

## STATEMENT OF DEPUTY CHIEF JAMES W. KEHOE EXECUTIVE OFFICER, PATROL BOROUGH MANHATTAN SOUTH NEW YORK CITY POLICE DEPARTMENT

## BEFORE THE NEW YORK CITY COUNCIL ECONOMIC DEVELOPMENT COMMITTEE COUNCIL CHAMBERS, CITY HALL TUESDAY, JANUARY 10, 2017

Good Afternoon Chair Garodnick and Members of the Council. I am Deputy Chief James Kehoe, Executive Officer of Patrol Borough Manhattan South for the New York City Police Department (NYPD). I am joined here today by Vincent Grippo, the NYPD's Deputy Commissioner of Management and Budget and Seth Severino, Executive Director of the NYPD's Capital and Budget Analysis Division. We are also joined here today by Gregg Bishop, Commissioner of the Department of Small Business Services and Luis Sanchez, Manhattan Borough Commissioner for the Department of Transportation. On behalf of Police Commissioner James P. O'Neill, I wish to thank the City Council for the opportunity to speak with you today about the impact that increased security for the President-Elect has had in midtown Manhattan.

At the outset of my testimony today, I believe it is essential for me to stress that protecting the President-Elect and his family while in New York City is a responsibility that the Police Department takes very seriously. Each day, the NYPD performs unique and complex tasks associated with safeguarding millions of people each day who live, work and visit America's most populous city as well as protecting one of the country's busiest ports, infrastructure, public transportation, rail and waterway systems. It is a job that the NYPD readily and willingly takes on, and ensuring the safety of New Yorkers and of the President-Elect is paramount.

As everyone is probably aware, the President-Elect's residence and functional transition headquarters is located within Trump Tower, a 58-story mixed-use skyscraper located on Fifth Avenue between 56<sup>th</sup> and 57<sup>th</sup> Street in midtown Manhattan. The Tower is located in the heart of a prime commercial area in Manhattan, adjacent to high profile hotels, multi-use buildings, department stores, highly trafficked sidewalks and is near subways, and bus stops, as well as iconic tourist attractions such as Central Park.

Following the results of the Presidential election, in cooperation with our federal law enforcement partners, the NYPD promptly implemented a 24-hour security protocol around Trump Tower. While out of security concerns we cannot provide specific deployment figures, officers and tactical teams have been deployed to security posts and screening checkpoints and civilian traffic enforcement agents have been posted to manage traffic disrupted by security operations and an increased pedestrian flow. The NYPD and its federal partners have been working closely together to secure the perimeter around Trump Tower and keep the area safe for all.

Nevertheless, providing ongoing Presidential-level security in midtown Manhattan has presented challenges for the City. The cost of providing the President-Elect with the necessary level of security through this transition period has been substantial and unprecedented in terms of personnel required, geographic scope, and duration. Providing this protection is logistically complex and requires a significant commitment of resources. This is why the Administration, along with the Council, have called upon the federal government to reimburse the City for funds that have been expended to date; as well as to engage in conversations on anticipated security-related expenses to protect the President-Elect and his family over the course of his first term.



Several small businesses that operate in the vicinity of Trump Tower have also experienced challenges – particularly with respect to constraints on customer traffic and deliveries. Protecting the President-Elect while minimizing the impact to nearby businesses has required constant dialogue from everyone involved – the businesses, elected officials, key stakeholders, and our fellow city agencies. As this unique and unprecedented situation continues to evolve, the Police Department, along with our colleagues in government, will continue to conduct outreach to those that have been impacted so that we are informed of any security-related challenges.

Recently, in order to alleviate some of these constraints, the City re-opened 56<sup>th</sup> Street between 6<sup>th</sup> and 5<sup>th</sup> Avenues and the NYPD has re-located our mobile command post from the southwest corner of 56<sup>th</sup> Street to the northwest corner of 56<sup>th</sup> Street. This has allowed for the opening of the south side of 56<sup>th</sup> Street to one-lane thru traffic while still allowing the mobile command post to act as a traffic deterrent to keep vehicular threats at bay. These changes – which were implemented in coordination with the Department of Small Business Services, the Department of Transportation, the Secret Service and other law enforcement partners – will improve traffic flow while also ensuring that the safety and security of Trump Tower and the surrounding area remain intact.

