CITY COUNCIL CITY OF NEW YORK -----X TRANSCRIPT OF THE MINUTES of the COMMITTEE ON IMMIGRATION -----X May 7, 2009 Start: 1:23pm Recess: 3:23pm Hearing Room HELD AT: 250 Broadway, 14th Floor BEFORE: KENDALL STEWART Chairperson COUNCIL MEMBERS: Mathieu Eugene Darlene Mealy David I. Weprin Julissa Ferreras Charles Barron Ubiqus 22 Cortlandt Street - Suite 802, New York, NY 10007 Phone: 212-227-7440 * 800-221-7242 * Fax: 212-227-7524

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1	COMMITTEE ON IMMIGRATION 3
2	CHAIRPERSON STEWART: Good
3	afternoon. I am Dr. Kendall Stewart. And, I am
4	the Chair of the City Council's Committee on
5	Immigration. I would like to thank everyone for
6	coming here today on this hearing on Executive
7	Order 120.
8	On July 22 nd , 2008, Mayor Bloomberg
9	signed Executive Order 120, which established a
10	uniform policy and standards for translation and
11	interpretation services for City agencies that
12	have direct interaction with New Yorkers. Nine
13	months have passed since the signing of the
14	Executive Order and we look forward to hearing
15	about the progress that has been made by the
16	Mayor's Office of Immigrant Affairs and the
17	Mayor's Office of Operations in their
18	administration of the Executive Order, as well as
19	the status of those agencies required to create
20	language access.
21	If Executive Order is properly
22	executed, this Executive Order will help millions
23	of New Yorkers access City services and
24	information. The Committee on Immigration would
25	like to be a part of this process and provide our

1	COMMITTEE ON IMMIGRATION 4
2	assistance in any way that we possibly can. The
3	Committee looks forward to hearing testimony for
4	the Mayor's Office of Immigrant Affairs and the
5	Mayor's Office of Operations. We're also anxious
6	to hear from the community-based organizations and
7	members of the public that are here with us today.
8	I would like to thank everyone for
9	attending today's hearing. Unless any of my
10	colleagues, which haven't arrived yet, but, I can
11	tell you that sitting with me is our counsel to
12	the Committee, Julene Beckford and also, Israel
13	Rodriguez, the Policy Analyst.
14	We'd like to call on Guillermo
15	Linares, our friend, Commissioner from Office of
16	Immigrant Affairs and also, Elizabeth Weinstein
17	from Mayor's Office of Operations. Remember I
18	said friend, huh. I just want you to keep that in
19	mind. What you can do, sir, is first, introduce
20	yourself and then, we, you know, want to hear from
21	you.
22	GUILLERMO LINARES: Good afternoon
23	Chairman Stewart, members of the Immigration
24	Committee and City Council. My name is
25	Dr. Guillermo Linares and I am Commissioner of the

1	COMMITTEE ON IMMIGRATION 5
2	Mayor's Office of Immigrant Affairs. I would like
3	to thank you for giving us the opportunity to come
4	before you today to discuss my office's work in
5	addressing the needs of limited English proficient
6	New Yorkers and assisting City agencies with
7	building their capacity to serve this diverse
8	population. These efforts helped lay the
9	groundwork for the creation and implementation of
10	Executive Order 120.
11	I want to start off this testimony
12	by sharing my personal experience overcoming
13	language barriers. When I came to New York City
14	as a young teenager, I barely spoke a word of
15	English. Everyday tasks and communications were
16	challenging, so I can attest unequivocally that
17	life in the United States without the ability to
18	speak English is very difficult. So I worked very
19	hard to learn English, and in fact, became a
20	teacher and a Council Member, it's good to be
21	back, earned my doctorate in education, and today,
22	I proudly serve our City's diverse immigrant
23	communities through my role as Commissioner of
24	Immigrant Affairs.
25	My story is similar to the

1	COMMITTEE ON IMMIGRATION 6
2	generations of immigrants who came and continue to
3	come to New York City in search of a better life.
4	During the process of integration into the new
5	home, which includes learning English, they
б	strengthen our communities and neighborhoods both
7	economically and socially. We continue to benefit
8	from the contributions of immigrants, so by
9	helping limited English proficient immigrants
10	communicate with government, we are in turn
11	helping our City as a whole.
12	With the passage of Executive Order
13	120, we make it possible for our newest immigrants
14	to access social services, report crimes or talk
15	about their children's education with their
16	teachers, among other essential activities.
17	I want to take this opportunity to
18	highlight what we all know so well about our
19	City's diverse population, that over 50% of New
20	Yorkers speak a language other than English at
21	home. And this population is incredibly
22	multilingual, speaking over 200 languages across
23	our City. Immigrants and their children make up
24	over 60% of the population of New York City, and a
25	quarter of New Yorkers, that is 1.8 million

1	COMMITTEE ON IMMIGRATION 7
2	people, speak English less than very well, which,
3	according to the U.S. Census, classifies them as
4	limited English proficient, or LEP. It is within
5	this context that the Mayor identify the
6	importance of providing language access so that
7	LEP New Yorkers could access the City services to
8	which they are entitled.
9	Second, I will share with you the
10	role of the Mayor's Office of Immigrant Affairs.
11	In 2001, New York City voters passed a referendum
12	establishing permanently the Office of Immigrant
13	Affairs within the Mayor's Office. Building on
14	its Charter mandate, the Mayor's Office of
15	Immigrant Affairs promotes the wellbeing of
16	immigrant communities by recommending policies and
17	programs that help facilitate successful
18	integration of immigrant New Yorkers. The Office
19	core mission is to promote the full and active
20	participation of immigrants in the civic, social
21	and economic life of New York City.
22	We rely on, and actively seek,
23	input from immigrant communities and organizations
24	serving immigrants to help determine the Office's
25	priorities each year. With this in mind, the

1	COMMITTEE ON IMMIGRATION 8
2	Office of Immigrant Affairs hosted a large-scale
3	community strategic planning meeting in 2005. We
4	called together leaders from the City's immigrant
5	communities, representatives from agencies and
6	nonprofit service providers, educators and policy
7	experts. This diverse group came to a consensus
8	that language barriers were creating obstacles for
9	LEP New Yorkers across almost all immigrant
10	groups. The voices of leaders and community
11	representative clearly articulated the pressing
12	need to expand and augment language assistance
13	services throughout the City.
14	New Yorkers speak over 200
15	languages, demonstrating the strength of our
16	diversity. But it also represents a challenge.
17	My office embraced this challenge and made
18	language access a priority over the next few
19	years.
20	First, we researched national best
21	practices in the provision of language access
22	services to share with agencies. We also looked
23	internally and recognized the strength of our own
24	agencies. Some agencies were already leaders in
25	this field, and others were in the process of

1	COMMITTEE ON IMMIGRATION 9
2	developing robust language access policies and
3	programs, thanks in part to the passage and
4	implementation of Local Law 73. To capitalize on
5	this wealth of knowledge, we launched the
6	Interagency Task Force on Language Access in
7	September 2005. This gave agencies the
8	opportunity to share language access best
9	practices and exchange ideas for improving service
10	provision. We created workshops on various aspect
11	of language assistance services, which included
12	guest speakers from other state and local
13	government that had been successful in
14	implementing language access policies and
15	programs. But most of our meetings feature
16	examples of elements of successful language access
17	practices in City agencies.
18	In 2007, our language access work
19	was strengthened and augmented when the Center for
20	Economic Opportunity, the poverty-alleviation
21	initiative created under the leadership of Mayor
22	Bloomberg and Deputy Mayor Gibbs, funded the
23	City's first Director of Language Access position.
24	The Center recognized the significant link between
25	English proficiency and economic status.

1	COMMITTEE ON IMMIGRATION 10
2	According to City Planning data, as an
3	individual's level of proficiency decreased, his
4	or her rate of poverty increased. With the
5	creation of the Director of Language Access
6	position, a dedicated staff member could now
7	provide language access technical assistance to
8	CEO initiative and other agencies and programs
9	serving low-income individuals and families.
10	We continue to use the Task Force
11	as a venue for sharing and disseminating
12	information and strategies that we collected as we
13	worked one-on-one with agencies more aggressively.
14	Thanks to the Task Force and our technical
15	assistance role, we achieved several important
16	successes. We learned that there was a wide
17	discrepancy in what agencies were paying for
18	vendors to provide translation and interpretation
19	services.
20	Some agencies had negotiated
21	affordable prices, while others were paying as
22	much as three times as much as the lowest rates.
23	We surveyed the agencies to determine their needs
24	and shared this information with the Department of
25	Information Technology and Telecommunications, who

1	COMMITTEE ON IMMIGRATION 11
2	then negotiated a consortium contract with the
3	language services vendors, Language Line, allowing
4	all Mayoral agencies to sign onto the contract at
5	the same low rates.
6	Several agencies also created
7	language access policies and implementation plans
8	as a result of the Task Force meetings. Others
9	adopted the use of language identification cards
10	and multilingual signage offering free
11	interpretation services. Some created agency
12	volunteer language banks.
13	It became evident, over the course
14	of this work, that agencies would benefit from
15	guidance and Citywide standards to ensure that
16	their language assistance services were consistent
17	across the City and were of quality. We started
18	investigating the benefits of a Citywide language
19	access policy, using existing language access
20	policies as a basis, but taking the unique aspect
21	of New York City's population into account, as the
22	largest city serving the most linguistically
23	diverse population in the country. Under the
24	direction of Deputy Mayor Robles-Roman, we
25	partnered with the Mayor's Office of Operations,

1	COMMITTEE ON IMMIGRATION 12
2	Legislative Affairs, and the Mayor's Counsel to
3	lay out the blueprint for what would become
4	Executive Order 120.
5	The Mayor's signing of Executive
6	Order 120 in July 22^{nd} , 2008 represents the
7	culmination of many years of work by the Mayor's
8	Office and City agencies. It also represents the
9	work of many dedicated people in the advocacy
10	community who also provided invaluable feedback
11	over the years. But the Executive Order is also a
12	starting point. It has given us the opportunity
13	and mandate to tackle language access challenges
14	from a Citywide perspective.
15	My office has been working closely
16	with the Mayor's Office of Operations, the office
17	charged with overseeing implementation, to provide
18	technical assistance and guidance to all City
19	agencies charged with providing language access.
20	Since the Mayor signed the Executive Order, we
21	have achieved many successes.
22	The Mayor's Office of Immigrant
23	Affairs is committed to continue to support the
24	outstanding work of the Mayor's Office of
25	Operation on the implementation of Executive Order

1	COMMITTEE ON IMMIGRATION 13
2	120.
3	We will now turn over the floor to
4	Elizabeth Weinstein, from the Mayor's Office of
5	Operations, who will share with you the work of
6	our offices since the Mayor signed the Executive
7	Order 120. I thank you again for allowing me the
8	opportunity to appear before you today, and to
9	provide you with an overview of the history of my
10	office work on language access. I welcome any
11	questions you may have at the conclusion of
12	Ms. Weinstein testimony.
13	ELIZABETH WEINSTEIN: Good
14	afternoon, Chairman Stewart, members of the
15	Committee and Council. As Commissioner Linares
16	said, my name is Liz Weinstein. And, I'm the
17	Director of the Customer Service Group at the
18	Mayor's Office of Operations. Thank you for the
19	opportunity to come here today to discuss language
20	access and the implementation of Executive Order
21	120.
22	The Customer Service Group at the
23	Mayor's Office of Operations was created by Mayor
24	Bloomberg through Executive Order 115. We are
25	charged with improving the experience for New York

1	COMMITTEE ON IMMIGRATION 14
2	City customers across City agencies and across
3	customer service channels. We work with all City
4	agencies to improve the way customers experience
5	our city, whether they interact with us at walk-in
6	centers, over the telephone, through
7	correspondence or on the web.
8	Given the statistics that
9	Commissioner Linares mentioned about the number of
10	LEP New Yorkers, it is fitting that the Customer
11	Service Group is implementing the City's language
12	access strategy. One cannot seriously contemplate
13	customer service in New York without a focus on
14	improving language access. As you know, Executive
15	Order 120 included two specific mandates for
16	agencies as well as a description of the
17	components that agencies should include in a
18	comprehensive language access plan.
19	The first mandate articulated in
20	the Executive Order was that every agency needed
21	to assign a language access coordinator by
22	September 5^{th} , 2008. This coordinator is an
23	existing staff member at the agency who serves as
24	the primary contact between the agency and the
25	Mayor's Office on language access issues. I'm

