



Finance Division The Council of the City of New York

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Report to the Committees on Sanitation & Solid Waste Management
on the Fiscal Year 2016 Executive Budget for the

Department of Sanitation

May 26, 2015

Executive Budget Summary

- **Expense Budget:** The Department of Sanitation's (DSNY or the Department) budget for Fiscal 2016 totals \$1.54 billion, \$55.8 million more than the Fiscal 2015 Adopted Budget of \$1.49 billion.
- **Headcount:** The Executive Budget supports a workforce of 9,674 positions (164 positions more than the Fiscal 2015 Adopted Budget.)
 - 7,427 uniform positions, an increase of 71 positions or less than one percent
 - 2,247 civilian positions, an increase of 93 positions or 4.1 percent
- **Executive Budget Changes:**
 - The Executive Budget changes include \$9.98 million in new needs to Develop a Blue Print for Save as You Throw, the School Zero Waste Program, the Sanitation Control and Analytical Network (SCAN), and Metal, Glass, Plastic and, Recycling Processing. This amount is off-set by a savings of \$35.1 million, as well as program reductions implemented by the Department.

Agency Issue: In the Fiscal 2016 Preliminary Budget Response, the Council called upon the Administration to increase DSNY's capital funding for female sanitation worker bathrooms and locker rooms by approximately \$2.7 million to address the poor conditions of female facilities citywide. Two of the ten facilities listed as having issues are addressed in outyear rehabilitation projects: Queens 1 and Brooklyn 6. An additional eight facilities; Bronx 3A, Brooklyn 5, Brooklyn 13, Brooklyn Lot Cleaning Unit, Brooklyn Inspection, Manhattan 11, Manhattan 12 and Queens 9 remain unfunded.

- **Ten-Year Capital Strategy:** The Department's Ten-Year Capital Strategy for Fiscal 2016-2025 totals approximately \$2.3 billion, with garages, facilities, and equipment receiving the majority of the funding, totaling \$2.1 billion.

- **Capital Budget:** The Fiscal 2015 Executive Capital Commitment Plan includes \$1.2 billion in Fiscal 2015-2019 for the DSNY; \$558.9 million for collections truck and equipment; \$201.2 million for miscellaneous garage improvements; \$181.6 million for facilities and equipment associated with the Solid Waste Management Plan (SWMP), including the construction and reconstruction of Marine Transfer Stations (MTSs); \$149.3 million for the construction of the Brooklyn 3/3A; \$56.3 million for information technology and communications; \$55.2 million for the construction of the Manhattan 6/6A/8; and \$15.3 for the construction of the Manhattan 1/2/5.

DSNY Overview

This report presents a review of DSNY's Fiscal 2016 Executive Budget. The section below presents an overview of the agency's budget and how it has changed during the course of Fiscal 2015, followed by a review of the significant budget actions introduced in the Fiscal 2016 Executive Budget. Major issues related to the Department's budget are then discussed. Analysis of the Department's Ten-Year Capital Strategy and highlights of the Capital Commitment Plan for the Fiscal 2016 Executive Budget follow the discussion of the expense budget. Appendices 1 and 2 report the changes made to the Fiscal 2015 and Fiscal 2016 Budgets since Adoption of the Fiscal 2015 Budget. For additional information on the Department's budget and its various programs, please refer to the Fiscal 2016 Preliminary Budget Report for the Department of Sanitation at: www.council.nyc.gov/ (use link to page with [prelim reports](#))

DSNY Financial Summary						
	2013	2014	2015	Executive Plan		*Difference
<i>Dollars in Thousands</i>	Actual	Actual	Adopted	2015	2016	2015 - 2016
Spending						
Personal Services	\$857,037	\$867,392	\$858,796	\$885,282	\$886,766	\$27,970
Other Than Personal Services	512,731	546,831	628,865	613,443	656,709	27,844
TOTAL	\$1,369,768	\$1,414,222	\$1,487,661	\$1,498,725	\$1,543,473	\$55,812
Budget by Program Area						
Civilian Enforcement	\$4,371	\$4,562	\$4,204	\$4,204	\$4,204	\$0
Collection & Street Cleaning	711,806	655,146	665,820	666,811	670,674	4,854
Enforcement - General	13,464	13,248	17,286	17,091	17,351	65
Engineering	4,358	4,231	8,592	10,436	7,690	(902)
General Administration	106,444	110,098	117,529	105,439	116,821	(708)
Legal Services	3,238	3,222	3,493	3,604	3,689	196
Long Term Export	3,003	3,000	3,880	4,053	3,193	(687)
Public Information	1,641	1,736	2,096	2,190	2,200	104
Snow Removal	39,313	130,653	60,183	114,075	77,464	17,281
Solid Waste Transfer Stations	6,798	6,712	19,459	15,526	14,908	(4,551)
Support Operations - Motor Equipment	89,063	85,063	88,885	90,835	87,351	(1,534)
Support Operations- Building Management	20,302	20,043	25,374	24,386	26,406	1,032

