

CITY COUNCIL  
CITY OF NEW YORK

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TRANSCRIPT OF THE MINUTES

of the

COMMITTEE ON FINANCE  
COMMITTEE ON HIGHER EDUCATION  
COMMITTEE ON YOUTH SERVICES  
COMMITTEE ON COMMUNITY DEVELOPMENT

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May 10, 2013  
Start: 10:20 a.m.  
Recess: 1:50 p.m.

HELD AT: Council Chambers  
City Hall

B E F O R E:

DOMENIC M. RECCHIA, JR.  
YDANIS A. RODRIGUEZ  
LEWIS A. FIDLER  
ALBERT VANN  
Chairpersons

COUNCIL MEMBERS:

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Leroy G. Comrie, Jr.  
Helen D. Foster  
Sara M. Gonzalez  
Robert Jackson  
G. Oliver Koppell  
Darlene Mealy  
Diana Reyna  
Joel Rivera  
Albert Vann  
Fernando Cabrera  
Julissa Ferreras  
Karen Koslowitz

## A P P E A R A N C E S

## COUNCIL MEMBERS:

James G. Van Bramer  
Vincent M. Ignizio  
James S. Oddo  
James Vacca  
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Jumaane D. Williams  
Andy King  
Melissa Mark-Viverito  
Annabel Palma  
Peter A. Koo  
Donovan Richards  
Vincent J. Gentile

## A P P E A R A N C E S (CONTINUED)

Dr. Matthew Goldstein  
Chancellor  
City University of New York

Jeanne B. Mullgrav  
Commissioner  
New York City Department of Youth and Community  
Development

Michael Oh  
General Counsel  
New York City Department of Youth and Community  
Development

Denise Williams  
Assistant Commissioner Out of School Time Programs  
New York City Department of Youth and Community  
Development

Deborah Harper  
Assistant Commissioner for Runaway and Homeless Youth  
New York City Department of Youth and Community  
Development

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2 CHAIRPERSON RECCHIA: Good morning  
3 and--okay. Good morning and welcome to the second  
4 day of the City Council hearings on the mayor's  
5 executive budget for FY 2014. My name is Domenic  
6 M. Recchia, Jr. I am the chair of the Finance  
7 Committee. Today I am sharing this hearing with  
8 my colleague, the chairman of the Higher Education  
9 Committee, Ydanis Rodriguez. Yesterday we heard  
10 from Department of Transportation, the MTA and the  
11 Taxi and Limousine Commission and the Department  
12 of Environmental Protection. Today the Finance  
13 Committee will be joined with the Higher Education  
14 chaired by my colleague, Council Member Ydanis  
15 Rodriguez to hear from CUNY. Then we will be  
16 joined by the Committee on Youth Services chaired  
17 by my Council colleague, Lewis Fidler and the  
18 Committee on Community Development chaired by Al  
19 Vann to hear from the Department of Youth and  
20 Community Development. Before we get started, I  
21 want to remind everyone that the public will be  
22 allowed to testify on June 5<sup>th</sup>, the last day of  
23 budget hearings beginning at four o'clock. The  
24 public session will be held in the Council  
25 chambers. For members of the public who wish to

1  
2 testify, but cannot make the hearing, you can fax  
3 your testimony to my counsel, Tanisha Edwards and  
4 she will make it part of the official record. Her  
5 fax number is 212-788-7061. We welcome all of the  
6 CUNY students. I see some of them here today to  
7 come and testify on the last day of the hearings.  
8 We usually have a large turnout, so we look  
9 forward to seeing all of you. Today is the  
10 Chancellor's last finance hearing to testify  
11 before this body. I just want you to know on  
12 behalf of myself and my colleagues I am sure, we  
13 appreciate all of the wonderful things you have  
14 done throughout your career for CUNY and for the  
15 students of CUNY, and I personally want to thank  
16 you for everything.

17 [applause]

18 CHAIRPERSON RECCHIA: Okay. At  
19 this time, I will recognize my colleague, my co-  
20 chairman for today's hearing, Ydanis Rodriguez.

21 CHAIRPERSON RODRIGUEZ: Thank you,  
22 Chairman Recchia and thank you for all of the work  
23 that you are doing as the Chairman of the Finance  
24 Committee. Good morning. I am Ydanis Rodriguez,  
25 chair of the Higher Education Committee. This is

1  
2 a hearing of the Committee on Higher Education and  
3 the Committee on Finance on the executive fiscal  
4 2014 budget for City University of New York. More  
5 specifically the Committee will review the budget  
6 and the operation of CUNY's community colleagues.  
7 Chancellor Goldstein will testify before the  
8 Committee. Good morning, Chancellor, and thank  
9 you for all of the years of service to CUNY and  
10 bringing all the good changes that we went through  
11 in the last couple of years. Congratulations and  
12 good luck in your future plans. Before we begin,  
13 I would like the executive budget for CUNY for  
14 fiscal year 2014 is \$877.9 million, 33.1 million  
15 more than the budget the Council passed for June  
16 last June. CUNY's substantial budget growth is  
17 due to three things--first the budget reflects the  
18 agreement reached last June that CUNY will suffer  
19 no cuts in the maintenance of - - will be  
20 maintained. Second, the - - operating and the  
21 funding increase will provide more than 16.1  
22 million to CUNY community colleagues and thirdly,  
23 the 300 tuition increase adds 23 million to CUNY's  
24 budget. I look forward to discussing how CUNY  
25 will use additional 33.1 million to support the

1  
2 wide array of instructional programs at our  
3 community colleges and meet the needs of the  
4 student. I am particularly interested to know  
5 whether CUNY will be able to increase its college  
6 readiness program offerings in college now and  
7 also ASAP. As has become common practice, the  
8 executive budget dropped all funding for the City  
9 Council initiative that I supported in the fiscal  
10 2013 budget initiatives such as the Dominican - -  
11 Institute, Puerto Rican - - Institute and the  
12 Murphy Institute. These programs are crucial in  
13 the instruction of our students, and we will work  
14 hard once again this year to restore them and we  
15 would like to see this initiative being base lined  
16 in the future. In fiscal 2013, the City Council  
17 added 4.2 million to support this program as well  
18 as the Black Male Initiative, the CUNY citizenship  
19 now program and the creative arts [phonetic]  
20 program. These are valuable programs that we must  
21 continue to support. Today we will also review  
22 CUNY's capital program. The city capital budget  
23 for CUNY includes 460.3 million worth of projects  
24 from fiscal 2013 through 2017. Projects run the  
25 scale from a major façade repair at La Guardia to

1  
2 200 plus million worth of both miscellaneous  
3 repair and the reconstruction project with CUNY  
4 now being able to access the estate fund due to a  
5 city match. - - are now being addressed. We look  
6 forward to hearing about what CUNY expects to  
7 commit for construction repair and the equipment  
8 purchases this year as we know that there are many  
9 major capital needs across CUNY campuses,  
10 especially in our community colleges. I thank  
11 everyone who has come to this hearing today and  
12 would like to thank CUNY for the great work they  
13 have been doing to educate our city. For many  
14 such as myself CUNY has been the first open door  
15 in the pursuit for higher education. We will now  
16 hear testimony from CUNY and before I also would  
17 like to recognize the great job that the vice  
18 chancellor Jay Hershenson is doing at CUNY - -  
19 Dominican - - Institute, - - thank you because of  
20 their contribution in the historical society.  
21 Next Wednesday we will be co-naming some part of -  
22 - after Juan Rodriguez, the first immigrant who  
23 settled in this city in 1613. Thank you.

24 CHAIRPERSON RECCHIA: Thank you,  
25 Council Member Rodriguez. We have also been

1  
2 joined by Council Member Jimmy Vacca, Council  
3 Member Karen Koslowitz. At this time, Chancellor,  
4 we ask for you to...

5 CHANCELLOR MATTHEW GOLDSTEIN:

6 Thank you very much. Good morning, Chairperson  
7 Recchia, Chairperson Rodriguez and members of the  
8 Finance and Higher Education Committees. I am  
9 delighted for the opportunity to speak to you  
10 about the mayor's 2014 executive budget. Just as  
11 a side bar, I would like to begin with a note of  
12 thanks. For the past 14 years, it has been my  
13 pleasure to work with all of you on behalf of the  
14 City University and its seven community colleges.  
15 As a result of your steadfast partnership, we have  
16 been able to make great strides during that time.  
17 I am very grateful for your support and would like  
18 to point out just some of the ways it has been  
19 essential to CUNY's resurgence. I also would like  
20 to say that I hope all of you when you look back  
21 at your professional careers you have the same joy  
22 and the sense of accomplishment as I have had in  
23 my long career in higher education, and that would  
24 be a great blessing for all of you if you were  
25 able to have that as well as I have. With your

1 support we have strengthened our partnership with  
2 the New York City Department of Education in order  
3 to improve student readiness for college. Today  
4 nearly 20,000 public school students participate  
5 annually in the college now program, the nation's  
6 largest dual enrollment program. we work with the  
7 DOE to create three specialized high schools at  
8 City College, Lehman College, and York College  
9 [phonetic], and 14 early college high schools  
10 including the pathways and technology early  
11 college high school commonly known as PTECH  
12 developed with IBM and CUNY's New York City  
13 College of Technology and the graduate NYC  
14 initiative another CUNY, DOE partnership has been  
15 developed to increase student readiness,  
16 participation and success in college. I know all  
17 of the City Council members here today are  
18 actively working to promote greater college  
19 readiness. We should be encouraged by the fact  
20 that more public school students are choosing CUNY  
21 than ever before. in fact 7 of the 10 of  
22 universities first time freshman graduated from a  
23 city public high school. Overall, our experienced  
24 record numbers of students coming to the  
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1  
2 university today we serve nearly 270,000 degree  
3 seeking students and another 220,000 individuals  
4 in adult and continuing education. That includes  
5 more than 96,000 degree seeking students and  
6 130,000 adult and continuing education students at  
7 our community colleges. Enrollment growth at our  
8 community colleges has been particularly robust  
9 increasing by 55 percent since 1999 when I became  
10 chancellor. With your help we have been able to  
11 expand the college class sections, library  
12 resources and academic services these students  
13 need to succeed. Your support has enabled us to  
14 hire nearly 2,000 new fulltime faculty across the  
15 university since I began expanding our  
16 instructional capability and the quality of our  
17 classroom experience, and although that number is  
18 impressive and probably without peer in the United  
19 States, it is still not enough. This university  
20 continues to need fulltime faculty. We are also  
21 seeing more and more high achieving students  
22 coming to CUNY. Average SAT scores of admitted  
23 students have increased as have the number of CUNY  
24 students winning nationally competitive student  
25 awards such as Rhodes, Truman, Marshall

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2 scholarships, including this year's record 24  
3 graduating seniors and alumni who won National  
4 Science Foundation graduate fellowships--the  
5 highest in the northeast across all universities.  
6 That is a very impressive number really just  
7 showing the reputation and value of the CUNY  
8 degree. The Council has also been instrumental in  
9 helping us develop ways to enhance student  
10 progress. Early work with the accelerated study  
11 and associate programs, ASAP, demonstrated its  
12 strong potential--a three year graduate rate of 55  
13 percent compared to the national average of 16  
14 percent for urban two year colleges. We have also  
15 developed a new community college, the first in  
16 New York City in more than 40 years. We are all  
17 very pleased that the CUNY board of trustees named  
18 the college Stella and Charles Guttman Community  
19 College thanks to a transformative \$25 million  
20 gift from the Guttman Foundation, one of the  
21 largest gifts ever to a community college. A key  
22 point about the gift is that it includes not only  
23 15 million for the college, but also nine million  
24 dollars in scholarship endowment to encourage  
25 student transfer to our senior colleges as well as

1  
2 a million dollars to the ASAP initiative. That is  
3 a very gratifying sign of confidence in all of our  
4 community colleges. The foundation's commitment  
5 to community college education, something all of  
6 us have long championed is welcome news for the  
7 entire city. Lastly, I want to thank you for  
8 being an outstanding partner in CUNY's extensive  
9 capital program. It is not an exaggeration to say  
10 that with your support that your support is  
11 transforming the city. At last year 20 percent of  
12 all construction in New York City is CUNY related.  
13 Our 2.3 billion dollars in spending over the last  
14 six years on our construction program has  
15 generated an estimate 14,000 jobs. As a result  
16 every borough has seen significant progress in the  
17 modernization of its facilities and every campus  
18 has made capital improvements including capital  
19 maintenance work, and I want to point out that the  
20 vice chancellor sitting to my right, Iris Weinshal  
21 [phonetic], is largely responsible. When she has  
22 the money, she gets it done and she gets it done  
23 quickly, on time and within budget, so Iris, thank  
24 you for that very good work.

25 CHAIRPERSON RECCHIA: [interposing]

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- - to say that 'cause some agencies where the money is just laying there for years,

CHANCELLOR MATTHEW GOLDSTEIN: That is why we got her.

CHAIRPERSON RECCHIA: You should be very proud.

CHANCELLOR MATTHEW GOLDSTEIN: We are very proud. She does great work. The most recent additions a new Fitterman [phonetic] Hall at Borough of Manhattan Community College and the new library and academic building at Bronx Community College demonstrates what a marked difference modern facilities make both to the campuses and to the communities that they serve. The same is true for new modern facilities at the CUNY law school, John Jay College of Criminal Justice both opened recently with support from the state. Of course, the job isn't complete. CUNY dates back to 1847. After - - and the average building is over 50 years old, but with your ongoing help I now that our capital program will continue to transform our student's experiences and the vibrancy of the city itself. I hope you take as much pride in this progress as I do. It

1  
2 is the result of your belief in the importance of  
3 higher education and the CUNY mission, and I am  
4 pleased to have had a chance today to thank you in  
5 person for your partnership. So Chairperson  
6 Recchia and Chairperson Rodriguez, your support  
7 has been particularly gratifying and I want to  
8 thank you both for your consistently strong  
9 advocacy for the university. Now let me turn to  
10 the operating budget. The 2014 executive budget  
11 adds 22.7 million to the community college  
12 operating budget pursuant to the maintenance of  
13 effort provision and includes 23 million to  
14 reflect the 2014 tuition increase. To put this in  
15 historical context, the recession led to a  
16 significant decline in public resources at a time  
17 when enrollment reached record levels. Since  
18 fiscal 2009, state based aid - - for community  
19 colleges decreased by 15 percent, which is over  
20 \$400 per FTE equivalent student, so we are pleased  
21 that the FY 2014 state adopted budget included 150  
22 percent increase in per FTE based aid. On the  
23 city side, total funding for the community  
24 colleges has remained relatively flat over the  
25 past three years increasing by one 1.7 million

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2 dollars, which represents less than a one percent  
3 increase. Over this same time period, community  
4 college enrollments have grown by over seven  
5 percent. Mandatory costs such as fringe benefits,  
6 energy, and contractual salary increases  
7 increments also continued to increase annually.  
8 The result has been a significant drain on the  
9 spending capacity of our community colleges.  
10 Tuition revenue has provided some additional  
11 resources. The dollars generated by the \$300  
12 tuition increase this past fall semester are being  
13 utilized by all of our campuses to ensure that  
14 students receive the direct impact of the funds.  
15 Investments have been made in fulltime faculty  
16 positions, academic programs and support, academic  
17 technology, student services, libraries, workforce  
18 development, research and financial aid. Plans on  
19 how to utilize the additional revenue were  
20 developed by individual community colleges in  
21 consultation with elected student and faculty  
22 leaders. I remind the Council that just a few  
23 years ago when we would enact a tuition increase  
24 those dollars were swept off the table, put into  
25 the general fund and the students never saw the

1 effect of those increased tuition. Those days are  
2 over for us now, and with every tuition dollar  
3 that has increased, the student sees that benefit  
4 directly in their educational experience; however,  
5 the address the increased financial impact on  
6 students, we must also consider appropriate  
7 financial aid resources as we have had in the past  
8 with the safety net program and the Vallone  
9 scholarship. In the current fiscal year the  
10 university has dedicated five million dollars from  
11 the revenue generated by the full 2012 tuition  
12 increase to assist students who are at risk of not  
13 being able to continue matriculation because of  
14 the tuition increase. This student financial  
15 assistance initiative includes support for the  
16 acquisition of textbooks and enhancement to the  
17 federal work study program and tuition waivers for  
18 students who are at the greatest financial risk.  
19 For the 2013-'14 academic year, we plan to double  
20 that commitment from five million dollars to ten  
21 million dollars. Unfortunately funding was not  
22 provided in the budget for a few key programs that  
23 have demonstrated their importance to both the  
24 university and the city. Our citizenship now  
25

1  
2 program provides assistance to New Yorkers on a  
3 wide range of immigration issues through legal  
4 services, immigration fairs, and citizenship  
5 events. Its annual call in week, which just  
6 completed its 11<sup>th</sup> year has helped more than  
7 100,000 people navigate the pathway to  
8 citizenship, including 13,000 people during this  
9 year's event alone. As calls for immigration  
10 reform grow, the program has become an  
11 increasingly important resource for thousands of  
12 people across the city. I have seen firsthand  
13 what a remarkable impact the program has had for  
14 so many trying to manage the confusing road to  
15 citizenship, the programs many volunteers and  
16 hardworking staff provides a lifetime to a better  
17 future. I have gone to every single call in show  
18 in the last 11 years, but the gentleman to my left  
19 who is on his Blackberry, which is good because he  
20 is communicating always--

21 CHAIRPERSON RECCHIA: [interposing]

22 Jay is always work, Mr. Chancellor.

23 CHANCELLOR MATTHEW GOLDSTEIN:

24 Always working. It was his idea. It was his  
25 passion. It was his commitment and I think the

1  
2 city of New York owes him a debt of great  
3 gratitude for his constant attention on this  
4 fundamental important public - - . I hope that  
5 this is the year when we are going to get past a  
6 lot of the - - about immigration reform, but Jay  
7 was out there before anybody else. So I think he  
8 deserves - - .