1	COMMITTEE ON IMMIGRATION 15
2	happy to say that all agencies assigned a
3	coordinator on time.
• 4	The second mandate was to submit a
5	language access implementation plan to Operations
6	on January 1 st of this year. As agencies worked on
7	their plans from September to January, the Mayor's
8	Office met individually with all of the
9	participating agencies and held multiple group
10	meetings with our language access coordinators.
11	Our role during this period was to offer guidance
12	on how exactly a language access plan should be
13	created.
14	Using the content of the Executive
15	Order, as well as leading practices across the
16	City and the country, we created an outline of
17	what a comprehensive language access plan should
18	look like. We also developed a model plan which
19	agencies could use to get a sense of how a
20	completed plan comes together. The model plan
21	included key sections that we felt would provide
22	important information to any New Yorker who might
23	read the plan online, whether they were versed in
24	language access issues or not.
25	In addition, the sections of the

1	COMMITTEE ON IMMIGRATION 16
2	plan would compel an agency to think through how
3	and why they were providing services for LEP
4	customers. For example, each agency had to
5	analyze their customer base and their language
6	access protocols based on the Department of
7	Justice's four-factor analysis which includes the
8	following points. Factor one asks agencies to
9	look at the number or proportion of LEP persons
10	served or encountered in the eligible service
11	area. Factor two asks them to consider the
12	frequency with which LEP individuals come in
13	contact with the program or agency or division.
14	And, factor three asks agencies to consider the
15	nature and importance of the program, activity, or
16	service provided by the program. And, the fourth
17	factor is to look at the resources available to
18	your agency.
19	We knew that rollout strategies
20	would, and could, vary from agency to agency; for
21	example, an agency that is dependent on forms and
22	applications for customer interaction may focus on
23	translation before it tackles interpretation
24	services. But each agency had to explain why they
25	were choosing their course of action and justify

1	COMMITTEE ON IMMIGRATION 17
2	those choices using the same analysis. Other
3	sections of the plan included training, record
4	keeping and evaluation.
5	While it is clearly essential for
6	agencies to outline in their plans the
7	interpretation and translation services they will
8	provide, a simple list of vendors or forms to be
9	translated would not do enough to ensure access
10	for LEPs at a City agency. Equally important is
11	that staff is trained on how to interact with LEP
12	clients, and how to connect customers to language
13	services. In addition, without a way to keep
14	track of interactions and provided services, an
15	agency could not evaluate the quality of their
16	plans.
17	Perhaps the most challenging
18	section of the plans for agencies was creating a
19	timeline of major milestones that the agency would
20	commit to meeting. Most plans contain specific
21	goals that the agencies will meet over time.
22	Examples of these milestones include dates or
23	timeframes by which an agency will provide
24	training for frontline staff on agency language
25	access protocols; or when an agency will create a

1	COMMITTEE ON IMMIGRATION 18
2	task-order to become part of an interpretation
3	contract; or the date by which they will install
4	translated signage and notices of free
5	interpretation in service centers.
6	Many of our agencies had never
7	written a language access plan before and none had
8	created one as comprehensive as what we demanded.
9	I am proud to say that all agencies offering
10	direct public service have submitted a plan to our
11	office.
12	Our work has continued in earnest
13	since January 1 st . To ensure that the plans we
14	received were consistent and of high quality,
15	Operations and Immigrant Affairs created a
16	checklist of plan requirements that all agencies
17	had to meet. The checklist included the major
18	requirements mentioned in the template, including;
19	language access goals, timelines and milestones,
20	interpretation services, translation services,
21	training, record keeping and evaluation and
22	outreach.
23	While we've been offering guidance
24	and working to hold agencies accountable, the
25	Mayor's Office has also spent the last few months

1	COMMITTEE ON IMMIGRATION 19
2	creating tools and resources to make it easier for
3	agencies to do their jobs. We created, printed
4	and distributed to agencies a language
5	identification card, which lists the top twenty-
6	two LEP languages in New York City. This card can
7	be printed in a variety of sizes and used at
8	agency walk-in facilities. In its smaller size,
9	the standard 8.5 x 11, it can be used by an
10	employee at a customer window or reception desk
11	who is attempting to assess a customer's primary
12	language. The customer simply points to their
13	language on the card. When printed larger, it can
14	be used as a sign in a waiting-room, so customers
15	know that free interpretation is available and
16	feel comfortable entering the facility. We have
17	also heard from some agencies that they are
18	shrinking the card to fit into book or pocket-
19	sized materials that their field workers can use
20	to identify the language of customers they
21	interact with around the City.
22	We also created and distributed 'I
23	speak cards.' These cards are circulated by
24	agency staff to a customer, once their primary
25	language has been identified. Many agency

1	COMMITTEE ON IMMIGRATION 20
2	customers are repeat visitors, and this card
3	allows the customer to save time upon their next
4	visit, when they can simply present the card to
5	the customer service agent, and the employee can
6	engage the appropriate services. Once all of our
7	agencies are offering interpretation services, it
8	is our hope that this card could be used across
9	agencies by one customer.
10	While we encourage agencies to
11	translate as many documents as possible, we know
12	that it will take some time to get to everything.
13	To ensure that we provide as much information as
14	possible in the meantime, we created a cover sheet
15	that can be sent or distributed with any agency
16	document. The cover sheets states, in the top six
17	languages, that the customer has a right to free
18	translation of the documents they are receiving
19	and provides the necessary information for
20	obtaining a translation of the document. Agencies
21	received the language ID card and signage, the I
22	Speak cards and the cover sheet template in
23	November, and we are continually fielding requests
24	for more copies.
25	The Mayor's Office is also

1	COMMITTEE ON IMMIGRATION 21
2	spearheading longer term Citywide initiatives to
3	enhance the delivery of language access while
4	making it easier for agencies to implement their
5	plans. These projects include a testing and
6	training program for bilingual employees and
7	language bank volunteers; the creation of Citywide
8	glossaries of translated terms; the creation of a
9	multilingual web portal on nyc.gov; and training
10	curriculums for front-line staff. As you can see,
11	there's still a lot of work to be done.
12	Today, almost every agency's
13	language access plan is available on both the
14	agency's website and the Mayor's Office site. We
15	are the only city in the country with this level
16	of specific commitment to language access
17	planning. However, the public awareness of these
18	plans is only one piece of a multipronged strategy
19	for holding agencies accountable for their plans.
20	In addition to making the plans
21	public, Operations has at least two other methods
22	for following the progress of agencies as they
23	implement their plans. First, each agency
24	receives from us a quarterly milestone update at
25	the end of each quarter. This report lays out all

1	COMMITTEE ON IMMIGRATION 22
2	of the milestones that an agency anticipated
3	completing for the relevant quarter. Upon
4	receipt, agencies are asked to tell us if the
5	milestone has indeed been completed, and if not,
6	what percentage of it is complete and the
7	anticipated completion date, as well as an
8	explanation about why it is late. In this way, we
9	are frequently apprised of the movement agencies
10	are making in satisfying the commitments they made
11	in their plans.
12	Second, Operations partnered with
13	agencies to create a set of new customer service-
14	related indicators. Beginning this summer,
15	agencies will report through nyc.gov's NYCSTAT
16	page how they are doing in various service areas
17	including call centers, walk-in centers,
18	correspondence, customer satisfaction and language
19	access. While these indicators are fairly basic,
20	they represent an unprecedented effort to actually
21	measure the way we provide services to our
22	customers.
23	We will also continue to meet
24	quarterly with language access coordinators from
25	all agencies to ensure that we are sharing

1	COMMITTEE ON IMMIGRATION 23
2	practices, taking advantage of economies of scale,
3	and providing the support that our agencies need
4	to turn the goals they created in their plans into
5	reality.
б	Through the other work of the
7	customer service group, language access resources
8	were also enhanced, proving the benefit of
9	combining language access with the larger customer
10	service efforts. Over the past few months, the
11	top six languages have been included in an agency
12	welcome sign pilot program, and cultural
13	sensitivity will be part of a new comprehensive
14	customer service training made available to
15	frontline staff and supervisors across agencies.
16	In addition, during a secret shopper program
17	completed last summer of agency walk-in
18	facilities, shoppers evaluated language access as
19	one of five key customer service themes, giving
20	agencies feedback and scores on specific
21	encounters and observations at their service
22	centers.
23	Executive Order 120 has lit a fire
24	under our public-facing departments to start
25	thinking about every person who needs or desires

1	COMMITTEE ON IMMIGRATION 24
2	services from them, as a customer, no matter what
3	language they speak or read. I'm proud to say
4	that by the end of 2009, all 37 agencies will
5	provide some interpretation services and make
6	translated documents available. Thanks to Mayor
7	Bloomberg signing Executive Order 120, we will be
8	much closer to providing full and equal services
9	to all New Yorkers than we are today.
10	Thank you for listening and we
11	would be happy to answer any of your questions.
12	CHAIRPERSON STEWART: Now, we have
13	quite a lot of questions. And, I hope that we can
14	get some resolutions on these questions. First
15	question I have here is agencies covered under the
16	Executive Order are required to provide services
17	based on at least the top six LEP languages spoken
18	by New Yorkers. Can you tell us what those top
19	six languages that you're using?
20	GUILLERMO LINARES: First of all,
21	the way we selected the languages was base on the
22	survey that the American Survey that gets done
23	that basically identifies the language that are
24	most spoken by New Yorkers. And, they include
25	Spanish, Russian, Korean, Chinese, Italian,

1	COMMITTEE ON IMMIGRATION 25
2	Haitian Creole, I think. Those are the top six
3	languages.
4	CHAIRPERSON STEWART: All right.
5	And, you said that was determined by the fact that
6	you did a survey. That's how you determine those
7	are the top six that you're going to be using.
8	GUILLERMO LINARES: That is
9	correct. And, when you add the languages, those
10	top six languages, they round out to about 80% of
11	New Yorkers that are limited in English. So, that
12	rounds out the bulk of LEP New Yorkers.
13	ELIZABETH WEINSTEIN: If I could
14	just, just to clarify. We use the American
15	Communities Survey, which is based on the census
16	data. So, it wasn't a survey that the City did.
17	It was census data that determined the top six.
18	CHAIRPERSON STEWART: Oh, the
19	census data.
20	ELIZABETH WEINSTEIN: Yeah.
21	CHAIRPERSON STEWART: All right.
22	I'm concerned about those other languages that are
23	being spoken in specific areas that may not be of
24	the top. But, in specific areas that the majority
25	of folks in that particular area may speak that

1	COMMITTEE ON IMMIGRATION 26
2	particular language.
3	GUILLERMO LINARES: The way we're
4	approaching those who are limited in English as
5	they are served by the respective agencies, we
6	allow, under the Executive Order, flexibility for
7	those agencies to assess the populations that
8	they're servicing. And, that assessment
9	determines the languages. They are not
10	necessarily the top six languages that we
11	mentioned to you. But, that flexibility is there.
12	As you know, that when you go to different parts
13	of our City, you have diversity within those
14	languages. And, what is important for us is to
15	make sure that each agency has the flexibility to
16	be able to tailor their intervention of serving
17	those languages, based on that assessment that
18	they have of who they are serving.
19	CHAIRPERSON STEWART: All right.
20	From what time are agencies to be held accountable
21	for their work regarding Executive Order 120?
22	ELIZABETH WEINSTEIN: Each agency
23	has set up
24	CHAIRPERSON STEWART: [Interposing]
25	Is it from January 2009, you know, the date that

1	COMMITTEE ON IMMIGRATION 27
2	implementation were to be done in the Mayor's
3	Office?
4	ELIZABETH WEINSTEIN: The
5	implementation depends on each agency's plan. So,
б	we gave each agency the flexibility to decide when
7	they would implement the different parts of their
8	plan with the caveat that as plans came in and we
9	were evaluating them against this checklist that I
10	mentioned, if something seemed that it would take
11	too long or it was unreasonable or there wasn't a
12	good reason for having it take a certain amount of
13	time, we would go back to them and question it.
14	But, the good news is that every agency said they
15	would offer interpretation and some translation by
16	the end of this year. So, those milestones that
17	are on their plans online or that have been
18	featured in our milestone reports are what we're
19	holding them accountable to. What they committed
20	to is what we're holding them accountable to.
21	CHAIRPERSON STEWART: So, they
22	committed that by the end of this year, it should
23	be done.
24	ELIZABETH WEINSTEIN: Not
25	everything.

