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ALBANY

KEITH L. T. WRIGHT
Assemblyman 70TH District
New York County

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REPLY TO:
Harlem State Office Building
163 West 125th Street, Suite 911
New York, New York 10027
(212) 866-5809
FAX (212) 864-1368

Room 844
Legislative Office Building
Albany, New York 12248
(518) 455-4793
FAX (518) 455-3890

**Testimony of Assemblyman Keith L.T. Wright to the New York City Council Finance Committee,
Housing and Buildings Subcommittee, and Public Housing Subcommittee on the proposed closure
of New York City Housing Authority Community Centers
Friday, November 21st, 2008**

The challenges facing the New York City Housing Authority (NYCHA) are immense and must be properly addressed in short order. The Mayor has come up with different ideas on how to mitigate costs and boost revenue at NYCHA, many of them dismissive of the real problems facing those who reside within. This plan to close community centers on NYCHA properties is no different.

Our neighborhoods rely on these community centers and have done so for many years. While it may be politically easier to close community centers than cut other services, the impact will be resounding. Hundreds of children will have no place to go after school, communities will have fewer locations for meetings and countless positive community activities will go unscheduled. Simply put, our children should not be deprived of the service which keeps them off of the streets and out of trouble. This is a disaster waiting to happen and we cannot sacrifice the future of our children to balance a budget.

The St. Nicholas Houses in my district are one of the many NYCHA properties which are slated to lose their community center. In recent years, we have seen an unprecedented drop in crime surrounding the area and this is partially attributable to the increase in after-school activities being made available to Harlem's kids. After-school programs not only give our children a safe place to be during potentially dangerous hours, but also give our children opportunities which they would not have while sitting in their apartments or roaming the streets. NYCHA Community Centers provide academic guidance, child appropriate activities and exercise, to a generation which desperately requires all three.

As Chairman of the State Assembly Subcommittee on Public Housing, I have worked for many years trying to get NYCHA residents their due. I agree that New York State must increase funding to NYCHA and hopefully our new Governor and new Senate Majority will agree. We must support the most at-risk individuals within our neighborhoods or we will simply be repeating the mistakes of the past. The future of our City will be quite grim if we allow our neediest residents to go along unaided and underserved. Our responsibility to future generations is upon us, we need to make the right decisions.

Contact:
Ben Rosen
Communications Director
Office of Assemblyman Keith Wright
212-866-5809- Work
646-652-1723- Cell
rosenb@assembly.state.ny.us- Work
rosen.benjamin@gmail.com- Blackberry

TESTIMONY BY NYCHA CHAIRMAN TINO HERNANDEZ
CITY COUNCIL BUDGET HEARING
COMMITTEES ON FINANCE, HOUSING AND BUILDINGS
AND SUB-COMMITTEE ON PUBLIC HOUSING
NOVEMBER 21, 2008, 10:00AM
CITY COUNCIL CHAMBERS, CITY HALL

THANK YOU CHAIR DILÁN, CHAIR WEPRIN, CHAIR MENDEZ, AND MEMBERS OF THE CITY COUNCIL — GOOD MORNING. I AM TINO HERNANDEZ, CHAIRMAN OF THE NEW YORK CITY HOUSING AUTHORITY (NYCHA). JOINING ME TODAY ARE GENERAL MANAGER DOUGLAS APPLE AND DEPUTY GENERAL MANAGER FOR COMMUNITY OPERATIONS HUGH SPENCE. WE ARE HERE TO UPDATE THE CITY COUNCIL ON NYCHA'S BUDGET AND OUR EFFORTS TO ACHIEVE FISCAL BALANCE.

