CITY COUNCIL
CITY OF NEW YORK

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TRANSCRIPT OF THE MINUTES

Of the

COMMITTEE ON HIGHER EDUCATION

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January 14, 2016 Start: 1:14 p.m. Recess: 4:11 p.m.

HELD AT: Committee Room- City Hall

B E F O R E: INEZ D. BARRON

Chairperson

COUNCIL MEMBERS: James Vacca

Fernando Cabrera
Jumaane D. Williams
Laurie A. Cumbo
Ydanis A. Rodriguez
Vanessa L. Gibson

A P P E A R A N C E S (CONTINUED)

Michaela Daniel, Senior Policy Advisor Office of Deputy Mayor Richard Buery

Sharissa Townsend
Office of Deputy Mayor Richard Buery

Ashley Thompson, University Association Dean Academic Affairs, Central Office City University of New York CUNY's

Larry Patterson
Academic Student Project/Support Manager
NYC Men Teach Initiative, Brooklyn College
Brooklyn College Black and Latino Male Initiative

Ms. Riza Sterling, Teacher English Language Arts IS-218 in Washington Heights

Mary Erina Driscoll Dean and Harold Kobliner Chair in Education School of Education City College of New York

Arnold Spinner, Interim Dean Graduate School of Education Touro College

Dr. Dwight Manning, Associate Director Office of Teacher Education Teachers College Columbia University

Debbie Meyer Dyslexic People

Maggie Moroff, Special Education Policy Coordinator Advocates for Children of New York

David Gerwin, Social Studies Teacher Queens College

Michael Sampson Dean School of Education St. John's University

Alyssa Sorio, Student at City College of New York Student Organizer, United Students Against Sweat Shops and Students for Educational Rights

Caryn Donovan, Assistant Dean of Research Adelphi University Appearing for: Jane Ashdown, Dean Adelphi University

Rachel Chapman, Doctoral Student of Urban Education Graduate Center and Teaching Fellow Department of Elementary Ed, Queens College

David Bloomfield, Professor Education Leadership Law and Policy Brooklyn College and CUNY Graduate Center

David Suker, Teacher Queens Plaza North NYC Department of Education 2 [sound check, pause]

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3 CHAIRPERSON BARRON: Good afternoon, 4 I'm Council Member Inez Barron, Chair of everyone. 5 the Committee on Higher Education. Today's hearing 6 will inquire into whether New York area teaching schools and programs are adequately preparing their 8 graduates to teach in the New York City public schools. Before we begin, I want to say a few things 10 about what is being said about CUNY at the state and 11 federal level. During Tuesday's State of the Union 12 Address, the President recommitted himself to his 13 plan to provide free community college to everyone 14 incentivizing the states to subsidize tuition. 15 Yesterday, during the State of the State Address, Governor Cuomo announced his intention to pull away 16 from the State's commitment to CUNY by shifting half 17 18 a billion dollars of the State's obligation to fund 19 CUNY's senior colleges onto the City. This is 20 totally unacceptable. As many of you probably know, 21 my husband, Assembly Member Charles Barron, 2.2 interjected his comments into the stated address 23 because he called attention to the Governor's cuts to 24 education and the State's failure to pay the City the 25 \$5.9 billion it was ordered to pay for failing to

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adequately fund the education of black and brown The Governor's proposal is a further attack on the education of black and brown people, and all of the children of this city. We will address it fully and appropriately during our March budget hearings. But moving onto today's agenda. According to the United State Department--United States Department of Education, teacher preparation is one of the strongest factors in student learning. quality of a teacher's preparation program can have a greater impact on student outcomes than poverty. all know that a great teacher can change a student's life. However, according to Arthur Levin, the former President of Columbia University Teacher's College, at the schools that prepare teachers to teach, quote "teacher education" is regarded by university professors and administrators inside and outside of the education suit--the education school as one of the poorest quality campus units. Among high school principals, the view of teacher preparation is similarly dim especially when it comes to teachers' ability to work with students from varied cultural backgrounds, their ability to work with parents, and their ability to work with students with limited

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2 English proficiency. In New York City, which has one 3 of the largest and most diverse student populations 4 in terms of race, culture, class and ability, it is vitally important that we have a teaching population 5 that is prepared to work with students of all 6 7 different backgrounds and with all different needs. 8 And as a former teacher and principal, I will also say that it is important for any teacher to respect their students, and to treat them not merely as 10 11 children but as people with their own personalities. 12 That is a skill that requires training and practice. 13 And when I'm speaking of training teachers, I'm 14 talking not just about the academics, but I'm talking 15 about including all of what we know to be various abilities and expressions of intelligences. And it 16 17 comes to mind Gardner's Multiple Phase of 18 Intelligences, which talks about visual and spatial, 19 verbal and linguistic, logical and mathical--20 mathematical, bodily and kinesthetic, musical, 21 interpersonal, intrapersonal and naturalists. I'm not just talking about what's in textbook, but 2.2 2.3 understanding that children are multifaceted, very complex, and that if teachers are going to be 24 successful, they've got to understand the various

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expressions of intelligence, and they've got to also have a very firm understanding of child development stages.

In the last several years, there's been an increased intention at the local state and national level on improving teacher preparation programs to ensure that they are meeting the needs of local school districts to make sure they have competent math and science teachers, and teachers trained to work with students who have special needs. In order to accomplish this, school systems and teaching programs need good data to determine which programs are working and which aren't. To this end in 2013, the New York City Department of Education released a set of teacher preparation program reports analyzing the hiring, retention and performance of recent hires who graduated from the 12 schools in the area that together provide the most teachers to the New York City school system. At the time of their release, former Chancellor Dennis Walcott said the reports would catalyze conversations between the Department of Education and teacher preparation programs in the area to promote the development of more programs and activities aligned with the

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department's needs. Today, I hope we will hear testimony about whether the metrics in those reports are valid, and if they are, what is being done to improve teacher preparation, and if not, what are the best practices for assessing teacher preparation and what should be done with that information to improve the educational opportunities for all student--for all New Yorkers. I do hope also that we'll have an opportunity to address both the traditional and nontraditional paths to teaching. Traditional, we know you've got to go through a training program, bachelor's degree and some type of teaching experience in the classroom, student teaching. The non-traditional approach does not require that. Teaching fellows and teach for America, and we want to also look to see what kinds of differences may exist in the effectiveness of persons who come through those programs. Before we begin, I'd like to recognize a member of the Higher Education Committee who is present, my colleague Mr. Vacca. And, I'd also like to thank the CUNY liaison and Legislative Director, my staffer Ms. Indigo Washington; the Committee's Policy Analyst Chloe Rivera; our Financial Analyst Jessica Dodson; and the Committee's

Michaela Daniel, Senior Policy Advisor to Deputy 2 3 Mayor Richard Buery. This is my colleague Sharissa 4 [sp?] Townsend. The Deputy Mayor is unable to attend today's hear, and I'm here to read his testimony for 5 [pause] Chairwoman Barron and Higher 6 the record. Education Committee members, thank you for inviting 8 me to submit testimony on this important topic. you know, the Mayor has asked me to serve as the city's liaison to the City University of New York, 10 11 taking over the role from First Deputy Mayor Tony 12 Shorris. This is a very recent change, and I regret 13 that I was not able to appear in person for this 14 hearing. I very much appreciate the opportunity to 15 have my colleagues present this testimony. Ensuring 16 that classrooms are places where students of all 17 backgrounds succeed is of vital importance to this 18 administration. The Mayor made this clear in his 19 Equity and Excellence speech last fall announcing reforms that he and Chancellor Farina know will 20 21 prepare New York City students for college and careers. At the forefront of this work are New York 2.2 2.3 City's teachers. Preparing them to succeed in their work in the classroom is essential to ensure that our 24 25 children are ready to thrive as adults. The success

2 of initiatives like AP For All and Eligible for All 3 depends on our teachers. Our city has a number of 4 public and private teacher preparation programs that have and will continue to produce effective educators. CUNY alone enrolls over 16,000 in their 6 7 Teacher Education programs. An initiative in my portfolio that builds on this work and of which I am 8 especially proud is NYC Men Teach. Through collaboration between CUNY, the Department of 10 11 Education and the Center for Economic Opportunity, 12 NYC Men Teach will support the preparations, 13 recruitment and professional development of a thousand men of color. The initiative will benefit 14 15 both the profession and the diver students that enter 16 our schools everyday. Currently men of color account 17 for only 8.6 of our entire teaching profession with 18 the city, even though over 40% of our students are 19 Black, Latino and Asian males. This initiative has 20 the potential to impact the lives of millions of 21 young people within the city as they see more of 2.2 themselves while they learn. NYC Men Teach also aims 2.3 to empower teachers with the tools and skills necessary to educate and encourage our future leaders 24 using culturally relevant and data driven strategies. 25

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As you know, I have also overseen the expansion of Pre-K for All over the past two years. Through that expansion, thousands of teachers now educate more than 68,000 four-year-olds across New York City. have worked closely with colleges, universities, and early childhood experts such as CUNY to recruit teachers and provide training and support during the summer and school for Pre-K for all teacher, teacher assistants and leaders. This year over 5,500 educators across all Pre-K settings in district schools, NYC Early Education centers and charter schools are receiving ongoing professional development aligned to their Pre-K program's assigned curriculum. As Chancellor Farina noted when she kicked off last summer's trainings, school is never out for New York City's committed teachers. Improved and consistent training will lead to better results for our four-year-olds. The work of collaboration with our universities to improve teacher training is vitally important to this administration and is core to so much of the work we do. This work is personal for the Mayor so I will close with his own words from the early days of our Pre-K for All expansion. said, "No single factor is more important to staring

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a child's education right than ensuring that child has an excellent teacher. I have seen what a difference it can make first hand with my own children." Thank you again for inviting me to testify today. I look forward to working with you and this committee in my new role moving forward.

And I am happy now to take your questions. As the deputy mentioned—the Deputy Mayor mentioned in his testimony, we are recently transitioning to our new role as community liaison. So I will be taking notes during the Q&A to guide our future work, and the partnership between our office and this committee.

CHAIRPERSON BARRON: Thank you. I want to thank you for coming, and for presenting this testimony, and we certainly understand that it's your first to this capacity, and what we will do is offer questions that you can take back and bring and answer for us.

MICHAELA DANIEL: Perfect.

CHAIRPERSON BARRON: In terms of the New York City Men Teach--

MICHAELA DANIEL: [interposing] Uh-huh]

CHAIRPERSON BARRON: --when did that

initiative start, and how is it functioning? How--

1	COMMITTEE ON HIGHER EDUCATION 14
2	who's working on that, and what outreach have you
3	done?
4	MICHAELA DANIEL: Great. Give me one
5	second to confer with my colleague?
6	CHAIRPERSON BARRON: Okay. [pause]
7	MICHAELA DANIEL: So, this is an inan
8	initiative that launchedrecently launched this, um,
9	and it is, um, a partnership with CUNY, as I said and
10	the DOE. Um, and it's working to implement best
11	practices across the nine CUNY campuses that will
12	really support this work. Um, I think itit would
13	make sense to do a briefing for you and for the
14	committee on this more broadly. So, I'll keep it
15	general for now, but we can set that up.
16	CHAIRPERSON BARRON: Thank you. So it's
17	with all of the CUNY institutions, 19 of the CUNY
18	institutions as you're looking to poll?
19	MICHAELA DANIEL: So mymy understanding
20	is that right now they're focusing on nine campuses
21	for
22	CHAIRPERSON BARRON: [interposing] Nine.
23	MICHAELA DANIEL:state foremost, and
24	thenandand building on that work there.

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CHAIRPERSON BARRON: So do you know if
the program plans to pull in students who are not
already in education, or is it designed to try to get
them to commit to come to New York City schools?
And, will there be any kind of partnership to other
institutions beyond CUNY, or are we just going to do
the initial and see how that works?

MICHAELA DANIEL: So, the--the initiative seeks to broaden the ways folks can enter into the teaching profession to increase the pipeline of educators through new programming and additional support. To increase the pool of aspiring teachers by executing a robust outreach campaign focusing on CUNY students in senior and community colleges, on certified teacher candidates, on out-of-state candidates and on career changers and other professionals. And then seeks to impact hiring and provide a solid start in the profession by creating a principals network offering a summer bridge experience and building a robust participant community and mentoring network to add supports for teachers of color and provide leadership development opportunities.

2	CHAIRPERSON BARRON: So at the conclusion
3	of someone participating in this program, would they
4	go through the traditional route of certification, or
5	would it be the alternative non-traditional route?
6	Would they have gone through a series of student
7	teaching and student education classes?
8	MICHAELA DANIEL: So, one of the key ways
9	that theythat they recruit teachers, and it's
10	through the traditional teacher prep programs.
11	Correct.
12	CHAIRPERSON BARRON: Okay, and you talk
13	about the fact that only 8.6 of the teaching
14	profession in the city are, in fact, men of color.
15	MICHAELA DANIEL: Correct.
16	CHAIRPERSON BARRON: Doesn't that
17	represent a decrease in the number of men of color
18	who had been teaching? If you don't know, then if
19	you could get me the figures. (sic)
20	MICHAELA DANIEL: [interposing] I don't
21	know thethethe answer to that question.
22	CHAIRPERSON BARRON: [interposing] Right.
23	MICHAELA DANIEL:but I will make a

note to get that.

CHAIRPERSON BARRON: [interposing] I
think that represents a decrease, and it's something
that really is very concerning and troubling to me.
Why did we lose the populationthe percentage that
we had, and what can we do to really look to rere-
establish that number? I understand this program is
here. And, also an additional question. Do you
intend on doing outreach to perhaps the historical
black universities and colleges to try to recruit
some of their graduates to come to New York City to
work and to teach? In terms of the expansion of the
Pre-K program

MICHAELA DANIEL: [interposing] Uh-huh.

CHAIRPERSON BARRON: --I taught prekindergarten for I think one year, and for anyone who
thinks that that's an easy task to engage and
stimulate and, you know, attend to all of the needs
of a child who's four years old, it's not.

MICHAELA DANIEL: It's not.

CHAIRPERSON BARRON: It's very demanding.

Very demanding and in terms of the training that goes specifically for teachers to address that age group as well as teachers for ELL students and those special populations of special needs children, is

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there a particular program in terms of special needs children, ELL, that seeks to increase that body of teachers coming in for that population? Because they certainly have special needs. So if you could get that.

MICHAELA DANIEL: I will make sure that we--when we follow up we will have more specifics on those populations especially in the training around it.

CHAIRPERSON BARRON: Okay. I'm going to ask my colleagues if you have any questions? No.

Okay, good, and let me just see. [pause] No, okay.

So I referenced the 2000--2013 Teacher Preparation

Report that was released under the former chancellor.

If you could get me information, as to whether or not this administration is following with that or intends to revise that or have another study, that would be helpful.

MICHAELA DANIEL: Great.

CHAIRPERSON BARRON: And an additional question that I have is do you have data regarding the number of teachers hired through the traditional pathway as compared to the non-traditional pathway?

Because I received a call from someone who said that

working with you, and with the committee as we

CHAIRPERSON BARRON: Thank you.

transfer in--into this new role.

