

# THE COUNCIL OF THE CITY OF NEW YORK

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## Report on the Fiscal 2017 Executive Budget Report Department of Citywide Administrative Services

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## Executive Budget Summary

- **Expense Budget Overview.** The Department of Citywide Administrative Services' (DCAS or the Department) Fiscal 2017 Executive Budget is \$1.17 billion, \$8 million less than DCAS' Fiscal 2016 Adopted Budget of \$1.18 billion. Approximately \$716 million or 61 percent is Intra-City funding. This is primarily for DCAS to pay for heat, light, and power (HLP) costs, leases, and other services/equipment for agencies on their behalf. Of DCAS' total Fiscal 2017 Budget, \$322 million, or 27 percent is City funding. Funding for Personal Services costs in Fiscal 2017 totals \$173.7 million to support 2,376 full-time positions.
- **Capital Budget.** The Fiscal 2017 Executive Capital Commitment Plan includes \$3.1 billion in Fiscal 2016-2020 for DCAS; of this total, \$1.2 billion is for energy efficiency measures and building retrofits, such as \$158 million for the Accelerated Conservation and Efficiency Program and \$22.4 million for solar panels at citywide facilities.
- **Revenue Budget.** The Executive Plan projects that DCAS will generate miscellaneous revenue totaling \$104.7 million in Fiscal 2016. The majority of this revenue (68 percent) comes from commercial rent and down payments on recently sold property.
- **Lifting of Deed Restriction.** In November of 2015 DCAS lifted a deed restriction on 41 Rivington Street in Manhattan. The lifting resulted in the sale of the building from the Allure Group, a nursing home operator who ran the building as an HIV/AIDS care center, to a partnership between Slate Property Group, China Vanke, and Adam America Real Estate who plan to develop the property in condos, a use that the deed restriction would have prevented. The lifting of the deed restriction is currently under investigation from New York Attorney General, the City's Department of Investigation, and the Comptroller's Office.
- **Executive Budget Changes**
  - **Citywide Heat, Light, and Power Budget (HLP).** The Fiscal 2017 Executive Plan includes a baseline reduction of \$50.1 million in the HLP budget which totals \$706 million in Fiscal 2017. In addition, DCAS transferred the management of the HLP budget from its Asset Management Division to the Energy Conservation Division.
  - **New Needs.** The Fiscal 2017 Executive Plan includes \$12.7 million in new needs in Fiscal 2017 since the Fiscal 2016 Adopted Plan for DCAS. These new needs include \$3 million for purchasing electric vehicles, \$1.4 million for building security staff and supplies at the City's second public safety answer center, \$1 million for DCAS to support the Mayor's Office of Immigrant Affairs, and \$2.8 million related to the 346 Broadway.
  - **Capital Budget Increase.** The Department's Fiscal 2017 Executive Commitment Plan for Fiscal 2016-2020 is 18 percent greater than the \$2.6 billion scheduled in the Preliminary Commitment Plan, an increase of \$483 million, of which the vast majority is non-city funding. Of the increase, 92 percent is for eastside coastal resiliency project and special initiatives for resiliency and rebuilding in the Lower East Side and Chinatown.
  - **Citywide Savings Program.** DCAS will generate budget savings of \$3.8 million in Fiscal 2017 as part of the Citywide Savings Plan included in the Executive Plan. The savings include lease savings and personal services costs. This is on top of \$3 million in savings included in the Fiscal 2017 Preliminary Budget.

## DCAS Overview

This report presents a review of DCAS' Fiscal 2017 Executive Budget. The section below presents an overview of the agency's budget and how it has changed during the course of Fiscal 2016, followed by a review of the significant budget actions introduced in the Fiscal 2017 Executive Budget. Major issues related to the Department's budget are then discussed. Analysis and highlights of the Department's Capital Commitment Plan for the Fiscal 2017 Executive Budget follows the discussion of the expense budget. Appendix 1 reports the changes made to the Fiscal 2016 and Fiscal 2017 Budgets since Adoption of the Fiscal 2016 Budget.