1	COMMITTEE ON IMMIGRATION 28
2	CHAIRPERSON STEWART: Um, hm.
3	ELIZABETH WEINSTEIN: But, some
4	interpretation and some translation. But, for
5	many of our agencies, they are hoping to do a lot
6	more than the basics. And, those things will take
7	more time.
8	CHAIRPERSON STEWART: Have any of
9	the agencies encountered any problem in their
10	efforts to complete attainable implementation of
11	the plans and goals? They give you any reason why
12	you think that they may not be able to meet their
13	goals?
14	ELIZABETH WEINSTEIN: I think it's
15	probably too early to say. But, not at the
16	moment.
17	CHAIRPERSON STEWART: Do you review
18	languages access implementation plans prior to
19	posting them publicly and specifically?
20	ELIZABETH WEINSTEIN: Yes. We
21	CHAIRPERSON STEWART: [Interposing]
22	Who approves or disapproves of the language access
23	plan?
24	ELIZABETH WEINSTEIN: So, the
25	Mayor's Office of Immigrant Affairs and the

1	COMMITTEE ON IMMIGRATION 29
2	Mayor's Office of Operations reviewed each plan
3	multiple times and the process that took us from
4	January 1 st until April 1 st was a process where we
5	were evaluating those plans based on a strict set
6	of criteria that were consistent across agencies.
7	So, it was the Mayor's Office evaluating. And,
8	yes, every plan has been evaluated before it went
9	online.
10	CHAIRPERSON STEWART: So, you have
11	specific people to handle that instead of letting
12	it go out by these agencies by themselves, right.
13	All right. So, will the agencies be penalized for
14	failing to comply with Executive Order 120? And,
15	how? Do you have any how would you deal with it
16	if they did not comply?
17	GUILLERMO LINARES: Well, when the
18	Mayor signs an Executive Order, we'd set in place
19	expectations. The best measure that we have to
20	really hold agencies accountable is the management
21	report that, whereby not only the Mayor presents
22	it, but also it is open to the public. And,
23	clearly, the Office of Operations oversee the
24	process. And, believe me, that when there are
25	expectations that we have and when at stake is

1	COMMITTEE ON IMMIGRATION 30
2	facilitating access to information and services,
3	that is a very high priority with the Mayor and
4	with the Administration. And, both our agencies
5	will see when something is not being addressed, we
6	would proceed to make sure that those elements are
7	addressed.
8	I will tell you from what has taken
9	place so far, which is quite challenging, having
10	agencies across the board that have direct access
11	and contact with New Yorkers, they have, within
12	the timeframe, provided and fulfill the
13	expectations that we had. And, there's been
14	communications on an ongoing basis, whenever it
15	was necessary. And, it was not from us to them.
16	It was from them to us, very often, whenever there
17	was a question or they needed a clarification in
18	terms of what was expected. So, I can tell you
19	that from our experience, even prior to this
20	Executive Order, with a high number of agencies
21	volunteering to engage in providing this type of
22	service in the past work that we had, this is
23	something that we don't anticipate that to be a
24	problem whatsoever.
25	CHAIRPERSON STEWART: Oh, I failed

1	COMMITTEE ON IMMIGRATION 31
2	to mention that we have been joined by Council
3	Member Mathieu Eugene and also Darlene Mealy and
4	Dave Weprin, who had other engagements. But, I
5	want to continue in the line of questioning that
6	we had here. Who in these agencies would be
7	trained to be trained in the language access
8	plan? And, how often they will be trained?
9	ELIZABETH WEINSTEIN: Each agency
10	lays out their training protocols in their
11	language access plan. But, generally, there's two
12	levels, at least, of training. One was with
13	executive staff and all members of an agency staff
14	knowing that the plan now exists and that there's
15	certain protocols and procedures at an agency.
16	And the second layer is for frontline workers and
17	their supervisors who are the ones who are
18	actually the interaction with potential LEP
19	clients. And, they will be trained.
20	And, training was a key part of
21	what we were looking for in the evaluation process
22	that you mentioned before. In addition to that,
23	the Mayor's Office is creating training curriculum
24	so that we know that our agencies actually have
25	the materials they need so they're not making it

1	COMMITTEE ON IMMIGRATION 32
2	up as they go along. We're taking the best
3	training that's out there and making it possible
4	for everybody to use it.
5	CHAIRPERSON STEWART: So then, how
6	often will agencies update their language access
7	plan?
8	ELIZABETH WEINSTEIN: That was
9	something that we asked for. And, I believe, I
10	don't think it's at least annually I believe
11	across the agencies; but, some are more frequent.
12	There're certain triggers that will there's
13	certain facts that will trigger an agency to
14	update their plan. For example, if they add
15	milestones or goals that they want to do now that
16	they've started implementing language access or if
17	City Planning data changes with the next census.
18	So, agencies know they have to revisit their plans
19	every so often.
20	CHAIRPERSON STEWART: So then, what
21	are the indicators that will be used to track the
22	agency's language access plan process? You know,
23	what are you going to use to track the progress
24	that they're making?
25	ELIZABETH WEINSTEIN: So, on the

1	COMMITTEE ON IMMIGRATION 33
2	micro level, we will be asking each agency, we're
3	holding them accountable to the milestones. And
4	then, globally, we'll be looking at the number of
5	requests for interpretation that they've satisfied
б	in any given month. And then, we'll also be
7	looking at the number of LEP clients that they've
8	interacted with.
9	So, we're starting with
10	interpretation because that's where we had the
11	most sort of energy from the community
12	organizations and also from our agencies. And
13	then, hopefully, in the next year or two years,
14	we'll be looking at trying to track translated
15	documents, as well. But, right now, you'll be
16	seeing interpretation requests that have been
17	satisfied.
18	CHAIRPERSON STEWART: So, who's
19	responsible for that, you know, tracking the
20	compliance?
21	ELIZABETH WEINSTEIN: The Mayor's
22	Office of Operations. That will be a public
23	indicator the same way that you see indicators in
24	CPR today online.
25	CHAIRPERSON STEWART: And, that's

1	COMMITTEE ON IMMIGRATION 34
2	your office?
3	ELIZABETH WEINSTEIN: Um, hm.
4	CHAIRPERSON STEWART: All right.
5	Then, is there funding for all of the plans or are
6	the goals set forth merely aspirational? You
7	know, is there any funding that you set aside to
8	do that?
9	GUILLERMO LINARES: I think there
10	is discretion left to the agencies to determine,
11	based on their level of need, to provide such
12	services for them to address what is now
13	articulated in the form of a plan; that they're
14	being held accountable. And so, whether it is to
15	contractual services that they have or they have
16	the internal capacity to complement, that will be
17	determined base on that assessment that each
18	agency will be making. And, that's very much part
19	of it.
20	CHAIRPERSON STEWART: But, I think,
21	you know, whatever you do, whether it's
22	contractual or in-house, there's going to be some
23	kind of cost. And, that's what I'm asking about.
24	If there is
25	GUILLERMO LINARES: That is part of

1	COMMITTEE ON IMMIGRATION 35
2	what will be an integral part of the reporting.
3	What will determine the cost is what is the volume
4	of service that you need to provide.
5	CHAIRPERSON STEWART: Well, you
6	know government works by the fact that, you know,
7	the services are paid. If you don't have a plan
8	and you don't have the resources to deal with it,
9	it doesn't get done. So, if you don't have
10	funding or if you don't have a projected costs, I
11	don't think it will actually happen, the plans
12	will actually go out the way we really want it to
13	be.
14	GUILLERMO LINARES: We didn't have
15	plans
16	CHAIRPERSON STEWART: [Interposing]
17	And, you're not giving me a figure. You're not
18	saying anything.
19	GUILLERMO LINARES: We didn't have
20	plans until very recently. So, now
21	CHAIRPERSON STEWART: So
22	GUILLERMO LINARES:we have
23	guidance. We have something that informs the
24	needs that different agencies will have and that
25	will be addressed in ways in which it wasn't

1	COMMITTEE ON IMMIGRATION 36
2	addressed before. This is one
3	CHAIRPERSON STEWART: [Interposing]
4	Right, but
5	GUILLERMO LINARES: of the
6	benefits.
7	CHAIRPERSON STEWART: But, we are
8	now dealing with the budget. And, I want to know
9	is there any line, as far as the budget is
10	concerned, to deal with this specifically?
11	ELIZABETH WEINSTEIN: Each agency
12	has allocated money within their existing budgets
13	for language access. So, to answer part of your
14	question, the goals and milestones in the plans
15	are not aspirational. They are funded. So, if
16	someone could not, if an agency could not, afford
17	to translate documents this year, then that's why
18	you see it in 2010, because they did not have the
19	funding. And, if an agency put in their plan
20	something that seemed unrealistic, like they would
21	be able to pay to train every frontline worker,
22	2,000 workers, in two months, we went back to them
23	and said, that's not realistic regarding your
24	resources, regarding timing. So, what's in the
25	plan, in some ways, is pretty conservative because

1	COMMITTEE ON IMMIGRATION 37
2	it is based on money in their budgets. But, there
3	is not a global pot of money for language access
4	that agencies can draw from.
5	CHAIRPERSON STEWART: All right.
6	Well, but, rest assured to get this implemented, I
7	think there's going to be a cost and a
8	ELIZABETH WEINSTEIN: [Interposing]
9	Without a doubt.
10	CHAIRPERSON STEWART: a
11	reasonable cost. How will your offices let the
12	public know that services are available?
13	GUILLERMO LINARES: Part of the
14	plans for each agency is to make an integral part
15	of the effort doing outreach to the communities
16	that they serve. And so, this is one of the most
17	effective way that we have. And, this is where my
18	office also comes into play to make sure that we
19	build on the relationship the agencies have with
20	constituency that they serve, whether they are
21	nonprofit organizations that provide services or
22	collaboration with other agencies that play a key
23	role. I think that the idea is to really use all
24	of the venues that we have to make sure that the
25	word goes out to those New Yorkers who may have

1	COMMITTEE ON IMMIGRATION 38
2	impediments of accessing services because of
3	language limitations.
4	CHAIRPERSON STEWART: Now, you said
5	we have to make sure that this information gets
6	out to the public. And, usually the public, maybe
7	in different languages, are you going to be what
8	would be considered local in that effort in the
9	sense that, let's take for example, like Central
10	Brooklyn, where a number of Haitians are, would it
11	be using information and ads from the local folks
12	there to get to the Haitian there, rather than put
13	it in the New York Post, which most people don't
14	even read in Central Brooklyn?
15	GUILLERMO LINARES: Often, New
16	Yorkers rely on local networks or medium. They
17	could be weekly papers, monthly papers. We work
18	closely with the Ethnic Alliance, for example, New
19	York Alliance, which is a network of newspapers.
20	But, the key here is not just to use local papers,
21	but also use the diverse leadership that we have,
22	especially the leadership that is trusted at the
23	community level. And, they're often the religious
24	leaders, faith-based institutions, the business
25	leaders that are often serving those

1	COMMITTEE ON IMMIGRATION 39
2	neighborhoods, as well as the civic leaders and
3	including the head of nonprofit organizations.
4	And, you know, I think trust is the
5	key in really getting information out. But, we
6	also know that there are thousands of events that
7	are organized in local neighborhoods. And, we
8	take advantage of those events, also, to share in
9	the same way that we do it when we celebrate
10	immigrant heritage week, for example.
11	CHAIRPERSON STEWART: Well, you
12	know, the reason why I raise that question is that
13	I saw it came to my attention that there is a
14	big full-page ad in one of the large newspapers.
15	And, the issue had to do with people in the poorer
16	neighborhoods. And, they don't know about that by
17	looking at these large newspapers. So, I don't
18	want you to make the same mistake now in terms of
19	going, like what the City has been doing dealing
20	with these large newspaper, this large medium and
21	to get their message out. I want you to be
22	looking at local papers, local radio station,
23	local those areas whereby folks will know
24	exactly what is happening. So, that's the reason
25	why I raise that question.