NYCHA'S MISSION

AS THE NATION'S LARGEST HOUSING AUTHORITY, NYCHA HAS HISTORICALLY HAD A TWO-FOLD MISSION. WE PROVIDE HOUSING TO ONE IN 12 LOW- AND MODERATE-INCOME NEW YORKERS (APPROXIMATELY 625,000 PEOPLE) THROUGH THE MANAGEMENT OF 178,137 PUBLIC HOUSING UNITS AND THE ADMINISTRATION OF OVER 91,000 SECTION 8 VOUCHERS. IN ADDITION, NYCHA HAS PROVIDED A VAST ARRAY OF COMMUNITY-BASED AND SOCIAL SERVICES.

CHRONIC FEDERAL UNDERFUNDING

SIX STRAIGHT YEARS OF FEDERAL UNDERFUNDING HAS RESULTED IN NYCHA BEING SHORTCHANGED BY \$551 MILLION IN OPERATING FUNDS SINCE 2002.

OTHER CITIES, FACED WITH SIMILAR FINANCIAL CONSTRAINTS AND AN AGING INFRASTRUCTURE, HAVE REDUCED OR ELIMINATED THEIR STOCK OF PUBLIC HOUSING. HOWEVER, IN NEW YORK CITY, BUILDING ON MAYOR BLOOMBERG'S STRONG ADVOCACY FOR PUBLIC HOUSING, NYCHA HAS BEEN ABLE TO GO AGAINST THE NATIONAL TIDE AND PRESERVE THIS VITAL HOUSING RESOURCE.

NYCHA TAKES DECISIVE ACTIONS

NYCHA'S BOARD HAS TAKEN A NUMBER OF STRONG AND DECISIVE STEPS TO MANAGE WITHIN ITS MEANS. SINCE 2002, WE HAVE IMPLEMENTED NUMEROUS COST-SAVING INITIATIVES AND REDUCED SPENDING BY HALF-A-BILLION DOLLARS. WE HAVE REDUCED FULL-TIME HEADCOUNT BY OVER 2,500 POSITIONS AND WE HAVE CONSOLIDATED ADMINISTRATIVE FUNCTIONS AND STREAMLINED SERVICES.

WE HAVE ALSO PUT FORWARD CREATIVE SOLUTIONS AND ACHIEVED SIGNIFICANT VICTORIES TO HELP ADDRESS OUR FUNDING SHORTFALLS UNDER OUR *PLAN TO PRESERVE PUBLIC HOUSING*.

SEEKING LONG-TERM FINANCIAL STABILITY

AS YOU MAY RECALL, IN 2006, NYCHA ANNOUNCED OUR SEVEN POINT *PLAN TO PRESERVE PUBLIC HOUSING (OR PPPH)* TO HELP THE HOUSING AUTHORITY ACHIEVE LONG-TERM FISCAL BALANCE IN THE FACE OF SIGNIFICANT FEDERAL FISCAL DISINVESTMENT IN PUBLIC HOUSING. THE *PPPH* SET FORTH A BLUEPRINT TO ENSURE THE ONGOING VIABILITY OF PUBLIC HOUSING FOR CURRENT AND FUTURE GENERATIONS OF LOW- AND MODERATE-INCOME NEW YORKERS.

WITH THE HELP OF AN UNPRECEDENTED COALITION OF SUPPORTERS INCLUDING THE CITY COUNCIL, UNIONS, RESIDENT LEADERS, HOUSING ADVOCATES AND RESIDENTS, NYCHA HAD BEEN SUCCESSFUL IN ACHIEVING MANY OF THE OBJECTIVES OF THE *PPPH*. LET ME PROVIDE A QUICK UPDATE.

PPPH UPDATE

- CITY-FUNDED EXPENSE AND CAPITAL COMMITMENTS FOR NYCHA ARE AT RECORD HIGHS THANKS TO THE COMMITMENT OF MAYOR BLOOMBERG AND THE CITY

COUNCIL. IN 2006, \$120 MILLION WAS PROVIDED TO SUPPORT NYCHA OPERATIONS AND \$100 MILLION IN NEW CAPITAL FUNDING WAS PROVIDED IN 2007. THIS UNPRECEDENTED FUNDING FROM THE CITY HAS BEEN INVALUABLE FOR NYCHA.