| DCAS Financial Summary        |                    |                    |                    |                    |                    |                            |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|----------------------------|
| <i>Dollars in Thousands</i>   | 2014<br>Actual     | 2015<br>Actual     | 2016<br>Adopted    | Executive Plan     |                    | *Difference<br>2016 - 2017 |
|                               |                    |                    |                    | 2016               | 2017               |                            |
| <b>Spending</b>               |                    |                    |                    |                    |                    |                            |
| PS                            | \$143,437          | \$152,465          | \$161,064          | \$164,232          | \$173,746          | \$12,682                   |
| OTPS                          | 1,058,267          | 1,005,317          | 1,022,159          | 974,413            | 1,001,433          | (20,726)                   |
| <b>TOTAL</b>                  | <b>\$1,201,704</b> | <b>\$1,157,782</b> | <b>\$1,183,223</b> | <b>\$1,138,645</b> | <b>\$1,175,179</b> | <b>(\$8,044)</b>           |
| <b>Budget by Program Area</b> |                    |                    |                    |                    |                    |                            |
| Admin and Security            | \$19,554           | \$24,154           | \$24,615           | \$30,311           | \$47,768           | \$23,153                   |
| Asset Management              | 1,017,782          | 966,929            | 988,135            | 907,961            | 241,066            | (\$747,069)                |
| Board of Stan. & App.         | 1,994              | 1,993              | 2,642              | 2,809              | 3,047              | 406                        |
| Citywide Fleet Serv.          | 33,978             | 36,425             | 11,251             | 46,055             | 20,257             | 9,005                      |
| Energy Conservation           | 22,895             | 29,649             | 55,598             | 44,675             | 763,761            | 708,163                    |
| Exec & Opp. Support           | 30,464             | 28,516             | 29,749             | 30,379             | 26,175             | (3,574)                    |
| Ext. Pub. & Ret. Opp.         | \$2,674            | \$2,481            | \$2,786            | \$2,787            | \$2,629            | (157)                      |
| Human Capital                 | 25,069             | 28,343             | 29,993             | 30,669             | 31,563             | 1,570                      |
| Citywide Purchasing           | \$47,288           | \$39,287           | \$38,446           | \$43,000           | \$38,914           | 467                        |
| Real Estate Services          | 5                  | 6                  | 8                  | 0                  | 0                  | (8)                        |
| <b>TOTAL</b>                  | <b>\$1,201,704</b> | <b>\$1,157,782</b> | <b>\$1,183,223</b> | <b>\$1,138,645</b> | <b>\$1,175,179</b> | <b>(\$8,044)</b>           |
| <b>Funding</b>                |                    |                    |                    |                    |                    |                            |
| City Funds                    | \$220,699          | \$327,181          | \$290,368          | \$286,314          | \$321,898          | \$31,530                   |
| Other Categorical             | 111,420            | 16,327             | 85,272             | 79,490             | 79,313             | (5,959)                    |
| Capital- IFA                  | 804                | 695                | 1,697              | 1,034              | 1,607              | (90)                       |
| State                         | 51,591             | 51,628             | 50,455             | 55,258             | 52,784             | 2,328                      |
| Fed Comm. Dev.                | 2,341              | 804                | 1,637              | 1,696              | 1,681              | 44                         |
| Federal - Other               | 8,505              | 6,343              | 2,074              | 3,646              | 2,109              | 35                         |
| Intra City                    | 806,344            | 754,806            | 751,719            | 711,206            | 715,788            | (35,931)                   |
| <b>TOTAL</b>                  | <b>\$1,201,704</b> | <b>\$1,157,782</b> | <b>\$1,183,223</b> | <b>\$1,138,645</b> | <b>\$1,175,179</b> | <b>(\$8,044)</b>           |
| <b>Budgeted Headcount</b>     |                    |                    |                    |                    |                    |                            |
| Full-Time Positions           | 1,887              | 1,914              | 2,038              | 2,229              | 2,276              | 238                        |
| <b>TOTAL</b>                  | <b>1,887</b>       | <b>1,914</b>       | <b>2,038</b>       | <b>2,229</b>       | <b>2,276</b>       | <b>238</b>                 |

\*The difference of Fiscal 2016 Adopted Budget compared to Fiscal 2017 Executive Budget.

In the Fiscal 2017 Executive Plan, funding for DCAS totals \$1.18 billion with the majority allocated to the Division of Energy Conservation accounting for 65 percent of DCAS' entire budget. The majority of this funding is dedicated to paying the heat, light and power expenses for all City agencies, most of which are funded through intra-city transfers. The transfer of the heat, light, and power budget to the Division of Energy Conservation from the Division of Asset Management accounts for the vast majority of the agency's respective changes since the Fiscal 2016 Adopted Plan. The decrease of \$8 million in DCAS' overall budget is the net effect of new needs and other increases which is offset by a large decrease in the heat, light, and power

budget which is down significantly from a five-year high in Fiscal 2014 when it totaled \$800.8 million. A significant portion of intra-city funding has yet to be fully recognized in DCAS' Fiscal 2016 budget as supply needs for various agencies vary from year to year.