While the safety of the President-Elect and everyone in the surrounding area is a top priority, the Administration is committed to maintaining ongoing conversations with the businesses, residents, and pedestrians that have been impacted by these extraordinary circumstances.

Thank you for the opportunity to speak with you today, and we are pleased to answer your questions.



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Gale A. Brewer, Borough President

January 10, 2017

Testimony before the New York City Council Committee on Economic Development

The Economic Impact of Increased Security for the President-Elect Upon Local Businesses and the City as a Whole

Thank you Chair Garodnick and members of the Committee on Economic Development for holding this hearing on the economic impact of the increased security around Trump Tower.

To further overuse the most overused phrase of this election season, the situation surrounding security at Trump Tower is unprecedented. Midtown Manhattan is the largest central business district in the entire nation – by a longshot. Anything disrupting economic activity in this part of the City for hours is significant, for days or weeks is serious and for months or years could be devastating.

The Fifth Avenue businesses in the immediate vicinity of Trump Tower include iconic New York gems such as Tiffany's and Bergdorf Goodman's and American flagship stores of international companies such as Bulgari and Chanel. These stores lure national and international tourists and directly provide thousands of good jobs while indirectly they help support many times that number of jobs. We have heard the concerns of these businesses that customers are staying away and anecdotally, some have reported comparatively better holiday sales at some New Jersey mall branches than at their flagship Fifth Avenue Stores this year. This weekend the *New York Post* reported that Tourneau had recently suffered a \$2 million revenue decline. This is a situation that in my opinion cannot be allowed to continue. I was glad to learn that the Fifth

Avenue BID and NYC and Company will be working together on a promotional campaign but we need a sustained and more comprehensive effort.

While not as renowned as these Fifth Avenue gems, the small businesses in the area, especially along West 56<sup>th</sup> Street between Fifth and Sixth Avenues, are no less important. We have also met with these business owners and while the reverberations on Manhattan and the City may not be as big from a hit to one of these small businesses, their importance cannot be overstated. Collectively there are at least 105 small businesses located on West 56<sup>th</sup> Street between Fifth and Sixth Avenues. There are about 31 ground floor businesses and over 70 on upper floors of the smaller commercial buildings. This could mean in the neighborhood of 1000 jobs. And while each of these businesses may not have nearly as significant an impact on the City's economy as an international flagship retail store, a downturn in activity on a pub, small restaurant or hair salon is more likely to cause the downfall of such a business and the loss of those equally important jobs. And the collective danger to all of these small businesses could significantly damage the entire neighborhood.

We have heard from these owners that in November, following the election, revenues were down an average of about 30 percent. Council Member Garodnick and I reached out to the Commissioner of the Department of Small Business Services and were heartened that West 56<sup>th</sup> Street between Fifth and Sixth Avenues was reopened. However, we have heard that despite a rebound for some of the small businesses in December, the last few weeks have brought additional declines in business. From speaking to owners, our understanding is that this decline is due to the combination of a second command post added to that block; barricades running the length of the block; and only one lane of traffic being opened. In addition, on a couple of occasions, even the one lane has been closed again. In one instance local traffic agents closed the street when a sanitation truck was collecting trash. This might make sense, but to do it without notification is problematic. This points to the need for using technology such as the use of a list serve to ensure prompt notification.