- WE ARE IN YEAR TWO OF IMPLEMENTATION OF THE STATE-APPROVED SHELTER ALLOWANCE INCREASE. THIS INITIATIVE WILL YIELD ABOUT \$46 MILLION IN NEW MONIES ONCE FULLY PHASED IN BY FY2010. THE MAYOR IS PROVIDING THE CITY'S PORTION OF THE SHELTER ALLOWANCE FUNDING, GROWING TO \$15.5 MILLION PER YEAR. WE ARE GRATEFUL TO THE CITY COUNCIL FOR THE LETTERS OF SUPPORT THAT WERE SENT TO THE STATE ON OUR BEHALF.
- *THE PPPH* ALSO CALLED FOR A NEW FUNDING STREAM - FEDERAL SECTION 8 - TO SUBSIDIZE THE OPERATIONS OF OUR 21 UNFUNDED CITY- AND STATE-BUILT DEVELOPMENTS. MAYOR BLOOMBERG PERSONALLY INTERVENED AND IN SEPTEMBER WE RECEIVED FINAL HUD APPROVAL FOR THIS HISTORIC INITIATIVE, WHICH WILL YIELD \$75 MILLION ANNUALLY WHEN ALL 8,400 UNITS ARE FULLY PHASED IN. THIS WILL ENABLE US TO PRESERVE ALL 21,000 UNITS AT THESE COMPLEXES.
- WITH 3,600 UNITS COMPLETED OR IN THE PIPELINE, NYCHA'S COLLABORATION WITH HPD TO EXPAND AFFORDABLE HOUSING IN THE CITY WILL BRING THE HOUSING AUTHORITY \$55 MILLION IN NEW REVENUE FROM SEVERAL LAND PROJECTS AS WELL AS AN ADDITIONAL \$50 MILLION FROM THE CITY.

WE ARE GRATEFUL TO THE MANY STAKEHOLDERS WHO JOINED WITH US TO HELP US ACHIEVE OUR GOALS UNDER THE PPPH. WHILE CHALLENGES STILL REMAIN, OUR ACHIEVEMENTS UNDER THE PPPH COUPLED WITH THE COST-SAVING MEASURES NYCHA HAS IMPLEMENTED HAVE GONE A LONG WAY IN REDUCING OUR BUDGET DEFICITS. LET ME NOW TAKE THIS OPPORTUNITY TO QUICKLY REVIEW OUR CURRENT 2008 BUDGET.

NYCHA'S CURRENT FY2008 BUDGET

ON JANUARY 23, 2008, THE NYCHA BOARD ADOPTED AN FY2008 PRELIMINARY OPERATING BUDGET (WHICH RUNS ON A CALENDAR YEAR) OF \$2.8 BILLION. IT FUNDS THE OPERATIONS OF OUR VAST SYSTEM OF BUILDINGS, GROUNDS AND INFRASTRUCTURE, AS WELL AS THE SALARIES AND BENEFITS OF 12,000 EMPLOYEES. OPERATING DOLLARS ALSO PAY FOR OUR NETWORK OF COMMUNITY-BASED SERVICES.

NYCHA'S PRELIMINARY FY2008 BUDGET REFLECTED A BUDGET GAP OF \$195 MILLION. IN EARLY 2008 WE TOOK A SERIES OF ACTIONS THAT REDUCED THE GAP TO \$170 MILLION. TO CLOSE THE REMAINING GAP FOR 2008, NYCHA CONTINUES A HIRING FREEZE OF NON-ESSENTIAL POSITIONS. WE CONTINUE TO DEVELOP A SPECIFIC STRATEGY TO CLOSE THE REMAINING DEFICIT BY THE END OF THE YEAR. THE ACTIONS WILL LIKELY CONSIST OF TRANSFERS OF CAPITAL FUNDS, POSSIBLE ADDITIONAL FEDERAL AID AND COST RE-ESTIMATES.