When compared to the Fiscal 2016 Adopted Budget, funding for the Division of Administration and Security increases by \$23 million in Fiscal 2017, the second largest increase of all of DCAS' divisions. This increase reflects funding for private security guards at non-public schools.

DCAS' total headcount for Fiscal 2017 is 2,376 positions, for a net increase of 238 positions when compared to the Fiscal 2016 Adopted Budget. Of the increase, 82 are for security guards at public safety answer center (PASC II), 24 are for DCAS' IT Division, and 21 are for civil service exam development and administration.

Below is a summary of key funding changes by program area and source when comparing DCAS' Fiscal 2017 Executive Budget to its Fiscal 2016 Adopted Budget.

- **City Tax-Levy Increase.** The DCAS' Fiscal 2017 City-funded portion of the budget shows an increase of \$31.5 million when compared to the Fiscal 2016 Adopted Budget for a total of \$322 million. This increase is in line with actual spending as DCAS' spent \$327 million in City funds in Fiscal 2015.
- **Non-City Funding.** For Fiscal 2017, there is a decrease in non-city revenue by a \$39 million when compared to the Fiscal 2016 Adopted Budget, and it is attributed to the decrease in the heat, light, and power budget.

### New in the Executive Budget

The following are major financial plan actions for Fiscal 2017 included in the Executive Plan:

**Electric Vehicles.** The Executive Plan for Fiscal 2017 includes \$3 million to purchase an estimated 132 electric vehicles. This funding is part of the Mayor's Clean Fleet Initiative which would add 2,000 electric vehicles (EVs), or six percent of the City's total fleet to the City's municipal vehicle fleet by 2025 across multiple agencies. The Clean Fleet Initiative is one of many in OneNYC, the Mayor's long-term plan to reduce all greenhouse gas emissions across the City by 80 percent by 2050.

**MOIA ActionNYC.** The 2017 Executive Plan includes \$1 million for DCAS to support the Mayor's Office of Immigrant Affairs with setup, operations, and marketing related to the Obama Administration's Deferred Action Plan, should the United States' Supreme Court rule in its favor.

**Public Safety Answering Center II (PSAC II).** The 2017 Executive Plan includes \$1.4 million for building security staff and supplies at PSAC II in the Bronx. This new funding is on top of the \$5.1 million investment made in Preliminary Plan. PASC II will augment and provide redundancy to the current emergency 911 response services in New York City and is critical to improving the City's emergency communication systems and 911 call response times. The majority of funding for PSACII is in the Department of Information Technology and Telecommunications' budget.

**346 Broadway.** The 2017 Executive Plan includes \$1.4 million for a lease hold and \$1.4 million for tax assessment for 346 Broadway, which the City sold in Fiscal 2014. The City is liable for the property taxes for the building and an occupancy fee until all government agencies vacate it.

New York State Office of Court Administration's (OCA) Summons Court is the last remaining agency to vacate, whose lease was not expected to be renewed for another year. DCAS received \$1.4 million in State funding which will be used to pay for the property taxes. DCAS also received \$1.4 million in State funding for the space that OCA's Summons Court occupied when they move to One Centre Street, which is expected by the end of 2016.

**Fiscal Year Funding Rollover.** The Fiscal 2017 Executive Plan includes \$19 million in funding that will roll from Fiscal 2016 to Fiscal 2017. The roll results from dedicated yet unused funding for ongoing projects scheduled for completion after the fiscal year ends. Otherwise, if there were a surplus, it would be returned to the General Fund.

## Other Highlights

**Clean Heat Replenishment.** The Fiscal 2017 Executive Plan includes \$4.5 million in Fiscal 2018 and Fiscal 2019 for clean heat replenishment. This is part of the City's goal to reduce greenhouse gas emissions.

