CITY COUNCIL CITY OF NEW YORK -----Х TRANSCRIPT OF THE MINUTES Of the COMMITTEE ON FINANCE ----- Х May 6, 2016 Start: 10:20 a.m. Recess: 12:41 p.m. HELD AT: Council Chambers - City Hall B E F O R E: JULISSA FERRERAS-COPELAND Chairperson COUNCIL MEMBERS: Ydanis A. Rodriguez James G. Van Bramer Vanessa L. Gibson Robert E. Cornegy, Jr. Laurie A. Cumbo Corey D. Johnson Mark Levine I. Daneek Miller Helen K. Rosenthal Steven Matteo

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A P P E A R A N C E S (CONTINUED)

Dean Fuleihan, Director NYC Office of Management and Budget

Larian Angelo, First Deputy Director NYC Office of Management and Budget

2 [sound check, pause] 3 CHAIRPERSON FERRERAS-COPELAND: Good 4 morning and welcome to the first day of the City 5 Council's hearing on the Mayor's Executive Budget for 6 Fiscal 2017. My name is Julissa-Ferreras Copeland 7 and I'm the Chair of the Committee. We've been 8 joined by Council Members Matteo, Van Bramer, 9 Rosenthal and Chin. Today marks the first day of the 10 Council's Chartered mandated responsibility to review 11 the Mayor's Executive Budget. The Council begins its 12 Executive Budget Hearings with testimony from the 13 Office Management and Budget. Today's hearing will 14 focus on an overall budget structure, significantly 15 spending, debt service costs and the citywide savings 16 plan, and the economic challenges facing the city in 17 the coming year. Following today's hearing, the 18 Council will conduct agency specific hearings to 19 delve into details of the individual agencies' 20 budget. So I will ask my colleagues to please save 21 questions about specific agency budgets for that day. With that said, I will begin with a timeline of the 2.2 23 budget process so far this year. 24 On January 21st, the Mayor's Office

25 released his Preliminary Budget for Fiscal 2017

totaling \$82.1 billion. Throughout the entire month 2 3 of March, the Council heard testimony from over 50 agencies, and the public about potential changes in 4 5 the Preliminary Budget that should be incorporated in the Executive Budget, and for the first time held a 6 7 hearing on immigrant services, a significant milestone for the Council, which will be repeated 8 9 when we have the first Veterans' Committee Budget hearing in two weeks. During the course of the 10 11 hearings, council members acknowledged proposals included in the Preliminary Budget that affected both 12 13 the values and priorities of the Administration, the 14 Council and the public. However, many council members also voiced concerns about the need for other 15 16 priorities to be recognized such as the addition of 17 services and programs; the lack of adequate funding 18 for existing services; the lack of opportunities for 19 the city's youth; the need for long-term budget 20 stability; and the lack of transparency city agencies' operations. After careful consideration of 21 2.2 the testimony that was presented by the 23 Administration and the public at each Preliminary Budget hearing, the Council developed its budget 24 response, which contained a clear statement of the 25

2 Council's priorities. The response reiterated the 3 Council's focus on addressing inequality through 4 responsible budgeting. This means addressing 5 inequalities in the type, scale and accessibility of services and programs all while advancing long-term 6 budget stability, efficiency and transparency of the 7 City's operations. To that end, the Council set 8 9 forth significant proposals such as baselining and expanding the Council's year-round youth jobs 10 11 initiative Work, Learn & Grow, expanding the Summer 12 Youth Employment program, and creating wage parity between Early Learn and Universal Pre-Kindergarten 13 14 child provide--childcare providers. 15 On April 26th, the Mayor released is

16 Fiscal 2017 Executive Budget, which totals \$82.2 billion. The Council is pleased that the budget 17 18 reflects the Mayor's progressive values, and a few of 19 the Council's proposals from the budget response 20 including additional funding to support and 21 strengthen career technical education programs; enhancing services for the Beacon Program; boosting 2.2 23 pay rates for contract case management staff in the Department of Aging; baselining city priorities such 24 as additional staff at the Commission on Human 25

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2	Rights; funding additional maintenance and seasonal
3	staffing at the Department of Parks and Recreation;
4	and providing for an additional 550 EMS tours.
5	However, reviewing the Executive Budget it is clear
6	that it is the Mayor's Budget rather than the budget
7	that reflects the collaborative budget process
8	envisioned by the Charter to ensure that the shared
9	priorities of both the Administration and the Council
10	are included. The failure to not include many of the
11	Council's stated priorities is not for lack for lack
12	of funding. Between the Preliminary Budget and the
13	Executive Budget combined, the Administration had
14	added an astounding just under \$2 billion city-funded
15	new needs since the effortadoption of the Fiscal
16	2016 budget. this represents a 6.2% rate of growth
17	in the City's spending, well above the average
18	historical rate of 5.7%. Yet, even with these new
19	needs, the budget does not include the investments
20	that are so important to this Council such as the
21	Summer Youth Employment jobs; expanding comforts for
22	elementary school children; restoring 3,000 SONYC
23	summer slots; baselining case management services for
24	seniors; and providing additional funding for the
25	city's cultural institutions. Therefore, from the

2 Council's perspective, much remains to be done, and 3 the Executive Budget represents and continuation on 4 the negotiation that would go on into adoption. As part of the negotiation, the Council will continue to 5 emphasize its concerns with several areas within the 6 7 budget. Such as the lack of detail presented in the 8 Citywide Savings Program, which was first created by 9 the de Blasio Administration as a part of Fiscal 2016's Budget. The Savings Program is intended to 10 11 identify agency and sufficiencies and savings for 12 Fiscal 2016. Savings presented in the plan totaling 13 \$1.3 billion in Fiscal 2017 and the savings presented a total of \$997.4 million. Like the savings included 14 15 in the Preliminary Budget, the Fiscal 17 Executive Budget Savings seem to stem--stem largely from 16 17 accruals, delays in spending or re-estimates, and 18 other non-recurring savings rather than programmatic 19 savings. While it is important for a financial plan 20 to indicate more accurate spending projections, re-21 estimates should not be labeled a savings, but rather 2.2 as more accurate spending projections. Similarly, 23 accruals should not be presented as savings since they are simply delays in spending. For example, the 24 NYPD presents a \$7.7 savings in Fiscal 2016 by 25

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delaying the hiring of 415 civilians. Yet, the Police 2 3 Department fully intends to spend those funds and hire the civilians in Fiscal 2017. We don't consider 4 5 that a savings. In order to provide more transparency in the Citywide Saving Program, the 6 7 Council recommends categorizing each of the agency's 8 proposed savings into these stacks or groupings and 9 providing the savings impact by unit of appropriation and budget code. Moreover, a more in-depth 10 11 explanation must be provided for the savings. The 12 description of most--of all the savings are simple 13 one-sentence explanations. Like this one that we 14 have here: PS savings: The Department of Small 15 Business Service will achieve savings in FY16. And 16 that is all the explanation. So, explain how the 17 Department of Small Business will achieve \$500,000 in 18 savings when PS savings actually says just this one 19 statement and this one line. In addition, the 20 Council has several long-term budgetary concerns 21 surrounding the budget's treatment of New York City's health and hospitals and the city's reserves. 2.2 In 23 coordination with the release of the Executive Budget, the Mayor unveiled the One New York Health 24 and Hospitals Transformation Plan, a four-part plan 25

to transform New York City's Health and Hospitals and 2 3 to address--address the looming financial risk of the 4 city's public heath system. However, while the 5 Fiscal 2017 Plan temporary provides Health and Hospitals with funding to stabilize its Fiscal 2016 6 7 budget, we question whether it adequately addresses the long-term financial risk from looming federal 8 9 cuts as a result of the Affordable Care Act and the declining revenue generation by the public hospital 10 11 system. With respect to the city's reserves with the 12 recovery from the Great Recession continuing into the 13 seventh year, the City must ensure that it's prepared 14 for the next financial downturn that will inevitably 15 come. To be clear, the City is not forecasting a 16 recession and, in fact, it did continue with moderate 17 growth, but in order to be prepared and fiscally 18 responsible, the city must take steps now to build 19 its reserves and find efficiencies where money can be 20 saved. However, even though the Executive Budget adds a billion dollars to the Budget Stabilization 21 Account and \$250 million to the Retiree Health 2.2 23 Benefit Fund, the city reserves remain flat at approximately \$7 billion as compared to last year's 24 25 end-of-year reserves. An increase in expenditures

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combined with unchanged reserves brings down the
ratio of reserves to adjusted operating expenditures
to about 8.2% down from 8.5% at the end of Fiscal
2015. This pales in comparison with Fiscal 282008
right before the recession [coughs] when the City had
\$11 billion in reserve representing 18.5% of adjusted
operating expenditures. Today, the Committee looks
forward to hearing from the Director of Othe
Director of OMB Dean Fuleihan to learn more
information about these issues I've just outlined.
Before we get started, I need to thank
the Finance Division Director Latonia McKinney and
all of our her amazing staff including Deputy
Directors, the Chief Counsel, Assisting Counsel, the
unit heads, the Legislative Financial Analyst and, of

17 course, the administrative support staff for putting 18 out--putting so much effort into preparing for 19 today's hearing, and all the hearings that will be 20 held over the course of the next few days. Thank you 21 for your commitment, your late nights and for 22 everything that you do to make this budget process 23 run smoothly.

Lastly, a quick reminder to my colleaguesthat the first round of questions for OMB will be

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2	limited to five minutes per council member. If
3	council members have additional questions, we will
4	have a second round of questions at three minutes per
5	council member. I'd also like to acknowledge our
6	Sergeants-at-Arms Allen Hsu and Colin Todd, and the
7	WNYC-TV that's streaming us live. Yvonne Sania (sp?)
8	and Elliott Stern. And also, I'd like to acknowledge
9	that this is the last day of Tanisha Edwards. I
10	think she's somewhere. So we're just very proud and
11	very grateful. It'sit's nine years working with
12	her. We're very proud of her here in this Council,
13	and we wish her well as she goes onto work for the
14	Governor. We will now hear from the OMB Director
15	asking you're sworn in by my counsel.
16	LEGAL COUNSEL: Do you affirm that your
17	testimony will be truthful to the best of your
18	knowledge, information and belief.
19	DEAN FULEIHAN: I do. Thank you. Thank
20	you Finance Chair Julissa Ferreras-Copeland, members
21	of the Finance Committee and members of the City
22	Council for the opportunity to testify today on the
23	Mayor's Executive Budget. On behalf of Mayor de
24	Blasio and this administration we are grateful for

the partnership and collaboration we have shared with

2	the City Council throughout the last budget process,
3	and the Fiscal Year 2017 Preliminary and Executive
4	Budgets. I am joined at the table today by Larian
5	Angelo, the First Deputy Director at OMB. We also
6	have our talented staff here to assist me in
7	answering questions. I also want to join you in
8	[coughs] excuse mein thanking Latonia McKinney
9	[coughs] and the Council Finance staff for their many
10	contributions to this process. After more than two
11	years in office and three executive budgets, Mayor de
12	Blasio's vision for the city, the strategic
13	investments the administration has put to work in
14	every neighborhood and our disciplined fiscal
15	management, we are producing tangible results. Our
16	Fiscal 2017 Executive Budget is \$82.2 billion. With
17	our projected changes both the Fiscal Year 2017
18	Budget and the Fiscal Year 2016 Budget remain
19	balanced. In keeping with this administration's
20	established practice, the Fiscal Year 2017 Executive
21	Budget is highly responsive. It makes investments
22	that address longstanding structural issues that
23	affect all New Yorkers. I will detail those in a
24	moment. It also protects our fiscal health for the
25	future through a citywide savings program and

2 maintaining unprecedented reserves. The Fiscal Year 3 2017 Preliminary Budget had identified \$1.1 billion in the Savings Program, and in this plan we have 4 found an additional \$1.25 billion in savings by the 5 end of Fiscal 2017. These additional savings will 6 7 pay for nearly all of the Executive Budgets and the investments. For the first time in this 8 9 administration we are achieving savings in both the Preliminary and the Executive Budget. The Citywide 10 11 Savings Program totals more than \$2.3 billion making 12 this the largest such program in the last five years, and there's more to come because the Mayor is 13 14 instructing the government to find hundreds of 15 millions more savings by November. Meanwhile, our 16 landmark agreement with the Municipal Labor Committee 17 is creating the first significant structural change 18 to the city's health plan in decades. Brining up 19 closer--bringing us closer to our commitment to 20 achieve \$3.4 billion in healthcare savings through 21 Fiscal Year 2018, and \$1.3 billion every year thereafter. We have already met our Fiscal Year 2016 2.2 23 healthcare savings target of \$700 million, and we will achieve our Fiscal Year 2017 goal of \$1 billion. 24 Our agreement involves significant changes to the 25

city health plans to create incentives for employees 2 3 to improve their health, use primary are and avoid 4 costly emergency room visits. At the same time, we've been demanding savings, we have also been 5 maintaining strong reserves. This year we will add 6 7 \$250,000 to the Retiree Health Benefit Trust Fund to 8 bring it to the highest level it has been, a total of 9 \$3.7 billion. This means for the first time ever the city has added to the Retiree Health Benefit Trust 10 11 Fund three years in a row. We're maintaining the 12 General Reserve, the city's precautionary savings for 13 expenses of \$1 billion annually. Traditionally, this 14 reserve was held at less than a third of that, and 15 we're now in the second year of the city's first ever 16 capital stabilization reserve of \$500 million. Our 17 disciplined approach has received consistent place in 18 our monitors who cite our prudent professional 19 management of the City's fiscal health. Yet, we do 20 continue to face many challenges. So, I'll discuss the current economic situation, describe our Fiscal 21 2.2 Year 2017 Executive Budget investments, and then I'll 23 look forward to your questions.

The Mayor has said the job of government is to ensure that residents are living and working in

2	a safe, strong city that both grows and attracts the
3	best talent. That's exactly what we are seeing
4	today. Our population and local economy are growing
5	in every borough. As our population grows, so does
6	our economy. New York City is home to an all-time
7	high of nearly 4.3 million jobs. This includes
8	249,000 jobs added in the past two years, which is a
9	record for any two-year period in the city history.
10	We are also seeing positive change in the quality of
11	the economy. It continues to diversify showing
12	growth across multiple significant industries. In
13	2015, as in 2014, every borough saw employment growth
14	with Queens, the Bronx and Brooklyn continuing to
15	lead the way. As New Yorkers struggle during
16	relatively good economic times, financial news
17	worldwide is worried. Among the troubling signs are
18	currently U.S. GDP growth estimates for the first
19	quarter of 2016 are below 1%. Economists are
20	lowering growth expectations. Corporate profits are
21	falling, and first quarter revenues at the major
22	investment banks dropped 19% in 2016 compared to a
23	year ago. Growth is slowing worldwide. Global
24	equity markets are down. We showing Russia in
25	recession and the European, Canadian and Japanese

2 economies are sluggish. Meanwhile, here in the city, 3 the world's economy affects our financial service 4 community. It's forecasted tax revenue. We expect 5 tax growth to be around 3.5% in Fiscal Year 16 and 1.7% in Fiscal Year 17 after having averaged nearly 6 7 7% for the past five years. And New Yorkers know we 8 must be ready for whatever fiscal challenges are had 9 especially since we've had consistently declining support. The latest state budget initially included 10 11 dangerous cuts and cost shifts, but with the 12 Council's help we managed to avoid hundreds of millions of cuts to CUNY and Medicaid. 13 In the 14 enacted State Budget, our public schools will see an 15 increase in to raise achievement and keep our 16 Universal Pre-Kindergarten program going. But there 17 is still a State short--there is still a State 18 shortfall of \$1.6 billion in the Campaign for Fiscal 19 Equity Funding. And the State has yet to release the 20 \$220,000 previously committed for homeless 21 programming. In addition, the Governor has pledged to take \$600 million of the city's sale tax revenue 2.2 23 over the next three years. We avoided the worst consequences this year, but we may not be so 24 fortunate next time. Federal funding has also been 25

It took a decade for Congress to agree on 2 uncertain. 3 a multi-year surface transportation program with the 4 first meaningful increase since 2005. And there is no resolution to set funding levels for the federal 5 agencies and programs past September. We also face 6 7 risks on counterterrorism funding. Right now, we are 8 urging Congress to reject a large proposed cut in the 9 Urban Area Security Initiative Grant. This grant was recommended at \$330 million in the President's 10 11 request for Fiscal Year 2017 after being funded at 12 \$600 million the prior year. We look forward to the 13 Council's support to help us ensure that our federal 14 and state partners make the best fiscal and policy 15 decisions with all of our city residents closely in 16 mind. Yet, even in the face of uncertainty, it is 17 our obligation to continue making crucial investments 18 in our city's future. In education the Executive 19 Budget funds initiatives in the Mayor's Equity and 20 Excellence Agenda including Algebra for all 8th and 9th graders, AP classes for all and individual 21 college counseling for all high school students. 2.2 We 23 are investing more than \$160 million a year to raise our schools to an average of 91% of the Fair Student 24 Funding Standard, and ensure that no school is at 25

less than 87%. We have already allocated funds to 2 3 raise renewal and community schools to 100%, and as the Mayor said in Albany yesterday, we are urging New 4 York State to continue its support so we can raise 5 the Fair Student Funding average to 100% by Fiscal 6 7 Year 2021. On homelessness, we are investing \$66 8 million to help implement our new plan to address 9 homelessness in Fiscal Year 2017. These includes Homestead, which pairs existing response and 10 11 prevention programs with innovations designed to 12 better identify, engage and move homeless New Yorkers 13 from the streets to appropriate service and permanent 14 housing. An adjustment of reimbursement rates to 15 improve shelter and serve as quality and increase 16 accountability, and converting shelter units to 17 permanent housing. These investments are offset by 18 \$38 million in savings from uniting the Department of 19 Homeless Services and the Human Resources Administration under one commission. 20 21 Our public hospital system. New York 2.2 City needs a public healthcare system to ensure 23 access to quality care regardless of income or immigration status. Health and Hospitals is certain-24

-is--is central to that commitment, but it is also

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2 facing significant threats to its fiscal

3 sustainability. Changes in State Medicaid policy and the Federal Affordable Care Act include much needed 4 reforms, but they have produced growing revenue 5 declines for our hospitals. A third of the system's 6 7 patients are uninsured. Their care is insufficiently 8 funded today and may be complete unfunded soon. The 9 state has been moving Medicaid beneficiaries into managed care, which pays a lower rate than fee for 10 11 service, and the shift to managed care also means 12 that our hospitals are no longer eligible for vital 13 federal supplemental program, the other payment 14 The system is facing a projected operating needs. 15 gap of \$1.8 billion by 2020. We have created a 16 realistic and credible plan to work with all 17 interested parties to close this gap by Fiscal Year 18 2020 through projected savings of \$700 million and 19 projected new revenues of \$1.1 billion. In addition, 20 in Fiscal Year 2016 alone, the city will add \$500 21 million to support--\$500 million more to support Health and Hospitals. This includes \$337 million to 2.2 23 pay debt service and medical malpractice costs that was included in the Preliminary Budget, as well as 24 \$160 million for operating costs, and \$200 million is 25

2 included in the Capital Budget for spending to bring3 the computer systems up to industry standards.