1	COMMITTEE ON IMMIGRATION 40
2	And now, are your offices required
3	to inform the public of the language access plans?
4	Or, are you depending solely on the agencies to
5	get the word out that the Executive Order 120
6	does, in fact, exist?
7	GUILLERMO LINARES: The main reason
8	why we wanted to put up the plans on the website,
9	for example, is really to share in an open way the
10	work that is being done to implement and put in
11	place this Executive Order. And, it goes beyond
12	the website, as well. We speak in every
13	opportunity that we have to remind New Yorkers who
14	are limited in English as we know the number
15	continues to increase to make them aware that
16	whether calling 311 and over 170 languages, if
17	you're limited in English or approaching any City
18	agencies, City government speaks your language.
19	CHAIRPERSON STEWART: So then, will
20	the language access plan statistics be placed
21	online?
22	GUILLERMO LINARES: Yes.
23	CHAIRPERSON STEWART: All right.
24	How do you see the role of the Council? Will you
25	be providing reports to the Council? Or, if so,

1	COMMITTEE ON IMMIGRATION 41
2	how often will your office provide reports to the
3	Council?
4	GUILLERMO LINARES: Well, this is
5	your, you know, the direct vehicle that we have in
6	updating you through this Committee. All of the
7	work that we do on an ongoing basis is to be sure
8	it's open and any inquiry that the City Council
9	may have, we would be happy to respond to on an
10	ongoing basis. But, we're here to share with you
11	that the efforts that we are undertaking is one
12	that involves collaboration, involving the City
13	Council, the Administration and the collaboration
14	that we also have across different agencies, and
15	in particularly, with the constituencies that
16	they're serving.
17	CHAIRPERSON STEWART: All right.
18	We have been joined by Council Member Jessica
19	Ferreras, who's also a member of this Committee.
20	I think we have some questions from Council Member
21	Eugene.
22	COUNCIL MEMBER EUGENE: Thank you.
23	Thank you very much, Mr. Chair. And, Commissioner
24	Linares, it is always a pleasure to see you.
25	Thank you very much and Miss Member of the Panel.

1	COMMITTEE ON IMMIGRATION 42
2	Thank you very much. And, I know that you have
3	been in the forefront of standing for immigrant
4	right. And, I want to thank you also for the last
5	time when you went to my district with the
6	Director of Immigration Services to help me
7	provide services and very importation information
8	to my constituents. Thank you very much.
9	You know, by signing the Executive
10	Order, the Mayor has made a very giant step. This
11	is something very important. We come a long way.
12	And, I think it is a civil right issue to provide
13	to everyone, even in United States and New York
14	access to services provided by the government,
15	especially health and civil right, you know,
16	services. But, we got a long way to go. And, I
17	want to commend the Mayor for that. This is a
18	wonderful thing. And, we are all take pride on
19	it.
20	I don't have too many questions
21	because I got to go to another hearing. And, let
22	me ask you, I know that to implement the goal and
23	to reach the goal, the Mayor Office should use
24	agencies and community-based organization,
25	community leader. Can you share with us your

1	COMMITTEE ON IMMIGRATION 43
2	experience dealing with the agencies, with
3	community leaders, what are the challenges, what
4	are the success you have made? Can you
5	GUILLERMO LINARES: Well, I
6	COUNCIL MEMBER EUGENE: I don't
7	know if you answer that before.
8	GUILLERMO LINARES: From the
9	yeah, from the I think I alluded to, in my
10	testimony, also, I highlight primarily the ground
11	work that was done that led to the reality of an
12	Executive Order, a Citywide policy, as we have
13	now. And, we recognize how important it was for
14	City government to address the language
15	limitations that New Yorkers have when they
16	approach government for services and information.
17	And so, we engage in a proactive way. We have
18	over 30 agencies that were volunteering to be part
19	of a task force to look at best practices, to help
20	facilitate in training, providing guidance.
21	And, this was volunteer work that
22	City agencies step forward with. This has help
23	lay the foundation for what we now want to do
24	Citywide now, obviously, guided by all of the
25	information that we're getting on the plans that

1	COMMITTEE ON IMMIGRATION 44
2	we have. But, also, understanding that because
3	there may be New Yorkers that may not know about
4	services available or may see language as an
5	impediment or may be fearful, which is another
6	policy that we have in place to make sure that no
7	one should fear based on their status approaching
8	government. We rely tremendously on the
9	collaboration and the trust and relationship the
10	agencies have with the leadership of those
11	communities, particularly when they're newly
12	arrived. And, they're not that well aware of that
13	government, local government, is really have open
14	doors for them to So, we rely tremendously on
15	that.
16	And, we provide support and health
17	facility the type of strengthening of
18	collaboration, not just across different agencies,
19	but primarily with the leadership of immigrant
20	communities that are growing in numbers and have
21	leadership that sometimes can benefit from the
22	approach that we have. So, we want to be engaged
23	and use opportunity to be able to be more
24	effective in getting word out and about the
25	importance of accessing services regardless of

1	COMMITTEE ON IMMIGRATION 45
2	whether you're limited in English or not.
3	COUNCIL MEMBER EUGENE: Um, hm.
4	Based on your experience, or the experience of the
5	Office of the Mayor, working with community-based
6	organization and agencies, do you believe, or do
7	you think, that you have, or the Mayor Office has,
8	reached the expectation, the result that the Mayor
9	has been looking for, or we have been looking for?
10	If not, what do you think that should be done to
11	reach the goal of
12	GUILLERMO LINARES: [Interposing]
13	Quite frankly, we have a lot of work ahead of us.
14	But, if you were to look at the work that we've
15	done, in my estimation, we have surpassed any
16	expectation that we had. Just establishing a
17	Citywide policy on language access, which is a
18	first in a city like ours, in this country, and
19	giving a clear signal to all communities and, in
20	fact, other cities across the country, that we
21	take to heart the impediment that often New
22	Yorkers have or new Americans have in accessing
23	services by establishing a Citywide policy,
24	mandating language services for those who are
25	limited. And, we're talking about close to two

1	COMMITTEE ON IMMIGRATION 46
2	million New Yorkers. And, moving forward, we're
3	going to grow by a million New Yorkers and that
4	growth is in great part to immigration, immigrants
5	continuing to come in.
6	I think this policy, the fact that
7	it's now a reality, it's now in place, it's being
8	implemented and executed, I think strikes as a new
9	day for the City of New York and sending a message
10	not just to all New Yorkers, but also to the rest
11	of the country.
12	COUNCIL MEMBER EUGENE: Um, hm. I
13	know also that to make sure that the job is done,
14	the Office of the Mayor or the agency use
15	coordinators also. Are they volunteer people or
16	paid staff, the coordinators?
17	GUILLERMO LINARES: Well, the work
18	on language access by the respective agencies is
19	done through the staffing of those agencies. But,
20	in addition to that, we do have a large network of
21	volunteer.
22	COUNCIL MEMBER EUGENE: Um, hm.
23	GUILLERMO LINARES: We have a
24	language, a network of volunteers that provide
25	assistance, language assistance, across different

1	COMMITTEE ON IMMIGRATION 47
2	agencies. And, that gets done through my office.
3	So, we do have ways of complementing the needs of
4	agencies through that network of volunteers that
5	we have across different agencies.
6	COUNCIL MEMBER EUGENE: All right.
7	This is my last question. You know, how do you
8	select or the Mayor's Office select those
9	agencies? Is there any or just based on the -
10	- record of the agency working in, you know, with
11	immigrant? Or, is any of the
12	GUILLERMO LINARES: [Interposing]
13	You mean, how does
14	COUNCIL MEMBER EUGENE: Those
15	agencies.
16	GUILLERMO LINARES: The agencies
17	are
18	COUNCIL MEMBER EUGENE: The
19	agencies
20	GUILLERMO LINARES:selected
21	COUNCIL MEMBER EUGENE: Yeah.
22	GUILLERMO LINARES:for the
23	language access mandate?
24	COUNCIL MEMBER EUGENE: Um, hm.
25	GUILLERMO LINARES: Every single

1	COMMITTEE ON IMMIGRATION 48
2	agency that provides direct service to New Yorkers
3	is part of this
4	COUNCIL MEMBER EUGENE:
5	[Interposing] Of the network.
б	GUILLERMO LINARES: policy.
7	COUNCIL MEMBER EUGENE: Okay.
8	GUILLERMO LINARES: They are
9	mandated to comply with this mandate.
10	COUNCIL MEMBER EUGENE: Thank you
11	very much. Thank you, Mr. Chair.
12	CHAIRPERSON STEWART: I want to
13	follow up on that. The website list 120 agencies.
14	However, you have only 37 agencies that fall under
15	the definition of public service agencies. So,
16	why not all 120 agencies?
17	GUILLERMO LINARES: We do not have
18	120 agencies to my knowledge. We providing
19	CHAIRPERSON STEWART: [Interposing]
20	Well, if you go
21	GUILLERMO LINARES: services
22	CHAIRPERSON STEWART: the
23	government website lists 120 agencies.
24	ELIZABETH WEINSTEIN: Yeah, I'm not
25	sure which that is. But, 37, though, is a subset,

1	COMMITTEE ON IMMIGRATION 49
2	even in, for example, the
3	CHAIRPERSON STEWART: Right.
4	ELIZABETH WEINSTEIN: Mayor's
5	management report, there's 40 something. But, if
6	an agency does not interact directly with the
7	public, so if you can't walk in, call or go to,
8	you know, if you can't walk in or call an agency,
9	then, we're not considering them a direct public
10	service agency. But, there's very few [crosstalk]
11	CHAIRPERSON STEWART: [Interposing]
12	But, I think there would be more than 37 that
13	ELIZABETH WEINSTEIN: [Interposing]
14	Is there one that you're thinking of?
15	CHAIRPERSON STEWART: have
16	direct uh, huh.
17	ELIZABETH WEINSTEIN: If there's
18	one, we can look into a specific one if there's
19	one that we missed. I'm trying to think off the
20	top of my head, I can't even
21	CHAIRPERSON STEWART: [Interposing]
22	Agency like NYPD.
23	ELIZABETH WEINSTEIN: They have a
24	plan. They're one of the 37.
25	CHAIRPERSON STEWART: They're one

1	COMMITTEE ON IMMIGRATION 50
2	of the 37.
3	ELIZABETH WEINSTEIN: Yes.
4	GUILLERMO LINARES: In terms of
5	agencies that interact with the public, every
6	single agency that has any type of interaction or
7	provides direct service is mandated to have a
8	plan.
9	CHAIRPERSON STEWART: Do you have
10	any questions? Well, I want to thank you for your
11	information and your testimony. We will
12	definitely follow up in another six months or so
13	to see how much progress we have made. I hope
14	that, you know, we can progress and make sure that
15	immigrants be able to get the service and get this
16	translation service, as was mandated by the Mayor
17	and the Executive Order that was signed by the
18	Mayor. Thank you.
19	GUILLERMO LINARES: Thank you very
20	much.
21	CHAIRPERSON STEWART: Now, we have
22	the next panel, we have Daniel Coates, with Make
23	the Road New York. We have Richard Lee, Asian
24	American for Equality and Jian Zhong Chen from
25	Chinatown Tenant's Union. Well, what we'd like is

1	COMMITTEE ON IMMIGRATION 51
2	for you to identify yourself and then, you get
3	straight into the testimony.
4	DANIEL COATES: Good afternoon. My
5	name's Daniel Coates. And, I am an Immigration
6	Civil Rights Organizer at Make the Road New York.
7	I'll just go ahead. So, Immigration Committee
8	Chair Stewart and members of the Council, again,
9	thank you for holding this hearing on Executive
10	Order 120, the order that will ensure that all New
11	Yorkers have meaningful access to all City
12	government direct services, regardless of their
13	English ability.
14	With over 5,800 dues-paying
15	members, Make the Road New York is the largest
16	membership-based immigrant organization in the
17	City and played a key role with other advocates to
18	get the Executive Order signed last year. For
19	over ten years, our members, along with other
20	advocates have laid this groundwork for the
21	landmark victory by continually drawing public
22	attention to the need for language access at
23	public agencies, public and private hospitals and
24	pharmacies. This victory, of course, would not
25	have been possible without the vision of the

1	COMMITTEE ON IMMIGRATION 52
2	Mayor, of Mayor Bloomberg, Speaker Quinn, the City
3	Council and the tireless work of the staff of
4	Immigrant Affairs and Operations.
5	The Executive Order is the first in
6	the nation to comprehensively address one of the
7	most pervasive barriers preventing immigrants from
8	receiving services, participating in programs, or
9	interacting with government. It's a commitment to
10	ensuring equal access and equal rights for the
11	nearly two million New Yorkers who are still
12	learning English. We believe that an accessible
13	government is good government and effective
14	government.
15	We have been working closely with
16	staff of the Mayor's Office of Operations and
17	Immigrant Affairs to make sure that the order is
18	implemented in a way that ensures access to all
19	New Yorkers. To this end, we are happy to see
20	that 32 agencies have published their plan and
21	made it available to the public. We're currently
22	reviewing the plans of agencies that our members
23	interact with the most.
24	For the Executive Order to be
25	effective, it must follow these simple and