**Citywide Heat, Light, and Power Budget.** Funding for citywide heat, light, and power expenditures is now a part of the Department's Energy Conservation Division other than personal services (OTPS) budget, formally in the OTPS budget of Asset Management-Public Facilities Division. The chart below breaks out the various funding sources that comprise the HLP budget. Other categorical funds, approximately \$76 million in Fiscal 2017, represent reimbursements from the Health and Hospitals Corporation for heat, light and power expenses. Intra-city funds, which account for 85 percent of the entire heat, light and power budget for Fiscal 2017, represent transfers from other agencies. City funds go toward paying expenditures related to city-owned facilities managed directly by DCAS.

| <b>HEAT, LIGHT, AND POWER FIVE-YEAR FUNDING ANALYSIS</b> <i>(Dollars in Thousands)</i> |                  |                  |                  |                  |                  |                  |                  |
|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Funding Source   | Actual           |                  |                  |                  |                  | Executive Plan   |                  |
|  | FY11             | FY12             | FY13             | FY14             | FY15             | FY16             | FY17             |
| City Total   | \$33,730         | \$24,250         | \$32,892         | \$29,024         | \$28,852         | \$27,705         | \$25,738         |
| Other Cat  | \$88,260         | \$86,220         | \$84,978         | \$86,972         | \$81,834         | \$71,782         | \$75,609         |
| State  | \$423            | \$435            | \$438            | \$439            | \$421            | \$500            | \$450            |
| Intra-City   | \$654,735        | \$625,918        | \$641,996        | \$684,317        | \$633,972        | \$569,839        | \$604,317        |
| <b>Total</b>   | <b>\$777,148</b> | <b>\$736,823</b> | <b>\$760,304</b> | <b>\$800,751</b> | <b>\$745,079</b> | <b>\$669,826</b> | <b>\$706,114</b> |

Total spending on heat, light, and power has begun to decrease since a five-year peak in Fiscal 2014 of \$800 million. The planned spending for Fiscal 2017, if achieved, would represent a historic low.

The Executive Plan includes a baseline reduction of \$50.1 million in the HLP budget due to lower fuel prices and anticipated future savings. The HLP budget is often impacted by variables outside of the City's control, including weather patterns and the price of oil.

## Preliminary Budget Highlights

- **Private School Security Initiative.** The Preliminary Plan included \$19.8 million to provide security guards for an estimated 299 non-public schools. This initiative is the result of Council legislation passed in December of 2015.
- **Public Safety Answering Center II (PSAC II).** Of the total increase in DCAS' personnel services funding in the Fiscal 2017 Preliminary Plan since Adoption, 89 percent was allocated to building maintenance and security staff at PSAC II in the Bronx. Baseline funding of \$5 million will support 82 full-time positions, including 61 for building maintenance and 21 for security.
- **Fire Safety.** The Budget actions related to fire safety since the Fiscal 2016 Budget was adopted totaled \$2 million in the Preliminary Plan. Specifically, this is funding for replacing smoke detectors, a prevailing wage increase related to fire alarms, replacing batteries for fire alarm systems, and hiring fire safety watch guards and one fire safety trainer.

## Miscellaneous Revenue

DCAS generates revenue from a wide range of sources that include license and service fees, equipment, commercial rent reimbursement payments, and occasional property sales. The chart below shows the Department's major miscellaneous revenue sources. Miscellaneous revenue generated by DCAS contributes to the City's General Fund and therefore is not a dedicated funding source for the Department.

The decrease in commercial rent can be attributed to the sale of a city-owned property in Times Square occupied by the Marriott Marquis. Because the Marriott now owns the property, the City no longer collects commercial rent on it. However, the Marriott now pays property taxes.

| DCAS Miscellaneous Revenue Budget Overview |                 |                 |                 |                  |                 |
|--|-----------------|-----------------|-----------------|------------------|-----------------|
| <i>Dollars in Thousands</i>                |                 |                 |                 |                  |                 |
| Revenue Sources                            | 2013            | 2014            | 2015            | Executive Plan   |                 |
|  | Actual          | Actual          | Actual          | 2016             | 2017            |
| BSA filing fees                            | 1,992           | 1,958           | 1,881           | 1,696            | 1,696           |
| City publishing center                     | 1,123           | 983             | 1,204           | 792              | 743             |
| Civil service exam fees                    | 4,258           | 4,709           | 10,707          | 3,760            | 3,760           |
| Claims for damage to vehic.                | 618             | 559             | 636             | 585              | 735             |
| Commercial rents                           | 69,602          | 64,957          | 55,468          | 42,077           | 42,077          |
| Down payment for property sale             | 0               | 0               | 446             | 29,225           | 0               |
| Mortgage payment non inrem                 | 874             | 1,550           | 912             | 9474             | 500             |
| Salvage (autos, equip. & oth.)             | 4,943           | 9,892           | 10,406          | 10,193           | 6,893           |
| Third party gas and electric               | 9,610           | 4,215           | 3,971           | 5,000            | 3,800           |
| All Other Revenue                          | 144             | 227             | 498             | 1,987            | 2,199           |
| <b>TOTAL</b>                               | <b>\$93,163</b> | <b>\$89,048</b> | <b>\$86,129</b> | <b>\$104,789</b> | <b>\$62,403</b> |