4 In Fiscal Year 2017 through 2020, the 5 City will continue to cover Health and Hospital debt service, \$180 million in 2017; \$173 million in 2018; 6 7 and \$179 million in 2019 and \$203 million in Fiscal 8 2020. These significant investments will help Health 9 and Hospitals to execute it's comprehensive plan. Healthcare for our neighborhoods to transform the 10 11 system for the 21st Century. First, we will 12 stabilize revenues to ensure more New Yorkers are 13 getting a fair share of state and federal insurance 14 funding. Another key element, which we need the 15 Council help with involves urging Congress to 16 eliminate federal cuts to support--that support the 17 treating of the uninsured. Secondly, we are 18 investing \$100 million in new capital funding to 19 expand community base production, primary and 20 outpatient care that is the future of American 21 healthcare. Third, we will improve the system's 2.2 quality and efficiency by using buying power to 23 reduce the cost of supplies; educating patients on the importance of preventative care; consolidating 24 services; creating and efficient workforce through 25

attrition, retraining, collaboration with labor. 2 Our other important investments for Fiscal 17 in this 3 4 budget include public safety. We're investing \$70 5 million to create a new precinct to address the needs of Southeast Queens and relieve pressure on the large 6 7 and spread out 105th Precinct. We're building on 8 significant investments in our Preliminary Budget 9 funding \$5 million and \$9.8 million in 8--in Fiscal Year 18 to add 50 new ambulance tours to ensure 10 11 faster response times in Queens and the Bronx. We 12 are also adding \$5.5 million to fight opioid drugs 13 through educate--educating medical professional about 14 over-prescribing, distribution of live saving drugs 15 and more seats in treatment facilities.

In Transportation we are investing \$21 16 17 million to acquire additional snow clearing equipment 18 to help us get onto narrow roads, sidewalks and bus 19 We are adding 206--\$276 million to bridge stops. 20 repair including \$244 million of the Ed Koch 21 Queensborough Bridge. We're spending \$186 million to--more to repave 1,300 miles of our roadways and in 2.2 23 Fiscal Year 2018 keeping pace that we're set in 2017. We're investing \$42 million to purchase and upgrade 24 ferries and outfit the Brooklyn Navy Yard as our 25

2 ferry system home port. In water and sewer, we're 3 righting a longstanding wrong. We will no longer 4 charge homeowners for the water rental payment. This 5 will save homeowners \$244 million in Fiscal Year 17 and \$268 million in Fiscal Year 2018, all customers 6 7 seeing--and if--with no decline, if we had done no 8 decline and we had not done the action of the credit, 9 it would be a 7% savings in Fiscal 2020. The Mayor has announced a one-time water and sewer bill credit 10 11 for the owners of all one, two and three-family 12 homes, a 17% savings for typical single-family households. Other investments in our water 13 infrastructure include \$21 million to disinfect and 14 15 fill the Brooklyn-Queens leg of Water Tunnel 3 by the 16 end of 2017, and we will invest an additional \$7 17 million to construct a connection between Water 18 Tunnel 3, Brooklyn-Queens section and the Richmond 19 Tunnel to Staten Island. We are also adding \$305 20 million in this Capital Budget and another \$300 million will be added in Fiscal Year 2022 next year 21 to accelerate construction of the two shafts that 2.2 23 will bring water to Tunnel 3 Brooklyn and Queens. Construction will start in 2020, a year earlier than 24 previously planned. 25

2	On the Board of Elections following the
3	problems that New York experienced in the recent
4	Presidential Primaries, we have created what the
5	Mayor has called a challenge grant for the Board
6	Elections. The Board of Elections is not a city
7	agency, but it is funded by the city. Our Executive
8	Budget covers the basic expenses of running three
9	additional elections in 2016, but we need the board
10	to adopt amore professional approach. So we're using
11	our resource to help the city's voting process up to
12	par. Finally, in this budget, we're please to fund a
13	number of key Council priorities including \$12
14	million for increasing seasonal staffing to enhance
15	park and playground maintenance, and allow comfort
16	stations to opento be opened. So thus, additional
17	resources for the Rockaway Boardwalk.
18	\$5.8 million, as you mentioned, to
19	increase two-thirds funding for Beacon Community
20	Centers and public the first increase in decades.
21	\$4.8 million to raise salaries for contracted case
22	management, social workers' care for our seniors.
23	\$800,000 of baseline funding for the rising rent
24	increases at 45 senior centers. \$3 million for 15
25	NYCHA senior centers. \$10 million to purchase land

to designate two full-service animal shelters. 2 \$2.3 3 million to increase special and discharge grant and 4 to increase special and discharge grants to foster In conclusion, the Fiscal Year 2017 Executive 5 vouth. Budget reaffirms the commitment the Mayor and the 6 City Council shares, the fiscal responsibility in 7 8 meeting our challenges head on. I want to thank you 9 again for the opportunity to testify today, and now I look forward to your questions. 10

11 CHAIRPERSON FERRERAS-COPELAND: Thank you very much for your testimony. I'm going to start wit 12 13 a few questions, and then we'll have our colleagues 14 We've been joined by Council Members follow. 15 Johnson, Cumbo and Rosenthal. I want to start with 16 the Citywide Savings Programs. The Human Resources 17 Administration Medicaid Re-estimate Savings Account 18 for almost 31% of the total cost savings in the 19 Fiscal 2017 Executive Budget resulting in \$305 20 million savings in Fiscal 2016 and the out years. 21 However, the description of how the agency will be able to achieve this savings merely states it is the 2.2 23 result of reimbursement changes associated with the Affordable Care Act. Can you explain how will HRA 24 achieve this Medicaid cost savings, and how does OMB 25

2	come up with the \$305 million estimate, and how
3	secure are you about that numberof that number?
4	DEAN FULEIHAN: Okay, so the \$305 let's
5	let's start here. You've asked for more detail. I'm
6	happy to do that. We should actually work together
7	on what that looks like. That was your request up
8	front. So letlet me acknowledge that, and we're
9	happy to do that.
10	CHAIRPERSON FERRERAS-COPELAND: Okay.
11	DEAN FULEIHAN: And asas you know, the
12	Mayor has announced an additional savings program
13	going inforward in November. So I think the nice
14	way to do that would be to actually start and talk
15	about how we can move together on additional savings
16	and efficiencies in government for that November
17	savings plan as well.
18	CHAIRPERSON FERRERAS-COPELAND:
19	Excellent.
20	DEAN FULEIHAN: Onon the \$305 million,
21	right, wewe're actually, and I'm quite sure we'll
22	spend a considerable amount of time on Medicaid and
23	and Health and Hospitals. The Affordable Care Act
24	did many things. One of the things that we're going
25	to discuss I'm quite sure is theeffectively the end

2 of the disproportionate share, payments to hospitals, 3 which covered a huge portion of the uninsured 4 payment, which in Fiscal 17 to 18 drops \$400 million. One of the positive--there were many obviously very 5 positive things that came out of the Affordable Care 6 7 Act. One of the positives that in an increase in the reimbursement level for childless adults. New York 8 9 State, however, all--all of New York State had been providing that care prior to the Affordable Care Act. 10 11 CHAIRPERSON FERRERAS-COPELAND: Right.

12 DEAN FULEIHAN: The result was that the 13 Affordable Care Act gave us an additional percentage 14 increase to New York State and its local governments. 15 and that increase will--will continue to increase I believe through Fiscal Year 2020. We are estimating 16 17 that benefit to New York City at \$305 million. By the way, the State was instructed to share this with 18 19 its local governments. We believe the state amount 20 of that is actually a billion, three hundred million 21 and that other counties in this state will get about 2.2 \$100 million. So we're very--actually very confident 23 in that amount.

24 CHAIRPERSON FERRERAS-COPELAND: Okay25 because we were concerned obviously, and that was

2 reason for my follow-up question whether the federal 3 government clear that the State had to share with the 4 local governments.

5 DEAN FULEIHAN: They--they were clear. 6 CHAIRPERSON FERRERAS-COPELAND: Okay. 7 How long can you expect for--to accrue the savings 8 and are there time limits? Or does it reflect the 9 permanent structure or adjustments in how they get 10 paid?

11 DEAN FULEIHAN: It's--it's a permanent 12 structural adjustment. I mean you're--you're right 13 to--to warn us that Medicaid goes up and down, and that there--there other adjustments in Medicaid that 14 15 go the other way, and we'll be making those over the 16 years. So there are some--there are some percentages 17 that are going to go down, but this one in particular 18 we're very confident it. It was a permanent change. 19 CHAIRPERSON FERRERAS-COPELAND: Great. 20 The format of the documents outlining the Citywide 21 Savings Program I'm just going to go more in detail 2.2 to what you mentioned. It makes it difficult to 23 discern which actions are actual programmatic

25 savings we actually use for programs that have been

deficiencies or cuts and which ones are simple

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2 over-budgeted. Have--why have you categorized 3 accruals and the estimates of savings when in 4 actuality, they're more about accurate spending 5 projections.

DEAN FULEIHAN: [interposing] So, I--I 6 7 think we should work with you on that because I think 8 in some--we would argue in some of those cases 9 they're--they actually are long-term savings. CHAIRPERSON FERRERAS-COPELAND: Okay. 10 11 DEAN FULEIHAN: In our--you--you may be more accurate that it was a matter of estimate. 12 So 13 we should actually--this has been--I mean truthfully these numbers and the way they've been put together 14 15 is a longstanding tradition in the city, and probably 16 should be updated, and that's--and we're happy to do

17 that with you.

18 CHAIRPERSON FERRERAS-COPELAND: So I know 19 that you stated this, but I just want to be clear 20 that you're going to work with this committee --21 DEAN FULEIHAN: [interposing] Yes. 2.2 CHAIRPERSON FERRERAS-COPELAND: -- and get 23 us the information and the different categories--DEAN FULEIHAN: [interposing] Yeah, 24 we'll--25

1 COMMITTEE ON FINANCE 29 2 CHAIRPERSON FERRERAS-COPELAND: --as it 3 relates to accrual. 4 DEAN FULEIHAN: --we need to work with 5 you because once again I think we may have some disagreement. So we need to talk about that. 6 7 CHAIRPERSON FERRERAS-COPELAND: We've had disagreements before but, you know, we get there. 8 9 DEAN FULEIHAN: [interposing] And we've worked through them. 10 CHAIRPERSON FERRERAS-COPELAND: And we've 11 12 worked through them. So, I'm getting your 13 commitment, yes. 14 DEAN FULEIHAN: Yes--15 CHAIRPERSON FERRERAS-COPELAND: [interposing] Okay. 16 17 DEAN FULEIHAN: --you do have that. 18 CHAIRPERSON FERRERAS-COPELAND: Okay, 19 very good thank you. Agency new needs, the Fiscal 20 2017 Executive Budget includes, as you mentioned, City spending totaling \$1.1 billion for agency new 21 needs. When combined with actions in the November 2.2 23 and Preliminary Plans, the Financial Plan includes additional city funding or nearly \$2 billion of new 24 25 needs in Fiscal 2017. How did you determine the size

2 of the new needs package, and was the one \$1.1 3 billion a pre-determined target or how--how did you 4 get to this number?

DEAN FULEIHAN: Well, the--let's go back. 5 In the Executive Budget effectively every--all of the 6 initiatives are offset by the savings program. 7 So 8 the--every initiative we've added here has actually 9 been--been identified and--and adjusted for. So I think that's a pretty-beginning response--that's a 10 11 very responsible approach to this. We recognized--we 12 adjusted, you know, our revenues. Let's go back. 13 Our revenues are very cautious. That's why for 14 Fiscal 17 we actually reduced tax revenues by \$400 15 million. I'm going to guess that we'll be below most 16 of our monitors. In--in Fiscal Year 17 those reports 17 will still come out. We're certainly below where 18 they were before. So we're very cautious about that. 19 We're being responsible. We're building up--we're 20 maintaining reserves. The reserves are at historic 21 highs. I--I--there was a comparison made to 2008. 2.2 We should mention that that comparison included a 23 pre-payment, not really a reserve. It included rolling--to roll over from one year to the next, 24 which were not included, and our pre-payment of \$3.3 25

2	billion is higher than it was in the last Executive
3	Budget. So we think this is a very prudent plan that
4	actually addresses really very vital health and
5	safety needs, andand then some very common core
6	issues that are about the future of this city and
7	education, and that's the concentration that we focus
8	on.

9 CHAIRPERSON FERRERAS-COPELAND: Can you 10 walk us through--and I guess this could be for--to 11 identify new needs, and identifying the savings. 12 How--how id you engage with your commissioners because you also put in our Budget Response or our 13 14 Preliminary Budget Response, and how do you figure 15 out which agencies get what, what the savings package is and which recommendation of the Council do you--16

17 DEAN FULEIHAN: [interposing] So--so much of what's in this budget is -- is really mandated. If --18 19 if there are significant expenses, for example, in the Department of Environmental Protection and those 20 are over \$100 million of expense money and those are 21 mandated really. Those are requirements that we need 2.2 23 to do. The homeless spending I think we have a common agreement on that we have had to change a 24 trajectory that began in 2011 with the end of the 25

2 Advantage Program. I mean I hate to go into detail 3 on each one, but actually that's what's driving the 4 major spending in this Executive Budget. So the homeless spending, which is a significant portion of 5 the increase here was--was--this is an attempt to 6 7 stop what began in 2011 when the State and the City 8 ended the Advantage Program. At that point, 9 basically the shelter population while going up and down, but then it's relatively flat. Right after 10 11 that, it's a straight line until really last year 12 when once again we have effectively stabilized that 13 population. If it continued in stead of being right below 58,000, if it had continued at the trajectory 14 15 that it was going on when we took office, it would 16 have been at over 70,000 in the shelter population. 17 So recognizing that, we--there are significant 18 amounts of money in here. There's another \$160 19 million for FY--for Fiscal Year 17 on the operations 20 of shelters. So these are really requirements. We 21 hope that number will be less, by the way. I hope--I 2.2 hope next year we can come to say in the re-estimates 23 that the programmatic--that the programmatic initiatives that--that are part of the 90-day review 24 are actually having success, and we're able to see a 25

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2	reduction at the same time, of course, we're trying
3	to get more people off inin Homestead, more people
4	off the street into shelters. So, you know, weit
5	it became a necessity to say, okay, that kind of
6	spending has to occur, and I think if you go through
7	thethe Executive Budget, you'll see place after
8	place wherewhere those priorities are addressed
9	andand effectively had to be addressed.
10	CHAIRPERSON FERRERAS-COPELAND: And how
11	often do you, especially since we're specifically
12	talking about the homeless situation, how often do
13	you find yourself re-evaluating with your
14	commissioner because it is a very large investment
15	and we want it to be successful, but I feel like
16	we've invested andand maybe theyou know, a long
17	a long-term problem. But at what point do you figure
18	out what's working and what's not? Because it seems
19	like we're investing a lot of money, and some of
20	these programs just notmay not be working any more.
21	So at what point do you with your commissioner and
22	the Mayor re-evaluate this in the next 30, 60, 90
23	days to see if numbers are changing?
24	DEAN FULEIHAN: So, wewe evaluate with
25	Steve Banks on a constant basis. We're in touch

constantly, and actually what is in the Executive 2 3 Budget is that re-evaluation. It is the elimination 4 of programs that were not working. It is the concentration on programs that we believe will work, 5 and will get people either not into the shelter, 6 7 prevent the shelter, and prevent that actually from 8 occurring or to help them into supportive housing. 9 We're doing much more within the shelters and training in the systems and mental health 10 11 intervention. We are making those investments, but 12 we're doing exactly what you said. The 90-day review 13 was particularly geared to that, and--and I should 14 add the \$38 million in savings, those are actual 15 savings that I think anyone in the room would say absolutely. It's consolidating a procurement. 16 It's 17 consolidating Council services. It's taking the two 18 agencies and say, you know, what, while we're 19 expanding programs by \$66 million, we actually can 20 offset that with real consistent and continuing \$38 21 million of savings. 2.2 CHAIRPERSON FERRERAS-COPELAND: I want to

23 speak briefly, and I know that we have Chair Johnson 24 here on HMH, but by Fiscal 2020, the financial gap at 25 the Health and Hospitals will total \$1.8 billion.

2	With the release of the Transformation Plan, the two
3	recent financial plans, the city has made over \$490
4	million in contributions to the Health and Hospitals
5	2016 Budget. This, however, does not address the
6	immediate financial risks posed by the Health and
7	Hospitals budget to the City's Fiscal 2017 Budget.
8	How has the City's contribution to the Health and
9	Hospitals changed over the past two fiscal years, and
10	how is the strategy different from the recently
11	released Transformation Plan?
12	DEAN FULEIHAN: So, you'reyou're
13	correct, thetheobviously, they could yes. (sic)
14	CHAIRPERSON FERRERAS-COPELAND: I try.
15	DEAN FULEIHAN: They could always. The
16	the current between the Preliminary and the Executive
17	Budgets effectively \$500 million. Prior to that two
18	years ago, we included, which we did the same for
19	NYCHA, by the way. We included the labor contract
20	addition. So that is approximately \$170 million. so
21	the basethe base of the city contribution
22	traditionally may have been \$1.3 billion. If we add
23	the labor piece that we did two years ago, it's \$1.5
24	and now we're adding this, and we believe that that
25	level of commitment, it will go up and down. There's

2 no question. There are a lot of payments. Once 3 again, this deal is with Medicaid and hundreds of 4 million of dollars. I mean there are claims for Health and Hospital that go back to 2014 that we're 5 working on very hard with the State and Federal to 6 get--to get us as current as possible in our Medicaid 7 claims, and those are hundreds of millions of 8 9 dollars. So--but we are very confident with this amount of investment in the current fiscal year, that 10 11 the current fiscal year Health and Hospitals is 12 stable, and that with the addition, with the City 13 picking and--and I should be careful about this, 14 right. If we are--in--in Fiscal Year 17, 18, 19 and 15 20, what we are recommending is that the City pay the 16 debt service on city bonds, on city debt that we have 17 issued on behalf of the Health and Hospitals. Health 18 and Hospitals has some of its own debt. It's not a 19 huge amount, but they do--they issued in the past 20 their debt, but they are paying their debt servicing. 21 But the city has traditionally issued most of the 2.2 debt. As a matter of fact, in the Executive Budget 23 is a another \$200 million, a--a necessary part of--of moving forward to give them a state-of-the-art IT 24 25 system so they have the proper billing, and can track

2 patients and provide the proper care, and that's in 3 this Executive Budget. We are saying that when we 4 finish that IT investment that the city should pay 5 the debt service on that. And--and we could start to argue that that's not an unusual thing for the city 6 7 to do for something that's so vital and so integral 8 to part of the city. So we believe with those 9 investments, working with our partners, it's going to take a lot of work. It's going to talk--it's going 10 11 to take working with the Council, working with labor. Healthcare is being transformed, and we're trying to 12 13 say okay, it's time for this transformation to help in this vital part of city service. But that's why 14 15 it would require a lot of partnering, and it is going 16 to require partnering with the city and the federal 17 government. Just--just that--that one Affordable 18 Care Act change is \$400 million every year starting--19 and--and you see the precipitous drop from 17 to--to 20 Fiscal Year 18. So of that \$1.8 billion, \$400 21 million is simply that one federal action. Well, why 2.2 are we hopeful that that would happen? Why do we 23 have any faith in that? Well, the federal government has delayed that three times. If we can get that 24 25 delayed again, or if we can get them to permanently

change, that not only helps Health and Hospitals, it not only helps all of the voluntary hospitals throughout the State of New York that have high Medicaid patients and uninsured patients. It helps all these hospitals throughout the country. So we think we have a lot to partner with to--to be able to access those funds.