1	COMMITTEE ON IMMIGRATION 53
2	important steps. First of all, data collection.
3	Agencies should do this on an annual basis to
4	ensure that they are prepared to work with the
5	diverse population that lives in New York City and
6	they should report back to the Council.
7	Agency Assessment. An assessment
8	report by each agency that counts the number of
9	customers who speak a specific language and the
10	percent that that language group makes up of the
11	total customers served by the agency. It should
12	also survey the LEP population that could be
13	receiving their services and create plans to reach
14	out to that community.
15	Training. Agencies should train
16	all frontline workers and others who interact with
17	LEP clients on their language access plan, so that
18	each employee is capable of quickly helping an LEP
19	client. The lack of training has been one of the
20	biggest obstacles in the past and we hope that the
21	Executive Order remedies this.
22	Outreach. The Executive Order is
23	only as good as how many people know of the
24	services that are being provided. The City must
25	invest to increase outreach to populations that

1	COMMITTEE ON IMMIGRATION 54
2	require translation services and take advantage to
3	mention the Executive Order in all the ad
4	campaigns that agencies do. Each agency has
5	assigned a language access coordinator for
6	internal coordination, which is a great step, but
7	it should also assign a language access
8	coordinator for external coordination with
9	advocates, clients, community, etcetera.
10	Monitoring and Evaluation. It
11	would be ideal for the City to report to the
12	Council on a yearly basis about how they are
13	implementing the Executive Order and the
14	benchmarks that each agency must hit to be in
15	compliance. Transparency is key.
16	The implementation of the Executive
17	Order is a monumental task and we understand that
18	doing so will take a long time. We hope that the
19	commitment from the agencies will result in better
20	customer service. And, we will be keeping a
21	watchful eye on this as our members interact with
22	various City agencies on a daily basis.
23	As I mentioned before, the
24	Executive Order has implications far beyond New
25	York City. By signing it, Mayor Bloomberg and the

1	COMMITTEE ON IMMIGRATION 55
2	Council have demonstrated New York City's
3	exceptional leadership in enhancing customer
4	service for all City residents, fighting national
5	origin discrimination, and promoting civil rights.
6	Thanks again for the opportunity to testify.
7	RICHARD LEE: Thank you. My name
8	is Richard Lee. I am the Advocacy Associate for
9	Asian Americans for Equality, or AAFE. AAFE is a
10	35-year-old nonprofit organization dedicated to
11	affordable housing, economic development,
12	community planning, advocacy and civil rights. On
13	behalf of AAFE, I want to thank the City Council
14	for holding this hearing on an issue that affects
15	so many New Yorkers.
16	Given the economic downturn that is
17	leaving many of our residents vulnerable, it is
18	increasingly important that City agencies
19	implement language access to assist those who face
20	language and cultural barriers. For years, AAFE
21	has served as the bridge between community
22	residents and City agencies, most notably Housing
23	Preservation and Development, HPD. And, I just
24	want to briefly talk about some of the experiences
25	that we've been seeing while our interaction with

1	COMMITTEE ON IMMIGRATION 56
2	the residents of our community.
3	Residents with limited English
4	skills have been particularly vulnerable to the
5	loss of affordable housing. When building owners
6	convert affordable housing into market rate units,
7	those who have limited language capability are
8	often the first ones targeted for harassment and
9	forced out of their affordable housing homes.
10	Tenant harassment is a widespread tactic used by
11	landlords in order to displace tenants to
12	deregulate rent-regulated units. Landlords take
13	advantage of cultural and linguistic barriers to
14	refuse rent payments or renewal leases, and to
15	post unwarranted eviction notices.
16	Because of the shortage of
17	affordable housing, low-income and working-class
18	tenants who are displaced are then forced to
19	endure living in hazardous and over-crowded and
20	unsafe conditions. Tenant rights advocates have
21	been instrumental in opposing predatory landlords
22	throughout the City, yet as effective as we have
23	been, landlords are getting more and more
24	creative, and their predatory tactics are evolving
25	faster than advocates are actually able to counter

1	COMMITTEE ON IMMIGRATION 57
2	them.
3	The key thing is that raising
4	awareness of housing rights and other fundamental
5	rights and increasing direct communication between
6	the City and the public in a culturally and
7	linguistically relevant manner will relieve many
8	economic vulnerable New Yorkers. More
9	importantly, it'll empower residents to stake a
10	claim to their community.
11	There's an urgent need to implement
12	language access and, at the same time, we are
13	aware of the potential challenges with doing this.
14	We urge the City to expedite the implementation of
15	Executive Order 120 by utilizing the network of
16	expert community organizations, like AAFE, to
17	serve as a sounding board as each agency rolls out
18	Executive Order 120; to seek our assistance in
19	finding the best way to expedite the
20	implementation and, more importantly, the outreach
21	of comprehensive language access.
22	We thank the City Council for its
23	leadership and vision in making our City
24	accessible to all New Yorkers. And, we hope New
25	York will serve as an example to other cities with

1	COMMITTEE ON IMMIGRATION 58
2	large and diverse immigrant communities. Thank
3	you.
4	SEAN LIN: I'm translating for
5	Mr. Chen. Should I have him do his entire piece
6	or?
7	CHAIRPERSON STEWART: Well, I think
8	he should do the entire [off mic] translate.
9	SEAN LIN: Okay.
10	CHAIRPERSON STEWART: Just, you
11	state your name, but also state that you're
12	translating for the gentleman. All right.
13	SEAN LIN: Absolutely. My name is
14	Sean Lin [phonetic]. I'm an Organizer with CAAAV
15	Organizing Asian Communities. And, I'll be
16	translating today for Jian Zhong Chen.
17	JIAN ZHONG CHEN THROUGH TRANSLATER:
18	My name is Jian Zhong Chen, and I'm a member of
19	the Chinatown Tenants Union of CAAAV. CAAAV
20	Organizing Asian Communities is a community-based
21	organization that works with low-income Asian
22	communities in New York City to address housing,
23	gentrification, healthcare, language access,
24	public education and immigration reform. We have
25	worked hard over the past few years to push for

1	COMMITTEE ON IMMIGRATION 59
2	language access services for all New Yorkers.
3	In November of last year, I was
4	relocated to the Bronx, along with all of the
5	residents of 81 Bowery, because my building was
6	deemed unsafe to live in. In March 23 rd of this
7	year, in the Bronx, I was falsely accused of
8	stealing money. When the police arrived, I tried
9	to tell them that I only spoke Mandarin. The
10	officers did not listen to my side of the story
11	and held me in jail for 27 hours. While in jail,
12	I told the police "I speak Mandarin." I begged
13	for translation so I could understand what was
14	going on but was not provided any translation.
15	The next day in Court I was provided with a
16	Mandarin interpreter, only then did I understand
17	why I had been arrested and held.
18	If offered translation, my time
19	spent sorting out the case could have been saved.
20	If the police understood my side of the story,
21	time spent with Legal Aid, preparing the case and
22	in Court all could have all been easily avoided.
23	Do the police know about this language access
24	Executive Order? And, if so, why is it not being
25	enforced by officers of the law?

1	COMMITTEE ON IMMIGRATION 60
2	The legislation that was passed
3	sounds really good, but I did not experience it in
4	practice. I hope that City officials can pass
5	legislation that works properly. It is my hope
6	that this Committee takes my experiences and
7	really focuses on how City agencies implement this
8	Executive Order so that no one else has to
9	experience what I've gone through. Thank you.
10	CHAIRPERSON STEWART: All right. I
11	have a few questions that I wanted to ask. Well,
12	first of all, let me get this question out of the
13	way so that I can Mr. Richard Lee, I have a
14	question based on your testimony. You said you
15	need to seek in finding the best ways to expedite
16	the implementation of comprehensive language
17	access. Do you have any ideas of the best way
18	that we can implement this?
19	RICHARD LEE: I think one of the
20	things that Commissioner Linares mentioned was the
21	access to community-based organizations, because
22	many times the communities that we serve are
23	gateway communities. And, the first thing data
24	access aren't like the mainstream large
25	newspapers, like you said. They're the community-

1	COMMITTEE ON IMMIGRATION 61
2	based organizations who know the network, who know
3	neighbors, who know people in the neighborhood,
4	know the community leaders. And, I think what
5	we're trying to say is that by utilizing the
б	community-based organizations, those who have been
7	doing this for all of these years, before language
8	access was implemented, will be able to reach a
9	large demographic that would potentially be
10	untapped, who wouldn't know what language access
11	does and what it really is for. Yeah.
12	CHAIRPERSON STEWART: So, do you
13	feel, you know, the gentleman just spoke,
14	Mr. Chen, spoke about being in prison for 27
15	hours. And, I assume that after they got the
16	interpreter, the case was dismissed. Do you think
17	that this is an ongoing problem that we have
18	throughout the City of New York in terms of the
19	police department?
20	SEAN LIN: Are you asking me or?
21	CHAIRPERSON STEWART: Well, anyone
22	can answer that question.
23	SEAN LIN: For the record,
24	Mr. Chen's case has not been dismissed. It's
25	still

1	COMMITTEE ON IMMIGRATION 62
2	CHAIRPERSON STEWART: [Interposing]
3	It has not been dismissed?
4	SEAN LIN: No. But, I mean, it's
5	CHAIRPERSON STEWART: [Interposing]
6	Do you feel that this is, you know, this is
7	something that is prevalent in almost all the
8	precinct that if there's someone who speaks a
9	different language, we don't have we cannot get
10	an access to interpreters or translators within a
11	short time? Do you think that's a problem? You
12	can answer it, Mr. Lee, in the meantime.
13	RICHARD LEE: Well, in the
14	meantime, I'll just say one thing that I actually
15	experienced while I was going to Court for a
16	ticket hearing, I've noticed that there were a lot
17	of Asian drivers who are ticketed, who were trying
18	to argue their case and this is one thing that
19	I've noticed that was strange was that all their
20	interpreters were from nonprofit organizations
21	that when they went up for the hearing, they say
22	oh, my name is yada yada yada from this
23	organization who'll be providing translation for
24	Mr. So and So.
25	So, that's one thing I've noticed

1	COMMITTEE ON IMMIGRATION 63
2	within the jurisdiction of the police department,
3	well, the greater police department area, where
4	translators weren't readily available. What about
5	those people who don't have access to, you know,
6	those groups and don't have access to translator?
7	How are they going to defend themselves in those
8	kinds of situations? I think the thing I'm trying
9	to point out is that whether it's the police
10	department or the FDNY or other situations, people
11	have to be able to, you know, explain what's going
12	on and why something's happening to them.
13	CHAIRPERSON STEWART: All right.
14	SEAN LIN: So, Mr. Chen, was just
15	saying that if he was given an opportunity to have
16	an interpreter explain to the police on the scene
17	what was happening with him, then a lot of this
18	would have been avoided. So, he just said that a
19	lot of this legislation sounds really good, in
20	theory. But, in practice, that he didn't really
21	see any of it. I don't know how much I can
22	comment on his specific case.
23	CHAIRPERSON STEWART: [Interposing]
24	Yeah, but
25	SEAN LIN: So, I'm not going to.

1	COMMITTEE ON IMMIGRATION 64
2	CHAIRPERSON STEWART: But, what I'm
3	also asking is if the case has not been dismissed
4	yet, does he feel that it's going to be dismissed?
5	SEAN LIN: Well, it has been a very
б	big source of concern for Mr. Chen. He has spent
7	the past month worrying about what's going to
8	happen with his, not only his legal situation, but
9	his immigration situation, in addition to that.
10	So, he's been really stressed and not being able
11	to find work in the meantime. So, he's saying
12	that it's a case that it's just causing him a lot
13	of problems and his entire livelihood.
14	CHAIRPERSON STEWART: All right.
15	At this time, Council Member Julissa Ferreras has
16	a question.
17	COUNCIL MEMBER FERRERAS: Good
18	afternoon. My question actually is to Daniel
19	Coates. In your testimony, you speak of the
20	agencies that your members most work with. Would
21	you be able to give me like the five top agencies,
22	so if we're trying to analyze and see how this
23	Executive Order's working, that we can focus in
24	on you can say these are the five agencies that
25	really come up a lot in our organization?

