

COMMITTEE ON FINANCE JOINTLY WITH
COMMITTEE ON CHILDREN AND YOUTH JOINTLY WITH
COMMITTEE ON IMMIGRATION

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CITY COUNCIL
CITY OF NEW YORK

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TRANSCRIPT OF THE MINUTES

Of the

COMMITTEE ON FINANCE JOINTLY WITH
COMMITTEE ON CHILDREN AND YOUTH
JOINTLY WITH COMMITTEE ON
IMMIGRATION

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May 28, 2026

Start: 10:07 a.m.

Recess: 3:59 p.m.

HELD AT: COUNCIL CHAMBERS - CITY HALL

B E F O R E: Linda Lee, Chairperson of the
Committee on Finance

Althea V. Stevens, Chairperson of
the Committee on Children and
Youth

Elsie Encarnación, Chairperson of
the Committee on Immigration

COUNCIL MEMBERS OF THE COMMITTEE ON FINANCE:

Shaun Abreu
Alexa Avilés
Selvena N. Brooks-Powers
Virginia Maloney
Christopher Marte
Darlene Mealy
Frank Morano

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COUNCIL MEMBERS OF THE COMMITTEE ON FINANCE:
(CONTINUED)

Lincoln Restler
Justin E. Sanchez
Nantasha M. Williams
Phil Wong

COUNCIL MEMBERS OF THE COMMITTEE ON CHILDREN AND
YOUTH:

Simcha Felder
Rita C. Joseph
Chi A. Ossé
Nantasha M. Williams

COUNCIL MEMBERS OF THE COMMITTEE ON IMMIGRATION:

Alexa Avilés
Gale A. Brewer
Rita C. Joseph

OTHER COUNCIL MEMBERS ATTENDING:

Harvey D. Epstein
Chris Banks
Carl Wilson

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A P P E A R A N C E S

Rebecca Jones Gaston, Commissioner for the New
York City Administration of Children's Services

Margaret Pletnikoff, Deputy Commissioner for
Financial Services for the New York City
Administration for Children Services

Stephanie Glendell, Deputy Commissioner for
External Affairs for the New York City
Administration for Children Services

Nancy Ginsburg, Deputy Commissioner for the
Division of Youth and Family Justice for the New
York City Administration for Children Services

Luisa Linares, Deputy Commissioner for the Family
Services Division for the New York City
Administration for Children Services

Ina Mendez, Deputy Commissioner for Family
Permanency Services for the New York City
Administration for Children Services

Elizabeth Wolkomir, Deputy Commissioner for the
Division of Child and Family Well-Being for the
New York City Administration for Children
Services

Sandra Escamilla-Davies, Commissioner of the New
York City Department of Youth and Community
Development

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A P P E A R A N C E S (CONTINUED)

Nevita Bailey, Chief Financial Officer of the New York City Department of Youth and Community Development

Dana Cantelini, Chief Accountability Officer of the New York City Department of Youth and Community Development

Susan Haskell, Deputy Commissioner of Youth Services of the New York City Department of Youth and Community Development

Daniel Guillen, Associate Commissioner of Youth Services of the New York City Department of Youth and Community Development

Valerie Mulligan, Deputy Commissioner of Workforce Connect of the New York City Department of Youth and Community Development

Denise Ramirez, Chief Equity and Inclusion Officer of the New York City Department of Youth and Community Development

Darryl Rattray, Deputy Commissioner of Strategic Partnerships of the New York City Department of Youth and Community Development

Mike Bobbitt, Deputy Commissioner of Community Development of the New York City Department of Youth and Community Development

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A P P E A R A N C E S (CONTINUED)

Faiza Ali, Commissioner for the New York City
Mayor's Office of Immigrant Affairs

Lorena Lucero, Deputy Commissioner of Programs
and Policy for the New York City Mayor's Office
of Immigrant Affairs

Jasniya Sanchez, Acting Chief-of-Staff and Deputy
Commissioner of Administration and Strategic
Initiatives for the New York City Mayor's Office
of Immigrant Affairs

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4 SERGEANT-AT-ARMS: This is a microphone
5 check for the Committee on Finance joint with the
6 Committee on Children and Youth joint with the
7 Committee on Immigration, recorded on May 28th, 2026,
8 located in Chambers by Nazly Paytuvi.

9 SERGEANT-AT-ARMS: Good morning, and
10 welcome to today's New York City Council Executive
11 Budget Hearing for the Committee on Finance joint
12 with the Committee on Children and Youth and joint
13 with the Committee on Immigration.

14 At this time, please silence all
15 electronic devices, and no one may approach the dais
16 at any time.

17 Chairs, we are ready to begin.

18 CO-CHAIRPERSON LEE: Great. Okay. Wait,
19 oh. [GAVEL] Have to gavel. Always forget that part.

20 Good morning, and welcome to day three of
21 the Fiscal FY27 Executive Budget Hearings. I'm
Council Member Linda Lee, and today's hearings will
begin with the Administration for Children's
Services, followed by Department of Youth and
Community Development, and the Mayor's Office of
Immigrant Affairs.

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3 I'm pleased to be joined by my Colleague
4 and dear friend, Council Member Althea Stevens, Chair
5 of the Committee on Children and Youth, and today we
6 have been joined by Council Member Marte, Council
7 Member Schulman, Council Member Epstein, Council
8 Member Joseph, Council Member Wong, and Deputy
Speaker Williams is on Zoom.

9 Welcome, Commissioner Rebecca Jones
10 Gaston. Week two, or day seven, rather, day six, to
11 you and your team, and of course, your amazing team.
12 Thank you all for joining us today to answer our
13 questions.

14 On May 12th, 2026, the Administration
15 released the Executive Financial Plan for Fiscal 2026
16 to 2030, with a proposed FY27 budget of 124.7 billion
17 dollars. The Administration for Children's Services
18 proposed Fiscal FY27 budget of 3.51 billion dollars,
19 represents 2.7 percent of the Administration's
20 proposed FY27 budget in the Executive Plan, and this
21 is an increase of 89.6 million dollars, or 2.6
percent, from the 3.42 billion originally budgeted in
the FY27 preliminary plan. This increase results from
several actions, including additional funding added

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3 for childcare vouchers, foster care, staffing across
4 the agency, and a baselining of the Promise NYC
5 program. As of April 2026, ACS's headcount was 562
6 less than their FY26 budgeted headcount. In the
7 Council's preliminary budget response, we called on
8 the Mayor to apply for the State waiver that would
9 allow the City to apply for reimbursement of its
10 expenditures across Fiscal 2019 to 2026, related to
11 the implementation of the State's Raise the Age Act.
12 Further, in our response, we called on the
13 Administration to continue to invest in childcare
14 vouchers by baselining the Promise NYC program. In
15 our preliminary budget hearing, we encouraged the
16 Administration to explore ways to end the waiting
17 list practice for childcare vouchers, which now
18 stands at approximately 25,000 children. While we
19 were pleased to see the Promise New York City
20 baselined and some additional funding added for
21 childcare vouchers, I hope to see progress made in
reducing the voucher wait list and ensuring these
families are able to receive the vital childcare
services that they need, whether through ACS or other
agencies.

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3 I look forward to hearing from our new
4 Commissioner on how ACS plans to address the urgent
5 challenge of providing childcare and continue to
6 equitably serve families amid citywide savings
7 requirements. My questions today will largely focus
8 on areas in which ACS was able to realize savings,
9 the agency's process and methodology in identifying
these savings, and updates on the nearly 200 million
in state funding designated for at-risk youth.

10 And I now want to turn it over to my
11 Co-Chair for this hearing, Council Member Stevens,
12 for her opening statement.

13 CO-CHAIRPERSON STEVENS: Good morning, and
14 thank you, Chair Lee.

15 My name is Althea Stevens, and I serve as
16 the Chair of Committee on Children and Youth. For
17 this first part of our hearing this morning, I look
18 forward to discussing changes to ACS budgets since
19 the preliminary plan. The executive budget included
20 investments in several areas, including childcare
21 vouchers, detention facilities, and staffing across
the agency. New needs of 55.7 million were added to
the Fiscal 2026 in the executive plan, growing to

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3 104.6 million in Fiscal 2027, and dropping to 80.7
4 million in Fiscal 2028, and in the outyears.

5 Additionally, other adjustments in Fiscal 2026
6 totaled 547.6 million, dropping to 2 million in
Fiscal 2027, and in the outyears.

7 While the City's budget now has been
8 balanced without property taxes increase, all the
9 agencies were required to meet savings and vacancy
10 reduction benchmarks. As agencies providing
11 front-line services to some of the city's most
12 vulnerable residents, understanding the impact of
these savings targeted ACS is critical.

13 My theme for today, and will always
14 continue to be, the City will not be considered
15 affordable if it's not affordable for young people,
16 because if we don't invest in our young people on the
17 front end, we then ultimately invest in them on the
18 back end when they are living and doing things that
19 are not things that we want to see. I look forward to
20 discussing how ACS responds to the Mayor's savings
21 requirements, their methodology, the rationale, and
identifying areas where savings could be realized,
and most critically, the effects on services or

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3 programming that these savings might have. I'm also
4 interested in understanding how the agency is working
5 with the State partners to maximize the funding and
6 vital services such as childcare vouchers,
7 preventative services, and programming. I'm also
8 really curious to hear about the plan for the money
9 that was allocated from the Governor, because in our
10 preliminary hearing, that plan still had not been
11 discussed with us, and want to make sure that the
12 money that was allocated for youth services and the
Raise the Age that we are thinking about, and also
would like to hear if we're going to put in a
hardship application.

13 It is the Council's responsibility to
14 ensure that the City budget is fair, transparent, and
15 accountable to New Yorkers, as the Chair of Children
16 and Youth Committee, I will continue to push for
17 accountability and transparency in the ACS budget.
18 Amidst the needs to eliminate budget gaps and meet
19 saving requirements, our responsibility is enacting a
20 budget that reflects the needs and interests of our
21 city's youth, taking on even higher importance. Like
the Mayor has often repeated, this budget must not be

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3 balanced on the back of working people or young
4 people. I'm adding the or, because nobody keeps
5 talking about the young people. So, today and
6 throughout the examination of ACS budget, we ensure
that this is the case.

7 Before we get started, I would like to
8 take a quick moment to thank both my Staff and the
9 entire Council Fiscal Division for their efforts in
10 preparing for this hearing, Margaret, Julia, Richard,
11 Rie, Elizabeth, and my Deputy Chief-of-Staff Greer,
and the entire A-team back in the suite 16.

12 At this time, I'll pass it back to Chair
13 Lee.

14 CO-CHAIRPERSON LEE: Great. Thank you so
much, Chair.

15 Before we get started, just wanted to
16 take a moment to thank the entire Council Finance
17 Team and Division for preparing today's hearing,
18 especially Julia Haramis and Margaret Barnsley for
19 today's hearing, and of course, Brian Sarfo, and all
20 the Finance Analysts and Support Staff who make it
21 all work.

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3 And just as a reminder, for this year's
4 Executive Budget hearings, because we're on a tighter
5 timeline than we normally are, we're going to be
6 doing all of the public testimony on Wednesday, June
7 10th, beginning at 9:30. And I see some of our
8 partners here from our non-profits that are here with
9 us, which I'm glad, actually, because I think it's
10 always important to be in the room and listen to the
11 feedback, and then also, hopefully, it'll help inform
12 the questions you do have when we hopefully will see
13 you back on June 10th, Wednesday, starting at 9:30
14 a.m.

15 So, I will turn it now over to our
16 Committee Counsel to swear in the witnesses for their
17 testimony.

18 COMMITTEE COUNSEL: Good morning,
19 everyone. Do you affirm to tell the truth, the whole
20 truth, and nothing but the truth before this
21 Committee and to respond honestly to Council Member
questions?

Commissioner Jones Gaston.

COMMISSIONER JONES GASTON: Yes.

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3 COMMITTEE COUNSEL: Deputy Commissioner
Pletnikoff.

4 DEPUTY COMMISSIONER PLETNIKOFF: Yes.

5 COMMITTEE COUNSEL: Deputy Commissioner
6 Gendell.

7 DEPUTY COMMISSIONER GENDELL: Yes.

8 COMMITTEE COUNSEL: Deputy Commissioner
Mendez.

9 DEPUTY COMMISSIONER MENDEZ: Yes.

10 COMMITTEE COUNSEL: Deputy Commissioner
11 Linares.

12 DEPUTY COMMISSIONER LINARES: Yes.

13 CO-CHAIRPERSON LEE: Deputy Commissioner
Wolkomir.

14 DEPUTY COMMISSIONER WOLKOMIR: Yes.

15 COMMITTEE COUNSEL: And Deputy
Commissioner Ginsburg.

16 DEPUTY COMMISSIONER GINSBURG: Yes.

17 COMMITTEE COUNSEL: You may begin.

18 COMMISSIONER JONES GASTON: Good morning.

19 My name is Rebecca Jones Gaston, and I am honored to
20 serve as the Commissioner for the Administration of
21 Children's Services. I'd like to thank Chair Stevens,

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3 Chair Lee, and the Members of the Children and Youth
4 and Finance Committees for convening today's hearing
5 on the Executive Budget for City Fiscal Year 2027. I
6 am joined by my Colleagues, Deputy Commissioner for
7 Financial Services, Margaret Pletnikoff; Deputy
8 Commissioner for External Affairs, Stephanie
9 Glendell; Deputy Commissioner for the Division of
10 Youth and Family Justice, Nancy Ginsburg; Deputy
11 Commissioner for the Family Services Division, Luisa
12 Linares; Deputy Commissioner for Family Permanency
13 Services, Ina Mendez; and Deputy Commissioner for the
14 Division of Child and Family Well-Being, Elizabeth
15 Wolkomir.

16 Before I begin, I want to acknowledge
17 Melissa Hester for her steady and COMPASSionate
18 leadership as interim Commissioner. During a period
19 of transition, Melissa guided this agency with care,
20 integrity, and deep commitment to children and
21 families, and I want to thank her and congratulate
her on her new role as Executive Deputy Commissioner
of People, Operations, and Technology.

I often say that I was born into the
system. Child welfare is not simply the work I do, it

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3 is personal to me. It has shaped my life, my sense of
4 purpose, and my understanding of what children,
5 youth, and families need, not only to survive, but to
6 heal, grow, and thrive. Because I know personally
7 what systems can mean in the life of a child, I
8 approach this role with both urgency and hope. My
9 professional journey has taken me from the frontline
10 practice in child protection and foster care to
11 leadership roles at the state and federal levels,
12 including serving as Commissioner of the
13 Administration on Children, Youth, and Families
14 during the Biden-Harris Administration. Across every
15 role, every system, and every community, one lesson
16 has remained constant. Meaningful and lasting change
17 only happens when we remain grounded in the voices,
18 experiences, strengths, and hopes of the people most
19 impacted by our decisions. That belief will guide my
20 leadership at ACS.

21 I also recognize that this work does not
happen in isolation. The well-being of children and
families depends on strong partnership across systems
and sectors, including providers, advocates,
community leaders, and our partners in the judiciary.

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3 Lasting progress requires all of us working together
4 with shared accountability and shared commitment to
5 safety, healing, fairness, and opportunity.

6 I believe deeply that safety and
7 connection must coexist. Children should be safe, and
8 families should have the support they need to remain
9 together whenever possible. Communities should be
10 seen not simply through the lens of need, but through
11 the lens of strength, wisdom, and possibility.

12 Children are not cases. Families are not problems to
13 solve. Communities are not deficits to manage. They
14 are people with stories, strengths, hopes, and
15 potential, and our responsibility is to shape systems
16 that recognize humanity and respond with
17 accountability, COMPASSion, and intention.

18 As Commissioner, I'm committed to
19 continuing the work of strengthening child welfare
20 system that is more responsive, more equitable, more
21 preventive, and more humane. That means ensuring
child protective intention is focused on where
children are truly unsafe, while continuing to invest
in the community-based and family-centered supports
that help families thrive before crisis occurs. It

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3 means listening closely to young people and families
4 with lived experiences, and recognizing them as
5 partners in shaping the solutions. And it means
6 continuing to transform how we support young people
7 involved in the juvenile justice system, seeing them
8 not only for the worst moment in their lives, but for
their potential, resilience, and future.

9 I also want to be clear about the tone
10 and the spirit I hope to bring to this role. I
11 believe in stewardship, I believe in partnership, I
12 believe in accountability rooted in COMPASSion, and I
13 believe in systems change happens when we are willing
to listen, to learn, and to act with informed
intentionality.

14 I also believe none of this work is
15 possible without a skilled, supported, and
16 well-resourced workforce. Every day, ACS staff,
17 provider partners, attorneys, clinicians, case
18 planners, direct care staff, and so many others carry
19 enormous responsibility on behalf of children and
20 families, often under incredibly complex
21 circumstances. If we want stronger outcomes for
children and for families, we must continue investing

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3 in the people who make these outcomes possible. I
4 look forward to building an honest and constructive
5 partnership with this Council as we work together on
behalf of New York City's children and families.

6 Today, I'll provide an overview of the FY
7 2027 executive budget, which is projected to be 3.51
8 billion dollars, including 1.4 billion in City funds.
9 As you know, the Mamdani Administration asked each
10 agency to identify a Chief Savings Officer to
11 carefully examine opportunities for savings and
12 efficiencies. I want to thank ACS' Chief Savings
13 Officer, Margaret Pletnikoff, for leading this work
14 thoughtfully, with continued focus on minimizing
15 impacts on children, families, and providers who
16 depend on our services. Affordable childcare is
17 essential for families, so I am extremely pleased
18 that the Mamdani Administration has prioritized
19 expanding across the quality childcare throughout the
20 city. ACS's budget furthers the commitment in a
21 number of ways. Due to the advocacy from the Mamdani
Administration, the City Council, and many others,
the State and City have come to a number of budgetary
agreements that will enable New York City to expand

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3 and maintain access to early childhood education. As
4 it relates to ACS, the funding from the City and the
5 State in ACS' budget will enable us to continue to
6 recertify the vast majority of families receiving
7 low-income childcare vouchers from ACS. The funding
8 will also allow the City to support the growing need
9 for childcare vouchers among families on cash
10 assistance who are served by the Human Resources
11 Administration. In addition, we are extremely pleased
12 to share that the FY27 executive budget restores and
13 baselines Promise NYC at 25 million dollars. This
14 funding will enable ACS to maintain City-funded,
15 community-based childcare. This funding supports
16 approximately 1,000 slots. Historically, Promise NYC
17 was funded for one year at a time. Baselining the
18 funding for this crucial program creates certainty
19 and stability.

20 I have dedicated my career to identifying
21 ways to support and uplift families and communities
so that they can be safe and thrive. As I take on
this role, I remain committed to lifting up
family-centered, prevention-driven solutions that
improve outcomes and transform how systems support

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3 children, families, and communities. I am committed
4 to keeping children safe by providing ACS child
5 protective staff with the tools, supervision, and
6 training they need to make sound decisions. And I am
7 committed to ensuring ACS helps to provide families
8 and communities with the support they need to
succeed.

9 ACS will soon announce the providers
10 recommended for the 11 community partnerships across
11 the city. Community partnerships are neighborhood
12 coalitions that enhance child and family well-being
13 through strategies responsive to each community's
14 specific wants and needs. By listening to the voices
15 and ideas of community members, the community
16 partnerships work to increase coordination among
17 service providers, connect families to resources, and
18 fill programming gaps. The new contracts will expand
19 the role of community ambassadors, trusted community
20 residents who build relationships with and connect
families to information and resources. I'm looking
forward to the implementation of these new contracts
and the positive impact the partnerships will
continue to have.

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3 ACS currently contracts with 44 provider
4 agencies operating 127 programs for family services,
5 previously referred to as prevention services. Across
6 the system, ACS contracts for 10,277 slots, meaning
7 more than 10,000 families can receive services at any
8 one point in time. In Calendar Year 2025, a little
9 over 30,000 children in 14,000 families received
10 child welfare, family support, and therapeutic
11 treatment services. ACS and our providers have been
12 intentional about supporting communities, engaging
13 families, and connecting them to resources. Through
14 this work, we've increased community referrals from
15 12 percent of all families served in January 2023 to
16 27 percent of them in March of 2026. These include
17 referrals from schools, healthcare providers, and
18 families themselves.

19 As part of our efforts to look closely at
20 our budget and possible efficiencies, this budget
21 includes closing four programs totaling 360 slots for
savings of 2.7 million CTL and 7.1 million gross. We
will be working closely with the four providers as
well as the providers in the same catchment area to
ensure that no family loses services. We will also

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3 continue to monitor community needs and make sure
4 families continue to have access to services.

5 In New York City, the number of children
6 in foster care is at a historic low with fewer than
7 6,300 children in care, down from 13,000 a decade ago
8 and close to 42,000 when ACS was created 30 years
9 ago. Our work at ACS centers on continuing to reduce
10 the number of children in care, both by preventing
11 children from entering in the first place and from
12 intensifying efforts to reunify children more
13 quickly. I am committed to working with the ACS team
14 and our providers to continue this reduction.

15 For those children and youth in our care,
16 it is essential that we provide them with the
17 resources and skills that they need to become
18 successful and thriving New Yorkers. This budget
19 includes important actions that will enable us to do
20 this. The executive budget includes a number of
21 budgetary reductions in the foster care area that
will have no impact on children, youth, families, or
providers as the savings are from underspending or
surpluses in specific budget codes, which I'll
explain in more detail.

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3 As you recall, last Fiscal Year, ACS's
4 budget included the Youth Safety and Success
5 Initiative, which was a 40-million-dollar investment
6 in programs for youth in foster care and the justice
7 system. Specifically, as it relates to foster care,
8 the initiative funded an expansion of the number of
9 youth who could be served by Fair Futures coaches and
10 tutors, the number of youth participating in the
11 College Choice program, and the creation of a new
12 program, Career Choice. As a result of this
13 investment, we see more youth getting connected to
14 Fair Futures coaches, and there are over 470 youth
15 enrolled in College Choice, up from 430 last year. In
16 addition, we've created and launched Career Choice, a
17 new program that builds off the success of College
18 Choice by connecting young people in foster care to
19 similar financial, social, and academic support when
20 they elect to attend a vocational program or a job
21 readiness program instead of college. The program was
launched in October, and the first 10 youth are now
enrolled in Career Choice programming.

In addition, we are on track for 136
youth to participate in the Department of Youth and

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3 Community Development's Advance and Earn program this
4 fiscal year, which is also a part of Career Choice.

5 The executive budget better aligns anticipated
6 spending levels of both Fair Futures and Career
7 Choice with no impact on services to better match
8 programmatic ramp-up and allocated funding.

9 Specifically for Fair Futures, we plan
10 for the program to grow in budget and youth served in
11 both FY27 and '28, while saving about 2 million CTL
12 in FY26 and 27, and 1.1 million in FY28. We still
13 anticipate full ramp-up to 42.7 million and 54 youth
14 by FY29.

15 Similarly, there is a 405,000 CTL and 1.1
16 million gross reduction in Career Choice in the
17 current Fiscal Year, 2026, due to the savings from
18 the initial startup time needed for the program. All
19 residential and specialized family foster care
20 providers receive 3,500 dollars for each youth ages
21 14 to 21 in their care for independent living
services, referred to as preparing youth for
adulthood. These services help youth develop life
skills through workshops and programs such as
financial literacy, resume writing, college

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3 applications, grocery shopping, banking, and driver's
4 education. The executive budget includes an annual
5 reduction of 1.4 million CTL, 3.75 million gross, due
6 to a surplus in the budget code. There will be no
7 impact on providers or youth. Providers will continue
8 to receive the 3,500 dollars for each youth age 14 to
21.

9 The executive budget also includes
10 233,000 CTL, 1.1 million gross reduction for adoption
11 recruitment contracts, which ACS no longer maintains
12 and has not since 2015. Adoption and foster parent
13 recruitment is now managed by our foster care
14 providers, and their current contracts include
15 recruitment funding. Thus, there is no interruption
16 in service and we do not anticipate any impact on
17 providers or families.

18 The executive budget includes 97.5
19 million in CTL funding to address the Title IV-E
20 budget gap that ACS has been carrying due to the way
21 the federal government reimburses for foster care.
Specifically, while federal Title IV-E funding for
foster care is a federal entitlement, it is only an
entitlement for those children and youth who are

3 federally eligible. While there are a number of
4 eligibility requirements, family income is the one
5 that causes most children to be ineligible for
6 federal reimbursement. To be eligible, current income
7 of the child's family must be such that they would
8 have been eligible for AFDC, which was the
9 predecessor of TANF, in 1996. This has never been
10 adjusted to inflation nor the current public
11 assistance program. There was a period of time where
12 the gap was being filled by federal government funds
through the IV-E waiver, but that ended in 2018. This
additional funding fills the gap ACS has been
carrying.

13 The executive budget also includes 1.6
14 million for immigration legal services and fees for
15 children and youth in foster care. Since at least
16 2006, ACS has been working with legal service
17 providers to assist youth in care by obtaining
18 special immigrant juvenile status. ACS is extremely
19 grateful to these providers who have helped countless
20 youth in care get green cards, all pro bono. Given
21 the increasing demands for immigration legal
assistance, ACS will now be able to provide attorneys

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3 handling these matters with 2,000 dollars per child.
4 In addition, the Trump Administration recently
5 created new fees and increased existing fees for
6 various immigration relief applications, and this
7 additional funding will provide reimbursement for
those fees.

8 ACS continues to focus on meeting the
9 needs of the increased number of youth across our
10 juvenile justice continuum. As of May 13th, 2026,
11 there were 362 youth in secure detention, 66 youth in
12 non-secure detention, and 128 youth in Close to Home.
13 The executive budget includes funding to support
operations, maintenance, and capacity needs at our
facilities.

14 The budget includes 6.3 million baselined
15 for juvenile justice facility needs associated with
16 the creation of the exercise pavilion at Horizon,
17 including the additional funding needed for
18 maintenance repairs and operations of the existing
19 space. This funding will also be used for additional
20 supplies needed for the population of youth in
21 detention, such as uniforms, toiletries, bedding, and
food services. Finally, a portion of this initiative

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3 is additional funding needed to support the
4 conversion of a six-bed non-secure placement facility
5 to a nine-bed non-secure placement facility to help
6 with the increased Close to Home census. The
7 executive budget also includes additional capital
8 needs for our juvenile justice programs, including
9 funding for the Horizon Annex, HVACs at Horizon and
Crossroads, as well as our other repairs and IT
equipment at Horizon and Crossroads.

10 So, in closing, I believe this executive
11 budget reflects an important investment in children,
12 youth, and families and communities across New York
13 City, and it represents an opportunity to continue
14 shaping systems that are not only effective, but also
15 COMPASSionate, responsive, and grounded in
16 partnership. As I begin in this role, I do so with
17 humility, urgency, and hope. I know the
18 responsibility that comes with leading this agency,
19 and I know the profound impact our decisions have on
20 the lives of children and families. I also know this
21 work cannot be done by any one agency or system
alone. It requires partnership across government with
providers, advocates, communities, and with our

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3 partners in the judiciary, and most importantly, with
4 young people and families whose lived experience must
5 continue to inform and shape our work. At the same
6 time, we are navigating a period of significant
7 change and uncertainty nationally. Federal policy
8 shifts and broader pressures on social service
9 systems continue to impact child welfare and
10 youth-serving systems across the country. But even as
11 systems adapt, transform, and respond to those
12 pressures, our responsibility must remain clear.
13 Children, youth, and families must be at the center
14 of every decision we make. This moment calls not only
15 for responsiveness, but for intentional
16 transformation rooted in equity, community
17 partnership, accountability, and the belief that
18 every child and family deserves dignity, support,
19 stability, and possibility. I believe deeply in the
20 power of connection and intentional action. I believe
21 children, youth, and families deserve systems that
see their humanity, honor their strengths, and create
real pathways to healing, stability, opportunity, and
belonging. And I believe our collective
responsibility is not simply to respond to crisis,

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3 but to help create conditions where children and
4 families and communities can truly thrive. That's the
5 work ahead of us, and I look forward to doing it in
6 partnership with all of you. Thank you, and I welcome
your questions.

7 CO-CHAIRPERSON LEE: Thank you so much,
Commissioner.

8 Before I go into my questions, just want
9 to recognize we've been joined by Council Member
10 Morano on Zoom, Council Member Ossé, Council Member
11 Felder, Council Member J. Sanchez, and Council Member
Mealy.

12 And thank you so much, Commissioner. We
13 have two former non-profit leaders up here, which
14 really greatly appreciate the work and the portfolio
15 that ACS has, and so I know that you are in charge of
16 a lot, and there's a lot on your plate. And so one of
17 the things I hate are silos in government and so
18 whatever we can do on the Council, we've always tried
19 to champion ways to make sure that the agencies are
20 also talking to each other in ways that we can play a
21 helpful role in that as well so thank you.

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3 And just wanted to, I have a few
4 questions before I pass it on to the Chair. So, in
5 terms of the savings exercises, I know that every
6 agency had a target goal for the FY27 Executive Plan.
7 How did ACS determine which savings to include in the
8 Executive Plan, and what was the process in terms of
what metrics were used to make the assessment?

9 DEPUTY COMMISSIONER PLETNIKOFF: Sure.

10 Good morning. So as part of the Executive Order 12,
11 all agencies were required to identify recurring
12 savings opportunities across their entire budget and
13 review agency operations using a data-driven approach
14 focused on operational efficiencies, program
15 performance, and long-term sustainability. At ACS, we
16 focused on aligning the budget to reflect our
17 projected revenues, took savings from sunseting
18 programs and contracts, and we also looked across the
19 entire agency budget and evaluated contracts based on
20 performance and agency need. I want to stress that
21 these decisions were difficult, and we approached
them very thoughtfully. Our focus throughout the
process was to find savings and efficiencies that

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3 would not eliminate services for children, youth, and
4 families.

5 CO-CHAIRPERSON LEE: Okay. Because I know
6 that when we talked about savings on the Council
7 side, and I know the Speaker has said this as well,
8 we really wanted to emphasize that we want to make
9 sure that services are not cut, and so, you know,
10 just wanting to make sure that that was actually the
11 case, because you said sunseting contracts and
12 looking at other programs. And so which programs and
13 services, if at all, were included in the savings
14 measures, and will any direct services or programs
15 see a decrease in funding from the savings exercise?

16 DEPUTY COMMISSIONER PLETNIKOFF: Sure. So,
17 the majority of our savings initiatives actually came
18 out of maximizing revenue, so more than half came
19 through realizing additional fringe that we were able
20 to receive, as well as additional miscellaneous
21 revenues out of audit. In terms of programs that were
22 sunsetted, we sunsetted some administrative
23 contracts. We made reductions for IT savings based on
24 underspending in our Xerox contract. We had some
25 programs that had already sunset, including

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3 Esperanza. We also looked at looking at surpluses in
4 our Committee on Special Education funding. We slowed
5 down the ramp-up of some programs that we had
6 received funding as of last exec for our Youth Safety
7 and Success Initiative, and that includes identifying
8 accrued savings in FY26 for the Career Choice
9 Program, as well as slowing the ramp-up of our Fair
10 Futures Program. And then we also had savings through
11 prevention contracts. We are ending four contracts
12 for prevention. We believe there's still program
13 capacity, and so that all of the family and children
14 will continue to be served.

12 CO-CHAIRPERSON LEE: Okay. And a lot of
13 the slowing of the ramp-up was because of capacity,
14 hiring processes, that sort of thing, like to
15 onboard. Okay. I know that my colleagues probably
16 have more questions about some of those, so I'll save
17 that for them.

17 And several savings measures included a
18 reduction of state and/or federal funding, and what
19 is the total loss in funding from each state and
20 federal source from savings, and can any of this
21 funding be shifted to different programs?

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3 DEPUTY COMMISSIONER PLETNIKOFF: Yeah. So,
4 the revenue that was taken down is representative of
5 the, as every CTL dollar we spend, we're able to draw
6 down revenue, so the revenue can't really be
7 transferred because we need the CTL dollar to draw it
8 down. Give me one second, and I'll tell you what the
9 total value of the revenue takedown is. Give me two
10 seconds.

11 CO-CHAIRPERSON LEE: Oh, yeah, no worries.

12 DEPUTY COMMISSIONER PLETNIKOFF: I can get
13 it for you. I'm mostly focused on CTL, so I
14 apologize.

15 CO-CHAIRPERSON LEE: Okay. No worries.

16 I was going to try to ask a quick
17 question, but I don't know if... I don't want to
18 disturb you.

19 DEPUTY COMMISSIONER PLETNIKOFF: Please
20 do. I'll come back to it.

21 CO-CHAIRPERSON LEE: Because I'm bad at
multitasking, so I never assume.

So, were you able to hit the target of
the savings rate this year for the targeted amount,
1.5 percent? It was more than that, right?

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3 DEPUTY COMMISSIONER PLETNIKOFF: The
4 savings that we achieved was...

5 CO-CHAIRPERSON LEE: At the target?

6 DEPUTY COMMISSIONER PLETNIKOFF: Not at
the target, actually.

7 CO-CHAIRPERSON LEE: Okay.

8 DEPUTY COMMISSIONER PLETNIKOFF: And the
total revenue takedown for FY27 is 29 million
9 dollars.

10 CO-CHAIRPERSON LEE: 29 million, okay.

11 And the second part of the question was
just about whether any of the funding could be
12 shifted to different programs? No? Okay.

13 I'll probably have follow-up later on
14 that, but moving on to contracting and procurement,
my favorite topic. Contracting is an issue across the
15 board for a lot of City agencies, as we know, and
16 what is the average timeline for reimbursements to
17 providers at ACS?

18 DEPUTY COMMISSIONER PLETNIKOFF: So, the
average processing time for Health and Human Services
19 invoices is 7.7 days, which is much lower than the
20

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3 average across the City for Health and Human Services
4 agencies, which at the close of the year was 17.

5 CO-CHAIRPERSON LEE: 7.7 days from the
6 time they submit the invoice. But then if there's
7 questions about the invoicing and there's back and
8 forth, is that, how long does that? And this is
9 assuming the contracts are registered.

10 DEPUTY COMMISSIONER PLETNIKOFF: We also
11 lead agencies in timely contract registration, so
12 we're very good there. We don't actually... I don't
13 have a way to measure if there's back and forth in
14 terms of questions that might come up if something is
15 submitted incorrectly and it has to be resubmitted or
16 sent back to the provider. We don't have a way of
17 measuring that.

18 CO-CHAIRPERSON LEE: Okay. If there's some
19 way to measure that, that'd be great, only because
20 we've been hearing, and I say this also as someone
21 that used to contract with DYCD, DFTA, DOHMH, and a
lot of other City agencies, but I know that the
timeline it takes usually for the reimbursement once
you submit the voucher is usually a bit longer, so

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3 just wanted to know if you have any information on
4 that, that would be great.

5 DEPUTY COMMISSIONER GENDELL: Not to brag,
6 but ACS is really good at this.

7 CO-CHAIRPERSON LEE: Oh, yeah. Okay. So,
8 you guys are like A-plus.

9 DEPUTY COMMISSIONER GENDELL: And so I
10 think it really is 7.7 days in total.

11 CO-CHAIRPERSON LEE: Okay. That's why I'm
12 skeptical a little bit, because from our non-profit
13 background, it takes a lot longer.

14 CO-CHAIRPERSON STEVENS: They actually do
15 well.

16 CO-CHAIRPERSON LEE: Okay. That's good.

17 CO-CHAIRPERSON STEVENS: We want to know
18 why other agencies aren't doing what they do.

19 CO-CHAIRPERSON LEE: Yeah, exactly.

20 And how has ACS dealt with and responded
21 to challenges related to if there are any contracting
issues or procurement issues on the process, and what
are major concerns or areas of concerns for providers
in terms of the contracting process? Have you heard
of any and gotten feedback?

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3 DEPUTY COMMISSIONER GENDELL: My
4 understanding is that we have close to 100 percent,
5 if not 100 percent of all of our contracts registered
6 on time on the human service side, so I don't think
we've been hearing those types of things.

7 CO-CHAIRPERSON LEE: Okay. So, then once
8 it gets awarded, Schedule C comes out, and the
9 contracts get procured, usually in a couple months,
it's usually registered with ACS? Okay.

10 DEPUTY COMMISSIONER GENDELL: Yeah.

11 CO-CHAIRPERSON LEE: Okay.

12 Okay. Moving on to Raise the Age waiver.
13 At the prelim budget hearing, we urged ACS to apply
14 for the State for the hardship waiver, because this
15 is money that has been owed to the City, I think,
16 since going back to 2019. So, since the preliminary
17 budget hearing, have you had any conversations with
OMB regarding applying for the waiver or pursuing
state reimbursement?

18 DEPUTY COMMISSIONER GENDELL: Yes. We have
19 had those conversations. We appreciate the Council's
20 commitment and interest in New York City getting the
21 funding from the State that it should get from Raise

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3 the Age. Back in the day, both Nancy and I advocated
4 for Raise the Age and for the City to get
5 reimbursement, and we've had those conversations with
6 OMB. The decision about whether or not to seek a
7 hardship waiver would not be up to ACS, it would be
8 up to City Hall and OMB, and the funding for Raise
the Age would be bigger than just ACS.

9 CO-CHAIRPERSON LEE: Right. So, okay,
10 that's kind of leading to my next question, which is,
11 are you able to share information regarding how the
12 expenses, I know, like you just mentioned, it
13 wouldn't be just with ACS, but would you be able to
share any information regarding where the expenses
would be directed?

14 DEPUTY COMMISSIONER GENDELL: So, in
15 theory, ACS, probation, MOCJ, are all agencies, and
16 probably a couple others.

17 DEPUTY COMMISSIONER PLETNIKOFF: NYPD and
18 law.

19 CO-CHAIRPERSON LEE: Yeah, okay. Okay, and
20 do you know if the Mayor's Office or if ACS would be
21 able to share any of that information in terms of the
funding?

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3 DEPUTY COMMISSIONER GENDELL: Sure. We
4 shared a chart, which I can send to you as part of
5 our response to the preliminary budget, and it's an
in-depth chart, so I can send that to you.

6 CO-CHAIRPERSON LEE: Okay. And can you
7 state for the record just how much you estimate the
8 agency has spent on the implementation of Raise the
9 Age from Fiscal 2019 to date, which I'm assuming is
quite a bit?

10 DEPUTY COMMISSIONER PLETNIKOFF: Yes. We
11 estimate that we have spent, going back to FY19, 549
12 million dollars in expense and 133 million dollars in
capital.

13 CO-CHAIRPERSON LEE: Okay, perfect. Thank
14 you.

15 And for at-risk youth funding, we had
16 asked at the preliminary budget if you had details
17 regarding the 194.5 million in baselined State
18 funding provided, which was part of the total of 300
19 million added across several agencies that the State
20 had given. So, since the prelim budget hearing, have
you received any further guidance or clarification
21 from the State?