CHAIRPERSON FERRERAS-COPELAND: 9 So this is where I have concerns particular with HMH, and 10 11 this--this is an example of--of why we have I would 12 say why we feel that there needs to be constant 13 oversight over this plan and how we're going to kind 14 of get there. At the end of the day, we want every 15 hospital to succeed. But in previous budget hearings 16 the Health and Hospitals Corporation presented a cost 17 containment strategy for \$309 million annually. 18 However, for Fiscal 2016 Health and Hospitals has 19 only recognized 70--\$65 million or 20% of those 20 savings. How can the city guarantee that the 21 projected \$309 million in savings for Fiscal 2017 2.2 will actually be--be achieved if only 20% of it was 23 achieved in targeted or targeted at Fiscal 2016? DEAN FULEIHAN: So, it's correct. 24 They had estimated a \$300 million plan. They achieved--25

they are achieving \$65 million of that. I we looked 2 3 at the list of things they were trying to achieve, 4 they actually achieved most of them. They received productivity savings. What they did not achieve was 5 their personnel reduction. As part of the Mayor's 6 7 review, which began after the Preliminary Budget where he said, okay, between the Preliminary Budget 8 9 and the Executive Budget, we will go back, work with Health and Hospitals, be very active with them, and 10 11 come back with what we believe is a realistic 12 achievement. And that's what--that's exactly what 13 we're doing. So we actually believe that the savings 14 targets, which rise year--will rise year by year. We 15 will be able to achieve working with them, but does 16 it need monitoring, and should we be talking all the 17 time about this? Absolutely. But do we believe 18 there is a path there. A lot of hard work. It does 19 involve the same way that we worked with the unions 20 from the very first day of the Administration when we 21 walked in and there were no contracts, and the only thing we said was that we wanted healthcare savings. 2.2 23 And I--and--and by the way, in terms of savings that are absolutely real by anyone's definition again, the 24 billion dollars we're going to achieve in healthcare 25

2 savings in Fiscal Year 17 are absolutely are--are real, and--and--and it's--it's really one of the 3 4 great successes within the Municipal Labor Committee. We're going to have to do the exact same thing with 5 our partners at labor at Health and Hospitals, and 6 7 we're going to have--but we're also going to have to 8 work on the state--[coughs] excuse--and the federal 9 government to access additional resources. But yes, you should hold us to a plan. Health and Hospitals 10 11 will be coming out with a financial plan. We will 12 all work together to detail what those savings are in 13 a realistic way. They have already, though, turned the corner by centralizing-by centralizing decision 14 15 making on personnel that has already been adjusted. 16 So what was not being achieved has already started to 17 turn around.

18 CHAIRPERSON FERRERAS-COPELAND: Okay. I 19 mean I just think that you have a lot of faith, and I 20 guess at some point you have to, but as OMB Director 21 if--if someone proposes a savings, and they come back 22 a year later with achieving 20% of that savings, I 23 would very concerned.

DEAN FULEIHAN: [interposing] So.

25

2	CHAIRPERSON FERRERAS-COPELAND: And I
3	think that to then say okay try it again next year
4	isseems problematic for our perspective.
5	DEAN FULEIHAN: Soso let me apologize.
6	We're not saying we'll see you again next year. What
7	we're saying is we're talking to you every single
8	day, and we're working with you every single day, and
9	we're partthishow we arrive at this financial
10	plan, and how we arrive at this savings, and how we
11	actually work with on the federal government and the
12	state, we are going to do that on a daily basis. I
13	am having conversations every single day with the
14	state on this.
15	CHAIRPERSON FERRERAS-COPELAND: So you
16	don't feel at this point that we just need to change
17	a targeted number? You're comfortable with the
18	targeted number proposed for Fiscal 2017?
19	DEAN FULEIHAN: I am.
20	CHAIRPERSON FERRERAS-COPELAND: Okay.
21	We'll be back here. With the Health and Hospitals'
22	continued failure to achieve savings puts the city on
23	the hook for another \$500 million subsidy next year,
24	and if the City is likely to give a subsidy to the
25	

1 COMMITTEE ON FINANCE 42 Health and Hospitals in Fiscal 2017, why hasn't that 2 been reflected in the budget? 3 4 DEAN FULEIHAN: So--so we are giving a 5 subsidy right? CHAIRPERSON FERRERAS-COPELAND: 6 Right. 7 DEAN FULEIHAN: We--we're picking up another-another \$180 million next year. Once again, 8 9 there are a lot of moving parts to this, right. There are commercial payers. There's Medicare, 10 11 there's Medicaid dollars, there's the uninsured, 12 there's relationships with other hospitals, there's 13 other paying plans. We're watching very carefully the cash flow of Health and Hospitals. We're working 14 15 very hard together on prior payments both--and--and it's not just Health and Hospitals. I'm directly 16 17 involve with--with the state. HRA is directly involved with the Medicaid office at the state to 18 19 make sure that we can get current on all those 20 payments. If we're able to do that, then we're--21 then--the we are confident, but once again, this is--2.2 this is a road map, right. This is a plan that says 23 here are these things that have to happen. Will we come back to you and say if there's a complete 24 failure to get change in federal--in federal law--if 25

2	there's a complete failure of any recognition, that
3	hospitals that deal with populations thatthat
4	primarily serve Medicare and the uninsured in Health
5	and Hospitals 70% of its base, if that failure
6	occurs, then we're going to have to come back and say
7	okay, where are these other saving going to come
8	from? And we're going to have to work that out with
9	you.
10	CHAIRPERSON FERRERAS-COPELAND: So do you
11	think that we're at the point where perhaps we should
12	start looking at the savings now in the eventnot
13	waiting whether it's going to happen or not, but
14	planning for those savings in the event that it would
15	happen in FY17?
16	DEAN FULEIHAN: Right, we need to be
17	planning right now for the savings that are isolated
18	that we have identified inin that transformation
19	plan. We need to be working on that with our
20	partners. We need to see if there are other savings

that we can find. If there are other efficiencies

working together we're going to find other places

that we can find savings, and we should wherever we

that we can find. I--we--we are quite sure that

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1 COMMITTEE ON FINANCE 2 can find yes, and we're more than open to it, and we 3 should be pursuing it.

4 CHAIRPERSON FERRERAS-COPELAND: Okay. My last question for this round is CIRS. 5 I want to thank you for including the funding for the Cultural 6 7 Institutional Retirement System in the pension 8 budget. I know that you and I had many conversations 9 on this topic, and you team did with our team also, including close to \$2.4 million for the day care 10 11 portion of CIRS, and over \$1.6 million for the cultural portion in Fiscal 2017. Does the 12 13 Administration intend to fund CIRS through the 14 pension budget for the out years of the plan, and has 15 the Administration and CIRS come to any agreement 16 about the unfunded liability of the \$64 million 17 resulting in Early Learn, which reduced the number of 18 active employees in day care centers by 25%? 19 So, what I--I believe, DEAN FULEIHAN: 20 we've had this conversation several times, [laughs] 21 that we're having to do--2.2 CHAIRPERSON FERRERAS-COPELAND: 23 [interposing] We're going to get it on the record now. 24 25

2	DEAN FULEIHAN:that we're at anan
3	agreement for the next two years to work with this
4	retirement system. They will get their payments in
5	their traditional way over the next two years. That
6	we will hopefully working together make sure that we
7	have an actuarial understanding. I think the first
8	thing we need to do is to make sure becausebecause
9	there arethere's a view out there that says it's
10	100% funded, and then there's the concern in the
11	daycare community that because of the Early Learn
12	reductions and maybe it's not. Iwe shouldwe
13	should once again, and yes, we arehave working
14	together, and we've gotten to this point. We need to
15	just make sure that we are all using the same
16	actuarial assumptions, and that we makeand that we
17	know what the funding level is, and what changes may
18	be necessary. We should remember thatthat the
19	state has made significant changes tothe pension
20	system of New York City. There have been changes
21	that affect all of us, and all of our employees.
22	There may be some changes that the cultural
23	institutions as well need to make, and the day care
24	providers. But once again, the goal is to do that in
25	a collaborative relationship working with them. But
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1 COMMITTEE ON FINANCE 46 2 do we want--do we want to make sure, and ensure that 3 the employees have security in their retirement? 4 Absolutely. 5 CHAIRPERSON FERRERAS-COPELAND: Excellent. Thank you so much. I will be coming with 6 7 other questions. DEAN FULEIHAN: [interposing] Well, I--I 8 9 have one more--CHAIRPERSON FERRERAS-COPELAND: 10 11 [interposing] Okay. 12 DEAN FULEIHAN: --that I meant to add at 13 the end of the introduction. In another conversation 14 that you and I had, we did add additional documents 15 on the Open Data System that you had requested 16 yesterday. 17 CHAIRPERSON FERRERAS-COPELAND: Excellent. 18 19 DEAN FULEIHAN: So we have expanded into 20 six new data sets, capital commitments, financial 21 plan expense, expense budget, full-time staffing levels and revenues. 2.2 23 CHAIRPERSON FERRERAS-COPELAND: Well, I'm glad I'm online to check it out. 24 25 DEAN FULEIHAN: Thank you.

2	CHAIRPERSON FERRERAS-COPELAND: Thank you
3	so much. We will now hearwe've been joined by
4	Council Member Gibson. We will hear from several
5	council members, Council Member Matteo follow by
6	Council Member Van Bramer. Again, we will be on a
7	five-minute clock, and if you need a second roundto
8	be added to the second round, we can add you to the
9	second round. Thank you very much.
10	COUNCIL MEMBER MATTEO: Thank you, Madam
11	Chair. I would like to welcomeI just want to start
12	off
13	DEAN FULEIHAN: [interposing] Thank you.
14	COUNCIL MEMBER MATTEO:by I know we're
15	in the middle of theof this budget game in the
16	sixth inning, but some of the issues we've already
17	worked, eWaste pickup, curbside pickup
18	DEAN FULEIHAN: [interposing] Yes.
19	COUNCIL MEMBER MATTEO:DOT paving,
20	DSNY equipment, opioid, you know, we'll be here
21	DEAN FULEIHAN: [interposing] All right.
22	COUNCIL MEMBER MATTEO:not to say
23	that we were working well together, and I appreciate
24	that. Staten Island appreciates that on behalf of my
25	delegation, but there are twothere are some issues

I want to bring up today, but in this round of 2 3 questioning there are two glaring omissions I want to 4 talk about. One, that is both the priorities of the delegation as well as the -- the Council as a whole. 5 One is funding for RUMC the Medical Center, we are 6 7 looking for a new ER, one. The other issue is funding for district attorneys, which not only for 8 9 Staten Island, but also promote (sic) district attorneys in all five boroughs. So, I understand 10 11 that HHC is putting money into the Vanderbilt Clinic. 12 I get it. I'm not pitting one against the other here, but historically, and it's not just this 13 14 administration, but Staten Island has been 15 underfunded, and under-resourced from HHC. That is--16 that has just been the reality as long as I've been 17 government and before--before I--I ask, and we have 18 two hospitals systems on Staten Island. We do not 19 have an HHC hospital as everyone knows. So I 20 understand the general discussion about the 21 Administration's private hospital for profit, but 2.2 it's--our-our two hospital are, in fact, are HHC 23 facilities because we don't have one. We have this ER that the delegation along with the Speaker went to 24 visit a month ago, and the ER is outdated. 25 It--it

2 was designed to accommodate about 22,000 patients a 3 year. We're at 65,000. I--I--I'm supportive of the 4 Vanderbilt Clinic. I don't think it's going to help 5 the ER problem that we have a RUMC. We had this problem at SIUH years ago. The City helped with 6 funding there. I am putting money in my own capital 7 8 budget in. Council Member Rose is, the Delegation is 9 as well, the brought president. We have to prioritize funding for ER. It's--this isn't just 10 11 about RUMC. This is about the healthcare of Staten 12 Islanders. You know, I was talking to the guy just 13 before. Where we are sitting is just one area where we're surrounded by curtains, and we are. That is 14 15 just not working. I remember going to the doctor and 16 I went to the technology lab, and I don't see patients or their family. It--it needs to--to--to 17 18 move forward. We need better technology. We need better ER, and quite frankly we need the 19 20 Administration to help. This Council made it a 21 priority, and we're going to do on our part, but we need the Administration to work with us. And then 2.2 23 just the second part of this is the--is the district attorneys especially for Staten Island. I know we've 24 given money for Opioid addiction already but, you 25

2 know, we have to be successful in spite, and we have 3 to give them law enforcement aspect as well. So, 4 we've got to utilize the NYPD and the DA. So I just want to know where the --where the Administration is 5 on this. And the last part of that is TASC. We've 6 7 been fighting for it to be baselined for years. It's only \$250,000 and every year this Council has to pick 8 9 it up. So I'm asking for your comments on those two issues. 10

DEAN FULEIHAN: So thank you for 11 12 acknowledging that most of the list that we've talked 13 about on Staten Island, the Mayor has actually--has included and we have funded and moved forward on. 14 15 The Health and Hospitals conversation that we're 16 having, the transformation of Health and Hospitals 17 has to go through, which is moving into the community 18 it's very much evident in--in what's happening at 19 that site in Staten Island. That's a significant 20 investment of the \$20, \$25 million two-story 21 building. It's not--it's--it's a very sophisticated 2.2 clinic moving into the -- moving into the community. 23 That's the type of investment that we see Health and Hospitals doing more and more of as it has to 24 25 transform as every hospital is going to have to

2 transform the type of service it provides. So 3 that's where we see the emphasis we need to place. 4 You've--you've said it and--and you know that the City has not provided resources to the voluntary 5 They formerly concentrated on Health and 6 hospitals. 7 Hospitals. We understand the issue on--on Staten 8 Island. It's the reason that we're opening this 9 clinic that's going to serve 50,000 patients new year on a rapid scale, and we'll push that as quickly as 10 11 we can, and--and that is how we're trying to address 12 this issue and continuing to move and make investments. There's another \$100 million that's 13 been placed in this Executive Budget for more 14 15 ambulatory care, which obviously Staten Island has to be part of that. So we do recognize that. On--on--16 17 quickly on the district attorney, I've met with your 18 district attorney. We're working with all district 19 attorneys and as we approach the Adopted Budget, 20 we'll work with you on exactly what that should look 21 like, but we're--we're, and we have two new district 2.2 attorneys. We're working with them both on their 23 needs, and to try to understand their needs. One of their--one of the needs, of course, you mentioned was 24 the opioid, and we did address that. I'm sorry, but 25

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2 the \$250 baselining, I didn't--I didn't--what program 3 is that?

COUNCIL MEMBER MATTEO: TASC.

5 DEAN FULEIHAN: Okay, thank you. COUNCIL MEMBER MATTEO: And--and I'm just 6 7 going to follow up on--on RUMC and listen, I understand, and--but--and you said it, you know, we 8 9 agree about the--the lack of funding. Staten Islanders are concerned that, you know, this isn't 10 11 going to happen, and I understand it's funded. Ι 12 understand, you know, and I'll talk to HHC more about 13 the clinic. And again, I'm not trying to put one 14 against the other, but for me, for my delegation and 15 for Staten Islanders, these two hospitals are the 16 hospitals, and we don't have that building. I'm not 17 saying we should put the HHC hospital in Staten 18 Island because that is a conversation that I don't 19 think is helpful. I think we need to be doing the 20 clinics, but with that said, we have to existing 21 hospitals that need help, and the clinic, which is 2.2 great is not, in my opinion, the delegation is not 23 going to solve ROMC's problem. And we're--we're going to help on--on this--on this side of the aisle, 24 the Council's idea, and I just think it's the 25

Administration needs to make that a priority as well. 2 3 we're not--it's not--we're not asking for \$100 4 million or \$50,000. We're going to put, like I said, funding on our side. I really would--would ask that 5 you continue talks with us, and talk with the 6 7 administration and the Mayor for reconsidering and 8 putting some capital dollars into the ER. I'm not 9 asking for fully funded. There's a--there's a capital plan in place to raise money. So I'm asking 10 11 that the Administration reconsider the point of 12 putting money into ROMC. CHAIRPERSON FERRERAS-COPELAND: 13 Thank

14 you, Minority Leader, and now we'll hear from 15 Majority Van Bramer followed by Council Member 16 Rodriguez followed by Council Member Chin.

