CITY COUNCIL CITY OF NEW YORK -----X TRANSCRIPT OF THE MINUTES of the COMMITTEE ON TRANSPORTATION -----X September 10, 2009 Start: 10:00 am Recess: 11:25 am Council Chambers HELD AT: City Hall BEFORE: JOHN C. LIU Chairperson COUNCIL MEMBERS: Gale A. Brewer Daniel R. Garodnick Vincent Ignizio Diana Reyna Larry B. Seabrook Eric Ulrich Kenneth Mitchell James S. Oddo Simcha Felder

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A P P E A R A N C E S (CONTINUED)

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David Woloch Deputy Commissioner for External Affairs New York Department of Transportation

John Collins Director of Ferry Engineering New York Department of Transportation

Michael Arvanites Representative State Senator Diane Savino

John Luisi Founding Member Ferry Riders Committee St. George Civic Association

Fred Rodriguez Resident Staten Island

1	COMMITTEE ON TRANSPORTATION 3
2	CHAIRPERSON LIU: Good morning.
3	Welcome to today's hearing of the City Council's
4	Committee on Transportation. My name is John Liu.
5	I have the privilege of chairing this hearing.
6	Let me first apologize for the delay in the start
7	of this morning's hearing. Certainly I'm very
8	happy to see everybody. We've organized today's
9	oversight hearing for the purpose of looking into
10	the new Molinari-class vessels being used as part
11	of the Staten Island Ferry system. Today we'll
12	examine these new ferries that started to enter
13	service in 2005 and were to bring a new era of
14	reliable ferry service for Staten Islanders.
15	Instead of being reliable, all three new ferries,
16	the Molinari, the Marchi and the Spirit of
17	America, have experienced extensive problems that
18	have kept them out of service for significant
19	amounts of time. A 2007 news report on the
20	Molinari, I think that distinguished reporter is
21	in this room right now, which had just been in
22	service since 2005, was out of service almost 40%
23	of the time. This is unacceptable. Imagine if
24	you bought a new car and it was at the shop 40% of
25	the time. You would probably be able to get a new

1	COMMITTEE ON TRANSPORTATION 4
2	car under the state's lemon law. Unlike a care,
3	which may just serve a few people, over 65,000
4	people every day ride the Staten Island Ferry,
5	which is probably Staten Island's most important
6	link to the rest of the city. When the ferry is
7	not operating, thousands of Staten Islanders who
8	have limited mass transit options are affected.
9	In one of the last episodes with mechanical
10	problems on the Marchi, people were not only
11	inconvenience but many got hurt when the Marchi
12	crashed into the St. George Terminal slip after
13	losing power. I applaud my Staten Island
14	colleagues, Council Members Mitchell and Ignizio
15	and Minority Leader Oddo for asking for this
16	important hearing which we organized as quickly as
17	possible. I'd like to offer them the floor to
18	give opening remarks, starting with Minority
19	Leader Oddo.
20	COUNCIL MEMBER ODDO: Thank you, Mr.
21	Chairman. I'd just like to begin by thanking the
22	Speaker for hearing Staten Island delegation's
23	plea and thank you for scheduling this hearing in
24	what obviously is a very busy time for you. For
25	you to take the time out to make sure that we had

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2	this hearing as quickly as possible, you have the
3	appreciation of the Staten Island delegation.
4	Listen, I want to thank Captain DeSimone for the
5	job that he does and his staff. We appreciate it.
6	We're not here to beat up on you or beat up the
7	DOT at all. We want a ferry system that runs as
8	efficiently as safely possible, the same thing
9	that you guys want. Although you are the experts,
10	to the lay people like Council Member Mitchell,
11	Council Member Ignizio and I, to the riders, it
12	just seems odd that \$120 million worth of ferries
13	seem to be breaking down as often as they are.
14	There was a comment in the paper about this is
15	part of the routine break-in period. So I guess
16	at some point today somebody has got to define
17	that for us and explain when that break-in period
18	ends. I have a 2002 Jeep Wrangler that seems like
19	it requires less service than these boats. I
20	understand these are intricate pieces of
21	technology. But the riders want to know why.
22	This seems odd to them. This has been going on.
23	I have Staten Island Advance articles here going
24	back to 2005 where interestingly enough one of the
25	authors of the article is now a DOT employee

1	COMMITTEE ON TRANSPORTATION 6
2	trying to explain all of this. So this is right
3	from the start. I mean the Spirit of America
4	didn't even get to Staten Island before it had
5	problems. Again, respectfully, not here to beat
6	up anyone. We just want answers so that when our
7	constituents come up to us and say what's going on
8	with these boats, we can try to explain it to the,
9	a little bit more intelligently. Thank you, Mr.
10	Chairman.
11	CHAIRPERSON LIU: Thank you.
12	Council Member Ignizio.
13	COUNCIL MEMBER IGNIZIO: Thank you
14	very much. I'm going to defer my opening comments
15	and just associate myself with the comments of
16	Minority Leader Council Member Oddo in that we're
17	just here to get some answers and we want to know
18	if the city was sold a lemon and what, if
19	anything, we can do about it. I'm going to
20	reserve the rest of my time waiting to hear
21	answers from you all. Thank you.
22	CHAIRPERSON LIU: Thank you.
23	Council Member Mitchell, who has been on the scene
24	for a relative short period and yet has been
25	incredibly active on this issue.

1	COMMITTEE ON TRANSPORTATION 7
2	COUNCIL MEMBER MITCHELL: Thank
3	you, Chairman Liu. I just want to thank you for
4	arranging this hearing so quickly in response to
5	our request and also the Speaker for hearing us on
6	this issue as well. I for one have been spending
7	a lot of time in the St. George ferry terminal
8	over the last couple of months. People have been
9	coming up to me and asking me what are the issues
10	with the newer boats with regard to the way they
11	were designed and especially with regard to the
12	breakdowns. I look forward to the answers of
13	Captain DeSimone. He does a very good. He's very
14	responsive, especially to my office with any
15	comments and questions I may have and I'm sure
16	he'll be able to give us some answers here today.
17	Thank you.
18	CHAIRPERSON LIU: Thank you. We've
19	also been joined by members of the commission,
20	Council Member Diana Reyna of Brooklyn and Queens,
21	and Council Member Gale Brewer of Manhattan. With
22	that I'd like invite Captain DeSimone to the
23	witness table. Please proceed whenever you're
24	ready.
25	JAMES DESIMONE: Good morning. I

1	COMMITTEE ON TRANSPORTATION 8
2	am James DeSimone, the Chief Operating Officer of
3	the New York City Department of Transportation
4	Staten Island Ferry Division. With me here today
5	is David Woloch, Deputy Commissioner for External
6	Affairs and John Collins, Director of Ferry
7	Engineering. Thank you for inviting us here today
8	to testify at this hearing regarding the operation
9	of the city's newest class of ferry boats. I
10	think it goes without saying that the Staten
11	Island Ferry is the city's most reliable and
12	economic form of mass transit. We're in operation
13	24/7, free of charge for all users, and this year
14	it looks like we're going to carry a little over
15	21 million people. The city has operated the
16	ferry since 1905 and it is the largest passenger
17	ferry system in the United States. Given its
18	scope and record of operation, I am especially
19	proud to be here today and to discuss the current
20	operations of the ferry which I think is one of
21	the most efficient in the nation and the best in
22	the nation. As you are aware, I joined the DOT in
23	May of 2004, following the tragic accident with
24	the Andrew J. Barberi. Since that time I think
25	we've accomplished an awful lot. We have moved

1	COMMITTEE ON TRANSPORTATION 9
2	forward with some pretty aggressive enhancements
3	to the ferry system, including and organizational
4	restructuring of the Staten Island Ferry to more
5	closely reflect that of a traditional maritime
6	operation. In the weeks that followed the October
7	2003 accident, DOT hired the Global Maritime and
8	Transportation School of the United States
9	Merchant Marine Academy to review ferry operations
10	and make recommendations for safety enhancements.
11	Overall, GMATS found that the Staten Island Ferry
12	to be a safe operation and its recommendations
13	were intended to enhance safety and efficiency by
14	taking advantage of the more recent innovations in
15	the maritime industry. All of the GMATS
16	recommendations have been addressed. Most
17	significantly putting a safety management system
18	in place. And the three recommendations of the
19	National Transportation Safety Board, which
20	including implementation of a safety management
21	system have been satisfied and are formally
22	closed. SMS is an internationally recognized
23	program with protocols and procedures which
24	standardizes and records all functions and
25	operating procedures modeled on the International

1	COMMITTEE ON TRANSPORTATION 10
2	Safety Management Code. In October of 2005, the
3	American Bureau of Shipping on behalf of the
4	United States Coast Guard issued a document of
5	voluntary compliance to DOT attesting to the
6	compliance and formal certification of this safety
7	management system. It was my understanding then
8	and continues to be my understanding that DOT is
9	the only marine operator in the United States
10	today to have complied with this rigorous
11	international safety regime. Additionally, we
12	have hired significant numbers of new employees
13	and we have developed and implemented broad based
14	professional training programs for our staff,
15	operational and procedural enhancements, an up to
16	date comprehensive computer-based maintenance and
17	inventory control system transitioning from what
18	was heretofore a manual paper-based system. We
19	have implemented and developed U.S. Coast Guard
20	mandated and approved combine vessel and facility
21	security plan in accordance with the requirements
22	of the Maritime Transportation and Security Act of
23	2002, a U.S. Coast Guard mandated and approved
24	non-tank vessel oil spill response plan in
25	accordance with the requirements of the Oil