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3 DEPUTY COMMISSIONER GENDELL: We have not,
4 although we're hoping it will be imminent because I
5 believe the Governor's probably signing the budget
6 while we're sitting here, but it did finally pass the
7 legislature last night, so hopefully we'll be able to
get more details soon.

8 CO-CHAIRPERSON LEE: Perfect. And if you
9 could let us know which programs and services it'll
fund, that would be great for follow-up.

10 And the 300 million is definitely a
11 significant apportionment of funding for the new
12 Fiscal Year, and have you developed any plans for how
13 it will utilize the funding for FY27 and beyond? Have
those conversations happened?

14 DEPUTY COMMISSIONER GENDELL: Not to my
15 awareness.

16 CO-CHAIRPERSON LEE: Okay. So, for
17 follow-up, if you could let us know which programs
18 you're thinking of expanding, reworking, adjusting,
that would be great.

19 DEPUTY COMMISSIONER GENDELL: Right. My
20 understanding about the 300 million is it's not meant
21 for expansion, but meant as revenue.

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3 CO-CHAIRPERSON LEE: Revenue, okay. If you
4 could... yeah, either way, that'd be great if you could
follow-up.

5 And I think that's it for now, but I'm
6 going to pass it over to Chair Stevens.

7 CO-CHAIRPERSON STEVENS: Before I go,
8 Council Member Ossé asked if he could ask a question,
9 because he has to run, so if you could ask your
question.

10 COUNCIL MEMBER OSSÉ: Thank you so much,
11 Chairs. Good morning, nice to see you.

12 There are members of my District who are
13 concerned about the issue of non-mandated childcare
14 vouchers for working parents. These are vouchers for
15 low-income families who do not qualify for benefits,
16 but do not earn enough to afford childcare. Because
17 they were told the City has no more funding for these
18 vouchers, parents and families in my District are
19 concerned because these vouchers are crucial for them
20 accessing childcare. I would like to know what are
the Administration's plans for funding these
vouchers, and if there is a funding gap, what would
be the alternative for these families?

21

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3 COMMISSIONER JONES GASTON: Well, first of
all, I'll just acknowledge that childcare is
4 absolutely a critical priority for the Mamdani
5 Administration and for us.

6 COUNCIL MEMBER OSSÉ: I would hope so.
7 It'd be crazy if you said otherwise, right?

8 COMMISSIONER JONES GASTON: I would
actually like to turn it over to Deputy Commissioner
9 Wolkomir to be able to give some details about what
10 the plans are.

11 COUNCIL MEMBER OSSÉ: Thank you.

12 DEPUTY COMMISSIONER WOLKOMIR: Yeah,
absolutely. So, you're right, and as Stephanie said,
13 we understand the budget is being finalized as we
14 speak, so we're eager to see what is in the State
15 budget, because it is State funding that supports
16 those low-income vouchers. It's true that currently
17 we are not able to issue new vouchers, though we
continue to recertify families that have vouchers, so
18 the vast majority of families using vouchers are able
19 to hang on to them. As soon as the budget is
20 finalized, we will analyze what that means for how we
can move forward in terms of when we may be able to
21

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3 move the wait list that we are maintaining. Families,
4 depending on age, have a few options. New York City
5 public schools for children zero to five do have open
6 seats, and of course, that depends on location and
7 what families' preferences look like. And DYCD also
8 has after-school programming, and we are regularly
9 reaching out to families that are on our wait list to
make sure that they are aware of those opportunities
and can avail themselves of those.

10 COUNCIL MEMBER OSSÉ: Thank you.

11 CO-CHAIRPERSON STEVENS: Thank you,
Council Member.

12 Thank you for being here, and as I'm
13 listening to your testimony and going through some of
14 the things, one of the things that probably, to me,
15 is very glaring, as of May 13, 2026, that we have 362
16 young people in secure detention. This is really
17 alarming for me, and so I think, for me, my question
18 is, and this is why I say it's so important for us to
19 invest in our young people on the front end, because
20 now we have 362 young people in secure detention, and
21 that's a huge, alarming number for me. So, I want to
ask, and specifically, is there some type of

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3 interagency task force or working group that's going
4 on now to think about how do we reduce these numbers?
5 Because at this point, I've been screaming at the top
6 of my lungs for the last two years about this, and I
7 know everyone is up in arms about childcare, but I
8 want us to be just as up in arms about 362 young
9 people being in secure detention. This is alarming
10 and honestly unacceptable to me, so I would love to
11 hear, is there a plan, and as we're going through
12 this budget exercise and thinking about where savings
13 are, are we thinking about how to get these young
14 people from not ending up here, and what would that
15 look like?

16 COMMISSIONER JONES GASTON: Thank you,
17 Chair Stevens. Just to note that we absolutely share
18 the value of and the importance of our young people
19 in their development and their well-being, and
20 absolutely crucial in focusing on what we're doing,
21 both from a prevention of foster care involvement to
also prevention of involvement in the juvenile
system. I'll turn it over to Deputy Commissioner
Ginsburg to give some more specific details.

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3 DEPUTY COMMISSIONER GINSBURG: Good
morning. Thank you for your question.

4 As you know, we share your concerns.

5 CO-CHAIRPERSON STEVENS: I know. But it's
6 just frustrating because you guys get them at the
7 end, and so that's why I said, is there an
8 interagency conversation on how we're going to reduce
9 these numbers? Because you can't do this on your own,
10 right? Like how are we working with DOE and DYCD and
11 all these agencies that work with young people to get
12 this number down? Because honestly, when we came in,
13 we were at, I believe it was like 150, and no one is
14 talking about these numbers constantly increasing,
15 and it's really driving me crazy. And so, if we
16 aren't doing that, I want to just say on record that
17 that is something that I need and want to see really
18 quick, soon.

19 DEPUTY COMMISSIONER GINSBURG: So, the
20 good news is that since the change of Administration,
21 we have been actively in conversation with MOCJ. We
are speaking with DYCD. We have always been speaking
with DYCD. As you are aware, DYCD funds many of our
programs in the facilities and also funds programs in

3 the community so when young people leave us, they can
4 continue with some of that programming as supports in
5 the communities in order to prevent them from coming
back to us.

6 CO-CHAIRPERSON STEVENS: Oh, I know. We're
7 seeing them later at 1, so they'll be getting the
8 same question. That's why I have you guys all here
9 because I want us to make sure we're looking at this
10 in a holistic perspective because this is a huge
11 concern of mine. So, definitely want us to keep
12 talking and thinking about how are we looking and
being intentional about getting these numbers down
because this to me is unacceptable.

13 Another thing in the testimony that was
14 kind of glaring to me and was like something that I
15 think is also connected to even the savings, I see
16 now that some of this money is going to be around
17 securing a nine-bed, non-secure placement facility
18 for Close to Homes. This is also super glaring and
19 frustrating to me because when we did the RFP, we
20 were right-sizing this program and I remember
21 providers screaming from the top of their lungs that
we are not right-sizing and that these numbers are

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3 going up and we shouldn't be closing any of them and
4 they also said that it was going to be really hard
5 like once they close that they would now have to say
6 to get a facility back up and running it takes a lot
7 and we know that it's not something that can be done
8 overnight. So, this is frustrating that now we're
9 building another facility, and this is a case where
10 we should be listening to providers and I get it.
11 Yes, we have to have savings but it cannot be in
12 areas that young people are impacted, and so I need
13 to understand how do we get back to a place if we
14 were right-sizing now having to build a new facility.

15 DEPUTY COMMISSIONER GENDELL: I wanted to
16 say first of all, you are correct. The history is
17 that we reduced Close to Home capacity as part of the
18 RFP. I do want to mention that it's not building a
19 new facility, it's a current six-bed non-secure
20 detention that we're going to turn into a nine-bed
21 non-secure placement so it's already a site part of
our juvenile justice continuum.

CO-CHAIRPERSON STEVENS: Okay. I just
wanted to say again that the...

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3 DEPUTY COMMISSIONER GENDELL: I know it
4 doesn't get to the heart of your matter.

5 CO-CHAIRPERSON STEVENS: Yeah. It doesn't
6 but, you know, I just have to say the things and it
7 needs to be said on record and it needs to be said
8 because this was something in a place where providers
9 said, hey, don't do this because we're going to need
10 it and I feel like I'm going to go full circle to now
11 where we're at with the savings in preventive care.
12 And this is also frustrating because for the last two
13 years because I've only had ACS for two years, the
14 last two years it was said that the reason that these
15 numbers are down in these facilities is because of
16 the work of preventive care and that that was
17 necessary.

18 GALLERY: (APPLAUSE)

19 CO-CHAIRPERSON STEVENS: I don't want to
20 get y'all in trouble because I'd be doing whatever
21 and I don't know how Council Member Lee does her
thing. Y'all know I'd be clapping, I'm sorry, my
people don't know how to behave, sorry.

But it gets me very frustrated because
preventative services has been toted as a reason for

3 not having so many people in the facility. I think in
4 your testimony you said that we're down like 13,000
5 from a decade ago and these numbers are consistently
6 going down and it has been a continuous effort to get
7 these numbers down and preventive services has been
8 the thing that has been pointed to of saying we're
9 going to get these things down and so how do we now
10 sit here and say and justify that this is a place
11 that services should have savings because I know we
12 don't like to use cuts, I know that's not what we're
13 saying, right, but how do we justify that now when
14 that has been the thing that we've pointed to and so
15 what is the plan to ensure that the continuity stays.
16 Because one of the things that I think for me is
17 frustrating is that I've heard things like, well,
18 there's still slots and so if I'm a young person,
19 well, if I'm a family and there's slots in the Bronx
20 and I live in Queens and I already don't like the
21 system because, let's be clear, and I already have
issues, I'm not going. So, I'm trying to understand
what the justification is, what's the plan, and how
this is going to look in actual time for these
families. So, I'll stop chatting.

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3 COMMISSIONER JONES GASTON: So, I'll start
4 out with and this might be my own artificial
5 separation.

6 CO-CHAIRPERSON STEVENS: And welcome.

7 COMMISSIONER JONES GASTON: Hello. The
8 Close to Home related to the work of trying to
9 support young people that are involved with juvenile
10 justice and those placements and then the prevention
11 services connected to preventing foster care
12 placement are aligned but different sort of.

13 CO-CHAIRPERSON STEVENS: Yeah, they're all
14 different.

15 COMMISSIONER JONES GASTON: Right.

16 CO-CHAIRPERSON STEVENS: The point I was
17 just trying to make was like, we need to listen to
18 providers because they said this and now again, we
19 need to listen.

20 COMMISSIONER JONES GASTON: Absolutely.
21 And the partnership of providers is critical and you
heard that in my testimony and prevention services
are critical as well. The entire continuum, we also
as an agency have responsibility for fiscal
responsibility and aligning resources in ways so that

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3 we are investing and utilizing the resources we do
4 have, and the decisions to eliminate slots is a
5 really difficult decision. And I'm happy to turn it
6 over to Deputy Commissioner Linares to talk a little
7 bit more about the prevention programs that I think
you're referring to.

8 DEPUTY COMMISSIONER LINARES: Good
9 morning.

10 CO-CHAIRPERSON STEVENS: Good morning.

11 DEPUTY COMMISSIONER LINARES: Chair
12 Stevens, so I share your sentiment. It was a very
13 difficult decision for us, but we really had to
14 maintain our fiscal responsibility and ensure that we
15 are maintaining a strong prevention program as
16 possible. We have looked at different indicators to
17 make the recommendations. We wanted to make sure that
18 one of the first thing that we consider when thinking
19 about this, savings-wise, are families going to
20 continue to have services. So, you're right, we don't
21 want a family from Brooklyn to be thinking about a
service in the Bronx.

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3 CO-CHAIRPERSON STEVENS: Yeah. And a
4 couple of the programs actually were in Brooklyn
5 that's being cut, correct?

6 DEPUTY COMMISSIONER LINARES: Yes, so
7 three other programs...

8 CO-CHAIRPERSON STEVENS: Could you talk
9 about the four programs? Can you tell what's the
10 total number of contracts that are under this program
11 that are being eliminated and where they're located?

12 DEPUTY COMMISSIONER LINARES: Yes. So,
13 before I answer that, I wanted to mention that when
14 we look at things like families in the Bronx versus
15 Brooklyn, we were very intentional in thinking about
16 where our capacity was. So, we try to have a bird's
17 eye view of our entire system before we think about
18 where to make a recommendation. Once we did that,
19 then we landed in the catchments that we did, which
20 are three programs in Brooklyn and one in Queens.
21 Once we determined, we looked at things like, are
there other providers?

CO-CHAIRPERSON STEVENS: So it was one in...
I'm sorry, I'm sorry.

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3 DEPUTY COMMISSIONER LINARES: Three in
4 Brooklyn and one in Queens.

5 Once we looked at the catchment and
6 determined that these were the areas where we have
7 the more capacity, where we had less SCR costs
8 compared to other areas, where we have other
9 prevention providers available in those areas, once
10 we did that, then we narrowed down to those areas,
11 then we said, okay, so now let's look at the
12 providers that are in the areas and let's think about
13 their own performance against the key performance
14 indicators that we have identified. And those are
15 utilization, the number of families that they served.
16 And we didn't look at a point in time, so we didn't
17 look just at today how you were doing, but we were
18 intentional in looking at Fiscal Year '24, Fiscal
19 Year '25, and we also looked at what's passed in
20 Fiscal Year '26. So, we wanted to have a very
21 comprehensive understanding of how those programs
were faring against those KPIs. The other thing that
we had to consider was whether those programs were
serving a special population. Once we did that, then

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3 we brought it down to those four providers that were
4 put forward as recommendations.

5 CO-CHAIRPERSON STEVENS: How many clients
6 are served by those programs?

7 DEPUTY COMMISSIONER LINARES: How many?
8 So, in family support programs, we serve citywide a
9 total of 4,512. As of April, we had a total of 3,347
10 families that participated in services of family
11 support. For these four programs, we have a total of
360 slots. Currently active, families that are
actually receiving services is 199.

12 CO-CHAIRPERSON STEVENS: In those
13 programs?

14 DEPUTY COMMISSIONER LINARES: In those
15 programs.

16 CO-CHAIRPERSON STEVENS: 199. Has there
17 been an analysis on where's the closest one? If those
18 families are not being served there, where's the
19 closest facility or place they would have to go?

20 DEPUTY COMMISSIONER LINARES: Yes. So,
21 that was part of the metrics that we looked when
making a decision or a recommendation because we
wanted to make sure that families can have services.

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3 Again, that was our first beginning point, will
4 families continue to have services. Not only the
family that are currently in the program...

5 CO-CHAIRPERSON STEVENS: Well, I know
6 they'll be able to still have services, but I'm
7 trying to understand what is the distance?
8 Especially, prime example, you said there's three in
Brooklyn. Are those in the same area? And then were
9 there other programs nearby? Because, again, like we
10 know that these are vulnerable families. We know that
11 these are a lot of Black and Brown families. I
12 literally have a resolution about the harm that ACS
has done to Black and Brown families because we know
13 of the past harm. And so this, to me, is a
14 disinvestment in those communities because we know we
15 don't want to criminalize poverty, and a lot of these
16 cases are often around poverty. And so, like, if I'm
17 already struggling and now I have to travel and have
a burden, like, I'm trying to get an assessment of,
18 like, what's the closest facility that they are going
19 to have to go to? Have you guys already thought
about, like, what that transition plan is, like, a
20 lot of these families are vulnerable? I barely wanted
21

3 to talk to this social worker. Now you think I'm
4 going to talk to a new social worker? I'm not doing
5 it. So, I'm trying to get a better understanding of
6 what that's going to look like and understanding,
7 like, the bigger impact of, like, how... and again, I
8 want to be clear. I know that no one wants to ever
9 have programs cut. And I know that you guys don't
10 want to have things cut, but I just need us to make
11 sure, as a City, we're prioritizing different things.
12 And for me, prioritization is young people. And this
13 is a place and families of like, whether we like to
14 say it or not, there's going to be harm. And for me,
15 it's like, how are we mitigating this and how are we
16 moving thoughtfully? And I'm not saying that you're
17 not, but what I'm saying is this is my concern. This
18 is why I'm focusing on this, because there is no way
19 that families who are already vulnerable, families
20 who already don't trust the system, are now going to
21 say, all right, well, it's slots over here, so I'm
going to go. So, I just am trying to have more of a
concrete of like, what does this transition look
like? What is the plan? And how are we going to

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3 ensure that we are mitigating the harm of all these
4 families?

5 DEPUTY COMMISSIONER LINARES: I like to
6 tell you that, unfortunately for me, I have lots of
7 experience on ending contracts because of the end of
8 contracts in 2020, when we transitioned the system to
9 the new RFP. During that time, we had about 5,000
10 families or so that we were transitioning and that we
11 did so successfully. I like to say that we have very
12 carefully thought about what would it mean for each
13 individual families. You should know that as part of
14 the end of contract, immediately as the providers are
15 notified, we have a team specifically dedicated to
16 reviewing each and every case family that is involved
17 actively in prevention. The decision about the next
18 steps are made together with the provider, ACS, and
19 the family. That is that if the family decides that
20 this is a time when a case can close and we can
21 determine that that's an appropriate decision, then
we go ahead and make a case closure. So, it's a
process that is very well thought out and one that
I'm personally very proud of, despite the fact that
it means that we are ending a contract.

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3 CO-CHAIRPERSON STEVENS: What at were
these contracts in?

4 DEPUTY COMMISSIONER LINARES: So, I'm
5 going to ask Margaret to help me with that question
6 and then, because I...

7 DEPUTY COMMISSIONER PLETNIKOFF: Savings
are projected for FY27. We know that we need at least
8 90 days to continue the case management to transfer
9 cases. And so...

10 CO-CHAIRPERSON STEVENS: So, we're saying
11 90 days.

12 DEPUTY COMMISSIONER PLETNIKOFF: We know
that we need 90 days from the beginning of the
13 implementation in order to transfer all cases.

14 DEPUTY COMMISSIONER LINARES: I should say
15 that we transferred 5,000 families in a six-month
16 period during COVID, and we did so successfully. So,
17 while 90 days seems like a very short time, I do
18 believe that we have a dedicated team that will make
19 sure that every family and providers get the support
that they need to make this transition.

20 CO-CHAIRPERSON STEVENS: I mean, yes, the
families is also a factor in this too, but 90 days
21

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3 for folks who are now out of a job is also a huge
4 factor. So, we can't...

5 GALLERY: (APPLAUSE)

6 CO-CHAIRPERSON STEVENS: Pretend like
7 that's not part of the conversation. Like I don't... I
8 agree. It kind of felt cold. I'm sorry guys. This
9 ain't my hearing. Don't worry, when we go back
10 (INAUDIBLE) act crazy, but sorry guys. But that's
11 kind of... that's kind of upsetting. And, you know,
12 this budget isn't complete. So, my hope is that we
13 come up with a better solution than 90 days of
14 thinking about the transition of families and
15 figuring out a better way to have savings because
16 again, everybody's talking about an affordable city
17 on both sides, and that don't sound like we are
18 thinking about workers, right? I feel like we've
19 passed multiple bills around workers in this Council
20 so my hope is that my Colleagues get along board for
21 us to fight, to make sure that these workers are also
protected because the human service sector keeps
getting hit. So, you know, I hope other folks get on
board with this because that is kind of heartbreaking

3 to think that people will be losing their jobs in 90
4 days.

5 I'm going to transition to some other
6 questions around Fair Futures. I'm going to do some
7 questions, and I'll go to Colleagues and then we'll
8 come back. The executive plan included baseline
9 savings of 4.9 million from the City and State
10 funding, stating that Fiscal 2026 related to Fair
11 Futures programs after speaking with OMB, understood
12 that the savings should only been reflected in Fiscal
13 2026 through 2028, that is expected to restore the
14 funding in Fiscal 2029 and 2030 in the future fiscal
15 plan. ACS has publicly stated that they desire to
16 expand Fair Futures programs. Giving this, what is
17 the rationale for the funding's reduction within Fair
18 Futures? And I bring this up again, this is another
19 program that ACS has been raising the flag about and
20 saying how great it is and all the things. So, I get
21 that we are in savings, but it is mind boggling that
the programs that we've talked about for the last
year, since I've been here and pointed to the success
of getting these numbers down and foster care and

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3 transitioning that this is where we're finding
4 savings. So, I just got to say it.

5 COMMISSIONER JONES GASTON: So, I'll just
6 start and then turn over to Deputy Commissioner
7 Mendez. I think these programs are exactly what
8 you're referring to when we're talking about focusing
9 on youth and well-being and our responsibility to
10 helping them develop and become successful adults and
11 understand how to navigate the world as best as
12 possible and our commitment to that continues, and
13 you'll hear from the Deputy Commissioner that it
14 actually is not a loss in services and the investment
15 is intended to be used in full.

16 DEPUTY COMMISSIONER MENDEZ: Good morning.
17 Thank you for your question. So, regarding Fair
18 Futures, you may recall in Fiscal Year, I believe it
19 was '23, we baselined 30 million dollars, the City
20 baselined 30 million dollars in the program. We were
21 allowed to expand up to 26, serving children in care
and out of care. And then with the Youth Safety and
Success Initiative, we received additional funding
because we wanted to make sure there were additional
resources because as we support the kids in care,

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3 even though that number is going down, as children
4 are leaving, we wanted to continue. So, there was a
5 plan, a robust plan to take these additional dollars
6 and have the agencies quickly ramp up to serve, I
7 think the original plan was 5,300 children starting
8 either in Fiscal Year '27 or Fiscal Year '28. So,
9 what we're doing is we're still expanding and by
10 Fiscal Year '29, '28, one of those Fiscal Years, '29,
11 we'll get to 5,400, but we're doing this
12 incrementally and we're allowing the providers to
13 have a little bit more time to ramp up and that will
14 help them build the infrastructure, do the onboarding
15 and hire the additional staff. So, in fact, in Fiscal
16 Year '27, they are receiving more money per slot for
17 Fair Futures and we are looking for them to grow. So,
18 the target, I don't have my glasses on, but there was
19 a target for this year, you know how I am, and then
20 there's going to be a target for Fiscal Year '27 so
21 they are going to be growing, reaching more young
people, the same thing for Fiscal Year '28. And then
by Fiscal Year '29, they should have their
infrastructure and all of their additional staff in
place to reach that 5,400 number at a minimum. What I

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3 also will say is if providers come to us and say,
4 look, I can do more than what you're asking us to do,
5 for example, we have the capacity to look at resource
6 and shift so that no one will... if there's additional
7 children that need Fair Futures, we're committed to
8 figuring out how they can get the supports because we
9 are committed to the program. So, we are growing,
we're just kind of creating a more of a runway to
that growth.

10 CO-CHAIRPERSON STEVENS: And even to your
11 point there around, like providers can come if they
12 need additional growth, because I know this was a
13 conversation we were having with the last
14 Commissioner where providers weren't coming and
15 saying that they needed additional funding or
16 supports or whatever. How are we communicating that
17 to providers? Because that is one of the things that
providers are saying that they didn't know even was
possible.

18 DEPUTY COMMISSIONER MENDEZ: So, within
19 the Division of Family Permanency, we have a contract
20 management unit and they work with the providers
21 around their budgets. So, the providers are very

3 vocal when they're having questions or they want to
4 figure out the budget. So, that is that conversation,
5 and we work on their budget, we look at their budget
6 narrative. So, I will make sure the team communicates
7 to each agency because we go over each of their
8 budgets that if you feel you need more for Fair
9 Futures or for anything, let's talk so that we can
make sure that they can soundly do the work that they
need to do.

10 COMMISSIONER JONES GASTON: Sorry, Chair.
11 I just wanted to add, you know, in my role, I intend
12 to have different mechanisms for being able to spend
13 time and have conversations and hear from providers
14 in a variety of ways in addition to each of the
15 various programmatic areas and their relationship and
16 contact on the nitty gritty of the contract. That is
one of the commitments I've made.

17 CO-CHAIRPERSON STEVENS: That's good to
hear.

18 What are some of the targets around,
19 because I know you spoke about the different target
20 areas around the Fair Futures, what are those
21 different target areas? And also thinking about, I

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3 know, as the Commissioners coming in and you're
4 saying you're going to want to talk with them, do you
5 guys have benchmarks of triggers? Like, okay, we see
6 that you're increasing and so, like, how do we then,
7 you know, have that turnaround and just go over the
targets?

8 DEPUTY COMMISSIONER MENDEZ: Sure. So, for
9 Fiscal Year '27, the target would be about 4,800. For
10 Fiscal Year '28, we want to be at 5,000, a little
11 over 5,000. And again, in Fiscal Year '29, at that
12 5,400. We're in regular conversation with the Center
13 for Fair Futures because they do a lot of the
14 training and help the agencies implement the model.
15 They have a database. Our data team is able to look
16 at data. And what we really do want to focus on now
17 as we're moving into this second piece of the
18 expansion is setting up some metrics and holding
19 agencies accountable. We were able to pull some data
20 and so we're able to say that right now, there's
21 about 4,300 young people involved with Fair Futures
this Fiscal Year so far. It looks like, I don't want
to jinx anything, that we might be on track to
surpass what we did last year, but 87 percent of

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3 those kids are in care, 13 percent are no longer in
4 care and we're reaching them, and then we know about
5 two-thirds of young people that are eligible are
6 getting Fair Futures. So, how do we make that number?
7 How do we get to 75 percent? How do we get to 80
8 percent? And I think that's working with the Center
9 for Fair Futures and also the agencies and having
10 specific metrics that we can touch base on. We have a
11 team in the Office of Youth Safety and Success. So,
12 we were going to have a conversation and kind of
co-design that with the providers so that we can make
sure everyone is reaching these targets that we've
outlined.

13 CO-CHAIRPERSON STEVENS: Yeah. And I would
14 love for us to continue to think about what that
15 looks like even around, like, the targets because
16 again, and thank you guys for coming to Shadow Day
for our foster care youth here.

17 DEPUTY COMMISSIONER MENDEZ: Thank you for
18 having us.

19 CO-CHAIRPERSON STEVENS: Yeah. They were
20 really excited to have you guys and the information,
21 but even some of that, and I'm not sure, they didn't

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3 ask you guys a lot of questions, but some of the
4 conversations I had with them in passing, there's
5 still a big inconsistency of what information is
6 being shared according to agencies. And so definitely
7 want to make sure that we're working on that,
8 especially with a program like this and how do we
9 reach those targets because if young people don't
10 know, they don't know.

11 Is a lower number of young people than
12 originally planned for being served by the... What
13 specific steps is ACS taking to ensure providers are
14 fully utilizing the funding in this program so that
15 all eligible young people are receiving those vital
16 supports?

17 DEPUTY COMMISSIONER MENDEZ: So, again, we
18 have our contract management unit. And in addition
19 to, they're not just...

20 CO-CHAIRPERSON STEVENS: How often do they
21 like meet with the providers at contract management
units?

DEPUTY COMMISSIONER MENDEZ: I would need
to get back to you with an exact often, but like
invoices come in monthly or within a few times a

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3 quarter, and there's a lot of conversations with the
4 finance teams at the agencies. Now agencies have
5 their allocations, at least for enhanced family
6 foster care and specialized family foster care. We're
7 going to be looking for them to submit the budget, so
8 there'll be a lot of conversations now. So, I'll get
an exact number I can get back to you.

9 I think I forgot your question though.
What did you ask me? Your original question was?

10 CO-CHAIRPERSON STEVENS: We were just
11 asking about like the utilization of the program.

12 DEPUTY COMMISSIONER MENDEZ: Oh, yes. So,
13 they submit, and so we're able to look at the
14 tracking and like basically on what they're
15 submitting. So, let's say, you know, they're budgeted
16 for X and then so far they've submitted a number much
lower. We're going to have conversations about what's
happening.

17 CO-CHAIRPERSON STEVENS: Is there like a
18 trigger where if it's like, okay, you don't see a
19 number and you guys can reach out and say like, what
20 supports do you need?
21

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3 DEPUTY COMMISSIONER MENDEZ: Exactly. So,
4 that's the role of the contract management team is to
5 look at like, hey, you haven't submitted invoices,
6 are there vacancies, are there staff turnover, are
7 there are difficulties. I think we want to refine and
8 hone in more on the qualitative piece, not just look
9 at like the monetary piece, but like the qualitative
10 piece and how are you leveraging that information.
11 And then I think our partnership with the Center for
12 Fair Futures will help intensify because they're
13 working with the coaches regularly so it's really
14 just about expanding and making sure new staff come
on and they say, oh, you're this age, you should go
to Fair Futures, let me make a referral, that type of
thing.

15 COMMISSIONER JONES GASTON: Chair Stevens,
16 just to add, one of the things that I have throughout
17 my career enjoyed is being able to spend time with
18 young people and hear directly from them, and so as
19 I'm learning all of the parts and pieces that we have
20 available in ACS, certainly wanting to ensure that
21 we've got pathways for young people to engage and
give us feedback directly about what they need and

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3 how communication and information is best
4 communicated to them from the various agencies that
5 are serving them and so I'm looking forward to
6 engaging with the young people around that issue as
well.

7 And thank you for having a Shadow Day. I
8 think it's critical.

9 CO-CHAIRPERSON STEVENS: Well, if you know
10 me, and everybody knows this, I only like kids and
11 so, and I get all the information from them, which is
12 why when I come back, I'm so passionate because I am
13 translating the, I do, I don't really like the adult,
14 but the young people are what I'm really focused on,
15 and so a lot of the things that I'm coming back with
16 is like direct conversations that I have with them,
17 because, you know, I think it's so important that
18 they have access to government and have conversations
with them. So, I look forward to going out and
hanging out with kids and changing the system to
actually work for them.

19 I still have a ton of questions, but I'm
20 going to pass it to Chair Lee so that our Colleagues

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3 could ask some questions and come back to me on a
4 second round.

5 CO-CHAIRPERSON LEE: Great.

6 I want to recognize we've been joined by
7 Council Member Restler, Majority Leader Abreu,
8 Council Member Gutiérrez.

9 And we are going to start off with
10 Council Member Wong followed by Council Member
11 Schulman.

12 COUNCIL MEMBER WONG: Thank you, Chair.

13 I would like to start about the
14 relocation of your headquarters. When did the process
15 begin and do you have an update on that?

16 DEPUTY COMMISSIONER GENDELL: As the last
17 sole employee at 150 William Street, I'll try to
18 answer that question. We are, by the end of May, all
19 staff, or by the end of the day today, all staff will
20 have moved out of 150 William Street. I got special
21 exemption to stay through the hearing. And by the end
of June, we'll be fully out of 150 William Street.
Our new headquarters is at 110 William Street. It's
not fully complete.

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3 COUNCIL MEMBER WONG: Can you explain
4 about the move, like is there something... is there
5 issues with the current headquarters? Please talk
about it.

6 DEPUTY COMMISSIONER GENDELL: So, we had
7 been in the current headquarters for about 30 years.
8 The new headquarters is a much more family... it has
9 been intentionally developed to be more
10 family-friendly and to better meet the needs of the
11 work we do. So, there are a lot of family meeting
12 rooms. There are like a beautiful new playroom for
13 kids. The new office of advocacy is much more
14 family-friendly. It was just developed in a different
15 time. And so I don't know all the details. I wasn't
16 personally involved in the details to relocate, but
17 have been part of some of the, like, it wasn't ULURP,
but the City Planning process. So, I know a bit about
18 sort of the idea was that this new location would
19 better meet our needs for staff and for families.

20 COUNCIL MEMBER WONG: Okay. Thank you.

21 I would like to ask about the two
detention centers. I've been reading the Mayor's
executive budget and I've been hearing and reading

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3 the statement, and I just don't see any numbers
4 regarding the number of kids in the two sites, at the
5 Brownsville site, 17 Bristol Street, and the one in
6 Mott Haven, 560 Brook Avenue. Can you talk about,
like?

7 DEPUTY COMMISSIONER GENDELL: Sure, Nancy
8 can give you... we have numbers in the testimony, but
Nancy can give you what we have today.

9 COUNCIL MEMBER WONG: Thank you.

10 DEPUTY COMMISSIONER GINSBURG: As of this
11 morning, we had 181 young men in Horizon. In
12 Crossroads, we had 186 young people, 11 are young
women in that facility.

13 COUNCIL MEMBER WONG: Okay. Last year,
14 there's a report from State Comptroller DiNapoli
15 regarding both sites, and I'm going to read that to
16 you. The report was dated in April 2025 and it
17 mentions (TIMER CHIME) that the absence rate, school
18 absence, absenteeism rates for ranges anywhere from
19 13 to 73 percent days absent. Can you talk about
what's being done to improve that?

20 DEPUTY COMMISSIONER GINSBURG: Yes. I can
21 talk about that. That report covered the period of

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3 COVID. It was a period of five years, mostly that
4 predated the Adams Administration. That's what it was
5 looking at. The current attendance rate, according to
6 our DOE partners, in both sites, is about 72 to 74
7 percent, which is close to the attendance rate in the
community.

8 COUNCIL MEMBER WONG: Can you talk about
9 the number of days the child spends in a detention
center, on average, before they get to leave?

10 DEPUTY COMMISSIONER GINSBURG: Give me one
11 minute. The average length of stay in secure
detention for 2025 was about 97.4 days.

12 COUNCIL MEMBER WONG: What about the
13 graduation rates on these schools?

14 DEPUTY COMMISSIONER GINSBURG: So,
15 graduation rates are difficult. The school program is
16 a program, it's not a school, because young people
17 don't start on the first day of school. They come
18 whenever the court mandates them into our facility.
19 We have graduated about 150 young people over the
20 last three and a half years. And two years ago, we
21 signed an MOU with CUNY, and we have young people who
have either graduated with a diploma or have achieved

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3 their GED engaged in college programming in both
4 facilities through Hostos and BMCC.

5 COUNCIL MEMBER WONG: Okay. Thank you.

6 CO-CHAIRPERSON LEE: Thank you.

7 Okay. I've been reminded we have to try
8 to stick to time as best as possible, but we're going
9 to do round two questions as well.

10 Council Member Schulman followed by
11 Council Member Joseph.

12 COUNCIL MEMBER SCHULMAN: Thank you.

13 Good morning, Commissioner, and welcome
14 to New York. I have to say, your background is quite
15 impressive, and we're lucky to have you as the ACS
16 Commissioner.

17 Since 1999, the number of children
18 removed from families by ACS has dropped more than 80
19 percent, thanks to preventive services programs such
20 as the one in my District at Forestdale, 135-year-old
21 organization that is the largest and most effective
social services agency in the borough of Queens.
However, the families helped there are now at risk
because of these proposed cuts. I want to ask you...
well, first of all, I know that a lot of your

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3 background is in preventive services, and you've made
4 some great achievements in many states and in the
5 federal government. So, with that, I want to know,
6 two things. One is the cuts that are being made to
7 preventive services also have a match that you're
8 losing, a State match that you're losing as part of
9 that. That's number one. Number two is that it
10 represents a very small piece of the ACS budget, so
11 I'm wondering if there are other areas that can be
12 cut instead. And the next question after that is,
13 Forestdale's getting the biggest cut, or it looks
14 like it is. They're going to have to lay off some
15 work from some employees, and I have visited
16 personally with the families there because I give
17 them a lot of money from my budget, and they have
18 thanked me for keeping, you know, it's important to
19 keep the families together and keep the children
20 safe, which is your mantra. So, is there a way that
21 we can do these cuts differently?

18 COMMISSIONER JONES GASTON: Thank you for
19 the question. Thank you for the welcome. It is a
20 pleasure to be here and an honor to serve.

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3 I'll just say, yes, prevention services
4 are absolutely and continue and will be a priority,
5 and you've heard in testimony today around some of
6 the process and consideration that went into the
7 decision making. I haven't had a chance to visit any
8 of the providers yet on day six, but look forward to
9 getting to get out and meet with the providers, their
teams, the community members, and the families that
are being served.

10 For the specific question around match,
11 I'm going to turn to Deputy Commissioner Pletnikoff,
12 and then if there's more questions about process for
13 decision making, happy to pull in Deputy Commissioner
Linares as well.

14 DEPUTY COMMISSIONER PLETNIKOFF: Sure.
15 Thank you, Council Member. So, the cuts are actually
16 pretty even across all four contracts. It's 1.76,
17 1.75, 1.75, and 1.81, so it's approximately the same
18 at all providers. The reimbursement is 62 percent
19 that we received from the Child Welfare Services
state funding.

20 COUNCIL MEMBER SCHULMAN: Yeah. And I'm
21 asking, because the total amount of the cut for the

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3 preventive services is a small piece of ACS's budget.
4 So, were there any other areas that, especially since
5 it is so important to have preventive services and
6 we've seen the outcomes from preventive services,
7 that's number one. And number two is that if you cut
8 and then you have to do remediation (TIMER CHIME) on
9 the other end, that's even more expensive. So, that's
10 what I'm asking here, if there's a way to do it
11 differently. I know the Admin has made a decision, I
12 get that. The Mayor ran on working with vulnerable
13 families and the family unit, and so I think it's
14 just important to really push and ask that question.

15 DEPUTY COMMISSIONER PLETNIKOFF: Yes, and
16 I understand your concern. We did look across the
17 entire agency, look to maximize revenues, look to
18 find areas of underspending, and really kept our
19 focus on the least impact to children, youth, and
20 families. We want to note that there are over 1,000
21 vacant slots in this program.

18 COUNCIL MEMBER SCHULMAN: I understand. I
19 understand there are reasons for vacant slots,
20 depending on when the contract gets paid, depending
21 on a whole bunch of stuff. Commissioner, you were a

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3 social worker, you know what's involved sometimes
4 with families and everything else. So, I get that,
5 but I'm imploring that this be looked at again. I
6 don't want to take up too much more time because I
know that my time is up. So, thank you.

7 COMMISSIONER JONES GASTON: Thank you for
the question.

8 COUNCIL MEMBER SCHULMAN: Thank you.

9 CO-CHAIRPERSON LEE: Thank you, and as a
10 fellow social worker who ran a non-profit, I totally
11 just want to reiterate what Chair Stevens was saying
12 about how prevention is so key. It actually saves the
13 City money in the long run, and so I think it's smart
14 to actually invest in more preventative services, and
15 then also just wanted to reiterate that it really
16 does impact just the planning. And I say this with
17 almost past trauma in my voice, but it affects the
18 planning of organizations, staffing, budgets, all of
19 that. So, we'll definitely be in continued
20 conversation. I know there's going to be more
21 questions about it, but just wanted to reiterate that
point.

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3 And we have Council Member Joseph
4 followed by Council Member Epstein.

5 COUNCIL MEMBER JOSEPH: Thank you, both
6 Chairs, and I'd love to associate with your comments
as well. Welcome, Commissioner. How are you?

7 The Every Child and Family is Known
8 initiative, a collaborative between ACS and DOE which
9 received additional funding in the same budget to
10 expand its work with students living in shelters and
11 other families facing crisis relies on the New
12 Visions Portal to track and respond to families'
13 needs. This school year, over 50,000 check-ins have
14 been logged by caring adults in the portal. Please
15 walk me through how does the City plan on expanding
16 Every Child and Family is Known initiative while
17 simultaneously cutting the platform it depends on to
18 do the work. Can you share if these cuts are
19 sustained? How will it impact your work at ACS to
20 support our youth who need this initiative the most?

