CITY COUNCIL CITY OF NEW YORK -----Х TRANSCRIPT OF THE MINUTES Of the COMMITTEE ON EDUCATION ----- Х February 2, 2015 Start: 01:10 p.m. Recess: 03:05 p.m. HELD AT: 250 Broadway- Committee Rm, 16<sup>th</sup> Fl. BEFORE: DANIEL DROMM Chairperson COUNCIL MEMBERS: ALAN N. MAISEL ANDY L. KING ANTONIO REYNOSO CHAIM M. DEUTSCH DANIEL R. GARODNICK DEBORAH L. ROSE INEZ D. BARRON JUMAANE D. WILLIAMS MARAGET S. CHIN MARK LEVINE MARK S. WEPRIN MARK TREYGER STEPHEN T. LEVIN VINCENT J. GENTILE

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2 [gavel] CHAIRPERSON DROMM: Okay good afternoon 3 everyone and welcome to the Education Committee's 4 oversight hearing on indirect employment system for 5 school building maintenance and its effect on 6 workers. The New York City Department of Education 7 is the largest system of public schools in the 8 United States serving about 1.1 million students in 9 over 1,800 schools located in more than 14 hundred 10 buildings. In truth the city's school system is 11 larger than many cities and the maintenance of its 12 1,400 buildings is a huge undertaking. The DOE's 13 division for school facilities oversees school 14 facilities and operations. The day to day 15 operation, maintenance, and cleaning of school 16 facilities falls primarily on custodial engineers 17 and the cleaners, handymen, firemen, stationary 18 engineers who work for them. In a small percentage 19 of schools these services are provided by private 20 contractors. The DOE employs approximately 900 21 custodian engineers, commonly known as custodians, 2.2 to maintain schools. For the most part school 23 cleaners, handymen, firemen, stationary engineers, 24 and other maintenance workers are not employed by 25 the DOE. Instead they are hired by and are

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2 employees of the custodian engineers hence the term 3 indirect system. By being employed through the indirect system has multiple ramications [phonetic] 4 for a worker. Generally custodial assistants earn 5 less and do not receive the same benefits afforded 6 7 to regular city employees. For instance they are not eligible for city pension benefits, are not 8 covered by the family medical leave act, and do not 9 receive paid training. Additionally because 10 custodial assistants are not directly employed by 11 12 the city they are not entitled to prevailing wage 13 under state law. Further recent press reports point 14 out another anomaly. Custodial workers employed by 15 private contractors serving some schools earn more 16 than those workers employed by custodian engineers 17 through this indirect system. Custodial staff with 18 private contractors and those who are part of the indirect system perform exactly the same work and 19 20 are represented by the same union. We expect to hear more about this situation today. Custodian 21 2.2 engineers are members of the New York City civil 23 services and are represented by the operating engineers local 891. About 4,200 custodial 24 25 assistants including school cleaners and handymen

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2 on members of 32BJSEIU and an additional 900 3 stationary, stationary engineers and firemen are represented by local of 94. Today the committee 4 expects to hear from representatives from these 5 unions as well as representatives from the DOE in 6 7 an effort to better understand the indirect employment system for school building maintenance 8 and examine the issues confronted by workers in 9 this unusual system. We know that these custodial 10 workers have a difficult job maintaining our 11 12 schools under, often under adverse conditions 13 including insufficient resources and old, or 14 overcrowded buildings and we thank them for their 15 efforts. And having been a teacher for 25 years I 16 want to really reiterate that, the great job that 17 they do in keeping our schools clean. I'd like to 18 remind everyone who wishes to testify today that you must be, you must have filled out a witness 19 20 slip which is located on the desk of the Sergeant of Arms near the entrance to this room and to allow 21 2.2 as many people as possible to testify testimony 23 will be limited to three minutes per person of course after the administration. And please note 24 that all witnesses will be sworn in before the, 25

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2 before testifying. And I want to say we have been 3 joined by Councilman Mark Levine from Manhattan, 4 Council Member Margaret Chin from Manhattan, Council Member Mark Weprin from Queens. And I'm 5 sure that the other members of the committee will 6 7 be joining us shortly. So I guess with that I'm going to ask the administration. We've been joined 8 by Elizabeth Rose, John Shea in the Department of 9 Education, and Renee Campion from the Office of 10 Labor Relations to please raise your right hand so 11 12 I can swear you in. Do you solemnly swear or affirm 13 to tell the truth, the whole truth, and nothing but 14 the truth and to answer council member questions 15 honestly? Okay thank you. And Ms. Rose would you 16 like to start? 17 ELIZABETH ROSE: Yes please. Good afternoon Chair Dromm and all members of the

18 afternoon Chair Dromm and all members of the 19 Education Committee here today. My name is 20 Elizabeth Rose and I am the acting Deputy 21 Chancellor for operations at the New York City 22 Department of Education. I'm joined today by John 23 Shea, Chief Executive Officer of the Division of 24 School Facilities, hereafter DSF, and Renee 25 Campion, First Deputy Commissioner from the Office

1	COMMITTEE ON EDUCATION 6
2	of Labor Relations. Thank you for the opportunity
3	to discuss the indirect employment system for
4	school building maintenance and its effect on
5	workers. The Division of School Facilities is
6	dedicated to providing a safe, clean, and
7	comfortable environment that is conducive to
8	educating and neutering our children in an
9	economical and efficient manner. The Department of
10	Education operates the largest school facility
11	system in the country with 130 million square feet
12	across approximately 12 hundred main school
13	buildings and an additional 200 annexes temporary
14	buildings and so forth. This is about 40 percent of
15	New York City's municipal square footage. Our 1.1
16	million students spend on average over 30 hours a
17	week in our schools so it is critical that we
18	provide a safe, clean, and comfortable environment
19	that supports their learning. Division of School
20	Facilities is primarily responsible for the
21	maintenance, repair, and safe efficient operations
22	of all facilities under the jurisdiction of the
23	DOE. DSF provides expertise in every aspect of
24	building management and maintenance. This is
25	accomplished with a dedicated core of custodian

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2 engineers, handy persons and cleaners assigned to 3 each school and assisted by a group of skilled mobile skilled trades mechanics who tackle complex 4 5 work beyond the scope of on-site staff. DSF employees approximately 800 custodian engineers, 6 7 over 400 skilled trades mechanics, and over 250 other employees with administrative or technical 8 expertise in the fields of facilities management, 9 engineering, environmental health, administration, 10 accounting, construction, planning, and project 11 12 management. A portion of our maintenance budget is 13 also allocated to carefully vetted private 14 contractors. In addition DSF employs staff 15 dedicated to sustainability, environmental health 16 and safety, emergency management, facility 17 management services, program management, finance 18 administration, and field operations. We are particularly proud of DSF sustainability 19 20 initiative. The sustainability initiative provides schools with tools and resources to improve energy 21 2.2 efficiency, recycling, and green curricula. Schools 23 have sustainability coordinators who organize and create sustainability activities at the individual 24 school level. The Division of School Facilities 25

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2 also plays a critical role in the city's emergency 3 planning and response efforts. DSF works closely with other city agencies such as the office of 4 emergency management and the Department of Homeless 5 Services. This was particularly important during 6 7 and after Hurricane Sandy. Hundreds of custodial employees and skilled trades workers operated, 8 cleaned, and maintained shelter facilities around 9 the clock for the duration of the storm. And staff 10 spent thousands of hours working on cleanup of 11 12 their buildings and other buildings in need 13 following Sandy. Their nonstop efforts and work 14 enabled us to quickly reopen school buildings in 15 the aftermath of the storm. This year's DSF budget of over 660 million dollars goes to providing 16 17 building maintenance repair and operations. Of the 18 660 million approximately 434 million is earmarked for custodial operations which includes the on-site 19 20 cleaning and management of each building's mechanical and fire safety systems. 162 million is 21 2.2 earmarked for work performed by our in house 23 skilled trades workers and outside contractors. 4 million dollars is for administration. And 60 24 million dollars is for small capital repair 25

1	COMMITTEE ON EDUCATION 9
2	projects. Maintenance of DOE buildings is provided
3	in several ways. Some cleaning services are
4	outsourced to private companies. Most schools are
5	overseen by the approximately 800 custodian
6	engineers employed by the Division of School
7	Facilities. These custodian engineers who belong to
8	Local 891 International Union of Operating
9	Engineers, AFLCIO are civil service employees.
10	These custodian engineers are given a budgetary
11	allocation to manage their building. This
12	allocation is used to hire staff and buy supplies.
13	The contracted employees are entitled to the
14	prevailing wage as a result of statutory
15	requirements. While the employees obtained through
16	the indirect system continue to bargain for their
17	wages and have recently concluded agreements
18	providing for substantial increases. The staff that
19	these custodian engineers hire are known as
20	custodial employees. These custodial employees are
21	not civil service employees. Instead they work
22	under collective bargaining agreements between
23	their unions and Local 891. These custodial
24	employees have two unions who represent them.
25	Cleaners and handy persons are represented by 32BJ

1	COMMITTEE ON EDUCATION 10
2	and school fire persons and stationary engineers
3	are represented by Local 94. This arrangement is
4	what is known as the indirect system. In total in
5	this indirect system there are approximately 5,000
6	full time equivalent school cleaners and handy
7	persons represented by 32BJ and over 11 hundred
8	school fire persons and stationary engineers
9	represented by Local 94. These men and women work
10	incredibly hard keeping New York City public school
11	buildings safe and clean for our 1.1 million school
12	children. Their day to day activities include
13	cleaning garbage disposal, heating, air
14	conditioning, plumbing, carpentry, painting, minor
15	repairs, environmental health and safety of all
16	aspects of the building maintenance and very
17	importantly snow removal. I'm pleased to add that
18	the New York City Department of Education recently
19	reached an agreement with Local 891 and both 32BJ
20	and Local 94 recently reached contract agreements
21	with Local 891. Under the agreement with 891 32BJ
22	members not, not including benefits, the cleaners
23	are paid \$19.72 per hour and handy persons are paid
24	\$22.11 per hour. The benefits amount to an
25	additional \$8.01 per hour for both groups. To fill

1	COMMITTEE ON EDUCATION 11
2	in the picture of the history of the system
3	custodial services at New York City schools began
4	over 150 years ago before the civil war in what was
5	known as the ward system. The janitors then did not
6	take civil service examinations and they often
7	lived in school buildings with their families.
8	Friends and family often help the janitor maintain
9	the building and janitorial wages were determined
10	by the trustees of the building were not centrally
11	determined. As the city grew and larger and more
12	modern buildings were constructed a more fixed
13	compensation structure emerged where janitors were
14	given an allowance and hired their own help. Around
15	the turn of the last century some schools used an
16	indirect system while some maintained a direct
17	system. After the Board of Education was created
18	around the turn of the last century the direct
19	system existed in some schools on a trial basis.
20	The board however concluded at that time that the
21	direct system had higher costs and unsatisfactory
22	service. In the following decades the board
23	continued to evaluate the direct and indirect
24	systems and retained the indirect system. This
25	indirect system carries through to today. Under

1	COMMITTEE ON EDUCATION 12
2	this system employee representatives have
3	negotiated and collectively bargained the terms of
4	their employment with the custodians. Although
5	there is a lengthy and important history to the
6	indirect system, and although our buildings were
7	extremely well maintained under the current
8	indirect system having an indirect system is not
9	set in stone. And just as the Department of
10	education continuously evaluates all of its
11	operations and procedures. We continue to monitor
12	and discuss the most effective ways to service our
13	school buildings. We are always interested in
14	having the best system possible and will continue
15	working and moving in that direction. In that
16	context we recognize that there is a difference in
17	compensation between custodial employees employed
18	by private contractors and those working for local
19	891 members. We are therefore open to discussion
20	with the three unions involved regarding
21	efficiency, levels of service, quality, employment
22	structures, and compensation issues. As the largest
23	school system in the country we are proud of the
24	work that our staff performs and the improvement
25	projects they oversee to create enriching

