



FY 2018 Executive Budget Hearing

Committee on Finance

Testimony of Jacques Jiha, Ph.D., Commissioner

New York City Department of Finance

May 4th, 2017

Good afternoon, Chairwoman Ferreras-Copeland and members of the City Council Committee on Finance. I am Jacques Jiha, Commissioner of the NYC Department of Finance (DOF). I am joined by First Deputy Commissioner Michael Hyman. Thank you for the opportunity to testify before you today on our Fiscal Year 2018 Executive Budget. Although New York City's finances continue to be stable, there are concerns raised by anticipated federal budget cuts and a slowing City economy. Through April, the City collected \$49.6 billion in revenue, which is 2.1 percent more than the same period last year. As of yesterday, the unrestricted cash balance for the City was \$9.7 billion. Put simply, revenue growth is modest; therefore, we must remain prudent.

In my previous testimonies, I have expressed my desire to transform this agency to become more efficient, fair and transparent, and to enhance the customer experience in every aspect of our business. That has been the focus of our work over the last three years. We have implemented policies, programs and infrastructure that support our commitment to putting customers first. It includes improving the types of services we provide and enhancing how the public gains access to these services. This has fostered a stronger and more positive relationship with the public when they have questions regarding their property or business-tax bill, are settling a parking violation, selecting a property-exemption benefit, seeking a refund, or protecting their home against deed fraud.

Expanding our use of technology is one strategy that has helped in making tremendous progress in improving the customer experience. We have developed a broad range of technology systems and applications that make it easier and faster for New Yorkers to conduct business with the City. For example, The NYC Parking Ticket: Pay or Dispute app, which launched in April, is the first official parking-ticket app in New York City and the only one of its kind in the country developed by a municipality. This application allows drivers to quickly resolve their parking violations by paying or disputing these tickets immediately, right in the palms of their hands. Mobile technology allows us to connect with many of our customers where they are increasingly transacting business – on their mobile devices. The app has been well received by the public. In one month, there have been more than 17,000 downloads. Approximately 8,700 tickets have been paid and about 5,000 violations have been disputed using the app.

Among the agency's other upgraded technological programs is the new Business Tax System (BTS), which has transformed the way tax practitioners manage online transactions for business-taxpayer accounts and dramatically improved our internal management processes. BTS has helped improve overall compliance, but has also made it easier for customers to set up payment plans and seek refunds. In fact, we have seen a 221-percent increase in business-tax refunds since BTS went live.

Two years ago, we embarked on what would be our greatest enhancement challenge: overhauling the more than 25-year-old property-tax-administration system, an intricately complicated framework with non-intersecting pieces. We are now implementing a new, comprehensive and fully-integrated system that will allow for better internal and external management of property data, tax assessment and billing information.

This has been a massive undertaking, which has required tweaking of strategy and extensive testing, and resulted in the delay in launching this new product. We had planned to implement the PTS system during the up-coming 2017 annual final roll-over, but the requirements for completion of the project, including robust testing of the new system, have forced us to amend the projected completion date to coordinate with the tentative roll in January 2018.

In the meantime, we are using new technologies to help generate the most accurate property-tax assessments for New York City's 1.2 million property parcels, with tools such as Streetscape Imagery, a unique software that provides high-resolution and angular imagery, accurate measurements, and geo-coded parcels for precise address location. In addition, in the first quarter of 2018, assessors will be equipped with tablets during field assignments to collect relevant property data. When fully implemented, it will provide a one-step process for the updating of property information, including notes, visitation history and photo documentation. This new tool will allow for the collection of more accurate data, thereby increasing the validity of property values.

We have also enhanced our customer engagement and responsiveness through direct connections to the public. Our social media platforms are increasing the amount of information we provide to New York City residents and improving the ways we address questions and complaints.

Our community outreach into all of the boroughs has also dramatically increased and has improved public responses to some of the most important initiatives, such as the 90-day Forgiving Fines: New York City Amnesty Program for ECB judgment violations, which forgave interest and 100 percent of default penalties for debtors who complied with the program's terms and conditions. In a successful collaboration with the City Council, DOF collected \$44 million associated with 128,000 violations. In the process, we saved taxpayers over \$100 million.