	2013	2014	2015	Executive Plan		*Difference
<i>Dollars in Thousands</i>	Actual	Actual	Adopted	2015	2016	2015 - 2016
Waste Disposal - General	17,015	13,771	11,425	15,513	17,194	5,769
Waste Disposal - Landfill Closure	13,231	18,658	72,810	59,250	85,210	12,400
Waste Export	298,372	299,712	349,819	323,369	367,815	17,996
Waste Prevention, Reuse, and Recycling	37,348	44,368	36,806	41,943	41,303	4,497
TOTAL	\$1,369,767	\$1,414,223	\$1,487,661	\$1,498,725	\$1,543,473	\$55,812
Funding						
City Funds			\$1,464,733	\$1,472,259	\$1,520,141	\$55,408
Other Categorical			750	1,951	750	0
Capital- IFA			4,346	4,521	4,331	(15)
State			25	856	25	0
Federal - Community Development			14,843	15,043	15,038	194
Federal - Other			0	557	0	0
Intra City			2,963	3,538	3,191	227
TOTAL	\$1,369,767	\$1,414,223	\$1,487,661	\$1,498,725	\$1,543,473	\$55,812
Budgeted Headcount						
Full-Time Positions - Civilian	1,880	1,890	2,154	2,178	2,247	93
Full-Time Positions - Uniform	7,121	7,185	7,356	7,414	7,427	71
TOTAL	9,001	9,075	9,510	9,592	9,674	164

*The difference of Fiscal 2015 Adopted Budget compared to Fiscal 2016 Executive Budget
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The City's Fiscal 2016 Executive Budget totals \$78.3 billion, \$3.3 billion more than the Fiscal 2015 Adopted Budget of \$75 billion. City funds (City tax-levy and non-tax revenues) total \$56.8 billion, compared to the Fiscal 2015 Adopted Budget amount of \$54.8 billion. For the DSNY, the Fiscal 2016 Executive Budget totals \$1.54 billion (including City and non-City funds). This represents approximately 1.96 percent of the City's total budget.

The Department of Sanitation's Fiscal 2016 Executive Budget of \$1.54 billion is \$55.8 million more than its Fiscal 2015 Adopted Budget of \$1.49 billion. The \$55.8 million increase is due to growth in the Personal Services (PS) budget of \$28 million and in the Other Than Personal Services (OTPS) budget of \$27.8 million. The proposed budget is \$25 million less than DSNY's Fiscal 2016 Preliminary Budget.

At the time of Adoption for Fiscal 2015, DSNY's projected Fiscal 2016 Budget of \$1.54 billion was \$50.1 million more than the Fiscal 2015 Adopted Budget of \$1.49 billion. DSNY's projected headcount of 9,583 for Fiscal 2016 was also 73 positions higher than the Fiscal 2015 budgeted headcount of 9,510.

Since the Fiscal 2015 Adopted Budget, several initiatives have impacted both the Department's budget and headcount for Fiscal 2015 and Fiscal 2016. For Fiscal 2015 these include \$53.4 million in new needs, \$42.3 million in other adjustments, as well as \$37.8 million in efficiencies and a headcount change of 82. For Fiscal 2016 these include \$37.7 million in new needs, \$12.2

million in other adjustments, as well as \$19.9 million in program efficiencies, and a headcount change of 91. Combined, the above actions reconcile the agency to its current budget of \$1.5 billion for Fiscal 2015 and \$1.54 billion for Fiscal 2016. Headcount changes are reconciled to 9,592 in Fiscal 2015 and 9,674 in Fiscal 2016. (See Appendix 2 for a list of all budget actions since adoption.)

The Department's Executive Budget for Fiscal 2016 shows a \$55.8 million increase from Fiscal 2015 to 2016, but a \$44.7 million increase when compared to the current Fiscal 2015 budget. For Fiscal 2015, these include \$61 million in new needs, \$9.3 million in other adjustments, as well as \$37.8 million in program efficiencies, and a headcount change of 82. For Fiscal 2016 these include \$10 million in new needs, \$15.2 million in other adjustments, as well as \$19.9 million in program efficiencies and a headcount change of 17. The agency's overall headcount shows an increase of 164 positions from Fiscal 2015 to 2016, and an increase of 82 positions when compared to the Fiscal 2015 budget. (See Appendix 1 for a list of all Executive Budget changes.)

