

CITY COUNCIL  
CITY OF NEW YORK

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TRANSCRIPT OF THE MINUTES

Of the

COMMITTEE ON PUBLIC SAFETY JOINTLY WITH COMMITTEE  
ON MENTAL HEALTH, DEVELOPMENTAL DISABILITY,  
ALCOHOLISM, SUBSTANCE ABUSE AND DISABILITY  
SERVICES

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September 6, 2017  
Start: 11:16 a.m.  
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HELD AT: Council Chambers-City Hall

B E F O R E: VANESSA L. GIBSON  
Chairperson

ANDREW COHEN  
Co-Chair

COUNCIL MEMBERS:

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RORY I. LANCOUNCIL MEMBER  
RITCHIE J. TORRES  
STEVEN MATTEO

## A P P E A R A N C E S (CONTINUED)

Susan Herman  
Deputy Commissioner for the NYPD

Angela Ho  
Lieutenant from the NYPD's Training Bureau

Gary Belkin  
Executive Deputy Commissioner of DOHMH, Doctor

Paul Capofari  
Chief Assistant District Attorney for Richmond  
County, Member of National Alliance on Mental  
Illness, NAMI

Michael McMahon  
District Attorney

Sanford Rubenstein  
Attorney at Law, Representing Dwayne Jeune

Charlene Thomas  
Family of Dwayne Jeune

Paulette Pressley  
Mother of Davonte Pressley

Amy Rameau  
Attorney of Law Representing Davonte Pressley

Joshua Goldstein  
Legal Aid Society and Coalition for the Homeless

Joyce Kendrick  
Brooklyn Defender Service

Ruth Lowenkron  
New York Lawyers for the Public Interest

Beth Haroules  
Senior Staff Attorney at New York Civil Liberties

## A P P E A R A N C E S (CONTINUED)

Carla Rabinowitz  
CCITNYC and Community Access

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[gavel]

CHAIRPERSON GIBSON: Good morning ladies  
and gentlemen, welcome to our city council chambers.  
I'm Council Member Vanessa Gibson of the 16<sup>th</sup>  
district of the Bronx and I'm proud to serve as Chair  
of the City Council Committee on Public Safety. I  
welcome each and every one of you here to our very  
important hearing. I'm proud to serve as chair and  
join with my colleague, Council Member Andrew Cohen  
whose chair of the Committee on Mental Health,  
Developmental Disability, Alcoholism, Substance Abuse  
and Disability Services and thank Chair Cohen for Co-  
chairing this important hearing today, the NYPD's  
response to persons in mental health crisis. I would  
also like to thank the members of the Public Safety  
as well as the Mental Health Committee who are here.  
The safety of every New Yorker and every neighborhood  
and every community is of paramount importance to  
each and every one of us and we simply depend on the  
hard-working public servants, the men and women of  
the NYPD to protect us each and every day. Every day  
the NYPD responds to hundreds of 9-1-1 calls  
involving individuals in a mental health crisis. In  
fact, on average the department responds to

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2 approximately 150,000 emergency calls for services  
3 involving individuals with mental health issues. Not  
4 only do officers respond to 9-1-1 calls, they  
5 encounter emotionally disturbed persons and other  
6 individuals that are dealing with mental health  
7 issues while they're on patrol or being flagged down  
8 by New Yorkers for assistance. That is why we want to  
9 make sure that our officers are trained and equipped  
10 with all of the necessary resources when confronted  
11 with these 9-1-1 calls. To ensure that these  
12 interactions between officers and New Yorkers that  
13 are dealing with mental health issues conclude  
14 safely, affectively as well as with compassion. The  
15 department has a multi-level strategy to deal with  
16 those in mental health crisis from guidance in their  
17 patrol guide to specialty units such as ESU, or the  
18 hostage negotiation team with the support and  
19 additional training the vast majority of the over  
20 100,000 annual mental health calls and peacefully and  
21 without any incident to the officer as well as the  
22 civilian. However, we know that there are still  
23 challenges that we face today. It is essential that  
24 we continue to strike a necessary but delicate  
25 balance between both public safety, mental health, as

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2 well as the rights of all residents of this city  
3 regardless of their mental health status. The recent  
4 deaths of Deborah Danner, a 66-year-old Bronx  
5 resident living with schizophrenia as well as Dwayne  
6 Jeune, an emotionally disturbed individual who  
7 resided in Brooklyn were both killed during a police  
8 interaction certainly remind us that there continues  
9 to be room for improvement. We must ensure that all  
10 New Yorkers and officers are safe in all police  
11 civilian interactions. Earlier this year the Office  
12 of the Inspector General for the NYPD published a  
13 report evaluating the NYPD's approach to handling  
14 interactions with people in a mental crisis. The  
15 report raised a number of concerns regarding the  
16 implementation of the NYPD's crisis intervention  
17 team. As a result of this report the NYPD IG issued  
18 several recommendations in areas for improvement. In  
19 April of this year the NYPD wrote a letter in  
20 response to this report outlining their existing  
21 training and protocols and guidelines for responding  
22 to those New Yorkers in a mental health crisis. We  
23 are here this morning to continue the conversation on  
24 how to improve the training and respond to those with  
25 a mental illness. The committee... both committees

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2 would like to explore what the additional challenges  
3 we continue to face as well as how we can improve the  
4 interactions between civilians and police officers.

5 Most importantly the lessons learned from recent  
6 tragic incidents and how we can prevent future  
7 incidents from occurring. I believe that is truly all  
8 of our goal. This open dialogue has and needs to

9 continue among community members, elected officials,  
10 social justice advocates, civil legal service

11 providers, the NYPD, Health Department professionals  
12 and other city agencies as we collectively move

13 forward. We have a number of representatives from

14 both the public as well as the administration is

15 here, the NYPD and the Office of Mental Health at...

16 OMHMH and I'd like to thank the administration and

17 everyone who is here to testify. I'd like to thank

18 and recognize the members of the Public Safety

19 Committee who have joined us today, our minority

20 leader, Steve Matteo, Council Member Vincent Gentile,

21 Council Member Ritchie Torres, Council Member Jumaane

22 Williams, and we have other colleagues here with us,

23 Council Member Paul Lavone... Paul Vallone, Council

24 Member Barry Grodenchik, Council Member Joe Borelli,

25 and Council Member Brad Lander and I also want to

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2 recognize the staff who have done all of the work to  
3 get us to today's hearing. There's been a lot of  
4 conversation on this topic both publicly and  
5 privately and we wanted to make sure that we brought  
6 today's hearing to the forefront. The Committee on  
7 Public Safety, the Senior Legislative Council Deepa  
8 Ambekar, our Policy Analyst Casey Addison and our  
9 Financial Analyst Steve Riester and my Chief of Staff  
10 Dana Wax, thank you for your help and with that I  
11 will turn this hearing over to my fellow Co-chair,  
12 Council Member Andrew Cohen.

13 COUNCIL MEMBER COHEN: Thank you Chair  
14 Gibson. Good morning, my name is Andrew Cohen and I  
15 am the Chair of the Council's Committee on Mental  
16 Health, Developmental Disabilities, Alcoholism, Drug  
17 Abuse and Disability Services. I am pleased to be Co-  
18 chairing this hearing with my colleague Council  
19 Member Vanessa Gibson. While focusing on NYPD's  
20 response to interactions involving people with mental  
21 illness or people in mental crisis we would also like  
22 to learn more about the Department of Health and  
23 Mental Hygiene's role in assisting and preparing  
24 officers for such encounters. Knowing that stigmas  
25 and stereotypes of violence still surround persons



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2 with mental illness how can DOHMH better assist law  
3 enforcement, what can DOHMH do to occur... to ensure  
4 the tragedies... or future tragedies are avoided. I  
5 look forward to examining the current train... training  
6 measures how their effectiveness is measured, whether  
7 is it, it is adequate and how best to support law  
8 enforcement in dealing with the most vulnerable among  
9 us. I want to acknowledge the members of the  
10 committee who have joined us this morning; Council  
11 Member Crowley, Council Member Vallone, Council  
12 Member Grodenchik, and Council Member Borelli.  
13 Lastly, I want to thank the committee staff for their  
14 work in preparation for this hearing; Nicole Bean,  
15 our Legislative Council, our outgoing Legislative  
16 Council, Sylvester Yavana, our new Legislative  
17 Council, Michael Benjamin, our Policy Analyst,  
18 Jeanette Merrill, our Finance Analyst, and Kate  
19 Diebold my Legislative Council. Thank you Chair.

20 CHAIRPERSON GIBSON: Okay. Thank you very  
21 much Chair Cohen and with that we will begin today's  
22 hearing with our first panel that's already  
23 assembled. Our Deputy Commissioner for the NYPD,  
24 Susan Herman; Lieutenant Angela Ho [sp?] from the  
25 NYPD and the Executive Deputy Commissioner of DOHMH,

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2 Doctor Gary Belkin, welcome to each and every one of  
3 you, thank you for being here and now we'll have the  
4 administering of the oath by the Council and then you  
5 may begin your testimony. Thank you once again for  
6 joining us.

7 COMMITTEE CLERK: Do you affirm to tell  
8 the truth, the whole truth and nothing but the truth  
9 in your testimony before this committee and to  
10 respond honestly to council member questions.

11 [off-mic affirmatives]

12 CHAIRPERSON GIBSON: Great, thank you,  
13 you may begin.

14 SUSAN HERMAN: Good morning Chair Gibson,  
15 Chair Cohen and members of the council. I am Susan  
16 Herman, Deputy Commissioner of Collaborative Policing  
17 in the New York City Police Department. Today I am  
18 joined by Lieutenant Angela Ho of the NYPD's Training  
19 Bureau as well as Doctor Gary Belkin, Executive  
20 Deputy Commissioner at the New York City Department  
21 of Health and Mental Hygiene. On behalf of Police  
22 Commissioner, James P. O'Neill I am pleased to  
23 address the council on the NYPD's response to people  
24 in mental health crisis. I want to start by noting  
25 our strong partnership with DOHMH, our work together

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2 has led to productive connections with the mental  
3 health system, community based providers and  
4 organizations and social services. Our partnership  
5 has been critical to advancing NYPD practices and  
6 approaches around health and safety and changing the  
7 way the NYPD interacts and responds to those in  
8 crisis. Throughout my testimony I will highlight  
9 several ways our partnership is thriving. Everyday  
10 NYPD officers safely and effectively interact with  
11 members of the public who experience a mental health  
12 crisis. On average, the NYPD annually receives  
13 160,000 emergency calls for service involving a  
14 person in mental crisis who may be in danger to  
15 themselves or others. In addition to these calls  
16 officers on patrol encounter individuals suffering  
17 from a mental health crisis in a variety of ways when  
18 summoned to other types of emergency calls, when  
19 flagged down by members of the public or when  
20 officers simply observe a distressed person in a  
21 public place. With a population of 8.5 million  
22 residents and a large influx of daily commuters it is  
23 not surprising that officers on patrol have  
24 anecdotally recounted that they interact with a  
25 member of the public in mental crisis nearly every

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2 day. Consequently, it is critical that officers are  
3 equipped to manage these situations and bring them to  
4 successful and safe conclusions. One the department's  
5 most important recent training initiatives, the  
6 Crisis Intervention Team Training or CIT builds on  
7 training we have offered for quite some time and adds  
8 new components designed to enhance our work. CIT is  
9 designed to teach officers to effectively assist  
10 individuals who are in crisis due to mental health  
11 problems, developmental disorders, or are under the  
12 influence of substances. Our four-day class based on  
13 national best practices was developed by NYPD experts  
14 in partnership with DOHMH with input from mental  
15 health professionals and researchers from local  
16 universities as well as members of the mental health  
17 community including consumers, attorneys, and  
18 advocates. Officers learn how to demonstrate empathy,  
19 build rapport with subjects, slow down situations,  
20 and de-escalate negative emotions. The training is a  
21 combination of lectures and interactive role playing  
22 in the police academy's mock environments.  
23 Professional actors portray people with various  
24 mental health problems and people under the influence  
25 of chemical substances in different stages of crisis.

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2 The actors challenge officers with various scenarios  
3 and the clinicians and the academy staff together  
4 show officers how to develop a sense of connection  
5 with emotionally or mentally troubled individuals in  
6 the throes of crisis. The training seeks to improve  
7 officer's de-escalation techniques when interacting  
8 with physically combative subjects in order to create  
9 a safer situation for the officer and the subject.  
10 The training includes mental health consumers who  
11 speak about their positive or negative interactions  
12 with the police. Their comments help to develop  
13 greater understanding of mental illness and promote a  
14 constructive dialogue between the trainees and those  
15 who have experienced it. while the course is not  
16 intended to transform officers into clinicians or  
17 social workers, the goal is to impart a better  
18 understanding of mental illnesses to help officers  
19 assist a person in crisis and gain voluntary  
20 compliance. Since the inception of this four-day  
21 training in June 2015 close to 6,400 uniformed  
22 members have been trained. Also, worth mentioning  
23 separately is our mental health first aid training  
24 initiative geared toward our civilian members. To  
25 date we have trained 680 school safety agents and we

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2 plan on expanding the training to include over 1,100  
3 individuals in the rank of PRA, SPA, and PAA this  
4 October. This is not to say that this training  
5 initiative is a panacea for all interactions that the  
6 NYPD has with those in mental crisis nor does it mean  
7 that officers who have not received this enhanced  
8 training are without skills to deal with those in  
9 mental health crisis. The training and skill I  
10 outlined have long been taught to officers in the  
11 emergency services unit and the hostage negotiation  
12 team and to a lesser extent to all officers. In fact,  
13 our ESU officers serve as a model for the country,  
14 they receive over eight months of training and are  
15 often asked to train other jurisdictions. The NYPD  
16 attributes our history of overwhelmingly successful  
17 interaction with those in crisis to a robust training  
18 program that pre-dates our new CIT Initiative. The  
19 department trains our recruits, our supervisors and  
20 specialized units so that they learn to interact  
21 appropriately with members of the public who may be  
22 suffering from mental illness. Although the goals and  
23 objectives of the training may differ slightly at  
24 each level each training provides attendees with core  
25 skills to identify the symptoms of mental illness and

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2 gain voluntary compliance of an individual who may or  
3 may not pose a danger to himself or others. For  
4 example, since 2003, the department has provided  
5 advanced training for newly promoted supervisors on  
6 interacting with members of the public who are in  
7 crisis. This training is offered during the  
8 sergeants, lieutenants, and captains leadership  
9 development courses, the goal is to reacquaint newly  
10 promoted supervisors with the skills necessary for  
11 managing situations involving people with mental  
12 illness, taught by NYPD personnel in conjunction with  
13 DOHMH supervisors of each rank are taught to  
14 recognize the cognitive behavioral and emotional  
15 symptoms associated with mental illness. Recently we  
16 have begun to train all sergeants and lieutenants in  
17 the full CIT course. Furthermore, all NYPD recruits  
18 at the police academy receive additional training  
19 apart from CIT on how to respond to those in mental  
20 crisis. Recently recruits have been given more  
21 focused training on de-escalation techniques to  
22 enable them to diffuse tense situations including  
23 those involving mentally distressed persons. Concepts  
24 of de-escalation and conflict are interwoven  
25 throughout the recruit curriculum in recurring themes

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2 that are consistently emphasized. The listening and  
3 engagement techniques emphasized in all of their de-  
4 escalation training help recruits develop confidence  
5 to interact with members of the public who may be  
6 suffering from mental crisis. In addition to  
7 classroom modules, recruits also receive over nine  
8 hours of scenario based training on interacting with  
9 those in distress. This scenario training taught in  
10 mock environments reinforces concepts learned in the  
11 classroom and highlights practical tactics recruits  
12 can learn in the field... can use in the field, excuse  
13 me. The combination of our new CIT Initiative along  
14 with our robust multi-tiered training continues to be  
15 effective in equipping officers to interact with  
16 people in mental crisis. In order to vividly  
17 illustrate this point, I would like... first like to  
18 highlight two such interactions by officer who at the  
19 time had not yet received our new CIT followed by two  
20 examples of interactions by officers who had  
21 completed the course. In... this past February two  
22 officers responded to a call concerning a suicidal  
23 male in a hotel, the man's mother called 9-1-1 and  
24 said that her son possibly had a firearm and planned  
25 to kill himself, the officers responded to the hotel



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2 and knocked down the door of his room without opening  
3 the door the man twice told officers to leave  
4 nevertheless the officers entered the hotel room  
5 using a key and found the man on the edge of the bed  
6 with a loaded firearm pointed at his head. Using  
7 skills acquired at the academy one of the officers  
8 began talking to the man to establish a rapport with  
9 him. By speaking empathetically, the officer was able  
10 to get the man to put down the firearm, through calm  
11 and measured communication the officers gained the  
12 man's voluntary compliance in a situation that could  
13 have instantly turned deadly. In November of 2016  
14 several officers responded to an EDP call concerning  
15 a shirtless male with a knife inside a commercial  
16 building. The officers responded to the scene and  
17 spoke with the employees who were working there. The  
18 employees had observed a man entering the building  
19 while acting extremely erratically, the officers  
20 proceeded through the premises and encountered the  
21 man who then barricaded himself in a restroom.  
22 Officers cleared civilians from the area, awaited the  
23 response of the supervisor, the ESU unit and the  
24 hostage negotiation team and began a dialogue with  
25 the man. After speaking with the man and utilizing

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2 crisis communication and de-escalation techniques the  
3 officers were able to gain the individuals voluntary  
4 compliance without the use of force and prior to the  
5 arrival of the specialized units. In the following  
6 two examples officers had received CIT training. Last  
7 January officers responded to a call from a 40-year-  
8 old woman in crisis, armed with knives who was  
9 actively threatening her father's life and daring the  
10 officers to shoot her. Officers sought voluntary  
11 compliance through communication while in tactical  
12 cover. After repeated attempts to get the woman to  
13 drop the knives were not successful an officer tased  
14 her allowing officers to safely subdue her. A later...  
15 a later conversation with the distressed woman's  
16 family revealed that she had intended for the police  
17 to kill her when she called 9-1-1. In April of 2016 a  
18 police officer stated that CIT training gave her the  
19 skills necessary to keep a woman who was threatening  
20 to jump off the tenth story of a building talking  
21 long enough so that ESU could arrive and pull her to  
22 safety. The person in crisis stated she was  
23 determined to commit suicide and had wrapped herself  
24 in a sleeping bag to not create a mess. The police  
25 officer was able to engage her long enough so that

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2 she could be saved. These situations are  
3 representative of encounters that occur on a daily  
4 basis between NYPD patrol officers and people in  
5 mental crisis. They demonstrate the regular and often  
6 exemplary work of NYPD officers. Another innovative  
7 aspect of our response to persons of mental crisis is  
8 the new co-response teams. CRT's consist of NYPD  
9 officers working alongside DOHMH clinicians. The  
10 teams conduct community based proactive outreach to  
11 people living with mental illness and or substance  
12 misuse who have been identified as having escalating  
13 levels of violence. Referrals from various  
14 stakeholders including precinct commanders,  
15 government partners such as homeless services and  
16 social service providers identify those who have an  
17 elevated risk of violence to themselves or others.  
18 This outreach is done before the person decompensates  
19 to the point that they are in crisis. This team  
20 approach provides a rich opportunity for DOHMH and  
21 NYPD to review historical information about  
22 identified mental health consumers including NYPD  
23 records as well as mental health records available to  
24 DOHMH. Prior to deployment in the field co-response  
25 teams create a need based approach to a planned

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2 encounter based on known risk factors. Co-response  
3 has had 676 referrals of which 487 were appropriate  
4 for co-response, over 780 contacts with these clients  
5 were made and over 730 had successful dispositions  
6 including the client being connected to services,  
7 transported to a provider, and entering treatment.  
8 The NYPD constantly seeks to improve the outcomes of  
9 police contacts with people in crisis through ongoing  
10 review and assessment of our procedures and training.  
11 While our current CIT training in many respects  
12 exceeds national standards the ultimate goal for the  
13 department is not just the addition of a single CIT  
14 course but a larger comprehensive response including  
15 a broader collaborative effort among law enforcement,  
16 several other government agencies, mental health  
17 officials and the community. We are already engaged  
18 in interagency working groups including the mayor's  
19 mental health council and the quarterly advisory  
20 group co-hosted by the NYPD and DOHMH with members  
21 including other government agencies, advocates,  
22 community based health care providers, civil rights  
23 attorneys and consumers. They communicate with us  
24 regularly and have had significant input into our  
25 work incorporating health responses and solutions is

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2 the focus of our collaboration with DOHMH and other  
3 stakeholders and key to improving engagement with  
4 individuals in crisis. The department will continue  
5 to work diligently and constructively with both  
6 internal and external stakeholders to fully implement  
7 this larger goal. To that end the department supports  
8 collaborating with the council on your desire to  
9 create a mayoral working group. We support such a  
10 group to assess the city's overall response to  
11 individuals in crisis by not only looking at the  
12 multi-faceted collaborative approach currently being  
13 employed by agencies but also the potential role of  
14 governmental and nongovernmental stakeholders who are  
15 not currently engaged. Thank you again for this  
16 opportunity to testify today, my colleagues and I are  
17 happy to answer any questions that you may have.