1	COMMITTEE ON IMMIGRATION 65
2	DANIEL COATES: Absolutely, food
3	stamps, welfare agencies, public assistance. So,
4	those are the big three. On top of that, maybe
5	the NYPD, although I wouldn't be able to comment
6	too much on that. So, I wasn't able to answer
7	your question well. But, I would say those are
8	the biggest.
9	COUNCIL MEMBER FERRERAS: Okay.
10	Mr. Lee?
11	RICHARD LEE: Probably health,
12	human services, small business, HPD, definitely,
13	Parks and Recreation. We do a lot of the food
14	stamps and welfare. It's really wide range. I
15	can't really narrow down the top five. But, we
16	deal a wide array of services in a different range
17	of fields.
18	COUNCIL MEMBER FERRERAS: I ask
19	this because if we're trying to analyze the plan
20	and there's agencies that maybe deal a little bit
21	less with the immigrant communities and there are
22	those that deal more often with the immigrant
23	community, if we can focus on, let's say, ten
24	agencies and say how quickly are you implementing
25	this and does your plan really make sense. I just

1	COMMITTEE ON IMMIGRATION 66
2	want to be able to kind of see where, in what
3	direction that we're going.
4	And, when you talk about predatory
5	equity, which is a big issue, particularly in my
6	district, and affordable housing, is there
7	anything that you guys have discussed on how this
8	Executive Order can help people not lose their
9	homes? Is there a plan internally in your
10	organizations when it comes to interpreters that
11	can help the not loss of affordable housing?
12	DANIEL COATES: I couldn't say
13	there's like a direct plan that we have in place,
14	although it is certainly clear that, you know, our
15	members being able to vouch for themselves, you
16	know, better is definitely going to help them make
17	the case better to keep their homes. But, in
18	terms of, like, an internal plan that we have to
19	specifically as it related to HPD, I don't have
20	one.
21	COUNCIL MEMBER FERRERAS: My other
22	question is on, actually both of the organizations
23	that are here, do you have on staff interpreters
24	that your agency have to expense staffing dollars
25	towards so that you can provide translations?

1	COMMITTEE ON IMMIGRATION 67
2	DANIEL COATES: No. But, there,
3	you know, we have organizers and lawyers, you
4	know, a lot of staff who are bilingual who,
5	depending on the, you know, on the member, on the
6	case, have accompanied them to various different
7	agencies. You know, it's something that, you
8	know, as the organization grows and we're
9	approaching 6,000 members, it becomes harder and
10	harder and harder to do. So, we're sort of trying
11	to stay away from it. Although it does become
12	necessity at certain times to do.
13	RICHARD LEE: Our organization,
14	most of the members in our organization are
15	bilingual. And, we have maybe one or two who are
16	specifically trained in bilingual services for a
17	specific service. But, I can't quite think on the
18	top of my head what those services are if they're
19	related to health and human services or on the
20	welfare side. It might actually be towards the
21	small business lending and entrepreneur, small
22	business lending and entrepreneur services. I
23	can't quite comment exactly which one.
24	COUNCIL MEMBER FERRERAS: Okay.
25	Thank you.

1	COMMITTEE ON IMMIGRATION 68
2	CHAIRPERSON STEWART: In the light
3	that we have Executive Order 120, which is
4	basically stating that we should have translators
5	or should have translation, in terms of the NYPD,
6	do you think if I was to introduce a legislation
7	that says basically that once you're arrested,
8	within ten hours, translator should be provided,
9	because I can imagine sitting in confinement for
10	27 hours. That is like a punishment before
11	really, you know, you can assess your problem.
12	And, you know, it's like he's being punished
13	before he has an opportunity to at least defend
14	himself. So, what do you think about that?
15	Now, any one of you can answer
16	because, you know, just thinking about it, you
17	don't have to be the person who have gone through
18	that. But, just think about it. If arrested for
19	something that, you know, that I'm accused of and
20	not being able to at least communicate with the
21	officers or communicate with anybody and I've been
22	held there for 27 hours.
23	DANIEL COATES: Absolutely. I
24	think your sense is spot on it. I think it is a
25	sense of punishment before you actually get a

1	COMMITTEE ON IMMIGRATION 69
2	chance to defend yourself in Court or plead your
3	case. You know, a lot of our members have had
4	similar occasions where there's a misunderstanding
5	and they, you know, they spend a night in jail and
6	they're unable to communicate as a result. You
7	know, I don't think we've had anybody that's spent
8	27 hours in jail as a result. But, shorter times,
9	as well. So, yeah, absolutely.
10	SEAN LIN: So, yeah, Mr. Chen said
11	that it would have been great if he had a
12	translator there. It would have helped to resolve
13	the issue with the police right away so that an
14	understanding of both sides of the story. And,
15	then, they wouldn't have to go through all the
16	bureaucracy of going to different attorneys and
17	going to trial and dealing with all this stuff
18	that he had to deal with. It would, he feel like
19	it's a really big tax on folks that are like are
20	sending the money for, like, Legal Aid on one side
21	and the District Attorney on the other and the
22	Court system that goes into his case, as well.
23	The one other thing that I wanted
24	to comment on was when we met with his Legal Aid
25	attorney, that she said that it is not uncommon

1	COMMITTEE ON IMMIGRATION 70
2	for when folks are arrested that the police will
3	detain the one that is not an English-speaker and
4	just leave it for the District Attorney to sort
5	out. So, it's not uncommon that folks like
6	Mr. Chen will just get arrested because they don't
7	speak English and don't have access to language
8	services.
9	COUNCIL MEMBER FERRERAS: I have a
10	question. Can you ask him if they collected a
11	statement from him or what that process was?
12	SEAN LIN: No, they did not give an
13	opportunity to explain himself.
14	COUNCIL MEMBER FERRERAS: Thank
15	you.
16	CHAIRPERSON STEWART: And, that has
17	to do with the fact that he did not speak the
18	language of the officer.
19	SEAN LIN: Yeah, he was telling the
20	officer, literally, Mandarin, I speak Chinese.
21	I'm Chinese, I don't speak English. And, he was
22	being yelled at by the officer. But, he didn't
23	understand what was going on.
24	CHAIRPERSON STEWART: All right.
25	So, I believe that by us to trying to address that

1	COMMITTEE ON IMMIGRATION 71
2	issue by, you know, there should be some sort of
3	time be given for them to provide translators
4	before someone can be 10 to 27 hours seem to be
5	very long time. And, even after that, you may not
6	have had an interpreter. Did he eventually get an
7	interpreter at the end of the, you know, after
8	he's been arrested?
9	SEAN LIN: He had an interpreter
10	with him when he saw the Judge and was charged,
11	but not before then.
12	CHAIRPERSON STEWART: Not before
13	then.
14	SEAN LIN: Yeah. So, this was
15	[crosstalk]
16	CHAIRPERSON STEWART: [Interposing]
17	Did he provide his own interpreter? Or, the
18	Courts provided?
19	SEAN LIN: This was a Court-
20	appointed interpreter.
21	CHAIRPERSON STEWART: Yeah. I know
22	there's a Court-appointed attorney, but the
23	interpreter, was there a Court-appointed
24	interpreter?
25	SEAN LIN: In the Court, there was

1	COMMITTEE ON IMMIGRATION 72
2	an interpreter.
3	CHAIRPERSON STEWART: Right, thank
4	you. Any other questions? I want to thank you
5	for your testimony. We're going to do our best,
6	we can help make sure that interpretation and
7	translation be carried out according to the
8	Executive Order 120. Thank you. The last panel
9	we have is Amy Taylor from Legal Services and
10	Teresa Engst from Legal Aid. If you can please
11	identify yourself and we will be able to continue.
12	AMY TAYLOR: Good afternoon. My
13	name is Amy Taylor. I'm the Language Access
14	Project Coordinator at Legal Services NYC. We're
15	the largest provider of free civil legal services
16	for low-income people in the country. Our project
17	seeks to increase access to services and justice
18	for low-income limited English proficient, or LEP,
19	New Yorkers through litigation and policy
20	advocacy. Currently, almost one in four New
21	Yorkers are LEP. Since there is such a strong
22	correlation between limited English proficiency
23	and poverty, a very large percentage of our
24	clients are LEP.
25	The Executive Order signed last

1	COMMITTEE ON IMMIGRATION 73
2	July by Mayor Bloomberg was an important step in
3	the City's recognition of language barriers as a
4	serious challenge facing many New York families
5	struggling to survive. Language services are the
6	gateway to all other services for LEP New Yorkers.
7	When City agencies do not translate important
8	notices, LEP New Yorkers often are not made aware
9	of important rights regarding their homes, benefit
10	recertification or hearings to which they have a
11	due process right.
12	Without appropriate interpreter
13	services, these struggling families cannot access
14	vital City services, such as Food Stamps, Medicaid
15	and child welfare services. For example, our
16	project recently assisted one client with her
17	Public Assistance application, an application she
18	had not been able to properly submit for nine
19	months because no one in the HRA office could
20	speak to her in a language she could understand.
21	As a result of this communication barrier, our
22	client and her two children spent nine months
23	without the benefits to which they were entitled
24	and were almost evicted from their home as a
25	result.

1	COMMITTEE ON IMMIGRATION 74
2	Since Executive Order 120 requires
3	City agencies with public contact to publish
4	language access plans, many agencies are focusing
5	on the linguistic accessibility of their services
6	for the first time. We applaud this effort and
7	understand from our own experience that
8	implementing new procedures regarding the
9	provision of language services can be challenging.
10	For many City agencies, however,
11	this is not the first time that the
12	inaccessibility of their services has been brought
13	to light. Some agencies, such as HRA and NYCHA,
14	for example, have been struggling with compliance
15	with local, state and federal civil rights laws
16	mandating language services for many years.
17	Advocates have been exposing City agency failures
18	to follow language access mandates for over ten
19	years. We have heard the same excuses from these
20	agencies for years. LEP New Yorkers are tired of
21	being deprived of the benefits and services to
22	which they are entitled and which they desperately
23	need.
24	Having a solid language policy at
25	each City agency is only a first step. While we

1	COMMITTEE ON IMMIGRATION 75
2	recognize that it is an important first step, I
3	want to focus on the need for training and
4	outreach to ensure the proper delivery of language
5	services.
6	In terms of training, in our
7	experience, the training of frontline workers is
8	the absolute key to successful implementation of
9	language access mandates. Even the most
10	comprehensive policy is meaningless if the workers
11	interacting with our City's residents are not
12	trained on the procedures they are required to
13	follow. This is no small task and we recognize
14	the challenges that a City as large as New York
15	faces in training frontline workers at a myriad of
16	City agencies. However, training must be
17	prioritized or New Yorkers will continue to be
18	turned away from the vital City services they need
19	in a time of incredible need. New Yorkers must be
20	trained and more experienced workers must be
21	trained repeatedly.
22	In terms of outreach, LEP
23	communities are used to language barriers. Until
24	they are made aware of the new City policy, they
25	will continue to rely on their friends and

1	COMMITTEE ON IMMIGRATION 76
2	neighbors, including their bilingual children.
3	The City must recognize that the use of untrained
4	interpreters opens up a sea of problems from
5	inaccurate translations to breaches of
6	confidentiality. Children are all too often put
7	in the inappropriate situation of interpreting
8	sensitive conversations between their parents and
9	a City agency. Agency staff must be trained to
10	identify individuals who need language assistance
11	and to notify these individuals at the outset that
12	an interpreter is available free of charge.
13	Signage must reinforce this offer, and we, in the
14	advocacy community, must continue to work with
15	government agencies to get the word out.
16	We applaud the Mayor in his efforts
17	to bring City agencies into compliance with
18	existing civil rights mandates to provide language
19	services to LEP New Yorkers. We are committed to
20	working together with City agencies, and the
21	Mayor's Office, to ensure that these services are
22	actually delivered and that the Executive Order's
23	words reach our clients' ears. Thank you.
24	TERESA ENGST: Hello. Hello? Can
25	you hear me? Okay. My name is Teresa Engst.