1	COMMITTEE ON TRANSPORTATION 11
2	Pollution Act of 1990 and EPA-mandated program to
3	meet the requirements of the National Pollutant
4	Discharge Elimination System permit program, and
5	we have concluded an agreement with the Port
6	Authority of New York and New Jersey that
7	implemented an exhaust emissions reduction program
8	for the entire fleet of ferry boats, making the
9	Staten Island Ferry one of the cleanest fleets in
10	the nation today. We have also accepted and
11	commissioned two modern state of the art ferry
12	terminals and accepted delivery of and
13	commissioned three newly-constructed ferry boats
14	which is the subject of today's hearing. Over a
15	century ago, the City of New York commissioned
16	five new ferry boats, each one named after a
17	borough and the Staten Island Ferry as we know it
18	today was born. From time to time ever since the
19	city has contracted to construct new ferry boats
20	to maintain a state of good repair and to benefit
21	from enhanced safety and the efficiencies of new
22	technologies. In September 2001, DOT awarded a
23	\$120 million contract to the Marinette Marine
24	Group for the construction of three new ferry
25	boats. These ferry boats were to replace the

1	COMMITTEE ON TRANSPORTATION 12
2	aging Kennedy Glass ferry boats which were
3	constructed in the mid 1960s and approaching 40
4	years of age at the time. The procurement process
5	for these vessels began in the mid 1990s and
6	included, among other things, a demand forecast,
7	preliminary designs and a propulsion tradeoff
8	study, all of which led to the specifications
9	which were ultimately included in the competitive
10	bid process for a three vessel construction
11	contract. During this procurement process a
12	decision was made based in part on the propulsion
13	tradeoff study that the vessels would be fitted
14	with conventional rudders and propellers driven by
15	a diesel electric power plant. The power plant
16	configuration included redundancy with three main
17	diesel propulsion generators fitted in the engine
18	room and four independent propulsion drive units
19	powered by variable speed AC motors with two drive
20	units on each end of the ferry driving a single
21	propeller. As required by federal regulations,
22	the vessels were designed and constructed to U.S.
23	Coast Guard standards which are among the most
24	stringent and rigorous in the world today.
25	Additionally, at DOT's behest and on a strictly

1	COMMITTEE ON TRANSPORTATION 13
2	voluntary basis, the vessels were also designed
3	and constructed to the highest class standards of
4	the American Bureau of Shipping. To satisfy the
5	design and construction standards of the Coast
6	Guard and ABS, all design proposals required pre-
7	approval, all phases of construction were subject
8	to inspection and survey, and all machinery and
9	component part required approval by these
10	agencies. Prior to delivery to owners, the
11	vessels were subject to thorough inspection,
12	testing, dock trials and sea trials to ensure they
13	met the high standards of these agencies and were
14	subsequently issued certificates of inspection by
15	the U.S. Coast Guard and class certificates by the
16	American Bureau of Shipping. In September 2004,
17	the first of the three ferry boats, Guy V.
18	Molinari was delivered to the ferry maintenance
19	facility at St. George on Staten Island.
20	Following successful completion of specified owner
21	acceptance protocols, the vessel was formally
22	accepted by the city. During the following 18
23	months, Senator John J. Marchi and Spirit of
24	America were delivered and accepted by the city.
25	Ultimately, all three vessels were commission and

1	COMMITTEE ON TRANSPORTATION 14
2	placed into passenger service between February
3	2005 and April 2006. The vessels, not unlike
4	their predecessors and most newly-constructed
5	vessels have been subject to what we in the
6	industry refer to as teething problems. New ships
7	are not manufactured on assembly lines but are
8	instead custom built for each and every owner and
9	therefore each class of vessel tends to manifest
10	its own unique problems during the first several
11	years of service. The design, control and
12	propulsion system issues thus far experienced with
13	the Molinari-class ferries are not uncommon for
14	newly-constructed ships and have been experienced
15	by the U.S. military, commercial tanker and cruise
16	ship operators, as well as other passenger ferry
17	systems such as the Washington State ferries. The
18	Molinari-class is truly one of a kind. The basic
19	design of a double ended ferry essentially
20	involves the joining of two stern sections which
21	in and of itself presents challenges and
22	complications in terms of hull design, vessel
23	control systems and a variety of other elements.
24	In addition, although considered to be extremely
25	efficient and flexible from a technical

1	COMMITTEE ON TRANSPORTATION 15
2	standpoint, the use of variable speed AC motors to
3	power the drive system comes with its own set of
4	complexities. Make no mistake about it, these
5	vessels are complex and sophisticated vessels and
6	very much reflective of current technology. From
7	the outset, issues were encountered with the drive
8	systems and ship service generators which required
9	DOT to work very closely with the ship builder,
10	the propulsion manufacturer Siemens and the ship
11	generator manufacturer, Caterpillar, to provide
12	that the systems were reliable and that the city
13	got what it was paying for. Accordingly,
14	modifications were made to the power plant
15	management software, drive system components and
16	the ship service generators, all at no cost to the
17	city with extended warranties. The U.S. Coast
18	Guard and the ABS were and continue to be
19	intimately involved in addressing these issues
20	every step of the way. DOT cannot simply operate
21	these vessels unless these two agencies authorize
22	us to do so. In addition to being subject to
23	quarterly and annual inspections by the Coast
24	Guard, and under what is referred to as continuous
25	survey by ABS, anytime a piece of critical

1	COMMITTEE ON TRANSPORTATION 16
2	equipment fails or otherwise malfunctions, these
3	agencies must be notified immediately and a no
4	sale deficiency is issued by the United States
5	Coast Guard. Before the vessel can be returned to
6	service, a full investigation is conducted, the
7	underlying root cause identified, corrective
8	action taken and a report submitted. And then and
9	only then will the U.S. Coast Guard and ABS
10	consider authorizing the vessel to return to
11	service. Such is the process we are currently
12	undergoing as a result of the recent hard landing
13	that occurred on July 1st, 2009 involving the
14	ferry boat Senator John J. Marchi. In regard to
15	the incident itself, we are pleased with the
16	manner in which the crew conducted themselves.
17	They took the appropriate actions and followed
18	official protocols, minimizing the consequences.
19	The process of integrating the new vessels into
20	the Staten Island ferry fleet has been a major
21	undertaking which we have all taken very seriously
22	at DOT. In fact, we have taken a very
23	conservative approach with these vessels,
24	essentially removing a vessel from service anytime
25	a drive unit tripped or another aspect of the

1	COMMITTEE ON TRANSPORTATION 17
2	vessel's redundancy failed, even when by
3	regulation we could have continued to operate in
4	passenger service. This is because as
5	professional operators, we always want to try and
6	ascertain the root cause of any particular issue
7	and fully understand it from an objective and
8	technical standpoint and hopefully prevent a
9	recurrence. In addition, there were and will
10	continue to be instances when systems fail and
11	vessels must be removed from service for repair,
12	but these instances are trending less frequent.
13	In fact, for the fiscal year just ending, Guy V.
14	Molinari was available for passenger service 95%
15	of the time, Senator John J. Marchi, 93% of the
16	time, and Spirit of America 99% of the time. This
17	compared to Andrew J. Barberi's availability of
18	97.5% of the time and Samuel I. Newhouse 90% of
19	the time. This data represents the amount of time
20	that the vessels were actually available for use
21	in passenger service and not out of service for
22	unanticipated or reactive repairs. Our goal is
23	provide safe and efficient transportation for the
24	traveling public. To this end, we will continue
25	to refine the operation of these vessels and take

1	COMMITTEE ON TRANSPORTATION 18
2	whatever actions necessary to provide that they
3	operate in a safe and reliable manner.
4	Functioning under an extremely heavy regulatory
5	scheme, we take very seriously regulatory mandates
6	as well as industry standards for ferry boat
7	operations, even further strengthening our
8	commitment to safety and the efficiency of our
9	vessels. Again, thank you for inviting us here
10	today and at this time we would be happy to answer
11	any questions you may have.
12	CHAIRPERSON LIU: Thank you very
13	much. We've also been joined by Council Member
14	Eric Ulrich from Queens. Captain DeSimone, we
15	appreciate your testimony here. I certainly
16	concur with Council Member Oddo that we're not
17	trying to give anybody a hard time here. Your
18	testimony basically laughs this off as just
19	business as usual. It's the same and you'd expect
20	this to happen all the time, anytime new boats are
21	coming into the fleet. That's basically what your
22	testimony says. That you don't think there's a
23	problem that boats being out of service 40% of the
24	time is to be expected. Is this a normal thing
25	that has occurred with these three vessels? When

1	COMMITTEE ON TRANSPORTATION 19
2	other cities buy ferry boats, do they encounter
3	the same kinds of problems with that much
4	frequency and duration?
5	JAMES DESIMONE: If you could just
б	indulge me for a second here, I will try and
7	answer that by reading a variety of headlines from
8	the Staten Island Advance over the years, relative
9	to bringing new ferry boats into service. January
10	16, 1951, Merrill in service. January 17th,
11	Merrill back on run after repairs. January 25th,
12	1951, Merrill may not be back in service for a
13	month. June 2nd, 1951, Kolf stalls halfway over
14	as power goes off. June 4th, 1951, Kolf breaks
15	down a second time. September 9th, 1952,
16	Verrazzano taken out of service. December 19th,
17	1965, Legion out of service. March 4th, 1966, new
18	boats defended. March 18th, 1996, seats on
19	ferry's cracking up. October 3rd, 1985, Newhouse
20	sidelined for steering woes. October 10th, 1985,
21	Editorial, ferry problem bears investigating. In
22	all of these instances, the problems were
23	ultimately resolved and each of these classes of
24	ferry went on to serve the city for many, many
25	years of reliable and distinguished service. So