- **City Tax-Levy Increase.** The Fiscal 2016 City-funded portion of the budget shows an increase of \$55.4 million when compared to the Fiscal 2015 Adopted Budget, and the modified budget for Fiscal 2015 shows an increase of \$47.9 million. This increase mainly reflects a five-year adjustment for snow removal reflected in the program area "Snow Removal" in the Financial Summary Chart.
- **Non-City Funding.** For Fiscal 2016 non-city revenue increased by \$406,000 when compared to the Fiscal 2015 Adopted Budget, and the current modified budget for Fiscal 2015 shows growth of approximately \$3.5 million.
- **Headcount Changes.** The agency's overall headcount increases by 164 positions from Fiscal 2015 to 2016, with an increase of 93 civilian positions and 71 uniform positions. The current modified budget for Fiscal 2015 increases by 82 positions, with an increase of 24 civilian positions and 58 uniform positions.

New in the Executive Budget

The Department's Fiscal 2016 Executive Budget introduced several significant new initiatives intended to refocus the agency's priorities to improve refuse and recycling for residential properties; enhance snow removal capabilities; open partnerships with the Department of Education (DOE) to increase organics collection; streamline information technology and communication; and maintain street cleanliness.

- **School Zero Waste (OneNYC).** The Fiscal 2016 Executive Budget includes an additional \$1.1 million to improve organics collection rates, and reduce contamination rates at partnering schools.
- **Bureau of Information Technology OTPS:** An additional \$1.1 million was added in the Fiscal 2016 Executive Budget for the replacement of laptops, iPads and tough books that have reached the end of their useful life, as well as one-time (Fiscal 2016 and Fiscal 2017) costs associated with trainers to rollout the Department's large information technology project SMART (Sanitation Management Analysis and Resource Tracking) system.

- **Metal, Glass, Plastic, and Organics Recycling Processing:** An additional \$3.75 million was added in the Fiscal 2016 Executive Budget to reflect increases in metal, glass and plastic (MGP) tonnage, contractual price increases for MGP, and increased organic tonnage.
- **Notice of Violation Administration System (NOVAS) Pilot:** There was \$1.2 million added in the Fiscal 2016 Executive Budget for NOVAS, a system of handheld devices used by Sanitation Enforcement Agents to issue summonses. The Fiscal 2016 funding is for one-time costs associated with piloting new devices to upgrade existing functionality and incorporate summonses issued by uniformed Sanitation Supervisors.
- **Develop Blueprint for Save As You Throw (OneNYC).** The Fiscal 2016 Executive Plan includes an additional \$1 million to conduct a study and develop a blue print for a Save as You Throw Program that would incentivize recycling by implementing user fees for refuse collection.

Citywide Savings Program. Along with the Fiscal 2016 Executive Budget, the Office of Management and Budget (OMB) released a Citywide Savings Program that outlines plans to reduce City spending by \$589 million in Fiscal 2015 and \$465.5 million in Fiscal 2016. To develop the program, OMB asked all agencies to identify efficiencies, alternative funding sources and programmatic changes that would yield budgetary savings without reducing service levels. DSNY has proposed savings totaling \$31 million in Fiscal 2016; two percent of DSNY's budget. DSNY's savings plan is as follows:

- **Waste Export Surplus.** The Department is realizing a savings of \$24 million in Fiscal 2016 in waste export costs due to delays in the commencement of long-term export contracts, including those associated with the Marine Transfer Stations (MTSs).
- **Delay in Marine Transfer Station (MTS) Operation's.** Based on the current anticipated schedule for the operation of the new marine transfer stations, the Department requires fewer positions and has reduced its Fiscal 2016 budget by \$11.2 million.
- **Information Technology Insourcing.** The Department converted existing technology contracts to 46 full-time positions for the development and support of critical systems. This will cost DSNY \$5.1 million in Fiscal 2016, but a savings will be achieved and reflected in the capital budget, as well as through the avoidance of future unfunded capital and expense costs.
- **Chlorofluorocarbon (CFC) Removal Program Headcount Adjustment.** The Department plans to reduce its CFC program headcount by 14 and achieve a \$950,000 savings in Fiscal 2016. Once the actual operational need is determined the agency will realign its headcount. This initiative is not a service reduction.
- **Reduction in Vehicle Location Device Service Charges.** The Department achieved a \$48,000 savings in Fiscal 2016 by switching from Global Position Device (GPS) cell phone technology to automatic vehicle location (AVL) devices, which have lower service charges.