1	COMMITTEE ON IMMIGRATION 77
2	And, I'm a paralegal in The Legal Aid Society's
3	Health Law Unit. On behalf of the Legal Aid
4	Society, we would like to thank the New York City
5	Council and the Immigration Committee for
6	convening this hearing and for their commitment to
7	ensuring proper implementation of Mayoral
8	Executive Order No. 120 of 2008 which requires all
9	City agencies which provide direct public services
10	to establish a Language Access Implementation
11	Plan.
12	The Legal Aid Society's Health Law
13	Unit works with a diverse clientele on a number of
14	health-related matters. We provide representation
15	and advice to low-income residents of all five
16	boroughs of New York City and we operate a state-
17	wide Health Law Helpline. Our unit provides
18	assistance to more than a thousand low-income
19	healthcare consumers and advocates each year. In
20	addition, we provide training and technical
21	assistance to community-based organizations, legal
22	services providers and healthcare providers across
23	the State.
24	Our clients come to us for help
25	resolving a myriad of problems associated with

1	COMMITTEE ON IMMIGRATION 78
2	obtaining and maintaining healthcare within our
3	current construct. Some have problems accessing
4	or maintaining public insurance; others have
5	insurance, but are unable to navigate the rules
6	governing their coverage so they either lose their
7	coverage or go without care. Many come to us
8	mired in medical debt because they were uninsured
9	or underinsured when they became ill or injured.
10	Our clients often have difficulty learning the
11	rules governing public health insurance programs
12	and appropriately navigating a complicated
13	healthcare system to obtain medically necessary
14	care. Their situation is often complicated by
15	limited English proficiency and the language
16	barriers they face as a result.
17	New York City is a diverse city
18	comprised of people from all over the world. As
19	Mayor Michael Bloomberg pointed out, in Executive
20	Order Number 120, a quarter of New York's
21	population are LEP individuals. We want to make
22	sure that language barriers do not block
23	individuals from accessing the healthcare coverage
24	they are entitled to. The procedures set forth by
25	Mayor's Executive Order Number 120 can positively

1	COMMITTEE ON IMMIGRATION 79
2	impact the LEP population. We appreciate the
3	Mayor's efforts to address the inequalities in
4	accessing public services for individuals with
5	limited English proficiency.
6	We are grateful for the opportunity
7	to come before you today and present our concerns
8	regarding language access problems within New
9	York's Medicaid program. Many of the LEP clients
10	we assist receive services through the Medicaid
11	program. Therefore, we believe it is crucial that
12	the Human Resources Administration, which oversees
13	the Medicaid program, be proactive in executing
14	the Language Access Implementation Program. As
15	HRA reports in its Language Access Implementation
16	Plan, more than a quarter of its active cases are
17	made up of LEP clients. As HRA goes forward with
18	its Language Access Implementation Plan, we would
19	like to raise a few key issues that we believe
20	require particular attention.
21	In compliance with Local Law 73 and
22	Executive Order 120, HRA has reported that all
23	required documents have been translated into the
24	six covered languages; Arabic, Chinese, Haitian
25	Creole, Korean, Russian and Spanish. Although the

1	COMMITTEE ON IMMIGRATION 80
2	translated materials are now available, we
3	continue to receive complaints from LEP clients
4	that they are receiving documents from HRA in
5	English and Spanish only. To ensure compliance
6	with language access requirements, HRA must
7	implement a system for correctly identifying each
8	applicant/recipient's preferred language of
9	communication.
10	We are concerned that many
11	applicants/recipients are incorrectly coded in
12	HRA's database and ask that HRA take necessary
13	steps to ensure that no applicant or recipient be
14	barred from receiving the healthcare benefits they
15	are entitled to solely on the basis of language
16	capabilities. While we appreciate HRA's
17	recognition of the importance of providing clients
18	with materials in their primary language, we
19	understand that this policy can only be effective
20	with thorough and complete follow through.
21	An all too common example of the
22	language barriers presented when LEP applicants or
23	recipients receive documents from HRA only in
24	English is the failure to recertify Medicaid or
25	Family Health Plus cases of otherwise eligible

1	COMMITTEE ON IMMIGRATION 81
2	recipients. Each month many LEP applicants or
3	recipients fail to recertify for public health
4	insurance and lose their health insurance coverage
5	simply because they do not understand the
6	materials they receive. Many of these recipients
7	discover they have lost their benefits only when
8	they later need health services. They are then
9	forced to reapply for Medicaid coverage. This
10	process can take months and many are forced to go
11	without medical care as they await new decisions
12	on their application. These gaps in coverage
13	increase churning and administrative costs to
14	Medicaid associated with processing new
15	applications as well as threaten New Yorkers'
16	health and well-being.
17	Ms. M is one of many clients we
18	have assisted following the loss of benefits.
19	Ms. M received a recertification notice from HRA,
20	but it was sent to her in Spanish and English
21	only. Ms. M's primary language is Haitian-Creole.
22	Since she did not understand the mailing, Ms. M
23	put the mailing aside intending to have someone
24	interpret it. The termination notice that
25	followed this mailing was also issued in English

1	COMMITTEE ON IMMIGRATION 82
2	and Spanish. Unfortunately, Ms. M's Medicare
3	Savings Program was terminated. She did not
4	realize she had a problem until her Social
5	Security checks decreased by the Medicare Part B
6	premium of 96.40. Unable to figure out why she
7	had this deduction, Ms. M sought help from her
8	daughter. Once Ms. M's daughter contacted our
9	helpline in October of 2008, we were able to
10	restore Ms. M's Medicare Savings Program.
11	Unnecessary terminations of
12	coverage, the resulting barriers to accessing
13	healthcare services and the financial hardships
14	they create can be avoided with increased efforts
15	to correctly identify each recipient's preferred
16	language and send out properly translated
17	materials in each of these languages.
18	To ensure that all LEP applicants
19	or recipients are fully able to access services,
20	all staff at local Medicaid offices need to be
21	trained on the availability of interpreters and
22	translated materials as well as on cultural
23	sensitivity in interacting with LEP applicants and
24	recipients. We see that HRA has incorporated
25	staff trainings into their language access plan

1	COMMITTEE ON IMMIGRATION 83
2	and want to highlight the importance of this key
3	step and ensure its full and effective
4	implementation.
5	Medicaid staff serve as the face of
6	the Medicaid program for the general population.
7	People go to their local Medicaid offices when
8	they are experiencing problems with their Medicaid
9	case or to apply for public health insurance. We
10	are concerned because we often hear complaints
11	from LEP clients about their experiences at their
12	local Medicaid offices. LEP clients report that
13	they are often forced to wait for hours or told to
14	return on another date because of the
15	unavailability of interpreters. LEP clients also
16	complain of being spoken to in a condescending
17	manner because of their limited English
18	proficiency.
19	For example, Mr. C went to his
20	local Medicaid office in March 2009 to try and
21	close his family's Medicaid case. He requested a
22	Mandarin speaker but was told that he would need
23	to wait for at least an hour for the Mandarin
24	speaking staff person to return. He tried
25	communicating with the other staff but had

1	COMMITTEE ON IMMIGRATION 84
2	difficulty. He asked for a receipt to show that
3	his family's Medicaid case was closed but was told
4	that the Medicaid office is not a store and
5	doesn't provide receipts. When the Mandarin
6	speaking staff person returned, Mr. C tried to
7	speak to her, but she informed him that she could
8	not assist him unless she was directed to do so by
9	the other Medicaid staff members. While he was
10	finally able to obtain proof that his family's
11	Medicaid case was closed from an English-speaking
12	staff member, he was understandably upset by this
13	experience.
14	Such experiences unfairly
15	discourage LEP applicants or recipients from going
16	to the Medicaid office to address problems that
17	they are experiencing with their Medicaid cases or
18	to file Medicaid applications. These situations
19	can be avoided if Medicaid staff and
20	representatives are properly trained on how to
21	interact with LEP applicants and recipients and
22	are properly trained on how to request
23	interpretation services. LEP applicants or
24	recipients should not have to face roadblocks to
25	obtaining or maintaining Medicaid coverage on the

1	COMMITTEE ON IMMIGRATION 85
2	basis of their language abilities.
3	We are particularly concerned with
4	the Investigation, Revenue and Enforcement
5	Administration's compliance with the Language
6	Access Implementation Plan. We have seen many
7	cases where LEP clients have received letters of
8	investigation from IREA regarding their
9	Medicaid/Family Health Plus case in English and
10	Spanish although they do not understand either of
11	these languages.
12	These letters often direct clients
13	to meet with Investigators and request clients to
14	bring a list of documents. Sometimes the letters
15	detail the amount that IREA is seeking from the
16	client and the alleged reason and time period of
17	ineligibility for Medicaid or Family Health Plus
18	coverage. These letters do not mention the right
19	to an interpreter. Clients often rely on
20	community-based organizations or family members to
21	translate these letters. In many cases, clients
22	rely on family members to serve as interpreters
23	with Investigators as well.
24	For example, Mr. and Mrs. O are
25	Russian speakers. Ms. O indicated on the 2008

1	COMMITTEE ON IMMIGRATION 86
2	Medicaid recertification that her preferred
3	language for reading and speaking is Russian.
4	Nonetheless, the Os received a letter of
5	investigation from the Division of Claims and
6	Collections in English telling them that they were
7	ineligible for Medicaid coverage and asking for
8	repayment. They had to rely on their son to
9	translate the letter they received and to
10	communicate with the Investigator.
11	Similarly, Ms. S, a Polish speaker,
12	indicated on her 2008 recertification that her
13	preferred language of communication is Polish.
14	Yet she received a letter of investigation in
15	English from the Division of Claims and
16	Collections in February of 2009. The notice
17	stated that if she did not respond or provide
18	additional information, her case may be closed.
19	Luckily, Ms. S went to her local community-based
20	organization to obtain a translation of what the
21	letter said and they referred her case over to our
22	office.
23	These are just a few of the
24	examples of IREA's failure to comply with HRA's
25	Language Access Implementation Plan that we have

1	COMMITTEE ON IMMIGRATION 87
2	seen. We are very concerned about language access
3	problems with IREA because these investigations
4	can have severe financial and potential criminal
5	consequences for the Medicaid or Family Health
6	Plus recipients under investigation. Therefore,
7	it is essential that they are able to understand
8	the reason they are being investigated, what
9	documentation they are being asked for, and their
10	right to an interpreter and translated materials.
11	The burden to find interpretation should not be
12	placed on the recipient, but must be provided by
13	IREA under HRA's Language Access Implementation
14	Plan.
15	To ensure that all LEP applicants
16	or recipients understand that they have a right to
17	interpreters and translated materials, we ask that
18	HRA increase public awareness of the availability
19	and right to these services. We appreciate HRA's
20	attempts to increase public awareness of the
21	available free interpretation services through the
22	HRA website. While HRA's website includes a
23	translate this button which can translate website
24	content into multiple languages, the button is
25	written only in English and therefore many

1	COMMITTEE ON IMMIGRATION 88
2	applicants and recipients will be unable to use
3	this application without outside help.
4	Additionally, many LEP applicants
5	or recipients either do not use the Internet on a
6	regular basis or do not readily have access to the
7	Internet. Therefore, we encourage HRA to pursue
8	other means of publicizing the right to, and
9	availability of, interpretation services including
10	increased advertising in multiple languages on
11	public transportation and postings in public areas
12	besides local Social Services Offices. LEP
13	applicants and recipients need to be aware of
14	their rights to access HRA services in their
15	primary languages so they feel empowered to
16	request such services.
17	Finally, we ask that the Office of
18	Immigrant and Refugee Affairs, the designated
19	Language Access Coordinator for HRA, closely
20	monitor compliance of the Language Access
21	Implementation Plan and allow for feedback from
22	advocates. As a measure to monitor compliance, we
23	encourage ORIA to conduct secret shopper surveys
24	of IREA offices, local Medicaid offices, and the
25	Medicaid hotline.

1	COMMITTEE ON IMMIGRATION 89
2	We look forward to working with
3	ORIA to ensure that all those entitled to public
4	health insurance are able to access these services
5	regardless of English proficiency. We ask for
6	close monitoring of compliance with Local Law 73
7	and Executive Order 120 at IREA offices and local
8	Medicaid offices, especially those where language
9	access complaints arise the most. We appreciate
10	that HRA has included tracking of limited English
11	speaking ability clients as part of its plan, and
12	hope that this data will be provided to advocates.
13	LEP applicants and recipients
14	deserve the same right to access to public health
15	insurance programs as those who are English
16	proficient. We appreciate the Mayor's efforts to
17	ensure this right. We hope that, as we move
18	forward, we will improve language access services
19	and diminish the language barriers that so often
20	block LEP applicants and recipients from obtaining
21	necessary healthcare coverage and services. Thank
22	you.
23	CHAIRPERSON STEWART: All right.
24	Let me ask a few questions. We have been joined
25	by Council Member Charles Barron from Brooklyn.

1	COMMITTEE ON IMMIGRATION 90
2	But, I have a few questions. I think he may have
3	a number of questions. But, let me first ask you
4	a couple questions. You mentioned that the burden
5	to find interpretation should not be placed on the
6	recipient. And, you said that IREA should, on the
7	HRA Language Access Implementation Plan, should
8	provide that. This Executive Order was nine
9	months ago. And, they explained to us that they
10	are not fully up and about, but they have a number
11	of thing that they are doing within the agencies.
12	And so, most of the languages that they can
13	well, there's only six languages that they may be
14	able to focus on right now. And, all the other
15	languages, we spoke about Mandarin, that's not one
16	of them that I notice on the list.
17	TERESA ENGST: It is part of the
18	list. It's Chinese
19	CHAIRPERSON STEWART: [Interposing]
20	It's part of the list?
21	TERESA ENGST: Chinese Mandarin-
22	
23	CHAIRPERSON STEWART: Oh, Chinese
24	Mandarin.
25	TERESA ENGST: versus Cantonese.