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1 2 MICHAELA DANIEL: Thank you. 3 CHAIRPERSON BARRON: Thank you for 4 coming. I'm going to call the next panel. Ms. Reza 5 Sterling, Hunter College Alum; Lawrence Patterson from Brooklyn College; Ashley Thompson, University 6 7 Associate -- Associate Dean for Academic Affairs from 8 CUNY, and Mary Arena Driscoll from CUNY. If you would come up and take your seats. If you raise your right hand, so I can swear you in. Do you affirm to 10 11 tell the truth and the whole truth, and nothing but the truth in your testimony before this committee, 12 13 and to answer all questions honestly? 14 PANEL MEMBER: [off mic] Yeah. 15 PANEL MEMBER: [off mic] Yes, I do. 16 CHAIRPERSON BARRON: Thank you. Please 17 identify yourself, and you may begin. I'll start on 18 my far right. 19 ASHLEY THOMPSON: Okay. May I start? 20 Thank you. 21 PANEL MEMBER: [off mic] You can start.

ASHLEY THOMPSON: Thank you. My name is Ashley Thompson. Good afternoon. On behalf of his panel from the City University of New York, I would like to thank Chair Barron as well as all the members

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2 of the Committee on Higher Education for the 3 opportunity to speak to you on the question of the 4 City University of New York's preparation of New York 5 City teachers. My name is Ashley Thompson, and I serve as University Association Dean for Academic 6 7 Affairs at CUNY's Central Office. In this role, I 8 oversee teacher education programs at CUNY. pleased to tell you about our work with students in this important academic and workforce area. 10 11 joined today by Dr. Mary Driscoll, Dean of the School 12 of Education at City College; Mr. Larry Patterson, 13 Academic Student Support Manager for the NYC Men 14 Teach Initiative at Brooklyn College; and Ms. Riza 15 (sp?) Sterling, an English Language Arts Teacher at 16 IS 218 in Washington Heights and a graduate of Hunter We're also joined by other representatives 17 College. 18 from CUNY's schools of education in our audience, who 19 will be available, too, for any questions. Together 20 we will give testimony the question of CUNY's efforts 21 to provide New York City with high quality urban educators committed to teaching in our city's public 2.2 2.3 Specifically, you will hear about teacher education at CUNY, CUNY's partnership with the New 24 York City Department of Education, the DOE's Teacher 25

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Preparation Program Report, the NYC Men Teach Program and our commitment to developing a diverse teacher workforce, and testimony from one of our graduates about her journey into the classroom.

education program across the university from
associate to doctoral degree programs at 17 campuses.
About 7,000 students pursue graduate study, and
education is CUNY's largest discipline across masters
level programs. CUNY prepares teachers for
certification in nearly every subject area licensed
in New York State. And I've brought brochures for
you today, which lay out the education offerings at
CUNY. There are three panels on the front and one in
the back for your reference, and since this was
printed, CUNY has added even more programs.

National and State policy efforts to increase the quality of teachers by exerting pressure on teacher preparation programs. Since 2012, CUNY's teacher education programs have responded to the Regents Reform Agenda set out by New York State Education Department. From support faculty engagement with the Common Core State Standards to preparing students for new Teacher Certification

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Exams, to tackling new accreditation standards, CUNY has been proactive in its efforts to strengthen academic quality. At the same time, our mission requires that we prioritize access and opportunity to the various teacher pipelines that exist at CUNY. CUNY is the largest provider of teachers to the New York City Department of Education. For fall 2015, CUNY graduates comprised nearly a third of new teachers hired by the DOE. CUNY's schools were six of the top ten colleges in terms of number of graduates hired by the DOE. Queens College and Hunter College were the top two. Applicants from schools such as City College and Lehman College were our most diverse. With more than 60% of these school's applicants self-reporting a background from under-represented groups. In addition to countless local partnerships at the district and school building level, CUNY and the Department of Education meet regularly in a variety of settings, including the CUNY DOE Steering Committee, which guides the policy and practice across the institutions. My team within Academic Affairs actively plans with DOE's Office of Teacher Recruitment around anticipated hiring needs and processes. We communicate well and

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2 routinely discuss data such as the Teacher
3 Preparation Program Reports and our mutual desire to

4 share metrics, which give us more information about

5 how we can better support teachers in both pre-serve

as teachers and in-service teaching. CUNY is engaged

7 in work towards the Mayor's Equity and Excellence

8 Agenda, and supports priorities such as College

9 Access for All and Computer Science for All. For

10 example, CUNY and the DOE are partnering on a pilot

11 | this spring to bring middle-school student to CUNY

12 campuses for an age-appropriate experience that we

13 | would continue to deepen and expand.

Since 1870 when Hunter College was established as the first publicly funded tuition free teacher's college in the United States, the City University of New York has been a leader in educating this great city's children, impacting both pre-school to 12th grade, and higher education. CUNY offers a rich range of affordable high quality degree programs in education to thousands of students who benefit from our continual efforts to improve and innovate.

23 Thank you. [pause]

DEAN DRISCOLL: Good afternoon and thank you to the member of the Higher Education Committee

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and to the Chair for this opportunity to speak with you. My name is Mary Erina Driscoll, and I am the Dean and Harold Kobliner Chair in Education at the School of Education at the City College of New York located in Hamilton Heights. City College was founded in 1847 to educate what Townsend Harris termed the Children of the Whole People. Entwined with its rich history is a deep and continuing commitment to provide both excellence and access to a superb education. For nearly a century the City College School of Education has shared in that mission by preparing teachers and leaders who bring their many talents to our city's schools. present, we have approximately 1,800 students enrolled in preparation programs at the undergraduate and graduate level. Our school still serves an urban first generation and highly diverse population of students. Many of them come from city schools, and most want to return to teach and lead in those settings. The question we've been asked to address is critically important for at two reasons. First and foremost, concerns about the quality of the teaching force are fundamentally concerns about the welfare of the children and youth educated in New

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York City schools. Nothing is more crucial than their wellbeing. And good teachers are essential to providing an education that enhances and improves the life chances of the children of New York. ensuring opportunities to pursue a rigorous course of study in order to enter the teaching profession is also vital especially for the many first generation students who enroll at City College and other CUNY institutions. Our aspiring educators deserve high quality clinically rich experiences that enable them to achieve success in their chosen field. For many of our students this achievement brings social mobility as well, but our city gains, too, when those entrusted to teach our children embody the kind of global diversity that is the very lifeblood of New York. Let me offer you three examples to support my contention that City College adequately trains teachers. The first involves our ability to offer programs that recruit the most talented individuals and respond to the needs established by the New York City Department of Education. The second details particular programs that reflect our commitment to recruiting, developing and supporting a diverse cadre of talented urban teachers and leaders. And finally,

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I will discuss briefly some of the findings of the data report already referenced that offered helpful assessments of our graduates currently work in the So first, providing and adequate context for preparation requires devising a range of programs that expand opportunities to enter teaching at all phases of the life cycle. City College like most other CUNY schools attracts many individuals who come to education after they have completed a degree in another field. Indeed, the pipeline of teaching--for teaching in the 21st Century will fail if we cannot continue to attract talented individuals into teaching as a second or even a third career. Having flexibility in the design and delivery of our programs is a genuine asset. We can maximize our pool of potential aspirants and tailor our programs to meet the most critical needs of New York City school system, which is our primary post-graduation employer. At present, for example, we have two active cohorts of New York City teaching fellows who enroll in a clinically rich alternative preparation masters program, and who are preparing for certification in shortage areas such as bilingual special education, special education at the

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elementary and secondary level, and teachers of English as a second language. City College has a history of cooperating with non-profits such as Math for America to prepare secondary math teachers, another shortage area. We are collaborating through a math-science partnership grant with the New York City Department of Education to provide targeted professional development for middle-school science teachers. We are currently on our sixth cohort of practicing teachers who are subsidized by the New York City Department of Ed to complete the certification extension for bilingual education, which is a particularly need. And we were proud to be part of the Mayor's initiative to prepare new teachers for the Early Childhood classrooms that are now providing Pre-K experiences for thousands more city children.

Second, adequate preparation in New York
City means preparing teachers who are skilled
practitioners in urban schools. Those teachers must
understand the urban context and respect the
experiences of students, parents, and the families
who live there. They must also know how to use the
cultural and linguistic riches found in our city.

2 Maintaining a pipeline that recruits our own city 3 students and shepherds them through the rigors and 4 awards of a demand preparation program is imperative. City College benefits from its ability to access the 5 CUNY system when selecting candidates for our 6 7 undergraduate programs in particular. Most of our students in education comes to us as transfer 8 students from other CUNY institutions. We've developed success joint preparation programs with the 10 11 Borough of Manhattan Community College in bilingual and childhood education, which provide high quality 12 13 advisement and transition management for students who 14 apply and are accepted. Our Center for Worker 15 Education at City College collaborates with our school to provide excellent preparation for students 16 17 who work full time in day care and other Early 18 Childhood settings. In part, because of these 19 dedicated efforts we note that the demographic makeup 20 of our undergraduate population mirrors almost 21 completely the demographics of the New York City 2.2 Public Schools. Finally, with respect to examining 2.3 data on our students, in 2014, the New York City Department of Education provided us with a Teacher 24 Preparation Program Report that included the 25

information referenced about outcomes of our 2 3 graduates. Reviewing that data with our DOE 4 colleagues was a useful process, and we would 5 encourage future efforts in this area. I note in particular the data on the percentage of teachers 6 7 hired into the New York City Department of 8 Education's highest needs schools. We are proud that at City College more than 42% of our placements in the time period cited occurred in that quarter of New 10 11 York City schools where students and teachers faced 12 the greatest challenges. Measuring student learning 13 is important, and looking at how long teachers stay 14 is useful, but employing high quality teachers in these schools is essential if we want to be build a 15 16 better urban education system overall. Providing 17 data about our graduates also helps us to learn how 18 to do our work data. These data showed how us 19 important it was to devise some initiatives to 20 continue connections with our students teaching in 21 these most challenging settings. Our outreach to new 2.2 teachers last year taught us about the kind of 2.3 supports we could provide and gave us critical feedback on the areas in which graduates felt most 24 and least prepared. In addition, we are working with 25

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District 6 in Washington Heights to strengthen teaching through several initiatives, and are piloting a partnership among the DOE Office of Teacher Recruitment and Quality, PS 4, which is in District 6 and PS 161, which is in District 5, that will help us work better with cooperating teachers, connect student teaching and post-employment and craft first year experiences that provide ongoing support for our new graduates and the high need schools that employ them.

Let me conclude by saying that adequate is not enough for the children of New York. For all of us engaged in teacher preparation, it is important not only to raise the bar, but also to continue to demand the resources necessary to do this job well.

21st Century educator preparation will require us to partner in new and imaginative ways with those who share our mission. I speak not only for myself, but also for my colleagues in educator preparation when I say we welcome this challenge. We look forward to building new alliances in the service of the city's children. Thank you. [pause]

LARRY PATTERSON: I'm sorry. I'm sorry.

Good morning, Chair Barron. Greetings ladies and

2 gentlemen and Committee of Higher Education. 3 Larry Patterson, the former Project Manage of the 4 Brooklyn College Black and Latino Male Initiative. Working with the BLMI has been one of the most 5 gratifying experiences I've had in my professional 6 7 career in youth development. The program has grown in size and scope since I started in 2010. 8 Director Nicole Sinclair is one of the most brilliant and dynamic people I've had the great fortune to 10 11 work. Under Nicole's leadership, the Brooklyn 12 College BLMI was granted a \$99,000 grant, and also a \$1 million endowment from the Curtis Family 13 Foundation. BLMI now has an annual Herbert Kerr's 14 15 Leadership Academy Summer Institute, and an annual weekend summer retreat that was launched by Ms. 16 17 Sinclair. Prior to becoming part of the BLMI, I 18 taught in New York City Public School System for 19 seven years. So, I have an idea of some of the 20 challenges that exist with teaching in the public 21 school system. I had very little preparation prior to teaching and received little to no training or 2.2 2.3 mentoring once I started. It was literally a learnas-you-go experience. It was not until I started at 24 25 Brooklyn College as a staff member of the Black and

2 Latino Male Initiative and met Dr. Harun Karim (sp?), 3 who at the time was launching the Urban Community 4 Teacher's Project that I realized there was a science behind education. Although my duties focus mainly on BLMI, I was drawn to the UCT, Urban Community 6 7 Teachers program because of the unconventional 8 approach that was being employed to prepare the scholars. There were U--UCT members that were also BLMI members. So there was no--some overlap of the 10 11 two programs. The methods and strategies used to engage the students were innovative and effective. 12 13 Culturally responsive pedagogy, scholar led seminars, 14 field trips, national conferences, and consistent 15 authentic mentorship. I was able to apply many of 16 these approaches to the BLMI program. What we found 17 most effective was to use the city as a school by 18 accessing cultural institutions such as the African 19 Burial Ground, the Schomburg Center for Research and 20 Black Culture, the Studio Museum of Harlem, the 21 Brooklyn Museum of Art, and also attended the 20th 2.2 Anniversary of the Million Men March to name a few. 2.3 All of this off-campus engagement resulted in the young men of BLMI becoming more aware of the 24 25 multitude of resources around them, and a greater

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understanding of how to utilize them to their advantage. Over all, these experiences resulted in the scholars becoming more self-aware, sophisticated, and empowered. Student academic outcome was also improved by providing access to campus resources like in-house tutoring, personal counseling, advisement and one-on-one mentoring. The 2012-2013 BLMI cohort accumulated an average of 18.8 credits and finished with a 2.93 cumulative GPA. I know that many of the strategies, skills and experience of going from working with UCT and BLMI are transferrable to the new initiative led by Mayor Bill de Blasio, and actually, there's a flyer in your packet. Men Teach is an engagement and recruitment effort aimed to inspire more men of color to become teachers in New York City. CUNY's New York City Men Teach program will focus on recruiting 600 CUNY students into teacher education programs, and assisting them through graduation certification and hiring. Participating students will receive intensive advisement, academic support and financial assistance. Brooklyn College is one of the nine senior colleges launching New York City Men Teach at CUNY this spring. With the launch of New York City

Men Teach, there are nuances that need to be
considered regarding the cultural norms of our
scholars when preparing the next generation
educators. The impact of culture is too important to
overlook. The influence of history relating to that
culture is also central to the preparation of these
educators. I do not feel that these factors have
been adequately addressed by post-secondary
institutions in a holistic way when preparing
educators in an urban environment. In my opinion
this has had a detriment effect on our education
process. The good news is that through a program
like New York City Men Teach we can begin to create a
new model. Thank you.

CHAIRPERSON BARRON: Thank you. The next panelist.