DSNY Budget Issues

In the Fiscal 2016 Preliminary Budget Response the Council called upon the Administration to increase DSNY's capital funding for female sanitation worker bathrooms and locker rooms by approximately \$2.7 million to address the poor conditions of female facilities citywide. Two of the ten facilities made in this request will be addressed in out-year facility rehabilitation

projects, Queens 1 and Brooklyn 6, while the other eight facilities, Bronx 3A, Brooklyn 5, Brooklyn 13, Brooklyn Lot Cleaning Unit, Brooklyn Inspection, Manhattan 11, Manhattan 12 and Queens 9 are still in need of funding.

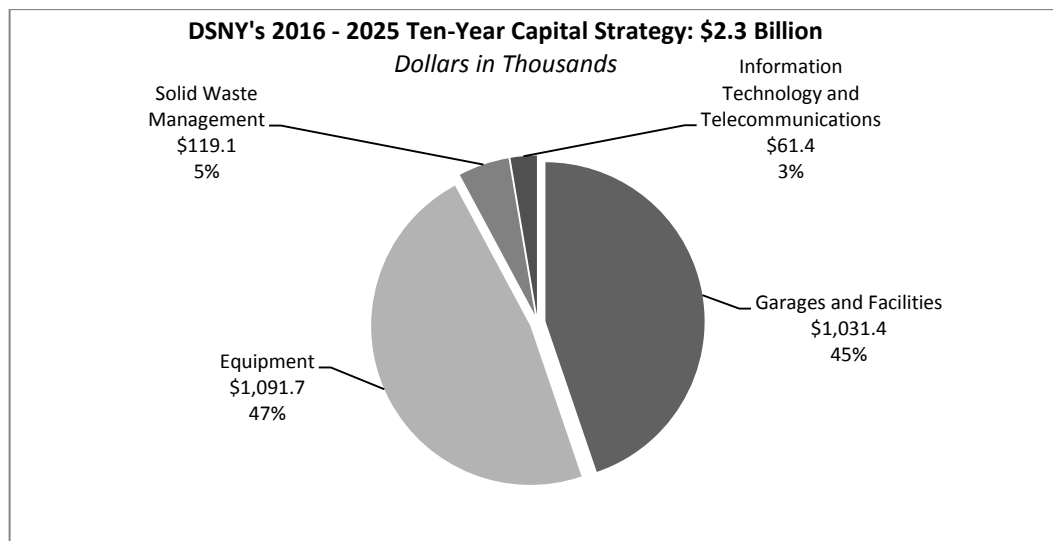
DSNY Capital Program

Ten-Year Capital Strategy

The Ten-Year Capital Strategy (the Strategy) is created every other year, as prescribed by the City's Charter, and represents the Administration's priorities for maintaining the City's core infrastructure, moving the City's infrastructure towards a state of good repair and meeting legal mandates. The Strategy is broken out into unique Ten-Year Plan Categories for each City agency which describe the different types of work being done. The Strategy also plays a key role in establishing the planned capital commitments for the City's five-year Executive Capital Commitment Plan, which is a subset of this long term strategic document.

The Ten-Year Capital Strategy released by the Mayor on May 7, 2015 totals \$83.8 billion (all funds) an increase of \$16.1 billion or 23.8 percent from the Preliminary Ten Year Capital Strategy total of \$67.7 billion. DSNY's Ten-Year Capital Strategy for Fiscal 2016-2025 totals approximately \$2.3 billion, with Garages, Facilities, and Equipment receiving a majority of the funding, totaling \$2.1 billion.

DSNY's capital projects are divided into four categories as illustrated by the chart on the right. Each of these categories and their budgets are discussed below.



DSNY's Fiscal 2016-2025 Ten-Year Capital Strategy

Dollars in Thousands

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
Garages and Facilities	\$95,259	\$85,689	\$28,100	\$181,624	\$518,591	\$62,149	\$15,000	\$15,000	\$15,000	\$15,000	\$1,031,412
Equipment	114,639	100,000	100,000	100,000	108,332	110,523	110,000	112,000	115,696	119,514	1,090,704
Information Technology and Communications	14,019	14,704	6,000	4,607	3,500	3,500	3,500	3,500	4,607	3,500	61,437
Solid Waste Management	41,579	72	1,840	-	55,222	3,074	3,213	6,250	3,849	3,948	119,047
Total	\$265,496	\$200,465	\$135,940	\$286,231	\$685,645	\$179,246	\$131,713	\$136,750	\$139,152	\$141,962	\$2,302,600

Source: Office of Management and Budget (OMB) Executive Ten-Year Capital Strategy Fiscal 2016-2025

Equipment: The Ten-Year Capital Strategy provides \$1 billion for equipment acquisition. DSNY must maintain an ample and reliable fleet of vehicles.