1	COMMITTEE ON IMMIGRATION 91
2	CHAIRPERSON STEWART: Oh, that's
3	part of the six?
4	TERESA ENGST: Um, hm. It's
5	CHAIRPERSON STEWART: All right.
6	TERESA ENGST: included in
7	CHAIRPERSON STEWART: If that's
8	part of the six
9	TERESA ENGST: the six.
10	CHAIRPERSON STEWART: That say that
11	they should have had it available.
12	TERESA ENGST: Right.
13	CHAIRPERSON STEWART: Now, do you
14	think that should be some sort of a time limit
15	given that they should have that service
16	available? It may not be at that site and they
17	may have to, because they come into the site, to
18	provide that translation to help that person with
19	the application or whatever.
20	TERESA ENGST: You mean time limit
21	for them waiting there, waiting in the office?
22	CHAIRPERSON STEWART: Well, if
23	someone goes in to, let's say, HRA, one of these
24	human services office, and they have question,
25	they need help, it means that that agency will

1	COMMITTEE ON IMMIGRATION 92
2	have to now request a translator to be there.
3	That time that is required for that translator to
4	be there. You think that should be some time
5	allowed? And, how much time you think it should
6	be?
7	TERESA ENGST: Right. I don't
8	think that there should be an unnecessary burden
9	to wait because of a language access issue. I
10	mean, from my understanding, there should be
11	access to language interpreters through the
12	hotline, language hotline.
13	CHAIRPERSON STEWART: Oh, through
14	the hotline.
15	TERESA ENGST: Um, hm. And, that
16	should be offered, readily offered, if there's not
17	an onsite interpreter.
18	AMY TAYLOR: Can I make a comment?
19	CHAIRPERSON STEWART: Yeah.
20	AMY TAYLOR: Right. So, the City's
21	testimony alluded to the contract with Language
22	Line services that every agency has access to.
23	CHAIRPERSON STEWART: Right.
24	AMY TAYLOR: And, I think one of
25	the problems is that in terms of training

1	COMMITTEE ON IMMIGRATION 93
2	frontline workers, there's just a really uneven
3	knowledge across agencies of the ability to access
4	this service. So, a lot of our clients are never
5	offered the service of an interpreter, which
6	actually can be offered in any language, because
7	with access to telephonic interpretation services,
8	any language, an interpreter can be found in any
9	language in a matter of minutes.
10	And then, I just wanted to point
11	out that in addition to Executive Order 120, Local
12	Law 73 additionally requires HRA specifically to
13	provide services, language services. And, that
14	law requires interpretation in any language and
15	requires translation services in six languages.
16	So, HRA is one City agency that has additional
17	mandates upon it to provide these services and has
18	for a very long time. So, I think some of us in
19	the advocacy community feel kind of increased
20	frustration with that agency, specifically because
21	we've been addressing these issues with them for
22	so long.
23	CHAIRPERSON STEWART: So, in other
24	words, you're saying that the agency or the Office
25	of Immigrant Affairs and the other office there,

1	COMMITTEE ON IMMIGRATION 94
2	they speak a good language and they speak a good
3	game, but you're saying that we still have
4	problems in terms of even simple as having a
5	translator when we need the service, because the
6	picture that was painted earlier that all of these
7	things are in place.
8	AMY TAYLOR: Right. Well, I think
9	there's a policy and there are implementation
10	plans that each agency has and then, there's
11	practice on the ground. And, there's a disconnect
12	between what our clients are seeing when they walk
13	into offices and between the written policy that
14	agencies have. So, there's a
15	CHAIRPERSON STEWART: [Interposing]
16	Right. So
17	AMY TAYLOR: great need for
18	training of workers and outreach to
19	CHAIRPERSON STEWART: Outreach and
20	training is most important thing. I just wanted
21	to make sure that we're on the same page because
22	earlier, when they were here, they give the
23	picture that everything is so good and even with
24	those six languages that we spoke about. But,
25	however, you're now stating that we still have a

1	COMMITTEE ON IMMIGRATION 95
2	lot of problems with HRA when someone needs
3	assistance in terms of having And, they should
4	have had that, also, that they can get that done
5	instantly. And, that's what you're stating.
6	AMY TAYLOR: Right. I mean, I
7	think the City's testimony kind of laid out the
8	fact that there is a certain amount of time needed
9	to implement a very new comprehensive language
10	policy. And, I think that makes a lot of sense.
11	But, I think in terms of certain aspects of it,
12	there are policies that have been in place for a
13	long time that are not being followed out by
14	certain agencies, HRA specifically. So, I hold
15	HRA to a different standard than I would hold
16	another agency that's looking at these issues for
17	the first time.
18	CHAIRPERSON STEWART: Do you think
19	that the same policy that you spoke about with HRA
20	haven't been able to get translator and being
21	about to get interpretation and all that, can that
22	used at HPD?
23	AMY TAYLOR: The telephonic
24	interpretation?
25	CHAIRPERSON STEWART: Yeah. Or,

1	COMMITTEE ON IMMIGRATION 96
2	even, let's say, well, NYPD or, for example, NYPD
3	would need it mostly because of the fact that, you
4	know, you restricting someone and you should be
5	able to make sure that you have interpretation at
6	urgency. So, it appears to me that there's some
7	disconnect if you can say that it is at HRA, then
8	it should be able to be done maybe at NYPD also.
9	AMY TAYLOR: I believe Commissioner
10	Linares testified that every City agency has
11	access to that contract with Language Services.
12	CHAIRPERSON STEWART: So, it's just
13	not being implemented, then, because you heard
14	about the young man who was arrested and, for 27
15	hours, he was not granted an opportunity to have
16	somebody interpret his Mandarin.
17	TERESA ENGST: I think that a lot
18	of the testimony today is about, you know, we have
19	the first part, we have tons of rules in place.
20	Now, it's how are we going to implement it. And,
21	are we really following what we say we were going
22	to do. And, I feel like that's a lot of what
23	people are here today for, you know, and to
24	express.
25	CHAIRPERSON STEWART: All right.

1	COMMITTEE ON IMMIGRATION 97
2	Mr. Barron.
3	COUNCIL MEMBER BARRON: Thank you
4	very much, Mr. Chair. I just wanted to, you know,
5	some things seem to be quite simple. If you see,
6	you know, a Chinese name that you would not send
7	them a letter in English. I mean, this doesn't
8	take, you know, rocket science. It doesn't take
9	no overhauling of anything. And, it seems to me
10	that on the implementation, a level to be sending
11	out English language letters to people that you
12	know probably will have a are speaking a
13	different language. That's a real, real problem.
14	The other thing I wanted to ask
15	you, you know, I've always had problems with the
16	limited amount of six languages. What about
17	African immigrants, you know, and the different
18	languages that African immigrants speak. Do you
19	service African immigrants? And, what happens
20	when they're not one of the six? It's not Arabic,
21	Chinese or, you know
22	AMY TAYLOR: [Interposing]
23	Actually, the
24	COUNCIL MEMBER BARRON: and I
25	know some Africans do speak Spanish and French

1	COMMITTEE ON IMMIGRATION 98
2	and, you know, other languages. But still, there
3	are African languages.
4	AMY TAYLOR: The client in my
5	testimony, actually, that I mentioned who went
б	nine months because she was unable to apply for
7	public assistance, she spoke an African dialect of
8	Suneka [phonetic]. And so, she fell under the,
9	you know, requirement that she should be provided
10	with an interpreter at a HRA center. And, she
11	actually went to her center five or six times,
12	including twice with a letter from her lawyer
13	stating that she had the right to an interpreter
14	under Local Law 73. And, all times, she was
15	turned away. And, once we got involved, we were
16	able to advocate further and after nine months,
17	she was able to successfully apply for public
18	assistance.
19	But, I think the obviously it would
20	be fantastic if we were so advanced that we could
21	translate every document as a City into every
22	language that anyone needed. I don't think that's
23	realistic. But, there are other ways to serve
24	clients who speak
25	COUNCIL MEMBER BARRON:

1	COMMITTEE ON IMMIGRATION 99
2	[Interposing] Yeah, but just let me
3	AMY TAYLOR: speak another
4	language and interpret
5	COUNCIL MEMBER BARRON: let me
6	cut you there. When it comes to African, we don't
7	want the, you know, we can't do every document,
8	'cause, see, we didn't say that about other
9	immigrants. And, we're not, and I'm not asking
10	you to, you know, of course, if there're 170
11	languages and thousands of immigrants, I certainly
12	understand that. But, we always get the little
13	shrugged shoulder response, you know, when it
14	comes to African immigrants and them getting the
15	same kind of a treatment because there are a lot
16	of African immigrants in this City. And, you
17	know, I just don't want that to be shoved aside
18	as, you know, like, we, you know, can't possibly
19	help everybody, 'cause usually that happens when
20	we raise, you know, African issues or, you know,
21	it's like, you know, we're doing the best we can,
22	you know, got the Chinese and we got the Arabic
23	and we got the, you know
24	AMY TAYLOR: Right.
25	COUNCIL MEMBER BARRON: Spanish

1	COMMITTEE ON IMMIGRATION 100
2	and all of that. But, when it comes to us, we get
3	a
4	AMY TAYLOR: [Interposing] Well,
5	every
6	COUNCIL MEMBER BARRON: shrug.
7	AMY TAYLOR: every LEP person,
8	regardless of what language they speak, has the
9	right to an interpreter when they walk in HRA
10	doors. And, my understanding is that the six
11	languages laid out in the Executive Order and in
12	Local Law 73 were determined through census data
13	just the most common six languages.
14	COUNCIL MEMBER BARRON: Well, that
15	needs some change. But, anyway
16	TERESA ENGST: I just want to say
17	that for our clients, even those that are covered,
18	you know, oftentimes they still have difficulty
19	accessing services. And so, what ends up
20	happening is that community-based organizations
21	become their interpreters.
22	COUNCIL MEMBER BARRON: Right.
23	TERESA ENGST: And so, in our
24	experience really, a lot of our cases come to us
25	once services, public services have been

1	COMMITTEE ON IMMIGRATION 101
2	terminated. So, we're not even there asking for
3	the translators, you know. We're representing at
4	hearings or other things. We've already gone
5	beyond the step, you know, of what could have
6	prevented the situation from happening in the
7	first place. And now, we're trying to undo the
8	mess that results from the language barriers.
9	COUNCIL MEMBER BARRON: Um, hm.
10	Thank you.
11	CHAIRPERSON STEWART: Well, as I
12	see it, one of our main problems has to do with
13	the frontline workers who may not be trained
14	properly as to make the proper referrals or get
15	the folks in who can do what is necessary to get
16	translation. And, if there's one thing that we
17	learn here today is that we should have the Office
18	of Immigrant Affairs making sure that frontline
19	workers at places like HRA or any one of the
20	agencies are trained properly to know to make the
21	proper referrals; not to wait 27 hours, for
22	someone to be incarcerated for 27 hours only
23	because there is no interpreter or no relationship
24	to if he's guilty or not. So, those are things
25	that we need to look into.

1	COMMITTEE ON IMMIGRATION 102
2	And, I'm glad that you folks came
3	out to assist us in that. I want to thank you for
4	your testimony. And, if there's any There's
5	nothing. If there's anything that you want to add
6	to that If you know of any form of laws that
7	should be put in place, you can let us know
8	because the fact is I was appalled to know that
9	someone was detained for 27 hours just because of
10	language. And, you know, I imagine myself in an
11	area where they only speak a different language
12	and I can't speak it and they have me no matter
13	what I say, no matter what I do, it will be
14	that's a form of punishment. And, just because I
15	don't speak that language. And, I would hate to
16	know that we continue allowing that to happen in
17	our City with the police or whatever department
18	holding up people like that.
19	So, I want to thank you. And, I
20	hope that you can give us some insight as to what
21	we can do to change that. Thank you. And, that's
22	being our last panel, we call this meeting
23	adjourned. Dismissed, too.
24	
25	

CERTIFICATE

I, DeeDee E. Tataseo certify that the foregoing transcript is a true and accurate record of the proceedings. I further certify that I am not related to any of the parties to this action by blood or marriage, and that I am in no way interested in the outcome of this matter.

DerDer E. Jatano

Signature

Date July 23, 2009