RIZA STERLING: Good afternoon. I would like to thank all of the members of the Higher Education Committee for the opportunity to share my experiences this afternoon. My name is Riza Sterling and I am a teacher in IS 218 on 196th and Broadway. I have obtained a Bachelors in English, Secondary Education and Masters in Literacy from Hunter College. To me, college is solely about creating a

2 future where I would be financially stable. 3 partially--this is partially due to the fact that 4 less than a handful of my family members barely made it to college. I grew up in the South Bronx and 5 never really understood the purpose of education. So 6 7 becoming a teacher was the farthest thing from my 8 I knew that as a child it was a dream of mine, but by the time I finished high school, my confidence was diminished to the point where I couldn't take the 10 11 idea seriously. So, I admit I never truly thought 12 I'd follow through with the education program. 13 didn't even think I'd get accepted. I kept giving 14 myself ultimatums: If I don't get accepted, then 15 it's meant to be. If I make it through a year, it's good enough. I've done enough so I should just stop 16 17 here. Little did I know that all of this came from 18 the fear of not being good enough. It continued in 19 this way until I finally met teachers that built my 20 confidence back up piece by piece. Until this day, I 21 strive to transfer the same experience I had to my 2.2 students. As a Hunter undergraduate student, I was 2.3 greeted by compassionate professors who noticed my potential and set out to guide and encourage me 24 25 through my journey in becoming an educator. Not only

2 did they give me the confidence I needed to continue 3 with the program, they identified my strengths, and 4 explained how they would support me in the long run. 5 To start, the Hunter program managed to always maintain a balance between developmental and 6 7 practicum courses. As an undergraduate, I received 8 instruction in child development and then went--then was able to see the theory in practice when attending field work and student teaching. To add, Hunter 10 11 provided courses, which provided a plethora of 12 resources and trained me to construct lesson plans, 13 unit plans, materials, et cetera that spoke to 14 student equity. Throughout these courses, professors 15 always run back to the importance of teaching the 16 high need population, as well as the need to provide 17 these individuals with a voice. This spoke directly 18 to me as I come directly from that population. 19 Moreover, with the wave of Common Core alignment, 20 even though it had not yet been fully put in place, 21 professors began to prepare students in anticipation 2.2 of the standards. When moving into the literacy 2.3 masters program, I became more immersed in the standards, as I was to align every unit and 24 assessment to the Common Core. The notion that I was 25

2 to use the standards as guide for my objectives, 3 helped me in developing instruction as it gave me a 4 better sense of direction. In addition, professors did not solely focus on standards based instruction. They also embedded in me the importance of developing 6 student self-advocacy, and gave me a means to meet 8 this goal. The Hunter Education Program focused primarily on preparing me to address the high population of ELLs, special needs students, and 10 11 students coming from low-income backgrounds. I 12 learned about differentiation, learning styles, 13 academic language, English acquisition, et cetera. But one of the most significant aspects of the 14 15 program was the use of field work and student 16 teaching. Not only was I able to learn about 17 students' developmental stages, and the development 18 of instruction, I was able to see all of it in place. 19 Through my field work, I was able to see a variety of 20 teachers and visit and assortment of schools ranging 21 from middle school to high school. This real life 2.2 experience prepared me in more ways than one as I was 2.3 able to witness various teaching styles and techniques. In addition to field work, I was 24 25 required to participate in a semester of student

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teaching where I had to experience the pressures of teaching. I developed relationships with the students, created culturally responsive units and lesson plans, and learned how to be organized from my I was also provided with feedback from co-teacher. a Hunter Supervisor, which aided in my growth. Overall, Hunter used different methods of tracking my progression from digital portfolios to feedback from observations. This growth model gave me the chance to develop a work ethic--a work ethic that promotes ambition and determination in my pedagogy. end, I used my Hunter experience as a model for my teaching approach, and it has taken me far. I have continued to be an effective New York City teacher working in a high needs school in Upper Manhattan. Even with all of the challenges that come my way, I continue to harness passion for my profession for the simple reason that I continue to make a difference. Hunter has been supportive throughout my time there, and continues to be supportive even today. This is why I will always vouch for Hunter's Higher Education program, and am planning to apply for the new Doctoral Program in Instructional Leadership. you.

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often they meet?

of the panelists for coming, and giving your testimony and I do have some questions. I want to acknowledge we've been joined by Councilwoman Vanessa Gibson and Council Member Laurie Cumbo. Thank you.

First, Dr. Thompson, in you testimony

DR. THOMPSON: First, Dr. Thompson, in your testimony you referenced the Department of Education meeting regularly in a variety of settings including the CUNY DOE Steering Committee. Can you tell us who's on that steering committee, and how

DR. THOMPSON: I would be glad to get you a complete list of members. Examples include Phil Weinberg from the DOE; John Mogulescu, who is Senior University Dean at CUNY; David Crook, who's the University Dean for Institutional Research, and myself sit on that committee. Amy Way from the Department of Education. She's Executive Director of the Office Teacher Recruitment and others. I would be glad to give a list to you. The committee meets approximately every other month. [pause]

CHAIRPERSON BARRON: And you talk about the--you plan with the DOE, with the DOE's Office of

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Teacher Recruitment around anticipated hiring needs
and processes. Could you expand a little bit about
those processes? Are you looking to have people both
through the traditional and the non-traditional? Are
you emphasizing over the other?

DR. THOMPSON: So we have both programs—
CHAIRPERSON BARRON: [interposing] And
what are your projections for the hiring needs,
especially in terms of the Mayor's Housing Plan where
he's talking about particular areas needing perhaps
6,000 units coming in. How are you tying those
housing projections to requesting additional seats in
those communities?

DR. THOMPSON: So an example of a conversation we might have would be that that the DOE expects that they will need a certain number of teachers in bilingual education or science education, and we could look at enrollment numbers and see how many we expected to graduate. So we're looking at more direct anticipated needs in terms of hiring and supply and demand. That would be an example.

DEAN DRISCOLL: Right. May I respond.

CHAIRPERSON BARRON: Uh-huh.

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2 DEAN DRISCOLL: May I respond,

Councilwoman? One of the things I think the CUNY institutions do is to develop programs on an asneeded basis as well. So the Bilingual Extension program that's subsidized by the Department of Ed is an example. The need there is for people to have some education in—in English Language Learners beyond what they would get in normal preparation so that they're able to work effectively with a high needs population. We also have extensions in special education that are targeted to particular populations and age levels. And so, those are the kinds of things that we work with, and to develop and often deliver through non-traditional methods, if that—if that suits the populations.

CHAIRPERSON BARRON: You referenced high needs populations. We know that a person can come, two people can come, three people can come with the same credentials on paper, but we know that the high needs populations has additional requirements, additional supports that they need. So how do you determine of these equally qualified candidates, which one would be better suited to bring their talents and skills to those high needs populations?

DEAN DRISCOLL: II think actually for
our students, most of our students are student
teaching in high needs schools. So thethe kind of
common experience that they have is that they're
working in schools that have linguistic challenges
and II want to be clear that we also see these as
assets. I mean we see these as assets in them
learning how to teach, andand that diversity is one
of the building blocks you work with for good
teaching. So, II don't want to convey in any way
that this iseven though we're talking about high
needs, that that his a deficit model. I think our
students have to learn how to partner with community
agencies, and other community-based organizations to-
-and especially those students in our leadership
program to really broker thethe resources that
students need. So, it's not so much a matter of
selecting which students work there, but that most of
our students have exposure to the by virtue of being
part of at least a City College program.

CHAIRPERSON BARRON: And in your testimony you say measuring student learning is important, and looking at how long teachers stay is useful, but employing high quality teachers in these

schools is essential if we want to build a better

urban educational system overall. So those are some

of the metrics that we use in the report. Are you

questioning those metrics? Are you saying those

6 metrics don't have the same strength as other

7 qualities?

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DEAN DRISCOLL: No, actually, speaking for my--for myself and my institution, I don't want to speak for all of CUNY on this, I thought it was a pretty good set of metrics. I mean the basic questions that were asked.

CHAIRPERSON BARRON: [interposing] And, in your meetings does the DOE also agree that this is a good set of metrics that's being used?

DEAN DRISCOLL: The only meetings that I had were prior to this report. We have a session with people as these reports were being developed where we reviewed our data, and the way it was presented prior to it being publicly distributed.

And I found it a very productive, very fruitful conversation. One of the places that we struggle, quite frankly, is getting really good information on our graduates once they've left us. And I think the CUNY DOE partnership has been essential to providing

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the kind of data on our graduates we need. So, now,
we have access to data about where our students
working, and how long they stay, and what their
their success rate is. I think it's very important
for any dean to know where are your students getting
jobs. And I think we were very pleased at City
College that they were working, most of them, in the
places where we think they're most needed. That's
good thing. I think how long they stay, and how well
they do is obviously very important, but getting our
students into the schools where they're needed has to
come first. So that's what I meant in terms of
comparing them. All of those things are important.

Offer, is that an alternative program because you talked about preparing teachers for bilingual special ed and ELL, and those are some of the areas. Is that alternative, or do they come away with having completed X number of credits in teacher education courses, passing the exam, and moving forward having been—having also gone through student teaching?

DEAN DRISCOLL: Well, we--we offer multiple programs of different kinds, and let me just say very quickly what--what I mean by that. For one

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thing, I think the difference between traditional and alternative programs is blurring a bit because we all recognize the importance of clinical work above and beyond student teaching. So it used that one was really more in a clinical setting, and one was more in a classroom setting. Even our students who student teach have 100 hours of field experience, and it's now not just field observation, but field experience before they walk into a classroom. said, the traditional programs that are linked to--to degrees offer them the opportunity to earn and under graduate or graduate credential. We have alternative programs like the--like the fellows that also do that, but we have shorter programs that are targeted to needs that may not be linked to a masters program, or are designed to attract people who are already in another career. And I would say largely the Fellows Program would be that. We've--we've--as I said, we're in a number of areas as well as the extensions that are targeted professional developments to improve the teaching of teachers who are already working in the city's classroom, and need special expertise in special education, early childhood

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2 special education, bilingual education or teachers of 3 English as a second language.

CHAIRPERSON BARRON: And you men--you mentioned that you're now in your sixth cohort. Is that what you said?

DEAN DRISCOLL: There are six--my assistance dean for--Yes, we had six cohorts that the Department of Ed--it's about 25 students each. worked with them starting -- I became Dean in 2012. starting 2012-2013, we had a joint selection process. Each cohort enters, and usually the first course that we offer is done for them only on a slightly different schedule than our regular schedule. offer it on Saturdays, or start it in the middle of the semester, and work to develop that. Then, for the remaining courses, and it's a 15--bilingual extension is a 15 credit program. They would take those in the evenings or the summer along with our regular programs. So it's kind of a merge between tailoring it to a particularly--to a particular group, but then also having them blend, and one of the things that our faculty like about it they like having people who are experienced teachers learning new skills in the classroom with people who have

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never really been a classroom full time, and are learning how to do it for the first time.

CHAIRPERSON BARRON: How long is the program? Is it—does it depend on—you talked about bilingual, special ed, ELL. Are they each 15 credits, or is it more?

DEAN DRISCOLL: The extensions, which are the professional development vary a little bit. They go from 15 credits—I think we might—the one in—one of them in special education might be as few as 12, but they range between 12 and 18 credits, and they're for people who have already their certification, and are retraining themselves in an area of great need—

CHAIRPERSON BARRON: [interposing] Okay.

DEAN DRISCOLL: --in the city schools.

CHAIRPERSON BARRON: Okay, and you mentioned that they're--they're subsidized by the DOE. What do those subsidies include?

DEAN DRISCOLL: The subsidies that we've-we've dealt with is--is the students pay no tuition.

The tuition is subsidized by the Department of Ed in
full. I'll have to check on the--on the fees. I'm
never sure about that, but yes the bulk of the costs

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are covered by the Department of Ed, but I can get you that information.

CHAIRPERSON BARRON: Okay, I have some more questions, but I'm going to ask my colleague, Cum--Cumbo. Do you have questions?

[pause]

COUNCIL MEMBER CUMBO: Hello, so good to see all of you, and it's especially good to see you, Larry, in this new capacity. It's very good to see. Wanted to know because one of the things, and particularly addressing this to Larry, but would also like for everybody to be able to weigh in on this. As we know, in our school system that teachers that are male are at such a low percentage. I don't want to quote, but I believe it's like as far as African-American male teachers, it's about 2% of teachers are African-American. Is there some kind of recruitment approach? Is there some type of way that we are trying to recruit more African-American male teachers, because I feel in our classrooms that would make a huge difference in terms of boys being able to connect with African-American male teachers.

LARRY PATTERSON: I think I'd like to respond to that.

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COUNCIL MEMBER CUMBO: Uh-huh.

LARRY PATTERSON: I--I think with the-the work that I'm familiar with, which is with Black and Latino Male Initiative, what we were doing there as--a--it was fortification mission pretty much because the -- the Black and Latino men that we're going to be recruiting need to understand that they are capable of being in a leadership role in the classroom. But in order to do that, there's--there's a lot of work in terms of, you know, historical relevance that has to happen. You know, there's a history lesson that has to be told in order for these young men to understand that, you know, there's a--a legacy that they come from, you know, of--of scholarship and that sort of that of thing. And then also because they're going to a stage they're not normally seen on, they're going to have to really have a -- a strong sense of self because a lot of students are not used to seeing Black and Latino men in front of the classroom. That -- that was my experience, you know, when I was teaching. So--and like I said, I was not, you know, I did not come out of a school of ed. I--I just kind of got into teaching, but, um, it was a factor. You know,

because they were not used to seeing me in front of
the classroom. SO I constantly had to reaffirm

4 myself, and then, you know, eventually when that

5 happened then--then there were some--some really good

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COUNCIL MEMBER CUMBO: Did anyone else want to speak to that?

DEAN DRISCOLL: We're participating in the -- in the same initiative. We've -- we've just started it. I--I wanted to say one of the things that complicates this, which is another factor that we have to deal with if we want to recruit, is that we still have patterns of gender separation depending on what type of teaching somebody is preparing for. So, for example, one of the areas of greatest need for males in the classroom is in early childhood. And we were somewhat successful in the Mayor's initiative recruiting males into that initiative. Um, I think this is a wonderful opportunity for the CUNY institutions. And I think the work at Brooklyn has really been a signal on this to try to expand that outreach to--to areas that are not traditionally taught by males period, much less males of color.

2	COUNCIL MEMBER CUMBO: And Council Member
3	Barron, you may have asked these questions already,
4	and if you did before I got here please let me know.
5	Do you have the percentage of your graduates that go
6	on to work in the New York City public schools?
7	DR. THOMPSON: I can get those data to
8	you.
9	COUNCIL MEMBER CUMBO: Okay. Can you
10	ballpark what you think it is.
11	DR. THOMPSON: [off mic] One thing I
12	cited in my [on mic] a figure I cited in my testimony
13	is that CUNY graduates were about a third of the new
14	teachers hired by the DOE this fall.
15	COUNCIL MEMBER CUMBO: Okay.
16	DR. THOMPSON: We're the largest provider
17	of teachers to the DOE?
18	COUNCIL MEMBER CUMBO: That's fantastic.
19	DEAN DRISCOLL: But our studentsone of
20	the things that weand we'll go back and we'll get
21	you thethe firm numbers on that, too. The students
22	not only go into regular DOE schools, but they also

24 they're--sometimes that means that they are not

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25 certified, although necessarily. So there's a lot of

participate charter schools as well. And sometimes

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blurred lines there, too. I would say certainly the majority of our students go into the New York City public schools, but we can get you the number.

incentives do your students have to go into the teaching profession? So I know for--and this has been some time now, but for instance your student loans would be forgiven if you went into the teaching profession. Or, you could get a bonus of some sort. Like are there incentives for students coming from CUNY going into the Department of Education to become a teacher? Are there incentives that would make it more attractive for them as a career path?

DEAN DRISCOLL: One of the programs that we have that probably has the most incentives is actually a federally funded NOYCE Academy of Scholars for Science and Math, and that's in some ways like the Cadillac because they get stipends. They get support before, during and after. They get tuition. We have some targeted scholarships, but by no means do we finance all of our students. They generally finance themselves. The alternative programs provide, such as the Teaching Fellows, the

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DEAN DRISCOLL: --in a few years. So they're--you know, they're learning now to go into that--that curricular environment. So, it's something that all of our campuses have been involved in.

