearing, Council Member Restler to give his opening statement.

CHAIRPERSON RESTLER: Thank you very much Chair Brannan and I just want to take a moment to say that we are very fortunate in this Council to have your leadership in the Finance Committee. And we've also been joined by Council Member Yusef Salaam.

The Campaign Finance Board as we all know is an independent agency that provides campaign finance information to the public. Enables more candidates to run for office by granting public matching funds. Increases voter participation and awareness, and combats corruption in city elections.

As an independent agency, to see if B sets a tone budget and the full proposed budget is included only in the executive plan. So, this is our first and primary opportunity to discuss the needs of the agency.

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Today, we look forward to discussing the CFB's operations, staffing at the department, the new needs in the executive plan, CFB's work to increase voter engagement as well as the boards efforts to enforce compliance with our campaign finance laws and ensure New Yorkers remain confident in the Administration of public matching funds. The majority of CFB's budget in a competitive election year is public matching funds at \$82.6 million in FY25. Matching funds are over 50 percent of the CFB's budget.

NYC New York City has the biggest public matching funds program in the country which creates a more equitable landscape and gives candidates from all backgrounds the chance to run for office. Indeed, our renowned matching fund system is a key contributor to this being the most diverse City Council in our city's history.

As the steward of these funds, CFB has an enormous responsibility in ensuring that they not misused or abused. Existing regulations have reduced the influence of large well healed donors but it's clear that more rigorous accountability is needed to close loopholes and prevent candidates from misusing for misusing public funds.

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Unfortunately in 2021, we saw campaign received \$10 million in matching funds despite fragrantly ignoring the rules and exploiting every possible loophole. Now, as we approach - that's in reference to Mayor Adams, now as we approach - in case it wasn't painfully obvious. Now as we approach a competitive 2025 primary, we are again seeing troubling signs of campaigns including the front runner for mayor acting as if they are above the law. The Cuomo for mayor campaign has reportedly benefited from at three undisclosed bundlers who are lobbyists. And despite CFB rules, the contribution solicited by lobbyists are ineligible for matching funds. fund raising pages shared including language about the CFB matching funds program, and it will be noted that it's been reported that when the campaign engaged those lobbyists and when the lobbyists engaged the campaign and we're advised that there contributions that they raised were not eligible for matching funds, the campaign encouraged them to find somebody else to be listed as the intermediary.

The campaign has also failed to report a single intermediary until it was questioned by the press.

Ignored multiple warnings by the CFB on its failure

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 104 to properly solicit donations for matching funds and even after being fined for legally coordinating with the fixed - the city pack around an advi - it was revealed that the add cost nearly double the original fine. This is about the CFB protecting its reputation and integrity by doing its job and holding the Cuomo campaign accountable and any other campaign accountable that breaks the rules.

It is imperative that we identify these issues before public funds are disbursed and not in an audit or investigation two years after the fact. We cannot put the genie back in the bottle after election day.

With great public investment comes a serious and urgent obligation to ensure that funds are not used improperly. I have great respect for the CFB team, for Mr. Ryan to all the employees who work diligently to administer our complex campaign finance system.

And part of our responsibility at the Governmental Operations Committee is advocating for the CFB to have the necessary resources to operate effectively.

I look forward to discussing today how we can work together to ensure the CFB remains a national model moving forward.

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COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL 1 OPERATIONS, STATE AND FEDERAL LEGISLATION 2 I'd just like to thank the Committee Staff that 3 worked on this, especially Julia Haramis, Senior Legislative Counsel, who does a phenomenal job. Our 4 5 Committee Counsel Jasari Ganopathy and Legislative Policy Analyst Erica Cohen and Nieve Mooney our 6 7 Communications Director and Molly Haley our Chief of Staff. 8 9 With that, I'll turn it over to Committee Counsel 10 to swear in Mr. Ryan. CHAIRPERSON BRANNAN: Thank you Chair. I want to 11 also thank the Council Finance Division staff for 12 13 their efforts preparing for these hearings. Kudos again to Julia Haramis or today's hearing. And now 14 15 I'm going to turn it over Brian Sarfo, Committee 16 Counsel to swear us in and get us going. 17 COMMITTEE COUNSEL: Good afternoon. Do you 18 affirm to tell the truth, the whole truth and nothing 19 but the truth before this Committee and to respond 20 honestly to Council Member questions? Executive 21 Director Ryan? 2.2 PAUL RYAN: I do. 2.3 COMMITTEE COUNSEL: And Deputy Melillo? AMANDA MELILLO: I do. 24

Thank you.

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COMMITTEE COUNSEL:

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PAUL RYAN: Good afternoon Chair Brannan, Chair
Restler, and members of the Committees on Finance and
Governmental Operations, State and Federal
Legislation. My name is Paul Seamus Ryan. I am
Executive Director of the New York City Director of
the New York City Campaign Finance Board. I'm joined
today by Amand Melillo, First Deputy Executive
Director. Thank you for the opportunity to testify
regarding the Executive Budget for Fiscal Year 2026,
which I am proud to share as the first budget
developed under my leadership. We look forward to
answering any questions you may have.

Fiscal Year 2025 represented the biggest year in the four year election cycle as it covers the November 2024 presidential election and the June 2025 citywide primary. Presidential elections are consistently the highest turnout elections in New York City with around 60 percent of the electorate participating, which increases voter demand for our services. In the agencies seven year strategic plan adopted early in FY25 as one of my first priorities as executive director, we articulated a strategy to leverage high interest in the presidential year to spread awareness about NYC Votes, the Campaign

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 107 Finance Boards Voter Education and Engagement

Initiative, and build our audience so we can engage and encourage New Yorkers to participate in citywide elections.

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In FY25, the CFB delivered on its mission to inform New Yorkers and engage them in elections during a high intensity, high visibility election year. Years ago, we collaborated closely with the City Council on the passage of Local Law 30 of 2017, a pivotal piece of legislation that significantly expanded and formalized our language access practice. FY25 saw the publishing of the agencies first language access implementation plan and the translation of key resources into 13 languages other than English. We set a new standard for accessibility at public events, developing internal expertise and securing vendor support to provide American sign language, live captioning, in language interpretation and more. We further enhanced our groundbreaking youth leadership programming with an outstanding cohort of 16 youth ambassadors in 2024. The partnerships team helped more than 400 events in our priority neighborhoods throughout 2024. We also scaled our outreach, sending millions of texts, kept

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 108 in touch with thousands of New Yorkers regularly by email and for the first time, we supplemented our on the ground outreach work with a paid canvassing operation. This outreach resulted in collecting and mailing more than 7,000 pledge cards to voters we spoke to in person and another 15,000 pledges we collected online for the 2024 general election alone.

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Looking ahead, the CFB's FY26 Executive Budget of \$109 million, 460 thousand, 239 dollars reflects a total decrease of \$44 million, 953 thousand, 597 dollars compared to the FY25 current modified budget of 154 million, 413 thousand, 836 dollars.

The bulk of the budget decrease comprises a decrease of \$60 million, 400 thousand dollars in the election funding unit of appropriation, which totals \$22 million, 200 thousand dollars in FY26. Compared to \$82 million, 600 thousand dollars in FY25. This encompasses the cost of public funds for the general election to be held on November 4, 2025 and the potential for a special election in FY26.

There's no primary election for covered offices scheduled to be held in FY26. The primary election held on June 24, 2025 falls in FY25. The breakdown in each unit of appropriation is as follows: \$59

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 109 million 863 thousand, 829 dollars for other than personal services, and \$27 million, 396 thousand, 410 dollars for personal services.

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FY26 will continue to be shaped by our seven year strategic plan that will target improvements across the agency to meet ambitious north star goals for 2030, including faster audit completion, higher satisfaction among candidates and voters, increased civic participation, and stronger staff engagement. The CFB remains committed to filling its charter mandated responsibilities with transparency, efficiency and equity.

During FY26, the implementation of the CFB's new seven year strategic plan, which takes the agency through the 2029 citywide election cycle will continue an earnest and translate the strategic plan goals into programmatic changes. As I have previously testified before the Council, we have an agency north star goal of completing 90 percent of audits within one year of the 2029 election for candidates who do not request and receive extensions with minimal increased risk.

In the short term, we've committed to a benchmark of completing 50 percent of audits within one year of

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 110 the 2025 elections and are committed to starting post-electro audits immediately after the June primary for candidates who are not in the general election. We are also engaging an outside consultant to help us develop a roadmap for improving the candidate experience and optimizing the audit process. This effort will support a more efficient and streamlined matching funds program.

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In FY26, the CFB will continue updating our legacy process and technology systems. This multipronged approach begins with process mapping, leading to process improvements and then the implementation of supportive technology.

We are also addressing a high vacancy rate within our tech team. While we work to fill these roles and bring more technical capacity in house, we continue to rely on vendors to ensure continuity and progress on critical projects. Through FY26, the Campaign Finance Board is committed to providing comprehensive voter facing education on the matching funds program to highlight its benefits. Including first time public funds education mailers that began arriving in New Yorkers mailboxes last week. Some highlights of our plans include the Voter Guide, printed and

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 111 digital educational materials, and a targeted multimedia advertising campaign. The Voter Guide is mailed to all registered voters and published online for the general election. This information will be communicated not only in English but also in 13 additional mandated citywide languages. We will also have a video voter guide with ASL interpretation and closed captioning available on our website.

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Beyond the matching funds awareness campaign, we build campaigns around ranked choice voting and education pursuant to Local Law '21, which was passed by the City Council in 2021 and runs through 2025.

We're also supporting the visibility of our debate program throughout the year with marketing and advertising. Our increase in personal services represents a headcount increase of 45 new positions representing a 21 percent increase from our current headcount of 213 positions.

The 45 additional positions will support work related to our technology contract portfolio, strategic plan implementation and to support general operations.

As our budget has grown to accommodate expanded mandates, particularly around language access and

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 112 other legal requirements, we recognize the need to scale our internal infrastructure accordingly. We have built new programmatic teams. We have not scaled our staffing levels and operations in finance in tandem. Adding staffing in these areas will provide the necessary support to carry out our mandates and contract with outside vendors who are partners in this work.

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To support timely production schedules and ensure compliance with legal mandates, we have begun strengthening our people operations functions to better manage hiring, recruitment and onboarding. We have also prioritized laying the ground work for more specialized roles and a more robust administrative foundation to support the agencies expanding structure.

As always, our work is guided by a deep commitment to empowering New Yorkers to make a greater impact on their elections and strengthening our local democracy. We are grateful for the support of the Council in advancing these goals. Thank you again for the opportunity to testify. My colleague Ms. Melillo and I are happy to answer any questions you may have.

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fiscal year?

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL 1 OPERATIONS, STATE AND FEDERAL LEGISLATION 114 2 AMANDA MELILLO: So, this covers the November 3 general election. We have budgeted \$22 million, 4 200,000 dollars. 5 CHAIRPERSON BRANNAN: And how do you determine that amount? 6 7 AMANDA MELILLO: That is a great question. CHAIRPERSON BRANNAN: Thank the staff. 8 9 AMANDA MELILLO: So, we always -we come up with a projection far in advance of when elections are 10 11 happening. Generally, what we do is we look at data 12 from past elections. We will look at every single 13 seat whether they are considered open seats, meaning we have no incumbent running for reelection or if we 14 15 do have an incumbent running for reelection and then 16 we will look at the averages of how many candidates 17 tend to run for those seats. Whether or not an 18 incumbent is running, those draw fewer competitors in those contests. In addition, we look at the average 19 amount of public funds and come up with a projection 20 for each election. 21 What I will tell you, the challenge of coming up 2.2 23 with that projection is each election cycle has been very different and there have been a lot of changes 24

in the intervening years. So, for example, we came

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 115 up with a projection for the 2021 citywide election and what we couldn't factor in at the time was rank choice voting, which does draw a lot more candidates in every single race.