Garages and Facilities: The Ten-Year Capital Strategy provides \$1 billion for the construction and reconstruction of garages. Included in this funding is \$206.9 million for the reconstruction of the Bronx 9/10/11 garage, \$200 million for the relocation and construction of a new Manhattan 6/6A/8 garage, \$149.3 million for relocation and construction of a new Brooklyn 3 garage, \$111 million for relocation and construction of a new Staten Island 1 garage, and \$72.9 million for reconstruction of the Queens 11/13 garage. The Strategy also includes funding for site acquisition, facility safety issues and the construction of salt sheds, as well as tent structures to cover salt.

Solid Waste Management: The Ten-Year Capital Strategy provides \$119.1 million for Solid Waste Management for the construction of marine transfer stations, other solid waste infrastructure, composting sites, and other equipment.

Information Technology and Telecommunications: The Ten-Year Capital Strategy provides \$61.4 million for information technology and telecommunications projects.

Capital Commitment Plan

The Fiscal 2016 Executive Budget Capital Commitment Plan includes \$1.2 billion in Fiscal 2015-2019 for the Department of Sanitation (including City and Non-City funds). This represents approximately 2.1 percent of the City's total \$57.4 billion Executive Plan for Fiscal 2015-2019. The agency's Executive Commitment Plan for Fiscal 2015-2019 is less than one percent greater than the \$1.2 billion scheduled in the Preliminary Commitment Plan, an increase of \$8.8 million.

The majority of the capital projects span multiple fiscal years and it is therefore common practice for an agency to roll unspent capital funds into future fiscal years. In Fiscal 2014, the Department of Sanitation committed \$276.7 million or 89 percent of its annual capital plan of \$310.4 million. Therefore, it is assumed that a portion of the agency's Fiscal 2015 Capital Plan will be rolled into Fiscal 2016, thus increasing the size of the Fiscal 2016-2019 Capital Plan.

DSNY 2015-2019 Capital Commitment Plan						
<i>Dollars in Thousands</i>	2015	2016	2017	2018	2019	Total
Preliminary Plan	\$374,863	\$237,865	\$336,171	\$122,840	\$137,309	\$1,209,048
Executive Plan	329,748	265,496	200,465	135,940	286,231	1,217,880
Change	(45,115)	27,631	(135,706)	13,100	148,922	8,832
Percentage Change	(12%)	12%	(40%)	11%	108%	1%

Source: OMB Fiscal 2016 Executive Capital Commitment Plan

The Department's capital program supports construction of MTSs required as part of the 2006 SWMP, and the construction and upkeep of sanitation garages and facilities throughout the five boroughs. The capital program also supports the purchase of equipment for garbage and recycling pickup and snow removal. DSNY is also currently undergoing a large information technology and telecommunications upgrade.

Executive Budget Highlights

Manhattan 1/2/5 Garage. The construction of the Manhattan 1/2/5 Garage is being managed by the NYC Department of Design and Construction. The Executive Capital Commitment Plan includes \$14 million for construction related change orders at the Manhattan 1/2/5 Garage in Fiscal 2016. Construction should be completed and the garage be put into service in the fall of 2015. The full cost of the project is estimated to be approximately \$360.5 million, including \$116 million for acquisition.

Bronx 9/10/11. The Fiscal 2016 Executive Capital Commitment Plan includes \$17 million allocated in Fiscal 2017 for design costs associated with the Bronx 9/10/11. The new garage will be constructed on the existing site of dilapidated buildings. Due to unsafe conditions on the concrete floors, an internal order was issued to move some personnel and equipment to temporary locations. The full cost of the project is estimated at approximately \$207 million.

Manhattan 6/6A/8 Garage and Manhattan Borough Command (MBC). The Manhattan 6/6A/8 Garage and MBC has a total of \$200 million budgeted. Design, construction management, and demolition are funded for a total of \$55.7 million in Fiscal 2016 and 2017, and construction is funded at \$144.3 million in Fiscal 2020. This project was previously planned as a District 6/8/8A Garage to be built at East 73rd Street at the Franklin D. Roosevelt East River Drive (FDR Drive). The Department had been forced to cut the budget for this multi-district garage in Fiscal 2009 and the trucks and vehicles were relocated to West 21st Street and 9th Ave in Manhattan and East 132nd Street and Bruckner Expressway in the Bronx.