17 COUNCIL MEMBER VAN BRAMER: Thank you 18 very much, and following in the Minority Leader's 19 footsteps I will thank you for the good things that 20 we accomplished in the Executive Budget and in last year's Adopted Budget. I believe with this Council's 21 very strong leadership and--and insistence, we 2.2 23 achieved the historic record of funding for libraries as historic restoration, and--and have six-day 24 service citywide, which I'm sure you would agree is a 25

2	tremendous success story for the City. Andand then
3	the Mayor went and baselined half of that, which was
4	terrific and historic in its own right. So, thank
5	you for those things. But the other half has still
6	not been baselined and this Council and its response
7	to the Mayor's Proposed Budget asked for that. Of
8	course, we're also seeking additional funding, but I
9	just wanted to get on the record that this
10	administration has committed to six-day service, and
11	obviously at a minimum we should have six-day service
12	as a result of this Adopted Budget.
13	DEAN FULEIHAN: So we obviously agree in
13 14	DEAN FULEIHAN: So we obviously agree in principle. We put in what baselined the mayoral
14	principle. We put in what baselined the mayoral
14 15	principle. We put in what baselined the mayoral funds in the Preliminary Budget, and now we'll look
14 15 16	principle. We put in what baselined the mayoral funds in the Preliminary Budget, and now we'll look forward to continuing this conversation quickly as we
14 15 16 17	principle. We put in what baselined the mayoral funds in the Preliminary Budget, and now we'll look forward to continuing this conversation quickly as we get to adoption.
14 15 16 17 18	principle. We put in what baselined the mayoral funds in the Preliminary Budget, and now we'll look forward to continuing this conversation quickly as we get to adoption. COUNCIL MEMBER VAN BRAMER: And we've had
14 15 16 17 18 19	principle. We put in what baselined the mayoral funds in the Preliminary Budget, and now we'll look forward to continuing this conversation quickly as we get to adoption. COUNCIL MEMBER VAN BRAMER: And we've had this discussion before, but the Administration can
14 15 16 17 18 19 20	principle. We put in what baselined the mayoral funds in the Preliminary Budget, and now we'll look forward to continuing this conversation quickly as we get to adoption. COUNCIL MEMBER VAN BRAMER: And we've had this discussion before, but the Administration can and should baseline all of it. So you have that

table again. Switching very quickly to culture and

the arts, we had Tom Finkelpearl, our Commissioner in

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2	a couple days ago, and I'm sure you may be aware that
3	cultural memberships as a result of IDNYC was
4	redeemed. Free memberships is now approaching
5	400,000 in the city of New York already. That is a
6	staggering number of free cultural memberships
7	DEAN FULEIHAN: [interposing] Great.
8	COUNCIL MEMBER VAN BRAMER: that have
9	been afforded to New Yorkers in every neighborhood
10	and every borough. Again, and that's a success
11	story, but theand while this Council has increased
12	under the Speaker andand this Chair every single
13	cultural initiative that we had at the City Council,
14	funding for the Department of Cultural Affairs from
15	the Administration has been flat. So I was just
16	looking around the room here, and we've been to so
17	many cultural organizations in all the boroughs
18	whether it's the Louis Armstrong, Nelson, in the
19	Chair's district or the Historic Richmond Town in
20	Staten Island, the Museum of Chinese in America where
21	Council Member Chin and I were on Friday. We're
22	going out to Coney Island with Council Member
23	Treyger. All those organizations haven't seen an
24	increase in their budgets for close to a decade, and
25	we did include in our budget response to the Mayor
I	

2 \$40 million for culture and the arts, and that has 3 not been included so I just want to ask you as this 4 Administration rightly talks about the tourism numbers and the billions in revenue that's generated. 5 So much of that is from cultural tourism and this 6 7 administration rightly talks about the IDNYC Program 8 and what an amazing success story that is, culture's 9 role in that as well. That we--that we do something, and the Administration come forward and join us. 10 11 Obviously, we stated our--our commitment to this 12 issue, but it's really critically important and there 13 are some great groups and Council Member Cumbo and I were out at South Ashford Space. (sic) where there 14 15 are small cultural organizations in her district like 16 the Alliance of Resident Theaters, and--and this 17 morning I was at--in Shadow of Socrates Sculpture 18 Park in Long Island City. All of them need more 19 This is an opportunity to do that, and is support. 20 the Administration is committed to working with us to 21 make sure that all of these smaller neighborhood 2.2 cultural organizations finally see an increase in 23 funding.

DEAN FULEIHAN: So this is a new request this year at this level. It is not in the Executive

2	Budget, as you indicated. Look, we, of course, these
3	are important things. We focus the Executive Budget,
4	very targeted investments given the world we're
5	facing and the need to build reserves, and our
6	concern about revenues on a series of priorities that
7	weas I indicate are health and safety, our core
8	education priorities of the Council and this
9	Administration and that was the focus of the
10	Executive Budget. Are we willing to continue a
11	conversation with you on your priorities?
12	Absolutely. That's the point of the Adopted Budget.
13	We understand that.
14	COUNCIL MEMBER VAN BRAMER: Andand
15	thank you for making the point about education. I
16	know that arts and education is a priority
17	DEAN FULEIHAN: [interposing] Yes.
18	COUNCIL MEMBER VAN BRAMER:for this
19	Council and this Administration. We've done some
20	great things on that front, but all of the
21	organizations that I just mentioned and so many
22	others like the Irish Rep and the Irish Art Center in
23	Council Member Johnson's District have an important
24	role to play in arts education, and with more funding
25	and reach more children in our schools, and we do the

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2 work that we both want to do. So I just want to urge 3 you once again to come forward with some really solid 4 proposals, and as we negotiate to fully fund culture 5 and the arts.

DEAN FULEIHAN: Thank you.

7 CHAIRPERSON FERRERAS-COPELAND: Council
8 Member Rodriguez followed by Council Member Chin
9 followed by Council Member Johnson.

COUNCIL MEMBER RODRIGUEZ: Thank you. 10 11 Thank you for your work, and I want to start on 12 Vision Zero. I know that it's part of that whole 13 budget balancing cycle. You know, you count on 14 something, we push back and, you know, at the end of 15 the day we get them done. But for me, we cannot 16 include on the -- in the budget balancing not including 17 money for Vision Zero educational message. You know, 18 everyone know that the anti-smoke campaign was so 19 successful not only because of the whole department 20 they did a great job, but also all New Yorkers need 21 to go to radio or TV and act while New York City was 2.2 doing the anti-smoking campaign. Last year we 23 presented a budget with our money from the--for the Vision Zero Educational Campaign. You pushed it 24 back. It was at the last minute that we put \$2.5 25

2 million. It is unacceptable to come back in another budget cycle in something that is the first--one of 3 4 the top priorities for this Administration and not having money for the education of Vision Zero. 5 For me it is unacceptable and I hope that moving forward 6 7 we can include it. Don't leave it to us because 8 sometimes the expectation is this is so important to 9 the Council that we will come back putting this money there. I just hope that before we get close to 10 11 financing the budget, the administration get the 12 money because if we want to address the 40--that we 13 have \$40,000, we can run every year. That Vision Zero continue to being a--a priority to just--to zero 14 15 the number of people being killed by irresponsible 16 drivers that we need to find the money for Vision 17 Zero enough to putting on the TV, to putting it on 18 radio and to also to putting ads. Only a suggestion. 19 One question. In your fist appearance at the 20 Council, you shared something that everyone knows. 21 This Administration inherited a city with 46% New 2.2 Yorkers living in poverty. Mayor de Blasio has been 23 doing a great job. I support 100% on his vision on his initiative in whatever he's doing addressing 24 poverty in our city. In your third year coming in 25

1	COMMITTEE	ON	FINANCE

2	front of us, are we still dealing with 46% of New
3	Yorkers living in poverty or have we seen a reduction
4	of that number and howhas the private sector also
5	been engage to be part of coming up with a solution
6	so that we can review the level of poverty in our
7	city?
8	DEAN FULEIHAN: So I'mI'm going to
9	start by your comment and what's that on Vision Zero
10	first and then answer the question on theon the
11	poverty piece.
12	COUNCIL MEMBER RODRIGUEZ: Actually one
13	minute to that.
14	DEAN FULEIHAN: [interposing] Butbut I
15	am allowed to talk. [laughter] Hopefully, the Chair
16	will allow me to answer. Onon Vision Zero this
17	budget contains asas every budget the Mayor has put
18	forward expansions of Vision Zero projects. So by no
19	means are we in any way stepping back, or is the
20	Mayor stepping back from his strong commitment that
21	actually was in the very first, one of the very
22	there were hardlythere were verya handful of
23	initiatives
24	COUNCIL MEMBER RODRIGUEZ: [interposing]
25	Sorry, sorry, but this is about

2 DEAN FULEIHAN: --in the very first 3 Preliminary Budget.

COUNCIL MEMBER RODRIGUEZ: [interposing] Listen, I--I agree with you. I was very close to the DOT when you got in the Administration. I get the part on the capital infrastructure, redesigning a major, big intersection. This is about a particular education--Vision Zero education initiative. There's no money there.

11 DEAN FULEIHAN: [interposing] So we--we 12 decided to pass--

13 COUNCIL MEMBER RODRIGUEZ: [interposing] 14 Education is not there. (sic)

15 DEAN FULEIHAN: --pass two budgets, 16 you're right. Not to continue that the advertising 17 component of it. We--we did add it. We add it at 18 adoption, additional funds to continue that. So 19 we're happy to sit down with you and actually have a 20 conversation of how effectively that can be 21 implemented. So we actually know it's producing the 2.2 results you want. So we're happy to have that 23 conversation.

COUNCIL MEMBER RODRIGUEZ: On fightingpoverty, do we still have 46% of New Yorkers living

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2	in poverty today after three years where we've been
3	investing, you know, in the Mayor's UPK, increasing
4	the minimum wageliving wage?

5 DEAN FULEIHAN: So--so we are waiting for the updated data on that, but--but here we do know 6 7 some things, right, we don't -- we do know that there 8 are several--there are two different things that we 9 have worked on today, right. There are the long-term things, UPK long term having 68,000 children is going 10 11 to make a huge difference. All those investments 12 we're making in education are going to have a diff-difference. 13

# COUNCIL MEMBER RODRIGUEZ: Yes.

15 DEAN FULEIHAN: What we're doing at CUNY 16 is going to have a huge difference at the community 17 college level. What we're doing quickly on the 18 minimum wage, last year where we established 19 together, where we did the \$11.50 ahead of anyone, 20 and with both--both all city workers and our human 21 service providers. This year in the Preliminary 2.2 Budget at \$15.00 agreeing to go to \$15.00 for--for 23 our city workers and our Human Service providers. Those--those issues, actions, those kinds of 24 25 actions will have an effect on that poverty.

2 COUNCIL MEMBER RODRIGUEZ: My short 3 question is about have the City or the State to 4 authorize or to use the Design-Build, and how can we 5 keep--how can we help the city to develop capital 6 project on time and save money?

7 DEAN FULEIHAN: So we have asked 8 repeatedly the State for Design-Build, thank you. We 9 need to continue. We need your help on doing that. The State is doing it on more and more state 10 11 agencies. They expanded it again. It's really hard to understand why that would not be expanded to New 12 13 York City and all local governments. They have found 14 it an extremely effective way to--to deal with this 15 problem that we're constantly talking about at every-16 -at every one of my hearings at least, which is the 17 time period to get capital projects done. This is a 18 proven means to get a capital project done. I--I--19 actually I'm not sure there's a state agency left 20 that doesn't have disability, and it's really 21 incomprehensible why the city would not have the same--the same benefit. 2.2

CHAIRPERSON FERRERAS-COPELAND: Thank youCouncil Member. We will now hear from Council Member

1 COMMITTEE ON FINANCE 64 Chin followed by Council Member Johnson followed by 2 3 Council Member Cumbo. 4 COUNCIL MEMBER CHIN: Thank you Madam 5 Chair. Good morning--DEAN FULEIHAN: Good morning. 6 7 COUNCIL MEMBER CHIN: --Director 8 Fuleihan. It's great to see you. You know what I 9 was going to ask because during the--the presentation of the Executive Budget, you know, with the Mayor--I 10 11 was waiting, and I didn't see it in the summary, and 12 then you guys were like we put it in there. So I 13 heard that there was supposed to be \$7 million for 14 increasing salaries of case management because I know 15 that the Mayor and you agree with us that seniors 16 should not be on any kind of waiting list. So in our 17 Preliminary Budget in the hearing, in discussions 18 with the Commissioner, we identified the issue of pay 19 That there is a lot of turnover of case parity. 20 workers because they were getting much less salaries than other caseworkers that works for other city 21 agency contracts, that will contract with some other 2.2 23 city agency. So, that was something that we were going to focus on this year, and in our Preliminary 24 25 Budget request, we requested \$12 million. Now, I'm

1 COMMITTEE ON FINANCE 65 seeing here you're only putting \$4.8 this year, and 2 3 so can you explain to me--DEAN FULEIHAN: [interposing] It's--it's 4 5 a two--COUNCIL MEMBER CHIN: [interposing] 6 It's 7 a big difference. 8 DEAN FULEIHAN: --it's two years, and I 9 believe we did address over the two years the wage parity piece, but we'll make sure that our numbers--10 11 I mean I'm happy to--to--12 COUNCIL MEMBER CHIN: [interposing] But 13 even two years that didn't add up to 12 that we made. 14 DEAN FULEIHAN: [interposing] We--we 15 actually do believe we were addressing the wage 16 parity. I--we believe the total was \$7 million but, 17 you know, we're happy to make sure that that was the 18 correct number with you. 19 COUNCIL MEMBER CHIN: Because the number 20 that we got we--at the hearing it was closer to \$12 million--21 2.2 DEAN FULEIHAN: [interposing] I'm--I'm--23 COUNCIL MEMBER CHIN: -- and they know, and the Commissioner is also expecting the \$3 million 24 25

1 COMMITTEE ON FINANCE 66 2 that the Council put in. So altogether, that's \$15 3 million. So I really have to--4 DEAN FULEIHAN: [interposing] So I--I 5 think that's more than wage parity, but--but the way to address is we'll go--we'll sit down with you and 6 7 make sure that we're using the same numbers, and what those results are. 8 9 COUNCIL MEMBER CHIN: Yes, because we want to make sure that we have no waiting list. 10 11 Seniors should not be on any waiting list. 12 DEAN FULEIHAN: And--and part of the way 13 address the waiting list I think we both agree was to 14 address the wage parity issue. There has been too 15 much turnover and we under--we recognize that. 16 COUNCIL MEMBER CHIN: So that is our-our 17 main priority, and I'm also very happy to see that. 18 See Dean, I am happy--19 DEAN FULEIHAN: Thank you. 20 COUNCIL MEMBER CHIN: --with certain 21 things. [laughs] I'm very happy to see that the 2.2 Administration put in \$3 million for the 15 NYCHA 23 centers, but it's only for one year. Come on. DEAN FULEIHAN: I--24 25

2	COUNCIL MEMBER CHIN: [interposing]
3	We've got to solve this problem, right. So baseline
4	this funding so that weDFTA can work with these
5	centers, and maybe some of them can be turned into
6	NORC programs, but we have to make sure that funding
7	it's going to be stable and available.
8	DEAN FULEIHAN: [interposing] So
9	COUNCIL MEMBER CHIN: So what is this
10	one-year, one-year?
11	DEAN FULEIHAN: Soso thatthat is why
12	we did not wait to adoption. We put it in at
13	Executive for that very reason. So we can actually
14	and bebe part of this conversation. We can talk to
15	both NYCHA and the DFTA Commissioner and understand
16	okay how dohow do we deal with these community
17	centers? How do we make a success out of them? What
18	should be continued are there other sites? Are there
19	other things we should be doing? That is exactly the
20	reason why we did and said, okay, let's putlet's
21	give certainty for the next year, but let's quickly
22	start looking at this in how we move forward.
23	COUNCIL MEMBER CHIN: Yeah, I mean we've
24	been working at this. So we got to
25	DEAN FULEIHAN: [interposing] I

2	COUNCIL MEMBER CHIN:when we
3	DEAN FULEIHAN: [interposing] I do.
4	COUNCIL MEMBER CHIN:when we get to
5	that. I was also very surprised to see that under
6	the new needs category that DFTA made it to the list
7	and there's 6\$6.9 million of new needs for DFTA,
8	and there's seven positions there. Can you let me
9	know what that is because I didn't hear about that?
10	DEAN FULEIHAN: [paused] It's enhanced
11	oversight thatfor DFTA with their numerous
12	providers to just make sure that everything isis
13	done appropriately and that they are taking proper
14	oversight measures and working with the providers.
15	So it's really enhancing DFTA's ability.
16	COUNCIL MEMBER CHIN: Now is that going
17	to be going forward and continue or is that going to
18	be one year?
19	DEAN FULEIHAN: That's baselined.
20	COUNCIL MEMBER CHIN: That's baselined.
21	Okay, now does that also mean that DFTA will have
22	resources to call itto speed up the contracting
23	process so thatso that the provider will be able to
24	access the funding as quickly as possible? Does
25	that include that?

DEAN FULEIHAN: It doesn't directly 2 3 include that, but we're happy to have a conversation with you and the Commissioner to see if--if there are 4 contracting issues we need to address. 5 COUNCIL MEMBER CHIN: Yeah, because that 6 7 is an important issue because we want to make sure the provider gets the money as quickly as possible 8 9 because they have to provide the services our 10 seniors. So I look forward to continuing the 11 discussion with you. 12 DEAN FULEIHAN: Thank you. 13 COUNCIL MEMBER CHIN: See, Dean, we're 14 fine, right? Thank you. 15 DEAN FULEIHAN: That was very successful. 16 Thank you. 17 COUNCIL MEMBER CHIN: I have to find 18 less. (sic) [laughter] 19 CHAIRPERSON FERRERAS-COPELAND: Council--Council Member Johnson followed by Council Member 20 Cumbo followed by Council Member Rosenthal. 21 2.2 COUNCIL MEMBER JOHNSON: It's never fun 23 to follow Council Member. I want to thank you Dean for being here, and also thank the chair for her line 24 of questioning on our public hospital system. I want 25

2	to acknowledge the fact that the Preliminary Budget
3	and the Executive Budget the city's made an enormous
4	commitment I think to prop up our hospital system
5	given all the challenges I think that you outlined in
6	your testimony that we know about already with
7	regards to what's happened through the Affordable
8	Care Act, a lack of state and federal funding and
9	some things that we need changed. So all of that is
10	acknowledged. What I want to understand is how much
11	cash on hand does HHC, does NYC H&H have right now?
12	DEAN FULEIHAN: Well, I'll have to get
13	that. As of today
14	COUNCIL MEMBER JOHNSON: [interposing]
15	Well.
16	DEAN FULEIHAN:I mean theyno I'm
17	notI'm not concerned that they
18	COUNCIL MEMBER JOHNSON: [interposing]
19	Those documents were not provided to the City
20	Council. The City Council Finance Division requested
21	documents related to understanding how much cash on
22	hand there was, what the current revenues are so that
23	we have an up-to-date picture on where things stand.
24	Now, I'm really grateful that you've put in so much
25	

1 COMMITTEE ON FINANCE 71 money, but the Council Finance Division has not 2 3 received what it has requested from OMB. DEAN FULEIHAN: So we'll take care of 4 5 that. COUNCIL MEMBER JOHNSON: When will we get 6 7 it? DEAN FULEIHAN: Well, next we'll arrange 8 9 a meeting and we'll--we'll sit down. I know you have Health and Hospitals on Tuesdays, and we'll make 10 11 sure that that's provided. 12 COUNCIL MEMBER JOHNSON: Thank you. So there is I think a lot and the Chair really I think 13 focused on this. There's a lot assumptions in the 14 15 \$1.8 billion plan. \$700 million in expense savings, \$1.1 billion new dollars in new revenue generation. 16 17 How much risk is there about that -- that we're not 18 going to actually be able to achieve some of those 19 things with regard to federal and state funding? 20 DEAN FULEIHAN: I--I have a feeling you 21 can answer this as well as I can actually. The-they're--of course, of course there's risk. This is-2.2 23 -this is--it's exactly what it says. It's a plan. It has pieces in it that we know we can do, we know 24 we can achieve. We know Health and Hospitals can 25

2	achieve. If it needs help, we know we can do that.
3	We know we need to work in partnership withwith
4	organized labor. We've done that. We've proven we
5	can do that. We know that there are big chunks of
6	that on the revenue side that can be addressed by
7	cooperation and federal and state level, and we, you
8	know, the 400just the Affordable Care Act that one
9	decision that is occurring inin their Fiscal Year
10	18 is \$400 million.
11	COUNCIL MEMBER JOHNSON: [interposing]
12	Because of DISH payments.
13	DEAN FULEIHAN: Because of the DISH
14	payment, andandand assumingassuming the
15	assumption that everyone is going to be ensured and
16	there's no one providing charity care anywhere in the
17	country for us toto understand. They have
18	postponed that three years. We need to work to make
19	sure that gets postponed again. Are we hopeful that
20	happens? Absolutely.
21	COUNCIL MEMBER JOHNSON: And that doesn't
22	have to happen through act of Congress. That could
23	happen through working with the Secretary of Health
24	and Human Services in coming up with some type of
25	

2 plan to put it off even further and to give some 3 consideration to public hospitals.