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So, when we were looking at first of all, the entire 2025 citywide election, we came in with a number of assumptions and I think it's fair to say that those assumptions were upended as the election cycle proceeded. So, generally, we would look at especially citywide races that tend to drive costs and in a typical election, you would see when you have incumbents running for reelection then they will draw fewer competitors and that we will end up paying out fewer matching funds in those races.

I think that we changed our projection mid-year and this was due to the fact that the top of the ticket was drawing far more in competition then we would have anticipated absent some of the circumstances that were happening this election year and because the top of the ticket was drawing so much more competition, we also saw a lot of movement in down ballot races as well.

So, because the Mayoral contest was more competitive and people were thinking of leaving the

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     seats that they had to run for higher office.
                                                    We saw
     that happening all the way down the ballot to
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     Comptroller race to City Council races and we have
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     amended our projection for the June primary. So, I'm
     happy to get you more detailed stats after this
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    hearing. I do not have them at this time but that's
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    generally how we would project our public funds.
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        CHAIRPERSON BRANNAN: And what types of
     operational expenditures are included in the funding
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     added? Were there any new positions or new
     expenditures added for FY26?
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        AMANDA MELILLO: Yes, would you like to talk
     about headcount or other than headcount?
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        CHAIRPERSON BRANNAN: I could start with
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    headcount.
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        AMANDA MELILLO: Okay.
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        CHAIRPERSON BRANNAN: What's your total headcount
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     right now?
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        AMANDA MELILLO: So we are budgeted at 213 for
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    headcount.
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        CHAIRPERSON BRANNAN:
                               215?
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        AMANDA MELILLO: 213.
        CHAIRPERSON BRANNAN: And what are you at 171?
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AMANDA MELILLO: I believe we're 175 as of today.

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 117

2 CHAIRPERSON BRANNAN: Okay.

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AMANDA MELILLO: It shifts from week to week depending on our new hires.

CHAIRPERSON BRANNAN: Okay.

AMANDA MELILLO: So, I'll talk about the positions that we've requested adding. First of all, I'll talk about a division that I started as part of my new role that I took on in September. I am forming a strategy products and innovation division to drive our strategic plan and innovation across the agency. So I will claim credit for having the biggest staffing requests because I'm starting building that division from the ground up. I requested 15 positions to build two new teams. One is a new product strategy team. When Paul first took on his role as Executive Director, this was one thing that he identified right away that I think has been a major gap in our agencies innovation in the past.

Where I think that we wanted to fill in these gaps and have a team that was really focused on strategy for technological innovation. What do we build when and why do we build it and who are the constituents that we are best serving.

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So, what this team will be doing is really creating and leading this product roadmap that is going to take us through the four year election cycle and beyond, as is the case with many government agencies, we have a lot of legacy technology that we have to rapidly overhaul and technology is changing every day.

So, this product team is really going to focus not only on modernizing us to where we need to be today, but also where we need to be for the 2029 election cycle and beyond.

CHAIRPERSON BRANNAN: And where do you think there are - where are the holes? I mean where are we behind?

AMANDA MELILLO: In terms of our technology?

CHAIRPERSON BRANNAN: Yeah.

AMANDA MELILLO: I would say it's a mix right now. I think for a long time the agency pursued a strategy of building a lot of our technology in house. So it's heavily customized code and that's just not the direction that a lot of the technology field is moving towards. So one of the major shifts that we've made in the past couple of years is to really start to work with one, taking off the shelf

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 119 products and customizing them rather than building from scratch. That enables us to customize for our needs but actually sort of like get to market faster to adopt that terminology for a moment. I'm doing these in example of something that we deployed recently which is sales force, which we have started using for all of our external communications.

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In the years past, our team might have looked at replicating that in house and that's just not how any agency does business anymore. So one of the things that we have done is started exploring off the shelf solutions, particularly with low code, no code applications. I think a really good example where on the cusp of launching a new application for cutting public funds payments. Right now we are making those payments out of our legacy system, which is known as CBIPs. This application that we're using now requires a lot less coding in the back end and a lot less customization and it's just much easier to build applications faster.

So, these are the sorts of things we're looking for and particularly what is our strategy for when we engage with outside consultants who have inhouse expertise and can build technology faster versus what

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 120 do we use our in house team for in terms of maintenance and continued enhancements.

So that is one thing I'd say. Another major change that we have made, uhm, within the past year actually, is that we have moved our dataset. We have a very complex dataset, as I'm sure anyone who has ever had to file a disclosure statement can attest to our in house database for as long as I have been at the agency, which is over ten years now has been housed on premises. Literally in a server room in our agency. This is also not how people do business anymore. So, one of the things that we did was took our dataset and moved it to the cloud, so that our data is now in a data link in [INAUDIBLE 02:34:26] and that will enable us to build application faster.

So, this is the backend work and some of the strategy work that has already taken place so that we can start to build things for candidates for campaigns, for modernizing our audit process on the back end that will just I think be an end to end improvement in how we do customer service. So, that's really where we're looking to invest in the upcoming year.

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COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 121

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CHAIRPERSON BRANNAN: So, I have a question I guess that sort of ducktails with the migrating to the cloud, which is great. CFB doesn't have a capital budget but some of the operational costs CFB has incurred in the past and is budgeting for in the coming year are capitally eligible.

So, have you considered ways you can access capital? I'm assuming you're able to move to the cloud because you used expense funding instead of because right? The city is very reluctant to spend capital money on the cloud.

AMANDA MELILLO: I can't speak to what the city
has is — spends capital funds on and does not because
to be honest with you, this question only came up
very recently in conversations with the Council
Finance division. What I can say is that the agency
traditionally has spent what might be considered
capital funding out of its operating expenses. Which
we are able to do because of our budgetary
independence and our partnership with the Council on
that.

I do know that capital funding would require approvals from OMB and working through other agencies and I could just say, as someone that we do work off

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL 1 OPERATIONS, STATE AND FEDERAL LEGISLATION 2 of citywide requirements contracts that are held by other agencies, we used to run our advertising 3 campaigns through the Department of Health and Mental 4 Hygiene. Generally, when we can procure our services directly, that enables us to do the work much faster 6 7 than when we have to work through -CHAIRPERSON BRANNAN: And have you had 8 9 conversations with OMB regarding capital funding? AMANDA MELILLO: Interestingly as far as I know, 10 this has not come up with OMB. They have just always 11 12 had us - we have always worked to fund these things 13 out of our operating budget. CHAIRPERSON BRANNAN: Okay. I just have a few 14 15 more. Uhm, when comparing the funding added in the 16 Executive Plan for FY26, there's some differences 17 when compared to the budget for FY25 that we just 18 wanted to get some more clarity on. 19

In FY26 CFB budgeted \$22.2 million for public matching funds, dropping 73.1 percent from 82.6 in FY25. Could you tell us why is the budget for FY26 so much lower than the FY25 budget?

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AMANDA MELILLO: Absolutely, great question. So, the election year itself in the calendar year is split between two fiscal years. So, the June primary

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 123 is covered in FY 2025 and the November general election is covered in FY 2026. Historically, we have spent far more in funds during the June primary where we have a lot more competition across races and where uhm, the party primaries draw a lot more candidates in each race. So, we have traditionally paid out far more in public funds in June then we do in November in the primary as opposed to the general. Anything that is unused for the June primary this year would be rolled over to cover the general election.

CHAIRPERSON BRANNAN: And there's a CFB has \$10 million in the budget code for strategy, product and innovation. Is that the group you just mentioned?

AMANDA MELILLO: Yes, that is my new division.

CHAIRPERSON BRANNAN: Okay, we've been joined by Council Member Stevens and I'm going to kick it to Chair Restler. Thank you so much.

CHAIRPERSON RESTLER: Thank you Chair Brannan.

Just as the Chair noted, there's a significant increase in the proposed headcount for the CFB for the upcoming fiscal year adding 45 positions and going from a budgeted headcount of 213 up to 258.

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COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 124 Could you provide a breakdown of where those positions will be within the agency?

AMANDA MELILLO: Certainly, so in terms of the new positions that are requested, I think I just mentioned a minute ago, 15 of those are in strategy products and innovation. So, that's the new division that I am currently starting up.

Ten positions are added to our public affairs division. That's where our voter education and engagement initiative, NYC Votes is housed. So, there we're looking to add staffing for language access and to our partnerships and outreach team to expand our community engagement and partnerships that we are doing out in neighborhoods around New York City and we are also looking to add staff to our content team, so they are creating everything from what you might see on social media to the emails that voters are receiving, to the products that we are distributing out in neighborhoods like one pagers and palm cards and things like that.

CHAIRPERSON RESTLER: So, 15 in the strategy and product division, the new division you mentioned ten in the public affairs division.

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AMANDA MELILLO: And then eight requests for in our technology division. I'll just make a note that since this budget was submitted, our chief technology officer departed the agency in March and we actually folded technology into strategy products and innovation. So, right now I am taking a look at this part of the budget and how we can allocate our headcount to best achieve our strategy and what we think we need to do in terms of building new products.

CHAIRPERSON RESTLER: Okay, is there -

AMANDA MELILLO: I'll just very quickly — in addition to that we added six in operations and finances director, Executive Director Ryan mentioned in his testimony, that is to expand our infrastructure and really to support contracting and budget that have expanded as our agency has taken on new mandates over the years and then finally, we are adding four to our people operations team to support recruitment onboarding, learning and develop for all of these positions.

CHAIRPERSON RESTLER: Okay, as you can imagine, you have a group of people who have been through the campaign finance system and the auditing process and

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 126

I think have been pleased that Executive Director

Ryan has made improving and streamlining the audit process and priority since joining the CFB but are any of those 45 staff going to support audit

AMANDA MELILLO: So, I'll say that many of the staff are supporting audit operations. I would hope that the entire strategy products and innovation division and tech team are meant to support audit operations.

operations and to streamline those efforts further?

CHAIRPERSON RESTLER: Okay.

AMANDA MELILLO: One of the things we took a look at this year, uhm was really our headcount. What we've tried in the past is adding more auditors and I think a lot of times, we have found this and we have also read about how this is true in other government agencies with processes like ours. Adding more staff does not necessarily speed a process. Sometimes you just have to look at the process.

So, that is really what I have been partnering with our audit division and doing is looking at our process, looking at what are the improvements that we can make? At the same time that we are looking to

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COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 127 build new tools to help to streamline these things on the back end to help our staff who are here.

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CHAIRPERSON RESTLER: Okay. You know I appreciate the goal of completing 90 percent of the audits within a year of the primary election that we're about to hold. Could you just share an update with us on the status of audits from the '21 and '23 cycles?