I know that the Administration and NYPD do not have primary control or responsibility for the security measures surrounding Trump Plaza, and appreciate the work that they are doing both to provide the necessary security as well as to work with the business community to ameliorate its impacts. We have to continue to work with these businesses to ease the unfair burden they are

being asked to shoulder. We have to work hard and be open to all reasonable ideas to make the area as inviting as possible. That means improving the looks of the security measures and pushing to make sure we aren't erecting more impediments to foot and vehicular traffic than are necessary. It means making sure that West 56<sup>th</sup> Street is genuinely open and that people know it is open, and making it as inviting as we can possibly can. It means implementing sufficient means of communicating with all of these businesses so that if a change must occur they are notified as soon as possible about the change and its duration. And it means promoting the area as a whole – from Bulgari to Bengal Tiger – both locally and beyond.

Thank you for taking up this important matter and I know we will continue to work together to provide all the assistance to these businesses that we can.

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# TESTIMONY OF STATE SENATOR BRAD HOYLMAN TO THE NEW YORK CITY COUNCIL COMMITTEE ON ECONOMIC DEVELOPMENT REGARDING THE ECONOMIC IMPACT OF THE PRESIDENT-ELECT'S SECURITY OPERATION ON NEW YORK CITY

#### January 10, 2017

Thank you for the opportunity to testify. I am grateful to Council Speaker Melissa Mark-Viverito and Council Member Dan Garodnick for holding this hearing to more fully evaluate the impact of President-elect Trump's security operation in Midtown Manhattan on the local and citywide economy. I also thank Mayor de Blasio and Deputy Mayor Alicia Glen, Manhattan Borough President Gale Brewer, the Fifth Avenue BID, and local business owners for their involvement and input into creative solutions to alleviate the burden that Midtown continues to face as we near the President-elect's inauguration date with little insight into his continued New York City operations.

As the State Senator for the 27th State Senate District, I represent a large part of central Manhattan, including Midtown and East Midtown, Columbus Circle, Times Square, Chelsea, Clinton/Hell's Kitchen, Greenwich Village, the Upper West Side, Stuyvesant Town-Peter Cooper Village, the East Village and Lower East Side. My district, which travels up Fifth Avenue to 55th Street, contains many beloved Fifth Avenue institutions and businesses, including Rockefeller Center, St. Patrick's Cathedral, and Saks Fifth Avenue – not to mention countless small businesses and restaurants. I am especially concerned about the economic implications of a perpetual large scale security presence on the Fifth Avenue neighborhood and the surrounding area. The massive footprint of President-elect Trump's transition operation in New York City has already blocked customer access to local businesses, obstructed retail deliveries, and deterred shoppers from visiting the overcrowded and chaotic area. Local businesses have reported a significant decrease in patrons due to street closures and restricted sidewalks.

President-elect Trump's presence at Trump Tower has brought Fifth Avenue between 56th and 57th Streets to a standstill, preventing traffic and pedestrians from passing

through freely. The city's recent reopening of 56th Street, thanks to the efforts of Council Member Garodnick, helped to address the significant delays caused by vehicles rerouted to 57th Street. Nevertheless, the City Department of Transportation has documented an increase in travel times in the area. Barricades and security also make it near impossible for New Yorkers and tourists to enjoy businesses, restaurants, and institutions along this stretch of Fifth Avenue and the surrounding neighborhood.

New York cannot afford this type of extreme disruption of commercial and cultural activity. Midtown Manhattan's streets and sidewalks were not built to handle the combined capacity of a Presidential security operation, a full press pool including media vans, and protest groups. We must find a way to alleviate and organize the vehicular and pedestrian traffic in the area to allow for better access to stores and institutions. This includes designating areas for cabs and for-hire vehicles and clearly communicating parking rules and limitations. Additionally, while the city has indicated that parade routes will not be altered in 2017, we should study alternative parade routes for following years to reduce the strain on an already overburdened area. The city should, for example, consider limiting parades to a more southern portion of Fifth Avenue or to another avenue entirely. Likewise, the city should consider moving street vendors to areas north and south on Fifth Avenue.