Targeted outreach to individuals, non-profits and community-advocacy groups has helped inform many property owners on how to avoid the lien sale. We are also working with council members to ensure that properties with non-for-profit exemptions meet the requirements that will prevent them from entering the lien sale. These efforts have been effective in reducing the number of properties in this year's sale, which started with 22,629 properties at the beginning of the 90-day notice period. To date, 9,569 properties have been pulled from the lien sale, resulting in 13,060 tax liens by the time 10-day notices were issued. In this process, we recognize that even after people have agreed to a payment plan, some may have difficulties adhering to the terms of the agreement; and, so we are developing more flexible payment plans that take into account reduced and fixed incomes, thus easing compliance for seniors and low-income individuals.

It is critical that we do our best to help all New Yorkers, particularly those who are most vulnerable – seniors, veterans and people with disabilities on fixed incomes. It is why our exemptions programs have been a primary focus of our restructuring over the last three years. Our partnerships with elected officials, community groups, and faith-based organizations have raised awareness of the New York City Rent Freeze Program also known as the Senior Citizen Rent Increase Exemption Program and the Disability Rent Increase Exemption Program (SCRIE and DRIE). Along with increased outreach, the development of simpler application forms, and the expansion of the Manhattan walk-in center, We are committed to ensuring all of our applications and worksites are more ADA compliant, including our soon-to-be-opened SCRIE/DRIE walk-in centers in the Bronx and Brooklyn.

We are dedicating the same level of commitment to seniors, veterans and people with disabilities who are homeowners, through the Senior Citizen Homeowner Exemption (SCHE) and the Disability Homeowner Exemption (DHE). As many of you know, this is the first renewal for

these exemptions programs in 10 years. In advance of the application renewal deadline of March 15, 2017, we sent three reminder notices to all current program participants. As with any renewal process, however, some people may no longer qualify, and income may be a challenge for eligibility. That's why we are working to mitigate the impact through the passage of state legislation (S4628/A7463) sponsored by State Senator Diane Savino and Assembly Member Brian Kavanaugh, which would increase the income ceiling for SCHE and DHE from \$37,399 to \$58,399. Last month, the Mayor announced his support for this legislation and has proposed resources for this expansion in the Executive Budget. As a result we anticipate that more than 32,000 senior homeowners and homeowners with disabilities would experience an average tax reduction of \$1,752 from the expansion of SCHE and DHE programs.

In addition to providing financial relief to homeowners, we are just as focused on making sure that New Yorkers are not losing their homes to deed fraud. Since 2014, 1,788 cases have been referred to the Sheriff's office for investigation. Of these cases, 983 have been closed, 103 are active criminal investigations and 702 are ongoing. The Sheriff's Office has made 32 arrests for 48 properties that have a total market value of \$27 million.

Our attention to customer responsiveness has been an informative and constructive exercise in understanding the areas of frustration that New Yorkers experience in their interactions with this agency. We may not be able to fix every complaint, but the goal is to address them and create a process to fix systemic problems. One area where we hear the most complaints is in the adjudication of parking tickets. However, I would like to give some context to the scope of parking-ticket operations: NYC issues approximately 10 million parking tickets per year, and DOF processes about nine million payments and holds more than 1.2 million parking-related hearings. Given such a high volume, there will undoubtedly be drivers who are dissatisfied with how their tickets are being resolved. That is why we are creating an independent Ombudsperson's Office for parking tickets to promote a better understanding of the adjudication process and alleviate public frustration. The Ombudsperson would serve as a general advocate for members of the public who wish to dispute or have disputed their parking tickets. In addition, this office would collaborate with other agencies involved in the ticket-issuance process to help inform them of systemic problems. This would only continue to enhance compliance

while providing important resources and information to help drivers better manage the process of resolving their parking-ticket issues.

This and many other projects will be our focus for improving all the many ways we can better engage and provide important services and benefits to our customers in 2017. I'd like to take this opportunity to thank the DOF staff for their tireless dedication to ensuring that New Yorkers are treated fairly and respectfully.

Thank you for the opportunity to testify before you today. At this time, I am happy to take your questions.

Executive Budget Hearing

May 4th

2017

Department of Design and Construction
Dr. Feniosky Peña-Mora, Commissioner

New York City
Council Finance
Committee

Good morning Chairperson Ferreras-Copeland and members of the Finance Committee. I am Dr. Feniosky Peña-Mora, Commissioner of the New York City Department of Design and Construction. Thank you for the opportunity to testify before you today.

As the City's primary capital construction delivery agency, the funding for our projects is provided by the 26 City agencies that we collaborate with. We continue to work diligently to complete our projects on-time and on-budget to build an equitable and accessible City for all New Yorkers.

