CITY COUNCIL CITY OF NEW YORK -----Х TRANSCRIPT OF THE MINUTES Of the COMMITTEE ON HOUSING AND BUILDINGS -----Х December 12, 2017 Start: 10:22 a.m. Recess: 12:18 p.m. HELD AT: Council Chambers - City Hall B E F O R E: JUMAANE D. WILLIAMS Chairperson COUNCIL MEMBERS: Rosie Mendez Ydanis A. Rodriguez Robert E. Cornegy, Jr. Rafael L. Espinal, Jr. Mark Levine Helen K. Rosenthal Ritchie J. Torres Barry S. Grodenchik Rafael Salamanca, Jr. Eric A. Ulrich

A P P E A R A N C E S (CONTINUED)

Molly Park, Deputy Commissioner of Development NYC Department of Housing, Preservation & Development

Ann-Marie Hendrickson, Deputy Commissioner Office of Asset and Property Management NYC Department of Housing, Preservation & Development

Julie Walpert, Assistant Commissioner Mitchell-Lama Programs NYC Department of Housing, Preservation & Development

Hiley Chiu Appearing for: Borough President Gale Brewer

Will Buckary, Resident: 302 Condon Avenue

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Glorianne Hussey-Kirstine
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HDFC Coalition Member
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Sylvia Tyler, Resident: West Harlem, 138th & Amsterdam

Leo Goldberg, Senior Policy Associate Center for New York City Neighborhoods 1 COMMITTEE ON HOUSING AND BUILDINGS

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[sound check, pause] [gavel] 3 CHAIRPERSON WILLIAMS: Good morning 4 Thank you. That's a little better. Good [pause] 5 morning everyone. I'm Council Member Jumaane 6 Williams, Chair of the Committee on Housing and 7 Buildings and I'm joined today by Council Member 8 Grodenchik and Chin. We're here to hold an oversight 9 hearing, probably the last oversight hearing of this 10 term for this committee on homeownership in New York 11 City. Less than one-third of New York City 12 households own a home compared with more than two-13 thirds of households nationwide. With an extremely 14 expensive real estate market, New York homeowners are 15 almost exclusively high income. Studies have found 16 that households must make 165% of the area median family income to be able to afford a home. HPD has a 17 18 number of active programs designed to facilitate 19 access to homeownership in New York City. The 20 statewide Mitchell-Lama program provides low interest 21 mortgage loans and property tax exemptions to 2.2 developers in exchange for limited owned-ownership 23 profits, and placing income limitations on households 24 allowing Mitchell-Lama to operate below market rate 25 rents. HPD works with New York State in the Housing

1 COMMITTEE ON HOUSING AND BUILDINGS 4 2 Partnership Development Corporation to subsidize the 3 New Homes Program, which has created 60,000 4 affordable housing units over the past 35 years. HPD also operates the New Infill Homeownership 5 Opportunities Program, NIHOP, which subsidizes the 6 7 developments at households earning up to 130% of AMI 8 and the Home First Down Payment Assistance Program, 9 which provides \$25,000 to first-time home buyers with a household income below 80% of AMI. (coughs) 10 11 Additionally, the city's Housing New York 2.0 12 Program, which was released on November 15, 2017 and 13 it includes Open Door, which finances construction of 14 Co-ops and condos for households earning between 80% 15 and 130% of AMI, and the Home Fix Program, which 16 funds home repairs for low or moderate income 17 homeowners. Finally, HPD funds Community Land Trust, 18 CLTs, which are not-for-profit organizations that own 19 land and promote affordable development and the 20 neighborhood revitalization. The hearing-the hearing 21 today will explore these programs and their effects 2.2 on homeownership in New York City. 23 I'd like to thank my staff for the work they did to assemble this hearing including Mike 24 Toomey, my Legislative Director; Megan Chin and 25

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2 Counsel to the Committee Jose Conde; Policy Analyst 3 to the Committee Sarah Gastelum, and the Committee's 4 Finance Analyst. I'd like to remind everyone who would like to testify today to please fill our a card 5 with the sergeant-of-arms. Before we go to the 6 7 Administration, my colleague Council Member Margaret 8 Chin has asked and requested that she can give a 9 statement before her because of her interest in homeownership and because of here plethora HDFCs in 10 11 her district. Since this is the last committee, and there-there's a few Council Members here, I'm glad to 12 13 grant that request.

14 COUNCIL MEMBER CHIN: Thank you, Chair 15 Williams. I'm visiting because it's a very important topic and good morning. Thank you, Chair Williams 16 17 for hearing this very important topic. Affordable 18 homeownership needs to be part of the affordable 19 housing conversation. Homeownership is one of the 20 most powerful and sustainable vehicles for addressing 21 income inequalities for communities of color and 2.2 immigrant communities. Unfortunately, homeownership 23 is completely out of reach for many New Yorkers. At this moment in New York City affordable housing 24 production has not kept pace with the rising rents 25

1	COMMITTEE ON HOUSING AND BUILDINGS 6
2	while income has generally remained stagnant.
3	However, there are some common sense measures that
4	our city can take right now to make the American
5	dream of owning a home a reality for New Yorkers.
6	First, we need to embrace the idea of community land
7	trusts with adequate engagement to small property
8	owners and by working with trusted non-profits, CLTs
9	can provide our community with more opportunities for
10	current renters to become affordable homeowners.
11	Second, we need to protect the homeownership programs
12	that are in place. While I understand the need to
13	ensure that HDFCs are sustainable for the future, we
14	cannot have a one-size-fits-all solution, nor allow
15	mass foreclosure on one of the most important
16	affordable housing stocks we have with the city.
17	HDFC shareholders many of whom are in this chamber
18	today have invested a significant amount of their own
19	money, sweat equity and effort into their homes and
20	their community. Instead of permanently taking away
21	these affordable housing units, the city should re-
22	examine the necessary tools available and invest the
23	appropriate resources so that all HDFCs can thrive.
24	Finally, the city and [applause]
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2 SERGEANT-AT-ARMS: [interposing] Quiet
3 down.

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4 COUNCIL MEMBER CHIN: --needs to reinvest 5 in the Mitchell-Lama program, which has given thousands of families the opportunity to invest in 6 7 help build up their neighborhoods. These simple 8 measures along with more education and outreach about 9 homeownership is one of the best ways to begin narrowing the income inequality gap, provide families 10 11 with a pathway to the middle-class and ensure our 12 communities have something to pass onto future 13 generations. Once again, I want to thank Chair 14 Williams for the opportunity for me to say a few 15 words, and I look forward to hearing from the 16 Administration and the public about this important 17 issue. Thank you.

18 CHAIRPERSON WILLIAMS: Thank you, Council 19 Member Chin for those words. Before we go to the 20 Administration and a complete side note, since we had 21 this technical stuff fixed, and we are online, if anybody is watching from Alabama, I hope you're doing 2.2 23 the right thing right now. [laughter] With that, we have Deputy Commissioner Molly Park and also Deputy 24 Commission Anne Marie. Are you-are you testifying? 25

1	COMMITTEE ON HOUSING AND BUILDINGS 8
2	Okay, if you can—whoever is testifying, just raise
3	your right hand. Do you affirm to tell the truth,
4	the whole truth, and nothing but the truth in your
5	testimony before this committee, and to respond
6	honestly to Council Member questions?
7	DEPUTY COMMISSIONER PARK: I do.
8	CHAIRPERSON WILLIAMS: And you can begin.
9	DEPUTY COMMISSIONER PARK: Great. Good
10	morning Chairman Williams and members of the New York
11	City Council Committee on Housing and Buildings. My
12	name is Molly Park, and I'm the Deputy Commissioner
13	of Development with the New York City Department of
14	Housing, Preservation and Development. Thank your
15	for the invitation to testify on HPD's Homeownership
16	Initiatives, and the role that these programs play in
17	New York City's housing market. Affordable housing
18	is one of the biggest concerns that New Yorkers face
19	and correspondingly, it is one of the top priorities
20	of Mayor de Blasio's Administration. Housing New
21	York as well as our updated commitment to build even
22	more affordable housing outlined in Housing New York
23	2.0 is a critical pillar of the broader
24	Administration wide agenda to keep the city
25	affordable, competitive, and sustainable. HPD is
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1	COMMITTEE ON HOUSING AND BUILDINGS 9
2	continually modernizing our programs and creating new
3	tools to better address the many facets of the
4	affordable housing crisis including the challenge of
5	affordable homeownership to build more equitable and
6	stable communities. It is not secret that New York
7	City's real estate market is booming. New York City
8	housing prices increased dramatically from 1990 to
9	2015, and they expanded to almost all of the city's
10	neighborhoods. However, wages have not increased at
11	the same rate. During this time, there was a 200 $\%$
12	increase in property values relative to an 11%
13	decrease in real median household income, and while
14	the population increased more in the first six years
15	of this decade than in the entire previous decade, we
16	added only half the number of new homes during that
17	six-year period than we did during the prior decade.
18	Rental housing is the main focus of our Housing New
19	York Plan for a few reasons. First, it has low
20	barriers to entry and can serve a wide range of New
21	Yorkers including those with very low and extremely
22	low incomes. Second, an affordable rental unit
23	remains affordable to households at specific incomes
24	for the duration of its regulatory period even as
25	tenants may turn over many times. Third, rental

1	COMMITTEE ON HOUSING AND BUILDINGS 10
2	housing can more easily be produced at a large scale
3	giving financing constraints in the New York City
4	market. Yet, the benefits of homeownership are
5	undeniable. First, homeownership has historically
6	served to stabilize distressed neighborhoods.
7	Homeowners have a financial stake in their
8	neighborhoods so they often remain even if poor
9	neighborhood conditions persist. Homeowners have a
10	personal stake in the investments that they make in
11	their community. Today, many New York City
12	neighborhoods are grappling with rising prices rather
13	than disinvestment, but there are still several
14	neighborhoods where homeownership can serve as an
15	important stabilizing force. Second, homeownership
16	also serves as wealth building tool for homeowners.
17	Affordable homeownership programs can provide greater
18	access to this wealth building opportunity for
19	disadvantaged groups who would otherwise be unable to
20	become homeowners. Affordable homeownership programs
21	help working class New Yorkers access the
22	homeownership market, a sector of the housing world
23	that is all but off limits to lower-income New
24	Yorkers. We have seen that homeownership is largely
25	inaccessible to middle and moderate income New

1	COMMITTEE ON HOUSING AND BUILDINGS 11
2	Yorkers. For example, in 2014, only 42% of sales
3	were affordable to households earning less than
4	\$114,000 or about—that's 120% of the Area Median
5	Income. That means that less than half of 2014's
6	sales were affordable to 77% of New York City
7	households. Therefore, affordable homeownership is a
8	critical piece of Housing New York as we work to
9	balance the equation on behalf of hard working New
10	York City families. Creating opportunities for more
11	New Yorkers to own a piece of their city, and helping
12	existing homeowners to stay in their homes and keep
13	those homes in good condition is an essential part of
14	that plan. Homeownership helps families build wealth
15	and can help to stabilize neighborhoods in
16	transition. However, there is no one-size-fits-all
17	approach that meets all of these needs, which is why
18	we are always looking for new tools, new partners,
19	and new innovations to get the work done faster and
20	better. I will now outline the ways in which we have
21	been successful so far in achieving increased
22	homeownership as well as our plans for future
23	innovations. The Administration unveiled a
24	comprehensive plan in May 2014 to create and preserve
25	200,000 high quality affordable residences over ten

1	COMMITTEE ON HOUSING AND BUILDINGS 12
2	years. As an agency, we have spoken before this body
3	many times about the successes we have achieved to
4	make record breaking progress towards our goals. It
5	is because of this commitment that we've been able to
6	build affordable housing at rates New York has not
7	seen in 30 years. This is why we recently announced
8	Housing New York 2.0 through which we are
9	accelerating and expanding our preservation and
10	construction of affordable apartments to reach
11	300,000 homes by 2026. Homeownership programs have
12	received less attention than other aspects of Housing
13	New York, but since the inception of the Housing Plan
14	HPD has recognized that homeownership is a key tool
15	in the fight to combat the rising costs of the real
16	estate market. I'm proud to say that since the
17	beginning of Housing New York in January—on January
18	1, 2014, we have financed over 11,000 affordable
19	homeownership opportunities across the five boroughs.
20	Over 55% of these homeownership opportunities to date
21	have been for very low or low-income households.
22	However, the city's white hot real estate market has
23	discouraged many families from believing that they
24	ever could own their own home. Creating new programs
25	and modernizing existing ones will help families

1	COMMITTEE ON HOUSING AND BUILDINGS 13
2	struggling to buy their own piece of New York or to
3	remain homeowners. Through Housing New York 2.0, HPD
4	is investing in two critical production programs to
5	expand the reach of our homeownership initiatives.
6	First, HPD is committing to create the Home Fix
7	Program, which will help low and moderate income
8	homeowners in 1 to 4-family properties to fund home
9	repairs. There is high demand for these relatively
10	small scale loans to help families stay in their
11	homes. The HPD's existing programs to meet this need
12	have not kept up with the realities of the
13	marketplace. HPD will update program operations and
14	infuse new funds into the initiative thereby allowing
15	us to serve many more households each year.
16	Financial assistance will be paired with financial
17	counseling to address the full spectrum of needs of
18	families struggling to make mortgage payments while
19	also paying for home repairs. In the same update to
20	the plan, HPD recognizes that homeownership is a
21	critical tool for families to move up the economic
22	ladder by building assets. We are, therefore,
23	introducing Open Door, a new program to finance the
24	construction of co-ops and condos for households
25	earning between approximately \$69,000 to \$112,000.
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1	COMMITTEE ON HOUSING AND BUILDINGS 14
2	That's 80% to 130% of Area Median Income. Through
3	the program, owners will build limited equity in
4	their homes over time balancing the goal of asset
5	building with the city's need for ongoing
6	affordability for future generations. We are in the
7	process of crating a term sheet for this program,
8	which we expect to release in early 2018. We welcome
9	feedback from stakeholders on these term sheets, and
10	are happy to set up meeting with any interested
11	Council Members. But beyond production, many
12	families are still struggling in the wake of the
13	mortgage crisis and are in need of a lifeline. Since
14	the start of Housing New York, the Administration has
15	repeatedly created groundbreaking tools to address
16	this spectrum of needs. Last year, HPD intervened
17	through the Community Restoration Fund Program to
18	purchase 24 distressed Federal Housing Administration
19	note for 1 to 4-family homes with a total of 41
20	residential units in the Bronx, Brooklyn, Queens and
21	on Staten Island. Facilitating the acquisition of
22	distressed community assets from mortgage lenders,
23	and repositioning them to preserve affordable
24	homeownership and rental opportunities has allowed
25	HPD to stabilize neighborhoods with high rates for

1	COMMITTEE ON HOUSING AND BUILDINGS 15
2	foreclosure and distress and show positive outcome
3	for homeowners and residents and maintain
4	affordability and visibility-viability of the
5	citywide housing stock. With a grant from the New
6	York State AttorneyNew York City Attorney-General
7	Eric T. Schneiderman, administered by the Local
8	Initiative Support Corporation, we started our first
9	Zombie Homes Initiative to increase direct outreach
10	to families in foreclosure, and develop targeted
11	plans for secure abandoned homes. Zombie properties
12	are vacant homes in which owners have been in default
13	on their mortgage payments for more than 90 days.
14	Many of these homes are not being properly maintained
15	creating blight and potential safety concerns that
16	hurt our neighborhoods. This initiative is now
17	staffed up, and we have started our initial inventory
18	and outreach to come up with a tailored strategy for
19	each vacant and abandoned property to try and
20	stabilize the communities. Additionally, HPD will
21	also pursue reforms to the 2016 New York State Zombie
22	Property and Foreclosure Prevention Act to strengthen
23	the enforcement of bank requirements to maintain
24	zombie properties. With Council Member Rafael
25	Espinal and the Center for New York City