WE HAVE BEEN CREATIVE AND IDENTIFIED NEW REVENUE SOURCES UNDER THE PPPH AND THE ACTIONS THE BOARD HAS TAKEN HAVE PLACED NYCHA IN A STRONGER BUDGET POSITION. HOWEVER, NYCHA CONTINUES TO FACE STRUCTURAL BUDGET GAPS IN THE OUT-YEARS THAT WE MUST CLOSE.

PRELIMINARY FY2009 BUDGET PICTURE

WE ARE CURRENTLY IN THE PROCESS OF DEVELOPING OUR FY2009 BUDGET FOR BOARD CONSIDERATION, WHICH INCLUDES AN ESTIMATED BUDGET GAP OF \$150 MILLION.

ONE OF THE MAIN DRIVERS OF THIS GAP IS THE SKYROCKETING COST OF NON-DISCRETIONARY EMPLOYEE BENEFITS (EXPECTED WAGE SETTLEMENTS, PENSION AND HEALTH CARE COSTS). THE MOST RECENTLY ANNOUNCED LABOR SETTLEMENTS WILL COST APPROXIMATELY \$46 MILLION IN 2009. WHILE WE WILL CONTINUE TO SUPPORT OUR DEDICATED WORKFORCE, WE ALSO MUST FIND WAYS TO REIGN IN THESE COSTS OVER THE COMING YEARS.

RECENT ANNOUNCEMENT ON NYCHA'S
COMMUNITY-BASED PROGRAMS

ON NOVEMBER 5TH, MAYOR BLOOMBERG PROVIDED AN UPDATE TO THE CITY'S BUDGET THAT INCLUDED NYCHA ACTIONS. LET ME TAKE THIS OPPORTUNITY TO ELABORATE ON HIS ANNOUNCEMENT.

AN ADDITIONAL CHALLENGE TO OUR EFFORTS TO ACHIEVE FISCAL STABILITY IS THAT THE FEDERAL FUNDING FORMULA NO LONGER RECOGNIZES SOCIAL AND COMMUNITY BASED SERVICES. DUE TO THIS ADDITIONAL DISINVESTMENT NYCHA IS FORCED TO MAKE SOME TOUGH SHORT TERM DECISIONS. BY THE END OF JANUARY 2009 NYCHA WILL IMPLEMENT A STAFF REDUCTION OF 200 POSITIONS, PHASE OUT 18 COMMUNITY CENTERS AND NO LONGER FUND GRANTS TO ORGANIZATIONS FOR COMMUNITY-BASED SERVICES. THIS WILL RESULT IN SAVINGS OF APPROXIMATELY \$20 MILLION, WHICH WILL BE REFLECTED IN OUR FY09 BUDGET. WE WILL WORK WITH FAMILIES TO ASSIST THEM IN IDENTIFYING LIKE RESOURCES WITHIN THEIR COMMUNITY.

AS I'VE STATED IN PREVIOUS HEARINGS, ALL OF NYCHA'S COMMUNITY-BASED SERVICES HAVE BEEN AT RISK DUE TO BUDGET SHORTFALLS.

HOWEVER, IN OUR ENDEAVOR TO DEAL RESPONSIBLY WITH THESE CHALLENGES, UNDER MAYOR BLOOMBERG'S LEADERSHIP A PLAN HAS BEEN DEVELOPED THAT WILL ENABLE NYCHA RESIDENTS TO CONTINUE TO ACCESS SERVICES NYCHA NO LONGER HAS THE FUNDS TO SUPPORT.

PARTNERING WITH CITY AGENCIES

NEW YORK IS FORTUNATE TO BE A CITY WITH A RICH NETWORK OF COMMUNITY-BASED SERVICES. IN THAT LIGHT, NYCHA WILL TURN TO SEVERAL CITY AGENCIES INCLUDING DYCD, SBS, HRA AND ACS, TO TRANSITION OVER THE NEXT 24 MONTHS OUR DIRECTLY OPERATED YOUTH, PREVENTION AND EMPLOYMENT PROGRAMS TO THOSE AGENCIES WHICH ARE BEST SUITED TO PROVIDE THESE SERVICES.