1	COMMITTEE ON TRANSPORTATION 20
2	as far as this being normal, this is normal in my
3	experience. The Washington State ferries have
4	gone through a similar thing. I just want to read
5	something from a Canadian paper recently regarding
б	some new ferries that were built for the British
7	Columbia ferry system and it's got an interesting
8	heading. Bear with me. This was an article dated
9	November 2008. British Columbia's German-built
10	ferries may be lemons. These are a new class of
11	ferries which were built for the British Columbia
12	system. I'm not trying to make light of anything
13	here. I probably of anyone in this room, I take
14	this very personally. Everything that goes on at
15	the ferry I take extremely personally and there's
16	nothing I would like more than to see everything
17	running 24/7 without any hiccups. But the fact of
18	the matter is new ships are subject to these types
19	of problems. It is a fact of life and I wish I
20	could change it. However, we've take the
21	necessary steps here. As I said, we've been very
22	conservative. The ferries have four propulsion
23	drives. The ferry can operate on three by
24	regulation or she has three main engines, she can
25	operate on two by regulation. Any time one of

1	COMMITTEE ON TRANSPORTATION 21
2	these components has failed, we have taken the
3	vessel out of service voluntarily to really
4	understand this. Now conversely, vessels such as
5	the Barberi-class, if one of the main engines
6	fails on the Barberi right now, we under
7	regulation notify the Coast Guard and the ferry
8	continues to operate on its three engines. Given
9	the fact that these were new vessels we, I'm going
10	to say, took a very conservative approach and
11	pulled them out of service much more than they
12	needed to be. I think that the record for the
13	last fiscal year, as I said, is trending in the
14	right direction. I'm not trying to make it sound
15	like but the fact is you build a new ship and I
16	can tell you
17	CHAIRPERSON LIU: [interposing]
18	Look, that's what you're telling us though.
19	You're saying that when there is a new ship or a
20	new boat that you fully expect to have these kinds
21	of problems.
22	JAMES DESIMONE: That's correct.
23	CHAIRPERSON LIU: Well that's what
24	you're saying to us.
25	

1	COMMITTEE ON TRANSPORTATION 22
2	JAMES DESIMONE: That is correct.
3	CHAIRPERSON LIU: And we're
4	questioning that. I appreciate the headlines from
5	the 1950s and 60s. Let me give you a few
6	headlines more recent. July 2nd, 2009, 15 injured
7	in Staten Island ferry docking accident. Power
8	failed before Staten Island ferry crash that hurt
9	15. Staten Island ferry crash at St. George
10	Terminal caused by faulty transformer. Hard
11	landing on Staten Island ferry boat Marchi, a
12	stint in dry dock. These are some of the more
13	recent headlines. Now, if you're saying that a
14	boat gets put into service and not everything is
15	fixed, or not everything is up to par, that you
16	might still have to add like toilet paper holders
17	or maybe some of the amenities, that's one thing.
18	But here you have a case where the same kinds of
19	problems led to injuries. Do you seem to suggest
20	that these kinds of problems should be expected
21	with these new boats and that unfortunately
22	injuries are going to be a part of the equation?
23	JAMES DESIMONE: No, I'm not trying
24	to make light of anything. As I said, we have
25	taken this very seriously. And as I said, we've

1	COMMITTEE ON TRANSPORTATION 23
2	in a sense overcompensated. We've been very
3	conservative. We take it very seriously. As I
4	said in my comments, as to whether these vessels
5	operate or not are not Jim DeSimone's call. I am
6	under a very, very heavy regulatory regime. The
7	vessel does not move until the Coast Guard and the
8	ABS authorize us to do so. It's not a judgment
9	call on my part.
10	CHAIRPERSON LIU: That's true.
11	We're not faulting you, Captain, for taking
12	ferries out of service. What this committee is
13	questioning to what extent the DOT actually
14	undertook the checks before accepting these boats
15	and paying a lot of money for these boats and then
16	putting them into service.
17	JAMES DESIMONE: As far as what was
18	done before the vessels were accepted by the city
19	and taken into service, once again I have to go
20	back. There was a master contract that had to be
21	satisfied and actually the last requirement that
22	the ship builder had to satisfy within that
23	contract was the issuance of a U.S. Coast Guard
24	certificate of inspection and the city took the
25	additional measure of having the vessels designed,

1	COMMITTEE ON TRANSPORTATION 24
2	constructed and maintained to class by the
3	American Bureau of Shipping. That's not even
4	required. So the city has taken some pretty
5	extraordinary efforts here to ensure that these
6	vessels meet the highest standards.
7	CHAIRPERSON LIU: I have a number
8	of other questions, but I'm going to defer to my
9	colleagues from Staten Island. Let me just also
10	mention that we have been joined by Council Member
11	Daniel Garodnick of Manhattan. Council Member
12	Mitchell.
13	COUNCIL MEMBER MITCHELL: Thank
14	you, Mr. Chairman. Captain, you referred to in
15	your testimony regarding the breaking-in period.
16	We accepted the Molinari in 2004, so that's five
17	years. The Marchi in 2005, so that's four years.
18	The Spirit of America in 2006, that's three years.
19	My wife told me my breaking-in period was a year.
20	If I didn't straighten out I was being sent back.
21	She's still keeping me. We're a little over a
22	year. She gave me an extension. At any event,
23	how long is the typical breaking-in period? Five
24	years seems to be an inordinate amount of time to
25	be breaking in a ship.

1	COMMITTEE ON TRANSPORTATION 25
2	JAMES DESIMONE: It varies. I can
3	tell you in my own experience the first new ship I
4	sailed on was what you'd call a very large crude
5	carrier. It was owned and operated by the Gulf
6	Oil Corporation and four years after the vessel
7	went into service, we were still dealing with a
8	number of issues. I was a master with the
9	Overseas Ship Holding Group and I was captain on a
10	tanked in 1985 that was built in 1978 and they
11	were still changing the propeller and some other
12	issues to try and reduce vibration. So I guess my
13	point is that it varies. Conversely, I was vice
14	president with the Great Lakes Towing Company. We
15	built a fleet of five tractor tugs and had no
16	trouble at all with them, but they were five of a
17	class of vessel that preceded our construction.
18	So if you look at the data here, you'll see that
19	the Spirit of America operates a lot better than
20	the other two, just as the Newhouse operates a lot
21	better over the years than the Barberi did. The
22	lead vessels tend to be problematic. In the case
23	of our vessels, you know when the Molinari arrived
24	here, that is literally an operating prototype.
25	There are no other vessels in the world like these

1	COMMITTEE ON TRANSPORTATION 26
2	three. When you look back at the history of the
3	Staten Island Ferry I have it on pretty reliable
4	sources looking back in the files that probably
5	for the first ten years once a year there was an
6	emergency dry docking for the Barberi-class. So
7	I'm not looking at something like that. I think
8	we're moving in the right direction. But the
9	vessels have actually been in service. We got the
10	first one in September '04. It was put into
11	service the following spring and then it was the
12	following year that the Spirit actually went into
13	service. So I think we are making progress. On
14	the flip side here, this incident on July 1st, no
15	one is satisfied with that and we're working very
16	hard to see that these issues are addressed. But
17	this something that happens and as I say, you look
18	at the history of the Staten Island Ferry; every
19	class of ferry that's been brought into service
20	has gone through issues like this. I'm not trying
21	to make light of it. Maybe if I had my own
22	shipyard and approached it differently, we could
23	do it. But, you know, even the Navy, they're
24	having a quagmire right now with their San
25	Antonio-class. The Coast Guard, their deep water

1	COMMITTEE ON TRANSPORTATION 27
2	project is a mess. And I could go on and on.
3	This is the reality we're dealing with. I don't
4	minimize it. As I said earlier, I take this very
5	seriously as does the entire agency. So we're
6	trying to work through these issues and work
7	through them with the objective that, speaking for
8	myself, I have a feeling the Spirit of America is
9	going to be operating long after I'm in the grave.
10	COUNCIL MEMBER MITCHELL: So what
11	you're saying to me is that we're coming towards
12	the end of the breaking-in period, or do you think
13	it's going to continue for the ten years?
14	JAMES DESIMONE: No, listen, I
15	think you know me well even enough that, you know
16	I like to see things operated properly. Looking
17	at the data, and so when I look at the last year,
18	things are going pretty well. We're looking at
19	the availability and that is trending in the right
20	direction. But I go back to July 1st there.
21	We're very happy that the crew reacted the way
22	they did. And the reason they did, I mentioned
23	somewhere along the way during that incident, why
24	do you think we would train the crew for that.
25	These are the types of things that you have to