21 COMMISSIONER JONES GASTON: Thank you for
the question, and thank you for the welcome. I'm
going to turn it over to Deputy Commissioner Mendez
to be able to answer some of the specifics that you

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3 asked. But just again, reiterating our role when
4 we're working with children and families is to ensure
5 that they have their needs met and that we're finding
6 ways to resource their needs based on what they need
7 and not just what we have and look forward to
continuing to have conversations with them.

8 COUNCIL MEMBER JOSEPH: Absolutely. Our
9 numbers are tremendous in New York City Public
10 Schools, students in temporary housing. It's over
155,000 students. And you know I know that work.

11 DEPUTY COMMISSIONER MENDEZ: Good morning.

12 COUNCIL MEMBER JOSEPH: Good morning.

13 DEPUTY COMMISSIONER MENDEZ: Council
Member Joseph.

14 So, I'm happy to report ACS is working
15 very closely with New York City Public Schools, the
16 foster care office, as you know, we have a close
17 collaboration with them and New Visions to explore
18 how to introduce the access to that portal to foster
19 care agencies. So, as you can imagine, there's a lot
20 of things we have to do on the back end. We have to
formalize an MOU. Then we have to look at, I'm not
21 the computer person, but I think it's called a cloud

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3 service agreement. So, we're going through some of
4 those like bureaucratic things to put in place. But
5 we're also starting to talk to the foster care
6 providers. So, we're thinking about doing this as a
7 pilot first, and we're talking to the foster care
8 providers about like what should this look like, what
9 makes sense, and all of those things while we're
10 doing the MOU pieces. And so we're hoping that that
11 will continue to move forward so that in the next
12 school year, this can, you know, it will move
13 forward.

14 COUNCIL MEMBER JOSEPH: So, the timeline
15 is for September this coming, so you'll spend the
16 summer training and transitioning this platform? Is
17 that what that's looking like?

18 DEPUTY COMMISSIONER MENDEZ: So that's the
19 timeline. I think, you know, part of the, and I can
20 get back to you with actual specific milestones. Like
21 I mentioned, we have to create this MOU. So sometimes
there's back and forth. I think Council Member Lee
talked about back and forth so there'll be some back
and forth.

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3 COUNCIL MEMBER JOSEPH: Until you get it
4 right.

5 DEPUTY COMMISSIONER MENDEZ: Right. Until
6 we get it right. The cloud service agreement. I know
7 New York City Public Schools is currently using New
8 Vision so that should not be a problem for ACS. They
9 should pass all those cybersecurity tests, but I
10 don't want to speak, I don't want to get ahead of
myself. I do know we're trying to launch in the next
school year so continue to work on that.

11 COUNCIL MEMBER JOSEPH: We get a round
12 two, right, Chair Lee?

13 Okay. I have more questions.

14 DEPUTY COMMISSIONER MENDEZ: And I'll just
15 commit that we can follow up as it's evolving with
you directly.

16 CO-CHAIRPERSON LEE: Okay. Great.

17 Council Member Epstein followed by
18 Council Member Restler. Is he here? He's somewhere,
okay.

19 COUNCIL MEMBER EPSTEIN: We can go get him
20 if you want.

21 But Commissioner, welcome. Thank you.

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3 Just to disclose, I was a foster care
4 worker back in the day so I appreciate your
5 commitment to this issue.

6 I do want to focus on the prevention. As
7 someone who worked in foster care, we're hearing a
8 lot about the spaces, vacant slots in prevention, but
9 I want to talk about maybe the need to do additional
10 outreach to prevent that to happen. And maybe those
11 slots that are vacant is maybe related to the agency
12 not doing a good enough job doing the outreach in
13 communities to get people into those services. I'm
14 wondering, obviously you're new into this, kind of
15 what commitment are you going to make to ensure that
16 there's outreach into our community to make sure
17 people know about those preventive services so they
18 can get into those slots?

19 COMMISSIONER JONES GASTON: Great. Thank
20 you for the question and the welcome.

21 Yeah. As I am getting my feet underneath
me and learning all the acronyms, one of the things
I'm committed to is looking at all of the programs
and processes that we have and really find ways that
we can continue to improve and outreach and how

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3 people know about what's available and our
4 relationships with providers and community are
really, really critical to that.

5 COUNCIL MEMBER EPSTEIN: Yeah. I would
6 encourage you to do that and to work with us to
7 ensure that happens because I do worry that when you
8 reduce prevention slots, then we will, obviously
9 we've heard a lot about this, the negative impact
that it'll have on families and the cost of,
10 obviously the human cost to the city and the human
11 cost to those families who aren't getting the support
12 that they need to prevent bad things to happen to
their families.

13 COMMISSIONER JONES GASTON: Absolutely.
14 And I look forward to working with sister agencies
15 also as collectively thinking about how are we
16 serving kids and families as a whole.

17 COUNCIL MEMBER EPSTEIN: Yeah. I want to
18 flag the Children's Center for you because this has
19 been something, before I came to this lovely Body, I
20 was an Assembly Member for eight years and dealt with
lots of issues there and insufficient programming and
21 services available to the young people who are, some

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3 people are cycling in in a day, but some people are
4 there for months on end, and I'm wondering what the
5 plan is to ensure that the young people who are there
6 are getting the support that they need while they're
at the Children's Center.

7 COMMISSIONER JONES GASTON: I'm learning,
8 and one of the things I know is, I agree with you, we
9 absolutely, if children are in our care, we have a
10 responsibility to make sure that we're meeting their
11 needs and working with First Deputy Commissioner, get
12 titles right, First Deputy Commissioner Saunders, who
13 isn't here today, but with understanding kind of
14 what's happening at the Children's Center, where our
15 needs are and where there's opportunity for
16 improvement. Ultimately, I would love that there's
17 less and less need and utilization of the Children's
18 Center and that we have the ability to both keep
19 children at home with their (TIMER CHIME) families
20 and meet their needs, utilize kinship placements,
21 identify family home placements outside of having to
use the Children's Center, but the quality of care is
critical as well.

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3 I'm going to turn it over to Deputy
4 Commissioner Mendez, if she has anything else to add.

5 DEPUTY COMMISSIONER MENDEZ: So, just to
6 piggyback on your question regarding services, I
7 won't go into detail, we can definitely share, but
8 there's a lot of robust service, mental health and
9 well-being services. JCCA provides mental health
10 support, Children's Village is working with us on our
11 youth that may be trafficked. We have different
12 organizations providing mentorship program. We have
13 an eight-staff ACS staff mental health team that's
14 based in the Children's Center. So, there's a lot of
15 programming that Commissioner Jones Gaston mentioned
16 that First Deputy Commissioner Winette Saunders
17 introduced. I'm happy to report today, there are 39
18 young people at the Children's Center, and we have
19 brought down considerably the length of time children
20 stay there. There are some, yes, that stay older, our
21 teens, but we're working with our foster care
providers and also working with their families to see
if they can safely be returned home so we've made a
lot of strides. I could go on, but.

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3 COUNCIL MEMBER EPSTEIN: Yeah. I'd be
4 happy to talk offline about that more because it's
5 something that we've seen as an ongoing concern and
problem.

6 DEPUTY COMMISSIONER MENDEZ: Yes. And we
7 work very closely with the 13 precinct and the
8 community district in that area on a regular basis.
9 So, I think those partnerships and the commitment,
10 while we don't want children staying at the Children
11 a long time, while they are there, we want them to be
supported and have their needs met.

12 DEPUTY COMMISSIONER GENDELL: I just
13 wanted to add that First Deputy Commissioner Winette
14 Saunders really wanted to be here today and
15 unfortunately had a medical appointment she couldn't
16 change, and so I just wanted to put that out for the
17 record because I know she really would have wanted to
18 share updated information about the Children's Center
19 with you. As you know, we've both been longstanding
20 members of the Children's Center and Community
21 Advisory Board, and I'd be happy to set up a time for
the three of us to meet so we can update you more
fully. Four, four of us, sorry.

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3 COUNCIL MEMBER EPSTEIN: Thank you.

4 CO-CHAIRPERSON LEE: Great.

5 Thank you so much. We've been joined also
6 by Council Member Brewer, and we'll go on to Council
Member Restler followed by Gutiérrez.

7 COUNCIL MEMBER RESTLER: Great. Thank you.
8 Congratulations Commissioners. Good to see the ACS
team this morning.

9 I will just note, building on Council
10 Member Epstein for a second, the CAC in Brooklyn is
11 moving. We've received no communication about that so
12 would appreciate a briefing on what's planned and
13 where that's going. It's in our District, it's an
14 important location, and we really want to make sure
that that is handled thoughtfully.

15 And with that, I'm going to switch the
16 topic that your team knows I'm going to ask about,
17 which is vouchers. Building on Council Member Ossé's
18 questions, just to affirm, there are 25,000 children
currently on the voucher waiting list?

19 COMMISSIONER JONES GASTON: So first of
20 all, absolutely commitment to follow up related to
21

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3 the CAC question that you have and then I'll turn it
4 over to Liz.

5 DEPUTY COMMISSIONER WOLKOMIR: Yes. Based
6 on the report from last Friday, 25,600.

7 COUNCIL MEMBER RESTLER: 25,600 children
8 desperately in need of childcare who do not have it
9 today and with no plans right now to provide any
10 funding to the families on the wait list.

11 DEPUTY COMMISSIONER WOLKOMIR: I want to
12 be clear. I obviously share your concern and want to
13 get care to as many families as possible. However,
14 there are families on the wait list that are actively
15 engaged in care, especially with New York City Public
16 Schools. We keep those children on the wait list
17 because if and when we are able to offer them a
18 voucher, we want them to have the choice of type of
19 care.

20 COUNCIL MEMBER RESTLER: So, you mentioned
21 earlier that your team and others across the
Administration are doing outreach to folks on the
wait list to connect them to 2K seats and after
school programs. Have you quantified how many

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3 families have been successfully connected from the
4 wait list to other childcare options?

5 DEPUTY COMMISSIONER WOLKOMIR: No. We
6 don't have a way to quantify that, but I can say that
7 there are about 6,000 children that are enrolled in
8 CCBG-funded New York City Public Schools seats. There
9 may be children in other New York City Public Schools
10 seats, meaning funded by other funding streams and we
11 don't have currently the ability to do a data match
12 with DYCD.

13 COUNCIL MEMBER RESTLER: So, without a
14 data match, we know that there's tens of thousands of
15 children who are in desperate need of support. And
16 while we know this is a major commitment for Governor
17 Hochul and Mayor Mamdani, these families are left in
18 the lurch. So, just to understand, it certainly seems
19 that there is, with the historic investment in the
20 State budget, there are resources available for this
21 Fiscal Year to pay for additional vouchers. Without
concern about future years, can you confirm that's
accurate?

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3 DEPUTY COMMISSIONER WOLKOMIR: As you
4 know, the budget is either being signed or signed
potentially while we're sitting here.

5 COUNCIL MEMBER RESTLER: But the childcare
6 funding was determined five months ago. We all know
7 what those numbers are and we've known them for five
8 months. The Mayor and the Governor did an
9 announcement on like the fifth day in January and the
10 numbers have not moved. So just to affirm a simple
11 question, for this Fiscal Year coming up, FY27, do we
12 have funding for additional vouchers? Not for future
years. I understand there's a major liability there.

13 DEPUTY COMMISSIONER WOLKOMIR: Well, I do
14 want to say that I haven't seen... I haven't had a
15 chance to look at the final bill so I'll take your
16 word for it, but the language is complex and we do
17 need to look at that, and we would be remiss if we
18 didn't to ensure that it is exactly the same as the
19 executive budget. However, we are always looking at
20 where (TIMER CHIME) we are on spending and
21 enrollments across the three agencies that use this
funding, HRA, ACS, as you know, and New York City
Public Schools. And so now that the State budget is

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3 final, we will need to look at and analyze how and
4 when we will be able to move the wait list. I can't
confirm today what that time window looks like.

5 COUNCIL MEMBER RESTLER: So, where I'm
6 going with this, and if Chairs, who I adore, who I
7 didn't say anything nice about you at the beginning
8 of my comments, I apologize. I do. Two quick ones,
I'm sorry. I do adore them. That was very sincere. I
9 say that to all the Chairs, but I really mean it
10 today.

11 So, just to ask, I understand that we
12 have an enormous responsibility. We significantly
increased enrollment for these non-mandated
13 low-income childcare vouchers during COVID with an
14 expectation of federal funds lasting forever, and
15 we're not there, and we've been successful for two
16 years in a row with tremendous advocacy in Albany to
17 maintain that every family who has a voucher is able
18 to keep it. That's an enormous achievement. You guys
deserve credit. Everybody involved deserves credit,
19 God bless. But we do have a 25,000-person waiting
20 list. The suggestion I want to make to you on the
record here is that we do SCCF vouchers again. This
21

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3 was the model we crafted during the de Blasio
4 Administration. It can be funded for a single year.
5 We don't make a in perpetuity commitment that this
6 child is going to have a voucher until they're 13 and
7 age out, but that we add childcare capacity for this
8 coming Fiscal Year with the resources we know we have
9 today. And I think that is the approach we should
10 take in this moment to help reduce the waiting list
11 and help more families connect to care now. And if we
12 can get more money from Albany in the future, then
13 let's enroll people in vouchers in the future, but
14 let's do more today.

15 Last question. If you want to respond to
16 that, you're welcome. Anything you want to add?

17 DEPUTY COMMISSIONER WOLKOMIR: We note
18 your recommendation.

19 COUNCIL MEMBER RESTLER: Thank you, I
20 appreciate it. I'm not shy.

21 Last thing, I am deeply disturbed by one
policy that didn't make it into the State budget,
which has to do with OCFS's policy around hours that
parents work and access to childcare vouchers.

Basically, OCFS has regulations that require parents

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3 to... that only allow for a child to have a voucher
4 during the precise hours that a parent is working.
5 So, if a parent works nights, then they don't get a
6 daytime childcare voucher. If a parent works Mondays
7 and Tuesdays, then the kid can only go into the
8 childcare center Mondays and Tuesdays. If this policy
9 is going to be imposed on the City, it would be
10 profoundly disruptive. It would lead to child center
11 closures, because how can a childcare center that has
12 100 kids have a different policy of what hours every
13 100 kid is coming in? You can't hire teachers that
14 way. We will see enormous, enormous disruptions for
15 our childcare system. I am hopeful that the Governor
16 is able to guide her agency to do the right thing and
17 that OCFS no longer... and OCFS sees that this would be
18 a disastrous policy for New York City childcare. Do
19 you have any updates on your conversations on this?
20 Is OCFS giving any indication to you that they're
21 recognize how harmful and disruptive a policy this
would be?

DEPUTY COMMISSIONER WOLKOMIR: I mean,
first I'll say, you know, but for the good of all,
you know that ACS has been advocating.

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3 COUNCIL MEMBER RESTLER: Yes, no, no, no,
4 I'm not criticizing you.

5 DEPUTY COMMISSIONER WOLKOMIR: No. I just
6 want people to...

7 COUNCIL MEMBER RESTLER: You guys have
8 been great. I'll say that on the record.

9 DEPUTY COMMISSIONER WOLKOMIR: Understand
10 the position of the agency and the position of this
11 Administration, which is that we agree that this
would be bad for providers, bad for families, bad for
child development.

12 We have been advocating at the OCFS level
13 and having conversations there. The Administration
14 has been speaking with Chamber about this. I don't
15 have any updates, but we are holding onto the same
16 hope that you are, that there is a pathway so that we
17 can ensure that families who are juggling more than
just their work schedule, as we know, have the
opportunity to have the childcare they all seek.

18 There's I think four or five working days
19 left in session. Whether we pass the Hevesi-Brisport
20 bill again, which is one way to fix this, or OCFS
21 changes its regulations, which is another way to fix

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3 this, we just need it fixed because the families in
4 New York City...

5 CO-CHAIRPERSON LEE: Thank you, Lincoln.

6 COUNCIL MEMBER RESTLER: Sorry. I'm done.
7 Thank you. Bye.

8 CO-CHAIRPERSON LEE: Council Member
9 Gutiérrez followed by Majority Leader Abreu, I don't
10 know if he's here, but we'll move on if not.

11 COUNCIL MEMBER GUTIÉRREZ: Thank you,
12 Chairs. Good to see everyone. Welcome, Commissioner.

13 I want to just uplift the remarks of my
14 Colleague, Council Member Schulman, about the
15 preventative service. I understand the role of the
16 Chief Savings Officer. Obviously, I think we're all
17 in agreement. We want to be able to fund programs
18 that we have money for and fund effective programs. I
19 do want to say that families in my District, I know
20 the folks from Canva and Forestdale are here, they
21 will be testifying, but I really think that putting
something out or making a proposal that severely cuts
this program without much of like a safety, without
an explanation of what's going to happen to those
jobs, without explaining what's going to happen to

3 those families impacted is deeply, deeply concerning.
4 And you heard from Chair Lee about just the very
5 simple math of the eventual cost savings to the City
6 when we do invest in preventative care. So, I just
want to uplift Council Member Lee.

7 I, of course, am also asking some
8 questions about the childcare vouchers. It's a hot
9 topic and mainly because obviously, we care deeply
10 about early childcare as I think this Administration
11 does, but we have families that are saying, what
12 about me. When the Mayor is talking about childcare,
13 he's not talking about me. He's not talking about the
14 voucher that I'm desperately waiting on. So, I just
15 have some data if you have them specifically, and
16 I'll sign up for round two if I need. But can you
share what percentage, as I understand it, every
family was able to recertify within this Fiscal Year?

17 DEPUTY COMMISSIONER WOLKOMIR: The vast
18 majority of families have the opportunity to
19 recertify provided they submit a recertification
20 application. It's timely, it's complete. There is a
21 small percentage. It's about, and not to minimize how
important childcare is to this population, but there

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3 are about six to seven percent of families that we
4 serve that are not able to continue with their
5 voucher because when we have limited funding, we are
6 required by federal rules to serve three populations
7 first, families that are unhoused, families with a
8 child with special needs, and families that are very
low income, which is under 300 percent of the State
income standard.

9 COUNCIL MEMBER GUTIÉRREZ: Okay. And so
10 that's about six percent of those folks unable to
11 kind of maintain their voucher?

12 Okay. Do you have a sense of those that
13 were able to recertify, how many of them potentially
14 have siblings, younger siblings that were not able to
15 qualify? Because I think that puts parents in,
16 basically back to square one, where they have one
17 child who is utilizing a voucher, but they
technically can't go back to work because they have a
younger child. Do you have a sense of that?

18 DEPUTY COMMISSIONER WOLKOMIR: I don't
19 have a sense of magnitude. We know it's an issue. I
20 mean, we do have families reaching out to us, telling
21 us that they are trying to add a child to their case

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3 and that child might be on the wait list if the
4 family is still eligible serving other children. We
5 can look into whether or not those analytics are
possible and get back to you.

6 COUNCIL MEMBER GUTIÉRREZ: Got it.

7 Just so you know, a few of my Colleagues
8 and myself jointly sent a letter to some of our folks
9 at the State, knowing full and well the budget would
10 not have been passed by April 1st. Obviously, we
11 don't have anything. I think what you've shared today
is just nothing substantial.

12 My last question, and I'll sign up for
13 round two, is are there any specific circumstances
14 outside of seeing this miraculously in the State
15 budget that would allow for ACS to begin offering
vouchers to eligible families?

16 DEPUTY COMMISSIONER WOLKOMIR: Well, I
17 want to be clear that we will be looking at what is
18 in the State budget, which is a substantial increase
19 in funding that is allowing us at baseline to
continue the policy that we have in place.

20 COUNCIL MEMBER GUTIÉRREZ: To allow people
21 to re-certify, which is not nothing. I hear that.

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3 DEPUTY COMMISSIONER WOLKOMIR: Which is
4 not nothing, and we will be looking at where
5 enrollment stands across all three agencies and
6 spending to assess if there is a time in the next
7 months that we may be able to begin moving the wait
8 list. But we don't know that yet, because we need to
9 assess what's in the budget, what attrition in our
system looks like, what spending across ACS, HRA, and
New York City Public Schools looks like.

10 COUNCIL MEMBER GUTIÉRREZ: Thank you.

11 CO-CHAIRPERSON LEE: Okay. Deputy Speaker
Williams followed by Council Member Mealy.

12 DEPUTY SPEAKER WILLIAMS: Good morning.
13 I'm just going to ask a few questions about the
14 racial equity plans. I'm asking all the agencies
15 these questions. We're super excited to have the
16 prelim plans and want to make sure that as we talk
17 about the budget, that we have a lens of racial
18 equity. So, what has ACS determined are the short and
19 midterm goals to achieve in relations to the equity
plan?

20 DEPUTY COMMISSIONER GENDELL: Good
afternoon, I started to say good afternoon, good
21

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3 morning, Deputy Speaker, feels like afternoon
4 already.

5 I know I said this for another question,
6 but I just want to say for the record that first
7 Deputy Commissioner Winette Saunders, who's leading
8 this work for us, wanted to be here to be able to
9 answer this question, but is not, so I'm here
10 answering it for her, but she unfortunately couldn't
11 make it today for a medical appointment.

12 DEPUTY SPEAKER WILLIAMS: We love her.
13 It's okay.

14 DEPUTY COMMISSIONER GENDELL: Okay. So, on
15 the short-term goals, we have launching school-based
16 early support prevention, increasing community-based
17 referrals to prevention, and those are the short
18 term.

19 Do you want me to do the middle term?

20 DEPUTY SPEAKER WILLIAMS: Yeah. Let's do
21 it.

22 DEPUTY COMMISSIONER GENDELL: Middle term
23 is continuing to invest in training ACS staff and
24 providers to provide quality services and to foster a
25 psychologically safe work environment that embraces

3 equity and transparency, and another one is investing
4 in the development of community spaces that
5 contribute to healthy child development and family
6 strength, such as the FECs. Another is to continue to
7 decrease unnecessary child welfare reports by
8 promoting a citywide culture shift among mandated
9 reporters so that they're not calling the SCR when
10 there's a child who doesn't have a safety reason. And
11 another is to strengthen restorative approaches to
12 addressing conflict in juvenile justice settings.

13 And then do you want me to do the long
14 term?

15 DEPUTY SPEAKER WILLIAMS: No. The short
16 and midterm is fine.

17 DEPUTY COMMISSIONER GENDELL: Okay.

18 DEPUTY SPEAKER WILLIAMS: What if...

19 DEPUTY COMMISSIONER GENDELL: I'm happy to
20 share the full plan with you. I think it's public.

21 DEPUTY SPEAKER WILLIAMS: Yeah. It's
public.

What if any budgetary actions need to be
taken to help achieve these goals?

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3 COMMISSIONER JONES GASTON: Well, before
4 Deputy Commissioner Gendell jumps in, I just want to
5 also just kind of chime in here is first of all, I
6 was super delighted to know that the agency had a
7 racial equity plan, and I'm looking forward to kind
8 of digging into it and adding some of my perspective
9 and experience to be able to deepen the work that
10 we're doing with identified goals and focus areas,
11 but also look for other opportunities where we can
12 really focus on decreasing the disproportionality and
13 disparity that's experienced across our communities,
14 particularly in the services that we employ.

15 DEPUTY COMMISSIONER GENDELL: And I'll
16 just, to answer your question, I believe that both
17 the short-term and medium-term (TIMER CHIME) goals
18 are all able to be accomplished within our current
19 budget framework, but I will verify that with the
20 First Deputy Commissioner.

21 DEPUTY SPEAKER WILLIAMS: Okay. In the
City's Preliminary Racial Equity Plan, ACS states
that it plans to support young people in preventing
contact with the juvenile justice system by expanding
community-based programs that serve youth before they

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3 come to the attention of family court. How does ACS
4 plan to identify youth who may be at risk of system
5 involvement? And what specific community-based
6 programs or interventions does the agency plan to
7 expand or invest in? And what resources are included,
if any, in the exec plan to support this work?

8 DEPUTY COMMISSIONER GENDELL: I'm going to
9 turn it over to Deputy Commissioner Ginsburg to talk
a bit about ACES and Just Us and maybe other items.

10 DEPUTY COMMISSIONER GINSBURG: Good
11 morning. Nice to see you. Thank you for your
12 question.

13 As you are aware, we engaged in a large
14 expansion of both ACES through the Cases Program and
15 Girls Just Us in the last year and the upcoming
16 years. In FY26, that budget, there will be 24
17 additional young women who will be served via this
18 expansion. It's a program that started in Brooklyn
19 and is going to be expanded to Queens and the Bronx.
20 FY27, there is also 0.8 million CTL being added into
21 that budget. ACES, which is a program, it's the only
ROCA program that exists in the city. It's an
extremely important program for heavily

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3 street-involved young people. It's one of the only of
4 its kind in the city. We have expanded that program
5 so that 400 more young people will be able to take
6 part. In that FY27, 7 million of CTL has been
7 dedicated to that program, and in '28, 7 million
also.

8 DEPUTY COMMISSIONER GENDELL: Before we
9 move on, Council Member Lee, could we correct
10 something for the record from one of your earlier
questions?

11 CO-CHAIRPERSON LEE: Sure.

12 DEPUTY COMMISSIONER PLETNIKOFF: Yeah. I
13 apologize. When you'd asked me about the revenue
14 impact, I rushed and I misstated. The actual revenue
15 impact is 14.91 million. I had accidentally said 28.9
in my haste, so I apologize.

16 CO-CHAIRPERSON LEE: Great. Thank you so
17 much.

18 Okay. Council Member Mealy followed by
19 Council Member Brewer.

20 COUNCIL MEMBER MEALY: Congratulations.
21 Thank you, Chairs, for this great hearing.

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3 I want to concur with my Colleague Wong
4 in regards to juvenile. You said most of this funding
5 will support administrative and operation costs,
6 including supplies, maintenance, and repairs that are
7 not capitally eligible at the Crossroads Detention
8 Center in Brooklyn. A portion of these funds, at
9 least a half a million, which is baselined now, in
10 Fiscal '27, will support three additional beds in
11 non-secured detention facilities. I'm glad to hear
12 that the half a million is going in, because I have
13 to now, I put funding in with Ready, Willing, and
14 Able to clean all around that detention center. I
15 think y'all have to look into that to see when
16 they're going to be moving the cars and make sure
17 that area is neat. I'm making sure that area is. And
18 I just was there last year in regards to the last
19 Administration we put in. I was going to put in about
20 five million this year, and last Administration had
21 some from Albany to build a whole new bedding
facility there. And now I'm hearing you're only doing
three beds in a non-secure. We had the contractors
there. We was taking one of the courts, because they
have at least about three courts in it. And we said

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3 we could take one of the courts to make sure that our
4 young men are not sleeping on the floor, in which I
5 went myself walking through. Numerous of our young
6 people are sleeping on the floor. And now to hear
7 that y'all put money in, a million, to put it in for
8 some of the classrooms, 20 to 40 classrooms, isn't
this kind of a mix-up?

9 DEPUTY COMMISSIONER GENDELL: Yeah. I
10 think we can explain some of it, and then I'll turn
11 it over to Deputy Commissioner Ginsburg. So, first of
all, I want to state, first of all, no child, young
person is sleeping on the floor.

12 COUNCIL MEMBER MEALY: I was there myself.

13 DEPUTY COMMISSIONER GENDELL: Some young
14 people have temporary beds, but nobody is sleeping on
15 the floor.

16 COUNCIL MEMBER MEALY: They have chairs.
17 They put the chairs together to sleep in.

18 DEPUTY COMMISSIONER GENDELL: No, no, no.
19 No, they are given a very...

20 COUNCIL MEMBER MEALY: We should do a
21 walkthrough really soon.

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3 DEPUTY COMMISSIONER GENDELL: We'd be
happy to do that, for sure.

4 COUNCIL MEMBER MEALY: Sometimes it's at
5 major capacity, and that's why they don't have enough
6 beds.

7 DEPUTY COMMISSIONER GENDELL: So, that is
correct. So, we are...

8 COUNCIL MEMBER MEALY: So, that's why we
9 was putting more money in to make sure that no one
10 is. And I have to say, Crossroads sometimes have more
11 employees than our young people in there. So, it
fluctuates, but recently it's been almost 90.

12 DEPUTY COMMISSIONER GENDELL: So we are
13 building a temporary structure at Crossroads.

14 COUNCIL MEMBER MEALY: Three beds.

15 DEPUTY COMMISSIONER GENDELL: No, no, no.
16 So, the three beds is different. So, last (TIMER
17 CHIME) year's budget included funding, capital
18 funding, either capital or expense, Margaret will
19 correct me, to do expense funding to do a somewhat
temporary facility at Crossroads to address capacity.
20 This year's budget includes funding unrelated to
Crossroads and unrelated to secure detention to take
21

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3 a non-secure detention facility and make it a
4 slightly large, serve more children for Close to
Home. So, completely separate...

5 COUNCIL MEMBER MEALY: How many beds?

6 DEPUTY COMMISSIONER GENDELL: From
7 Crossroads. From six to nine beds, but nothing to do
with Crossroads.

8 Crossroads, do you want to talk more?

9 DEPUTY COMMISSIONER GINSBURG: So, at
10 Crossroads, we are planning to build an additional 28
11 beds.

12 COUNCIL MEMBER MEALY: There you go. Okay.

13 DEPUTY COMMISSIONER GINSBURG: That will
14 be two halls. Each hall will have education and
15 programming space. We are also planning for
16 additional classroom space to accommodate the
increased population.

17 COUNCIL MEMBER MEALY: Okay. 28 beds sound
more like it.

18 DEPUTY COMMISSIONER GINSBURG: Yes.

19 COUNCIL MEMBER MEALY: Okay. Thank you so
20 much.
21

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3 DEPUTY COMMISSIONER GINSBURG: We're with
4 you and we appreciated your visit and you're welcome
to come back anytime.

5 COUNCIL MEMBER MEALY: Please think about
6 the maintenance around the facility. It's an eyesore
7 on the community because they never move the cars.
8 The 73rd precinct is right next, across the street.
9 They don't move their cars, so I have to put funds
just to make sure that the community look nice.

10 DEPUTY COMMISSIONER GINSBURG: We
11 appreciate your partnership on that. We are
12 struggling with the fact that we are a 24/7 operation
and our staff need some place to park their cars.

13 COUNCIL MEMBER MEALY: Yeah. But sometime
14 we got to take up one side of the month and just ask
15 everyone to move it to the next side of the street.

16 CO-CHAIRPERSON STEVENS: Because I see the
17 DYCD mob coming in, so we don't have to start
wrapping it up.

18 COUNCIL MEMBER MEALY: Thank you so much.

19 CO-CHAIRPERSON STEVENS: Thank you.

20 CO-CHAIRPERSON LEE: Okay. Council Member
21 Brewer.

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3 COUNCIL MEMBER BREWER: Thank you.

4 I have a question about Rikers. I go to
5 Rikers a lot and I have been a foster parent and then
6 now I have the migrant kids in my house, so I'm
7 familiar with the crew. My question is, people coming
8 out of Rikers or coming out from upstate, women in
9 particular, are you in touch with the Department of
10 Correction, because we all know that maybe the kids
11 are in foster care, they really want to go back with
12 their parents, they can't go back until they have a
13 place to live, blah, blah, blah. I worry about that
14 population. Because that population, I know well, you
15 get mental health issues when your parents are
16 incarcerated. So, do you have that kind of connection
17 at all? Or is that something that you're focused on,
18 either with Fortune Society, Correction, or anybody
19 else?

20 DEPUTY COMMISSIONER GENDELL: I just want
21 to make sure we're clear. Are you asking about
children in foster care whose parents are
incarcerated?

COUNCIL MEMBER BREWER: Correct. And I'm
also, it's not a big population, I don't know, 400 or

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3 500 women at Rikers, but it is a population where
4 young people can be damaged mentally if they don't
get support.

5 DEPUTY COMMISSIONER GENDELL: That's
6 important to us, and I'll pass it.

7 DEPUTY COMMISSIONER MENDEZ: So, thank you
8 for your question. ACS has a team, it's called CHIP,
9 Children of Incarcerated Parents, and we work very
10 closely with the foster care providers to ensure
11 while children are in care and their parents are
12 incarcerated throughout the state or even in the
13 country, to facilitate visits, and that team also
14 works closely with agencies because case planning
15 should continue. And when parents are released and
16 they're moving back into the area, if the goal
17 remains reunification, there's an expectation that
the agencies are supporting those families to assess
and make a decision about safe and timely
reunification.

18 To your question about a formal agreement
19 or partnership, we don't have that at now, but we can
20 definitely take that and look at that.
21

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3 COUNCIL MEMBER BREWER: I would like to
4 see... obviously, the new DOC Commissioner is
5 phenomenal, known him for 40 years, and the fact of
6 the matter is, I think he would be interested in it.
7 We're trying to reduce the population. This would be
8 one way to do it. You know the issues. I don't know
9 if there's funding allocated to it. I don't know what
10 the numbers are, but I'd love to see some data as to
11 how many women could be reunited. You can know where
12 this is going so that the families are in better
13 shape, the women are in better shape and they get
14 support. Is that something that you could get back to
15 us on?

16 DEPUTY COMMISSIONER MENDEZ: Yeah.

17 COUNCIL MEMBER BREWER: Okay. Number two
18 would be...

19 DEPUTY COMMISSIONER MENDEZ: I get in
20 trouble when I say I'll take a look into that. So
21 yes, I think so.

COUNCIL MEMBER BREWER: It's a really
important population, and they're going to end up in
recidivism if that issue is not addressed, in my
opinion.

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3 COMMISSIONER JONES GASTON: Well, and I'll
4 remove her getting in trouble and say, yes, we'll
5 absolutely follow up. And I look forward to meeting
the Commissioner.

6 COUNCIL MEMBER BREWER: Thank you.

7 Second issue quickly is between Fair
8 Futures, a wonderful program, and the fact that True
9 Colors and others are trying to deal with young
10 people coming out of foster care, becoming adults,
11 etc. So, what are the numbers on that? In other
12 words, because we don't want people to end up in
13 shelters. We (TIMER CHIME) want people to have a life
14 after foster care. True Colors helps, others help. I
15 just want to know what the numbers are. It says here
16 in this question that there's money allocated toward
17 coming out of foster care, etc. So, what are the
18 numbers and how are we doing on that topic? Because
19 there are people unfortunately in shelters who I
20 don't think should be there.

21 DEPUTY COMMISSIONER MENDEZ: Agreed,
absolutely. So, for Calendar Year 2024, we had 420
young people, non-permanency discharges. That number
is down in Calendar Year 2025 to 383. We work very

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3 closely with the foster care providers who do a
4 wonderful job engaging young people in preparing them
5 for transition. So, there are independent living
6 skills that are provided prior. We have our Fair
7 Futures. We work very closely to understand and
8 assess the child's needs post foster care. Will they
9 need supportive housing? We work, you know, with HRA
10 and HPD to make sure that we, if they need supportive
11 housing, they can go there. We work closely with
Anthos and we have CityFHEPS vouchers so young people
get CityFHEPS vouchers.

12 COUNCIL MEMBER BREWER: Laura Lazarus,
yes, keep going.

13 DEPUTY COMMISSIONER MENDEZ: And Anthos
14 does aftercare. So, they help with the stabilization
15 after because we know that once you just get your
16 keys, there's more to maintaining an apartment.

17 COUNCIL MEMBER BREWER: I'm aware, I'm
very aware.

18 DEPUTY COMMISSIONER MENDEZ: Fair Futures,
19 I think you know, is up to 26. For those that decide
20 to leave care prior to turning 21, we have a team
21 called Supervision to 21 that does their best to

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3 track these young people, providing them supports,
4 connecting them to services, and then if need be,
5 we'll hold a conference to see if they need to come
6 back. So, I say all that to say, we do try as much as
7 possible to have a net around these individuals to
8 support them so the organization that you mentioned,
9 we'll make sure that our providers are aware to
10 connect the young people to that organization and
also the Center for Fair Futures as they're working
with the coaches.

11 COUNCIL MEMBER BREWER: I guess my
12 question would be not right now, but is there extra
13 funding or are there extra resources despite all the
14 amazing work that you, Fair Futures, Laura, and
15 everybody else is doing? That would be my question.
16 You always need more money, but in this case, this is
a really, again, a really important move.

17 DEPUTY COMMISSIONER MENDEZ: I can take
that back and look into that.

18 COUNCIL MEMBER BREWER: I would appreciate
19 it. This population is recidivism if you don't
20 address it now.
21

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3 DEPUTY COMMISSIONER MENDEZ: Right. And
4 that's why the partnership with Anthos is so critical
5 because they provide that year of stabilization, and
so we're hoping that that will continue.

6 COUNCIL MEMBER BREWER: I know Laura very
7 well.

8 So, 383 is what? What is that number? I'm
9 sorry.

10 DEPUTY COMMISSIONER MENDEZ: So, that is
the number of youth non-permanency discharges.

11 COUNCIL MEMBER BREWER: Not in...

12 DEPUTY COMMISSIONER MENDEZ: Correct.
13 Those are young people that left care, not to
adoption, reunification, or kick out.

14 COUNCIL MEMBER BREWER: Ones who need
15 help. Okay. Thank you very much.

16 CO-CHAIRPERSON STEVENS: Thank you,
Council Member Brewer.

17 I'm going to do a lightning round just
18 because I know that there's a couple of folks who
19 still want to ask a few questions.

20 I guess my first question is just around
the preventative services contract. Have we notified
21

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3 that are being cut? Have we notified those providers
4 in writing yet, and have they received the date of
5 when those contracts will be ending? And if not, when
will that be going out?

6 COMMISSIONER JONES GASTON: So, and I can
7 be corrected. We have not notified in writing yet. I
8 did have an opportunity to touch base with each of
9 the organization's leadership yesterday, and we are
10 waiting for kind of final approval on the budget, and
11 then we'll move forward with written communication
and then the timeline of the 90 days as stated
earlier.

12 CO-CHAIRPERSON STEVENS: Okay. Thank you.

13 The executive plan includes a budget
14 headcount of 385 for protective services areas. How
15 many vacancies are there currently in this program?
16 I'm going to do a couple of questions. Were any
17 vacancies in this program area limited as part of the
Mayor's savings? If so, how many and why?

18 COMMISSIONER JONES GASTON: I'm going to
19 turn that over to Deputy Commissioner Linares.

20 DEPUTY COMMISSIONER LINARES: Hi, again.
21 So, we have the contract capacity for family support

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3 model, again, is 4,512. Know that that's about 44
4 percent of our total capacity, which is 10,637. In
5 April, again, we had a total of 3,347 families that
6 were participating in the services. So, we have over
7 1,000 contractors slot capacity to serve families in
8 the family support programs. That doesn't account for
9 the other programs that we have available in the
boroughs. We do not anticipate that any of the
families will be wait-listed.