Moreover, the operation required to protect a President-elect puts an enormous strain on our city's police force. The NYPD presence assigned to the President-elect's residence at Trump Tower is an unfortunate allocation of resources in a city of 8 million people who depend on NYPD officers to protect and serve everyday New Yorkers. Despite Mayor de Blasio and City Council Speaker Mark-Viverito's requests for full reimbursements from the federal government, the security continues to cost the city nearly half a million dollars each day. Over the next four years, the NYPD will expend an untold sum of money on the protection of President-elect Trump, stretching the resources of the NYPD without a guarantee of reimbursement by the federal government. This is simply unacceptable, and we must do everything in our power to ensure that New York City's taxpayers are not unfairly punished for the presence of a President-elect in their city.

While the relocation of the President-elect's transition headquarters to a more suitable site would provide for the immediate alleviation of undue strain on the area, we must prepare for the likelihood of the President-elect's continued presence at Trump Tower after his inauguration. New Yorkers need more information to fully understand the extent of the traffic disruption and how deeply the impact from that disruption will influence citywide economic patterns. This hearing is an excellent first step in giving the community an opportunity to share their concerns and ideas and to build the necessary tools to determine what changes are necessary to ease congestion and improve business activity.

We must use this information to make every effort to support New York residents, business owners, and visitors, and act expeditiously to improve the current situation and prepare for changes that may occur following the inauguration. If nothing is done to change the status quo, President-elect Trump will literally put New Yorkers out of business.

Thank you for your time and consideration of my comments.



### TESTIMONY BEFORE THE NEW YORK CITY COUNCIL COMMITTEE ON ECONOMIC DEVELOPMENT

## OVERSIGHT HEARING ON THE ECONOMIC IMPACT OF INCREASED SECURITY FOR THE PRESIDENT-ELECT UPON LOCAL BUSINESSES AND THE CITY AS A WHOLE

### JESSICA WALKER PRESIDENT AND CEO

#### **TUESDAY, JANUARY 10, 2017**

The Manhattan Chamber of Commerce is an organization that drives broad economic prosperity by helping businesses -- including sole proprietors, startups, long-time neighborhood businesses and large companies -- to succeed in New York. We do this by facilitating strategic partnerships and offering networking opportunities; promoting members through marketing, advertising, business recognition and participation in high-profile events; providing resources, information and peer support to assist members in making strategic business decisions; and acting as the collective voice for business on public policy and economic development decisions at all levels of government.

We harbor significant concerns for the businesses that have been disrupted by security measures around Trump Tower. While traffic on 56<sup>th</sup> Street was partially re-opened in recent weeks, barricades and a strong police presence continue to diminish foot traffic in the area. Some of these businesses may lose revenue, which can be catastrophic if this goes on for a prolonged period of time.

I want to use the recent opening of the 2<sup>nd</sup> Avenue Subway as a prime example. First, let me preface my comments by saying that I am ecstatic about the extension of the Q train. This is a tremendous win for New York City -- one that will alleviate congestion on the 4, 5 and 6 train lines and ultimately attract new residents and shoppers onto Second Avenue.

But this change did not come without some pain. Multi-year construction to lay the new tracks was immensely disruptive for businesses in the area. Rats, explosions, dust, noise and scaffolding kept customers away. At the same time, rapidly escalating rents further threatened these businesses. The average asking rent for retail space in Manhattan rose nearly 42% between 2012 and 2015 (from \$110 per square foot to \$156 per square foot).

Throughout it all the Manhattan Chamber of Commerce was there to support businesses and lure customers back to the area. All affected shops and restaurants were offered free membership in the Chamber. We launched a 2<sup>nd</sup> Avenue website and app, with support from

the City Council, to show that 2<sup>nd</sup> Avenue was still open for business. We sponsored a 2<sup>nd</sup> Avenue Restaurant and Retail Week in 2013 that highlighted special discounts. And we continued to host our two annual street fairs in the vicinity to bring in customers and tourists. All of this helped many businesses hang on during construction so that they may now reap the benefits. However, the challenges proved insurmountable for some.