## DCAS Capital Program

### Capital Commitment Plan

The Fiscal 2017 Executive Budget Capital Commitment Plan includes \$3.1 billion in Fiscal 2016-2020 for DCAS-managed projects (including City and Non-City funds). This represents approximately four percent of the City's total \$67.1 billion Executive Plan for Fiscal 2016-2020. DCAS manages both citywide and agency specific capital projects, therefore its capital program includes funding across several capital program areas.

The agency's Executive Commitment Plan for Fiscal 2016-2020 is 18 percent greater than the \$2.6 billion scheduled in the Preliminary Commitment Plan, an increase of \$483 million. The majority of capital projects span multiple fiscal years, and it is, therefore common practice for an agency to roll unspent capital funds into future fiscal years. In Fiscal 2015, the Department of Citywide Administrative Services committed \$390 million, or 40 percent of its annual capital plan. Therefore, it is assumed that a significant portion of the agency's Fiscal 2016 Capital Plan will be rolled into Fiscal 2017, increasing the size of the Fiscal 2017-2020 Capital Plan as reflected in the chart below.

| DCAS 2016-2020 Capital Commitment Plan |           |             |           |           |           |                    |
|--|-----------|-------------|-----------|-----------|-----------|--------------------|
| <i>Dollars in Thousands</i>            |           |             |           |           |           |                    |
|  | 2016      | 2017        | 2018      | 2019      | 2020      | Total              |
| <b>Preliminary Plan</b>                | \$403,368 | \$596,795   | \$554,936 | \$523,936 | \$589,472 | <b>\$2,668,507</b> |
| <b>Executive Plan</b>                  | \$257,652 | \$1,025,239 | \$726,458 | \$526,778 | \$615,612 | <b>\$3,151,739</b> |
| <b>Change</b>                          | (145,716) | 428,444     | 171,522   | 2,842     | 26,140    | 483,232            |
| <b>Percentage Change</b>               | (36%)     | 72%         | 31%       | 1%        | 4%        | 18%                |

Source: OMB Fiscal 2017 Executive Capital Commitment Plan

### Executive Capital Budget Highlights

**Citywide Equipment and Other Citywide Capital Needs.** DCAS' Capital Program for Fiscal 2016-2020 includes \$1.5 billion to purchase equipment and services and fund energy efficiency and sustainability projects, including citywide resiliency measures. Of the \$483 million increase, 92 percent or \$444 million is for citywide resiliency measures, specifically eastside coastal resiliency project and special initiatives for resiliency and rebuilding in the Lower East Side and Chinatown, also known as the "Two Bridges" neighborhoods. The eastside coastal resiliency project, a floodwall that aims to protect the City from storm surges while also serving an open green space for the public on the East River, will stretch from Montgomery Street to 23rd Street.

**Energy Efficiency and Sustainability.** The Fiscal 2017 Executive Capital Commitment Plan includes \$932 million in Fiscal 2016-2020 for DCAS-managed Energy Efficiency and Sustainability capital projects, of which 93 percent is in two capital project lump sums: One-NYC and Energy Efficiency Project related to PlaNYC.

**Courts.** The Fiscal 2017 Executive Capital Commitment Plan includes \$824 million in Fiscal 2016-2020 for DCAS-managed courts capital projects, of which \$44.8 million is for fire protection and sprinklers at 851 Grand Concourse.

Funding for courts projects is managed in collaboration with the Dormitory Authority of New York State, a public benefit corporation serving the citizens of New York State through construction and financing programs. Pursuant to New York State law, localities are responsible for the provision of adequate and sufficient court facilities. To comply with this mandate, New York City is required to submit a court facilities capital plan to the State for approval.

**Public Buildings.** DCAS' Capital Program for Fiscal 2016-2020 includes \$615 million for the rehabilitation and renovation of city-owned office space and leased space, legal mandates and correction of unsafe conditions. The majority of funding in this program area resides in lump sum project lines as specific projects have yet to be identified. Of the five-year total, \$32.5 million is for fire protection and sprinklers at 80 Centre St and \$26.5 million for an electrical upgrade and emergency generator at 210 Joralemon St.