18 CHAIRPERSON GIBSON: Thank you very much  
19 Deputy Commissioner, we appreciate your presence and  
20 your testimony and certainly speaking in great detail  
21 about the work that the men and women of the NYPD do  
22 each and every day, the 160,000 calls that are  
23 received into the 9-1-1 call system obviously, an  
24 incredible amount of work, a lot of detail and  
25 certainly the de-escalation and a number of

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2 techniques that have been put forth by the  
3 department, we really want to thank you and commend  
4 you because it's not easy. For those of us that have  
5 interactions in our communities with many of our own  
6 constituents and loved ones who have a relative or a  
7 friend that's dealing with a mental health crisis.  
8 It's a real challenge sometimes to ensure that they  
9 get the level of assistance and I appreciate you  
10 acknowledging some of the city's efforts like Thrive  
11 NYC and Healing NYC, NYC Safe, there are a number of  
12 them, Thrive, to make sure that, you know the first  
13 aid mental health training and other mechanisms are  
14 really in place for many, many New Yorkers so we  
15 really appreciate that. Before I get to my questions  
16 I just want to acknowledge the presence of Council  
17 Member Robert Cornegy of the committee, thank you for  
18 joining us and I want to just start by asking  
19 specifically the content of the CIT training that you  
20 described I wanted to find out what the overlap is  
21 with crisis innovation CIT and the de-escalation  
22 training that you talked about. So, last year I  
23 believe my colleagues and I had an opportunity to  
24 visit the academy and we went through the two, three-  
25 day scenario of de-escalation techniques of the

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2 compassion and other really unique opportunities that  
3 officers were being trained on to deal with members  
4 of the public. So, what I wanted to understand  
5 further is what is the overlap between the de-  
6 escalation training as well as the CIT if there is an  
7 overlap?

8 SUSAN HERMAN: I believe that the  
9 training that you observed last year was part of the  
10 in-service training... [cross-talk]

11 CHAIRPERSON GIBSON: Yes, it was... [cross-  
12 talk]

13 SUSAN HERMAN: ...its offered... [cross-talk]

14 CHAIRPERSON GIBSON: ...the in-service two  
15 day, yes.

16 SUSAN HERMAN: Right, so it was  
17 particular in-service training that was developed for  
18 officers who had been out of the academy for quite  
19 some time. What I wanted to highlight in my testimony  
20 is that the CIT course builds on a very strong  
21 foundation of work on not only crisis communication  
22 but de-escalation techniques that already is woven  
23 throughout the academy curriculum. CIT reinforces  
24 that work, it also gives particular information about  
25 mental illness and substance misuse so that officers

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2 are more likely to recognize what they... identify what  
3 they are seeing when they're seeing somebody who is  
4 using substances or suffers from mental illness and  
5 respond appropriately. So, the CIT is a more  
6 sophisticated, four-day, concentrated course that re-  
7 emphasizes and adds to, builds on the de-escalation  
8 training and the communication skills that all  
9 recruits learn and have been learning for quite some  
10 time.

11 CHAIRPERSON GIBSON: Okay. You indicated  
12 in your testimony that the recruits that are in the  
13 academy when we started in June of 2015 are all being  
14 trained in CIT and many of them I speak to so I, I  
15 can see the work that, you know they were getting and  
16 the experience from the academy itself but you talked  
17 about close to 6,400 uniformed members of service  
18 have been trained is there going to be an expansion  
19 where universally every MOS is going to have CIT  
20 training, how is that going to work?

21 SUSAN HERMAN: So, when we first began we  
22 were training recruits as well as in-service, we were  
23 doing... [cross-talk]

24 CHAIRPERSON GIBSON: Right... [cross-talk]  
25



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2 SUSAN HERMAN: ...both at the same time,  
3 the national standard for CIT training is that you  
4 have no more than 30 people in a class at a time. So,  
5 to comport with that national standard is challenging  
6 when you have a department as large as ours. Right  
7 now, we have suspended the training for recruits and  
8 are focusing on supervisors, sergeants, and  
9 lieutenants who respond to every call involving a  
10 person with mental distress. So, if we have right now  
11 6,400 people in the field who have been trained,  
12 we're focusing on sergeants and lieutenants now, they  
13 will all be trained by the end of 2018, all the  
14 supervisors that means that at every scene there will  
15 definitely be someone, a supervisor at least and  
16 likely someone on patrol as well, an officer as well  
17 but we're focusing on supervisors first to make sure  
18 that we definitely have someone on the scene who is  
19 CIT trained and then we'll go back to recruits and  
20 general in-service training.

21 CHAIRPERSON GIBSON: Okay, how... what's  
22 the duration of time you anticipate that suspension  
23 being in place?

24 SUSAN HERMAN: So, the supervisors will  
25 all be trained by the end of 2018... [cross-talk]

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2 CHAIRPERSON GIBSON: Okay... [cross-talk]

3 SUSAN HERMAN: ...and then we go back to  
4 everybody else.

5 CHAIRPERSON GIBSON: Okay and does that  
6 also apply... what, what about patrol officers, not  
7 recent graduates but patrol officers... [cross-talk]

8 SUSAN HERMAN: That's the in-service  
9 training that I'm speaking... [cross-talk]

10 CHAIRPERSON GIBSON: Okay... [cross-talk]

11 SUSAN HERMAN: ...about and we are focusing  
12 on patrol, that is the national standard is that you  
13 focus on patrol, there are many parts of the  
14 department that are not as high of priority as  
15 patrol.

16 CHAIRPERSON GIBSON: Okay and beyond 2018  
17 as you have captains, lieutenants, and the  
18 supervisors that are all trained on CIT you revert  
19 back... [cross-talk]

20 SUSAN HERMAN: Sergeants and lieutenants.

21 CHAIRPERSON GIBSON: Sergeant and  
22 lieutenants, you revert back to the recruits that are  
23 in the academy... [cross-talk]

24 SUSAN HERMAN: And the in-service...

25

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2 CHAIRPERSON GIBSON: And in-service does  
3 that also include an expansion to NCO's and community  
4 affairs officers, those that really deal with the  
5 public... [cross-talk]

6 SUSAN HERMAN: Sure, they, they would be  
7 included in the general in-service, absolutely and  
8 could be a priority at... as needed we have focused on  
9 particular task forces or parts... units in the  
10 department and we will continue to do that. ...

11 CHAIRPERSON GIBSON: Okay, got it. And I  
12 wanted to ask further in terms of the CIT how is that  
13 different from the specialized units you talked about  
14 like ESU... [cross-talk]

15 SUSAN HERMAN: Right... [cross-talk]

16 CHAIRPERSON GIBSON: ...and hostage  
17 negotiation, I know they have training that's a lot  
18 more expansive but is there a lot of overlap in the  
19 curriculum of the training?

20 SUSAN HERMAN: Well I would say that the,  
21 the specialized units; HNT and ESU get basically  
22 everything that you get in the CIT training plus a  
23 whole lot more, so there's a lot of overlap. They're,  
24 they're learning crisis communication, they're  
25

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2 learning tactical skills but ESU officers are trained

3 for about eight months... [cross-talk]

4 CHAIRPERSON GIBSON: Uh-huh... [cross-talk]

5 SUSAN HERMAN: It's a very extensive  
6 training.

7 CHAIRPERSON GIBSON: How many ESU  
8 officers do we have now and HNT, do you have a  
9 number?

10 SUSAN HERMAN: I don't have a number, we  
11 can get that to you.

12 CHAIRPERSON GIBSON: Okay. Okay and  
13 basic understanding when a call comes into 9-1-1 how  
14 is it determined that the call could potentially be  
15 classified as an EDP, do the patrol officers that  
16 receive the calls make that determination and when  
17 and if the decision is made to bring in ESU or HNT  
18 how does that work, can you give us a basic  
19 understanding of how that... [cross-talk]

20 SUSAN HERMAN: Sure... [cross-talk]

21 CHAIRPERSON GIBSON: ...works?

22 SUSAN HERMAN: So, a call comes in to 9-  
23 1-1, it's a civilian 9-1-1 call taker whose  
24 answering... [cross-talk]

25 CHAIRPERSON GIBSON: Right... [cross-talk]

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2 SUSAN HERMAN: ...the phone asking about  
3 the emergency and they have a series of questions  
4 that they're taught to ask that elicit enough  
5 information pretty quickly to determine whether this  
6 is someone with a mental health problem likely to be  
7 in danger. So, once that is determined they're  
8 notifying EMS, they're notifying patrol and ESU is  
9 notified at the same time. A supervisor in the  
10 precinct is also aware of this call and as, as a  
11 dispatcher dispatches this call it may be given to a  
12 particular car, the supervisor is aware of who in the  
13 precinct has been trained in CIT and can redirect or  
14 direct that call as appropriate if it's feasible to  
15 have a CIT trained person answer that that's the  
16 directive that officers have now, that's in the  
17 patrol guide. If the responding officer is determined  
18 for whatever reason the situation has been resolved,  
19 it's not as dangerous or as complicated or it's  
20 unnecessary, it's unfounded they... for whatever reason  
21 ESU doesn't need to be there they can say that ESU is  
22 unnecessary but it's a supervisor who would make that  
23 decision unless it's resolved completely before the  
24 supervisor gets there.

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2 CHAIRPERSON GIBSON: Right, okay. So, I  
3 just want to further understand because you mentioned  
4 that each supervisor would obviously know the patrol  
5 officers on that particular shift, that platoon they  
6 would know the patrol officers that are assigned to a  
7 sector they would know if they have the CIT training  
8 so when the call comes in and it goes to... you know if  
9 I'm in sector Adam and I'm an officer trained in CIT  
10 and I get the call the supervisor obviously you're  
11 saying would know that and would allow me and my  
12 partner the opportunity to respond to that call so  
13 what I'm trying to understand is what happens in a  
14 scenario if... and I can't imagine that for any  
15 particular platoon you would not have sector patrol  
16 cops that would not be trained in CIT so... [cross-  
17 talk]

18 SUSAN HERMAN: Well we have 64... [cross-  
19 talk]

20 CHAIRPERSON GIBSON: Right... [cross-talk]

21 SUSAN HERMAN: Hundred officers now so it  
22 is... [cross-talk]

23 CHAIRPERSON GIBSON: Okay... [cross-talk]

24 SUSAN HERMAN: ...possible that that would  
25 be the case but our goal is for every tour to always

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2 have... currently to always have at least one person  
3 who is CIT trained and every week we're training 90  
4 more people every week so we're, we're training at a  
5 pretty fast clip.

6 CHAIRPERSON GIBSON: Okay, so how do you  
7 ensure for the precincts that don't have as many as  
8 others so how do you determine as you roll out and  
9 expand and get more patrol officers trained on CIT,  
10 are you looking at existing 9-1-1 calls and the  
11 geographic area, the precinct to say... like my  
12 precinct in the Bronx, the 44 has a high number of  
13 EDP calls into 9-1-1 so those officers obviously need  
14 to be trained at a higher rate than others, how does  
15 that work to make sure that there's balance and at  
16 least there's... in a response where CIT trained patrol  
17 officers are working on each shift.

18 SUSAN HERMAN: I think... I think your  
19 questions is, is a good one because what you're  
20 indicating is we not only need to have a balance we  
21 need to be mindful of where there are more calls,  
22 calls... [cross-talk]

23 CHAIRPERSON GIBSON: Right... [cross-talk]

24 SUSAN HERMAN: In the beginning when we  
25 first started training in CIT we were focusing on the

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2 Bronx and Manhattan and Manhattan North, both the  
3 Bronx and Manhattan North. In the beginning, there  
4 was a high concentration of in-service training in  
5 those areas... [cross-talk]

6 CHAIRPERSON GIBSON: Okay... [cross-talk]

7 SUSAN HERMAN: Then when we started  
8 training all recruits those recruits are dispersed  
9 among the entire city... [cross-talk]

10 CHAIRPERSON GIBSON: Right... [cross-talk]

11 SUSAN HERMAN: All precincts and our goal  
12 as we said is every precinct, every tour should have  
13 one so we're, we're looking at that but we are... as I  
14 said we're trying to keep training people, we will  
15 have all supervisors throughout the city trained by  
16 2018 so that any EDP call anywhere in the city will  
17 definitely have at least one person whose been  
18 trained in CIT.

19 CHAIRPERSON GIBSON: Okay, I just want to  
20 ask a question about the CRT's, the co-response teams  
21 which I've been given several suggestions and I  
22 wanted to bring it to your attention and I, I love  
23 the idea of having, you know a co-team, a response  
24 team that goes out with officers but the CRT that you  
25 described seems much more preventative in focusing on



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2 those New Yorkers that have already been identified  
3 to have an existing mental illness whether there's  
4 been a series of 9-1-1 calls or these are individuals  
5 that officers may have a relationship with and know  
6 and so they're already on our radar, that's a good..  
7 [cross-talk]

8 SUSAN HERMAN: They're on some... [cross-  
9 talk]

10 CHAIRPERSON GIBSON: ...thing... [cross-talk]

11 SUSAN HERMAN: ...they're on somebody's  
12 radar.

13 CHAIRPERSON GIBSON: Right, they're on  
14 someone's radar and that's a good thing... [cross-talk]

15 SUSAN HERMAN: Sometimes the police and  
16 others... [cross-talk]

17 CHAIRPERSON GIBSON: I guess what I'm  
18 trying to, to ask is for the potentially many, many  
19 others that are not on anyone's radar, not on DOHMH,  
20 NYPD, they're not on anyone's radar but potentially  
21 still need existing assistance are you looking at the  
22 CRT's, the co-response teams in terms of expanding  
23 them where potentially a mental health counselor  
24 could go out with an officer on a call, is that  
25 something that you've talked about?

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2 SUSAN HERMAN: We're certainly looking at  
3 expanding the capacity of co-response, we are  
4 definitely looking at many ways to involve mental  
5 health expertise in guiding officer, they don't  
6 necessarily have to be out on a call... [cross-talk]

7 CHAIRPERSON GIBSON: Okay... [cross-talk]

8 SUSAN HERMAN: ...with every officer but  
9 ways to incorporate the mental health expertise. It's  
10 very appropriate but I, I think I, I also... I, I hope  
11 you appreciate that the people that the co-response  
12 teams are seeing certainly are people that are  
13 already on our radar but they're also people who  
14 without the assistance that they're getting from the  
15 co-response teams which is... which has been enormously  
16 effective in connecting them to services... [cross-  
17 talk]

18 CHAIRPERSON GIBSON: Uh-huh... [cross-talk]

19 SUSAN HERMAN: ...they might have turned  
20 into a crisis... [cross-talk]

21 CHAIRPERSON GIBSON: Right... [cross-talk]

22 SUSAN HERMAN: ...these are people who, who  
23 two years ago if, if there had been a 9-1-1 call and  
24 we were looking at them and saying look at this  
25 person's history, why did somebody not do something,

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2 these are those people, we're trying to do something  
3 before something awful happens and... [cross-talk]

4 CHAIRPERSON GIBSON: Right... [cross-talk]

5 SUSAN HERMAN: ...in the overwhelming  
6 number of times that we've interacted with people  
7 through the co-response teams there have been really  
8 successful interactions, they've been connected to  
9 services, they've been connected to... [cross-talk]

10 CHAIRPERSON GIBSON: Uh-huh... [cross-talk]

11 SUSAN HERMAN: ...homeless shelters, we see  
12 that they're back on their medications and they're  
13 back on track.

14 CHAIRPERSON GIBSON: Okay, right and no,  
15 no and I, I'm... apologies for not acknowledging that  
16 but certainly as I said preventative, preventative  
17 services and a multitude of referrals and social  
18 services for many of these individuals is great  
19 because you're saving their lives and you're giving  
20 them an opportunity to get the assistance that they...  
21 [cross-talk]

22 SUSAN HERMAN: Yeah... [cross-talk]

23 CHAIRPERSON GIBSON: ...need and I  
24 appreciate that, I attribute it to the work that a  
25 lot of the DV officers do with their clients where

they do regular home visits and, and just basic checkups to make sure that the New Yorker is taking their meds, they're... you know visiting their programs and things of that nature... [cross-talk]

SUSAN HERMAN: Yeah, it's not... it's not quite let's check on anybody who has mental illness, it's much more people who have been identified as likely to have mental illness that they have already demonstrated escalating levels of violence so this is someone who's on somebody's radar because their actions are calling out to us, it's not just somebody who's off their meds, it's somebody who's may be in a shelter who one week has loudly cursed at people and another week has thrown a chair and then a month later threatens people that's escalating levels of violence.

CHAIRPERSON GIBSON: Right...

SUSAN HERMAN: That's the client of co-response. Some are in shelters, some are at home, some are homeless on the street, they're in many different kinds of situations but someone believes that their behavior is getting worse.

CHAIRPERSON GIBSON: Right, okay. When a 9-1-1 call comes in and the patrol officers respond

to a person in mental health crisis many of the cases and calls that I've been privy to I know usually end with an individual going to the hospital is there any level of follow up and you know how far do officers take that particular call, is there a referral of services, how does that work to make sure that, you know the individual that's either taken into police custody or they're taken to a hospital what are we doing in terms of following up with that individual to make sure that they're getting the assistance needed?

SUSAN HERMAN: So, I'm going to let Doctor Belkin... [cross-talk]

CHAIRPERSON GIBSON: Okay... [cross-talk]

SUSAN HERMAN: ...answer that but just to say that individuals that are identified by us as being in mental health crisis they are brought to a hospital...

CHAIRPERSON GIBSON: Uh-huh...

SUSAN HERMAN: They are... they are not taken to custody immediately, they're... they may be arrested but they're taken immediately to a hospital.

CHAIRPERSON GIBSON: Okay...

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2 SUSAN HERMAN: Would you like to talk  
3 about the... [cross-talk]

4 CHAIRPERSON GIBSON: Doctor Belkin...  
5 [cross-talk]

6 SUSAN HERMAN: ...follow up?

7 GARY BELKIN: Yeah and, and thanks for  
8 the question because you signaled Thrive initiatives,  
9 NYC Safe in particular and why we're working with  
10 NYPD at... we, we share this idea of a spectrum which...  
11 of response which, which is really what you're  
12 bringing up that... and that those pieces talk to each  
13 other. So, NYC Safe is one example, is a big step  
14 towards giving this encounter with a police officer  
15 to have more options, more bridges back into the  
16 treatment system and so we built out an array of new  
17 treatment options, mobile teams, other treatment  
18 teams that we've enlarged the capacity of so that  
19 there are those options and we are connecting with  
20 hospitals and with NYPD through the co-response teams  
21 to refer people into those options.

22 CHAIRPERSON GIBSON: I just want... one,  
23 one... want to raise one more question before I turn it  
24 over to my Chair, Deputy Commissioner I want to go  
25 back a little bit because I just want to further

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2 understand the expansion of CIT, making sure that,  
3 you know obviously every patrol officer, every  
4 supervisor is well equipped as your expanding how are  
5 we best making sure that every precinct as best we  
6 can... you know my concern is, is there may be those  
7 situations where, you know two patrol officers are  
8 not trained in CIT and there is a person that needs  
9 assistance so I just want you to expand on that just  
10 a little bit in terms of time frame and how we build  
11 this out to make sure that all of our precincts and  
12 all of the platoons are covered?

13 SUSAN HERMAN: So, we're training  
14 citywide... [cross-talk]

15 CHAIRPERSON GIBSON: Right... [cross-talk]

16 SUSAN HERMAN: The sergeants and  
17 lieutenants, that's a citywide effort so that would  
18 be every tour, every precinct... [cross-talk]

19 CHAIRPERSON GIBSON: Right... [cross-talk]

20 SUSAN HERMAN: Somebody will be CIT  
21 trained.

22 CHAIRPERSON GIBSON: Okay... [cross-talk]

23 SUSAN HERMAN: ...at every interaction.

24 Once we've trained all of the supervisors we've also  
25 trained... we trained field training officers, NCO's

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2 will get the training, we trained the crisis outreach

3 and support unit formally the homeless outreach unit...

4 [cross-talk]

5 CHAIRPERSON GIBSON: Uh-huh... [cross-talk]

6 SUSAN HERMAN: ...we trained lots of people

7 but we have... we are now focusing after we've trained

8 6,400 officers who are all over the city currently we

9 are now focusing on supervisors who are all over the

10 city and they respond to every single EDP call.

11 CHAIRPERSON GIBSON: Okay, so the

12 capacity challenge we face obviously we have to have

13 a small setting, you, you mentioned 30, 30... [cross-

14 talk]

15 SUSAN HERMAN: We have to have 30 in a

16 class... [cross-talk]

17 CHAIRPERSON GIBSON: In a class... [cross-

18 talk]

19 SUSAN HERMAN: ...I'd also like to say that

20 the, the people in Memphis who were the first city to

21 adopt this kind of CIT training their standard for

22 how much training an officer... a department should

23 undertake is 25 to 30 percent of patrol, we're almost

24 there and our plan is to do everybody on patrol but I

25 just want to say most... many departments around the



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2 country are training everybody but there are many  
3 departments around the country that don't believe  
4 that it's necessary to train everybody, you just need  
5 to have a certain number of people who've had this  
6 training and they effect the, the behavior and, and  
7 the outcomes sufficiently.

8 CHAIRPERSON GIBSON: Okay, yes, I'm, I'm  
9 aware of what Memphis is doing and thankfully we are  
10 the city of New York with 8.5 million residents and  
11 we recognize that we want to get to 100 percent...