THESE CREATIVE ACTIONS WILL ENABLE NYCHA TO REDUCE ITS BUDGET DEFICIT BY UP TO \$50 MILLION BY 2011 AND ALLOW US TO FOCUS OUR RESOURCES ON SAFEGUARDING OUR CORE MISSION OF PRESERVING AND MAINTAINING PUBLIC HOUSING.

NYCHA IS ALSO RENEWING OUR COMMITMENT TO PROTECT THE MOST VULNERABLE OF NYCHA'S POPULATION: SENIORS AND RESIDENTS WHO ARE AT RISK.

NYCHA SENIOR AND SOCIAL SERVICES

AS YOU KNOW, SENIORS COMPRISE ONE THIRD OF NYCHA'S HEADS OF HOUSEHOLD AND ARE THE FASTEST GROWING POPULATION WITHIN PUBLIC HOUSING. THROUGH THE EFFORTS OF THE BLOOMBERG ADMINISTRATION, THE CITY WILL NOW PROVIDE THE \$30 MILLION IN FUNDING TO SUPPORT THE 99 DFTA-OPERATED SENIOR CENTERS ON NYCHA GROUNDS. NYCHA WILL AVOID TAKING THE DRASTIC MEASURES WE INITIAILY PLANNED AND ALLOW US TO CONTINUE TO OPERATE OUR 43 DIRECTLY RUN SENIOR PROGRAMS.

I AM ALSO PLEASED TO REPORT THAT NYCHA WILL ALSO BE ABLE TO MAINTAIN OUR CASE MANAGEMENT SERVICES, WHICH PROVIDE RAPID RESPONSE AND CRISIS INTERVENTION SERVICES TO RESIDENTS DURING EMERGENCIES SUCH AS FIRES AND NATURAL DISASTERS.

BEYOND THESE BUDGET DEVELOPMENTS, THERE HAVE BEEN IMPORTANT ACCOMPLISHMENTS AT NYCHA THAT I WOULD LIKE TO UPDATE YOU ON.

ACCOMPLISHMENTS

FOREMOST IN THESE ACHIEVEMENTS ARE THE STEPS WE'VE TAKEN TO ENSURE BETTER SERVICE TO OUR RESIDENTS.

- WE CONTINUE TO IMPROVE UPON OUR CITYWIDE CENTRALIZED CALL CENTER, OR CCC. ALL NYCHA RESIDENTS CAN NOW CALL ONE TELEPHONE NUMBER, 24/7, TO SCHEDULE REPAIRS.
- WE ARE IMPLEMENTING A CUSTOMER SERVICE INITIATIVE USING TECHNOLOGY TO AUTOMATE MANY OF OUR MANUAL PROCESSES. NYCHA STAFF WILL NOW USE HANDHELD COMPUTERS FOR APARTMENT AND ELEVATOR INSPECTIONS, WHICH WILL AUTOMATICALLY ISSUE WORK TICKETS TO ADDRESS REPAIRS MORE EFFICIENTLY. NYCHA IS ALSO ADDING FUNCTIONALITY THAT WILL ALLOW CUSTOMERS TO SUBMIT PUBLIC HOUSING APPLICATIONS AND CHECK THE STATUS OF THEIR APPLICATIONS ONLINE.
- NYCHA CONTINUES TO IMPLEMENT OUR FOUR-YEAR, CAPITAL PROGRAM TO REPAIR ROOFS AND THE BRICKWORK OF OUR BUILDINGS TO MAINTAIN THEIR INTEGRITY. NYCHA'S 2008 PORTFOLIO REPRESENTS 249 ACTIVE CONSTRUCTION CONTRACTS AND 341 CONTRACTS THAT ARE SUBSTANTIALLY COMPLETE AT A TOTAL VALUE OF \$1.23 BILLION.
- NYCHA IS PLAYING A MAJOR ROLE IN THE MAYOR'S PLAN NYC 2030 WHICH AIMS TO REDUCE GREENHOUSE GAS EMISSIONS AND FIGHT CLIMATE CHANGE. HUD RECENTLY APPROVED NYCHA'S PRELIMINARY PROGRAM OF ENERGY EFFICIENCY MEASURES TO BE IMPLEMENTED THROUGHOUT PUBLIC HOUSING. MORE THAN \$400 MILLION WILL BE INVESTED UNDER THE FIRST PHASE FOR THE DEPLOYMENT OF ENERGY-EFFICIENT HOT WATER HEATERS, LIGHTING UPGRADES, AND HEATING SYSTEM REHABS AT DOZENS OF DEVELOPMENTS. THIS INVESTMENT WILL BE FULLY FUNDED FROM THE ENERGY SAVINGS EXPECTED FROM THESE INITIATIVES.