1	COMMITTEE ON HOUSING AND BUILDINGS 16
2	Neighborhoods, we launched a new Homeowner Help Desk
3	in East New York. One of the commitments we made to
4	the community is this program connects homeowners
5	with services, counseling and resources they need to
6	stay in their homes and neighborhood. The desk
7	assists homeowners with a range of services including
8	advice and assistance with foreclosure prevention,
9	guidance on scam avoidance, advice on home repair and
10	other programs like weatherization loans and
11	assistance with addressing scams. Last January, in
12	an effort to use all of the available tools to
13	confront the need for affordable housing, HPD
14	requested a Request for Expressions of Interest or an
15	RFEI, to better understand how community land trusts
16	can improve upon or fill gaps in the city's already
17	extensive affordable housing arsenal. Although, I
18	will not go into the issue of CLTs in depth due to
19	the recent hearing on local legislation related to
20	CLTs, a CLT is a not for profit organization formed
21	to own land and to maintain control and oversight of
22	houses or rental buildings located on the land.
23	\$1.65 million was awarded to 12 community CLTs to
24	create and expand this model of affordable housing in
25	New York City through Enterprise's new Community Land

1	COMMITTEE ON HOUSING AND BUILDINGS 17
2	Trust Capacity Building Initiative. One of the
3	challenges in affordable homeownership is managing
4	resales in a way that allows owners to get some
5	return on their equity while also ensuring long-term
6	affordability. The community driven mission of CLTs
7	positions them well to strike that balance. The
8	Homeownership Production Programs in Housing New York
9	2.0, and the new initiatives I just described build
10	upon a long history of investment in homeownership.
11	I want to briefly mention some of our existing
12	programs. We are providing down payment assistance
13	to first time low-income homeowners from the South
14	Shore of Staten Island to Borough Park Brooklyn and
15	Flushing, Queens. We are collaborating with NYCHA to
16	rehab and create affordable homeownership in homes
17	that have been foreclosed on by HUD and managed by
18	NYCHA through the NYCHA Small Homes Program. We are
19	extending affordability and rehabilitating large
20	Mitchell-Lama co-ops like Strikers Bay and Clayton
21	Apartments. We are seeing more interest by co-ops in
22	our Green Housing Preservation Program, which
23	provides low or no interest loans for small and mid-
24	size building owners to improve the energy efficiency
25	and water conservation of their properties. We are
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1	COMMITTEE ON HOUSING AND BUILDINGS 18
2	advancing the pipeline on our Affordable Neighborhood
3	Cooperative Program designed to accelerate the
4	process of converting buildings in our Tenant Interim
5	Lease Program designed to accelerate the process of
6	converting buildings in our Tenant Interim Lease
7	Program into affordable co-ops, and last, but
8	certainly not least, we are preserving permanent
9	affordability for the community by establishing
10	parameters for the sale, resale and inheritance-
11	inheritance of restrict housing in inclusionary
12	housing. Such important work has not been done alone.
13	We recognize the countless community-based
14	organizations, non-profits and interested
15	stakeholders who provide supportive partnerships. We
16	also thank the City Council for their support of
17	homeownership as a tool to stabilize neighborhoods
18	while building assets and equity. Thank you again
19	for the opportunity to discuss our achievements
20	around affordable and moderate income homeownership
21	as well as our robust plan for the future related to
22	further increase in homeownership opportunities and
23	stabilized communities across the five boroughs. I
24	especially want to thank Council Member Williams on
25	behalf of all of HPD for a constructive relationship

1COMMITTEE ON HOUSING AND BUILDINGS192over the last four years of the—as the Chair of this3committee. I look forward to answering any questions4you may have at this time.

5 CHAIRPERSON WILLIAMS: Thank you so much for the testimony, and the kind words and I, too, 6 think it was a pretty constructive four years, and 7 8 I'm very proud of what we did in this committee. 9 I've got some big dreams for next year, and so there's my colleague to-to my left [laughter] but I 10 can-I don't know. I'll be-either achieved those 11 dreams or I'm be in cubicle somewhere, but either 12 13 way, it's possible. [laughter] Either way I think 14 we did-we did have some constructive years and I 15 really appreciate it even through disagreement. Hopefully people will look back on what we did 16 17 through all the disagreement and really push forward 18 some really meaningful things. So, thank you for 19 that partnership as well, and I just want to give 20 credit. This was a hearing that HPD actually pushed 21 very hard to have and I'm-I'm glad they did because 2.2 it was important, but I wanted to make sure I mentioned that for the record as well. We've been 23 joined by Council Member Espinal, Council Member 24 Cornegy. I will have a couple of questions and 25

1	COMMITTEE ON HOUSING AND BUILDINGS 20
2	followed by my colleagues and then some questions
3	after. I just wanted to point out there was one stat
4	that was very alarming in the beginning from 1990 to
5	2015. According to your statistics, there was a 200%
6	increase in property values versus an 11% decrease in
7	real median household incomes. That is a pretty
8	alarming stat. That just says a lot. I—I also
9	really wanted to ask when-how and when do you decide
10	which AMIs to use? On-on the second page you cited
11	\$114,000 is 120% of AMI for a family of four, and
12	then on page 3 you cited 80% to 130% of AMI for a
13	family of three. So, I just wanted to know how we
14	compare apples to apples and when we decide which
15	AMIs to use?
16	DEPUTY COMMISSIONER PARK: Sure.
17	Actually, we generally use a family of three as our
18	metric, and apologies. We should have-have caught
19	that in our testimony. We try and make sure that we
20	have programs that serve a range of different AMIs.
21	For our new construction program for the Open Door
22	Program that we are launching now, we are focused on
23	moderate and middle-income first-time home buyers.
24	We-homeownership comes with both a cost to entry,
25	right, in the form a down payment and also people who
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1	COMMITTEE ON HOUSING AND BUILDINGS 21
2	are homeowners are vulnerable to various ups and
3	downs in the marketplace. If there is a spike in
4	fuel costs, if there's a need for a repair, if there
5	are, for example, changes in the state and local tax
6	environment, we need people to be able to weather
7	those shocks. So, moderate income households are
8	somewhat better positioned than some of the lower
9	income households to be able to manage the ups and
10	downs of-of the market that comes with homeownership.
11	That being said, we know we have a number of lower-
12	income homeowners who are in place now, and we
13	certainly want to protect their rights as homeowners.
14	So, the Home Fix Program for example, which is
15	helping existing homeowners to repair their homes
16	will serve homeowners at a lower-lower AMI levels.
17	CHAIRPERSON WILLIAMS: Thank you, but for
18	clarity, your baselines is usually for a family of
19	three?
20	DEPUTY COMMISSIONER PARK: Typically, a
21	family of three, but we adjust, right. So, we-we-we
22	use family of three as our talking point because it
23	is the most common New York City family size, but if
24	you are, in fact, a family of four or a family of
25	two, we adjust the AMI-the incomes accordingly.

1 COMMITTEE ON HOUSING AND BUILDINGS 22 2 CHAIRPERSON WILLIAMS: Oh, so--3 DEPUTY COMMISSIONER PARK: [interposing] 4 So, so you were eligible-if you were a family of five, for example, you-a higher income is eligible 5 6 for that same program. 7 CHAIRPERSON WILLIAMS: Oh, so you would use the eight-let's say 120% for a family of four if 8 9 they came in, for a family of three if they came in, and a family of five if they came in? 10 11 DEPUTY COMMISSIONER PARK: Right. 12 CHAIRPERSON WILLIAMS: Okay. So, I have 13 seen Housing New York 2.0. I am going to credit some 14 of us in this committee and this body for pushing 15 some of the new term sheets, some of the new goals 16 that are coming out. We've been pretty vociferous on 17 that. I personally think some of the term sheets 18 stuff should have been in MIH. Hopefully, we'll do 19 that again next term. We'll see, but how is-what 20 progress has been made since the new rollout of the 2.0 plan? 21 2.2 DEPUTY COMMISSIONER PARK: Sure. So, the 23 2.0 was officially rolled out three weeks ago or something like that. So, we are in actively 24 25 launching a number of different programs, but I will

1	COMMITTEE ON HOUSING AND BUILDINGS 23
2	say that we are still in the implement-early
3	implementation phase. So, to speak specifically
4	about the homeownership programs, we-we have a term
5	sheet for Open Door that is drafted. We are meeting
6	with some of our non-profit and developer
7	stakeholders and we'll be reaching out to the Council
8	to-to start getting input on the draft term sheet I
9	think either late this month or early in January. We
10	are also-we're doing interviews with a number of
11	stakeholders in the Home Fix space. So groups that
12	have worked directly with-with individual
13	homeownership to really try and make sure that we
14	have a good handle on what needs are both with
15	respect to repair, but also getting a handle on
16	arrears that people might be facing to get input from
17	various stakeholders about how best to connect with
18	homeowners and make sure that we have a program that
19	is sustainable. Other things that we have going on,
20	a program that is not homeownership oriented
21	specifically, but that I'm really excited about is
22	our Neighborhood Pillars Program, which is to help
23	non-profits and other mission based developers to
24	acquire existing rent stabilized buildings. We are
25	in the process of doing the outreach to create the
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1	COMMITTEE ON HOUSING AND BUILDINGS 24
2	funding tools that we need do that, expanding the
3	down payment-the New York City Acquisition Fund. So,
4	we have a lot of program design and launch work that
5	is underway. Some of the programs we'll start to see
6	some starts in—in pilot projects in the—some in
7	December and more in June, but we will be rolling out
8	programs more aggressively going forward.
9	CHAIRPERSON WILLIAMS: [pause] Thank
10	you. I just want to recognize, I mean I'm glad hat
11	we have your-obviously new targets for the new plan.
12	I still submit that it doesn't go far enough. In
13	particular, the goals I believe for low and very low-
14	income around 25% where the population for that same
15	target is around 41 or 42%, and so I think we're
16	falling short. That's-we had a whole hearing about
17	it, but I just want to make sure I put it on the
18	record as many times as I can. The Home Fix Program,
19	can you provide some additional details? In
20	particular when gentrification is happening, a lot
21	of-not a lot, but we have-there's a significant
22	amount of people who are seniors who often times sell
23	their homes because they can't upkeep them. So, I
24	just want to know more about the details of that
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1 COMMITTEE ON HOUSING AND BUILDINGS 2 program. Is it being targeted to those homeowners, 3 and how so?

4 DEPUTY COMMISSIONER PARK: Yeah, exactly. So, we have three programs now, the SCHAP, which is 5 Senior Citizen Homeowner Assistance Program, some 6 7 loans that are done through NHS, and small program 8 called the Homeowner Assistance Program, all of which 9 serve very specific segments of the homeowner The programs are fragmented. They're 10 population. 11 in-they have not been updated to reflect current 12 needs. They are-have been chronically underfunded. 13 So, they really have not worked very well. So, the 14 idea behind Home Fix is to take all three of those 15 programs, and-and look at how we can better serve a 16 broader range of existing homeowners. I think we 17 will absolutely continue to target senior citizens 18 because we know they are a significant number of low 19 and moderate income seniors who have been homeowners 20 for many years. The issue for them is repairs as 21 opposed to, you know, paying a mortgage or things 2.2 like that. In many cases we believe that-that 23 mortgage costs are paid off, but you can't remain as a homeowner if you're-have repairs that you can't 24 25 fund. So, we want to be able to help people address

1	COMMITTEE ON HOUSING AND BUILDINGS 26
2	their full spectrum of needs. That can be repair
3	needs. It may means arrears. It may mean working
4	with the house-financial counselors so that they are
5	better able to weather the storms going forward. So,
6	we are looking at all of the tools that we can pull
7	together to do that. We're really trying to take an
8	informed approached. So, as I said, we are doing a
9	lot of interviews with stakeholder right now so that
10	we can launch something that addresses that full
11	spectrum.
12	CHAIRPERSON WILLIAMS: Alright. So,
13	what-if you were to come to my district, you'd be
14	surprised because there's a-how loud I am on certain
15	issues there. So, prior to the one that-probably 80%
16	of my district is willing to friend the homeowners.
17	So, this is something that is very germain in my
18	district, and personal to me. How are you-how are
19	you focused on-what data set do you use to get to
20	those seniors? How do you know the seniors there?
21	How do you know they're seniors-seniors in crisis?
22	Is it just people come to you. Do you proactively go
23	out, and how do you do that?
24	DEPUTY COMMISSIONER PARK: Again, with
25	the caveat that we are still in program design phase

1	COMMITTEE ON HOUSING AND BUILDINGS 27
2	here. I anticipate that we'll work with community
3	groups. We have done that thus far. As I say, it
4	has been a little clunky, and needs to be modernized,
5	but that we will have non-profit partners on the
6	group who know—who know who is out there, who can do
7	outreach. We work among others very closely with the
8	Center for New York City Neighborhoods. They have a
9	very broad citywide reach because they are also
10	working with neighborhood based partners so that
11	there can be a robust referral network. You know,
12	certainly we welcome people coming to us, and we put
13	information on our website and things like that, but
14	we realize that's not the most-necessarily the most
15	effect way for people to hear about our programs.
16	CHAIRPERSON WILLIAMS: Do you have-does
17	the city have data sets that can help identify in
18	particular vulnerable seniors?
19	DEPUTY COMMISSIONER PARK: I, you know, I
20	think we're—we are going to have to use every tool
21	that we have, and we will use the data that we can
22	find. I thinks we're-we're still exploring that.
23	What we have-we're setting up routine, regular
24	meetings with the Department for the Aging so that we
25	are making sure that we are plugging into the

1	COMMITTEE ON HOUSING AND BUILDINGS 28
2	networks and the information that they have. You
3	know, identifying who is-who is a homeowner, who is
4	low-income, who might need that. Like I think we can
5	probably do a fair amount with administrative data,
6	but at the end of the day it's going to need some on-
7	the-ground footwork as well.
8	CHAIRPERSON WILLIAMS: Alright, I have
9	one more questions, and then I'll go to my
10	colleagues. What level of homeownership is the ideal
11	target? Particularly given the challenges of New
12	York City, is there—is there a numerical target or
13	it's just making homeownership more accessible?
14	DEPUTY COMMISSIONER PARK: At this point
15	we have not put a numerical target on it. We're
16	focused on making homeownership more accessible. For
17	many extremely low and very low-income households,
18	rent-making sure that we have affordable and safe and
19	sustainable rental opportunities is a more viable
20	approach than homeownership. So, the Housing New
21	York Plan very transparently is focused on renters.
22	We think homeownership is an important piece of the
23	puzzle, but we're not putting targets on it right
24	now.
25	