1	COMMITTEE ON TRANSPORTATION 28
2	anticipate will happen. But nevertheless, that
3	bothers me probably more than anyone in the city.
4	COUNCIL MEMBER MITCHELL: I have to
5	say I was there on July 1st and you and your team
6	did a fantastic job minimizing that accident and
7	preventing further injuries. I guess my next
8	question would be are the boats still under
9	warranty? Who is paying for the repairs during
10	the breaking-in period when you takes ships out of
11	service? Are they still under warranty that the
12	manufacturer I would assume is paying for any
13	repairs?
14	JAMES DESIMONE: No the warranties
15	have expired. I forget how many hours use are on
16	the vessels, but the typical warranty for any,
17	even the Queen Mary is typically one year. When
18	we took delivery of the vessels, the city
19	negotiated extended warranties on certain
20	components which were changed out. I'll give you
21	an example and I don't want to get too technical
22	here. There are diesel electric plants. So when
23	the ferry is coming into the dock, when you start
24	backing down and whatnot, there is a very heavy
25	electric demand. So electricity is being

1	COMMITTEE ON TRANSPORTATION 29
2	generated. Then when they stop the engine, the
3	electricity sort of has to go somewhere. So the
4	vessels are fitted with braking resistors and they
5	basically take the electricity in layman's terms.
6	The original design had water-cooled braking
7	resistors and we had a lot of trouble with them.
8	So the designers went back, they redesigned the
9	system and the vessels were retrofitted with air
10	cooled braking resistors and we've had not
11	problems with them since. That was all done by
12	the yard at no cost to the city and the warranties
13	for these component parts were extended a year as
14	were certain component parts having to do with the
15	drive systems and the generators. The generators
16	were another issue, the ship service generators.
17	There was a component part on the generators that
18	kept failing and Caterpillar made a determination
19	that these component parts were really not robust
20	enough for our duty cycle. The redesigned the
21	component, they put them on the ferry and we've
22	not had another problem with the generator since.
23	So there are things like that and we didn't pay
24	for them. We got an additional year warranty on
25	those component parts. Now you're at the point

1	COMMITTEE ON TRANSPORTATION 30
2	where you're running the vessel over the course of
3	a couple of years and the warranties have expired.
4	On the flip side, if we find something in here
5	that indicates an inherent defect or something
6	like that, then the city and I've discussed this
7	with the law department. If we find something we
8	will most definitely go back after them. But
9	that's the situation right now.
10	COUNCIL MEMBER MITCHELL: So all
11	the boats are now off warranty?
12	JAMES DESIMONE: Yes.
13	COUNCIL MEMBER MITCHELL: I just
14	have a question regarding the elevators on the new
15	boats. Are they functioning as they should? I've
16	gotten a couple of constituent inquiries regarding
17	particular how the stairs on the new ships are
18	steeper than the old boats. I can attest that
19	that's true. Are the elevators functioning daily
20	or always working?
21	JAMES DESIMONE: They're not always
22	working but one of the biggest problems we had
23	with the elevators and I think it was one on the
24	New Jersey side of the Molinari was out for a long
25	time because the main piston was scored.

1	COMMITTEE ON TRANSPORTATION 31
2	Something that I still am not comfortable after
3	five years here is the procurement process of the
4	city. So to try and get elevator vendors and this
5	was not only for the ferries. We have a master
6	elevator contractor that does the elevators in the
7	terminals and on the ferry boats. That was held
8	up for a significant amount of time somewhere in
9	the procurement process. So one elevator was out
10	but that's been restored now and we have the
11	contract in place so they're getting regular
12	maintenance. But it is another component part
13	that we didn't have on the other boats, so it's
14	another maintenance item and from time to time
15	we're going to have problems with that too.
16	COUNCIL MEMBER MITCHELL: But for
17	the most part it's been rectified?
18	JAMES DESIMONE: yes.
19	COUNCIL MEMBER MITCHELL: They're
20	functioning pretty much most of the time?
21	JAMES DESIMONE: Yeah, there is
22	nothing wrong with the design or anything like
23	that.
24	COUNCIL MEMBER MITCHELL: Thank
25	you. I have one question that's kind of off

1	COMMITTEE ON TRANSPORTATION 32
2	subject. On the St. George side people are
3	allowed to be screened and then when they board
4	the vessel they can go downstairs and get on the
5	bottom. Why don't they allow a similar boarding
6	process on the Whitehall side? Everyone gets on
7	in one level. Wouldn't it allow the people to get
8	on quicker if they could get on both?
9	JAMES DESIMONE: I have asked this
10	question of security and the difference is if you
11	notice at St. George there are security gates that
12	are outside of the slip on the lower level. So
13	when you come through the waiting room and go
14	through the doors, you just go right down and you
15	go on the ferry. The configuration at the other
16	terminal is not the same. I had asked about this
17	and in slip one at Whitehall you have this very
18	stairwell that comes down and you sort of end up
19	well behind in the slip area. I'm being told that
20	this is the issue. There is a regulation that you
21	have to keep the boarding and disembarking
22	passengers segregated under the federal
23	regulation, so that's the issue. But I mean I've
24	had this discussion. Let's put it this way, we've
25	always trying to look at ways of tweaking the

1	COMMITTEE ON TRANSPORTATION 33
2	security. And when I say tweaking it, trying to
3	make it more user-friendly. On the slip side, I
4	don't think anyone in the room is altogether happy
5	with this whole regime that we have to live under
6	in today's world but that's the world in which we
7	are operating. I don't know whether that answers
8	your question, but it has to do with the
9	configuration of the slips and the security.
10	COUNCIL MEMBER MITCHELL: Is there
11	any way we can play with the configuration?
12	JAMES DESIMONE: As I said, I've
13	mentioned it and I'll revisit it again. Once
14	again, it goes back to this issue our on-time
15	performance which I consider it a secondary item
16	and our captains have been told under no
17	circumstances are they to be traveling at
18	inappropriate speeds in reduced visibility or
19	anything else. Safety comes first. On the other
20	hand, people are going back and forth to work and
21	if they can't rely on the ferry to maintain some
22	kind of a schedule that's a big problem. So a lot
23	of this issue with the boarding and disembarking
24	is time consuming in particular with the security
25	sweeping of the vessel and whatnot, and it does

1	COMMITTEE ON TRANSPORTATION 34
2	impact schedule. You have my word; I'll certainly
3	go back and revisit that.
4	COUNCIL MEMBER MITCHELL: Thank
5	you.
6	CHAIRPERSON LIU: Thank you,
7	Council Member Mitchell. We've been joined by
8	Council Member Larry Seabrook of the Bronx and
9	Council Member Simcha Felder of Brooklyn. Council
10	Member Ignizio.
11	COUNCIL MEMBER IGNIZIO: Thank you.
12	Captain, how are you? My question is with regards
13	to the manufacturer. Where are they vis-à-vis the
14	issues that are occurring, your contract with
15	them, their response to us as the city? I mean we
16	spent \$40 million a boat, certainly not cheap by
17	anybody's means. I would think that the company
18	would want their reputation as the most marquis
19	ferry in the world to have a positive interaction
20	with us. Can you just talk to me about the
21	conversations you've had during the five-year
22	period that we've been in service?
23	JAMES DESIMONE: The shipyard has
24	been very responsive. Once you get past the
25	shipyard, then we're dealing with Siemens,

Caterpillar we had to prod them, a lot of screaming on my part and whatnot. Siemens I the we have them sort of where we want them. A coup of years ago I was here in City Hall for somethe and I came out of this building and this guy called me, the director of engineering and told that there was some incident that took place on one of the ferries and it was tied up. This may	ple
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8 that there was some incident that took place on 9 one of the ferries and it was tied up. This may	me
9 one of the ferries and it was tied up. This may	
	7
10 have been in August of whatever year it was and	
11 the Siemens thinks they can have a technician do	own
12 here in October. So I had done a little spade	
13 work here and I found out that the president of	
14 Siemens USA, his office is on East 53rd Street a	and
15 I managed to get his phone number. It was a big	ł
16 mistake because I actually got his cell number.	
17 So standing right out in front of the building	
18 here I called him and just let him have it. And	ł
19 there were people down there the next day. The	
20 very same thing happened on July 1st. One of the	ıe
21 first things I asked him what do you hear from	
22 Siemens? Well they're working on getting someon	ıe
23 here. That was on the 1st and on the 2nd I was	
24 told that they might have someone there by the	
25 middle of the month. Well, Mr. George Nolan	

1	COMMITTEE ON TRANSPORTATION 36
2	uptown got the blast again and there were people
3	there the following week.
4	COUNCIL MEMBER IGNIZIO: Sir, if I
5	can interrupt. Is this like a monopolistic? Like
6	Siemens are the people you go to?
7	JAMES DESIMONE: No.
8	COUNCIL MEMBER IGNIZIO: Is there a
9	good free market you could say? Well maybe
10	perhaps you don't get our business the next time.
11	JAMES DESIMONE: There are other
12	propulsion vendors. In fact, in the particular
13	project, the original propulsion vendor was bought
14	out by Siemens. So during the construction
15	project the original propulsion vendor was taken
16	over by Siemens. In a sense I think it's probably
17	a good thing that we have Siemens. I've had some
18	very candid conversations with that guy and
19	they've been pretty responsive.
20	COUNCIL MEMBER IGNIZIO: Who takes
21	ownership over this ferry? It's not Marietta
22	JAMES DESIMONE: [interposing]
23	Marinette.
24	COUNCIL MEMBER IGNIZIO: Marinette.
25	Have they washed their hands? They sold you a \$40
1	COMMITTEE ON TRANSPORTATION 37
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2	million boat.
3	JAMES DESIMONE: No. In fact, on
4	July 2nd, the president of Manitowoc called me and
5	said if we can be of any assistance. Now bear in
6	mind, all the warranties are off. He called me
7	first thing in the morning and said if we can be
8	of any assistance do not hesitate to call and will
9	send anyone down there you need. So they've been
10	pretty responsive. And the city went through this
11	with the Barberi-class. I'm sure everyone makes
12	fun of the noise. You can hear the thing coming,
13	the whining of the units on those. Those are a
14	particular type of propulsion and they're German
15	and it was the same thing there. I try and start
16	with people nicely and then it gets ramped up. So
17	in any case, we have a pretty good relationship
18	with Voith at this point. They're responsive.
19	Generally I think the vendors have been pretty
20	good. The ship building industry in the United
21	States is a declining industry. You're well aware
22	of this on the North Shore, the problems they're
23	having in Staten Island. I mean the ferries were
24	traditionally built in Staten Island. That's long
25	since gone away. So you end up where you have, on