PAUL RYAN: Yeah, I'm happy to do so. I'll also make one more note about staffing on that team, which is that our active headcount right now is 52 and we're heading to a 2026 headcount of 61. So, we will be adding 9 new staff to the audit team in the coming months. So, we have a vacant - we have some vacancies.

CHAIRPERSON RESTLER: Right. The budgeted
headcount increase from 60 to 61, is that right?

PAUL RYAN: Correct, so we go from active of 52
presently to budgeted headcount for 2025 of 60.
We're adding one to 61 but those will be 9 new hires in the coming months, 6 months to a year.

In terms of the current status, we have sent out 27 final audit reports in the last 30 days. That's the good news. We are working through the backlog

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 128 from 2021 and 2023. Right now we have distributed draft audit reports, almost 100 percent. We're at I think 97 percent of draft audit reports, which as you know from conversations I've had with you in prior hearings, most of the audit work actually takes place in the lead up to the production of the draft audit report. The stages that happen after the draft audit report response that comes from the campaign is analyzed by our auditors and then referred to legal and they take things over the finish line in collaboration with our auditors by disposing of the audit in a variety of different ways including payment or repayment notices, close out letters, issuance of final audit reports or enforcement notices. Issuance of enforcement notices. Right now for 2021, we have completed 43 percent of our audits. 186 out of 431 campaigns and but

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of our audits. 186 out of 431 campaigns and but again we're - so we're between 97 plus percent have gotten their draft audit reports, so we're taking the rest over the finish line but 43 percent have crossed the finish line.

For 2023, we have issued draft audit reports in 56 out of 99 campaigns and we have completed 20 audits so far from 2023.

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 129

CHAIRPERSON RESTLER: Okay, so if I have my numbers right, we've got 50 some percent or about nearly 250 audits from 2021 that are not yet completed and about 80 percent of the 2023 audits are not yet completed?

PAUL RYAN: Correct.

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CHAIRPERSON RESTLER: And any timeline you can share for when you expect to complete the preponderance of those audits?

PAUL RYAN: Right now they are - most of these matters from 2021 and a handful from 2023 are with our legal team. That's another area where in my first year on the job, I have identified along with our general counsel, it was an interim position, a temporary position when I onboard with the agency we've completed. We now have a permanent general counsel Joseph Gallager who has begun adding staff to his team. He's added three lawyers within the past year, has a vacancy that he will be filling in the coming months to expand capacity specifically to work through what is a sizable enforcement backlog. We've changed some policies in order to speed things up, both for - I'll also say that we are principally looking at system improvements for 2025 and into the

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 130 While we are inevitably and necessarily working through this backlog but we are - you know splitting resources right now between the 2025 election which is underway and as you know as a candidate running in the public financing program, our audit team, they are the ones that process every disclosure report. Send the statement review, process the statement review response and then determine public funds eligibility for the next payment date, which immediately coming up is May 30th. So, this is, you know it's tough to get It's tough to make progress and you're through. looking for windows among auditors and the legal team between the active engagement with the 2025 election work to administer the public financing program. I don't have a date certain but I will tell you we have plans, concrete plans that are presently being implemented to speed these things up. One of the reasons for example, for these backlogs that we've discussed in the past are that going back to 2021, the agency began granting extension requests very liberally to candidates and candidates routinely asked for both many extensions and long extensions.

They were granted upon request. We've changed that

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COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 131 policy in October of last year. We've implemented a new policy at Striclon that's on extensions for candidates at every stage of the audit and enforcement process.

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CHAIRPERSON RESTLER: Can I ask a question on that in particular? The Eric Adams campaign from 2021, I'm just trying to understand the status of that audit. My understanding was that the CFB that you had previously noted that the Adams Campaign was not being granted any additional extensions but last week, the board granted the campaign yet another two week extension in response to their request for additional records. What happened there? Is that the last extension that the Adams Campaign is going to be granted? Are we ever going to - does the board require any evidence of good faith efforts to comply before granting an extension like this? They've received so many extensions and we've been eagerly trying to get to the bottom of what's going on.

PAUL RYAN: So, I want to make two things clear.

One is that this new policy would strict limits on extensions, applies for candidates running in 2025 and into the future. In large part because we thought it unfair to change the rules of the game for

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 132 candidates midstream to treat some candidates differently than others.

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The other thing I want to make clear is I'm not at liberty to discuss any specific candidates with ongoing audits or investigations or enforcement matters before the board.

CHAIRPERSON RESTLER: Right, it's just when we're looking at the issue four years later and trying and potentially instilling accountability, to see the campaign to reimburse the city for millions of dollar of inappropriately spent taxpayer dollars, it just feels totally unrealistic because they don't have millions of dollars to spend to pay back the city and it just underscores the need for rigorous enforcement in real time in the election cycle, which is where I want to shift a few of my questions.

And I'll just do a couple topics now and then shift it to colleagues and come back for more if time allows. I just want to start with intermediaries.

Earlier this cycle, CFB implemented a new policy requiring a response to suspected intermediary reports and withholding of matching funds if donations are suspected to be linked to an intermediary that goes unreported. How many

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 133 campaigns have had suspected intermediaries flagged so far and how many have actually responded to your request for more information?

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PAUL RYAN: I don't have the number of campaigns that have had suspected intermediaries flagged. have the number of matching funds claims that have been denied as a result of failure to respond to our suspected intermediary reports. Since this policy change, there have been 587 invalid matching claims, codes attached to specific contributions that were claimed for match. So, that represents about three percent of all invalid matching claims so far in the 2025 election cycle. So, it's a pretty small percentage but we are tracking the implementation of the new policy and it is having an impact. We're seeing a significant number of matching funds claims denied as a result of failure to respond to our requests for information about suspected intermediaries.

CHAIRPERSON RESTLER: That's good to hear. My understanding is the CFB is only withholding funds if there's no response after statement review of disclosure report 8, which was due in April. Is that right?

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PAUL RYAN: The policy will remain in effect. We will not be matching claims for which they don't respond to and a suspected intermediary. The timing is going to change a little bit with the four day turnarounds that are coming up for the next two payment dates.

CHAIRPERSON RESTLER: I guess the question is why not go back earlier? Why start in April?

PAUL RYAN: Oh, it went -

CHAIRPERSON RESTLER: It does go back?

PAUL RYAN: It does go back to the beginning of the election cycle, yeah because the statement reviews carry over from a one to the other. Anything that's unresolved in the statement review and one disclosure filing stays on that statement review for future disclosure files.

CHAIRPERSON RESTLER: And does the CFB have access to the records that are needed to adequately access suspected intermediaries? For example, a campaign has a hyperlink that they give to a lobbyist to send around requests for donations. Do you know what contributions are linked to that hyperlink or is it just what the campaign tells you?

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PAUL RYAN: We have access to the back end of our fund raising platform which candidates, some choose to use, some do not. Others use other platforms like Act Blue for example. Which we don't have access to that information unless we request it from the campaign -

CHAIRPERSON RESTLER: But if candidates uses NYC Votes, uses your platform, creates a hyperlink for somebody on that platform, then you can see the donations that are associated with that — with those contributions?

PAUL RYAN: Correct.

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CHAIRPERSON RESTLER: And suspected intermediary reports, is there an intension to make them public?

PAUL RYAN: They are an attachment to a statement review and statement reviews themselves are available via foil request. I'll say this also, which is on point. I am aiming our agency to a future state of essentially no needs to file a foil request.

Anything of this foil gets posted on our website.

Not quite instantly because redaction is typically needed but within a matter of days or weeks of us receiving the document it goes up on our website

eliminating the need for foil requests themselves.

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 136 So, that's the direction we are heading with foil practice.

CHAIRPERSON RESTLER: That is helpful and sounds like a very positive development. If a campaign is aware of an intermediary, that - the requirement is that it be reported at the time of the filing that includes the bundle donations, correct?

PAUL RYAN: Yes, so -

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CHAIRPERSON RESTLER: You know I get that all campaigns occasionally misreporting things and have to file them into disclosures but if a campaign fails to report any intermediaries, that raises red flags for the CFB if there's a substantial amount of donations?

PAUL RYAN: Well it certainly could trigger a suspected intermediary report and it will be noted in the statement review; the contribution won't be matched. There are consequences for it but it is quite routine for most, many, most candidates to not get their disclosure reports 100 percent right. We review them closely and we send the statement review asking for more information, clarification, correction of what we consider to be errors or at least open questions in this disclosure reports and

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 137 intermediaries but pretty much every other aspect of disclosure and reporting to our agency.

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CHAIRPERSON RESTLER: And are there penalties for chronically failing to report until questioned or does that suggest to you that a campaign is just hoping to not get caught?

PAUL RYAN: I'm not going to speculate on what campaigns are hoping for but you know we audit everything very closely. That's one of the reasons it takes so long. We audit so thoroughly. The upside is -

CHAIRPERSON RESTLER: I am attacking you from both sides with this today. That's fair.

PAUL RYAN: That's just about everything. It takes us a little while longer than we'd like to get to that end result and for any violations, any failure to report to us, required information, there are penalties.

CHAIRPERSON RESTLER: And noted that you have access to the back end information on NYC Votes but don't have access to enact Blue for example, should the Campaign Finance Board have access to contributions through kind of hyperlink, blue hyperlinks to understand how donations are bundled?

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Would you request access to the platform for a campaign to share that information if there are suspected intermediaries that are not reporting the contributions accurately?

PAUL RYAN: Uhm, one priority for us is to strengthen the Campaign Finance Act Provisions around intermediary reporting. You know, my team and I, we've had conversations with you. We've really enjoyed -

CHAIRPERSON RESTLER: We're trying.

PAUL RYAN: Collaborating on envisioning what the next generation of intermediary reporting is. One of the things that has appeared at least in draft legislation is to make clear to the regulated community that the use of a personalized hyperlink, created by a campaign makes one in intermediary. That that is a form of solicitation known to the campaign automatically triggering the disclosure requirement. So, we'd love to continue working with you both on legislation that would do that but also to eliminate some of the exemptions to the definition of intermediary that really resulted in some loopholes.

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We have - we can get access. We have subpoena power to answer your question more directly. Could we get a - can we require sharing with us information by Act Blue? One way or the other, I think we can get to that information. We can request virtually anything we want and need from campaigns themselves as a criteria including as a criteria for public funds. We also have subpoena power to go to outside vendors but I think our preference would be to just creating more robust, more effective, intermediary disclosure regime and some changes in the Campaign Finance Act are necessary to accomplish that.

CHAIRPERSON RESTLER: Well, we certainly are doing our best to push that through and appreciate your partnership on it.

Uhm, contributions bundled by individuals who are lobbyists or appear on the doing business data list, you know as we all know are not matched. Are campaigns obligated to inform donors that those donations will not be matched when there's a solicitation by a lobbyist or somebody on the doing business data list who has a significant business interest before the city? Is there a penalty for failing to do so?

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PAUL RYAN: I don't know off the top of my head if there's an affirmative requirement to notify potential donors if the intermediary - if the fact that intermediary is involved makes that contribution not matchable. I would certainly be happy to look into that question, confer with my legal team and get back to you.

CHAIRPERSON RESTLER: I just want to ask a couple questions about the decision this week to withhold \$662,000 in matching funds from the Cuomo Campaign because the CFB quote, "has reason to believe that the fix the city's super pack had improperly used information shared by the Cuomo For Mayor Campaign."