1	COMMITTEE ON EDUCATION 13
2	instructional spaces. We are now happy to take your
3	questions.
4	CHAIR: Thank you very much. I guess
5	first off let me just start by asking when did the
6	contractual services begin and why?
7	JOHN SHEA: The out John Shea, Division
8	of School Facilities, I, I'm actually not sure of
9	the year. I know that it's been in place, predates
10	May which is at least seven years and I know it
11	goes back much further than that. And, and it is an
12	option for principals to choose whether they have
13	outsourced custodial services in their buildings or
14	a Local 891 custodian in their buildings.
15	CHAIR: My understanding that it started
16	under the Julianne administration and that it was
17	viewed at that time as being a cheap alternative.
18	Is that your knowledge of that as well?
19	JOHN SHEA: That, just I'll, I'll say
20	that I, I don't agree that it's a cheaper
21	alternative. That's not how we view it. We view it
22	as an alternative and there's plusses and minuses
23	to both systems of course. Some have to do with
24	cost, levels of service that are provided under 891
25	versus the contracted services but at, at least in

1	COMMITTEE ON EDUCATION 14
2	my tenor I can't say that anyone is chosen to go to
3	an outsourced firm because of cost.
4	CHAIR: So let me ask Ms. Rose why do we
5	then retain the, the, the system the way that it is
6	with the contracted services and with the direct
7	hiring of the custodians, the system that allows
8	for the indirect hiring of cleaners?
9	ELIZABETH ROSE: Well as we stated we are
10	always looking to assess the procedures we have and
11	the operations we have. It is always healthy to
12	have alternatives and is continually assessed how
13	is the service here comparing to the service in,
14	under a different system. And that helps us move
15	forward towards what can we do better.
16	CHAIR: So in your assessment of the, the
17	two different ways of
18	[background comments]
19	UNKNOWN MALE: I move to strike that from
20	the minutes.
21	CHAIR: How appropriate it is, I feel
22	like I'm back at school. By the way we have been
23	joined by Council Member Allan Maisel from Brooklyn
24	as well. So, so in terms of your evaluation of
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1	COMMITTEE ON EDUCATION 15
2	those two ways of hiring cleaners what is your
3	assessment of both of those ways?
4	ELIZABETH ROSE: Well I think they're
5	both effective and we continually learn from having
6	the two alternatives different things that we can
7	be doing. You know currently the private
8	contractors' buildings have expended, extended
9	hours that buildings are open for principals and
10	including some hours on weekends. And that is
11	something that we are now currently discussing with
12	Local 891 as something we would potentially see
13	more of in buildings managed by 891.
14	CHAIR: But in buildings managed by 891
15	you can, they, they, they still do open them but
16	for a fee, is that correct?
17	ELIZABETH ROSE: That is correct.
18	CHAIR: There's no fee involved for the,
19	for the contracted services?
20	ELIZABETH ROSE: The additional hours are
21	already included in the, the contracted fees.
22	CHAIR: I'm told that there's a similar
23	system in place in Buffalo, New York but that's
24	similar, that system was recently dismantled. Do
25	you know anything about that?

1	COMMITTEE ON EDUCATION 16
2	ELIABETH ROSE: So our understanding is
3	that Buffalo's indirect system was converted
4	somewhere between five and 10 years ago, I'm not
5	familiar with that.
6	CHAIR: Well it may be interesting to
7	find out exactly why they dismantled that system
8	and went back to the uh, the single system to know
9	what the benefits were. And do you know if it's a
10	contracted situation or if it's directly employed
11	by the DOE for the custodians?
12	ELIZABETH ROSE: I don't know the answer
13	to that but we can follow-up.
14	CHAIR: I think that would be an
15	interesting thing to find out. So is there any
16	reason why the workers who work for the contracted
17	services couldn't be hired directly by the DOE? Why
18	do we have to go… what portion of the contract goes
19	to their, to the companies that we contract with?
20	Is there a savings to be made there?
21	ELIZABETH ROSE: Two different, two
22	different questions there. About 10 percent of our
23	buildings are managed by outside contractors. So
24	that's one part of the question. The other part was
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1	COMMITTEE ON EDUCATION 17
2	about what, why couldn't we simply hire the
3	maintenance workers directly.
4	CHAIR: Well what I'm trying to get at is
5	why do we still continue to have this… system. You
6	know it doesn't seem to me that it, there's a real
7	savings there if we're paying private companies to
8	essentially have people do the same work in the
9	building.
10	RENEE CAMPION: So hi, Renee Campion,
11	First Deputy Commissioner at OLR. So as, as
12	Elizabeth had mentioned we recently settled in
13	November of 2014, a contract for 32BJ and on
14	December 30 <sup>th</sup> with Local 94 for a collective
15	bargaining agreement along we, the city sits
16	alongside Local 891 in bargaining. And this is a
17	nine year contract with wage increases that went,
18	that amounted to over 18 percent. The, the contract
19	that we settled with the 32BJ workers for are for
20	employees who are not employed by contractors,
21	school custodians are not considered contractors
22	and so they are not considered prevailing wage. The
23	employee, the workers who are employed by for
24	example the contractors Temp Co for example are,
25	since the Temp Co is a contractor they are

1	COMMITTEE ON EDUCATION 18
2	considered prevailing wage and that is the two
3	distinctions as to why the employee, the workers
4	are treated differently. So as part of our
5	discussions we are open to discussing other
6	alternatives to the indirect system, that we've
7	been very open about that and we've spoken with all
8	three of the unions about that. We're eager to
9	continue in the coming months, to continue talking
10	with the three unions to talk further about
11	alternatives. And as part of the discussion about
12	the alternatives we also are open to discussing
13	compensation as part of moving forward into, moving
14	forward to either the direct system or other
15	alternatives. So that is part of the conversations
16	that we expect to be having with all three of the
17	unions in the coming months.
18	CHAIR: Is part of your thinking on that,
19	let me go back.
20	RENEE CAMPION: Sure.
21	CHAIR: From my understanding and, and
22	correct me if I'm wrong on this, there have been
23	some major cuts to custodial budgets over the last
24	years, over the last few years. If you were to pay
25	them all the same you would need to have an

1	COMMITTEE ON EDUCATION 19
2	increase in the budget to Local 891 custodians to
3	be able to cover that cost for their cleaners in
4	their schools, wouldn't you?
5	RENEE CAMPION: I could start, and then
6	I'll give it to John. We are very eager to start
7	looking at alternatives to the system. As part of,
8	it's very, it's obviously very complicated. We're
9	here talking about this and it's, it's, it's not,
10	it's, it's, it's, it's comprehensive for sure. So
11	there are so many areas that we need to look at and
12	think about and work with the unions and have
13	these, and have conversations about. I think until
14	we truthfully, until we move forward in those
15	conversations I think it's hard to make an
16	assessment as to what the cost will be until we
17	actually start engaging in what the options are.
18	CHAIR: But never the less these
19	custodian and engineers in the schools have had
20	their budgets cut. And ultimately I do believe
21	that… well I think we should be looking at their
22	budgets number one overall not just on this issue
23	but how we can increase the budget for custodians
24	in the schools just because of the cuts that they
25	had to absorb over the last few years. But in

2 addition to that I think that this will also be 3 something we're going to need to take under, into 4 consideration. Okay. Alright so Council Member 5 Levine has questions followed by Council Member 6 Maisel.

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7 COUNCIL MEMBER LEVINE: Thank you. Thank you Mr. Chair. Thanks to the administration for 8 testifying. Congrats on your new position. Having 9 10 been a teacher many years ago and now as a council member spending a lot of time in schools I can say 11 12 that a well maintained school is, is so critical. 13 It's about more than just aesthetics. It actually I 14 believe contributes to the learning environment, to 15 the self-esteem of the kids, to safety, so this is 16 just critical critical work that's being done that 17 really, the school custodians were properly seen as 18 an integral part of the education team in my opinion for all those reasons. I'm trying to 19 understand your take on the indirect system. You, 20 you don't describe the cost and/or savings as being 21 2.2 an argument for retaining the system. And we know 23 that from the perspective of the workers there's, the indirect workers are getting less pay. They 24 don't have the pension benefits, family leave and 25

1	COMMITTEE ON EDUCATION 21
2	other things that are really important to them. So
3	there's a clear downside to the indirect model. And
4	the only upside I thought I heard you mentioned was
5	that they're more able to work weekends. And where
6	that doesn't seem like it, it balances out for all
7	the negatives. So what are, what are other if any
8	benefits you see to the indirect system?
9	RENEE CAMPION: So I don't think I said
10	that the benefit was that they were more able to
11	work weekends. Not sure how that came in but John
12	would you
13	JOHN SHEA: Sure I think, my own opinion
14	is being in charge of the system the biggest
15	benefit is the flexibility that and first of all I
16	want to complement all of the bargaining units that
17	are represented here today, 32BJ, Local 94, and
18	Local, Local 891 for the work that they do on a
19	daily basis, it is very difficult and they are
20	incredibly responsive as you can see. I, I would
21	imagine that some of these folks here came right
22	from shoveling snow at their buildings to come to
23	this hearing. So I, I imagine that kind of
24	dedication. And I think the indirect system
25	promotes that kind of dedication, the relationship
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1	COMMITTEE ON EDUCATION 22
2	between the indirect workforce and the custodians
3	and the, and the ability to move, working between
4	and among different custodians and, and the way
5	that that system is building centric. And that's
6	how everybody approaches their work. I think that's
7	the biggest benefit. There's a tremendous
8	dedication on the part of the staff under this
9	system.
10	COUNCIL MEMBER LEVINE: But you're not
11	seeing a difference in results, like I don't think
12	I could tell one school from another just by
13	looking right, they're generally, generally we have
14	well maintained buildings thankfully.
15	JOHN SHEA: I, I would like to thank so
16	and I think if there are differences between
17	buildings it's not necessarily related to the
18	system, it's related to the folks that are
19	performing the work. And it's my job as a manager
20	to make sure that that's done effectively in every
21	single school building.
22	COUNCIL MEMBER LEVINE: So what, what is
23	the, what's at stake here in the flexibility that
24	you're discussing if it's, if we're getting well
25	maintained buildings under the direct system what,
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1	COMMITTEE ON EDUCATION 23
2	why are you so worried about the flexibility, maybe
3	you can be specific of kind of flexibility you're
4	concerned with?
5	JOHN SHEA: I'm not sure that we can only
6	because not having gone to a direct system or had
7	any sort of a pilot of what that's going to look
8	like. I think that's all to be determined. I think
9	that there's a lot of leg work that has to be done
10	between labor and management to figure out what are
11	the positives that we want to maintain, what are
12	the negatives that we'd like to limit and see what
13	that system looks like going forward.
14	COUNCIL MEMBER LEVINE: You talked about
15	alternatives other than the direct or indirect
16	models, is that right? Do you, are you implying
17	there's a third way between those two, did I
18	understand that correctly?
19	ELIZABETH ROSE: We don't specifically
20	have a third model that is in discussion. But we
21	know that in discussion with the unions there may
22	be alternatives that could be raised and could be
23	imagined and we'd be open to discussing them in
24	that event.