NEXT STEPS

AS I HAVE SAID FROM THE BEGINNING, THIS ADMINISTRATION REMAINS COMMITTED TO PRESERVING PUBLIC HOUSING IN NEW YORK CITY. UNLIKE CHOICES MADE BY OTHER CITIES, DISPOSING OF PUBLIC HOUSING IS NOT AN OPTION FOR US.

NOW IS THE TIME TO TURN OUR ATTENTION BACK TO WASHINGTON.

WE HAVE A NEW INCOMING FEDERAL ADMINISTRATION AND WITH IT COMES A NEW OPPORTUNITY - THE FIRST IN MANY YEARS - TO AGAIN EMPHASIZE THE IMPORTANCE OF PUBLIC HOUSING IN THIS NATION.

I RECENTLY WROTE TO HOUSE SPEAKER NANCY PELOSI AND OTHER REPRESENTATIVES IN WASHINGTON URGING INCLUSION OF \$5 BILLION IN SUPPLEMENTAL ASSISTANCE FOR THE PUBLIC HOUSING CAPITAL FUND AS PART OF THE SECOND ECONOMIC STIMULUS PACKAGE THAT IS BEING CONSIDERED BY CONGRESS.

NYCHA WILL DO EVERYTHING IN ITS POWER TO STRESS THE NEED TO PROVIDE PUBLIC HOUSING FOR LOW- AND MODERATE-INCOME AMERICANS AND PRESS FOR A PROACTIVE URBAN AGENDA WITH THE NEW ADMINISTRATION.

NYCHA AS AN ECONOMIC ENGINE

INVESTMENT IN PUBLIC HOUSING IS A PROVEN MULTIPLIER, STIMULATING ADDITIONAL ECONOMIC ACTIVITY. A RECENT STUDY BY *ECONSULT CORPORATION* DETERMINED THAT FOR EVERY DOLLAR SPENT ON CAPITAL AND MAINTENANCE PROJECTS, \$2.12 IN ECONOMIC ACTIVITY IS GENERATED IN THE SURROUNDING COMMUNITY. WE ESTIMATE THAT \$500 MILLION IN NYCHA CAPITAL PROJECTS THAT ARE READY TO MOVE WILL RESULT IN OVER THREE BILLION DOLLARS OF ECONOMIC ACTIVITY IN THE NEW YORK CITY METRO AREA. \$500 MILLION IN NEW CAPITAL SPENDING WOULD ALSO RESULT IN AN ESTIMATED 3,500 NEW JOBS.

NYCHA'S SPENDING OF FEDERAL FUNDS IN NEW YORK CITY HAS A MULTI-BILLION DOLLAR IMPACT ON THE LOCAL ECONOMY. THIS ANNUAL POSITIVE IMPACT OF AN ESTIMATED \$6.7 BILLION DIRECTLY BENEFITS AREA LANDLORDS, BUSINESSES, EMPLOYERS, OTHER GOVERNMENT AGENCIES AND MOST IMPORTANTLY, 262,466 OF THE CITY'S LOW- AND MODERATE-INCOME FAMILIES.