In order to raise funds for a new garage a Request for Proposal (RFP) was issued by the NYC Economic Development Corporation (EDC) for DSNY's East 73rd Street site. The winning bid was made by Memorial Sloane-Kettering (MSK) Cancer Center to build a 730,000 square-foot cancer care facility in partnership with the City University of New York Hunter College (Hunter) that would build a 403,000 square-foot Science and Health Professions building. Announced in September 2010, MSK paid a purchase price of \$215 million and a city-owned site currently occupied by Hunter's nursing school would be vacated at East 25th Street between 1st Avenue and FDR Drive and a portion of the site would be used for the new 2 district garage. However, Hunter's move from the East 25th Street site is contingent on obtaining construction funds for the new nursing school or identifying under-utilized CUNY facilities that could house the nursing school until construction funds can be obtained.

In summary, the sale of the site on East 73rd Street provided the money needed to build the 2 district garages and will return to City ownership a site on East 25th Street that is adequate for both the needed garage at the middle of the block and for other development at the ends of the block. The development of the East 25th Street site requires ULURP approval.

EDC and DSNY are engaged in a community process to guide the development of the Brookdale site with uses that are compatible to the sanitation garage. The two agencies are expected to jointly file the Environmental Impact Statement and ULURP application in the fall of 2015 for the three parcels on the block.

Construction and Renovation of Marine Transfer Stations. Funding for the construction and reconstruction of MTSs in accordance with the requirements of the SWMP is as follows:

- The West 59th Street MTS refurbishment has approximately \$68.5 million allocated to it in Fiscal 2015. Work for phase two is anticipated to begin in June 2015 and is expected to be completed in June 2017. The use of this facility to transfer Manhattan commercial

waste is contingent on the Gansevoort MTS being built to transfer the borough's recyclables.

- The Gansevoort MTS for recyclables has \$30.2 million allocated to it in Fiscal 2015 for demolition and the demolition contract is set to begin shortly. In Fiscal 2016, \$5.8 million is funded for change orders. Reconstruction is funded at \$50.5 million in Fiscal 2020. However, the progress is contingent on a Memorandum of Understanding between the City and State to allow construction of the MTS. The MTS is located in the Hudson River Park in Manhattan and the discussions between the City and State are going.
- Construction of the East 91st Street MTS in Manhattan commenced in spring 2013. There is \$2.9 million planned for the project in Fiscal 2015 and \$17.7 million in Fiscal 2016. The project is expected to be completed in mid-2017 and the full cost is projected to be \$215.4 million. DSNY is currently reviewing the feasibility of an alternative entrance ramp for the facility to redirect truck traffic one block north. That study will be completed this spring.
- Construction of the MTS at Hamilton Avenue in Brooklyn is nearing completion and will be finished in June 2015. The Department is actively procuring a vendor to handle waste from the Hamilton and Southwest Brooklyn MTSs and expects to award a contract by September 2015. The Department had to issue a new bid for this contract because the vendor with whom the Department was negotiating was not able to secure the use of an intermodal site at Greenville Yards in Jersey City. The Executive Capital Commitment Plan allots an additional \$1.4 million towards the completion of the project in Fiscal 2015. The projected cost of the Hamilton Avenue MTS is \$175 million.