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2 CHAIR: Okay I want to let my colleagues 3 ask questions. Just kind of want to close by saying that it seems like there is a real strong downside 4 to the indirect model from the perspective workers. 5 I haven't heard a compelling case that it's leading 6 7 to, that the direct model has worse track record on 8 the maintenance of schools and on the critical issue of, of money it seems like the picture is 9 murky. I would even argue that it'd be worth the 10 11 city investing a little bit more because we believe 12 in jobs that pay fair salaries with enough benefits 13 for people to live in dignity. So I would argue 14 that even if there were an added cost to the city 15 we should do this. But in light of the fact that it 16 seems murky to me it makes the case only more 17 stronger that we should bring these folks on board with all the benefits that needs. Thank you. 18 CHAIR: Thank you. Council Member Maisel. 19 20 COUNCIL MEMBER MAISEL: Thank you very much. Actually I don't have a question but I did 21 2.2 want to confirm something that our chairman had 23 mentioned back in the 80s I was Chairman of District 22 School Board. And we had a school, 24 PS217 on Coney Island Avenue where we were forced 25

1	COMMITTEE ON EDUCATION 25
2	to accept a contracted custodian. And the
3	contracted custodian disappeared in about two years
4	because the jobs that were being done was terrible.
5	The school complained about it all the time because
6	you couldn't find a person who was actually in
7	charge. They left somebody there and they were
8	never responsive to the school. So that experiment
9	ended. So I'm deeply suspicious of any contracted
10	services so I should tell you… And I just want to
11	point out there is a third way. A couple years ago
12	we had a presidential candidate that said we should
13	get the kids to do the cleaning. So, so I'm not
14	sure if that's something that would be considered
15	but it certainly was mentioned and we ought to
16	consider it.
17	ELIZABETH ROSE: We, we are certainly in
18	favor of engaging our students in things like
19	recycling and sustainability and organics
20	collection so many of the things that
21	COUNCIL MEMBER MAISEL: But not cleaning
22	the bathrooms?
23	ELIZABETH ROSE: But not cleaning the
24	bathrooms yet.
25	COUNCIL MEMBER MAISEL: Oh okay.
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1	COMMITTEE ON EDUCATION 26
2	JOHN SHEA: Although I will mention that
3	we do have a partnership with our career in
4	technical education folks on internships for
5	students that are working with our maintenance
6	folks in our school buildings after school for a
7	couple of hours. So we do try to engage the
8	students at that direct level.
9	CHAIR: Okay thank you. Council Member
10	Treyger followed by Council Member Chin.
11	COUNCIL MEMBER TREYGER: Thank you Chair
12	Dromm. I, I guess I've, I, I joined the former
13	teacher club here. There's a lot of former
14	educators here. I, I just I, I have a question
15	about the type of feedback that we collect from the
16	custodians and from the handymen and the cleaners
17	and, and the workers who do this day to day. As a
18	teacher I cannot thank the people who maintain that
19	school building day in and day out during days like
20	this particularly with the weather like this. They
21	were, they were there $4:00$ $5:00$ in the morning and
22	the last ones to leave as well. So I can't thank
23	them enough. But I have a question about what the
24	DOE has data that shows for example the average age
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1	COMMITTEE ON EDUCATION 27
2	of a school building broken up by like district. Do
3	you have that data, does he, we have that data?
4	ELIZABETH ROSE: Well we, we certainly
5	have the data of the age of all of our school
6	buildings. I don't know that we've specifically
7	looked at the relative age on a district by
8	district basis. Clearly the, the districts that
9	currently have growing populations are getting more
10	new buildings built in order to accommodate the
11	student demand that we have.
12	COUNCIL MEMBER TREYGER: Because I have
13	to tell you that some of the schools in, in, in my
14	district were built during the great depression era
15	using money from the new deal.
16	ELIZABETH ROSE: Mm-hmm.
17	COUNCIL MEMBER TREYGER: And these are
18	the schools that time in and time out are you know
19	usually Reso A money from us goes towards a
20	computer lab or other types of enhancements for
21	technology. But I find myself being asked time and
22	time again for electrical repairs, infrastructure
23	repairs, major repairs. And the custodians and the,
24	and the workers who work there day in and day out
25	would know that better than anyone else. So I want
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2 to know what type of feedback do you collect from 3 them and how does that feedback inform decisions by 4 the DOE to the school construction authority about 5 what type of upgrades these schools need.

ELIZABETH ROSE: Well in terms of the 6 7 assessing the needs of buildings for upgrades for electrical or other things we also have an annual 8 building condition assessment survey where we send 9 professionals in to every single one of our 10 buildings every year to assess all of their major 11 12 building systems; the roofs, the boilers, the 13 heating systems, the electrical capacity. And from 14 there we identify what are the major infrastructure 15 repair or upgrades that need to be prioritized in 16 each of those buildings. So that is our primary 17 means of determining what are the important 18 improvements that we need to make to our buildings. Also as part of our system wide initiatives towards 19 20 ensuring that schools have internet connectivity and can support their children in 21<sup>st</sup> century 21 2.2 learning we have assessed the electrical capacities 23 of all of our buildings to ensure that they have the electricity that they need in order to receive 24 the kinds of infrastructure upgrades and internet 25

1 COMMITTEE ON EDUCATION 29 2 access upgrades that we are performing for all of 3 our schools. COUNCIL MEMBER TREYGER: So I, I imagine 4 in these surveys you're, you're getting back 5 information that pretty much all the schools in 6 7 Coney Island and I'm sure in the Rockaways are still running on temporary boilers that have not 8 been replaced yet since Sandy, is that correct. 9 10 ELIZABETH ROSE: So I don't have the 11 specific number of, of buildings with temporary 12 boilers but we do have projects in place to make 13 those permanent. I believe those have all been bid 14 out. And I can get you information about the 15 specifics for those. 16 COUNCIL MEMBER TREYGER: Right. My, my 17 feeling is and, and Chair and my colleagues and to 18 the panel is that based on the feedback that I get we have significant infrastructure needs in our 19 20 schools. 21 ELIZABETH ROSE: Mm-hmm. 2.2 COUNCIL MEMBER TREYGER: Not minor, 23 major. So when we're getting into this discussion about the indirect direct system the bottom line is 24 I think, I'm pretty sure that we need more of these 25

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2 workers in addition to certainly paying them a fair living sustainable wage. But we need more people 3 working as the needs are significantly great. Yes 4 there have been some new schools built but many of 5 the schools remaining in our, in our building stock 6 7 are very old and I cannot give any types of funding. Because if I want to get a computer lab 8 you have to first get a new, new electrical system 9 which costs millions of dollars which we don't have 10 11 as individual council members. So there must be a 12 priority made by the DOE to address the severe 13 infrastructure needs of very antiquated old school 14 buildings that time in and time out I, I keep 15 hearing about bathrooms that are falling apart or 16 were, were built in the 1940s or 50s when ... So what 17 is the DOE doing now to, to address this issue? 18 And, and I would like to hear your thoughts about the need for more workers. 19 20 ELIZABETH ROSE: Mm-hmm. So what I'd say is that the two issues are somewhat separate 21 2.2 because the kinds of infrastructure issues that you 23 are raising are capital investment infrastructure issues which are handled through the school 24 construction authority and come out of our capital, 25

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2 city's capital budget whereas the custodial 3 employees that we're focusing on here today are part of our expense budget and are part of the day 4 to day operations and maintenance of our buildings. 5 So the types of works that is required are fairly 6 7 different. And so those infrastructure projects that you're asking about would be conducted by a 8 different group and, and skill set of workers than 9 the daily maintenance of our buildings. 10

11 COUNCIL MEMBER TREYGER: I'll close by 12 saying that I think that the issues to me actually 13 are intertwined because the more we delay and 14 ignore the major capital needs the more cosmetic 15 the work will be and more pressure we, we put on the custodian and their workers and their schools 16 17 to come up with cosmetic fixes and changes when the 18 system needs a major overhaul. And that's how I see these issues interplay. Thank you Chair. 19

CHAIR: Thank you Councilman Treyger. And just on that note I want to say also, it's my understanding that custodian's budgets are based on the square footage of the buildings. And so square footage seems to be somewhat objective if you just look at it at that which I concur with Council

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2 Member Treyger many buildings are older and have 3 other needs that are taken into consideration. Sometimes there are large yards that are not taken 4 into consideration where they have to for example 5 today go around and shovel the snow, etcetera so 6 7 forth and so on. So you know I, I, I, I think that in... [siren] in the overall discussion of, of what 8 looking at custodial budgets etcetera so forth and 9 so on I think we should look at that as well and 10 try to determine where those high need other than 11 12 capital expenses are so that there could be a 13 system to get that work accomplished in those 14 buildings. Alright Council Member Margaret chin. 15 COUNCIL MEMBER CHIN: Thank you Chair. 16 Congratulation ... oh a new title. We work together 17 for many years. And also I wanted to, just to take 18 this opportunity to really thank the school custodian engineers and, and all the, the staff 19 20 because like for example in my district in one of the school, they stay you know overnight to 21 2.2 maintain the building during preparing for the 23 storm and because of that the school was, was okay. And then we were able to start class right back 24 very soon. And they do very hard work. And so in 25

1	COMMITTEE ON EDUCATION 33
2	your testimony so how does the DOE justify that
3	employees or people working in our school system
4	taking care of our school, keeping our school clean
5	that some of the employees are not making the same
6	amount of money doing the same type of work. So is,
7	is DOE really looking at how to solve this
8	inequality so that people were doing the same job
9	in the same, you know in our school system are, are
10	getting compensated equally.
11	ELIZABETH ROSE: We acknowledge the
12	difference and we are absolutely open to and
13	anticipate beginning dialogue with the three unions
14	about how we can potentially address this.
15	RENEE CAMPION: Right and, and
16	specifically including, in addition to, as part of
17	discussing how to make the system more efficient
18	and levels of service we're also, we're also want
19	to talk, speak with the unions about compensation.
20	So very specifically about compensation also in the
21	context of discussing alternatives to the system.
22	COUNCIL MEMBER CHIN: Now in the system
23	right now I'm not sure I heard it in your
24	testimony… [siren] Okay. So what is the percentage
25	

1	COMMITTEE ON EDUCATION 34
2	of workers that is in the system now that are not
3	getting the higher wage and benefits.
4	RENEE CAMPION: So it's easier to speak
5	in the other direction. About 10 percent of our
6	buildings are managed through contracted vendors.
7	COUNCIL MEMBER CHIN: So only 10 percent
8	are contracted out?
9	RENEE CAMPION: That's correct.
10	COUNCIL MEMBER CHIN: That
11	RENEE CAMPION: 90, 90 percent are in the
12	indirect system.
13	COUNCIL MEMBER CHIN: Okay so it's not a
14	huge huge number but has that percentage gone down
15	from the past?
16	RENEE CAMPION: I think it's been
17	stationary for the past several years.
18	COUNCIL MEMBER CHIN: That doesn't really
19	make sense to, to fix it, I mean if it's only 10
20	percent. I mean how much money are you saving from
21	10 percent. So it really, it's important really for
22	DOE to seriously look at how to really combine the
23	whole system so every single worker is being
24	treated fairly and equally. Especially I mean
25	looking at you know all the costs in the past that
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1	COMMITTEE ON EDUCATION 35
2	in my district for example we have a lot of schools
3	that are overcrowded because of co-location and I'm
4	not even sure if you can answer that whether they
5	are allocated for example more custodial staff
6	because there's a couple of schools within the same
7	building. I mean that would mean extra work. Are
8	that taking into consideration?
9	RENNEE CAMPION: So it's not the number
10	of school units in a building that determines how
11	much work there is, it's the total number of
12	students and the total number of the amount that
13	the classrooms are used. So if a building is used
14	by one organization or if it's used by three
15	organizations the total size of the building still
16	needs to be maintained in the same way.
17	CHAIR: But I think you also have to look
18	at in terms of, for example the lunch room is going
19	to be used three times or four times instead of one
20	time or you know there might be in terms of more
21	needs. I think that, we should really take a look
22	at that because we have so many schools that are
23	you know co-location. But I really urge the DOE to
24	really look at, to fix this inequality. It is only
25	10 percent… it shouldn't take you that long. So

1 COMMITTEE ON EDUCATION 2 what is, is there a time projection of how you are going to meet with the unions and really come up 3 with a, a solution that will treat everyone 4 5 equally? RENEE CAMPION: So we're, we're looking 6 7 forward, we expect that over the coming months we'll start to sit down and have these 8 conversations and that will take some time because 9 I mean it, it's such a complicated system and 10 11 there's so many issues to discuss there also can be 12 other issues as a result of having these 13 conversations about how to potentially ... everything 14 including working on talking about issues of wages 15 and benefits and, and all sorts of things. It will 16 take some time. It will take some time but we're 17 looking, we're moving forward in the next, in the next few months. 18 COUNCIL MEMBER CHIN: Okay. I mean we 19 20 just want to get insurance that you will be 21 focusing on it and, because this has been going on 2.2 for a long time. 23 RENEE CAMPION: It has and, and we are, 24 absolutely. 25