Yesterday it was or earlier this week, it was reported that the Fix The City Pack actually spent \$1.3 million on that add, not the previously reported \$662,000. Any update that can be shared on if the CFB is seeking to recoup addition funds from the Cuomo Campaign.

PAUL RYAN: I am not at liberty to discuss any investigations or enforcement matters that are currently underway, so I can't comment on that.

CHAIRPERSON RESTLER: Could I ask more broadly?

If an independent expenditure turns out to be larger

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 141 than had previously understood by the CFB and the CFB later finds out there was an illegal or an appropriate collaboration between the campaign and the super pack, what is the process for recouping those funds? Is there a process that occurs before the election that we could anticipate or how do you communicate with voters that campaigns have violated rules?

PAUL RYAN: And your reference to recouping funds, are you referring to public funds disbursed to campaigns?

CHAIRPERSON RESTLER: Yes.

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PAUL RYAN: Recouping public funds require is a finding of breach of certification by the board and that is typically something historically that has come in the context of an enforcement action after the election. That's the process by which a campaign that has received public funds and the board later determines that that campaign itself had violated a law to such a significant degree, there are specific grounds for breach of certification spelled out in our rules and in the law that through an enforcement action, the board would haul both the candidate and the candidate could be personally liable for

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 142 repayment of those funds jointly with their campaign committee.

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CHAIRPERSON RESTLER: Copy. The Charter is really clear in stating that expenditures that are independent only when a candidate or a Committee has "not authorized, requested, suggested, fostered or cooperated in any such activity." Right, a candidate staff or agents cannot be involved in the planning of any outside advertisements. These are incredibly broad prohibitions, as they should be but how is the CFB able to enforce this?

The CFB has a rule that lays out 13 factors that the board can consider in determining whether or not a specific expenditure is or is not independent from the campaign that it's associated with or supporting or the opponent of-

CHAIRPERSON RESTLER: Are you able to access or request phone information, texts, email information between relevant parties in real time to be able to get to the bottom of whether coordination is happening considering such an exceptionally broad prohibition in our City Charter?

PAUL RYAN: Not limited to coordination but generally speaking, the Campaign Finance Board has

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 143 very broad subpoena powers to get information to conduct investigations.

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CHAIRPERSON RESTLER: Have those subpoena powers been used this selection cycle?

PAUL RYAN: I'm not at liberty to discuss ongoing investigations and enforcement, so I'm not going to respond to that.

CHAIRPERSON RESTLER: I tried to do as broadly to see if there was a way to sneak in there but I understand. Are you concerned that donors with significant business before the city like Door Dash are making giant donations to super packs in a clear attempt to influence city policies? A million dollar contribution from a cooperation with significant business interest before the city feels entirely contradictory to the spirit of our campaign finance laws?

I recognize there are limitations that the

Supreme Court has placed and you know them much

better than me but what more should we be doing to

ensure that our public funds aren't going to

candidates who are kind of relying on independent

expenditures as a backdoor around our campaign

finance system? When should there be any

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 144 ramifications for candidates who are in our campaign finance system accessing public funds, who are at the same time taking these enormous contributions through super packs from entities that do business with the city?

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PAUL RYAN: As you know I've spent 25 years in the advocacy world, Campaign Finance and election law as a watchdog. I had many opinions and many policy suggestions. In my present role, uhm my number one job is to enforce the laws on the books and I work very closely both with my intergovernmental relations team, with my legal team and with our board to come up with policy proposals. We vet them carefully and we are happy to work with you and other members of the Council to come up with policy reforms or solutions, way to address the problems that you've just identified that are concerning you. I'm not at liberty today to voice my own personal opinions about their these - where policy development should go but I am happy to do so in my professional capacity and partnership with my team and my board and you and other council members.

CHAIRPERSON RESTLER: Okay, we look forward to continuing that conversation very much. I'm alarmed

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 145 by you know how things have been going this election cycle. I'll just do one more topic. The - see I'm just - could you help clarify for me CFB rules regarding payment to staff members who work on a campaign? Under what circumstances can a campaign staff be unpaid?

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PAUL RYAN: It's a great question and as a general matter, people are not only permitted to volunteer for campaigns but in my personal view, that is a good thing for democracy, people volunteering for campaigns.

Volunteers are - they are not making in kind contributions through their volunteer efforts. So, as long as an individual is uncompensated period, working for a campaign for free, they are exempt from the definition of contribution under both the act and under board rules. However, the important thing to emphasize here is that they are uncompensated. If an individual is compensated by someone other than the campaign or an entity other than the campaign to perform campaign work, they're not a volunteer.

They're being paid someone and that someone who is paying them is making an in kind contribution to the campaign.

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So, those are you know how this sort of plays out, that's how the - both the existing provisions of the Campaign Finance Act and the boards rules apply to that type of conduct. Volunteers have to be unpaid. That's the definition of volunteer.

CHAIRPERSON RESTLER: So, just to make sure I'm following you plainly, a volunteer has a full time job that they're paid for but for the time that they should be at that full time job, they're working those same hours on the campaign and volunteering their time. That is inherently an in kind contribution from the entity where that is allowing those staff members to work on the campaign?

PAUL RYAN: You know it's a fact dependent analysis so I will certainly allow you your interpretation of the law and your application of that law to the hypothetical. Or maybe not hypothetical facts in your mind but the reality is that if someone is paying a person to do work for a campaign, that person is making an in kind contribution to the campaign. The fact dependent analysis depends on like, does the employer require timesheets? Is the person filling out those timesheets? What does the employer do? I fill out a

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 147 timesheet. If I were working for a campaign when I'm supposed to be working for the taxpayers of the City of New York, I would be violating the law.

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CHAIRPERSON RESTLER: Would unpaid staff members who are registered lobbyists raise alarm bells for the CFB?

PAUL RYAN: Alarm bells, no. I wouldn't say that. Again, our job is to apply the laws that exist today to the facts that are known to us and when you know members of the public suspect that something fishy is going on with the campaign, suspect that something potentially illegal is going on with the campaign, the appropriate course of action is to file a complaint with us, which gives us the opportunity to look into it, to investigate.

CHAIRPERSON RESTLER: And if the individual worked on a campaign in a previous cycle and is now choosing to volunteer their time, would that raise alarm bells for the CFB?

PAUL RYAN: That alone no, not knowing more facts, no I can't say so. People change what they do with their time in their lives pretty routinely.

CHAIRPERSON RESTLER: Okay, uhm, there are many other topics that I would like to ask you about but I

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 148 think I have uhm, probably gone for long enough for the moment. So, we'll pass it over to colleagues and circle back if time allows.

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CHAIRPERSON BRANNAN: Thank you Chair. We've been joined by Majority Leader Farias and we have questions from Council Member Brewer.

COUNCIL MEMBER BREWER: Thank you. Picking up on Chair Restler's question. So, if somebody works for the city, like a city job, and they're volunteering for the campaign but it's a you know a substantial job in the campaign. Is that legal? It always seemed to me kind of strange. You're working for the city, you get a city paycheck and you are - have a fairly substantial role in the campaign.

PAUL RYAN: I think we are now at least in part perhaps in the realm of the conflicts of interest board and not my area of expertise or my agency in terms of any restrictions on specific types of employees doing any sort of partisan work but setting that aside and sticking to the Campaign Finance Law Application, again the rule is if you are actually being paid by someone or an entity by an employer to work for a campaign and I'm talking literally the hours that you're volunteering, you're knocking on

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 149 doors for the campaign. If you're on the clock for an employer, that employer is making an in kind contribution to the campaign.

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COUNCIL MEMBER BREWER: But if you're working for the city, I don't know that that would be an in kind campaign contribution.

just because and it would still be subject to amounts. The New York City - I suspect that the individual who's engaging in that contact has bigger problems perhaps even then the city would as an illegal contributor to a campaign. That employee is probably going to have problems with the Conflict of Interest Board for city time violations but by the books yes, if someone says that they're volunteering for a campaign but they're not actually a volunteer, they're being paid. An in kind contribution is being made to the campaign.

COUNCIL MEMBER BREWER: Alright thank you.

Second, uhm, we're very supportive of doing more voter education at Rikers Island and so, I'm just wondering, we've been trying to get a polling place.

We learned that's not possible because people are registered in their home location blah, blah, blah.

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But what can we do with some of your outreach workers to help - I know legal services has been trying. You know when you got- I'm making this up, 80 percent of your individuals they are not sentenced. They're all eligible to vote but I believe if my memory is correct, I think 410 out of so much effort. Either almost voted or did vote and so, that's a very small number out of what close to 5,000. So, I'm wondering how we can do more to help get them registered and voting at Rikers.

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AMANDA MELILLO: Yes, that's a great question.

First I will start by saying that we do have staff from our partnerships and outreach team that routinely work with a coalition of organizations and government agencies to increase participation and engagement at Rikers to make sure that people are registering, getting their absentee ballot.

COUNCIL MEMBER BREWER: How many people are assigned there?

AMANDA MELILLO: We have one full time staff
member assigned there and then we routinely
coordinate with other city - with city agencies with
the Department of Correction and with the Board of
Elections as well. The Board of Elections is also

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION represented in those calls. You know I would say a few things about Rikers. You know we do our best to get voter education materials there. You know the detainees have very specific needs because they can't receive an internet connection, so we often will customize materials so that you don't need an internet connection. Particularly in elections where we are only publishing a voter guide online, but we do distribute materials there. I would also say that's highly dependent on the Department of Correction to be able to carry out and what I would say as a general rule is that uhm, you know I think the staffing there really try their best but this is not their primary mandate. So, this is really sometimes a tricky area because I think they try to be good partners and we're all doing our best but there's always more that can be done.

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One other note I would have is the Department of Correction is a Local Law 29 agency. They are required to offer voter registration as part of their front line services. We are required to give trainings to Local Law 29 agencies. The Department of Correction also has additional requirements that the Council passed and included in the City Charter

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 152 about the information that they have to give to detainees. So, we're always happy to work with you in particular on different ways that we can increase that education because I think a lot of times the power of the mandate goes very far.

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COUNCIL MEMBER BREWER: Yeah, I'm just - it's good that you're doing all that. It's still very, very difficult and I want to say that we need to put extra effort into it. I would like to see more and we can talk further offline. Rank choice voting. I understand it. I don't think anybody else does.

It's a very complicated way of voting and so, I know you're - I just want to get a little bit more understanding as to what you're trying to do to explain it to people. I will be interested to see how many people vote, just one person etc..

I think we just need a little bit more creativity about you know from the bottom to the top blah, blah, blah and how that works. It's not - when I go out on the street, I'm on the street all the time. They don't know what I'm talking about.

AMANDA MELILLO: Okay, uhm one thing I do just want to say is that we did not conduct this survey but an outside organization did but it really tracked

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 153 with what we were seeing from voters, which is the coming out of the 2021 elections, which is the first time rank choice voting was used. The majority of voters at least reported that they understood it. However, when we lifted the data at the back end, once the results came out we did an analysis particularly of rejected ballots, so which voters accidentally ranked more than one candidate in the same ranking.

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And we did find that specific areas of the city had higher rejection rates. I will say those generally were in the South Bronx and east New York.

COUNCIL MEMBER BREWER: Right. So, what we are doing this time and I also should note that the Council passed legislation that we worked with the Council on in 2021 to codify what we should be doing from rank choice voting and that included things like advertising, like publication of materials, like inclusion of information in the Voter Guides and also community education.