10 And there's different reasons why there
11 are some vacancies. So, we've taken steps to increase
12 utilization. We have worked closely with DHS and
13 NYCHA to make sure that we are in the community. We
14 do things like Family Day and invite prevention
15 providers to the table so that they can connect with
16 families in an effort to make sure that their
17 utilization is increased. Hence, I think we have, you
18 can see an increase in our community referrals where
we've gone up to about, from last year, the same
time, about 20 percent.

19 DEPUTY COMMISSIONER GENDELL: Were you
20 also asking, sorry. Were you also asking about Child
21 Protective?

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3 CO-CHAIRPERSON STEVENS: Yeah.

4 DEPUTY COMMISSIONER LINARES: Sorry. I
misunderstood.

5 CO-CHAIRPERSON STEVENS: It's okay.

6 DEPUTY COMMISSIONER GENDELL: So, the plan
7 doesn't have any new savings there. We currently have
191 vacancies in the Division of Child Protection.
8 Our CPS, the actual Child Protective Specialist,
9 budget position is 1,855, and there are 108 that are
10 vacant.

11 CO-CHAIRPERSON STEVENS: 108 that are
vacant.

12 What is the typical timeline for
13 frontline staff such as Child Protective Specialists?
14 Does ACS perform its own background checks on
15 candidates? If so, how long does it take? And if not,
how does those background checks take place?

16 DEPUTY COMMISSIONER GENDELL: There is a
17 background check policy. It varies by position,
18 what's required, and so it would vary how long it
19 takes.

20 CO-CHAIRPERSON STEVENS: Do you have like
an average?

21

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3 DEPUTY COMMISSIONER GENDELL: It's about
4 six weeks.

5 CO-CHAIRPERSON STEVENS: Six weeks.

6 How does the onboarding typically take
7 place and train a Child Protective Specialist? And
8 what is the percentage of CPS candidates provided job
9 offers actually complete the hiring process and
10 onboarding? What difficulties has ACS faced in hiring
those workers and what is ACS doing to address those
issues?

11 DEPUTY COMMISSIONER LINARES: So, we have
12 a very extensive training program for new CPS. They
13 spend several months at the Satterwhite Academy, and
14 that also includes, we have a simulation site where
15 part of the job is practicing what it's like to go to
16 court, what it's like to go to home, and then they go
17 into a training unit in their offices where they have
18 a small caseload and less complicated cases, and then
19 they go back to training in the academy because
20 they'll have had a better sense of what the job's
21 like when they've done a few cases and they go back
to the academy. So, it takes several months, and I

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3 think about 75, like about three-quarters complete,
4 is that right? Sorry, closer to 70 percent, sorry.

5 CO-CHAIRPERSON STEVENS: Those are all the
6 questions I have now. I still have a number of
7 questions. We'll send them to you in writing because
I know we are kind of pressed for time.

8 And so just want to just remind our
9 Colleagues and you guys to try to be as succinct as
10 possible because DYCD's in the other room waiting,
please. Thank you.

11 CO-CHAIRPERSON LEE: Thank you. Okay,
12 round two.

13 We got Council Member Joseph followed by
14 Council Member Schulman.

15 COUNCIL MEMBER JOSEPH: Thank you, Chairs.

16 Just wanted to ask a quick question. How
17 many young people we have at Crossroads and how many
18 at Horizon? Real quick.

19 DEPUTY COMMISSIONER GINSBURG: 181 at
20 Horizon, 186 at Crossroads.

21 COUNCIL MEMBER JOSEPH: What is the
capacity the facilities were built for?

DEPUTY COMMISSIONER GINSBURG: 245.

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3 COUNCIL MEMBER JOSEPH: 245. All right,
4 so.

5 DEPUTY COMMISSIONER GINSBURG: Bedrooms.

6 COUNCIL MEMBER JOSEPH: Okay. We're going
7 to hold that right there.

8 The City has a unique obligation for
9 students in foster care who are under the City's care
10 and custody and must do more to support their
11 education including ensuring that they get to school
12 in the first place. These are feasible options. Has
13 ACS worked with New York City Public Schools to
14 identify and implement a solution that allows
15 students to get to school as soon as they are placed
16 in foster care or change foster care homes as
17 utilizing ACS vehicles?

18 DEPUTY COMMISSIONER MENDEZ: So, yes. So,
19 in 2022, in October, November, we worked with New
20 York City Public Schools, the foster care office and
21 the transportation office and we released a
reimbursement plan and guidelines around
transportation. It outlined that as soon as children
come into care, the school should be notified and
then providers will be reimbursed. At the time, it

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3 was up to 200 dollars a day if they had to cover the
4 transportation because the providers are the foster
5 parent. And we've had that plan in place. We made
6 some revisions, I believe, last school year and then
7 New York City Public Schools, after some additional
8 conversations and hearing from the community,
9 increased the 200 dollars a day so that is a new
10 facet so we're in the process of revising the
11 transition plan and also have kind of extended who
12 could apply. So, it's children that are going to
13 school in the city or out of the city, and then I
14 believe those that live out of the city that need to
15 come into the city. And then also they will reimburse
16 providers if they use other entities that have,
17 there's other types of car service, which wasn't part
18 of the original plan. So, we're in the process of
19 revising the current policy, and so hopefully we'll
20 have that online for the start of the next school
21 year.

18 For children at the Children's Center,
19 when you think about it, they are in ACS's custody.
20 So, we are now responsible for getting them to, and
21

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3 all of the children are in our custody, but like
4 they're in our house, if you will.

5 COUNCIL MEMBER JOSEPH: Right.

6 DEPUTY COMMISSIONER MENDEZ: So, we are
7 responsible. We have an added interest to make sure
8 they go to school. So, we use our ACS transportation
9 and our Deputy Commissioner of Administration
10 coordinates with the Children's Center team to make
sure those cars are available and they have a plan
and they get the children to school.

11 COUNCIL MEMBER JOSEPH: And the ones that
12 are in agency service this fall, you will have a plan
13 to make sure they get to and from school because they
have the highest absenteeism rate entering into care.

14 DEPUTY COMMISSIONER MENDEZ: So, we're
15 hoping that, and we'll reiterate with the foster care
16 providers, we're hoping that with this revised
17 policy, they're going to get reimbursed for more
18 money per day. They'll be able to use other services
19 like Kids Car that should (TIMER CHIME) increase the
attendance and reduce the challenges that they've
experienced.

20 COUNCIL MEMBER JOSEPH: Okay. Thank you.
21

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3 CO-CHAIRPERSON LEE: Okay. Council Member
Schulman followed by Council Member Gutiérrez.

4 COUNCIL MEMBER SCHULMAN: Thank you. I
5 have two questions.

6 One, are there currently any tools and
7 data sharing agreements in place that make it easier
8 for public school staff to understand student needs
and support matching with prevention services?

9 DEPUTY COMMISSIONER LINARES: Hi. Thank
10 you for that question. So, as you may know, because
11 of social service laws, for prevention services, we
12 need consent forms to get information about the
13 education of the children so we don't have a data
14 agreement where we can exchange data aggregately.
15 However, if a provider is in need of specific
16 information about a specific child, as long as they
17 have a consent form, we are able to work with them
18 and get them the information that they need. But
19 unfortunately, because of service laws, we need a
20 consent. So, there's been some conversations in terms
21 of trying to figure out how to do that, but we will
continue this conversation and try to figure out how

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3 to do it in a way that obviously keep the
4 confidentiality of the family safe.

5 COUNCIL MEMBER SCHULMAN: Great. No, keep
6 us informed.

7 And the other is that should these cuts
8 go through for the preventive services, I would like
9 a briefing on how that's going to affect particularly
10 the agency in my District.

11 DEPUTY COMMISSIONER LINARES: Yes.

12 COUNCIL MEMBER SCHULMAN: That's a yes?
13 Okay.

14 DEPUTY COMMISSIONER LINARES: Yeah, of
15 course.

16 COUNCIL MEMBER SCHULMAN: Thank you very
17 much.

18 CO-CHAIRPERSON LEE: Okay. Deputy Speaker.

19 DEPUTY SPEAKER WILLIAMS: Yes, I'm back.

20 So, back to the racial equity plans. So,
21 AC has pledged to expand Fair Futures to provide
justice-involved youth with coaches, housing
specialists, and educational services. Given the
reduction in funding in Fiscal 2026 through 2028 for
Fair Futures that was included as a savings in the

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3 exec plan, does ACS still intend to achieve this
4 expansion? Will any slots that were earmarked for the
5 pledges in the racial equity plan be eliminated due
6 to this reduction in funding? And how many additional
7 youth does ACS hope to serve if it does expand the
8 program? When can we expect to see this expansion and
how will it be funded?

9 DEPUTY COMMISSIONER GENDELL: We are
10 continuing to expand Fair Futures, and it is in both
11 on the juvenile justice side and on child welfare.
12 The budget action slows the growth, but the growth by
13 Fiscal 2029, we achieve the same end number of 5,400,
14 which was the goal. When we get to Fiscal 2029, if we
15 feel that's not sufficient, obviously we can have
16 conversations about where to go from there.

17 CO-CHAIRPERSON LEE: Okay. Great.

18 And back to Council Member Joseph.

19 COUNCIL MEMBER JOSEPH: Thank you.

20 Real quick. Two more questions. Over the
21 past five years, how many youth have aged out of
foster care annually and what percentage of those
youth are enrolled in college?

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3 DEPUTY COMMISSIONER MENDEZ: So, I don't
4 have the past five year. I can give you, we had in
5 Calendar Year 2024, 420 non-permanency discharges.
6 So, those are youth leaving foster care. And in
7 Calendar 2025, we had 383. So, I'll have to get the
8 other information and then also crosswalk that with
9 our College Choice data. We do know that when College
10 Choice launched in 2022, we had 200 young people. And
11 I believe the spring semester of 2026, we had 471
youth in college. But I will have to crosswalk the
exits with who was in college at the time.

12 COUNCIL MEMBER JOSEPH: No problem.

13 For students with foster care experience
14 who did not complete college, what academic career
15 re-engagement supports are available for them for
re-enrollment or transition into employment pathways?

16 DEPUTY COMMISSIONER MENDEZ: So, for young
17 people that are in college specifically, we work very
18 closely with New York Foundling. They do our college
19 support services program and they provide, in
20 addition to supporting around the financial issues,
21 the wraparound academic advisement. So, for those
that are going to be struggling, let's say they're on

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3 probation, they're providing additional support. If
4 they do have to leave school, they still, if they're
5 in care, still have their case planning team, they'll
6 have their Fair Futures coach, and then we have a
7 team at ACS. So, we do work to re-engage. There have
8 been young people that have been in the College
9 Choice Program, discontinued, and now are looking at
10 our Career Choice Program, which launched this Fiscal
path.

11 COUNCIL MEMBER JOSEPH: Thank you. Thank
you, Chairs.

12 CO-CHAIRPERSON LEE: Okay. Great.

13 Chair, do you have any more?

14 Okay. I think we are good.

15 So, thank you so much for joining us.
16 We're just going to take a quick break.

17 CO-CHAIRPERSON STEVENS: Wait. How was it?

18 CO-CHAIRPERSON LEE: Oh.

19 CO-CHAIRPERSON STEVENS: Were we nice? Are
you okay? Did you survive?

20 COMMISSIONER JONES GASTON: It was great.
Thank you.

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3 CO-CHAIRPERSON STEVENS: Thank you.

4 SERGEANT-AT-ARMS: Just a reminder,
5 everyone, please do not approach the dais, please do
not approach the dais at any point.

6 No food or beverages are allowed in this
7 room.

8 Please, quiet down. Please, find your
9 seats. We are getting ready to begin. Please, find
your seats.

10 Just a reminder, no one may approach the
11 dais at any time, and no food or beverages are
allowed in this room.

12 CO-CHAIRPERSON LEE: Okay. I think we can
13 go ahead and get started.

14 Okay. So, good afternoon, and welcome to
15 today's second hearing about the FY27 Executive
16 Budget, and I'm Council Member Linda Lee, and today
17 we will hear from Department of Youth and Community
Development, and I'm pleased to be joined again by my
18 Colleague, Council Member and Chair Althea Stevens,
19 and we have been joined by the Deputy Speaker,
20 Council Member Maloney, Council Member Epstein,
Council Member Wong, and Council Member Felder.

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3 And welcome, Commissioner and your team,
4 and thank you so much for joining us today to answer
5 our questions. And I just want to note, it's really
6 cool that the three of us have all this former
7 non-profit experience, and I think there need to be
8 more of us in government spaces, so I'll just say
that. I will just say that.

9 So, on May 12th, 2026, the Administration
10 released the Executive Financial Plan for FY26
11 through 2030 with a proposed Fiscal '27 budget of
12 124.7 billion. The Department of Youth and Community
13 Development's proposed FY27 budget of 1.62 billion
14 represents 1.3 percent of the Administration's
15 proposed Fiscal '27 budget in the Executive Plan.
16 This is a decrease of 14.2 million, or less than 1
17 percent from the 1.63 billion originally budgeted in
18 the FY27 Preliminary Plan. This decrease results from
19 several actions, including savings the agency found
20 through elimination of certain consulting contracts,
21 vacancy reduction, COLA adjustments, and
underspending in community resources for employment
and development, and the ONS programs. This was
slightly offset by addition of funding to expand

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3 services for the Crisis Management System program and
4 the supporting wraparound services.

5 As of April 26, DYCD's actual headcount
6 of 626 is 71 less than their Fiscal '26 budgeted
7 headcount of 697. In the Council's preliminary budget
8 response, we called on the Mayor to add 14.2 million
9 to DYCD's budget to invest in expense funding for
10 programs related to runaway and homeless youth, peer
11 navigators, and runaway homeless youth housing
12 navigators. Although these requests were not included
13 in the plan, we remain hopeful that today's hearing
14 will give us the opportunity to discuss a path
15 forward to secure funding for these programs.

16 And now I want to turn it over to my
17 Co-Chair for the hearing, Chair Stevens.

18 CO-CHAIRPERSON STEVENS: Good afternoon,
19 and welcome to our second half of the Fiscal 2027
20 executive budget hearing for the Department of Youth
21 and Community Development. I am Council Member Althea
Stevens, Chair of the Committee on Children and
Youth.

Today, we will be hearing from DYCD, our
new Commissioner, Sandra Escamilla-Davies, along with

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3 our First Deputy and our Financial Officers. Thank
4 you for joining us today.

5 We're here to discuss the agency's recent
6 release of executive plan, which includes a budget of
7 1.6 billion for Fiscal 2027. This funding includes
8 66.2 million in personnel services and support and a
9 budget headcount of 704 positions and a total of 1.55
10 billion other than personnel. The current Fiscal 2027
11 budget is 105.3 million or 7 percent more than the
12 Fiscal '26 adopted budget. However, DYCD's Fiscal
13 2027 budget decreased by 14.2 million from the 1.63
14 billion budgeted in the Fiscal 2027 preliminary
15 financial plan. To note a few changes in the
16 executive plan, there's an additional 14.8 million to
17 expand services for the Crisis Management, CMS
18 programs, and supporting wraparound services in
19 Fiscal 2027. In Fiscal 2028, in the outer years, the
20 plan includes a baseline funding of 19.6 million in
21 the Office of Community Safety to further support the
programs in the new office. A plan also added 8.8
million for the Office of Economic Opportunity
Adjustments for the Advance and Earn program that
helps train and employ young people ages 16 through

3 24. The plan also includes the savings agencies found
4 to meet the targets set by the Office of Management
5 and Budget. That included 6.3 million for
6 over-budgeting in the Community Resources for
7 Employment and Development, CRED, and ONS programs. A
8 surplus cost of living adjustment resulting in 31
9 million after assessing that providers' distribution
10 funding needed to provide the 3 percent increase for
11 human service contract. I want to ensure that the
12 COLA adjustment does not impact programming and
13 provides adequate funding to the providers. I'm
14 concerned that the executive plan includes baselined
15 City fund savings of 3 million from the elimination
16 of 27 vacant positions beginning in Fiscal 2026.
17 Again, I want to ensure that actions don't impact
18 programming for use.

19 The executive budget did not include
20 Fiscal 2026 one-shot funding for RHY funding and peer
21 navigators, which is something that I've been
fighting consistently with to make sure that we're
funding because we do not want to forget about our
young people. I do hope the Administration will
provide baselined funding in the adopted budget for

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3 the navigators because that was a program that we
4 lost and then the Council brought back, and so we
5 want to make sure that this is something that's
6 critical because the young people and providers have
7 said it's a critical service need. Our youth better
8 relate to their peers. This gives them a sense of
9 belonging and a sense of understanding. The housing
10 navigators assess in navigating the young people
11 through transition and a safe, dependable housing.
12 The services for RHY youth does not stop at the door,
13 but it begins at the door. I'm pleased that after 10
14 years, it was a long time, a new COMPASS RFP for
15 elementary and middle school students was released,
16 and I do appreciate the dedication and hard work by
17 DYCD. I really want to give it up to you guys because
18 everyone knows that I was so critical that they put
19 this on you guys in the turnaround. So, it was done.
20 I knew it was going to get done. I mean, Dan, you are
21 a little grayer, I'm not going to lie, but you still
look good. They aged you, I see it. But you guys
worked really hard to get it done and work it
through, and I'm really happy. However, you know,
with new RFPs, there are always these mitigating

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3 factors that come in and including myself and
4 everyone here and Council Member Williams just came
5 to me and said she's also being spammed about the
6 COMPASS RFP. We are getting so many calls about a lot
7 of worried providers who have to fold as a result of
8 the outcome of the deficit of services that they will
9 be able to provide to the communities and I'm
10 concerned. And I know as our new Commissioner comes
11 in, she is being so thoughtful and having a
12 perspective of a former provider of trying to figure
13 out the best way forward and make sure that everyone
14 is whole, including the providers. I think sometimes
15 we talk about it as if the providers are not a
16 workforce as well. And, you know, this Council has
17 spent a lot of time and energy talking about the
18 workforce, but for some reason we forget to keep
19 fighting for human service workers, and I think that
20 is just as important. And so, when we do these
21 contracts, we have to, and I know you guys have been
thoughtful, I think as a Council, we have to think
about like, how do we protect them as well, and
that's something that I'm dedicated and have been
dedicated in doing.

3 There are other DYCD programs that are
4 overdue for the RFP, like my new fight, the Beacons
5 and Cornerstones. I want the agency to take this
6 opportunity to further evaluate the COMPASS RFP,
7 examine every process, every methodology, and matrix
8 used to identify changes that can be made for the
9 next RFP so that it has a fair and equitable process.
10 And honestly, I think that if any, we probably need
11 to get all the RFPs done while Sandra's here. I'm
12 going to just say it because I just have a feeling
13 that with that provider background, it'll look a lot
14 different than this one did. So, I'm going to be
15 pushing for a lot more RFPs just so we're clear, so
16 we can have a nice, stable program so that when I'm
17 gone, we'll be in good hands. And so, I'm excited
18 about that, and so I'll be pushing for that.

19 Everyone here today in Fiscal 2027
20 executive budget hearing has a responsibility with
21 the objective of providing the best services to the
youth of the city. It is my expectation from DYCD you
guys will be responsive to questions and concerns of
the Council Members. It is my hope that Fiscal 2027
adopted budget meets the goals set forth by Council.

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3 We want to ensure that every youth and adult program
4 provides the essentials, necessities, including
adequate funding to meet the everyday needs.

5 I would like to recognize... I've
6 recognized most of my Staff already, but I want to
7 recognize the Fiscal Staff, Sandra Gray, our Senior
8 Fiscal Analyst, Aliya Ali, Assistant Director, and I
9 don't see Aisha on here, but also Aisha, shout out to
her because I've been driving her crazy as well.

10 So, with that, I will turn it over to
11 Chair Lee.

12 CO-CHAIRPERSON LEE: Thank you.

13 And just as a reminder, really quickly,
14 we're having all of our public testimony for all the
15 agencies on Wednesday, June 10th, beginning at 9:30
16 a.m. So, Wednesday, June 10th, beginning at 9:30 a.m.
17 is when we're having a long all day... we're going to
have so much fun all day of public testimony hearings
so please make sure to sign up for those.

18 We've also been joined by Council Member
19 J. Sanchez. Everyone's going to start thinking your
20 first name, his first name is Jay, Justin Sanchez,
21 sorry, Council Member Restler, Council Member Wilson,

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3 welcome, our newest Council Member, and Council
4 Member Joseph.

5 And with that, I'll turn it over to
6 Committee Counsel to swear in the witnesses for their
testimony.

7 COMMITTEE COUNSEL: Good afternoon. Do you
8 affirm to tell the truth, the whole truth, and
9 nothing but the truth before this Committee and to
respond honestly to Council Member questions?

10 Commissioner Escamilla Davies.

11 COMMISSIONER ESCAMILLA-DAVIES: I do.

12 COMMITTEE COUNSEL: Deputy Commissioner
Haskell.

13 DEPUTY COMMISSIONER HASKELL: I do.

14 COMMITTEE COUNSEL: Deputy Commissioner
15 Mulligan.

16 DEPUTY COMMISSIONER MULLIGAN: I do.

17 COMMITTEE COUNSEL: Chief Financial
Officer Bailey.

18 CHIEF FINANCIAL OFFICER BAILEY: I do.

19 COMMITTEE COUNSEL: Chief Accountability
20 Officer Cantelini.
21

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3 CHIEF ACCOUNTABILITY OFFICER CANTELINI: I
4 do.

5 COMMITTEE COUNSEL: And Associate
6 Commissioner Guillen.

7 ASSOCIATE COMMISSIONER GUILLEN: I do.

8 COMMITTEE COUNSEL: You may begin.

9 COMMISSIONER ESCAMILLA-DAVIES: Good
10 afternoon, Chair Stevens and Lee and Members of the
11 Finance and Children and Youth Committee. I am
12 Commissioner Sandra Escamilla-Davies, and I am joined
13 by Chief Financial Officer Nevita Bailey and other
DYC staff who are here and available to answer your
questions today. Thank you for the opportunity to
discuss DYCD's Fiscal Year 2027 executive budget.

14 Since becoming Commissioner, I have spent
15 the past few, three months, listening and learning
16 from staff, providers, and partners across the city.
17 What has become clear is that DYCD is powered by
18 extraordinary dedicated workforce and a provider
19 network that continues to deliver critical services
20 for children, youth, and families every day. As the
21 agency has grown significantly over the years, both
in scale and complexity, my team and I are taking a

3 thoughtful look at how our internal infrastructures,
4 staffing, operational systems, support that work.

5 This includes examining areas such as procurement,
6 contracting, payments, program operations, and
7 performance management, so that DYCD can continue to
8 operate in a way that is responsive, effective, and
9 aligned with the evolving needs of New Yorkers. At
10 the same time, we are engaging providers and
11 community partners to better understand both
12 operational challenges and opportunities for
13 innovation across our programs and services. These
14 conversations are helpful to inform how we strengthen
15 and broaden the ecosystem that supports young people
16 and families across this great city.

17 The executive budget presented today
18 reflects Mayor Mamdani's vision for a more
19 affordable, equitable, and safer New York City, and
20 demonstrates a continued commitment to the children,
21 youth, families, and communities that DYCD serves
every day. Despite broader fiscal pressures facing
the City, the budget protects DYCD's core programming
and continues to invest in services and opportunities
that support young people and strengthen communities

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3 across all five boroughs. DYCD proposed a series of
4 savings totaling 10.9 million in the current Fiscal
Year, 34.8 million next year, and 32.7 million in the
5 outer years. This includes savings from conducting
6 audit functions in-house, along with savings from
7 readjustments to cost estimates. The budget stands at
1.619 billion compared to 1.633 billion in Fiscal
8 2027 preliminary budget, and the breakdown is as
9 follows. 1.5 billion in tax levy funds, 105.4 million
10 in federal funds, 18.4 million, or about 1.13 percent
11 in state funding, and 5.2 million in intra-city
funds.

12 These resources support a wide range of
13 investments across the agency's portfolio. While not
14 an exhaustive list, I want to highlight several key
15 initiatives that reflect how these funds strengthen
16 services for young people, families, and communities
across the city.

17 First, I'll start with the COMPASS
18 request for proposals. COMPASS is the nation's
19 largest afterschool system serving elementary and
20 middle school students across New York City through
COMPASS Elementary and schools out New York City. The
21

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3 release of the COMPASS center-based and school-based
4 awards marks the very first major re-procurement and
5 modernization of afterschool contracts in more than a
6 decade, and that is just so exciting. This investment
7 reflects what families, schools, and providers have
8 consistently called for, expanded access, stronger
9 program, quality, workforce stability, and greater
10 equity across the afterschool system.

11 For Fiscal Year 2027, the City committed
12 to 727 million in COMPASS funding. This investment
13 supports the additional 20,000 new elementary school
14 seats over three school years and increased the price
15 per participant rate to better support provider
16 stability, staffing, and high-quality program for
17 children and families. DYCD announced, and I want to
18 highlight some of the things from this RFP, 121
19 center-based awards representing 7,840 seats, 806
20 school-based awards representing 95,841 seats,
21 expansions into 71 new elementary schools across 32
high-need community districts, 8,621 additional
citywide seats, and 52 new community-based
organizations joining the COMPASS portfolio,
including at least one in every borough. This RFP

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3 also introduced an updated program model designed to
4 better reflect the evolving needs of young people and
5 families, including strong expectations around
6 social-emotional learning, career exploration and
7 future readiness, expanded inclusion supports,
8 enhanced program quality standards, and greater
9 alignment between the after-school programming and
10 broader youth development goals. The increased
11 investment in COMPASS represents an investment in
12 stability for the sector by supporting stronger
13 staffing structures, better wages, more sustainable
14 programs, models, and expanding access for children
15 and families across New York City. We are proud of
16 this expanded access, strengthening program models,
17 and new investments reflected in these awards. It
18 really is noteworthy. Yet at the same time, I want to
19 recognize that there were providers who were not
20 awarded contracts through this process. For some
21 organizations, this transition may have significant
financial and operational impacts, particularly for
providers that have served children, families, and
school communities for many years. We do not take
that lightly. I do not take that lightly. Those

3 contributions, relationships, and years of service
4 are meaningful and worthy of recognition and respect.
5 And yet it is also true that this was a competitive
6 procurement process guided by clearly defined
7 evaluation criteria, including program quality,
8 organizational capacity, and operational readiness.
9 In partnership with New York City Public Schools, the
10 process also incorporated principal input for
11 school-based programs. As implementation moves
12 forward, we are committed to focus on supporting
13 thoughtful transitions, maintaining continuity for
14 young people and families, and working closely with
15 schools, outgoing providers, incoming providers, and
16 communities to help open strong in the fall.

17 The second program that I want to
18 highlight is Summer Rising. The Summer Rising 2026
19 application portal opened on March 3rd and closed on
20 March 27, during which time more than 150,000
21 applications were submitted by families across New
York City. Using a data-driven understanding of
enrollment, patterns, and demand, the City extended
approximately 127,000 offers to families, and this is
an increase of 3,500 offers compared to last summer.

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3 Available seats will continue to be offered to
4 families throughout the summer. To support expanded
5 access, New York City Public Schools opened 19
6 additional buildings, bringing the total of Summer
7 Rising sites citywide to 379. DYCD and New York City
8 Public Schools continue to work closely together to
9 strengthen and expand high-quality summer enrichment
10 opportunities for young people. This includes deeper
11 collaboration between principals and community-based
12 organization, strengthening supports for students
with disability, and enhancing program opportunities,
such as field trips, enhanced activities, and career
exploration.

13 The next program I'd like to highlight is
14 Runaway Homeless Youth. We are so thankful for the
15 early Mayoral commitment to continue the critical
16 role of housing navigation, peer navigators, and
17 financial coaches as part of the services offered
18 youth in our RHY drop-in center in FY27. The budget
19 process is ongoing, but we are pleased that the City
20 recognizes the importance of these supports for
21 Runaway Homeless Youth, and providers have the

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3 opportunity now to better plan the delivery of
4 service for the upcoming Fiscal Year.

5 We're in the thick of summer youth
6 employment. Mayor Mamdani officially launched the
7 2026 Summer Youth Employment on January 20th, marking
8 the earliest application opening in program's
9 history. This program received a record 230,000
10 applications from young people across New York City.
11 Funded at 246 million, SYP will once again serve more
12 than 100,000 youth this summer through paid work
13 experiences, career exploration, skill building, and
14 supportive opportunities. As one of the nation's
15 largest youth employment programs, SYP continues to
16 be a critical pathway to economic opportunity and
17 future readiness for young New Yorkers. And this
18 year, DYCD is expanding career ready programs to 260
19 schools, up from 230 in 2025, while continuing high
20 school credit and Career Ready CUNY Reach, so that
21 more students can earn high school or college credit
through participation. The program also continues to
prioritize young people facing barriers to
employment, including NYCHA residents and youth
living in priority precinct communities. In addition,

3 DYCD is continuing initiatives launched in previous
4 years, including SYP Pride, in partnership with the
5 Mayor's Office of Equity and Racial Justice and the
6 New York City Commission on Human Rights, which
7 offers providers and employers training, supportive
work experience, and professional development
opportunities for participants.

8 And finally, the Fatherhood Program. To
9 date, DYCD Fatherhood Program has engaged more than
10 500 fathers, supporting them as they navigate
11 co-parenting, custody, and other complex family
12 challenges, while strengthening parent skills, family
13 stability, and long-term father engagement. Through
14 workshops, trainings, and supportive resources, these
15 programs help fathers build connections with their
16 children, families, and communities. Last month, DYCD
17 hosted its second annual Fatherhood Policy Symposium,
18 convening more than 100 leaders from government,
19 academia, and community organizations to highlight
20 the critical role fathers play in well-being of
children and families, and to advance father-friendly
policies and practices across the city. On June 25th,
21 DYCD will host its fifth annual Affirming Father

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3 Convening at John Jay College of Criminal Justice to
4 further elevate the importance of father engagement,
5 leadership, and community connection, while
6 continuing conversations about how systems and
7 institutions can better support fathers and family
across New York City.

8 And if I had more time, I would tout all
9 of the other wonderful programs that this investment
10 will yield for us, as well as this extraordinary
11 staff that I have behind me and working on the field
12 right now that are doing everything they can to
provide quality support to the network of providers
that serve young people every day.

13 Thank you again for the opportunity to
14 discuss the Fiscal 2027 executive budget, and we're
15 looking forward to answering any questions you may
have.

16 CO-CHAIRPERSON LEE: Great. Thank you.

17 We've also been joined by Council Member
18 Brooks-Powers, and I'm just going to dive right...
19 Council Member Wong. Oh, wait, I think I said it the
20 first time, sorry. Here we go.
21

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3 COUNCIL MEMBER FELDER: You can say my
4 name again.

5 CO-CHAIRPERSON LEE: Sure. Council Member
6 Felder. Such a riot.

7 Okay. So, I'm going to just dive right in
8 so I can pass it off to my Colleagues. For DYCD's
9 FY27 budget in the executive plan, when comparing
10 FY27 budget in the executive plan to FY26 adopted
11 budget, we see that there's a reduction of 107.6
12 million in community development programs, of which
13 103.9 million is contractual services. So, why is
14 there a reduction in contractual services for
community development programs and also what is the
reason for the reduction of 1.6 million in full-time
salary positions?

15 CHIEF FINANCIAL OFFICER BAILEY: Good
16 morning, Chair Lee. Nice to see you.

17 CO-CHAIRPERSON LEE: Nice to see you.

18 CHIEF FINANCIAL OFFICER BAILEY: So, the
19 original reduction that you're referencing regarding
20 is within the City portfolio and that's adult
21 literacy and that may be attributed to the one-time

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3 funding that we get annually for that portfolio, the
4 restoration.

5 CO-CHAIRPERSON LEE: Okay. And then was
6 the funding moved to other programs?

7 CHIEF FINANCIAL OFFICER BAILEY: No.
8 Because it's a one-time restoration that we typically
9 get from the Council for the adult literacy
10 portfolio.

11 CO-CHAIRPERSON LEE: Oh, it's one-shot.
12 Yeah. Okay. Got it.

13 And then in terms of the vacancy
14 reduction, a reduction of three million in FY26 to
15 FY30 for a headcount of 27 in each Fiscal Year. Which
16 programs will see a headcount reduction and what is
17 the amount for each?

18 CHIEF FINANCIAL OFFICER BAILEY: At this
19 time, we have not identified the locations where
20 we'll have the reductions. We were just notified of
21 it and as you know, the agency has all their hands
full with the implementation of these new initiatives
and so we intend to, in short order, start to look at
where we will apply these reductions.

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3 CO-CHAIRPERSON LEE: Okay. If you could
4 keep us updated on that, that'd be awesome.

5 CHIEF FINANCIAL OFFICER BAILEY: Sure.

6 CO-CHAIRPERSON LEE: And is this just a
7 reduced vacancy for each of the programs? If so, what
8 is the remaining vacancy for each of the programs and
9 the overall percentage? I know you're still working
10 this out but just some of the questions in terms of
11 the alignment of where we're going. And then also
will this headcount reduction impact services
provided by the agency? Hopefully the answer is no.

12 CHIEF FINANCIAL OFFICER BAILEY: The
13 answer is no. Ultimately, as the Commissioner has
14 indicated in our first hearing, she's doing an
15 assessment of the organization and so at this time,
16 we have not necessarily identified the total impact
17 of it, but the ultimate goal is to ensure that
18 there's no disruption to services and so we are
19 confident that with the remaining vacancies that we
20 have and our existing staff, that we'll do our best
21 to make sure that you do appropriate oversight in the
program areas and ensure contracts are registered and
paid.

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3 CO-CHAIRPERSON LEE: Okay. Perfect.

4 And what other savings, if any, were
5 identified in the executive budget due to the Mayor's
Executive 12 Order?

6 CHIEF FINANCIAL OFFICER BAILEY: Sure. And
7 so as part of the Executive 12 Order, we looked at
8 new organization to see where we can find
9 efficiencies and how funding is utilized, and we
10 identified surplus as well as unobligated funding in
11 a number of program areas and with that, we submitted
12 that and that was accepted and as a result, we did
not do any service cuts for any of our programs and
so we were just prioritizing that.

13 CO-CHAIRPERSON LEE: Okay. And then just
14 really quickly moving over to COMPASS because I know
15 you all have been putting a lot of effort into the
16 new RFPs and I have to say, I did my first year of
17 social work degree at a Beacon program so I just want
18 to plus one to what you're saying. But I know you
19 said there was 727 million total for the RFPs and so
20 what's the breakdown with the school-based versus the
21 center-based budgets?

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3 CHIEF FINANCIAL OFFICER BAILEY: I don't
4 have that offhand. I can get back to you on that. I
5 don't want to give you wrong information but I can
get that to you.

6 CO-CHAIRPERSON LEE: Okay. Perfect.

7 And now that you have provided the list
8 of new providers who will be entering the COMPASS
9 system, does the agency feel there's enough time to
10 process the contracts by the beginning of the FY27
11 school year? I know that's a challenge that you guys
12 are trying to push through so just wondering if you
could speak to that.

13 CHIEF ACCOUNTABILITY OFFICER CANTELINI:
14 Thank you for the question. We are committed to
15 ensuring that the contracts are registered on time.
16 We have a team that's dedicated to moving with the
17 providers. We've had sessions with the providers to
18 ensure that they are clear on the documents that are
19 needed. We're working very closely with MOCS as well
20 as the Comptroller's Office to expedite registration.
21 We also know that the timeline is very, very tight,
and we're planning to, you know, the biggest thing
for providers is cash flow so we are making sure that

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3 we have a plan in place for those that may not be
4 registered on time. So, we are definitely committed
to getting them registered as quickly as possible.

5 CO-CHAIRPERSON LEE: Okay. You have to
6 include OMB in that conversation too and the
7 Comptroller's Office because we have to get those
contracts registered quickly.

8 And what is the target date for
9 completing the new contracts and does the agency
10 foresee any obstacles in meeting the target date? I
11 know you just mentioned some of those things, but
12 what's like the final sort of deadline that you guys
are hoping to complete?

13 CHIEF FINANCIAL OFFICER BAILEY: So,
14 currently for our timely registration, we have about
15 at least 50 percent of our contracts already in our
16 PACE department for registration. For COMPASS, for
17 center-based, about 30 percent are already getting
18 processed. So, we're confident that we're moving
19 forward. And in the next week or so, our school-based
20 awardees will start getting their contracts in the
21 next couple of weeks. So, we're doing what we can,
and we're hopeful that by a month or so all the

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3 providers will have their contracts and we'll be
4 moving forward.

5 CO-CHAIRPERSON LEE: Okay. Great.

6 And what was the final number of
7 applications received for both the center-based and
the school-based providers?

8 CHIEF FINANCIAL OFFICER BAILEY: I'm going
9 to defer to our youth service team to provide that
information.

10 CO-CHAIRPERSON LEE: And then sort of the
11 second part to that question which I'll just ask is
12 what percentage of the center-based providers who
13 submitted an application received an award? So, the
14 first part is just total number of applications
received for both.

15 DEPUTY COMMISSIONER HASKELL: Thank you,
16 Chair. I think it was roughly 209 center-based
17 proposals. Forgive me if I'm a little off. And we had
18 proposals from roughly 3,500 if you consider each of
19 the individual schools. Because we had a community
20 district competition, it was many fewer than that,
21 and we can get back to you.

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3 CO-CHAIRPERSON LEE: Okay. So, 209. And
4 then how many of those that submitted were awarded
for the center-based?

5 DEPUTY COMMISSIONER HASKELL: 121.

6 CO-CHAIRPERSON LEE: Right, 121, okay, out
7 of the 209. Okay.

8 And what percentage of school-based
9 providers received an award? So, 3,500 applicants,
and then it was, sorry, what was the number?

10 DEPUTY COMMISSIONER HASKELL: We made 806
11 awards in the school-based competition.

12 CO-CHAIRPERSON LEE: Yes. And then there
were, as you said, 3,500 that applied, right?

13 DEPUTY COMMISSIONER HASKELL: 3,500
14 individual school proposals, but many fewer if we
15 count them by the community district proposals.

16 CO-CHAIRPERSON LEE: Okay.

17 CHIEF ACCOUNTABILITY OFFICER CANTELINI:
18 Just to add, sorry, for school-based it was 228
unique providers that applied. 147 were awarded.

19 CO-CHAIRPERSON LEE: For school-based?

20 CHIEF ACCOUNTABILITY OFFICER CANTELINI:
21 For school-based.

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3 CO-CHAIRPERSON LEE: Okay. Thank you.

4 And then what was the criteria used to
5 score the COMPASS RFP applicants and what was deemed
as an unviable score?

6 CHIEF ACCOUNTABILITY OFFICER CANTELINI:
7 So, the criteria was organizational experience,
8 service requirement, staffing, community partnership,
9 approach, and budget. Those were the criteria that we
looked at, and the minimum score was a 70.