	COMMITTEE ON EDUCATION
	COUNCIL MEMBER CHIN: Alright thank you
Chair.	
	CHAIR: Alright I also want to thank you

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4 too. In terms of preparing for this hearing it took 5 6 me a long time to get this all wrapped around my 7 brain right you know, to understand the system. Even though I was a teacher for 25 years we had 891 8 custodian in my school. Matter of fact he's working 9 for the DOE right now. But it's a very difficult 10 issue for people to understand. And I think that 11 12 they're right though to ask you know why would we 13 have workers doing the same job but receiving two 14 different scales of pay. I think that's a very 15 valid question. And ultimately though I do think 16 that we need to look at the custodial's budget to 17 ensure that they're getting enough funds to keep, 18 and to maintain our schools in the way that we expect them to, to be maintained. And I think that 19 20 that is an issue as well moving forward. So I don't think we have any other questions at this point. I 21 2.2 see we've been joined by Council Member Chaim 23 Deutsch and I keep forgetting to say that he's here. But if that's it then I'm going to let you 24 off the hook at this point. 25

1	COMMITTEE ON EDUCATION 38
2	ELIZABETH ROSE: Thank you very much.
3	CHAIR: For this hearing. Thank you.
4	Alright and our next panel will be James Parrot in
5	the Fiscal Policy Institute, Shirley Aldebal from
6	32BJ, Ronal St. John from 32BJ, and William
7	Jennings from 32BJ, and Marie Mercier 32BJ. Okay
8	I'm going to swear you all in if you'd raise your
9	right hand please. Do you solemnly swear or affirm
10	to tell the truth, the whole truth, and nothing but
11	the truth, and to answer council member questions
12	honestly? Thank you. Mr. Parrot would you like to
13	start? Just turn that mic on.
14	JAMES PARROT: Okay how's that. Great,
15	thank you. Thank you for the opportunity to testify
16	on this important issue this afternoon. James
17	Parrot is my name. I'm the Deputy Director and
18	Chief Economist of the Fiscal Policy Institute.
19	This council's well informed about the challenges
20	facing New York City. We've seen considerable
21	growth in the last couple of decades but very
22	little of that is trickled down to the average
23	worker and their family in New York City. Wage
24	standards are an important way to address that,
25	minimum wage, living wage, prevailing wage.

1	COMMITTEE ON EDUCATION 39
2	Prevailing wage standards are particularly
3	important though because they're the benefit
4	standards that have the potential to allow workers
5	to move into the middle class. Minimum wage and
6	living wage establish a good wage floor for all
7	workers in the case of minimum wage, living wage
8	for a certain categories of workers like those who
9	work under city contract or work for companies
10	receiving economic development benefits from the
11	city. But prevailing wage because it applies to
12	skilled workers who have certain training and
13	experience provides better wages with a good
14	benefit package that really translates into an
15	opportunity to move into the middle class. I'm not
16	an expert on the school cleaner situation. You've
17	heard from the department of education. You'll hear
18	from the school cleaners themselves about that.
19	What I'd like to share is, is my understanding of
20	what the issue is here. There's a two tier system
21	[coughs] excuse me there's a [coughs] a two tier
22	system of approach to paying wages in the school
23	system now, in the school system now. You've heard
24	about these two tiers, one prevailing age applies
25	in the contracted sector and negotiated contracts

1	COMMITTEE ON EDUCATION 40
2	apply in the case of the indirect labor system. And
3	the negotiated contract wage levels are about four
4	dollars an hour less than the prevailing wage
5	standard. That's a two tier wage system. It's
6	unfair to everybody involved. It's not productive.
7	And I think there's a commitment, you heard that
8	there's a, there's serious interest on the part of
9	the city in trying to address that situation to
10	bring up the workers who are paid less now to the
11	current prevailing wage. In effect to apply
12	prevailing wage or require prevailing wage apply to
13	the school cleaners who work in the indirect school
14	system. The city has had a lot on its plate under
15	this new administration, the office of, of, of
16	labor relations as dealing, has been dealing with a
17	lot of contracts across the city because they were
18	all unsettled and had been unsettled for years. But
19	this is a situation, a problem that's existed for a
20	long time and it cries out for a solution. So I
21	would suggest that the city be given time to try
22	and address that but that the council stand
23	prepared so that if it doesn't do what we're
24	talking about everybody agrees needs to be done
25	

1	COMMITTEE ON EDUCATION 41
2	that the council consider legislation and that, in
3	order to require that. Thank you.
4	CHAIR: Thank you. And we'll go to the
5	other members of the panel and then we'll come back
6	for questions. You want to start next sir? Yes,
7	yep. Oh I'm sorry whatever, whatever wanted to do.
8	SHIRLEY ALDEBAL: Good morning everyone
9	and thank you for the opportunity to testify today
10	on this very important issue. My name is Shirley
11	Aldebal and I'm Vice President of the Service
12	Employees International Union Local 32BJ. Local
13	32BJ represents more than 70 thousand service
14	workers in New York City including nearly 5,000
15	cleaners and handypersons who maintain the
16	thousands of New York City public schools where our
17	children spend their days learning and growing.
18	You've already very well laid out how the system
19	works or doesn't work. But I want to point out the
20	most glaring inequity in the system and it's been
21	already mention, that the custodian engineers
22	currently pay their cleaners \$19.72 per hour and
23	not the prevailing wage rate as other private
24	sector employees who work in the public's, in
25	public buildings and who work in, in public schools

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2 employed by contractors earn. By contrast companies 3 such as Temp Co and AMB are paying school cleaners a prevailing wage of \$23.85. That's 20, 20 percent 4 more than what school cleaners employed by 5 custodian engineers are earning. For years the DOE 6 7 ignored prevailing wage laws and undermine private sector standards paid to cleaning and maintenance 8 workers. The DOE did not recognize the right of 9 schools workers employed by cleaning companies to, 10 to the prevailing wage rate until a New York state 11 12 supreme court judge ruled in June of 2013 that they 13 must be paid the same prevailing wage rate as other 14 city contracted workers. As a result of this court 15 ruling the workers employed by Temp Co and ABM at 16 the DOE will receive retroactive pay back to June 17 2011. Despite the step forward for the workers 18 employed by cleaning companies the DOE failed to recognize that schools workers employed by 19 20 custodian engineers are entitled to the, to the prevailing rate under the city's living wage law. 21 2.2 Section 6-109 of the administrative code, the 23 living wage law applies to all written agreements with the city or DOE to provide building services 24 and we believe that the custodian engineers 25

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2 contract with the DOE falls squarely within the 3 law's broad scope. However the DOE has claimed that there is a loophole in the law that allows these, 4 the custodian engineers, employees to basic, to be 5 paid significantly less. In March of 2012 employees 6 7 of the custodian engineers filed a complaint with the New York City Comptroller's Office under the 8 living wage law asserting that they should be paid 9 the prevailing wage. That complaint is still 10 pending before the comptroller and it is, if it is 11 12 upheld the workers may be entitled to three or more 13 years of retroactive pay. This two tier system for 14 schools workers is unfair and quite frankly 15 irrational. Cleaners and handypersons employed by 16 custodians engine, engineers and employed by cleaning companies prefer, perform identical work. 17 18 Prevailing wage laws including the city's living wage law were enacted to prevent workers from being 19 paid su8bstandard wages on government jobs. These 20 laws ensure that government upholds the industry 21 2.2 standards of wages and benefits that workers have 23 already won and that our tax dollars are not driving a race to the bottom employment practices. 24 There are a number of steps that should be and 25

1	COMMITTEE ON EDUCATION 44
2	could be taken to ensure that all schools workers
3	earn the prevailing wage. The city can make sure
4	and they've said in their testimony that prevailing
5	wage for our schools custodial workers as part of
6	the majors, mayor's larger plan to restructure the
7	school custodial work is part of that. Schools
8	workers should not have to wait for a longer term
9	restructuring effort. The DOE can and should
10	immediately apply the living wage law as it exists
11	now to the custodian engineer employees. Further in
12	light of the DOE's poor track record here we
13	believe that legislative action by the city council
14	to clarify the living wage law is necessary. The
15	legislation would close the loophole to prevent
16	litigation and ensure that cleaners and handy
17	persons will receive the same wages as their peers.
18	CHAIR: Yes.
19	RONAL ST. JOHN: Hello. Good afternoon to
20	the committee and everyone else. My name's Ronal
21	St. John and for the past nine years I've been a
22	school cleaner at Clara Barton High School until
23	August $1^{st}$ of 2014 <sup>th</sup> I was employed by ABM. In August
24	the contract changed and now I'm employed by a
25	custodian engineer. My work didn't change at all.

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2 I'm still at the same school. When my employer 3 changed my hopes of getting a prevailing wage disappeared. It's not fair but cleaners working for 4 custodian engineers are doing the same work but 5 we're paid a lot less. I want equal pay for equal 6 7 work, truthfully I need equal pay for equal work. The extra money in my paycheck that I get with the 8 prevailing wage will mean a lot to me. My fiancé 9 and I have two sons, 14 and four and we live in 10 Brownsville. As you all know it that's the tough 11 12 part of Brooklyn and we'd like to be able to buy 13 our first home and move to a better neighborhood 14 but on my current salary I can't afford it. Like 15 most people in New York I'm struggling. It seems 16 like the cost of everything go up but my paycheck 17 and my paycheck is not always enough to cover it. 18 Living paycheck to paycheck I can't always provide the needs, the need that I need to provide for my 19 20 family. I like my job and I know I'm doing important work. My mother taught me something to me 21 2.2 and my siblings, cleanliness is next to godliness. 23 Many of the kids that Clara Barton come from the neighborhoods and the background I come from as 24 well. But I believe they deserve a clean 25

1	COMMITTEE ON EDUCATION 46
2	environment so they can learn. That's why I work so
3	hard. To close off I believe that all New York City
4	school cleaners deserve to be paid the prevailing
5	wage and it would mean a lot to me and all of my
6	co-workers. We deserve equal pay for equal work.
7	Thanks for hearing my testimony.
8	CHAIR: Thank you. Next please.
9	MARIE MERCIER: Good afternoon. My name
10	is Marie Mercier. For 20 years I been clean, a
11	cleaner at PSK1 in Brooklyn. I'm an employee by
12	Temp Co. I start working at the DOE contracted
13	workers we not getting the prevailing wage we
14	entitled to. But that change. I earn the same
15	prevailing wage so other cleaners on city
16	contracts. See the big difference on my paycheck
17	help a lot. I raise four kids, send them to
18	college, single mother. It was not easy some days
19	I have to go without food so my kids can eat. Now I
20	feel like… I want all my brother and sister school
21	cleaners to feel… too. Cleaners who0 work for the
22	custodian engineer do the same job I do. There is
23	no reason for them to get pay less. They deserve
24	equal pay and for equal work. I worried about my
25	school switching with a cleaner contract from Temp