9 CHAIRPERSON RECCHIA: I agree.

10 [applause]

11 CHANCELLOR MATTHEW GOLDSTEIN: In  
12 addition the executive budget did not include  
13 funding for the Dominican Studies Institute, and  
14 the Center for Puerto Rican Studies, each of which  
15 is a leading national center for historical and  
16 cultural work. The creative arts team, which  
17 provides learning opportunities for at risk  
18 students in the Joseph S. Murphy Institute's  
19 campus based worker education programs were also  
20 unfunded. Your assistance in restoring funding  
21 for these important programs is vitally needed.  
22 We are also puzzled and deeply concerned to learn  
23 that funding for the Black Male Initiative was not  
24 included in the executive budget. We understood  
25 that this City Council funded initiative had been

1  
2 base lined in the 2013 city adopted budget;  
3 however, the FY '14 executive budget does not  
4 reflect that. We ask for your assistance in  
5 revisiting the decision to base line 2.25 million  
6 dollars for the Black Male Initiative, a permanent  
7 source of funding would enable continuity and long  
8 term planning in our work to support the increased  
9 participation and success of underrepresented  
10 groups in higher education particularly men of  
11 color. It would also send an important signal to  
12 external funding agencies that the initiative is  
13 being supported on an ongoing basis. I went way  
14 out front on this early in my term as chancellor  
15 creating the Black Male Initiative. It was the  
16 right thing to do then. It is the right thing to  
17 do now. We have Elliot Dawes in our audience.  
18 Elliot, where are you? He is back there.

19 CHAIRPERSON RECCHIA: Stand up  
20 there, Elliot, so everybody can see you.

21 [applause]

22 CHANCELLOR MATTHEW GOLDSTEIN: He  
23 has taken this idea and really put together a  
24 program, and that program is changing lives, and  
25 for it not to be base lined I think is a terrible

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thing.

CHAIRPERSON RECCHIA: It was base lined, and it got cut out.

CHANCELLOR MATTHEW GOLDSTEIN: It got cut out. I would also like to note a few key programs that would enable the university to expand services to students in some critical areas. The university has been working directly effectively with single stop USA, which has developed an innovative program to help the working poor access available funds and services. through a single outlet low income students can get financial counseling, free tax preparation advice and legal assistance. Last year, single stop helped more than 31,000 students with services valued at over 66 million dollars. With an office on each community college campus, the program is able to reach students who might otherwise fall behind or drop out of college for financial reasons. A small amount of the funding would enable us to expand the program to include - college and Medgar Evers College, which also have large concentration of low income students. In additional the university is partnering with

1  
2 IBM on a STEM project--science, technology,  
3 engineering, mathematics--supported by the  
4 National Science Foundation grant. The grant  
5 targets two programs, a summer bridge program for  
6 the community college transfer students and a  
7 senior thesis project combined with an IBM  
8 internship at our senior colleges. The grant  
9 offers an outstanding opportunity to enrich the  
10 STEM pipeline and increase the number of students  
11 graduating with STEM degrees, which continues to  
12 be a very high priority at this university. To  
13 take full advantage of that opportunity, the  
14 university is requesting matching funds from the  
15 city in order to double the number of  
16 participating students. Two other new programs  
17 are included in the university's request. The  
18 first is a Haitian studies institute focused on  
19 research, scholarship and community engagement  
20 within the Haitian community, which has been  
21 growing throughout the city and the state.  
22 Planning funds would enable us to work in  
23 establishing the institute. The second item is a  
24 scholarship program for the Joseph S. Murphy  
25 Institute, which focuses on educational programs

1  
2 and labor studies and public policy. In order to  
3 increase the diversity of leadership - - the  
4 institute is developing a scholarship program to  
5 encourage students from underrepresented groups to  
6 pursue advanced study. The program recognizes the  
7 changing demographic of the workforce and the need  
8 to foster leadership that better reflects the  
9 workforce. Lastly, let me turn to our capital  
10 program. There is no change unfortunately in the  
11 capital program in the executive budget; however,  
12 the budget does include the four years of funding  
13 that the City Council negotiated with the mayor's  
14 office to match existing state funds available for  
15 community colleges. These funds will enable  
16 projects to be initiated over the next four years  
17 at all of the community college campuses and will  
18 allow CUNY to complete several large challenging  
19 critical maintenance projects. For example, this  
20 summer, we will be ready to bid the enormous  
21 façade for La Guardia Community College's center 3  
22 building. Because of a lack of funding, we had  
23 originally planned to phase this project out, but  
24 thanks to the City Council and the city's  
25 commitment to the FY '13 budget, CUNY can now plan

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2 and bid the work all it wants saving money and  
3 expediting completion. Other major projects that  
4 will benefit from this funding are Bronx Community  
5 College's ongoing major utility upgrades, roof  
6 replacements at several colleges including  
7 Kingsborough Community College, construction of a  
8 new dining facility and kitchen at Queensborough  
9 community college and renovation of the 500 grand  
10 concourse building at Hostos Community College.  
11 Our critical maintenance program continues to be a  
12 major capital priority. As I mentioned, the  
13 Council's consistent report has been essential to  
14 our ability to address major health and safety  
15 issues and for maintenance on the community  
16 college campuses. That said, we are still in need  
17 of your support for this long term effort. Our  
18 community college facilities comprise over seven  
19 million square feet of space and nearly three-  
20 quarters of them are 40 years old or older. This  
21 year approximately \$360 million in identified  
22 projects need funding. On the state side, the  
23 executive budget provides a very restrained plan  
24 for CUNY. The community colleges received eight  
25 million dollars for critical maintenance. Also in

1  
2 the budget is a \$55 million challenge grant for a  
3 new program called CUNY 2020, which supports large  
4 scale capital projects based on their economic  
5 impact, advancement of academic goals and the  
6 degree of innovation and collaboration. All CUNY  
7 schools will have the opportunity to compete for  
8 these funds. Projects will be submitted by CUNY  
9 and selected by CUNY and the state. Future years  
10 of the state budget call for the CUNY 2020 to be  
11 funded at \$55 million a year and critical  
12 maintenance at the community colleges to continue  
13 to be funded at ten million a year. One of our  
14 highest capital priorities this year is funding  
15 for a new allied health and science building at  
16 Hostos Community College. We are pleased to  
17 report that this project received initial  
18 financial support from the Bronx Borough President  
19 and in the executive budget. We would like to  
20 begin design of this 170,000 square foot building,  
21 which would provide modern classrooms and science  
22 labs for the college's programs in dental health,  
23 radiological technology and nursing as well as its  
24 growing engineering and national science programs.  
25 The building will provide dental and wellness

1  
2 clinics where students will gain practical  
3 experience and the public will receive dental  
4 hygiene and wellness education. Let me end by  
5 just giving you a few updates. The first regards  
6 the repair work required as a result of the damage  
7 by Hurricane Sandy. Initial repairs at  
8 Kingsborough Community College, Borough of  
9 Manhattan Community College were quickly completed  
10 and the colleges immediately were able to get back  
11 in operation, but more work is needed to repair  
12 structures damaged both inside and out by the  
13 flood surge and high winds. Hunter College's  
14 Brookdale campus was harder hit and its building  
15 systems suffered extensive damages. The dorms and  
16 the nursing programs reopened in December, and  
17 other programs have since opened this spring.  
18 Some programs have been moved to Hunter's main  
19 campus permanently. We are working with the  
20 state, the city, the dormitory authority to file  
21 necessary insurance claims and secure funding.  
22 The colleges are eligible for under our policy  
23 with FEMA. Initial insurance funds have been  
24 received by CUNY on CUNY's behalf by the dormitory  
25 authority and we estimate that the long term

1  
2 capital repairs required will take one and a half  
3 years to complete. Lastly, let me offer just two  
4 final updates. At the Stella and Charles Guttman  
5 Community College located in leased space on 40<sup>th</sup>  
6 Street, you will remember that the Council gave  
7 funds for the diversion of two rooms for science  
8 labs. The conversion is underway. The labs will  
9 be ready for use in 2013, and last summer, the  
10 CUNY in the heights program moved into new lease  
11 space in upper Manhattan, space that was secured  
12 and built out with a two million dollars that the  
13 Council generously provided along with a state  
14 grant. CUNY in the heights is proving so popular  
15 that we are now hoping to open another 380 hundred  
16 square feet of space by years end. So I think I  
17 have spoken enough. Chancellor Recchia,  
18 Chancellor Rodriguez, other members of the  
19 Council, I again thank you for all of your work,  
20 and I am happy to play with any questions you  
21 have.

22 CHAIRPERSON RECCHIA: thank you,  
23 Mr. Chancellor, and I want to first start off by  
24 saying we appreciate your testimony today, and my  
25 colleagues have a lot of questions. I am just

1  
2 going to ask one or two questions. On the Black  
3 Male Initiative, let me tell you where we are with  
4 that. We put the money in last year. It was  
5 supposed to be base lined, and it wasn't. This  
6 year in our early talks with the administration we  
7 are trying to figure out and telling them that  
8 this should be base lined. We are trying to get  
9 it base lined. It is a priority to this City  
10 Council. So hopefully it gets base lined in this  
11 year's budget, so it never will be cut, and it is  
12 always there. I want you to know it is a priority  
13 to us. You mentioned in your testimony about two  
14 new programs, the Haitian Institute and the  
15 scholarships for the Joseph S. Murphy Institute,  
16 and now for the Haitian Institute how much funding  
17 are you looking for and what exactly will it be  
18 used for?

19 CHANCELLOR MATTHEW GOLDSTEIN:

20 After the terrible earthquake, we assembled a  
21 group of scholars, people that have studied  
22 Haitian society and people from Haiti and we have  
23 really taken this very serious and as a result of  
24 that, there has been a large number of new Haitian  
25 faculty hired at the university, and they would

1

2 like to take the seed that we started with that  
3 program to develop a multi-campus institute. We  
4 are not exactly sure where we would do it, but it  
5 is not going to need a lot of money. A few  
6 hundred thousand dollars would enable us to get  
7 the thing going, and that would be very helpful.

8 CHAIRPERSON RECCHIA: So is that  
9 two to three?

10 CHANCELLOR MATTHEW GOLDSTEIN: - -  
11 .

12 CHAIRPERSON RECCHIA: And for the  
13 Murphy Institute?

14 CHANCELLOR MATTHEW GOLDSTEIN:  
15 About \$100,000 for the Murphy Institute, and that  
16 institute I think you are all very familiar with.

17 CHAIRPERSON RECCHIA: Yeah. We  
18 give funding to it right now. Is this in addition  
19 that what we usually give?

20 CHANCELLOR MATTHEW GOLDSTEIN: Yes,  
21 in addition to what you give us now.

22 CHAIRPERSON RECCHIA: Alright. I  
23 just want to make sure. Okay. Let me recognize  
24 all of my colleagues who have joined us. We have  
25 been joined by Council Member Jimmy Oddo, Council

1  
2 Member Oliver Koppell, Council Member Fernando  
3 Cabrera, Council Member James Vacca, Karen  
4 Koslowitz, Debbie Rose, Jimmy Van Bramer, Al Vann,  
5 Vincent Ignizio from Staten Island.

6 [background conversation]

7 CHAIRPERSON RECCHIA: At this time,  
8 I will turn it over to my colleague, Council  
9 Member Ydanis Rodriguez and then we will take--if  
10 any council member would like to ask questions,  
11 please give your name to Jessica.

12 CHAIRPERSON RODRIGUEZ: Thank you  
13 again for the great work that you have been doing.  
14 My first question--first of all - - the Dominican  
15 Studies Institute and the Puerto Rican Studies  
16 Institute, I hope that we can be able to restore  
17 the funding to the original amount, which was  
18 \$470,000. I know that we went down to 450,000;  
19 however, those two institutes, they do the great  
20 work, and they have a need to go back to the  
21 original amount that they were receiving as also  
22 the Murphy Institute, but I believe that they also  
23 were - - \$250,000. With the city's \$71 million in  
24 - - the matching capital dollar, how much did CUNY  
25 already allocate all of those money for 2013

1

2 fiscal or there is any remaining funding  
3 available?

4

FEMALE VOICE: We allocated all of  
5 it, and we are now anticipating the fiscal year  
6 2014 money that we can spend. Two of the major  
7 projects that benefitted from the Council  
8 allocating that money as the Chancellor said in  
9 his testimony one of those projects is La Guardia  
10 Community College, the façade work that we are  
11 doing there and the other major project that we  
12 were able to allocate was for Bronx Community  
13 College for all the systems upgrades that need to  
14 be done at the campus, so we are now anticipating  
15 getting the next year's funding and we will  
16 allocate that to critical maintenance projects  
17 across the university.

18

CHAIRPERSON RODRIGUEZ: Okay. - -  
19 CUNY, all of us know it is a large institution. -  
20 - institution serving the 260,000 students, but  
21 also the place - - providing training  
22 certificates. It is like the first place where we  
23 go when we talk about providing training,  
24 preparing the workforce for the future; therefore,  
25 as a large institution has a lot of need. All of

1  
2 us advocate in different directions. A couple of  
3 weeks ago we got visited by a group of students  
4 from NYPIRG and - - advocating for CUNY, so one of  
5 the things that they brought to our attention is  
6 like in - - the capital need - - that there is  
7 still - - that we are still having in some  
8 classrooms at Bronx Community College and other  
9 campuses like have--do we have like a complete  
10 assessment on all the repairs that are needed and  
11 - - like how much would be needed if we will have  
12 a plan to fix all the repairs that has to be done,  
13 especially in our community colleges?

14 CHANCELLOR MATTHEW GOLDSTEIN:

15 About two years ago, we did a very comprehensive  
16 critical maintenance study across every campus of  
17 the university. We literally went into every  
18 building, every room and made an assessment, and  
19 then created a priority list based upon the level  
20 of need. That drove the request that we made to  
21 the state for critical maintenance money, and we  
22 have about--what Iris? 284 million for each five  
23 years, and that is a major help, but it is still  
24 not sufficient for what our needs are.

25 CHAIRPERSON RODRIGUEZ: ASAP, the

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ASAP program, which is needed, it is making a difference. You got some state funding for that with a base line of \$1.7 million?

CHANCELLOR MATTHEW GOLDSTEIN: That was statewide.

CHAIRPERSON RODRIGUEZ: Statewide exactly. So beside state and the other funding, how many students are benefitting from ASAP at this particular time?

CHANCELLOR MATTHEW GOLDSTEIN: We have about 2200 students that are now in the accelerated study of associate programs. We have a plan the next year to up that to 4,000 students, and it is an expensive program. Right now the incremental difference between what we pay per FTE student at a community college and what we pay for an ASAP student is about \$4,000. Because this is going to be scaled up, that number obviously will reduce to a smaller number, but it is still not an insignificant number, but from where I sit and I hope that you would agree, if you can graduate students in three years at a rate of about 55 percent as opposed to what it is now, which is under 20 percent, then the gift to the individual

1  
2 and to society is monumental, and the amount of  
3 money that would come as a result of these people  
4 being employed and contributing to the tax base  
5 greatly would exceed the investment that we are  
6 making, and I think we are on to such an important  
7 thing, that it really should be embraced as a  
8 national model because we have so many people now  
9 that are unemployed and jobs that we know are  
10 going wanting, and the reason they are going  
11 wanting is that the students are not getting  
12 prepared with a credential, and we have  
13 demonstrated a remarkable change in our ability to  
14 credential a person with no delusion, with a  
15 strong degree, and the end of the day, it is going  
16 to have a dramatic impact on employment across the  
17 United States, so I just think this is something  
18 we need to make the investment in.

19 CHAIRPERSON RODRIGUEZ: Is CUNY  
20 thinking about doing something, putting together  
21 any program on SAT prep? You know like most of  
22 the students graduating from New York City public  
23 schools and they are just applying and going to  
24 CUNY. When I went to city college '87, there was  
25 not any SAT requirement. Right now as a former

1  
2 teacher that I was, I told my students all the  
3 time if you are a 70-75 average student, your  
4 choices will be the community colleges. - - SAT  
5 is taken very seriously, is having a heavy weight  
6 when a student applies to CUNY; however, I think  
7 that we should be doing more in partnership on  
8 preparing the students to take the SAT, like have  
9 CUNY think about putting some SAT, offering some  
10 SAT prep to high school students?

11 CHANCELLOR MATTHEW GOLDSTEIN: I am  
12 sure that in our--we have as many students in  
13 continuing education that we have in degree  
14 programs, and I am sure in continuing education  
15 across our campuses are opportunities for students  
16 at very low cost to get SAT prep. Obviously, the  
17 schools are doing that as well.

18 CHAIRPERSON RODRIGUEZ: My last  
19 comment is first of all congratulating you for  
20 your initiative on addressing creating like a  
21 pipeline to prepare students for a PhD program. I  
22 hope that you will be - - in the days that you  
23 have left in this big responsibility that you - -  
24 like a strong - - into like the need to put some  
25 money on that pipeline program, you know, but the

1  
2 first hearing that I had when I became the chair  
3 of this committee was about the need to increase  
4 diversity among professors at CUNY, and I think  
5 that we have a friendly conversation. You make  
6 some progress, - - it will take decades for - - to  
7 increase the number of black and Latino professors  
8 at CUNY and we have to put some money in the  
9 pipeline, and the last thing is that I would like  
10 to see CUNY also doing better on improving  
11 diversity at the academic leaderships, deans,  
12 provosts, and other academic positions.

13 CHANCELLOR MATTHEW GOLDSTEIN: If I  
14 could just take under two minutes to respond to  
15 both. The pipeline program is something that I am  
16 deeply proud of. It was initiated around the time  
17 that you and I had those conversations. I don't  
18 think there is another university in the United  
19 States that takes as seriously as we do people  
20 being prepared and encouraged to go into PhD  
21 programs, people of color in particular, and CUNY  
22 is truly a model for that kind of engagement and  
23 for success, so I think you can be sure--it is  
24 going to take decades. It is going to take  
25 decades. This is not something you turn around

1  
2 because it has to start when the students are  
3 young and get them prepared and get them nurtured  
4 and get them the right kind of support services.  
5 With respect to faculty, we if you look at our  
6 faculty ranks today, the young people that we are  
7 bringing in they represent all levels of race and  
8 ethnicity very, very different than when I went to  
9 this institution and graduated 50 years ago. Then  
10 it was all white--very, very few people of color  
11 on the faculty. That is not the case today. It  
12 is something that we are very proud of, and it is  
13 not just hiring them. It is nurturing them,  
14 getting them through the professorial ranks,  
15 getting them tenure that is very important.

16 CHAIRPERSON RODRIGUEZ: [off mic]  
17 CUNY, we need to also look on how not only to  
18 prepare to provide the opportunity for anyone,  
19 people of color or not, to get their PhD, but - -  
20 in our city because sometimes because of the  
21 competition it is a tough world to be in. CUNY -  
22 - CUNY can provide the scholarship and prepare  
23 more people of color or other ones to get their  
24 PhD, but it is a matter of two or three years and  
25 many of them because of they need to - - diversity

1  
2 in other states, we also lose some of those men  
3 and women that we prepared. I think that some of  
4 the scholarships that we have in place and that we  
5 should have more in place - - getting a commitment  
6 from someone who gets a PhD to stay serving the  
7 city. I don't know the timing, five or ten years,  
8 but we have also to maintain some of those getting  
9 their PhD at CUNY in our city. Thank you.