Appendix 1: DSNY Fiscal 2016 Executive Budget Actions

<i>Dollars in Thousands</i>	Fiscal 2015			Fiscal 2016		
	City	Non-City	Total	City	Non-City	Total
DSNY Budget as of the Fiscal 2016 Preliminary Plan	\$1,459,901	\$24,930	\$1,484,831	\$1,545,443	\$23,096	\$1,568,539
New Needs						
Automotive Parts	\$1,255	\$0	\$1,255	\$0	\$0	\$0
Bureau of Information Technology						
OTPS	0	0	0	1,145	0	1,145
Develop Blueprint for Save As You Throw (One NYC)	0	0	0	1,000	0	1,000
Engineering Staffing	0	0	0	0	193	193
M1/2/5 Construction Delay Penalty	1,900	0	1,900	850	0	850
Metal, Glass, Plastic, and Organics Recycling Processing	4,067	0	4,067	3,755	0	3,755
NOVAS Pilot	0	0	0	1,199	0	1,199
Residential Organics (OneNYC)	0	0	0	0	0	0
Schools Zero Waste (OneNYC)	0	0	0	1,093	0	1,093
Snow Budget Adjustment	53,759	0	53,759	(366)	0	(366)
Vehicle Location Device Support Positions	0	0	0	1,118	0	1,118
Subtotal New Needs	\$60,981	\$0	\$60,981	\$9,793	\$193	\$9,986
Other Adjustments						
3rd Qtr. Revenue for Fuel/CDL Revenue/1004	\$0	\$292	\$292	\$0	\$0	\$0
BK 1/4 Sandy Electrical	0	16	16	0	0	0
City Seasonal Aide Hiring Rate Adjustment	0	53	53	0	210	210
Convert Engineering IFA Positions to City Funds	0	0	0	256	(256)	0
CSBA Collective Bargaining	70	0	70	90	0	90
CWA IFA/L1180/CD/DSNY Collective Bargaining	313	18	332	325	19	344
Delay in MTS Operation	0	0	0	(11,194)	0	(11,194)
Facility Repairs	(1,677)	0	(1,677)	1,677	0	1,677
Head, Light and Power	(1,029)	0	(1,029)	(1,776)	0	(1,776)
Heating Fuel	(1,377)	0	(1,377)	(1,128)	0	(1,128)
Landfill Closure Grant	0	815	815	0	0	0
Lease Adjustment/ Manhattan 11 Garage	(3,070)	0	(3,070)	684	12	696
Long Term Export Collective Bargaining Adjustment	17	(17)	0	(3,070)	0	(3,070)
Member Item Reallocation	7	0	7	25	(25)	0
Motor Fuel	(7,322)	0	(7,322)	0	0	0
plANYC Energy Conservation. Projects	0	85	85	(5,944)	0	(5,944)
Sanitation Officers Association Collective Bargaining	3,282	0	3,282	0	0	0
SOA Collective Bargaining - CDBG	0	60	60	4,821	0	4,821
Street Fair Revenue	0	213	213	0	85	85
Reduction in Vehicle Location Device Service Charges	0	0	0	(\$48)	0	(\$48)
CFC Removal Program Headcount Adjustment	0	0	0	(950)	0	(950)

<i>Dollars in Thousands</i>	Fiscal 2015			Fiscal 2016		
	City	Non-City	Total	City	Non-City	Total
Reduce Purchase of Periodicals	0	0	0	(5)	0	(5)
Brooklyn Interim Export Relay Savings	(1,024)	0	(1,024)	0	0	0
Information Technology Insourcing	0	0	0	5,140	0	5,140
Landfill Closure Grant	(815)	0	(815)	0	0	0
Waste Export Surplus	(21,000)	0	(21,000)	(24,000)	0	(24,000)
Personal Services Surplus	(15,000)	0	(15,000)	0	0	0
Subtotal Other Adjustments	(\$48,625)	\$1,535	(\$47,089)	(\$35,096)	\$45	(\$35,051)
TOTAL All Changes	\$12,357	\$1,535	\$13,893	(\$25,303)	\$238	(\$25,065)
DSNY Budget as of the Fiscal 2016 Executive Plan	\$1,472,258	\$26,465	\$1,498,724	\$1,520,140	\$23,334	\$1,543,474
*These "Other Adjustments" Are Included in the City-Wide Savings Program						

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Appendix 2: DSNY Budget Actions since Fiscal 2015 Adoption

<i>Dollars in Thousands</i>	Fiscal 2015			Fiscal 2016		
	City	Non-City	Total	City	Non-City	Total
DSNY Budget as of the Fiscal 2015 Adopted Plan	\$1,464,733	\$22,928	\$1,487,661	\$1,515,107	\$22,728	\$1,537,835
New Needs						
Automotive Parts	\$1,255	\$0	\$1,255	\$0	\$0	\$0
Bureau of Information Technology OTPS	0	0	0	1,145	0	1,145
Develop Blueprint for Save As You Throw (One NYC)	0	0	0	1,000	0	1,000
Engineering Staffing	0	0	0	0	193	193
M1/2/5 Construction Delay Penalty	1,900	0	1,900	850	0	850
Metal, Glass, Plastic, and Organics Recycling Processing	4,067	0	4,067	3,755	0	3,755
NOVAS Pilot	0	0	0	1,199	0	1,199
Residential Organics (OneNYC)	0	0	0	0	0	0
Schools Zero Waste (OneNYC)	0	0	0	1,093	0	1,093
Snow Budget Adjustment	53,759	0	53,759	(366)	0	(366)
Vehicle Location Device Support Positions	0	0	0	1,118	0	1,118
M1/2/5 Building Maintenance	472	0	0	959	0	959
Bureau of Information Technology OTPS - Licenses and Maintenance	0	0	0	2,735	0	2,735
Civilian Analytics Staff	0	0	0	600	0	600
District Field Supervisors	1,992	0	1,992	6,707	0	6,707
EEO Investigator	0	0	0	40	0	40
Environmental Compliance Specialist	19	0	19	75	0	75
Fresh Kills Closure	(13,560)	0	(13,560)	4,728	0	4,728
Great Kills Park Remediation	525	0	525	3,067	0	3,067
Operations Management Supervisors	447	0	447	1,489	0	1,489
Recycling and Sustainability	0	0	0	1,314	0	1,314
Residential Organics Pilot	1,404	0	1,404	4,570	0	4,570
Sanitation Workers for Brooklyn Interim Export Relays	0	0	0	253	0	253
School Organics Collection	0	0	0	321	0	321
Solid Waste Management Plan Legal Services	1,077	0	1,077	406	0	406
Temp Conversion	19	0	19	39	0	39
Update Medical Standards	20	0	20	390	0	390
Subtotal New Needs	\$53,396	\$0	\$52,925	\$37,484	\$193	\$37,677
Other Adjustments						
1st, 2nd & 3rd Qtr. Revenue for Fuel/CDL Revenue/1004/1214	\$0	\$988	\$988	\$0	\$0	\$0
BK 1/4 Sandy Electrical	0	16	16	0	0	0
City Seasonal Aide Hiring Rate Adjustment	0	53	53	0	210	210
Convert Engineering IFA Positions to City Funds	0	0	0	256	(256)	0
Collective Bargaining	1,832	266	2,098	2,529	289	2,818
Delay in MTS Operation	0	0	0	(11,194)	0	(11,194)
Facility Repairs	(1,677)	0	(1,677)	1,677	0	1,677