1	COMMITTEE ON EDUCATION 47
2	Co to a custodian engineer. Under the current
3	system I lose the prevailing wage, I can't afford
4	that. My older three kids are gone but I still
5	support my youngest daughter. She is a sophomore in
6	college, study to, study to be a nursing
7	practitioner. And now I have more money to, to help
8	her for the text books and loans plus more from our
9	needs like… and food. Cleaning a school is not easy
10	but is important work. A clean school is part of
11	good environment for kids to learn. I clean my
12	school like I would clean for my own kids at home.
13	I enjoy my work. I like the students and my
14	coworkers who are part of my extended family.
15	Getting the prevailing wage as already make a big
16	different in my life. The first day I have my
17	paycheck, I was crying, I was crying of tear joy.
18	It will make a big different for the cleaners
19	employed by custodial engineer. There just, they
20	work just hard as I do. They deserve equal pay and
21	equal work.
22	CHAIR: Okay I think we're ready.
23	WILLIAM JENNINGS: Chair Dromm, city
24	council members good afternoon. My name is William
25	Jennings and I am a cleaner and I worked at the
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1	COMMITTEE ON EDUCATION 48
2	Bronx School for Law Government and Justice for 10
3	years. I am from the Bronx and I take a lot of
4	pride in my borough and in my neighborhood, and my
5	job. Most if not all of the 5,000 public school
6	cleaners who live in the five boroughs of New York
7	City we are a solid backbone that helps support our
8	communities and helps support our city. I am
9	employed by a custodian engineer so I don't make
10	the prevailing wage. I'm here today because I want
11	equal pay for equal work. Most cleaners consider
12	their job not just a job but a vocation, a trade, a
13	dedication okay. We are all committed to providing
14	a safe sanitary environment in which our children
15	can learn. The school buildings are not just… they
16	are learning centers for the future of our city.
17	Those of us who care for these buildings have
18	worked very hard and deserve to earn the prevailing
19	wage. Because of the lack in the prevailing wage I
20	have had to put off retirement savings such as
21	putting money in the 401K and putting savings aside
22	for emergencies. Like many of my dedicated
23	colleagues and brothers and sisters I manage
24	paycheck to paycheck. Instead to supplement my
25	income I need to take on extra jobs to help make
I	

# 1 COMMITTEE ON EDUCATION 49 2 ends meet. They include taking on extra work at 3 other schools when hours become available. In addition I have worked at my parish St. Margaret of 4 Cortona parochial school in north Riverdale. And 5 also I am a DJ. So which in the end all these 6 7 factors help me meet paying my bills. I would like to be able to work one job and have more time to 8 spend with my family. Last Monday when the 9 snowstorm hit New York City my coworkers and I 10 spent the night at our school so that we could get 11 12 up early Tuesday morning and get right back to snow 13 removal. It was hard work and a long day. But we 14 knew that everyone was counting on us to ensure 15 that our children had safe access to the school 16 once the storm subsided. Presently my hard working 17 colleagues and cleaners who work for Temp Co and 18 ABM in our public schools are paid at the prevailing wage. It is a simple manner of equal pay 19 20 for equal work. Supporting us, the cleaners in our 21 hard work helps us support our families, our 2.2 schools, and in turn helps us support the city.

23 Thank you very much for your time and concern in 24 this matter.

1	COMMITTEE ON EDUCATION 50
2	CHAIR: Well thank you all for coming in
3	and thank you for your testimony. It's really
4	important that we hear from the people who are most
5	directly affected by this issue. And really can
6	relate to what you said about your family. So thank
7	god that they have someone like you to stand up
8	and, and, and fight for their, for their wellbeing.
9	So thank you for coming in. I have some questions
10	and then we have a couple of council members I
11	think that also want to ask some questions. For Mr.
12	Parrot do you know how much the city pays for these
13	contracted services right now overall? Like what
14	lump sum of money [cross-talk]
15	JAMES PARROT: I don't have that figure,
16	sorry.
17	CHAIR: I, I should have asked the
18	administration that before they left and I wanted
19	to compare that and I will at some point with how
20	much the custodians get as well. And to see an
21	analysis of that I think would be important to
22	determining the cost that would be related to all
23	of these issues overall. I had another question
24	which is that, do you predict any savings overall
25	if we were to go to the root of providing the

COMMITTEE ON EDUCATION
 prevailing wage, the savings or benefits to New
 York City.

JAMES PARROT: Well as, as you can hear 4 from the school cleaners about the importance of 5 6 prevailing wage you can imagine what it does to 7 their moral when they're paid at that level. Their commitment to the job will only get better. I mean 8 it's already pretty, pretty sincere and, and 9 heartfelt and they're hardworking but it can only 10 get better under a prevailing wage system. That 11 12 will result I believe in turnover that's less and a 13 more efficient and cost effective system. Probably 14 the, the most important benefit, the quality of the 15 services they're able to provide would certainly 16 improve. And everybody here is committed to, to 17 providing school children the, you know a very clean school facilities to enhance the learning 18 environment. So, so that's, that's number one. 19 20 Number two is because these workers tend to live in communities like Brownsville those additional 21 2.2 earnings will be popped back into that community, 23 raise the living standards, helps spur job creation in, in the communities in New York City that are 24 most in need of that. So it really is a, a very 25

1	COMMITTEE ON EDUCATION 52
2	cost effective strategy. We're not sure at this
3	point if it would cost more budget dollars from the
4	city. It might. I think the city is looking at
5	that. But if it does cost a slight amount more the
6	benefit to the city in terms of the increased
7	economic power and the effect on the quality of
8	cleanliness in the schools I think would be well
9	worth it.
10	CHAIR: So from what I read in the Daily
11	News today actually on this issue it's about an
12	8,000 dollar a year difference.
13	JAMES PARROT: Right.
14	CHAIR: In what some workers make as
15	opposed to others.
16	JAMES PARROT: Doing the exact same work.
17	CHAIR: Right, doing the exact same work.
18	It would seem to me that there has to be an
19	increase in the custodial engineers budget in order
20	to, to accommodate that right?
21	JAMES PARROT: I think what's, what's,
22	what's going to be discussed is there's going to be
23	a look at the current system, maybe there are ways
24	to economize within that. But it might involve
25	

1 COMMITTEE ON EDUCATION additional budget dollars. I think that's what 2 3 needs to be discussed. CHAIR: When you talk about ways to 4 economize can you just elaborate on that any, any 5 further? 6 7 JAMES PARROT: Well you, you know again I'm not an expert on the, the, the custodial 8 system. They purchase supplies, they use equipment, 9 and so on it's possible that there are some ways to 10 11 economize in terms of the bulk purchasing of 12 equipment supplies. It could be that there's, there would be opportunities to share the workforce 13 14 across the schools. Again I, I say this very 15 apprehensively because I don't know what the, what 16 the work rule situation is like and how the work is 17 organized. But, but you could tell that this is a 18 work force that is very committed and well trained, they know their job and I'm sure if they're 19 20 consulted about how to better organize that they're going to have a lot of suggestions to be made that 21 should be considered. 2.2 23 CHAIR: I know we're going to have the custodial engineers union coming up shortly but 24 it's my understanding that the budget for a lot of 25

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2 that stuff has been cut already. And in fact many custodial engineers are taking it out of their 3 pocket often times to get supplies into the 4 schools. And actually from some of my own 5 experiences finding paper supplies and paper goods 6 7 was very difficult to do because the city I don't think adequately funded the custodian's budgets to 8 begin with. So that's what I, I, I'm kind ... pushing 9 10 here a little bit.

11 JAMES PARROT: Yeah no, I mean I can 12 certainly comment on that. I mean I've, I've looked 13 closely at many areas of the city budget and how it 14 was handled under the, under the previous 15 administration. You know I've testified in this 16 very room on more than one occasion about the 17 school but worker situation and I know that there 18 were a lot of things that were done in the previous administration that were penny wise and pound 19 20 foolish. So I could imagine that cutting the 21 custodian's budgets was something that you know 2.2 somebody in, in the mayor's office thought that 23 that was a good thing to do without a clue as to what the real world implication of that is. So I 24 think those budgets need to be examined and the 25

1	COMMITTEE ON EDUCATION 55
2	cost effectiveness of the, of the resources the
3	city puts into that should be carefully looked at.
4	CHAIR: I would agree and then but past
5	budget hearings I can remember being here and
6	arguing with the administration to say that you
7	know as having been a teacher for 25 years you
8	can't teach in a school that's not well maintained
9	or well-kept or the ceiling's falling in or
10	whatever it may be as going on. And that's why I
11	think you know custodians are, is vitally important
12	as teachers are to the system. And so they did
13	suffer a number of unfair cuts in the last
14	administration but let me go to Council Member
15	Levine who has some questions as well.
16	COUNCIL MEMBER LEVINE: Thank you Chair
17	Dromm. Thanks to all of you for speaking
18	particularly Mr. St. John and Mr. Jennings and
19	Madam Mercier just for your bravery in being here.
20	Do, I wonder if you could tell me if, do all three
21	of you live in New York City, I think…
22	[cross-talk]
23	COUNCIL MEMBER LEVINE: The answer is
24	yes? Would it be fair to say that the majority of
25	the workers in this work force particularly of the

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2 indirect workers live in New York City, would that be fair? So that's, that's a really critical point 3 4 because you all are not only employees of, of the 5 school system but you're residents of New York City 6 so every dollar that you earn is an extra dollar 7 that could be spent on local grocery store or clothing store or if you have enough money 8 hopefully going out to dinner that's reinvested in, 9 reinvested in the local economy which hopefully 10 provides more jobs and more income. It's, it's a 11 12 snowball effect ultimately and so that, that's a 13 critical frame to look at this then. We're not only 14 talking about people who are providing services to 15 our kids which is critical but we're also talking 16 about New Yorkers who live here and, and spend 17 here. And that has a positive ripple effect. I want 18 to ask and if it's okay if you're not comfortable with this detail but would, would any of the three 19 20 of you be care, care to tell us exactly what the difference would be either on your current salary 21 2.2 with, with Temp Co and what it used to be or what 23 you're used to making now that you've moved lower or what you think it would be if you moved to the 24

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1	COMMITTEE ON EDUCATION 57
2	temp if, if you're comfortable with that just to
3	hear those details would be helpful.
4	WILLIAM JENNINGS: Yeah the, the increase
5	to get to prevailing wage as, as we've elaborated
6	on has a big positive economic impact. Personally
7	for me it would give me more discretionary monies
8	okay to say go out to dinner, to buy, you know to
9	buy whatever I need to buy, to support businesses
10	in my neighborhood. It would also on a personal
11	note my stepson regionally, recently graduated
12	from the University of Toledo and I promised him
13	that I would help him, help him help himself pay
14	back those student loans. He is struggling to pay
15	back the student loans, which he is, he works four
16	jobs to do that. And in order to meet my obligation
17	to help him pay back student loans as I listed in
18	my, in my intro I've, I take extra hours at another
19	public, at public schools. Thank god I, I know the
20	custodians. And I also work in my parish when they
21	need to me St. Margaret of Cortona and because I
22	love music I'm also a DJ. So when you put all those
23	factors together that's how I supplement my income
24	but yes it would have a great positive economic

1	COMMITTEE ON EDUCATION 58
2	COUNCIL MEMBER LEVINE: Do you know
3	exactly how many dollars more you would earn if, on
4	an hour basis, an annual basis… if any of you care
5	to share your understanding of that difference it
6	would, a more precise way if you know it.
7	WILLIAM JENNINGS: It would probably be
8	in the ballpark minimum more, 8,000 dollars a year,
9	that's not including, that's not including night
10	differential and it's also not including overtime.
11	So I'd say conservatively 8,000 which is
12	significant, that would greatly help.
13	COUNCIL MEMBER LEVINE: Is that, is that
14	about the same for both of you? You think the
15	difference is about 8,000 a year?
16	SHIRLEY ALDEBAL: Yes.
17	RONAL ST. JOHN: Well for me yes, yes,
18	yes I…
19	MARIE MERCIER: For me, yes.
20	COUNCIL MEMBER LEVINE: Well that, that
21	is a lot of money for any working family. And I, I
22	could imagine the transformative life it would have
23	on, on, effect it would have on your life, positive
24	if you move up to the higher level and negative if
25	you move down. So it's really not a trivial amount.