1 COMMITTEE ON HOUSING AND BUILDINGS

2 CHAIRPERSON WILLIAMS: I-I will say one-3 one of the several good things about the plan is that 4 it did focus on preservation of rentals, which is something that the previous plans had ignored, and 5 the last administration's plan finally accepted 6 7 toward the end of the-of the term, but it obviously 8 is the thing we need the most. We won't build 9 ourselves way out of the problem, and you're right, rentals are the accessible, right. This one we may 10 11 want to think about some specific goals for 12 homeownership even if it's based on the terms of New 13 York. So, hopefully, you'll think about that a little bit. We-we'll go to my colleagues for five 14 15 minutes of questions each starting with Council 16 Member Grodenchik followed by Council Member Chin and 17 we've been joined by Council Member Mendez. 18 COUNCIL MEMBER GFRODENCHIK: Thank you. Thank you, Mr. Chair, and I can't say I've enjoyed 19 20 four year on this committee, but I have enjoyed two 21 plus years. So thank you for all your courtesy. Is 2.2 this our last meeting? I'm like on auto pilot when 23 it comes to Housing and Buildings. So, I'm just like

24 I know I have to show up. [laughter] Good morning, 25 Commissioner. How are you today?

1 COMMITTEE ON HOUSING AND BUILDINGS

2 DEPUTY COMMISSIONER PARK: Fine, thank 3 you.

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4 COUNCIL MEMBER GRODENCHIK: I just want to ask you a question regarding property taxes, and 5 I' know you're not the Department of Finance, but 6 7 property taxes I have maybe 20,000 co-op units in my 8 district, maybe more, what I would consider 9 affordable housing with few exceptions. When I walk out of my district office, I'm standing and my DO is 10 11 in an 1,800-unit co-op. Across the street is about 12 800 units. That way there's 800 more and down the 13 block there's about 800 more. So, just in eight 14 sight, I have over 4,000 units. So, close to 4,000 15 units, and I'm concerned because property taxes are 16 eating up a greater and greater and greater share of 17 what the co-operators have to pay every month to 18 sustain themselves, and I want to know if the 19 property tax is on co-ops, which can be wildly 20 unstable, I know that's not HPD's fault. I'm not 21 blaming you, but as we go forward and we try to 2.2 provide more affordable homeownership, do you meaning 23 HPD, do you figure this into the equation? How does that work? 24

1 COMMITTEE ON HOUSING AND BUILDINGS 31 2 DEPUTY COMMISSIONER PARK: So, I'm-I'm not 3 going to address the broader topic of-of property taxes so thank you. 4 COUNCIL MEMBER GRODENCHIK: [interposing] 5 Please don't because you might be here for a few 6 7 weeks. 8 DEPUTY COMMISSIONER PARK: Yes. 9 [laughter] But I will say that property tax exemptions are one of the really valuable tools that 10 11 we have when we work with co-ops to make sure-to 12 preserve affordability. We are more than happy to 13 work with a co-op to put a tax exemption in place in 14 exchange for ongoing affordability. This is 15 something we do on a very regular basis, you know. 16 So, and-and we have a fair degree of latitude in how that gets structured. So, Article XI exemption for 17 18 example is for households that are up to 165% of AMI. 19 So, for a co-op that is serving a moderate income, 20 middle-income community as long as the homeowners are 21 willing to exchange some of the upside of the-the 2.2 future sales proceeds, we are more than happy to put 23 a tax exemption-work with the Council to put a tax exemption in place. 24

1	COMMITTEE ON HOUSING AND BUILDINGS 32
2	COUNCIL MEMBER GRODENCHIK: Okay, we did
3	provide some relief yesterday, and I think the
4	Chairman for that with the J-51 program, but perhaps
5	you and I should have a meeting offline so I can
6	better understand what programs are available. I
7	would appreciate that.
8	DEPUTY COMMISSIONER PARK: I would be
9	more than happy to.
10	COUNCIL MEMBER GRODENCHIK: And I will ask
11	my office to follow up with you so that we can meet.
12	So, I can understand that. I thank you, Mr.
13	Chairman. Thank you for the-the time. I'm going to
14	release the rest of my time.
15	CHAIRPERSON WILLIAMS: Thank you. We've
16	been joined by Council Member Rodriguez. Council
17	Member Chin.
18	COUNCIL MEMBER CHIN: Thank you, Chair.
19	Thank you, Commissioner, for your testimony. I know
20	in your testimony you talked about the Affordable
21	Neighborhood Cooperative Program about design to
22	accelerate the process of converting buildings in our
23	tenant and for the lease program (sic) into
24	affordable co-ops, and I think that that's great
25	because a lot of the tenants in those buildings are
	l

1 COMMITTEE ON HOUSING AND BUILDINGS 2 looking forward to that. But can you also talk about 3 -because I didn't see it in your testimony, the HS-4 the HSDC, the one that's already turned into 5 affordable co-op. So, how is HPD really looking at this access, you know, this group of homeowners, and 6 7 to be able to help them to make sure that they can 8 maintain their affordable homeowership? [background

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DEPUTY COMMISSIONER HENDRICKSON: Good 10 11 morn-good morning. I'm-my name is Ann-Marie Hendrickson, and I'm the Deputy Commissioner for the 12 13 Office of Asset and Property Management. Good morning, Council Member Chin. In terms of the HDFC 14 15 Co-ops, we work with the HDFC co-ops, you know, all 16 the time. We have a training contract with the 17 Neighborhood Housing Services. They provide training 18 in maintenance and budget planning for the HDFC co-19 ops, and what we do is try to work with them to 20 structure a budget that is going to allow them to be 21 long-term affordable, and as Deputy Commissioner Park 2.2 spoke about, they also get a tax exemption, which we 23 also use to kind of help them maintain affordability, and try to keep maintenance as low as possible. 24 But

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comments]

1 COMMITTEE ON HOUSING AND BUILDINGS 34 2 again, training is always offered by HPD and by our 3 training contractors for all of the HDFC co-ops. Ann Marie Hendrickson, Deputy Commissioner. 4 5 COUNCIL MEMBER CHIN: Okay. I quess with that is that I just want to make sure that that HPC-6 7 HPD has the resources and the personnel because I 8 think even in your testimony, you talk about it's not 9 one-size-fits-all. I think with HDFC there's-there's different, you know, needs and-and different 10 11 resources that can help them, and I really urge HPD 12 to really continue to look at how individualized some 13 of these situations, but the-the goal is to make sure that we preserve these affordable homeownerships in 14 15 our community, and really look at different, you know, options to really help them. I know in my 16 17 district we work with Cooper Square, and they have a 18 very successful community land trust, and they work 19 with a large group of buildings that is I guess 20 formerly HDFC. So there are models out there, and 21 we're really looking at that. The other question I 2.2 have is that I mean HPD also has this acquisition 23 program, where you help non-profits purchase rentstabilized buildings. Now, those buildings I mean 24 25 are you looking at those buildings as future

1	COMMITTEE ON HOUSING AND BUILDINGS 35
2	homeownership opportunities for the residents?
3	Because some of the acquisition programs, the income
4	level is around 80% AMI and maybe more, right. So,
5	could those buildings down the road instead of just
6	rental be transferred into homeownership opportunity
7	for the residents in those buildings?
8	DEPUTY COMMISSIONER PARK: Sure. Thanks
9	for-thank you for the question. At this point, the
10	vision for Neighborhood Pillars Program, which is
11	the-the program that mentioned is focused on making
12	sure that we don't lose that rental stock. This is
13	what we think of as our de facto affordable housing
14	that is really at risk of speculators, but I think—I
15	think there could be under certain circumstances a
16	longer term homeownership option there, and I will
17	say that many of the non-profit organizations that
18	we're talking to extensively about neighborhood
19	pillars are also some of the same organizations that
20	are involved in CLT conversations. So, I anticipate
21	that these acquisitions are going to be challenging,
22	and so the first thing that we need to do is make
23	sure that we don't lose them as affordable housing
24	stock, but that-that there will be opportunity for
25	

1COMMITTEE ON HOUSING AND BUILDINGS362secondary conversations about the long-term options3for those properties.

COUNCIL MEMBER CHIN: Okay, just to 4 follow up with that is that there are, you know, non-5 profits in the last maybe 20 or more or 30 years have 6 built affordable housing, and those are the ones that 7 8 been providing affordable rental units, low-income 9 families, and those housing stock could be another potential of creating homeownership opportunities. 10 11 Because the residents there have been long-term 12 residents. And so, if they were given the 13 opportunity for homeownership, I think that is 14 something that what we talked about in the testimony 15 about, you know, stabilizing communities, help 16 building wealth. [bell] Those are the-the building 17 that might be potential buildings because they've 18 been in the program for more than 15 years. 19 DEPUTY COMMISSIONER PARK: Right. 20 COUNCIL MEMBER CHIN: So, that's 21 something that I think we should really look at. 2.2 Thank you. 23 DEPUTY COMMISSIONER PARK: Thank you, we'll take 24

2 CHAIRPERSON WILLIAMS: Thank you and3 Council Member Mendez.

4 COUNCIL MEMBER MENDEZ: Thank you, Mr. Chair. Good morning. I have four question so I'm 5 going to get them out first. One is in your 6 7 testimony you refer to rehabilitating and extending affordability for large Mitchell-Lama co-ops. What 8 9 defines large? You talk about inclusionary housing and I want to know if you're doing anything with 10 11 inclusionary housing bonuses, which have been the bane of my existence. You talk about the Affordable 12 13 Neighborhood Cooperative Program. I would like to 14 know how many TIL buildings are in track, and at what 15 phase they're in in the ANCP program, and I think I 16 have another question. I can't remember. Let's go 17 with that.

18DEPUTY COMMISSIONER PARK: Alright, that-19that should keep us busy. [laughter] [pause]20ASSISTANT COMMISSIONER WALPERT: Hi, good21morning. I'm Julie Walpert. I'm Assistant22Commissioner for Mitchell-Lama Programs.23CHAIRPERSON WILLIAMS: [interposing] Can

24 you-please raise your right hand. Do you affirm to 25 tell the truth, the whole truth, and nothing but the

1	COMMITTEE ON HOUSING AND BUILDINGS 38
2	truth in your testimony before this committee, and to
3	respond honestly to Council Member questions?
4	ASSISTANT COMMISSIONER WALPERT: Yes, I
5	do.
6	CHAIRPERSON WILLIAMS: Thank you.
7	ASSISTANT COMMISSIONER WALPERT: Sure.
8	So, the Mitchell-Lama large-Mitchell Co-ops are
9	basically all of our Mitchell-Lamas are large, and I
10	think that that was just the-the term that was used
11	in the testimony, but we are targeting all of the
12	Mitchell-Lamas.
13	COUNCIL MEMBER MENDEZ: Okay.
14	DEPUTY COMMISSIONER PARK: Alright,
15	inclusionary. At this point, we-we have the MIH
16	program that is in place. I know even within the
17	people in this room there are some differences of
18	opinion on that, but it is-it is-it has been
19	launched. We are seeing projects both 100% affordable
20	projects that are-include MIH components and now were
21	increasingly starting to see some mixed-income, mixed
22	market affordable projects as well. At this point,
23	we are not contemplating significant changes to the
24	MIH Program in the near future. In addition, we have
25	a the Voluntary Inclusionary Housing Program. I

1	COMMITTEE ON HOUSING AND BUILDINGS 39
2	think when MIH was passed we committed to the Council
3	that we would be looking at the Voluntary
4	Inclusionary and recommending some changes, and we've
5	had a lot of analysis going on internally on that,
6	and we will be coming back to-to talk to the Council
7	about that going forward. We do use-Inclusionary
8	Housing tends to be typically a rental program, but-
9	but there have been a number of inclusionary
10	homeownership projects over the last few years. I am
11	just pulling up my notes so that I can give you the
12	exact number of- We have-it has been relatively
13	small. So we have created a total of 30 Inclusionary
14	homeownership unit through Housing New York to date.
15	COUNCIL MEMBER MENDEZ: You're talking
16	about the ANCP?
17	DEPUTY COMMISSIONER PARK: Sorry. No,
18	sorry. That was all inclusionary housing. So, with
19	ANCP there are 134 buildings in the pipeline right
20	now. Fifty of those have been assigned
21	COUNCIL MEMBER MENDEZ: [interposing] 140
22	units or buildings?
23	DEPUTY COMMISSIONER PARK: Sorry, 134
24	buildings. That is 2,105 units. Fifty buildings
25	have been matched with a developer. So that means
I	

1	COMMITTEE ON HOUSING AND BUILDINGS 40
2	that HPD and the Tenant Association and the developer
3	are working closely in the predevelopment phase. So
4	planning the layouts of the units, right. As I'm
5	sure you know, the-the tenants both review and
6	approve the layout-any layout changes that are
7	happening. There's all the very technical aspects of
8	the predevelopment process getting building permits
9	and things like that, lining up the financing, and
10	also working on a relocation plan because the work in
11	ANCP is extensive enough that-that tenants need to be
12	relocated during the construction period. So, that's
13	I believe I said 50 buildings, 691 units. That leaves
14	84 buildings with about 1,400 units that have not yet
15	been assigned to developers. Of that, 84, 27 are in
16	what we call pre-engagement, which means the tenant
17	association, MHPD are working closely with those
18	tenant associations to under-make sure that the
19	tenants understand the process that's going to be
20	coming up, and figuring out which developer is the
21	most appropriate for that particular project. That's
22	27 buildings, 536 units and we have 57 buildings with
23	878 units that are somewhat further out in the
24	pipeline. [bell]

2 COUNCIL MEMBER MENDEZ: I remembered my3 other question. Okay.

CHAIRPERSON WILLIAMS: Sure.

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5 COUNCIL MEMBER MENDEZ: So, there's an issue that have worked with HPD on. It's my HDFC 6 7 rentals that look like and act HDFC co-ops, and I 8 want to know what, if anything, is being done to help 9 put them in a pipeline for homeownership, and I just want to add that on the Voluntary Inclusionary 10 11 Housing, it is the bonuses that's been an issue for 12 me because it's sold to anybody, and often it's been 13 developers with a bad-bad track record in the 14 community who have been harassing people. I've 15 advocated. Since I'm leaving office, I'm going to 16 give a little speech. I've been advocating for 17 trying to figure out how we can do an RFQ for these 18 developers. I think it's something that we could and 19 should do, and that we can figure out a way that we 20 do it within the Constitution so we're not depriving 21 anyone of their Constitutional rights to property, but I think it would be something worth looking at 2.2 23 because egregious developers are then getting these air rights, expanding their buildings and harassing 24

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1	COMMITTEE ON HOUSING AND BUILDINGS 42
2	the-the exisiting residents of those buildings. So,
3	HDFCD rentals.
4	CHAIRPERSON WILLIAMS: Thank you.
5	DEPUTY COMMISSIONER HENDRICKSON: Good
6	morning.
7	CHAIRPERSON WILLIAMS: Hold on.
8	DEPUTY COMMISSIONER HENDRICKSON: Okay.
9	CHAIRPERSON WILLIAMS: Do you affirm to
10	tell the truth, the whole truth, and nothing but the
11	truth in your testimony before this committee, and to
12	respond honestly to Council Member questions?
13	DEPUTY COMMISSIONER HENDRICKSON: I do.
14	CHAIRPERSON WILLIAMS: Thank you.
15	DEPUTY COMMISSIONER HENDRICKSON: In
16	terms of the HDFC rentals that are interested in
17	becoming cooperatives, there are a small number that
18	have expressed interest, and we've put together a
19	small pilot. What I'd like to do, Council Member, is
20	speak specifically to you about which buildings
21	you're speaking about, and I can let you know at what
22	states they are in terms of making that transition.
23	Thank you.
24	COUNCIL MEMBER MENDEZ: And any response
25	to the RFQ on the record or off the record?