Regarding the Executive Budget, for Fiscal Year 2017, our operating budget is \$730.3 million and it is comprised of \$119 million for Personal Services, with budgeted headcount of 1,589, and \$611.3 million for Other than Personal Services. The funding breakdown of DDC's FY17 operating budget is as follows: \$125.5 million in IFA funds, \$23.6 million in City funds, \$575.6 million in Federal funds and \$5.6 million from other funding sources.

As of the FY 18 Executive plan, DDC's FY18 total agency operating budget is \$351.9 million. This includes \$127.8 million for Personal Services, with a

budgeted headcount of 1,444, and \$224.1 million for Other than Personal Services. The funding breakdown of the FY18 operating budget is as follows: \$132 million in IFA funds, \$16.8 million in City funds, \$202.8 million in Federal funds and \$250 thousand from other funding sources.

DDC is currently managing a project portfolio that includes 1,226 active infrastructure and public buildings projects valued at \$15.2 billion dollars. I am pleased to report that ten months into Fiscal Year 2017, DDC has already registered almost \$1.36 billion in projects, compared to \$888 million at this same time last fiscal year. This marks the highest ever capital commitments through three quarters of a fiscal year in the history of the agency.

As requested by the Chair, we have met with various Council Members since the March preliminary budget hearing to answer their questions and update them on projects within their districts. Our communications include:

- As requested by Chairperson Ferreras-Copeland, we are continuing a dialogue with the Port Authority about the Passerelle Bridge project and discussing collaboration during the design phase on the potential Air Train Station to be built at the LIRR stop;**

- **Meeting with Council Member Matteo held on April 3rd to review projects in his district;**
- **Meeting with Council Member Cornegy held on April 10th to discuss DDC's M/WBE and Science, Technology, Engineering, Architecture, and Mathematics (STEAM) programs;**
- **Information shared with Council Member Gibson's office that includes the procurement timeline for the Bronx Children's Museum project, for which we look forward to celebrating a groundbreaking next month;**
- **Site visits with Council Member Johnson held on May 2nd to the Gansevoort Marine Transfer Station demolition project we are managing for the Department of Sanitation, as well as the Chelsea Health Center facility we are renovating for the Department of Health; and**
- **Meeting with Council Member Miller held on May 3rd to discuss projects in his district.**

Since my testimony before this Committee in March, we continue to be proactive in finding ways to shorten our design, procurement, and

construction times. One such way of doing so is through our new Front End Planning Unit and our Public Buildings In-House Design team. The Design team has ramped up over the past year and a half to a total of 14 architects, engineers, and spec writers. By designing in-house, we avoid the often 6 – 12-month procurement and task order registration for a design consultant, create greater collaboration and “live” reviews between our design and constructability teams, and get jobs out to bid much faster. The important projects they have tackled to date include library ADA-compliance and roof upgrades and full interior re-designs.

In addition, DDC has broken ground and/or completed 30 projects around the City since March.

I'd like to briefly share a few of these projects:

- Construction kicked off for the newly designed Corona Plaza for our client agency DOT in this cultural-rich neighborhood. The plaza will be transformed into a vibrant and sustainable community hub, complete with green spaces and a public performance area.

- We also kicked off two infrastructure projects in Southeast Queens. The first will replace the water main on Arcade Avenue and surrounding streets in Jamaica. The \$15 million project will add a water main to improve water quality and residual pressure throughout the area. The second includes the replacement of the water main on 135th Street and the surrounding area, with a total cost of \$36 million.
- Next Tuesday, May 9th, we'll celebrate the re-opening of the Billie Holiday Theatre in Bedford Stuyvesant, a \$4.1 million project that has seen great collaboration with the Theatre and the Department of Cultural Affairs. The project includes all-new seating, lighting and stage rigging equipment, as well as extensive upgrades to the theatre's infrastructure.

These projects continue the tradition of DDC producing quality projects for the City, for which DDC has received nearly 70 awards in the past three years, the most of any three-year period in the agency's history. The agency's work has also drawn repeated praise from places such as *The New York Times*, which in November put three of our recently completed projects on a list of what "may someday be worthy of appearing in a Times Square souvenir snow globe", capturing the imagination of shapers and observers of the City.

Lastly, I wanted to highlight the great work we do on the M/WBE and STEAM fronts.