<i>Dollars in Thousands</i>	Fiscal 2015			Fiscal 2016		
	City	Non-City	Total	City	Non-City	Total
Heating Fuel	(1,377)	0	(1,377)	(1,128)	0	(1,128)
Landfill Closure Grant	0	815	815	0	0	0
Lease Adjustment/ Manhattan 11 Garage	(3,070)	0	(3,070)	684	12	696
Long Term Export Collective Bargaining Adjustment	17	(17)	0	(3,070)	0	(3,070)
Member Item Reallocation	7	0	7	25	(25)	0
Motor Fuel	(7,322)	0	(7,322)	0	0	0
plANYC Energy Conservation. Projects	0	85	85	(5,944)	0	(5,944)
Sanitation Officers Association Collective Bargaining	3,282	0	3,282	0	0	0
SOA Collective Bargaining - CDBG	0	60	60	4,821	0	4,821
Street Fair Revenue	0	213	213	0	85	85
Additional hired equipment Charges	0	142	142	0	0	0
Diesel Fuel	0	1	1	0	0	0
ExCEL Program	0	205	205	0	0	0
Fringe Adjustment	(83)	0	(83)	(195)	0	(195)
Funds OEM's DSNY Account	0	2	2	0	0	0
G&H Hazard Mitigation	0	398	398	0	0	0
I/C Mod with Sanitation	0	150	150	0	0	0
Member Item Reallocation	821	0	821	0	0	0
PS Adjustments	606	0	606	781	0	781
Training	0	16	16	0	0	0
I/C W/ DOS-Fuel	0	5	5	0	0	0
IFA Transfer for Non-Union Employees	0	76	76	0	99	99
Labor Transfer Non-Union Employees	(42)	0	(42)	(55)	0	(55)
Local Initiatives	3	0	3	0	0	0
plANYC Energy Manager	0	64	64	0	0	0
Reduction in Vehicle Location Device Service Charges*	\$0	\$0	\$0	(\$48)	0	(\$48)
CFC Removal Program Headcount Adjustment *	0	0	0	(950)	0	(950)
Reduce Purchase of Periodicals*	0	0	0	(5)	0	(5)
Brooklyn Interim Export Relay Savings*	(1,024)	0	(1,024)	0	0	0
Information Technology Insourcing*	0	0	0	5,140	0	5,140
Landfill Closure Grant*	(815)	0	(815)	0	0	0
Waste Export Surplus*	(21,000)	0	(21,000)	(24,000)	0	(24,000)
Personal Services Surplus*	(15,000)	0	(15,000)	0	0	0
Subtotal Other Adjustments	(\$45,872)	\$3,538	(\$42,334)	(\$32,452)	\$414	(\$32,038)
TOTAL All Changes	\$7,525	\$3,538	\$10,591	\$5,032	\$607	\$5,639
DSNY Budget as of the Fiscal 2016 Executive Plan	\$1,472,258	\$26,466	\$1,498,252	\$1,520,139	\$23,335	\$1,543,474

*These "Other Adjustments" Are Included in the City-Wide Savings Program

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