2 DEPUTY COMMISSIONER PARK: It's something 3 that I think I should take back to our Legal 4 Department. I, you know, MIH and VIH are very 5 heavily structured programs, as I'm sure you know, 6 and I don't wan to say anything out of turn.

COUNCIL MEMBER MENDEZ: Thank you.

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8 CHAIRPERSON WILLIAMS: Thank you. Let me 9 know if any other Council Members want to bone up for a second round. We've been joined by Council Member 10 11 Ulrich. I do have a few question of my own. What is 12 the progress of the recently announced Mitchell-Lama 13 Reinvestment Program? How many developments agreed 14 to participate? How many are still considering buy-15 outs?

16 ASSISTANT COMMISSIONER WALPERT: In terms 17 of the new Mitchell-Lama Reinvestment Program, that 18 actually was also just introduced within the last 19 So, we have I think one or two developments month. 20 that have been talking to HDC about that, and we have 21 plans after the-in the winter to-to go out actively 2.2 and talk to-to potential developments that may be 23 interested. We did actually have a meeting at HDC with the corporate attorneys who deal with the 24

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1	COMMITTEE ON HOUSING AND BUILDINGS 44
2	Mitchell-Lamas to introduce the program, and-and
3	there seems to be interest.
4	CHAIRPERSON WILLIAMS: Since last year's
5	hearing on Mitchell-Lama housing, how many Mitchell-
6	Lama homes have been bought out?
7	ASSISTANT COMMISSIONER WALPERT: We've
8	had four buyouts since the-I think the, you know, we
9	had talked about it that there were five in the
10	pipeline, and four of those were bought out.
11	CHAIRPERSON WILLIAMS: What is the long-
12	term strategy with regards to Mitchell-Lama? Are
13	those reinvestment plans that allows developments to
14	extend their terms? Isn't this just a temporary
15	Band-Aid? Won't developments consider buy-outs once
16	the extension elapses?
17	ASSISTANT COMMISSIONER WALPERT: Well, so
18	we have been successful in preserving a large number
19	of our Mitchell-Lamas and particularly the co-ops.
20	We have 61 co-ops, 52 of which have-are-are
21	preserved. Some of the-some of the restrictions and
22	in the next two or three years and those are actually
23	the ones that they Mitchell-Lama Reinvestment Program
24	that we're targeting the ones that-that end in the
25	next two or three years. But, you know, in the last
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1	COMMITTEE ON HOUSING AND BUILDINGS 45
2	three-since 2014, we've been able to preserve-I
3	actually have co-op numbers or actually these are
4	not. These are-so, we've been able to preserve 47
5	developments for-which are 18,000 units.
6	CHAIRPERSON WILLIAMS: Those are co-ops
7	or rentals?
8	ASSISTANT COMMISSIONER WALPERT: Those
9	are a mixture of both. So, and those are long-term
10	preservations. Those are between 20 and 35 years. I
11	think one of them is even a 40-year preservation.
12	So, you know, we're constantly coming up with tools
13	to-to do long-term preservation. Our-we extend our-
14	our tax exemptions. We offer good financing. You
15	know, we're-we're really working hard to-to maintain
16	the Mitchell-Lama portfolio.
17	CHAIRPERSON WILLIAMS: How many buyouts
18	have there been at rental buildings?
19	ASSISTANT COMMISSIONER WALPERT: There's
20	been one buyout in rentals.
21	CHAIRPERSON WILLIAMS: I have some other
22	questions that mostly pertain to the rental side.
23	How has HPD oversight of the Mitchell-Lama waitlist
24	increased or otherwise changed since the previous
25	Council hearing.
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2 ASSISTANT COMMISSIONER WALPERT: Right. 3 So, that actually pertains to both the rentals and 4 the co-ops We-we're excited. We actually have a few new initiatives in place. We now have Mitchell-Lama 5 Connect, which is a partner-a part of Housing Connect 6 7 where the lotteries are held online that, you know, 8 people can apply online. They can also apply, you 9 know, by paper if they want, but we can, you know, so we automatically drive the lotteries, which makes 10 11 that whole process a lot more efficient and it-and 12 easier to-to just move the-the waitlists. We-we also 13 have a-on part of Mitchell-Lama Connect, a new 14 webpage where we-we show the last number of-that 15 we've approved on the waitlist, and the date that 16 we've approved it to give people an idea of like 17 where they stand in terms of-of when their number 18 will be called. So that they'll be, you know, ready 19 for that. CHAIRPERSON WILLIAMS: All of that is 20 21 online? 2.2 ASSISTANT COMMISSIONER WALPERT: That's 23 online, sir, yes. 24 25

1	COMMITTEE ON HOUSING AND BUILDINGS 47
2	CHAIRPERSON WILLIAMS: Is there-is there-
3	so, the entire waitlist and the process of how people
4	get on it are now online and can be looked at?
5	ASSISTANT COMMISSIONER WALPERT: No, sir.
6	So, the-the waitlists are not online yet.
7	CHAIRPERSON WILLIAMS: Okay.
8	ASSISTANT COMMISSIONER WALPERT: That's,
9	you know, that's a longer term initiative, which we
10	are very, you know, hopeful to do, but what we-we
11	have online currently are the actual lotteries are
12	online, and the last waitlist number that was
13	approved. So, if we approved No. 17, and I'm No. 19,
14	I know, okay, you know, my number is coming up and I
15	should, you know, keep and eye out.
16	CHAIRPERSON WILLIAMS: Okay, and who's-
17	who's doing the monitoring on the other side, with
18	the part that's not online?
19	ASSISTANT COMMISSIONER WALPERT: So, HPD
20	continues to monitor, and so and that's another
21	initiative that we put forward. So, we now require
22	proof of mailing. So, if I'm now, you know, my staff
23	is reviewing the next person on their waitlist, you
24	know, an application that comes in, and they're No.
25	22, we look to make sure that No. 21 was offered the
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1	COMMITTEE ON HOUSING AND BUILDINGS 48
2	apartment, which we have always done in the past, but
3	if 21 now, you know, there's-there's no application
4	for 21, we require proof of mailing that, you know,
5	we, you know, they've either rejected or that they,
6	you know, or that they've at least-they may have
7	moved and didn't, you know, provide follow-up, but
8	that they, you know, that there's a record of what
9	happened to the people on the waitlist prior to the
10	person that, you know, that I'm approving.
11	CHAIRPERSON WILLIAMS: So, if I'm No. 21,
12	and Commissioner Park is No. 22, and online it will
13	say that No. 20 got. So, I am up now because I'm No.
14	21?
15	ASSISTANT COMMISSIONER WALPERT: Yes.
16	CHAIRPERSON WILLIAMS: And so the next
17	one will have to say No. 21?
18	ASSISTANT COMMISSIONER WALPERT: Right.
19	So, you know, just with a little bit of caution here
20	because on open waiting lists veterans have
21	preference. So, 20-if it's an open waiting list,
22	and, you know, I just approved 20 and then a veteran
23	comes on, then 21 won't get it next. You know, and
24	again we'll monitor our waiting list to
25	CHAIRPERSON WILLIAMS: [interposing] so,

1 COMMITTEE ON HOUSING AND BUILDINGS 49 2 ASSISTANT COMMISSIONER WALPERT: --to-to 3 insert that a veteran, you know, came onto the list. 4 CHAIRPERSON WILLIAMS: So, it will say No. 120 veteran? 5 ASSISTANT COMMISSIONER WALPERT: 6 So, we 7 don't mark that it's a veteran. We'll keep it 8 because you'll-the No. 21 will be next, you know, on 9 the list, and if we start doing, you know, we wanted to make it as transparent as possible. So, you're 10 11 still going to be 21, and you know--CHAIRPERSON WILLIAMS: [interposing] So, 12 if I'm-if I'm--13 14 ASSISTANT COMMISSIONER WALPERT: --it 15 will take-it will take you-it'll just take you a 16 little bit longer to get that-that apartment. 17 CHAIRPERSON WILLIAMS: So, if 20 came and 18 I was supposed to be No. 21, and I see another name 19 or-the-the-what's going to come? If the veteran 20 comes, how would it-how would it--? 21 ASSISTANT COMMISSIONER WALPERT: So, it won't be marked at all, and you will still be No. 21, 2.2 23 and so once that veteran gets the list, you'll still be No. 21, and you'll get that next apartment. 24 25

1	COMMITTEE ON HOUSING AND BUILDINGS 50
2	CHAIRPERSON WILLIAMS: [interposing] So,
3	no one will see that a veteran got it?
4	ASSISTANT COMMISSIONER WALPERT: No one
5	will see that. It will be on-there's waitlists that
6	are posted at the development. So, you can see that,
7	you know, that where that is. We're just trying to
8	make it as—as straightforward as possible on the
9	website. So that people will know that, you know,
10	I'm
11	CHAIRPERSON WILLIAMS: [interposing] I
12	got you.
13	ASSISTANT COMMISSIONER WALPERT:
14	because you don't know-I mean the Mitchell-Lama
15	vacancies don't necessarily happen very often.
16	People don't-once they get an apartment, they don't
17	like to leave. So, so
18	CHAIRPERSON WILLIAMS: [interposing] How-
19	who else gets priority beside veterans?
20	ASSISTANT COMMISSIONER WALPERT: Internal
21	transfers. So, internal transfers actually get
22	priority over veterans. So, if I'm on a studio
23	waitlist then you, you know, then there are no
24	internal transfers.
25	

1 51 COMMITTEE ON HOUSING AND BUILDINGS 2 CHAIRPERSON WILLIAMS: And who monitors 3 the internal transfers? 4 ASSISTANT COMMISSIONER WALPERT: HPD 5 does. CHAIRPERSON WILLIAMS: So, how-how do we 6 7 guarantee there's no skipping happening there? 8 ASSISTANT COMMISSIONER WALPERT: Because 9 again, we-we're-we preapprove anyone who moves into the-into the unit. So, if-if I'm looking at an 10 11 internal-if I'm looking at an external transfer, I 12 want to make-an external application, I want to make 13 sure that there's no internal person who would have 14 priority. CHAIRPERSON WILLIAMS: So, I appreciate 15 16 it and there's more stuff online. I think there were 17 some concerns about internal transfers to begin with. 18 I'm just trying to figure out why can't we do all of 19 the machinations online. So, if there's an internal 20 transfer, just put that online. If there's a veteran 21 that comes in put that online, right? Why do we have 2.2 to do it only in the-only in the developments 23 themselves? Why isn't everything online? ASSISTANT COMMISSIONER WALPERT: I think 24 25 they were just trying to make this as-as, you know,

1	COMMITTEE ON HOUSING AND BUILDINGS 52
2	straightforward as possible that people can look at
3	the website and know, you know, I'm going to be next.
4	We have the-the caveat that it if it's an internal
5	transfer or veterans have priority. So, you know, we
6	have that information online so people can
7	undertstand that, but there's still going to be the
8	next person outside of those two priorities.
9	CHAIRPERSON WILLIAMS: Is there-I just
10	know there's still major concern about the skipping,
11	and so I'm liking the direction it's going, but I
12	know—and I'm looking at a question that somebody gave
13	specifically about internal transfers. So, there is
14	still concern about it. I'm just trying to figure
15	out if there's a barrier to-I'm saying it sounds like
16	you're trying to make it as clear as possible, but I
17	think by doing that, you're still leaving people
18	assuming that there's shenanigans going on. So, we
19	want to make sure that that assumption is cleared up.
20	I think it will be easier if we can just put in line
21	when there's a transfer so everyone can see it, when
22	the veteran, when anyone skips a line for whatever
23	reason, is there a back-
24	ASSISTANT COMMISSIONER WALPERT:
25	[interposing] No, I'll take that back to our
I	

1 COMMITTEE ON HOUSING AND BUILDINGS 53 2 technical people and see, you know, how we can make 3 that work. CHAIRPERSON WILLIAMS: Okay, and maybe 4 one of my last gifts can be approving them and my 5 last request to try to make sure that we have it 6 7 online just to help the Council know. 8 ASSISTANT COMMISSIONER WALPERT: Again, I 9 want to make sure that, you know, technically how that will work out. 10 11 CHAIRPERSON WILLIAMS: Okay, I just 12 would, you know, if there's a barriers I want to know 13 now if there's something I think about, but it seems like that will alleviate a lot of concerns so 14 15 everybody can be looking at the same thing because a lot of concerns happen and people just can see, and 16 17 they see people popping in that causes a lot of 18 unnecessary confusion. What procedures are in place 19 for Mitchell-Lama Board training and what HPD-what 20 are HPD's procedures to ensure board members receive 21 necessary training? 2.2 ASSISTANT COMMISSIONER WALPERT: So, 23 we're actually excited about that as well. We have implemented a new co-op board training process-24 program where we have an in-house trainer who will 25

1	COMMITTEE ON HOUSING AND BUILDINGS 54
2	train co-op boards, you know, Mitchell-Lama Call-Up B
3	Boards. So, we've done-we instituted it last spring.
4	It's continuing. We took December off. We're
5	continuing the fall and we have dates up through
6	March to have the boards come in and-and be trained.
7	So, and we've actually gotten some very positive
8	feedback on that.
9	CHAIRPERSON WILLIAMS: There-there's a
10	couple more questions and I have some-two or three
11	HDFC questions I'm going to ask, but before I do
12	that, I'm going to go to-we've been joined by Council
13	Members Levine and Rosenthal. I'm give five minutes
14	for Council Member Levine.
15	COUNCIL MEMBER LEVINE: Thank you, Chair
16	Williams. Good morning.
17	DEPUTY COMMISSIONER PARK: Good morning.
18	COUNCIL MEMBER LEVINE: Great to see you.
19	Thank you for this important topic. I know that you
20	have touched on—on a very important sector of HDFC
21	here in previous questions. I'm just curious to know
22	why it was—it was given so little effort to their
23	opening statement before I get to my questions on the
24	topic. Does that reflect a move away from
25	emphasizing program?

2 DEPUTY COMMISSIONER PARK: Not at all. I 3 think we've been here a number of times talking about 4 HDFCs both in Council hearings and we have done quite a number of individual Council follow-ups 5 specifically on HDFCs and we have some new 6 7 initiatives that are in the Housing New York 2.0 that we haven't had the opportunity to talk to you about, 8 9 and so we wanted to make sure that we were giving those attention as well. 10 11 COUNCIL MEMBER LEVINE: Understood. Ι

think that HDFC has on the whole done an incredibly 12 13 successful program. Granted there are challenges, 14 and-and some call-ups particularly are in distress, 15 but as a whole, it's just been-I see it in my 16 district-an incredible vehicle for low-income families to-to achieve the dream of homeownerships 17 18 and-and they've turned around whole blocks and beyond 19 in my district. I've seen it again and again. So, 20 I'm a big believer in the program. You have been 21 deliberating for a year or more on-on a plan to 2.2 revamp the Regulatory Agreements, which stay with the 23 rest of HDFCs and at the moment it's a patchwork. Some don't even have Regulatory Agreements, and we've 24 talked about this in previous hearings, but I just 25

1 COMMITTEE ON HOUSING AND BUILDINGS 2 wanted to give you a chance to update us on-on where 3 you're at on those deliberations.