DEAN FULEIHAN: There's some discretion 4 5 with the secretary. I believe an actual postponement we'll need an act of Congress, but we should confer 6 7 on that. There are--there are other places here 8 though. There's easily between \$2 to \$300 million 9 where the City has approached the state where we will use existing money that we provide to Health and 10 11 Hospitals that can leverage--that can literally double those dollars, and leverage additional federal 12 13 dollars, and we're in very positive conversations with that. 14 15 COUNCIL MEMBER JOHNSON: Should the state 16 be asking for another Medicaid waiver? 17 DEAN FULEIHAN: I--18 COUNCIL MEMBER JOHNSON: [interposing] We 19 got \$8 billion last time. We asked for ten. Should 20 we be asking for a further waiver to help our public 21 hospitals? 2.2 DEAN FULEIHAN: I--we agree with you that 23 one of the additional pieces we need to talk about is an--is the potential of an additional waiver. 24 25

1 COMMITTEE ON FINANCE 74 2 COUNCIL MEMBER JOHNSON: So, the--the 3 debt service that --DEAN FULEIHAN: [interposing] And I--I 4 5 just want to add because it's a--it's not just Health and Hospitals that will benefit from that. It's--6 7 it's any hospital, any voluntary hospital in New York 8 City--9 COUNCIL MEMBER JOHNSON: [interposing] 10 Look at Brookdale. 11 DEAN FULEIHAN: -- and you're on that 12 side. 13 COUNCIL MEMBER JOHNSON: --look at all 14 the Brooklyn Hospitals--15 DEAN FULEIHAN: [interposing] Right. 16 COUNCIL MEMBER JOHNSON: -- that are 17 struggling right now. DEAN FULEIHAN: Correct. All would be 18 19 benefitted. 20 COUNCIL MEMBER JOHNSON: Yes. I mean I 21 was going to ask about the debt service but, you know, I know that 2017 there's relief of \$180 2.2 23 million--DEAN FULEIHAN: [interposing] Yeah. 24 25

2	COUNCIL MEMBER JOHNSON:a year, and it
3	goes up to \$200 million a year by 2020. So I only
4	have a few seconds left. I want to thank you. I've
5	been hounding you for a long time on animal shelters,
6	and to see it in the Executive Budget is great, but I
7	want to caveat that with I don't where in New York
8	City you're going to be able to find two sites for
9	\$10 million and design those sites for land cost.
10	DEAN FULEIHAN: So, so
11	COUNCIL MEMBER JOHNSON: [interposing] I
12	mean it doesn't seemI'm glad it's in there. I'm
13	grateful. I appreciate it, but it does not seem like
14	a real number to actually be able to pay for sites
15	DEAN FULEIHAN: [interposing] So
16	COUNCIL MEMBER JOHNSON:especially
17	given that we've had a really hard time finding a
18	site in Queens. The Bronx is easier. Queens is more
19	difficult. Let's go walk Queens together and you
20	find me
21	DEAN FULEIHAN: [interposing] Right.
22	COUNCIL MEMBER JOHNSON:a site we're
23	going to get for that amount of money.
24	DEAN FULEIHAN: I'm happy to walk Queens
25	with you. The \$10 million was actually the Council
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2	recommendation and it was wise recommendation because
3	it was to putto make sure that there was a
4	commitment on the table to go and make sure design
5	was occurring, and to make sure that we could start
6	the acquisition process. Do I believe it's going to
7	be more? Absolutely, and the person sitting next to
8	me bebecause of yourthe number of conversations
9	we're having is talking to DOHMH every week to see
10	where we are in that process and that process is
11	moved on.
12	COUNCIL MEMBER JOHNSON: When will the
13	shelters be built?
14	DEAN FULEIHAN: Ionce again, we have to
15	find the site, which is why apparently we're going to
16	walk Queens together, but we have to find the site.
17	When we find that site, we will put this on as quick
18	a process as we can.
19	COUNCIL MEMBER JOHNSON: Thank you, Madam
20	Chair. Thank you Director.
21	CHAIRPERSON FERRERAS-COPELAND: Thank
22	you. Council Member Cumbo, followed by Council
23	Member Rosenthal followed by Council Member Gibson.
24	COUNCIL MEMBER CUMBO: Thank you, Chair
25	Ferreras-Copeland. Thank you Director Fuleihan for
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I have a number of questions so I'm gong 2 being here. 3 to just list my questions out, and then if you could 4 respond, that would be great. I'm going to see if that strategy works best for my five minutes. 5 Ι first want to just start off by reiterating Council 6 7 Member Majority Leaders Jimmy Van Bramer's sentiments 8 around arts funding. Arts funding is certainly a 9 major revenue generator for the city of New York and for them to have remained flat for a decade now is 10 11 really unacceptable for a city that prides itself in 12 being the cultural epicenter of the world. So I just 13 want to stress that, and I also want to reiterate the 14 IDNYC program yes has been a huge success, but to 15 distribute that many memberships requires additional staff, requires additional resources, and that is a 16 17 further drain on the institutions. I wanted to 18 really start off by talking about the Administration 19 for Children's Services the pay parity issues. А 20 huge issue. Can the Administration describe where it 21 is in the process of crating pay parity between ACS 2.2 Early Learn system and DOE's Universal Pre--Pre-23 Kindergarten system, and I hope that the answer doesn't center around the minimum wage increase to 24 25 \$15 in an our, but I hope that there's something more

concrete that has been discussed since then. 2 I also want to talk about the -- what you mentioned \$2.3 3 4 million to increase special and discharge grants for foster youth. I wanted to know what that actually 5 will look like, and how many youth that will actually 6 7 assist, and where does that \$2.3 million go in terms 8 of does that go into housing? Does that go into 9 education? Does that go into their stipend, and how many additional young people will that actually be 10 11 able to serve? You also talked about public safety, and there being a \$70 million increase to public 12 13 safety. We've discussed this before in terms of the 14 increase of crime against women. While we've 15 discussed that, many aspects of crime have gone down 16 in the city of New York. Crime continues to be on 17 the rise as it pertains to women. We understand that 18 rape is up by 5.8% in the city. We also understand 19 and have seen first hand that slashings of women have 20 been up, and we've also seen some domestic fatalities 21 as--as well. And also wanted to discuss the--an 2.2 issue that we brought up several times in terms of 23 DYCD, and the SONYC and the SYEP program. So, the Black, Latino and Asian Caucus as well as the elected 24 officials of Central Brooklyn have come around the 25

2 expansion of Summer Youth Employment for all young 3 people throughout the city of New York. I don't 4 understand or have clarity at this time where we stand with that particular issue, and we also have a 5 huge issue as it pertains to the SONYC program. 6 So 7 increased funding of public programs from the city of 8 New York youth has been a top priority. However, the 9 Executive Budget only addresses one of our concerns in DYCD leaving another 20--251.6 million in 10 11 additional needs with the department on that. 12 Affected programs range from SYEP to SONYC Summer 13 Programming, impacting hundreds of thousands of 14 children and family. This is a major and serious 15 issue for us that 34,000 young people will not have 16 an opportunity to have a summer program, a summer 17 camp experience that they experienced last year and 18 reoccurred no viable solution. Parents are unclear 19 what they're going to do with their 34,000 children 20 in the city of New York for this summer. So I'll end 21 right there--2.2 DEAN FULEIHAN: [off mic] [interposing] 23 Thank you. COUNCIL MEMBER CUMBO: -- and save the 24

rest of my questions for the next round.

25

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2 DEAN FULEIHAN: Thank you. [pause] On 3 the pay parity--

COUNCIL MEMBER CUMBO: Yes.

5 DEAN FULEIHAN: -- so I--I have to begin by saying the minimum wage actually is a huge portion 6 7 of--and I'm not going to end there, though, so that won't be--but-but what we did with the minimum wage 8 9 and now obviously the state has enacted it, but when we did the Preliminary Budget and it was uncertain 10 11 what the state was going to do, the \$15 for this work 12 force was a very significant step, and certainly 13 affected a huge number of workers in that community. We are in conversation--14 15 COUNCIL MEMBER CUMBO: [interposing] If--DEAN FULEIHAN: -- I will continue. 16 17 COUNCIL MEMBER CUMBO: Okay. DEAN FULEIHAN: I said we're--we are in 18 19 conversations with the--with the Early Learn, with 20 the Day Care providers. We are in conversations with 21 1707. Those are very active and positive conversations. So we are in the midst of labor 2.2 23 negotiations with them right now to deal with what we acknowledge and what we agree. It's a longstanding 24 25 issue. There are many issues, of course, when we

1 COMMITTEE ON FINANCE 81 2 have contracts and that cover more--well beyond 3 simply salaries. So those conversations are going 4 on. They're very positive. 5 COUNCIL MEMBER CUMBO: It would not--the increase would not bring them up to par, and on equal 6 7 playing field with their counterparts in the UPK 8 system. 9 DEAN FULEIHAN: That's--so there are different levels--10 11 COUNCIL MEMBER CUMBO: [interposing] Uh-12 huh. 13 DEAN FULEIHAN: --that we're talking about. You're talking about the--but--but for that--14 15 for the workers of those providers--16 COUNCIL MEMBER CUMBO: [interposing] Uh-17 huh. DEAN FULEIHAN: -- I wasn't referring to 18 19 the teachers--20 COUNCIL MEMBER CUMBO: [interposing] 21 Okay. DEAN FULEIHAN: -- obviously who are not 2.2 23 below--24 COUNCIL MEMBER CUMBO: [interposing] That's where I want to start. 25

1 COMMITTEE ON FINANCE 82 DEAN FULEIHAN: --who are not the minimum 2 3 wage. So I'm addressing the teacher issue with you. We're having very positive conversations with them. 4 5 COUNCIL MEMBER CUMBO: Do you think that that will be resolve in--at--? 6 7 DEAN FULEIHAN: Yes, we--8 COUNCIL MEMBER CUMBO: [interposing] 9 Okay. 10 DEAN FULEIHAN: --we are hopeful that that will be resolved--11 12 COUNCIL MEMBER CUMBO: In this budget 13 time 14 DEAN FULEIHAN: --and soon. We are 15 hopeful that will resolved soon. There are obviously 16 contract negotiations. I'm only--there's only so 17 much I'm actually going to go into the conversations 18 between--between in this case three parties, but 19 those are very positive conversations. My point was 20 the \$15 was very significant for a vast majority of 21 the workers in that community. 2.2 COUNCIL MEMBER CUMBO: Okay. 23 CHAIRPERSON FERRERAS-COPELAND: Thank 24 you. 25 COUNCIL MEMBER CUMBO: I--I--

1 COMMITTEE ON FINANCE 83 2 CHAIRPERSON FERRERAS-COPELAND: Thank you, Council Member Cumbo. We will hear from Council 3 Member Rosenthal--4 5 DEAN FULEIHAN: [interposing] Come back. (sic) 6 7 CHAIRPERSON FERRERAS-COPELAND: --Gibson 8 followed by Council Member Kallos, and--9 COUNCIL MEMBER CUMBO: [interposing] Okay. CHAIRPERSON FERRERAS-COPELAND: --I just 10 11 wanted to acknowledge that we've been joined by P.S. 24 from Council Member Cohen's district in--Hi--in--12 13 in the Bronx, and this is your budget. We're doing this for you. So I hope you are able to enjoy. 14 15 Council Member Rosenthal. COUNCIL MEMBER ROSENTHAL: Wow, that was-16 17 -that's a little bit of pressure for my first 18 question. Dean, it's so nice to see you. 19 DEAN FULEIHAN: Nice to see you. 20 COUNCIL MEMBER ROSENTHAL: How is City's 21 bond rating doing? It feels like it's staying 2.2 strong. So you guys are doing well in the markets? 23 DEAN FULEIHAN: We are doing extremely well, thank you. The--the bond rating, our bond 24 25 rating has been, the City General Obligation Bond

1 COMMITTEE ON FINANCE 84 Rating has remained stable, and it's the strongest, 2 3 its highest level. Water has actually gone up. So we have the public so. So we have the [background 4 5 comments] COUNCIL MEMBER ROSENTHAL: [off mic] 6 7 Triple A? MALE SPEAKER: Strong Double A and Triple 8 9 Α 10 COUNCIL MEMBER ROSENTHAL: Double A is 11 strong? 12 DEAN FULEIHAN: Strong Double A and 13 Triple A. 14 COUNCIL MEMBER ROSENTHAL: Okay, so this 15 is for you guys--16 DEAN FULEIHAN: [interposing] So that is 17 going up. 18 COUNCIL MEMBER ROSENTHAL: You're going 19 to be quizzed on this tomorrow. DEAN FULEIHAN: In--in addition and Allen 20 21 and I do look at this, the other way to determine, not just rating, but is actually to look at this 22 23 spread, is to actually look at--COUNCIL MEMBER ROSENTHAL: [interposing] 24 25 Yes.

2 DEAN FULEIHAN: -- how we're doing 3 compared to a Triple A rated bond, and that spread 4 since the beginning of this Administration is actually nearer. (sic) 5 COUNCIL MEMBER ROSENTHAL: That's great. 6 7 DEAN FULEIHAN: So that means the market 8 is actually recognizing not just the rating agencies 9 in the report and not just our monitors, but actually the market is recognizing the fiscal health and 10 11 management, that together we have been able to 12 institute. 13 COUNCIL MEMBER ROSENTHAL: Mazel Tov. 14 DEAN FULEIHAN: Thank you. 15 COUNCIL MEMBER ROSENTHAL: I wanted to 16 ask you as you look at HHC, and this isn't really for 17 you, but I--I don't know if you're thinking about 18 this. Would you contemplate in your discussions with 19 HHC down to the hospital level? Do you know if the 20 hospitals would contemplate reallocating their funds within the hospital to emphasize services that 21 2.2 they're good at and--and doing a lot of, and possibly 23 reallocating funds from the wing where maybe you want to provide--they're underutilized or well start 24 25 there.

2 DEAN FULEIHAN: So a great question. The 3 answer is yet.

4 COUNCIL MEMBER ROSENTHAL: Great. Okay. And then lastly on the Human Service contracts, which 5 we've had a couple of hearings about I'm wondering 6 7 for Fiscal Year 16 we notice, am I--am I right in noticing that you've now allocated lump sums to 8 9 agencies that include both the 2.5% wage increase and the--the increase to \$11.50 an hour? 10 11 DEAN FULEIHAN: Yes. 12 COUNCIL MEMBER ROSENTHAL: Okay, an again 13 this--this is more an agency specific question, but 14 you might know the answer. Are the agencies 15 expecting their social service providers to invoice for the funding at which point they would have 16 17 already had to give the increase or are you allowing 18 the agencies to simply pass that money along to the 19 social service providers? 20 [background comments] 21 DEAN FULEIHAN: Where we can we will 2.2 actually advance the funds. 23 COUNCIL MEMBER ROSENTHAL: Do you have a breakdown of that by agency? 24 25

1 COMMITTEE ON FINANCE 87 2 DEAN FULEIHAN: No, I'll have to get--3 well--4 COUNCIL MEMBER ROSENTHAL: [interposing] Is that a policy? Are you saying that's a policy of 5 the city that you would be willing to advance those 6 7 funds? DEAN FULEIHAN: You know and--where we 8 9 can, we do advance and then follow up with the audit, but I want to get you a more detailed list for it--10 11 COUNCIL MEMBER ROSENTHAL: [interposing] 12 Thank you. 13 DEAN FULEIHAN: -- and I mean including 14 the breakdown. 15 COUNCIL MEMBER ROSENTHAL: And will they be given to the contractor workers as a lump sum 16 17 payment? Will there any--are there--forget that 18 question. 19 DEAN FULEIHAN: All right. 20 COUNCIL MEMBER ROSENTHAL: Are there--of 21 the--I forget the number you've put in as a lump sum. I think it's \$45 million or \$50 million. Did you end 2.2 23 up allocating the same amount that you had estimated for the Fiscal '16 budget, or a little more or little 24 25 less?