10 CO-CHAIRPERSON LEE: Minimum was 70, okay.
11 Okay. I know there's going to be a lot more questions
12 on that, so I will leave it to my Colleagues.

Chair Stevens.

13 CO-CHAIRPERSON STEVENS: I will jump right
14 into it, and I know we are kind of pressed for time,
15 so I just ask that the answers be succinct because we
16 want to make sure we get to as many people.

17 So, I'll stay with the COMPASS theme and
18 just kind of just thinking about just the impact of
19 like organizations and, as we know, these decisions
20 aren't being made easily for you guys, but just
21 thinking about because of this RFP, we know that some
of these organizations that didn't get contracts,

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3 this is actually going to be a huge impact on their
4 agencies and so I wanted to know how is the agency
5 responding? How are you guys responding to the
6 providers? What supports have you been giving them?
7 What has this transition been looking like,
8 especially for those we know that it's going to have
9 big impacts where they didn't get any awards?

10 COMMISSIONER ESCAMILLA-DAVIES: So, we're
11 in the protest phase for the school base, but so I'm
12 going to speak more generally. First, I want to say
13 that the non-awardees, I want to acknowledge that
14 they have financial and operational impacts that are
15 going to force them to make really difficult
16 decisions and we don't take that lightly and, as I
17 mentioned before, this was a procurement process that
18 followed all of the guidelines of procurement law and
19 yet we are going to try to stand in the gap for these
20 providers. We're conducting briefings for them. We've
21 extended based on their feedback, the protest period
so that everybody can get a briefing before the date,
before they send a protest letter, but also we are
trying to figure out about having conversations about
what this is going to look like and if there are

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3 other things that we could do to support them and
4 then really leaning into the transition periods and
5 figuring out what does transition look like from
6 summer to September? How do we help transition
7 providers in ways that hold their dignity intact
8 while entering new providers and making the way for
9 good providers to also stand in that gap and support
10 children, youth, and families?

11 CO-CHAIRPERSON STEVENS: Thank you.

12 And just even thinking about the summer
13 because I know you brought up summer. So, as we're
14 thinking about Summer Rising, just going to record
15 again, everybody knows I don't like that program.
16 Anyway, I just always have to say it. But anyway,
17 wanting to think about the providers who would be
18 running and operating Summer Rising and then not
19 having a host site going back and moving forward.
20 What's the plan around that? Does DYCD plan to
21 support those providers who programs are closing out
like right after that and also just kind of
considering what the morale for some of these
programs is going to be for this summer and closing
out?

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3 ASSOCIATE COMMISSIONER GUILLEN: Thank
4 you, Chair. It's a good question because there's two
5 parts to this, right? There is the contracting
6 closeout process, but we want to make this process as
7 humane as possible. So, our teams will be
8 coordinating with those CBOs to have conversations on
9 the process itself from the contracting side, from
10 the financial side, and also that transition between
11 CBO to CBO, coordinating transition convenings
12 between CBOs, connecting with school leaders and
community to, again, really emphasize, this is not
just about the contractors, it's about the people on
the site as well.

13 CO-CHAIRPERSON STEVENS: Could you talk to
14 me a little bit about what the transition processes
15 look like? I know, that's one of my biggest things,
16 like how are we working with organizations on this
17 transition process and what is that going to look
18 like, you know, especially where, you know, there's
19 cases where they might not have gotten that site, but
20 they have another site. And so, yes, we would love
21 for those folks who work in the program to stay, but
some people are going to go to the new sites. And I

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3 just think this reshuffling is going to cause a
4 little bit of a chaos. And so, just trying to
5 understand how are we preparing not only the
6 providers, but schools and families around this
7 transition and what it's going to look like. Do we
8 have like documents? Are we like working on like
9 toolkits? And then also, how will we be involving the
10 Council Members? So, I know a lot of them are already
11 getting a lot of calls and pushback and want to make
sure that the local Council Members are a part of
those conversations with these transition processes.

12 ASSOCIATE COMMISSIONER GUILLEN: So,
13 that's a great segue because part of this process is
14 a real coordinated effort between all those
15 stakeholders for, again, the best transition as
16 possible because the timeline is difficult and
17 there's a lot of concerns about incoming change,
18 right? So, the first part is there's core components
of the plan that focus on transition meetings between
all the different stakeholders, knowledge transfer.

19 CO-CHAIRPERSON STEVENS: Have the
20 transition meetings already start to take place?
21

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3 ASSOCIATE COMMISSIONER GUILLEN: Yeah,
4 starting to take place, right? You know, also keeping
5 in mind that we are in the protest and appeal period,
6 right, so trying to make sure that we're coordinating
7 all those engagements as well as being thoughtful
8 about them in that process and in a respectful way,
9 thinking about what staff retention may look like,
10 connecting with the school leaders, family and school
11 communication and coordinating with New York City
12 Public Schools centrally and doing district level
13 engagement and principal level engagement because
14 some instances, it's a good change that they're
15 really anticipating for and have been working for a
16 long time towards and then what our role is really
17 kind of that central point to lift and escalate if
18 there are some challenging conversations along the
19 way and what we'll be tracking along that path. So,
20 one thing that we already started is engaging with
21 those new CBOs and welcoming them in and really
thinking about readiness check. Where are they as an
organization? Where are they in terms of the staffing
supports, coordination, what types of activities
they're looking towards doing, connecting them with

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3 the school leaders so every single principal as part
4 of the announcement was provided who the CBO was and
5 the contact information and coordinating with public
6 schools where there are some instances where there's
7 some disconnect. So, that's what we want to ensure
throughout the...

8 CO-CHAIRPERSON STEVENS: And I know it is
9 a fast turnaround time but again, I just want to make
10 sure that we are tapping in the local Council Members
11 to be a part of those conversations so we could all
12 be on the same page because it starts to get
13 disjoined when you have parents reaching out and
14 the schools and all these things so I want to make
15 sure that local Council Members are part of the
16 conversations and being brought in to be as
17 supportive as possible with these transitions because
18 I think, you know, a lot of folks are not happy and,
19 you know, we are in a place where some of these
20 decisions are final and so thinking about how do we
21 work together to get not only the communities
acclimated but also the Council Member with some of
these new organizations that will be coming into
their communities.

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3 ASSOCIATE COMMISSIONER GUILLEN: This is a
4 community effort so all stakeholders involved. You
5 know, we'll definitely be connecting with you guys
and if there's any questions or flags.

6 CO-CHAIRPERSON STEVENS: Yeah, absolutely.

7 So, according to the After-School
8 Expansion Plan, 5,000 additional conference slots
9 will be added in fall 2027 or Fiscal 2028 in addition
10 to the slots added in this RFP. How will you
11 determine where those slots will be located? What is
12 the timeline to determining providers and beginning
those slots?

13 COMMISSIONER ESCAMILLA-DAVIES: We're in
14 the process of making strategic decisions about how
15 to leverage that those slots, specifically to
16 continue to stabilize the ecosystem and strengthening
it as well.

17 CO-CHAIRPERSON STEVENS: Will there be an
18 impact on providers who are currently providing after
19 school program services? So, thinking about... as
20 you're thinking about those expansions and even
21 thinking about some of the mitigating factors now,
how are we looking to leverage some of the losses

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3 that we have now like moving forward? Is there going
4 to be another RFP? Like what does that look like?

5 COMMISSIONER ESCAMILLA-DAVIES: I would
6 say we are going to move in ways that honor the
7 current procurement process but also that we are
8 going to be opportunistic about ways to leverage the
9 current slots or the future slots in ways that help
10 to mitigate some of the impact.

11 CO-CHAIRPERSON STEVENS: Post-award
12 announcement, there is a 10-day appeal process with a
13 submission date of April 24th for the center-based
14 providers that may not have been viable to receive
15 awards. Has there been any changes in this appeal
16 process?

17 COMMISSIONER ESCAMILLA-DAVIES: We
18 extended the appeal process I believe by two weeks in
19 order to have providers be able to receive a briefing
20 before they made their appeal.

21 CO-CHAIRPERSON STEVENS: And I know with
like the community-based, it's a little different
than it is for the school-based. And one of my
biggest issues with the community-based was that we
were going to be closing programs. And in a time

3 where we are seeing young people having lack of
4 programs, I'm like, well, why would we be closing any
5 programs? So, can we talk about what that process
6 was? And I know you guys have been really thoughtful
7 like thinking about creative ways of like trying to
8 work with different providers, but especially with
9 community-based, I think in a moment of trying to
10 close any center in this moment sounds crazy to me,
11 especially going into the summer. So, I'm just trying
to get a better understanding of where we are with
that and how do we move forward.

12 COMMISSIONER ESCAMILLA-DAVIES: We're in
13 the process of looking at the impact and making
14 strategic decisions about how we move forward.
15 Because we're in the process of investigating that
16 right now and looking into it deeply, I don't have a
formal strategy to share right now.

17 CO-CHAIRPERSON STEVENS: Okay. Has there
18 been any additional funding for OMB to fill the gaps
for these community centers?

19 CHIEF FINANCIAL OFFICER BAILEY: I think
20 there we're in ongoing conversations that the
Commissioner just mentioned, recognizing the impact
21

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3 of the most recent awards, and we are looking into
4 how we can appropriately respond to the concerns of
5 all stakeholders. And so we're in ongoing
6 conversations with OMB.

7 CO-CHAIRPERSON STEVENS: Okay. I'll join
8 those ongoing conversations because again, I just
9 want to just say like, you know, community-based,
10 everybody knows community-based programs has a
11 special place in my heart and that's because they do
12 a different type of work. And the same students that
13 show up at a school-based program typically does not
14 show up at a community center, and those are a lot of
15 times are the kids we need to be reaching, right, and
16 the community center staff are the ones that are
17 typically from the community, out on the ground and
18 in there. And so for me in this moment, these
19 community-based programs has to be a priority. And
20 that has been one of the biggest things that I've
21 been pushing for. And I think like, as we're thinking
about where we need to save and I understand that
savings, we cannot do it on the back of young people,
and that is one thing that I'm just not okay with.
And I've been saying this, my theme today is like, if

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3 we're going to have an affordable city, it needs to
4 be affordable for young people. And these are the
5 things that we need, especially when we had ACS
6 before you guys and we have 362 young people in
7 secure detention currently, and that is abysmal
8 because when I got into office, we were at 150, and
9 so those numbers have tripled at this point. And
10 closing community centers just does not sound like
11 that is something we should be doing in this moment.
12 So, I'm going to continue to advocate and push
13 because community-based programs need to be open and
14 we should be expanding that work and not closing any
15 programs.

16 So, I have a couple of questions about
17 the appeal process for the school-based providers. Is
18 the appeal process the same for the school-based
19 providers, if they were not deemed viable, is it
20 still 10 days as well for them as well?

21 CHIEF ACCOUNTABILITY OFFICER CANTELINI:

22 Yes. So, anyone that was not selected for an award,
23 whether center-based or school-based has the right to
24 appeal.

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3 CO-CHAIRPERSON STEVENS: And it's the same
4 process as well? And was there an extension for them
as well?

5 CHIEF ACCOUNTABILITY OFFICER CANTELINI:
6 For center-based, there wasn't an extension. For the
7 school-based, we gave the extension due to volume.

8 CO-CHAIRPERSON STEVENS: And a question
9 even around the contracts, has every contract been
awarded already?

10 CHIEF ACCOUNTABILITY OFFICER CANTELINI:
11 So, for school-based, the majority of the contracts
12 were awarded. There were 12 schools right now that
13 currently were not awarded that we're working on
getting.

14 CO-CHAIRPERSON STEVENS: And what does
15 that process look like and why weren't they awarded?

16 CHIEF ACCOUNTABILITY OFFICER CANTELINI:
17 So, within that competition, there was either no
18 viable proposal or no one was submitted a proposal
19 for that particular school so we're right now in
conversations to finalize the plan for the 12.

20 CO-CHAIRPERSON STEVENS: And so what does
21 that plan look like and how is that going to work? Is

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3 it going to go back out to procurement? Are we
4 looking at some of the providers that are already in
5 the pool? I'm just trying to get an understanding of
6 how do we then, like what does the mitigation for
that look like?

7 CHIEF ACCOUNTABILITY OFFICER CANTELINI:

8 It's still under review for consideration because our
9 ultimate priority is to ensure that services are
10 happening for the fall and we want to make sure that
11 there's no lapse so we are looking to see what's the
best interest of the city to get services started in
the fall.

12 CO-CHAIRPERSON STEVENS: Yeah. I just want
13 to go on record for saying there was a lot of
14 providers who got multiple contracts. And so if they
15 are the people getting additional contracts, I'm
16 going to be upset because I think capacity is one of
17 the things that, you know, we know that a lot of
18 these folks will say they have the capacity and then
19 when it's time to produce, it starts to get watered
20 down so I want us to really look at some of these
21 groups who might not have been able to get awarded
because there was a lot of competition in certain

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3 areas and things like that to kind of mitigate that.
4 But thinking about capacity and being able to, trying
5 to keep some of these providers whole should, and I
would like to see that be a priority.

6 How's the agency assessing providers who
7 do not have school-age childcare licenses? Because
8 that's another question, especially for the new
9 providers that's coming in, that's going to be in
10 these places. One of the things I was showing y'all
11 about when the RFP came out was just like, are we
12 giving additional supports to DOHMH? Because they are
13 a huge part in this process that we kind of forget
14 about. And so, I'm trying to understand, especially
15 with these new programs coming in, how do we expect
16 to get all these people cleared? Because even if you
17 were cleared at another site, you have to do the
18 process over. And with the SAC requirements, I'm
really concerned about folks being able to start and
being able to get up and going by, what is it,
August? What is it?

19 ASSOCIATE COMMISSIONER GUILLEN:
20 September.

21 CO-CHAIRPERSON STEVENS: September.

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3 ASSOCIATE COMMISSIONER GUILLEN: Yeah.

4 Thank you, Chair. That's a great question.

5 At the start of the RFP planning process,
6 we've been in full engagement with DOHMH and New York
7 City Public Schools because there's a whole
8 coordinated process that happens behind the scenes
9 outside of the application process, which includes
10 inspections, the facilities itself. So, we wanted to
11 really focus on the more trouble spots areas and then
12 on the application side, work with those new and
13 existing CBOs to ensure that they are fully
14 understanding the process itself, that we have
15 support and technical assistance that we can provide
16 on our end as well. What's been great is that there's
17 only a small subset of these programs starting in the
18 fall that actually require a new license itself. So
19 we're...

20 CO-CHAIRPERSON STEVENS: How many?

21 ASSOCIATE COMMISSIONER GUILLEN: Right
now, we're looking at just over 200. So, that's a
share... Again, it's also...

CO-CHAIRPERSON STEVENS: You said 200 like
it was like 10.

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3 ASSOCIATE COMMISSIONER GUILLEN: But let's
4 be clear, 200 out of the total 900-plus programs we
5 have, we've done this in the past when we did the
Sonic expansion.

6 CO-CHAIRPERSON STEVENS: And I was there
7 and it was not smooth.

8 ASSOCIATE COMMISSIONER GUILLEN: It was...

9 CO-CHAIRPERSON STEVENS: It was not
smooth.

10 ASSOCIATE COMMISSIONER GUILLEN:
11 Smoother.CO-CHAIRPERSON STEVENS: I was there. It was
12 not smooth and it was a mess.

13 ASSOCIATE COMMISSIONER GUILLEN: And
14 you're 100 percent correct on that. And what's been
15 great since then is that there actually is an online
16 portal, right? We had to go from paper-based to
online since then so there's been a lot of progress
since then.

17 CO-CHAIRPERSON STEVENS: And there's a lot
18 of hiccups in there too. You know I know the process.

19 ASSOCIATE COMMISSIONER GUILLEN: And that
20 is the process of what we do here at DYCD to make
21 sure that we can make those troublesome spots as

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3 comfortable as possible, right? I think this is an
4 opportunity for us to really think about these
5 processes across multiple agencies and how we're
6 tracking them and ensuring that we are escalating. As
7 we speak right now, we have these teams coordinating
8 and meeting to discuss where additional supports are
9 going to be needed, really coordinating with public
10 schools and identifying the classrooms so DOH can go
11 out and do the inspections in a quick manner and
engaging with CBOs that still need support in that
process.

12 CO-CHAIRPERSON STEVENS: Is there a
13 contingency plan if they are not able to get their
SAC license and up and running?

14 ASSOCIATE COMMISSIONER GUILLEN: Yes.
15 There will be plans in place to ensure...

16 CO-CHAIRPERSON STEVENS: So, you have that
17 plan already? Okay. So, you'll share that with me?

18 ASSOCIATE COMMISSIONER GUILLEN: Yes.

19 CO-CHAIRPERSON STEVENS: All right. Great.

20 Can the agency provide the City Council
21 with a list of current school-based providers who did
not get an award, a new RFP, a list of school-based

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3 programs who did not get awarded the new RFP with the
4 old funded amount lines, a list of non-viable
5 center-based providers, and a list of DYCD funding
6 groups for both center-based and school-based awards
7 and their amounts? You don't have to go through it.
If you guys can just get that to us.

8 ASSOCIATE COMMISSIONER GUILLEN: Yes. We
can provide that.

9 CO-CHAIRPERSON STEVENS: Okay. I have a
10 lot of questions, but I'm going to pass it off. I do.
11 I didn't even get to any of the other sections, so
I'll be back. So, thank you.

12 CO-CHAIRPERSON LEE: She will be back for
13 round two.

14 Okay. So, we're going to move to Council
15 Member questions. Council Member Maloney followed by
Deputy Speaker.

16 COUNCIL MEMBER MALONEY: Thank you.

17 On behalf of countless parents and
18 principals across my District, and you're going to be
19 hearing from other Districts in Manhattan, I have
20 concerns about the new COMPASS RFP, and in particular
21 Manhattan Youth, which was discontinued at some

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3 schools, but not all schools, with limited
4 transparency about why, and limited engagement with
5 the parents and the principals on the ground, to
6 Council Member Stevens' point earlier. This is a
7 program that had a 94 percent attendance rate,
8 positive audits, and was recommended first by many
9 principals. So, the question is, why were they deemed
10 insufficient? And if their program truly was
11 insufficient, then why were they awarded for some
12 contracts and not others, including a case where
13 there's a co-located school, where Manhattan Youth
14 was awarded for one school and not the other?

15 CHIEF FINANCIAL OFFICER BAILEY: I want to
16 say that... you know, I want to speak more broadly
17 about the selection process, and I'm going to hand it
18 over to Dana. But I do want to talk about this in
19 terms of transparency and the narratives that are out
20 there. This was a procurement process that was highly
21 transparent. The concept paper was co-developed by
the field, and in any procurement, there are winners
and non-winners, and my heart goes out to all of the
agencies that were not awarded. But I am really proud
of the rigorous process that we engaged in, and the

3 level of care that DYCD took in making these awards.

4 I want to speak about that, but I also want to give

5 you the technical answer, which I'm going to hand

6 over to Dana. And I also want to say that every

7 single competition in every single region was

8 competing with other providers, and so they were

9 ranked in that geographical area accordingly. So,

10 there were some providers that, in some areas, they

11 were awarded their specific... they were re-awarded,

12 and in other areas, they were not. And I can tell

13 you, on the provider side, as someone who's been a

14 provider, that is devastating, and yet it is part of

15 the procurement process. I think the thing I want to

16 highlight, because this has not been procured for

17 over 10 years, there is a sense of ownership that I

18 think is really felt in terms of relationships, in

19 terms of continuity, and yet what we know to be true

20 is that procurement is necessary because it allows

21 for innovation, for equity, and for accountability.

So, I think more than one thing could be true about

this process, but again, I share the deep empathy and

regard for the staff, for the families, and the

children, youth, that are going to have a new

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3 provider. But I'm also really excited about the
4 providers that were selected that are high quality,
5 high caliber, and that offer really great services.

6 CHIEF ACCOUNTABILITY OFFICER CANTELINI:
7 Thank you, Commissioner.

8 To add, I definitely want to push back a
9 little on the fact that the procurement wasn't
10 transparent. It was extremely transparent. We had
11 made selections based on a basis for award where
12 there was criteria outlined on how we were making the
13 awards. In the case of Manhattan Youth, they did
14 apply to multiple competitions, and each competition
15 is handled on its own merit. So, you could have one
16 school, which was considered a competition, be more
17 competitive than others, and we made selections based
18 on where scores, ranking, provider diversity. There
19 were many areas that we looked at when making those
20 selections, but it stood behind the basis for award
21 that was released in the RFP, and that was a
procurement document that was made public. (TIMER
CHIME)

COUNCIL MEMBER MALONEY: Can I ask one
more question?

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3 You shared what the technical factors are
4 that you were looking at. One of them was around
5 budget. Can you share more details on how Manhattan
Youth scored against those criteria?

6 CHIEF ACCOUNTABILITY OFFICER CANTELINI:
7 At this time, we can't give specifics because we are
in the protest period.

8 COMMISSIONER ESCAMILLA-DAVIES: And also,
9 they will be awarded a briefing, so they will get not
10 only their scores and how they fared in relationship
11 to other people, but they will get also specific
12 feedback on their RFP of areas that were highlighted
by the evaluator.

13 COUNCIL MEMBER MALONEY: And are there
14 instances where a school and a principal did rank
15 Manhattan Youth as excellent, and it was still not
16 awarded again? And if that's the case, there's a
17 process where the principals on the ground are being
18 overruled in a closed-door process, if you could
speak to that.

19 CHIEF FINANCIAL OFFICER BAILEY: It wasn't
20 a closed-door process. It was actually a transparent
21 process that was guided by a contribution that was

3 made by the principal. So, principals' selections was
4 weighed, but the primary selections, as Dana
5 mentioned, were the RFP, and so I'm proud to say that
6 over 80 percent of principals got their first or
7 second award. And with principals that did not get
8 their first ranking, we're going to be working to
9 help that transition on the ground to really think
10 about ways to be a bridge and to make sure that they
are centering this choice around children, youth, and
families.

11 COUNCIL MEMBER MALONEY: And my last
12 question, I know I'm out of time here, is if there's
13 a chance to re-evaluate these decisions, and we're
14 signing up for a six-year RFP, so if these programs
15 are not meeting the needs of the community, for
16 example, in this case, there are scopes of services
17 like sports, arts, or academic enrichment that the
18 prior provider did offer that the new provider does
19 not, which can be very disruptive for the youth and
the families, and that's who I'm representing today,
what's the recourse on the line?

20 COMMISSIONER ESCAMILLA-DAVIES: I want to
21 say two things. The first is that I know how

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3 resilient young people are and how adaptable they are
4 to change. And I also know how responsive providers
5 are to children, youth, and families and how they
6 will tailor their services to meet the needs of young
7 people. Yes, it is a new process. Yes, there will be
8 an on-ramp. But I believe that at the end of this,
9 that there will be responsive services that center
10 young people. And yet, if they do not, like any other
11 process at DYCD, we will take the necessary course of
12 action.

13 COUNCIL MEMBER MALONEY: Thank you very
14 much.

15 CO-CHAIRPERSON STEVENS: Just really
16 quickly, I know you guys said that you're going to be
17 doing a briefing with the providers and a debrief
18 around the folks who are unviable. Can you please
19 make sure you share the information with us and also
20 let us know when that is happening so we can possibly
21 participate and support? Thank you.

CO-CHAIRPERSON LEE: Great. Okay. Deputy
Speaker followed by Council Member Epstein.

COUNCIL MEMBER EPSTEIN: Thank you, Chair.

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3 CO-CHAIRPERSON LEE: Oh, wait. Oh, Deputy
4 Speaker first followed by, sorry.

5 DEPUTY SPEAKER WILLIAMS: Thank you.

6 Thanks. Hi.

7 I'm going to ask some questions about the
8 racial equity plans. Recently, the Administration
9 released the preliminary report on the plan. The plan
10 included input from many City agencies, including
11 your own. Could you just share with us if any of the
goals that you have identified have any budgetary
actions?

12 COMMITTEE COUNSEL: Yes. Do you affirm to
13 tell the truth, the whole truth and nothing but the
14 truth before this Committee and respond honestly to
Council Member questions?

15 CHIEF EQUITY AND INCLUSION OFFICER
16 RAMIREZ: Yes.

17 COMMITTEE COUNSEL: You may begin.

18 CHIEF EQUITY AND INCLUSION OFFICER
19 RAMIREZ: Good afternoon. I'm Denise Ramirez, and I
20 serve as the Chief Equity and Inclusion Officer here
21 at DYCD.

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3 Yes. There are budget implications for
4 our goals and our strategies, but the way we've
5 approached this is to incorporate it into our
6 operations. We have a goal on capacity building
7 that's part of the budget for this year. We have the
8 equity methodology, which will be integrated into the
RFPs as we move forward. So, it is integrated into
how we approach the work.

9 DEPUTY SPEAKER WILLIAMS: Thank you. I'm
10 happy you mentioned the methodology.

11 So, in 2021, you begin developing an
12 equitable investment methodology that prioritizes
13 communities with the highest concentrations of
14 poverty. However, the City's Racial Equity Plan
15 states that this methodology will not be fully
16 applied to all City tax levy funded programs until
17 2034. Why will it take more than a decade to fully
implement this approach and what barriers are
preventing faster implementation?

18 CHIEF EQUITY AND INCLUSION OFFICER
19 RAMIREZ: The timeline of 2034 is to align with what
20 we expect to be the cycle of RFPs coming online. I
21 will say, I think the hurdles are what we've been

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3 talking about is anytime that we are implementing
4 change, it will take time to iterate, adapt, and
5 integrate the methodology. So, it's part of the
process.

6 DEPUTY SPEAKER WILLIAMS: I just think
7 that's very long to do, especially considering you
8 guys started this in 2021.

9 So, one of your long-term goals is to
10 apply this investment methodology to 100 percent of
11 the funded programs. What percentage of the City tax
levy funded programs currently use this methodology?

12 CHIEF EQUITY AND INCLUSION OFFICER
13 RAMIREZ: It was applied to the Literacy RFP in 2024,
14 and an equity approach was applied to the COMPASS RFP
so those are the two so far.

15 DEPUTY SPEAKER WILLIAMS: Can you explain
16 how this methodology weighs poverty data, demographic
17 data, community violence indicators, and (TIMER
18 CHIME) existing service gaps when allocating program
slots?

19 CHIEF EQUITY AND INCLUSION OFFICER
20 RAMIREZ: The primary driver for the methodology is
21 poverty, looking at poverty data.

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3 DEPUTY SPEAKER WILLIAMS: So, you don't
4 use any other metrics of data, only poverty?

5 CHIEF EQUITY AND INCLUSION OFFICER
6 RAMIREZ: It's the driver. So, poverty makes up at
7 least 70 percent. In some cases, like the literacy
8 RFP, we took into account the program-specific needs.
9 So, looking at data on limited English proficiency or
10 looking at data on adults without a high school
11 diploma. So, we will look at other factors, but
12 poverty is the primary driver.

13 DEPUTY SPEAKER WILLIAMS: But when do you
14 look at other factors?

15 CHIEF EQUITY AND INCLUSION OFFICER
16 RAMIREZ: Yes, yes.

17 DEPUTY SPEAKER WILLIAMS: No, but I'm
18 saying when. When do you say, let's look at other
19 factors?

20 CHIEF EQUITY AND INCLUSION OFFICER
21 RAMIREZ: As part of the process. So, in the COMPASS
RFP, we looked at students with disabilities,
students in temporary housing. We looked at English
language learners. So, as part of that process, we
also looked at the priority precincts with the

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3 highest levels of gun violence. So, as part of that
4 process, we will look at that.

5 DEPUTY SPEAKER WILLIAMS: Okay. So, you do
6 look at other data metrics, but primarily poverty.

7 Okay. And just the last question, will
8 DYCD publicly release the methodology and underlying
9 data used to determine which neighborhoods receive
10 priority investments?

11 CHIEF EQUITY AND INCLUSION OFFICER
12 RAMIREZ: So, one of the strategies that we included
13 in this long-term goal is to conduct outreach and
14 engagement to get input on the methodology. So, as
15 part of that process, we will be sharing as we do
16 that outreach, sharing what's been done and
17 soliciting feedback.

18 CO-CHAIRPERSON LEE: Yes. Okay. Thank you.

19 Council Member Epstein followed by
20 Council Member Joseph.

21 COUNCIL MEMBER EPSTEIN: Hi. Good
afternoon, Commissioner.

So, I just want to first focus on
center-based providers that lost their funding. I
know we've talked a lot about this, especially Henry

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3 Street in my District. It's got 150-year history
4 providing services as a Boys and Girls Republic
5 Center that now, how are we going to make them whole
6 to ensure families who have been relying on that
7 place for decades are going to be able to have
services for their children there?

8 COMMISSIONER ESCAMILLA-DAVIES: We're in
9 the process of evaluating a strategy to really think
10 about strengthening stability and continuity, and so
we're in the thick of that.

11 COUNCIL MEMBER EPSTEIN: So, what's our
12 timeline to get for them to hear back from you?

13 COMMISSIONER ESCAMILLA-DAVIES: I believe
14 that the protesting period ends June 4th. Yeah, June
15 4th, and everybody gets a briefing, so thereafter, we
hope to be able to identify kind of some next steps.

16 COUNCIL MEMBER EPSTEIN: Yeah. Because
17 they have staff, and so they have staffing needs, and
18 they're making some decisions. We need to be able to
19 do that. And then families also have to make
decisions based on that as well.

20 COMMISSIONER ESCAMILLA-DAVIES: Yeah.
21 Absolutely.

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3 COUNCIL MEMBER EPSTEIN: So, you think
4 soon after June 5th, you'll be able to get back to
5 them?

6 COMMISSIONER ESCAMILLA-DAVIES:
7 Absolutely.

8 COUNCIL MEMBER EPSTEIN: Yeah. And just on
9 the other providers, the school-based providers, I
10 want to follow up with Council Member Maloney. In
11 some of these determinations, how much did family
12 input play into this factor? How much did principal
13 input play in? How much did services, like someone
14 has a sports program, someone doesn't have a sports
15 program, like all those factors cost, how are these
16 all factored in? Because from the families that we're
17 hearing, and hundreds and hundreds and hundreds of
18 families, they were very happy with the provider. And
19 I understand that you went through a process, and I
20 respect that, but it feels like they're not feeling
21 like their input has been heard.

22 COMMISSIONER ESCAMILLA-DAVIES: Yeah.
23 Dana, would you like to?

24 CHIEF ACCOUNTABILITY OFFICER CANTELINI:
25 So, as part of the procurement process, the

3 principals did have an opportunity to weigh in
4 through their ranking. And when we made those
5 selections, we did take other factors into
6 consideration. The parents at the time of the RFP,
7 that was not taken into consideration. However, that
8 will be done as part of the school partnership
9 agreement process when we're bringing the new
10 providers in. That's when the opportunity for the
parents to speak about what programming they want to
ensure that the new provider is providing.

11 COUNCIL MEMBER EPSTEIN: I appreciate
12 that, but I'm not sure why after the fact you would
13 take parents' consideration in, like why not have
14 that involved in the application process, and parent
15 engagement, and are they happy? I appreciate the
16 principals and the three schools that lost Manhattan
17 youth in my District all rated, ranked them as number
18 one. So, they've already said they want them to
continue. The parents said they want them to
continue, but not really listening to the parents.

19 And the second question I'll ask, because
20 I know I'm almost out of time is, are you committed
21 to coming out to the school to talk to parents, or

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3 your team will be? We'd like to be able to get that
4 set up before the end of the school year. I want to
5 make a commitment now to make sure that happens in
the next couple weeks.

6 COMMISSIONER ESCAMILLA-DAVIES: I'm
7 committed to speak to whoever wants to speak to me
about this process.

8 CHIEF ACCOUNTABILITY OFFICER CANTELINI:
9 Yeah. I also just want to add, in terms of parent
10 engagement, also, prior to the RFP being released as
11 part of our stakeholder engagement, we did engage
12 families to build that new COMPASS model that made it
13 into the RFP. So, parents were engaged before, but
14 during the actual RFP process, it was really between
the school principals and DYCD.

15 COUNCIL MEMBER EPSTEIN: And I'll just
16 say, I think that's a mistake, honestly. I think
17 parents are the recipients of these services, and
18 they're the ones best to judge beyond the paper what
19 happens day-to-day in those schools, and I think
20 taking their consideration out of the mix as an
instrumental part of what we're doing, I think,
21 unfortunately, was a mistake. And I think it'll have

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3 some consequences in our District, and we're hearing
4 directly from it so I would love to figure that out,
5 and I appreciate your willingness to come talk to
6 parents and to hear directly from them, but also
7 hearing directly from the community about the jobs
8 and the staffing and making sure people who are
9 working for Manhattan Youth, maybe they can either
stay on with a new provider or whatever we can do to
fix this problem. We really do need to fix it.

10 DEPUTY COMMISSIONER HASKELL: I just
11 wanted to add something to that, to the principal
12 engagement and to how extensively through this
13 process the superintendents were involved and the
14 principals were involved. But where we are right now,
15 having just announced these awards and finalizing the
16 protest period is precisely the time when families
17 and young people and principals and superintendents
18 can express what it is that they love about their
19 current provider and how those programs and services
20 could be implemented in the fall, what they haven't
21 had that they'd like to see. We love at DYCD, you
won't get any arguments, when a school community
loves their afterschool provider, that is like the

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3 best thing for us, and we really appreciate the
4 advocacy. If that energy could be brought to help
5 plan and coordinate with the new provider, this is
6 what our kids want. We have a whole group who wants
7 theater. We can't live without soccer here. Can you
8 hire with that in mind? Like this is the time for the
9 school-specific, student-specific activities to be
10 negotiated. And that's what Daniel and the team are
11 going to be engaging with providers and now. So, I
12 hope that the adults working with young people around
13 this will take that opportunity to engage with the
14 new providers to get things off to a good start in
15 the fall.

16 COUNCIL MEMBER EPSTEIN: I know my time is
17 up, Chair, so I'll come back for a second round.
18 Thank you.

19 CO-CHAIRPERSON LEE: Perfect. I will add
20 you to the list.

21 Council Member Joseph followed by Council
Member Restler.

COUNCIL MEMBER JOSEPH: Thank you, Chairs.

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3 And I hope young people are also at the
4 table when you're making these decisions and their
5 voices are centered. Thank you so much.

6 You know what my favorite topic is? What
7 is the total budget for Summer Rising program? And
8 can you provide the status update on number of
9 providers for the Summer Rising program remaining
10 outstanding or not receiving payments for FY25
11 service? You know, the City love to owe people. How
12 are we doing on that?

13 COMMISSIONER ESCAMILLA-DAVIES: Well,
14 hello.

15 COUNCIL MEMBER JOSEPH: Hello.

16 COMMISSIONER ESCAMILLA-DAVIES: Hi.

17 COUNCIL MEMBER JOSEPH: Hi.

18 COMMISSIONER ESCAMILLA-DAVIES: So, Summer
19 Rising, our budget for FY27 is 151 million. We're
20 grateful that the most recent Administration did it
21 based on restoration in the Jan plan, and so we know
for this upcoming summer, the funding is restored and
they'll have continuity of services.

What was your other question?

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3 COUNCIL MEMBER JOSEPH: We're hearing from
4 providers that haven't been paid from FY25.

5 COMMISSIONER ESCAMILLA-DAVIES: All of our
6 FY26 amendments inclusive of Summer Rising are pretty
7 much registered. I'll just give you exact number. But
8 for the most part, for FY27, 98 percent of our
9 amendments associated with all types of increases to
10 funding have been moved.

11 COUNCIL MEMBER JOSEPH: And this is FY25.
12 They wanted to know why is there delays and providers
13 have been informed of why there's a delay. Do you
14 inform the providers when there's a delay in
15 payments? What do you say to them?

16 COMMISSIONER ESCAMILLA-DAVIES: For
17 payments, usually we inform them that there's a
18 delay, but currently there has not been any
19 substantial delay in payments. I think what they're
20 referencing is someone may be saying they have not
21 received their funding, additional funding. If that's
the case, I ask that they reach out to our help desk
and we can look into it. But to my knowledge, all
implementations for prior summers for Summer Rising
were included in a release to providers.

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3 COUNCIL MEMBER JOSEPH: We can always talk
4 offline and let you know who the provider is.

5 What strategies are being implemented to
6 pay providers faster in the FY26? What is the
7 timeline to get funding out the door right away for
providers?

8 COMMISSIONER ESCAMILLA-DAVIES: Well,
9 currently most of our providers, when we get
10 contracts registered, we do a 50 percent advance to
11 help with cash flow. After that, we essentially do
reimbursements based on provider invoice submission.
12 Now in full transparency, we have not had as much
13 invoice submissions, and so that may be impacting the
14 provider's ability to maintain cash flow. But
15 currently we have less than 1 percent of invoices
16 over 30 days so, we know that there's a pretty much
17 fast turnaround for invoice submissions. But again,
18 if someone is having specific issues, I encourage
19 you, please reach out and we'll look into it. But
20 right now, about 1 percent of our invoices are over
21 30 days. And I think when I came in and looked, it
was about three, and they're at 40, and I said work

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3 on them. So, I know that they're already working on
4 them right now and so we're prioritizing.

5 COUNCIL MEMBER JOSEPH: Wonderful to hear.

6 And if a provider's having trouble
7 accessing the system, do you provide technical
8 support for that provider?

9 COMMISSIONER ESCAMILLA-DAVIES: Yes. We
10 have a help desk, and a lot of our staff are doing
11 phone calls all the time, and we work closely with
12 MOCs. Our payment team and budget team have weekly
13 calls with MOCs to troubleshoot any issues they're
14 having technically. And if providers are having
15 issues, we always raise those concerns to them during
16 those meetings. And, again, we have a help desk to
17 respond to any inquiries.

18 COUNCIL MEMBER JOSEPH: How many students
19 applied for Summer Rising today? And what provision
20 are you putting in place for students with special
21 needs, students with IEPs?

COMMISSIONER ESCAMILLA-DAVIES: I'm going
to defer to the youth services team to respond to
that.

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3 ASSOCIATE COMMISSIONER GUILLEN: So, this
4 past year, we received over 150,000 applications so
5 we're really excited about that. Regarding providing
6 supports for youth and disabilities, we've been
7 working with the DAL team in New York City Public
8 Schools to ensure that we have accommodation plans
9 for every single child that is required to receive
10 those services, and coordinating with school
11 leadership and the CBOs as well to ensure that all
those supports are in place for all those services
throughout the program period.

12 COUNCIL MEMBER JOSEPH: And a student who
13 needs a one-to-one para in Summer Rising, one will be
provided, and you will accommodate what's on the IEP.