1	COMMITTEE ON TRANSPORTATION 38
2	these vessels we have like the transformer that
3	failed, that's manufactured in the U.K. There are
4	other component parts of the propulsion that are
5	Italian manufactured. Once again, the Italian
6	vendor, I found out it was owned by a hedge fund
7	which was domiciled here in New York and I finally
8	got through to the woman who ran that and she put
9	is together with the chief executive of the
10	Italian outfit who came down and met us in the
11	Whitehall Terminal. So now we're working on a
12	direct contract with them to make sure that we can
13	deal directly with them without going through
14	various steps of other types of vendors.
15	COUNCIL MEMBER IGNIZIO: I think we
16	should do a site visit to that company.
17	JAMES DESIMONE: I wouldn't
18	disagree.
19	COUNCIL MEMBER IGNIZIO: I'm
20	kidding obviously. So we are still speaking to
21	manufacturers.
22	JAMES DESIMONE: Absolutely.
23	COUNCIL MEMBER IGNIZIO: I have to
24	tell you, Captain, the frustration of my
25	constituents is we don't care. And understand

1	COMMITTEE ON TRANSPORTATION 39
2	that's the message that the constituents that I
3	represent want to send to you through me which is
4	whatever the issues are, we want to make sure the
5	boat is safe, on time and is going to be there.
6	We the people that I represent spent \$40 million
7	per boat. We want to make sure the boat is in
8	operation. So you're testimony is that we're
9	moving in the right direction. We're up to a 90%
10	from a 60% over the course of the five years. The
11	biggest problems are with the prototype. Why did
12	we buy the prototype? We said here's what we
13	want, they'll build it for us if you agree to buy
14	the prototype? Like I like cars, I have an
15	interest in cars, but you never buy the prototype
16	or rarely do you buy the first model of the first
17	run. Is it because we had such criterion that we
18	want that you have to commit to buying it? Is
19	that how it works in the ship building?
20	JAMES DESIMONE: Basically, no one
21	else has any use for our vessels. They are built
22	specifically to fit into the Whitehall and St.
23	George terminals. They can fit into the racks
24	over at Governor's Island but we have to put sort
25	of an extender plate. But they are custom built

1	COMMITTEE ON TRANSPORTATION 40
2	for us. If we tried to sell them tomorrow no one
3	really wants them. They'd have to modify them
4	significantly. So consequently, as I say, when
5	the Molinari came into the harbor, that's one of a
6	kind. No other vessel exists like it.
7	COUNCIL MEMBER IGNIZIO: Is there a
8	discussion going forward about, for lack of a
9	better word, an off the rack smaller boat to
10	utilize to enhance ferry times in the off peak
11	hours?
12	JAMES DESIMONE: We just had a
13	kickoff meeting last week. We have what we call a
14	fleet preliminary design investigation RFP which
15	was put out, it seems like it was years ago. I
16	think it was awarded in December and it was
17	finally registered here over the summer. It's a
18	consultant group that is now in the process of
19	basically looking at the entire fleet aside from
20	the three new vessels because the Barberi and
21	Newhouse are both coming up on 30 years old. The
22	two small ones are around 25. So where do you go
23	from here? One of the issues they're going to be
24	looking at is the appropriateness of the fleet.
25	In other words, they have a year in which to come

1	COMMITTEE ON TRANSPORTATION 41
2	back to us and they may very well come back and
3	say you should extend the life on the Barberi and
4	Newhouse for 10 or 15 years and you should get rid
5	of the two small ones and get two high speed ones
6	for at night. In other words, this is what
7	they're going to look into.
8	COUNCIL MEMBER IGNIZIO: Based on
9	the numbers of ridership and whatnot?
10	JAMES DESIMONE: Yes, everything.
11	These guys are going to look at the whole nine
12	yards. They're going to be doing demographics.
13	COUNCIL MEMBER IGNIZIO: Will that
14	be public as will?
15	JAMES DESIMONE: Absolutely. There
16	is a provision for outreach there. All of you
17	guys, as well as the public, it'll be once we get
18	further into it.
19	COUNCIL MEMBER IGNIZIO: I
20	appreciate it. My final question is do you feel
21	there is sufficient maintenance employees or
22	maintenance people who know their way around these
23	ships that are able to keep them in operation and
24	perhaps have limited breakdowns because of
25	maintenance operations occurring prior to any

1	COMMITTEE ON TRANSPORTATION 42
2	breakdown or any issue? One of the things we've
3	done and I pointed out in my testimony is we're
4	transitioning from a manual paper-based
5	maintenance system to a computer-based inventory
6	and preventative maintenance system. We went live
7	with this system about a year ago. I guess I
8	generalized when I spoke to the item. But after I
9	came in here, one of the items we looked at was
10	the maintenance facility and to try and determine
11	what type of level or what level of maintenance
12	staff is appropriate and what type of maintenance
13	do we have. As it turned out, we had what they
14	refer to as a reactive maintenance system and we
15	are now in the process of trying to get to a
16	preventative maintenance system. Where you like
17	to be is if most of your maintenance is
18	preventative and that you're reactive maintenance
19	is minimized.
20	COUNCIL MEMBER IGNIZIO: That could
21	go a long way I guess to reduction of any time out
22	of service when you do get to that point as well.
23	JAMES DESIMONE: Sure. So we've
24	been working on that. We've added staff to the
25	maintenance facility. We have gone live with this

1	COMMITTEE ON TRANSPORTATION 43
2	system about a year ago. Just to sort of give you
3	an idea of how the system goes. We have some
4	great people there in the maintenance facility
5	that could almost build a ferry over there. If
6	you take someone like the supervising machinist in
7	the shop there, you know these guys do a great job
8	on a lathe but then tell them go sit at a desk and
9	pull up the work order on a PC and you'll also
10	find all the instructions of how this pump is
11	going to be rebuilt and you also have to put in
12	all of the hours, the labor, the parts and
13	everything else. That takes a while to get the
14	crew onboard for that. We're in the process of
15	that. I think in the end of the day our goal is
16	to transition to primarily a preventative
17	maintenance system and get away from the reactive
18	where something breaks down and you're scrambling
19	to get it fixed. We're trying to get to the other
20	side of that.
21	COUNCIL MEMBER IGNIZIO: Thank you,
22	sir. In the interest of time, I'm going to defer
23	additional questions until maybe a second round.
24	Thank you very much.
25	CHAIRPERSON LIU: Thank you,

1	COMMITTEE ON TRANSPORTATION 44
2	Council Member Ignizio. Questions from Council
3	Member Oddo.
4	COUNCIL MEMBER ODDO: Thank you,
5	Mr. Chairman. I have three quick questions. The
6	first of which is following up on the point that
7	Council Members Mitchell and Ignizio made about
8	the warranty. I'll take you to an ultimate
9	paragraph in the fourth page when you talk about
10	right from the outset you had problems with drive
11	system and service generators. In your last
12	sentence, accordingly, modifications were made to
13	the power plant management software, drive system
14	components and ship service generators all at no
15	cost to the city extended warranties. You went
16	into some detail how we got to that point. Is
17	that normal that a manufacturer will change those
18	components at no cost to the buyer and extend
19	those warranties? Or was that a mea culpa by
20	those companies that they made a mistake?
21	JAMES DESIMONE: You know, it was
22	negotiated but the fact of the matter is if you
23	buy a new ship and some, like for example the
24	braking resistors or you're having all sorts of
25	trouble with them, you expect the yard to replace

1	COMMITTEE ON TRANSPORTATION 45
2	that and to do it for free.
3	COUNCIL MEMBER ODDO: And that was
4	negotiated by DOT and the manufacturer, there was
5	no outside entity that came in?
6	JAMES DESIMONE: No, DOT legal
7	basically and Corp Council, they negotiated the
8	extended warranties.
9	COUNCIL MEMBER ODDO: My other
10	question is we get the teething issue and the
11	breaking-in period, it's just difficult though
12	given the relatively recent history and the
13	tragedies, it's difficult for us to tell
14	constituents that a hard landing like the one on
15	July 1st is normal, it's teething, it's a
16	breaking-in period. I'm trying to put ourselves
17	in the shoes of the guy at Lee's Tavern who is
18	saying that's nor normal. That's the source of
19	the skepticism or the concern. Kenny mentioned
20	that he was there on July 1st. I was there in
21	October 2003. It pre-dates you, it pre-dates this
22	commissioner, but if that scenario had played out
23	in a different transportation mode in a different
24	part of the city, it would have been treated
25	differently. It's pretty fresh in our minds,