**Real Property.** The Fiscal 2017 Executive Capital Commitment Plan includes \$118 million in Fiscal 2016-2020 for the City's Real Property capital program. The overwhelming majority of this funding is allocated for waterfront resiliency measures and various waterfront property reconstruction.

### Agency Projects Managed by DCAS

Large scale funding in Fiscal 2016-2020 for agency projects managed by DCAS include:

- **New York City Police Department (NYPD).** Planned commitments to improvements to NYPD properties total \$19.8 million for Fiscal 2016-2020, including \$3.6 million for the College Point tow pound.

| DCAS Capital Program        |                  |                    |                  |                  |                  |                    |
|-----------------------------|------------------|--------------------|------------------|------------------|------------------|--------------------|
| <i>Dollars in Thousands</i> | Fiscal<br>2016   | Fiscal<br>2017     | Fiscal<br>2018   | Fiscal<br>2019   | Fiscal<br>2020   | 2016-2020          |
| ACS                         | 32               | 926                | -                | -                | -                | 958                |
| Correction                  | 634              | -                  | -                | -                | -                | 634                |
| Courts                      | 92,107           | 147,704            | 245,500          | 131,200          | 207,907          | 824,418            |
| DEP Equipment               | -                | 679                | -                | -                | -                | 679                |
| Dept. the Aging             | 344              | -                  | -                | -                | -                | 344                |
| EDC                         | 175              | 160                | -                | -                | -                | 335                |
| EDP Equip & Finance         | 85,206           | 630,114            | 234,208          | 261,749          | 340,337          | 1,551,614          |
| Fire                        | 886              | -                  | -                | -                | -                | 886                |
| Health                      | 24               | 66                 | -                | -                | -                | 90                 |
| H +H                        | 5,000            | -                  | -                | -                | -                | 5,000              |
| Human Resources             | 11,867           | 2,178              | -                | -                | -                | 14,045             |
| Police                      | 9,605            | 3,670              | 6,605            | -                | -                | 19,880             |
| Public Buildings            | 51,721           | 208,488            | 210,491          | 104,068          | 40,253           | 615,021            |
| Real Property               | 72               | 31,254             | 29,654           | 29,761           | 27,115           | 117,856            |
| Sanitation                  | (21)             | -                  | -                | -                | -                | (21)               |
| <b>TOTAL</b>                | <b>\$257,652</b> | <b>\$1,025,239</b> | <b>\$726,458</b> | <b>\$526,778</b> | <b>\$615,612</b> | <b>\$3,151,739</b> |