10 CHAIRPERSON RECCHIA: Thank you,  
11 Council Member. Council Member Koppell? If any  
12 council member would like to ask a question,  
13 please give your name to Jessica.

14 COUNCIL MEMBER KOPPELL: thank you,  
15 Mr. Chairman. First of all, let me thank you, Mr.  
16 Chancellor, for all you have done. It is quite a  
17 remarkable turnaround if you will or improvement  
18 in the CUNY system as a whole including many of  
19 the constituent--maybe all of the constituent  
20 bodies, but you deserve a tremendous credit for  
21 what I have observed over my tenure here in the  
22 Council as a lifelong resident of New York City  
23 and in government for 40 years. You are one of  
24 the real stars of the last decades, so thank you.  
25 To mention just a small program that you may not

1  
2 be aware of and something that I have provided  
3 through the Council, the Council has provided  
4 support for, it is a program to help students get  
5 jobs in the summer. In our generation, Mr.  
6 Chancellor, if I may say so, the tradition was for  
7 many kids to go up to the Catskills and get some  
8 job training and earn some money working in the  
9 Catskill resorts. Do you know where most of the  
10 people who work in those summer resorts now not  
11 only in the Catskills, but out in the country come  
12 from? They come from eastern Europe and from  
13 Ireland. Now there is nothing wrong with that per  
14 se, but the shame is that our New York City  
15 students don't have those opportunities, and in  
16 fact, we in the Council spend millions of dollars  
17 to provide sort of summer jobs. It isn't a bad  
18 thing, but if you can get them out of the private  
19 sector, you should. Jay Hershenson has been  
20 helpful with me in getting a little bit of money  
21 from CUNY to add to the little bit of money that I  
22 have gotten from the Council for this program that  
23 is basically run out of Lehman College in the  
24 Bronx, and I bring it to your attention to hope it  
25 could be expanded because we have gotten jobs for

1  
2 about 40 students a year, and they have been  
3 recruited at the Lehman campus mostly at summer  
4 camps, a few resorts. We haven't broken into the  
5 resorts like what used to be - - . I wish we had.  
6 They are still all the eastern European kids, but  
7 it is something that would help these students not  
8 only to earn some money, but give them life  
9 skills, and so I am delighted we have done it. We  
10 have done it for the last five years. I am not  
11 going to be here anymore. I hope my successors  
12 will continue it, but I hope that CUNY will--you  
13 have paid some attention to it with Jay, but more  
14 attention 'cause I think it is valuable in many  
15 respects.

16 CHANCELLOR MATTHEW GOLDSTEIN: I  
17 think it is, and so much of what we do today is  
18 really thinking about how higher education is  
19 circumscribed around issues of economic  
20 development and job creation and performance  
21 programs relative to how they associate with jobs,  
22 so I think this is going to get traction much more  
23 so than it has in the past year, but I totally  
24 agree that this is an important thing.

25 COUNCIL MEMBER KOPPELL: We have

1

2 gotten about 40 kids a year for the last three or  
3 four years, which I am very pleased about. Thank  
4 you.

5

CHAIRPERSON RECCHIA: Okay.

6

Council Member Debbie Rose.

7

COUNCIL MEMBER ROSE: Okay. Thank

8

you. Hi Chancellor.

9

CHANCELLOR MATTHEW GOLDSTEIN: Hi.

10

COUNCIL MEMBER ROSE: I just have

11

one question, and it is about YMI--that is the

12

mayor's program, the Young Men's Initiative, and I

13

noticed that there is no funding in fiscal year

14

'14 for it. Is there a reason?

15

CHANCELLOR MATTHEW GOLDSTEIN:

16

There is funding. For the Young Men's Initiative

17

there is funding in fiscal '14. I believe the

18

number was 2.5 million that was funded as you said

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through the mayor's commission on economic

20

opportunity, so funding is there, and it is run

21

through John Jay College, and it has so far proven

22

to be successful, and so we are happy the funding

23

is continuing.

24

COUNCIL MEMBER ROSE: Okay. Thank

25

you.

1  
2 CHAIRPERSON RECCHIA: Thank you,  
3 Council Member Debbie Rose. Council Member  
4 Cabrera?

5 COUNCIL MEMBER CABRERA: Thank you  
6 so much to both Chairs. Mr. Chancellor, let me  
7 also congratulate you and echo Council Member  
8 Koppell's sentiments regarding your leadership  
9 that you have provided. You truly have brought a  
10 shift to CUNY and raise really its standing. I  
11 have seen it especially in the Bronx, and I  
12 remember just moving starting a church nearby  
13 Lehman College and just seeing it rise, and not  
14 just Lehman, all of the other colleges, so thank  
15 you 'cause I believe everything rises and falls  
16 based on leadership. I wanted to ask you just one  
17 question and one comment is the online program. I  
18 am big on online programs. I believe there are  
19 many students who want to go to college. It is  
20 very difficult for them, especially when it comes  
21 to single parents, those in disability, and we  
22 just had a hearing the other day regarding the  
23 online programs putting more--I guess what I am  
24 trying to say is to have more online degrees, not  
25 just courses, but full degrees so we may be able

1  
2 to number one, deal with the issue of space. I  
3 think that I know we are lacking space in many of  
4 the campuses. Number two, is to deal with the  
5 issue of - - very economically viable - - to have  
6 one professor, don't have to pay for electricity,  
7 et cetera, et cetera, et cetera. So I really want  
8 to put forth encouragement that we have more of  
9 the online degrees. We have seen how the private  
10 colleges have taken full advantage of them where  
11 tens of thousands of students are benefitting from  
12 that, and I also want to echo what Council Member  
13 and Chair Rodriguez had mentioned about the  
14 Dominican and Puerto Rican Institute. I know the  
15 budget gap cut in half. I have visited the  
16 institute. I am very impressed with the work that  
17 they have done. It is impressive what they have  
18 been able to do with what they have, and I know we  
19 just went through some financial dire times, but I  
20 see the light at the end of the tunnel, and it is  
21 not a choo choo train coming against us. There  
22 are better days ahead of us, and so hopefully we  
23 could do something regarding both of those.

24 CHANCELLOR MATTHEW GOLDSTEIN:

25 Yeah, let me start with the Dominican Institute

1  
2 and the Puerto Rican Institute. These have become  
3 iconic entities in the City University of New  
4 York. We started with the Puerto Rican Institute.  
5 It was followed by the Dominican Institute, and  
6 they do very, very good work, and we want to make  
7 sure that they are properly capitalized and that  
8 they do the things that really enhance the  
9 experiences that students get whether they are  
10 Puerto Rican descent or Dominican descent I don't  
11 think really matters. I think it is important  
12 that that experience be made available to all  
13 students who want to study and do some fundamental  
14 research, and so we really--this is a very high  
15 priority for us, and hope that that funding can be  
16 restored to what it was last year. Online  
17 education is going to become a defining principle  
18 at the City University of New York as it is  
19 throughout higher education, and when we hired  
20 John Mogilesku [phonetic], he is a senior  
21 university dean here, and I asked him to start a  
22 new school of professional studies never in my  
23 earliest expectation did I envisage that he and  
24 his very able colleagues would create as many  
25 online programs as they have, and their work has

1  
2 really served as a catalyst for other campuses in  
3 the system, and of course, all of you read about  
4 the - - the massive open online courses that is  
5 going to come. I just hope that people don't rush  
6 into this because of the economic imperatives. It  
7 is very seductive to be able to say that you could  
8 presumably educate lots of people for a vastly  
9 reduced price. There is also cutoffs and  
10 compromises. Having said that, I think online  
11 education is going to be demanded in the  
12 marketplace. When it is done well, it is as  
13 effective as any other modality, and we will  
14 continue to aggressively do that at CUNY.

15 COUNCIL MEMBER CABRERA: I am so  
16 happy to hear that, Mr. Chancellor, and the  
17 platform that you have in blackboard already I  
18 think you already have the infrastructure. I am  
19 not a fan of MOOCs [phonetic] because of the  
20 various reasons that you just mentioned right now,  
21 but I am a fan of the infrastructure you already  
22 have in place, which is blackboard and to be able  
23 to use the wonderful professors that you have. We  
24 don't even have to go outside. You already have  
25 the think tank already in CUNY with some of the

1  
2 best professors in this United States of America.  
3 Thank you so much, Mr. Chancellor. I wish you the  
4 best.

5 CHANCELLOR MATTHEW GOLDSTEIN:

6 Thank you very much.

7 CHAIRPERSON RECCHIA: Thank you,  
8 Council Member Cabrera. Council Member Al Vann?  
9 If any other council member would like to ask a  
10 question, please give your name because after  
11 Council Member Vann Council Member Lewis Fidler.  
12 Let me recognize Council Member Lewis Fidler,  
13 Diana Reyna, and Council Member King. - - Council  
14 Member Fidler, if any other council member wants  
15 to ask a question. Council Member Al Vann?

16 COUNCIL MEMBER VANN: Thank you,  
17 Chairman Recchia. Good morning, Chancellor,  
18 gentlemen, ladies. We are approaching I believe  
19 the 40<sup>th</sup> anniversary, 40 years since the  
20 assassination of Medgar Evers, I believe it is in  
21 June. 50 years? Where did I lose ten years?

22 [laughter]

23 COUNCIL MEMBER VANN: As I think  
24 almost everyone realizes what Medgar Evers meant  
25 to this nation really, but particularly to the

1  
2 African American community. He was a great--he  
3 made the ultimate sacrifice for us so much so that  
4 when we were negotiating with the City University  
5 of New York after that time that we agreed to name  
6 college number 7 after Medgar Evers, and we were  
7 very pleased to do that, and we cherish and honor  
8 his name and all that he represented. As you  
9 know, I think there is a critical point right now  
10 at Medgar Evers and as you leave, we have had  
11 discussions with the collective elected officials  
12 from Brooklyn and I think we have arrived a point  
13 where some decisions would be made by you that we  
14 think are very important starting the rebirth if  
15 you will, renewal of what I think and what will  
16 become a great institution, Medgar Evers, so I  
17 just wanted to bring that to your attention. Our  
18 expectation in the next few months that we will  
19 come to some very firm and collective decision in  
20 what the new direction for Medgar Evers College,  
21 which I know you share with us. I just wanted to  
22 make that point. Thank you for your - - .

23 CHANCELLOR MATTHEW GOLDSTEIN: I  
24 thank you for the point. With the Chairs'  
25 permission, I would just like to put my own

1  
2 personal experience on what you said about Medgar  
3 Evers. 50 years ago, I sat in what was then known  
4 as Lewison [phonetic] Stadium as a fresh graduate  
5 with a baccalaureate degree from CCNY, and the day  
6 before Medgar Evers was shot, the night before  
7 President Kennedy signed the first civil rights  
8 act, and our commencement speaker was Martin  
9 Luther King Jr. It was a very profoundly  
10 emotional experience for those of us who were  
11 socially active at that time in addition to being  
12 students. I am now writing a commencement address  
13 that I will be giving at CCNY 50 years after I was  
14 a student listening to Martin Luther King, and I  
15 will weave into that commencement address Martin  
16 Luther King, Medgar Evers, and how those  
17 experiences came to where we are today. So for  
18 me, it is a very emotional part of my own history  
19 of living in this city and struggling with so many  
20 of the things that our youngsters are struggling  
21 with today. Councilman Vann I think was  
22 reflecting upon our efforts to appoint a new  
23 president at Medgar Evers. I had the pleasure I  
24 have had many times talked with Councilman Vann  
25 about our commitment to really do the right thing

1  
2 at Medgar Evers. To show you how far the  
3 university has progressed, I can't tell you how  
4 pleased I am in the - - committee is by the depth  
5 of the pool of people that we are now interviewing  
6 to select the very next president of Medgar Evers.  
7 This has never happened in the history of Medgar  
8 Evers, and I think it is a great testament to  
9 people believing that the City University of New  
10 York is a place where serious people want to  
11 embark upon a professional life or move up  
12 professionally in their life. People that we are  
13 interviewing are deeply committed to the mission  
14 of Medgar Evers, many of them know the community  
15 well where Medgar Evers resides. You have my  
16 pledge, Councilman Vann that we will--that I will  
17 make a recommendation probably one of the last  
18 things I will do make a recommendation in June to  
19 the board of trustees about who I think the next  
20 president could be, and we look forward to your  
21 comments on that before that decision is made.

22 CHAIRPERSON RECCHIA: Okay.

23 Council Member Lewis Fidler?

24 COUNCIL MEMBER FIDLER: Thank you,  
25 Chairman Recchia. It is good to see you,

1  
2 Chancellor Goldstein and your entire team. First,  
3 I want to thank you for your many, many years of  
4 exemplary service for the young people of New  
5 York. I am very pleased to hear that you are  
6 looking forward to doing the right thing at Medgar  
7 Evers. I would like just to call your attention  
8 to the need to do the right thing at Brooklyn  
9 College. I don't think that it is any secret that  
10 a number of us, myself included in that number,  
11 were very, very displeased with events that  
12 happened recently at the Brooklyn College campus  
13 that to me are endemic of a long term pattern of  
14 imbalance that chills the academic freedom of a  
15 large number of students on this campus. A week  
16 or two ago a number of us wrote to Vice Chancellor  
17 Hershenson with a number of recommendations for  
18 how to deal with that. Since this is a budget  
19 hearing, my question to you would be have you seen  
20 that letter, and is there anything that this  
21 Council needs to do in the budget to make it  
22 possible for these recommendations to be put into  
23 effect or can these be effected within the  
24 parameters of your existing budget?

25 CHANCELLOR MATTHEW GOLDSTEIN: I

1  
2 thank you for the letter. I did read it. Jay  
3 Hershenson obviously shared it with me. We did  
4 file a report by two very distinguished attorneys.  
5 There were recommendations in there that we are  
6 taking very seriously. We are in very active  
7 discussions now with the president of Brooklyn  
8 College to effect changes in the way events like  
9 that are planned and how they are executed, and I  
10 don't think we really need to ask the Council for  
11 any particular additional funding. I think within  
12 the resources that we have, it really is about  
13 management of events and not so much about pumping  
14 additional resources in to manage those events, so  
15 when that process is finished, we will be very  
16 happy to share all of that with you.

17 COUNCIL MEMBER FIDLER: With all  
18 due respect, Chancellor, you said you were  
19 considering the recommendations that were made by  
20 your panel of two distinguished lawyers. They  
21 must have been very distinguished because they  
22 managed to take a set of facts that are obvious to  
23 about 5,000 students on the campus and twist them  
24 into something that really misses the point  
25 entirely, and the report doesn't go to what I can

1  
2 tell you from my experience in and around the  
3 Brooklyn College campus. There has been a long  
4 term pattern of imbalance, and the report doesn't  
5 make any recommendations that address that issue,  
6 and so I want to use my moment today to ask you to  
7 look more carefully at what is going on in the  
8 Brooklyn College campus, what has been going on  
9 for a long time at the Brooklyn College campus,  
10 and see whether or not the recommendations that I  
11 made in the letter that was sent to Vice  
12 Chancellor Hershenson on the 29<sup>th</sup>, which do go to  
13 that issue and go directly to the imbalance and  
14 the fact that thousands of students on this campus  
15 don't feel comfortable taking a course in the  
16 political science department for example--that  
17 something be done within whether you need  
18 budgetary assistance to do it or not and that is  
19 the question I actually ask. Something has got to  
20 be done because I will tell you, Chancellor, I  
21 haven't come this long and this far that I am  
22 going to let this stand, when to me it is an  
23 outrage, and I am containing myself pretty well  
24 today.

25 CHANCELLOR MATTHEW GOLDSTEIN: Why

1  
2 don't we have a private conversation between the  
3 two of us? I would like to engage you in that.  
4 We really haven't had that opportunity.

5 COUNCIL MEMBER FIDLER: I would be  
6 delighted. Thank you.

7 CHAIRPERSON RECCHIA: Council  
8 Member Diana Reyna will be the last Council Member  
9 to ask questions.

10 COUNCIL MEMBER REYNA: Thank you so  
11 much, Mr. Chair. I just wanted to take a moment  
12 to ask--good morning, Chancellor--and making a  
13 very specific ask regarding the status of your  
14 small business development centers, which are  
15 remarkable within the CUNY system, and whether or  
16 not there is an impact due to sequestration in the  
17 federal level that funds come through the state  
18 for as pass through to these SBDCs if there is any  
19 impact at all.

20 CHANCELLOR MATTHEW GOLDSTEIN:  
21 First let me say that I agree that our network of  
22 small business centers are something that we are  
23 deeply proud of and that they do service thousands  
24 and thousands of people who come through those  
25 doors to get advice on things as simple as how do

1  
2 I get a loan? How do I write a business plan?  
3 How do I site a business? How do I assess  
4 competition? Things very, very basic kinds of  
5 things that any entrepreneur would need to know.  
6 I do know that the small business administration  
7 like others at the federal government as a result  
8 of the sequester has had funding reduced. I don't  
9 know what the number is. It probably is in the  
10 order of six or seven percent, but I have not  
11 heard directly from any of our cents that that  
12 reduction that I think was borne mainly  
13 administratively in Washington has filtered in any  
14 negative way to any of our centers, but I will get  
15 the data more precisely and be happy to write you  
16 and give you exactly what the state of affairs  
17 are.

18 COUNCIL MEMBER REYNA: I would  
19 appreciate that confirmation. It is important to  
20 us, and we want to make sure that we communicate  
21 if there is any displeasure in any cuts to the  
22 SBDCs taken upon what would be non-administrative,  
23 but directly impacting services, and so we want to  
24 be helpful if there is an opportunity to do so in  
25 a timely fashion. The other matter I wanted to

1  
2 just raise is the MWBE local law 1 commitment in  
3 the City Council to making sure that we are  
4 improving what would be access and opportunity for  
5 minority and women owned business enterprises and  
6 the performance outcome on procurement on behalf  
7 of CUNY. What is that performance outcome? Do  
8 you have that information on you? We would like  
9 to understand what goals have been met through  
10 CUNY?

11 MALE VOICE: For the past year for  
12 the operating budget, about five percent of our  
13 total procurement went for MWBEs. We certainly  
14 want to improve that goal. We have been doing a  
15 lot. For the last several years, we have been  
16 having a one day conference where we invite in  
17 minority and women owned businesses to come in and  
18 all of our colleges are there, and we inform these  
19 MWBEs how they can do business with CUNY, how they  
20 can become both state certified and city certified  
21 MWBEs.