1	COMMITTEE ON TRANSPORTATION 46
2	those of us who went to the wakes and the memorial
3	services. When you have a relatively short period
4	later a boat lose power, a brand new boat and have
5	a "hard landing" it conjures up all kinds of
6	memories. That's why I think we're compelled to
7	have this hearing. I appreciate your frankness.
8	And to go from a heavy kind of tone to a
9	lighthearted tone, and I say this tongue in cheek,
10	given the at times frosty relationship that
11	Council Member Ignizio and I have had with
12	Commissioner Sadik-Khan, is there any truth to the
13	rumor that she's thinking about changing the names
14	of the two most problematic boats to Ignizio and
15	Oddo?
16	CHAIRPERSON LIU: I think we need
17	to get past the break-in period before you want
18	them renamed. Council Member Oddo's comments are
19	certainly heartfelt by members of the City
20	Council. We have to deal with constituents all
21	the time. Constituents won't accept the fact that
22	this is a break-in period. It's more like a break
23	down period for them and that's a problem. I
24	don't think that we should just, again, refer back
25	to headlines from decades ago to accept that this

1	COMMITTEE ON TRANSPORTATION 47
2	is a normal course of business. If you look at
3	what happened on July 1st, you know Captain you
4	mentioned before that there are more engines than
5	are necessary and that when one out of four
6	engines go out then you take the boat out of
7	commission or when one out of three go out you
8	take the boat out of commission. How many
9	transformers are there? Are there redundancies in
10	the transformers because it's the transformer
11	blowout that caused the crash?
12	JAMES DESIMONE: There are four
13	transformers.
14	CHAIRPERSON LIU: So on July 1st,
15	did all four transformers blow out?
16	JAMES DESIMONE: No. We don't have
17	the final report but we certainly know that the
18	transformer tied to the number one drive failed
19	and that of course shut the number one drive off.
20	CHAIRPERSON LIU: And the number
21	one drive presumably was the one that was going to
22	slow the boat down?
23	JAMES DESIMONE: It was one of four
24	drives. So there were three other drives. As I
25	mentioned earlier, at this point in time there is

1	COMMITTEE ON TRANSPORTATION 48
2	a tremendous electrical demand on the plant as
3	it's pulling in and the captain is using a lot of
4	power. So when the transformer failed, there was
5	conceivably a split second voltage drop that was
6	seen across the system on the boat. So what
7	happened, at least from what I'm being told so
8	far, is that the cooling water pumps for the
9	drives saw the voltage drop and all of this
10	equipment now is microprocessor controlled. The
11	cooling water pumps to protect the drives shut
12	down. Just as in this building I'm sure if it has
13	a new HVAC system, if everything isn't right for
14	it to run, it will shut down on its own. So what
15	happened then was that the drives were also
16	directed to power down. So right now that's the
17	approximate cause. Siemens has already modified
18	the software to include a time delay in there so
19	that for example if you have a split second
20	voltage drop across the system, machinery is not
21	going to react to it unless the voltage is more
22	significant in terms of time. So that program
23	change has been made.
24	CHAIRPERSON LIU: Captain, I'd be
25	shocked that they didn't anticipate that kind of

1	COMMITTEE ON TRANSPORTATION 49
2	possibly beforehand and that they have to wait
3	until after the crash that then figure they have
4	to program a slight timing delay so that machinery
5	does not react to either a spike or a dip in
6	voltage. We've really got to get serious about
7	this Captain. Getting serious about this does not
8	allow any of us; certainly not you as the person
9	in charge of running these ferries, to compare
10	what happened to the transformers to what happens
11	when everybody has got their AC on in this
12	building. That is not the proper comparison. And
13	to talk about the transformer blowing out almost
14	as if it was just a routine mechanical problem.
15	No, the effect of the transformer blowing out on
16	July 1st had the same effect of the brake lines
17	being cut in an automobile. The brakes failed.
18	That's why 15 people were hurt. That's why damage
19	was done to the pier. That's what caused the
20	accident. The brakes failed. We have to call it
21	for what it is. It's not comparable to everybody
22	turning on the AC and therefore blowing out the
23	fuses. So let's get serious about this. How long
24	is it going to take for the manufacturer to come
25	back and give you a report on exactly what's

1	COMMITTEE ON TRANSPORTATION 50
2	happened? It's been more than two months.
3	JAMES DESIMONE: That's correct.
4	The vessel is in the shipyard and a lot of other
5	work is going on. When the vessel comes back from
6	the shipyard, Siemens has a testing simulation
7	they're going to do on the system and then and
8	only then will they be able to tell us for certain
9	what exactly transpired. As far as my comment
10	with the air conditioning, I'm merely trying to
11	express to you how machinery in today's world
12	works. Like your car has a mess of
13	microprocessors in the engine that is a particular
14	item doesn't work properly, like my hybrid car, if
15	it senses that the brakes aren't working properly,
16	the thing just shuts down. So I'm not trying to
17	make light of it, I'm merely trying to explain the
18	complexity of this equipment. Every component
19	part on that ferry has in essence a brain of its
20	own. I am not an electrical engineer, nor is the
21	director of engineering. We are reliant on naval
22	architects, designers, the Coast Guard and the ABS
23	to approve the design of the vessel. And you have
24	my word, we are doing everything humanly possible
25	to ensure that these vessels get to the point

1	COMMITTEE ON TRANSPORTATION 51
2	where they're supposed to be and operate in a
3	manner in which the City of New York can be happy
4	with. You certainly have my word; we don't take
5	any of this lightly.
6	CHAIRPERSON LIU: As you testified
7	there were four transformers on that boat and only
8	one of them blew out. Isn't there some
9	redundancy? You talked about redundancy with the
10	propulsion systems but the propulsion systems are
11	totally dependent on the transformers to deliver
12	the power. So why would one transformer blowing
13	out cause a failure in the propulsion system when
14	there are supposedly, according to your testimony,
15	redundancies in the propulsion?
16	JAMES DESIMONE: Because, as I'm
17	being told by the electrical engineers, a split
18	second voltage drop was seen across the system.
19	So then all of the component parts which are micro
20	processor controlled will do whatever they have to
21	in order to protect them. Now as to why the
22	designers of this propulsion system could not see
23	this or why the Coast Guard could not see it or
24	the American Bureau of Shipping, that's what we're
25	looking into. I'm not trying to make light of

1	COMMITTEE ON TRANSPORTATION 52
2	anything. We're trying to get the situation
3	resolved.
4	CHAIRPERSON LIU: Should the
5	manufacturer be liable for this?
6	JAMES DESIMONE: Until I know for
7	certain exactly what transpired here, legal
8	counsel would have to look into that. As I said a
9	moment earlier here, if we find out that there is
10	anything that would constitute a latent defect we
11	will proceed against whoever is responsible.
12	CHAIRPERSON LIU: But if you're
13	testifying that they are now making a change to
14	their software that controls how the machinery is
15	going to act to either a spike or a dip in the
16	voltage, then it seems clear that they made a
17	mistake in their design.
18	JAMES DESIMONE: It's an
19	interesting thing because we've just had
20	modifications made to the Barberi and Newhouse and
21	those are 29 years old. To say that this
22	modification is made to a piece of equipment or
23	machinery after x period of time is not
24	necessarily a factual indictment on the piece of
25	equipment or the designer. We're always upgrading

1	COMMITTEE ON TRANSPORTATION 53
2	equipment. As I say, the Barberi just came out of
3	the yard. That vessel had a major updating of its
4	control system and load sharing system. If you
5	see a problem you correct it, you remedy the
6	problem to try and ensure that you won't have a
7	recurrence.
8	CHAIRPERSON LIU: I just feel like
9	if I was in your shoes, I would be questioning the
10	manufacturer a lot more than you seem to be right
11	now. We have questions from Council Member
12	Brewer.
13	COUNCIL MEMBER BREWER: Thank you
14	very much. Mine is relatively easy. I'm just
15	interested in notification. I find that the NYC
16	Notify which is operating out of OEM works well.
17	When there is a problem in the city we all get
18	texts or emails indicating that unfortunately the
19	helicopter has crashed or whatever. How do you
20	notify your passengers and customers when there is
21	perhaps a delay?
22	JAMES DESIMONE: When there is a
23	delay that we can foresee, we will send out an
24	email blast in advance of it, or we have put
25	notices up in the terminals on the sign or we make

1	COMMITTEE ON TRANSPORTATION 54
2	announcements. In most instances when we have a
3	delay for example on an average morning where we
4	are coming up to 15 minute departures, if we have
5	a problem getting one of the boats ready, a lot of
6	people have said well why can't you notify all the
7	passengers, the trouble with that is usually by
8	the time we could have notified everyone, the
9	problem has been resolved. Our on-time
10	performance for rush hour is about 93%. If we
11	know for certain we're going to have some kind of
12	a delay, we will notify the passengers beforehand.
13	But in many instances, it would probably stall
14	people when in fact they could come in and get on
15	the boat.
16	COUNCIL MEMBER BREWER: So are most
17	of your breakdowns, if they exist at all, during
18	rush hours or non rush hours or there is no
19	particular pattern?
20	JAMES DESIMONE: I wouldn't say
21	there is a particular pattern, although whenever
22	you start up a vessel in the morning you may run
23	into problems that can be addressed right then and
24	there. Although we might end up on a 20 minute
25	service for maybe half an hour or an hour when

1	COMMITTEE ON TRANSPORTATION 55
2	we're supposed to be on a 15 minute service, but
3	then the problem is resolved within an hour.
4	COUNCIL MEMBER BREWER: I just
5	throw out that I have found this new Notify NYC,
6	which will soon be able to pare down to localities
7	extremely good. It might be great to test it
8	because it's instantaneous so nobody has to go to
9	a web, et cetera. It really might be something to
10	look at with OEM. Because if you have even a 15
11	minute delay it makes a big difference in
12	somebody's pattern of commute. So it seems to me
13	that that would be really helpful. Off hours it
14	would be hugely helpful. I mean I know I'm not on
15	the ferry as much as my colleagues obviously but I
16	have as lot of friends who go back and forth. Off
17	hour and students, many students in my district
18	come to LaGuardia from Staten Island and so on.
19	That would make a huge difference for students.
20	All I'm saying is instantaneous is possible. I'm
21	just wondering if you could think about trying to
22	utilize it with OEM.
23	JAMES DESIMONE: You don't have to
24	wonder, we will definitely look into it.
25	COUNCIL MEMBER BREWER: Thank you.