We continue to find creative ways to engage M/WBEs in the City procurement process. In the past two and a half years, we have ramped up our outreach efforts engaging with more than 8,000 individuals through 28 internal events at our Long Island City headquarters and more than 60 external events. In the coming months, we are hosting a Consultants Open House on June 15th and our Annual Conference on Contract Opportunities on September 14th. This outreach and the strong work of our M/WBE team has led to record numbers for M/WBE awards for the agency, and the numbers continue to grow.

We also continue to find ways to reach as many students as possible through our Science, Technology, Engineering, Architecture, and Mathematics (STEAM) program. Since the program's launch in 2015, we have engaged more than 1400 students. To reach an even larger number of students' Citywide, we have partnered with the Department of Education's Summer STEM INSTITUTE to host a professional Development workshop entitled

Building Possibilities: Design Thinking and Engineering for 25 DOE science teachers.

Over the past few months, we have also organized a variety of student workshops – such as a “Young Engineers Showcase” at the Teller Avenue Educational Campus in the Bronx; a “Meet the Builders” event at our Long Island City headquarters for students from the Brooklyn Generation School, in Canarsie; and “Introduce a Girl to Architecture, Engineering and Construction Day” event at the Williamsburg High School for Architecture & Design.

Madame Chair, I would like to take this opportunity to thank you and your staff, as well as Speaker Melissa Mark-Viverito and her team, Nathan Toth and the Finance Division, for the continuing support we receive. I would also like to thank Mayor Bill de Blasio and his legislative team as well as the Office of Management and Budget and the Mayor’s Office of Contract Services for their hard work, diligence, and guidance.

That concludes my remarks and I am more than happy to answer any questions you and your colleagues may have. Thank you.



The City of New York
Mayor's Office of Management and Budget
255 Greenwich Street • New York, New York 10007-2146
Telephone: (212) 788-5900 • Email: FuleihanD@omb.nyc.gov

Dean Fuleihan
Director

**TESTIMONY OF DEAN FULEIHAN, DIRECTOR, MAYOR'S OFFICE OF
MANAGEMENT AND BUDGET OF THE CITY OF NEW YORK TO THE CITY
COUNCIL ON THE EXECUTIVE BUDGET FISCAL YEAR 2018**

May 4, 2017

Speaker Melissa Mark-Viverito, Finance Chair Julissa Ferreras-Copeland, members of the Finance Committee, and members of the City Council, thank you for the opportunity to testify here today on the Mayor's 2018 Executive Budget. I'm joined at the table today by OMB First Deputy Director Larian Angelo. Many of our dedicated and hard-working OMB staff are here to assist me in answering your questions.

On behalf of the Mayor and the Administration, we are grateful for our partnership over the past three years, including the initiatives we jointly supported in the Executive Budget. I also want to thank Latonia McKinney and the entire Council Finance staff for collaborating on this budget.

Since I testified before the Council in March, the City's fundamental economic indicators have remained positive.

We continue to forecast modest revenue growth of 2.3 percent in Fiscal Year 2017 due to declining non-wage income and real estate transactions. However, growth for Fiscal Year 2018 is forecast at 3.0 percent, supported by wage growth and a stabilizing real estate market.

On the jobs front, NYC is experiencing a record 4.0 percent unemployment rate – the lowest since 1976, and down from 8.0 percent in January 2014. We saw employment growth of 342,000 jobs over the last three years, the second highest three-year period of job growth ever. All five boroughs have experienced private sector job growth during this period, and real median household income increased citywide from 2014 to 2015 by \$2,689, a 5.1 percent increase.

As the Mayor highlighted in his budget presentation, our immigrant community – who represent over one-third of the population – continues to add strength and resiliency to the city's economy. Foreign-born workers make up 45 percent of the city's labor force, and foreign-born households earned \$92 billion in income in 2015 – more than one-third of the city's total household earnings. And 52 percent of the city's business owners are immigrants.

Earlier this year we spoke about the deep uncertainty and risks we face from Federal actions.

In March, the President released his budget proposal, which threatened cuts to programs that provide vital services to our City and benefit the most vulnerable New Yorkers. Congress and the President continue in their attempt to repeal the Affordable Care Act and fundamentally change Medicaid. Another vote is scheduled for today.

And this week the House and Senate jointly presented an omnibus spending bill that funds the Federal government through the end of the Federal Fiscal Year in September. Fortunately, in this instance, Congress rejected the deep cuts to domestic programs proposed in March by the Trump Administration.