## Appendix 1: DCAS Fiscal 2017 Budget Actions since Fiscal 2016 Adoption

| <i>Dollars in Thousands</i>                          | FY 2016          |                  |                    | FY 2017          |                  |                    |
|--|------------------|------------------|--------------------|------------------|------------------|--------------------|
|  | City             | Non-City         | Total              | City             | Non-City         | Total              |
| <b>DCAS Budget as of the Adopted 2016 Budget</b>     | <b>\$290,369</b> | <b>\$892,855</b> | <b>\$1,183,224</b> | <b>\$264,984</b> | <b>\$891,806</b> | <b>\$1,156,790</b> |
| <b>New Needs</b>                                     |                  |                  |                    |                  |                  |                    |
| Private School Security Initiative                   | \$4,950          | \$0              | \$4,950            | \$19,800         | \$0              | \$19,800           |
| Public Safety Answering Center II                    | 2,309            | 0                | 2,309              | 5,130            | 0                | 5,130              |
| All Other PS New Needs                               | 1,318            | 27               | 1,345              | 2,550            | 55               | 2,605              |
| All Other OTPS New Needs                             | 1,935            | 0                | 1,935              | 943              | 0                | 943                |
| Vision Zero Truck Guard Program                      | 760              | 0                | 760                | 760              | 0                | 760                |
| Cooling Tower Treatment                              | 630              | 0                | 630                | 536              | 0                | 536                |
| Fire Safety Related                                  | 2,118            | 0                | 2,118              | 317              | 0                | 317                |
| PSAC II Maintenance/Security                         | 588              | 0                | 588                | 200              | 0                | 200                |
| Queens Borough Hall Atrium Staff                     | 53               | 0                | 53                 | 105              | 0                | 105                |
| Capitally Ineligible Items                           | 131              | 0                | 131                | 62               | 0                | 62                 |
| Electric Vehicles Purchase                           | 2,527            | 0                | 2,527              | 0                | 0                | 0                  |
| P.S. 90 Demolition                                   | 1,522            | 0                | 1,522              | 0                | 0                | 0                  |
| <b>Subtotal, New Needs</b>                           | <b>\$18,838</b>  | <b>\$29</b>      | <b>\$18,867</b>    | <b>\$30,403</b>  | <b>\$55</b>      | <b>\$30,458</b>    |
| <b>Other Adjustments</b>                             |                  |                  |                    |                  |                  |                    |
| Offsets (Lease, Energy, WEX)                         | \$6,336          | \$0              | \$6,336            | \$2,942          | \$0              | \$2,942            |
| Collective Bargaining Agreements                     | 1,077            | 454              | 1,532              | 1,264            | 528              | 1,792              |
| Other State  | 0                | 3,546            | 3,546              | 0                | 372              | 372                |
| Other City   | (347)            | 0                | (347)              | 110              | 0                | 110                |
| Other Fed-Other/CD                                   | 0                | 1,632            | 1,632              | 0                | 82               | 82                 |
| Storehouse   | 0                | 3,298            | 3,298              | 0                | 68               | 68                 |
| Auto Parts   | 0                | 6,500            | 6,500              | 0                | 0                | 0                  |
| Vendor Managed Stockroom                             | 0                | 2,000            | 2,000              | 0                | 0                | 0                  |
| 49-51 Chambers Tax Reimb                             | 0                | 996              | 996                | 0                | 0                | 0                  |
| Other Categorical                                    | 0                | 639              | 639                | 0                | 0                | 0                  |
| IFA Adjustment                                       | 0                | (116)            | (116)              | 0                | (116)            | (116)              |
| Other Inter City                                     | 0                | 16,452           | 16,452             | 0                | (730)            | (730)              |
| Savings (Lease, Energy, Wex)                         | (6,336)          | 0                | (6,336)            | (2,942)          | 0                | (2,942)            |
| <b>Subtotal, Other Adjustments</b>                   | <b>\$730</b>     | <b>\$35,401</b>  | <b>\$36,131</b>    | <b>\$1,374</b>   | <b>\$204</b>     | <b>\$1,578</b>     |
| <b>TOTAL, All Changes</b>                            | <b>\$19,569</b>  | <b>\$35,430</b>  | <b>\$54,998</b>    | <b>\$31,778</b>  | <b>\$258</b>     | <b>\$32,036</b>    |
| <b>DCAS Budget as of the Preliminary 2017 Budget</b> | <b>\$309,938</b> | <b>\$928,285</b> | <b>\$1,238,222</b> | <b>\$296,762</b> | <b>\$892,064</b> | <b>\$1,188,826</b> |
| <b>New Needs - Exec. 2017</b>                        |                  |                  |                    |                  |                  |                    |
| 22 Reade Painting and Carpeting                      | \$489            | \$0              | \$489              | \$0              | \$0              | \$0                |
| 346 Broadway Holdover Lease                          | 0                | 0                | 0                  | 1385             | 0                | 1385               |
| 346 Broadway Tax Assessment                          | 0                | 0                | 0                  | 1385             | 0                | 1385               |
| Build-out at 253 Broadway                            | 1165             | 0                | 1165               | 0                | 0                | 0                  |
| Citywide Div. & Equal CDEEO Train.                   | 0                | 0                | 0                  | 253              | 0                | 253                |