22 COUNCIL MEMBER REYNA: I am not  
23 referring to certification. I am referring to  
24 procurement.

25 MALE VOICE: That is correct. In

1  
2 order for us to have procurement with these MWBEs  
3 they need to be certified in the city level for  
4 the community colleges and at the state level for  
5 our senior colleges, and so we bring them in every  
6 year. It has been very successful conference and  
7 growing every year, and that is way that we do  
8 outreach to them. For this current year coming  
9 up, the next academic year, we are also going to  
10 be providing an incentive fund to our colleges  
11 that if they increase their MWBE participation  
12 that the university will provide additional  
13 funding to them specifically for MWBE purchases  
14 because we want to incentivize the colleges to  
15 utilize more MWBE vendors.

16 COUNCIL MEMBER REYNA: And you  
17 mentioned incentive for purchases. What about  
18 incentive for capital dollars spent? Thank you.

19 FEMALE VOICE: Like Matt on the  
20 operating side, we have to comply with both city  
21 and state targets, and I just want to say on the  
22 state side, we have exceeded the target that has  
23 been set by the state for the last two years. The  
24 percentage was 20 percent. We exceeded it by  
25 almost 12 percent. On the city side for the

1  
2 community colleges, we have met the target and  
3 like on the operating side, we too on the capital  
4 side to training programs and certification  
5 programs so the contractors can be certified as  
6 MWBEs so then they can bid on our work.

7 COUNCIL MEMBER REYNA: And the  
8 percentage met at the city level is five percent?

9 CHANCELLOR MATTHEW GOLDSTEIN: On  
10 the operating budget side.

11 COUNCIL MEMBER REYNA: On the  
12 operating budget side.

13 FEMALE VOICE: I am not quite sure  
14 what the capital side is. I can get it for you,  
15 but I do know that we met that standard.

16 COUNCIL MEMBER REYNA: Fantastic,  
17 and when you do communicate back those figures met  
18 if you could break it so we understand what is  
19 minority and what is women, that would be very  
20 helpful.

21 FEMALE VOICE: We have to break it  
22 out that way.

23 COUNCIL MEMBER REYNA: Absolutely.  
24 Thank you very much. Chancellor, I will end with  
25 your support to the Dominican CUNY Institute.

1  
2 Clearly, the - - discovery credited to the  
3 Dominican CUNY Institute studies is remarkable,  
4 and we want to make sure that we continue the  
5 support that you are 100 percent committed behind  
6 making sure that their work continues to leave a  
7 legacy in the city of New York, and I don't know  
8 if there is any further commitments that the CUNY  
9 as far as the board of trustees has made to just  
10 help leverage a lot of what is now being  
11 celebrated, the discovery of - - Rodriguez, which  
12 is the first Dominican immigrant to be dated back  
13 to an earlier immigration wave, dating back quite  
14 two centuries ago, and so I wanted to just  
15 understand what level of commitment is there,  
16 your continued commitment to that particular  
17 institute?

18 CHANCELLOR MATTHEW GOLDSTEIN: My  
19 commitment and the successor that I ask to step in  
20 as we look for a permanent chancellor is strong,  
21 is without reservation, and I like your word  
22 leverage because like you, I am a leverage person.  
23 I like to be able to stretch the dollar, and part  
24 of my effort when I step down is to really work  
25 quietly with the university on not only achieving

1  
2 the three billion solar capital campaign level  
3 that we started a few years ago, and we have  
4 another two years to finish that, but to expand it  
5 as well, and I think those soft dollars, non-tax  
6 levy dollars could be very well used to leverage  
7 against government dollars for things like the  
8 Dominican Institute, for things like scholarships  
9 for students that are not eligible for TAP or  
10 Pell. So leverage to me is a good word, and we  
11 will continue to do that.

12 COUNCIL MEMBER REYNA: Thank you  
13 very much. Thank you for all of your service.

14 CHAIRPERSON RECCHIA: Alright. We  
15 have three minutes left. Okay. Jumaane Williams  
16 wants to ask one quick question, Mr. Chancellor.  
17 Jumaane, you have a question?

18 COUNCIL MEMBER WILLIAMS: Thank  
19 you. I am sorry I came late. I am sure the  
20 testimony was great. Congratulations. I wish you  
21 luck on your retirement. I do want to mention as  
22 I am sure was mentioned the Medgar Evers issue is  
23 still something that is of a major concern to me,  
24 and I think the way we treated his departure and  
25 the new president is not proper, and so I am

1  
2 hoping we still will find an interim before the  
3 new president comes like we have done in other  
4 colleges. Having that president there as a lame  
5 duck is problematic to the campus and we - -  
6 longer time search to find the most appropriate  
7 person, but other than that I think there is some  
8 obviously good things you have done in your  
9 tenure, and I want to thank you for that. As a  
10 CUNY grad, I also want to thank you, and I wish  
11 you the best of luck, and I hope for great things  
12 for CUNY. Thank you.

13 CHAIRPERSON RECCHIA: I just want  
14 to set the record straight for Council Member  
15 Jumaane Williams. He wasn't here when you told  
16 Council Member Al Vann that you are in the  
17 selection process that the elected officials will  
18 have some input. Can you just inform Council  
19 Member Williams about that, about what you said  
20 earlier?

21 CHANCELLOR MATTHEW GOLDSTEIN: [off  
22 mic] going to wrap this up within a few weeks,  
23 and--

24 CHAIRPERSON RECCHIA: [interposing]  
25 Speak into the microphone please?

1  
2 CHANCELLOR MATTHEW GOLDSTEIN: As I  
3 said to Councilman Vann, we are going to give the  
4 elected officials an opportunity to comment on the  
5 candidates, the small pool of candidates that have  
6 gone through the selection process, and we will  
7 very much welcome your counsel on whether you  
8 think from your perspective are the kinds of  
9 candidates that are appropriate to lead Medgar  
10 Evers in its future.

11 CHAIRPERSON RECCHIA: Thank you  
12 very much. I just have one quick question just to  
13 go over with you so I am clear. In looking over  
14 the budget I saw \$16.5 million in new needs for  
15 operating support, and then in the budget there  
16 was an additional \$300,000 for Hunter College.  
17 What was that \$300,000--

18 CHANCELLOR MATTHEW GOLDSTEIN:  
19 [interposing] That is not for Hunter College. It  
20 is the Hunter College campus schools. That is  
21 what it is. It is nothing to do with Hunter  
22 College.

23 CHAIRPERSON RECCHIA: Okay. That  
24 just came across me last night when I was looking  
25 over the budget. In addition to that is that you

1

2 are getting 16.1 million additional dollars for  
3 the community colleges from the state. Is that  
4 correct?

5

6 CHANCELLOR MATTHEW GOLDSTEIN: We  
7 are getting about \$12.3 million in additional  
8 funding from the state. The base aid rate that  
9 the state uses to fund community colleges  
10 throughout New York State was increased by \$150  
11 per FTE for fiscal '14, and that generates about  
12 12.3 million in additional funding for the  
13 community colleges from the state level.

14

15 CHAIRPERSON RECCHIA: From the  
16 state level.

17

18 CHANCELLOR MATTHEW GOLDSTEIN: But  
19 remember we had reduction of \$400 per FTE student  
20 over the past three years, so we are still behind-  
21 -

22

23 CHAIRPERSON RECCHIA: [interposing]  
24 You are still behind \$250. Okay. I just wanted  
25 go over that. Okay. Council Member Ydanis  
Rodriguez has one or two questions, and then we  
will.

26

27 CHAIRPERSON RODRIGUEZ: [off mic]  
28 one of the questions was about the \$200,000 and

1  
2 fair answer. I just wanted to finish elaborating  
3 a little bit on the CUNY Dominican Institute and  
4 the Puerto Rican Studies Institute. When we  
5 reduce the budget from \$470,000 to 250 to both  
6 institutes as far as I recall, the agreement was  
7 that we went down to 250, 270 to - - 250, but CUNY  
8 will take care of the rest.

9 CHANCELLOR MATTHEW GOLDSTEIN: I  
10 think we did.

11 CHAIRPERSON RODRIGUEZ: So we just  
12 want to be on the same page--we just want to be  
13 sure that in this process of now moving toward the  
14 budget, our expectation is that we will go back  
15 with the same plan that if CUNY takes care of the  
16 rest, that \$220,000, it will be fine. - - I  
17 personally will be pushing for the Dominican  
18 Studies Institute and the Puerto Rican Studies  
19 Institute to be restored--that is another thing--  
20 to be restored - - \$470,000. They do great work,  
21 and I appreciate and - - all the support that you  
22 provide, but I think that we have to put the money  
23 where the word talks, and they have the need to be  
24 there as a - - which is \$470,000.

25 CHANCELLOR MATTHEW GOLDSTEIN: My

1

2 expectation is you will do the right thing and  
3 restore it.

4

CHAIRPERSON RECCHIA: Yes. We are  
5 working with the administration. This has been  
6 brought up in our preliminary talks with the  
7 administration, and we are trying to come to an  
8 agreement with all of the parties.

9

CHANCELLOR MATTHEW GOLDSTEIN: I  
10 think everybody agrees these are two very  
11 important institutions.

12

CHAIRPERSON RECCHIA: Well, Mr.  
13 Chancellor, I want to thank you for years of  
14 dedication. I just have to tell you something.  
15 Kingsborough Community College and the leadership  
16 of Regina - - , she is doing a great job, and she  
17 is retiring also, so I hope you pick someone--will  
18 you pick someone before you depart?

19

CHANCELLOR MATTHEW GOLDSTEIN: - -  
20 we haven't even started the search yet because she  
21 is going to be here until August, and so we have  
22 used Stewart Suss [phonetic] before. He was an  
23 interim president there, and we will do the same  
24 thing.

25

CHAIRPERSON RECCHIA: I want to

1  
2 thank you all for coming today. I want to thank  
3 Jay Hershenson. I want to thank John Ketowsky  
4 [phonetic] and Stacy.

5 CHANCELLOR MATTHEW GOLDSTEIN: His  
6 name is the great John Ketowsky.

7 CHAIRPERSON RECCHIA: The great  
8 John Ketowsky. Mr. Chancellor, this is your last  
9 hearing. I want to thank you. Ladies and  
10 gentlemen, let's all rise and give the chancellor  
11 a round of applause.

12 [applause]

13 CHAIRPERSON RECCHIA: We will take  
14 a two minute recess, and we have been joined by  
15 Darlene Mealy and Jumaane Williams. We will take  
16 a two minute recess and start the Department of  
17 Youth.

18 [recess]

19 CHAIRPERSON RECCHIA: We will now  
20 resume the City Council hearing on the mayor's  
21 executive budget for FY 2014. The Finance  
22 Committee has now been joined by the Committee on  
23 Youth Services chaired by my colleague Council  
24 Member Lewis Fidler and the Committee on Community  
25 Development chaired by my colleague Al Vann to

1  
2 hear from the Department of Youth and Community  
3 Development. At this time I recognize Council  
4 Member Al Vann.

5 CHAIRPERSON VANN: Good morning,  
6 ladies and gentlemen. I am Al Vann. I chair the  
7 Committee on Community Development. I am pleased  
8 to join my colleagues and co-chairs for this  
9 hearing on DYCD's fiscal 2014 executive budget.  
10 One of the issues that I will be seeking clarity  
11 about today is the federal sequestration and its  
12 impact on the agency's budget. Sequestration is a  
13 series of automatic across the board cuts to  
14 government agencies as I understand totaling near  
15 \$1.2 trillion nationally over ten years. These  
16 cuts began to take effect on March 1<sup>st</sup> of 2013, so  
17 for fiscal year 2013 the spending reductions are  
18 approximately 85.4 billion, with similar cuts  
19 expected for fiscal year 2014 through 2021, so for  
20 DYCD this would mean a five percent cut to  
21 community service block grants, and another five  
22 percent cut to the workforce investment act  
23 program for this current fiscal year, or fiscal  
24 year 2014. We look forward to learning about how  
25 DYCD is proposing to make such cuts. We also seek

1  
2 answers regarding which communities and groups of  
3 youth may be particularly affected. In addition,  
4 the committee seeks answers about the impact of  
5 the mayor's poverty programs, the center for  
6 economic opportunity and the Young Men's  
7 Initiative, each of which are partially funded  
8 through DYCD's budget. The CEO program was  
9 launched in 2006 with the goal of reducing poverty  
10 in New York City. The YMI was launched by the  
11 administration in the summer of 2011 to assist  
12 young black and Latino men in the areas of  
13 education, employment, justice and health. So  
14 what are some of the outcomes of these  
15 investments? For example, work progress has the  
16 administration made in meeting the YMI goal of  
17 reducing the achievement gap in schools. How  
18 effective has the young adult literacy program  
19 been thus far in helping to meet this goal? And  
20 in addition we look forward to hearing about the  
21 employment initiatives operated by DYCD that are  
22 included under the YMI umbrella and understanding  
23 their role in meeting these YMI goals. So thank  
24 you very much. I look forward to your testimony,  
25 Commissioner, and I pass it back to my co-chairs.

1  
2 CHAIRPERSON RECCHIA: Thank you,  
3 Council Member Al Vann. Council Member Lewis  
4 Fidler, chairman of the Youth Committee.

5 CHAIRPERSON FIDLER: Thank you  
6 everybody. Good morning. I want to first  
7 acknowledge that we have been joined by  
8 Councilwoman Sara Gonzalez, Council Members  
9 Darlene Mealy, Donovan Richards, Peter Koo and  
10 Fernando Cabrera, and all of you who made the trek  
11 across the street. As Michelle said to me on the  
12 way over here, if we hadn't cut the youth budget  
13 so much, none of you would have had to be here  
14 anyway. We could have done it in the other room.  
15 Commissioner, I think this is our 12<sup>th</sup> budget  
16 together; perhaps our 24<sup>th</sup> budget hearing, and it  
17 would be inappropriate for me to begin without  
18 thanking you for your service and your  
19 partnership, and I really do feel that this agency  
20 and the Council have been partners to the extent  
21 that OMB allows us to be. I think I have gotten  
22 you in trouble a number of times before by telling  
23 the mayor that you are my favorite commissioner.  
24 Everyone should know that I don't say anything  
25 that I don't mean, and I really do mean it. I

1  
2 wish that we had the resources to do everything  
3 that you and I believe should be done. You have  
4 really been terrific, and I would ask everyone  
5 assembled here to give you a round of applause in  
6 thanks of your service.

7 [applause]

8 CHAIRPERSON FIDLER: Now  
9 unfortunately Commissioner, it goes all downhill  
10 from here. I have to say that I am extremely  
11 disappointed that nothing has changed since the  
12 preliminary budget, and I assume that most people  
13 in the room were in the room for that hearing  
14 where I detailed the destruction of a number of  
15 programs that DYCD and the Council have worked to  
16 nurture over the last 12 years. Certainly the cut  
17 to the after school programs in the City of New  
18 York whether they be OST, Beacon, Cornerstone,  
19 whatever are Draconian. I can't believe that even  
20 over at OMB where they are more interested in  
21 beans than children could they possibly believe  
22 that such a budget cut makes any sense at all. It  
23 is not good for the kids. It is not good for  
24 their parents. It is not good for our local  
25 police precincts on every level, and we talk about

1  
2 fighting gun violence--I am sure Council Member  
3 Williams will join us in a bit. He is the  
4 chairman of the Council taskforce against gun  
5 violence. We don't just talk about taking guns  
6 out of people's hands. We talk about giving them  
7 productive things to do and certainly in this age  
8 category this is the city's effort to give these  
9 young people something productive to do. When you  
10 take a program that unfortunately at its fullest  
11 funding doesn't meet the needs of as many young  
12 people as have needs, and then cut it by two-  
13 thirds, which is what we are doing, it boggles the  
14 mind. Last, and you know this is coming, my  
15 biggest disappointment was the fact that the exec  
16 came out and we had not base lined the funding for  
17 the continuum of services to the 3800 children who  
18 sleep on our streets at night. When the mayor  
19 signed our reporting bill on how many of these  
20 young people had been the victims of sex  
21 trafficking, I had asked him them if he would  
22 consider the base lining of this money. I have  
23 him on YouTube promising to speak to Mark Page  
24 about it, and saying some very, very positive  
25 things, and it truly gave me hope that the mayor

1  
2 would not allow this critical service, the most  
3 vulnerable of the vulnerable youth in our city to  
4 become part of this budget dance that we seem to  
5 do every year, and I don't know whether or not he  
6 forgot to have that conversation or whether Mark  
7 Page is in charge and not the mayor, but in any  
8 event, it didn't happen, and in the year when we  
9 are preparing for an RFP on the subject not to  
10 have the money base lined is even more ridiculous.  
11 Forget about the need, but the idea of good  
12 business management of a program that you and I  
13 both know is not going away, not to have it RFPed,  
14 not to have it base lined for the RFP is insanity.  
15 I guess because it is such a nice day, I am a  
16 little mellower. Don't take that for one second  
17 to believe that this Council doesn't have the same  
18 resolve that it has had before to restore all of  
19 these programs for our kids, to restore the money  
20 for RHY, OST, Beacon, Cornerstone, and we are just  
21 beginning again, so with that, I turn it over to  
22 you, Commissioner.

23 COMMISSIONER MULLGRAV: [off mic]

24 CHAIRPERSON RECCHIA: Hold on,  
25 Commissioner. We have been joined by Council

1  
2 Member Oliver Koppell, Council Member Brewer and  
3 Council Member Melissa Mark-Viverito. Go ahead.