They also set aside \$61 million in new funds to reimburse law enforcement costs associated with providing security to the President and First Family. We are grateful to our Federal delegation for protecting funding to these critical programs at least for the remainder of the current Federal Fiscal Year.

Mindful of these risks, we will continue to make strategic investments and approach our budget process with caution.

And though the Federal government has not released a budget, we can now assess the effects of the State Enacted Budget.

The State contributed \$200 million towards funding for NYCHA, and another \$200 million for improving the City's water infrastructure. But it shifts \$68 million in costs for mandated foster care, mandated special education services and child care to the City. We still do not have Design-Build authority, which would save City taxpayers \$450 million in infrastructure spending, and accelerate project completion times.

So, in light of the challenges we face, and our current fiscal position, we take a careful approach to the Executive Budget by maintaining historic reserves, cautiously estimating both revenue and debt service, expanding our savings program, and making investments that strengthen New York's future.

Our Fiscal Year 2018 Executive Budget is \$84.86 billion. It funds New Yorker's priorities – and it does so responsibly.

The Administration, working with the Council, has maintained historic levels of reserves. We fund \$1.25 billion in reserves for each year of the four-year financial plan, compared to the \$300 million traditionally allocated by prior administrations. This includes \$1 billion a year in the General Reserve, and \$250 million a year Capital Stabilization Reserve, which was created by this Administration and this Council.

And we have maintained the Retiree Health Benefits Trust Fund at \$4 billion. \$3.3 billion was the result of actions taken by this Administration and this Council.

Since the November Plan, we have saved a total of \$2.8 billion, including \$700 million in the Executive Budget, exceeding the goal set by the Mayor. Further, we will achieve \$1 billion in savings in Fiscal Year 2017 and \$1.3 billion in savings in Fiscal Year 2018, by working with the Municipal Labor Committee to find more efficient and effective ways of delivering healthcare to our employees – the first significant changes to the City's health plans in decades.

We will identify additional savings at Adoption including our estimates from a partial hiring freeze on prospective management and administrative agency hires.

Our \$95.85 billion Ten-Year Capital Strategy reflects planning and investments through Fiscal Year 2027 that strengthen our economy. The capital plan keeps infrastructure in a state of good repair, preserves affordability, promotes health and safety, and expands access to education and opportunity.

And we are committed to working with the Council to reduce capital procurement, design, and construction timelines.

To fund our Capital Budget, we continue to estimate debt service cautiously, and ensure that City-supported debt service does not exceed 15 percent of City tax revenue – the benchmark used by the City for many years.

In the Executive Budget we build on prior investments by expanding successful programs and deepening the commitments we made to New Yorkers. That includes giving every child opportunity, making NYC more affordable, enhancing public safety, and improving our overall quality of life.

And these investments are working.

One of the most important investments we can make is in our children's education. This Administration and the City Council have presided over an ambitious education agenda that begins with quality early education, and prepares students for life after graduation.

In 2016 we saw the highest-ever high school graduation rates, lowest-ever high school drop-out rates, and the class of 2015 achieved our highest ever post-secondary enrollment rate. And we are seeing these gains in every borough.

In this budget, we are making key investments that build on the Mayor's vision for early childhood education. Together, we will invest \$36 million in our 3-K For All program that includes funding to roll out a free, quality 3-K For All program in two school districts this fall. The program will add two additional districts funded by the City each year, with eight funded in Fiscal Year 2021.

By 2021, with the assistance of our State and Federal governments, all New York families will have access to this signature program.

And to be successful, our students must learn in an appropriate environment. We will spend \$28.75 million over five years to install air conditioning in every NYC classroom.

And as every child deserves a quality education, every New Yorker needs a safe and affordable place to live. Over the past three years, we together financed more than 62,500 affordable homes, with 23,200 units financed in Fiscal Year 2016 alone.

This is the most affordable housing we have financed in a single year since 1991. We will create 15,000 supportive housing units over a 15-year period. We continue to build on this progress within the Executive Budget, and deepen commitments to affordable housing.

We will also invest \$355 million for repairs to NYCHA developments to help maintain our housing stock, adding to the more than \$1 billion this administration committed in the Preliminary Budget to maintain NYCHA developments and improve the lives of residents.

We will invest \$1.9 billion to create or preserve 10,000 apartments for New Yorkers earning less than \$40,000. 5,000 are for seniors and 500 for veterans.