COUNCIL MEMBER CUMBO: Can teachers go back to CUNY for refreshers for different things, for new implementation, new things like Common Core that the way the system constantly is evolving are there ways for them to reconnect back with CUNY for refreshers on these things?

DEAN DRISCOLL: You know, we have a program now through the DOE that's a math/science partnership grant, and it's targeted towards middle school science teachers who need to come back and learn more science. And so, there's a set of courses that were designed primarily for our own undergraduates and graduates who are preparing. It's being offered to them because it's a very interactive hands-on way of thinking about the basic science components. So these are teachers who are certified, have all of the things that they needed, but may not be as equipped with the kind of--the current thinking science methodology. And so, that's an example of a

program I'm sure that we could probably cite. Going
across the--the institutions there are many programs

4 like that.

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question before I turn it back over to the chair is do students graduating from CUNY in the educational field, are they instantly able to find employment as a teacher with the DOE or is that a challenge or are they wait listed? Where are we with that? Is it—is it something that as soon as they graduate DOE can't grab them up fast enough, or is it that there is a wait list or the challenge? What does that pipeline look like?

DR. THOMPSON: It depends on their content area.

COUNCIL MEMBER CUMBO: Okay, and what are the content areas? I can--I can imagine the STEM fields, of course, but--but how else does it go?

DR. THOMPSON: STEM fields, special education, and bilingual education. Those would be very high need areas.

COUNCIL MEMBER CUMBO: Are the students informed of that coming into it? What--what-will be the most?

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DEAN DRISCOLL: The students who--I mean the students who are taking a course in childhood education, which would be elementary education, for the past couple of years that has not been a shortage area. However, if they also have specialization in special ed or bilingual, that makes them much more attractive.

COUNCIL MEMBER CUMBO: I see.

DEAN DRISCOLL: And they can do that through a grad—through a graduate program as well. It's also important to link the kinds of schools that you want to put them in. And so if a student says I only want to work in this zip code in Brooklyn, they may or may not be able to get a job. But if they're willing to work in schools that are challenging, but where they're going to have a good experience and have support, then it's much more likely they're going to get a job even in the non-shortage area.

COUNCIL MEMBER CUMBO: Thank you. Thank you very much. Thank you, Chair Barron.

CHAIRPERSON BARRON: Thank you. As we're talking about teacher preparation, we know that New York City in my opinion has an over-emphasis on standardized teaching. How do you balance preparing

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teachers to be effective in the classroom with the knowledge that the standardized testing occupies a great deal of their time along with the fact that so many other methods of evaluating effective teaching, and how children have learned and gained? How do you balance that as you're preparing teachers to go into the classroom?

DEAN DRISCOLL: One of the things that has been interesting about the implementation of the--of the new teacher assessments under the Regents Reform Agenda especially with the edTPA, the Teacher Performance Assessment where students are looking at a video tape. Now, that's controversial in many respects, but--but one of the things that our students are learning to do better is not just to assess students, but to think about how to use the information from those assessments, and that's one of the--the rubrics that they're graded on. how did the students do, but what did you do with that knowledge? I think the broadest sense our students are being prepared not to think about that-that data as only standardized tests. That they're thinking about the assessments they do every single moment in a classroom, and how they use that

- knowledge. So, I--I think our programs are trying to
 embrace that, and make them think about assessment
 more broadly than standardized tests, but also to use
 the information that comes to them from a variety of
 data sources widely.
- 7 CHAIRPERSON BARRON: Okay, thank you. 8 Mr. Patterson, I have just a few questions--
- 9 LARRY PATTERSON: [interposing] Yes.
 - CHAIRPERSON BARRON: --for you. Your testimony says that prior to the funding of part of the Black Male Initiative, and I have to give kudos to my husband, former Council Member--
- 14 LARRY PATTERSON: [interposing] And I
 15 thank him deeply.
 - CHAIRPERSON BARRON: --Frank Barron. Say again.
- 18 LARRY PATTERSON: And I thank him deeply.
- 19 CHAIRPERSON BARRON: Oh, good. I'm glad
 20 to hear that. I'll relay that to him. You said that
 21 you taught in the public school system for seven
 22 years. So you understand the challenges. I had very
 23 little preparation prior to teaching. I received
- 24 little to no training or mentoring once I started.
- 25 | How did that happen?

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2	LARRY PATTERSON: Ia friend of mine
3	suggested that I think about teaching because there
4	was an opening. Theythey needed subs. So, I went
5	to Walt Whitman in Brooklyn, and I, you know, I went
6	through the process to apply to get a TPC (sic)
7	license. And I walked into the school, and I was
8	thrown a set of keys, and Ineedless to say, I was
9	in shock, and I said well what do I do, and I was
LO	instructed well you make it camp, if you'd like, and
11	then theythey walked away. So that was my initial
12	um, exexposure to the teaching field. I ended up
13	being ain my opinion aa good teacher because I
L4	think critically and, you know, II didn't want to
15	fail but that had been my experience.
16	CHAIRPERSON BARRON: So for those seven
L7	years were you at the same place?
18	LARRY PATTERSON: I was at the same
L9	place.
20	CHAIRPERSON BARRON: And the principal
21	never gave you a buddy or a close?
22	LARRY PATTERSON: Twotwo years after I
23	got started, two years after I had been teaching, I
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was given a master teacher, and I was doing a lesson

know, just, you know, just--a lot of it was common

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preparation program is addressed, a respect for culture, respect for children, the individualities, their personalities. Setting high expectations for them so that they know, no, you can't just come in and have the ability to coat. There's--there's a study that says the top 5% of teachers are able to impart a year and a half worth of learning to students in one school year as opposed to the weakest 5% who advanced their students only half a year of the material within a school year. So it certainly speaks to a very range--a wide range of teacher capabilities and being effective in the teaching and learning process. Because if a teacher says well I taught it, but there's no evidence that the students can demonstrate their ability to grasp it and learn it. That's a problem. It's a big gap, and finally, I just want to acknowledge the last testimony, and say that I'm an alum from Hunter as well.

RIZA STERLING: Oh, great.

CHAIRPERSON BARRON: So, yeah, that's my-that's my alma mater, Class of January 1967,
although I didn't go for teaching. I went for
science. I was a science major and, in fact, entered
teaching through the--an alternative measure. They

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needed teachers, and I didn't have education classes, but my minor at Hunter was psychology, and they said well that's a great parallel, psychology classes. I had about 16 credits of psychology. So that was my entre into teaching. Of course, I went back, and I went to Bank Street, and I have to give them great accolades. It's a superior school and help to boost-But when I went into the classroom, my experience is very different. I had a principal realized this is someone who has not learned the techniques at school, and what he did was he sat me in a classroom conducted by a master teacher. And for the first two or three weeks maybe a month, that was all I did, sit in her classroom and watch, observe. He said watch everything she does. Pay attention to everything that she does, all of the transitions that she does. So that was my introduction to teaching, but you certainly someone who is going to help guide you, and train you and give you some positive effective feedback because you never--I can't see a master teacher going in front of a class of children and undermining what the teacher has done. another way to discuss with the teacher your differences of what is being presented.

- 2 certainly, never go in and undermine the teacher
- 3 while the teacher conducting her class. And I
- 4 commend you for standing up. I commend you for that.
- 5 And finally in terms of the testimony from Ms.
- 6 Sterling, you said that by the time you finished high
- 7 school your confidence was diminished. Was that just
- 8 something that was a part of the challenges of going
- 9 through those years of development, or was it
- 10 something that you received from the exterior, mainly
- 11 | teachers? Did teachers do that, or was that just
- 12 something, a part of your whole process?
- 13 RIZA STERLING: I think it was a
- 14 | combination. So in high school Id didn't relate to
- any of my teachers and none of the teachers really
- 16 understood where I was coming from. So I had a job
- 17 | since I was 14. I worked six days a week, and I went
- 18 to school.
- 19 CHAIRPERSON BARRON: [interposing] Wow.
- 20 RIZA STERLING: So my grades just were
- 21 | like bare minimum. Like barely passed. So
- 22 confidence as far as education goes was not where it
- 23 | should have been, and college wasn't really an
- 24 | option, but I just figured let me just go. And then

Thank you. Oh, that's why you passed this to

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great.

humanitarian effort I believe--

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me. Great. Thank you. [background comments and noise] And as this panel is taking their seats, I do want to express my condolences to the Columbia
University family for the loss of those of your community that perished in Colombia. They were on a

DEAN SPINNER: [interposing] Honduras.

CHAIRPERSON BARRON: --and we do want to acknowledge that. In Honduras. Okay, thank you so much. If you'd raise your hand, your right hand. Do you affirm to tell the truth, the whole truth and nothing but the truth in your testimony before this committee and to answer all questions honestly?

DEAN SPINNER: I do.

MALE SPEAKER: I do.

CHAIRPERSON BARRON: Thank you. You may begin. Who would like to start?

DEAN SPINNER: I'm Arnold Spinner. I'm the Associate Dean and now the Interim Dean at the Graduate School of Education at Touro College, and good afternoon to all, and thank you very much for this opportunity. Touro's Graduate School of Education— By the way, we only offer master's degrees. Unlike some of my colleagues who have

undergraduate and doctoral degrees, we are only a
master's degree granting institution. We were
founded in 1993 as the Graduate School of Education
and Psychology. In 2009 due to new growth in the
program, education was separated from psychology and
the Graduate School of Education became the
freestanding school within the Graduate Division at
Touro College. In the four decades that have passed
since Dr. Bernard Lander founded Touro College, the
institution had grown significantly and achieved
remarkable success. When launched with this initial
class of only 35 students, Touro was envisioned as a
great experiment in higher education blending the
test of Jewish and secular scholarship in an
atmosphere of personal attention and academic
excellence. The Graduate School of Education was
established on the basis of a firm conviction that
education is one of the most important tools for
bringing about continuous improvements in the
conditionsconditions of life for all people. This
goal was and remains to offer exemplary programs to
participants to who will in turn will become
exemplary teachers and educators.

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In 1995, upon its first registration with New York State Education Department, the Graduate School of Education began offering its first education program. Today, it is one of the largest schools of education in the State of New York. Our mission is to prepare the first cadre of highly qualified educators. This mission is in keeping with the Judaic commitment to social justice, intellectual pursuit and service to community. Our moment draws upon constantly evolving urban community of New York and reflects an extremely diverse student body including students from all over the world. The Graduate School of Education remains solidly committed to high quality universal education. goal is to offer exemplary program and to graduate outstanding students distinguished by their academic expertise, ethics and commitments to providing superior leadership in the field of education. school currently offers only eight graduate degree programs and four certificate programs leading to New York State certification. Our current enrollment is 3,000. Last year, Graduate School awarded more than master's degrees to minority students than any other university in New York State, 527. Touro ranked

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2 number one on the New York State in awarding masters 3 of education degrees to Hispanic and African-4 Americans and second for graduating Asian-Americans. On the national level, Touro ranks seventh for awarding the most masters of education degrees to 6 7 minorities, number four for Hispanics and number 8 for Asians and African-Americans. Based on the data 8 supplied by the New York City Department of Education, the Graduate School supplies a significant 10 11 number of teachers to serve in the city's public 12 schools. Of the data reported to us of 600,000 13 student graduates who received their degrees during 14 the period reflected in the 2013 report, 1,029 were 15 from Touro's Graduate School of Education. Of that 16 number, 371 were hired into high needs schools. 17 Additional data verifies Touro's contributions to the 18 city schools. For example, in high needs license, 19 ESL, math and special education. The Graduate School 20 of Education placed 728 in the highest need licensed 21 areas. During this period of time, no other college 2.2 was even close in terms of master degree candidates. 2.3 Other data demonstrates Touro's value. For example, only 2% of our 1,029 placed graduates were rated 24 unsatisfactory in their first year. Additionally,

COMMITTEE ON HIGHER EDUCATION

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89% of our graduates were still employed by the Department of Education after three years, and 60% were awarded tenure in their first decision anniversary. This compares to the DOE's average of 3% for teachers receiving unsatisfactory ratings, and less than 80% who were employed after three years. Of the total of 8,632 graduates during the six-year period, 2008 to 2014, 49.2% or 4,245 worked in the New York City Department of Education at some time during their educational period. An additional almost 14% were given licenses--obtained licenses to teach although they never took positions within the That nearly 50% statistic and the 63% of graduates who were either licensed or employed, are evidence of the close relationship with New York City Department of Education and the Touro Graduate School of Education. Although the percentage of graduates employed in the New York City Department of Education declined over a six-year period, and if you recall, that was the period where we had the job freeze. Graduate School of Education in some programs had over 70% of their graduates employed at the DOE that is TESOL 75%; Instructional Technology and again even special education. The Borough of Brooklyn is the

2 largest hiring almost 46% of our graduates followed by Queens with 20% and the Bronx 13. Touro graduates 3 4 were serving in 1,081. That's 68%. I'd like to repeat that number, at 68% of the schools we have 5 students who are graduates. They are in their 6 7 initial assignment. While Touro has a presence in 8 the majority of New York City schools, there are schools with a particularly high concentration of our graduates. Of the Touro graduates hired in 2010, 88% 10 11 were still active in 2013. That's after three years 12 of teaching, and that compares with our very high 13 retention rate. That compares with a system wide 14 average of only 70% for the full 2008 example. 15 2013, our students were hired by more schools than 16 almost any other college within the metropolitan 17 area. Among certificate areas, the percentage of 18 Touro graduates in regular active service was over 90--over almost 90%. Special education, a relatively 19 20 large program in Brooklyn has a stable enrollment of 21 over 85%. In addition, of the 1,582 schools listed 2.2 in the New York Department of Education, as I said 2.3 earlier, we have candidates and students working in almost 1,200 or 1,100 of those. And finally, I just 24 wanted to say by--guided by our commitment to diverse 25

COMMITTEE ON HIGHER EDUCATION

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you.

and underserved student populations, our faculty strongly believes in the power of education to improve opportunity and the quality of life. The Graduate School of Education Program seeks to prepare the diverse highly qualified teachers, school counselors and school leaders who are lifelong learners and knowledge developers dedicate to inspiring the same qualities with their students. I also distributed to you a little cheat sheet with all the statistics broken down rather basically. Thank

 $\label{eq:CHAIRPERSON BARRON: Thank you very much.}$ The next panelist.

DR. MANNING: Thank you Chairwoman Barron and honorable City Council member of the Higher Education Committee. I appreciate the opportunity to address the question of teacher preparation in New York City, particularly the Department of Education's August 2013 Teacher Preparation Program Reports, which profiled 12 institutions of higher education that prepared teachers including Teachers College Columbia University. I'm Dr. Dwight Manning, Associate Director in the Office of Teacher Education at Teachers College Columbia University. I'd like

2 focus on five aspects in response to this line of 3 inquiry, and related to these 2013 reports. 4 function -- of the -- of the report, data collection. The validity of the report, teacher workforce in New York City and professional accreditation. 6 7 together, doubts raised from investigating these 8 aspects lead us to find the reports of limited relevance and impact regarding function. The report used six measures intended to reflect the performance 10 of new teachers from 2008 to 2012 from these 12 11 12 education programs that supplied the most educators 13 to the New York City Department of Education system 14 during those years. Those measures included highest 15 need licenses, highest need schools, New York State growth scores, tenure decision, unsatisfactory 16 ratings and retention. The function and application 17 18 of these six measures was unclear and were not 19 unequivocally associated with any program changes at 20 Teachers College. The first two measures, placements 21 of teachers with highest needs--licenses in highest need school are not truly reflections of classroom 2.2 2.3 performance of new teachers. Student growth scores also known as value added measures are now moot 24 25 throughout the state and country. In December,

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Governor Cuomo pro--proposed pausing test based teacher evaluations. Teacher preparation programs on our campus are continuously developing internal improvements. For example, since these reports were published various Teachers College, which we often call, TC, various TC programs have implemented earlier starting dates for student teaching placements, additional video recording of pre-service teachers in classrooms, and counseling more students out of the teaching profession. Such improvement focus on preparing better teachers and are not necessarily in response to external reports.