Since 2010, the Chamber has tracked the 452 businesses along the area of 2<sup>nd</sup> Avenue impacted by the subway construction zone (between 69<sup>th</sup> and 97<sup>th</sup> Streets). Our staff walked the Avenue every few months to monitor changes. Our last walk in August 2016 found that only 48% (208) of all of businesses in the zone remained in continuous operation since 2010. Some businesses may have relocated, but others likely closed. And even those that did remain were often forced to reduce staff or business operations to make ends meet.

We fear that businesses near Trump Tower could be similarly threatened if this goes on for years. The Chamber stands ready to help these businesses continue to attract customers and we are beginning to canvass the area to help. But we also offer two other proposals for your consideration:

First is creation of a fund to mitigate real-time business losses. This was a successful strategy employed to help businesses survive and thrive in two cities -- Seattle, Washington, and St. Paul, Minnesota -- as they recently built extensive new light rail lines through neighborhoods rich with small, local, businesses. There are several ways to structure this type of mitigation fund, but the goal is to provide grant payments or forgivable loans that will mitigate revenue losses until business returns to normal.

Second, is suspending the Commercial Rent Tax for affected businesses in the area. As you may know, the Chamber is in favor of phasing out this burdensome tax altogether. But in this instance it may be a fast and efficient way for the City to provide targeted relief and offset revenue losses.

We look forward to working with you to safeguard the businesses in the local community and the important role they play in boosting tourism for the entire city.

Thank you.

Good afternoon, Mr. Chairman and members of the committee. My name is Tom Cusick and I am President of the Fifth Avenue Association Business Improvement District.

Thank you for giving me an opportunity to discuss the unintended consequences of the security associated with the fundamental need to protect the president-elect and his family,

I want to begin with a brief review of the last two months. Nov 9th was a bit of a nightmare on Fifth Avenue. As the president-elect settled into Trump Tower that morning, Hillary Clinton prepared to deliver her concession speech just one block away in the Peninsula Hotel. As a result, two sets of secret service contingents and two sets of police security teams descended onto Fifth Avenue and also closed both 55th and 56th streets. In addition, some 40 to 50 vehicles were parked on the Avenue, including back to back dump trucks in front of Trump Tower. And TV cameras were heavily represented.

The rest of November was almost as bad although there were some adjustments of the barricades to accommodate a few of our stores.

As each day passed things got a little better with the help of the Secret Service, the Police Department and the Trump Organization. Retail business picked up but things have not returned to normal. And when the President-Elect was out of town, security was more relaxed.

I cannot give firm dollar amounts at this time simply because most of our retailers are public corporations and we all have to wait for their public disclosures. What I can say, based on private conversations with individual retailers is that the overall impact on business was significant. It was not unlike our experience when there is a parade on Fifth Avenue when, depending on the

location, retail revenue drops from 30 to 60%. The hardest hit businesses were on Fifth Avenue between 55<sup>th</sup> Street and 58<sup>th</sup> Street and on 57<sup>th</sup> Street between Madison Avenue and Avenue of the Americas. Informal estimates suggest that tens of millions may have been lost.

Let me give you some practical examples of how difficult things have been. The entrances to retail stores on the West side of Fifth Avenue between 56<sup>th</sup> and 57<sup>th</sup> are literally inaccessible from time to time for three reasons:

- 1. Pedestrian traffic is mostly prohibited on the east side of Fifth and is directed to the west side.
- 2. About 10 to 12 TV cameras set up on the westside are omnipresent while the President-elect is in town.
- 3. Tourists and passersby stop near the TV cameras to take their own photos mostly with cell phones raised above their heads.

While this inaccessibility is not constant, variations of lesser crowds still keep shoppers away from these stores.

Another example involves stores on the northeast and southeast corners of 56<sup>th</sup> Street and Fifth Avenue where there is a security checkpoint. As pedestrians on the southside are asked about their destination, pedestrian traffic moving north is severely impeded. At the same time, the front doors of stores on the southside are frequently blocked.