1 COMMITTEE ON FINANCE 88 2 DEAN FULEIHAN: Well, it--it was very 3 close. We'll get you the exact number. COUNCIL 4 MEMBER ROSENTHAL: 5 COUNCIL MEMBER ROSENTHAL: Yeah, it's not close. 6 7 DEAN FULEIHAN: Okay. 8 COUNCIL MEMBER ROSENTHAL: But I'm 9 wondering if you've done the analysis now because and 10 certainly you had not by the time we had had our 11 hearing in February--12 DEAN FULEIHAN: [interposing] That's 13 right. 14 COUNCIL MEMBER ROSENTHAL: --where you 15 know what the allocations--when in this budget for Fiscal Year 17, 18--16 17 DEAN FULEIHAN: [interposing] Right. 18 COUNCIL MEMBER ROSENTHAL: -- and 19, did 19 you put in the increases already by agencies for the increase to \$15 an hour for the contract service 20 21 workers, or is it still sitting in a lump somewhere? 2.2 DEAN FULEIHAN: [pause] No, no that's--23 that is still in the labor reserve. So we will need to do that, but we have not done that yet. 24 25

2	COUNCIL MEMBER ROSENTHAL: But
3	hypothetically, you would know the maxyou have a
4	formula now so you could hypothetically do it?
5	DEAN FULEIHAN: [pause] Yeah, weII
6	think we need a littlewe need some moresome
7	additional information to make sure we're doing that
8	adequately, but I'll follow up with you on this. I
9	mean it's a
10	COUNCIL MEMBER ROSENTHAL: [interposing]
11	Additional information
12	DEAN FULEIHAN:it's a good question.
13	COUNCIL MEMBER ROSENTHAL:from the
14	agencies.
15	DEAN FULEIHAN: At the agencies, yeah,
16	our agency.
17	COUNCIL MEMBER ROSENTHAL: Hmm, all
18	right, and then in the most recent hearing, and I
19	brought this up with the Mayor in ourin our
20	briefing, and this is the last question, too. You
21	know in our hearings we were able to document and
22	and I think you guys would agree that basically on
23	the Human Services contracts we're paying 80 cents on
24	the dollar for overhead, for overhead for OTPS.
25	DEAN FULEIHAN: Uh-huh.

2	COUNCIL MEMBER ROSENTHAL: So, sorryfor
3	OTPS. So in other words we're not paying overhead in
4	direct costs, and it ends up being 80 cents on the
5	dollar. The Human Service contract agencies have
6	Sorry, the Human Services Council has estimated the
7	cost that theaa good proxy for that cost to be
8	\$25 million annually. You know, given the fact that
9	we would never say to a contractor building a bridge
10	I know the bridge costs \$45 million. We're going to
11	give you \$35 and you can get the other \$5 million
12	from overages on other jobs or philanthropy or out of
13	your pocket or not paying your workers a couple of
14	days. Are you contemplating paying social service
15	providers who provide the services we are asking them
16	to do, for seniors, for our children, are you
17	contemplating paying them fully for those services?
18	DEAN FULEIHAN: So what we've been doing-
19	-I mean youyou know this as well as I know this,
20	right. This has been a neglected sector for many
21	years. When we came into office we immediately
22	started to address the problems of this sector.
23	You've cited two of them. The first time in years
24	that they had an increase for their employees that we
25	have now expanded on in the Executive Budget, the

2	expansion on UPK now sitting with the Early Learn
3	community and negotiating with them, and talking
4	about what needs they have. We went back on Early
5	Learn and gave aa-a effectively a retroactive
6	increase in their reimbursement rights because they
7	weren't being covered by expenses. I'm just saying
8	wewe are inin thein
9	COUNCIL MEMBER ROSENTHAL: [interposing]
10	There's no question.
11	DEAN FULEIHAN: Right.
12	COUNCIL MEMBER ROSENTHAL: I don't
13	disagree with you
14	DEAN FULEIHAN: [interposing] And, and
15	in
16	COUNCIL MEMBER ROSENTHAL:but
17	respectfully, sir, given the fact that the bonds have
18	been doing so well, and you're refinancing and it's
19	helping the City's budget by so much. \$25 million is
20	a spit
21	DEAN FULEIHAN: [interposing] So
22	COUNCIL MEMBER ROSENTHAL:in the water,
23	and it will make all the difference for these student
24	service providers.
25	
I	

2	DEAN FULEIHAN: So we should continue
3	this conversation. What we've been doing is sector
4	by sector. You know as part of the reorganization of
5	DHS and HRA, one of theoneandand a significant
6	amount of money was put in t raise the reimbursement
7	rates for everyone who deals in the homeless services
8	and actually rationalize it because they're all over
9	the place. So I'm not sure it's just one answer, and
10	maybeand maybe it's a much more complicated answer
11	because what we learned when we looked at that sector
12	was the rates and reimbursements were not consistent,
13	and part of that was to treat them fairly and to
14	figure outto give them a fair rate for their
15	services.(sic)
16	CHAIRPERSON FERRERAS-COPELAND: Thank
17	you, Director. We're going to hear from Council
18	Member Gibson followed by Council Member Kallos and
19	then we will begin our second round.
20	COUNCIL MEMBER GIBSON: Thank you. Good
21	morning, Chair. Thank you so much. Good to see you,
22	Dean
23	DEAN FULEIHAN: [interposing] Good
24	morning
25	

2 COUNCIL MEMBER GIBSON: -- and your staff, 3 and I really appreciate all the work we have done 4 under this new Administration. A lot of great 5 investments we're making. Certainly, I am a little disappointed. A lot of the efforts that we continue 6 7 to fight for were not included in the Executive 8 Budget. So, I first want to align my comments with 9 Minority Leader Steve Matteo, Chair of Public Safety. I can't emphasize how important it is that we 10 11 consider all five district attorney budget requests 12 totaling \$21 million. I also emphasize Bronx and 13 Staten Island a lot of need, a lot of underfunding 14 historically. Rikers Island on the Bronx in terms of 15 prosecution of cases in Staten Island and what we both deal in both boroughs with opioid and 16 17 prescription drug abuse. So I certainly want to continue having conversations with you and your team 18 19 in that regard. I also want to make sure the TASC 20 program in the Staten Island DA's office refunded 21 every year at 250 and certainly baselining it would 2.2 allow us to not have this conversation every year. 23 So I certainly want you to consider that as well for the TASC program. I wanted to ask if--24 25 DEAN FULEIHAN: [interposing] We are in--

1 COMMITTEE ON FINANCE 94 2 COUNCIL MEMBER GIBSON: Sure 3 DEAN FULEIHAN: --actual conversations with all the DA's. Certainly the two new DAs have 4 5 both come in. I've spent time with them. We're happy to continue this conversation. 6 7 COUNCIL MEMBER GIBSON: Okay. DEAN FULEIHAN: This has not been an 8 9 antagonistic conversation--10 COUNCIL MEMBER GIBSON: [interposing] 11 Right. 12 DEAN FULEIHAN: --with the DA. COUNCIL MEMBER GIBSON: Yeah. 13 14 DEAN FULEIHAN: It's been very 15 cooperative--16 COUNCIL MEMBER GIBSON: Okay. 17 DEAN FULEIHAN: and--and all the DAs were 18 working forward on what--what kind of funding we 19 should be recommending. 20 COUNCIL MEMBER GIBSON: Right. Okay, 21 great. Great to hear. Yesterday, I joined with many colleagues. We stood on the steps recognizing that 2.2 23 no New Yorkers should go to bed hungry. There are a 24 lot of hungry New Yorkers that go to bed sadly very 25 hungry. The EFAP program, the Emergency Food

1 COMMITTEE ON FINANCE 95 Assistance Program, the Executive is proposing a cut, 2 3 and I wanted to find out where we are in those conversations because food pantries and soup kitchens 4 are running out of food. They're turning individuals 5 away, and that simply is not the direction we should 6 7 be going in. DEAN FULEIHAN: So the--the baselined 8 9 funding is consistent. The--I believe--10 COUNCIL MEMBER GIBSON: [interposing] 11 From last year? 12 DEAN FULEIHAN: --\$11.5--\$11.5 million, 13 right? It is. 14 COUNCIL MEMBER GIBSON: No, there's a 15 cut. 16 DEAN FULEIHAN: No, it's consistent at 17 \$11.5 million the baseline. 18 [background comments] 19 COUNCIL MEMBER GIBSON: Okay, that's the number--number we have. 20 DEAN FULEIHAN: I believe you're talking 21 about the addition that was added to the one-year 2.2 23 adoption. CHAIRPERSON FERRERAS-COPELAND: 24 25 [interposing] From the account assumption.

2 COUNCIL MEMBER GIBSON: Okay, okay. 3 DEAN FULEIHAN: Which I believe is \$1.8. 4 CHAIRPERSON FERRERAS-COPELAND: So just 5 as a follow up we're requesting or what we're saying is that that should have been baselined also. 6 7 COUNCIL MEMBER GIBSON: Right. 8 DEAN FULEIHAN: Understood. 9 COUNCIL MEMBER GIBSON: Thank you, Madam Chair. Okay, so I want to make sure that we can 10 11 continue to have conversations about that --12 DEAN FULEIHAN: [interposing] Absolutely. 13 COUNCIL MEMBER GIBSON: -- so that our 14 food pantries and soup kitchens can really serve the 15 families that they need to serve. I also want to add my voice about summer camp and the COMPASS and SONYC 16 programs and all of those slots. Obviously, very 17 important to our families and children. SYEP and the 18 19 I mean we'll continue, but I want to all year round. 20 make sure you understand from my perspective in the 21 Bronx those are what my constituents are talking about as well. 2.2 23 DEAN FULEIHAN: Right, I mean I--I will and this came up before. I mean you--we--we 24 25 understand these are important programs. We do--

2 COUNCIL MEMBER GIBSON: [interposing] Uh-3 huh.

DEAN FULEIHAN: --what we did in the 4 5 Executive Budget was the priorities the Mayor established and we were able to address many of the 6 7 Council priorities. The original emphasis, the emphasis that we're very proud of where we've been 8 9 able to double the number of children in middle school, after school was the focus of the SONYC 10 11 program--

12 COUNCIL MEMBER GIBSON: [interposing] 13 Right.

DEAN FULEIHAN: --and that's what we together have been incredibly successful in achieving, and that was the focus of the program and that's where we put our attention.

COUNCIL MEMBER GIBSON: Okay, great. I 18 19 recognize that we had Trans Care file for bankruptcy 20 earlier this year. The private ambulance company. So moving forward, I'm thankful for the additional 50 21 tours. As a result of that bankruptcy you had 81 2.2 23 tours displaced predominantly in Upper Manhattan and the Bronx. So I represent Bronx Lebanon Hospital. 24 Ι 25 know we have short-term contracts that we have

2	embarked on now that will carry us through the fall.
3	But I really emphasize the need to not become
4	dependent on more private ambulance services. The
5	municipal workforce that always comes in during times
6	of emergency I want us to recognize that your
7	recruitment and our EMS classes training our
8	paramedics that we have to continue to invest in the
9	public workforce and not these private contracts
10	where there's no guarantee that this bankruptcy will
11	not happen again. So I want to just find out your
12	thoughts on that. In addition to the 50 tours that
13	we're getting, Ithe long-term conversations we're
14	having around ambulance services.
15	DEAN FULEIHAN: So the immediate need was
16	in the Preliminary Budget wewe
17	COUNCIL MEMBER GIBSON: [interposing]
18	Right.
19	DEAN FULEIHAN:we provided the funding
20	to take over half of the tours
21	COUNCIL MEMBER GIBSON: [interposing] Uh-
22	huh, right.
23	DEAN FULEIHAN:that hadand theand
24	private carriers with the voluntary hospitals took
25	over the other half of it

1	COMMITTEE ON FINANCE 99
2	COUNCIL MEMBER GIBSON: Uh-huh.
3	DEAN FULEIHAN:but for a verywhat?
4	For a short period of time.
5	COUNCIL MEMBER GIBSON: Okay.
6	DEAN FULEIHAN: And thenand then they
7	go back to the Bronx, which is your broader question.
8	On top of that, we're adding the 50 to address both
9	times in the Bronx and Queens. On the bigger
10	question, you know, we're happy to have long-term
11	discussions about how we
12	COUNCIL MEMBER GIBSON: [interposing]
13	Okay.
14	DEAN FULEIHAN:deal with this issue.
15	COUNCIL MEMBER GIBSON: Okay, okay. My
16	final question I wanted to ask is on thethe
17	delaying of hiring PAAs at the NYPD, the
18	civilianization that we fought so hard for last year,
19	415 civilianized positions. From FY16 there's a
20	delay in hiring these civilians. So I wanted to find
21	out where we are on that?
22	DEAN FULEIHAN: So they're committed to
23	it. Theirtheir focus and attention and because we
24	had had conversations was on the uniform toto make
25	sure they got the uniform strength up to where they

1 COMMITTEE ON FINANCE 100 2 have wanted to. They have done that. I'll add, by 3 the way, they're meeting their--their overtime cap as 4 well. It was part of the agreement from last year, but they're committed to hiring those civilians this 5 fiscal year and next fiscal year. 6 7 COUNCIL MEMBER GIBSON: Okay, so we'll continue to have conversations around it. 8 9 DEAN FULEIHAN: [interposing] Yeah, I mean we'll--and we can give you a more detailed 10 11 timeline of exactly when we're going to do that --12 COUNCIL MEMBER GIBSON: [interposing] 13 Okay, thank you. 14 DEAN FULEIHAN: --but we have had this 15 conversation. We knew it was part of the agreement 16 we made last year with you on the civilianization. 17 It's very important to us as well. 18 COUNCIL MEMBER GIBSON: Yes, and you know 19 I will always remind you. 20 DEAN FULEIHAN: Right, I know that. 21 COUNCIL MEMBER GIBSON: Thank you very 2.2 much. Thank you. Thank you, Madam Chair. 23 CHAIRPERSON FERRERAS-COPELAND: Thank you, Council Member. We'll hear from Council Member 24 25 Levine followed by Council Member Kallos.

6 you about a topic you're used to hearing from me on 7 which is the anti-eviction legal services, which th 8 Administration has been just an amazing partner for 9 the Council on. As you well know, we have increase 10 by tenfold the amount of funding we're allocating t 11 this critical, critical effort, which prevents 12 homelessness or saving affordable housing, and 13 frankly it's a matter of justice to have fairness i 14 Housing Court. The Mayor and the Administration ha 15 put forth the proposition that in the communities 16 that we're going to be upzoning that that will be a 17 particularly intense investment. I believe \$5 18 million per community in anti-eviction legal servic 19 on an annual basis. Amam I right about that 20 number?	2	COUNCIL MEMBER LEVINE: Thank you, Madam
5       COUNCIL MEMBER LEVINE: I'm going to ask         6       you about a topic you're used to hearing from me on         7       which is the anti-eviction legal services, which th         8       Administration has been just an amazing partner for         9       the Council on. As you well know, we have increase         10       by tenfold the amount of funding we're allocating t         11       this critical, critical effort, which prevents         12       homelessness or saving affordable housing, and         13       frankly it's a matter of justice to have fairness i         14       Housing Court. The Mayor and the Administration ha         15       put forth the proposition that in the communities         16       that we're going to be upzoning that that will be a         17       particularly intense investment. I believe \$5         18       million per community in anti-eviction legal service         19       on an annual basis. Amam I right about that         21       DEAN FULEIHAN: II want to make sure of         22       the         23       COUNCIL MEMBER LEVINE: [interposing]	3	Chair. Mr. Director, always great to see you.
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<pre>17 particularly intense investment. I believe \$5 18 million per community in anti-eviction legal servic 19 on an annual basis. Amam I right about that 20 number? 21 DEAN FULEIHAN: II want to make sure c 22 the 23 COUNCIL MEMBER LEVINE: [interposing]</pre>	15	put forth the proposition that in the communities
<pre>18 million per community in anti-eviction legal servic 19 on an annual basis. Amam I right about that 20 number? 21 DEAN FULEIHAN: II want to make sure c 22 the 23 COUNCIL MEMBER LEVINE: [interposing]</pre>	16	that we're going to be upzoning that that will be a
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<pre>20 number? 21 DEAN FULEIHAN: II want to make sure c 22 the 23 COUNCIL MEMBER LEVINE: [interposing]</pre>	18	million per community in anti-eviction legal services
21       DEAN FULEIHAN: II want to make sure of         22       the         23       COUNCIL MEMBER LEVINE: [interposing]	19	on an annual basis. Amam I right about that
<pre>22 the 23 COUNCIL MEMBER LEVINE: [interposing]</pre>	20	number?
23 COUNCIL MEMBER LEVINE: [interposing]	21	DEAN FULEIHAN: II want to make sure on
	22	the
24 Okay.	23	COUNCIL MEMBER LEVINE: [interposing]
	24	Okay.
25	25	

1 COMMITTEE ON FINANCE 102 2 DEAN FULEIHAN: --that number. I'll get 3 back to you on that number. 4 COUNCIL MEMBER LEVINE: Great and I believe there's also a million dollars for outreach 5 and organizing in those same districts, not for legal 6 7 services, but 8 DEAN FULEIHAN: [interposing] Right. 9 COUNCIL MEMBER LEVINE: --it's a contract for local non-profits. So five of six million per 10 11 neighborhood. Do you know how many neighborhoods that in effect on currently? I--I believe it's four 12 13 or five, but--14 DEAN FULEIHAN: So we'll get you an 15 update on that. I mean you--you have the right 16 numbers, right. It's \$36 million this year. I 17 believe it goes to \$58 million legal services overall 18 next year, and you mentioned the tenfold increase, 19 The year after it's over \$60 million. 20 COUNCIL MEMBER LEVINE: Right. 21 DEAN FULEIHAN: So this is an amazing commitment we have jointly made with the Mayor, and--2.2 23 and all the council members. So I--with the exact details of where we are in this we'll get that for 24 25 you.

6

24

25

2 COUNCIL MEMBER LEVINE: Right. I'm 3 trying to project where we'll be once all 50 4 neighborhoods--and I believe the Administration's 5 goal is upzone 50 neighborhoods.

## DEAN FULEIHAN: It is.

7 COUNCIL MEMBER LEVINE: Once they have 8 legal services active in all 15, that alone would be-9 -5 times 15 is \$75 million. So presumably we could project now when you count all the other streams of 10 11 anti-eviction legal services targeted towards seniors 12 or people who are at risk of homelessness, and their 13 various different categories of funding. But we 14 could be over \$100 million just with already 15 announced commitments, which is amazing. But I'm trying to get a handle on just how big that total 16 17 number would be and the timing of that.

DEAN FULEIHAN: All right, we will come back to you say here is how the distribution is occurring, and here is how--and give you our projection.

22 COUNCIL MEMBER LEVINE: Okay, great. If 23 you--if you would, I would great--

DEAN FULEIHAN: [interposing] Okay.

2	COUNCIL MEMBER LEVINE:grateful.
3	Since I have a little bit of time left, I'd like to
4	switch gears. I also happen to have the pleasure of
5	chairing the Parks Committee, and I've been
6	advocating for major capital investments in the kind
7	of midsize park sets, and an individual council
8	member here and there can't fund with a million
9	dollars of two dollars. And I know the
10	Administration shares thisthis passion and
11	priority, and I'm really grateful of that. I often
12	hear people say well, in this financial climate with
13	uncertainty on the horizon maybe we shouldn't be
14	investing in that kind of major capital project. My-
15	-my sense is that and I'd like your thoughts on this,
16	is that the story on the expense side of our city's
17	budget and the capital side, they really have to be
18	taken separately. And on the capital side, thethe
19	key question is how much is debt service relative to
20	our total budget, and maybe that's not how you frame
21	it. So tell me your view of this, but that you
22	generally have a threshold. I think it might be 15%
23	that if we can keep our debt service under that, then
24	you feel like we're in a healthya healthy level of
25	capital spending. Could you comment on what your

2 target would be and--and where we are relative to 3 that?