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4 DEPUTY COMMISSIONER HENDRICKSON: Sure. 5 Good morning, sir. In terms of HDFC reform, right now we are on listening mode, and we have paused. As 6 7 you know, there was a lot of thick feedback that we 8 had gotten from our approach to how we want to 9 structure the Regulatory Agreement and we wanted to take a pause and get more input from shareholders and 10 11 from people on the ground before we came out with any sort of a biased version of that. So, what we would 12 13 like to do is come out in the beginning of the new year, but again, we're still conducting some meetings 14 15 and still conducting some listening tours to get that feedback because, you know, we wanted to make the 16 17 collaborative process something that everybody can 18 live with, something that everybody sees as a 19 achieving the same goal that we all have in terms of 20 extending affordability and I totally agree with you that the HDFCs have been kind of the backbone of the 21 2.2 community, and that's something that we want to 23 ensure remains viable.

24

2 COUNCIL MEMBER LEVINE: And so, by
3 listening tours, are you actually going building to
4 building or how are these being conducted?

5 DEPUTY COMMISSIONER HENDRICKSON: Well, right now what we've done is we've met with community 6 7 boards. They've actually kind of galvanized a group of shareholders and brought our-their feedback. 8 So, 9 we met with Community Board 10. We met with some of the Lower East Side shareholders, some of the various 10 11 coalitions, you know, that have been formed by 12 shareholders. We have asked them to come in to meet 13 with us, and again, always open to going to them to hear their feedback. So, that's how we've been 14 15 trying to get that outreach done.

16 COUNCIL MEMBER LEVINE: Got it and do you 17 have a schedule for when you're going to move from a 18 listening tour into a new round of proposals?

DEPUTY COMMISSIONER HENDRICKSON: You know, I'm-again, we would like to come up something in the beginning of the new year--

COUNCIL MEMBER LEVINE: Okay.
 DEPUTY COMMISSIONER HENDRICKSON: --okay,
 in terms of, you know, our revised proposal. We have
 some thoughts, but again there are still some kind of

1	COMMITTEE ON HOUSING AND BUILDINGS 58
2	main stakeholders that we haven't heard from that
3	we'd like to hear from before actually putting that
4	fuller plan out in the new year.
5	COUNCIL MEMBER LEVINE: Well, I-I
6	appreciate that, and I—I truly appreciate you all
7	listening to the people who are experts on this
8	topic, which are the current shareholders, which have
9	been living this day, day in and day out for-for
10	decades in some cases. And, you know, I think that
11	we share the broad goals, which are to help shore up
12	struggling cooperatives and there are many out there.
13	DEPUTY COMMISSIONER HENDRICKSON: Uh-hm.
14	COUNCIL MEMBER LEVINE: There's many of
15	them in my district that are a minority of the total.
16	Maybe 25% give or take, but there are co-ops which
17	need help, and I think we want a solution that also
18	respects the difference amongst the many different
19	ACFCs and respects some that are succeeding and that
20	are following the rules are—are both preserving
21	affordability in the way that we hope the program
22	would but also allowing the shareholders to build a
23	little bit of equity. You know, that's the balance
24	that we're seeking and there are cults which have
25	done that to a great effect. And we know that there
I	I

1	COMMITTEE ON HOUSING AND BUILDINGS 59
2	are some that have been skirting the rules and
3	selling it very half prices, and that's-that's also
4	something that we have to fix. So, there are
5	problems there. A refrain that I think you've heard
6	a lot and a listening tour is to avoid a one-size-
7	fits-all solution, and a solution that would work for
8	a struggling HDFC. It might not be one that would
9	work for a thriving one and a solution that would
10	work an HDFC, which is following all the rules, and
11	all the paperwork and has good governance, might not
12	work for another one that is skirting rules and
13	therefore selling it at inflated prices. [bell] So,
14	my time is up. I think we probably share those broad
15	principles. I appreciate you taking the time to
16	listen to me, and to stakeholders and I look forward
17	to continuing this process with you. Thank you, Mr.
18	Chair.
19	CHAIRPERSON WILLIAMS: Thank you.
20	Council Member Rosenthal.
21	COUNCIL MEMBER ROSENTHAL: Thanks so much
22	Chair Williams. Thank you all for coming here some
23	of my favorite HPD people to work with. So, it's
24	really nice to see you. Appreciate your holding this
25	hearing, and your testimony. I would say that one

1COMMITTEE ON HOUSING AND BUILDINGS602thing that I think is frustrating for my constituents3and Deputy Commission Walpert-

4 ASSISTANT COMMISSIONER WALPERT: 5 Assistan.

COUNCIL MEMBER ROSENTHAL: Assistant, but 6 7 deputy sounds different. Assistant Commissioner 8 Walpert, has assured me over and over again about the 9 buildings in my district, but in general, one of the complaints that I hear often is the lack of 10 11 transparency and a desire by the tenants to know 12 what's going on, on an ongoing basis, and I know 13 there are challenges to doing that on your side, and you've got financing issues, and purchasing issues. 14 15 But I just wanted to put that bee in your bonnet to 16 think about how we can be more transparent for people 17 who live in Mitchell-Lamas--Mitchell-Lama Co-ops, and 18 what is coming down the pike for them and, you know, 19 I mean there are two buildings in my district that 20 we've talked about where they just don't-they're 21 getting misinformation from their board. And so, 2.2 there's this challenge between the board that they 23 elected and the reality on the ground and then the reality from HPD's point of view. So, I'm always 24

1COMMITTEE ON HOUSING AND BUILDINGS612curious about how we can increase transparency in-in3that regard.

4 ASSISTANT COMMISSIONER WALPERT: So, I think that's actually something that we can work with 5 you about. I think if you're talking about 6 transparency in terms of the boards may be interested 7 8 in pursuing a buyout then, you know, with the new HDC 9 Mitchell-Lama Reinvestment Program that I think there's some concern that they shareholders-that this 10 11 is really a board decision, but the shareholders may 12 not know that these exist. And so maybe we can work 13 together to-to provide a-that you can provide a form for us, you know, with-with HDC to come out and-and 14 15 talk to just Mitchell-Lama shareholders in general, 16 and with the boards there as well. But, you know, 17 HPD can't just go to a Mitchell-Lama without being 18 invited by a board, but if you were to invite us, I 19 think that that actually might be a great solution. 20 COUNCIL MEMBER ROSENTHAL: So, in other words, having a community forum on it? 21 2.2 ASSISTANT COMMISSIONER WALPERT: Yes, and 23 it with the grade. (sic) COUNCIL MEMBER ROSENTHAL: [interposing] 24 25 Whoever goes up?

1	COMMITTEE ON HOUSING AND BUILDINGS 62
2	ASSISTANT COMMISSIONER WALPERT: Yes.
3	COUNCIL MEMBER ROSENTHAL: Thank you.
4	[laughter] Thank you, Chair.
5	CHAIRPERSON WILLIAMS: Thank you very
6	much. There are some wonderful and amazing looking
7	young people out there from Riverdale Avenue Middle
8	School in Brownsville, Brooklyn. How you guys doing?
9	STUDENT: [off mic] Okay.
10	CHAIRPERSON WILLIAMS: You alright? You
11	can wave. Hi. You enjoying yourself? Is it all you
12	ever hoped and dreamed? [laughter]
13	COUNCIL MEMBER LEVINE: Probably not.
14	CHAIRPERSON WILLIAMS: Well, we're glad
15	to see you here. I thank you for taking some-some
16	civics and thank you to the teachers for binging them
17	out. I don't think there's enough going on in the
18	schools and I'm happy that you're here. As far as
19	the HDFCs, obviously they have a-a long way to go. I
20	do want to say and I have to say that of the many
21	issues this is one where HPD really responded to the
22	Council Members who had the most in their districts
23	that did a lot of work and to this committee and this
24	Chair in particular that was a real response in a way
25	that I haven't seen in a lot of issues to at least
l	

listen and try to correct. I want to make sure we 2 3 acknowledge that on the record, and I thank you for it. Of course, there's still some folks that have 4 5 some angst. Rightfully so. We have a-a long way to go, but I just want to make sure I acknowledge that. 6 7 Now, just for intents and purposes it seems to me 8 that at least for the time being there was a halt in 9 the moving forward on the foreclosures while this listening tour, for lack of a better word, is 10 11 happening. Is that correct? What is happen with-with 12 the foreclosures that many people are worried about? 13 Is there a pause right now while you're correcting 14 with the biggest point being that one size didn't fit 15 all for some of the Regulatory Agreements that were being pushed forward on some of them. 16

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DEPUTY COMMISSIONER HENDRICKSON: 17 Good 18 morning, sir. So, HDFC reform wasn't really focused 19 on the co-ops that were in foreclosure. HDFC reform 20 is for those co-ops that did not have a regulatory 21 view of HPD, which are many of them. Only 20% of the 2.2 HDFC co-ops that were developed through HPD have a 23 Regulatory Agreement. So, that's HDFC reform, and that's something again we're still mulling, still 24

1	COMMITTEE ON HOUSING AND BUILDINGS 64
2	trying to figure out what we would like to proposed
3	in terms of getting feedback from other shareholders.
4	CHAIRPERSON WILLIAMS: So, there's a
5	pause on the reform that was put there for the
6	listening portion to continue.
7	DEPUTY COMMISSIONER HENDRICKSON: Uh-hm.
8	CHAIRPERSON WILLIAMS: And-and so what's
9	happening with the foreclosures?
10	DEPUTY COMMISSIONER HENDRICKSON: With
11	the foreclosures I think you're referring to the
12	Third-Party Transfers, Round 10, which is an ongoing
13	round right now. Okay, and that's not a foreclosure
14	action that's targeted for co-ops. It's foreclosures
15	of distressed property, properties that have rental-
16	I'm sorry, had arrears, whether they were rental or
17	co-ops, There are a subset of co-ops that are in
18	third-party transfer and again we-at this time we
19	have not—we filed for judgments, but no judgements
20	have been received. So, there is still an
21	opportunity for those co-ops to come and enter into
22	payment plans and get themselves out of that
23	foreclosure action.
24	CHAIRPERSON WILLIAMS: How many of those?
25	How many of them are there?
I	

1	COMMITTEE ON HOUSING AND BUILDINGS 65
2	DEPUTY COMMISSIONER HENDRICKSON:
3	Currently there are 75 HDFC co-ops that were active
4	as of November and that number was down from 84. So,
5	actually 9 of those co-ops were able to go into
6	payment plans and come out of that action, and HDFC
7	co-ops that are in the current action, right now have
8	a total of about \$64 million in delinquent charges.
9	CHAIRPERSON WILLIAMS: So, I just wanted
10	to make sure we're talking on the-about the same
11	thing. So, I'm going to read some of the questions
12	I got from the Coalition directly.
13	DEPUTY COMMISSIONER HENDRICKSON: Uh-hm.
14	CHAIRPERSON WILLIAMS: So, I want to make
15	sure we're talking about the same building. So the
16	HDFC Coalition and the Brooklyn HDFC Coalition on a
17	voluntary basis have been doing outreach and filing
18	Article IX Tax and Amnesty Applications, and
19	successful financial plans to stabilize the co-ops I
20	believe we're referring to. They've reached 12 HDFCs
21	on the list and more time is needed to reach the
22	other 55. Does that sound like we're talking about
23	the same group of buildings?
24	
25	
	l

1 COMMITTEE ON HOUSING AND BUILDINGS 66 2 DEPUTY COMMISSIONER HENDRICKSON: Yeah, I 3 think-I think we are and I think we're talking about Article XI, because what we did--4 CHAIRPERSON WILLIAMS: [interposing] Yes, 5 I'm sorry. 6 7 DEPUTY COMMISSIONER HENDRICKSON: Yes. 8 CHAIRPERSON WILLIAMS: I didn't read my 9 Roman Numerals correctly. DEPUTY COMMISSIONER HENDRICKSON: 10 No 11 problem. 12 CHAIRPERSON WILLIAMS: The one is on the 13 other side. Yes, Article XI. 14 DEPUTY COMMISSIONER HENDRICKSON: Well, 15 just-again just on this background, what HPD did was 16 we actually delayed doing the filings for the 17 judgments to give the co-ops additional time to file 18 an Article XI application, and actually right now we 19 have 20 co-ops that have filed an Article XI 20 application. The checklist is pretty extensive and, 21 you know, all of the checklist is not complete, but it's good to see that some of those co-ops are 2.2 23 actively trying to figure out how to put themselves back together, but that's not going to delay us, 24 okay, from moving forward with the action. This 25

1	COMMITTEE ON HOUSING AND BUILDINGS 67
2	action started in 2015. Okay, and we're now almost
3	in 2018. So, the judgements will be filed, you know,
4	will be received soon, and it's still even after the
5	judgement is filed, the co-op still has an
6	opportunity to enter into a payment plan with the
7	Department of Finance or DEP to come out of the
8	action.
9	CHAIRPERSON WILLIAMS: Can you explain
10	that a little what the time they have after the
11	judgment is filed?
12	DEPUTY COMMISSIONER HENDRICKSON: After
13	the judgment is filed it's what we call the mandatory
14	redemption period and that's a four-month time period
15	in which they would have to put down at least 50%
16	down with DOF or DEP on a payment plan or paying for.
17	CHAIRPERSON WILLIAMS: I mean relatively
18	(sic) speaking that probably won't happen because
19	they won't—probably won't have 50% of
20	DEPUTY COMMISSIONER HENDRICKSON:
21	[interposing] Well, and that's why people wit the
22	coalitions are doing now are encouraging, you know,
23	co-ops to go into a payment plan now where they
24	require less than that 50%.
25	

CHAIRPERSON WILLIAMS: It sounds like they're saying they've reached out to some of them but they're having trouble reaching out to the rest of them.

DEPUTY COMMISSIONER HENDRICKSON: 6 Well, 7 again, you know, we've conducted outreach as well. We've done the roll calls. We've had NHS. We've had 8 9 You Hab reach out. Again, this started in 2015. So, we did try to reach out to everyone that we could, 10 11 and again we still encourage anybody who is 12 interested get into a payment plan. If you get into 13 a payment plan, the clock stops. You get pulled of the action. 14

15 CHAIRPERSON WILLIAMS: And help me 16 understand the difference between the one that we're 17 talking about here in this building, just for on the 18 record, and the ones that we're talking about who are 19 part of the reforms that we're pushing?