So, in general, this election we're spending \$3.2 million on rank choice voting alone. That includes an advertising campaign across the city and it is driving people to our website where we have

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 154 additional tools, such as tools that will help people practice rank choice voting. Specifically, we have explainer videos on that website. We also publish and distribute to now hundreds of locations, thousands of pieces of literature, that we have one pager and palm cards explaining rank choice voting as well.

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We're doing an additional mailer to the geographic areas of the city I just mentioned that had a harder time with rank choice voting when we first rolled it out, so we're just injecting some additional resources into those areas to ensure that they get that education.

The last thing I would note one thing that we particularly try to incorporate especially in the community based work that our partnerships and outreach team is doing is that a lot of times language barriers further complicate rank choice voting education and a lot of times, there are some communities or some voters who just need more intensive education. Like, they literally need someone to walk them through a ballot and explain it. So, those are the sort of things we try to incorporate into our programming as well.

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL 1 OPERATIONS, STATE AND FEDERAL LEGISLATION 2 COUNCIL MEMBER BREWER: Okay, it sounds good. Ι mean you know lots of people don't go to the website. 3 Lots of people don't go online, so you got all of 4 those issues to deal with also. AMANDA MELILLO: Yeah, we're trying to reach 6 7 voters where they are and we know that different voters have different platforms where they're getting 8 their information and we're trying to take a 9 10 multiprong approach. 11 COUNCIL MEMBER BREWER: Okay and I assume you're using What's Up and you're using some of those other 12 13 opportunities also? AMANDA MELILLO: Yes. 14 15 COUNCIL MEMBER BREWER: Okay, I mean we'll see what happens. I think you're still going to end up 16 with a not understanding in some of the same 17 locations but we'll see despite all that work. Just 18 finally, how much do you spend on consultants? 19 there like an amount that is different than obviously 20 21 PS or OTPS? Is there an actual amount and how many 2.2 consultant contracts do you have? 2.3 AMANDA MELILLO: Yeah, so we pay for consultants out of two main object codes. I'm going to talk 24

about one object code is 686. So, that's for general

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 156 professional services and that's the part of our budget where we're really spending a lot on those voter education consultants. So, that includes our design agency, so their designing advertising creative, if you see NYC Votes ads around the city. Those are the people who are doing it. They also design and format the print voter guide, when we publish a bunch of additions in a lot of different languages. Our translation vendors come out of that budget, our video vendors, where we make or explain our videos in the Video Voter Guide. So that is making up a bulk of the money in 686.

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And then another object code 684, that is for technical consultants. So, those are our tech teams. The bulk of that money is coming from my division Strategy, Products and Innovation where we're looking to partners within the next year with a lot of strategy consultants. We also partner with an outside vendor for sales force implementation and that's going to help us retire a lot of our legacy software. That is the part of our budget where we pay for our vendors to do NYC Votes Contribute. If any of you use NYC Votes Contribute to collect contributions. We also work with an outside vendor

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL 1 OPERATIONS, STATE AND FEDERAL LEGISLATION 157 2 on things such as the Voter Guide Submission 3 Application. So when you're submitting your 4 candidate profiles or your scripts for the Voter Guide and then finally for the nycvotes.org website, we are continually enhancing that website based on -6 7 COUNCIL MEMBER BREWER: So, you're going to try to do some of that in house as time goes on, is that 8 9 what you're saying? AMANDA MELILLO: Yes, that is the -10 11 COUNCIL MEMBER BREWER: So, the amount for both 12 of them is what do you know? 13 AMANDA MELILLO: Yeah, so overall, of course now I don't have the overall number easily in front of me 14 15 but I would say for 686, that is \$11 million 365 16 thousand and for technology services that is \$16 17 million 965 thousand. 18 COUNCIL MEMBER BREWER: Thank you very much and just finally Logan Gonzalez is wonderful. I just 19 wanted to add that. Thank you very much. 20 21 AMANDA MELILLO: Thank you. 2.2 CHAIRPERSON BRANNAN: Okay, we have questions now 23 from Majority Leader Farias followed by Stevens. COUNCIL MEMBER FARIAS: Thank you folks. Thank 24

you Chairs. Just a couple quick questions that are

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 158 kind of around the same realm of voter engagement and accessibility. Has the CFB seen any increase in non-Native English language speakers in voter turnout during recent elections?

AMANDA MELILLO: We have. I will say a couple different things. Uhm, one, we focus on non-Native English speakers so people who speak English as a second language or have limited English proficiency, they are one of our priority audiences. So, we actually spend additional resources in our advertising campaigns and in our outreach strategy to try to reach them in language and we have been continually engaging more and more.

What I would say is in those neighborhoods where they are primarily concentrated because we also look at this when we're determining our priority geographic areas around the city where we're going to focus. I would say the voter turnout is persistently lower than in some other parts of the city and when other parts of the city turnout is going up, that's true in those neighborhoods as well. And really some of what we are trying to do is make sure that those get to the same level.

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So, that's something we're going to take a look at. We publish a voter analysis report every year. We're mandated by charter to do that, so that is something we'll certainly be looking at after the 2025 citywide election. That's when we tend to see drop offs in participation rates between the presidential and city election.

COUNCIL MEMBER FARIAS: And in terms of the outreach that you're doing, I heard your response to Council Member Brewer and the types of engagement you have vendors doing. Are you also looking at like nontraditional methodologies to reach the non-Native English speakers? You know a lot of the efforts that folks like the electeds have to do is where on the Facebook groups and where you know we're channeling the Facebooks, we're channeling the What's App. We're doing the you know uh most engaged games we're going to like ethnic media, "ethnic media" as people refer to it. Can you give me some examples of how we're doing that? Especially in light of us now for only the second election in a row utilizing rank choice voting and what you referred to earlier in that the ballots of people not quite knowing how to use rank choice voting to their advantage or leverage COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 160 and getting people that are their value based in those areas seem to be lower.

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AMANDA MELILLO: So, I'd love to talk first about our general approach that our partnerships and outreach team takes because they go into communities and tend to tailor their approaches to the needs of that community. I think we're very mindful that one size doesn't fit all and we want to be sure that it's really community groups that are driving our understanding, not only of what the community needs are but what are the best ways to reach them. So there's one thing I'll just say as a general rule and what we've been doing is adding staff in partnerships and outreach in our language access team as well. So, that we are increasing the number of in person events. We are now funding more in community events then we have ever done before.

So, giving money to host organizations to be able to rent their space, they are often either copresenting with us or we will bring in interpreters to engage communities face to face. You know in addition to that, I think we're always looking for ways to continue to be more effective to assess what's working and what's not and we would love to

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 161 continue to brainstorm ways to do that with your office and with other council members.

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COUNCIL MEMBER FARIAS: Sure, do you have the number of events that you've done either last year or since the last citywide election?

AMANDA MELILLO: Yes, I don't have that on hand but I'm happy to get that to you. At this stage we're running hundreds of events each election cycle all around New York City. So we are happy to follow up with the list and provide you that.

COUNCIL MEMBER FARIAS: Yeah, that would be helpful. I would be interested to even see how many are in my either Community Board Districts or my district depending on how you break it down.

I have one last question Chairs. I appreciate your reference to the Voter Analysis Report. In 2024, I don't have it in front of me or with me today and I don't know if you have it in front of you but there's a couple, on page 41, I was looking through the report on page 41. There's a figure that highlights the areas across the city that are considered priority communities, which are the areas that have the lowest voter turnout due to lack of education or resources.

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But according to page 3 of that same report, the Bronx borough experienced the lowest voter turnout in the April primary and the November general election across the city. Furthermore, when looking at the same figure on the same report, titled Voter Turnout by Community District General Election, my district fell into the same section as all the other priority communities in the Bronx. Bronx 1, 2, 3, 4, 5, and 6, and 7 and that ranges from 43 percent to 50.6 percent yet Bronx Community Board 9 is not considered a priority community.

So, just generally around you know Bronx 9 not being pushed into becoming a priority district for voting if we can discuss that, if we can discuss the algorithm that defines what priority communities are labeled for CFB and any of the strategy initiatives that you folks are looking towards on this election cycle with just maybe 50 days away at this point to get more people either in my district to turn out, to vote, to participate in their own local governance and particularly around how we are engaging our CB.

AMANDA MELILLO: Yeah, absolutely. So, let me talk first about how we selected our priority geography areas. So we talk about two types of

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 163 priorities. One is priority audiences so these are broad groups of voters that we can see through the data have lower turnout or they have specific barriers to participation. The other is we have priority neighborhoods or geographic areas of the city where we focus. And since I help determine where those are, I'll just walk you through what that process looked like.

As a first pass, we worked with very big spreadsheets and looked at voter turnout across the city and not just voter turnout in any one election. What our data team has done is they've created what's called a voter participation score for every voter in New York City that looks at like a ten year voting history and that allowed us through some statistical models to find out what are the factors that would impact whether someone might have a lower voter participation score versus a higher one. What are the geographic patterns of turnout over time?

So, some neighborhoods have very clear patterns and I would say that the community districts you named one through seven in the Bronx consistently have some of the lowest voter turnout in the city.

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COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 164

And there are a couple other areas of the city where that is true as well.

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But we also did a second pass you know just because somewhere isn't the lowest doesn't mean their turnout is great. Let me start by saying that. sort of have our lowest turnout neighborhoods relative to the rest. So, as a second pass we took a look at in the data specifically voters with limited English proficiency and what are the languages that are being spoken and where are the areas of the city with the most English proficiency and that allowed us to pull in some other parts of the city that might be considered like more closer to the middle. Like, I would say our - it's not a great name, we call it North Central Queens but it's really think of like the Corona Jackson Heights Flushing Corridor where you have a lot of different language communities and those languages are the ones that are primarily spoken. So, on that second pass, that was how we pulled in some of the other geographies and that was our quantitative look at it. Then we did a qualitative pass and our partnerships in the outreach team did an assessment of the communities that we were identifying and then from there estimated what

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 165 are the areas where we already have civic infrastructure in place and groups that are already doing work. I think it's fair to say one thing we would never want to do as a government agency, we want support groups that are already doing the work.

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We don't want to come in and supplant those groups or big foot them in any way. We don't want to duplicate work that's happening. So, there were some neighborhoods that we actually dropped out of the process because we were like there are groups there doing great work and we don't need to come in and do the same work.

Maybe we add some additional resources to those areas through our advertising campaign or through additional mailings but we feel really good about the organizations that are already there so that was how we sort of arrived in these geographic areas. What I would also say is while we want to stick to them for a pretty like for maybe like one to two cycles, we also continually assess. Did we look at the right things and we're always open to feedback about whether or not we actually did that.

So, while we are focused in those specific geographic areas and that's where we prioritize

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 166 trying to host events and things like that. We're still in every area of the city more or less. So we partner with different organizations and Council Member offices all the time. We tend to show up when people invite us places and say yes, we will come talk about whatever topic you would like us to. Like rank choice voting of course being top of mind for this election. So, we're always looking at ways to do better.