4 DEAN FULEIHAN: So, we measure it and we are not alone in measuring it. There are many people 5 out there in the financial community including rating 6 7 agencies and the market itself that measures it. But 8 there's been a longstanding standard in the city, 9 which is to keep our debt service below 15% of total city tax revenues, and we are well below that. So we 10 11 do maintain that, and we're always cognizant of that, 12 and we actually made sure we run that, and are 13 careful to run that against recession scenarios and 14 what could happen because capital is actually not an 15 easy thing to--to make adjustments on what you've 16 made, the commitment. So we're very careful on that 17 piece. On the other piece that--that I mentioned is 18 we know that the spread between our rating and our 19 Triple A rated has actually declined since the 20 beginning of this Administration. That's a healthy 21 sign that the market is taking in the--in the 2.2 strength of our paper and our fiscal management, but 23 we also have to be very careful about what that capital commitment is, and how much we--how much we 24 So while there is a separation between--between 25 use.

1 COMMITTEE ON FINANCE 106 the two, it requires the same serious fiscal 2 3 management in particular because you're making such 4 long-term commitments. COUNCIL MEMBER LEVINE: And what percent 5 is debt service, our total now today. Is it 13, 14? 6 DEAN FULEIHAN: I'll get you the exact--7 COUNCIL MEMBER LEVINE: [interposing] 8 9 Okay. DEAN FULEIHAN: --number. It's--I 10 11 believe it's below 14 at this point. 12 COUNCIL MEMBER LEVINE: Great. Well, 13 I'll just make the case in closing that I think--14 DEAN FULEIHAN: [interposing] And--and I 15 should add, though, I--I--I thought you were leading 16 me there, but we did add \$150 million for many parks 17 in the--18 COUNCIL MEMBER LEVINE: [interposing] 19 I'm--I'm not sure that was publicly announced yet. I 20 was hoping to elicit such information. That's great 21 news. You have my sincere gratitude for that 22 incredible investment. Thank you. 23 DEAN FULEIHAN: Thank you. 24 25

2 CHAIRPERSON FERRERAS-COPELAND: Thank
3 you, Council Member. Council Member Kallos and then
4 we will begin the second round.

5 COUNCIL MEMBER KALLOS: Thank you, Chair Julissa Ferreras-Copeland, Latana--Latonia McKinney, 6 7 Tanisha Edwards, Rebecca Chasen, John Russell and James Subudhi, and Director Dean Fuleihan for your 8 9 partnership in a more progressive and transparent budget. Please get your pen and paper out for the 10 11 list of questions. In previous conversations the 12 City Council's Budget Response and legislation 13 introduced yesterday requested an open budget, which 14 I understand you have now posted in the City's Open 15 Data Portal.

DEAN FULEIHAN: We--we did and--and I DEAN FULEIHAN: We--we did and--and I hate to interrupt, but I did--I--I did compliment both the chair and you before you had gotten here on--and that's a direct result of our conversations. COUNCIL MEMBER KALLOS: Thank you and we're curious about how--which documents have been

22 posted so far, which ones are planned to be posted, 23 and whether or not you're open to having it added as 24 an open format using federal standards from the Data 25 Act of Extensible Business Reporting Language is what

1 COMMITTEE ON FINANCE 108 2 they use at the SEC and in business. Also, over the 3 past few years have been focused on transparency a lot of--4 [interposing] 5 DEAN FULEIHAN: I can't just stay with a thank you. [laughs] 6 7 COUNCIL MEMBER KALLOS: Have been focused 8 on the Law Department's Judgment and Claims Budget, 9 which is the amount the city pays out for lawsuits we settle or lose. Thank you for reducing next year's 10 11 plan by \$56 million in the next five years by \$287 12 million with payments that appear to have flattened 13 out with the increases per--perhaps inflation or 14 something else. And then interested in learning how 15 the City comes to this figure, how you cane to the \$690 million if this is an area for reduction in 16 17 payouts and savings? Leading up to and in the 18 Preliminary Budget hearing and at previous hearings 19 have requested that you meet charter mandates by time 20 spending in the budget to performance targets. I'm curious where we are towards that for the MMR. 21 Also, investigating and reporting on the approximately \$4 2.2 23 billion and potential contract overruns that were in the Local Law 18 report. You had indicated 24 previously that there were some conflicting numbers 25

depending on how the overruns were being calculated 2 3 and some numbers that were reported multiple times. 4 You've been able to determine the definitive dollar 5 amounts on overruns and how they can be corrected moving forward. In the last hearing you indicated 6 7 that the RFP for capital projects Scope Development, the \$30 million had been awarded to Scope and 8 9 estimated costs for outside architectural construction management and engineering. Where are 10 11 we in the scoping. Have we realized savings, and as 12 previously discussed where are on replacing these 13 costly consultants with City employees. And along 14 those same lines, where are we on trying to do cost 15 benefit analysis so we can save on capital projects 16 to see what types of projects work, and whether we 17 should be planning to build and rebuild or if build 18 and maintain. I have more questions, which I will 19 probably save for second round unless there's more 20 time after your responses, and I hope everyone has 21 got their pens and papers, and with the Director--2.2 [background comments] 23 DEAN FULEIHAN: Okay, so--so on the Open [laughs] on the Open Data Portal, we uploaded six 24 data sets, which are now online, and they deal with 25

1	COMMITTEE ON FINANCE 110
2	capital commitments, financial point expenses, the
3	expense budget, staffing levels and revenue. So it's
4	clearly extensive, and on terms of improving the
5	reports and specifically other requirements, you
6	know, we're happy to continue that conversation with
7	you.
8	COUNCIL MEMBER KALLOS: Great.
9	DEAN FULEIHAN: This is part of that. I
10	should have expected [laughs] an additional step
11	today, but we're happy to continue that conversation.
12	COUNCIL MEMBER KALLOS: Thank you.
13	DEAN FULEIHAN: And are we good? (sic)
14	COUNCIL MEMBER KALLOS: One question I
15	just want to make sure I get in before I run out of
16	time is just at the last hearing I don't think we got
17	a chance. I went back and re-watched it. One of the
18	things I was concerned about isis our debt, and so
19	if the City had a credit card currently as of last
20	year, ourour debt limit on our credit card is \$85.2
21	billion, and that's set by the Constitution. It's
22	not set by a credit reporting agency, thank heavens.
23	So we can borrow up to \$85.2 billion. That's based
24	on our land use and our income, and for Fiscal Year
25	17 you're planning to borrow \$72 billion, and by

Fiscal Year 20, you're planning to borrow \$85.2 2 3 billion, and yes things may continue to improve. We 4 may continue to have a great economy and people will continue to generate income, and it will only grow 5 hopefully, but if it doesn't it might be declining 6 7 and you have been warning about such a thing, and I 8 quess as I asked last time what happens if we borrow 9 all the money that there is to borrow, and then what happens with the next administration. So those are 10 all the questions for a first round. 11

12 DEAN FULEIHAN: Okay, judgment and claims 13 [coughs] on judgment and claims thank you for 14 noticing. It's a significant piece. It's actually 15 a--a significant portion of this was in the savings plan in the Citywide Savings Plan. We--the Law 16 17 Department ran a pilot with the NYPD on a different 18 way of -- a much more aggressive approach to all 19 It is working and it includes actually litigation. 20 having one attorney responsible, which would--which 21 actually I believe law departments in this city have 2.2 been trying to do for years and never been funded. 23 We actually funded that pilot. The results were incredibly positive. We have now expanded that to 24 The goal would be to continue 25 two of the boroughs.

2	to expand, and we actually believe significant
3	savings will come from this. So we are takingthere
4	are actually no savings that I cited in the beginning
5	of my testimony, or the Chair cited are included
6	there, only there. Only the pilot is, but in the out
7	years we actually believe those are permanent and
8	long-term savings, and this is one area where we did
9	want to finallyto stabilize the amount of judgment
10	and claims going out. So that is directly related to
11	an action by this administration.
12	COUNCIL MEMBER KALLOS: Thank you.
13	CHAIRPERSON FERRERAS-COPELAND: Thank
14	you, Council Member. We will now
15	COUNCIL MEMBER KALLOS: If he can finish
16	the rest of the questions if that is acceptable?
17	DEAN FULEIHAN: It'sI'm sorry. The
18	yes, thelet's make sure I get them all. On the
19	[background comments] Oh, thebefore the debt limit,
20	though I apologize. After judgment and claims.
21	COUNCIL MEMBER KALLOS: The next was
22	performance budgeting and where we're at?
23	DEAN FULEIHAN: Yes, we'll continue the
24	conversation with you. You know, we'll just have to
25	get together on performance budgeting. I know we

1 COMMITTEE ON FINANCE 113 have to follow up on both the performance budgeting 2 3 and on the--the contract overruns. So we'll come 4 back--5 COUNCIL MEMBER KALLOS: [interposing] Capital projects scoping--6 7 DEAN FULEIHAN: [interposing] Right. COUNCIL MEMBER KALLOS: -- land build 8 9 costs. DEAN FULEIHAN: So the capital project 10 11 scoping is ongoing. We can share with you a list of 12 projects that we're doing that may be helpful and talk about the--this--why we feel that's an important 13 14 in the success. I know you share that. So, we're--15 you know, what we'll do is put together for Council 16 Financing for you, here are the things we're looking 17 at specifically. On--on the debt limit, we--we feel 18 very comfortable with the growing revenue base that 19 we will continue and our strong rating and our 20 building up of reserves and how we monitor that that 21 we will continue to be very cautious about this make sure that we have enough funds available to meet the-2.2 23 -the very important capital infrastructure needs of the city. 24 25

2	CHAIRPERSON FERRERAS-COPELAND: Thank
3	you. As I said, we will begin now with the second
4	round. I wanted to specifically talk about something
5	relevant to the debt service. The Executive Budget
6	anticipates the city will not need to issue new money
7	debt using general obligation bonds in Fiscal 2016.
8	The January Financial Plan has anticipated \$1.1
9	billion in new money issuance for GO Bonds, but the
10	Executive Budget expects to seeto instead use
11	available cash for earlier bond proceeds to finance
12	its capital commitment. What changes from Prelim
13	Prelim and Exec that made it no longer necessary to
14	issue these bonds, and why did the City accumulate so
15	much cash in the first place, and why is spending it
16	down now
17	DEAN FULEIHAN: [pause] So we attempt to
18	balance the debt issuance between our General
19	Obligation Bonds and thethe TFA, the Transitional
20	Finance Authority. Both are obligations.
21	[background comments]
22	DEAN FULEIHAN: So the TFA isgoes back
23	in on these.
24	[background comments]
25	

2	DEAN FULEIHAN: '90it's a 1998, and it
3	wasit allowed the city to issue backed specifically
4	byprimarily the personal income tax. So what we
5	try to do during the year is to have a balance
6	between these. They are effectively $50/50$ and we did
7	significant deal (sic) refinancing, and that's
8	actually the reason that we did more TFA new debt.
9	So we're at a balance, and we will catch up with
10	that, but traditionally I mean next year you'll see
11	the reverse occur. I think you'll see more GO debt
12	than TFA debt, and you'll see us come back to that
13	balance.
14	CHAIRPERSON FERRERAS-COPELAND: And has
15	the city ever chosen in the past to not as to these
16	funds?
17	DEAN FULEIHAN: New GO Debts.
18	[background comments] I think it's unusual. It's
19	unusual for that. Thatit would beit would be
20	unusual. It wouldn't betraditionally, it wouldn't
21	be our preference. It's just, you know, we do this
22	jointly with the Controller's Office, and the
23	schedule that got worked out, just ended up that way.
24	So we ended up using moremore transitional Finance
25	Authority debt, which is backedonce again, it's

1	
	COMMITTEE ON FINANCE 116
2	city debt. It's backed by the personal income tax of
3	the city of New York. It's very strongly rate. It's
4	the same rateit's the same rating as the GO debt.
5	CHAIRPERSON FERRERAS-COPELAND: So how
6	much cash is available for capital projects onon
7	hand, and how much does it plan to spend down?
8	DEAN FULEIHAN: So I'll give youI'll
9	come back to you with these cash figures. I don't
10	want toI want to make sure I give you the exact
11	number.
12	CHAIRPERSON FERRERAS-COPELAND: Okay. I
13	have a final question, and then I'll just then do
14	questions that we'll have from the committee, but the
15	Administration recently announced according to the
16	school custodial system, which will begin this fall
17	with 2016-2017 school year. Under these reforms, all
18	schools will be managed by the DOE and staffed
19	through a single not-for-profit, affiliated with the
20	DOE called the New York City School Support Services,
21	which will effectively employ and oversee thousands
22	of cleaners, handy persons, fire persons and
23	stationary engineers. Please explain the logic
24	behind creating an offline non-profit agency and
25	giving it sole source contracts to operate all the

2 custodial services for New York City Schools. Why 3 didn't the DOE handle this job?

4 DEAN FULEIHAN: Right, you--so this is a 5 major reform of--of what has been a very troubling situation, and that in terms of actually having the 6 7 Department of Education and even before that the Board of Education control custodial services in the 8 9 school, and have the principals actually have some say in--in what happens in the schools. So this 10 11 you're--you articulated it perfectly right. This is 12 to get under the chancellor, under the department all 13 custodial services. It was done in that way because 14 over its 150-year history different pension systems 15 have been done. There were different collective 16 bargaining agreements. There were different 17 obligations, and the only way to actually effectuate 18 this and get everyone at the table was to create a--19 was to create this not-for-profit. It is under the 20 chancellor. It is in no way intended to limit. 21 Actually, it will enhance transparency. So--and 2.2 we're happy to work on this. Any documentation we 23 need, anything we need to make sure that this looks like it is under the operation of the department 24 we're happy to provide. That is not the reason for--25

2	for going through such a complicated process. That
3	took a long time to establish, to actually make this
4	reform to adjust the system that had been in place
5	and no one had been able to correct, required this
6	required this not-for-profit mechanism.
7	CHAIRPERSON FERRERAS-COPELAND: Now, has
8	this not-for-profit mechanism been used within DOE to
9	resolve any other issues, or in any other agency.
10	This is the first thing
11	DEAN FULEIHAN: [interposing] II don't
12	believe there is any other place that we've ever seen
13	aan operation where the custodians were independent
14	of the agency they were working for.
15	CHAIRPERSON FERRERAS-COPELAND: Well,
16	okay, but is there any other area in the city in any
17	city agency where there's been a nonprofit created to
18	address
19	DEAN FULEIHAN: [interposing] Iin
20	fairness, II need to come back to you
21	CHAIRPERSON FERRERAS-COPELAND:
22	[interposing] Okay.
23	DEAN FULEIHAN:with more information.
24	(sic)
25	

2	CHAIRPERSON FERRERAS-COPELAND: Okay, can
3	youplease explain to us how the transitional cost
4	of this reform could possibly be \$40 million in
5	Fiscal 2017 and almost \$23 million Fiscal 2018?
6	DEAN FULEIHAN: [pause] Right, there are
7	upfront costs, and once again we're happy to sit down
8	with the staff and delineate those, but they're
9	actually long-term savings. So in the end this
10	should not causethis should not change what the
11	department is spending on custodial services. So
12	there were upfront costs that came through the
13	negotiations, but there are definitely long-term
14	savings.
15	CHAIRPERSON FERRERAS-COPELAND: Now, the
16	sole source is 12 years. Why did you decide that 12
17	years? Why 12? Why not three? Whywhy 12?
18	DEAN FULEIHAN: [pause] I'm sorry. I
19	apologize. I looked. I just want to make sure I have
20	the right question. So would you mind just repeating
21	that?
22	CHAIRPERSON FERRERAS-COPELAND: So the
23	thethe sole sourcing or why this non-profit will
24	have this oversight was given was 12 years.
25	DEAN FULEIHAN: Oh, all right.