I URGE THE CITY COUNCIL TO DO EVERYTHING IN ITS POWER TO SUPPORT THIS REQUEST FOR ADDITIONAL CAPITAL FUNDS AS PART OF THE SECOND ECONOMIC STIMULUS PACKAGE AND TO TAKE ONGOING ACTION IN ADVOCATING FOR FULL FUNDING FOR PUBLIC HOUSING.

CONCLUSION

NYCHA REMAINS A CRITICAL AFFORDABLE HOUSING RESOURCE. DESPITE THE AUTHORITY'S UNPARALLELED RESPONSE, THE STRUCTURAL DEFICIT WE ARE FACING CONTINUES TO ADVERSELY IMPACT OUR OPERATIONS. HOWEVER, THE MAYOR AND NYCHA HAVE STATED IN CLEAR AND CONVINCING TERMS OUR DECISION TO PRESERVE PUBLIC HOUSING FOR THE LONG TERM AND WE ARE SEEING MANY CONCRETE RESULTS FROM OUR ACTIONS.

PUBLIC HOUSING WAS CONCEIVED 74 YEARS AGO AS A FEDERAL PROGRAM. SUPPORT FROM WASHINGTON IS CRUCIAL IN SOLVING NYCHA'S STRUCTURAL DEFICIT. THE NYCHA BOARD WILL CONTINUE TO TAKE THE NECESSARY ACTIONS WITHIN OUR CONTROL TO ACHIEVE FISCAL BALANCE. AT THE SAME TIME, WE KNOW THAT THESE DECISIONS WILL AFFECT SOME OF THE CITY'S MOST VULNERABLE CITIZENS AND WE WILL MAKE THOSE DECISIONS WITH COMPASSION.

ONCE AGAIN, WE URGE ALL LEVELS OF GOVERNMENT TO SUPPORT PUBLIC HOUSING SO THAT NEW YORKERS IN NEED WILL CONTINUE TO LIVE IN DECENT AND AFFORDABLE HOMES.

LET ME CONCLUDE MY REMARKS AND AGAIN THANK THE CITY COUNCIL FOR YOUR SUPPORT. I AM GLAD TO ANSWER ANY QUESTIONS YOU MAY HAVE.

**THE COUNCIL
THE CITY OF NEW YORK**

Appearance Card

I intend to appear and speak on Int. No. _____ Res. No. _____

in favor in opposition

Date: _____

Name: Jeanine Johnson (PLEASE PRINT)

Address: 163 W 125th St, Ste 911, NY NY 10027

I represent: NYS Assemblyman Keith Wright

Address: same as above

**THE COUNCIL
THE CITY OF NEW YORK**

Appearance Card

I intend to appear and speak on Int. No. _____ Res. No. _____

in favor in opposition

Date: _____

Name: Tim Hernandez (PLEASE PRINT)

Address: _____

I represent: NYCHA

Address: 250 Broadway

**THE COUNCIL
THE CITY OF NEW YORK**

Appearance Card

I intend to appear and speak on Int. No. _____ Res. No. _____

in favor in opposition

Date: _____

Name: Dush Spence (PLEASE PRINT)

Address: _____

I represent: NYCHA

Address: 250 Broadway

Please complete this card and return to the Sergeant-at-Arms

THE COUNCIL THE CITY OF NEW YORK

Appearance Card

I intend to appear and speak on Int. No. _____ Res. No. _____

in favor in opposition

Date: _____

(PLEASE PRINT)

Name: Douy Apple

Address: _____

I represent: NYC Councilman DeZ

Address: 250 Broadway

◆ Please complete this card and return to the Sergeant-at-Arms ◆