1	COMMITTEE ON EDUCATION 59
2	I, I don't think on the scale of the budget in the
3	city of New York it will break the bank. But on the
4	scale of one individual New Yorker this is really
5	really critical. And so I think hearing your
6	personal stories is been a very powerful testimony.
7	Thank you for sharing.
8	CHAIR: I, I have one more question and
9	then I'm going to go over to Council Member Treyger
10	as well. Would, if we were to expand the, the
11	program to the other employees would it result in
12	any layoffs? Maybe… Ms. Aldebal?
13	SHIRLEY ALDEBAL: Increasing, yeah,
14	increasing the, the, the workers' wages to the
15	prevailing wage rate is not, it's, layoffs is not a
16	necessary consequence of that. And as was mentioned
17	already before you know this is, this is life
18	changing for people to get an 8,000 dollar a year
19	increase in their salaries. It's life changing, it
20	lifts communities is It allows parents many of
21	these, many of our members kids go to the same
22	schools where they, where they clean. Or they go to
23	the, in the same school district because they live
24	in these neighborhoods. So you know it, it lifts
25	communities and it also allows them to be able to

1	COMMITTEE ON EDUCATION 60
2	participate more actively in their child's
3	education which is as everyone you know who's an
4	educator will, or has been an educator knows that
5	that is very very important to the education of our
6	children. So you know it, it's, in our view it's a
7	drop in the bucket the amount of money this would
8	cost the city without having to cut the budget.
9	Which they have without prevailing wage. I'm sure
10	Local 891 will attest to the fact that their
11	budgets have been cut over and over and again
12	because you know previous administrations felt that
13	facilities, you know maintaining our schools was
14	not, not important. Well it is. Schools are open
15	today and schools were open last week because these
16	folks were in the schools at 3:00 in the morning
17	some of them to shovel snow to make sure that the
18	kids could get into the school safely. And during
19	Hurricane Sandy many of them slept in the schools
20	to prepare them to be shelters, pumping out water
21	so that's so that you know, you know it wouldn't be
22	flooded the next day and many, many of these
23	schools could have been out of commission for many
24	many months. And if it weren't because of the work
25	of the custodians the, the cleaners, the handy

1	COMMITTEE ON EDUCATION 61
2	persons, the engineers making sure that these
3	schools were running you know we'd have kids
4	probably still you know doubling up in schools
5	because they, they would not have been able to be
6	reopened. So you know again, once again the savings
7	that these folks generate to the city every day and
8	when there are you know blizzards and disasters and
9	hurricanes I think is, is immeasurable compared to,
10	compared to what they should be getting paid.
11	CHAIR: Okay thank you. Council Member
12	Treyger.
13	COUNCIL MEMBER TREYGER: Alright thank
14	you Chair and thank you all to, to the, to the
15	workers. And thank you for your commitment to our
16	children. And I could tell you we certainly
17	appreciated you when, when I worked in schools and
18	I, I can't thank you enough. Just have a question
19	to the Vice President first with regards You, you
20	mentioned we have over 5,000 cleaners and handy
21	persons broken up between the, the two systems. Do
22	you have a, a breakdown of other, these are all
23	full time or part time positions, do you have that
24	information?
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1	COMMITTEE ON EDUCATION 62
2	SHIRLEY ALDEBAL: I would say that about,
3	about 40 percent of the workforce is part time and
4	the rest is full time. How it breaks up between
5	Temp Co ABM and the custodian engineers I don't
6	have that information but I, I would venture to
7	guess that it's about the same.
8	COUNCIL MEMBER TREYGER: Sure. Thank you.
9	And the, the other information I'm curious about is
10	opportunities for mobility. You start working in a
11	school as, as a cleaner or handyman, are there
12	opportunities for growth within, within this
13	industry. And if you could speak to that and
14	compare the opportunities whether it's under 891 or
15	from these private contracting companies?
16	SHIRLEY ALDEBAL: I would say it depends
17	on the size of the school and, and, and any of you
18	guys could jump in. But you know they can, they can
19	go from being a cleaner to a handyperson. You know
20	they could take you know courses and learn. You
21	know most of these folks learn the job on the job
22	right. So we had folks who's, you know I, we have a
23	member whose dad was a cleaner, became a
24	handyperson, then became a 94 engineer, and they
25	followed in those footstep. They learn the, the
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2 work as they went along and, and they were able to move up. But again you know there's 5,000 cleaners 3 and there are you know about 1,000 engineers and 4 another probably 1,000 custodians. I mean Robert 5 6 Troller could probably tell you the exact numbers. 7 But you know there, there is opportunity to, to grow within the system but again it's very, it's, 8 it's limited to the size of the school and the size 9 of the... [cross-talk] 10

COUNCIL MEMBER TREYGER: I, I just have 11 12 to tell you that I, I think that, and this is my 13 personal observations and opinion of working in the 14 school system I don't even believe 5,000 are enough 15 for our schools. And so, so ... no question that we 16 need to address the situations financially for the 17 families, there's no question about that. But in, 18 in a school system where over 1.1 million children and, and over 100 thousand or so more employees I 19 20 do not believe that number is adequate. So I believe that the city will have to step up to the 21 2.2 plate to address the budgets of our schools for our 23 custodians and for maintenance staff. There's 24 absolutely no question in my mind that we do not have adequate resources to, to adequately address 25

1	COMMITTEE ON EDUCATION 64
2	the, the day to day to maintenance of our school
3	system. And I mentioned before and you, you're at
4	the front lines of this. When I mentioned before to
5	the, to the DOE about the major issues in our
6	schools about electrical systems, molds, other
7	things, I'm sure those issues are real and you know
8	that. And they come up with cosmetic approaches to
9	those things but in reality we have major needs
10	that cannot be ignored and addressed and I, I just
11	can't thank you enough for your work day in and day
12	out. Thank you.
13	CHAIR: Well I want to thank you all for
14	coming in and I'm going to call the next panel.
15	Thank you very much. Okay we have Robert Troller
16	from Local 891 and Francis Burn from 891. Okay I'd
17	like to swear you in if you would just raise your
18	right hand. Do you solemnly swear to tell the
19	truth, the whole truth, and nothing but the truth
20	and to answer council member questions honestly.
21	ROBERT TROLLER: I do.
22	CHAIR: Okay thank you. And Mr. Troller
23	if you'd like to begin.
24	ROBERT TROLLER: Okay. Good afternoon I'm
25	Robert Troller the Business Manager and President

# 1 COMMITTEE ON EDUCATION 2 of IUE Local 891. I proudly represent New York 3 City's school custodian engineers. It's the job of my members to ensure that the children and adults 4 who use our school buildings have a clean and safe 5 environment in which to learn and work. I thank the 6 7 committee for allowing me the opportunity to testify today on the merits and issues of concern 8 in the indirect system of delivering custodial 9 services. I know my time's limited so I'll try to 10 be brief. Recently the single largest concern 11 12 facing the workforce in the indirect system of custodial care has been addressed. The members of 13 14 my union and custodial workers represented by 32BJ 15 and Local 94 have negotiate a new contract which covers their terms and conditions of employment 16 17 through the end of 2016. I applaud Mayor de Blasio 18 for coming to the table and negotiating agreements that are fair to the city's workers and affordable 19 to the taxpayers. Collective bargaining should be 20 fundal right, fundamental right in this county. 21 2.2 With these negotiated wage and benefit increases 23 the workers will be better able to provide for their family's needs. The indirect system of 24

custodial care has been in use through the New York

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2 City's public school system almost since the school 3 systems inception. Throughout the history of the system the Board of Education has experimented with 4 both outsourcing and insources these services. This 5 reason this unique method of indirect operation 6 prevailed is that it delivers cleaner and safer 7 schools buildings at a much lower cost than other 8 methods. While the ... qualifications required to 9 become a custodian engineer ensure that our schools 10 are safe the ownership and pride my members take 11 12 towards their building produce superior results. 13 Economically the buck stop here nature of the 14 system ensures cost effectiveness. Now the biggest 15 concern by far is dramatic reduction in funding of 16 custodial budgets that took place under the 17 previous administration. During his tenor Mayor 18 Bloomberg made over 58 million dollars in direct reductions to the custodial budgets used to operate 19 20 the schools. Many of the cuts were made before the financial crisis resulting in reduction of revenue 21 2.2 for the city. These cuts plus the deliberate 25 23 million dollar cut reduction in spending on afterschool activities during the last three years 24 of the Bloomberg administration resulted in 25

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2 equivalent loss of over 2,000 full time custodial 3 workers throughout the system. For reference I have attached a chart to my testimony of those cuts. As 4 this committee knows all too well the reduction of 5 after school activities and use by ... group or the 6 7 cost savings measure implemented by the former chancellor's ... Thankfully the current administration 8 seems committed to ... that policy. New dangers and 9 laws regularly affect our schools such as asbestos, 10 lead dust, lead caulking, swine flu, recycling, 11 12 composting, and most recently PCBs from certain 13 light fixtures. Each of these resulted in new 14 protocol being issued by the ... facilities with 15 additional cleaning tasks, inspections, and 16 reporting requirements of my members and their 17 staff. Not one of these mandate came along with any 18 additional funding. While on the subject of inadequate funding I'd be remised if I did not 19 20 discuss the amount we receive for supplies. The custodial budgets my members receive are based 21 2.2 entirely on a manpower allocation. Each building's 23 custodial allocation is calculated according to the needs of the building. Additionally depending on 24 the size of the building and type of building, the 25

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2 broader type, they help determine the amount received. There's absolutely no funding provide to 3 provide materials or supplies. Instead materials 4 5 and supplies are supposed to delivered to a 6 separate annual supply allocation in the form of a credit with a certain vendor. SEI is currently the 7 vendor with that contract. The dollar amount 8 allocated to each school had not increased in over 9 20 years. This ... amount has not changed despite 10 inflation, higher cost of environmentally safe 11 12 cleaning chemicals, significantly more expensive 13 energy saving light bulbs and other increases to 14 the cost of the supplies schools need. A typical 15 school building annual supply allocation will only the covered cost of six months of supplies. This... 16 17 causes custodian engineers to supplement that 18 allocation by spending a portion of their labor budget on these necessary items. The Department of 19 20 Education must live up to its agreement with 891 and provide these needed supplies thereby allowing 21 2.2 custodians to staff their building more adequately. 23 The Department further hampers the most efficient use of the city's limited resources by not 24 providing custodian engineers with approved vendors 25

1	COMMITTEE ON EDUCATION 69
2	who have bid on specific material costs. They must
3	allow custodian engineers to access the city and
4	state contracts. Instead DSF requires almost all
5	vendor purchases be made through the same vendor
6	SDI, the price, materials, and supplies through SDI
7	are significantly higher than the price of
8	identical item on the open market. This practice is
9	a serious investigation in oversight. In 2004 the
10	New York City Council passed resolution 37-A with a
11	near unanimous vote. The resolution condemned the
12	wasteful and dangerous practice of outsourcing
13	custodial services to profit motive contractors.
14	The hearings and investigations which led to that
15	resolution proved that the private cleaning
16	companies were more costly than civil service
17	custodians and more prone to dangerous due to
18	inexperience and unqualified supervisors. Despite
19	that to this day the Department of Education still
20	uses facility management company in over 100
21	schools. The cost differential has only grown due
22	to the budget cuts my members have received. It is
23	way past time this waste of taxpayer dollars comes
24	to an end. Additionally the Department continues to
25	misdirect valuable resources by increasing the size
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2 of middle management staff. While numerous 3 custodial workers have lost their jobs due to budget cuts DSF has increased the number of middle 4 level management. School buildings need their own 5 custodian engineer, more cleaners, and handy 6 7 persons in the classroom, not additional high paid managers. The recently promulgated civil service 8 list of custodian engineers has not been utilized. 9 New custodians should be hired immediately to make 10 up for the current lack of a full time custodian in 11 12 each and every school. Thank you for allowing me to 13 testify. I'm certainly willing to take any 14 questions you may have. 15 CHAIR: Thank you. Thank you for coming

16 in and identifying these issues. I think you've been here the whole time and you've heard me 17 18 advocate for additional resources for our custodians and schools. I think myself and Council 19 20 Member Treyger who have both experienced this issue first hand in the schools understand exactly what's 21 2.2 going on in terms of the costs that were made to 23 our school system through most of the, the 24 Bloomberg years. And I see you have a chart on the back here as well identifying those cuts and how 25