DEPUTY COMMISSIONER HENDRICKSON: Well, again, all the-all the comps that part of reform are not necessarily in third-party transfers. These are just co-ops that didn't have a Regulatory Agreement. Some-some of them could be in third-party transfer. I'm not quite sure what the crossover is, but the

1 COMMITTEE ON HOUSING AND BUILDINGS 69 2 HDFC reform is really targeted to get out to about 3 1,200 co-ops citywide while third-party transfer at 4 this point is only 75 co-ops that are actually in that action. 5 CHAIRPERSON WILLIAMS: Now, my concern 6 7 even from the-from the previous hearing was in 8 particular the people who were promised something and 9 they weren't delivered that then. So, I know there's been a lot of work to keep that promise. 10 11 DEPUTY COMMISSIONER HENDRICKSON: Uh-hm. 12 CHAIRPERSON WILLIAMS: We do have to do 13 some more. I appreciate that the city and the HPD finally acknowledged that that promise was made. 14 15 DEPUTY COMMISSIONER HENDRICKSON: Uh-hm. 16 CHAIRPERSON WILLIAMS: It wasn't kept, 17 and we're trying to do what we can to keep it. I've 18 also said that there are some fiduciary 19 responsibilities to the upkeep of a building. So, we 20 have to find the middle ground there, and so I would say I'm sure that the committee and even if I'm not 21 the one here and the members who are most effective 2.2 23 will continue to push to do what we can to protect the-the buildings and the people who live in the 24

buildings to make sure that promises are kept. I

1	COMMITTEE ON HOUSING AND BUILDINGS 70
2	will say, and I'll hear from the HDFC folks after,
3	there-there is going to come a point where the
4	building is insolvent, and we to got to figure that
5	out. We can't just allow the building to continue to
6	go into disrepair, and so if that can't-if we can't
7	figure it out if people pay for it, they—it's—it's
8	hard to continue to say stop, stop, stop, stop, and
9	so that is a very real thing as well, and so, I–I do
10	think HPD has moved a long way from what they going
11	to do at the beginning when we were talking about
12	this to where they are now. Hopefully we can push
13	them a little further, but on the other end there's a
14	real financial responsibility that has to be met or
15	else people are not going to live in properties that
16	they should be living not habitable. So, both of
17	those things are true, and we've got to figure out
18	where we end up. Would HPD consider supporting a
19	working group, a request about an HDFC Coalition and
20	the Brooklyn HDFC Coalition consisting of HPD, the
21	Department of Finance, the Department of-DEP and our
22	coalitions to review and make transparent
23	foreclosure? The City can't answer for the other
24	departments, but you can answer for yourself.
25	

2 DEPUTY COMMISSIONER HENDRICKSON: Well, 3 if I'm answering for myself, for HPD, I could say yes. Okay, I can't, you know, necessarily speak for 4 our sister agencies, but I think it's, you know, it's 5 in the Administration's best effort or best interest 6 7 to be working collegially with the-with the 8 shareholders group and trying to figure out ways to 9 either keep them solvent or have them move to rent stabilized properties. 10

11 CHAIRPERSON WILLIAMS: And the HDFC-just I'm going to read half of it. The HDFC Coalition has 12 13 discovered new-new more bureaucratic errors in 14 decipherable finance and water bills, questionable 15 charges and conflicting information given at 16 customer service centers their Hobble (sic) energy 17 have seized and I believe tackled their arrears. 18 They have said yes they will be interested in doing 19 working groups. So, hopefully that will be followed 20 up on, and so I-I just want to say just we're clear also on the record that after foreclosures it-21 2.2 fortunately a homeownership is lost, but folks do 23 remain the homes as rent stabilized tenants. DEPUTY COMMISSIONER PARK: Yes, so under 24 the Third-Party Transfer Program every-no one is 25

1	COMMITTEE ON HOUSING AND BUILDINGS 72
2	displaced. Everybody remains in the building that
3	they are. The buildings are transferred ultimately
4	to a non-profit or otherwise mission oriented
5	developer. HPD finances the rehab. There is a long-
6	term affordability Regulatory Agreement put on it and
7	nobody is displaced from their home.
8	CHAIRPERSON WILLIAMS: Alright, well
9	thank you very much for that. I don't have any other
10	questions. I haven't seen any colleagues sign up for
11	a round 2. We've been joined Council Member Torres.
12	Do you have any questions? Thank you very much.
13	It's been a pleasure this term. Whatever it is I'm
14	doing after, I'm looking forward to working on the
15	same issues. So, I thank you very much. There are
16	some people are going to testify. So, hopefully
17	someone will stick around to hear concerns. That's
18	going to be you? Alright, congratulations. Thank
19	you very much. [pause] We have Hiley Chiu from
20	Borough President Gale Brewer's Office who is going
21	to provide some testimony. We're going to provide
22	the Borough President with some courtesy of four
23	minutes for her testimony and everyone else after
24	will two minutes. So, there is only five people who
25	have signed up. So, we're going to try to fit

1	COMMITTEE ON HOUSING AND BUILDINGS 73
2	everybody on panel after Ms. Chiu is finished. That
3	will be Will Dockery, HDFC Coaliation, John McBride
4	HDFC Coalition, Gloria Ann Kirsten, HDFC Coalition,
5	Sylvia I believe it's Tyler, HDFC Co-Ops and Leo
6	Goldberg, Center for NYC Neighborhoods. They'll be
7	joining us after Ms. Chiu. Ms. Chiu, can you raise
8	your right hand please. Do you affirm to tell the
9	truth, the whole truth, and nothing but the truth in
10	your testimony before this committee, and to respond
11	honestly to Council Member questions?
12	HILEY CHIU: I do yes.
13	CHAIRPERSON WILLIAMS: And you can begin.
14	Thank you.
15	HILEY CHIU: So, thank you very much for
16	the opportunity to read testimony on behalf of Madam
17	Borough President Gale Brewer. I'm just going to
18	focus on some of the pertinent sections in the
19	different programs that she wants to mention. So, in
20	terms of homeownership in general, specifically with
21	HPD homeownership programs. So, I, Gale Brewer who is
22	writing this testimony, believe that it is important
23	to clarify what can often be misunderstood as a
24	tension between property ownership and the role of
25	public oversight agencies such a HPD. So, when an

1	COMMITTEE ON HOUSING AND BUILDINGS 74
2	affordable homeownership project involves the
3	transfer of public properties or government
4	subsidies, responsible stewardship takes on the added
5	obligation of ensuring long-term affordability
6	throughout the life of the subsidy or the
7	restrictions placed on the property, and this is the
8	understanding that the Borough President is making
9	the following recommendations. So, for HDFC
10	cooperatives, in terms of HPD's proposed Regulatory
11	Agreement that has been proposed since last spring-it
12	can start after the bullet point and it says: I
13	support HPD's intent to preserve the long-term
14	affordability of HDFC co-ops, and believe that the
15	Regulatory Agreement is a necessary mechanism to
16	safeguard the availability and affordability of New
17	York City's approximately 30,000 units of HDFC co-
18	ops. At the same time, the Borough President has
19	spoken with various HDFC stakeholders to understand
20	their concerns regarding the proposed Regulatory
21	Agreement, and based on the feedback she has a couple
22	of recommendations. One is that deeper property tax
23	incentive that HPD is offering she believes that it
24	should be 100% full tax exemption. Some HDFC co-ops
25	located in neighborhoods with real estate value are
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1	COMMITTEE ON HOUSING AND BUILDINGS 75
2	projected to have their property taxes reduced to
3	zero under HPD's current proposal. Yet, the
4	properties located in high value real estate markets
5	are the very ones that need deeper tax incentives in
6	order to offset increased expenses upon adopted the
7	Regulatory Agreement. So, the Council when working
8	with HPD on agreements should extend full tax
9	exemption to all buildings upon entering regulations,
10	and second retaining a third-party manager is an
11	added expense for HDFC. While HPD allows for the
12	waiver of outside managers, qualifying buildings must
13	demonstrate a sufficient level of reserves. This
14	requirement is particularly difficult to meet for
15	HDFCs that have past or current 25-year security
16	agreement with HPD, which requires 405 of the sales
17	profit to go toward HPD. Under this agreement, the
18	building is unable to leverage profit splits to fund
19	its reserves. So, HPD should take this into
20	consideration, and allow for the management waiver of
21	well operated buildings that may not have the
22	opportunity to build up reserves under the security
23	agreement to be able to do so. And then under the
24	foreclosure of third-party transfer, the borough
25	president wrote a letter to HPD last-in this fall,

1	COMMITTEE ON HOUSING AND BUILDINGS 76
2	and then she has additional recommendations. One is
3	HPD has expressed commitment to work with TPT
4	buildings that are willing to Article XI tax
5	exemption. As City Council Members, I urge the
6	committee and your colleagues to ensure timely
7	processing of Article XI applications for these HDFC
8	before the foreclosure moves forward for the current
9	round. And then secondly, HPD must commit to better
10	informed building owners and co-ops for any upcoming
11	round of TPT that will involve HDFC co-ops. For the
12	neighborhood in the ANCP Program, the biggest hurdle
13	is the costs incurred from financing the roof to
14	cellar rehab, which ends with a private debt that is
15	laid on the building as they begin operating as an
16	HDFC. So, eliminating the private debt is possible
17	through Reso A funding. The Borough President and
18	Council Member Levine has done so for one building on
19	150 th Street. So, she urges the members of this
20	committee other City Council members and her fellow
21	borough presidents to consider what level capital
22	support can be possible to assist ANCP buildings so
23	that when they begin operating, they can save
24	hundreds of dollars in monthly maintenance. And then
25	there's one point of clarification for Reso A

1	COMMITTEE ON HOUSING AND BUILDINGS 77
2	funding. Under the new HPD policy as of 2016, Reso A
3	funds administered by HPD are underwritten as
4	repayable loans with deferred payment during the loan
5	term as opposed to forgivable loans as they have been
6	prior to 2016. The intent behind this policy is to
7	incentivize the extension of affordability at the end
8	of a project's contract term, a goal, which I
9	support. However, when Reso A funds are used to
10	establish HDFC co-ops, which are restricted as
11	affordable housing for the life of the building by
12	law, HPD should not recapture Reso A funds for
13	principal or interest pay-down, and if it does, the
14	Borough President's recommendation is for HPD to put
15	that money toward a dedicated fund for the
16	development and preservation of affordable housing
17	preferably designated for the same Council district
18	or borough where the initial Reso A originated. And
19	then two additional recommendations for ANCP. One is
20	the ability to have a management waiver just like HPD
21	has included in the Regulatory Agreement draft for
22	existing HDFCs. Currently, some of tenants in the
23	150^{th} Street have asked for tis possibility where HPD
24	says it's not possible even though the language has
25	already been reviewed and approved by HPD's Legal

1	COMMITTEE ON HOUSING AND BUILDINGS 78
2	Department for the proposed agreement for existing
3	HDFCs. [bell] Then the second recommendation is to
4	lower the standard AMI level for these ANCP buildings
5	that tenants moving in will not be significantly
6	higher income than their counterparts, and the
7	Borough president specifically wants to work with HRA
8	to fill vacant units with responsible working
9	families who need permanent housing in these ANCPs.
10	There are actually three recommendation for Mitchell-
11	Lama Co-ops. One is for HPD's Article XI tax
12	exemption for these Mitchell-Lama programs to
13	consider that converting Article II Housing,
14	Mitchell-Lama II, Article XI, which is HDFC is not
15	something that she accepts as preserving
16	affordability. While HPD presents Article XI
17	conversation as a preservation option, many of the
18	Mitchell-Lama stakeholders have informed her that
19	sometimes the ability to make a profit upon unit
20	sales actually propels co-ops to explore Article XI
21	conversions. So, she urges Article XI to not be used
22	to encourage Mitchell-Lama dissolution. Another
23	recommendation
24	CHAIRPERSON WILLIAMS: [interposing] If
25	you can just wrap up a little bit.

1 COMMITTEE ON HOUSING AND BUILDINGS

2 HILEY CHIU: Okay, sure. The second one 3 summarizes succession rights, which she would want to 4 have transparency and also the consideration that sometimes the children inherited these succession 5 units can also become proponents of a private 6 7 cessation (sic) because of their ability to profit 8 from it. So, urges HPD to make rules regarding that, 9 and then for the third recommendation is for HPD to maintain a qualified list of management companies 10 11 because there has been a lot constituents coming to 12 our officer-her office saying that there are a lot of 13 horror stories regarding the management companies. 14 Then finally, there's a recommendation very briefly 15 for the Homefirst Down Payment Assistance program. 16 In speaking with housing counselors, the impression 17 is that even though this is very valuable and HDF-HPD 18 staff assigned to the program are doing an excellent 19 job, there seems to be a lack of capacity. So, there 20 are two staff right now handling all the closings. 21 So, they can be delayed, which can cause some of the 2.2 people applying for the Homefirst Down Payment 23 Assistance to have to choose to forego the subsidy or to not close at all on that purchase. 24

25

CHAIRPERSON WILLIAMS: Uh-hm.

1	COMMITTEE ON HOUSING AND BUILDINGS 80
2	HILEY CHIU: So, thank you for the
3	ability to read all, and if you have and if you have
4	any questions, I'd be happy to take it back to her.
5	CHAIRPERSON WILLIAMS: Thank you very
6	much. I appreciate it. I don't think we have any
7	questions at this time, but thank you so much, and
8	please pass our thanks to the Borough President as
9	well.
10	HILEY CHIU: Thank you so much.
11	CHAIRPERSON WILLIAMS: As mentioned, we
12	are going to have one panel. If anyone wants to
13	testify, please make sure you fill out a slip with
14	the sergeant-at-arms. Will Buckary (sp?). Sorry if
15	I mess up anyone's name, HFDC Coalition. [background
16	comments] Thank you. John-John McBride, Glorianne
17	Kirsten, Sylvia Tyler and Leo Goldberg. Leo
18	Goldberg. That's you. Oh, that's right. I see Will
19	Buckary. Is John McBride here? John McBride. Going
20	once, twice for John McBride. He's not here yet.
21	Okay, So, we have four. [pause] Can you each please
22	raise our right hand? Do you affirm to tell the
23	truth, the whole truth, and nothing but the truth in
24	your testimony before this committee, and to respond
25	honestly to Council Member questions?

1 COMMITTEE ON HOUSING AND BUILDINGS

PANEL MEMBERS: [off mic] I do. CHAIRPERSON WILLIAMS: Alright, and we'll start with Mr. Buckary. You will have two minutes each to give your testimony. Just press the button on it.