Helping people remain in their homes is a crucial step towards maintaining an affordable city. This is especially true for vulnerable populations.

We are proposing to expand the reach of the Senior Citizen and Disabled Homeowners' Exemption program. It will save 32,000 seniors an average of \$1,750 in property taxes annually, keeping their homes that much more affordable.

And keeping the promise he made at the State of the City, the Mayor continues to advocate for a Mansion Tax that will subsidize the rent of eligible seniors.

Keeping older New Yorkers in their homes includes keeping them safe and well. In Fiscal Year 2018 we are expanding PROTECT, a program that helps address the underlying depression and anxiety that elder abuse victims face.

And being safe and well in your home includes protection from an unlawful eviction. As the Mayor highlighted in his State of the City address, together, the Administration and the Council are committing \$93 million at full ramp up to expand anti-eviction legal services. Low-income families will be represented by a lawyer in evictions, and legal advice will be available to all New York tenants who face housing court.

Making New York City more affordable also means supporting good paying jobs, and fostering growth across diverse industries.

We are investing \$12.8 million in a Green Jobs Corps that will train 3,000 people by Fiscal Year 2020 for good-paying, union jobs in construction and efficient building maintenance. Training begins this year.

In addition, we are transforming an underutilized City property campus at Bush Terminal into the Made in New York campus.

Together, we have made investments in public safety to make New York City one of the safest big cities in America. To make our neighborhoods safer we increased patrol strength by 2,000 police officers.

And it's showing results. During the first quarter of 2017, the crime rate dropped 5 percent compared to the same time frame last year, making this the safest three-month period in New York City's modern era.

In the Executive Budget we are building upon this commitment to public safety. We are expanding ShotSpotter technology into nine square miles of neighborhoods in the Bronx, Staten Island, and Manhattan, increasing response times to potentially life-threatening incidents.

Improving public safety includes addressing problems that touch all New Yorkers.

We are in the midst of an opioid crisis. In March, the Mayor and First Lady launched HealingNYC, a new, comprehensive effort to reduce opioid overdose deaths by 35 percent over the next five years. The City will invest \$38 million in Fiscal Year 2018 to launch this effort.

To confront domestic violence, we are committing \$6.9 million in a comprehensive, citywide strategy, including help for traumatized child victims.

The safety and livelihoods of our immigrant communities is increasingly threatened. Adding to investments we have made to protect immigrants, the Executive Budget allocates \$16 million in Fiscal Year 2018 to fund legal counsel for eligible immigrants facing deportation, including unaccompanied children and those seeking asylum.

At the same time that we address public safety issues, we must continue to address New Yorkers' everyday concerns.

We are paving a record 1,300 lane miles annually between Fiscal Year 2017 and Fiscal Year 2019 to ensure safer driving conditions in every borough.

And just this week, we watched the Mayor fulfill his promise to provide ferry service to residents in Eastern Queens and Western Brooklyn.

And in the Executive Budget, the Administration continues to invest in programs and infrastructure that improve our quality of life.

To ease commutes for Staten Islanders, in September we are bringing lower level boarding to ferries at the Whitehall and St. George terminals.

We will expand the current curbside e-waste program to neighborhoods in Brooklyn this fall, and locations in the Bronx and Queens by 2019, at an annual cost of \$4.1 million at full implementation.

And, we will invest \$100 million to close a gap in the Manhattan Waterfront Greenway.

In the Executive Budget presentation, the Mayor acknowledged that we live in a city that poses many challenges. This budget meets them head on, while maintaining our shared commitment to fiscal responsibility, funding vital services, and investing in infrastructure.

We look forward to continued discussions as we work together to implement the Fiscal Year 2018 Adopted Budget.

I want to thank you again for the opportunity to testify today.

And now, we look forward to your questions.

**THE COUNCIL
THE CITY OF NEW YORK**

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Samara Karasyk Joe Fucito

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Address: One Centre St.

I represent: DOF

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I represent: Dept of Finance

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I represent: Dept. of Finance

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I represent: Dept of Design and Construction

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Name: FENIOSKY PENA-MORA

Address: _____

I represent: DDC

Address: _____

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I represent: _____

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Name: Thomas Foley

Address: _____

I represent: DDC

Address: DD

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Name: Danilo Angelo, 1st Dep. Director

Address: _____

I represent: OMB

Address: _____

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Name: Dean Fuleihan, Director

Address: _____

I represent: OMB

Address: Danilo Angelo

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