All of this is not to say that there has been no progress. We are particularly thankful to supervising Secret Service Agent Paul Labosco, and police Deputy Inspectors Hart and Venice for their availability and responses within their mandates to keep this area secure. We are also grateful to Matt Calamari of the Trump Organization for his cooperation

and assistance, to Borough President Gale Brewer and our local Council member, Dan Garodnick.

I would like to end with a few very specific recommendations for additional action that you might take under consideration.

First, we recommend that the TV cameras be moved to the eastside of Fifth Avenue to alleviate the severe crowding on the westside.

Second, we recommend that the 56<sup>th</sup> Street checkpoint be modified to allow a direct lead into Gucci which would unclog the limited access and corresponding backup that hinders entrances to north and south stores.

Third, we recommend that a taxi stand be located on 58<sup>th</sup> Street since it is often difficult or impossible to drop off customers near our stores.

Fourth, would it be possible to replace the cement barriers with much cleaner looking bollards?

We would also recommend that some consideration be given to moving parades south of this area to mitigate the sales losses that occur on those days which could make up for some of the sales that were lost.

Finally, Mr. Chairman, I want to thank you for this hearing today and for your repeat visits to our neighborhood to understand our problems and your willingness to suggest practical solutions to these problems.

I would be happy to answer any questions you might have.

Submitted: Jan. 10, 2017



#### Testimony of the Partnership for New York City Kathryn Wylde, President & CEO

#### New York City Council Committee on Economic Development

## The Economic Impact of Increased Security for the President-Elect upon Local Businesses and the City as a Whole

#### January 10, 2017

Thank you Chair Garodnick and members of the committee for the opportunity to testify today. The Partnership for New York City represents the city's business leaders and largest private sector employers. We work together with government, labor and the nonprofit sector to promote economic growth and job creation in New York.

Fifth Avenue is one of the city's most important commercial and cultural destinations, drawing millions of people from around the world to New York City. In 2015, Manhattan retail stores employed nearly 180,000 workers and sold \$27.3 billion in goods. There are about 1,400 retail stores per square mile in zip code 10022, which includes Fifth Avenue from 49th to 60th streets, among the highest concentration in the city.

Since the Presidential election, the Fifth Avenue retail district surrounding Trump Tower has experienced an influx of press, gawkers, security personnel and barriers that have severely obstructed pedestrian and vehicular access to the blocks between 50th and 58th streets. It has the look and feel of an occupied zone. The result has been a significant loss of economic activity in the area and this condition is likely to get worse after the inauguration, given the security requirements around a sitting President.

Traffic problems are not new to this part of Manhattan. In 2006, the Partnership worked with HDR to conduct an analysis of the traffic burden in Manhattan south of 60<sup>th</sup> street and concluded that the annual losses to the economy at that time were \$13 billion a year. Today, that cost is undoubtedly much higher.

It is important to recognize that the world is watching what happens around Trump Tower, particularly along Fifth Avenue, which contributes much to the image of the city as an international marketplace. New York businesses and residents well beyond the immediate area are affected by what happens here, not just in terms of cascading traffic problems, but the image of the city's style and magic.

Discussions between city officials and employers in the affected area have resulted in some important actions to improve conditions and a variety of proposals to mitigate the economic impact of necessary security provisions. The Partnership recommends that formal working

relationships continue and that the city monitor conditions in the area and take actions required to ensure this important shopping and cultural destination is safe, attractive and accessible.

For example, Operation SHIELD is a counter-terrorism network through which the NYPD maintains regular communication with private sector security managers through briefings, trainings, website postings, email alerts and conferences. Operation SHIELD could be a vehicle or model for a proactive communication network between businesses in the Trump Tower area and law enforcement.

To improve pedestrian and vehicular access to the area, we would endorse recommendations of local employers for a temporary moratorium on street vendors and parades on this stretch of Fifth Avenue and relevant side streets; we support the provision of accessible drop-off and pick-up locations for taxis and for-hire vehicles as well as bus stops. Closing of streets to vehicular traffic should be minimized. Obstruction of store entries should be avoided. Attention should be paid to design and location of security barriers and the location of press, protesters and police check points, to reduce obstruction of pedestrian and vehicular traffic.