Regarding data collection, we understood that these were to be internal, preliminary drafts and found that they were not fully developed for public release. Alumni of Teachers College reported institutional confusion in this survey as both Columbia University and Teachers College appeared as options to identify their institution of higher education. To clarify, Teachers College, one of several distinct colleges at Columbia, is the graduate school of education of Columbia University. Barnard College of Columbia, on the other hand, offers a small undergraduate teacher preparation

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program. Alumni who identified as graduates of Columbia University on this survey may have completed either a graduate program at Teachers College or an undergraduate program at Barnard College. This lack of differentiation in the survey questionnaire cast doubt on the accuracy of the data collection and reporting. Regarding validity, various disclaimers printed in footnotes cast doubt on the validity of these reports. For example, we find the following statements: Sample sizes vary across charts because some data are not present for all teachers. Due to small end sizes results should be interpreted with caution, and results may differ from citywide rates reported elsewhere. Retention data on teachers who were retained in the New York City Department of Education three years after hiring may have limited relevance to teacher's preparation coursework or student teaching, and more to do with factors such as a school's administration and support, geographic mobility and/or mentoring in the early years of a teacher's career. New York State has been experiencing and oversupply of teachers. Less than a quarter of the class of 2012-13 found jobs teaching following their graduation. Hence, schools are able

2 to select from an abundant workforce, and hire the 3 most qualified teachers. Furthermore, according to 4 the New York State Education Department, NYSED's data, over 90% of New York City teachers were rated as effective or highly effective in the 2013-14 6 Annual Professional Performance Review Ratings, APPR. 8 Consequently, the teaching workforce in New York is quite strong. Teachers College students are highly employable across the global education community. 10 11 Many alumni who applied to the Department of Ed between 2008 and 2012 and to have not secured 12 13 employment by the time of their graduation found 14 employment in their home states and countries since 15 these years, as my colleague to the left pointed out-16 -since these years were during hiring restrictions in 17 New York City. This fact further dilutes these 18 reports. TC pre-service teachers are indeed 19 adequately and effectively prepared to move into 20 teaching careers. Measures that better address the 21 adequacy of teacher preparation programs may be the 2.2 new rigorous certification exams only implemented in 2.3 2014. New York State Education Department, NYSED data indicates that during the first year of 24 implementation 92% of TC students passed the 25

2 Educating All Students Exam compared to 77% 3 statewide. And 91% of our students passed the 4 Academic Literacy Skills test compared to 68% of our 5 students throughout the State of New York. Recently released NYSED data shows that on the new rigorous 6 nationally scored Teacher Performance Assessment, 8 known as edTPA, 188 of 189, that's 99.5% of program completers prepared at Teachers College passed the New York State Cut Score, which is the highest 10 11 standard among the 12 states that have implemented this new national assessment. TC maintains deep 12 13 partnerships with K-12 schools in the New York City 14 Department of Education in which we adequately and 15 effectively prepare teachers. Over the last three 16 academic years through the Office of Teacher 17 Education, pre-service teachers have completed their 18 student teaching placements in approximately 120 19 schools per year. Depending on the respective 20 academic programs, teacher candidates at Teachers College spend an average of 280 hours per placement 21 2.2 over two, three, or four semesters. Thereby, 2.3 accumulating vast clinically rich experiences well beyond the 500 hours mandated by New York State. 24 Regarding accreditation, Teachers College is fully 25

2 accredited by a range of national and state agencies,

3 councils and departments. As of October 2013, TC was

4 professionally accredited by the National Council for

Accreditation of Teacher Education through the year

2020. Teachers College has been continuously 6

7 accredited by the Middle States Commission on Higher

Education since 1921. The last comprehensive self-8

study and site visit occurred in 2006. In 2011, the

Commission accepted the Teachers College periodic 10

11 review report, reaffirmed its accreditation and

12 commended the institution for progress to date, and

13 for the quality of that periodic review report.

14 next evaluation visit is scheduled for the month of

15 March 2016, very soon. Individual academic programs

16 at Teachers College are accredited by their

17 respective specialty--specialized professional

18 accreditation agencies or spas, and the New York

State Education Department has approved 35 distinct 19

initial teacher certification titles across our 20

21 various academic programs. In conclusion,

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considering the function, data collection, and 2.2

2.3 validity of these reports, the strength of the

teacher workforce, the clinically rich preparation 24

provided by Teachers College, and the rigor of new

- 2 certification exams, these reports provide a narrow
- 3 | inconclusive picture of our alumni, and we have found
- 4 | them to be of limited value. We look forward to
- 5 continuing our leadership in teacher preparation
- 6 adequately and effectively preparing teachers to
- 7 serve the students in New York City and beyond.
- 8 Thank you for the opportunity to speak with you this
- 9 afternoon.

- 10 CHAIRPERSON BARRON: Thank you. Next
- 11 panelist.
- 12 DEBBIE MEYER: Thank you for this
- 13 popportunity and thank you for all your remarks about
- 14 diverse learners and diverse intelligences. My name
- is Debbie Meyer but, of course, I'm not the famous
- 16 | education reform [off mic]. [on mic] I'm the
- 17 product of a public university. My father taught at
- 18 \parallel a public university, and based on my own experiences
- 19 | I have deep respect for public education. At the
- 20 same time, however, I am the mother, wife, sister-in-
- 21 | law and aunt to dyslexic people. 20% of the
- 22 population is dyslexic, and their experience as
- 23 publication--public education are usually far
- 24 different from mine. My son started out here in
- 25 | public school here in New York City. By second grade

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the school noted that he seemed to be struggling with reading and placed him in an ICT class with an IEP. We explained to the school how dyslexia runs in our family, and had him evaluated by a private neuropsychologist to confirm the diagnosis. at school he continued to be taught with a reading method that does not address dyslexia. continued struggle and his self-esteem plummeted even though he had very supportive teachers and supportive friends. He was so exhausted at the end of the school day in fourth grade that he was not able to absorb the extra tutoring we had arranged for him. had to pull my son from an amazing and diverse public education here in New York City, and I was really lucky to get him a spot at the Windward School where teachers get significant extra training. But what about the more than 200,000 other dyslexic students in New York City schools who were not so lucky? Dyslexia is a learning difference that manifests as a learning disability until students are taught with the proper multi-sensory approaches. 80% of all learning disabilities as commonly accepted have to do with reading, and usually fall in the category of dyslexia and other language based disabilities. I

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will just use the word dyslexia, but I'm referring to all language based disabilities. Dyslexia can be diagnosed early. If teachers and pediatricians screen for dyslexia in kindergarten or first grade, a child can be set on the right path for literacy. A full diagnosis is done by a neuropsychologist. won't go into all the science. The main thing to take away is that dyslexic brains are wired differently and respond best to direct instruction with a properly scaffolded, multi-sensory literacy curriculum taught with a flexible fidelity. multi-sensory approach builds neuro pathways in the brain that are needed for effective reading. was developed at Teachers College at the turn of this last century. There are kids in the private special ed schools like Windward or Stephen Gaynor or Churchill that are learning this way even the twelve to one to one setting or in a one to-one tutoring setting.

Max Brooks, the son of the famous movie director Mel Brooks, recently testified in Congress about his own experience with dyslexia. Let me share a few of his words. "The most important thing to discuss here is the psychological and emotional

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2 gamut. More devastating than the learning disability 3 dyslexia causes is the blow to your self-esteem 4 because once you're in that that hole, it can take you the rest of your life to climb out. There is nothing more frustrating for a child to work twice as 6 hard as the other kids and do half as well. 8 Eventually, kids just buy into narrative as I did. Maybe I'm just dumb. I'm clearly not lazy. I'm not undisciplined. When my teacher said I'm going to 10 11 whip you into shape, I would think that's exactly what I need, a whipping. So how can we as a city and 12 13 you as the City Council overseeing how our tax 14 dollars are spent, do to address the 20% of students 15 who struggle with dyslexia each day? I'm happy to 16 report that I'm working with the Office of Community 17 Partnership at City College of New York and with 18 professors from Hunter College who understand 19 dyslexia. Our goal is to create a program, not yet 20 funded, that will (1) provide services and 21 programming to inform the pedagogy of teaching 2.2 students with dyslexia; (2) provide professional 2.3 development of tutors and teachers currently working for the DOE; (3) educate the whole school community, 24 superintendents, principals, occupational therapists,

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counselors and parents; (4) make student evaluations and diagnoses accessible via the City College's new School of Medicine and Psychology Clinics; and (5) establish a policy and advocacy hub to support parents and other key stakeholders.

I decided to take on this challenge currently as a volunteer when I realized what a struggle it was for me, an educated mother of one with a flexible scheduled and a supportive husband. And I couldn't imagine how a parent of four kids with no support and two jobs might do the same. I thought isn't this the job of our schools and our pediatricians to help? I'm also on the board of directors with and organization that supports formerly incarcerated women as they pursue higher education, college and community fellowships. I decided to look for information that connected dyslexia and criminal justice. I found studies and spoke to the researcher who said that the dyslexia rate in the prison system is more than twice as high as the general population, 50%. At the same time, the rate of dyslexia among NASA scientists is three times as high, 60%. Clearly, dyslexia does not have

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2 to be a prison sentence if students are properly
3 educated.

So how much would the program we are proposing cost? My back-of-the-envelop budget reveals that it would cost the same amount of money to create a culture for supporting dyslexia with direct instruction that would have as much credence in our school system as balanced literacy does now. And to train 4,000 teachers and 1,000 tutors as it would cost to ed--incarcerate 72 people for five years each. And, of course, this doesn't include the indirect to us that our society incurs when people are incarcerated and not contributing to their families or our tax base. Making sure that all our teachers know about, understand, and help identify dyslexia is crucial to addressing this population's needs. Beyond that, we need a corps or reading teachers that are well trained in multi-sensory reading instructions who can deliver in the interventions of most dyslexic needs. While the upfront cost for these interventions may seem high, the cost to society for continued generations of struggling leaders are even much higher.

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My sister teaches in Arizona and got her degree at two Arizona universities. She did not learn about dyslexia in college. She did not learn about it in her training to be a reading specialist. She spent her own money to learn it in private professional development programs while continuing to pay off her student loans. My research shows that the lack of training of implementation is not New York--is not unique to New York or Arizona. In fact, there is a family at Windward that moved to New York from Oregon because there was no help dyslexia in It's a nationwide issue. I would hope that Oregon. all the education universities in New York City would like to participate in creating a huge cadre of teachers who can reach dyslexic kids, and make New York City a national leader in educating dyslexic students. So I'm happy that you are using data to improve teacher preparation. If you could add to that data set how many teachers are prepared with the latest research to teach kids with dyslexia, how many have the opportunity to implement such programs successfully with support from superintendents, principals and parents, and the resulting data could help push the needle nationally and locally to

2 encourage preparation, and would lead to stronger

3 scores and more importantly more knowledge for those

4 that too often get left behind. Thank you.

CHAIRPERSON BARRON: Thank you. The next

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MAGGIE MOROFF: Good afternoon, Chair Barron and Council Member Rodriguez. Thank you for the opportunity to speak with you today. I am Maggie Moroff. I am the Special Education Policy Coordinator at Advocates for Children of New York. So for over years AFC has worked to promote access to the best education that New York can provide to all students. In particular, we work with students of color and students from low-income backgrounds. provide direct services. We run a help line that is very generously supported by the City Council. thank you for that. We train and provide and-provide information for parents and professionals. We engage in class action litigation and then we promote policy changes to benefit students with a variety of needs including students with disabilities and English Language Learners. I am not going to read my testimony word for word, but I'm going to try to hit all of the--sort of the key areas in it. I am

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very glad to be following Debbie because I think that our testimony actually goes very well together. am here today to talk to your about how important it is that the post-secondary institutions in the city prepare teachers to support the very unique needs of students who are struggling both with reading and with behavior. I'm going to take each of those one at a time. So regarding liter--literacy instruction, the numbers kind of speak for themselves. We--if you take a look at the 2015 ELA test scores for both groups for students with disabilities and English Language Learners, you'll see that only 27% of the English Language Learners scored either threes or fours. Those are for students between third and eighth grade, threes and fours on the tests. For students with disabilities, less than 6% of the students scored proficient on those tests. understand that it is ultimately the responsibility of the Department of Education to make sure that their teachers are prepared to offer appropriate evidence-based literacy instruction. But the burden also falls on the higher education institutions to prepare their teacher for the workforce. teachers need to be ready to hit the ground running,

2 to recognize with the students need additional 3 targeted reading intervenal -- interventions. They 4 need to know where to turn, and not have to have 5 provide it themselves very time, but who can help They need to come to their classrooms with 6 them out. 7 knowledge of supports and services that might be 8 available. They need to come in knowing something about assistive technology and accessible instructional materials also to support students in 10 11 learning literacy skills. If you'll indulge me here 12 for a second, I have done--I'm older than I look I 13 hope, and I have done a fair amount in my 14 professional life, but at one point I was also a new 15 I came out of one of the top graduate 16 programs here in the city, and I have decided that 17 teaching was the hardest job I've ever had. You sort 18 of referenced that in your experience before. 19 a highly effective teacher in many, many critical 20 ways, but what I didn't know how to do was teach my 21 students how to read. And I felt that deficit every 2.2 single day for the years that I taught, and so did my 2.3 students who needed extra support. And I asked for help, but I didn't--it wasn't forthcoming all the 24 25 So I guess I'm blaming, but the DOE, but I'm

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also blaming the preparation I came in with. better post-secondary training, heading into my experience as a teacher, my students and I all would have been better off, and maybe I'd still be in the classroom. Regarding bahavior supports, teaching again is never an easy jobs, and teaching students with behavioral challenges is even harder. said, most of the teachers in New York City public schools at some point are going to have students who present with behavioral challenges in their classrooms. And it's probably not just going to be one time, it's going to be several times. really critical that the teachers come to the classroom, again with proper training and expertise, training to help de-escalate problem behaviors, and training so that they can teach and support students in developing more positive behaviors and social In getting ready to come here before you skills. today, I took a look at the help line calls that our office has brought in since September, and over 200 of those have been around families calling where students were in need of behavioral support in schools, support that they weren't getting. And as a result, all kinds of things were going wrong.

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calls, those 200 calls seem really big to us, but
they probably only represent a fraction of the
families in New York City School System who would
really like to see their educators better trained off
to--better trained from the start to support their
behavior needs. Not sometime down the road as
needed, or even more typically, based on the calls
that we get, after the need arises. So, really, in
closing, teachers new to the classroom need to come
to their jobs not just eager to teach our city's
youth, but prepared to teach all children to read.
They can all learn. They really can, and to support

CHAIRPERSON BARRON: I want to thank the panel for their testimony, and I just have a few questions because we have many more who will come--who have come to testify. Yes. Touro College, what do you say is your formula that's so successful?

those students with behavioral needs. Thank you.