12 [cross-talk]

13 SUSAN HERMAN: Yep... [cross-talk]

14 CHAIRPERSON GIBSON: I appreciate the 25  
15 to 30 percent but in a city of such great diversity  
16 and challenge that's a bare minimum for us, we should  
17 always aim to get everyone trained so that there is a  
18 level of experience and I know officers, I've talked  
19 to them directly and they like the CIT training, they  
20 think it helps them in the work that they do because  
21 there are so many different... you know forms of a  
22 mental illness that are not always visible that you  
23 can't see and we assume that officers are supposed to  
24 know it all... [cross-talk]

25 SUSAN HERMAN: Uh-huh... [cross-talk]

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2 CHAIRPERSON GIBSON: ...and so we want to  
3 make sure they're best prepared so I'm grateful that  
4 we are recognizing that we need to get to 100  
5 percent... [cross-talk]

6 SUSAN HERMAN: Yep... [cross-talk]

7 CHAIRPERSON GIBSON: All I'm saying...  
8 [cross-talk]

9 SUSAN HERMAN: ...we're, we're there...  
10 [cross-talk]

11 CHAIRPERSON GIBSON: ...is... [cross-talk]

12 SUSAN HERMAN: ...we're going to keep...  
13 [cross-talk]

14 CHAIRPERSON GIBSON: ...as a city... [cross-  
15 talk]

16 SUSAN HERMAN: ...going... [cross-talk]

17 CHAIRPERSON GIBSON: ...council we want to  
18 help you get to 100 percent faster, that's all. I  
19 think... you know obviously it, it's great that we're  
20 focusing on the small setting which is important but  
21 I definitely think, you know I'm a little concerned  
22 because I want to make sure that we continue to get  
23 more and more officers and supervisors in, in CIT  
24 training. Okay, I'm glad everyone agrees. Let me turn  
25 this over to my colleague, Chair Cohen.

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2 COUNCIL MEMBER COHEN: Thank you Chair  
3 Gibson. You know first I guess as a predicate matter,  
4 I mean obviously most people, the vast majority of  
5 people with mental illness do not... you know have  
6 encounters with the police that it's not a... it's not  
7 a law enforcement issue for most New Yorkers dealing  
8 with, with mental health issues so I just... I want to  
9 be clear on that and, and I'm not as knowledgeable  
10 obviously as the Chair on the procedures and, and the  
11 interactions but I'm going to take advantage of the  
12 opportunity to try to educate myself a little bit and  
13 I... and I think I'm going to cover some ground that  
14 the Chair covered again but just to... so that I  
15 understand, I mean... you know a lot of the, the  
16 headlines are... you know when an, an officer  
17 encounters someone, an emotionally disturbed person  
18 that they, they did not know that they were go... that  
19 they... either the, the, the 9-1-1 call didn't make it  
20 clear to them that it was an EDD call or for whatever  
21 reason they encounter someone, I'm not sure what the  
22 procedure is in terms of having a supervisor like you  
23 get to the scene and now you realize that this is a...  
24 is an, an emotionally disturbed person, what... I'm not  
25 clear on what the procedure is.

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2 SUSAN HERMAN: So, there's no sort of  
3 step by step procedure, the patrol guide is, is about  
4 guidance for officers and in certain situations the  
5 approach is to keep a certain distance when... in  
6 certain situations you want to isolate and contain  
7 someone, in other situations you want to engage and  
8 communicate with them and try and de-escalate a  
9 situation and the training helps officers know which  
10 situation... [cross-talk]

11 COUNCIL MEMBER COHEN: If, if I'm not  
12 trained... and does... is... does the answer to my question  
13 change if I am trained versus I'm not trained?

14 SUSAN HERMAN: No because you are trained  
15 to some extent, the CIT training is extensive in  
16 depth excellent training, it's, it's been evaluated  
17 nationally and we're very pleased that we're offering  
18 it but I don't want to imply that without CIT  
19 training our officers have not gotten already  
20 significant appropriate training, they have.

21 COUNCIL MEMBER COHEN: So, so right...  
22 [cross-talk]

23 SUSAN HERMAN: They're better off...  
24 [cross-talk]

25 COUNCIL MEMBER COHEN: ...now... [cross-talk]

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2 SUSAN HERMAN: ...with the CIT training...

3 COUNCIL MEMBER COHEN: I, I, I totally... I  
4 think everybody agrees with that...

5 SUSAN HERMAN: Yeah...

6 COUNCIL MEMBER COHEN: But if... so, if I'm  
7 an officer who's not CIT trained but I find myself in  
8 a situation where I'm dealing with an emotionally  
9 disturbed person I'm going to proceed under, under...  
10 with the training I have... [cross-talk]

11 SUSAN HERMAN: Which... [cross-talk]

12 COUNCIL MEMBER COHEN: ...I'm not... [cross-  
13 talk]

14 SUSAN HERMAN: ...has taught you  
15 communication skills, it's taught you de-escalation  
16 skills, we continue to improve our training and add  
17 to that training so an officer in the academy now  
18 probably gets more of that kind of training than an  
19 officer ten years ago, 15 years ago.

20 COUNCIL MEMBER COHEN: So, but I'm not  
21 required to try... to call... to tell a supervisor that I  
22 have an EDD... [cross-talk]

23 SUSAN HERMAN: A supervisor is going to  
24 come, yes. If you... if... a supervisor is going to come  
25 if it's been... [cross-talk]

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2 COUNCIL MEMBER COHEN: That's part of the  
3 answer to my question another words, I identified  
4 that this is an EDP person... [cross-talk]

5 SUSAN HERMAN: Yeah, a supervisor is  
6 going to come... [cross-talk]

7 COUNCIL MEMBER COHEN: The first thing...  
8 not necessarily the first thing but one of the things  
9 I'm going to do is I'm going to call my supervisor  
10 and tell them...

11 SUSAN HERMAN: Yes...

12 COUNCIL MEMBER COHEN: That I... [cross-  
13 talk]

14 SUSAN HERMAN: Yes... [cross-talk]

15 COUNCIL MEMBER COHEN: ...even though it  
16 wasn't a 9-1-1 EDP call I... [cross-talk]

17 SUSAN HERMAN: Yes... [cross-talk]

18 COUNCIL MEMBER COHEN: Okay, that's,  
19 that's the kind... that's... [cross-talk]

20 SUSAN HERMAN: Yes... [cross-talk]

21 COUNCIL MEMBER COHEN: That's what I want  
22 to know... [cross-talk]

23 SUSAN HERMAN: It's also true... [cross-  
24 talk]

25

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2 COUNCIL MEMBER COHEN: ...if there was a...  
3 [cross-talk]

4 SUSAN HERMAN: ...that as soon as it is  
5 identified as such either by the call taker or the  
6 officer ESU is ready to come and is rolling until  
7 they're told not to... that they're not needed.

8 COUNCIL MEMBER COHEN: They're  
9 automatically coming unless you tell them not to  
10 come?

11 SUSAN HERMAN: They're coming unless  
12 they're told not to.

13 COUNCIL MEMBER COHEN: Okay. Can... do, do  
14 you know what their response time is for that?

15 SUSAN HERMAN: I don't have that, I'm  
16 sorry but I would like to correct something that I  
17 said earlier which was that we're exclusively  
18 training supervisors right now, we are training  
19 sergeants, lieutenants as well as one cohort of in-  
20 service training every week.

21 COUNCIL MEMBER COHEN: Okay, is there any  
22 reason why the, the responding officer would not wait  
23 if, if they think that, that the ESU is necessary  
24 like they would just... if the situation was... [cross-  
25 talk]

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2 SUSAN HERMAN: That's... those... [cross-  
3 talk]

4 COUNCIL MEMBER COHEN: ...the, the person  
5 was... [cross-talk]

6 SUSAN HERMAN: ...are the reasons... [cross-  
7 talk]

8 COUNCIL MEMBER COHEN: ...barricaded in  
9 their apartment or the person was barricaded in their  
10 room or... [cross-talk]

11 SUSAN HERMAN: It's... each situation is  
12 completely fact specific and things happen quickly  
13 sometimes, they escalate quickly sometimes, people  
14 are barricaded one minute and then come out of a room  
15 another minute, they are... they're running, there's  
16 noise, there... things happen quickly and sometimes  
17 there's time for ESU to get there and sometimes there  
18 isn't, that's why all first responders should have  
19 this training and at some point, they will.

20 COUNCIL MEMBER COHEN: Okay. The, the,  
21 the four-day training, the CIT training how was that  
22 developed, did... was it developed collaboratively,  
23 did, did you play... did DOHMH... [cross-talk]

24 SUSAN HERMAN: It was developed  
25 collaboratively between the NYPD and the Department



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2 of Health, senior officials in both agencies traveled  
3 to other cities, went to state and national  
4 conferences, interviewed people from other police  
5 departments, observed training in other police  
6 departments and I think it's fair to say that we took  
7 the best of what we saw from all the training around  
8 the country and added some of our own components to  
9 it but it's, it's based on core components that are  
10 similar all over the country, CIT is taught in  
11 jurisdictions all over the country but we have our  
12 own NYPD, DOHMH version, we developed it together, we  
13 teach it together...

14 COUNCIL MEMBER COHEN: You teach it  
15 together the... [cross-talk]

16 SUSAN HERMAN: We teach it together in  
17 the classroom, there are NYPD academy instructors and  
18 clinicians teaching together every single cohort and  
19 that means they are not only both engaged in lecture  
20 but they're both engaged in critiquing officers in  
21 their role playing and reviewing not only tactics but  
22 communication and physical tactics, verbal  
23 communication all of it both by the clinician and the  
24 NYPD trainer.

25

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2 COUNCIL MEMBER COHEN: And again I, I  
3 think that the chair sort of covered this and I'm not  
4 sure if I'm going to use the right language in terms  
5 of, of sort of in the precinct knowing who... people...  
6 [cross-talk]

7 SUSAN HERMAN: Who has been CIT trained...

8 COUNCIL MEMBER COHEN: No, not... no, not  
9 who has been CIT trained, who are potentially EDP's  
10 or you know frequent flyers so to speak, people that  
11 we get calls about with some... you know I, I... you know  
12 I have a very good friend who, you know sometimes  
13 ends up off their medication and is... you know really  
14 had some problems and when they're not... when they  
15 take their medication they are... they are... [cross-  
16 talk]

17 SUSAN HERMAN: Uh-huh... [cross-talk]

18 COUNCIL MEMBER COHEN: ...you wouldn't... you  
19 wouldn't know that they had mental health issues are,  
20 are precincts aware... like is there any way to... that  
21 you're aware of who these people are like if they are  
22 frequent flyers so to speak?

23 SUSAN HERMAN: So, one of the reasons  
24 that we're training the neighborhood coordination  
25 officers in CIT is that they are really walking

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2 around their neighborhoods and getting to know  
3 community members well and so that's not a, a formal  
4 transfer of a list but it's communicating with people  
5 and seeing how they're doing and talking to families  
6 and talking to business people, talking to people who  
7 work in the community and getting to know them and  
8 getting to know their needs and that's helpful.

9 COUNCIL MEMBER COHEN: But, but... and I...  
10 and I... there may be constitutional issues or legal  
11 issues keeping... another word keeping track of people...  
12 [cross-talk]

13 SUSAN HERMAN: There could very well be...

14 COUNCIL MEMBER COHEN: There could very  
15 well be but is there an... it is my understanding  
16 though that, that you do... that the precinct has some  
17 knowledge of, of DV situations... DV victims that you  
18 have more... you have records about that... [cross-talk]

19 SUSAN HERMAN: We certainly know about  
20 crime victims, that's right.

21 COUNCIL MEMBER COHEN: Okay...

22 SUSAN HERMAN: We do know about crime  
23 victims.

24 COUNCIL MEMBER COHEN: I understand. I do  
25 appreciate that. Madame Chair I may have more

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2 questions but I'm perfectly willing to turn it over  
3 at the moment.

4 CHAIRPERSON GIBSON: Okay.

5 COUNCIL MEMBER COHEN: Thank you very  
6 much.

7 CHAIRPERSON GIBSON: Thank you very much  
8 Chair Cohen, Deputy Commissioner I just had one  
9 question before I turn it over to my other  
10 colleagues. I wanted to ask about the process for any  
11 particular 9-1-1 EDP related call that may end where  
12 the individual is injured and or unfortunately killed  
13 what happens, you know with the investigation and how  
14 is that particular case used to look at improvements  
15 to existing training?

16 SUSAN HERMAN: So, after any use of  
17 lethal force or any shooting there's a very  
18 comprehensive review, every single case in the police  
19 department goes through a very comprehensive review  
20 of what were the tactics that were used, was... how did  
21 we get in the situation, could it have been done  
22 differently, what was... were things done appropriately  
23 and where our training needs to be improved or  
24 tweaked it is. When an officer needs instruction on  
25 tactics they get that. We try and learn as much as we

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2 can from all of these incidents and over the years  
3 our training has evolved, our equipment has evolved,  
4 our procedures, our patrol guide procedures have  
5 changed because we are learning from every single  
6 incident.

7 CHAIRPERSON GIBSON: Okay and in some of  
8 the cases that obviously were very public, family  
9 members and loved ones that call 9-1-1 about a loved  
10 one in distress and needing assistance, I wanted to  
11 ask about as... again I go back to my initial question  
12 about the expansion of CIT beyond the 6,400 and as we  
13 expand to all of the supervisors and some of the  
14 incidents that we've obviously read and heard so much  
15 about there was a supervisor, a sergeant that was,  
16 you know sent to that particular location so I want  
17 to ask again as you expand and looking at particular  
18 precincts where we need to double up on CIT training  
19 is that something that you're also looking at based  
20 on the number of cases and incidents that have  
21 happened with a person injured or killed while a  
22 particular 9-1-1 call was dispatched, does that make  
23 sense?

24 SUSAN HERMAN: So, we are... we are at the  
25 point where if, if we have all of the supervisors

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2 trained which we will shortly you'll have a  
3 supervisor who has CIT training at every single EDP  
4 call. As we train more and more officers and I... I'm  
5 not sure I was clear, I misspoke earlier, we are not  
6 only doing sergeants and lieutenants, one cohort of  
7 sergeants, one cohort of lieutenants we're also  
8 continuing to do one cohort of in-service training  
9 for officers now. So, we have three cohorts a week or  
10 90 people. So, we're continuing to fill the, the gaps  
11 in CIT trained officer level people throughout the  
12 city and we're training sergeants and lieutenants so  
13 we are looking carefully and as we train NCO's and  
14 field training officers we're also... we're also  
15 training people who have impact on other people. The  
16 field training officers are constantly supervising...  
17 [cross-talk]

18 CHAIRPERSON GIBSON: Right... [cross-talk]

19 SUSAN HERMAN: ...newly graduated... [cross-  
20 talk]

21 CHAIRPERSON GIBSON: ...new police  
22 officers... [cross-talk]

23 SUSAN HERMAN: ...right... [cross-talk]

24 CHAIRPERSON GIBSON: ...right... [cross-talk]

25

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2 SUSAN HERMAN: So, they have a real  
3 impact on their behavior.

4 CHAIRPERSON GIBSON: Okay, how can the  
5 city council moving forward be helpful with expanding  
6 this and, and moving it along in terms of your  
7 capacity? So, the challenge that the department has  
8 right now is obviously it has to be a small classroom  
9 style... [cross-talk]

10 SUSAN HERMAN: It has to be a small...  
11 [cross-talk]

12 CHAIRPERSON GIBSON: What can we... [cross-  
13 talk]

14 SUSAN HERMAN: ...class... [cross-talk]

15 CHAIRPERSON GIBSON: ...do to help?

16 SUSAN HERMAN: It has to be a small  
17 class, it has to be done well...

18 CHAIRPERSON GIBSON: Right...

19 SUSAN HERMAN: And we have lots of  
20 competing training demands, training that's required,  
21 training that newly becomes appropriate, other  
22 initiatives that require... [cross-talk]

23 CHAIRPERSON GIBSON: Uh-huh... [cross-talk]

24

25

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2 SUSAN HERMAN: ...extensive training. Every  
3 time we train officers we're taking them out of the  
4 field that is... [cross-talk]

5 CHAIRPERSON GIBSON: Uh-huh... [cross-talk]

6 SUSAN HERMAN: ...always a challenge to  
7 balance how many officers do you want to take out of  
8 the field on any given day while keeping crime down,  
9 while implementing neighborhood policing which  
10 requires many more officers than otherwise so that's  
11 the challenge, balancing competing training demands,  
12 competing demands for our training facility, our mock  
13 environments, keeping the training class small and  
14 doing it well while conducting all of the other  
15 training that we're required to do and new training  
16 that we'd like to do on other topics while keeping  
17 crime down and implementing neighborhood policing,  
18 that's the challenge. So, we're at a point now where  
19 we've gone from... we've accelerated the training from  
20 30 a week to 90 a week recently and we think that  
21 that's about what we can do right now.

22 CHAIRPERSON GIBSON: Okay and you  
23 mentioned in your testimony the first aid... mental  
24 health training for SSA's, for school safety agents...

25 SUSAN HERMAN: Uh-huh...



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2 CHAIRPERSON GIBSON: Is that also  
3 underway as ell simultaneously?

4 SUSAN HERMAN: So, yes, it is underway  
5 simultaneously, that's a one-day training that's been  
6 developed by the health department and we're giving  
7 that to the school safety agents as well as other  
8 civilian employees, we'll have... we've already trained  
9 about 600 school safety agents and by spring we'll  
10 have another 1,100 civilians who've been trained.

11 CHAIRPERSON GIBSON: Okay, we have 5,000  
12 school safety agents so... [cross-talk]

13 SUSAN HERMAN: We continue to train them,  
14 I'm just saying we've already trained 600 but we'll  
15 continue to train them.

16 CHAIRPERSON GIBSON: Okay, so by the  
17 spring of next year you'll be at 1,100?

18 SUSAN HERMAN: By the spring of next year  
19 we will have trained 1,100 civilians, other employees  
20 and we will have a higher number for the school  
21 safety agents as well. I'm talking about two  
22 different groups of people.

23 CHAIRPERSON GIBSON: Right, no I  
24 understand...

25

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2 SUSAN HERMAN: Yeah. so, I'm, I'm not  
3 sure exactly by next spring how many school safety  
4 agents but we'll continue to train them.

5 CHAIRPERSON GIBSON: Okay, well no I  
6 guess the reason why I mentioned it with school  
7 starting Thursday... [cross-talk]

8 SUSAN HERMAN: Uh-huh... [cross-talk]

9 CHAIRPERSON GIBSON: ...you know obviously  
10 the population growing in our public schools there is  
11 obviously a need, many of us have school based health  
12 centers located in the schools itself... [cross-talk]

13 SUSAN HERMAN: Uh-huh... [cross-talk]

14 CHAIRPERSON GIBSON: ...that are operated  
15 by, you know hospital providers and others so I just  
16 think it's coupled with all the work we're doing to  
17 make sure that we can obviously get beyond 1,100  
18 since we have about 5,000 school safety agents now...  
19 [cross-talk]

20 SUSAN HERMAN: It, it compliments that  
21 work... [cross-talk]

22 CHAIRPERSON GIBSON: Okay... [cross-talk]

23 SUSAN HERMAN: ...there's no question.

24 CHAIRPERSON GIBSON: Okay, great, thank  
25 you... [cross-talk]

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2 SUSAN HERMAN: And, and I'd like to also  
3 if I can ask Dr. Belkin to talk about mental health  
4 first aid is really a department of health initiative  
5 and they have lots of plans for how they train  
6 people.

7 CHAIRPERSON GIBSON: Okay.

8 GARY BELKIN: Yeah, so we're also working  
9 with DOE about training other people in the... in the  
10 school building and school campuses... [cross-talk]

11 CHAIRPERSON GIBSON: School staff...  
12 [cross-talk]

13 GARY BELKIN: ...in mental health first aid  
14 as well.

15 CHAIRPERSON GIBSON: Principles,  
16 teachers, support staff?

17 GARY BELKIN: We're... that's what we're  
18 working out with, with, with the Department of  
19 Education.

20 CHAIRPERSON GIBSON: Okay, are you  
21 talking to any of the union leadership in terms of  
22 school aids, lunchroom staff and, and other support  
23 staff that work in the schools as well?

24 GARY BELKIN: We have broad conversations  
25 across city agencies both... [cross-talk]

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2 CHAIRPERSON GIBSON: Okay... [cross-talk]

3 GARY BELKIN: Union and non-union staff  
4 about a, a cross agency approach to training a big  
5 chunk of our work force who have daily contact with  
6 the same people that we're talking about and  
7 opportunities to, to interact with them.

8 CHAIRPERSON GIBSON: Okay. Okay, great  
9 thank you. now we'll have Council Member Williams for  
10 questions.

11 COUNCIL MEMBER WILLIAMS: Thank you  
12 Madame Chair, thank you Commissioner and all for the  
13 testimony, I appreciate it. This is a... obviously a, a  
14 very important topic, I, I do want to point out just  
15 as you did that the vast majority of the context, the  
16 EDP's from the police department go the, the way  
17 they're supposed to and, and we're glad about that.  
18 We do have a... unfortunately an amount that does not  
19 and that's where we need to focus a lot of time  
20 because I think everyone would agree that we want  
21 them all to go the way they're supposed to be and if  
22 people are calling for assistance we want them to, to  
23 get assistance. I was... a few years ago at a press  
24 conference with our president Eric Adams on gun  
25 violence and a woman ran into the press conference

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2 interrupted on her knees begging for assistance for  
3 her emotionally disturbed son, screaming that she did  
4 not want to call the police because she was afraid  
5 the police would kill him and that was a horror for  
6 me as we tried to get her assistance but that thought  
7 process is out there and with every successive EDP  
8 response that does not go the way it's supposed to be  
9 we have a, a population that is now afraid to call  
10 for assistance and we've got to figure out how we get  
11 them the assistance they need and I know at least on  
12 that point we all agree. I, I did have a couple of  
13 questions, one, in your testimony you mentioned a, a  
14 few instances of people responding, the first one in  
15 February two officers responded to a call pursuant to  
16 a suicidal male in a hotel. My understanding is that  
17 if there is a call and the, the EDP person is  
18 believed to be armed and dangerous, ESU responds so  
19 was it ESU that responded to that particular call?

20 SUSAN HERMAN: ESU might have been on  
21 their way to that particular call but I'm describing  
22 work that was done by officers before ESU arrived.