| <i>Dollars in Thousands</i>                             | FY 2016           |                   |                    | FY 2017          |                   |                    |
|---|-------------------|-------------------|--------------------|------------------|-------------------|--------------------|
|   | City              | Non-City          | Total              | City             | Non-City          | Total              |
| Civil Service Staffing and Projects                     | 0                 | 0                 | 0                  | 556              | 0                 | 556                |
| Electric Vehicles                                       | 0                 | 0                 | 0                  | 2965             | 0                 | 2965               |
| Facade Repairs at 60 Lafayette                          | 0                 | 0                 | 0                  | 131              | 0                 | 131                |
| Fire Safety Watch Guards                                | 218               | 0                 | 218                | 0                | 0                 | 0                  |
| Life and Safety Measures                                | 1041              | 0                 | 1041               | 0                | 0                 | 0                  |
| MOIA ActionNYC/Language Access                          | 0                 | 0                 | 0                  | 1064             | 0                 | 1064               |
| One Time Lease Costs for 42 Bway.                       | 0                 | 0                 | 0                  | 0                | 820               | 820                |
| Operation of Computer-Based Testing                     | 0                 | 0                 | 0                  | 717              | 0                 | 717                |
| Prevailing Wage Increase                                | 46                | 0                 | 46                 | 91               | 0                 | 91                 |
| Private School Security                                 | 43                | 0                 | 43                 | 485              | 0                 | 485                |
| Public Safety Answering Center II                       | 0                 | 0                 | 0                  | 1380             | 0                 | 1380               |
| Space Meas. of Court Facilities                         | 0                 | 0                 | 0                  | 600              | 0                 | 600                |
| Staffing for Real Estate and Leasing                    | 0                 | 0                 | 0                  | 200              | 0                 | 200                |
| Survey Court Builds for ADA Comp.                       | 0                 | 0                 | 0                  | 750              | 0                 | 750                |
| <b>Subtotal, New Needs</b>                              | <b>\$3,004</b>    | <b>\$0</b>        | <b>\$3,002</b>     | <b>\$11,962</b>  | <b>\$824</b>      | <b>\$12,785</b>    |
| <b>Other Adjustments - Exec. 2017</b>                   |                   |                   |                    |                  |                   |                    |
| Offsets (Lease, WEX)                                    | (\$1,394)         | \$1,394           | \$0                | \$1,000          | \$0               | \$1,000            |
| Lease Adjustment  | 0                 | 0                 | 0                  | (1201)           | 4611              | 3410               |
| Lease Audit Savings                                     | 0                 | 0                 | 0                  | (1000)           | 0                 | (1000)             |
| Lease Negotiators                                       | 0                 | 0                 | 0                  | 300              | 0                 | 300                |
| Heat Light and Power                                    | (4712)            | (87096)           | (91808)            | (2069)           | (48840)           | (50909)            |
| Storehouse Related                                      | 0                 | 48                | 48                 | 0                | 5                 | 5                  |
| Auto Parts  | 0                 | 1300              | 1300               | 0                | 0                 | 0                  |
| Collective Bargaining                                   | 131               | 196               | 327                | 191              | 284               | 475                |
| GPC -DCAS   | 0                 | 3830              | 3830               | 0                | 4000              | 4000               |
| Vendor managed stockroom                                | 0                 | 1750              | 1750               | 0                | 0                 | 0                  |
| Bio-diesel Fuel Credit Rebate Adjustment                | 1394              | 0                 | 1394               | 0                | 0                 | 0                  |
| Muni Building Project-DCAS                              | 0                 | 593               | 593                | 0                | 0                 | 0                  |
| IFA Adjustment  | 0                 | (550)             | (550)              | 0                | 0                 | 0                  |
| 2 Washington Lease Savings                              | (926)             | 0                 | (926)              | (926)            | 0                 | (926)              |
| Personal Services Accruals                              | (2000)            | 0                 | (2000)             | 0                | 0                 | 0                  |
| Fiscal Year Rollover                                    | (18992)           | 0                 | (18992)            | 18992            | 0                 | 18992              |
| Other Intra-City  | 0                 | 283               | 283                | 0                | 3                 | 3                  |
| Other Categorical                                       | 0                 | 159               | 159                | 0                | 0                 | 0                  |
| All Other Adjustments                                   | (130)             | 2143              | 2013               | (2113)           | 335               | (1778)             |
| <b>Subtotal, Other Adjustments</b>                      | <b>(\$26,629)</b> | <b>(\$75,950)</b> | <b>(\$102,579)</b> | <b>\$13,174</b>  | <b>(\$39,606)</b> | <b>(\$26,432)</b>  |
| <b>TOTAL, All Changes - Exec. 2017</b>                  | <b>(\$23,624)</b> | <b>(\$75,950)</b> | <b>(\$99,577)</b>  | <b>\$25,136</b>  | <b>(\$38,782)</b> | <b>(\$13,647)</b>  |
| <b>DCAS Budget as of the Fiscal 2017 Executive Plan</b> | <b>\$286,314</b>  | <b>\$852,335</b>  | <b>\$1,138,645</b> | <b>\$321,898</b> | <b>\$853,282</b>  | <b>\$1,175,179</b> |