4 COMMISSIONER MULLGRAV: Good  
5 morning, Chairs Fidler, Recchia and Vann and  
6 members of the Youth Services, Finance and  
7 Community Development Committees. I am Jeanne  
8 Mullgrav, commissioner for the Department of Youth  
9 and Community Development, and I thank you for the  
10 opportunity to discuss our budget outlook for  
11 fiscal year 2014. As this is our last budget  
12 hearing, I also want to express my appreciation  
13 for the support and the partnership that we have  
14 had, Chairmen Fidler, Recchia, Vann, as well as  
15 with the Speaker and the Speaker's staff and all  
16 of the members of these committees. Against all  
17 odds the aftermath of September 11<sup>th</sup>, the housing  
18 market meltdown, the worst economy since the Great  
19 Depression and super storm Sandy, DYCD has grown  
20 in ways we couldn't have seen possible in 2002.  
21 Just looking at the numbers, DYCD's budget has  
22 grown from 165 million to 355 million today. This  
23 is in large part of the mayor and the Council's  
24 commitment to our mission and recognition of the  
25 need to make investments in young people. This is

1  
2 terrific news for young people and families across  
3 the city, but our accomplishments are much deeper  
4 than the numbers on a spreadsheet. We  
5 fundamentally changed the way services and funding  
6 is allocated to communities across the city. We  
7 insisted on transparency and accountability and  
8 how tax dollars are spent. We provided  
9 organizations with the tools and supports that  
10 they need to succeed and develop and we  
11 implemented innovative program models now used by  
12 communities across the nation. Our decisions have  
13 been guided by a data driven approach, and we are  
14 committed to directing funds to parts of the city  
15 that were historically underserved. For example,  
16 SY - - allocations reflect youth and poverty data  
17 in deciding how much funding to allocate to each  
18 borough. 70 percent of OST programs are located  
19 in areas with the highest rates of youth in  
20 poverty and state subsidized childcare. Immigrant  
21 services are located in the communities where the  
22 most amount of English language learners live.  
23 DYCD has also invested in building the capacity of  
24 its own staff to strengthen site monitoring  
25 practices. In this regard, DYCD developed three

1  
2 web based management systems called DYDC online,  
3 Kiwi [phonetic] and Capricorn. DYCD online  
4 improved our ability to efficiently oversee  
5 programs and non-profits and provide data to  
6 ensure that our programs are effective. It tracks  
7 the number of youth who are served across all OST,  
8 Beacon, Teen Action and Cornerstone programs. It  
9 helps us to immediately pinpoint difficulties and  
10 assist programs in meeting their goals. Since its  
11 incept it has tracked 768,000 participants, which  
12 is larger than the population of Fort Worth,  
13 Texas. Program participants attended a total of  
14 263.5 million hours of programming, a total of  
15 more than 30,000 years of programming. Capricorn  
16 allows us to manage community services block grant  
17 funded and runaway and homeless youth services.  
18 The system assists case managers to more  
19 effectively monitor contracts and help agencies  
20 centralize enrollment of participants, outcomes,  
21 case management notes and attendance record  
22 keeping. DYCD also continues to invest in our  
23 staff to strengthen site monitoring and deliver  
24 ongoing support to our providers. Kiwi is the  
25 database used for our program quality monitoring

1  
2 tool, known as PQMT. It allows staff and  
3 providers to identify program components that are  
4 exemplary and to highlight where there is room for  
5 improvement and need for capacity building  
6 assistance. The tool is aligned with best  
7 practices and administrative requirements and it  
8 enables staff to rate programs based on activity  
9 observation, conversations and document review.  
10 This has helped increase the transparency of  
11 DYCD's expectations for programs and providers and  
12 promotes continual program improvement. These  
13 efforts are enhanced by audits and fiscal field  
14 reviews from in house staff and from contracted  
15 certified public accounting firms. This ensures  
16 that funds are properly spent and programs operate  
17 according to their contractual requirements. By  
18 the end of the year DYCD expects to have released  
19 60 requests for proposals across a broad range of  
20 program areas. We use RFPs as an opportunity to  
21 improve our program models by learning from our  
22 experience, gathering input from community  
23 stakeholders, analyzing the evaluations of our  
24 programs and taking in findings from new research.  
25 Across the board, we can point to programs that

1  
2 were created, implemented and enhanced such as our  
3 Cornerstone programs in public housing, the young  
4 adult internship program or the new summer youth  
5 employment program contracts. We also are proud  
6 of the runaway and homeless youth continuum and  
7 our out of school time initiative [phonetic]. As  
8 an example, this approach led us to mandate summer  
9 programming in all of our OST programs and to  
10 emphasize STEM, literacy, and parent engagement  
11 and to require an educational specialist. DY  
12 expects much for its providers, but understands  
13 that they can only be successful if they are given  
14 the right tools. By bringing together  
15 practitioners, researchers and other experts to  
16 strengthen organizations and programs DYCD has  
17 also contributed to broader learning and field  
18 building efforts. DYCD leverages the expertise of  
19 technical assistance partners to offer support  
20 from leaders in a myriad of fields. Hundreds of  
21 organizations have benefitted from a range of  
22 services, such as organizational development  
23 support and trainings on key topics in youth and  
24 family services. Building on these efforts on  
25 June 4<sup>th</sup> and 5<sup>th</sup> DYCD will be hosting our largest

1  
2 ever OST conference for providers at New York  
3 University. The event seeks to expand stem  
4 learning opportunities and connect organizations  
5 to resources, such as museums and universities.  
6 DYCD also supports our organizations by providing  
7 information and funding opportunities both through  
8 DYCD and public and private funders on our website  
9 and in monthly newsletters. We streamlined our  
10 website to make all concept papers and  
11 solicitations easily accessible, and we also  
12 include step by step instructions for  
13 organizations awarded discretionary funding along  
14 with a list of all necessary documents. I invite  
15 you also to take a look at our new website, which  
16 we will be launching next week. We developed a  
17 fiscal manual to assist organizations in their  
18 compliance with all city, state and federal  
19 regulations in a range of areas. We promptly pay  
20 our providers their payment requests. A valued  
21 member of our team, Linda Pantages [phonetic], was  
22 just awarded the very prestigious Sloan [phonetic]  
23 public service award. She was honored for her  
24 efforts to ensure quick payments, a requirement  
25 for stability for community based organizations.

1  
2 DYCD has become a national leader in youth  
3 services, and we are pleased to share our  
4 experiences and knowledge with localities  
5 throughout the country and in some cases the  
6 world. We are proud that New York City has for  
7 the fifth year been named one of the 100 best  
8 communities for young people by America's Promise  
9 Alliance. In awarding the city, they cited DYCD  
10 afterschool services and our work with the New  
11 York Academy of Sciences afterschool STEM  
12 mentoring program. In recognition of DYCD's work  
13 in STEM, we were invited to attend the Whitehouse  
14 Science Fair on April 22<sup>nd</sup>. The event provided an  
15 opportunity to network with national leaders in  
16 the STEM field and to promote New York City's  
17 important work in this area. As we discussed in  
18 March, the budget climate for government agencies  
19 remains challenging. Like all city agencies, DYCD  
20 has implemented 13 rounds of gap closing actions  
21 in recent years. Working with the mayor, City  
22 Council, Chancellor Walcott, and our dedicated  
23 providers, we have been able to maintain core  
24 services for young people and families. We  
25 especially appreciate the Council's commitment to

1  
2 restore 80 million in the current fiscal year,  
3 which allows us to maintain and in some cases even  
4 increase our level of service. DYCD's fiscal  
5 year 2014 budget is 265 million, 161 million of  
6 that total is city tax levy. 61.5 million is  
7 federal funds. 18.2 million is state funds and  
8 24.3 million is intercity funds. Although the  
9 largest portion of our budget is through city tax  
10 levy, state and federal support is still critical  
11 to our programs. I would like to update you on  
12 the status of our state and federal funds. The  
13 enacted state budget included near level funding  
14 for DYCD's programs. We are pleased that it  
15 slightly increased funding for runaway and  
16 homeless youth. It also combined the youth  
17 development and delinquency funding or YDDP with  
18 the special delinquency prevention program, SDDP,  
19 which we have used to fund our out of school time  
20 program. Additionally, it includes 25 million  
21 statewide for the summer youth employment program.  
22 The enacted budget included an increase in the  
23 minimum wage, but it will not affect this summer's  
24 SYEP program. The incremental wage increase will  
25 take effect on December 31<sup>st</sup>, so we will consider

1  
2 the new wage in our planning for the summer 2014  
3 program. At the federal level DYCD is carefully  
4 monitoring budget actions. As you know, our main  
5 sources of federal funding include the community  
6 services block grant, the workforce investment act  
7 and the community development block grant. The  
8 sequestration process reduced discretionary  
9 federal funding by five percent at the national  
10 level. In order to minimize the hardship on our  
11 providers, we expect to implement the necessary  
12 cuts in fiscal year 2014. I am disappointed that  
13 once again, the president's budget proposal for  
14 next year, cuts CSBG [phonetic] some 50 percent.  
15 We will continue to emphasize the importance of  
16 this funding source for low income communities,  
17 and we appreciate your ongoing support and  
18 advocacy. With the Council's support, this  
19 initiative has grown from 46 million to over 120  
20 million and enrolled 65,000 young people this  
21 year. Since the program's inception almost  
22 407,000 young people have participated in 214.5  
23 million hours of services. We are pleased that  
24 most of the Council funded programs will continue  
25 this summer funded by 20 million allocated during

1  
2 last year's budget negotiations. In total we  
3 anticipate continuing to serve a minimum of 56,498  
4 young people this summer. As discussed in March  
5 we regret that OST is one program area that was  
6 subject to a cut of ten million dollars. We  
7 project that the current available funding would  
8 support 21,491 slots during fiscal year 2014 and  
9 26,807 slots in 2015 and beyond. While the  
10 Council has been a strong partner in so many areas  
11 I can think of no stronger champion of runaway and  
12 homeless youth than you, Chair Fidler. Working  
13 together we were able to increase bed capacity,  
14 provide drop in centers in all five boroughs and  
15 offer specialized services for LGBTQ, pregnant and  
16 parenting and sexually exploited youth. RHY's  
17 budget of 11.9 million includes 7.1 million  
18 allocated by the Council, which supports a total  
19 of 253 shelter beds, two street outreach vehicles  
20 and eight drop in centers. As you know in  
21 February we partnered with the Department of  
22 Homeless Services and the New York City Coalition  
23 on the Continuum of Care to conduct New York  
24 City's first ever homeless youth count. We  
25 integrated a youth count into the annual point in

1  
2 time survey of homelessness known as the hope  
3 count. We counted 1,420 homeless youth the night  
4 of the survey. The survey included youth in DYCD  
5 and DHS facilities, drop in centers and on the  
6 street. Fortunately, the vast majority of youth  
7 counted were provided shelter, while those who  
8 identified as homeless were offered shelter. We  
9 are looking forward to partnering in additional  
10 efforts to count and serve homeless youth in the  
11 future. As we highlighted in March, DYCD  
12 recognizes how important jobs are as the city and  
13 its families continue to recover from Hurricane  
14 Sandy and we are pleased that our second  
15 application for a national emergency grant has  
16 been approved. In total we received 1.34 million,  
17 which will provide 104 jobs related to  
18 humanitarian relief efforts. The mayor's  
19 commitment to the summer youth employment program  
20 remains strong and the budget has base lined 20.5  
21 million and for the fourth year in a row, the  
22 mayor is continuing his efforts to raise private  
23 funds. We currently anticipate a budget of 43.8  
24 million and enrolling 34,349 youth. This includes  
25 13.5 million from the state, 8.2 million in

1  
2 federal funds and 1.3 million in private donations  
3 to support [projects and jobs in storm affected  
4 areas. While this is welcome news, the need for  
5 youth employment is so much greater, and we had  
6 112,000 applications when we checked this morning.  
7 We have extended the deadline to apply for SYEP to  
8 Wednesday May 22<sup>nd</sup>. As you recall last summer, New  
9 York City summer quest was piloted at 12 schools  
10 across three south Bronx school districts. The  
11 program serving 1700 students aims to redefine how  
12 New York City looks at summer school. Last year  
13 more than 1100 participated in this pilot  
14 initiative aimed at reducing summer learning loss  
15 and it has been developed by DYCD, DOE and the  
16 fund for public schools. New York City's summer  
17 quest is supported by private and philanthropic  
18 funding that totals 2.44 million and leverages  
19 public support through DOE and DYCD. Building on  
20 DYCD's ongoing efforts to increase readiness and  
21 access post-secondary opportunities, on May 30<sup>th</sup>,  
22 DYCD will hold a special post-secondary success  
23 forum for older disconnected youth. The fair will  
24 bring together career development, education,  
25 employment and support services in one youth

1 friendly event. Tomorrow on May 11<sup>th</sup>, DYCD  
2 Cornerstone and Fatherhood programs will hold ten  
3 Mother's Day recognition events each on the day  
4 before Mother's Day. Last year over 100 fathers  
5 and their children prepared Mother's Day cards and  
6 other gifts to present to their mothers or female  
7 caregivers. On June 15<sup>th</sup>, 2013, the DYCD  
8 Fatherhood program will hold its sixth annual  
9 Father's Day event, and we are calling it Dads on  
10 Board, and it will be held at the MTA Transit  
11 Museum and we were pleased to be joined last year  
12 by Chair Recchia when we held the event at the New  
13 York Aquarium. In the time ahead, DYCD remains  
14 committed to providing high quality services to  
15 the youth and families of New York City. I thank  
16 you once again for the opportunity to discuss the  
17 budget outlook for next year and for your strong  
18 partnership during the past 12 years. I am joined  
19 by Denise Williams, assistant commissioner for OST  
20 and Justin Walter, assistant commissioner for  
21 contract agency finance, and we are pleased to  
22 answer your questions. Thank you.

24 CHAIRPERSON RECCHIA: Thank you,  
25 Commissioner. I have lots of questions for you,

1  
2 but I am going to let all of my colleagues go  
3 first but before we do that, we have been joined  
4 by Andy King--Council Member Andy King, Council  
5 Member Diana Reyna. At this time I recognize--oh  
6 and Council Member Rodriguez and Donovan Richards.  
7 Alright, so Commissioner, we appreciate your  
8 testimony. We have lots of questions. I know how  
9 many my colleagues feel that this budget was cut  
10 drastically. We have to figure out a way how to  
11 get the money back, and so we will talk about  
12 several different issues. This time I recognize  
13 Council Member Lewis Fidler and then Council  
14 Member Al Vann.

15 CHAIRPERSON FIDLER: Commissioner,  
16 I am going to ask just one now, and I will come  
17 back at the end after my colleagues have all had  
18 an opportunity because as calm as I am today you  
19 made one statement to this budget that almost made  
20 me jump out of the chair. Part of your testimony  
21 you said that 65,000 young people were served in  
22 the OST program this year, that on this budget  
23 there is funding for 21,491 slots, which would  
24 mean that some 44,000 children who had the OST  
25 program this year won't have it next. Earlier in

1  
2 your testimony you said we have been able to  
3 maintain core services for young people and  
4 families. Now tell the truth. I know you do. Do  
5 you honestly believe that if we pass this budget  
6 as has been proposed by the mayor that we would be  
7 maintaining core services for young people and  
8 their families in the face of those numbers?

9                   COMMISSIONER MULLGRAV: I think we  
10 have the infrastructure to provide high quality  
11 after school, workforce development, literacy,  
12 immigration and other programs that are tested by  
13 evaluation, that are endorsed by the community,  
14 that reflect the values of everything we know  
15 about providing those services. We know even if  
16 we add all of the money that the Council has added  
17 last year, that we would still fall short of being  
18 able to serve every person who wants to learn  
19 English or every person who wants to be in an  
20 after school program or every person who wants any  
21 number of the social services that we have  
22 provided, but I think it is our job to make sure  
23 that what we do provide is sustainable, is  
24 evidence based, is defensible, and to figure out  
25 with all of our partners in government, the budget

1  
2 has not been passed yet, and I know that even  
3 though it is a month away, there are a lot of  
4 conversations that take place, and at the end of  
5 the day, I think we will feel proud of what we  
6 have accomplished together.

7                   CHAIRPERSON FIDLER: Commissioner,  
8 by definition those of us who are sitting up here  
9 are supposed to be the politicians. I appreciate  
10 your answer, but it wasn't to the question that I  
11 asked. You know, every now and then a reporter  
12 tells me that he is not coming to the Youth  
13 Services hearing, he kind of fluffs it off, saying  
14 isn't this just the budget dance? One of these  
15 years, the city of New York is going to be shocked  
16 with the Council is unable for one reason or  
17 another to restore funding that no one had  
18 intended not be in the budget. I remember one  
19 year we actually did that with summer youth  
20 employment. Deputy Mayor Walcott and you and I  
21 after the budget was done looked at the numbers  
22 and said, oops, we made a mistake, and we found a  
23 way together to solve the problem for that summer,  
24 and that was great, but the bottom line is I can  
25 read into your answer. It is great that we have

1  
2 all of the systems in place. It is great that we  
3 have all of these wonderful programs that are  
4 nationally recognized. In fact because we have  
5 these programs in place that are nationally  
6 recognized, it just triples the damage of not  
7 funding them. Dismantling all of the good work  
8 that your agency has done with our providers is  
9 just horrific, horrific, so I would just say to  
10 you that I won't press you to just say the answer  
11 is no, but if I read in your answer correctly, I  
12 think it is pretty clear that if we pass this  
13 budget as it has been proposed with these  
14 Draconian cuts, we are not maintaining core  
15 services of young people and families, and if you  
16 want to comment on that fine, if not, I will turn  
17 it over to Chairman Vann.

18 CHAIRPERSON RECCHIA: That is why  
19 they have a wonderful finance chairman, Lew, is  
20 Domenic Recchia to work with the mayor. We are  
21 going to work hard. Smile, Commissioner. We are  
22 going to get this done. There is hope on the way.  
23 You have got to think positive. Okay? Children  
24 are very important. The youth are very important,  
25 and we have to figure out a mechanism on how to

1  
2 make it work and a lot of these programs feel that  
3 with all of these cuts, they can't budget for next  
4 year if they are going to be around, and I could  
5 work with you and work with my colleagues. We are  
6 going to make this happen. Council Member Al  
7 Vann?

8 CHAIRPERSON VANN: Thank you,  
9 Chair. Commissioner, in my opening comments I  
10 mentioned the issue dealing with federal  
11 sequestration and as it relates to community  
12 service block grants, could you explain the  
13 potential impact of the five percent cut--which  
14 programs, how many people would be affected if  
15 any? Going forward, what do you plan to do? How  
16 do you prepare for the future sequestration cuts?

17 COMMISSIONER MULLGRAV: Luckily  
18 because this cut straddles two fiscal years, and  
19 we did have some under spending and some accruals  
20 we were able to not take any cuts in 2013. We of  
21 course cannot do that in 2014, and we anticipate  
22 taking about a million dollars from the community  
23 services block grant. We think that that would be  
24 also roughly 1,000 or so slots, and it will be  
25 distributed based on the amount that each

1  
2 organization gets proportionately. We also have  
3 some good news in this budget as well concerning  
4 the workforce investment act. Initially, we  
5 thought that we would have to take a five percent  
6 cut there as well. That is not the case. When  
7 New York State got its formula, and New York City  
8 got its distribution, even taking the  
9 sequestration cut, we are still ahead of the game  
10 by over \$200,000, so we will not be taking any  
11 cuts in the workforce investment act, which of  
12 course is good news for that portfolio, and we  
13 have also been notified by OMB that CDBG will not  
14 necessitate a cut.

15 CHAIRPERSON VANN: So we are  
16 getting over the hump. In the immediacy moving  
17 forward do you have any ideas of how we will deal  
18 with these cuts beyond 2014 for instance?