23 COUNCIL MEMBER WILLIAMS: I see, okay.

24 SUSAN HERMAN: ESU would have been  
25 dispatched to that certainly.

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2 COUNCIL MEMBER WILLIAMS: And the co-  
3 response teams, there... the co-response teams are  
4 happening before 9-1-1 calls to people who are known  
5 to the city, is that correct?

6 SUSAN HERMAN: Yes, people who... well it  
7 doesn't have to be the city but people who have  
8 become known to the city, we get referrals from  
9 government agencies like homeless services, we get  
10 referrals from community based health care providers,  
11 mental health providers, we get referrals from  
12 police, precinct, CO's and others, we have a  
13 quarterly advisory group that the two of us co-host  
14 and we solicit recommendations for people who could  
15 benefit from co-response so yes, but it's not  
16 currently... it's not in the context of 9-1-1.

17 COUNCIL MEMBER WILLIAMS: So... but there..  
18 so, there are no co-response teams presently from,  
19 from 9-1-1?

20 SUSAN HERMAN: That is true.

21 COUNCIL MEMBER WILLIAMS: And at first it  
22 seems... the... I know that some of my colleagues  
23 including Chair Cohen, the Black Latino Agent Caucus,  
24 progressive caucus requested a, a task force be put  
25 in place to find out what's happening, how we best

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2 respond to people who call for assistance from the  
3 EDP not exclusive to the police department but  
4 including the police department and it looks like  
5 there's an agreement there so I want to say thank  
6 you... [cross-talk]

7 SUSAN HERMAN: Uh-huh... [cross-talk]

8 COUNCIL MEMBER WILLIAMS: I do want to  
9 understand the difference between a working group and  
10 a task force if you can help me figure that... [cross-  
11 talk]

12 SUSAN HERMAN: I think we're emphasizing  
13 working.

14 COUNCIL MEMBER WILLIAMS: Okay, I just  
15 wanted to understand a little better. Is there any  
16 time frame of when that working group will be put in  
17 place?

18 SUSAN HERMAN: I, I think that's up to  
19 the Mayor. I think... we're, we're supportive of the  
20 idea but it's really up to the Mayor to put it into  
21 place.

22 COUNCIL MEMBER WILLIAMS: So, we have no  
23 time frame?

24 SUSAN HERMAN: I don't have the time  
25 frame.

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2 COUNCIL MEMBER WILLIAMS: Alright, I, I  
3 hope... hoping that we would push both chairs to when  
4 that time frame would occur... [cross-talk]

5 SUSAN HERMAN: I think... you have the  
6 support of the administration.

7 COUNCIL MEMBER WILLIAMS: Yes...

8 SUSAN HERMAN: ...in the idea and I'm sure  
9 that it's, it's something that'll take... [cross-talk]

10 COUNCIL MEMBER WILLIAMS: Sure, I just... I  
11 know... as you mentioned there's responses to EDP's  
12 every single day and I just want to make sure that we  
13 can honestly say we're doing what we can... [cross-  
14 talk]

15 SUSAN HERMAN: Uh-huh... [cross-talk]

16 COUNCIL MEMBER WILLIAMS: ...in expeditious  
17 fashion. So, you did mention some interagency working  
18 groups, the Mayor's mental health council quarterly  
19 advisory group... [cross-talk]

20 SUSAN HERMAN: And also... [cross-talk]

21 COUNCIL MEMBER WILLIAMS: I, I want...  
22 [cross-talk]

23 SUSAN HERMAN: ...the behavior health and  
24 criminal justice task force that was created in 2014...

25



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2 COUNCIL MEMBER WILLIAMS: So, that... so,  
3 just... the, the Mayor's mental health council and  
4 quarterly advisory group is part of the behavioral  
5 health and criminal justice... [cross-talk]

6 SUSAN HERMAN: The, the mental health  
7 task force I be... mental health council actually I  
8 believe came out of Thrive. The quarterly advisory  
9 group that's the NYPD, DOHMH group exists as a, a, a  
10 group to give us input into most of the work that  
11 we're doing collaboratively, everything from co-  
12 response to CIT training to the new diversion  
13 centers.

14 COUNCIL MEMBER WILLIAMS: Okay, because I  
15 have the report here from 2014. I, I don't know if  
16 the advocates think they're meeting the way they  
17 should be meeting after the report so I just want to  
18 make sure I put that on record, I know that maybe  
19 there's an advisory group meeting, I don't know if  
20 that's the, the entire task force that was there.

21 SUSAN HERMAN: I think the... there have  
22 been subcommittees that have met since the quarterly  
23 advisory group that we host, it's just really limited  
24 to those... our collaborative efforts and there are  
25 certainly advocates on that committee.

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2 COUNCIL MEMBER WILLIAMS: Okay, it looked  
3 like it was a, a pretty good report but again they  
4 didn't focus on the question of what happens when  
5 someone calls for assistance so I think that's just a  
6 very key thing that we should focus... [cross-talk]

7 SUSAN HERMAN: Well I think... they did  
8 focus on that because one of the key recommendations  
9 was CIT training and another recommendation was the  
10 diversion centers for pre-arrest situations so  
11 everyone should be trained and that would enhance the  
12 response when... [cross-talk]

13 COUNCIL MEMBER WILLIAMS: Sure. Well I'm  
14 looking at the report and so I think it was good and  
15 there was... it was a lot of focus on behavioral health  
16 and the criminal justice system... [cross-talk]

17 SUSAN HERMAN: Uh-huh... [cross-talk]

18 COUNCIL MEMBER WILLIAMS: ...in general...  
19 [cross-talk]

20 SUSAN HERMAN: Uh-huh...

21 COUNCIL MEMBER WILLIAMS: And... what  
22 you're saying is true but I think that the specific  
23 focus and a lot of focus on what happens after that  
24 9-1-1 call, who responds, when they respond needs to  
25 be delved in a little deeper...

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2 SUSAN HERMAN: Uh-huh...

3 COUNCIL MEMBER WILLIAMS: ...than, then  
4 this report so hopefully the working group can delve  
5 a little bit... and I also agree we, we put too much on  
6 the police department so my hope is we can find out a  
7 way to relieve some of that also knowing that god  
8 forbid something happens people are going to ask why  
9 weren't the police there so I know that's a, a  
10 question that needs to be dealt with a little bit  
11 more. Can, can I just get an under... and also the, the  
12 Inspector General had a pretty good report I thought  
13 and hopefully the working group can look into that on  
14 January 2017 that the police department did respond,  
15 I think they left some stuff out which hopefully they  
16 can look at particularly revising the patrol guide  
17 and what happens if a, a 9-1-1 operator is trained  
18 themselves and, and that's... [cross-talk]

19 SUSAN HERMAN: So, 9-1-1 operators are  
20 trained... [cross-talk]

21 COUNCIL MEMBER WILLIAMS: Okay...

22 SUSAN HERMAN: ...they do not get the CIT  
23 training because we don't think it's appropriate for  
24 9-1-1 officers but they do get appropriate training  
25 in how to respond to people, how to... [cross-talk]

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2 COUNCIL MEMBER WILLIAMS: Okay... [cross-  
3 talk]

4 SUSAN HERMAN: ...elicit the information  
5 that's critical and how to respond appropriately,  
6 they, they get a lot of training.

7 COUNCIL MEMBER WILLIAMS: And how long  
8 have they been getting that training?

9 SUSAN HERMAN: I'm told it's about three  
10 years that they've been... [cross-talk]

11 COUNCIL MEMBER WILLIAMS: Okay... [cross-  
12 talk]

13 SUSAN HERMAN: ...getting that training.

14 COUNCIL MEMBER WILLIAMS: Okay. So, can  
15 you... and you might have done it already, I'm sorry, I  
16 just... I really want to get walked through what  
17 happens, I'm calling 9-1-1 and I have an emotionally  
18 disturbed relative what happens at that point?

19 SUSAN HERMAN: You have a relative or you  
20 are the person... [cross-talk]

21 COUNCIL MEMBER WILLIAMS: I have a  
22 relative.

23 SUSAN HERMAN: So, you have a relative,  
24 the... [cross-talk]

25

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2 COUNCIL MEMBER WILLIAMS: Yes... [cross-  
3 talk]

4 SUSAN HERMAN: The call taker tries to  
5 get critical information about where you are and  
6 what's happening and whether the person is in danger,  
7 whether the danger is imminent, whether there are  
8 weapons involved, whether there's a history, someone  
9 is dispatched while the call taker is still asking  
10 those questions... [cross-talk]

11 COUNCIL MEMBER WILLIAMS: So, someone  
12 will be... [cross-talk]

13 SUSAN HERMAN: ...help is on the way...  
14 [cross-talk]

15 COUNCIL MEMBER WILLIAMS: ...someone from  
16 the police department?

17 SUSAN HERMAN: Someone is dispatched from  
18 the police department when we believe that there is  
19 danger and in many cases, there is a possibility of  
20 danger and we are dispatched.

21 COUNCIL MEMBER WILLIAMS: So, let... I just  
22 want to parse that out, so let's... let's do two  
23 tracks, one is there's emotionally disturbed person  
24 who has a, a lot of issues and, and the family is  
25

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2 concerned, I'm concerned with no weapons and one with  
3 weapons, who gets called in both of those?

4 SUSAN HERMAN: So, we are dispatched in  
5 both cases...

6 COUNCIL MEMBER WILLIAMS: Okay, police  
7 department... [cross-talk]

8 SUSAN HERMAN: Let me... let me... [cross-  
9 talk]

10 COUNCIL MEMBER WILLIAMS: ...is dispatched  
11 in both... [cross-talk]

12 SUSAN HERMAN: ...also be clear that there  
13 are many, many tragic incidents where we've been told  
14 that there are no weapons involved and there have  
15 been weapons involved and there are many tragic  
16 incidents where we've been told that someone is not  
17 violent and in fact they are violent.

18 COUNCIL MEMBER WILLIAMS: Okay...

19 SUSAN HERMAN: So, we go when they  
20 believe... when we believe that there's a... an... chance  
21 of danger even involving somebody who... somebody  
22 observes somebody walking in the middle of the street  
23 and they think they're acting erratically, there's a  
24 danger to that person...

25 COUNCIL MEMBER WILLIAMS: Sure...

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2 SUSAN HERMAN: And so we go.

3 COUNCIL MEMBER WILLIAMS: Okay, so now,  
4 now what happens so the police goes... [cross-talk]

5 SUSAN HERMAN: The police go, EMS are  
6 called at the same time, they respond... [cross-talk]

7 COUNCIL MEMBER WILLIAMS: EMS are called  
8 at the same time for both tracks?

9 SUSAN HERMAN: Yep...

10 COUNCIL MEMBER WILLIAMS: The one with  
11 the weapon and one without?

12 SUSAN HERMAN: Yes.

13 COUNCIL MEMBER WILLIAMS: Okay.

14 SUSAN HERMAN: And... so, EMS responds,  
15 NYPD responds, a supervisor, the officers will  
16 respond. As of this winter every command in the city  
17 knows who in their command has been CIT trained,  
18 those lists are updated on a monthly basis so a  
19 dispatcher will dispatch car X and if someone,  
20 someone at the, the supervisor at the precinct is  
21 supposed to review lists if it's feasible to have a  
22 CIT training, they might redirect that call or just  
23 let it go if it seems appropriate who's responding to  
24 it, those lists are updated on a monthly basis so  
25 patrol officers respond, EMS is on its way,

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2 supervisor is also on his or her way, every single  
3 EDP call whether it's identified by the call taker or  
4 later identified by the officer and ESU is preparing  
5 to go and rolling until they are told you're not  
6 needed and that decision is made by a supervisor.

7 COUNCIL MEMBER WILLIAMS: And so... but  
8 most times the police department is the one that's  
9 first on the scene, is that correct?

10 SUSAN HERMAN: Yes.

11 COUNCIL MEMBER WILLIAMS: Okay. Now what  
12 is the protocol, are the officers with the CIT  
13 training take charge of the scene or any officer that  
14 arrives?

15 SUSAN HERMAN: The officers that... I, I  
16 don't think we have a, a protocol of who takes charge  
17 as much as who... what the situation allows for,  
18 sometimes, sometimes he's going to develop better  
19 rapport with somebody and sometimes I'm going to  
20 develop better rapport and if I don't have the CIT  
21 training but I'm working with somebody and it seems  
22 like we have a good rapport I'm going to keep talking  
23 to that person but I have a CIT trained person here.

24 COUNCIL MEMBER WILLIAMS: Alright, I, I  
25 mean I think we do have to work out some protocols,



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2 I, I think if, if the CIT... and the, the IG actually  
3 fit the CIT training was pretty good but obviously...  
4 [cross-talk]

5 SUSAN HERMAN: You're welcome to come and  
6 observe the CIT training whenever you'd like.

7 COUNCIL MEMBER WILLIAMS: Sure, I would  
8 love to... [cross-talk]

9 SUSAN HERMAN: They come from all over  
10 the country, all over the world have observed it,  
11 it's quite good.

12 COUNCIL MEMBER WILLIAMS: And so my thing  
13 is that if the... if it's good it's probably preferable  
14 if the CIT training officer was the one that... [cross-  
15 talk]

16 SUSAN HERMAN: It is good but it's not a  
17 panacea and sometimes... [cross-talk]

18 COUNCIL MEMBER WILLIAMS: Okay... [cross-  
19 talk]

20 SUSAN HERMAN: ...officers experience,  
21 sometimes officer's particular techniques and  
22 remember I said that all officers have already gotten  
23 considerable training and years of experience are  
24 often very influential in how somebody behaves so  
25 it's great to have a CIT trained officer and we want

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2 to train everybody but we're not at the point where  
3 we're saying whoever is CIT trained commands the  
4 situation.

5 COUNCIL MEMBER WILLIAMS: Sure, that  
6 concerns me a little bit, I'm just... [cross-talk]

7 SUSAN HERMAN: I don't think you... [cross-  
8 talk]

9 COUNCIL MEMBER WILLIAMS: ...understand...  
10 [cross-talk]

11 SUSAN HERMAN: ...would want that though  
12 either... [cross-talk]

13 COUNCIL MEMBER WILLIAMS: I hear you, I,  
14 I do want everybody trained but I understand and the  
15 other thing that concerns me is... and we've got to  
16 find the medium is when the call comes in it seems  
17 it's... the people who are responding normally respond  
18 to criminal behavior and I want us as a city to move  
19 away from that so somehow if we're coordinating with  
20 another agency like EMS or whether it's CIT... [cross-  
21 talk]

22 SUSAN HERMAN: EMS... [cross-talk]

23 COUNCIL MEMBER WILLIAMS: ...trained...  
24 [cross-talk]

25

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2 SUSAN HERMAN: ...is called on all EDP  
3 calls.

4 COUNCIL MEMBER WILLIAMS: I understand  
5 but most of the times that I've seen and I've seen  
6 them just from my neighbor and others it's usually  
7 the police that are a heavy presence there and I've  
8 seen people actually try to engage in another way and  
9 they're moved back and so I just want to get into it  
10 so that everyone feels... whether they believe so  
11 rightly or wrongly now but everyone feels that the  
12 response is more of someone who needs medical  
13 attention or other type of attention... [cross-talk]

14 SUSAN HERMAN: Uh-huh... [cross-talk]

15 COUNCIL MEMBER WILLIAMS: ...besides what  
16 is usually responded to by criminal... for criminal  
17 behavior and I don't... I don't think we've reached  
18 that yet and I'm hoping that us as a city council  
19 will work with you to get there and that's, that's  
20 what my issue is and I think most folks will believe  
21 that that... the response is not what it needs to be  
22 for someone who is in a... in a medical crisis at that  
23 time understanding and I'll say this again and some  
24 of my folks will probably be upset but understanding...  
25 I do understand if only medical people respond and

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2 something happens people are going to ask where were  
3 the police so I do understand that it's necessary for  
4 them to be there, I'm trying to figure out how we get  
5 it so the response is a little differently. And  
6 lastly and I'll turn it back over before I overstay  
7 my time with the Chair which I appreciate it. of  
8 course, what triggered some of these questions for me  
9 was Dwayne Jeune, I looked his name up because it  
10 happened in my district was shot and killed, we'll be  
11 hearing from their, their family shortly. The officer  
12 that killed Mr. Jeune also shot someone nine months  
13 before who was also EDP, we'll be hearing from their  
14 family, Mr... the Pressley family as well. I'm trying  
15 to figure out what would prompt training, I know  
16 we're trying to get to everyone and I don't want to  
17 talk about the specifics of any case because I know  
18 you won't but it seems to me if... there is an officer  
19 that was involved with an EDP that ended in deadly  
20 force that might be a prompt to get them CIT training  
21 so that won't happen again. So, what in the  
22 department besides... what are you using now to figure  
23 out who gets training and what could prompt an  
24 officer to get training ahead of whatever that system  
25 is you have in place?

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2 SUSAN HERMAN: So, we have lots of  
3 systems in place to determine when an officer needs  
4 particular tactical training or instruction in a  
5 particular way. We are trying to train all patrol  
6 officers in CIT, as I said we're training..  
7 emphasizing training of supervisors right now so that  
8 they can be on the scene and help to control how it  
9 goes with a little bit more training. We have an  
10 early assessment unit, we have a risk management unit  
11 that identify officers who may need particular kinds  
12 of training, we have for years and still do give  
13 officers particular training that we think they need  
14 typically around tactics when we think that tactics  
15 were used appropriately or not appropriately. As you  
16 know I'm not going to talk about a particular case  
17 but I will tell you that there are many systems in  
18 place to give people tactical re-training.

19 COUNCIL MEMBER WILLIAMS: So, just for,  
20 for clarity because you mentioned the system so..  
21 through risk assessment as well so if there's  
22 officers involved with an EDP that results in deadly  
23 force being used that would not be put into a system  
24 to say this officer may need CIT training or  
25 additional training?

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2 SUSAN HERMAN: Any, any use of force is  
3 evaluated and the officer's behavior is evaluated and  
4 determined whether that officer needs more tactical  
5 training or not.

6 COUNCIL MEMBER WILLIAMS: Okay, I, I, I...  
7 [cross-talk]

8 SUSAN HERMAN: Let me... let me just...  
9 [cross-talk]

10 COUNCIL MEMBER WILLIAMS: Sure... [cross-  
11 talk]

12 SUSAN HERMAN: ...maybe put a little  
13 context on this... [cross-talk]

14 COUNCIL MEMBER WILLIAMS: Sure... [cross-  
15 talk]

16 SUSAN HERMAN: ...notion of people being  
17 afraid to call the NYPD, we have... we have 160,000 EDP  
18 calls a year when you look at all of those calls, all  
19 of them that happen throughout the year and you look  
20 at any level of force that is used from taking  
21 somebody down to subdue them, to a use of pepper  
22 spray to... use of a taser, to use of non-lethal  
23 weapons to lethal force, the entire spectrum,  
24 anything from any... just taking somebody down to  
25 restrain them that's considered use of force, that

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2 entire spectrum when we're looking at our EDP calls  
3 it's less than one percent of those calls when any  
4 use of force is employed at all, any in that entire  
5 spectrum.

6 COUNCIL MEMBER WILLIAMS: So... [cross-  
7 talk]

8 SUSAN HERMAN: I think that's worth  
9 saying. Any, any death is tragic and injuries are  
10 tragic and our goal as your goal is zero and we are  
11 working towards that but I want a little bit of  
12 perspective and I think it would be helpful for the  
13 public to have a little perspective in how  
14 infrequently any level of force is used.

15 COUNCIL MEMBER WILLIAMS: So, I, I want  
16 to say this and I want to uplift that because it's  
17 important to make sure we mention that and that's  
18 important but I don't want to take away the  
19 experiences of the one percent that... [cross-talk]

20 SUSAN HERMAN: Nor do I... [cross-talk]

21 COUNCIL MEMBER WILLIAMS: ...you spoke  
22 about... [cross-talk]

23 SUSAN HERMAN: Nor do I... [cross-talk]

24 COUNCIL MEMBER WILLIAMS: And that same  
25 kind of statistical analysis can be applied to

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2 everything that we talk about in policing so the vast  
3 majority of interactions I've had with police  
4 officers have been very good that doesn't take away  
5 the experiences that I had that have been very bad  
6 and we have to focus on those and the other thing is  
7 when many times deadly force is used even if it was  
8 an error we often feel there is an accountability and  
9 so that is something that has to be... [cross-talk]

10 SUSAN HERMAN: I'm sorry, we often...

11 [cross-talk]

12 COUNCIL MEMBER WILLIAMS: ...put... there...

13 [cross-talk]

14 SUSAN HERMAN: ...feel there is... [cross-

15 talk]

16 COUNCIL MEMBER WILLIAMS: ...there is an

17 accountability...