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talking about my district particularly. I mean there's a variety of even dialogue I'd like to have with the upcoming and like you know, many - some people might not be on the ballot. Some might be and what the means for engagement in my district particularly. And even just on the conversation around the groups that you may be saying are doing a great job. Like I have some groups that have come to mind but they're not all- if any of them - I don't think any of them are just focused on civic engagement. My district also doesn't have any like electoral clubs that help engage in any of this level of civic engagement whether they're nonpartisan or partisan. So, I'd be interested to see who you're

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 167 looking at to say their doing the work there because I feel like more times than not it's falling directly on me and maybe I'm doing a great job in my office but I'd love to talk about even looking or offering some more expansive groups that I know would be willing to receive information to help also disseminate it out to the folks that they're engaged with in the community.

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AMANDA MELILLO: We always love that. One thing I'll say is we find elected officials to be some extremely valuable partners in getting community information out. So, when we are distributing field materials, some of our best customers tend to be elected officials and we're routinely sending materials out across the city.

We would love to work with you to identify groups that are in your neighborhoods because that local knowledge is always extremely valuable.

You know since you are a reader of the Voter

Analysis Report, one other thing I would love to

mention is that in our report that we published last

year, one of our recommendations was that the CFB

should explore maybe creating a fellowship program.

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 168 As a model and we actually are working with the institute of state and local governance at CUNY starting this summer to pilot that model in the South Bronx, working to place up to 15 CUNY students in two year fellowships early in their careers within community based organizations and one of the things we want to take a look at is - is this model really a more successful model then maybe some that have been tried in terms of tailoring community engagement and education in making it very effective. We will look at a number of measures to evaluate that program and we'd love to connect offline and talk more about that as well.

COUNCIL MEMBER FARIAS: Yeah, that would be great. I mean we have several different things happening in our community between you know the CEC engagement, the Mayor has like a public funding engagement. Most Councilmanic office are doing participatory budgeting. There is like a general space where more civic engagement and education can be going outward into community to partner up and do that so, happy to continue the conversation offline. Thank you folks and thank you Chairs.

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COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 169

CHAIRPERSON BRANNAN: Question from Council

3 Member Stevens.

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COUNCIL MEMBER STEVENS: Hello, good afternoon.

Uhm, I just have a bunch of follow up questions from both of my colleagues. Just starting with the RCB because you know obviously the districts that you're talking about was [INAUDIBLE 03:29:51] right now is a huge part of mind and it's not just the West Bronx, I mean South Bronx. It's the West Bronx because they always try to lump us all in and I just have huge concerns because I've seen all the outreach done in my community, in my district.

And so, I would love to just understand and get more specific around like what exactly are the additional resources as being sent out to these districts and what does that look like because if we have a high number of ballots in these places being rejected, how do we use the last four years to really educate and do this work and not wait you know a few weeks before the election. So, I would love like more specifics.

AMANDA MELILLO: Absolutely and one thing I would also note is, the big election for rank choice voting

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 170 was 2021 because we saw it the first time. We also continue that education in 2023 and are looking to -

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Because again, I just want to be clear and not cut folks of but I'm in the district and I've seen nothing being done, only outreach and education that has been done has been done by my office and that is not fair, so I really want specific around like what other additional resources happening currently that you are saying that we saw that these ballots are being rejected. Higher numbers in these areas. What are the specific things that are being done and then also how do we use the last four years to actually educate people on it because I'm telling you - I'm confused. I would love dates and like the groups you're working with because I've seen zero being done, except what I have done.

AMANDA MELILLO: I can provide at this time very high level numbers but I am happy to connect with you offline and provide more specifics about what we've done in your district. One thing I'll note that we have found is that when we try to engage the majority of voters and I'm going start out by saying all of us in this room are very plugged in in elections. We

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 171 think about elections all the time. One thing that we have found particularly because the Charter directs us to increase the participation of under represented voters is that the majority of people we are doing outreach to do not think about elections or voting until much closer to the election.

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So, we have found that the best way to engage them is generally about six weeks out. So, we are launching rank choice voting ads like now basically to try to push before early voting and the election the rank choice voting is the method that we will be using in citywide races.

In addition to that, we are pairing that with a mailer to the South Bronx and I would imagine the West Bronx as well. Happy to pull those geographies to ensure that there's overlap.

COUNCIL MEMBER STEVENS: And I just want to stop you just a little bit because for you continue and I'll let you finish your thought but I just want to say like yes we understand that like trying to have things at the top of peoples mind is important but that did not mean that we should not have used the last four years to be doing outreach so it could be more familiar. And so, it's one of those things

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 172 where we know that this is - it's still a nuance and we also know that we had other elections that don't have rank choice voting.

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So, understand the confusion and so, understand my frustration when you already have communities that already are disenfranchised with voting and already feel not a part of the system and we have not been consistently hammering them around this process. And so, to me, it feels and looks like we're continuously disengaging communities who already are struggling. And so, if we have a high number of ballots being rejected, we should have used the last four years to do education and not just the last six weeks. And all the things could exist so we could do the last weeks but we could have also been doing the last four years so people could have a better understanding of what this is.

AMANDA MELILLO: One thing I just will say at the top is I would never want to seem like we're disenfranchising any community and I know our staff that do this work day in and day out would not - they also feel the same. One thing we have found and I would love to talk further, probably not in this venue about how to best balance voter education and

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 173 avoiding voter confusion because one thing that we have found is that when we're talking about rank choice voting around elections that do not use rank choice voting, it increases voter confusion. So, that's part of the reason why we try to cabinet to the election that's in front of us for when we will actually be using it because we have heard from voters. I went to the poles and it was maybe a state race and I thought we would have rank choice voting and we didn't. What's going on?

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So, we're always trying to find some ways to ensure that we're giving voters the information they need at the time that they need it without adding to the confusion or compounding the confusion because we use different systems all the time.

COUNCIL MEMBER STEVENS: So I have a couple more questions. Do you have a list of the in person events that you've been hosting specifically in the Bronx?

AMANDA MELILLO: I don't have that with me at this time but we'll follow up with you after this and get you that list.

COUNCIL MEMBER STEVENS: And how continuously are they? Do you have them like monthly? Like what - I

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 174 would love more like details? Because it seems very high level.

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AMANDA MELILLO: So, so we start our events - for the upcoming election that's in June, we start those events generally in March. We will take January and February to reach out to community based organizations, set up our calendars, reconnect with our partners on the ground and then begin in -

COUNCIL MEMBER STEVENS: What organizations are you working with in the Bronx?

AMANDA MELILLO: I don't have that list off hand but we will get it -

information, okay well uhm, I just and so just understand the frustration with a person who is in the Bronx who in the Bronx specifically have low voter turnout and it consistently falls on the elected officials to do this outreach and even to say that you don't have the organizations that you're working with, like how many are you working with? Like those things are important because then that also gives us uhm information that we can use to then go to those organizations and partner with them and continue to uplift this work.

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So, we can definitely have a continued conversation offline because I clearly have a whole bunch of questions and a whole bunch of concerns about this and how we continuously kind of drop the ball in a place that already feels like the government doesn't hear them and don't have them — and are not part of the conversation and I just want to note this is one of the reasons why because like we're not giving them the extra love and attention that is necessary and in order for this to continuously be rolled out effectively. Thank you.

CHAIRPERSON BRANNAN: Chair Restler.

CHAIRPERSON RESTLER: Thank you Chair Brannan.

just want to thank Council Members for their

thoughtful questions, especially around RCV

education. Just a few quick ones for me. In your

testimony Director Ryan, you mentioned that you're

engagement outside consultant in helping develop a

roadmap for improving the candidate experience and

optimizing the auditing process. Could you just

share who that consultant is?

AMANDA MELILLO: Uhm, we are working with Bloom Works which is a company. They mostly got their start in the federal government in the digital

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 176 services office, which has now been abolished but they have very deep experience in working in both the federal government, state governments and in local jurisdictions.

CHAIRPERSON RESTLER: Say the name again.

AMANDA MELILLO: Bloom Works LLC.

CHAIRPERSON RESTLER: Okay.

AMANDA MELILLO: Doing business as God's Bloom. They work in with government agencies and really help them to map out legacy processes, legacy tech and figure out how to simplify and improve the delivery of service. So, we are engaging with them in a number of what are called discovery sprints where there's going to come in and do a deep dive and map out everything for us that includes the candidate experience from end to end. What is it that campaigns go through to register with us, to disclose to get matching funds. They're going to map out our audit process. Uhm and we're going to be able to look at what are things that we can do to just improve the experience overall and to streamline and build new tech tools to support that.

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COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL 1 OPERATIONS, STATE AND FEDERAL LEGISLATION 177 2 CHAIRPERSON RESTLER: And I presume you'll be 3 talking directly to candidates and campaigns to get their feedback? 4 AMANDA MELILLO: Yes, actually I think that is one of the things that I find very exciting. I think 6 7 that we have had some methods of getting feedback from campaigns but one of the things that we want to 8 do is prioritize more regular and real time feedback and be able to incorporate that and I think we could 10 11 include anything from campaign focus groups to beta testing of new tech tools before we release them to 12 13 wider groups and we're looking at any and all of the 14 options that are on the table. 15 CHAIRPERSON RESTLER: And just to build on some 16 of my colleagues questions about rank choice voting 17 and education, appreciate the \$3.2 million in funding 18 around that and the importance of it but back in 2021, the Mayor's Office made a significant 19 expenditure around RCV I believe to the tune of \$15 20 21 million, is that right? 2.2 AMANDA MELILLO: That is what they said. 2.3 CHAIRPERSON RESTLER: What does that mean? AMANDA MELILLO: I mean, there was a press 24

release that they were going to spend \$15.5 million

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 178 but I am not - I don't know how much they actually spent.

CHAIRPERSON RESTLER: Do you have reason to think they didn't spend the money?

AMANDA MELILLO: I would say given my experience in government, it's very hard to spend that amount of money on that timeframe, particularly around advertising when you have to book far in advance. It's hard to inject millions of dollars with weeks before an election because other people have already bought up all the ad space.

CHAIRPERSON RESTLER: We can go back and check how much the spend - how much they effectively spend down but under any circumstances they spent a lot of money. Maybe they didn't spend all \$15 million but they spent a significant portion of it to educate voters around rank choice voting. There no similar spending happening this cycle, is that right?

AMANDA MELILLO: What we are spending this cycle is \$3.2 million.

CHAIRPERSON RESTLER: No, I understand that. I'm asking there's no -

AMANDA MELILLO: Not from the Mayor's Office.

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CHAIRPERSON RESTLER: There's no spending coming from any other city agencies to educate voters around RCV? So, the full extent of the voter education is here, so I need say, we've seen a dramatic reduction in spending on the part of the City of New York to educate voters around this process despite this only being the second time really that this – that this model of voting is being utilized.

I just want to underscore the concerns that have been articulated by colleagues that I share.

Okay, uhm, a couple questions about hiring. The CFB is not subject to OMB's two for one limitations. Could you just speak to your relationship with OMB as it relates to hiring and onboarding of staff?

AMANDA MELILLO: Yes, it's my understanding that other city agencies and I know former colleagues of mine who have gone through this process. Other city agencies have to receive OMB approval to be placed at agencies. We do not go through that process. So, when we are hiring the only time between us making an offer and someone getting in the door and filling that seat is the amount of time it takes them to give notice and for us to conduct the required background checks.