1	COMMITTEE ON EDUCATION 71
2	they were made etcetera, so forth, and so on. So I
3	guess let me go to the question that I have about
4	the soul source vendor. How does that system work?
5	ROBERT TROLLER: There's a company called
6	SDI which if you see the contract from the Board of
7	Education to supply all the materials and supplies
8	that are in our supply allocation. And they also
9	have a contract to, that we can make purchases
10	through them, all purchases that basically that
11	company. That company's supposed to guarantee the
12	city of New York the best price.
13	CHAIR: But you don't find it to be that
14	way… [cross-talk]
15	ROBERT TROLLER: Not at all. They, you
16	know they were talking, the previous… from the
17	fiscal policy institute talked about bulk
18	purchasing, that was a concept, it didn't work. We
19	can go out and find the same product on the open
20	market for sometimes 30 percent 40 percent less.
21	CHAIR: Kind of reminds me a little bit
22	of the discussion that we had around teacher's
23	choice where teachers were forced prior to
24	teacher's choice to purchase items through whatever
25	system it was that they had at that time and
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1	COMMITTEE ON EDUCATION 72
2	teachers would go to the same store and be able to
3	find the same item for you know 20, 20 the… 20,
4	nine, 70 percent less than what they were paying
5	through the school system. So that may be an area
6	that the DOE could identify for some savings. Are
7	there other areas that you might suggest where they
8	could find some savings?
9	ROBERT TROLLER: I, I think we've gone
10	through all the savings that we can get
11	CHAIR: Okay.
12	ROBERT TROLLER:cut to the bone.
13	CHAIR: so and I, I agree with you on
14	that. These cuts that have taken place the, the
15	last few years can you just tell me how devastating
16	that has been to you?
17	ROBERT TROLLER: Well again Local 32BJ
18	mentioned that they have what 4,000 to 5,000
19	workers depending on the time of year and, members
20	rather, and that number used to be six. So you know
21	there's not less schools than there used to be,
22	there's more schools. We need more people cleaning.
23	And to answer Councilman Treyger's question from
24	earlier the chance for promotion is a great in a
25	schools operated by my member but no, no cleaner or

1	COMMITTEE ON EDUCATION 73
2	handyman ever became Temp Co… They, they have a
3	chance to move up and become custodian engineer but
4	if you're… a contract system that doesn't happen.
5	CHAIR: Why do we go to that contract
6	system?
7	ROBERT TROLLER: Originally the, Julianne
8	did it as a method to wrangle concessions our of
9	Local 891. Bloomberg started out by saying that
10	he's going to save money when the council's
11	hearings at the time showed through the mayor's
12	office of budget management only that contractors
13	cost substantially more, not less than custodians.
14	He you know still kept going. And that's what I
15	said today should stop. There are no savings.
16	CHAIR: So Mr. Troller if I get it right
17	you're saying to this committee that you have no
18	objection to paying the cleaners in your school at
19	the prevailing wage but you need to be provided
20	with the funding to be able to do that.
21	ROBERT TROLLER: I have no objection to
22	paying whatever they negotiate or what we're funded
23	for. But if you simply took the existing budgets
24	and told us we had to pay prevailing wage there'd
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1	COMMITTEE ON EDUCATION 74
2	be a lot, a lot of 32 members on the street and no
3	one wants to see that.
4	CHAIR: There's a question I asked when
5	Mr. Parrot was here as well. Do you know the amount
6	of money that's being paid for these contracted
7	services?
8	ROBERT TROLLER: I don't have the exact
9	figure, no I do not.
10	CHAIR: Okay I really would like to get a
11	hold of that figure so we can know you know what
12	savings could be, could be made there in that
13	direction. Yep, Council Member Treyger.
14	COUNCIL MEMBER TREYGER: Thank you
15	President Troller. And like I said to the cleaners
16	and, and the maintenance workers and I extend the
17	same things to you and your members that during
18	last week's what was supposed to be the historic
19	blizzard when they had shut down the transportation
20	system I know that they were still students taking
21	regents exams up until 8:00 at night. And it was
22	custodians and maintenance workers staying in that
23	building until every kid came home safely. And I
24	want everyone to know that. And I was in touch with
25	those schools until they closed down. And as

1	COMMITTEE ON EDUCATION 75
2	mentioned your workers and the maintenance workers
3	are the first ones in the building, the last ones
4	to leave and we can't thank, thank them enough. I
5	think you've touched upon this but I think it's
6	just, I want it to be clear for the record. Do you
7	believe that you know with the numbers of your, of
8	your workers and 5,000 cleaners and handymen that
9	we have right now in New York City, is that
10	adequate… [cross-talk]
11	ROBERT TROLLER: No it's not [cross-
12	talk]
13	COUNCIL MEMBER TREYGER:to address the
14	needs… [cross-talk]
15	ROBERT TROLLER:it's definitely not
16	[cross-talk]
17	COUNCIL MEMBER TREYGER:of our schools?
18	ROBERT TROLLER: No.
19	COUNCIL MEMBER TREYGER: Do you have a,
20	a, a I know it's like a wish list but where do you
21	think we should be as far as numbers… [cross-talk]
22	ROBERT TROLLER: I, I'd like to go back
23	to at least the 2,000 bodies that were cut by the
24	Bloomberg administration.
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1	COMMITTEE ON EDUCATION 76
2	COUNCIL MEMBER TREYGER: Okay. Because I,
3	I really believe that this is an issue of fairness
4	and equity that also begins at the top. You know
5	this is an issue that you know, and, and I think
6	teachers can speak to this forcefully as well. We,
7	we certainly cannot teach in a building that's not
8	properly maintained.
9	ROBERT TROLLER: Right.
10	COUNCIL MEMBER TREYGER: It's, it's,
11	it's, it also, matter of fact and the chair will
12	agree the Chancellor in her publishing as well
13	mentions how the environment of the school impacts
14	instruction. And just as I'm sure you're aware I
15	still have schools in my district that have large
16	external temporary boilers making very loud noises
17	and you can't regulate the heat so it's piping hot
18	in these, in these school buildings. And that is an
19	impact upon instruction. So I believe that we have
20	to look at that as far as the budget that we
21	allocate to the schools and, and for the
22	maintenance and for the custodial budgets because
23	in reality if we do our fair share I think that we
24	resolve any tension between your, your, your, your
25	union and the maintenance. Because from, from what

1	COMMITTEE ON EDUCATION 77
2	I'm hearing from you you're willing, with adequate
3	funding, to pay the workers what is a fair
4	negotiated wage.
5	ROBERT TROLLER: Right.
6	COUNCIL MEMBER TREYGER: And I think that
7	now we have to bring that back to the
8	administration and say let's deliver that, that
9	fairness and equity to all workers in our system.
10	And I thank you, thank you chair.
11	CHAIR: Okay thank you very much and
12	we've been joined by other council members, Council
13	Member Barron, Council Member Reynoso, and Council
14	Member Andy King was here. But I think that's it
15	for the question for this panel and I thank you
16	very much for coming in.
17	ROBERT TROLLER: Thank you. Have a good
18	afternoon.
19	CHAIR: Okay our next panel is Ronald
20	Serna from Local 94, Joseph Modica from Local 94,
21	and Ray Macko I believe, Macco, from Local 94. May
22	I ask that you raise your right hand I'll swear you
23	in. Do you solemnly swear or affirm to tell the
24	truth, the whole truth, and nothing but the truth
25	and to answer council member questions honestly.
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1	COMMITTEE ON EDUCATION 78
2	UNIDENTIFIED MALE: I do.
3	CHAIR: Thank you. And you may begin.
4	RAY MACCO: Good afternoon Chairperson
5	Dromm and members of the committee. My name is Ray
6	Macco. I am a business agent for the international
7	union of operating engineers Local 94. Before I
8	begin I would like to acknowledge IUOE Local 94
9	Business Manager Cooper Brown, as well as Jack
10	Redden Local 94 Business Agent, Bill Caramico Local
11	94 Executive Board Member who like me represent 12
12	hundred Local 94 members who are currently indirect
13	employees of the Department of Education. On behalf
14	of those members of Local 94 I want to thank this
15	committee for conducting today's hearing and for
16	the opportunity to speak. I would also like to
17	express my thanks to Council Member Daneek Miller
18	and each of the 41 members of city council who
19	signed onto sponsor Intro 386, legislation designed
20	to correct the longstanding inequity within the
21	current flawed and unjust system. Created more than
22	a half century ago under the indirect system school
23	custodians hire Local 94 members to work within the
24	New York City Department of Education. It is
25	somewhat ironic that the system exists in our
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2 schools. So even as our children are being 3 instructed on equity justice and fair play in the classroom the members of Local 94 are being 4 compensated like second class citizens in the 5 basements and engineering rooms. It is more like a 6 7 little troubling that our members employed at the same title are doing the same work for others in 8 municipal job titles do not enjoy the same wages 9 and benefits. This inequity is not something new. 10 This inequity has existed for more than a decade. 11 12 Since 2008 this inequity existed not only between 13 different city agencies but within the same agency 14 the Department of Education where workers in the 15 same union doing the same exact work. Each passing year the financial void is widened. Let's look at 16 17 some numbers. When comparing municipal workers to 18 these custodial workers at the most basic level under the 2015 agreement Local 94 firemen, some can 19 20 hold up to as many as 50 license and certificates 21 of fitness would be paid at a rate of \$22.50 per 2.2 hour. A full \$8.85 per hour less than the \$31.35 23 rate paid to plant tenders, a title that requires no certificate or license and we haven't even 24 25 looked at pension, welfare, and training ...

1	COMMITTEE ON EDUCATION 80
2	contributions. Let's look at today's workers in the
3	Department of Education in the same union. I will
4	remind you these numbers reflect the new collective
5	bargaining agreement reached and approved a little
6	more than a month ago. As of January one the
7	prevailing wage for firemen is \$29.46 per hour. A
8	Local 94 firemen in New York City school under the
9	indirect system is paid \$22.50 per hour, a
10	difference of \$6.99, 96 cents per hour paid. In a
11	course of a 40 hour work week that translates into
12	more than 278 dollars or a difference of 14,456
13	dollars per year. This inequity doesn't stop there.
14	For some Local 94 workers working in private
15	contractors the city contributes \$5.15 more per
16	hour towards their benefits and we clearly, and we
17	can clearly see we're not talking about nickels and
18	dimes here. We're talking about hundreds of dollars
19	a week in wages alone, dollars that will go a long
20	way to keeping the more than 73 percent of the
21	Local 94 DOE employees who live in New York City to
22	remain in our ever more expensive city. I'm not
23	here to bombard this committee with numbers just as
24	a reading of a box score will tell you how
25	everybody performed in a ball game. It would
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2 provide you with the drama and excitement in the 3 creating of those numbers. So better help you understand we will be joined here by two local 94 4 members who will explain what they do and open a 5 window into their lives and allow you to hear 6 7 first-hand how the inequity has infected their lives and their family. The most glaring issue 8 before us today is a difference in funding provided 9 our members for medical benefits. Currently Local 10 11 94 does not receive enough contributions to support 12 retiree benefits. With a financial discrepancies of 13 a \$1.72 per hour it is not possible to support 14 retiree coverage for these men and women who work 15 tirelessly in our school each day. All over the city workers have retiree benefits. But before I 16 17 finish I want to bring your attention to the 18 discrepancy and the contribution to the training fund. We are familiar with the New York City's 19 effort in sustainability and the importance of 20 greening our city's schools. The recent ban on 21 2.2 Styrofoam demonstrates the council's understanding 23 and willingness to move the city in the right direction. While as many of you know Local 94 24 stands second to no one in the effort to create 25

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2 green New York as a world premiere city. It is our 3 obligation to show the world that sustainability and maximizing energy efficiencies can be realized 4 through new technologies and proper training. We at 5 Local 94 are train, are proud of our training fund 6 7 and our state of the art training center. We invite you to come see our training center. Yet for all we 8 have seen and heard about the city's commitment 9 under the contract the city contributes a mere six 10 cents per hour for our training. That's 15 cents 11 12 less than the contribution made to other employees in the same agency. Proper funding of the training 13 fund is an investment in the city, in the city's 14 15 future. With the proper funding we can mandate the 16 training of our workforce and operations of new 17 equipment, retrofit existing equipment and 18 understanding new and different ways to recycle and efficient reuse of our resources including 19 20 wastewaters and fuels. We at Local 94 can provide and develop the training and skills to bring the 21 2.2 city and the Department of Education to the next 23 level in the green movement. We're doing it every day in the commercial office buildings across the 24 city. We should not be leaving our schools behind. 25

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2 Finally let me say that we at Local 94 believe by 3 addressing and resolving prevailing wage issues we will put ourselves on a path for a greener New 4 York. It is our belief that if these goals are 5 realized the city will save more money for years to 6 7 come on efficiencies and operations in our schools that it would cost to pay the inequity. Let's all 8 work together. We at Local 94 have never shied away 9 from sitting across the table to solve a problem. 10 As mentioned earlier we did just reach and approve 11 12 a new collective bargaining agreement with the 13 city. This agreement includes an important section. 14 The parties agree to form a labor management 15 committee consisting of representatives of Local 16 94, Local 891, The Department of Education, Office 17 of Management and Budget, and Officer Labor 18 Relations to discuss issues related to implementing the terms of the agreement. Let me assure you while 19 20 Local 94 is looking forward to the first of the 21 committee, the first meeting of that committee and 2.2 will work diligently in seeking a fair, just, and 23 equitable resolution of the issues relating to this agreement. We will continue to every, in every 24 forum to bring attention to and rectify 25

COMMITTEE ON EDUCATION
 longstanding injustices of this existing indirect
 system. Thank you.