18 SUSAN HERMAN: Uh-huh...

19 COUNCIL MEMBER WILLIAMS: ...when mistakes

20 are made and so that has to be interjected into the  
21 conversation... [cross-talk]

22 SUSAN HERMAN: Well I... [cross-talk]

23 COUNCIL MEMBER WILLIAMS: ...while... [cross-

24 talk]

25



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2 SUSAN HERMAN: ...I'm... I want to be clear  
3 that that... [cross-talk]

4 COUNCIL MEMBER WILLIAMS: Sure... [cross-  
5 talk]

6 SUSAN HERMAN: ...spectrum that I'm  
7 describing do not necessarily all include mistakes or  
8 problems, it's subduing somebody, restraining  
9 somebody, using... [cross-talk]

10 COUNCIL MEMBER WILLIAMS: I'm agreeing  
11 you... [cross-talk]

12 SUSAN HERMAN: Any, any... [cross-talk]

13 COUNCIL MEMBER WILLIAMS: ...with you...  
14 [cross-talk]

15 SUSAN HERMAN: ...level of force...

16 COUNCIL MEMBER WILLIAMS: I'm agreeing  
17 with you on that I just want to make sure we don't  
18 take away the part of the conversation that I'm  
19 having because we... [cross-talk]

20 SUSAN HERMAN: Yep... [cross-talk]

21 COUNCIL MEMBER WILLIAMS: ...have to have  
22 it and we have to... [cross-talk]

23 SUSAN HERMAN: Yep... [cross-talk]

24

25

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2 COUNCIL MEMBER WILLIAMS: ...and we have to  
3 make sure that people's voices are heard... [cross-  
4 talk]

5 SUSAN HERMAN: No question... [cross-talk]

6 COUNCIL MEMBER WILLIAMS: ...and how  
7 they're feeling is, is respected and validated as  
8 experiences.

9 SUSAN HERMAN: Uh-huh, there's no  
10 question and we need to learn from every single  
11 encounter that we have and we are, we've trained... we  
12 have changed many things even within this last year  
13 from, from the fall of last year through now, there  
14 are lots of changes in our procedures, in our  
15 protocols and I think that speaks to our desire to  
16 have zero just as you do.

17 COUNCIL MEMBER WILLIAMS: I, I agree and  
18 also agreeing to the working group, I think it's good  
19 as well. I do just want to again say I think if an  
20 officer was involved in a EDP shooting that should  
21 somehow prompt some additional training at minimum  
22 and again I'm, I'm going to speak specifically now  
23 that is one thing on the Jeune case that disturbed me  
24 because there were four officers that responded,  
25 three of them had CIT training, one of them did not,

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2 the one who did not was the one who fatally shot  
3 Dwayne Jeune and also shot Davonte Pressley almost  
4 nine months before and so I think we should use that  
5 to try to figure out when we're... what is prompting us  
6 to give a training, I know there's a lot of officers  
7 that have to be trained and you have a system but  
8 maybe we can just look at that so that if we see  
9 someone who has been involved that person could be  
10 trained ahead of schedule so that it doesn't happen  
11 again at least with that particular officer. That's  
12 it for me Mr. Chair and Madame Chair, thank you  
13 again, I'm looking forward to continuing to work to..  
14 on this issue, thank you.

15 CHAIRPERSON GIBSON: Thank you Council  
16 Member Williams. I just had a, a few more questions,  
17 I wanted to ask about the average calls that we've  
18 been shared, the 160,000 do you record how often ESU  
19 or HNT are dispatched of those calls, do you have an  
20 assessment?

21 SUSAN HERMAN: We do... we do now, we began  
22 in... we are now recording when, when ESU responds and  
23 when ESU removes... has participated in having somebody  
24 removed, it's been 138 times since May, between May  
25

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2 through August 20<sup>th</sup> of this year when we started  
3 recording that.

4 CHAIRPERSON GIBSON: Okay. And with  
5 these specialized units while you couldn't today give  
6 me the specific number of officers in each but is  
7 that a... are those two units, units where you're  
8 constantly looking at additional officers into these  
9 specialty units or is there a maximum that you have  
10 already achieved, how does that work?

11 SUSAN HERMAN: I really can't say whether  
12 we're... [cross-talk]

13 CHAIRPERSON GIBSON: Okay... [cross-talk]

14 SUSAN HERMAN: ...seeking to expand those  
15 units, I can tell you... [cross-talk]

16 CHAIRPERSON GIBSON: Okay... [cross-talk]

17 SUSAN HERMAN: ...that they're used in very  
18 specialized circumstances and they respond... when they  
19 respond they respond well, I can't tell you whether  
20 the department is seeking to expand them.

21 CHAIRPERSON GIBSON: Okay...

22 SUSAN HERMAN: I can tell you that we  
23 have 465 in ESU and 120 in the hostage negotiation  
24 team.

25

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2 CHAIRPERSON GIBSON: Okay, well I guess  
3 I, I do know I, I have a, a couple of officers that  
4 are in ESU so I've known that this is the unit, the A  
5 team that does the search warrant executions,  
6 individuals who are obviously barricaded, we've had  
7 many New Yorkers and calls that come in of  
8 individuals that are threatening to jump off of  
9 bridges... [cross-talk]

10 SUSAN HERMAN: Uh-huh... [cross-talk]

11 CHAIRPERSON GIBSON: ...and train stations  
12 and subway stations etcetera so those are the  
13 incidences that I personally know of where ESU has  
14 been dispatched because it is a specialty unit that  
15 has the skill set to really de-escalate and, and you  
16 know obviously get that individual down off of that,  
17 that elevated level... [cross-talk]

18 SUSAN HERMAN: Uh-huh... [cross-talk]

19 CHAIRPERSON GIBSON: So, in addition  
20 that's why I asked the question because... [cross-talk]

21 SUSAN HERMAN: Well I also... [cross-talk]

22 CHAIRPERSON GIBSON: ...465 is... [cross-  
23 talk]

24 SUSAN HERMAN: ...gave you examples of CIT  
25 trained and non-CIT trained officers... [cross-talk]

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2 CHAIRPERSON GIBSON: Got it... [cross-talk]

3 SUSAN HERMAN: ...who had been helpful in  
4 similar circumstances... [cross-talk]

5 CHAIRPERSON GIBSON: Got it... [cross-talk]

6 SUSAN HERMAN: Dissolved before ESU even  
7 got there.

8 CHAIRPERSON GIBSON: Right, okay and  
9 speaking of which do you have a, a recording of the  
10 response time of ESU that... in terms of them getting  
11 to the scene because you just said that because of  
12 the CIT training there could be instances where a  
13 patrol officer CIT trained can de-escalate that  
14 situation before ESU even arrives upon the scene?

15 SUSAN HERMAN: Uh-huh...

16 CHAIRPERSON GIBSON: Do you know what an  
17 average response time is for ESU?

18 SUSAN HERMAN: I don't... I don't.

19 CHAIRPERSON GIBSON: Okay. And I wanted  
20 to ask about... we had previous conversations about a  
21 year and a half ago about mental health diversion  
22 centers and we were looking at sites in Northern  
23 Manhattan where individuals could essentially go to  
24 these locations obviously instead of going into  
25 police custody and or hospitalization, do we have an

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2 update on where we are with the mental health  
3 diversion centers?

4 GARY BELKIN: Yes, as you know there's...  
5 we've been able to announce finally two vendors,  
6 Samaritan Daytop Village and Project Renewal who will  
7 be... [cross-talk]

8 CHAIRPERSON GIBSON: Oh okay, I know...  
9 [cross-talk]

10 GARY BELKIN: ...respectively... [cross-talk]

11 CHAIRPERSON GIBSON: ...them both... [cross-  
12 talk]

13 GARY BELKIN: ...managing each of the first  
14 of two hopefully of more diversion centers and we  
15 hope to have both operating in... by the end of 2018  
16 and who should have a capacity to see about 2,500  
17 people a, a year.

18 CHAIRPERSON GIBSON: How many people?

19 GARY BELKIN: About 2,500, 2,500...

20 CHAIRPERSON GIBSON: Twenty-five a year...  
21 so, with Samaritan and Project Renewal as, as the two  
22 vendors are we looking at two sites where each...  
23 [cross-talk]

24 GARY BELKIN: Correct... [cross-talk]

25

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2 CHAIRPERSON GIBSON: ...of them would  
3 operate... [cross-talk]

4 GARY BELKIN: Two distinct sites, two  
5 distinct boroughs likely.

6 CHAIRPERSON GIBSON: Okay, no further  
7 details on location... [cross-talk]

8 GARY BELKIN: We're close to getting  
9 sites but they aren't... I've, I've learned once... I  
10 speak when it's past tense... [cross-talk]

11 CHAIRPERSON GIBSON: I know we try to  
12 move fast...

13 GARY BELKIN: Yeah.

14 CHAIRPERSON GIBSON: Okay, I do remember  
15 the last time we talked about this before vendors  
16 were announced the challenge that we had is obviously  
17 it would be a small setting so the location we were  
18 looking at I believe the capacity was obviously no  
19 more than maybe two dozen, 25 to 30 individuals, is  
20 that still the case or are we looking at a larger  
21 capacity for these locations?

22 GARY BELKIN: I mean we're... the volume  
23 we've estimated is, is sort of the volume that we  
24 think is comfortable to put out there and we'll learn  
25 over time what, what we can do, what we need for



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2 capacity and how we can use the existing staffing we  
3 have to optimize capacity but that's our projection.

4 CHAIRPERSON GIBSON: Okay. Okay, so we'll  
5 keep talking about that as we move forward. I guess  
6 my, my last question before I turn it over to my  
7 Chair again is because we have such an abundance of  
8 services from Thrive NYC, the Behavioral Task Force,  
9 NYC Safe, Healing NYC, the crisis intervention  
10 training, the co-response teams, DOHMH, NYPD, the  
11 list goes on and on and on, what is it that we can do  
12 as a city council to be more helpful to obviously  
13 continue to improve and expand the capacity of the  
14 department to make sure that safety agents,  
15 civilians, members of service, all of the community  
16 driven units like NCO's are obviously trained, what  
17 is it that we can do, where are you finding that you  
18 have gaps in services and how can we as a council  
19 work with you to be more helpful, that was a loaded  
20 question, it was a lot and I probably forgot an  
21 agency I'm sure?

22 SUSAN HERMAN: It's, it's a big question  
23 if you're asking for a wish list I would say that I  
24 would imagine that when we establish this working  
25 group and you have agencies challenging themselves

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2 and others to think about what everybody can do to  
3 contribute to solutions to this issue that there will  
4 be new needs that arrive and... [cross-talk]

5 CHAIRPERSON GIBSON: Okay... [cross-talk]

6 SUSAN HERMAN: ...we should be paying  
7 attention to those whether it means staffing more co-  
8 response teams, funding more officers, funding more  
9 clinicians to partner with us whether it means  
10 building the capacity of other agencies to provide  
11 attention at various other stages of the process  
12 that's what's going to emerge.

13 CHAIRPERSON GIBSON: Okay... [cross-talk]

14 GARY BELKIN: And, and I... [cross-talk]

15 CHAIRPERSON GIBSON: And... I agree...

16 GARY BELKIN: I'm sorry, I, I just want  
17 to... [cross-talk]

18 CHAIRPERSON GIBSON: Sure... [cross-talk]

19 GARY BELKIN: ...I want to appreciate your  
20 specifying the spectrum of, of resources we now have  
21 to both reach people upstream before they ever need  
22 to call 9-1-1 and, and to make 9-1-1... [cross-talk]

23 CHAIRPERSON GIBSON: Yes... [cross-talk]

24 GARY BELKIN: ...less of a way that people  
25 in distress try to find help that we can actually

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2 build a system that reaches them earlier but when  
3 that is the way they engage the system that we make  
4 sure as Council Member Williams mentioned... described  
5 mental health resources... mental health crisis should  
6 get a mental health response and I think we want that  
7 to happen so what our challenge of all those new  
8 resources and welcome to my world is how do we not  
9 just have them operate but really combine for impact  
10 and an impact on this group of people is a priority  
11 and it needs all hands in to connect the dots and so  
12 that's why we both welcome the working group and...  
13 idea and look forward to thinking concretely... [cross-  
14 talk]

15 CHAIRPERSON GIBSON: Right... [cross-talk]

16 GARY BELKIN: ...about how we look more  
17 comprehensively not just about our two systems but  
18 many other systems, where are the hospitals in this  
19 conversation, where's... where are the insurance  
20 companies in this conversation, where is... how do we  
21 really knit together the system that we're trying to  
22 build now that we have a lot more reach through  
23 Thrive and other efforts.

24 CHAIRPERSON GIBSON: Okay, no I agree and  
25 I appreciate it. what I, I think is very unique about

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2 this administration and what we're doing with the  
3 multilevel agency partnership is we're actually  
4 looking at a lot of this from a mental health and a  
5 health perspective and not necessarily a criminal  
6 justice lens. Working with the NYPD and mental health  
7 professionals we're looking at individuals and the  
8 health needs that they necessarily, you know have and  
9 that they need and I appreciate that. Certainly on  
10 behalf of my district in the Bronx that faces a  
11 tremendous amount of challenge it's not easy and so I  
12 agree, I mean welcome to our world as well where we  
13 get the calls from mothers and fathers and parents  
14 that are in distress because their children and loved  
15 one needs help and they don't know where to go and so  
16 to the best that we can this is where we have public  
17 service, campaigns, and announcements, certainly the  
18 toll free 1-800-NYCTHRIVE , NYC Well, I know them by  
19 heart because these are numbers where you can get  
20 access to people 24 hours and it's not, you know  
21 leave a message and wait for a return phone call,  
22 people need immediately help... immediate help and we  
23 simply don't have the time to wait so I appreciate  
24 the efforts and certainly want to thank Council  
25 Member Williams for his idea of coming forth with a

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2 working group, I think it's great to bring all of  
3 these minds together as well as, you know obviously  
4 those that are affected by this and it could have  
5 been a negative impact in bringing those voices to  
6 the table as well to understand how we can do our  
7 jobs obviously much more efficiently and better so I  
8 thank you for that.

9 GARY BELKIN: And our communities, our  
10 advisory board has... and the CIT evolution has  
11 tremendously benefited from community input as has  
12 Thrive much of it came from community input and I  
13 think the solutions we're talking about have to have  
14 that voice at the table as well.

15 CHAIRPERSON GIBSON: Thank you, Chair?

16 COUNCIL MEMBER COHEN: Thank you Chair.  
17 I'm sitting here I'm, I'm reminded I used to teach a  
18 John Jay and I would always give the kids my two  
19 cents of advice is become a court officer because  
20 it's just the profound difficulty and challenges  
21 faced by NYPD, it's... and, and I think it really is...  
22 you know it's, it's worth repeating again that, you  
23 know out of 160,000 EDP calls that, you know that one  
24 percent involve use of force is really the testament  
25 to the professionals and of the... of the force but,

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2 but really the challenges, you know are, are  
3 profound, you know and again I, I was just sort of  
4 curious and, and again legal issues aside like would  
5 it be... do you think that you could keep officers  
6 safer and New Yorkers safer if you knew about people  
7 who... in, in precincts who were on anti-psychotic  
8 medicine and maybe had a history of on and off anti-  
9 psychotic medicine and, and you knew who those people  
10 were, do you think that you would be able to respond  
11 to those two instances in a way that would keep your  
12 officers safer and New Yorkers safer?

13 SUSAN HERMAN: So, there, there are  
14 really two parts to that question I'd like to answer  
15 and then I'd like Dr. Belkin to take it as well. It's  
16 very helpful for officers to know the mental health  
17 history and the criminal justice history of anyone  
18 when they respond and when we have an EDP call we are  
19 now giving officers the history of that location  
20 before they arrive and they know that we have  
21 responded before, that's there's been an aided form  
22 created, that this person... they know whatever  
23 information we have in our records about that person  
24 or that location. It's very common though when we get  
25 a 9-1-1 call that we don't have even a name of

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2 someone so we may have a location or we may have  
3 someone's out on the corner or we may have someone I  
4 hear something in the apartment or the hallway  
5 upstairs, I have no idea who it is so it's very hard  
6 to give that history when we don't have a name and  
7 it's very common that we don't have a name. when we  
8 do have names, we are trying to push out that  
9 information, that history or the history of the  
10 location to the officer before they respond. Separate  
11 from that though you're really asking a question  
12 about would the city be safer if we had a system  
13 where we knew when someone who... is problematic when  
14 they're off their medication, would the city be safer  
15 and that is so much more a health system question and  
16 concern than it is a police department concern how  
17 the health system can track people and intervene and  
18 try and get them reconnected to services, we are  
19 doing that with co-response which is why I'm taking...  
20 we are doing that, right, so we're doing that with  
21 our co-response teams, that's our involvement where  
22 we think the reason why this person may be acting in  
23 this problematic way might be because they are not  
24 connected to the services that they had before but  
25 let's, let's just have that in mind when we approach

1 them, let's assess the situation, let's connect them  
2 to the most appropriate services that we can and  
3 that's what we're doing through our co-response teams  
4 but a sort of writ large, a... you know take it to  
5 scale, know everybody in the city, Dr. Belkin?

7 GARY BELKIN: I, I like how your  
8 questions start with the phrase legal issues aside...

9 COUNCIL MEMBER COHEN: Well...

10 SUSAN HERMAN: Right...

11 GARY BELKIN: Which is a... which is an  
12 issue here but I think the driving issue is that a  
13 police solution to people falling out of treatment is  
14 not a solution to people falling out of treatment...

15 [cross-talk]

16 SUSAN HERMAN: Right... [cross-talk]

17 GARY BELKIN: ...and, and so a lot of... and  
18 I know this isn't a, a hearing about, about Thrive  
19 NYC and other efforts of the Health Department to try  
20 to close those gaps but that's where... that's where  
21 our attention... [cross-talk]

22 SUSAN HERMAN: Uh-huh... [cross-talk]

23 GARY BELKIN: ...is at, we think it's a  
24 failure of that system if anyone has to engage a  
25 police officer... [cross-talk]



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2 SUSAN HERMAN: Uh-huh... [cross-talk]

3 GARY BELKIN: ...as their solution to  
4 falling out of care so, so we want to fix... so we want  
5 to fix that. There are opportunities when contact  
6 with police happens to get people back into care and  
7 that's... and that's what we're working on... [cross-  
8 talk]

9 SUSAN HERMAN: Right, together... [cross-  
10 talk]

11 GARY BELKIN: ...working on together. One  
12 example of doing exactly what you're saying of  
13 knowing when somebody who has... a really high risk if  
14 they stop their medications, has stopped their  
15 medications is AOT which is at higher levels than  
16 ever and has been very effective. NYC Safe has built  
17 on that by a, a lot of the attention of NYC Safe has  
18 been on the treatment options but we also have  
19 created a group that works with providers who are  
20 treating these, these folks that we've reconnected to  
21 care to really review with them and be partners with  
22 them in terms of how they keep those people in care  
23 and that's been very successful so far. I think  
24 currently we have about 380 individuals in that very  
25 focused... tracking people who've, who've... there's been

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2 an act of violence in the context of mental illness  
3 and for those in the community over 90 percent stay  
4 in treatment, have stayed in treatment and have not  
5 committed another violent offense so... or not  
6 committed another act of violence that we know of  
7 which is... I just want to say is astounding. So, we  
8 can do this, we can build in other opportunities  
9 where care rather than criminal justice is the path  
10 for people and that's what... and that's what we're  
11 intending to do more of but it does mean partnering  
12 with NYPD to, to use that opportunity of 160,000  
13 contacts to try to make better outcomes out of them.

14 COUNCIL MEMBER COHEN: Yeah, I, I mean I,  
15 I couldn't agree more obviously that... you know as the  
16 Chair of the Mental Health Committee I'd like to see  
17 people treated with... you know who have mental health  
18 issues be treated as a health issue and not as a  
19 criminal justice issue but I also... you know and again  
20 the... it's unfortunate that the exception to the rule  
21 is the thing that, that gets the headlines and, and...  
22 you know and obviously there have been some, you know  
23 profound tragedies where things have not gone the way  
24 we would like them to go and like I, I was thinking  
25 of even in, in the scenario Council Member Williams

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2 was talking about like if I was the care giver of  
3 somebody who had a history of going on and off their  
4 medication I might want to notify the precinct that  
5 like... you know if, if we call like... you know my son  
6 or daughter is... you know I want this... I, I want help  
7 I don't want a tragedy and, and sort of like... I mean  
8 maybe even like I said people voluntarily telling  
9 people... just again to give everybody the best chance  
10 of having an outcome that's, that's helpful.

11 SUSAN HERMAN: Uh-huh...

12 GARY BELKIN: Yeah and I think if the  
13 necessity of that call arises we want our officers to  
14 be best prepared to respond in a safe effective way  
15 but we especially want different calls to happen  
16 before that and we put that in... we've started to put  
17 that in place. There have been several mentions of  
18 NYC Well, which is not just a, a phone call assist  
19 but we can connect people to appointments, we've  
20 connected thousands of New Yorkers to, to care, we  
21 stay on the phone with them if they want to make that  
22 appointment and we can dispatch mobile crisis which  
23 is a mental health only team and we do that now  
24 about... on the... at the rate of about 20.000 times per  
25 year through NYC Well and we're trying to explore

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2 things like can we... is there an opportunity for more  
3 9-1-1 calls to go that route rather than this route  
4 and there are a lot of issues involved in doing that  
5 but that's, that's where we're, where our head is at.

6 COUNCIL MEMBER COHEN: I guess just to...  
7 and I'll... and I'll wrap it up but like would... does  
8 the precinct have any capacity to process that  
9 information, if I... if I came to you and said I was  
10 the care giver of someone who... you know I, I have a...  
11 an, an adult child who I... you know we tried  
12 diligently to make sure that that, that person takes  
13 the medication but it's not... it's imperfect and...  
14 [cross-talk]

15 SUSAN HERMAN: Currently... no, we don't  
16 have the capacity currently to process that, we do  
17 have the capacity to make wellness checks which we  
18 do, if we have a parent calling and saying I haven't  
19 heard from somebody in a long time and I think... I'm  
20 worried that they're in their apartment and something  
21 might be wrong we do check on people like that but  
22 no.

23 COUNCIL MEMBER COHEN: Do you...

24 SUSAN HERMAN: Co-response could, yes  
25 but... [cross-talk]

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2 COUNCIL MEMBER COHEN: Do you think  
3 they're the capacity that, that, that having some  
4 methodology in a precinct where they... if someone...  
5 like I said wants to pre-notify you that... of... like...  
6 yeah, like... [cross-talk]

7 SUSAN HERMAN: ...and we'd, we'd be happy  
8 to look at it and it's, it's a... it's a topic that we  
9 can explore.

10 COUNCIL MEMBER COHEN: Okay and just to  
11 follow up on Dr. Belkin's point how... when, when  
12 someone calls 9-1-1 like when... how do we determine  
13 whether it's an EMT response or you know primarily a  
14 medical response versus an NYPD response?