Finally, there should be a concerted effort to promote this area and encourage tourists and residents to continue to visit and shop here through marketing initiatives, rapid response to problem conditions and proactive planning for minimizing the impact of demonstrations, Presidential security activities and other potential disruptions.

Safety and security is obviously the top priority for this district and the NYPD and Secret Service will continue to provide for that. At the same time, cooperation and responsiveness to the unprecedented problems that the area will continue to face during the Trump presidency require the city to take extraordinary actions to ensure that the great contributions that this district makes to the city in terms of jobs, tax revenues, tourist attraction and global branding are not diminished. The Partnership is prepared to work with public agencies and the Council to achieve this objective.

Testimony: Joseph Loonam, Organizer, Riders Alliance

Subject: Oversight - The Economic Impact of Increased Security for the

President-Elect Upon Local Businesses and the City as a Whole

Date: January 10, 2017, 1:00pm

Hello. My name is Joseph Loonam and I am an organizer with the Riders Alliance. The Riders Alliance is a grassroots organization that fights for better and more affordable subway and bus service.

We at the Riders Alliance are concerned about the impact that the Trump administration might have on public transit for residents of the City of New York. The most immediate concern is about the potential disruptions to interborough bus service due to the announcement of unprecedented security protocols on 57th street.

We need to understand the impact that these protocols will have on interborough buses, especially the Q101, Q60, Q32, M57, and M31--and on the 43,527 riders who depend on these buses every day.

We hope that the City is dedicated to finding options for riders who may be affected by street changes due to increased security. Having these buses run reliably is essential to the daily lives of New Yorkers in many boroughs.

The Riders Alliance is also very concerned with securing the revenue that the MTA needs to operate. Trump has made a lot of promises about funding infrastructure, but it is unclear whether or not that will include funding for public transit.

On the whole, the incoming Congress has expressed an interest in shrinking the size of the federal government, and that endangers many of the revenue streams the MTA and DOT rely on, including Small Starts, New Starts, and other federal programs that allow for public transit infrastructure investment. If government spending shrinks on a federal level, it will be up to the state and city to identify

and protect revenue sources, and ensure we keep our subways and buses running and that we can all afford to ride them.

As a grassroots organization, we at the Riders Alliance believe that the solution to these problems will be found with the people who rely on the MTA every day.

We are seen as a transit organization--however, we are, in reality, a democracy organization. As government and democracy come under assault from the Trump Administration and the incoming Congress, we take seriously our goal of being an example of the good that comes from citizens involving themselves in the democratic process.

We will continue to protect our community by involving them in the democratic process. We are glad that our local representatives here in New York City are doing the same.

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Appearance Card
I intend to appear and speak on Int. No Res. No
in favor in opposition
Date:
Name: VINCENT Grippo
Name: Vincent Grippo  Address: Dep. Commissioner of Management
I represent: and Budget for NYPD
그 그 그 그 그 그 그 그 그 그 그 그 그 그 그 그 그 그 그
Address:
A no 1 1 22 - 2 note on to the Sorgeont at Arms

## THE COUNCIL THE CITY OF NEW YORK

Appearance Card				
I intend to appear and speak on Int. No Res. No in favor in opposition				
Date: 1/10/17				
(PLEASE PRINT)				
Name: Gregg Bishop				
Address: Commissioner of the				
1 represent: Deat. of Small Business Service				
Address:				
Please complete this card and return to the Sergeant-at-Arms				
THE COUNCIL THE CITY OF NEW YORK				
Appearance Card				
I intend to appear and speak on Int. No Res. No in favor in opposition				
Date:				
(PLEASE PRINT)				
Name: Luis Sanchez				
Address: Manhattan Borough Commissioner				
I represent: for the Dept. of Transportation				
Address:				