1 COMMITTEE ON FINANCE 120 2 CHAIRPERSON FERRERAS-COPELAND: Why so 3 long? DEAN FULEIHAN: [background comments, 4 pause] You know, we don't believe that the contract 5 runs--runs 12 years. We believe the 12-year 6 7 provision is not to do outsource. CHAIRPERSON FERRERAS-COPELAND: Not 8 9 outsourcing? Is that an issue? 10 DEAN FULEIHAN: So the custodial services. 11 12 CHAIRPERSON FERRERAS-COPELAND: Can we 13 just confirm and make sure--14 DEAN FULEIHAN: [interposing] We will. 15 We're happy to do that. 16 CHAIRPERSON FERRERAS-COPELAND: --that we 17 have the right information, and so I know that in 18 the--the hopes of this--creating this non-profit, has 19 it been created yet, the non-profit? 20 DEAN FULEIHAN: Yes, yes. 21 CHAIRPERSON FERRERAS-COPELAND: When? 2.2 DEAN FULEIHAN: [background comments] It 23 was very recently. We'll get you--we'll get you anything you need on this. We will document it. 24 25

1	COMMITTEE ON FINANCE 121
2	CHAIRPERSON FERRERAS-COPELAND: Okay, so
3	we would like to know when was the non-profit
4	created.
5	DEAN FULEIHAN: Fine.
6	CHAIRPERSON FERRERAS-COPELAND: Who are
7	the members of this
8	DEAN FULEIHAN: [interposing] Under
9	CHAIRPERSON FERRERAS-COPELAND:the
10	board of this non-profit? Who will be, you know
11	what's thethe chain will be from DOE to whowho is
12	responsible at the end of the day, and how much do
13	you anticipate to save? Because I know that the
14	purpose of this is for efficiency, and in some cases
15	pay equity because everybody is on different
16	DEAN FULEIHAN: [interposing] Correct.
17	CHAIRPERSON FERRERAS-COPELAND:pay
18	scales, but do youcan you walk me through how you
19	were able to identify or believe that you will
20	identify efficiencies by doing this as opposed to
21	another
22	DEAN FULEIHAN: [interposing] Okay. So
23	let me come back to you with the detail. It will be
24	part of our follow up to you. I understand the point
25	on the questions. We'll give you clearly what the
I	

2	structure of the organization is, the relationship
3	with DOE. How we'll achieve transparency, andand
4	accountability, and reporting to you, and we'll also
5	come back to you on exactly the savings.
6	CHAIRPERSON FERRERAS-COPELAND: And also
7	if you can circle back because I know agencies tend
8	to have certain requirements at least when it comes
9	to having some equity. Whether it's women being
10	employed, MWBEs. You know, therethere isand a
11	different type of engagement and it seems that this
12	is an industry where we could probably do better at
13	getting more women to participate.
14	DEAN FULEIHAN: We're happy to do that
15	with this.
16	CHAIRPERSON FERRERAS-COPELAND: So we
17	would like to see howhow you would be able to
18	DEAN FULEIHAN: [interposing] Okay.
19	CHAIRPERSON FERRERAS-COPELAND:mandate
20	or influence that in any way.
21	DEAN FULEIHAN: Happyhappy to do that.
22	CHAIRPERSON FERRERAS-COPELAND: Okay,
23	great. So I have additional questions, but we will
24	follow up with a letter to you, and now we will start
25	the second round. We have Council Member or Minority

1 COMMITTEE ON FINANCE 123 Leader Matte followed by Council Member Cumbo 2 3 followed by Council Member Chin. 4 COUNCIL MEMBER MATTEO: Thank you, Madam Chair. Mr. Director, I just again--I know the 5 Vanessa left. I just want to thank her for echoing 6 7 comments, and especially about TASC baselining, and I look forward to those conversations with the DAs 8 9 office. It would be remiss if I didn't--DEAN FULEIHAN: [interposing] I note--I 10 11 noticed you nodded your head. We--I mean, you know--12 COUNCIL MEMBER MATTEO: [interposing] 13 Yeah. 14 DEAN FULEIHAN: --we're having very good 15 conversations with the district. 16 COUNCIL MEMBER MATTEO: Yep, and I 17 appreciate that. It would be remiss if you and I 18 didn't talk about property taxes in our 19 conversations. I know we differ on property rebates, 20 but it is an issue I'm championing, and a priority of 21 this City Council as well. So, you know, I--I know you are. I--I'd like for us to sit down and--and 2.2 23 discuss and the Administration and I get it. What I want to talk about with you right now aside from my 24 strong position on that we deserve a property tax 25

2 rebate, and I think the Administration is even 3 getting there with \$103 credit. So I think the 4 Administration realizes the importance of giving money back to New York City residents, and--and I 5 appreciate that, and I would like to discuss further 6 7 property tax rebate. But I--I want to discuss the 8 issue of the property tax revenue and parity, and I 9 know it's such a complex issue, and it's one that my colleague Council Member Borelli and I we're talking 10 11 about--about, you know, it seems someone who is 12 owning a \$450,000 house is paying more in property 13 taxes than someone who owns a \$2 million property. Ι 14 know it's complex, and point today is to start the 15 conversation. I know that we need state that we need 16 all of us around the table. I'm just wondering 17 where, you know, if you have an opinion on--on that, 18 and--and how do we get to parity and, you know, it's 19 a convoluted issue that we could probably talk about 20 for hours. But, I just--I'd like to start the 21 conversation with the Administration with the State 2.2 folks, but I just was wondering, you know, your 23 thoughts on the current system and where do we go to achieve better parity here with property tax? 24

2	DEAN FULEIHAN: So, first thank you for
3	recognizing the credit on the rental payment foron
4	the water billings. The property tax, and you said
5	it, it's a complicateda very complicated system
6	that goesthat was enacted I believe in 1982 out of
7	a court challenge, which was the only way it ended up
8	with that. It's the four-class system, and over the
9	years, and the Mayor has acknowledged this, we've all
10	acknowledged this, there have been inequities that
11	have built up. Are we happy to have a conversation?
12	Of course, we're happy to have that conversation, and
13	wewe should sit down and talk about that. So we're
14	happy to do that.
14 15	happy to do that. COUNCIL MEMBER MATTEO: [interposing]
15	COUNCIL MEMBER MATTEO: [interposing]
15 16	COUNCIL MEMBER MATTEO: [interposing] Well, I appreciate that and, you know, I think it's
15 16 17	COUNCIL MEMBER MATTEO: [interposing] Well, I appreciate that and, you know, I think it's important that we continue to have a conversation on
15 16 17 18	COUNCIL MEMBER MATTEO: [interposing] Well, I appreciate that and, you know, I think it's important that we continue to have a conversation on the record of property taxes, and well know where I
15 16 17 18 19	COUNCIL MEMBER MATTEO: [interposing] Well, I appreciate that and, you know, I think it's important that we continue to have a conversation on the record of property taxes, and well know where I like I said where I stand on property tax rebates
15 16 17 18 19 20	COUNCIL MEMBER MATTEO: [interposing] Well, I appreciate that and, you know, I think it's important that we continue to have a conversation on the record of property taxes, and well know where I like I said where I stand on property tax rebates and, you know, I think, you know, yesterday, and I
15 16 17 18 19 20 21	COUNCIL MEMBER MATTEO: [interposing] Well, I appreciate that and, you know, I think it's important that we continue to have a conversation on the record of property taxes, and well know where I like I said where I stand on property tax rebates and, you know, I think, you know, yesterday, and I congratulate Margaret Chin for passing the bill. I
15 16 17 18 19 20 21 22	COUNCIL MEMBER MATTEO: [interposing] Well, I appreciate that and, you know, I think it's important that we continue to have a conversation on the record of property taxes, and well know where I like I said where I stand on property tax rebates and, you know, I think, you know, yesterday, and I congratulate Margaret Chin for passing the bill. I was obviously a staunch opponent, and we had

2 put more money back in their pockets. So this is 3 something that I want to sit down with--I want talk 4 with the Administration, and keep--keep moving and 5 especially with--

DEAN FULEIHAN: [interposing] So--so 6 we're--we're happy to have the conversation. As--as 7 we talked about in the Preliminary Budget hearing, 8 9 you know, compared to all the surrounding communities that have a much higher property tax burden 10 11 particularly on single-family homes and also in the-compared to the rest of the state is a much lower 12 burden. Nevertheless, it doesn't mean there aren't 13 14 inequities in the system, and we should have that 15 conversation. 16 COUNCIL MEMBER MATTEO: I appreciate 17 that. Thank you, Madam Chair. 18 [pause] 19 COUNCIL MEMBER CHIN: Thank you. Ι

wanted to follow up. In terms of the Department for the Aging, I mean the aging population is growing, and--but the budget is half a percent. So, how are we going to make sure that we have enough resources to address all the needs that seniors requires? But at the same time, seniors are making a lot of

1	COMMITTEE ON FINANCE 127
2	contributions to the city. For example, our senior
3	centersmost of our senior, you know, senior centers
4	are run by senior volunteers. You go visit them and
5	theythey do everything there from counting the
6	meals to collecting the contributions to running
7	classes. So going forward, are you helping us to see
8	how we can increase thisthis budget? Half a
9	percent is like
10	DEAN FULEIHAN: [interposing] So, we have
11	added funds to DFTA budgets as you know probably
12	better than was funded in the prior two or three
13	years. [laughs]
14	COUNCIL MEMBER CHIN: [interposing] II
15	am very happy this year so far. But I will be more
16	happy if we
17	DEAN FULEIHAN: Iwe will continue that
18	conversation with you. Oncewe know it's ait's a
19	balancing act among priorities. Wewewe did what
20	we thought in this in this budget, and then the Mayor
21	articulated this are health and safety priorities
22	that had to be addressed. Where we could we did
23	targeted investments, and some of those targeted
24	investments were very much we've seen.
25	

2 COUNCIL MEMBER CHIN: Yeah and I think 3 that--

DEAN FULEIHAN: [interposing] And--and we
do that in broader areas as well, as you know.
COUNCIL MEMBER CHIN: Uh-huh.

7 DEAN FULEIHAN: I mean in housing and 8 other areas where we're trying to do that same amount 9 in mental health, which we're trying to do so--

COUNCIL MEMBER CHIN: [interposing] And I 10 11 just want to make sure that seniors really become a 12 priority that in the budget that is in the summer 13 report and it's highlighted, you know. A lot of 14 times that's not even highlighted. So that going 15 forward we really need to make sure that seniors gets 16 the respect, and gets the support. And the other 17 point that I wanted to -- to really emphasize is the 18 investment in the Youth Programs, right. The Summer 19 Youth Program is so important, and that's why the 20 Council is supportive. But we really have to work 21 towards universal summer youth jobs, and the middle 2.2 school when you--the Mayor expanded the Middle School 23 After School Program. Every after school programs has--includes a summer component. When I was an 24 25 after school teacher 40 years ago, we had to work in

2	the summer. It'sit's part of the program,
3	and that's what the providers have been telling the
4	Administration and the Mayor. So you cannot devoid
5	break out the Summer Program and say only after
6	school, but during the summer you're on your own. So
7	I really want to emphasize that we have to put the
8	resources that summer program is part of after school
9	programs. It's after school. School is over.
10	[laughs]
11	DEAN FULEIHAN: So, thatwhenwhen we
12	developed the program, and we were very clear about
13	this it was the
14	COUNCIL MEMBER CHIN: [interposing] But
15	the provider was there, too.
16	DEAN FULEIHAN:it was a huge
17	expansion. It was an enormous. It just bubbled over
18	the
19	COUNCIL MEMBER CHIN: [interposing] And
20	it's a huge expansion, and we all appreciate that,
21	and love it, but the summer part should have been
22	there.
23	DEAN FULEIHAN: [interposing] They
24	
25	

2	COUNCIL MEMBER CHIN: You left it out of
3	the white paper that the providers were there and
4	they told the Administration
5	DEAN FULEIHAN: [interposing] Sure.
6	COUNCIL MEMBER CHIN:that the summer
7	component is part of the After School Program.
8	DEAN FULEIHAN: Wewe never said it was
9	not a good or worthy program. What we did say on the
10	priorities was to double the capacity of middle
11	school after school programs to reach a different
12	level than the programs had reached inbefore to
13	give them more acof an academic aspect to it to
14	make sure at an age group where we saw serious
15	problems that we could actually focus and concentrate
16	so that every middle school child would have after
17	school programming. That was always the intent.
18	COUNCIL MEMBER CHIN: Yes, and we don't
19	want
20	DEAN FULEIHAN: [interposing] And we
21	don't want
22	COUNCIL MEMBER CHIN:to lose that game
23	during the summer. So I think we really have to work
24	towards making sure that the summer component stays.
25	

2 DEAN FULEIHAN: I--I have a feeling we'll
3 continue this.

4 COUNCIL MEMBER CHIN: Yes. Thank you 5 very much.

COUNCIL MEMBER KALLOS: Thank you very 6 7 much. I'd like to focus on education. The Department of Education has identified a need for 8 9 82,811 new seats citywide. However, we're still only planning for 44,348 new seats, which means we are 10 11 setting ourselves up for failure for 44--40,000 12 children. This is particularly concerning given the 13 Real Deals Annual Fact Book with county developments 14 by neighborhood. It lists 12,727 new units on the 15 market or in the pipeline covering District 2, but 16 only identified a need for 3,232 seats. Dev (sic) 17 NYC has given a report that as of 2014 that the Upper East Side, Carnegie Hill, York or Atlantic some 18 19 residents found that our residents had 2,767 four-20 year-olds and only 151 Pre-K seats. We've added 21 another 90 to what we had at the beginning of the 2.2 vear. So we're now up to 515, and I'm grateful for 23 We remain 2,252 seats short just for Pre-K-that. kindergarten. So what can we do around this? This 24 is something I've been asking the Mayor every single 25

2 year, every time we have a budget meeting. Along 3 those same lines, we have an opportunity to make sure 4 that none of those children are hungry. We can make sure 1.1 million children do not have to worry where 5 their next meal is coming from, and social science 6 7 research says that that is one of the best things we 8 do to make sure that as an adult they have an amazing 9 Where are we on making sure that we expand life. Breakfast After the Bell from the initial pilot, and 10 11 making sure that lunch is available for free for all 12 public students not just a pilot from middle schools 13 but high school kids where that's where we see less uptake, and even younger kids. We're seeing 14 15 thousands of children who now have access to food that didn't before, and then I just want to echo what 16 17 my colleagues have said around pay parity between our 18 Early Learn, Head Start and UPK. IBO has been a lot 19 of reporting on the fact that we're seeing a lot of 20 folks moving over, and if we don't have the staff, we 21 can't do what we need there, and so, I just want to 2.2 echo that for my colleagues. And last but not least 23 on Roosevelt Island I have a Beacon, and thank God for that beacon because it keeps the kids out of 24 25 trouble during the summer because they do not have

2 parental supervision because parents are working 3 during the day. But without that, I will have 150 4 kids between all ages and teenagers, and we have had 5 the gang violence on the island before. We have had shootings on the island, and the thing that has 6 7 stopped it is having kids with school programming and 8 we cannot cut that, unless the City is prepared to 9 deploy battalions of police to make sure that the kids have somebody to take care of them, but, I have 10 11 to be honest. It's a bad idea to have police doing 12 childcare. We have childcare professionals who can 13 do that instead. But as--as a--a former child myself 14 [laughter] children-children get in trouble. That's 15 what they do. They test boundaries. 16 CHAIRPERSON FERRERAS-COPELAND: 17 [interposing] Well, thank God you didn't skip that 18 then that stage that you were able to enjoy that 19 childhood. [interposing] So let's--20 DEAN FULEIHAN: 21 let's--let's go the reverse order. On--on Beacons I--2.2 I think you should be pleased. It is the first 23 increase in the reimbursement rate in 21 years. There has been nothing but declining in the 24 reimbursement rates of Beacon. The increase was--25

2 COUNCIL MEMBER KALLOS: [interposing]
3 Roosevelt Island and Beacon is--their summer program
4 is slated for being cut.

5 DEAN FULEIHAN: Let me--I'll still go back and argue that the increase of this 6 Administration to reverse a 21-year decline, almost a 7 8 continuous decline in Beacons. To actually go back 9 and reverse that completely over two years, a 20% increase and 60% increase is pretty significant and 10 11 that should actually please you about the success of 12 the Beacons going forward. On the--on-on the--let's 13 go to DOE. So on the capital plan. So the reason we 14 know, of course about the--about the--the 82,000 15 seats is because we went back, the Administration, 16 and said let's actually understand what the real--17 what the real level--level is and what the real 18 capacity problems are because that had never been 19 properly reported. As you know, once we got that, we 20 submitted a modified Department of Education School 21 Construction Authority Plan that added a billion 2.2 dollars to the Five-Year Capital Plan to add 11,800 23 new seats, new capacity to address that. It is actually the limit of what we could possibly do in 24 this current Five-Year Capital Plan, and it is the 25

2	largest School Construction capital plan in the
3	history of the city of New York. So we are address
4	that at the same time that we're being concerned
5	about all your debt concerns. That has to be part of
6	the balancing. So we are committed. We are making
7	an enormous investment. We're asking you to
8	participate in that enormous investment to address
9	those issues. I'mI'm always missing one of your
10	questions. Oh, breakfast.
11	COUNCIL MEMBER KALLOS: [interposing] We-
12	-we have
13	DEAN FULEIHAN: So breakfast for
14	COUNCIL MEMBER KALLOS: [interposing] \$56
15	million in savings from judgment claims. Let's spend
16	that on fighting hunger and taking care of kids over
17	the summer.
18	DEAN FULEIHAN: So, on breakfast I mean
19	we're on schedule. It'sit's awe're on schedule
20	through thethrough Fiscal 19 to have all elementary
21	schools. So we will havewe will have 530 schools
22	that will all be part of this breakbreakfast inin
23	the classroom. So we're on schedule. If there's
24	some concern about that, I'm happy to have that
25	conversation and follow up.

-	
2	COUNCIL MEMBER KALLOS: And just free
3	lunch for all kids. 1.1 million kids didn't haven't
4	to worry about breakfast and lunch, it has to be all
5	school levels.
6	DEAN FULEIHAN: I'm quite sure we can
7	continue
8	COUNCIL MEMBER KALLOS: [interposing]
9	Thank you, Chair Ferreras.
10	CHAIRPERSON FERRERAS-COPELAND:
11	[background comments] I have one additional
12	question. The Office of Gun Violence. There was a
13	PS adjustment of five positions totaling \$525,000
14	added to the Department of Probation's budget in
15	Fiscal 2017 and the out years. Where are the titles
16	of these five positions, and will technical
17	adjustment support the Council's call to create the
18	Office of Gun Violence.
19	DEAN FULEIHAN: [interposing] Yes.
20	CHAIRPERSON FERRERAS-COPELAND: And how
21	many staff who work in the Mayor's Office and Office
22	of Budget and groups in the Mayor's Office as MOCJ
23	and MOIA are funded in the budget of a different
24	agency such as Probation.

1 COMMITTEE ON FINANCE 137 2 DEAN FULEIHAN: So I'll get back to you 3 on the exact titles, and--and was it intended to meet 4 the Council's objective? Yes, it was. 5 CHAIRPERSON FERRERAS-COPELAND: Okav, well that's good news. And have the--do you--the 6 7 titles of the five positions do you have those? 8 DEAN FULEIHAN: I--I'm sorry? 9 CHAIRPERSON FERRERAS-COPELAND: The titles of the five positions--10 11 DEAN FULEIHAN: [interposing] No, I'll--I'll have to come back. 12 13 CHAIRPERSON FERRERAS-COPELAND: Okay, 14 okay, very good. Okay, well, thank you. We have 15 some additional questions that are part of the 16 committee request. I'm hoping that you can get back 17 to us expeditiously so we can continue to use them 18 for negotiating. 19 DEAN FULEIHAN: We will. Thank you very 20 much. 21 CHAIRPERSON FERRERAS-COPELAND: This concludes our hearing for today. The Finance 2.2 23 Committee will resume Executive Budget hearings for Fiscal 2017 on May 9, 20--at 10:00 a.m. in this room. 24 Can you give me one second everyone so we can close 25

2	this out? [background comments] Thank you. On
3	Monday, the Finance Committee will hear from the Fire
4	Department and Emergency Medical Service, the
5	Department of Correction, the Board of Corrections,
6	and the Department of Aging and the Department of
7	Environmental Protection. As a reminder, the public
8	will be invited to testify on Tuesday, May 24th, the
9	last day of the budget hearings at approximately 3:00
10	p.m. in this room. For any member of the public who
11	wishes to testify, but cannot make it to the hearing,
12	you can email your testimony to the Finance Division
13	at financetestimony@council.nyc.gov and the staff
14	will make it a part of the official record. Thank
15	you and this hearing is now adjourned. [gavel]
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## CERTIFICATE

World Wide Dictation certifies that the foregoing transcript is a true and accurate record of the proceedings. We further certify that there is no relation to any of the parties to this action by blood or marriage, and that there is interest in the outcome of this matter.



Date May 24, 2016