DEAN SPINNER: A good question. I will answer it with a personal story. I was born in Brooklyn, New York and educated through the public schools of the City of New York, College through the City of New York and stayed in New York. And I think that's the story to our success. The people who are

Americans or African-American and Hispanics?

DEAN SPINNER: No, African-American.

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We have many part-time faculty who are not only

1	COMMITTEE ON HIGHER EDUCATION 94
2	teaching for us, but also involved in supervising
3	clinical experiences.
4	CHAIRPERSON BARRON: How long do you find
5	it takes for most of the students to complete a
6	course of study?
7	DEAN SPINNER: Approximately three years.
8	Most of them, if not 90% of them are part-time
9	students.
10	CHAIRPERSON BARRON: So most of them
11	complete the course of study even though that's part
12	time in three years?
13	DEAN SPINNER: In three years, and summer
14	is included.
15	CHAIRPERSON BARRON: And summers are
16	included. And how many hours? Do they do the
17	minimum number of hours of student teaching or?
18	DEAN SPINNER: They do a little bit more.
19	They have field experience. Then they do student
20	teaching, and in certain programs like in leadership
21	it's almost 30% higher for the required internship
22	than the state requires.
23	CHAIRPERSON BARRON: Okay, thank you very
24	much.

DEAN SPINNER: Okay.

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2	CHAIRPERSON BARRON: Moving onto
3	Columbia, I heard you reference something, which I
4	didn't really see in your testimony. Under function
5	I think you talked about counseling out students.
6	Did I hear you say that you counsel students out? TO
7	programs have implementedor your stating dates with
8	students, or additional video recording, pre-serve as
9	teachers in classroom and counseloh, counseling
10	more students out of the teaching profession. It is
11	here in your testimony. Could you talk about that a
12	little bit?

DR. MANNING: Sure. From time to time a few individuals once they start their coursework and they are placed in internships in schools, they realize that the best fit them professionally may be a route different than teaching, and—so before come to the point of having to take these certifications exams or take on a class of their own, we work with them with great support and—so they can really clarify in their own thinking teaching is the best fit for them.

CHAIRPERSON BARRON: And that counseling is based on what kinds of criteria. If--if a student were getting exceptional grades and completing all of

should be in a classroom?

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those written assignments, and in the setting, in the field work sort of marginal, which is greater in terms of helping the student decide if, in fact, they

DR. MANNING: Well, there are a number of metrics, the grades and the courses are a factor, and then the -- the placement in the student teaching, the clinical experiences in that setting like at Touro College. There are supervisors, university field supervisors that go out and observe the student teachers, and then they have mentor teachers or they're cooperating teachers in the classroom. it's not just one factor that would lead a graduate student to that decision. Many of our students do come from other backgrounds. They all have bachelor degrees in different fields, and then our programs are for master of arts teaching. So, the entrance requirements are quite rigorous and the grades that students earn at the undergraduate level are quite high. So all of the students are brilliant, but it takes -- When they get into teaching classes and into the classroom, some of them, a small percentage decide that teaching is not the right profession for them.

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CHAIRPERSON BARRON: I'm pleased to know that because not everyone who has the credentials belongs in a classroom. So I'm pleased to know that there is that—the recognition of that fact, and it's actually a part of your testimony that we realize not everyone who has the degrees belongs in a classroom. I think that's important.

DR. MANNING: Right, so we address the concerns of the whole student.

CHAIRPERSON BARRON: Good, and it seems that you have some concerns about the metrics that we're using, the Teacher Preparation Program that the DOE talked about, and you cite some of the shortcomings with the data, the number, the inconsistency across that. And then would you say that what you feel is better is better addressed-measures that better address the adequacy of the Teacher Preparation Programs. It may be the new rigorous certification exams implemented in 2014, and the cite that 92% of your students passed the educating or students exam compared to 77 statewide. That's impressive. And then 91 of the students passed the academic. What is the skills test compared to 68%? So what is your formula? I asked

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Touro College, and now I'm asking you what is your formula in regards to this new state test?

DR. MANNING: The formula for what?

CHAIRPERSON BARRON: Success?

DR. MANNING: Well, the combination of things that we've been speaking about, the course work and at our institution, too, as mandated by the State. The faculty, the majority are full-time at Teachers College. To be tenured and promoted, the faculty have to be among the top internationally in their particular area of research. So that's an important factor. Our consideration for the whole student, and not just their work in classes. great-they get great supervision, and great clinical--clinically rich opportunities. So there's a variety of actors. I don't know if there's any singular secret, but it's a variety of factors and great concern for primarily our graduate students and their professional trajectory, and the work with the students and the children in New York City.

CHAIRPERSON BARRON: Thank you. I did have some more questions, but I'm going to ask my College Council Member Rodriguez if he would like to pose some questions.

2	COUNCIL MEMBER RODRIGUEZ: [off mic]
3	Thank you [on mic] Chair Barron. I also used to be
4	teacher so both of us have education about grants. So
5	as someone that spent my 13 years at public (sic)
6	high schools working the ELLs population, my concern
7	isand knowing that that's a particular section of
8	public school that also has been left behind. How
9	are the trainings that you are providing or the
10	degree that you are providing in the higher education
11	institution focusing on the need for the ELLs studen
12	population, the English Language Learners?
13	DR. MANNING: III'm sorry. I didn't
14	hear the last part. Which population are you
15	addressing?
16	COUNCIL MEMBER RODRIGUEZ: The ELLs, the
17	English Language Learners.
18	DR. MANNING: English Language Learners.
19	COUNCIL MEMBER RODRIGUEZ: Yes.
20	DR. MANNING: Oh, okay. Well, we have a-
21	-an advanced certificate program where we accept
22	students who are already are certified by the State
23	of New York into an advance program that gives them
24	certificate, an extension in their license and

certificate for teaching English Language Learners.

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It's a program that's fairly well populated. It is a high demand, and it's rather rigorous, and not exactly easy to get into. It's a program that deals not only with the problems of English Language

Learners, but the problems and issues having to deal

Learners, but the problems and issues having to deal with the multi-cultural society within which we are living.

COUNCIL MEMBER RODRIGUEZ: Have you been able to keep track so that you can measure how effective have been your teachers when they're working with the ELLs population?

DR. MANNING: To date, the only data that we've had is the success of the--of the faculty of staying where they are. Many people will put faith in student centered examinations, and there's been a great deal of controversy as to measuring success of the teacher by the success of the--of the student, but our experience has been and the informal--I have to say informal measurements that we've done. Our faculty are very, very successful. Not our faculty, our students are successful in not only obtaining positions, maintaining positions and successful in the classroom, which is the highest grade possible.

2	COUNCIL MEMBER RODRIGUEZ: My concern is
3	that education is the revolution of our generation,
4	and when you look at the reality that we face
5	because, you know, we can have this hearing 20 years
6	ago, and we can have it now, and we can have it 20
7	years after. The reality is that we are not
8	preparing these children as they should. The reality
9	is that the students who go to school in the under-
10	served communities, it doesn't matter where that
11	community is, most of them they are Level 1 and Level
12	2 from third grade to eighth grade. So here we can
13	say all the great things that we have done it, but
14	all of us elective to academics to the teachers to
15	the parents, we need to take responsibility. I can
16	tell you this. School District 6 covering all the
17	schools from the West Highland from 139 Hamilton
18	Place to the top of Manhattan. The reality that of
19	our school, which is something that this
20	administration inherited, 83% of the students,
21	they're in Level 1 and Level 2 from third grade to
22	eighth grade. And when they go to high school, that
23	percentage who graduated, even though they're 9th
24	graders, they were like Level 4 and 5

DR. MANNING: [interposing] Yeah

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COUNCIL MEMBER RODRIGUEZ: --in reading, writing and math. So you take a lot of research and, of course, I know like I got my master from City College. I had great professors there. I worked with all my passion. I did the best I could. wife have her two degrees, masters from Teachers College. She work in the school when you were--when this was probably in the Bronx. (sic) So we care for education, and because of that for me I would like to hear more than just business as usual. Because it's like the -- when the United States trained their army to fight a war in Iraq or to fight in Latin America, I assume that they have two different training. So if we provide a degree to our teachers, it is a different story when the teacher gave all the courses. And, of course, a lot of things have to do with the--how to teach.

DR. MANNING: Uh-huh.

COUNCIL MEMBER RODRIGUEZ: But the question is are we also incorporating the different population that we work with? Because is you place one of your graduated teachers in a school in any district the they work for the third and fourth, the teacher will just assess (sic) them. If you were a

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teacher at Stuyvesant in Bronx Heights, you get the best of the best, but if you place one of your teachers in one of those high schools that they were 1 and 2, but unfortunately they didn't know that it was Early Child Education, then the teacher will not be able to be a success in those schools. So, my question is, you know, how are we, you know, working from the training perspective in our higher education institutions to work with the reality that we have failed. We have made a lot of progress. We're doing the best we can, but I think that we also have to address that in a city where we don't have that Early Child Education -- Early Childhood Education, where in many communities they don't know what it is to get a top quality after school program, as those qualities that we will be looking for and place our children. You also have the hard children. (sic) So what are we doing there to train, to prepare those teachers who are going to be ending working in those schools. That for decades they've been failing, and it doesn't matter what you save in the school, what you are providing to your teacher, if they work in a school in the South Bronx, they have not been able to lift up the student. If they've been placed in any poor

populations that we have?

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community, they have not been able, and I understand that is not only the teacher's responsibility. It's more than that. SO, you know, I have that concern about when it comes to the training. How are we working with all those realities? So when the teacher get the certification they also should be training on how do we work with all those different

DR. MANNING: Agreed.

COUNCIL MEMBER RODRIGUEZ: So what are we doing from Teachers College?

DR. MANNING: Thank you for your question. Teachers College like Touro College has the certificate and extension in language teaching—teaching English Language Learners, and we encourage many of our teacher candidates to be double and triple certified. So if for example they're—they're certified in Early Childhood Education, they may also be certified in teaching students special needs, as well as students who are English Language Learners. Many of the faculty at Teachers College are questioning the development model for younger children. You may know that several organizations have a developmentally—a devel—excuse me—

year.

2	CHAIRPERSON BARRON: Oh, okay, fine.
3	And did they ever acknowledge thatthe determination
4	by the professionals was that your son yes was
5	dyslexic and needed specific support?
6	DEBBIE MEYER: No, in fact, they said he
7	was doing very well. My son happens to be what's
8	called twice exceptional. He's incredibly bright,
9	and so he seemed like he was doing really well, but
10	he wasn't actually reading. He could listen and
11	CHAIRPERSON BARRON: [interposing] Oh.
12	DEBBIE MEYER:get it all, but he
13	couldn't read, and if he got to middle school without
14	being able to read, he was going to fail.
15	CHAIRPERSON BARRON: So that becomes the
16	behavior portion of what we talked about.
17	DEBBIE MEYER: Yeah.
18	CHAIRPERSON BARRON: Right. It's
19	distressing to know that someone was trained for a
20	degree in reading, and didn't know about dyslexia.
21	That's troubling. Very troubling. HowI don't know
22	how that could happen.
23	DEBBIE MEYER: [interposing] Well, they

know it exists.

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2 CHAIRPERSON BARRON: A reading teacher
3 not--

DEBBIE MEYER: [interposing] They know that it exists, but not how to teach dyslexic kids.

CHAIRPERSON BARRON: But that's a part of what the program is supposed to do to teach you various methods and approaches, and using a combination of all of that to have a child successful. So that's disheartening to know that.

And finally in terms of the last testimony that we had—I thought I had a question. Oh, yes, you said that you—I'm sorry—Advocates for Children testimony—

MAGGIE MOROFF: Yes.

thank you--that you came from one of the top graduate schools for teachers in this city. I won't ask you to name them, and was a highly--you were a highly effective in many critical ways, but you didn't know how to teach my students to read. But when I went to graduate school, there were courses teaching reading and, you know, all of the readings and the requirements. So did you not take those courses or did you feel that they weren't adequate? Did you

2 not--were you not required to adapt those strategies 3 in your field work?

MAGGIE MOROFF: Yeah. So that's an excellent questions. I--what I felt they prepared me to do was teach the students who were sort of going to learn to read no matter what so-

CHAIRPERSON BARRON: [interposing] I'm sorry. Teach those children?

MAGGIE MOROFF: Teach the students who were more inclined to learn to read with ease. So the students were surrounded by a literacy rich classroom were going to start picking up the words. The kids who were—if they hearing read—alouds and following along would do it. But what I didn't how to do was reach—

CHAIRPERSON BARRON: [interposing] Those starving readers. (sic)

MAGGIE MOROFF: --those students who had more serious needs, and in a way it did--you know, the students who had learning disabilities or students, you know, because it's a continuum, students who may not have been diagnosed, but were struggling with a lot of the specific pieces.

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CHAIRPERSON BARRON: And did the school not have a designated literacy coach? Well, they didn't have coaches in those days. I was a reading teacher back in those days. That's what they called us, a reading teacher. Did they did not have a reading teacher?

MAGGIE MOROFF: They did not. They were starting to use reading recovery. So they trained not me, but some of the other teachers. I also had a principal who moved us around from grade to grade every year. So didn't get a chance to get good at something, but the year that I was in a first/second bridge class, my co-teacher was trained a s reading recover teacher, and she pulled students out for 15 or 20 minutes a day--

CHAIRPERSON BARRON: [interposing] Uhhuh.

MAGGIE MOROFF: --but it was only the kids with the most very severe needs, right? Those who were, you know, practically had signs on them saying help me. But there were so many students that weren't the top readers and weren't the bottom readers, but they were really struggling, and needed, you know, we taught them a lot, and they were happy.

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right.

They loved our classroom, but they were really--they were not going to leave second grade at the level of reading ability that they needed to then move up to third grade. And, you know, moving from teaching to read to--I'm going to say it, teaching to read to read and to learn. Learning to read to teach it

CHAIRPERSON BARRON: Right. Okay. Thank you panel very much for coming and giving your testimony. We do appreciate it.

MAGGIE MOROFF: Thank you.

[background comments, pause]

CHAIRPERSON BARRON: Well, call the next panel. David Gerwin, Faculty of Queens College;
Michael Sampson from St. John's University; Alyssa
Sorio, Students for Educational Rights at City
College; and Caryn Donovan or Kareem Donovan out of
Delphi University. [background comments] I want to
thank everyone for staying. We've had some rather
extensive testimony, but I think that it's important
for us to get a thorough understanding of what exists
so that we can begin to make improvements. Would you
raise your right hands, please? Do you swear to tell
the truth, the whole truth and nothing but the truth

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2 in your testimony before this body, and to answer all questions honestly?

PANEL MEMBERS: Yes.

CHAIRPERSON BARRON: Thank you. You may begin, and perhaps if you could consolidate or condense your testimony, that would be very helpful.

DAVID GERWIN: It's been a long day.

CHAIRPERSON BARRON: Yes, it has.