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CHAIRPERSON RESTLER: Okay and I just want to come back to you know one follow up on some of the earlier questions. It struck me Director Ryan that you really underscored with broad subpoena power. You're able to access the information that you feel is necessary to properly investigate campaigns. also have an audit team that does this work and looks at things post facto. Is there more - are there investigative approaches that are currently used by the auditing teams that should be done by the CFB mid cycle to try to have - to try and ensure there are meaningful consequences when they matter? Like, are you looking at whether we should be expanding those investigative powers or that investigative approach in real time so that we're not in the same situation with Eric Adams looking at these issues four plus years, you know four years later, trying to fix them when it's far, far too late?

PAUL RYAN: I'll say this. As during my first year on the job I committed myself to examining every aspect of the Campaign Finance Boards operations to prioritize the hiring of a first deputy to help lead us in this assessment and evaluation of all of our processes and tools and approaches to this work and

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 181 we will be building out an even larger investigations operation in the coming months and year than the agency has had in its past. It's one of many areas that I think we can do a better job, a faster job.

CHAIRPERSON RESTLER: Better job, faster job in real time during the election cycle of getting to the bottom of issues?

PAUL RYAN: Yes, and even and it goes for auditing generally. Pulling up more of the auditing processes themselves into real time pre-election or immediately post-election. For example, one of the ways that we're taking a big step to speed up our audits is to issue our IDR's, our Initial Document Requests immediately after the June Primary for candidates who are not in the general election. Thats a major change in practice for the agency, historically the agency has waited until after the November general election to send out any IDR. every step of the process in our - in the auditing process is so integrated with our enforcement, investigation and enforcement process. Every step of it, we are reexamining or pressure testing, we're looking for efficiencies. We're building out adding

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COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 182 more resources and building out capacity where it makes sense to do so.

CHAIRPERSON RESTLER: Right, I mean I'll just, I know you don't want me to talk in specifics because you're not going to talk in specifics but you know we have a campaign for mayor, a front runner for mayor that's raising - we know is extensively raising funds through lobbyists and people on the Doing Business Data list. It's been widely reported. It's you know it's known in the universe and yet we don't have the information to know and understand, has the CFB investigated this thoroughly? Do we know what blue links are circulating and what information is being shared and can we guarantee that the you know many, many thousands of dollars that are being raised by lobbyists illegally for this campaign are not actually leading to matching dollars in taxpayer funding inappropriately being disbursed? And so, I am pleased that you are saying you want to expand those investigative authorities, expand these investigative actions by your team. Do more in real time and do more during the auditing process and that this is part of a review that you've undertaken and I

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COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 183 have confidence in your commitment to continue to improve the functions of the agency.

I don't though feel like there is any effort to inspire confidence in the public for us to know that things have been properly look at and investigated and resolved. You know the actions from earlier this week were a step but it feels like there's more questions than answers and that you're not able to share any information because things are still mid review or mid process or mid-stream. And so, you know we're -it's I think important to voters to know this is what's been looked into. This is what was found. This is what's being held accountable. This is how a campaign is being held accountable during the election right? And I just don't think we're there yet and so, that's I hope that as you think of that expanding investigative authority and doing more in real time, also think about how do you inspire confidence in the public and share that information transparently so that voters can make informed decisions. Thank you.

CHAIRPERSON BRANNAN: Okay, thank you all very much. We'll take a brief break and then we're going

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COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 184 to hear from the public on the CUNY budget and CFB.

[03:46:17]- [03:57:34]

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Okay, [GAVEL]. We're now going to open the hearing up for public testimony. I want to remind members of the public; this is a government proceeding and that decorum shall be observed at all times. As such, members of the public shall remain silent unless they are testifying. The witness table is reserved for people who wish to testify. No video recording or photography is allowed from the witness table. Furthermore, members of the public may not present audio or video recordings as testimony but they may submit transcripts of such recordings to the Sergeant at Arms for inclusion in the final hearing record.

If you wish to speak at today's hearing, please fill out an appearance card with the Sergeant at Arms and wait to be recognized. Once you are recognized, you will have two minutes to speak on today's hearing topics. Either the CUNY budget or the CFB budget.

If you have a written statement or additional written testimony you wish to submit for the record, just give us a copy of that testimony, give it to the Sergeant at Arms. You can also submit - you can also

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL 1 OPERATIONS, STATE AND FEDERAL LEGISLATION 185 2 email us written testimony to testimony@council.nyc.gov within 72 hours of this 3 hearing. Again, no audio or video recordings will be 4 5 accepted. Okay, I'm going to call up the first panel now 6 Heather James, Jen Gaboury, and John Dennehy. 7 Good afternoon. Whoever wants to start? 8 HEATHER JAMES: You're stuck with me. I'm going 9 to lead. 10 11 CHAIRPERSON BRANNAN: Let's do it. 12 HEATHER JAMES: And I know you are serious about 13 time so let me speak fast. Good afternoon Chairs Dinowitz, Brannan, and Council Members on behalf of 14 15 the 30,000 faculty staff represented by the PSC CUNY. 16 Thank you for your continued advocacy on behalf of 17 the City University of New York. On May 1st, Eric Adams announced that all funding 18 cut by his administration over the past three budget 19 cycles would be restored. CUNY's community colleges 20 21 funded largely by the city have lost nearly 500 full time positions since Adams took office. We heard a 22 23 lot about that today and his restorations of \$96 million in operating money plus \$30 million for ASAP, 24

ACE and Brooklyn Recovery Corps at Medgar Evers are

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 186 critical and we thank you, especially you two Chairman but the whole Council for the work that you have done to get us to this point and we don't have to tell you because as someone said, we're preaching to the converted that this is critical but it just gets us back to pre-COVID funding level. So, we are here to ask you to do more to help us remain the peoples university and to help us bridge the funding gap created by the federal governments attack on our students and on our research. Council Member Dinowitz, I know you spoke about that at length so thank you.

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We are fond of saying that we move more students to the middle class then the ivy leagues but how can we continue to do that with I think we're now at 78 stop work orders as of CUNY's latest count. This agenda is harming us when we're just coming back from the Mayor's cuts.

So, what do we want? That's what I came to tell you with 20 seconds. Well, we are hoping for additional operating support to help us navigate the cuts mentioned. We are hoping to continue to move toward an ASAP for all model to expand our most successful program. We support your ask Chairman

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL 1 OPERATIONS, STATE AND FEDERAL LEGISLATION 2 Dinowitz for more money for CUNY Reconnect and of 3 course we love the metro card pilot and you will receive student testimony on the importance of that, 4 so thank you Council Members. CHAIRPERSON BRANNAN: What is the total amount 6 7 for your ask in addition to what's already in the 8 budget? 9 HEATHER JAMES: Well, in capital it's about \$400 million. In operating, we're falling right now 10 11 around \$100 million. It's a little bit influx 12 because to be honest with you, what we wanted to see 13 was CUNY's new report on the staff work orders so we 14 could give you a real number for the bridge money. 15 We didn't want to just make it up. As of their March 16 testimony, we were at \$26 million. Now the number 17 they used was a little bit different. I have a

We didn't want to just make it up. As of their March testimony, we were at \$26 million. Now the number they used was a little bit different. I have a budget paper that's going to be hot off the press, similar to CUNY's green sheet that goes with this that I will get you by the end of business today but about \$100 million, just not exactly \$100 million over exec.

CHAIRPERSON BRANNAN: Okay, thank you.

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HEATHER JAMES: No small ask of course.

CHAIRPERSON BRANNAN: No, thank you. Go ahead.

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JOHN DENNEHY: Thank you for the opportunity to speak. I'm John Dennehy, I'm a professor of Biology at Queens College, the City University of New York.

Our college moto, we learn so that we may serve guided by action during the COVID pandemic. When a biologist, I asked myself, how can I serve my city in this time of great need.

My collaborators and I developed a waste water

COVID surveillance program for the Department of

Environmental Protection and the Department of Health

and Mental Hygiene. This program helped the

Department of Health and Mental Hygiene to keep track

of COVID transmission surges in the city's community.

During this work that we discovered that these

agencies face critical personnel shortages and

essential position.

I've actually testified before the New York City
City Council Committee on Environmental Protection in
2022. During this hearing, members of the Council
repeatedly emphasized the importance of expanding
capabilities and personnel training in the public
health arena to a drastic challenge, I secured a \$1.8
million grant from the US Health and Human Services
with representative gracious support to establish a

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CUNY waste water epidemiology student training

laboratory at Queens College.

We also obtained \$1 million from the National Science Foundation to create a waste water epidemiology student training program helping stem students transition from Queens Borough and LaGuardia Community College to Queens College.

In the one year that this program ran, we trained and mentored over 30 community college students and many of those are now transferring to Queens College. They would have spent this summer doing research and attending a DNA learning center sponsored bootcamp at City Tech. Tragically on May 2nd of this year, the NSF terminated this grant without possibility of appeal, claiming it no longer aligned with current NSF priorities.

I believe the true reason was that we proposed training a student from financially disadvantaged and underserved communities for high position in the city agency. I was [INAUDIBLE 04:04:58] the only CUNY grant canceled. At least 30 grants totaling over \$25 billion in federal funds, all reviewed and allocated by leading US Scientists with congressional backing were rescinded through email providing no clear

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 190 justification and the process has been so chaotic, we're still trying to establish exactly how many grants have been terminated.

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Many of the grant funded student training program that directly benefitted the citizens of this city. These widespread grant terminations combined with the proposed funding cut to NIH, NSF, NOAA, NEAA, the USDA and other federal agencies and move to reduce the indirect cost way that allowed college to support faculty research proposed now roughly about 50 percent of every federal dollar that come to the colleges it's being cut to 15 percent. And this essentially has threatened the entire CUNY research enterprise with extension. There's no way the colleges can continue to support, faculty research in it's environment.

These cancellations represent more than just lost funding, they are a direct attack on the health and wellbeing of all city residents, particularly those in underserved communities who would benefit most from these programs. CUNY is always good at the beacon of opportunity and public service in New York City. We now need your vocal advocacy, your political engagement, and your unwavering support to

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 193 continue our vital mission of sharing the residents of this city through education and essential public health infrastructure. Thank you very much.

CHAIRPERSON BRANNAN: Thank you.

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JEN GABOURY: Good afternoon. I'm Jen Gaboury,
First Vice President of PSC CUNY. Like Professor

James, I would like to thank you Chair Dinowitz and
you Chair Brannan along with Speaker Adams because we
know that your leadership is what helped get that PEG
money restored. We heard a less than fully detailed
answer today from in our view, the CUNY

Administration on how they might as you pressed,
build back what was lost in the PEG cuts. We know
that just under 500 full time faculty lines were lost
in the pandemic and that was after years of kind of
like City Council funded stability in the de Blasio
years at the Community Colleges when that was not the
case at the state.

And so, that is what we need restored. We need those full time faculty lines back and that's a problem. That's especially a problem in the context of the Opportunity Scholarship Program. We are tremendously excited by the governors, like opportunity to bring folks back to the community

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 192 colleges in these high need areas in nursing and computer science and in teaching. Yet, what we have is a kind of unfunded mandate that will cover student cost but will not build the kinds of like faculty infrastructure like advising like the University but also the faculty to teach in those areas as well as the program money to do so. And that's unfortunate. We now have a kind of like an unfunded mandate through the Opportunity Scholarship program that's going to hit the community colleges first. So, we are excited about what this does but we don't want to see a whole blown into the City Council and we need nurses and we need teachers and we need computer scientists and that's going to be an important then component of how like we do it and the PEG restoration going to full time faculty lines would be one of the ways to kind of like stop that hole. We really thank your focus on Citizenship Now. One of the things that Citizenship Now doesn't have that some of our graduate students workers need is support and expertise on visas. That expertise did not - there wasn't a need for that in previous time.