7 WILL BUCKARY: Good morning and thank you Chairman Williams, Council Members and thank-thank 8 9 you all for everything that you're doing to help get this the greatest city in-in the world. Again, my 10 11 name is Will Buckary. I live in 302 Condon Avenue. 12 It's a Housing Development Corporation building. I am a member of the steering committee. We're-we're part, 13 302 Condon, which is right by City College on 42nd 14 15 Street. We're part of that 73% of the HDFCs that are 16 run well, make full use of our tax allowance that 17 helps keep our buildings-keep our co-op affordable. 18 We have a 42-unit co-op. I just wanted to say that 19 as far as maintaining certain standards of living and 20 following the rules that were or guidelines 21 prescribed by HPD. Giving an example, we recently sold one of our apartments at 302 and 1,700 square 2.2 23 foot apartment, three bedrooms, two baths and we sold it and transparency here, we sold it for \$360,000. 24 The maintenance that goes with that is \$1,100 and 25

1	COMMITTEE ON HOUSING AND BUILDINGS 82
2	people say-half the people you meet say: My God, why
3	is the maintenance so low? And the other half say
4	why is the maintenance so high? The reason the
5	maintenance is so low is because of the DAMP tax
6	allowance us over \$125,000 a year. Without it, we
7	would lose affordability. That's why it's so low.
8	The reason it's so high is because at \$1,100 for this
9	seven-room apartment we want to be able to pay our
10	bills. We want to be able to pay our property taxes
11	[bell] and our water and sewer bills. That's why
12	it's so high, and the other reason thanks to that,
13	which we need for affordability. That's why it's so
14	low. My time is up.
15	CHAIRPERSON WILLIAMS: You can give a
16	closing sentence.
17	WILL BUCKARY: Okay. I'll do a closing.
18	I just want to say that in reaching out with the
19	Coalition, in Bronx and Brooklyn we talked to many
20	families, many families who are just like us, and
21	they're under foreclosure. They're under the axe of
22	foreclosure. When we talk to them, we find we're
23	exactly the same, but for many poor management of
24	failure to raise their maintenances on a timely
25	basis, they fell behind in water and sewage, and for

1	COMMITTEE ON HOUSING AND BUILDINGS 83
2	that reason families who vote and we're all concerned
3	about voting, families who are very concerned about
4	getting their children, great grandchildren into Pre-
5	K and kindergarten schools, these families just like
6	us do all the things, exact same things we're doing.
7	So, we need to have a conversation, which involves
8	them and HPD and everyone at the table when we talk
9	about how we can solve them and get them back-
10	CHAIRPERSON WILLIAMS: Thank you.
11	WILL BUCKARY:at 302 Condon.
12	CHAIRPERSON WILLIAMS:at 302 Condon.
13	CHAIRPERSON WILLIAMS: Thank you very
14	much.
15	WILL BUCKARY: Thank you, thank you.
16	GLORIANNE HUSSEY-KIRSTINE: I'm Glorianne
17	Hussey-Kirstine. I live in an HDFC on West 106^{th}
18	Street in Manhattan Valley where I've lived for 35
19	years. I'm also a senior citizen and a proud member
20	of the HDFC Coalition, which is composed entirely of
21	HDFC shareholders who are working on a volunteer
22	basis to try to promote policies in the city that are
23	fair to the ASCD community. One of our biggest
24	concerns today ahs been the 77 HDFC Cooperatives that
25	are on the chopping block facing foreclosure. 1,779

1	COMMITTEE ON HOUSING AND BUILDINGS 84
2	shareholders and their families will be losing their
3	homeownership. 90% of them have had this
4	homeownership from the `80s and `90s meaning for 25
5	to 35 years. Our outreach has indicated that two-
6	thirds of the shareholders who are facing foreclosure
7	are foreclosure are senior citizens, and they are
8	concentrated in areas of Harlem, Washington Heights,
9	South Bronx, Bed-Stuy, East New York, the poorest
10	communities of New York and yes they have stabilized
11	those communities and stay in those communities and
12	nobody else wanted to buy into those communities.
13	Those communities are now gentrifying, and now these
14	people are losing homeownership. HPD here today
15	testified that about all these foreclosure prevention
16	programs that they are right now promoting. They're
17	targeting senior citizens who own one to four-unit
18	homes. They're going to have a help desk. They're
19	going to help with arrears. None of these programs
20	were made available to HDFCs that were in distress.
21	In fact, HPD says we need a new Regulatory Agreement
22	because so many HDFCs are in distress. Yet, one-
23	third of those HDFCs are on chopping block to lose
24	their homeownership altogether. So, HPD really does
25	kind of talk out of both sides of their mouth. I
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1	COMMITTEE ON HOUSING AND BUILDINGS 85
2	will thank the Chair, Jumaane Williams, for asking
3	HPD about creating this working group that we asked
4	for back on August 1 st I a meeting with HPD. We
5	asked for a working group with the Department of
6	Finance, with the Water Board and HPD to make the
7	foreclosure process more transparent and workable
8	[bell] and HPD a week later refused. So, the fact
9	that they said tonight here that they are now
10	agreeable to this in front of you we really thank you
11	for that publicly since they refused us four months
12	ago. So, at this point we have given your sergeant-
13	at-arms a copy of a resolution that we'd like the
14	City Council to adopt that would put a halt to the
15	foreclosures, allow more time for outreach through
16	these HDFCs, help them with the Tax Amnesty
17	Application process. We've been successful in doing
18	12 and we would like more time to save these homes.
19	As HPD is testifying here, homeownership does lend
20	stability to communities. Homeownership is worth
21	saving. So, these 77 co-ops, we need to more time to
22	save them. Thank you.
23	CHAIRPERSON WILLIAMS: Sergeant, do you
24	have a copy of that resolution? Oh, you gave one
25	copy.
I	I

1	COMMITTEE ON HOUSING AND BUILDINGS 86
2	GLORIANNE HUSSEY-KIRSTINE: Yeah, to him.
3	CHAIRPERSON WILLIAMS: Okay.
4	GLORIANNE HUSSEY-KIRSTINE: I only have
5	one.
6	CHAIRPERSON WILLIAMS: Okay and you can
7	continue. Thank you.
8	GLORIANNE HUSSEY-KIRSTINE: I can
9	continue?
10	CHAIRPERSON WILLIAMS: Uh-hm.
11	FEMALE SPEAKER: He said you continue.
12	GLORIANNE HUSSEY-KIRSTINE: I can
13	continue speaking?
14	CHAIRPERSON WILLIAMS: Uh, you.
15	GLORIANNE HUSSEY-KIRSTINE: Oh, okay.
16	SYLVIA TYLER: Hello. I'm Sylvia Tyler,
17	and I live in West Harlem, 138 th and Amsterdam right
18	across from City College, and we've been there my
19	daughter and I, we both moved there because she was-
20	had a vision. She heard about the TIL Program. So
21	moved in the building. We're on the seventh floor.
22	We walked up for years. There was no elevator, and
23	with the TIL Program, they were supposed to train the
24	tenants at the time how to manage the building. You
25	have had that job, and they didn't do a good job, and
I	

1	COMMITTEE ON HOUSING AND BUILDINGS 87
2	I think you have and HPD have to share greatly in the
3	fact that about over 25% of the buildings are
4	struggling, and they are putting them into
5	foreclosure, and Ann-Marie said sitting right here,
6	Ann-Marie Hendrickson sad that her objective is not
7	about the-the buildings under foreclosure. It's the
8	other buildings that she wants to sign a Regulatory
9	Agreement. Now, I have been in quite a few HDFCs,
10	and there are some, a few luxury buildings that
11	landlords abandon, and the tenants were there
12	spending their money, saving them, and these
13	buildings are valuable and people have spent
14	thousands of dollars. I myself had to get a home
15	improvement loan. I didn't go in my kitchen for like
16	three years it was so deplorable. My bathroom had a-
17	a hole in the wall. You could see into the next room
18	and step into the next room. So, I've-being an
19	educator—I also work in Harlem as an educator, and I
20	used my resources and my confidence and my hard work
21	for years to help bring the building and make it
22	desirable. And at this point, a lot of people want
23	to move into that neighborhood. It's gentrified.
24	Our building is very gentrified. Some people have
25	come into the building [bell] and brought-spent a lot
I	I

1	COMMITTEE ON HOUSING AND BUILDINGS 88
2	more money the \$250 that I spent for a piece of crap
3	that nobody wanted to live in. People-my family
4	members thought I was crazy to move into such a slum,
5	but it's no longer a slum. It's a very desirable
6	place to live, and our motto are with this that you-
7	you-that Mark Levine used, Council Member Levine: No
8	one size fits all and self-determination. That's
9	what we say. We have to acknowledge that there are
10	many different kinds of HDFCs and HPD cannot make
11	everyone sign a Regulatory Agreement. It will never
12	happen.
13	CHAIRPERSON WILLIAMS: Thank you.
14	LEO GOLDBERG: [off mic] Hi, my name is
15	Leo Goldberg. [on mic] I'm Senior Policy Associate
16	at
17	CHAIRPERSON WILLIAMS: [interposing] Just
18	state your name again for the record.
19	LEO GOLDBERG: Leo Goldberg, Senior
20	Policy Associate at the Center for New York City
21	Neighborhoods. Thank you, Chair Williams for hosting
22	this conversation. The center was founded in 2008 to
23	provide services to low and moderate income
24	homeowners. We work with non-profit partners across
25	the city to do foreclosure prevention, financial

1	COMMITTEE ON HOUSING AND BUILDINGS 89
2	counseling, post-resiliency assistance and more. I'm
3	going to skip over testimony that I provided about
4	some of the challenges especially focusing on the one
5	to four housing stock in homeownership and jump to
6	recommendations we've developed with the Coalition
7	for Affordable Homes, which is a group of non-profits
8	that provide foreclosure prevention and also develop
9	affordable homeownership opportunities citywide. We
10	are very heartened to hear that about Home Fix
11	because we've identified home repair assistance as a
12	major gap in what the city offers to low and moderate
13	income homeowners right now. We did a survey in East
14	New York that found that 63% of homeowners we spoke
15	to had an outstanding home repair need that they
16	couldn't meet, and we're looking forward to looking
17	more details about Home Fix, and working with the
18	Council and HPD to make sure that's something that
19	really helps this population of people. We also have
20	a continuing need for foreclosure prevention
21	services. The foreclosure crisis is now behind us,
22	but the lingering effects of predatory lending are
23	still very much affecting many of our neighborhoods
24	and we commend the Council for your ongoing support
25	foreclosure prevention. One thing we think really

1	COMMITTEE ON HOUSING AND BUILDINGS 90
2	needs to be improved is the way the city deals with
3	tax liens on seniors and low-income homeowners.
4	There's an opportunity to preserve them in their
5	homes. The current tax lien sales structure pushes
6	them out in too many cases. We also think that down
7	payment assistance can be strengthened. The grant
8	amount can be increased to similar amounts [bell]
9	offered in Washington, D.C., San Francisco, and
10	elsewhere, and while HPD has made some important
11	steps in acknowledging CLTs as a solution, there's a
12	lot that can be done there. We think CLT should be
13	given priority in RFPs and also given fair taxation,
14	which is something that Intro 1269, which is coming
15	before the Council, would do. So, to wrap up, I
16	think we're excited about HPD's new programs also
17	Open Door, but we're really hoping to work with both
18	the Council and HPD to make sure they're effective
19	and that there's a lot more to be done. So, thank
20	you.
21	CHAIRPERSON WILLIAMS: Thank you all for
22	your testimony.
23	MALE SPEAKER: Excuse me, Chairman
24	Williams. I have a 90-second statement from John
25	McBride. If I may
I	

1	COMMITTEE ON HOUSING AND BUILDINGS 91
2	CHAIRPERSON WILLIAMS: Sure.
3	MALE SPEAKER: $I'd$ like to read it.
4	Thank. Okay and what Sylvia said about the
5	dilapidate conditions in our apartments when we moved
6	in in 1976, we used to if a neighbor wanted a cup of
7	sugar, you could hand it through the wall to the next
8	apartment in those days when we moved in. John
9	McBride's statement: HDFC co-ops are different in
10	some ways than Mitchell-Lamas, similar in others.
11	While Mitchell-Lamas were built as brand new
12	affordable housing for residents, HDFC co-ops were
13	typically created in buildings that were in poor
14	condition simply falling apart, and the city didn't
15	have the money to repair them. These buildings were
16	sold to the residents in as-is condition, and often
17	planned from HPD specifically stated that the housing
18	violations would not be fixed by the city and that
19	for example out of service elevators would not be
20	fixed by the city. Decades later, it's almost hard
21	to imagine that the residents of these HDFC co-ops
22	shouldered the burden and invested decades of sweat
23	equity and their own personal funds to do so. After
24	the fiscal crisis of the `70s, HPD had over 10,000
25	buildings to manage, and in most cases the city's
ļ	

1	COMMITTEE ON HOUSING AND BUILDINGS 92
2	goal was to find someone, anyone to take them. HDFC
3	shareholders across the city saved over 1,200 of
4	these abandoned run-down buildings that the city
5	couldn't even auction off at the time, by taking them
6	on, repairing them often with their own hands and own
7	money. The deal was homeownership and complete
8	resident shareholder control of private property
9	after a restriction period plain and simple. Now, we
10	are told that the city wants to pretend that the
11	terms of these deals in writing don't exist, and that
12	HPD wants to essentially take control of these
13	buildings from the very people who saved them.
14	[background comments] Thank you.
15	CHAIRPERSON WILLIAMS: Thank you very
16	much. I just-it see like HPD is-make sure we're
17	separating a couple of the buildings out. One is
18	folks that would have gone to a Regulatory Agreement.
19	It seems that HPD, HPD has recognized that the one
20	size doesn't fit all, and is regrouping now, which I
21	think is good based on the work you've done based on
22	work of particular Council members and the
23	communities. Then there's another group that's
24	facing foreclosures, right, and—and the Coalition is
25	

1	COMMITTEE ON HOUSING AND BUILDINGS 93
2	that separated out the same way or are you just
3	figuring that all is one?
4	GLORIANNE HUSSEY-KIRSTINE: You mean as a
5	coalition?
6	CHAIRPERSON WILLIAMS: Yeah.
7	GLORIANNE HUSSEY-KIRSTINE: We're
8	campaigning on all fronts
9	CHAIRPERSON WILLIAMS: [interposing]
10	Okay.
11	GLORIANNE HUSSEY-KIRSTINE:that can
12	help HDFCs that we-we oppose the Regulatory Agreement
13	once it one size fits all. We opposed the appeal of
14	the DAMP Tax Abatement, which is part of our founding
15	documents. It's in my deed from 1993 that we have
16	until 2029 this tax abatement as well as 40% of our
17	sale profits and my-I'm in a five-story walk-up, and
18	we have cut checks for over \$300 million to HPD for
19	the 40% of the sale profit that we had to turn over
20	to the city. We couldn't take out our flood tax. So
21	we lost \$66,000 worth of flood tax that we would have
22	piled back into the building. I have plumbing from
23	1876. So, anyway, I'm just trying to say that at
24	this point we are across the board we oppose the DAMP
25	Tax Repeal.

1	COMMITTEE ON HOUSING AND BUILDINGS 94
2	CHAIRPERSON WILLIAMS: So, it seems that
3	we've made some headway on the first par, the
4	Regulatory Agreement and the-the folks were going to
5	be forced to do that, andand they also made some
6	changes I remember in terms of paying for some of the
7	utilities. I remember there were some changes there
8	as well from the last hearing that we had.
9	GLORIANNE HUSSEY-KIRSTINE: I'm not sure
10	about the change in the utilities, but there's been
11	no progress on HPD pulling back from wanting to
12	appeal the DAMP Tax Abatement early-
13	CHAIRPERSON WILLIAMS: Okay.
14	GLORIANNE HUSSEY-KIRSTINE:to force to
15	sign. There's been-they have not budged from that
16	position.
17	CHAIRPERSON WILLIAMS: When-when is it-
18	when are they saying they want to repeal the DAMP
19	Tax?
20	GLORIANNE HUSSEY-KIRSTINE: They want to
21	repeal it now so that they can force us to sign the
22	Regulatory Agreement they came up with. They want to
23	get it back.
24	CHAIRPERSON WILLIAMS: [interposing] So,
25	I'm going to check that. There is someone here, it's

1 COMMITTEE ON HOUSING AND BUILDINGS 95 2 my understanding that they were pausing on the Regulatory Agreement. So, if they're saying they're 3 4 pausing, but they're still trying to use a strong arm 5 to get you to sign it --GLORIANNE HUSSEY-KIRSTINE: Yes. 6 7 CHAIRPERSON WILLIAMS: --then I need to check on that. 8 9 GLORIANNE HUSSEY-KIRSTINE: Yes, please 10 do. 11 SYLVIA TYLER: Okay, as far as the DAMP 12 Tax states, City Council has to-is the body that 13 would repeal the DAMP Tax. 14 CHAIRPERSON WILLIAMS: Oh, I see. 15 SYLVIA TYLER: HPD is going to-16 CHAIRPERSON WILLIAMS: [interposing] I 17 don't think we're going to do that right now. 18 SYLVIA TYLER: --City Council and we as 19 Committee, HDFC Steering Committee we started meeting 20 with individual Council Members, yourself included 21 Chairman, and [laughs] we found that a lot of City Council people and the Mayor didn't really have that 2.2 23 much information about HDFC buildings. So, we-we did a lot of educating and the City Council people that 24 talked to they, we opened their eyes and ears and 25

1	COMMITTEE ON HOUSING AND BUILDINGS 96
2	they're—so they are not going to blankedly just get
3	rid of the DAMP Tax because that was used a hammer
4	over our heads because they want to make-they have to
5	move. I don't believe that HPD and the city has
6	moved away from having all buildings sign the
7	Regulatory Agreement, the successful buildings-
8	CHAIRPERSON WILLIAMS: [interposing] I
9	think-I think-
10	SYLVIA TYLER:and Anne-Marie said that
11	today. That was the focus. Not the foreclosure
12	buildings. They want the other buildings to sign
13	Regulatory Agreements, all buildings.
14	CHAIRPERSON WILLIAMS: My-my
15	understanding is we've successfully gotten them to
16	agree that the one Regulatory Agreement that they had
17	did not fit all of the buildings that were there.
18	So, I think we have gotten to that point. I want to
19	just be clear on that. I-I can't speak for the next
20	Council. At least I know where we are now. I don't
21	see the Council any time soon taking away the DAMP
22	Tax. I think the coalition has done a very good job
23	on pushing forward. That doesn't mean nothing will
24	change, but right now, I think as we're waiting for
25	this to play out, at least for another three months

1	COMMITTEE ON HOUSING AND BUILDINGS 97
2	or however-maybe hopefully a year or more, but I
3	think while we're figuring this out, I can't see the
4	Council repealing it right at this moment in time
5	while we're seeing they're still doing this listening
6	about the Regulatory Agreement. That can change, and
7	you should continue to keep the pressure on to make
8	sure that the answer always remains the same. The
9	second part is with the foreclosures. Is there a
10	point of—I want—I'm missing—is there any point that
11	you can see a building would have to complete the
12	foreclosure to go to the rent stabilized apartments?
13	At-at what point is it too far that that-there's no
14	other option for a building in your opinion?
15	GLORIANNE HUSSEY-KIRSTINE: Well, we're
16	almost there now because the judgments are about to
17	be entered and once that's entered, it's public
18	record that you're facing foreclosure.
19	CHAIRPERSON WILLIAMS: So, I'm-I'm asking
20	a different question.
21	GLORIANNE HUSSEY-KIRSTINE: I'm sorry.
22	Go ahead.
23	CHAIRPERSON WILLIAMS: And just forget
24	about what HPD is doing.
25	GLORIANNE HUSSEY-KIRSTINE: Okay.