15 SUSAN HERMAN: So, when someone calls 9-  
16 1-1 we ask where's the emergency and we get the  
17 impression that there's something urgent and that  
18 there's danger involved and that's typically that's  
19 what these calls are that we call EDP calls, it's not  
20 anyone who may have a mental health problem it's  
21 someone who we think might be in danger to themselves  
22 or others that's what we're calling an EDP call,  
23 that's what the 160,000 are. So, anytime we determine  
24 that there might be someone in danger that's an NYPD  
25

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2 urgent response as well as EMS and ESU is right  
3 behind them.

4 COUNCIL MEMBER COHEN: Okay.

5 SUSAN HERMAN: And remember that everyone  
6 in ESU is also an EMT.

7 COUNCIL MEMBER COHEN: I don't want to  
8 pat ourselves on the back but I found this to, to be  
9 very, very interesting, I appreciate your testimony,  
10 thank you. Thank you Madame Chair.

11 CHAIRPERSON GIBSON: Okay, thank you very  
12 much, thank you Chair Cohen. Quick question Deputy  
13 Commissioner just on what you just talked about the...  
14 is every 9-1-1 call with a person in emotional  
15 distress categorized as an EDP or do you have another  
16 category of other cases where the response isn't the  
17 person is a threat to themselves or someone else, how  
18 does that work, it's very interesting, is every call  
19 classified... [cross-talk]

20 SUSAN HERMAN: We get... we have a lot of  
21 9-1-1 calls that don't require urgent response and..  
22 [cross-talk]

23 CHAIRPERSON GIBSON: Okay... [cross-talk]

24 SUSAN HERMAN: ...that's what 3-1-1 is  
25 about and that's what... [cross-talk]

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2 CHAIRPERSON GIBSON: Okay... [cross-talk]

3 SUSAN HERMAN: ...you know City Well is  
4 about and if we believe that this isn't something  
5 that is appropriate for police response at all we'll  
6 refer it to somebody else.

7 CHAIRPERSON GIBSON: Okay, so those calls  
8 are not recorded under the 160 that we're... [cross-  
9 talk]

10 SUSAN HERMAN: No... [cross-talk]

11 CHAIRPERSON GIBSON: ...talking about?

12 SUSAN HERMAN: No and... [cross-talk]

13 CHAIRPERSON GIBSON: Okay... [cross-talk]

14 SUSAN HERMAN: ...it's also true that of  
15 the 160 there's a large percentage where they're  
16 referred to EMS or EMS just sort of... some... there's  
17 voluntary compliance, do you want to go to a  
18 hospital, can we get you to go to the hospital,  
19 someone says of course EMS is perfectly comfortable  
20 taking that person to the hospital on their own and,  
21 and they do.

22 CHAIRPERSON GIBSON: Okay...

23 SUSAN HERMAN: That's part of the 160.

24 CHAIRPERSON GIBSON: Right, okay so the  
25 9-1-1 call taker obviously based on their training

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2 makes a distinction on dispatching it to PD and EMS

3 or whether there are other services that they are

4 potentially referred to that are not police related,

5 is that what you're saying?

6 SUSAN HERMAN: Yes, as in all 9-1-1

7 calls.

8 CHAIRPERSON GIBSON: Okay.

9 SUSAN HERMAN: And... [cross-talk]

10 CHAIRPERSON GIBSON: Okay... [cross-talk]

11 SUSAN HERMAN: ...I, I don't... I, I don't... I

12 don't want to... [cross-talk]

13 CHAIRPERSON GIBSON: So, I guess what I'm

14 asking you is would the caller know that so if I call

15 9-1-1 and... [cross-talk]

16 SUSAN HERMAN: You should be calling...

17 [cross-talk]

18 CHAIRPERSON GIBSON: ...they determine...

19 [cross-talk]

20 SUSAN HERMAN: ...New York City Well and

21 that's what's being promoted... [cross-talk]

22 CHAIRPERSON GIBSON: Okay... [cross-talk]

23 SUSAN HERMAN: ...extensively if this isn't

24 an emergency and you're someone who needs services

25 but typically at this point with a city that has 3-1-



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2 1 and now has New York City Well if someone calls 9-  
3 1-1 typically they are signaling I need help now,  
4 something is happening now.

5 CHAIRPERSON GIBSON: Right, that's...  
6 [cross-talk]

7 SUSAN HERMAN: And that's... [cross-talk]

8 CHAIRPERSON GIBSON: ...that's what I  
9 understand... [cross-talk]

10 SUSAN HERMAN: That's the NYPD response.

11 CHAIRPERSON GIBSON: Okay, no, no that's  
12 what I... [cross-talk]

13 SUSAN HERMAN: That's emergency... [cross-  
14 talk]

15 CHAIRPERSON GIBSON: ...understand I just  
16 want... [cross-talk]

17 SUSAN HERMAN: Yeah... [cross-talk]

18 CHAIRPERSON GIBSON: ...to make it clear, I  
19 mean that's a lot of responsibility of the 9-1-1 call  
20 taker that gets the first initial call... [cross-talk]

21 SUSAN HERMAN: It's tremendous... [cross-  
22 talk]

23 CHAIRPERSON GIBSON: ...to assess if it's  
24 really an emergency or ma'am or sir this is not an  
25 emergency you can call 3-1-1 or NYC Well.

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2 SUSAN HERMAN: Right and... [cross-talk]

3 CHAIRPERSON GIBSON: ...that's what I'm...  
4 [cross-talk]

5 SUSAN HERMAN: ...when someone is talking  
6 about a mental health problem we error always on the  
7 side of their might be danger involved and we're...  
8 [cross-talk]

9 CHAIRPERSON GIBSON: Right... [cross-talk]

10 SUSAN HERMAN: ...there.

11 CHAIRPERSON GIBSON: Okay.

12 SUSAN HERMAN: We're there.

13 CHAIRPERSON GIBSON: Absolutely, okay,  
14 thank you, Council Member Williams for a final  
15 question?

16 COUNCIL MEMBER WILLIAMS: Thank you, not  
17 a final question, a statement. I just want to thank  
18 again and Dr. Belkin thank you for... that... one of your  
19 last comments with considering it a failure if  
20 they're reaching out to the police department it's  
21 failure of the system if they're reaching out to the  
22 police department to get the services they may have  
23 needed before which I think further indicates what  
24 all of us have been saying the weight that's put on  
25 the police department needs to be lifted a little bit

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2 so that we respond differently, maybe, maybe we have  
3 to have a... another system for folks to call besides  
4 9-1-1 to help trigger another kind of response maybe  
5 that's something the working group can talk about and  
6 I just wanted to mention, I know I've spoken to the  
7 Commissioner about this extensively and I too believe  
8 that he wants to try to figure out ways to do things  
9 differently, I thank him for that. The last point I  
10 wanted to make, my hope is with the working group  
11 obviously be made up of a pleather of people not just  
12 the police department but advocates and also  
13 hopefully people who have dealt with this themselves  
14 and are involved in the mental health system and have  
15 gone through crisis as well because very often we  
16 leave the people who are most personally involved off  
17 of these type of task forces and their voices  
18 sometimes are the best, whoever's closer to the  
19 problems sometimes has the best solutions. Thank you  
20 very much.

21 CHAIRPERSON GIBSON: Thank you Council  
22 Member Williams and I guess my final remarks are we  
23 appreciate your presence and your partnership and the  
24 work you're doing, there is a tremendous amount of  
25 work that we obviously continue to be done and this

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2 city council is certainly committed. This is the  
3 first time in quite some time since we rolled out CIT  
4 that the committee has had a chance and an  
5 opportunity to delve a little bit further into CIT to  
6 understand the curriculum, the training, the  
7 guidelines, the protocols, the partnership, the  
8 commitment, the daily response, I mean everything  
9 that's really done but I certainly want to thank you  
10 and thank the men and women of the NYPD as well as  
11 all of the public servants in DOHMH, your work has  
12 not gone unnoticed, it's a tremendous testament to  
13 the commitment that we have as public servants to  
14 make sure that we're constantly looking at creative  
15 and innovative ways of doing our jobs better and  
16 making sure that we keep everyone safe in the city.  
17 So, I want to thank you Deputy Commissioner, thank  
18 you Dr. Belkin and thank you Lieutenant for being  
19 here and we look forward to working with you and I  
20 know all of the executives that I hear from the NYPD  
21 as well, Deputy Commissioner Tracie Keese, thank you  
22 very much for being here and we look forward to  
23 working with you, thank you.

24 TRACIE KEESEE: Okay, thank you.

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2 CHAIRPERSON GIBSON: Okay and as you  
3 leave we do have other panels that are coming up so  
4 certainly we ask if someone from the NYPD and DOHMH  
5 could remain behind that would be deeply appreciated,  
6 thank you so much. Our next panel is Paul Capofari,  
7 Chief Assistant District Attorney for Richmond  
8 County, our good friend District Attorney Michael  
9 McMahon, thank you so much. If there's anyone here  
10 that has not signed up to testify before the  
11 committee please make sure you do so with Sergeant at  
12 Arms on your right, we are happy to entertain further  
13 testimony, we do have a few more panels before the  
14 committee but if you have not signed up yet please do  
15 so at the Sergeant at Arms, thank you. Thank you for  
16 joining us, you may begin on behalf of the District  
17 Attorney, thank you.

18 PAUL CAPOFARI: Thank you very much, I'm  
19 Paul Capofari the Chief Assistant DA on Staten  
20 Island, I'm also a member of NAMI, the National  
21 Alliance on Mental Illness and like so many NAMI  
22 members it was when my son went into the psych ward,  
23 he's been, been there a few times. I just want to  
24 emphasize to the committee that CIT is not training,  
25 it's a crisis intervention team and in the Memphis

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2 model when there's a 9-1-1 call the CIT responds.

3 It's a separate team that responds to all calls for  
4 EDP, training is great, all the officers should have  
5 training but training is rounded out by experience.

6 So, if you have this training you're on a team, you  
7 respond to all calls for EDP's, your training is

8 enhanced, your experience develops you and I would

9 simply emphasize that to the committee. The New York

10 City Police Department has often said they're too

11 big, too diverse, the, the dispatch can't handle it,

12 we're offering up Staten Island, a discreet

13 population, we've got our own dispatch, our own four

14 precincts why don't we try the real Memphis CIT model

15 on Staten Island where when the call comes in as

16 Council Member Williams was, was trying to drive in,

17 right now it just goes to sector whisky you respond,

18 if it's a call for an EDP we should be sending the

19 crisis intervention team not looking for whose been

20 trained, have a separate team that's ready to respond

21 and it's those police officers that respond. So, I

22 guess that's the essence of my testimony, CIT as you,

23 you've said Crisis Intervention Team that's who needs

24 to respond to these EDP calls. I really appreciate

25 the... as a father of someone whose been in the

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hospital and actually I have another son who's a New York City Police Officer so I appreciate the focus that you're placing on this to provide for the safety of our citizens and the safety of our police officers. Thank you very much.

CHAIRPERSON GIBSON: Thank you very much.

I have a couple of questions when you cited the Memphis model you indicated that in Staten Island the 120, the 121, 122, and 123; four precincts, I know Chief Delatorre well, you guys have your own CIT, Crisis Intervention Team so when a 9-1-1 call comes in and it's a Staten Island call how are... you know how are those calls different from the others that we get in the system for the other four boroughs because you're saying that in Staten Island a 9-1-1 call that's an EDP related call, the police get it but when they go out and respond they have a team of civilians that... [cross-talk]

PAUL CAPOFARI: No, no, no... [cross-talk]

CHAIRPERSON GIBSON: ...try to do that...

[cross-talk]

PAUL CAPOFARI: ...this is... [cross-talk]

CHAIRPERSON GIBSON: Oh okay... [cross-

talk]

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2 PAUL CAPOFARI: ...the CIT, the crisis  
3 intervention team are police officers and that's what  
4 they do, they respond to the calls for EDP's, we  
5 don't have that, we want that... [cross-talk]

6 CHAIRPERSON GIBSON: Oh okay, so you're  
7 just saying it's a team, okay... [cross-talk]

8 PAUL CAPOFARI: Yes... [cross-talk]

9 CHAIRPERSON GIBSON: I understand, okay...

10 PAUL CAPOFARI: So, who responds... [cross-  
11 talk]

12 CHAIRPERSON GIBSON: I misunderstood you...  
13 [cross-talk]

14 PAUL CAPOFARI: ...as, as Council Member  
15 Williams... [cross-talk]

16 CHAIRPERSON GIBSON: Okay... [cross-talk]

17 PAUL CAPOFARI: ...asked, who responds,  
18 right now... [cross-talk]

19 CHAIRPERSON GIBSON: Got it... [cross-talk]

20 PAUL CAPOFARI: ...the closest sector  
21 responds... [cross-talk]

22 CHAIRPERSON GIBSON: Yes... [cross-talk]

23 PAUL CAPOFARI: ...and if they happen to be  
24 CIT... [cross-talk]

25



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2 CHAIRPERSON GIBSON: Correct... [cross-  
3 talk]

4 PAUL CAPOFARI: ...trained, good, I think  
5 we need a separate team they respond to all these  
6 calls.

7 CHAIRPERSON GIBSON: Okay, I think we  
8 were talking about that with the CRT's that we have  
9 where we're working with... again it's, it's  
10 preventative more than it is reactionary because  
11 these are identified individuals that may have a  
12 mental health illness or they're in a crisis that  
13 we've already identified and we can obviously work  
14 with them to address their issues, you know divert  
15 them to a number of services but it really doesn't  
16 play to what many have reached out to us about when  
17 officers respond, patrol officers I'm saying in their  
18 sector they would have someone that has a mental  
19 health profession that would also travel with them,  
20 that's what you're talking about... [cross-talk]

21 PAUL CAPOFARI: Or that that is the team  
22 that always responds so they always have the  
23 experience and they get to know and they've been  
24 there before, you could have CIT training that the  
25 police are providing and you could go months before

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2 you get called on an EDP and how do you respond, the  
3 more often you respond to these kind of calls the  
4 better you're going to get at it.

5 CHAIRPERSON GIBSON: Okay, got it. Okay  
6 and can you talk a little bit about... well it's kind  
7 of similar, the HOPE Program that you have in Staten  
8 Island... [cross-talk]

9 PAUL CAPOFARI: Oh the HOPE Program...  
10 [cross-talk]

11 CHAIRPERSON GIBSON: So... [cross-talk]

12 PAUL CAPOFARI: ...has been spectacularly...  
13 [cross-talk]

14 CHAIRPERSON GIBSON: Okay... [cross-talk]

15 PAUL CAPOFARI: ...successful way more than  
16 I anticipated in that we've had about 300 people  
17 arrested for 22003 which is drugs and they get a desk  
18 appearance ticket, normally your desk appearance  
19 ticket you come back to court 30 days, we say for a  
20 22003 you have seven days but if you go to a resource  
21 center to be assessed you don't have to come and see  
22 the judge and if you get meaningfully engaged in some  
23 kind of treatment whatever the treatment  
24 professionals say we decline to prosecute. We've  
25 declined to prosecute about 90 percent, people follow

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2 through and get meaningfully engaged and so there's  
3 really so far, this year about 250 people that never  
4 come in to see the judge, their case is... we decline  
5 to prosecute because they got meaningfully engaged. A  
6 desk appearance ticket is usually your first arrest..  
7 [cross-talk]

8 CHAIRPERSON GIBSON: Uh-huh...

9 PAUL CAPOFARI: However you want to put  
10 it, a wakeup call, a slap in the face, you've been  
11 arrested now, what are you going to do, are you going  
12 to go to see the judge or how about going to this  
13 resource center, tremendous support from the legal  
14 aid society, tremendous support from the providers on  
15 Staten Island and it's a way to divert people. One of  
16 the groups that we spoke to when we formed the whole  
17 program were recovering addicts, what do you guys  
18 think about this and most of them were get me into  
19 the resource center I'll see that those are real  
20 people who really care about me, I might blow them  
21 off, I might blow them off a couple of times but  
22 eventually when I'm ready for treatment I'll know  
23 where to go and I'll know there are real people there  
24 who are going to help me so it... the whole program has  
25 been spectacularly... [cross-talk]

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2 CHAIRPERSON GIBSON: Right... [cross-talk]

3 PAUL CAPOFARI: ...successful. We were up  
4 in the Bronx talking about it, it's scalability you  
5 know, I mean we're going to have 600 desk appearance  
6 tickets for 22003 in this year, the Bronx is going to  
7 have 6,000, can they scale this up which is always  
8 the thing with Staten Island, you know we're so much  
9 smaller than the other boroughs but so much better.

10 CHAIRPERSON GIBSON: I appreciate that,  
11 I... [cross-talk]

12 PAUL CAPOFARI: Well we appreciate the  
13 support we've gotten from the city council and the  
14 NYPD and legal aid, the... [cross-talk]

15 CHAIRPERSON GIBSON: Right... [cross-talk]

16 PAUL CAPOFARI: HOPE Program is working,  
17 thank you... [cross-talk]

18 CHAIRPERSON GIBSON: No, no I've heard of  
19 it's great success and I know Bronx and other  
20 counties are looking at it what I wanted to ask  
21 specifically and the reason I brought it up is  
22 because the HOPE Program obviously focuses on  
23 individuals that have a substance abuse or some sort  
24 of an addiction but is there a way that you think

25

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2 that possibly we could look at a similar model for  
3 individuals that have a mental illness?

4 PAUL CAPOFARI: Yes, we've been... we've  
5 been like toying with that what, what happens though  
6 is frequently you have a victim, the person with  
7 mental illness acts out by breaking something or  
8 hurting someone and yes we have a mental health  
9 court, that's a big step forward ours was modeled  
10 after Brooklyn, Brooklyn was very helpful in helping  
11 us set that up and we have about the same percentage  
12 of people but once again to get into mental health  
13 court frequently... well almost always requires the  
14 cooperation of a victim and that's... [cross-talk]

15 CHAIRPERSON GIBSON: Okay... [cross-talk]

16 PAUL CAPOFARI: ...always problematic.

17 CHAIRPERSON GIBSON: Okay. Thank you, I  
18 definitely want to keep talking about that. Just in  
19 terms of the HOPE Program and looking at it from a  
20 different perspective because I think that it's shown  
21 tremendous success in Staten Island and obviously a  
22 lot of this really came out of the world of the  
23 opioid crisis that we've been dealing with and the  
24 systemic obviously patterns in Staten Island and  
25 Bronx and the... just the populations different but

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2 still similar challenges and you know your DA has  
3 been working very closely with my DA on that so I  
4 would love to see if we can talk further moving into  
5 the next budget season about how a HOPE Program could  
6 possibly work for those that have a mental illness. I  
7 think at this point we have to obviously look at all  
8 options and look at successful models and how that  
9 can translate to another population that is in equal  
10 need of assistance.

11 PAUL CAPOFARI: Well in talking about  
12 models we would love to be a model on Staten Island  
13 where a, a crisis intervention team not just the  
14 patrol officer who happens to be in the sector, a  
15 crisis intervention team responds to all the EDP  
16 calls maybe it could be a success like the HOPE  
17 Program and then we could scale it up to other places  
18 in the city.

19 CHAIRPERSON GIBSON: Okay. Great, thank  
20 you very much, thank... [cross-talk]

21 PAUL CAPOFARI: Thank you... [cross-talk]

22 CHAIRPERSON GIBSON: ...you for coming and  
23 please extend our warmest regards to the District  
24 Attorney.

25

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2 PAUL CAPOFARI: Thank you very much...

3 [cross-talk]

4 CHAIRPERSON GIBSON: Thank you very much,  
5 thank you for coming today...

6 PAUL CAPOFARI: Thank you.

7 CHAIRPERSON GIBSON: Our next panel  
8 calling to the front is Sanford Rubenstein, Attorney  
9 at Law; Charlene Thomas, family of Dwayne Jeune;  
10 Paulette Pressley, representing Davonte Pressley  
11 family; and Amy Rameau, Attorney at Law. Did I get  
12 everyone? Okay, Sanford's there... okay, everyone's  
13 here, thank you. Thank you all for being here today,  
14 we really appreciate your presence and you may begin.

15 SANFORD RUBENSTEIN: [off-mic] Just for  
16 the record of this hearing...

17 CHAIRPERSON GIBSON: Wait... you're  
18 microphone... [cross-talk]

19 SANFORD RUBENSTEIN: Just so... just so the  
20 record of this public hearing is clear there have  
21 been at least five deaths of mentally ill people at  
22 the hands of the NYPD in this city in the last five  
23 months... in the last 11 months. I presently represent  
24 four families of mentally ill persons killed by  
25 police in New York City within the last eight months;

James Owens, Dwayne Jeune whose niece is sitting next to me who will testify next, Ariel Galarza, and Ericson Brito. if you add to those four deaths the killing of Deborah Danner by a police officer in the Bronx that makes five mentally ill people killed by the NYPD in the last 11 months. As of late July 2017, only 16 percent of NYPD officers were trained in how to handle cases involving the emotionally disturbed, certainly as this panel agrees it should be 100 percent. We learned today that while officers, sergeants and lieutenants are being trained there's no training ongoing of patrol officers, those who actually go on site and deal with emotionally disturbed people, at present they're not... no additional training is ongoing, the training must be accelerated. Certainly... I'm sorry, just as important, we desperately need a task force now of experts to address this problem, to look at the protocol that presently exists to determine how police training can be improved and what other measures can be enacted to prevent these deadly confrontations between the mentally and police in this city. In addition, this task force had to look at why present protocol is not properly followed by police... is not properly followed



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2 by police who respond to 9-1-1 calls involving the  
3 mentally ill and particularly while police not  
4 trained in dealing with the emotionally ill fail to  
5 call emergency services personnel who are trained in  
6 that fashion when they are needed. The creation of  
7 this task force to make recommendations for a  
8 complete overhaul of the way police interact with the  
9 mentally ill is long overdue, an independent task  
10 force must be created to specifically address this  
11 issue and if it is a broader task force then  
12 certainly this must be a significant component of it.  
13 the killings of the mentally ill in this city must  
14 stop. Charlene...