That's one of the kinds of things that we like are

struggling to figure out how to fill. We appreciate

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COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL 1 OPERATIONS, STATE AND FEDERAL LEGISLATION 2 your attention to work study and the questions about 3 like what will happen to the libraries when suddenly there are not hundreds of workers all across CUNY who 4 are doing the kind of daily work that keeps libraries open and we are really grateful for Council Member 6 7 Brewer's attention to dorms and we're going to gender size program where students come to me to talk about 8 domestic violence in their homes and there are not currently like enough dorms like in an emergency 10 11 setting that I can send them to - to get them out of 12 their home and sometimes they drop out and they leave 13 the city like to escape. 14 And like there should be dorms available for many 15 reasons but that is also one of the other kinds of 16 reasons like for emergency housing and they just 17 don't exist. Thank you so much. 18 CHAIRPERSON BRANNAN: Thank you all very much. 19 Thank you. Okay, our next panel is Constance Lesold, Akkeem 20 21 Polack, Daniel Reden and Davia Willis. 2.2 Okay, you want to begin from the left? 2.3 CONSTANCE LESOLD: My name is Constance Lesold and I am testifying today in regard primarily to 24

Medger Evers College, the City University which I

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION have been involved with in past years intensively from the beginning. Just to give you one example of the very great importance of Medger Evers, which I see that you have some special funding programs requested and I am sure that you're going to be able to push them through but to give you an example of the background, I spearheaded the funding of the Franklin Avenue Shuttle Neighborhood Garden, which was funded by the Eastern Parkway Coalition, which I have represented before. And at this present, that garden has gone on for about 50 years. The reason I am bringing that into this is that we could not have had that garden and we might not have had the shuttle at all had it not been for Medger Evers College. Dean Maxwell gave us the space in the college and the materials for an outdoor summer youth program to build the garden.

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This way those summer youth people were introduced to a college setting and participating there as well as building a garden and a resource environmentally and in terms of the neighborhood recreation fund etc., which has gone on as I say for about 50 years. And it's very important that you encourage the community surrounding the colleges to

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 195 be a part of the colleges in every way possible, particularly the young people. You have other summer programs, I know my son participated at Brooklyn College, Hunter College, Medger Evers, it was not possible that he not go to college and after as a little boy being a part of all those programs that you had in the summer time.

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It is so important to begin with the years before the high school even. And I hope you will encourage all of the city university to stay involved. We are worried about the future of Medger Evers as a college that was built to serve primarily the Black community in that area and the low income community. That community is changing dramatically and we don't know who the college will be serving now.

But we want everybody to be served in the City of New York and I just beg of you to keep those young people in the process. Thank you very much.

CHAIRPERSON BRANNAN: Thank you. Go ahead and just say your name and you can begin.

DANIEL REDEN: Hi, good afternoon. My name is

Daniel Reden. It's an honor to be before you again

and testifying in this Executive Budget Committee

Hearing.

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My name is Daniel Reden as I said, and I am the University Student Senate Chairperson and the Student Trustee for CUNY but I also am a son of immigrants who grew up in Brooklyn in public housing in NYCHA and I had to work every single day just to support myself and my family, right? And the swipes that I got growing up going to public school, those transit swipes, those MTA swipes, is really essential for me to be able to go to and from just to survive.

And 80 percent of those students who go to a public school in New York City go to a CUNY school and you know we did some data for some time and some surveys and a spring survey found that 64 percent of students worry about affording transit, 53 percent have skipped meals to pay the fare and 71 percent have arrived late or missed class because they lack to swipe. And we know that attendance loss is always the first step to you know dropping out and if a student is to truly graduate then we have to help them get to the classroom in the first place. And so, this \$5,000 appropriation in the green sheet this year from the CUNY budget request, is - you know it could possibly fund 4,000 semester passes and each pass would be linked to a student ID.

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This lets CUNY track attendance, credit accumulation, GPA and report the outcomes to this Committee. So, you know transit relief is the sentiment and the overwhelming financial barrier, small financial barrier that CUNY students have highlighted. And so, we're here to reiterate that and just want you know to say that one last time. So, thank you. Thank you Committee.

CHAIRPERSON BRANNAN: Thank you. Thank you very much.

DAVIA WILLIS: Hi, good afternoon. My name is

Davia Willis and I'm a student at John Jay. I'm so

honored to be before you all this afternoon and thank

you so much for having me. Previously what my

colleagues have said is really what I am here to

echo. I'm an international student from Jamaica and

that means that my attendance is primarily out of

pocket for school, which includes me affording to be

able to travel to school.

My advocacy is not just for myself but for all the students that attend CUNY because I know that one of the primary issues that we students face is getting to school and if we're not able to - in order to reap the benefits of the resources available to

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 198 us, we have to ensure that they are first able to get there. And so, primarily what I am here to do is to advocate and to once again reinforce the importance of having students access metro cards and having them not to completely rely on or worry about how am I going to get to school? How am I going to complete school or how long would I have to be here? And so that is all we ask that you really strongly consider these metro cards requests. Thank you.

AKKEEM POLACK: Hello, good day everyone. My name is Akkeem Polack and I am a student at York College and the Vice Chair for Legislative Affairs for the university students in it, where we represent over 245,000 students.

So, as previously mentioned, we're here to talk about something fundamental, which is just getting to class. You know too many CUNY students, they rely on public transportation and this became a huge barrier, not a bridge.

You know that's why we're urging the Council to include the \$500,000 in the FY26 budget to fund our pilot program for free Metro and OMNY cards for all CUNY students.

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You know through the USS we've gathered petitions, over 5,000 students who shared who tied their RFO's in between the fare and their future.

And you know I have seen personally classmates get meals, you know ask friends for swipes or even walk long distances just to make it to campus. So, it's not just an inconvenience, it's just unjust and just to put all the numbers into play here, over 200,000 students, they depend on public transportation and then the monthly metro cards or OMNY card costs \$132 so that's around 1,500 a year, 64 percent they worry about affording transit. 53 percent of students, they have skipped meals to pay for it.

Over 70 percent have missed or been late to a class because of fare cost. That's a problem because it effects your GPA and your attendance record and overall your position in school. So, these aren't just statistics. They're reflect real setbacks, delayed graduations, and broken momentum. So, it's about equity. Transportation costs, low income, first gen and working students to hire this. Free transit for CUNY students would immediately ease the

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COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 200 pressure, improve attendance and help more students stay on track to graduate.

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So, we're not asking for the impossible. We're asking for an investment in potential because there's a chance for the city to put its values into action. Thank you.

CHAIRPERSON BRANNAN: Thank you all very much for your testimony.

Okay, now we're going to Zoom. First is Sakena Trice(SP?).

SERGEANT AT ARMS: You may begin.

SAKENA TRICE: My name is Sakena Trice. I am a Senior Staff Attorney in the Disability Justice Program at the New York Lawyers for the Public Interest. Thank you for the opportunity to testify today about the urgent need to support students with disabilities and higher education here in New York City. I am a person with a physical disability and feel this issue is personal to me in many ways and I identify with the struggle to have services that are accessible and inclusive in my educational pursuit.

Over the past year NYLPI has expanded our work in higher education accessibility and we found that students with disabilities face significant, often

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 201 systemic barriers to inclusion particularly across CUNY campuses.

Students come to our office detailing how they are routinely denied reasonable accommodations. are met with hostility from the disability service offices that are meant to support them. They are harassed. They even explain how when their accommodations are approved by the DSO certain professors still do not implement their accommodations. And so, this is not just an issue of policy failure, it's a civil rights concern excuse me. Yes, we support CUNY's \$2.1 million FY 2026 budget request to improve its disability services office. These offices are severely understaffed and undertrained and the third, we hear from students make it clear that staffing alone will not solve the problem.

Ongoing training and accountability must also be prioritized. Although the budget includes some increases, which indicate little progress, it is still not enough to provide the proper support to students with disability. We urge the Council to investigate ongoing discrimination, allocate critical

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COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 202 funding and help us build a more inclusive system for all students.

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Thank you for your time and your commitment to equity.

CHAIRPERSON BRANNAN: Thank you very much. Now we have Christopher Leon Johnson.

CHRISTOPHER LEON JOHNSON: Hello, hello. My name is Christopher Leon Johnson and I want to speak on this right now. Alright, first of all, this hearing I believe that this hearing with the Governmental Operations was nothing but an attack on Andrew Cuomo on behalf of the Speaker Adrienne Adams. I understand that he took \$1 million donation from Door Dash via the PACT but the City Council need to be transparent and admit that a lot of these members, especially the Chair of the Governmental Operations, takes money from Door Dash too via Transal.

Transal takes money from Door Dash via their nonprofits on the website. It's just the facts.

While a lot of elected officials love to stand next to Transal, open claims. So, at the same time, I understand that people to see that -they say that Andrew Cuomo took to fix the city, took an unethical donation from Door Dash because they are trying to

COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 203 get rid of the minimum wage. At the same time, the minimum and charge restaurants more money, but at the same time, the City Council, they need to be transparent with themselves and especially our Comptroller Brad Lander that they work with Door Dash too.

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So, it's kind of a hypocritical stance when we have elected officials that was outside City Hall just like Reynoso standing — crying about Andrew Cuomo taking a \$1 million donation from Door Dash but at the same time, he's one of the biggest champions, the biggest [INAUDIBLE 04:23:06] to Door Dash via the help, via Transal. They love Transal. Reynoso was on camera praising Transal. So, if you love Transal, you should love Door Dash too.

So, to say one more thing about the education committees that look, they need to have a special Committee within the City Council led by Inna Vernikov on the City Council Taskforce to combat antisemitism. Inna Vernikov need to leave that Subcommittee into that City Council. I hope that this Finance Chair and this Education Committee Chair Mr. Eric Dinowitz make a Committee, a Subcommittee within the Education Committee on to combat

1	COMMITTEE ON FINANCE JOINTLY WITH THE COMMITTEE ON HIGHER EDUCATION AND THE COMMITTEE ON GOVERNMENTAL OPERATIONS, STATE AND FEDERAL LEGISLATION 204
2	antisemitism because there's a lot of antisemitism in
3	this city.
4	SERGEANT AT ARMS: Your time is expired.
5	CHRISTOPHER LEON JOHNSON: They need to work on
6	it. So, like I said, thank you so much. Like I
7	said, they need to stop these attacks on Andrew
8	Cuomo. So, thank you so much and enjoy your day.
9	CHAIRPERSON BRANNAN: Thank you very much for
10	that testimony.
11	Okay, with that, this hearing, what is this day
12	four? Day four hearings are adjourned. We'll see
13	you tomorrow. Thank you. [GAVEL]
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World Wide Dictation certifies that the foregoing transcript is a true and accurate record of the proceedings. We further certify that there is no relation to any of the parties to this action by blood or marriage, and that there is interest in the outcome of this matter.



Date August 12, 2025