1	COMMITTEE ON TRANSPORTATION 56
2	CHAIRPERSON LIU: Thank you,
3	Council Member Brewer. The chair of our
4	Technology in Government Committee that leaves no
5	stone unturned. My last question for you,
6	Captain, is that you testified that the ferry is
7	supposed to be safe and reliable. Unfortunately
8	we have had one instance where the first category
9	has not been fully lived up to. The reliable
10	aspect, the fact that these boats have been taken
11	out of service so often, has that created problems
12	for passengers with regard to canceled ferry trips
13	or unexpected reductions in the frequency of
14	service?
15	JAMES DESIMONE: From time to time.
16	During the past year I would say it was
17	negligible. Prior to that there were instances
18	where, as I say, it might have ended up 20 minute
19	service instead of 15 because of one of them being
20	taken out. But as I say, the information, you can
21	see that the three new vessels are operating right
22	now, or for the last fiscal year well in line with
23	what the Barberi and Newhouse are doing. So I
24	would say for the last fiscal year whatever
25	disruption there was to the schedule was minimal.

1	COMMITTEE ON TRANSPORTATION 57
2	Our on-time performance for that fiscal year is
3	93% which is certainly better than the Long Island
4	Railroad.
5	CHAIRPERSON LIU: Again, that may
6	be the most recent statistics and hopefully the
7	most recent are the biggest indicators. I think
8	we're going to hear from a representative from
9	Senator Savino's office. But Senator Savino's
10	report indicates that among the highest complaints
11	by ferry riders are complaints of delayed, late
12	and cancelled trips. So it seems that these boats
13	being taken out of service so often, again we
14	don't fault you for taking them out of service,
15	especially if there could be a potential safety
16	problem. But the fact of the matter is that these
17	boats being taken out of service are creating a
18	huge inconvenience for the people who are relying
19	on that service. If this keeps up then I don't
20	think you have any choice but to make an
21	additional investment so that you can keep up the
22	schedule that ferry riders are relying upon.
23	Thank you very much. We look forward to working
24	with you in the coming months and years. Thank
25	you.

1	COMMITTEE ON TRANSPORTATION 58
2	JAMES DESIMONE: Thank you, Mr.
3	Chairman.
4	CHAIRPERSON LIU: I'm sorry, if you
5	could stay for just a bit. We have questions from
6	Council Member Felder.
7	COUNCIL MEMBER FELDER: It's not a
8	question. I just wanted to mention that our 8-
9	year-old had two weeks in between school and
10	summer vacation and three weeks in between day
11	camp and school which gave me the opportunity to
12	spend five weeks of quality time with my 8-year-
13	old. Two days we were on the ferry. I'm not in
14	any way detracting from what I think is really
15	just unfair that people who live in Staten Island
16	have to endure unrelated to the ferry, but endure
17	something that no one else in the city does. I
18	have a train a block from my house. I have a bus
19	another three blocks and we take it for granted.
20	For somebody on Staten Island to come into the
21	city or anywhere else, they really solely
22	dependent on the ferry. So I don't want to in any
23	way minimize the issues that were raised. But I
24	just do want to say to you it's still the best
25	show in town I think that we take for granted.

1	COMMITTEE ON TRANSPORTATION 59
2	It's free. It's used to be a quarter. It's one
3	of the only things that I think went down in cost.
4	It's just beautiful. It's wonderful. I found
5	that the people and the staff, I'm not talking
6	about the voltage, I'm not talking about anything
7	else technical, I'm just talking about the people
8	in general were very polite, very nice, gave you a
9	smile. So I figured that everything that they
10	give you today you deserve. I'm impressed with
11	the hearing and the answers. But I just wanted
12	you to know that it is a wonderful, wonderful,
13	besides the responsibility you are providing
14	something for tourists certainly which bring a lot
15	of money into the city, but even to those people
16	who live in Brooklyn are dying to come onto the
17	ferry and have a nice time.
18	JAMES DESIMONE: I thank you very
19	much.
20	CHAIRPERSON LIU: Thank you for
21	that wonderful question Council Member Felder.
22	With that, thank you Captain and thank you deputy
23	commissioners for joining us today.
24	JAMES DESIMONE: Thank you.
25	CHAIRPERSON LIU: We'll hear now

1	COMMITTEE ON TRANSPORTATION 60
2	from Michael Arvanites, a representative for State
3	Senator Diane Savino. His testimony will be
4	followed by a panel consisting of John Luisi and
5	Fred Rodriguez. Mike, you're on the hot seat.
б	MICHAEL ARVANITES: Well I've seen
7	it from the other side, but it's nice to be here.
8	You've changed the microphone since I was here.
9	My name is Michael Arvanites. State Senator Diane
10	Savino apologizes for not being here to deliver
11	this testimony in person. The senator is in
12	Albany at special session of the State Senate
13	confirming a new chief for the MTA amongst other
14	issues. The senator has a special affinity for
15	the Staten Island Ferry and we would be remiss if
16	we let an opportunity such as this pass without
17	commenting, so I'll present the testimony on her
18	behalf. Chairman Liu, our thanks for conducting
19	this hearing and for your continued vigilance to
20	advocate for all mass transit and especially
21	Staten Island's only non-vehicular inter-borough
22	transit option. While the focus of this hearing
23	is on the new Molinari-class boats, I would also
24	like to focus on some general stated ferry service
25	aspects in 2009. Recently there has been a call

1	COMMITTEE ON TRANSPORTATION 61
2	for a return to cars on the ferries. I commend
3	Council Member Mitchell for his work on this. We
4	certainly agree that this service should be
5	implemented. However, it is also equally, if not
6	more important that these Molinari-class vehicles
7	are well maintained and consistently in service.
8	The reason being riders enjoy the large size and
9	the layout of the boats and because if they are
10	off and out of service as has been the subject of
11	this hearing, they are replaced by the Austen-
12	class and the Kennedy-class boats which are either
13	outdated or not large enough to carry rush hour-
14	size crowds. I'm also presenting the testimony as
15	I mentioned from the survey that we recently
16	conducted of ferry service. I have provided a
17	copy of the report and results to each of the
18	committee members here today. The information for
19	the report was culled from 25,000 report card
20	surveys handed out over three days during rush
21	hour by our office. We received 546 responses of
22	21%. The suggestions and comments of the report
23	come directly from the daily riders of the Staten
24	Island Ferry. Coincidently, the riders were
25	generally satisfied with the service; however,

1	COMMITTEE ON TRANSPORTATION 62
2	there were certain concerns that necessitate
3	improvement. By far the highest request was for
4	retail in the terminal, something that you've held
5	hearings on in the past and we thank you for that
6	again. And since the Whitehall Terminal fire in
7	1991, there has been a lack of retail in the
8	terminals, especially since the construction of
9	the new terminals was completed four years ago and
10	yet we still have very little retail if any.
11	Another comment and request was for more frequent
12	service, a 9:15 boat during weekdays, and night
13	and weekend half hour service. Legislation to
14	accomplish that very goal was overwhelmingly
15	supported by this Council in 2003. That mandated
16	24 hour half hour minimum service and
17	unfortunately that was vetoed by Mayor Bloomberg.
18	In addition, the riders requested a quiet zone
19	where loud music, noise and talking would be
20	limited or prohibited. Staten Islanders have the
21	longest average commute in the nation and deserve
22	the opportunity to have the commute be as normal
23	as possible. A quiet deck would go a long way
24	towards accomplishing that goal. And just as an
25	aside Amtrak currently has that on their service.