1 COMMITTEE ON HOUSING AND BUILDINGS

CHAIRPERSON WILLIAMS: When in your mind does it come to a point where the building is insolvent and they cannot continue the way it's going and foreclosure to go to rent stabilized is the best option? GLORIANNE HUSSEY-KIRSTINE: We haven't

gotten there, but the 12 that we've done outreach to we've come up with a five-year budget plan, a fiveyear marketing plan. They still have the ability to sell, et cetera. So, we haven't gotten yet to the 12 12--

13 CHAIRPERSON WILLIAMS: [interposing] 14 Well, I'm-I just want to-I'm trying to figure for 15 philosophically is there a point that you believe 16 that a building can get there?

17 GLORIANNE HUSSEY-KIRSTINE: Can get to a 18 point where they can't manage themselves? 19 CHAIRPERSON WILLIAMS: Yes. 20 GLORIANNE HUSSEY-KIRSTINE: I-we're 21 coming from leave no building behind, but I do believe that if we have until next fall--2.2 23 CHAIRPERSON WILLIAMS: Yeah. GLORIANNE HUSSEY-KIRSTINE: --if we have 24 until next fall to work on the remaining 55 buildings 25

1 COMMITTEE ON HOUSING AND BUILDINGS 99 2 I think that we can turn around more than half of 3 them. 4 CHAIRPERSON WILLIAMS: Alright. So, 5 philosophically, do you--GLORIANNE HUSSEY-KIRSTINE: [interposing] 6 7 Did that answer your question? 8 CHAIRPERSON WILLIAMS: -- do you think 9 there is a point where if we've done everything and something can't happen, do you philosophically-does 10 11 the Coalition philosophically agree that there might 12 be a point that the foreclosures have to go through? 13 GLORIANNE HUSSEY-KIRSTINE: Okay, I don't have all the Foreclosure Committee with me here, but 14 15 I do understand what you're saying. Practically 16 speaking there might be some buildings that no matter 17 what you try, the internal structure and unity is 18 lacking for that building to successfully manage 19 itself going forward. That can happen. I agree that 20 can happen. 21 CHAIRPERSON WILLIAMS: Okay, and you think by next fall if this thing is-if this is 2.2 23 postponed by next fall--GLORIANNE HUSSEY-KIRSTINE: [interposing] 24 That's enough time for us to reach those buildings. 25

1	COMMITTEE ON HOUSING AND BUILDINGS 100
2	CHAIRPERSON WILLIAMS: And at that point
3	you would agree that whatever buildings couldn't be
4	saved, it's probably the best option to move forward?
5	GLORIANNE HUSSEY-KIRSTINE: I kind of
6	don't want to go on record as saying that they should
7	go to private developers because, you know, I've
8	shared with you what happens to foreclosed HDFCs such
9	as
10	CHAIRPERSON WILLIAMS: [interposing]
11	They're the foreclosed HDFCs that have gone into rent
12	stabilization?
13	GLORIANNE HUSSEY-KIRSTINE: They've gone
14	into rent stabilizations, but they're flipping for
15	\$17.3 million.
16	CHAIRPERSON WILLIAMS: I see.
17	GLORIANNE HUSSEY-KIRSTINE: As they are
18	renting-they're renting their vacancies at \$3,300 and
19	this is a five-story walk-up, 35 units,
20	CHAIRPERSON WILLIAMS: [interposing] What
21	if we
22	GLORIANNE HUSSEY-KIRSTINE:in 2016.
23	(sic)
24	CHAIRPERSON WILLIAMS: [interposing] I
25	don't agree.
l	

1	COMMITTEE ON HOUSING AND BUILDINGS 101
2	GLORIANNE HUSSEY-KIRSTINE: So, I-I
3	CHAIRPERSON WILLIAMS: I don't know if we
4	can as a city, but what if we can-I don't know if we
5	can, but if there's a way to put a mechanism in there
6	that prevents just ways of flipping the properties.
7	GLORIANNE HUSSEY-KIRSTINE: This-there is
8	a 20-year Regulatory Agreement on this property as we
9	speak. The regular-the ability of HPD to adequately
10	regulate these properties is nil. They have like
11	four or five people to do for hundreds of Regulatory
12	Agreements. So, they really don't have the capacity
13	to prevent this kind of thing.
14	CHAIRPERSON WILLIAMS: So, you're saying
15	those folks that are flipping, are doing something
16	that's illegal?
17	GLORIANNE HUSSEY-KIRSTINE: It's not
18	illegal. No, unfortunately not.
19	CHAIRPERSON WILLIAMS: But what I'm
20	trying to—I'm say if—if we have these buildings
21	GLORIANNE HUSSEY-KIRSTINE: [interposing]
22	Unethical, yeah.
23	CHAIRPERSON WILLIAMS:there's
24	Regulatory Agreement now on those buildings?
25	GLORIANNE HUSSEY-KIRSTINE: Yes.

1	COMMITTEE ON HOUSING AND BUILDINGS 102
2	CHAIRPERSON WILLIAMS: Are you saying the
3	Regulatory Agreement is not being followed?
4	GLORIANNE HUSSEY-KIRSTINE: There's no
5	sales cap?
6	CHAIRPERSON WILLIAMS: Yeah, but I'm
7	saying what if we can get-find a way to do something
8	like that?
9	GLORIANNE HUSSEY-KIRSTINE: Oh, okay, if
10	you can bring that down fine. The Regulatory
11	Agreement would have to be strengthened, but it's
12	also not monitored. So, the \$3,300 a month rentals.
13	This is not affordable housing.
14	CHAIRPERSON WILLIAMS: No it's not.
15	GLORIANNE HUSSEY-KIRSTINE: The ones not
16	HDFC. (sic) There's not one HDFC in the four
17	boroughs that has a maintenance fee of \$3,300 a
18	month. In fact, \$1,500 is the highest. So, if you
19	want to ask
20	CHAIRPERSON WILLIAMS: [interposing] I
21	see.
22	GLORIANNE HUSSEY-KIRSTINE:me would I
23	agree that TPT programs are the best way to go, I
24	look at this and say not so sure, not with the resent
25	situation.

1 103 COMMITTEE ON HOUSING AND BUILDINGS 2 CHAIRPERSON WILLIAMS: So, what would be 3 the best answer for those buildings that we agree may 4 not have the ability to manage themselves. 5 GLORIANNE HUSSEY-KIRSTINE: That you-that you have-like you treat it like an ICU, and you have 6 7 massive input to reorganize the tenants and have them 8 go back to co-op status wherever possible. 9 CHAIRPERSON WILLIAMS: Massive? You mean infusion of capital? 10 11 GLORIANNE HUSSEY-KIRSTINE: As it's not-12 for-profits that for example, Neighborhood Housing 13 Services has that contract that they got from UHAB, and they're only a year old and they're very green. 14 15 There's only five people. CHAIRPERSON WILLIAMS: So, I'm not-I'm 16 17 not opposed to actually debt forgiveness, and 18 infusion of capital because we did it for the banks. 19 So, I have no problem, but there are-I just haven't 20 seen this even sometimes with assisting tenants and 21 things. There are sometimes when you infuse that 2.2 capital, but it's still doesn't fix the problem. So, 23 you don't want to push for that, and like you say, there might be internal structures and they go back 24 25 into the same thing. And so, I'm trying to get to

1	COMMITTEE ON HOUSING AND BUILDINGS 104
2	point where if there's a building like that, what's
3	the best-what's the best result? What's the best?
4	WILL BUCKARY: Part of the solution will
5	have to be HDFC 101. It's got to be-education has
6	got to come into this because that's one of the
7	theories that has happened. You have co-ops who have
8	been around for decades who have hardly had a
9	maintenance increase, and can't pay their bills, and
10	you've-you've got to educate these people, and-and
11	let them do HDFC 101. We've got to see to it that
12	they are part of a conversation where education is
13	moved to the fore.
14	CHAIRPERSON WILLIAMS: Okay.
15	GLORIANNE HUSSEY-KIRSTINE: Chair
16	Williams, may I-may I beg your-about the things we've
17	come across that has led to these issues with
18	arrears? No training for Housing Court. No training
19	ahead of time about wills and estates. As I said,
20	two-thirds of these are senior citizens. Many have
21	passed on. So, they don't know about Surrogate
22	Court. They don't know about commercial properties
23	and how to run them. Right now, 30% of the HDFCs
24	facing foreclosures have commercial properties. They
25	didn't realize that the commercial property tax does

1 COMMITTEE ON HOUSING AND BUILDINGS 105 2 not give an abatement. So, they've been paying the commercial property tax not knowing that they should 3 4 have built into their commercial leases that the vendor, that the store take over the commercial 5 property tax. Also, they weren't told they should 6 get separate water meters for those properties such 7 8 as beauty salons, laundromats, and dry cleaners that 9 use a lot of water. So, a lot of these HDFCs facing foreclosure were paying-were paying sky high water 10 11 bills because they didn't-weren't taught get a 12 separate water meter for your vendor. All of this 13 was missing from the training. So this is the kind of thing that you would build into, you know, going 14 15 forward to help make these co-ops more financially 16 successful. 17 SYLVIA TYLER: And another thing that a 18 lot of-quite a few people live in struggling HDFCs 19 who have loans. They're paying their loans for their 20 back taxes and water to the city. They are not on 21 the foreclosure list yet, but they're struggling.

They say that when they make their monthly payments, the majority of that goes to the interest and very little to the principal. So, the city--and our building experienced that, but we were lucky that the

1	COMMITTEE ON HOUSING AND BUILDINGS 106		
2	Community Service Society one time they made a loan		
3	to us so we were able to pay our taxes and back taxes		
4	and water bill because we were doing the same thing,		
5	making monthly payments. It went to interest, not-		
6	not for principal. So, that is-I don't know if		
7	that's something the City Council could look into,		
8	but the city's interest rates are outrageous, worse		
9	than any bank or shyster type lending company that I		
10	could think of.		
11	CHAIRPERSON WILLIAMS: Thank you. I'm		
12	just wondering if CNYCN has any comments on my		
13	questions about those particular buildings that may		
14	seem insolvent or may seem that they don't have		
15	internal structure to move forward in a solvent way?		
16	LEO GOLDBERG: So, I-I defer to the co-op		
17	experts. We don't deal with HDFCs. We focus more on		
18	1 to 4-family homeowners. I would just add that we		
19	are in the process of creating a Community Land Trust		
20	with some non-profit partners, and while our land		
21	trust is focused on new construction for affordable		
22	homeownership, other land trusts that are in the		
23	process of development are looking at opportunities		
24	to take on distressed HDFCs because it would be a way		
25	of preserving Democratic governance, but with a		

1 COMMITTEE ON HOUSING AND BUILDINGS 107 2 committed steward, not a for-profit developer that 3 would look to flip. CHAIRPERSON WILLIAMS: Which-which-who's 4 5 working on that? LEO GOLDBERG: So, nicely the New York 6 7 City Community Land Initiative is kind of the-the umbrella group, the coalition group that's incubating 8 9 several recent community land trusts, and I can provide more information about them. 10 11 CHAIRPERSON WILLIAMS: Alright, that will be great. I'd love for the community to-to be able 12 13 to look at that. I want to say thank you so much for your testimony. I appreciate it. Those are all the 14 15 question-GLORIANNE HUSSEY-KIRSTINE: Thank you for 16 17 listening. 18 SYLVIA TYLER: Thank you. 19 CHAIRPERSON WILLIAMS: Oh, no problem. 20 So thank you very much. Barring any votes that this 21 committee has to take, this will be my last hearing 2.2 of this term. I just want to thank everyone 23 involved, and all the staff of the Committee: Megan Chin, Jose Conde, Sarah Gastelum, and the previous 24 25 staff that have been here and all my colleagues who

1	COMMITTEE ON HOUSING AND BUILDINGS 108
2	were a part of the committee and even the
3	Administration for-I think, which was a great four
4	years. I think we accomplished a lot in these four
5	years and more than probably a lot of folks thought
6	we would, and I think we did it in a way that was
7	productive and collegial even when disagreeing. Even
8	though we had some pretty interesting hearings or
9	pretty interesting hearings or pretty interesting
10	moments, we got through them. It's just been very
11	prideful for me to have gone from like community and
12	tenant organizer to Chair of the Housing and
13	Buildings Committee of the City of New York. I've
14	had an amazing pleasure doing that, and I thank the
15	Speaker for allowing me to be here, and my staff on
16	my—on my side as well who worked in my office. So,
17	with that, it's been a pleasure and we'll see what
18	happens next year. I hope everybody has a fantastic
19	holiday, a fantastic New Year, and I thank always the
20	sergeant-at-arms who have this great hearings and
21	productive ones as well. Thank you. With that, God
22	Speed, everybody and this hearing Oh, for the
23	record, we've got some stuff for the record. Haver,
24	Zachary (sic) and Manning (sp?) presented testimony
25	

1	COMMITTEE ON HOUSING AND BUILDINGS	109
2	for the record. With that, this hearing is now	
3	closed. [gavel]	
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CERTIFICATE

World Wide Dictation certifies that the foregoing transcript is a true and accurate record of the proceedings. We further certify that there is no relation to any of the parties to this action by blood or marriage, and that there is interest in the outcome of this matter.



Date ____ December 30, 2017