DAVID GERWIN: My name is David Gerwin. I've been teaching social studies education at the secondary level at Queens College for 18 years. have a Ph.D. in American History, a Master's degree from Teachers College. I don't know how I'd fill out their surveys. I--I want to make a few observations about the chart. One if you--which--which I've given you a copy of the Queens College chart that came there. One thing that you won't see printed on this is that this wasn't done in other to penalize Queens College or take funding away or to say something, and I think that's commendable. A lot of the uses of big data in unproven ways aren't done with some humility, but they're often before anybody knows what they're doing. So I want to commend the DOE for taking a preliminary step. I also want to

2 say something that I think is lacking in these 3 charts, and in doing that I want to quote Warren 4 Simmons the Executive Director of Brown University, Annenberg Institute of School Reform, and also a 5 graduate of the New York City public schools who 6 7 looked at the DOE report cards at a public forum and 8 said, look, these only are output measures, what their students are doing. They're not looking at what the DOE is giving the schools and you won't see 10 11 it when you look at this chart. Oh, look, Cuomo decided to cut half a billion dollars from CUNY--from 12 13 CUNY's education budget. There's nothing in here 14 over the course of time about what inputs have been 15 given either or by the state to the schools of education or more importantly perhaps at the school 16 17 level to the teachers when they're there. So I think 18 those are two important things to keep in mind. 19 not a gotcha. It's really an attempt to look at 20 things, but also these are just outcomes. Not input 21 measures. That's I think a glaring error. For the 2.2 rest of it, you have my written observations. 2.3 I'll say is that if you look, the numbers of people that they're looking at are incredibly tiny from 24 Queens that in some cases though they start out with 25

2 500, they're looking at maybe 200. Or, when they 3 look at the tension, it's really a very small number 4 of actual students that they were able to find. Since I know that my program has graduated just in the three years, 2007, 2008, 2009, just in secondary 6 social studies around 200 students that's clearly a 8 tiny percentage of Queens College. So I--I think there are real flaws in that chart. Past that, the other thing, you know, I--I could put some names and 10 11 faces on this. I would say for example we have young 12 men of color who are being hired into schools, and sometimes there's one--one former student of mine who 13 stayed last year at a school where 50% of the 14 15 teachers turned over. On this chart, that would be a 16 plus? I--I don't know. I'm--I'm very Correll. (sp?) 17 I don't know what that will do for his longevity. 18 don't know why those other teachers left. So I--I 19 think those are real concerns. I have a lot of 20 students who happen to be bilingual speakers of 21 Spanish, and they get put in bilingual teacher 2.2 certifications even though they don't have that 2.3 certificate because the city just presses them in. And then when they're in the rest of the masters 24 25 program, they struggle with that. So again, that

2 kind of issue isn't addressed on the chart. 3 other thing that I would like to say, which the other 4 two charts give you, and Teachers College referred to 5 the new Teacher Certification Exams, he said that they're very rigorous. They have no predictive 6 7 validity. They might be great. They might be 8 terrible. Nobody has actually looked to see how over five years teachers who score higher on them do compared to teachers who score lower on them. 10 11 one area that I--I want to say is a huge concern 12 particularly at CUNY in ways that may not be at 13 Teachers College. These tests are expensive. I think it is 300 bucks for the first chart; \$200 if 14 15 you want a question. You don't get -- they don't 16 rescore it. They just look at the statistical 17 validity of the person who graded it. It's \$100 to 18 redo a piece of it. What I want to tell you is that 19 if you look at these sheets that, um, the first year 20 it was implemented in 2014, if you look at the number 21 of people who took a content specialty test, that's 2.2 27,000 people. If you look at the number of people 2.3 who took the Educating all Student test, that's \$10,000. The Academic Literacy Skills Test that's 24 25 11,000. If you look at the number or tests for

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edTPA, that's 4,800. That means you just lost 5 or 6,000 candidates statewide. What happened? At Teachers College they may all take that test. At Queens College I know because of expense and other reasons in the first year of this I had 44 people who completed two full semesters of student teaching in social students. Only 22 took the test, and the people who take test, who submitted an edTPA, right. So that means the people who do not submit an edTPA are not going to show up. Then in some analysis the Pearson or Stanford, but I can tell you from my own anecdotal experience those are students who are first generation in college. They may be more likely to be students whose first language is in English, and I can also tell you that the tests are having other effects. And I will leave you with this thought: Ιn mathematics education, Queens College has an endowed program Time 2000. It's -- it's done really innovative They are really great. They have a very things. high submission rate on the edTPA, but they have a number of Asian students who speak other languages before they speak English. They've gotten a fouryear BA. They do really well in the classroom. have a mathematical language of instruction that's

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classrooms.

precise. 2 They pass the -- the Content Specialty Test 3 in math. They know about educating all students. 4 They pass the edTPA. The ALST (sic), which is long 5 reading passages for example right? It knocked out six of those students who had to use the safety net 6 7 to be tested in. So, I want to give you a message 8 that New York State without having any measures of the predictive validity of these tests in imposing them is eviscerating the diversity of the workforce 10 11 of really dedicated teacher who are training in our

CHAIRPERSON BARRON: Thank you. The next panelist.

DEAN SAMPSON: Good afternoon. I'm

Michael Sampson Dean of the School of Education at

St. John's University. Earlier, we heard a comment

by one expert that said colleges tend to look down on

colleges of education, but I can tell you that St.

John's we're one of the most appreciated. For one

reason, we're an ascension (sic) mission oriented

college, and our outreach really by definition for

our mission is to help the poor and disadvantaged.

And so, what better way can you do that through

excellent education. So that is our mission. That

2 is our call. And, we're doing some great things at 3 St. John's. For example, over the last two years we 4 have moved our program from a campus-based program to a school-based program. We have a new partnership with the Department of Education New York City called 6 7 Rise in which we put our people in the schools for a 8 full four years with the last year being full-time student teaching. I think student teaching fails when we ask someone to go out in one semester and 10 11 learn to be a teacher. Because we know that with 12 dropouts it tends to be because they really don't 13 understand the culture and the way schools operate. With our graduates by being there four years, they 14 15 do. By four years I mean from the freshman semester 16 they're out in the schools doing projects, working in 17 schools and they work with the partner school that we 18 have. And so, we're finding that this model dramatically enhances the employment of our students. 19 20 For example, if you get a degree in education from 21 St. John's University, we have a 97% placement rate 2.2 and that's very good. I've got to also share with 2.3 you that principals and teachers tend to hire the interns and residents that are in their schools. 24 Once again, it's because they know who they are. 25 And

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we've--we ran this as our pilot. We go full time and follow 2016. So the only way you can get a degree through St. John's is be willing to spend one full year as a student teacher. Our programs have been recognized by the DOE as outstanding. If you look at the chart that we refers to St. John's, you'll find that 23% of our graduates are hired into a New York City DOE and at the highest need schools. Now, what about the rest of them? Some other--there are other schools of New York City, but we are a national So we have people from California and Texas program. and Florida, and they tend to go back to their home states. But--but one-fourth of our people do go into the highest need schools. 94% of our graduates are retained in New York City DOE after three years of employment. Less than 1% of our graduates receive unsatisfactory ratings in the first year, which means that 99% are being successful. Sixty-nine percent of our graduates are licensed into the highest need areas by the Department of Education. So we actually have our candidates who want to do the areas are in high need such ELLs, and such as special education. And then finally, 99% of our graduates are tenured or extended at the first tenuredization. (sp?)

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answer the question are se doing a good job of preparing teachers for New York City schools, the answer is a resounding yes. But earlier we talked about traditional and non-traditional means of becoming a teacher. We're big into both. Of course we love our campus base program where we go out into partner schools, but we also realize that there's a need for people to make career changes. So we're the biggest partner in the Department of Education for the teaching fellows in the Partner Teachers Program. As I speak, if you go outside the city, you'll find 386 St. John students in high need New York City classrooms learning to be a teacher. How does that Well, they're already a very bright person. They already have a degree, but what we're doing as they work in schools is we're teaching them how to teach, and we're working with mentor teachers. Yes, mentor teachers who work with them in the schools, but also to our property (sic) he will go out, and they also come to our classes at the Manhattan campus, and they--they go through the traditional They give them certification. So, this is a highly successful program, and one that we're enhancing. The Department of Education has asked us

2 to do even more with English as a Second Language, ESOL and Special Ed and Early Childhood. But there's 3 4 something else. We think that, of course, Queens will be our--is a mirror of the world. It's the most diverse place in the country in terms of ethnicities 6 7 and people from different countries. So, we also ask that all of our students spend a semester abroad. 8 are fortunate to have a campus in Rome and a campus in Paris. And so this is the--this is Wednesday so 10 11 it's the third day of our students who are in Rome. 12 They are at our Rome campus. They're--they're taking 13 three of our regular education classes, though they're working every day in a Rome elementary 14 15 school, a high needs Rome elementary school. You may 16 not have heard this, but the -- the government of Italy 17 is asking that in the next few years all instruction 18 in Italy be in English. So this is a tremendous challenge, and probably unfair, but it's a mandate. 19 20 So we're the only university in the United States 21 that's working with this program, helping kids over 2.2 there learn English as a -- as a foreign language. 2.3 that's another way that we're reaching out and making the experiences broader, because I think that if--if 24 our students have studied abroad, they understand 25

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more what it's like to be a person in another country where your language is not the majority language. Now there is a sheet that I'm going--okay, this is at the very back, but it's over 12 different ways that we've met Governor Cuomo's direction to revitalize and redo our programs. So, we've been doing this since the mandate for Common Core. We immediately taught our candidates how to work Common Core so they would experienced in that when they went into the schools. So, our work is multi-faceted. In addition to the initial certification programs I've mentioned. In addition certification program I missioned--I mentioned, we also have 15 advanced certificates including a new in TSOL that's really important. Even out east to our population we have more and more and more second language learners that are coming. We have 35 master's degrees in education programs. We offer a PhD in literacy and an EDD in education. So this--our belief is that we initially certify teachers, but then we also have the mechanism for them to move forward and become masters in their craft either by earning a master's degree or a doctorate. So we offer those. We nationally accredited. You heard testimony before about intake

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and T-Act (sic) and their new successor tape, and so we meet those national standards. Of course, all of our people do pass the edTPA because that's license requirement, which gives them experience in terms of the things that a classroom teacher has to do in terms of lesson plans, and teaching lessons and so forth. But I think that the thing that I'm proudest about is our close relationship with the New York City Department of Education, and how we're true partners with them in terms of helping them achieve their initiatives and their dreams. Thank you.

CHAIRPERSON BARRON: Thank you. Next panelist.

ALYSSA SORIO: Hi, everyone. My name is Alyssa Sorio. I'm a student at the City College of New York and student organizer with United Students Against Sweat Shops, and Students for Educational Rights. I would like to answer the question of the day while painting a picture of the student experience at CUNY and my college. Students in the education program at my school are up in arms due to the budget cuts the college has proposed on top of the cuts the Governor has proposed. I have personal friends in the Education Department who are being

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told that they are unsure of the department's ability to maintain the program, and are encouraged to switch majors or to switch schools. City College has a \$14.6 million proposed budget cut. The Education Department is one of the hardest hit departments and the cut would be \$1,444,868 for the Education Department. Part of this budget disaster is deficit spending and financial mismanagement. Why should the future teachers and children of New York City public schools be accountable for the mistakes of CUNY Administration. I believe strongly in the power of public education. Our parents earlier described higher education as a means of financial stability. I think that's one component of education. Education is about expanding your mind, personal growth, and giving back to the communities that have built you to the place of graduation. I think a re-investment of resources into higher education is fundamental in preparing teachers today. CUNY is one of the last institutions that are affordable to working class students. Due to Cuomo's cuts and tuition hikes, we are losing a huge and important population of teachers. The teachers that graduate in New York City public schools, who invest in CUNY then dedicate

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2 their lives to teaching children here. They should 3 be cherished. They build our city just as much as 4 construction workers, doctors and the people who make our food everyday. To close, I urge CUNY to 5 prioritize the needs of students, the teachers in New 6 7 York City rather than padding the pockets of administrators. And I would like to add that CUNY 8 enrollment since 1980 has dropped 62,000 students. We have 50% fewer Black and Latino freshmen, and in 10 11 my estimate of the million dollars that the Education 12 division is going to be cut, the college starts at \$4.2 reduction. So I'm not adjusted to Cuomo's 13 14 proposed half billion dollar cut to CUNY. And as of 15 right now, City College has laid off 91% of part-time 16 faculty and 24% of full-time faculty, and has halted 17 capital construction, library and laboratory 18 acquisitions. So we need resources really bad to 19 keep up our education program. I urge the New York 20 City Council to invest direct resources to students 21 at the college, and I commend Councilperson Barron 2.2 for launching this much needed conversation. 2.3 you.

CHAIRPERSON BARRON: Thank you. The next panelist.

CARYN DONOVAN: Good afternoon. My	name
is Caryn Donovan. I'm the Assistant Dean of Res	search
at Adelphi University. Due to a prior commitme	ent,
our Dean Jane Ashdown is unable to attend today	, and
I'm prepared to read her statement on her behal	f.
Thank you for the opportunity to provide testim	nony
today, and this is also written testimony, a	
supplement to an additional testimony that we	
submitted a co-authored article between myself	and
Dean Ashdown and another colleague Ann Mungai ((sp?)
that has been submitted to the record. This ar	ticle
used the data that was provided by the New York	: City
Department of Education in addition to other da	ıta,
and it was submitted and published in a peer re	eviewed
online journal, the Journal Curriculum Instruct	cion,
and it's called A New Approach for Educator	
Preparation Evaluation: Evidence for Continuous	3
Improvement.	

The question posed by the committee is clearly an important one to my own institution,

Adelphi University's Ruth S. Ammon School of Education. The university is an independent sector institution with a long history of preparing educators to work in New York City's public schools,

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just as we have heard from the other colleagues here today. We share the committee's concerns when we answer the question about adequate teacher preparation. Adelphi University began its education program at Adelphi Academy in Brooklyn in the late 19th Century, and now offers the full range of early childhood through adolescent programming in addition TESOL bilingual extension programs, special education, health and physical education, and speech language pathology at its main campus in Garden City in addition to a learning hub in the Manhattan Center in Tribeca. The Manhattan Center Education programs are deeply engaged with New York City Department of Education offering sponsored programs. An example, childhood special education with a bilingual extension, as well as other programs in educational technology and sports-based youth development.

The 2013 Teacher Preparation Program

Reports prepared by the New York City Department of

Education gave my school the opportunity to examine a

set of performance measures previously unavailable.

The report compared the 12 teacher education

programs, which prepared the highest percentage of

New York City teachers. Adelphi University was

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compared to 11 other IATs five of which are in the CUNY system, and the remaining six are in the independent sector. The New York City DOE reports provide comparative information about the extent to which a cohort of graduates from our programs were teaching in high needs schools, in high need license areas, were tenured at first decision point, had unsatisfactory ratings, and were retained three years after being hired. In addition, the NYC DOE reports included an effectiveness rating for a subset of our program graduates based on student growth calculations from fourth to eighth graders. of measures (sic) included an NYC DOE report was helpful and informative given that the outcomes in these measures have typically not been available to teacher preparation programs. However, we believe more work is needed. The New York City DOE reports notes that the hiring and retaining of effective teachers is inextricably tied to partnerships with the sort of institutions that prepare those teachers. The report also encourages the use of the measures to assess and refine teacher preparation programs. authors of the published article referenced above, we share the same interest in using the NYC DOE reports

2 along with other data as evidence of program 3 improvement purposes. As the Dean of the school and 4 the Assistant Dean of the school, I was pleased to see that Adelphi University graduates were teaching 5 in high needs fields, and in high needs schools at 6 similar rates to other new teachers entering the New 8 York City Department of Education. Our graduates were staying in teaching at similar rates to other teachers. However, as the analysis reported in our 10 11 article revealed, it is not possible to directly link 12 the outcome whether positive or negative from the New 13 York City Department of Ed report measures with particular aspects to our program -- to our preparation 14 15 This is compounded by the fact that the reports were not published in subsequent years, thus 16 17 preventing an analysis of trends over time. 18 example, a small percentage, 2.3% of our graduates 19 were rated as unsatisfactory based on classroom 20 observation. A logical improvement goal would be to 21 change our preparation program in order to eliminate 2.2 such unsatisfactory rating. But without further 2.3 details about the rubric used for the classroom observation along with more details about individual 24 25 teachers' preparation program coursework, in other

words, which program they specifically came from,
it's hard to make changes that wouldn't be
speculative and not evidence based. As described
earlier, the NYC DOE report noted the inextricable
tied between teacher preparation programs and the
public school system that hires our program
graduates. Yet, this report suggests that the
measures are only for program purposes of improving
the preparation program. If we are inextricably
tied, shouldn't improvement be a collective systemic
endeavor that all stakeholders engage with? At
Adelphi University the majority of our teacher
candidates spend an intensive year in clinical
placement in one of our model partner schools,
including New York City schools. Rich clinical
placement and partnerships are a key component to our
preparation program. Any external evaluation of the
performance of our graduates as teachers is not only
a reflection of our academic coursework, but also
also of the P 12 school partners where they do their
student teaching. And work with school leaders and
mentor teachers to support and evaluate the
candidates during their student teaching placement.