15 CHAIRPERSON GIBSON: Yes, you can all go...

16 SANFORD RUBENSTEIN: Explain... [cross-  
17 talk]

18 CHAIRPERSON GIBSON: You ready, just make  
19 sure your microphone is on, thank you Mr. Rubenstein.

20 CHARLENE THOMAS: Hi, my name is Charlene  
21 Thomas and I am the cousin of the late Dwayne Jeune.  
22 I'm a little nervous. So, it's never easy to lose a  
23 loved one. As a parent, you hope that your children  
24 would outlive you. it's not only unfortunate but it  
25 is difficult as a mother to have to bury a youngest

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2 child. It is even more difficult when you know that  
3 his death could have been avoided, how can you sleep  
4 at night, how can you move forward when you watch  
5 your child be murdered by the people you called to  
6 help him, that's the nightmare that my aunt is  
7 living. It has been a little over a month since  
8 Dwayne was killed and my family is still trying to  
9 wrap our heads around this tragedy. The worst part in  
10 all of this is that Dwayne's killing is something  
11 that happens way too often, when did protect and  
12 serve turn into shoot and kill, how many more mothers  
13 have to bury their children before we get some kind  
14 of reform, how many more marches should we have, how  
15 many more vigils should we hold, how many more city  
16 council meetings should we call, who is going to  
17 protect us as citizens and who's going to protect our  
18 children? I am here because I want to plead with this  
19 city council committee to create a task force to  
20 evoke change with how the police department handles  
21 calls involving mentally ill individuals. We believe  
22 that all 34,450 NYPD officers should receive crisis  
23 intervention team training or CIT training. This  
24 should be high on the priority list, we are asking  
25 that a special task force be put together to

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2 supervise how these calls are handled so that we do

3 not have the same outcome as we have had. We know

4 that nothing can or will ever bring Dwayne back. It

5 is a harsh reality that we have to live with and we

6 are trying to cope with every day. However, it's

7 harder when we know that more could have been done to

8 prevent this from happening. Had all of these

9 officers been properly trained my cousin may be alive

10 today. Matthew 5:30 says, "and if your right hand

11 causes you to stumble cut it off and throw it away".

12 There needs to be reform with the police department

13 and within our justice system. There needs to be an

14 overhaul in the protocols on how to approach and deal

15 with individuals who are mentally ill or emotionally

16 disturbed. Distress calls for help should not end

17 with families watching their loved ones die at the

18 hands of the police, change is the must. Another

19 family should not have to deal with this avoidable

20 tragedy or live with this nightmare. Thank you.

21 CHAIRPERSON GIBSON: Thank you.

22 AMY RAMEAU: Good afternoon everyone...

23 CHAIRPERSON GIBSON: Okay, you're not  
24 speaking, okay...

25 AMY RAMEAU: I'll speak first.

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2 CHAIRPERSON GIBSON: Oh okay, sure, no  
3 problem.

4 AMY RAMEAU: If that's okay?

5 CHAIRPERSON GIBSON: Yes.

6 [off-mic dialogue]

7 AMY RAMEAU: It's not on?

8 CHAIRPERSON GIBSON: Make sure the red  
9 lights... [cross-talk]

10 AMY RAMEAU: Yes, it's on now... [cross-  
11 talk]

12 CHAIRPERSON GIBSON: Okay, there you go...  
13 [cross-talk]

14 AMY RAMEAU: Sorry about that. My name's  
15 Amy Rameau, I'm an attorney, I represent a young man  
16 by the name of Davonte Pressley who was shot by the  
17 police in Brooklyn in October of last year. I'm here  
18 with his mother, Mrs. Pressley who I think has a lot  
19 to contribute to this discourse. I won't take too  
20 long but I'd like to say that I agree whole,  
21 wholeheartedly with what Mr. Rubenstein and the, the  
22 young woman who spoke, the relative of Mr. Jeune has  
23 said thus far that training is absolutely crucial and  
24 at this point I'll allow Mrs. Pressley to... [cross-  
25 talk]

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2 PAUL CAPOFARI: Hello... [cross-talk]

3 AMY RAMEAU: ...speak with you.

4 PAUL CAPOFARI: Hello everyone. I'm the  
5 mother of Davonte Pressley, my name is Mrs. Pressley,  
6 Paulette Pressley. My son Davonte he is 24 years old,  
7 he's a poet, he's a songwriter, he's bright. In fact,  
8 he was supposed to get promoted when he was in ninth  
9 grade but he turned it down, he wanted to be with his  
10 friends. My son he writes music and he was doing it  
11 for years, he's very talented. What happened to my  
12 son that he has a psychiatric problem, it happened  
13 when he got older but he needs help. What he did not  
14 need were bullets, that officer Miguel Gonzalez shot  
15 into his body nearly killing him, officer Gonzalez  
16 had no training, no CIT training. My son was on the  
17 operating table for 19 hours, nine different  
18 surgeons, I prayed. My son told me he felt me  
19 praying, he felt me in the room with him for 19 hours  
20 I never left that hospital even when the cops told me  
21 I couldn't even go in the hospital room after surgery  
22 to spend time with my son, I fought every day to go  
23 in that hospital room to be near my son. Now I don't  
24 know... my heart goes out to you and your family, I  
25 thank god, my son is still here because he could have

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2 been gone and I just want something to happen for  
3 everyone to get on the same page. When we call for  
4 our family to get help we're not looking for our  
5 family to be put in a body bag, we're not looking for  
6 our family to... for us to be mourning and, and... it's,  
7 it's just... I don't understand, my whole thing is, is  
8 that the man that shot and killed Mr. Jeune is the  
9 same man that shot and my son survived but my son  
10 could have been dead so I don't understand why is he  
11 still a police officer, I don't understand why he  
12 didn't get the training after he shot my son that  
13 could have been avoided with him, how could he still  
14 feel that he could go in any home anywhere and still  
15 pull a trigger on anyone he could of used pepper  
16 spray, anything, why a bullet. My son got shot three  
17 times, my son will never be the same, it went through  
18 his intestines, he shot him twice in the... he shot him  
19 twice in his arm and once in his abdomen now my son  
20 he, he is not the same just put it like that, he'll  
21 never be the same and he's 24 years old so... I don't  
22 understand, how many people... how many more people  
23 have to be killed before we come to a, a conclusion  
24 of what's going to happen with this police officer,  
25 is he still working, I mean is he going to ever work

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2 again, is there going to be... is he going to have  
3 training now, what's going to happen? That's what I  
4 need to know, is he going to still work, these is  
5 questions that need to be answered because we can't  
6 have another, another killing, we can't have another...  
7 this is... I don't understand I really don't, I'm sorry  
8 I'm emotional you all forgive me but my son will  
9 never be the same, he will never be the same.

10 CHAIRPERSON GIBSON: Thank you very much  
11 to each of you for being here, for your courage, for  
12 our bravery, I appreciate you being here to tell the  
13 story of your loved one, of your son davonte... [cross-  
14 talk]

15 PAUL CAPOFARI: Yes... [cross-talk]

16 CHAIRPERSON GIBSON: ...who lived, praise  
17 god...

18 PAUL CAPOFARI: Praise god...

19 CHAIRPERSON GIBSON: And I'm, I'm  
20 thankful that you're here on behalf of your relative  
21 of Dwayne and I'm truly sorry, this committee we  
22 extend our thoughts and prayers to the both of you  
23 because it's not easy to sit here and tell your  
24 story, it's not easy to go on record but you  
25 recognize that through your pain you can be a support

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2 for someone else and the work that we are doing and  
3 with, you know the conversations of a task force and  
4 making sure that this police department gets to 100  
5 percent I, I see the number that you have Mr.

6 Rubenstein of 16 and certainly that's not acceptable  
7 to anyone... [cross-talk]

8 SANFORD RUBENSTEIN: Yes... [cross-talk]

9 CHAIRPERSON GIBSON: ...and we have to do  
10 better, we have to continue to make sure that every  
11 single officer that wears a uniform is trained in CIT  
12 but also as we've been talking about the  
13 collaboration, the police respond to all of these  
14 calls but it's not their sole responsibility we have  
15 to have the mental health and the health experts that  
16 are a part of this conversation that have the  
17 expertise, we want to make sure that we continue to  
18 look at this, the lens from a health perspective and  
19 not criminal justice and that's always been our  
20 challenge and our continuous struggle to really find  
21 the delicate balance that we need so I appreciate you  
22 coming today and I know it is not easy, you are here  
23 represented by your attorneys but I know that there  
24 is so many other stories out there that we probably  
25 have not heard of and so I appreciate you and I



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2 encourage you to continue to hold on, find something  
3 to hold onto because it will not be easy but if you  
4 can be a source of encouragement for others and be a  
5 part of the conversations that we're having as  
6 elected officials, as advocates we don't know it all  
7 but that's why we assemble teams and partnerships to  
8 come together... [cross-talk]

9 PAUL CAPOFARI: Yes... [cross-talk]

10 CHAIRPERSON GIBSON: ...because we have the  
11 same purpose and we have the same common beliefs that  
12 everyone has a fundamental responsibility in this  
13 city to be safe... [cross-talk]

14 PAUL CAPOFARI: That's right... [cross-  
15 talk]

16 CHAIRPERSON GIBSON: ...we all have the  
17 responsibility and we all have to be a part of the  
18 conversation so I appreciate all of you coming,  
19 Council Member Williams does have several remarks to,  
20 to give and I want to give him that opportunity and  
21 also, I want to recognize that we are joined by our  
22 colleague, Council Member Chaim Deutsch as well as we  
23 were joined earlier by Council Member James Vacca and  
24 Council Member Rafael Espinal. Thank you once again,  
25 Council Member Williams?

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2 CHARLENE THOMAS: May I say something  
3 else please?

4 CHAIRPERSON GIBSON: Oh sure, absolutely,  
5 make sure your mic is on.

6 CHARLENE THOMAS: It's on. The police  
7 department representative that was here mentioned  
8 something about the, the 9-1-1 calls that come in and  
9 they're usually classified as criminal or whatever  
10 the police is dispatched and that kind of disturbed  
11 me because the 9-1-1 call that my aunt made she  
12 specifically said that Dwayne was non-violent, that  
13 they did not feel threatened, that he was just acting  
14 a bit strange and she wanted him to go to the  
15 hospital to get his medication as she's previously  
16 done several other times. So, this particular  
17 precinct was familiar with my cousin and it's very  
18 troubling to us that this is... that was the end result  
19 of that call. We believe that the officer that was on  
20 scene should not of been on scene but if someone  
21 calls and says that this person is non-violent they  
22 specifically asked did he have a weapon in which she  
23 responded no, do you feel that you are in danger, she  
24 responded no, why wasn't this dispatched to the other  
25 organizations that they mentioned, why was this

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2 dispatched to NYPD so I think that that needs to be  
3 addressed as well that if someone is not in any  
4 imminent danger as she said NYPD should not respond  
5 and if you are saying that oh there's going to be a  
6 supervisor that's CIT trained I don't think that  
7 that's enough because according to the police report  
8 there were three officers that were CIT trained and  
9 yet my cousin was still shot five times... [cross-talk]

10 PAUL CAPOFARI: That's right... [cross-  
11 talk]

12 CHARLENE THOMAS: ...and was killed so  
13 that's not enough and that's unacceptable. It's very,  
14 very painful, I'm a mom of a five year old little boy  
15 and what do I tell him, what do I tell him, I'm so  
16 glad that he was not here when this happened because  
17 I don't know what I would explain to him about what  
18 happened to Dwayne, I don't want this to happen to  
19 another family, this should not happen to another  
20 family, this needs to be addressed now and it needs  
21 to be fixed now not in 2018, not in 2023 because this  
22 is happening now...

23 PAUL CAPOFARI: Now... that's right.

24 CHAIRPERSON GIBSON: Thank you very much  
25 and I will just say that during the course of today's

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2 hearing we talked about the co-response teams where  
3 as you indicated if there were previous calls made to  
4 9-1-1 of any individual with a mental illness that  
5 was perceived and categorized as non-violent these  
6 co-response teams are in place and obviously we have  
7 to talk more about the effectiveness and the  
8 efficiency of what the co-response team looks like,  
9 it's not just PD but mental health professionals that  
10 are a part of these teams but how can we utilize them  
11 to enhance their services and real responses so that  
12 individuals can get the assistance if they're needed  
13 but also with every 9-1-1 call that comes into the  
14 system and the call taker does their assessment and  
15 determined NYPD is, is contacted and dispatched as  
16 well as EMS and that's something we have to obviously  
17 make sure is happening in every single instance so I  
18 appreciate you raising those issues and those points,  
19 we hear you and those are the things that we are  
20 obviously asking and demanding as well because we do  
21 want to make sure if we can avoid the pain of any  
22 other parent, any other loved one that has to face  
23 the pain that both of you feel each day that  
24 obviously we, we seek to do that and we want to  
25

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2 strive to do that so I thank you for raising those  
3 points.

4 AMY RAMEAU: Mrs. Chairperson if I may  
5 briefly...

6 CHAIRPERSON GIBSON: Sure...

7 AMY RAMEAU: On behalf of my client,  
8 Davonte Pressley I do want to thank you,  
9 Councilperson Williams and others here for holding  
10 these hearings, these discussions are absolutely  
11 crucial in any attempt at resolving and improving  
12 community relations of the police in the city, thank  
13 you.

14 COUNCIL MEMBER WILLIAMS: Thank you for  
15 the attorneys for being here and obviously the family  
16 members, I know it's hard, I often... I'm, I'm amazed  
17 at the strength that the families have after this to  
18 keep going and particularly those that choose to use  
19 their pain into purpose. I do want to make sure we  
20 put on the record that there was another family  
21 thank, thankfully they were not injured but the  
22 family next to the Jeune family the bullet went  
23 through the hole and thankfully the young lady... the  
24 young teenager was not in the kitchen when the bullet  
25 came through and was in her room but the water that

2 she was drinking did get hit so there are lot of

3 things that can happen as a result of, of these

4 things and I want to make sure we uplift that family

5 as well because they are... they are... they are

6 traumatized. What was said here, I mean it, it all

7 makes sense and Miss Thomas thank you for pointing

8 some things out, I think one of the critical things

9 is the fact that when it goes to 9-1-1 the, the

10 response is that of what would happen if someone

11 called for a crime being committed and we have to

12 find a way so that if the response is not that of a

13 crime being committed but that of someone who is...

14 needs some mental health attention, I, I wish we had

15 that answer before Mr. Pressley was shot but... and I

16 wish we had that answer before Mr. Jeune was killed

17 and we didn't and I think we failed and my hope is

18 that we will soon not fail any longer and hopefully

19 you, you know sooner than later. What troubles me the

20 most just obviously between your two families is that

21 the officer that shot Mr. Pressley was not trained, I

22 don't understand why that didn't prompt someone

23 saying perhaps we should train this officer who

24 responded to an EDP call ended up shooting the

25 person, perhaps he should be trained in case he

responds to another EDP call which he ultimately did,

I didn't really get any answer as to why that did not

prompt Mr. Gonzalez to being trained and as was

mentioned four people responded to Dwayne Jeune's

call and the only person who shot someone was the

person who shot Mr. Pressley and was not trained. I

believe that the administration, the police

department should answer that at some point to the

families and to the community of why that was and at

minimum say there is corrective steps to be taken so

that order of events doesn't happen again that seems

to be a simple fix if someone's involved with an EDP

and a shooting it seems simple to say that person

should be trained so that if it happens again there's

a better response or at minimum perhaps they're not

in the room when they're responding that someone who

has the training is taking the lead and, and so...

[cross-talk]

PAUL CAPOFARI: Excuse me, can I ask a

question... [cross-talk]

COUNCIL MEMBER WILLIAMS: Sure.

PAUL CAPOFARI: Mr. Gonzalez is he still

working?

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2 COUNCIL MEMBER WILLIAMS: My  
3 understanding is that he... he is still a police  
4 officer and they are... they are going under... they are  
5 going through the normal procedures that are going  
6 under investigations. They... the... I don't know the,  
7 the legals you should find out but more than likely  
8 it'll be... shown that the protocols that were in place  
9 were followed, my contentions of the protocols that  
10 are in place are not the right ones and need to be  
11 changed.

12 SANFORD RUBENSTEIN: The attorney's  
13 office in Brooklyn does have a criminal investigation  
14 underway with regard to his actions in terms of the  
15 death of... [cross-talk]

16 PAUL CAPOFARI: Okay... [cross-talk]

17 SANFORD RUBENSTEIN: ...Mr. Jeune.

18 PAUL CAPOFARI: Okay.

19 COUNCIL MEMBER WILLIAMS: Alright, thank  
20 you again for all of your testimony, thank you.

21 CHAIRPERSON GIBSON: Thank you very much.

22 PAUL CAPOFARI: Thank you.

23 CHAIRPERSON GIBSON: Yes, god bless you...  
24 [cross-talk]

25 PAUL CAPOFARI: Alright, bless you too.



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2 CHAIRPERSON GIBSON: Next panel... our next  
3 panel for today's hearing is Joshua Goldstein from  
4 the Legal Aid Society and Coalition for the homeless,  
5 Joyce Kendrick of Brooklyn Defender Services, Ruth  
6 Lowenkron from New York Lawyers for the Public  
7 Interest, Beth Haroules from ACLU, and Carla  
8 Rabinowitz from CCITNYC and Community Access. Did I  
9 get everyone? Yeah; Joshua, Joyce, Ruth, Beth, and  
10 Carla alright. Okay. I'm very partial to a panel of  
11 women Joshua, four women, thank you. If there's  
12 anyone here that still wants to provide testimony for  
13 the record please make sure you see the Sergeant at  
14 Arms on your right, thank you. You may begin, thanks.

15 JOSHUA GOLDSTEIN: Thank you, my name is  
16 Joshua Goldstein, I'm a Staff Attorney at the  
17 Homeless Rights Project of the Legal Aid Society and  
18 I'm here to present testimony on behalf of the... both  
19 the civil and criminal practice of the Legal Aid  
20 Society as well as Coalition for the Homeless who we  
21 represent. We've submitted written testimony, I won't  
22 read it aloud I just want to summarize the key points  
23 and in particular I, I, I know it's off topic but I  
24 would be remiss if we did not thank the Chair of her  
25 leadership on Universal Access to council in Housing

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2 Court which is just rolling out now will benefit all  
3 New Yorkers. The population that the Legal Aid  
4 Society and Coalition for the Homeless serve is many,  
5 many... there are many members of that cohort who pass  
6 through a revolving door from the shelter system to  
7 criminal justice system to the mental health system  
8 and it's in that context that we work with many  
9 clients who come into contact with criminal justice  
10 in the ways that have been discussed today and in  
11 many of those interactions as has been mentioned by  
12 many of the speakers today they have positive  
13 interactions but we also have the significant...  
14 observed significant problems with the way that the  
15 NYPD responds to people in distress whether they're  
16 classified as emotionally disturbed persons or not.  
17 We have scheduled tomorrow a hearing, a fairness  
18 hearing on a settlement that we just reached with the  
19 Department of Homeless Services about how they're  
20 going to respond to people with disabilities  
21 including people with mental health disabilities and  
22 as a result of that agreement the Department of  
23 Homeless Services will revise all of its procedures  
24 and will have much better ways of interacting with  
25 people with mental health issues and the NYPD should

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2 take the same steps to ensure that when New Yorkers  
3 are in distress, when people need help that what they  
4 get is help and not the kinds of responses that we've  
5 heard about today when things have gone awry. In  
6 particular we just want to point out also that the  
7 officer, the Inspector General of Department of  
8 Investigations issued a report on many of these  
9 issues and made recommendations which included that  
10 there be a, a dedicated staff who respond to these  
11 kinds of situations, that the NYPD patrol guide be  
12 revised so that the officers who haven't been  
13 trained, said that any officer can, can have guidance  
14 in writing about how to deal with a particular  
15 situation and in... and, and most importantly perhaps  
16 that the diversion efforts that were discussed today  
17 be expanded. When we hear that the drop in centers  
18 are not going to be available until the end of 2018,  
19 you know that's, that's not an acceptable response  
20 for the city of New York if interim... if because of  
21 contracting and procurement rules we understand that  
22 things take time but we... you know in the meantime  
23 incidents like the ones we've heard about will  
24 continue to occur and of course the most important  
25 form of diversion is housing and if people are, are

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2 housed at the supportive housing that the city has  
3 agreed and the state has agreed to make available is  
4 actually brought online people will be off the  
5 streets, people will be in, in secure locations and  
6 people will have access to the resources that they  
7 need. Thank you.