14 ASSOCIATE COMMISSIONER GUILLEN: Correct.

15 COUNCIL MEMBER JOSEPH: Correct?

16 ASSOCIATE COMMISSIONER GUILLEN: Yes.

17 COUNCIL MEMBER JOSEPH: Thank you so much.

18 COUNCIL MEMBER RESTLER: Thank you so much
19 to the esteemed and impressive Co-Chairs of this
20 hearing. Really appreciate your great leadership. And
21 congratulations again, Commissioner. I really enjoyed
sitting down with you some weeks ago and checking in

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3 on some of the COMPASS concerns that we've been
4 hearing from our communities, and, you know, I just
5 think it's a great thing to have somebody with such
6 deep expertise in youth development leading the
7 agency, and we know there's a really strong bench
8 supporting you at DYCD, and look forward to working
9 with you and your team.

10 I continue to be concerned about kind of
11 the COMPASS process. I fully appreciate that whenever
12 we put out a new RFP, I mean, part of the reason we
13 haven't put out this RFP for 10 years is because
14 they're winners and losers, and it's an incredibly
15 bumpy process to go through, and so the last
16 Administration handed you this, you know, hot potato,
17 I guess I'll call it, for the purposes of being
18 diplomatic. But as I've shared with you, we have,
19 just to give one example, a provider that serves the
20 Hasidic community in Williamsburg that's been an
21 excellent provider for many, many years. They had
hundreds of seats, they now have dozens, and they
were the one provider that served that community. And
they scored really well. I know you're not going to
speak to an individual provider, but I'm going to

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3 just give you the specific context for my District to
4 make this real. And so it would help me to
5 understand, like, how could one provider score
6 excellently at one location and above the threshold,
7 but not at a different location when it's the same
8 team providing the same excellent services across the
board?

9 CHIEF ACCOUNTABILITY OFFICER CANTELINI:

10 So, within each competition, there's evaluators that
11 are reading, and the evaluating team could be
12 different across the board, right? So, it's all
13 objective, based on how the provider has demonstrated
that they can provide these services. And the other
part, too, is that depending on how you...

14 COUNCIL MEMBER RESTLER: You're saying
15 objective, but isn't that inherently subjective,
16 right? Like, that is the precise definition of a
17 subjective process, is that it's different readers,
18 and some readers are determining that this
19 organization is excellent, and two blocks away, where
20 they have a different site, they're determining
21 they're not. That is... I mean, sorry to interrupt you,
but...

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3 CHIEF ACCOUNTABILITY OFFICER CANTELINI:

4 No, no, no, it's fine.

5 But I would also just add that it really
6 depends on what other providers competed in that
7 competition, right? If the competition was extremely
competitive...

8 COUNCIL MEMBER RESTLER: Totally.

9 CHIEF ACCOUNTABILITY OFFICER CANTELINI:

10 That's where you're going to see the disparity in
scores.

11 COUNCIL MEMBER RESTLER: I can appreciate
12 that you could have different... at a given location,
13 some other organization applied, and is even more
14 excellent than the group that's been there for 30
15 years, and they get selected because they did even
16 better. What I struggle to understand is how one
17 organization can be reviewed as excellent at this
18 location, but at these other locations in the
19 neighborhood where they've been doing an excellent
20 job for 30 years, and always scored well on all of
21 their DYCD contracts, and all of their performance
reviews, how they could be found to have such a
different score based on who's reading it. It just,

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3 that is what really pains me, and is paining my
4 community.

5 COMMISSIONER ESCAMILLA-DAVIES: I
6 appreciate what you're saying, and I do think this is
7 very nuanced, and what I would say is, I think
8 there's assumption in some of the questions, right?
9 The assumption is that they did poorly in one
10 section, and good in another section. And the truth
11 is that they could have done really well, but there
12 was greater competition in one, and there were more
13 providers that were invited, or that came to that
14 proposal. So, if you have 10 in one section, and you
15 have five in another, and you rank number seven, and
16 there's six slots, so I want to just offer that
17 nuance, but I don't want to take away from what you
18 spoke about earlier. So, it's not like that they did
poorly, right, if we give that example, and then
better in another one, it's really that they might
have done really well in both, but there was greater
competition.

19 COUNCIL MEMBER RESTLER: I appreciate it.
20 You know, from our conversation, previous
21 conversation, Commissioner, you had explained that

3 there was a threshold level, that if organizations
4 did above, then you could try to figure out a path to
5 work with them, because they scored well enough on
6 the thing. And if they scored below that threshold
7 level, then your hands are kind of tied, because they
8 didn't, you know, when you have an objective,
9 subjective, whatever word we want to use, you have a
10 process, it was determined. And that's what I'm
11 speaking to, and my question is that on some
12 locations, they didn't score above that. I'm just
13 using this as an example, but there are other
14 providers, and I was on a tour this morning of one
15 site with a City agency Assistant Commissioner who
16 wanted me to ask questions about their school. So,
17 everyone... Manhattan Youth, if Virginia's still here,
18 but everybody's concerned about, I think, a similar
19 thing. I just am using this as an example, that this
20 organization scores above the threshold, you know,
21 here, does in across the street, it's confusing.

18 And so, can I ask one more question, or
19 are you going to kill me? I can't do round two, but
20 it's okay. I will text you the question. It's about
21 charter schools getting selected for the COMPASS RFP,

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3 and that is what I'm concerned about. But I will save
4 that for... Chair Stephens will ask it in a much more
effective way.

5 CO-CHAIRPERSON LEE: Okay. Council Member
6 Selvena Brooks-Powers followed by Council Member
7 Brewer.

8 COUNCIL MEMBER BROOKS-POWERS: Thank you,
9 Chairs, and hello, Commissioner, and to the DYCD
team.

10 The increase of 14.8 million dollars of
11 City funding in Fiscal '27 to expand services for the
12 crisis management system program is welcome news. My
13 community has seen a surge in gun violence in the
14 last few months, including a neighboring District
15 where the Deputy Speaker represents, with the tragic
16 shooting of 15-year-old Jaden Pierre in Southeast
17 Queens. How will this new funding allocation help
18 reduce gun violence, particularly among our youth?
19 What CMS groups will see additional funding thanks to
20 this increase, and how will the transition of CMS
21 from DYCD to the Office of Community Safety Impact
Programming and the City's administration of these
programs, because we know when it shifted from MOCJ

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3 to DYCD, it was a whole dynamic there, and then also
4 for my CMS providers, they're often going above and
5 beyond, going beyond the small territory they're
6 responsible for, and the funding that they have right
7 now is absolutely not sufficient. And the last
8 question, I'll leave you with, and I can repeat
9 whatever you need me to, SYEP meets a critical gap
10 for youth to seek gainful employment and stay busy
11 during the summer months, but we have heard that
12 youth need similar employment opportunities
13 throughout the academic school year. What is DYCD
14 doing to meet this need?

15 COMMISSIONER ESCAMILLA-DAVIES: Yeah. I'm
16 going to start. Thank you for that question, Council
17 Member. I'm going to start with the transition of ONS
18 from DYCD to the Office of Community Safety, and then
19 I'll pass it over to my colleague, Darryl. The first
20 thing I want to say is that I am really excited about
21 the Deputy Mayor Renita Francois and her commitment
to really seeing this program through and to making
it a priority for the whole city, and so the
transition is going to take place in two phases. The
first is the programmatic and strategic transition

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3 has already occurred, so it is already reporting to
4 the new Commissioner and to the Deputy Mayor, and
5 that has been seamless, and it has been happening in
6 tandem with the support of my team. The operational
7 aspects of it, the contracts and some of the
8 operations are going to be transitioned over the next
9 year. What I can say is that because we had the
10 experience of transitioning from MOCJ to DYCD, we
11 have experience in what this could look like in ways
12 that really keep programming intact and then do not
13 disrupt services, and so we're all committed to doing
that and to continue to partner with the Deputy Mayor
as well as the new Commissioner. And then Darryl, you
can speak specifically to the other question.

14 COUNCIL MEMBER BROOKS-POWERS: Hi, Darryl.

15 CHIEF MIANO: Yes, and I would need to be
16 sworn in.

17 COMMITTEE COUNSEL: Do you affirm to tell
18 the truth, the whole truth, and nothing but the truth
19 before this Committee and to respond honestly to
Council Member questions?

20 CHIEF MIANO: I do.

21 COMMITTEE COUNSEL: You may begin.

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3 CHIEF MIANO: Thank you, Council Member,
4 and it's great to see you.

5 COUNCIL MEMBER BROOKS-POWERS: You too,
6 Darryl.

7 CHIEF MIANO: So, we are working closely
8 with the Office of Community Safety on the additional
9 investment of 14.8 million for the Office of
10 Neighborhood Safety. We're working out details now on
11 both how that's going to be either amended or
12 procured and which groups that it's going to, but it
13 will support the place-based work, the precision work
14 that that team is doing on the ground. So, supporting
the crisis management system, supporting the
wraparound services, supporting the HVIP Hospital
Program as well.

15 COUNCIL MEMBER BROOKS-POWERS: And I just
16 want to put a plug in for Hammels and expansion to
17 Hammels, because right now I'm using discretionary
18 funding, which is fine, but they have not been
19 designated an official site, and so we have King of
20 Kings that is stretching pretty much most of the
21 peninsula. And then the supplemental funding I give
to Queens Royal Priesthood is like a stopgap so we

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3 need to expand those as, especially as the summertime
4 comes.

5 CHIEF MIANO: Got it.

6 COUNCIL MEMBER BROOKS-POWERS: And then
7 the question on SYEP.

8 DEPUTY COMMISSIONER MULLIGAN: Thank you
9 for that question. I'm really excited about it
10 because we agree. We have our Work, Learn and Grow
11 program, which was created due to advocacy from the
12 Council many years ago. That program serves 7,000
13 young people who were in SYEP and are able to extend
14 their experiences through the school year. And we've
15 found that like the impact of that program really
16 like is exponential on top of what they get through
17 SYEP because we're able to engage them throughout the
18 school year. We're able to offer college credits. A
19 lot of the young people who go through Work, Learn
20 and Grow have received a college credit, over 20,000
21 of them in the past five years. And we have another
1,000 people with our Learn and Earn program, which
is also a full year program. And so, I would say we
definitely appreciate your advocacy. There's
tremendous, tremendous interest from young people for

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3 Work, Learn and Grow slots, and so it's definitely a
4 place that as an agency we're looking to continue
investing in and looking at how we can do more.

5 COUNCIL MEMBER BROOKS-POWERS: Thank you
6 for that, and I hope it is expanded. My very first on
7 the books job was Summer Youth Employment Program,
8 and then I also worked through the school year. It
9 wasn't back then called what it's called now, but it
10 definitely was helpful to get money in my own pocket
11 so I advocate for that. And I know our amazing Chair
Stevens does as well, but thank you.

12 CO-CHAIRPERSON LEE: Thank you.

13 Council Member Brewer followed by Wong.

14 COUNCIL MEMBER BREWER: Thank you very
15 much. I appreciate the call yesterday that we
16 discussed the afterschool programs. I sent you a
17 letter. I assume you got it, and we hope that that
can be changed. Is it true that we could do
subcontracting if nothing else works?

18 CHIEF ACCOUNTABILITY OFFICER CANTELINI:
19 The contract does allow for 30 percent
20 subcontracting.

21 COUNCIL MEMBER BREWER: 30 percent.

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3 CHIEF ACCOUNTABILITY OFFICER CANTELINI:

4 Yes.

5 COUNCIL MEMBER BREWER: Okay. That's not
everything then, okay.

6 Also, just so you know, the people,
7 principals do not have a contact for the other
8 provider. They don't know how to reach them. I
9 obviously know, so I made the contact, but they did
10 not have a contact, just so you know. They contacted
11 you to get a contact. I hope that can be changed.
12 It's really causing a lot of challenges. Also, PS 145
13 is not happy. They want LEAP. I assume you know that.
14 They also contacted me. Everybody contacts me. And so
they too are upset. So, you've got a lot of upset
people, just FYI.

15 In terms of contracting, we work... we have
16 wonderful staff. We work constantly, really almost
17 with a lot of agencies in Manhattan, not just in my
District, and the issue is constantly, I wonder what
18 are the benchmarks or what metrics do you use to
19 evaluate whether the contracting process has improved
20 and what do those metrics show compared to previous
21 years? And also, how many do you keep track of how

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3 many get escalated to the Mayor's Office of
4 Non-Profit Services, which is what we do. We call
5 them and then work with them to try to get
6 contracting addressed. Is that something, do you keep
track of that?

7 CHIEF ACCOUNTABILITY OFFICER CANTELINI:

8 So, we do work very closely with the Mayor's Office
9 of Contract Services. We meet with them weekly. We
10 have our own tracking monitoring system where we are
11 able to track where the contract is within the life
12 cycle that's outside of PASSPort. So, we are able to
13 pull data from our own internal systems as well as
from PASSPort on where things fare in the contracting
process.

14 COUNCIL MEMBER BREWER: So how do you
15 measure that it's working better?

16 CHIEF ACCOUNTABILITY OFFICER CANTELINI:

17 So, we have also weekly meetings. We have contracting
18 weeklies. We have a program operations team that
19 meets with us to ensure that we're meeting our
20 regular goals and targets. This is all implemented as
21 part of the backlog initiative that was put in place
two years ago, I think, no, three years. So, we are

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3 actively monitoring and also working on improving our
4 lifetime cycle for registration.

5 COUNCIL MEMBER BREWER: Okay. And then I
6 guess as a three-year, I remember when the three-year
7 contract process went into effect, we are hearing
8 that people don't find that it's more... I thought it
9 would really be much better, but they don't feel that
10 it is as productive, even more so than it was in the
past. Do you know how many providers chose not to
apply or express confusion about the new model?

11 CHIEF ACCOUNTABILITY OFFICER CANTELINI: I
12 don't have those numbers.

13 COUNCIL MEMBER BREWER: Can you get them
14 to us?

15 CHIEF ACCOUNTABILITY OFFICER CANTELINI:
16 Yeah. We'll have to also work with the Mayor's Office
17 of Contract Services because although there are
18 three-year contract term, it still has to go through
the cleared list process as well as the annual
application that providers have to file with Council.

19 COUNCIL MEMBER BREWER: Because they feel
20 like there's not enough communication so that they
21 understand the process, just so you know. I'm getting

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3 these because we get everything, people contacting
4 us. Thank you.

5 CO-CHAIRPERSON LEE: Thank you.

6 Council Member Wong followed by Council
Member Wilson.

7 COUNCIL MEMBER WONG: Okay. Thank you,
8 Chair.

9 My first question is regards to the
10 attendance for the Summer Rising. Okay. So, we have
11 over 150,000 applicants were submitted from March 3rd
12 to March 27th, but my experience with Summer Rising
13 is that quite often some kids don't show up and then
14 meanwhile, there are other kids in the waiting list,
15 they're expecting a phone call, and they never get
16 the call. So, my question is who does the outreach?
DYCD or it's the school's job? Because when I call
the school, I get the runaround.

17 ASSOCIATE COMMISSIONER GUILLEN: So, thank
18 you for that question. You know, I think it's
19 important to note that this is a collaborative
20 program model between New York City Public Schools
21 and DYCD and ensuring that there are supports and
services for all young people. And also summer is a

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3 very different model in itself, right? It is not a
4 requirement to show up every single day. We have
5 families that utilize space and weeks and days
6 differently than you would say after school, which is
7 a year-round component. Another thing is that the
8 wait list is also factored in with other components
9 such as ensuring that we are prioritizing youth that
10 are special needs, students in temporary housing, you
11 know, families that will be able to have opportunity
12 to have those seats that they probably wouldn't have
13 never used before. And it is an extremely popular
14 model so we are going to see robust wait lists in
15 certain areas, you know, from one year to the next.
16 So, every year we do focus on looking at specific
17 locations and sites where we can open up more
18 programs. And actually this year, we actually opened
19 up more programs to kind of lighten the load on wait
20 lists for specific schools. This past year, we opened
21 up 40 new elementary programs where we know the
demand has increased.

COUNCIL MEMBER WONG: But our families in
the waiting list, are they being contacted and say,

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3 okay, we have an opening, please come. Because my
4 impression is that they don't get these phone calls.

5 DEPUTY COMMISSIONER HASKELL: I'm glad you
6 asked that question. And as my colleague was
7 mentioning, like every year we listen to feedback and
8 we make improvements. We had roughly the same amount
9 of applications this year as last year, but we made
10 significantly more offers, thousands more offers. At
11 this time, in comparison to the same time last year,
12 we also have thousands more of those offers accepted.
13 So, we're above by the thousands, the numbers that we
14 had last year, and the wait list has actually gotten
15 smaller because of those efforts. So, as Commissioner
16 said in her testimony, looking at the attendance
17 patterns, as you mentioned, enrollment patterns,
18 we've been able to get more young people pushed into
19 the program than we ever have before, being able to
20 anticipate some of those trends, and I think we'll
21 see changes to the experience you had last summer.

18 COUNCIL MEMBER WONG: Back to my question.
19 If kids don't show up, say after the first week,
20 should the next person move up? Is that happening?

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3 DEPUTY COMMISSIONER HASKELL: It's
happening automatically.

4 COUNCIL MEMBER WONG: And does DYCD
5 reaches out or the school reaches out?

6 ASSOCIATE COMMISSIONER GUILLEN: So, both
7 the school and CBO have access to the same wait list.
8 So, either school or CBO will be doing some
9 engagement as the list moves. So, if they're not
10 receiving a call, unfortunately that may mean that
the list hasn't moved up to the next person.

11 COUNCIL MEMBER WONG: Okay. There's also
that.

12 COUNCIL MEMBER WONG: Thank you.

13 Okay. Quick question, quick. City or
14 State, right? The 246 million for SYEP, is that
15 primarily City funds or State?

16 DEPUTY COMMISSIONER MULLIGAN: It's
17 primarily City funding with a small allocation of
TANF funding from the State.

18 COUNCIL MEMBER WONG: As I recall, SYEP
19 historically gets State funding or am I wrong here?

20 DEPUTY COMMISSIONER MULLIGAN: The scale
of the State funding is very small in comparison to
21

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3 the amount of City tax levy that we have funding the
4 program.

5 COUNCIL MEMBER WONG: I see. Okay. I see
6 it's so successful. I think it should, the size of
7 SYEP should increase and I don't see that happening.
So, please look into that.

8 CO-CHAIRPERSON LEE: Thank you.

9 Okay. Council Member Wilson followed by
Banks.

10 COUNCIL MEMBER WILSON: Thank you, Chairs.

11 I would also like to add my voice with
12 that of my Colleagues Maloney and Epstein regarding
13 Manhattan Youth. I've received an overwhelming
14 correspondence to my office, over 400 parents and
15 students and teachers concerned about the change.
16 They received positive audits and built decades-long
17 relationships with the school communities and parent
18 communities. They've been told that the new programs
19 are going to look to incorporate the same staff for
20 programs that existed. So, my question is, if we're
21 looking to keep what was built by Manhattan Youth,
why switch providers?

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3 COMMISSIONER ESCAMILLA-DAVIES: Yeah.

4 Because procurement processes allow for competition
5 which is necessary for the ecosystem of New York
6 City. And so while again, I wanted to say that I
7 appreciate the advocacy, and my heart goes out to the
8 children, youth and families of those communities, I
9 also want to say that I have confidence that the new
provider will be able to meet the needs of the
communities as well.

10 COUNCIL MEMBER WILSON: CEC2 in my
11 District also put out a resolution asking for them to
12 be reinstated. And given that response from the
13 parents and the school board, would there be any
consideration to reinstating Manhattan Youth?

14 COMMISSIONER ESCAMILLA-DAVIES: So, what I
15 would say is that the school procurement process was
16 different than the center-based process because the
17 school procurement process allowed for continuity of
18 the slots, the number of seats in a building. And so
19 what is being asked of us is essentially, would we
20 give the contract to another provider that won it
21 through the competition? Unless we found something
egregious in the RFP process, and believe me, I am

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3 reading a lot of these close calls to make sure, but
4 it's really the continuity of the slots and not the
provider.

5 COUNCIL MEMBER WILSON: I also want to ask
6 about the CBO selection. So, I want to acknowledge
7 that Hudson Guild is here with us today, which is a
8 crucial provider in Council District 3, centered in
9 Chelsea, right next to two very important NYCHA
10 developments and families that they serve. So, you
11 know, they were a recipient of one of the cuts, and
12 this leaves a huge gap in the District for
13 after-school programming with the provider on the
14 northern edge. That's not really going to work for
15 parents and for the families, especially those in
16 NYCHA that really rely on this. So, how are we going
to deal with that gap? And how is Hudson Guild going
to make sure that they have the continued resources
they need to serve Manhattan and my Council District?

17 COMMISSIONER ESCAMILLA-DAVIES: Yeah. I
18 would say that we're in the process of thinking about
19 continuity of services and stability of the ecosystem
20 for center-based awards. And we are hopeful, as I
21

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3 mentioned earlier, to share where we land after June
4 6th.

5 COUNCIL MEMBER WILSON: Can I ask one more
6 question?

7 Okay. DYCD funds programs explicitly
8 designed to improve educational outcomes for
9 high-need students. What are the challenges DYCD
10 faces in understanding whether those programs are
11 reaching the students who need them the most and
whether they're working? And how can the new visions
portal potentially help address those changes?

12 DEPUTY COMMISSIONER HASKELL: I want to
13 understand more which programs you're talking about
14 at DYCD. Are you talking about, I mean, on the one
15 hand, all of our programs are designed to help young
16 people to reach their goals and to thrive. I'm not
sure which particular program you're talking about.

17 COUNCIL MEMBER WILSON: So let me, I have
18 to...

19 COMMISSIONER ESCAMILLA-DAVIES: But I can
20 answer a portion of that. And I think Valerie, if you
21 can chime in as well.

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3 I think one of the things that New
4 Visions offers, the portal, is access to data that
5 community-based organizations would ordinarily not
6 have to assess impact. Right now, currently, all of
7 our contracts are designed to check enrollment and
8 participation. But with the support of New Visions
for public schools portals, we're able to look at how
that correlates to academic gains.

9 DEPUTY COMMISSIONER MULLIGAN: Yeah. So, I
10 oversee our workforce program so primarily young
11 people between the ages of 14 and 24, and we have
12 been in really amazing conversations with the New
13 Visions team about where we can leverage their tool
14 because we are always looking at ways to demonstrate
15 the specific impacts, especially of the Summer Youth
16 Employment Program and Work, Learn, Grow, which I
17 talked about a little earlier. And so we've been
18 looking at things, we already do this, but we've been
19 looking at expanding, like for a school, can they see
20 a young person's participation in Summer Youth
21 Employment Program so that they can take that into
consideration as they're developing what a high
school experience is going to look like for that

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3 young person. And then in return, can we look at how
4 that young person did throughout the program now that
5 we have that data in that portal and can see
6 comprehensively how their experience was in a public
7 school. And so, I'm really proud over the last many
8 years, we've been building that partnership with
9 public schools, and we're now in conversation with
10 New Visions about how we can leverage their tool.

11 COMMISSIONER ESCAMILLA-DAVIES: And I just
12 want to add that that's super critical in terms of
13 allowing providers to use data to inform their
14 practice. And so, we are hopeful to continue to be
15 working with them and expand our work with New
16 Visions in the coming years.

17 COUNCIL MEMBER WILSON: Thank you.

18 CO-CHAIRPERSON LEE: Great.

19 Council Member Banks.

20 COUNCIL MEMBER BANKS: Thank you, Chair.
21 Good to see you again, Commissioner, and to your
team.

One of the obviously topics of discussion
and contention has been the COMPASS Program RFP. One
of the major concerns raised following the most

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3 recent COMPASS RFP process involves the concentration
4 of contracts amongst a smaller number of large
5 providers. In some instances, a single organization
6 reportedly oversees north of 80 schools or sites
7 under the DYCD-funded COMPASS Program. What is the
8 agency's rationale for allowing one provider to
manage such a large portfolio of school-based
contracts?

9 CHIEF ACCOUNTABILITY OFFICER CANTELINI:

10 So, at time of award selection, we really did take
11 that into consideration. The provider that you're
12 referencing, they did submit a lot of proposals
13 across the entire procurement and weren't selected
14 for everything that they proposed for, and they do
15 make up only 10 percent of all the awards that were
16 made. We did not award them in multiple competitions
just to ensure that we were reaching other providers.

17 COUNCIL MEMBER BANKS: But that's a large
concentration of contracts to one organization.

18 CHIEF ACCOUNTABILITY OFFICER CANTELINI:

19 They are an existing provider, and when we were
20 making awards, we wanted to ensure that we were
21 making them thoughtful and not overgrowing the

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3 system, and we really did make an effort to ensure
4 that we were reaching other providers within the
different competitions.

5 COUNCIL MEMBER BANKS: Well, that
6 particular provider's actually, they received
7 contracts in, I mean, areas that they have no track
8 record in, as far as community relations. And so how
do you rationalize that?

9 CHIEF ACCOUNTABILITY OFFICER CANTELINI:
10 Yeah. Within their response for the RFP, they
11 demonstrated to be the highest proposer within those
competitions.

12 COUNCIL MEMBER BANKS: Okay.

13 COMMISSIONER ESCAMILLA-DAVIES: I think
14 your point is well taken, and I want to also just say
15 there's 52 new providers as a result of that. So, in
16 prior iterations, we had higher concentrations of
17 what you're speaking of, and this has really opened
18 up the aperture and created ecosystems that's more
19 balanced, that takes into account small, medium, and
large organizations.

20 COUNCIL MEMBER BANKS: Okay. Many of the
21 smaller community-based organizations feel that they

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3 are being shut out of the opportunities within the
4 COMPASS ecosystem despite years of service and strong
5 relationships within their communities. What
6 opportunities currently exist for the smaller
7 non-profits to grow within the COMPASS and the
8 broader DYCD ecosystem and compete for additional
9 sites or contracts over time, including programs such
10 as Saturday Night Lights and other DYCD-funded active
initiatives. What are being done to support those
groups or give them opportunities?

11 CHIEF ACCOUNTABILITY OFFICER CANTELINI:

12 As the Commissioner mentioned, we have 52 new
13 providers as a result of this COMPASS RFP.

14 COUNCIL MEMBER BANKS: Right.

15 CHIEF ACCOUNTABILITY OFFICER CANTELINI:

16 And in terms of small CBOs, 17 which are considered
17 those that have less than 100,000 dollars in revenue,
18 we do have a whole host of capacity-building services
19 to help those providers along the way as they enter
20 into the COMPASS portfolio. In terms of new
21 procurements at this time, we don't have anything for
them to apply to, but they do have the opportunities
also to serve as subcontractors that help them get

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3 into these COMPASS programs and start building their
4 ability to.

5 COUNCIL MEMBER BANKS: I have one, there's
6 one organization that's been in the school for close
7 to 10 years or so. Has a long, long track record in
8 that community, and they've been surviving off of
9 CASA monies that we've given them, and then whatever
10 other monies that they've raised. They competed for a
11 COMPASS, you know, they submitted for the RFP. And
12 they got approved, the principal supported them, the
13 consideration was given, but they didn't get the
14 contract. And that to me means something, because
15 having a relationship with the community, having a
16 relationship with the students means a lot. And I
17 know the Commissioner had mentioned earlier, I think
18 it was the Commissioner, the need to support those
19 new organizations that are coming in and figure out
20 ways that, you know, they can, the community can now
21 instruct them or give them ideas of things that they
want to see, but a relationship is important. And
when that chemistry is broken up, it can do damage to
the community. And I know you're looking at, you
know, numbers, you have your scorecards, but those

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3 relationships mean a lot, and I don't want our
4 community to be negatively impacted because of, you
5 know, a score chart that really doesn't take into the
6 human side of the impact of those relationships. So,
7 I know this is ongoing. I know a lot of these
8 organizations have put in appeals, and we're hoping
9 that strong consideration is taken, given to those
10 organizations.

11 CO-CHAIRPERSON LEE: Thank you, Council
12 Member.

13 COUNCIL MEMBER BANKS: Can I just ask one
14 more question, Madam Chair?

15 CO-CHAIRPERSON LEE: Very quickly.

16 COUNCIL MEMBER BANKS: If you could
17 indulge me. And then I'll pass on those other
18 questions. Thank you for your indulgence.

19 When it comes to contract processing and
20 staff reimbursement, this has been a major issue with
21 a lot of the discretionary allocations to a lot of
the small organizations. What is being done? You
know, my office, I think every Council Office acts as
a medium between the DYCD and those organizations,
but there are many a times when DYCD should just

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3 directly call those organizations if there are issues
4 that occur or documents are missing. Sometimes,
5 there's like a major lapse between communications
6 between DYCD and those organizations. What we want to
7 do is see how we can strengthen that with DYCD
8 directly. It's being more proactive in reaching out
9 to those organizations. Trust me, my office, we can
10 be dealing with a whole host of other issues instead
11 of having to be this medium or this go-between
between NYCHA and the non-profit. So, if we can
improve that, that will go a long way. Thank you.

12 CO-CHAIRPERSON STEVENS: Thank you. And
13 I'm sure the Commissioner will take that into
14 consideration and add that to the million list of
things to do.

15 I'm just going to do a quick lightning
16 round around some things because I know we do have to
wrap very quickly.

17 My first question is just around SYP. Hey
18 Val, there you go. Just thinking about as we prepare
19 into the summer and going to the summer and thinking
20 about the issue we had last summer with the debit
21 cards and things like that, I just want to get a

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3 clear understanding of how are we moving forward this
4 summer to ensure that that doesn't take place again
5 and ensuring that young people are getting paid in a
6 timely manner and that other things are happening.
Succinctly.

7 DEPUTY COMMISSIONER MULLIGAN: I can
8 assure you that the team at DYCD is doing everything
9 within our control to prevent it from happening
10 again. I can talk about this for a very long time
11 because it's been our focus since the day it happened
12 last year. But high level, we're doing everything
13 from engaging young people in more and more financial
14 literacy training. Our providers have been convened
15 at DYCD to make sure they're focused on educating
16 their young people on the risks of participating in
17 fraud. And we're working with the banks, the Law
Department, DOI, the payroll processor, and all of
those folks to understand what they're doing to
prevent it from happening too.

18 CO-CHAIRPERSON STEVENS: Thank you so
19 much. I know we have been COMPASS crazy, but I will
20 call you so we can have a deeper briefing to go over
21

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3 how do we prevent and what does that look like moving
4 forward.

5 Really quickly, this might be Bobbitt
6 over here, so get ready. This is adult literacy. Just
7 have some questions around there. I know who works
8 for what.

9 The New York City Coalition of Adult
10 Literacy has responded to the threats with a 20
11 million proposal for the Mayoral Administration to
12 create a new fund stream for immigrant adult literacy
13 students called Education for Integration Equality.
14 Are those conversations with OMB to add this new
15 funding stream into the adopted budget? Have you guys
16 started having those conversations?

17 Oh, we didn't swear him in. Thank you,
18 Bob, for being honest.

19 COMMITTEE COUNSEL: Do you affirm to tell
20 the truth, the whole truth and nothing but the truth
21 before this Committee and to respond honestly to
Council Member questions?

DEPUTY COMMISSIONER BOBBITT: I do.

COMMITTEE COUNSEL: You may begin.

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3 DEPUTY COMMISSIONER BOBBITT: I'm sorry.
4 Could you restate the last part of the question?

5 CO-CHAIRPERSON STEVENS: I was asking, you
6 know, the Adult Coalition has been asking about this
7 20 million dollars proposed for additional funding
8 for immigrant adult literacy students. Have you guys
9 started to have those conversations with OMB already
10 around this funding?

11 DEPUTY COMMISSIONER BOBBITT: There hasn't
12 been a pointed conversation with OMB at this time. As
13 you're aware, the Administration had to deal with a
14 significant budget crisis, but we are having internal
15 conversations and talking with LAC about the nature
16 of the proposal.

17 CO-CHAIRPERSON STEVENS: The Adult
18 Literacy Forward Initiative is currently funded by
19 Council, which was created in partnership with the
20 expertise of providers. It focuses on meeting the
21 community needs with an innovation and holistic
approach to adult literacy. Is DYCD open to adopting
aspects of this program for DYCD's RFP adult literacy
program?

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3 DEPUTY COMMISSIONER BOBBITT: We're happy
4 to continue to support the Council's pilot. As you
5 will recall, there was a prior iteration for Adult
6 Literacy Forward, and for our part, we believe that
7 we learned from that model as well as a pilot that we
8 did. That's why we increased to a significant extent
9 the price per participant under the current literacy
10 model. So, we currently like and abide by the model
11 that we have, and we'd be happy to continue to
12 receive support from the Council as we have in prior
13 years to expand the number of slots made available
14 under the model.

15 CO-CHAIRPERSON STEVENS: The next question
16 I have is just around the Father's Initiative. What
17 is the current budget for the Father Initiative?

18 DEPUTY COMMISSIONER BOBBITT: I'll defer
19 to Nevita to answer that question.

20 CO-CHAIRPERSON STEVENS: And who are the
21 providers that receive the awards? And what boroughs
and districts?

CHIEF FINANCIAL OFFICER BAILEY: Chair
Stevens, I don't have all that detail for you.

CO-CHAIRPERSON STEVENS: Oh, okay, sorry.

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3 CHIEF FINANCIAL OFFICER BAILEY: But for
4 the budget, I can tell you that the budget for
5 Fatherhood at FY27, sorry, is 8.2 million.

6 CO-CHAIRPERSON STEVENS: Okay.

7 DEPUTY COMMISSIONER BOBBITT: In terms of
8 the providers, there are 14 providers operating 17
9 contracts, six are in the Bronx, four in Brooklyn,
10 three in Manhattan, two in Queens, and two in Staten
Island. And we can follow up later with you after the
hearing.

11 CO-CHAIRPERSON STEVENS: Oh, don't you
12 worry. You guys are going to be following up a whole
13 lot because I still have a bunch of questions I
14 didn't get through and I'm trying to be really quick.
15 They told me I got into 2:15. So, I have one more
question. Oh, here it is, sorry.

16 Okay. So, my next question is just around
17 what is the actual spending for the OMNY Cards
18 budgeted at 11 million for the OMNY Cards and how
many providers and you've received the cards?

19 Oh, I'm sorry. I should have had you.

20 DEPUTY COMMISSIONER MULLIGAN: We were
21 really trying not to do the shuffling. It didn't work

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3 out the way we hoped. Can you repeat that? You're
4 asking about the OMNY Cards.

5 CO-CHAIRPERSON STEVENS: What was the
6 actual spending for FY26 budgeted for 11 million for
7 the OMNY Cards? How many providers and you've
8 received those cards and does the agency receive any
9 reports from providers on a distribution of those
10 cards?

11 CHIEF FINANCIAL OFFICER BAILEY: So, I
12 will let Valerie speak more to the distribution and
13 providers who receive, but I can tell you that in
14 last year we spent approximately 4 million dollars
15 towards the OMNY Cards.

16 DEPUTY COMMISSIONER MULLIGAN: Yeah. And
17 that funding went to about 80,000 cards. Participants
18 need multiple cards to get through the summer so it
19 was for about 40,000 participants that we purchased
20 cards for, and they were distributed to 90 providers.
21 And we have very tight policies around the provider's
responsibility of tracking which participants get the
cards, how many cards they've distributed, where they
store them, and they report all of that back to us on
a regular basis and then we use that information to

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3 take into account the need for each following program
4 cycle.

5 CO-CHAIRPERSON LEE: Okay. Advocates have
6 been, and this is, wait. Oh, it's 2:16, I'll stop.

7 Okay. So, we are short for time and I
8 don't want to go over it anymore, but I still have a
9 ton of questions. We'll be sending them over to you
10 guys. We want to make sure that we know that we're
11 going into negotiations, but please do not let that
12 hold up getting these questions because we really
13 want to get through it, and so we'll be sending them
14 over as soon as possible and I know there was even
15 Colleagues who have questions so we'll be sending
16 those over and please make sure that we're working in
17 tandem to get this done and not let negotiations get
18 in the way of that. So, thank you guys for being here
19 today and I'll pass it back over to Chair Lee.

20 CO-CHAIRPERSON LEE: Okay. I mean you
21 basically said it all. Very efficient time.

22 So, thank you so much. I just want to
23 thank you all again for being such great partners.

24 COMMISSIONER ESCAMILLA-DAVIES: Thank you
25 so much.

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3 SERGEANT-AT-ARMS: Quiet down, please. We
4 are getting ready to begin with our next panel.

5 Quiet down please. Quiet in the Chambers.

6 Please take your seats. We are getting
7 ready to begin.

8 Just a reminder, no one may approach the
9 dais at any time during this hearing.

10 There are no food or beverages allowed in
11 this room as well.

12 Please find your seats.

13 Okay. Everyone please find your seat. We
14 are getting ready to begin. Please find your seat and
15 quiet down, please.

16 Quiet in the Chambers.

17 Just a reminder, no one may approach the
18 dais.

19 No food or beverages are allowed in this
20 room.

21 Chairs.

CO-CHAIRPERSON LEE: Great. Thank you.

All right. It's good to see familiar
faces. Okay. So, good afternoon and welcome to
today's third hearing about the FY27 Executive

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3 Budget. I'm Council Member Linda Lee, and I'm glad to
4 be joined today... oh, I'm sorry... glad to be joined
5 today by my Colleague, Chair Elsie Encarnación, Chair
6 of the Committee on Immigration, and we have been
7 joined by our Deputy Speaker Williams, Council Member
8 Brewer, Council Member Joseph, Council Member Wong,
and Council Member Avilés.

9 So welcome to a familiar face,
10 Commissioner Faiza Ali and your team. Thank you all
for joining us today to answer our questions.

11 On May 12th, 2026, the Administration
12 released the Executive Financial Plan for FY26 to '30
13 with a proposed FY27 budget of 124.7 billion. The
14 Mayor's Office of Immigrant Affairs proposed Fiscal
15 27 budget of 781,962 dollars represents .00063, and I
16 feel like that's important to note with such a
17 sizable immigrant population in our city, of the
18 Administration's proposed FY27 budget in the
19 Executive Plan, and this remains unchanged from the
originally budgeted amount in the Fiscal '27
preliminary plan.

20 As of April 26, MOIA's headcount was 3
21 less than their Fiscal '26 budgeted headcount. In the

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3 Council's preliminary budget response, we called on
4 the Mayor to ensure the critical and essential
5 services we provide to our immigrant population be
6 upheld, and that we safeguard programs that may be at
risk with any possible federal funding cuts.

7 And my questions are largely going to
8 focus on a bunch of the services around the AAPI
9 community, funding, the consolidation of all
10 immigrant services into a single agency, of course,
11 contracts, payment delays, which is one of our
12 favorite topics, prioritizing access to mental health
13 and health services, the legal support hotline, City
preparing for the 2030 census, and also MOIA's role
in preparing for the '26 FIFA World Cup.

14 And I now want to turn it over to my
15 co-chair for this hearing, Chair Encarnación, for her
opening statement.

16 CO-CHAIRPERSON ENCARNACIÓN: Thank you,
17 Chair. Good afternoon to Commissioner Ali and her
18 team. Thank you all for joining us.