19 COMMISSIONER MULLGRAV: I think all  
20 of us will continue to make known to the federal  
21 government the importance of these programs. The  
22 CSBG cut through this mechanism is of course not  
23 as daunting as the president's budget, which  
24 singles that initiative out for a 50 percent, so I  
25 think taken together, that means a very different

1  
2 NDA or CSBG initiative, and so we will continue to  
3 lend our voices to those discussions and I know  
4 that you have been active. You and your  
5 colleagues have been active on that as well.

6 CHAIRPERSON VANN: I'll end up with  
7 questions concerning the center for economic  
8 opportunities and for the Young Men's Initiative.  
9 As the administration determined that whether or  
10 not the CEO in YMI programs are effective in  
11 reducing poverty and in helping young black and  
12 Latino men, and have you conducted any evaluation  
13 program, thorough program evaluation of these  
14 particular programs?

15 COMMISSIONER MULLGRAV: I think the  
16 very nature of these programs is that it was to  
17 encourage innovation and to try pilots that may be  
18 effective or not effective, but that we should be  
19 trying new things to combat poverty because  
20 poverty has been with us for so many years, and it  
21 is worthy of new thinking. That being said, some  
22 of the initiatives, and I am not at liberty to  
23 talk about all of the initiatives, but I can  
24 certainly talk about those that are housed in my  
25 agency, have been shown to be effective. Our

1  
2 young adult internship program in particular has  
3 some significant outcomes in terms of how many  
4 people were placed in internships, how many people  
5 completed the internships. 70 percent of the  
6 participants are placed in an education or  
7 employment opportunity, so we feel that we are in  
8 a good position to say that this is money well  
9 spent, and we will continue to learn because a  
10 more thorough evaluation is being done by MDRC,  
11 really the gold standard evaluation is going to be  
12 done by MDRC, so we will then have even more  
13 clarity about the value of this program, but I  
14 think I feel very confident that we have enough to  
15 support this funding.

16 CHAIRPERSON VANN: Just a point of  
17 clarity. I am a little unclear as to whether or  
18 not the CEO was established to actually find ways  
19 to reduce poverty or to experiment and find models  
20 that might be effective. So could you...? In other  
21 words, you said some of the programs have been  
22 effective. So if they have been effective, then  
23 what? Did we expand them? Did we...?

24 COMMISSIONER MULLGRAV: I think  
25 case and point has been the young adult internship

1  
2 where based on the preliminary feedback we were  
3 targeted for increased investment. Other programs  
4 were abandoned because they didn't have as  
5 promising results.

6 CHAIRPERSON VANN: Is there any  
7 other example?

8 COMMISSIONER MULLGRAV: I think we  
9 can follow up because we work very closely with  
10 CEO so we can ask them which initiatives were  
11 abandoned.

12 CHAIRPERSON VANN: I guess my major  
13 point is that when CEO was created unless they  
14 changed its objective and goal it was to reduce  
15 poverty. I am just trying to find out since that  
16 has been since 2006 whether we have seen a  
17 reduction in poverty or have we seen a change in  
18 the program and say, well, we are not reducing  
19 poverty, but we have discovered some effective  
20 programs that we think if properly funded and  
21 expanded could do that. I haven't heard that  
22 clear narrative, so I was just trying to become  
23 clear on that point. It's been a lot of money;  
24 it's been several years, so we need to know other  
25 than - - what the - - .

1  
2                   COMMISSIONER MULLGRAV: I think we  
3 have seen significant increases in poverty in New  
4 York City, but my understanding is most recently  
5 that those numbers have begun to level off, and so  
6 I think that that is very hopeful news, but these  
7 investments are very long term investments. When  
8 someone does not have a strong command of the  
9 English language, when someone has never been  
10 involved in the workforce or has very sporadic  
11 workforce history, it is not something--it is not  
12 a quick fix. It is not something that we are  
13 going to see the results of tomorrow and, quite  
14 frankly, that has been something that we have had  
15 to explain to many of the participants. We need  
16 participants that are sufficiently motivated  
17 because this is a long haul, and they too need to  
18 work with us, and the CBOs to know that it is  
19 going to take some years before perhaps, they  
20 might be able to sit for the equivalency exam or  
21 have a resume that is sufficient for more long  
22 term employment. I don't know that--I think that  
23 there are things that will happen in the long term  
24 that will benefit from these early investments,  
25 and we don't necessarily know they all yet.

1  
2 CHAIRPERSON VANN: Okay. I take  
3 that to mean that the programs that have engaged  
4 young people many of them have been affected with  
5 those people involved in the program. I would  
6 dare say that the level of poverty when the mayor  
7 came in I would say there is probably more poverty  
8 now than less notwithstanding CEO and YMI and some  
9 others. The mayor's portfolio has increased  
10 significantly. He is a multi-billionaire over  
11 during his eight, 12 years here, but the reduction  
12 of poverty does not compare with his richness.  
13 That being said, and again, I recognize CEO is not  
14 your responsibility except those programs that  
15 come under you from CEO. I will just end with  
16 could you give us--there was 17.2 million dollars  
17 between CEO and YMI; how is that money divided  
18 between those two programs and to do what?

19 COMMISSIONER MULLGRAV: We have  
20 11.3 million in the young adult internship  
21 program. We have three million in the young adult  
22 literacy program. We have 1.5 million n teen  
23 action, which is our community service initiative,  
24 and we have almost a million in our Cornerstone  
25 mentoring program, and then of course, some

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personnel - - .

CHAIRPERSON VANN: Right. Okay.

Thank you. Thank you, Commissioner. I yield.

CHAIRPERSON RECCHIA: We have been joined by Council Members Brewer, Comrie and Williams. Before I move on to Council Member Brewer followed by Council Member Gonzalez for questions. I have neglected to mention that our finance analyst, Crystal Coston [phonetic] has moved on--shockingly, I don't know why she wouldn't want to be here for this budget, but I wanted to say thank you to her. While many of you worked with Crystal over the years, and we appreciate everything that she did, and playing Crystal in this year's budget will be Latonya McKinney [phonetic], and I thank her for stepping into the voice. Council Member Brewer?

COUNCIL MEMBER BREWER: Thank you very much. Just one question. When groups have to fill out the forms, they are very long, and people complain about DYCD. Is there any savings in having a different form for your amazing number of contracts that you have to register? You have something that is more complicated, and I didn't

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know if there were any budget savings in having a different process. The reason I ask that just to be honest as much as we love DYCD, every nonprofit wants to go to another agency in order to deal with their money because I think the form and the process is different. Can you just explain if at all your process is different than cultural affairs or DFTA or anything like that?

COMMISSIONER MULLGRAV: Actually we do the prequalification, so if they are getting discretionary monies they would have to go to us.

COUNCIL MEMBER BREWER: These are all groups getting discretionary money, so I am just asking--

COMMISSIONER MULLGRAV: It is not any different, no.

COUNCIL MEMBER BREWER: Alright 'cause there is a lot--

COMMISSIONER MULLGRAV:  
[interposing] And many of the things that we do ask are things that are required for one oversight purpose or another. Obviously, this has been the attention of a lot of oversights as well as law enforcement agencies, and the first question is

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2 well, why didn't you ask that? We are trying to  
3 balance the administrative time both on their end  
4 and our end because we have to read that.

5

COUNCIL MEMBER BREWER: I am  
6 letting you know the word on the street. Gale,  
7 please get me out of DYCD and put me in another  
8 agency for my discretionary money. I am just  
9 letting you know that.

10

COMMISSIONER MULLGRAV: Okay, if

11

there is a particular organization that we--

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COUNCIL MEMBER BREWER:  
[interposing] All of them. All of them. So it  
may be that it is just a moot point, but whatever  
reason they think your process is more cumbersome,  
and I just didn't know if there was any budget  
savings. Next question. You mentioned the  
evaluation. Do you know how much in total you  
spend on evaluation for these programs or is there  
no such overall number? I think evaluation is  
important. That is why I was asking.

COMMISSIONER MULLGRAV: I think in  
OST what is it--I think it is about--let me just  
check to give you an exact number, but it feels  
like it has been about a million that we have

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spent.

COUNCIL MEMBER BREWER: On OST?

COMMISSIONER MULLGRAV: When we can what we have done is tried to get this done for free, so for example, with the summer youth employment program because we had longitudinal data and we had a PhD student that wanted to get his PhD, it was a perfect match, and we actually paid nothing to learn that our SYEP program has an impact on educational attendance as well as taking high stakes tests.

COUNCIL MEMBER BREWER: So at some point could you provide to the Chair if there are programs that do have for free or not, and what kind of evaluation goes on?

[crosstalk]

COMMISSIONER MULLGRAV: --give you the whole list including our CEO programs as well.

COUNCIL MEMBER BREWER: That would be great. Thank you very much. Number two or three, the issue of I know Council Member Gonzalez knows this well, but we are both concerned about the issue of adult literacy, and if you could just share, is there a cut and what is the--how many

1  
2 people are being served, and how is that program  
3 going to be projected into the next fiscal year?  
4 I think we are all very concerned about it. It  
5 does get lost a little bit in the shuffle.

6 COMMISSIONER MULLGRAV: Mm-hmm.

7 COUNCIL MEMBER BREWER: I know you  
8 didn't mention it in your testimony. That is why  
9 we are asking.

10 COMMISSIONER MULLGRAV: I mean what  
11 we have benefitted from over the years of course  
12 with you and Council Member Gonzalez has been the  
13 City Council piece of one million and then  
14 additional 1.5 million, and so that is a piece  
15 that is not base lined, and we expect to not be  
16 there in the '14 budget; however, the federal  
17 monies that we have I think creatively used to  
18 support literacy remain firm and that is our CDBG  
19 commitment of 1.6 million. We have a CSBG amount  
20 of about a half a million, and then we have  
21 through the NDAs 1.1 million. So that is  
22 altogether that represents at this point, 5.7  
23 million if you include the tax levy.

24 COUNCIL MEMBER BREWER: Without the  
25 baseline - -

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[crosstalk]

COMMISSIONER MULLGRAV: --and again in '14 it looks more like three million.

COUNCIL MEMBER BREWER: Okay, unless the Council does something. How many people would be impacted God forbid, if the Council doesn't restore or if there is a cut, what would be the impact. How long is your waiting list for that?

COMMISSIONER MULLGRAV: We have enrollment of about 5,000 currently. I am not quite sure what--2,400 fewer students without the Council monies.

COUNCIL MEMBER BREWER: Okay, and the wait list or there isn't one?

COMMISSIONER MULLGRAV: I think it varies by program.

COUNCIL MEMBER BREWER: Okay. And my last question is how do you--I know you talked about the CEO and the YMI, but how does that coordinated because the City Council because they are in the mayor's office as I understand it, we don't have any oversight over them, so how does that get coordinated with the work that you do

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2 because obviously we are all trying to do  
3 prevention, support, self-sufficiency, et cetera.  
4 How do you coordinate with CEO and YMI? I know  
5 you have funding that comes from them. I  
6 understand that, but is there an overall  
7 discussion because obviously they are both trying  
8 to get rid of poverty. You are trying to get rid  
9 of poverty in the most specific way. How do you  
10 coordinate because the Times the other day, Sam  
11 Roberts, did do a story about poverty being up at  
12 least in terms of numbers up to 2011 a lot. How  
13 do you as a city look at funding needs that would  
14 address some of these issues in the bigger  
15 picture?

16 COMMISSIONER MULLGRAV: We have  
17 regular meetings around the operation of the  
18 program, around the evaluation, around the  
19 outcomes on CEO and on YMI, and on YMI in  
20 particular the mayor has had a very hands on role,  
21 and in fact, I often present on YMI initiatives in  
22 those regular meetings. I have one this Monday  
23 for example, but we have regular YMI meetings that  
24 is led by the mayor.

25 COUNCIL MEMBER BREWER: And then

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2 you see some kind of movement in terms of changes  
3 that need to be made if you don't think whatever  
4 it is is being addressed. Is that kind of how  
5 it's approached?

6

COMMISSIONER MULLGRAV: Yes, and I  
7 think the advantage is also being in a room with  
8 my colleagues from the other agencies that have  
9 these initiatives and are talking about what their  
10 successes and challenges are.

11

COUNCIL MEMBER BREWER: Thank you,

12

Mr. Chair.

13

CHAIRPERSON RECCHIA: Thank you.

14

Next we have Council Member Gonzalez followed by

15

Council Member Williams and Council Member

16

Gonzalez is the Youth Committees go to member on

17

adult literacy. I am not sure if Council Member

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Brewer asked all of her questions, but she is up.

19

COUNCIL MEMBER GONZALEZ: I just

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have--well, first of all, Commissioner, thank you

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Chairs by the way. Commissioner, I want to

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commend you and DYCD on all of these really

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innovative programs and sort of outcome driven

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programs and know that they are very essential for

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our city, but we often speak about the economic

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2 wheel, which is the immigrant in the city of New  
3 York. So how do we invest for the future and  
4 continue to give the tools to these immigrants in  
5 respect to empowering them if we do not put the  
6 funding in the right area, and I say to you I know  
7 that we are going to battle here a good battle,  
8 and we are going to win in respect to adult  
9 literacy, but how do we plan for a future? Base  
10 lining adult literacy, shouldn't that be the way  
11 it is? It is so essential. You are basically  
12 going to get a return, the city is going to get a  
13 return when they invest and they give that  
14 immigrant the tools to empower themselves, so why  
15 are we as a city and I say together making  
16 decisions to base line adult literacy?

17 COMMISSIONER MULLGRAV: I think it  
18 goes back to how we started this conversation. We  
19 have a lot of strong initiatives, RHY, OST, RESL,  
20 our literacy services. These are all things that  
21 bring tremendous value to the city and I am not  
22 going to sit here and say that base lining these  
23 projects doesn't bring benefits to the  
24 participants, to the people who administer them.  
25 I think there are some very good reasons for base

1 lining them, but at the end of the day, and I am  
2 going to be an advocate for these programs just as  
3 the fire commissioner is going to be an advocate  
4 for his portfolio and every single commissioner is  
5 going to want to put forth the things that come  
6 out of their agency and are tired to the mission.  
7 At the end of the day, somebody has to look at  
8 that and say what can we do with the resources  
9 that we have and make some of those hard  
10 decisions, and I know all of us we wouldn't be  
11 here, and we wouldn't be in these jobs if we  
12 didn't believe very deeply in this work.

14 COUNCIL MEMBER GONZALEZ: I clearly  
15 understand that and as I said earlier, I commend  
16 you on all of these other programs. I just wonder  
17 if understanding for example the programs that you  
18 spoke about--the fatherhood programs and I believe  
19 it is making moves, and all of these different  
20 things that you are doing, is there a percentage  
21 of people that are the folks that are now getting  
22 the benefit of adult literacy within these  
23 programs, and so at this point, we are covering  
24 them. Is that what you are saying? We are moving  
25 in the direction where these other programs where

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2 adult literacy is being dealt with.

3

4 COMMISSIONER MULLGRAV: I was  
5 giving those examples to show that DYCD is not  
6 only a funder and a contract monitor and an  
7 innovator, but also the role as convener  
8 [phonetic] that we can use our role as a city  
9 agency and leverage that role to bring together  
10 people that might not always be together in one  
11 room. We have been to college fairs. We have  
12 been to employment fairs, but because those are  
13 two things that all of our young people are  
14 looking for, we thought well, why not bring them  
15 all together in one room, and just be in the  
16 position of presenting options to young people,  
17 and so these are things that my team does in  
18 addition to the many other things on their plate  
19 and sometimes they are thinking oh my goodness,  
20 another idea, but we want to make sure that we are  
21 able to do creative things even when there is not  
22 necessarily a budget for it.

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COUNCIL MEMBER GONZALEZ: and I  
understand that and I just want to with the  
permission of the Chairs just leave you with this  
thought. If these adult literacy programs are

1  
2 working and folks are being empowered and you see  
3 the numbers. For example, even if it was 1,000  
4 never mind 7,000 people who are impacted by these  
5 programs, why reinvent the wheel? That is all I  
6 am saying. Why not continue to fund and  
7 strengthen what is empowering our immigrants in  
8 the city of New York. Thank you, Commissioner.

9 CHAIRPERSON FIDLER: Thank you,  
10 Councilwoman Gonzalez. We have Councilman  
11 Williams followed by Council Member King.

12 COUNCIL MEMBER WILLIAMS: Thank  
13 you, Mr. Chair. First, I would like to see - - to  
14 try to get up here. Thank you, Commissioner, for  
15 your testimony. I read through it. First I  
16 noticed its possible it will be your last budget.  
17 I have only been - - to the administration for  
18 about four years now, and I think you are very  
19 sincere about wanting to do a god job at DYCD, so  
20 I thank you and the assistant commissioners and  
21 your team for the work you have done. I will say  
22 and you can say I believe Mayor Bloomberg has put  
23 you in a bad position most of the years that I  
24 have been here, and you have taken that bad  
25 position that he has put you in and I think done

1  
2 the best that you could have in your tenure, so I  
3 appreciate that. With that said, one I want to  
4 piggyback something that the chair asked. I  
5 breezed through your testimony and it intimated  
6 something that I want to get it right because I  
7 didn't see the exact quote that we would--if these  
8 cuts came through, we still would be able to give  
9 the same kind of services or at least the same  
10 type of services. The quality would be the same.  
11 Is that correct?

12 COMMISSIONER MULLGRAV: I think the  
13 quality would be the same. After all, we started  
14 with an agency that was at 165 million, so I think  
15 we have in place the quality, but I think what  
16 would be different would be of course the scale,  
17 the numbers of people that we would be able to  
18 serve in each of these quality programs.

19 COUNCIL MEMBER WILLIAMS: So what  
20 changes let's say you have a program with five  
21 people and then a program with 100 people. How  
22 does the quality stay the same? Are you hiring  
23 more people to work with those 100? What changes  
24 that would make the quality be able to stay the  
25 same whether it's five or 100?

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2                   COMMISSIONER MULLGRAV: Because  
3 what you have in place is a model for delivering  
4 these services. That doesn't change. What you  
5 have in place is an emphasis for example on year  
6 round programming, which we know can avert summer  
7 learning loss or an educational specialist, which  
8 we know will make sure that there is a curriculum  
9 and coherence with the school day, so these things  
10 do not change or a commitment to professional  
11 development so that both staff on the front line  
12 and supervisors are trained in the competencies  
13 for being a youth worker and in youth development  
14 principles. The commitment to evaluation and  
15 looking at outcomes and evaluations, the  
16 efficiencies, the data system, those things do not  
17 change, but what does change significantly and of  
18 course, there are some economies of scale. I  
19 don't want to dispute that. But what does change  
20 is the fact that we wouldn't serve as many young  
21 people.