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This is to say that the committee has identified a critical and complex question that requires a much more comprehensive approach to this than currently exists. Finally, I would like to add a further caution to the complexity of evaluating the impact of teacher preparation programs. Teacher evaluation is increasingly tied to the performance of students in standardized tests, as you've noted before. And in turn, that performance is being used evaluate teacher preparation programs. The mechanism for developing these linkages is specific procedure called Value Added Monitoring, which is quite controversial. In interest of the committee's understanding of the need for evaluation to be fair and free of bias, further information about the appropriate use of VAM can be found at the following link, which is provided here. I appreciate your time for allowing these further supplementary comments.

CHAIRPERSON BARRON: I want to thank the panel. I just have just a few questions. In terms of the presentation regarding Queens College at CUNY, CUNY--the City testified in the first panel that they're working with this report collaboratively with CUNY, DOE and CUNY are working and they talked about

DAVID GERWIN: But I'm a--I'm a line faculty member who, you know, is--is very involved in my department level stuff, but I haven't--I've served on the statewide edTPA taskforce but I haven't done policy level work for CUNY.

CHAIRPERSON BARRON: So you served on the edTPA Task Force?

DAVID GERWIN: Uh-huh.

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CHAIRPERSON BARRON: Do you want to share any of what happened with that in terms of what we're doing here?

DAVID GERWIN: Again, I'm very mindful of the time. I--I would just say that the commissioner was not so happy to--to have that task force meeting for own observations, and wanted to very much limit the scope of the conversations. Dean Ashton is a member of that. There were--it was very diverse

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- 2 group of people around the table, and there's--3 there's actually--because it was negotiated with 4 NYSED, that this even existed. There's a NYSED 5 report that put out a broad range of matters discussed in, and the co-chairs also really did a 6 7 much broader report than went to the regents. Um, and Regent Cashin and others. Commissioner Leo was 8 at a town hall meeting on December 7th and I moderated with a lot of faculty on the certification 10
 - CHAIRPERSON BARRON: Okay. Perhaps I'll get that in a little more detail in other time.

DAVID GERWIN: Sure.

exams, and we can get detail about that.

CHAIRPERSON BARRON: I want to thank you for that, and Dr. Sampson, St. John's University, you talked about some of your students go abroad to study for a year. Is that a part of the Teacher Preparation Program as well, or just generally a part of what goes on in the school.

DEAN SAMPSON: It's been a St. John's for decades, but I'm the first Dean to make it part of the education program. And the fortunate thing is this is free of charge. It's the same charge as if they're living on campus. So we have donors that

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2 have provided scholarships for this, and so the

3 program costs the same, the dorm costs the same. So

4 it's available to--to all students regardless of

5 their socio-economic level. They do have to come up

6 with the airplane fare, which we tend to help them

7 | with. But--but yes, it's--it's not required of all

8 students. However, currently 25% of our students

9 study abroad, and that's general across the

10 university. And my goal is to be 90% in the school

11 | in the School of Education.

CHAIRPERSON BARRON: Okay, and the testimony from Adelphi you indicated that you're having some concerns about—— No, that was not Adelphi. Oh, that was back at Queens College. You say that there's not predictive validity to those indicators, to those metrics.

nobody--nobody claims that there's predictive validity for these, and I could say at the edTPA it's level. At that taskforce the state never did give us the data that we sought, and--and that's part of what I mean by humility around complex measures. The state never told us the number of people who were registered in the teach system towards certification,

PANEL MEMBER:

[off mic] I do.

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2 CHAIRPERSON BARRON: Thank you. You may 3 begin.

RACHEL CHAPMAN: Good afternoon, Councilwoman Barron and to the community here. Μv name is Rachel Chapman. I'm a doctoral student of urban education at the Graduate Center, and I'm a teaching fellow in the Department of Elementary Education at Queens College. It is an honor and pleasure to be here to speak in regards to the City University of New York. I want to thank you and your fellow council members for your continued hard work, service, dedication and support of our institution, in particular the working class students and families of this great city. I am especially grateful for the New York City Council Merit Scholarship, and your continued support for academic excellent -- excellence. I thank you and I encourage you to continue the good work you do. On behalf of students and adjuncts I would like to speak on the adequacy of CUNY and training teachers. For over 10 years I've worked in various post-secondary institutions. In my tenure, I have never experience an institution so connected and dedicated to its students and communities as I stand here on the shoulders of hundreds of

2 students, community members, elected officials, 3 activists, teacher and parents who through great 4 courage and dedication have struggled to make CUNY the educational beat of the city. For the majority of CUNY's workforce, the struggle is very real. 6 7 Higher education perpetuates a two-tired labor system of full-time and adjunct faculty. The low status 8 treatment of adjuncts and its consequences have been ignored for too long. At CUNY in particular adjuncts 10 11 receive \$3,000 per course with little job security and benefits as well as little to no professional 12 13 development. As a result, adjuncts seek additional 14 employment in various post-secondary institutions 15 just to sustain their livelihood. Decreasing their ability to adequately prepare for coursework as well 16 17 as time spent in student interaction and support, it 18 is clear that they under appreciation and de-19 professionalization of adjunct instructors 20 jeopardizes CUNY's ability to adequate educate our students and future teachers. During times of 21 2.2 unprecedented budget cuts in my state government, the 2.3 struggles continues and has perhaps culminated to a point unseen in recent history. We ask you as 24 community members and council members to continue to 25

- 2 support and advocate for CUNY. Finally, we ask your
- 3 committee to investigate the extent and quality of
- 4 adjunct labor at the City University of New York.
- 5 | Thank you very much for your time.
- 6 CHAIRPERSON BARRON: Thank you. Next
- 7 panelist.

8 DAVID BLOOMFIELD: Thank you. Good

- 9 evening I quess. My name is David Bloomfield. I'm a
- 10 professor of Education Leadership Law and Policy at
- 11 | Brooklyn College and the CUNY Graduate Center. My--
- 12 I'll keep it short. You have my written remarks. My
- 13 message is clear: Current teacher preparation
- 14 reporting requirements and reviewed by this committee
- 15 | are part of a gotcha mentality now in retreat across
- 16 | the country. And New York City educate--educator
- 17 preparation should not be considered apart from
- 18 prescripted state certification requirements. Report
- 19 metrics are simplistic and crowd out other more
- 20 meaningful measures. In listening to you, Council
- 21 Member Barron to Council Member Rodriguez, when you
- 22 | talk about the number of African-American male
- 23 | teachers, where is that in the reports? And so we--
- 24 we end up focusing on things that are less important
- 25 than that on the number of bilingual teachers coming

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into the system. Where is that on the reports? you consider the real world of teaching and leadership, I urge you to eliminate many recently enacted reporting requirements. Data based causal links between teacher preparation and teacher success are largely spurious, more an effort to demonize teachers and preparatory institutions than to aid improvement. Real improvement might include extending clinical experiences, tuition relief and reduced fees. Data outcomes such as eventual student standardized test scores and teachers retention are not under the control of certification programs, and can have negative unintended consequences. Scoring preparation programs on teacher retention for example fails to consider candidate's often non-traditional career trajectories and especially for women, interruptions for family responsibilities. In short, current reporting requirements sold to the public as a solution are part of the problem. My analogy really is to the wasted effort under the Klein and Bloomberg administration for those student reports. We've now largely abandoned those because there's a better way forward. These reporting requirements discourage worthy candidates, are viewed by--by

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concerns.

practitioners as sterile protocols without practical work, and in which a powerful data collection industry without proof and benefit. I am hopeful that your engagement with these issues will produce a more able, vigorous and diverse role of teachers and administrators for city schools. The public's appetite for tough—for tough sake standards and gotcha accountability procedures is long past. The next step is yours. Thank you for considering these

CHAIRPERSON BARRON: Thank you. Thank you and our last panelist.

DAVID SUKER: This is David Suker, S-U-K-E-R. I'm a current New York City Department of Education teacher located at Queens Plaza North, and we'd like to call it, it's our Rubber Room. And I'd just like to say--just answer the question that's on the first sheet. And I'm just speaking off the top of my head because I didn't prepare remarks, but the questions is are post-secondary institutions in New York City adequately training teachers? And I would day decidedly no. That is not happening, and I could tell you I've bee in the DOE for 17-1/2 years. It's--the state of education in New York City in terms of

2 teacher training and in terms of pedagogy is 3 atrocious. There's no accepted pedagogy across the 4 board. Anybody can come up with some idea of what 5 pedagogy is, but nobody can say exactly what it is for everybody else. So, when you have teachers going 6 7 into classrooms with 15 different ideas of what 8 pedagogy is within a school, you get a -- a flower pot of--of education, and kids going from schools class to class, and not following the proper direction. 10 11 Okay, just basic things like today in the Rubber 12 Room, I have all day to discuss nonsense. So today 13 we actually tried to have a conversation about 14 pedagogy, and where are some basic tenets of 15 pedagogy? We should not be cursing our students out, 16 right? No, we should not curse the students out. 17 should not use curse words in front of our students. 18 Even those are offered to be. (sic) You know, like 19 I've seen schools--my daughter when to Columbia 20 Secondary School. The principal would curse all the 21 time in front of assemblies. The principal will 2.2 curse students out. The principal would shame 2.3 students, and bully students. His name is Jose Maldonado. You might have known him. He is the one 24 responsible for the young girl drowning in Long 25

2 So, you know, I don't know--there's so much 3 inconsistency, and I'll tell you I have a unique 4 experience because I went to City College in the 1990s from '93 to '98. I did not finish my master's I was there for a graduate education. 6 7 previously went to Howard University, and the 8 University of District of Columbia in Washington, D.C. where I got my Bachelor's Degree in History. came up to New York City to teach kids that were the 10 11 most needy in the system because I grew up in New 12 My brother went to juvenile detention centers. 13 My brother went to prison. So I said let me--let me 14 do that. So I went to do what I did, went to City 15 College and got an education. I thought it was great 16 education. Sue Ruskin was my professor. Stacy was 17 in my program at the time that--from City College 18 back here. I -- she taught on a model of inquiry-based 19 education, and that's, you know, back then in the 20 '90s that was something new, include basic education. 21 And so, I thought I had a great education, and they 2.2 really molded me as a teacher. I, for whatever 2.3 reason I went--became a teacher in '98. I did not finish the program. I came back in the 2000s, 2003 24 25 to 2005, and I came back into the same program

2 thinking the programs was going to be very similar. 3 What I found out is the administration gutted the 4 program. They turned it from a school of education into a department of education where all the 5 professors that were there in the 1990s, were pretty 6 7 ex--you know, gotten rid of. Sue Ruskin went over to 8 Bank Street. A lot of the great professors that--Ydanis and myself because I -- I organized with Ydanis back in the '90s and we're good friends, all the 10 11 teachers were no longer. And it was being taught 12 with this cook cutter education. Every class was 13 exactly the same in terms of requirements, and what was expected of you because the State came in at some 14 15 point between '98 and 2003, said this is a crappy 16 program, and not enough teachers are passing the -- the 17 NYSED test. There are last in HS (sic). They are 18 doing whatever, and that was a problem. So what they 19 did was they gutted the programs, and put a cook--a 20 cookie cutter program in place that I got absolutely 21 nothing out of. I'm not saying that the professors 2.2 weren't good professors, and I had a lot of good 2.3 professors, but the way the program was set up was in a cookie cutter fashion. Which as a professional, 24 25 somebody who's trying to get a master's degree who

2 believe in the pedagogy of -- of teaching is an insult 3 to me and my colleagues, you know. If you go into 4 any--if you sit in any of these classes across CUNY, I would say across the board you'd probably be 5 insulted by the way these courses are set up. 6 7 They're not set up for master's degree programs. 8 would never sit in a course with a graduate kind of the way you sit in course at City College or Queens. I can't speak to Queens College but City College. 10 11 You're--you're a professional. You're in the 12 classroom and you're being talked to like this is 13 your first education course you--you have ever 14 taught--taken. It's ridiculous, and it's no wonder 15 we have the program we have. There is--16 CHAIRPERSON BARRON: [interposing] Can I 17 ask you to wrap up your comments, please? 18 DAVID SUKER: What is that? 19 CHAIRPERSON BARRON: Can I ask you to 20 wrap up your comments, please? 21 DAVID SUKER: Sure, no problem. The truth 2.2 only can get me so far. I understand that nothing--I 2.3 appreciated your husband speaking up yesterday in

front of Cuomo. Truth always needs to be sought to

25 power, right?

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2 CHAIRPERSON BARRON: Okay.

DAVID SUKER: So I appreciate that, and thank you very much, and let your husband know that. But I would jus like to say if want to change the system, why not just send out a survey. (sic) People--two years after people went through the system, right, went through these teacher programs, sent out a survey and asked the teachers how well did these programs prepare you for the job that you're doing now? I never received that survey, and another question is, you know, how come we don't have a rating system of what makes a good teacher? What is a good teacher? Can you tell me what a good teacher is? Can anybody tell me what a good teacher is? read an article just yesterday--and I'll finish this up here--about they have programs now to teach teachers how to show empathy in the classroom. you're a teacher and you don't have empathy, what the fuck are you doing in the classroom.

CHAIRPERSON BARRON: [interposing] Excuse me. No.

DAVID SUKER: Like that's the end of my testimony.

25 CHAIRPERSON BARRON: No.

CHAIRPERSON BARRON: So those of you who
are here, I apologize that that occurred. Couldn't
stop it, but I will not tolerate it. To the
panelists that are here we know that there is no
connection. You just happened to be lumped together,
but we do thank you for coming, and for sharing your
thoughts. We will, of course, continue to wage the
battle that we have. We know that higher education,
teaching children to be success and encouraging them
is certainly what we're to have moving forward if
we're going to improve our society. And yes, we do
need to include those factors in terms of reports. I
we say we want to have more African-American men, we
need to include that in the data that we're looking
at for that regard. So once again, I thank you for
coming, and that concludes this hearing. Thank you
so much. [gavel]

DAVID BLOOMFIELD: Thank you.

World Wide Dictation certifies that the foregoing transcript is a true and accurate record of the proceedings. We further certify that there is no relation to any of the parties to this action by blood or marriage, and that there is interest in the outcome of this matter.



Date January 22, 2016