8 CHAIRPERSON GIBSON: Thank you.

9 JOYCE KENDRICK: Good afternoon  
10 Chairperson and council members. My name is Joyce  
11 Kendrick, I am a Supervising Attorney of the Mental  
12 Health Unit at Brooklyn Defender Services where I  
13 represent criminal defense clients and the mental  
14 health treatment court and in competency evaluation  
15 proceedings. First, we want to echo everything that  
16 Chief Assistant DA Capofari stated with respect to  
17 the need for a separate team that responds to each  
18 EDP call. Now despite our participating in two  
19 mayoral initiatives on criminal justice and  
20 behavioral health under both Mayor Bloomberg and  
21 Mayor De Blasio in 2011 and 2014. We have seen little  
22 change on the ground as to how the NYPD responds to  
23 our clients in the midst of a mental health crisis.  
24 The January 2019 DOI report made it clear that those  
25 of us on the... what those of us on the ground already

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2 know that the NYPD are ill-equipped to respond to  
3 mental health crisis as they... and they continue to  
4 respond all too frequently with unlawful or lethal  
5 force. Today we heard a statistic that only one  
6 percent of EDP responses result in the use of force.  
7 Based on what we see, we believe that this use of  
8 force statistic is under reported. I had a client  
9 several years ago by the name of Natasha, she was in  
10 her 30's. I met Natasha at Kings County Hospital when  
11 I went there for a bedside arraignment. Natasha had  
12 been shot in her stomach, when the police responded  
13 to a radio call for an emotionally disturbed female  
14 where no weapon was reported to be present. When the  
15 police arrived, they say that Natasha had her arm up  
16 and that she had a knife in her arm, they pepper  
17 sprayed her after asking her to get down on the  
18 ground and she did not get down on the ground as she  
19 was instructed, they then shot her in the stomach.  
20 When I met her, she was on a ventilator and she was  
21 in, in the hospital and could not even speak to me.  
22 It is stories like these that tell us that the things  
23 that we heard about that have happened recently are  
24 not isolated, these things have happened in the past  
25 and continue to happen. As Dr. Belkin noted care

rather than a criminal justice response should be the path going forward. In my experience today arrests still remains all too often the NYPD's response. As a supervisor at BDS's Mental Health Unit I primarily represent people with severe mental illness. We staff arraignments in Brooklyn and I can tell you that there's rarely an arraignment that goes by that we don't see that mentally ill clients are brought through arraignments, they have been arrested and charged and brought through arraignments even for simple things like criminal mischief, breaking a window here and there instead of being taken to the hospital. It is clear here that there has been a failure of the city to end the unnecessary arrests of these people in crisis as was the stated goal in the 2014 behavioral task force. It is clear that the NYPD must do a better job at training all of its officers in crisis intervention but there is much more that can be and should be done to prevent unnecessary and harmful police violence. We urge the council to look no further than the two recent mayoral initiatives and reports and recommendation that are cited in my written testimony. It's clear that the work has already been done, we've had several meetings, we've

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2 talked about this over and over and we've identified  
3 the solutions to police violence against people with  
4 mental illness but implementing these solutions  
5 requires political will and it's here that we are  
6 asking you to put into place these reforms to stop  
7 the unnecessary arrests and deaths of New Yorkers in  
8 crisis. Thank you.

9 RUTH LOWENKRON: Good afternoon, I'm Ruth  
10 Lowenkron, I'm the Director of the Disability Justice  
11 Project at New York Lawyers for the Public Interest.  
12 We advocate on behalf of persons with mental  
13 disabilities as well as persons with other  
14 disabilities and this is an issue that we are very  
15 concerned about, how are we as a society I want to  
16 say first most broadly and then taking it more  
17 locally how are we in New York City responding to  
18 people in mental health crisis. I really appreciate  
19 that you are holding this hearing to solicit opinions  
20 about how we're doing and what we could be doing  
21 better, I really appreciated the report, I will say  
22 as a little bit of a side note that we were  
23 disappointed that the hearing wasn't better  
24 publicized, we just got a hold of the report early  
25 this morning, I think there would be many more people

1 giving input and if there can be a way to continue to  
2 give you that input at least in writing over the  
3 course of time, I think that would be good and we can  
4 share that with some of the coalition partners, my,  
5 my colleague Carla Rabinowitz is going to talk about  
6 the Coalition for CIT training of which New York  
7 lawyers is also a member and we could have more  
8 people providing input and I also just want to  
9 specifically praise the fact that both the report and  
10 your questions are really getting to the  
11 investigations of individuals who are shot and  
12 individuals who are killed, they are not numbers, yes  
13 we need to look at the bigger picture and look at a  
14 system that's in need of reform but we also need to  
15 recognize that these are individuals who are being  
16 hurt and I really appreciate the respect that this  
17 committee... these two committees are, are giving to  
18 that. I, I really would like to underscore... I, I  
19 recognize that what we're talking about today is how  
20 the NYPD responds to people in mental health crisis  
21 but it is so worth underscoring what Dr. Belkin said  
22 and what others said which is this is an issue that  
23 should not even be in the province of the New York  
24 Police Department, yes we know there are going to be  
25



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2 calls that involve the police department and yes, we  
3 therefore need to talk about training and I'll talk  
4 about that really briefly but what we need to develop  
5 and this is what I think when the council chair asks  
6 about what can the council do, I really think that we  
7 need to be pushing and the council hopefully needs to  
8 be pushing to establish these diversion, it's an  
9 almost a misnomer because I don't think anybody  
10 should be diverted from the police rather that should  
11 be the place where people with... in mental health  
12 crisis go, that should be where the parents and the  
13 family members call, the mental health system that's  
14 going to be there to help them and I think that's  
15 what we need to build and recognize and that we're  
16 talking about today is really only secondary to that  
17 but secondary it is or reality it is so my office  
18 firmly supports the kind of training that we have  
19 been talking about but... and I, I really applaud the  
20 comment that you said too little and not fast enough,  
21 I paraphrased for sure but that is our opinion too.  
22 We need to train the entire police force, we can't  
23 have another situation where you have three people  
24 who are CIT trained, one person is not CIT trained  
25 and that is the person who does the shooting, that's

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2 not to say that there aren't going to be problems  
3 along the line but at the very least it shows us that  
4 everybody has to be CIT trained not just a few and I  
5 really would, would endorse what Mr. Williams,  
6 Council Member Williams also said about prioritizing  
7 how, how people are trained. So, CIT training too  
8 slow, too few, let's speed it up, let's train  
9 everybody and let's make sure that the police  
10 department is on board because I heard a little back  
11 and forth are they really planning to train everybody  
12 ultimately that is what Commissioner Herman said and  
13 that is absolutely what we think needs to happen. We  
14 need to, in addition recognize that we have to  
15 dispatch the mental health advocates and I agree with  
16 my colleagues here that dispatching the teams with  
17 the experience is the way to do it when in fact the  
18 police need to be involved. I just want to close by  
19 saying that what's important is not only these kinds  
20 of formal dialogues that we're having here but  
21 actually in the community dialogues, you are so  
22 steeped in the community as council members if you  
23 would sponsor a forum where individuals, family  
24 members, advocates, academics, the police where  
25 everyone can talk I think that would be another great

service that the council could play and then of course funding, these programs take money and I think that we have to recognize that lives are at stake and funding has to be following our recognitions. And I think ultimately again agreeing with many of my colleagues that we have a 2014 task force that already put together a statement, a plan of action and that is the task force that should be reconvened, those are the guidelines that should be followed so we can move on this quickly and that's I think the, the main operative word. Thank you very much.

CHAIRPERSON GIBSON: Thank you.

BETH HAROULES: Good afternoon, my name is Beth Haroules, I'm a Senior Staff Attorney at the New York Civil Liberties Union. We've been working on CIT issues and police brutality as you may be aware for a very long time, I don't know if any of you are familiar with the name Eleanor Bumpurs but that was when our office first got involved with assessing exactly how the NYPD addresses people who are stigmatized by virtue of their mental health disabilities. We have been supportive, we are a member of the advisory group to the NYPD and DOHMH that you heard about today because we believe that

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2 CIT training is critical and essential for police  
3 officers but we don't believe that this is the only  
4 outcome that should be sought here. CIT as we heard  
5 from the DA from Staten Island from my colleague,  
6 it's a program, it is a team, it calls for the  
7 integration of all agencies who are supposed to be  
8 providing services whether it be mental health  
9 services, public protection services, housing  
10 services and the like and what is going on at the  
11 NYPD is all fine and well in terms of training.  
12 Obviously, we believe that the entire staff should be  
13 trained, it needs to be rolled out more quickly, the  
14 9-1-1 system needs to be assessed in a way that  
15 provides a meaningful response to people who are  
16 calling for help for an illness or a crisis who are  
17 not criminals, who are not expecting as we heard  
18 earlier to end up in body bags for their family  
19 member. The dispatch system is a major, major area  
20 that I think needs a lot of attention paid to. Moving  
21 forward I think you need to also and this is a  
22 funding question, insist on those diversion centers  
23 being established, talking to the 2014 report of the  
24 task force that task force as you may recall was set  
25 up in the wake of two horrific deaths of individuals

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2 with mental health issues at Rikers Island. Those  
3 recommendations were a continuum of approaches that  
4 the city needs to take in order to reduce the  
5 population at Rikers ultimately we hear from the city  
6 that there's a plan to completely close the facility  
7 by 20... in ten years but the population of individuals  
8 at Rikers who are deemed to have severe mental  
9 illnesses up to 40 percent none of those people  
10 should be there, they should be quote, "diverted",  
11 you know diverted from the criminal justice system,  
12 provided services in the community. The task force  
13 appears to have fallen aside. You know when you look  
14 back at the members that task force comprised  
15 representatives from HRA, OMH probation, police  
16 department, ACS, court council, fire department, OMB,  
17 Veterans Affairs, corrections, HHC, homeless  
18 services, and then New York State Department of  
19 Health, New York State Office of Mental Health, the  
20 New York State Court system as well as advocates. All  
21 those people need to be brought back to the table  
22 because the implementation of their recommendations  
23 just has not occurred. It is a matter of political  
24 will, I think there are a lot of things short termed  
25 that the council can insist, the drop off centers

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2 need to be up and operating in great number across  
3 the five boroughs and that needs to happen ASAP.

4 DOHMH has to expand their pilot screening program to  
5 ensure that people who would be better addressed  
6 through services rather than jail are identified and  
7 removed entirely from the criminal justice pipeline.

8 The city has to expand its community based substance  
9 abuse and mental health services and create more

10 supportive housing. I've talked about the dispatch

11 program, we heard today about the co-response teams,

12 those teams are few and they operate during business

13 hours, I've never had a client in crisis have it

14 happen from nine to five, it just doesn't work that

15 way, those teams need to be 24/7, 365. I... the NYPD

16 has promised to review its patrol manual, it needs to

17 be reviewed, use of force needs to be looked at

18 again. If only 25 percent of its force will be CIT

19 trained there has to be a protocol when responding

20 officers come to a site some of whom are trained

21 other of whom are not as to who takes control and

22 command of the situation, there was some discussion

23 about that earlier without much resolution other than

24 we're thinking about it. we heard a little bit about

25 what we would call a root cause analysis when a CIT

training event, you know should address failures of a CIT response in the community it needs to be assessed, it needs to be reintroduced into the CIT training program. You've heard about the concept of community forum which we also support. I think that would go a far way to having families and people with mental health issues feel more comfortable with respect to their interactions with the police. At the end of the day, you know however strong the NYPD's training is it doesn't reduce the inappropriateness of placing people in jail when services are not in place. We're really thankful the committee has turned its attention to this particular issue today, we hope it's the beginning of robust oversight over how the city as a whole should be responding to people with mental health issues in an effort at the end of the day to prevent more people from being killed or injured or traumatized and connected to services that are appropriate for them. Thank you.

CARLA RABINOWITZ: Hi, thank you for looking into this issue. My name is Carla Rabinowitz and I'm the Advocacy Coordinator at Community Access, I'm also the Project Coordinator of CCITNYC, I forgot the T, TCITNYC dot org, a coalition of 75

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2 organizations and many other members looking into  
3 advocating for a fully responsive crisis intervention  
4 team approach and diverting mental health recipients  
5 away from the criminal justice system. The  
6 organization I work for, Community Access is a 44-  
7 year-old non-profit that empowers people with mental  
8 health concerns through providing quality support of  
9 housing, employment training, loss of recovery, we're  
10 of the model, we... we're of the belief that people are  
11 experts in their own recovery and we treat them as  
12 such. CCITNYC and Community Access request that you  
13 revive the Mayors task force on behavioral health and  
14 criminal justice. This task force met a couple of  
15 times in 2014, issued one of its quarterly reports  
16 and then just went to funk and we ask that you  
17 recommend the Mayor assigned this task force to a  
18 Deputy Mayor level as they did with the Thrive  
19 campaign. If you know of the Thrive campaign it's  
20 doing so well because it was at the Deputy Mayor  
21 level. We need all stakeholders and all city and  
22 state agencies at the table to suggest alternatives  
23 to police responding to these crisis calls and we can  
24 expand co-response teams and uses of co-response  
25 teams. I think right now there are five co-response



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2 teams that operate from nine to five that's not  
3 enough. We need... maybe we need more mobile crisis  
4 teams, maybe we can try the approach that other  
5 cities have had where they have mental health peers  
6 or other professionals with police to... mental health  
7 peers or other peers with police to calm down these  
8 encounters. These are a few ideas to explore, we  
9 can't explore it without a task force. Also, we need  
10 the task force because it coordinates all the  
11 agencies involved. You've heard my colleague mention  
12 some of the agencies, there's so many agencies  
13 involved in a comprehensive CIT and this task force  
14 just died. Some of the contributions of the task  
15 force have already been taken up including CIT  
16 training for NYPD. NYPD training is going well, I've  
17 sat through... I've sat through several of the  
18 trainings, you know I've sat through trainings  
19 several times, it's really going well and countless  
20 people have been saved by CIT officers but the  
21 problem is CIT training alone is not going to prevent  
22 the recurring deaths we had. Since the NYPD started  
23 their comprehensive CIT training which was June 2015  
24 at least six mental health recipients have died in  
25 police encounters; Mario Ocasio age 51, Rashan Lloyd,

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2 Deborah Danner, Ariel Galarza, Dwayne Jeune, Andy

3 Sookdeo; these are the ones I looked up. We need to

4 solve issues before mental health recipients get into

5 crisis, right so for that we need funding of

6 community services, supportive housing, more clinics.

7 We also need alternatives to hospitals because many

8 recipients fear the hospitals, there's places called

9 Respite Care where people can stay for a week, get

10 more... it's a more comfortable setting, they get the

11 same kind of attention but they get like a key to

12 their own room, much more relaxed place to be and

13 they get linkages to long term services. We also need

14 to support the police by building these diversion

15 centers they really have been promised for a long

16 time. We need these two diversion centers up and with

17 the closing of Rikers we'll probably need many more

18 diversion centers where police can take people who

19 are in acute crisis and hand them off for immediate

20 care, when these diversion centers... the police hand

21 the person off, no questions asked, boom they're out

22 back on the job and the person gets immediate care

23 and long-term connections to community resources.

24 Most importantly though we need the mayor to revive

25 his 2014 task force on behavioral health and criminal

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2 justice and place this task force under a deputy  
3 mayor like they did with Thrive with the resources  
4 and coordination to get things done. Once again, I  
5 thank you for turning your attention to this and if  
6 you ever have any questions feel free to email me.

7 CHAIRPERSON GIBSON: Thank you very much,  
8 thank you for your input, your partnership, thank you  
9 for giving us a number of suggestions about today's  
10 hearing, very, very important that we're talking  
11 about this and I know many of your clients that you  
12 represent obviously have been involved in  
13 interactions with the NYPD. So, we appreciate your  
14 input and certainly moving forward take a lot of the  
15 suggestions that you have made into consideration, I  
16 really appreciate it and I thank you so much. Chair  
17 Cohen has several questions, wait don't, don't leave...  
18 don't leave.

19 COUNCIL MEMBER COHEN: I really just have  
20 a, a couple and I'm not even sure that they're  
21 questions per se but like I... one of you testified  
22 talking about you know people who ultimately end up  
23 being charged with relatively minor offenses as the  
24 result of a, a 9-1-1 encounter. It... I don't know  
25 where... I don't know where the, the, the line is in

terms of, you know textbook maybe the activity is criminal but obviously it, it... what's driving the activity is a mental health crisis. I, I don't know if you... you know if you think you're even qualified to sort of offer an opinion but I... you know as, as I... you know even the panel from the administration we had DOHMH, we had NYPD but I don't think anybody's clear on where that line is, the truth is that the city just has a... an incredibly big risk NYPD, NYPD infrastructure in place and so they end up being the ones most able to respond quickly. I... but I don't know in terms of if you have any thoughts on sort of where that line is?

JOYCE KENDRICK: Well if, if I may I would just say that I think that what happens is when the... when the police respond there are things that come out of that interaction that are sort of like, I don't know other way to say it, it's like the natural progression if you respond to a, a person whose mentally ill and experience... and very symptomatic they might be flailing their arms when you get there so then when we see a charge that comes back for assaulting a police officer because that person might have in... when they're being restrained kicked the

officer or hit the officer that seems to be unfair because you know that you're going there and that that is the situation you're walking into and is not like that person is intentionally slapping at the officer, hitting the officer. It's just like... it's part of the whole situation that's happening so why does there have to be a charge of an assault on an officer which by the way is a felony.

BETH HAROULES: Yeah, it... I would also suggest that there is an ADA component here where the police are responding to a person with a disability and then to charge them for an escalation in behavior that is the result of the disability that was not addressed by the responding officer is inappropriate now you can still charge the person, I would assume that that's a motion that you would make at court but the task force report from 2014 had a whole series of recommendations about where people who came in contact with law enforcement who have a mental health issue can be diverted, it was you know sort of an off ramp proposal as you think about it and... you know in first instance you want crisis intervention to prevent an escalation into the law enforcement context but if a person is in a law enforcement

context then you have mental health court, you have representation, you have connection to services, you have diversion, you have people not being sent to Rikers to be put into solitary confinement. There are multiple ways to address it and that's why I think a lot of us are supportive of that task force work being continued and operationalized because it just hasn't happened. We know there a lot of people working on these issues. There are weekly symposiums on how to do this, pulling together all of the minds of advocates, attorneys, recipients, peers, academics, law enforcement, the judiciary, there are a lot of people looking at this, it just needs... somebody needs to be the person who is calling for accountability and sort of cracking the whip basically to get people going, it's not all about money.

JOSHUA GOLDSTEIN: I just want to add that there's a group of people who are moving as I said between shelter system, corrections, the city's hospitals and in addition to the human cost of having people move unattended through these different systems in rotation there's a tremendous cost to the city of New York and it's one city and that city

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2 should be providing care to those individuals rather  
3 than shuffling them between these systems.

4 COUNCIL MEMBER COHEN: I was just  
5 curious, I'm, I'm sorry, did someone else want to...  
6 want to respond? Well... but I asked the question so if  
7 somebody wants to respond I'm interested in... [cross-  
8 talk]

9 CARLA RABINOWITZ: You know so I think  
10 there's two things about the low-level crimes, I mean  
11 that's something that the NYPD was asking about when...  
12 like what is the crime level you're going to take  
13 someone to the diversion center and just say walk  
14 away but I think we do have to understand that... I  
15 mean almost everybody in the city has done something  
16 criminal at some point in their life, I think there's  
17 this criminalization of people who are mental health  
18 when they're engaging a certain behavior that we  
19 might not criminalize someone who doesn't have a  
20 mental health. The other thing I want to say is that  
21 you're closing Rikers, so you're going to have so  
22 many more people come, come out and you're going to  
23 have so many, many more of these encounters so it is  
24 important for... and these are things for like the task  
25 force to figure out, the task force to figure out at

what level can the police bring someone to the diversion center and then what level can they not and the last thing I want to say, in a couple of these cases the person wasn't violent until the police got there. I think a couple of my colleagues here had talked about forums with the NYPD and we, we had had a couple, you know the CCITNYC before now we're not getting as many and it's very important to have these forums with the NYPD and family members and the police because right now there's a lot of anger for mental health recipients towards the police but if you look under that anger what it is, is really fear, they're afraid, they're afraid it's going to happen to them. So, sometimes if they... you know I don't want to put the blame on the mental health recipient but sometimes the mental health recipient is going to act out or pick up a, a dinner knife or something because they're afraid when they see the NYPD so that also... you know so that's also a problem to address.

COUNCIL MEMBER COHEN: I... that I, I do totally get. Could I... in terms of the charging versus dispositions, I mean does someone at some point say that... in your experience that alright this... either this person has been overcharged or... like is, is your



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2 experience that, that, that people often... that...

3 people with serious mental health issues end up with

4 felony convictions, is that... is, is that...

5 JOYCE KENDRICK: I think that

6 unfortunately we do resolve some of these issues but

7 they do end up taking a plea. A lot of the times

8 it's... I think there's pressure on the DA's office

9 that they're not drop these cases, that they not...

10 that they treat them seriously and so they do go

11 forward with these cases even where the police

12 officer is not really hurt maybe it's a... I mean we

13 hear things about a bruised pinky, I mean you know

14 they hurt my finger, you know this, this is

15 outrageous in our opinion that a person could end up

16 pleading guilty to a felony.

17 COUNCIL MEMBER COHEN: Thank you Madame

18 Chair.

19 CHAIRPERSON GIBSON: Thank you all for

20 being here, we look forward to working with you,

21 thank you so much for joining us. We want to thank

22 everyone for joining us at today's very important

23 hearing. Thank you to the administration and all of

24 the members of the public who came to testify, thank

25 you to the staff, thank you to my Co-chair, Council

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Member Andy Cohen and thank you to the Sergeant at

Arms and everyone who joined us today. This hearing

of the Committees on Public Safety and Mental Health

is hereby adjourned, thank you.

[gavel]

C E R T I F I C A T E

World Wide Dictation certifies that the foregoing transcript is a true and accurate record of the proceedings. We further certify that there is no relation to any of the parties to this action by blood or marriage, and that there is interest in the outcome of this matter.



Date September 10, 2017