22                   COUNCIL MEMBER WILLIAMS: Alright.  
23 Sometimes it concerns me. It is like why bother  
24 to put effort into getting so much money if you  
25 can do the same kind of work without it, so

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2 sometimes I get concerned when I hear that nothing  
3 much will change without these fundings, and I  
4 think a whole lot would actually change. Every  
5 budget I have been at I have asked have you met  
6 with the commissioner of NYPD about the cuts that  
7 are occurring in youth services, and have you  
8 specifically discussed how those cuts might affect  
9 violence in the communities that they are in? I  
10 think the last year was the first time you said  
11 yes, that you did meet. I don't remember the  
12 second question being asked, but I am asking it  
13 again.

14 COMMISSIONER MULLGRAV: I have not  
15 met with him since the last time that I did answer  
16 that question yes, but my team continues to remain  
17 in contact with them, and I think I just got an  
18 invitation where we are going to be having a table  
19 at one of their fairs that they do uptown, so we  
20 continue to work collaboratively particularly in  
21 spreading the news about resources that are  
22 available for children and families, and last  
23 hearing, we did have a very healthy debate about  
24 the impact of not having these programs, and I  
25 continue to say as I did last time that what we do

1  
2 know is that when young people are not  
3 productively engaged they have been known to do  
4 things like have unprotected sex, have children  
5 that are unwanted, experiment with substance  
6 abuse, but I am not familiar with or graffiti,  
7 property damage, but what I am not willing to say  
8 because I have not seen that research that a young  
9 person who for example is not in SYEP is then  
10 going to become a violent predatory for lack of a  
11 better word. That is not something that I am  
12 familiar with in the search thus far, but  
13 certainly there are those other things that I have  
14 seen a lot of research around that.

15 COUNCIL MEMBER WILLIAMS: So  
16 without trying to rehash the healthy debate, I  
17 will say that some of those things that you  
18 mentioned that you do agree with have been proven  
19 to lead to the more violent things that you said  
20 you don't have the research with, and we all know  
21 at three o'clock when the school bell rings, we  
22 tend to have a spike in youth related crimes and  
23 activities, so I think there is some things there.  
24 I guess we will disagree for some reason slightly,  
25 but even so, the conversation around it, has that

1  
2 occurred with the mayor and/or the NYPD? Has  
3 there been a discussion about how these programs  
4 impact youth violence, youth crime, whether it be  
5 graffiti or other things that you mentioned and  
6 has there been discussion on how that will be  
7 affected if these cuts go through?

8 COMMISSIONER MULLGRAV: I think  
9 that is generally one of many, many concerns about  
10 these programs, and I think it is for example the  
11 reason why the Brooklyn DA's office has worked  
12 collaboratively with us, the Manhattan DA's  
13 office--

14 COUNCIL MEMBER WILLIAMS:  
15 [interposing] I am sorry, commissioner. I respect  
16 you greatly, but I want to get this point really  
17 clear. Has there been specific discussions about  
18 how these cuts would affect youth crime and  
19 violence in these communities with this  
20 administration through the mayor's office or the  
21 commissioner of the NYPD?

22 COMMISSIONER MULLGRAV: I would  
23 have to say no because that is not the context.

24 COUNCIL MEMBER WILLIAMS: That  
25 disturbs me very, very much because what then

1  
2 tends to happen is for some reason the discussion  
3 of public safety generally means law enforcement,  
4 and we have to change that discussion because that  
5 is one community partner when it comes to public  
6 safety, but if all we think about is public safety  
7 and young people is more law enforcement and more  
8 police, we are going to have an imbalance. If no  
9 one is talking about the other parts of that  
10 equation which are programs like these and if we  
11 are cutting them and no one is even having a  
12 discussion of how that will affect it will be very  
13 detrimental to the communities where they are  
14 particularly lower income communities and  
15 particularly communities of more color--black and  
16 Latino and others in this community, and that is  
17 primarily one of the problems I have had with this  
18 administration, with the police department who are  
19 community partners and risk their lives. We  
20 actually are putting them in more danger by  
21 cutting programs like this and an over reliance on  
22 things like stop, question and frisk, which are  
23 not effective, so please continue to pass that  
24 message back to the commissioner of the NYPD and  
25 the mayor that these discussions need to happen.

1  
2 I hope it will be something that is definitely on  
3 the priority list to have these type of  
4 discussions of the effect that will happen in  
5 these communities, but last question. I did want  
6 to piggyback also on Council Member Brewer because  
7 I too have had people have actually rejected money  
8 because it was coming through DYCD and they said  
9 it wasn't worth the amount of paperwork that they  
10 have to go through, and I am not sure why, but I  
11 don't really hear it with some of the other ones.  
12 So do the agencies talk? Do they compare notes?  
13 I am just wondering why--how should I say it  
14 politely--some of us don't make it easier to have  
15 less paperwork when it comes to getting money to  
16 the communities. With that said, there are some  
17 agencies that apparently do it a little simpler  
18 than DYCD and there's a lot of great programs, a  
19 lot of great work there. I am just worried that  
20 organizations that would need it are saying I am  
21 not going to take it because of what they have to  
22 go through. Do you speak with other agencies? Is  
23 there some commonality with what's going on? Do  
24 you know why they may think that DYCD--do we have  
25 extra burdens that have to go in your programs

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that are not in some of the other ones?

COMMISSIONER MULLGRAV: If you are comparing us to the Department of Cultural Affairs, then the Department of Cultural Affairs has by charter the ability to give grants. That is in the charter. It is not something that I can do legally. So that is a very, very different, more streamlined process, but I think to the extent that we ask some of these questions upfront, I think we have a lot fewer problems on the back end, and for some, it may be their mission is providing direct services, and I get that, and sometimes the paperwork is sort of afterthought, but very often needed because these are our taxpayer dollars, and I think at the end of the day, all of us want to be able to explain how that money was spent. I don't know if my general counsel wants to add at all anything about the process.

CHAIRPERSON RECCHIA: Hold on.

Gale Brewer also needs clarification. Does Council Member Brewer also need clarification?

COUNCIL MEMBER BREWER: I

appreciate it. I don't understand the charter

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2 part because maybe we should change your charter  
3 because DFTA, Cultural Affairs and there are  
4 others, they don't have as many contracts as you  
5 do I am sure, and not as small, so you have a huge  
6 burden, but for some reason I agree with Council  
7 Member Williams. They only complain about DYCD.  
8 I am sure it is not your fault. Is there  
9 something that we can do to help you streamline it  
10 so you are "in the charter?" I know what the  
11 charter is. I just don't understand it all.

12 CHAIRPERSON RECCHIA: Let's hear  
13 from the counsel for the Commissioner. State your  
14 name for the record.

15 MICHAEL OH: Michael Oh [phonetic],  
16 general counsel--

17 CHAIRPERSON RECCHIA: Get closer to  
18 the microphone. Don't be bashful.

19 MICHAEL OH: Michael Oh, general  
20 counsel for DYCD. Actually, the process for  
21 discretionary contracts across all agencies other  
22 than cultural affairs is the same. We have as the  
23 Commissioner mentioned, we run the  
24 prequalification process for all agencies, and  
25 that step is the same for everybody. For

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2 contracts under 100,000 the Law Department has a  
3 standard form contract that we use, so it is a  
4 little bit more streamlined, and we have a few  
5 less documents that we collect, but other than  
6 that everything should be similar across the  
7 board, but as you mentioned, Council Member  
8 Brewer, the number of contracts that we have we  
9 contract I would say on average 14 to 1500  
10 contracts in any given year for discretionaries,  
11 and they run the gamut from \$3500 to the hundreds  
12 of thousands. Actually, I think we have one that  
13 is three million, and so the smaller providers do  
14 have a little bit of I guess technical assistance  
15 requirement, which we have been providing, and I  
16 believe we are the only agency that has all of our  
17 standard form contracts online so that they can be  
18 downloaded and fillable. We are hopeful that that  
19 actually has taken care of a lot of the front end  
20 work for them, and I personally--

21 COUNCIL MEMBER BREWER:

22 [interposing] Do you prepopulate too?

23 MICHAEL OH: We do not prepopulate  
24 because it would just take a lot more time to  
25 create that document for them than it would be for

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2 them to fill out it, but personally, I know this  
3 is bias, but personally I have been hearing a lot  
4 less complaints since we have done that, but if  
5 you have any specific organizations that you want  
6 me to talk to, I can do that.

7

CHAIRPERSON RECCHIA: Yes. Okay.

8

Jumaane, you want to finish?

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COUNCIL MEMBER WILLIAMS: Yes.

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Thank you very much. I'd love to have a

11

conversation - - form. Maybe there is something

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the Council can do as was mentioned. Maybe we can

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look into kind of having similar forms for all of

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the agencies, something like that. It is

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definitely something it was worth looking into. I

16

just want to say--

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CHAIRPERSON RECCHIA: Jumaane, when

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you are speaker, you can do it.

19

COUNCIL MEMBER WILLIAMS: Say it

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again?

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CHAIRPERSON RECCHIA: When you are

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speaker.

23

COUNCIL MEMBER WILLIAMS: I just

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want to say thank you again for the work that you

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have done. I am hoping if not you someone like

1  
2 you is here again, who is as dedicated even when  
3 put in bad situations that are not your fault, so  
4 I just want to say thank you again. I think you  
5 have done a great job in your tenure. Thank you,  
6 and thank you for the endorsement, Domenic  
7 Recchia.

8 CHAIRPERSON FIDLER: Thank you,  
9 Council Member Williams. Before I go to Council  
10 Member King followed by Councilwoman Reyna, and I  
11 do not intend to rehash the criminal justice  
12 debate, I do want to say to you, Commissioner,  
13 that it is universally believed that idle hands,  
14 mischief and worse finds idle hands. When I talk  
15 about the budget proposal before the city of New  
16 York as it relates to after school, I speak about  
17 it in my police precinct Council meetings, and I  
18 want to promise you that everyone in the room  
19 dreads that possibility starting with the precinct  
20 commander who understands the difficulty that they  
21 will face with all of these more young people on  
22 the street with nothing to do many of whom are  
23 unsupervised because both of their parents are at  
24 work, and it is an absolute fact, and I would also  
25 just add that if we stop marketing the good

1  
2 choices, if we stop providing the good  
3 opportunities, I promise you that the void will be  
4 filled by the Bloods, the Crips and the Latin  
5 Kings, so let's not fall into that trap. We  
6 learned better in the 70s, and it just to me, this  
7 is a recipe for disaster on so many different  
8 levels, public safety being one of them, education  
9 being another that I can't begin to say. Council  
10 Member King?

11 COUNCIL MEMBER KING: Thank you,  
12 Mr. Chairman. I want to thank you for being here  
13 and testifying today. It appears that every time  
14 you come forth you are like the favorite daughter.  
15 Everyone has got something always good to say  
16 about you, so I am going to try to keep in line,  
17 but I do have a couple of questions, and it is  
18 pertaining to your testimony today, and this is  
19 regarding summer youth employment. I am looking  
20 at your numbers of 34,349 youth that you said are  
21 anticipating enrolling into the program for this  
22 year. I am kind of confused a little bit when the  
23 numbers come down when you say it is much greater  
24 that you have 112,000 applicants already  
25 participating. So does that mean that everyone

1  
2 gets hired or is there a limit to how much you are  
3 hiring because just to defer back to what Council  
4 Member Williams was talking about when it comes to  
5 the summer and kids not having anything to do. I  
6 know I work with the youth population heavily in  
7 my district, and I know the feelings that they get  
8 and the anger that they get when they get rejected  
9 for not being able to get a job in the summertime,  
10 so I am trying to understand the numbers that are  
11 here of how many kids are enrolled. Is there a  
12 percentage of how many kids you are looking to  
13 hire, and why is there an extended deadline if  
14 there is already a set number that you can hire  
15 because of the dollar? So if you could help me  
16 with that...

17 COMMISSIONER MULLGRAV: We can hire  
18 at this point 34,349 young people, and the way  
19 that the young people are selected is via a  
20 lottery, and each year we have had approximately  
21 130,000 young people who apply, and so and each  
22 year we have extended it based on many times based  
23 on requests from the Council. My feeling is that  
24 at 112,000 with three or four years of reaching  
25 130,000 that 130,000 is really the saturation

1  
2 point and because you have to be in it to win it,  
3 I feel that if we don't reach 130,000 then all of  
4 the young people that we know exist because we saw  
5 them last year, we saw them the year before, we  
6 haven't done our job to get the word out about  
7 this opportunity and the principles of fairness  
8 for me dictate that everybody should have a  
9 chance. Obviously to the extent that we don't  
10 have enough money to have all of those young  
11 people work it is not as good a chance as anybody  
12 would like, but we will continue to raise private  
13 money. I am very pleased with the news working  
14 closely and collaboratively with the mayor's fund  
15 that we will have an additional 1.5 million to  
16 have young people work this summer, and that money  
17 is not in this figure, so we will continue--it is  
18 not over until it's over. I know that has  
19 administrative consequences for some of our  
20 providers, but as those dollars come in, we will  
21 put them to use, and put our young people to work.

22 COUNCIL MEMBER KING: Okay. So I  
23 thank you. I am going to ask my question again in  
24 regards to what happens to the number of young  
25 people who don't make the cut. Is there any plan

1  
2 to help them with employment because they didn't  
3 make the cut? I am just a little confused that  
4 you still haven't extended that - - you have so  
5 many applications already. Why are we still  
6 asking kids to fill out an application when we out  
7 of the pool of 112,000 if we ask for anything more  
8 we might not be able to hire them anyway?

9 COMMISSIONER MULLGRAV: Because  
10 again, they can't be considered if they are not  
11 part of that pool, and I know that there are  
12 130,000 young people who have consistently been  
13 part of that pool, and so I feel that it is our  
14 job as city government to at least make this  
15 opportunity known to as many young people as  
16 possible, and other than that, if that is what we  
17 are suggesting then we would stop at 35,000, and  
18 that wouldn't be right, but we could do that, and  
19 then it could be a first come, first serve, but I  
20 don't think that that is right. We always have  
21 our youth connect staff and our CBOs work with  
22 young people around other options for the summer.  
23 Sometimes that is community service. Sometimes  
24 that is volunteering. Sometimes you know, that is  
25 how to get some of the odd jobs that may exist

1  
2 over the summer, so we work with them on trying to  
3 figure out other options that augment what happens  
4 in the summer youth employment program.

5 COUNCIL MEMBER KING: So that leads  
6 me to my next thought when I was thinking about  
7 kids volunteering. Maybe we can create some type  
8 of program if we don't have the dollars to pay kids  
9 that they might see you working with - - a couple  
10 of schools in the south Bronx to partner up with  
11 DOE as kids go and get learning and do work in  
12 that atmosphere, might be able to help kids  
13 volunteer at a site for the summer to get school  
14 credits. That might be a way to figure out how to  
15 keep them engaged also if we just don't have the  
16 money to pay them, but they get paid academically  
17 because they get some school credit for the summer  
18 work that they have done. Maybe that is an option  
19 that we can do, so kids can still be active in  
20 something over the summer as opposed to just  
21 trying to find their way through the streets, but  
22 thank you. I always appreciate when you come in  
23 and share conversation and a smile with us. Thank  
24 you, Mr. Chair.

25 COMMISSIONER MULLGRAV: We do have

1  
2 those programs and we certainly should be looking  
3 to expand those programs that give summer credit.  
4 It gives young people confidence when they go into  
5 school in the fall to say I have some credits  
6 under my belt. I am familiar with what my new  
7 school is going to look like. In particular our  
8 OST transition to high school program has that  
9 model set in where they are learning who the  
10 principal is and who the key people are in their  
11 schools, and so that is something that we could  
12 look to expand as well. Thank you.

13 COUNCIL MEMBER KING: Thank you.

14 COUNCIL MEMBER FIDLER: Thank you.

15 Council Member Reyna followed by Council Member  
16 Mark Viverito.

17 COUNCIL MEMBER REYNA: Thank you so  
18 much, Mr. Chair. I just wanted to start off with  
19 thanking you, Commissioner, on a personal level  
20 and professional level as a Latina Dominican  
21 woman, who I can certainly admire and for all the  
22 work that you have provided to the city of New  
23 York and your innovative and comprehensive  
24 programming to young people across the city of New  
25 York. You have truly been a star as far as I am

1  
2 concerned, and I just wanted to commend you  
3 because it is our last budget together. Having  
4 said that, I just wanted to take an opportunity to  
5 ask a question in relationship to immigration  
6 reform and in anticipation of immigration reform.  
7 Your agency being able to assess what would be the  
8 opportunity to play a role in the upcoming reform  
9 regarding immigrants in the city of New York, is  
10 there anything that you have identified or that  
11 you will be identifying as what the agency should  
12 be prepared for looking forward with vision?

13 COMMISSIONER MULLGRAV: Well, as  
14 you know, we do have programs that are funded  
15 through the community services block grant  
16 portfolio that do everything they can to put  
17 people on the path to citizenship, help them  
18 complete that paperwork and get the status here,  
19 and every time that there has been a change in the  
20 immigration law, I have been very, very proud that  
21 we have been proactive and that we have just  
22 worked directly with the community. We did that  
23 with DACA [phonetic]. The uptake on DACA New York  
24 City has not been what we had hoped it would be.  
25 There may be some good reasons. It may be that

1  
2 many New Yorkers are anticipating this immigration  
3 change. It may be a host of reasons, but we will  
4 continue to be on the forefront of that. When I  
5 checked, I think we had over 800 applications that  
6 our providers had supported for DACA and  
7 particularly if what is passed has a shortened  
8 period for people who have already gotten DACA  
9 that might be a unique role that this agency I  
10 think could play because I think then the  
11 incentive is there for our young people, and we  
12 can have just a more targeted role with some of  
13 our participants, but we are watching this with  
14 excitement just like everybody else, and we stand  
15 ready to be supportive.

16 COUNCIL MEMBER REYNA: The adult  
17 literacy in anticipation of what does occur in  
18 Washington, do you feel that adult literacy is  
19 funded to a capacity that could assist in  
20 immigrant communities to be able to ramp up what  
21 would be the opportunity for citizenship,  
22 residency, whatever ability to have permanency in  
23 the country that DYCD should be funding that is  
24 not funded today.

25 COMMISSIONER MULLGRAV: I mean

1  
2 again, I think the infrastructure is there, and I  
3 would hope that any new federal law would be  
4 accompanied by federal support for this very  
5 purpose. I know there are lots of groups that are  
6 asking for that, and we are supportive of that as  
7 well because this is not--New York City doesn't  
8 make immigration law. It is a national law and it  
9 should be nationally supported, and so we would  
10 support funding streams that are enhanced for that  
11 very purpose.