1	COMMITTEE ON TRANSPORTATION 63
2	Another main concern was security in and around
3	the terminals. According to police reports this
4	last Sunday an off duty firefighter was assaulted
5	by three individuals after immediately leaving the
6	Whitehall terminal. The terminals themselves are
7	actually pretty well patrolled, they're well lit.
8	But as anyone can tell you, including Councilman
9	Felder, when you leave the terminals, in the words
10	of the ferry report respondents, especially the
11	bus ramps on the Staten Island side are not well
12	lighted, disgustingly filthy, have homeless people
13	lurking around and smoking on the smoke-free
14	ramps, soliciting change and there is a general
15	sense of a lack of security on those bus ramps.
16	It actually received a rating of 2.15 out of a 4.0
17	grade scale in the report that you mentioned.
18	Better coordination between the MTA and the DOT
19	which we certainly endeavor do on our part in the
20	State Senate. According to one of the ferry
21	riders, the one train and the W train sit on the
22	tracks until it is certain that you miss the
23	ferry. Coordinate this. Senator Savino
24	introduced a bill last year calling for the
25	appointment of a regional coordinator for mass

1	COMMITTEE ON TRANSPORTATION 64
2	transit. This would facilitate the coordination
3	of inter-modal cross jurisdictional transit hubs
4	such as the two ferry terminals. There is really
5	no line of demarcation where the MTA takes over
6	and the DOT stops and that's something that we
7	really need to invest time into. Just to reassure
8	you, Senator Savino will keep advocating for the
9	ferry riders and if passed these prologues so will
10	her colleagues that are assembled here today.
11	Thank you for giving me the opportunity to share
12	the Senator Savino's ferry report with you and for
13	giving the ferry riders this venue and your time.
14	Thank you.
15	CHAIRPERSON LIU: Thank you,
16	Michael and our best regards to Senator Savino.
17	MICHAEL ARVANITES: Certainly.
18	CHAIRPERSON LIU: We'll now hear
19	from John Luisi and Fred Rodriguez.
20	JOHN LUISI: My favorite part of
21	hearings like this is when the agency that you'd
22	like to have receive your suggestions leaves right
23	after they're finished with all the questions from
24	the Council Members. In any event, my name is
25	John Luisi. I'm a founding member of the Ferry

1	COMMITTEE ON TRANSPORTATION 65
2	Riders Committee of the St. George Civic
3	Association. I'm also a candidate for Staten
4	Island Borough President. I have long been
5	involved and concerned about the ferry service in
6	particular as one of the major transportation
7	issues on Staten Island. I'd like to thank
8	everybody who did remain here, our Council Members
9	from Staten Island, and Chairman Liu. The captain
10	drew a parallel to this being a teething period.
11	I think it's time to call in the orthodontist.
12	It's been going on a little long. As one person
13	who left the hearing mentioned, he said luckily
14	we're not talking about airplanes. I have a
15	series of points. I have 24 quick bullet points
16	I'd like to go through. Some of them revolve
17	directly around the Molinari-class in particular
18	and others generally about some of the other
19	issues regarding our ferry service. The first
20	point I'd like to make is we should never name our
21	ferry boats after currently living individuals. I
22	think we should have learned our lesson with
23	naming anything big after the Bernie Kerik
24	Correctional Facility had to be renamed. In this
25	case, simply the title for this hearing that it's

1	COMMITTEE ON TRANSPORTATION 66
2	Molinari-class vessels, if we're going to name
3	something after somebody who is currently living
4	and they have a business, as Mr. Molinari does as
5	a lobbyist, he should either pay for the naming
6	rights or we should be charging him for
7	advertising and maybe that could go towards the
8	maintenance of the ferry boats. When I take the
9	ferry when I come into Manhattan and I have to
10	take the number one train, it used to be nice to
11	be able to walk from the ferry terminal directly
12	down the stairs to the old station. But now we
13	can't do that anymore because we have a new
14	station. So the new and improved station requires
15	everybody to walk outside without benefit of
16	cover. On days with it's raining it's kind of
17	silly that we don't have an overhang that could
18	easily continue. At least an overhang, we don't
19	need an enclosure. It could easily continue from
20	the unfinished structure that would then cover the
21	entrance at least to the one and the R train
22	station. The seats on the boats are dirty. They
23	seem to be washed with the same mops they clean
24	the floors. There is private security on the
25	lower level pick up area in St. George and whereas

1	COMMITTEE ON TRANSPORTATION 67
2	we now thankfully require the ferry employees to
3	wear some sort of identification when there is an
4	issue those private security guards are not
5	required apparently to have any identifying
6	information on them. When there are issues with
7	them as we have had because the signage down in
8	the pickup area is very conflicting and depending
9	on which way they feel like enforcing it that day,
10	they sometimes demand that people move their cars
11	along, you can't let their supervisor know or we
12	can't let Captain DeSimone know because we don't
13	know who it was who was issuing the commands. On
14	the Staten Island side if anybody is being picked
15	up, it currently requires that somebody go down or
16	up and upon exiting the pickup area you're in
17	massive conflict with buses and cabs. On the west
18	side of the ferry terminal is a very easy solution
19	for people coming along Richmond Terrace where
20	they could simply drop down and pick up people by
21	the staircase that leads to the Staten Island
22	Yankees ballpark.
23	CHAIRPERSON LIU: John?
24	JOHN LUISI: Yes sir.
25	CHAIRPERSON LIU: I appreciate the

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1	COMMITTEE ON TRANSPORTATION 68
2	24 bullet points here that you have. They're all
3	good suggestions and they're worthy of discussion.
4	This is not a hearing to discuss anything and
5	everything with the ferries. This is specific to
6	the boats themselves and whether they are ferries
7	or lemons. So I don't think any of your points
8	actually address that, but I'm sure you have some
9	input as to whether there are concerns about the
10	safety and the reliability of these boats.
11	JOHN LUISI: Well certainly the
12	safety and certain to the extent as Council Member
13	Brewer pointed out that Staten Islanders do
14	deserve better notification when there are delays,
15	specifically relating to boats being pulled out of
16	service. Currently if there an 8:00 boat for
17	example, they will often announce sometime around
18	10 after 8 that the 8:00 boat is delayed. We
19	figured that out already. I think Council Member
20	Brewer's suggest that it be on Notify NYC is an
21	excellent one. They could also notify the traffic
22	stations when they make announcements. That's an
23	easy one. Also, if they made wi-fi available in
24	the ferry terminal as they had promised they would
25	many years ago, people who do have laptops would

1	COMMITTEE ON TRANSPORTATION 69
2	be able to notify their employers if they're going
3	to be late for work very easily, send out emails
4	and maybe even start work during any delay. I
5	guess that's what relates specifically to the
6	ferry boats and the delays that they have. You
7	know, you have the bullet points. I wish the
8	captain were here.
9	CHAIRPERSON LIU: We'll certainly
10	enter into record.
11	JOHN LUISI: Thank you very much.
12	CHAIRPERSON LIU: You can certainly
13	forward a copy to the DOT.
14	JOHN LUISI: Thank you very much.
15	CHAIRPERSON LIU: Thank you for
16	coming down, John. Mr. Rodriguez, please come on
17	up.
18	FRED RODRIGUEZ: I am J. Fred
19	Rodriguez and almost a native Staten Islander
20	since 1948. I enjoy riding on the Staten Island
21	Ferry which first began its service in 1708.
22	Currently I'm a maritime historian, having been
23	interested in ships for over 52 years and a
24	merchant mariner for 31 years, including eight and
25	a half years in two employments as a deck hand on

1	COMMITTEE ON TRANSPORTATION 70
2	board 10 different Staten Island ferry boats to
3	the present. My questions were hopefully going to
4	be addressed to Captain DeSimone. The Molinari-
5	class of boats was built by a very reputable ship
6	builder. I was told by one of the engineers that
7	it's the installed electronics and computers
8	onboard that they were designed for a longer run
9	and not for the required 22 minutes as established
10	in 1905 by the Staten Islanders when the five
11	borough class of vessels came out. About two
12	months ago, one of the boats hit the dock after
13	losing its propulsion, thus injuring a number of
14	passengers which required medical attention. The
15	same mechanical problem occurred on that same boat
16	only two days earlier on a Sunday and yet the boat
17	was kept in service instead of being taken out for
18	repairs as dictated by safety. My last comment is
19	that after three years of being in service,
20	Captain DeSimone was interviewed on a national
21	television documentary called "20/20". During
22	that tape broadcast did you not state that three
23	years is okay and considered a normal teething
24	problem for new vessels to work out the kinks,
25	thereby explaining away the countless malfunctions

1	COMMITTEE ON TRANSPORTATION 71
2	as being acceptable? A high ranking Coast
3	Guardsman, retired, as well as a retired Naval
4	architect filled in the two remaining 20 minute
5	segments disputing any of the vessels' teething
б	problems as lasting for three years as being
7	abnormally excessive. I just want to make three
8	quick other comments. The Spirit of America, when
9	she first came out was nicknamed the spare parts
10	boat because she was in the dock facility for so
11	long. In the old days, going back to the 60s, we
12	used to have standby boats over there so that if a
13	boat broke down within a few minutes the crew
14	would go over and bring the other boat which had
15	up steam and would come right over. In today's
16	fleet, the John F. Kennedy is known as the
17	backbone of the fleet. That's the one they can
18	always depend upon that vessel being available.
19	No electronics. Thank you.
20	CHAIRPERSON LIU: Thank you very
21	much, Mr. Rodriguez for your testimony. Just to
22	be fair to the DOT. They do still have
23	representatives in this room right there so they
24	are certainly taking notes. The other point is
25	that this is an oversight hearing run by that City

1	COMMITTEE ON TRANSPORTATION 72
2	Council so it's not even necessary or mandatory
3	for the DOT to actually have anybody here. This
4	is for Council Members to take input and testimony
5	from both administration officials and the general
6	public. From this testimony we will determine the
7	next course of action, whether it be legislative,
8	budgetary or otherwise. With that being said, I
9	want to thank everybody for attending today's
10	hearing. I'll see you at the next one.
11	MALE VOICE: Thank you, Mr.
12	Chairman.

CERTIFICATE

I, Donna Hintze certify that the foregoing transcript is a true and accurate record of the proceedings. I further certify that I am not related to any of the parties to this action by blood or marriage, and that I am in no way interested in the outcome of this matter.

Donna Lintje

Signature___

Date ___September 23, 2009