19 Before we get started, I want to take a
20 quick moment to thank the entire Council Finance
21 Division and Committee Staff for their efforts in

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3 preparing for today's hearings and all of the
4 hearings alongside the Finance Chair. I'm sending her
5 all of my reserved energy to continue on through this
budget process.

6 I also want to start off by condemning
7 the horrific shooting that occurred at the Islamic
8 Center of San Diego on May 18th and stand in
9 solidarity with our Muslim brothers and sisters to
10 say hate and violence against our vibrant immigrant
11 communities will never be tolerated. We offer our
condolences to the families of the victims whose
lives were taken.

12 Our immigrant communities continue to be
13 under attack. Last fall, we saw an uptick in street
14 arrests by ICE and recently the news publication, The
15 City, reported that 800 New Yorkers were arrested by
16 ICE between October 2025 and March 2026, and they
17 were not even the intended targets of immigration
18 officers. The federal administration has threatened
19 to increase the so-called collateral arrest in
sanctuary cities like New York. Last year, the
20 Council fought long and hard to secure a historic
level of over 50 million for immigration legal

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3 services, doubling the City's investment to safeguard
4 immigrant communities. The Council values the
5 partnership through task force meetings it has formed
6 since last year with MOIA, the Office of Civil
7 Justice and DOE Project Open Arms in prioritizing
8 funding and resources for our immigrant neighbors.
9 For Fiscal 2027, the Council is urging the
10 restoration of last year's budget amount and an
11 additional 30 million to further protect and enhance
12 our City's immigration legal services in this time of
13 great need. I'll be repeating that number over and
14 over again so you don't have to write it down, no
15 worries. Commissioner Ali, you played a critical role
16 in securing that funding last year, and we're asking
17 you to continue your advocacy within the
18 Administration.

19 We look forward to an open and honest
20 conversation today's hearing, and I will now turn it
21 back over to Chair Lee.

CO-CHAIRPERSON LEE: Okay. Great.

So, just before we start, just a couple
of housekeeping rules. So as a reminder for this
year's executive budget, because we have a shorter

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3 timeline, we're doing all of the public testimony on
4 one day, on Wednesday, June 10th, beginning at 9:30
5 a.m. so please make sure to sign up for June 10th,
6 Wednesday, 9:30 a.m. We'll try to make it as fun and
7 exciting all day as possible so please come join us
that day.

8 And also, because we're pressed for time,
9 because we have to be out of the space and we only
10 have the translators for a certain number of hours,
11 if Members could keep their questions brief and if
12 you guys could keep the responses as brief as
13 possible so we can get through everything, that'd be
14 great, and if we can keep the openings to 10 minutes,
if it goes over, it's okay. But yes, okay, awesome.
Thank you so much.

15 And I'll turn it over to Counsel for
16 swearing in.

17 COMMITTEE COUNSEL: Good afternoon. Do you
18 affirm to tell the truth, the whole truth, and
19 nothing but the truth before this Committee and to
respond honestly to Council Members?

20 Commissioner Ali.

21 COMMISSIONER ALI: I do.

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3 COMMITTEE COUNSEL: Deputy Commissioner
Sanchez.

4 DEPUTY COMMISSIONER SANCHEZ: I do.

5 COMMITTEE COUNSEL: And Deputy
6 Commissioner Lucero?

7 DEPUTY COMMISSIONER LUCERO: I do.

8 COMMITTEE COUNSEL: You may begin.

9 COMMISSIONER ALI: Great. Thank you so
much. Good afternoon, and thank you to Chair
10 Encarnación and Members of the Committee on
11 Immigration as well as Chair Lee, Deputy Speaker Dr.
Natasha Williams, and Members of the Committee on
12 Finance for this opportunity to testify today.

13 My name is Faiza Ali, and I'm the
14 Commissioner for the New York City Mayor's Office of
15 Immigrant Affairs, or MOIA, and I'm joined today by
16 my colleagues, Lorena Lucero, Deputy Commissioner of
17 Programs and Policy as well as Jasniya Sanchez,
18 Acting Chief-of-Staff and Deputy Commissioner of
Administration and Strategic Initiatives.

19 As the daughter of immigrants from Azad
20 Kashmir, Pakistan, I understand deeply the role that
local government must play in ensuring communities
21

3 are treated with fairness, dignity, and respect.

4 Across the country, aggressive ICE enforcement
5 operations have sown fear and uncertainty in
6 immigrant communities and, in this moment, New York
7 City must be clear. We remain committed to protecting
8 all New Yorkers, regardless of their immigration
9 status. At a time when immigrant families are
10 increasingly being met with disdain or contempt and
11 hostility, local government must be a source of
12 stability, clarity, and protection. That requires
investment, operational capacity, and sustained
support to meet our responsibility to immigrant New
Yorkers.

13 Today, I will provide a brief update on
14 MOIA and highlight six key areas of our work,
15 Immigration Legal Services, the Immigration Legal
16 Support Hotline, the Haitian Response Initiative,
17 Rapid Response Collaborative, Language Justice and
18 English Language Learning, and the Community
Engagement Programs.

19 During a recent visit to 26 Federal
20 Plaza, I watched immigrant New Yorkers arrive for a
21 routine immigration proceeding only to encounter an

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3 atmosphere of intimidation. Hallways were filled with
4 families lawfully seeking status while enforcement
5 agents moved through the building in masks. It was
6 deeply unsettling and a stark reminder of what is at
7 stake for the communities that we all serve. At
8 MOIA's preliminary budget hearing, I outlined the
9 challenges immigrant communities are facing under the
10 Federal Administration's aggressive detention and
11 deportation campaigns. ICE's recent presence at
Wyckoff Medical Center in Brooklyn drew community
protests and a highly visible NYPD response.

12 Consistent with Executive Order 13's directive to
13 continuously review agency policies and protocols,
14 NYPD in partnership with the Interagency Response
15 Committee will assess whether there are any updates
16 to the policy and procedure to be made in light of
17 that incident. Pursuant to EO 13, the agencies have
18 completed their initial audit of policies and
19 protocols with support from the Interagency Response
20 Committee on interactions with local immigration
21 enforcement and is updating its training guidelines
and materials accordingly. MOIA remains an active
participant in the ongoing work of the IRC and is

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3 firmly committed to upholding and complying with
4 local laws. This is a moment when immigrant New
5 Yorkers need reassurance that their local government
6 will stand with them and protect them. Mayor Mamdani
7 was elected in part because New Yorkers recognize the
8 growing instability and anxiety many immigrant
9 families face about their place in our society. It is
10 MOIA's responsibility to help restore trust,
11 reinforce that commitment, and ensure that there is
continued access to schools, healthcare, housing, and
City services for all New Yorkers.

12 In the interest of time, I'm going to
13 skip around in testimony, but you do have my full
14 statement as well. With a Fiscal Year '27 budget of
15 approximately 34.2 million dollars, MOIA maintains
16 more than 70 contracts with non-profit organizations
17 serving immigrant communities across the five
18 boroughs. We are already communicating funding levels
19 to all contracted providers so that they can plan
20 accordingly for the next Fiscal Year. Over the past
21 few weeks, it feels like it's been several months
already at MOIA, but over the past few weeks, I have
met directly with our providers to better understand

3 how the City can be a stronger partner. They are
4 meeting this moment with urgency, compassion, and a
5 deep community trust, doing critical work on the
6 front lines. Now more than ever, the City must
7 provide stability in both funding and vision so
8 providers can continue delivering urgently needed
9 services to immigrant New Yorkers.

10 At the same time, MOIA is continuing to
11 build a team capable of advancing Mayor Mamdani's
12 bold agenda. Ten new positions at MOIA are currently
13 open, and we expect to move forward with hiring in
14 the coming weeks. I appreciate the Council's
15 continued attention to MOIA's staffing levels and
16 look forward to sharing additional updates soon.

17 Over the past year, MOIA has strengthened
18 its legal service infrastructure during a period of
19 dramatically increased need. MOIA's immigration legal
20 programs include Legal Support Centers, the
21 Immigration Legal Support Hotline, the Legal
Technical Mentorship Program, and the Rapid Response
Legal Collaborative. Together, these initiatives
expand access to trusted immigration legal support at
a time when the demand continues to grow. Our

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3 immigration legal service network includes 29
4 providers serving communities across the five
5 boroughs. Last summer, MOIA launched the Immigration
6 Legal Support Centers, supported by more than 18
7 million dollars in investments over three years to
8 strengthen community-based organizations providing
9 culturally and linguistically responsive immigration
10 legal assistance. Since the program's launch in July
11 2025, the LSCs have conducted more than 12,000
12 comprehensive legal screenings, helping immigrants
13 address a wide range of legal needs. These
14 investments are critical not only to expand services,
15 but to strengthen the long-term capacity of the
16 organizations immigrant New Yorkers rely on the most.

17 Another critical resource for immigrant
18 New Yorkers is MOIA's Immigration Legal Support
19 Hotline that's operated by Catholic Charities, which
20 helps New Yorkers connect to comprehensive
21 immigration legal screenings and support. So far this
year, the hotline has received more than 19,800
calls. In FY26, MOIA increased funding to expand the
hotline's accessibility and responsiveness as callers
face increasingly urgent and complex immigration

3 challenges. This April, we partnered with Catholic
4 Charities to host a family preparedness phone bank
5 responding to concerns from parents and caregivers
6 about family separation. In collaboration with the
7 New York State Office of New Americans, the Mexican
8 Consulate, and the New York Legal Assistance Group,
9 56 volunteers fielded 225 calls. As part of this
10 expansion, the hotline increased staffing capacity,
11 including hiring additional counselors and a staff
12 member specifically designated to respond to
13 time-sensitive rapid response needs. The hours of
14 operation were also extended beyond the previously
15 Monday through Friday 9 a.m. to 6 p.m. schedule so
16 that callers have more opportunities to reach the
17 support outside of a standard work hour day. The
18 hotline also launched WhatsApp communications,
19 expanded multilingual reporting from four to 10
20 languages, and added three new interactive voice
21 response language prompts.

18 Moving on to the Haitian Response
19 Initiative. MOIA coordinates HRI, an innovative
20 program designed to support both newly arrived and
21 longstanding Haitian residents. The initiative funds

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3 seven Haitian-led community-based organizations to
4 provide case management and social services, while
5 Catholic Charities delivers immigration legal
6 services and capacity-building trainings. Established
7 in FY22, HRI was baselined last year at nearly 1.7
8 million dollars. HRI partners have also organized
9 legal clinics across the city, helping hundreds of
10 Haitian New Yorkers access legal assistance related
11 to deportation protections, legal remedies, and work
12 authorization. Catholic Charities regularly conducts
13 train-the-trainer workshops to equip community
14 organizations with real-time information needed to
15 support residents navigating immigration-related
16 issues independently. This work remains especially
17 urgent, as we know, amid growing instability in Haiti
18 and a pending Supreme Court decision that will
19 determine the future of TPS. In FY26 alone, HRI has
20 completed six legal clinics with an additional asylum
21 application review clinic scheduled today, May 28,
2026, at Brooklyn Borough Hall.

I will skip now to and talk a little bit
about the Rapid Response Legal Collaborative. MOIA
has significantly expanded our Rapid Response Legal

3 Collaborative, which provides legal assistance to
4 immigrant New Yorkers who are detained or at imminent
5 risk of detention or deportation. To meet the growing
6 demand, MOIA increased our investment in Rapid
7 Response legal efforts by 3 million dollars this
8 Fiscal Year. MOIA also coordinates rapid response
9 efforts in schools to ensure that immigrant families
10 receive timely information and support when
11 immigration enforcement activity occurs in or near
12 their communities. It includes connecting schools,
13 families, and community partners to legal resources,
14 Know Your Rights information, and direct services.
15 Referrals are centralized through Project Open Arms,
16 a dedicated team within New York City Public Schools
17 that coordinates across public schools, including
18 charter schools, District 75, and District 79 schools
19 as well, to support immigrant families and help
20 ensure access to a full range of services.

21 I also wanted to provide an update on
MOIA's language access work, an area that impacts
nearly every aspect of City government. MOIA oversees
and monitors and provides technical assistance to
more than 46 City agencies in implementing language

3 access services. Language justice is not simply a
4 compliance obligation. It is a core equity and public
5 trust issue. New Yorkers cannot fully access critical
6 services or exercise their rights or meaningfully
7 engage with City government if language remains a
8 barrier to information, to care, or participation.
9 This work impacts approximately 1.8 million New
10 Yorkers with limited English proficiency and is
11 essential to ensuring equitable access to City
12 services. On April 17th, MOIA convened all of the
13 City's language access coordinators for a historic
14 citywide meeting and launched working groups focused
15 on strengthening relationships with language service
16 providers, multilingual strategic communication and
17 engagement, bilingual talent and language access
18 training, as well as language access in data and
19 evaluation. In addition, MOIA has built an in-house
20 language services team that provides translation and
21 interpretation support to Mayoral Offices and City
Hall. Thus far in FY26, the team has delivered
translation and interpretation services to 37 Mayoral
Offices and agencies. The LS team has also provided
on-site language support at migrant centers and

3 played a critical role in rapidly translating updated
4 shelter protocol for recent arrivals.

5 On community engagement, finally, I
6 wanted to share that MOIA's community engagement work
7 helps immigrant New Yorkers access services,
8 understand their rights, and stay connected to
9 trusted information during a time of heightened fear
10 and uncertainty. Through our immigrant rights
11 workshops, MOIA staff deliver presentations that
12 connect community organizations and their members to
13 free high-quality immigration legal services and Know
14 Your Rights resources. In FY26, the program delivered
15 over 300 presentations, reaching over 7,000 people
16 citywide, continuing our critical work reaching
17 diverse communities where they are. MOIA also
18 continues to strengthen relationships with trusted
19 ethnic and community media outlets that serve
20 immigrant New Yorkers in multiple languages. In the
21 past year, MOIA has led 10 community and ethnic media
roundtables to share critical information through
hyper-local newspapers and television stations that
immigrant communities rely on for timely and accurate
information. So far during my tenure, we have

3 convened three such roundtables with additional
4 sessions scheduled for this summer.

5 In conclusion, MOIA was created to ensure
6 that immigrant New Yorkers can fully participate in
7 the civic, economic, and cultural life of the city,
8 and that mission is especially important and critical
9 during periods of rapid policy change and growing
10 uncertainty for immigrant communities. Meeting this
11 moment requires strong coordination across agencies,
12 deep partnership with community-based organizations,
13 and continued investment in the systems that help
14 immigrant New Yorkers access services, understand
15 their rights, and remain connected to their
16 neighborhoods and opportunities. As the needs facing
17 immigrant communities continue to evolve, MOIA will
18 remain focused on building trust, on strengthening
19 that coordination, and ensuring New York City remains
20 a place where immigrant families can live with
21 dignity, safety, and opportunity.

22 Finally, I want to thank the City's
23 dedicated public servants, many who are in this room
24 and make these hearings run, and our community
25 partners for their continued support and responding

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3 every day to the needs of both recently arrived and
4 longstanding immigrant New Yorkers. Immigrant New
5 Yorkers are not separate from the story of this city.
6 They are central to it. They are workers, parents,
7 students, business owners, neighbors, and caregivers
8 who sustain this city every day. I look forward to
9 working with the Council to ensure that our policies
10 and investments and our institutions reflect that
11 reality while continuing to strengthen the
communities that are, in fact, the backbone of our
city. Thank you.

12 CO-CHAIRPERSON LEE: Thank you,
13 Commissioner. And I just want to say thank you to you
14 also, because even when you were back in the day in
15 the Council, when I was at KCSU, you were so
16 instrumental in helping a lot of our immigrant
17 communities and non-profit organizations be that
18 bridge to us accessing folks in government so I think
19 it's very crucial. It's a very crucial role that you
played and still play even more so now in this role.
So, thank you.

20 Okay. So, I'll go through my questions
21 quickly because I know we have others that need to

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3 ask questions. So, since MOIA is a mayoral office
4 technically and not a full-fledged City agency, what
5 specific challenges and limitations does this
6 structure present in terms of funding, operational
7 capacity, and policy implementation because I know
8 you have to go across a lot of different City
agencies.

9 COMMISSIONER ALI: Yeah. This is a great
10 question. I think it's actually a really important
11 conversation that should be had. And I think that it
12 deserves more nuance than sort of a binary answer of
13 like, should MOIA be an agency or not? Right now,
14 MOIA's structure as an office, it does create certain
15 limitations because we are, like you said,
16 fundamentally a coordinating office rather than a
17 standalone operational agency, and much of our work
18 does require sustained partnership across City
19 government. But at the same time, I think that there
20 are some real strengths to the current structure that
21 we should take into consideration. Being housed
within City Hall, for example, gives MOIA the direct
proximity to executive decision-making on issues
related to immigrants and immigrant inclusion. It

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3 really allows us to also elevate our concerns as a
4 citywide priority rather than being siloed into a
5 standalone agency. But I say all this to say that I
6 think it's really important for me, and I'm glad you
7 raised the issue of input and engagement with
8 advocates. I think this is a conversation that needs
9 to be had more broadly with other stakeholders to
fully understand what will the impact be, in fact, if
we were to transition into an agency or not.

10 CO-CHAIRPERSON LEE: And there regular
11 meetings or task force groups or conversations? I'm
12 assuming the answer is yes, but if you could speak to
13 that a little bit because between MOIA, HRA, DYCD,
14 SBS, DOHMH, there's a lot of agencies I feel like
15 that you touch, right, and so how has that been in
terms of, I mean, in the last few weeks?

16 COMMISSIONER ALI: Yeah. Well, I mean,
17 there is a longstanding intra-agency task force that
18 MOIA is responsible for. It brings to the table all
19 46 City agencies for the very purpose of making sure
20 that we're sharing updates and information that can
21 potentially impact immigrant New Yorkers. So those
meetings happen quarterly, but I'll go a step

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3 further, you know, and just tap into my organizing
4 background. It's really important for me as the
5 leader of this office to also engage Commissioners at
6 some of the leading agencies where immigrant New
7 Yorkers seek services and make sure that we're
8 building across as Commissioners as well. And so I've
9 been, you know, focused on having those meetings,
10 having those conversations, and making sure that
we're elevating those issues even outside of the
intra-agency task force meetings.

11 CO-CHAIRPERSON LEE: Okay. And then moving
12 now to the AAPI community support. I know that there
13 was an analysis done by Stop AAPI Hate, and it found
14 that a lot of the ICE arrests actually have gone up
15 seven times in the Asian community, and then there
16 have been over 1,400 arrests of individuals with
17 Asian citizenship in New York compared to 205 arrests
18 of Asian immigrants during a similar period. And in
19 April, the AALDEF, Asian American Legal Defense Fund,
20 released a report highlighting systemic gaps in
21 language access, outreach, funding structure, and
institutional partnerships, and so how has your
office, or will your office increase access to legal

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3 services specifically for the AAPI community? And
4 what are some challenges you've had connecting to the
5 population to legal services, which I'm sure a lot of
is language and other things, but.

6 COMMISSIONER ALI: Yeah. I think first
7 it's really important to sort of highlight that MOIA
8 meets the needs of AAPI immigrant communities through
9 sustained engagement with stakeholders and advocates,
10 different organizations, and that includes ongoing
11 meeting with advocates and community organizations.
12 We have close partnership with AAPI-serving
13 organizations, and many of them receive funding and
14 run our legal support centers or immigrant rights
15 workshops. I think that one of the biggest challenges
16 to answer your question more directly is language
17 access. You know, earlier this year, MOIA met with
18 AALDEF after they released that report, and I think
19 one of the findings that really stood out and
20 reflects what we see in our own work is that nearly
21 six in 10 New Yorkers who speak an Asian language
have limited English proficiency. And while many of
the legal services hotlines right now primarily
operate in English and Spanish, and so for many AAPI

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3 immigrants, the legal system can seem inaccessible,
4 but language is only part of the challenge. I think
5 that AAPI communities is incredibly diverse as well
6 with different immigration histories and cultural
7 contexts and levels of familiarity, frankly, with the
8 system. So, I think like, you know, typically we tend
9 to lean on a one-size-fits-all approach to outreach,
10 but in this instance, it just is not something that
11 would work. There are real gaps when it comes to
12 culturally and linguistically competent legal
13 services, particularly for some of the lesser common
14 languages that are spoken. You know, I think that's
15 primarily a reason why MOIA has focused heavily on
16 our partnerships, especially when we're doing our
17 multilingual Know Your Rights outreach. We've relied
18 heavily on our ethnic media engagement. You know, the
19 community media is where many of the Asian
20 communities seek, you know, trusted information from,
21 and so that has been really important for us to forge
those relationships with ethnic media and to get the
information out.

CO-CHAIRPERSON LEE: And I think this is
across all communities in general and something we've

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3 heard in our round table conversations where there
4 really is such a shortage of culturally competent
5 attorneys that are available. And so, what are some
6 ways that, and you sort of alluded to this with the
7 partnership aspect, but what are some ways our local
8 AAPI-serving community-based organizations can
partner with you to bridge this gap?

9 COMMISSIONER ALI: Yeah. You know, we know
10 there are areas where I think additional culturally
11 and linguistically responsive legal capacity would
12 make a real meaningful difference, especially for our
13 AAPI communities. You know, I think meeting those
14 requirements requires sustained investment in
15 community-led legal infrastructures. You know, one
16 specific way that MOIA is already working on this is
17 really through capacity building initiatives. You
18 know, I mentioned in my testimony the legal technical
19 mentorship program that's administered by IARC,
20 making sure that our AAPIs-led and serving
21 organizations have access to that capacity building
tool is really, is critical.

CO-CHAIRPERSON LEE: Yeah. Okay. And then
moving to the Legal Support Hotline. Because I know

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3 that you were saying that you received 14,700 calls
4 in FY26, and I know the Council also supported this
5 with an additional 500,000 in FY26 to further expand
6 the hotline and outreach to the Asian and African
7 communities. And so, just wanted to get a sense of
8 how you sort of, and you sort of mentioned this
9 already, but how you were able to partner with ethnic
media or local community-based groups to do the
outreach for the hotline specifically.

10 COMMISSIONER ALI: Yeah. I'll share a
11 little bit about the Council's support. Also, you
12 know, we appreciate the additional investment in FY26
13 to help just bring more awareness to the hotline and
14 specifically do outreach to these particular
15 communities. Right now, MOIA is currently finalizing
16 a targeted multilingual Know your Rights Media
17 campaign that's supported through this additional
18 funding. We anticipate to launch that in mid-June.
19 The campaign is being designed specifically to reach
20 New Yorkers, some of the more hard-to-reach New York
21 communities, specifically in our Asian and African
communities through our ethnic media platforms, and
our outreach will be expanded to include radio and TV

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3 and print and digital media and also other platforms,
4 frankly, that more of these communities utilize, like
5 YouTube, Facebook, and Instagram. The campaign, and
6 we can share additional breakdown, but there are a
7 number of languages that will be included in this as
8 part of the outreach campaign in Wolof, in Tibetan,
in Korean, in Bengali, and we can provide the council
with a full list.

9 CO-CHAIRPERSON LEE: Okay. Great.

10 And then how many of the total 14,700
11 callers were effectively connected to legal services
12 providers, and how many of them actually received
legal support, if you have that?

13 DEPUTY COMMISSIONER LUCERO: Yeah. So just
14 to clarify on the numbers, from July 1st, 2025 to May
15 15, 2026, the hotline received 19,000 calls.

16 CO-CHAIRPERSON LEE: Okay.

17 DEPUTY COMMISSIONER LUCERO: So, it's
18 19,830. When a caller calls the hotline, we do not
19 collect PII information, so personal identifying
20 information. We do direct them to our legal support
21 centers. Overall, the legal support centers have
served over 12,000 people.

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3 CO-CHAIRPERSON LEE: Okay. So, but that
4 doesn't just include the legal services, but maybe
5 referring them to different community organizations
6 for other types of support, or is this specifically
just for the legal?

7 DEPUTY COMMISSIONER LUCERO: The hotline
8 itself provides referrals to primarily our legal
9 support centers for legal services. That's sort of
10 the why it was created, but it also provides
11 connections to other agencies and things to that
extent.

12 CO-CHAIRPERSON LEE: Okay. Great. And then
13 let me just get back, because I know we're, for
14 contract and payment delays, moving on a little bit.
15 We know that there's, you guys are, you know, the
16 legal services groups are dealing with an
17 unprecedented attack on immigrants' rights, and one
18 of the biggest issues that providers expressed during
19 our roundtable that we had was the extreme delays in
20 getting paid by the City. One provider explained that
21 the City owes them 15 million, and they have now
spent thousands of dollars on interest payments from
private loans just to make payroll, and this is a

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3 common sort of theme that we hear amongst our
4 non-profit providers. And so, just wondering how
5 MOIA, if you can, advocate for this Administration to
6 dedicate more funding to processing the contracts and
7 talking to MOCS, ensuring that providers have timely
8 access to invoicing and reimbursements, if you can
9 speak to that.

10 COMMISSIONER ALI: I can start, and then
11 I'll turn it over to my colleague if she has anything
12 more to add.

13 I mean, this is an area that you all know
14 I care very deeply about. I did, during my time at
15 the Council. MOIA strongly supports continued
16 investment in contract processing capacity and
17 reforms to improve payment timelines for our
18 providers. We recognize that a lot of our
19 immigrant-serving organizations are operating under
20 significant financial pressure. I think it's
21 important for me to just kind of elevate that last
session, the Council did enact major procurement
reforms, including laws establishing advanced
payments and quarterly invoicing and stronger
accountability. Those reforms were really an

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3 important step forward, but implementation across the
4 agencies is something that's critical. We're
5 continuing to partner with our agencies and talking
6 to MOCS and providers to identify any operational
7 bottlenecks and figure out ways together on how do we
improve that consistency and transparency.

8 DEPUTY COMMISSIONER SANCHEZ: And I will
9 just add that, at least on the MOIA end, we have a
10 close partnership with both MOCS and the Mayor's
11 Office of Non-profit Services, who are a great
12 resource for all non-profits, especially folks that
13 are new to the invoicing or contracting process over
14 here in the city, right, so we definitely, at least
15 when things get elevated to us, we definitely work
closely with providers to point them in the right
direction.

16 CO-CHAIRPERSON LEE: Okay. Great.

17 And I think you answered my question,
18 Commissioner, already about, I think HRA and DSS are
19 probably some of the ones that we hear most about
20 from the agencies, and so whatever you guys can do to
21 help push those contracts through would be, I think,
immensely helpful.

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3 Okay. And moving on to health and mental
4 health. So, I know that, aside from the traditional
5 mental health and health services, I know that, more
6 specifically, there's been a lot of trauma around the
7 federal immigration detention that's been happening
8 across the city, and so do you support immigrants
9 post-detention with their mental health needs or
10 other services, and what does that look like?

11 COMMISSIONER ALI: Yeah. MOIA's been
12 working really closely with agency partners,
13 including DOHMH, to really understand better the
14 kinds of support and mental health support that we
15 can provide to immigrants following detention. This
16 includes coordination with organizations, such as the
17 Envision Freedom Fund, which is a bail and bond
18 support non-profit organization to strengthen
19 connections between community-based organizations and
20 the relevant agencies. MOIA also, I'm proud to say,
21 is in the preliminary stages of research to assess
the mental health impacts that immigration
post-detention, and to identify where are the gaps in
services and support that is needed, and we'll

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3 continue to engage our partners on this process and
4 share those additional findings once we have them.

5 CO-CHAIRPERSON LEE: Okay. Perfect.

6 And will there be, I mean, given that
7 we're looking at federal cuts that are obviously
8 going to hurt the refugee asylum seeker services,
9 have you been having conversations with the
10 Administration, OMB, do you know if there's any
11 additional funding for immigration services in the
executive plan that go towards specifically funding
wraparound services for this population?

12 COMMISSIONER ALI: Yeah. The
13 Administration continues to evaluate community needs
14 across legal services and case management and other
15 stabilization support, and, you know, at MOIA, we
16 strongly recognize the importance of holistic and
17 trauma-informed approaches, particularly for
18 vulnerable populations, and so while there may not be
19 additional funding in the executive plan for
20 wraparound immigration services, we do want to take a
21 moment to highlight again the work of the Haitian
Response Initiative, because they have done
incredible work in this area. I think we have

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3 specific data that HRI has completed about 610
4 intakes so far this Fiscal Year, and has, you know,
5 completed a certain number of trainings as well, so
6 there is an example of folks within MOIA's network
7 where they have offered and do offer this
trauma-informed care.

8 CO-CHAIRPERSON LEE: Great. And two things
9 really quickly I just want to uplift is that during
10 our roundtable discussions with a lot of the
11 providers, definitely ways to retain immigration
12 attorneys, and if there's anything you all can do on
13 your side to really emphasize to Admin, OMB, that we
14 need extra funds to make sure that we're able to
15 retain the attorneys with higher salaries and pay,
16 that would be great. And then of course, purpose of
17 funds, making sure that the funding can be flexible,
18 because there's a lot of different types of services
19 that they need to provide, and so those are two
20 things I just wanted to highlight from our roundtable
21 conversations.

22 And I'm going to pause there, and I have
23 a couple questions, but let me move on to my
24 Co-Chair, Chair Encarnación.

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3 CO-CHAIRPERSON ENCARNACIÓN: Hello again.

4 So, I'm going to jump right in because we
5 are pressed for time, but I wanted to talk about the
6 budget, MOIA's budget, and your headcount. It's
7 always challenging to try to conduct oversight
8 because of the programs, they're spread throughout
9 multiple agencies, as was already discussed. I know
10 that you highlighted some strengths and some
11 challenges that we may have in calling for an
12 independent agency. I'm going to continue to call for
13 that because I really feel that there are some major
14 wins that we can get there, but I appreciate the want
15 and need for further communication around that.

16 In your testimony, you mentioned 10 new
17 positions at MOIA that they are currently open. Under
18 which agencies are those 10 new positions housed, and
19 does that include the three vacant positions that we
20 had spoke about during the prelim budget, or is it in
21 addition to those three?

DEPUTY COMMISSIONER SANCHEZ: Yes. That
does include those three vacancies that we spoke
about in the prelim, and these vacancies are spread
through the Mayor's Office, DCAS, DSS, and SBS.

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3 CO-CHAIRPERSON ENCARNACIÓN: What was the
first one before DCAS, I'm sorry?

4 DEPUTY COMMISSIONER SANCHEZ: DSS.

5 CO-CHAIRPERSON ENCARNACIÓN: Okay.

6 DEPUTY COMMISSIONER SANCHEZ: Mayor's
7 Office.

8 CO-CHAIRPERSON ENCARNACIÓN: The Mayor's
Office, okay, got it. And this is all still with the
9 same baseline budget of 781,962?

10 DEPUTY COMMISSIONER SANCHEZ: Well, so our
11 lines overall, they're spread throughout, you know,
12 they're housed at different agencies. Over at the
Mayor's Office, we have five lines that are currently
13 housed there, and those, and the three vacancies that
14 we spoke about, that's where those are, and that's
15 the 780,000-dollar budget is specifically for the
Mayor's Office, but we do have other lines that are
16 housed under other agencies. While that's the case,
17 the employees do sit within our office, right, and do
18 carry out MOIA's, you know, work, you know, but
19 they're essentially, you know, on payroll on other
20 agencies.
21

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3 CO-CHAIRPERSON ENCARNACIÓN: This is where
4 it gets confusing. This is where I'm not really
5 understanding. So, we'll get into that, because I'm
6 trying to understand, like, so then as far as
7 directives, mission, who tells them what they should
8 be doing on a day-to-day basis? Is that coming from a
9 different agency? Is it coming from your vision? If
10 it's coming from your vision, then it makes sense
that it's your staff, right? If it's coming from DSS
or DCAS, then it's their staff.

11 COMMISSIONER ALI: Yeah. Chair, you raise
12 a very great question, and we're trying to demystify
13 it, so I apologize if we're adding to the confusion.
14 The staff that are currently at MOIA, even if their
15 budget comes from a different agency, they are
16 executing the work and the mission of MOIA. They are
17 physically in MOIA's offices. I see them, I interact
18 with them. Their core responsibilities are to, you
19 know, implement our programs, our policies. So, the
20 total PS budget, you know, across the agencies,
including the Mayor's Office, is about 5.3 million
for staffing that implement our program and our work.

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3 CO-CHAIRPERSON ENCARNACIÓN: That is
4 actually very helpful. I just wonder why the
5 hesitancy to just call it MOIA's budget in that way,
6 because then I can see growth there and I can see the
7 importance behind the Mayor's Office of Immigrant
8 Affairs when we're talking about the millions of
dollars for a budget versus barely a million dollars
for the office, but we'll move on.

9 So under, which MOIA programs are RFP'd
10 and which are not RFP'd?

11 DEPUTY COMMISSIONER SANCHEZ: So, most
12 immediately for FY27, we're not RFP'ing any new
13 programs. Especially with the added baseline funding,
14 our focus has been to extend contracts, right, to
15 avoid break-in services. We're still in the process
16 of making a determination and assessment on whether
17 to RFP programs in the future. We're still in that
18 process. And once we make that decision and, if we do
19 move forward right with that decision, we'll
20 definitely ensure that community-based organizations
21 and other information is public with plenty of time
for folks to be able to participate as part of that
procurement process.

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3 CO-CHAIRPERSON ENCARNACIÓN: Can you talk
4 about some of the metrics that you're going to use to
5 evaluate those programs briefly? Like, what are you
6 looking forward? How do you see success in extending
those programs?

7 DEPUTY COMMISSIONER LUCERO: On the
8 current programs that we have, well, there's a
variety of things.

9 CO-CHAIRPERSON ENCARNACIÓN: I know.

10 DEPUTY COMMISSIONER LUCERO: So, I'll try
11 to answer the RFP question, and then I think to the
12 programs that we currently have. I think that's,
13 again, conversations that we will have, as the
14 Commissioner has been mentioning, we have been
15 actively meeting with all of our providers to hear
16 the good, the bad, and the ugly, and those
17 conversations will continue in regards to what's
18 working and what's not. What we have pride ourselves
19 with, and I've heard this from Chair Lee as well, is
20 we have tried to maintain our programs, at least some
21 of them very nimble, so providers can respond in real
time.

3 And then in regards to just the
4 evaluations, it's an array of things. It's a
5 combination of how many folks have been served, the
6 types of folks that have been served, languages
7 spoken, things to that extent. But it varies for, I
8 think the number's at 11 right now, of the different
9 initiatives that we have. But it's also a point that
10 we're open to having conversations in regards to
11 anything that you might be hearing from providers
yourself, or things that you're learning on the
ground in regards to what we should be thinking about
as well.

12 CO-CHAIRPERSON ENCARNACIÓN: And are they
13 currently in a contract cycle, and what year are they
14 in most of these RFPs?

15 DEPUTY COMMISSIONER LUCERO: So, I can
16 start, I don't know if you want me to walk you
17 through the different programs that we have, but the
18 Legal Support Centers, they were part of an RFP that
19 happened last year, and this is their first year of a
three-year contract, so that's one bucket.

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3 We have HRI partners that are in their
4 renewal cycle now, and are starting again this year,
5 same contracted partners.

6 We have our Immigrant Rights Workshop,
7 same thing, as well as our hotline, which will
8 continue with Catholic Charities.

9 The Rapid Response Legal Collaborative,
10 as the Commissioner mentioned, there was an
11 enhancement there, but that contract is also moving
12 forward.

13 Our English language support centers as
14 well, those contracts continue. I think I got all of
15 them, but the only one I think that you can think of
16 within the RFP cycle would be our Legal Support
17 Centers, which are locked into a three-year contract.

18 CO-CHAIRPERSON ENCARNACIÓN: Got it.
19 Perfect. Okay.

20 Speaking of immigration legal services,
21 we're very excited to see roughly 33 million
comprised of 11.6 million added in the prelim for
Legal Support Centers, and 21.3 million added for the
expansion of immigrant legal services baselined,
starting in Fiscal 2027, and there was no additional

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3 funded added in the executive plan. So, I wanted to
4 know what exactly will this additional funding added
5 in prelim be used for. For example, which existing
6 programs will be expanded, will there be new
programs?

7 COMMISSIONER ALI: The additional funding
8 is going to allow us to continue the current
9 programming while also expanding key support
10 initiatives that we know the immigrant New Yorkers
11 are depending on. As part of the funding that was
12 baselined, we know that there is still a growing
13 demand for immigration defense services. The City
14 increased in baselined funding for the RLC by 3
15 million dollars. Our understanding is that, as we've
16 engaged more with partners and organizations, that
17 maintaining the support and growing that support is
18 important with the baselined funding. I think having
19 the continuity of service has been the biggest plus
20 here. And the other thing I want to uplift,
21 especially when it comes to our Rapid Response Legal
Collaborative work, is that because of the fast
changing federal policies and the changes in law as
well, it forces the immigration attorneys to have to

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3 sort of chase all of those changes and be nimble, and
4 we're proud that we were able to baseline some of the
5 support, get additional resources in FY26 to make
6 sure that they have what they need to actually be
nimble in that space.

7 CO-CHAIRPERSON ENCARNACIÓN: So, it's an
8 expansion, it's not creating new programs. Will any
9 new programs be created? No?

10 COMMISSIONER ALI: Yeah. We're absolutely
11 looking forward to, you know, having those
12 conversations in the foreseeable future about, you
13 know, I think the biggest important thing for me has
14 been, you know, we've mentioned meeting with all of
15 our providers. It was like a week-long marathon
16 meeting of hundreds of providers specifically to
17 understand not just what the needs are, but like are
18 the programs that we are currently administering
19 having an impact in the communities and how are we
20 measuring that. So, those conversations for future
21 programming are important for us to have. It just
requires a little bit more community engagement and
stakeholder input.

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3 CO-CHAIRPERSON ENCARNACIÓN: Yeah. And so
4 what specific immigration cases or clients is the 33
million anticipated to cover?

5 COMMISSIONER ALI: Sorry. I didn't quite
6 grab that. You said the 33 million dollars?

7 CO-CHAIRPERSON ENCARNACIÓN: Yes.

8 COMMISSIONER ALI: We're making
9 significant investment in deportation defense. MOIA
10 is directing 14.6 million of that to go to the RLC,
11 to our Legal Support Centers, and to support New
12 Yorkers who are facing deportation cases. I think
13 that level of investment really shows the urgency,
14 and my colleague just passed a note that we do want
15 to uplift that there is additional resources that
will be going to our habeas project and we can
provide details on the breakdown of that particular
funding.

16 CO-CHAIRPERSON ENCARNACIÓN: That would be
17 very helpful. Thank you for that.

18 And do you know if any of this new
19 funding will be allocated directly to vendors?

20 DEPUTY COMMISSIONER LUCERO: All of it.
21

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3 CO-CHAIRPERSON ENCARNACIÓN: All of it?
4 Perfect.

5 DEPUTY COMMISSIONER LUCERO: Yeah.

6 CO-CHAIRPERSON ENCARNACIÓN: And have you
7 thought about, and I'm sure you have thought about
8 this, so that part is rhetorical, but how are you
9 thinking about and planning for potential federal
clawbacks of legal service funding or restrictions on
who can be served?