12 COUNCIL MEMBER REYNA: And just to  
13 be very clear, has the communication to the  
14 federal government from the city of New York's  
15 representative in Washington communicated that  
16 request or that support for federal dollars in  
17 anticipation of immigration reform to include what  
18 would be supportive dollars to adult literacy in  
19 that area?

20 COMMISSIONER MULLGRAV: I know when  
21 I have been in Washington this very issue has come  
22 up very often, and I am not up to date on what the  
23 latest conversations are, but I know that it  
24 certainly has come up in the meetings that I have  
25 had.

1  
2 COUNCIL MEMBER REYNA: And I wanted  
3 to understand has the administration determined if  
4 CEO and YMI programs are effective in reducing  
5 poverty and in helping black and Latino men? Has  
6 that been assessed and reported on or we are  
7 anticipating what would be a report, and when  
8 would it be public?

9 COMMISSIONER MULLGRAV: I think  
10 that is a question we addressed it somewhat with  
11 Council Member Vann, but I think it is a question  
12 that is probably better addressed by CEO directly,  
13 but you know, we feel confident that the young  
14 adult literacy program and the young adult  
15 internship program have met its outcomes, and we  
16 will be doing more enhanced evaluation and  
17 certainly can share that follow up with you.

18 COUNCIL MEMBER REYNA: And what is  
19 the breakdown of the 17.2 million dollars CEO and  
20 YMI funded. How would each program be funded and  
21 how many individuals would be funded?

22 COMMISSIONER MULLGRAV: Again, the  
23 YIP program is funded at 11.3 million, the YLP  
24 program is at 3 million, the teen action program  
25 is at 1.5 million and the Cornerstone program is

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COUNCIL MEMBER REYNA: And this is the last year that these programs will be funded or the goal is to continue beyond this particular year?

COMMISSIONER MULLGRAV: The goal is certainly to continue. It comes in every year in the new budget, and so sometimes it doesn't--you don't see it in the next budget until late.

COUNCIL MEMBER REYNA: Are these cycles contracted for multi-years or just single year to year?

COMMISSIONER MULLGRAV: No, they are contracted for multi-years.

COUNCIL MEMBER REYNA: And so the multi-year expires when?

COMMISSIONER MULLGRAV: I think it would be different expiration dates for different portfolios, so if you want, we can send that information to you.

COUNCIL MEMBER REYNA: That breakdown would be very helpful just to understand what we are anticipating in the out years as opposed to just assuming that this is going to be

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2 funded every year without the understanding that  
3 there is a multi-year contract and each contract  
4 expires at a certain time.

5 COMMISSIONER MULLGRAV: One thing I  
6 can tell you is that we are working on a literacy  
7 RFP, and so just so you have that on your radar.

8 COUNCIL MEMBER REYNA: And that is  
9 for multi-years as well?

10 COMMISSIONER MULLGRAV: Yes.

11 COUNCIL MEMBER REYNA: And what is  
12 the multi-year outlook? Is it - - ?

13 COMMISSIONER MULLGRAV: Generally,  
14 we do three years. We balance the need for  
15 competition with the need for stability.

16 COUNCIL MEMBER REYNA: And that is  
17 how much to serve how many people?

18 COMMISSIONER MULLGRAV: Well, we  
19 usually only we don't put in that money that is  
20 not base lined, so we would be including--it would  
21 be probably the let's see, three--you know what?  
22 I think it is probably better for me to get back  
23 to you on what the exact figure will be for that.

24 COUNCIL MEMBER REYNA: Okay.

25 COMMISSIONER MULLGRAV: I mean we

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obvious try to leverage many different funding sources so that we can have a comprehensive literacy program, so I don't want to give you the incorrect number.

COUNCIL MEMBER REYNA: But do you anticipate an increase or the same level or funding? Well, I guess you just answered it because you are looking to optimize what is an increase - - .

COMMISSIONER MULLGRAV: It wouldn't include for example the monies that Sara Gonzalez has advocated for, so it wouldn't include the discretionary monies.

COUNCIL MEMBER REYNA: So the administration's commitment to this RFP would stay at the same levels?

COMMISSIONER MULLGRAV: Yes.

COUNCIL MEMBER REYNA: So there is no increase that would be anticipated?

COMMISSIONER MULLGRAV: No.

COUNCIL MEMBER REYNA: And clarity on the summer quest. Where are the two new school partners that were mentioned in your testimony? Considering the summer quest was piloted in 12

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schools across the south Bronx, is the two new school partners going to continue in the Bronx or is this going to be expanded to other boroughs?

DENISE WILLIAMS: It is still in the Bronx district 79--

CHAIRPERSON RECCHIA: [interposing]  
You have to identify yourself.

DENISE WILLIAMS: I am sorry.  
Denise Williams, assistant commissioner out of school time programs. So we are deepening the investment in the south Bronx, districts 79 and 12.

COUNCIL MEMBER REYNA: Those are elementary school or middle schools or high schools or all across?

DENISE WILLIAMS: Elementary and middle schools.

COUNCIL MEMBER REYNA: And my last question. I just wanted to know the MWBE contracting procurement outcomes in your agency.

COMMISSIONER MULLGRAV: I know we are getting an award. We will have to get back to you.

COUNCIL MEMBER REYNA: I would

1  
2 appreciate that very much, and we are looking for  
3 what would be on the capital side, and clearly--

4 COMMISSIONER MULLGRAV:

5 [interposing] We don't have capital.

6 COUNCIL MEMBER REYNA: --so what we  
7 anticipate to receive from you are the goals met  
8 or exceeded to what would be the expense budget.  
9 Thank you very much. Thank you, Mr. Chair.

10 CHAIRPERSON FIDLER: Thank you,  
11 Councilwoman Reyna. Council Member Mark-Viverito,  
12 and then I will have a few questions.

13 COUNCIL MEMBER MARK-VIVERITO:

14 Thank you, Mr. Chair. Commissioner, I guess  
15 everybody is giving their thanks. I want to say  
16 that last time I was at one of these hearings, I  
17 forget which one if it was a budget or another  
18 hearing, I was also concerned about the  
19 contracting process through DYCD. We had  
20 suggested doing a series of focus groups, and I  
21 just want to say that your staff has been  
22 extremely attention to the follow up, and I look  
23 forward to at least engaging in a productive  
24 dialogue through our agencies to at least see if  
25 there is ways where that process can be improved.

1  
2 I am glad to hear that you are open to that.  
3 Having said that, I am sitting here, I almost  
4 wasn't going to ask a question because it is  
5 almost at a point of just sheer frustration with  
6 where we find ourselves in this budget, and  
7 obviously as many of us have said, I can't wait  
8 until we get new leadership, and see if we can  
9 really knock some sense into what really are the  
10 priorities here when it comes to obviously our  
11 children and our youth, the idiocies of a congress  
12 that now we have sequestration and now we are  
13 going to be dealing with additional cuts if we  
14 don't get some sort of solution. You know, there  
15 is not much faith people have in government these  
16 days unfortunately, but you know, the impact is  
17 always that we just have limited options, and we  
18 are limiting the options for the young people that  
19 can least afford it and the communities that can  
20 least afford it, and that is extremely frustrating  
21 for me personally. I just have one question based  
22 on the testimony and based on the information that  
23 was shared with us. We have heard about the out  
24 of school time and how many slots potentially we  
25 are going to see cut, Beacon and the Cornerstone.

1  
2 My question is about the Cornerstone in  
3 particular. What level of engagement and  
4 conversations are going on with NYCHA with regards  
5 to the spaces where these cornerstone programs  
6 find themselves, and like for instance, I know the  
7 one that is at the Johnson Center - - the summer  
8 there is going to be absolutely nothing happening  
9 in that center, and obviously it is because of my  
10 understanding is that there has been additional  
11 cuts. Obviously we know when we hear - -  
12 organizations are being told to do more with less,  
13 but what level of conversation has been happening  
14 with NYCHA about the facilities that are being  
15 used for programming and especially if at some  
16 point there is going to be limited or no  
17 programming happening at those centers. Has there  
18 been any discussion about what to do, and what is  
19 the plan?

20 COMMISSIONER MULLGRAV: First I  
21 want to follow up on the assertion that nothing is  
22 going to be happening at Johnson over the summer.  
23 That is certainly not our plan for Johnson, so is  
24 that something that the agency has said directly  
25 to you or is that--

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COUNCIL MEMBER MARK-VIVERITO:

[interposing] Well, that is what I am getting based on conversations that there is going to be very, very limited programming happening. There is going to be the summer camp, understood, but other type of programming that has happened, you know, and is happening now for instance isn't going to happen. Obviously that is very limited in scope so during the summer months in particular when there might be a need for maybe evening programming or a more extensive programming that is of concern, but just in general with the usage of NYCHA spaces and facilities and these community centers just where conversations are at, and what other thinking is going into that?

COMMISSIONER MULLGRAV: I mean the

drop from fiscal year '13 to fiscal year '14 of course it is significant for the families who are impacted, but it is not as significant as for example, in other places. So it is going from 5,852 young people to 5,119, and that is across all programs, so it wouldn't be the explanation for programs not happening since that is spread across all 25 of our programs.

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2 COUNCIL MEMBER MARK-VIVERITO: So  
3 then in the summer months other than basic summer  
4 camp that may be provided to the kids what other  
5 programming happens at the Cornerstone?

6 COMMISSIONER MULLGRAV: There is  
7 supposed to be programming for adolescents and  
8 programming for 16 to 21 year olds, and also  
9 programs for adults. That is the whole nature of  
10 the Cornerstones, and every Cornerstone that I  
11 have visited that is what I have seen, so if that  
12 is not happening, we will certainly look into that  
13 matter, but that is the expectation. That is what  
14 their contracts say.

15 COUNCIL MEMBER MARK-VIVERITO: and  
16 that is through the summer months as well?

17 COMMISSIONER MULLGRAV: Yes.  
18 Absolutely.

19 COUNCIL MEMBER MARK-VIVERITO:  
20 Well, I am not going to say that that is what is  
21 happening at the center. Maybe I don't have the  
22 full scope of the information, so I am not trying  
23 to put an unnecessary spotlight on our CBOs, which  
24 are struggling as they are and trying to do as  
25 much as they can with extremely limited sources,

1  
2 and I know that a lot of our CBOs are also having  
3 to resort to having to figure out what additional  
4 private monies they can raise because we have just  
5 seen round after round of cuts, and that really  
6 has an impact, but what level other than DYCD  
7 funding having the funding, what does NYCHA  
8 provide in terms of the relationship that you have  
9 with them? What is the expectation on NYCHA's  
10 end? Obviously the space is understood, but what  
11 is the dynamic between the two agencies?

12 COMMISSIONER MULLGRAV: I think  
13 that is the primary role that NYCHA plays. The  
14 whole idea of the creation of the Cornerstone  
15 programs is that NYCHA is playing more of a  
16 landlord role and that the youth development  
17 agency is really, you know, formulating the model  
18 and doing the onsite management and supervision of  
19 these programs, and so that is the arrangement.  
20 They get paid ten percent off the top for those  
21 administrative functions, and so whether it's the  
22 keys or its maintenance issues or its those kinds  
23 of grounds issues, those are the things that we  
24 would rely on on NYCHA for. Of course, we are in  
25 regular contact with them. They have been very

1  
2 pleased I think with the expansion of services  
3 through Cornerstone because we are able by  
4 bringing the non-profits in and by doing the work  
5 more directly able to not only have engaging  
6 activities, but have centers that are more fully  
7 populated.

8 COUNCIL MEMBER MARK-VIVERITO: So  
9 you are saying ten percent of any contract is  
10 given to NYCHA. I mean obviously it is for  
11 keeping the doors open for whatever staffing, does  
12 that also pertain to rent for this space?

13 COMMISSIONER MULLGRAV: It's not  
14 rent per se. It is just an administrative fee.

15 COUNCIL MEMBER MARK-VIVERITO:  
16 Okay. Alright, well, my basic question was on the  
17 Cornerstone. I mean there is just so much that  
18 has been discussed already, and just such a level  
19 of frustration when you talk about the SYEP and  
20 how many slots we are lacking and we need in the  
21 city, so I think it has been addressed by my  
22 colleagues, but thank you, Mr. Chair.

23 CHAIRPERSON FIDLER: So let's  
24 address SYEP for one last time. One thing that we  
25 haven't gotten an update on is the success that

1  
2 you have had in raising funds from other sources  
3 for the program. When you were before us last,  
4 you indicated that you were once again trying to  
5 do that. Did you in fact do that? Did you meet  
6 your expectations? Did you surpass them? Could  
7 you give us an update on that?

8 COMMISSIONER MULLGRAV: Well, I did  
9 mention in my testimony the 1.5 million that will  
10 be additional that has not been awarded yet, and  
11 so that is forthcoming. We also will continue to  
12 work with West Harlem Development. They have a  
13 particular interest of course in their community,  
14 so those are not slots that would be distributed  
15 across the city, but nonetheless you know, these  
16 are young people who are eager to work, and we  
17 want to facilitate that. We have a few other  
18 small entities that have made donations, and the  
19 letters that have come from the mayor and myself  
20 are still hopefully being examined in terms of - -  
21 .

22 CHAIRPERSON FIDLER: [interposing]  
23 So just to be clear, the 1.5 million that you  
24 referred to in your testimony is the amount of  
25 money that has been raised from outside sources.

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Is that...?

COMMISSIONER MULLGRAV: To date.

CHAIRPERSON FIDLER: Okay. Very good. Alright. I always ask this question. I think it is important that we have it on the record. The Council funds numbers of other programs in the budget that are not in the base line--things like the after school corporation, sports and arts, whatnot. I am sure you are familiar with the whole list. I won't read them all. I want to verify before we go into budget negotiating meetings that DYCD doesn't have a problem with any of these programs that they are all performing to the level that they are supposed to be.

COMMISSIONER MULLGRAV: Yes.

CHAIRPERSON FIDLER: Okay. Good. It wouldn't be appropriate for me not to finish up our last budget meeting without going back to RHY. You mentioned in your testimony that we had the first ever homeless youth survey. You found 1400 young people sleeping on the street in one way or another. As you know, the Columbia survey had a higher number, 3800, but it also included the

1  
2 many, many young people who you wouldn't find  
3 because they were either prostituting themselves  
4 literally or engaging in couch surfing survival  
5 sex, selling their body, soul and dignity for a  
6 place to sleep at night, so I would imagine the  
7 number is really much higher, but you indicated  
8 that when you encounter these youth during the  
9 count, they were offered shelter. Now given the  
10 fact that we have 253 shelter beds and many of  
11 these are transitional living beds and not just  
12 crisis beds, how were you able to offer 1400  
13 people shelter when you have 253 beds?

14 COMMISSIONER MULLGRAV: Some of  
15 them already--only those who were seeking shelter  
16 were offered shelter, and we don't only offer  
17 shelter within our system. We also offer shelter  
18 within the adult system.

19 CHAIRPERSON FIDLER: Do you have  
20 any idea what percentage of these 1400 kids were  
21 in the system, what percentage were in the adult  
22 system, what percentage turned down shelter  
23 altogether and on the evening in question, how  
24 many did you refer to the adult shelter system?

25 COMMISSIONER MULLGRAV: 710.

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CHAIRPERSON FIDLER: To which question. I asked about five.

COMMISSIONER MULLGRAV: How many were referred to the adult shelter system.

CHAIRPERSON FIDLER: And how many of them made it to the adult shelter system since every provider in this room knows that most young people are scared to death of going to the adult shelter system? You are shaking your head yes, but the question was how many of them made it to the adult shelter system. Do you know?

COMMISSIONER MULLGRAV: They were all there.

CHAIRPERSON FIDLER: So you found 710 of the 1400 in the adult shelter system without their families?

DEBORAH HARPER: If I may. Deborah Harper [phonetic], assistant commissioner for runaway and homeless youth. The 1420 youth that were identified on the night of the youth count represented 710 youth who were under 21 who were already residing in the adult singles shelters, so DHS. The youth that were actually found on the street that night through the DHS homeless count

1  
2 was 128 youth, so those were the numbers that DHS  
3 identified on the street during their hope count.

4 CHAIRPERSON FIDLER: I find that  
5 simply incredible. We have to look at how we are  
6 doing this count if you are finding seven times  
7 the number of people in the adult shelter system  
8 where providers will testify day in and day out  
9 that young people, many of them would rather sleep  
10 in the subway than go into the adult shelter  
11 system, and you only found 120 actually on the  
12 street. There is no way that that can even be  
13 remotely true. So I will leave it at that and  
14 encourage you to work with DHS to try to figure  
15 out a better way to really count the young people  
16 who are out on the streets--we all know are out on  
17 the streets. I don't have any further questions,  
18 and I just again, I want to say that I look  
19 forward, Commissioner, to seeing you at the  
20 handshake at which point we will be shaking hands  
21 at the fact that once again the cavalry will have  
22 come over the hill and we will not let OMB pass a  
23 budget, a final budget that leaves our young  
24 people out on the streets and out of programs. I  
25 know you will appreciate that moment as well.

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Thank you.

CHAIRPERSON RECCHIA: Thank you.

Thank you, Commissioner. This concludes the hearing for today. The Finance Committee will resume the executive budget hearing on Monday, May 13<sup>th</sup> at 10 am. The hearing will be held on the 16<sup>th</sup> floor. On Monday we will be joined by the Committee on Government Operations chaired by Council Member Gale Brewer to hear from the Department of Citywide Administrative Services, the Board of Elections, the Office of Administrative Trials and Hearings, the Law Department and the Campaign Finance Board. As a reminder, the public will be allowed to testify on the last day of budget hearings on June 5<sup>th</sup> beginning at four o'clock. The public session will be held at the Council chambers right here. For members of the public, who wish to testify, but cannot, you can submit your testimony. Fax it over to my counsel, Tanisha Edwards, who is sitting to my right. We will make it part of the official record. Her fax number is 212-788-7061. Thank you for coming today. This hearing is now adjourned.

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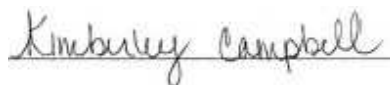
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[gavel]

C E R T I F I C A T E

I, Kimberley Campbell certify that the foregoing transcript is a true and accurate record of the proceedings. I further certify that I am not related to any of the parties to this action by blood or marriage, and that I am in no way interested in the outcome of this matter.

Signature

Handwritten signature of Kimberley Campbell in cursive script, written over a horizontal line.Date \_\_\_\_\_ 6/11/13