10 COMMISSIONER ALI: Yeah. It's one of the
11 things that keeps you up at night, but I think it's
12 really important to highlight that our legal services
13 are funded by the City, which shields them from
14 direct federal clawbacks. However, we are actively
15 tracking what can be trickle-down effects from
16 federal funding cuts and restrictions on whom our
17 organizations and providers can serve. We remain,
18 like I said, in close communication with our agency
19 partners regarding federal policy changes and any
20 threats to accessing services. Specifically, we've
21 been talking to our partners and agencies around the
mixed status rule change that's being proposed by
HUD. And of course, staying in close communication

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3 with our providers who they flag emerging issues that
4 they see on the ground regularly.

5 CO-CHAIRPERSON ENCARNACIÓN: And do you
6 know if there would be like budget reserves for those
7 kinds of emergency situations or something that would
8 happen, you know, it could be overnight with this
9 federal administration? Are there any kind of
10 reserves specifically for MOIA?

11 COMMISSIONER ALI: Yeah. That's something
12 that I would have to circle back with you on. I'm
13 unsure.

14 CO-CHAIRPERSON ENCARNACIÓN: Okay. Can you
15 talk a little bit about some of the advocacy you've
16 done with the Office of New Americans and the State
17 leaders to advocate for some of the services and the
18 funding for legal services specifically, but anywhere
19 you've done some of that advocacy.

20 COMMISSIONER ALI: Yeah. This is a
21 priority that we're actively working to address. You
know, I mentioned earlier, most recently, MOIA
coordinated with ONA on our family preparedness phone
bank, and we're going to continue to build on that
partnership to really, you know, identify and respond

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3 to whatever additional needs may arise. I think for
4 us, a priority is to make sure that we're preventing
5 any sort of gaps in services that may arise and are
6 looking forward to continuing that partnership with
ONA.

7 CO-CHAIRPERSON ENCARNACIÓN: Thank you for
that.

8 And then the Rapid Response Legal
9 Collaborative, you've talked a little bit about that.
10 Can you tell me how many people have been served
11 through the work for Fiscal 2026 thus far?

12 DEPUTY COMMISSIONER LUCERO: Yes. Give me
one, I'm just going to get the numbers.

13 COMMISSIONER ALI: We came with numbers
14 just in case.

15 CO-CHAIRPERSON ENCARNACIÓN: Love that.

16 DEPUTY COMMISSIONER LUCERO: So, through
17 this year to date, I can tell you that on some of the
18 KYR efforts that we've done, there have been 383
19 students supported, grades 9 through 10. In quarter
20 two and quarter three of FY26, the collaborative
21 screened about 90 individuals under the expanded DOE
scope and provided legal services to 50 of them. And

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3 I'm going to circle back on the other bucket because
4 there's two buckets of work that I just don't have in
5 front of me. The one that I walked you through is
6 connected to the Rapid Response Legal Collaborative
in schools.

7 CO-CHAIRPERSON ENCARNACIÓN: Yeah. It
8 seems pretty low, the numbers, and maybe I'm just in
9 skewing. So, can you talk about maybe whatever you've
10 heard of some of the biggest challenges in supporting
our students at that level?

11 COMMISSIONER ALI: Yeah. I think one of
12 the biggest challenges right now is turnout for
13 virtual and those in-person events. We're working
14 really closely with our partners to look into how do
15 we turn out for some of those future events? What
16 does outreach look like? How can we better ensure
that individuals are receiving access to the
information that they need?

17 CO-CHAIRPERSON ENCARNACIÓN: Yeah. We've
18 struggled with that, with the Know Your Rights as
19 well so that rings very true.

20 And I'm going to get into the City's
21 sanctuary policies across the agencies, Executive

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3 Order 13 and what happened there, and then I'm going
4 to allow my Colleagues to ask some questions. For
5 many of you who may not know yet, on February 6th,
6 the Mayor issued Executive Order 13 to strengthen the
7 City's sanctuary protections and the report for this
8 Executive Order audit, and its findings was published
9 online just recently on May 22nd. I want to thank the
10 Administration for giving the Council a briefing on
11 this before it was put online. It was extremely
12 helpful to hear about it before actually reading it.
13 So, I had some questions. So, who in the
Administration authored the report and what was your
role throughout the fight before the findings came
out?

14 COMMISSIONER ALI: Yeah. The report was
15 prepared by the Interagency Response Committee,
16 which, as you mentioned, it was created by Executive
17 Order 13. It's chaired by the FDM. It includes direct
18 consultation from MOIA, our Chief Counsel's Office,
19 and the Special Advisor for Strategic Coordination.
That's who prepared the report.

20 We meet and have met throughout this
21 process in leading up to the release of the audit

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3 quite regularly to discuss how are we going to roll
4 out this information. I was pleased to see that we
5 had such great participation from our partners in the
Council for the briefing as well.

6 CO-CHAIRPERSON ENCARNACIÓN: It was great.
7 And then moving forward, will MOIA be kind of like
8 the lead of those conversations and the ongoing
audits, for lack of a better word here?

9 COMMISSIONER ALI: Yeah. MOIA is a member
10 of the IRC in a leadership capacity, so we will be
11 continuing our role in that process.

12 CO-CHAIRPERSON ENCARNACIÓN: Okay. And in
13 that report, the audit reports and talks about
14 significant gaps in City agency reporting on
15 interactions with federal immigration authorities.
16 Can you describe in a little bit of detail what those
significant gaps were?

17 COMMISSIONER ALI: Yeah. The audit
18 revealed that many interactions between City agencies
19 and federal immigration authorities were not reported
20 at all, either because agencies weren't effectively
21 tracking those interactions because incidents
surfaced maybe after relevant reports had already

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3 been published or because the existing guidance
4 didn't require reporting interactions such as
5 subpoenas and warrants and other instances where
6 federal agents forcefully entered City property. And
7 I think to directly address these gaps, the Mayor has
8 updated and approved additional guidance that will be
9 issued by the IRC. And in this guidance, reporting
10 requirements have been strengthened and clarified,
11 including by expanding the types of interactions that
12 are subject to that reporting. In short, you know,
13 agencies are now directed to be over-inclusive in
14 what they report to MOIA.

15 CO-CHAIRPERSON ENCARNACIÓN: And did you
16 see any gaps from your own data analysis that maybe
17 weren't in the audit, the official audit that you may
18 have put in there from your own analysis or just
19 recognize were missing from the report?

20 COMMISSIONER ALI: Yeah. You know, I think
21 until now, the reports that were issued by MOIA, they
22 categorize other instances as any types of
23 interaction between City agencies and federal
24 immigration agencies that were not otherwise subject

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3 to reporting. So that, as I mentioned earlier, was
4 something that we also had identified as a gap.

5 CO-CHAIRPERSON ENCARNACIÓN: And one of
6 the recommendations submitted by the NYPD is to
7 establish a protocol requiring that the
8 Communications Division notify Operations of any
9 9-1-1 calls related to the presence of federal
10 immigration authorities or immigration matters. And
11 the recommendation says that a patrol executive will
12 be sent to the scene. What is a patrol executive?

13 COMMISSIONER ALI: Yeah. That's a great
14 question. That is information that we can share after
15 we have more discussion with the NYPD and other IRC
16 partners.

17 CO-CHAIRPERSON ENCARNACIÓN: Do you know
18 what, like, as a uniform officer, is it, do you know
19 that it's going to, well, you don't know that it's
20 going to be a separate, the wording is interesting.

21 COMMISSIONER ALI: Yeah. That's something
I'll have to get back to you on.

CO-CHAIRPERSON ENCARNACIÓN: Okay. So,
I'll save those follow-up questions for this patrol
executive for that time.

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3 And then I know that EO 13, the six
4 agencies had to make their policies and protocols
5 regarding interactions with ICE available on their
6 websites. Do you know if that they have done so, if
all of them have done so?

7 COMMISSIONER ALI: Now that the Mayor has
8 received the audit and adopted the recommendations
9 for changes to the policies and protocols, agencies
10 are beginning to implement those changes and will
11 complete that process in the coming months. The IRC
12 is going to continue in our role as leadership to
13 work with the agencies as they undertake this
14 process, which also includes a public engagement
15 component. You know, the executive order actually, in
16 terms of a specific timeline, requires the agencies
17 to promptly publish their policies online, and that's
18 something that the IRC is working to ensure that the
19 agencies in fact do.

20 CO-CHAIRPERSON ENCARNACIÓN: But there's
21 no like set timeline of when you're, I mean,
promptly.

COMMISSIONER ALI: There's no deadline,
but promptly.

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3 CO-CHAIRPERSON ENCARNACIÓN: Okay.

4 COMMISSIONER ALI: Yeah.

5 CO-CHAIRPERSON ENCARNACIÓN: And then who
monitors the compliances? You said it's the IRC.

6 COMMISSIONER ALI: The IRC.

7 CO-CHAIRPERSON ENCARNACIÓN: Okay. Thank
you.

8 Okay. So, I'm going to take a break so I
9 can let some of my Colleagues ask some questions.

10 I'll have Linda (INAUDIBLE)

11 CO-CHAIRPERSON LEE: Sure.

12 Actually, before that, I just had a
13 really, really quick clarifying question on the RFP
question that the Chair just asked, because while I
14 know there's pros and cons to not issuing out new
15 RFPs, I guess my main concern, and correct me if I'm
16 wrong, is that it also doesn't allow for new rates
and increases, right? So, I'm just wondering if
17 there's something baked in or a process where COLAs
18 or the rates per case and those types of things will
19 be increased or looked at.

20 DEPUTY COMMISSIONER SANCHEZ: For that,
21 we're going to have to circle back with you. We're

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3 going to have to consult with our contracting agency
4 to get more details on that.

5 CO-CHAIRPERSON LEE: Okay. That would be
6 great, because if there's a way where we could
7 address that issue, even if there's no new RFP, I
8 think that'd be great, because I know that that could
9 be a way to increase some of the funds that they're
10 getting.

11 So, okay, we have Council Member Joseph
12 followed by Brewer.

13 COUNCIL MEMBER JOSEPH: Wonderful. Thank
14 you, Chairs. Good to see you always, Commissioner.

15 Just a couple of follow-up questions. I
16 know you said you provided programming on the HRI.
17 The number of people served, 610 for 2026 thus far?

18 DEPUTY COMMISSIONER LUCERO: That's
19 correct.

20 COUNCIL MEMBER JOSEPH: Will there be an
21 expansion of the HRI initiative? Is that something
you're looking?

DEPUTY COMMISSIONER LUCERO: Currently,
the providers are remaining the same at the same
funding level.

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3 COUNCIL MEMBER JOSEPH: Okay. So, I have
4 another question. Are you considering maybe thinking
5 about partnering with Council Member offices to
provide those services in their offices?

6 COMMISSIONER ALI: That's something that
7 was actually raised when we met with our HRI partners
8 on how do we reach more deeper into communities, so
it's part of an ongoing conversation.

9 COUNCIL MEMBER JOSEPH: Yeah. I think we
10 should consider that.

11 How are you supporting asylum seekers? I
12 noticed that they have a fee they have to pay by May
13 29, 2026. How are you getting that word out to the
communities?

14 DEPUTY COMMISSIONER LUCERO: Well, one, to
15 credit the Council, and also some of the work that we
do.

16 COUNCIL MEMBER JOSEPH: We don't get
17 enough praises. Go ahead, though.

18 DEPUTY COMMISSIONER LUCERO: I have to be
19 honest here, but because of the partnership that we
20 had last year during the budget negotiations, we were
21 able to allocate funding for fees, including some of

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3 the filing fees that you're mentioning right now,
4 which I think is a win overall. We have been working
5 with our providers to ensure that they're aware that
6 that's available to them, and we have been pretty
successful of spending some of that funding down.

7 COUNCIL MEMBER JOSEPH: How do
8 communities, or for example, my office, or
9 not-for-profit get in touch with you to know that
10 these fees are available for members? Because I think
11 today was the deadline for some of them to apply for
those fees for filing.

12 DEPUTY COMMISSIONER LUCERO: Yeah. I mean,
13 we are always available. After this hearing, I'll
14 send you an email, Council Member, and then we're
15 happy to make the connections with our legal service
providers.

16 COUNCIL MEMBER JOSEPH: I would love that.
17 Thank you.

18 Thank you, Chairs.

19 CO-CHAIRPERSON LEE: Thank you.

20 Council Member Brewer?

21 COUNCIL MEMBER BREWER: Thank you.

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3 First of all, Commissioner, thank you for
4 showing up at Open Arms District 3. They very much
5 appreciated that.

6 Number two, as you know, Ruth Messinger
7 is very involved with people who are here seeking
8 asylum, and she has managed, thanks to money that you
9 and previous Speaker Adrienne Adams allocated to the
10 Jewish Hospital to have a teaching program for home
11 health aides. Really successful. So, my question is,
12 are you doing that elsewhere? In other words, it's my
13 experience, because I have folks who are seeking
14 asylum in my house, that the job situation is what
15 they're looking for. Obviously, people are
16 delivering, but they would like something more
17 secure. Unfortunately, we're all getting older, and
18 home health aides are desperately needed. So, my
19 question is, are there other such programs? Will
20 money be allocated? Is it something you're looking
21 toward?

18 COMMISSIONER ALI: Yeah. Thank you,
19 Council Member. I actually had a very good and
20 lengthy discussion with Ruth.

20 COUNCIL MEMBER BREWER: I'm sure you did.

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3 COMMISSIONER ALI: Specifically about the
4 success of this program, because it was a pilot, and
5 talked a little bit about ways to expand that into
6 other job opportunities as well. So, it is part of an
7 ongoing conversation that we are hoping to continue
8 with Ruth on that specific teaching hospital, but
9 also just using that model to see if it's something
10 that we can scale up and support.

11 COUNCIL MEMBER BREWER: Okay. And is there
12 a sense of, I have no sense, I mean, I wish that
13 every single person who came here was able to stay
14 who was seeking asylum. We need the schools, we need
15 them all. That's not the case with the person in
16 Washington. So, my question is, do we have some sense
17 of how many folks here are seeking asylum, and who
18 are, obviously not everybody's in shelter, not
19 everybody is able to be found. You can't find the
20 people in my house, I bet. So, my question is, do we
21 have any sense of the numbers, many of whom could use
these programs that Ruth is trying to establish?

DEPUTY COMMISSIONER LUCERO: I don't have
that number handy, but we will get it, and we can
circle back with that.

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3 COUNCIL MEMBER BREWER: Okay. Because I
4 think that would help us give some sense of where
5 we're going in terms of those kinds of programs. The
6 young people I know just got jobs as security
7 officers. Very exciting, big deal. Better than
8 delivering, safer, etc., from their perspective, more
steady.

9 Second question is, everybody has to
10 learn English if you want to get a job. Some of them
11 are learning it from YouTube, that seems to be a way,
12 but the adult literacy, can you bring us up to date
13 on cuts, where you're looking? Obviously, the feds
14 have been very unfortunately cutting, and I think
this is as important as all the other topics that
we've been talking about today.

15 DEPUTY COMMISSIONER LUCERO: Yeah. I can
16 start. In regards to just overall cuts, we don't have
17 that, but we are happy to say that via the MOIA
18 English Language and Learning Support Centers, we
19 have added (TIMER CHIME) and have extended and
20 baselined funding for our English Language Support
Centers at 500K per library system. We do have what
21 we call We Speak, which is a way for folks who might

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3 not be ready to join adult literacy class, might be a
4 bit too shy to speak out or speak openly and learn to
5 try to learn the language, and encourages people to
6 communicate amongst each other, but also learn about
7 New York City civic engagement life and what other
8 offices and agencies are doing around the city. So,
it's a bit of a multifold way of integrating new New
Yorkers into our city.

9 COUNCIL MEMBER BREWER: Okay. The reason I
10 ask is, it would be helpful, because I know you bring
11 information and agencies together to have a sense of
12 where we are with, in general, the ELLs, because it
13 seems to me that if there are huge waiting lists,
14 which there always have been, then that would be
15 something that the Council and the Mayor should be
16 looking at. It is the one way that everybody can get
17 jobs. So, I'd love to know, again, it exists in
different agencies, Libraries, DOE, you, etc. So, is
that something that you can work on?

18 COMMISSIONER ALI: Yeah. I mean, we know,
19 and you kind of hit it on the nail with both of your
20 questions, that English learning is the pathway for
21 civic participation, as Loretta mentioned, but

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3 economic mobility and just long-term stability for
4 immigrant communities in our city. Through our
5 English learning and support centers, we know they're
6 designed in a way to strengthen language skills, but
7 really connect immigrant New Yorkers to larger
8 services. We see this as an important, it's a value,
9 it's an important program that we administer at MOIA,
10 and we would love to continue those conversations
11 with the Council on how to provide additional support
12 for adult literacy.

13 COUNCIL MEMBER BREWER: Okay. Thank you
14 very much.

15 CO-CHAIRPERSON LEE: Thank you.

16 Council Member Avilés?

17 COUNCIL MEMBER AVILÉS: Thank you, thank
18 you, Chairs. Thank you all for being here.

19 I have a couple of scattershot questions.
20 In terms of the immigration legal support hotline, if
21 I recall, it sounds like the number of calls that
you've received, that there have been a good number
of improvements to the hotline. Do you have a sense
of what the increase is in usage from the prior
Fiscal Year?

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3 DEPUTY COMMISSIONER LUCERO: Yeah. I'm
4 about to get these numbers, I know, because they're
5 watching. So, I think we've talked a little bit about
6 this in years past, but there was actually a decrease
7 in some of the calls during the last Administration,
8 and I think it was connected also to sort of the
9 federal environment and things to that extent. But
10 that's just overall. I know that now we have seen an
11 increase in calls in other languages, Haitian Creole
12 to be one, that is very significant, and that change
really began January of this year. But I'll try to
get you a number, because I know that you might be
interested in that.

13 COUNCIL MEMBER AVILÉS: Yeah, no. I think
14 our perpetual struggle is to make sure that these
15 hotlines are as effective as possible, and I think,
16 you know, we want to recognize that there have been
17 investments and work to improve those things. So, I'm
18 glad to see that, to hear that there are more
languages incoming, that's a good sign.

19 I was also heartened to hear about, I
20 mean, the 12,000 of the 19,000 being particularly
21 referrals for legal support, kind of leads me to my

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3 next question in terms of the legal support partners.
4 Obviously, they're bound by contracts with certain
5 outcomes. And the improvement in the hotline will
6 potentially mean more volume for the legal support
7 centers who are bound by specific contracts and
8 service limits. Is there a consideration to adjust
9 support to the legal centers as that volume increases
10 in referrals? Because I guess what I'm getting at
11 here is that I feel like the volume of referrals
12 probably coming to the legal support centers has
13 increased from every direction, and the contracts are
14 stagnant and not increasing with the same level.
15 Obviously, it's not a one-to-one, we'd love that. But
16 do you have a sense of how that is kind of meting out
17 at the end of the day?

18 DEPUTY COMMISSIONER LUCERO: Yeah. I can,
19 and I also just want to clarify that referrals are
20 made to the legal support centers, the Rapid Response
21 Collaborative, NYIFUP, as well as we were able to
also provide connections to (TIMER CHIME) ICARE as
well. So, there's a bit more support with that.

On the legal support center side, as you
know, besides the three-year contracts, there's other

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3 providers as well who have a one-year contract, and
4 as the Commissioner mentioned, that funding has been
5 renewed so there's a bit of an expanded. But what we
6 have done internally is we've created a capacity
7 tracker as a centralized tool to support the hotline
8 referrals and the legal support centers. So, we're
9 not just like sending people without consulting with
10 the legal support centers. Weekly, we send out and
11 ask them to provide us with a real-time snapshot of
12 what their capacity looks like. Then that really
13 helps our hotline counselors as well as the legal
14 support centers. So, it's not uniform. We're like,
15 you have to take 100 people. We check in to see what
16 their capacity is of that week, and then we inform
17 our hotline counselors in real time so they have that
18 as well.

19 COMMISSIONER ALI: And part of our sort of
20 ongoing work with the hotline, and because we also
21 recognize that we've been doing a ton of outreach and
are about to roll out more outreach, and with this
hotline number, what does that mean for capacity? I
think part of the improvements that we have with
Catholic Charities and some of our legal service

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3 providers is understanding better, what does the flow
4 of information look like? How should legal service
5 providers be receiving those calls? I think that
6 there's been improvements being made to the
7 coordination to just also address the capacity
8 concern. Our intention is not to flood the legal
9 service providers with all calls, but screen them so
the appropriate calls are being sent to the
appropriate organizations.

10 COUNCIL MEMBER AVILÉS: Great.

11 DEPUTY COMMISSIONER LUCERO: And if I may
12 add one thing, Council Member, the other note to make
13 just data-wise is that the calls have, although we
14 have received lesser calls, the call time and like
15 duration of the call has increased. So, from FY25,
16 when the average was about four minutes, and FY26,
17 it's about seven, which talks about just the
complexity of the calls that we're getting as well.
So just wanted to add that as well.

18 COUNCIL MEMBER AVILÉS: No, that's
19 helpful. And I think I'm heartened to hear about the
20 capacity tracker because it is a concern, I think,
21 where we can be more targeted and precise in our

3 understanding where the gaps are in the field then I
4 think we'll be able to kind of build on that, right,
5 so I'm heartened to hear that.

6 If I may, one quick? I guess just we can
7 talk some more about that. I think we still have a
8 whole three years with the Orange Chupacabra and a
9 complex system, right? As we see every day, more and
10 more changes are being made, which brings more
11 complexity to the legal field. So, I think there's
12 just going to be an ongoing issue to make sure that
13 we check in and be very precise with like how we're
14 supporting the building of the capacity to find
15 lawyers.

16 In terms of adult literacy, I'm sorry, I
17 didn't, I think some of these questions probably for
18 DYCD, but I'd like to know if MOIA is advocating for
19 the new proposal around the 20 million dollars for
20 the called the Education for Integration and Equity
21 Program, an important allocation. I'd just like to
know what those conversations have been like.

DEPUTY COMMISSIONER LUCERO: We have been
in touch with and have received a proposal that has
been put out for the 20 million. I think I see some

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3 folks in the space who are here now, and we have
4 touched base with DYCDs, but those conversations are
5 ongoing. I don't have anything like new to share, but
6 happy to, we will be listening into the DYCD hearing
7 as well. As you know, adult literacy is very
8 important to MOIA and connected to the language
9 justice work that we're doing generally, but that's
10 what I have to share right now.

11 COUNCIL MEMBER AVILÉS: No, I think we
12 missed it. It was right before this one, but I think
13 what's important to note here is obviously there is
14 an RFP that has challenges that came out in '24.
15 We're going to continue to ask critical questions
16 around re-looking at that RFP for what we knew were
17 the consequences were going to be, and in fact played
18 out, that we continue to invest in adult literacy
19 services. So even with the expansion, it's still
20 woefully underfunded and a critical service, and I
21 think we see that field is also under attack by the
federal government. So, what I would really like to
see is like some proactive planning around
understanding some of that money being swept away and

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3 our city being prepared to step in that gap. So,
4 thank you. Thank you.

5 CO-CHAIRPERSON LEE: Thank you.

6 Okay. Really quick question about the
7 2030 census, because as we know, it's going to come
8 up a lot faster than we realize, and in gearing up
9 for that, knowing how important this is, just wanted
10 to know what MOIA has done in the past few years to
11 prepare for the upcoming census, and then how are you
12 planning to collaborate with the new office of census
13 once it's established and sort of what the role of
14 MOIA will play?

15 COMMISSIONER ALI: Yeah. Unfortunately,
16 the planning for the next, for the previous cycle
17 predates my time and most of our teams, but it's
18 really clear to us that ensuring a full and accurate
19 count of immigrant New Yorkers requires long-term
20 sustained groundwork and not just outreach in the
21 year itself of the census. So, over the past several
years, you know, MOIA has worked around expanding
language access and strengthening community
partnerships, investing in multilingual public
education and ethnic media engagement that we believe

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3 has helped build the infrastructure that is essential
4 for reaching historically undercounted communities.

5 Those same systems are critical for the census
6 outreach as well.

7 And looking forward, we are looking
8 forward to playing an active role in supporting the
9 census efforts by working closely with our
10 community-based organizations and sister agencies.

11 CO-CHAIRPERSON LEE: Okay. Chair.

12 CO-CHAIRPERSON ENCARNACIÓN: Thank you.

13 Okay. We're going to do some rapid
14 questions and responses. We have until 4 o'clock then
15 we lose our translators and we can't have that.

16 So, for family preparedness and family
17 separation, during our round tables, some of our CBOs
18 shared, you know, that they are supporting community
19 members preparing families for possible separation,
20 and I know that MOIA has a flyer posted online. It is
21 currently available, I think, online in eight
languages. Are there plans to expand the amount of
languages that it is available for?

DEPUTY COMMISSIONER LUCERO: Yes. So,
right now, I think it's also available in Russian and

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3 we are working on the Urdu translation right now so
4 it could be available in its top 10. We're always
5 open to feedback as well. If there are additional
6 languages that you might be encountering in your
neighborhood.

7 And if I may, Chair on the RLC, because I
8 just got that other number, just I wanted to make the
9 note that the data that I provided was up until the
10 end of March. So, there's more work that happened on
11 the DOE side, as well as with the Rapid Response
12 Legal Collaborative, one of the main contract, there
13 have been about 137 screenings. I will just note that
14 although those numbers seem low, those are very
15 comprehensive, complex cases that require, you know,
16 very dedicated and experienced attorneys. Just wanted
17 to say that because they're very traumatic cases too,
that although they seem low, they're actually pretty
significant in retrospect. But thank you for letting
me add that.

18 CO-CHAIRPERSON ENCARNACIÓN: No. I
19 appreciate that. And it was really about making sure
20 and understanding that people knew about these
21

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3 services and knew how to get connected and that they
4 were availing themselves when they needed support.

5 And so, other than the flyer and things
6 like that, what other resources can CBOs look at MOIA
to for family separation?

7 DEPUTY COMMISSIONER LUCERO: I can take
8 this, Commissioner. So, part of the outreach
9 campaign, which we do do with our outreach team,
10 that's one bucket. The Commissioner mentioned this at
11 the top, but we also created, we had a MOIA legal
12 hotline bank with ONA back in April, I think April
21st, when we received about 227 calls. We understand
13 that this is an issue that the community really cares
14 about, and that was a sort of the way that we
15 provided that outreach. We worked with ethnic media
16 at the time to spread the word and awareness. So
17 that's another bucket. We also have the rapid
18 response in schools in which families are provided
19 KYR on what standby guardianship and their options,
20 as well as our legal support centers provided in
FY26, at least 14 guardianship clinics, observing a
total of 364 people. And then the last one that I'll
mention is that our legal technical mentor, the

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3 Immigrant Justice Corp also delivered a five-part
4 training series on special immigration juvenile
5 status, although not directly on family separation,
6 but it's also adjacent to the issue so I wanted to
uplift that work as well.

7 CO-CHAIRPERSON ENCARNACIÓN: Okay. And do
8 you coordinate with ACS at all for that?

9 DEPUTY COMMISSIONER LUCERO: Yes, we do,
10 and we talk to them frequently. I know that there are
11 a lot of changing issues that happened. So as the
12 Commissioner mentioned at the top, we have through
13 our interagency efforts, we do connect with them as
well on any federal changes and things to that
extent.

14 CO-CHAIRPERSON ENCARNACIÓN: Okay. I want
15 to get into language access. As you know, we have
16 some of the strongest language access laws in the
17 country. And what we're seeing, obviously it requires
18 agencies to appoint language access coordinators and
19 to translate. But in 2023, there was an evaluation by
20 the City's language access, like the secret shopper
21 program, and it said that more than half of the
sensors evaluated were in violation of Local Law 30.

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3 And since then, the Council has been in Fiscals '23
4 through '26, the Council began investing in the
5 creation of the language service worker cooperatives,
6 as well as the community interpreter bank. So, can
7 you talk to me a little bit about how can MOIA
8 increase collaboration and coordination with the
Council funded initiatives, the bank and the language
service worker cooperatives?

9 COMMISSIONER ALI: We've had conversations
10 with the Council-funded, both the community
11 interpreter bank organizations and the community
12 language workers. On the community interpreter bank
13 specifically, MOIA organized a virtual convening this
14 February where the NYIC has shared information about
15 the services that are being offered by the community
16 interpreter bank. 33 different agencies were in fact
17 present. And our engagement really doesn't end there.
18 You know, MOIA has also included information about
19 third-party language resources, including information
20 about the Language Justice Collaborative and other
21 non-profits in our monthly language access newsletter
and agency language access partners.

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3 CO-CHAIRPERSON ENCARNACIÓN: And how do
4 you measure compliance across City agencies when it
5 comes to those kind of gaps that you're seeing?

6 COMMISSIONER ALI: Yeah. You know, MOIA is
7 committed to advancing language justice really as a
8 core principle of how we do our work. Language access
9 is essential to ensuring that immigrant New Yorkers
10 can fully participate in civic life and accessing
11 critical services and engaging with agencies. You
12 know, the City's responsibility goes, as I had said
13 earlier, beyond compliance, and this is really for us
14 about building systems that are responsive and
15 inclusive. You know, MOIA coordinates across the City
16 agencies through a combination of oversight and
17 technical assistance that we offer and specifically
18 with other agencies. You know, we monitor this
19 technical assistance to all of the local law
20 authority agencies and convene them on a regular
21 basis. As I mentioned in my testimony just this
April, we did do our large convening of language
access coordinators across agencies to not just
underscore the importance of language access, but
make sure that there's an opportunity for agencies to

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3 share some of their best practices and talk a little
4 bit about...

5 CO-CHAIRPERSON ENCARNACIÓN: And that
6 there's a law on it, right?

7 COMMISSIONER ALI: Correct, yeah.

8 CO-CHAIRPERSON ENCARNACIÓN: Compliance is
9 important, I think, in that sense, because, you know,
10 the reasoning behind putting that law forward was
11 that we need to start closing those gaps between
12 those agencies. So, you know, just to pinpoint that,
13 because I think that it is, and you know this, and I
14 think that that's where you're getting at with making
15 sure that there's a good relationship and
16 collaboration there, but in terms of making sure that
17 there's compliance, I want to just understand how we
18 measure that and we fill those gaps and hold them
19 accountable to making sure that they are providing
20 those services.

21 COMMISSIONER ALI: I think part of it is
also like having an ongoing, you know, communication
with these agencies. You know, after that convening,
Deputy Mayor Julie Su and I actually issued a memo to
all the Local Law 30 agencies just reiterating not

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3 just compliance, I think that we need to have a
4 larger conversation about how do we achieve language
5 justice, and so we talked in that, you know, memo
6 about how we're embedding language access really as a
7 core government function. So, to your point, it is
8 absolutely the law, but we can go deeper than the
9 spirit of the law if we really want to ensure
equitable access for immigrant New Yorkers.

9 CO-CHAIRPERSON ENCARNACIÓN: Agreed. And I
10 know with the immigrant worker protections, because I
11 know you just mentioned Deputy Mayor Su, there were a
12 lot of discussions, especially in some of our
13 roundtables around having concerns about workers who
14 may live in the city, but work outside of the city
15 and having those protections applied to them. So,
16 does the Administration plan to connect with local
17 jurisdictions to talk about how do we coordinate,
18 further protect, and how do we do that knowing that,
you know, they're not necessarily a sanctuary city
like ours?

19 COMMISSIONER ALI: Yeah. Absolutely. I
20 mean, these are real concerns that affect people's
21 willingness to move safely for employment and

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3 opportunity. We are open to coordinating with workers
4 across the country.

5 Do you want to share about the recent
6 roundtable?

7 DEPUTY COMMISSIONER LUCERO: Yeah. We are
8 taking this international. We actually met with the
9 Transnational Worker Advocates with Deputy Mayor Su,
10 where advocates came from actually Latin America to
11 talk about some of the issues that they have been
12 having. Another touchpoint we've had most recently
13 has been with workers and in connection with the
14 Chief Climate Officer to talk about the impacts of
heat and climate on workers as well. So, there have
been new touchpoints that we've made with the worker
specific issues that you flagged.

15 CO-CHAIRPERSON ENCARNACIÓN: I love that.
16 Thank you so much for that. I think that that's
17 great. And, you know, it's that kind of innovation
18 that we hope for when we're looking at how do we
really support people in a real world way.

19 And as you know, we held a joint hearing
20 with the Housing Committee to talk about some of the
21 housing issues that we were seeing and the

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3 intersectionality around immigration and housing. Do
4 you know if any of the increased funding for
5 expansion of legal services in executive plan will be
6 involved in anti-harassment outreach in collaboration
with HPD?

7 DEPUTY COMMISSIONER LUCERO: We don't have
8 that information, but following that hearing, we have
9 been working with them more on some of the gaps that
10 you're hearing laid out and further strengthening the
11 coordination that we have on the ground. So, thank
12 you for hosting that because it was a very timely
hearing.

13 CO-CHAIRPERSON ENCARNACIÓN: Yeah. You
14 know, I really want to make sure that we are keeping
15 people housed. I mean, it's one of the only ways that
16 we can really make sure that, and properly housed,
right?

17 Trying to make sure I get through. Okay.
18 I have two more things really quickly. One, I really
19 want to talk about supporting our LGBTQ-plus
20 immigrants. You know, this is a subset of a subset
21 that we cannot forget about and we have to keep
uplifting some of the questions there. So, can you

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3 please provide an update on your collaboration with
4 Director Taylor Brown of the new Office of LGBTQIA
5 Affairs, specifically as it relates to how they meet
the needs of our immigrant New Yorkers?

6 COMMISSIONER ALI: Yeah. I think you said
7 it best that it is government's responsibility to
8 support the most vulnerable and sometimes we have
9 communities that are far more vulnerable than that,
10 and so I appreciate the question. You know, MOIA has
11 been meeting regularly with Director Taylor Brown of
12 the Mayor's Office of LGBTQIA-plus Affairs to discuss
13 next steps in implementing specifically Local Law 73,
14 which was passed by the Council last year. In
15 conjunction with the Mayor's Office of Equality and
16 the Mayor's Office of LGBTQIA Affairs, through that
17 local law, there is a conducting a comprehensive
18 assessment of the services that are currently
19 available to TGNC communities, specifically
20 transgender and gender non-conforming, non-binary,
intersex immigrants, and the findings of this
assessment will directly inform a phased
implementation plan really designed to address and
identify any of the service gaps across the city.

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3 CO-CHAIRPERSON ENCARNACIÓN: And just in
4 the same vein as the last question, you know, I'm
5 hoping that some of that translates into actual
6 dollars there to support those programs, outreach and
7 things like that. So, I know that you may not know
8 similarly to the last one if it's there yet, but if
we can continue advocacy for that.

9 And then lastly, I know the Mayor's
10 Office of Mass Engagement was newly created this
11 year. It received 2.8 million in baseline funding
12 started in Fiscal 2027. Can you talk a little bit
13 about your partnership with them? How you may use
that office to help support some of the programming
that you have?

14 DEPUTY COMMISSIONER LUCERO: Yeah. I'm
15 happy to say that I just spoke to them again
16 yesterday. So, we are very much in close
17 communication and in lockstep in regards to us
18 sharing information regarding immigrants, as well as
19 supporting them with some forward-facing information,
20 coordination, and some outreach efforts that we've
21 made. I know that we've partnered with them on a
couple of things already, and that partnership will

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3 continue. We're also in the same building so we see
4 each other on the elevators as well, but we are
5 working very closely with them and across teams, not
just one, but the whole office as a whole.

6 CO-CHAIRPERSON ENCARNACIÓN: I want to be
7 in that elevator.

8 DEPUTY COMMISSIONER LUCERO: Come by
anytime.

9 CO-CHAIRPERSON ENCARNACIÓN: To help talk
10 and speak with some ideas. I'm going to stake out the
11 elevators now.

12 We will be in communication. There's a
13 lot more. I had 11 pages of questions, obviously. So,
14 you know, I know, but, you know, it is extremely
15 complex, as you know. There's many layers to it, many
16 subdivisions and answers that I really wanted to get
17 in terms of the executive budget. It's difficult to
18 go through and make sure that we properly are
19 supporting each and every aspect of it. I'm going to
20 continue to fight for as much as I can on my end and
21 I hope that internally you're fighting for our
immigrant neighbors. I know you are. And I'm actually
really, really impressed with some of the stuff that

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3 I've seen so far and some of the answers to the
4 questions. Thank you for being so prepared.

5 I'm going to give it over now to my
6 Co-Chair.

7 COMMISSIONER ALI: I want to just say
8 thank you to the Chair for being a fighter and
9 whatever questions, I'm happy to have a follow-up
10 conversation with you just so you can get the answers
11 you need.

12 CO-CHAIRPERSON ENCARNACIÓN: We'll be
13 sending it over. All right. Thank you.

14 COMMISSIONER ALI: Great.

15 CO-CHAIRPERSON LEE: Thank you.

16 Actually, since we have like two minutes,
17 one final question that's more fun about the World
18 Cup that's happening right now this year. But just
19 out of curiosity, because we have so many great small
20 businesses, immigrant-owned parts of our city,
21 especially Queens. I mean, I think the Queens Council
Members fight over who has the better food in their
District, but we know that this is coming up. And so
just was curious to know, I know that the Mayor's
Office is launching New York City Neighborhood

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3 Passport, and so are you guys working with them at
4 all to encourage folks to explore a lot of different
5 neighborhoods in the city and get out there and
explore?

6 COMMISSIONER ALI: I'm glad to end on a
7 fun note. Yeah. The New York City Neighborhood
8 Passport is a citywide program. It launches on June
9 11th. And the idea is to encourage New Yorkers to
10 visit and explore the five boroughs and many of the
11 immigrant neighborhoods that make this city so great.
12 Participants are collecting artist design stamps from
13 hundreds of community organizations and cultural
14 institutions and public events from dance
15 performances and film screenings. It's really a great
opportunity for the community to get involved and
explore our great city.

16 CO-CHAIRPERSON LEE: Great. And if you
17 want recommendations from all of us in terms of which
18 restaurants are the best in our area, let us know,
add it to a list. We'll be sending that out.

19 COMMISSIONER ALI: Okay.

20 CO-CHAIRPERSON LEE: Yeah. I think with
21 that, we are done for the day.

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3 So, thank you so much, Commissioner and
4 everyone else for being here.

5 And, again, public hearing Wednesday,
6 June 10th. Make sure everyone signs up.

7 So, thank you so much, everyone, and that
8 concludes our third day of hearings. [GAVEL]
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3
4 C E R T I F I C A T E

5
6
7 World Wide Dictation certifies that the foregoing
8 transcript is a true and accurate record of the
9 proceedings. We further certify that there is no
10 relation to any of the parties to this action by blood
or marriage, and that there is interest in the outcome
11 of this matter.



18 Date June 30, 2026

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