JOSEPH MODICA: Good afternoon. I just 4 want to thank Council Member Dromm and members of 5 the Education Committee for conducting today's 6 7 hearing. My name is Joseph Modica, married, father of three children. I have, we live in Sheepshead 8 Bay and Local 94 firemen and William E Grady 9 Vocational High School. My workday starts at 4:00 10 11 a.m. I start a little earlier than others. My 12 school was devastated by Hurricane Sandy. I now run 13 off a temporary boiler which resides on the outside 14 of my school. Once the boiler is going I have a new 15 computerized fire alarm system. I have to call up 16 in the morning, take it offline for 15 minutes, 17 conduct my tests, and call back up and go back 18 online. I currently hold fire safety inspection certificate, air pollution certificate, boiler 19 20 certificate, sprinkler standpipe... Why should we make less money than the people on the outside who 21 2.2 do not currently hold the same certificates and are 23 not fingerprinted by the Board of Education. It's hard for me to support my family. I work seven days 24 a week. The job cost me my first marriage because I 25

1	COMMITTEE ON EDUCATION 85
2	was never home. And I do snow removal. I do bowers,
3	I do toilet bowls, all… we do floor tiles, doors,
4	etcetera. We do the same as other people on the
5	outside and we just want to get the respect and
6	money that we deserve. Every day I'm confronted
7	with a choice. I have different situations in my
8	school that I tend to. I take care of, we do
9	paperwork, we keep everything records, we have all
10	records. We will lose… As I see now we'll be losing
11	like 300 dollars a week without the contract which
12	is a lot of money and adds up to 500 dollars or
13	more a month. It is time for this injustice system
14	I ask you today to please consider our votes to
15	help us. Thank you so much.
16	CHAIR: THANK YOU. Next please.
17	RONALD SERNA: Alright. My name is Ronald
18	Serna. I live in the Bronx. I also work in the
19	Bronx at Public School 11 in High Bridge. Pretty
20	much everything that he just explained I basically
21	do the same thing. I currently hold five licenses
22	aside from all certificates that I've earned you
23	know thanks to Local 94. They trained me extremely
24	well to the point where I've become a huge asset
25	not only to my school but also the Board of

1	COMMITTEE ON EDUCATION 86
2	Education because aside from just teaching me how
3	to operate the equipment and they've taught me how
4	to basically how to create savings by learning how
5	to, like take temperatures on steam traps, how
6	boilers function. I have over, well actually right
7	now I have over 200 dollars as far as training
8	working towards my engineers ticket for
9	refrigeration. I'm a licensed technician that I'm
10	allowed to work with and also purchase
11	refrigerants, like what you… this morning I also
12	have a certificate for the pool stations, sprinkler
13	systems, and I work really hard. I mean like really
14	hard. And aside from working really hard I also
15	encourage my workers because I work with 32 guys, I
16	started with 74 but I was a cleaner at one time.
17	Okay so I know exactly what these gentlemen go
18	through. And right now I'm actually doing part of
19	my job as well as theirs because, because when I
20	first started there was a total of six of us and
21	that got basically whittled down to two and a half
22	guys. So it's me, another full timer, and apart
23	timer to take care of an entire building. So aside
24	from doing repairs, making sure that everything's
25	functioning right because at the end of the day I

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2 have over 400 students aside from faculty, 3 teachers, school aids, you name it, all these 4 people count on me. Okay so the things that, if a room is too cold, it's, it's too hot, if the 5 plumbing's not working. That basically all comes 6 7 back to me. I also have to make sure that the building's clean. So when I first walk in the 8 morning the first thing that I do besides opening 9 up all the gates because we lock up at night, I 10 have to test the fire alarms, what you experienced 11 12 this morning so in the middle of the day you're not 13 hearing that. So that gets done before the students 14 get inside the building because one of the worse 15 things that you could probably experience is god 16 forbid there's an emergency, a fire, anything you 17 pull that station and guess what, it doesn't work. 18 So I have to make sure before I open up that building that I do a water flush, I check the fire 19 20 stations, I heat the building because nobody wants to walk into a cold building. So it's a huge 21 2.2 responsibility and it's a big undertaking. It 23 really is because aside from like I said doing the 24 repairs and making sure that I got the right temperatures inside the rooms that my principal is 25

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2 happy because obviously she's going to be looking 3 after the people that she's, that she's in charge 4 of ... she has basically overlook you know make sure 5 that everything's alright. I have to answer to her 6 an make sure that everyone is alright and she's 7 happy. So it's a huge responsibility aside from doing the repairs I have to clean as well. And then 8 I often tell people what I'm making now if you take 9 into consideration all of the licenses I have, all 10 of the training thanks to Local 94 that they've 11 12 given me over the years because I went through a 13 three year program and they taught me how to 14 calibrate thermostats, how to work with boilers, 15 how to work with package units, soup to nuts. They 16 made me what I am today and I say thank you, truly 17 thank you. But at the end of the day if you take 18 all of the responsibility that I have aside from paperwork, looking after my guys, making sure my 19 20 building is clean, making sure that there's no rooms that are overheating or too cold, I make less 21 2.2 than minimum wage, I truly do yet I put in this 23 great effort but I see almost nothing back in return. And then I look to my, you know look out 24 and there's somebody that is working that's not 25

1	COMMITTEE ON EDUCATION 89
2	under a contractor and he's making more than I am.
3	So at a certain point it could become disparaging
4	but the thing is that at the end of the day I have
5	a responsibility to the people in my building no
6	matter what I make because I feel that why should
7	someone else have to suffer because of an injustice
8	that was done to me. So that's the reason I'm up
9	here today and I thank you for your time and that's
10	basically all I have to say. Thank you.
11	CHAIR: Well thank you also for coming in
12	and for giving your testimony. As I said earlier
13	it's really these personal accounts, these first-
14	hand accounts that make an awfully big impact on
15	the members of this committee to hear jobs.
16	Although Council Member Barron and I, she was also
17	an educator for 36 years in the system. She was a
18	teacher and a principal. And so she knows first-
19	hand these issues as well. Let me just ask how many
20	members are in Local 94 that work in the schools?
21	RAY MACCO: About 11 hundred.
22	CHAIR: And I was struck in your
23	testimony that your members don't get retirement
24	benefits, is that correct?
25	RAY MACCO: That's correct.

1	COMMITTEE ON EDUCATION 90
2	CHAIR: And they have a, an opportunity
3	to join a 401K?
4	RAY MACCO: They have an annuity fund,
5	yes.
6	CHAIR: That would be voluntary?
7	RAY MACCO: No, that's part of the
8	package that they have but it's substantially less
9	than the private contractor supplies for the
10	annuity.
11	CHAIR: Do they have health benefits?
12	RAY MACCO: The health benefits, I'm
13	sorry do, I'm confused but the, they have a pension
14	but they don't have retiree benefits.
15	CHAIR: Okay.
16	RAY MACCO: There's enough, not enough
17	funding that's provided by the city to pay for
18	medical benefits so they simply, when they retire
19	they have to either work until they're 65 or they
20	have Medicare.
21	CHAIR: But during the school year when
22	they're working, they have health benefits?
23	RAY MACCO: They do when they're actively
24	working.
25	

1	COMMITTEE ON EDUCATION 91
2	CHAIR: When they're actively working.
3	What about and sick days?
4	RAY MACCO: They have sick days too yes.
5	CHAIR: Okay. No it's just not a good
6	situation. And sometimes we, we talk amongst
7	ourselves up here a little bit. We're not, it's not
8	that we're not paying attention, we're trying to
9	clarify for each other what it is exactly that
10	you're saying… Ms. Aldebal also to come up if I can
11	ask you to I wanted to ask you the same questions
12	about your members because I wasn't clear about
13	that. Can you just describe the benefits… first
14	state who you are and then describe the benefits
15	that your members get.
16	SHIRLEY ALDEBAL: Shirley Aldebal, Vice
17	President of SEIU Local 32BJ, represent the
18	cleaners and handypersons in the public schools.
19	Yes our members receive health benefits if they
20	work up, up, full time they get full family health
21	care. If they work less than a certain number of
22	hours they only get single coverage. They all have
23	pension benefit and they have, they, we, we have a
24	training fund, like 94 we have a training fund and
25	we have a legal services fund. And they also get,

2 have money put into their 401K. But they are unable 3 to make voluntary contributions to their 401K. I 4 don't know if it's the same situation with you 5 guys.

COMMITTEE ON EDUCATION

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CHAIR: It just doesn't seem right that 6 7 the whole situation is so unequal for everybody that's in the system doing the same job essentially 8 and everybody's getting a little bit something 9 different, you know for doing the same work. So 10 it's really amazing to hear this and that's kind of 11 12 I think the purpose of having this hearing today 13 was to begin to draw this all out so that I think 14 the public and members of this committee in 15 particular can you know determine what needs to be 16 done to change the situation. So I am glad that the 17 administration was here and does seem open to 18 trying to fix this situation but you know we can act otherwise if we had to hear on this level to 19 20 try to fix that. And that's not something that's been taken off the table. I did hear one of the 21 2.2 reps I believe from one of the Unions say that 23 they... oh I think it was James Parrot actually who said he would like to see the situation taken care 24 of in negotiations. And I hope that that can be 25

1	COMMITTEE ON EDUCATION 93
2	done. But other ways to fix it I don't, I think… as
3	an option as well. Yes, Council Member Barron.
4	COUNCIL MEMBER BARRON: Thank you Mr.
5	Chair. I just want to say I didn't hear all of the
6	testimony but I do have it and I assure you that I
7	will read it. And I just want to thank you all for
8	coming. As the chairman has said I spent 36 years
9	with the Board of Education and did retire as a
10	principal. And it was then really as a principal
11	that I really got a full understanding of all the
12	work that goes on to get the school ready before
13	the school day starts and the maintenance that has
14	to be done during the day and late into the hour,
15	into the evening hours. I would get to my building
16	very early and it would be warm when I would get
17	there at 6:30 7:00 and it was maintained properly
18	until I would let, leave at 8:00 9:00 10:00 11:00.
19	I'd leave the custodian there at those late hours.
20	So I do appreciate the work. It has an important
21	impact as well on the population that's inside the
22	buildings, students and staff and the parents that
23	come in. And we do appreciate the work that you do.
24	And we'll look at this to see how we can get some
25	equity here. Thank you.
I	

3 coming in. We're almost ready to adjourn but I was 4 to thank Asia Shawnburg [sp?] my Counsel, Jan 5 Atwell Policy Analyst, Joan Povolni [sp?] Policy 6 Analyst, Nora Yaya [sp?] Senior Finance Analyst, 7 and Medina Mizametadine [sp?] who is our Finance 8 Analyst as well. And Matt Carlen [sp?] and Gafar 9 [sp?] for helping to prepare us for this somewhat 10 complicated actually for somebody who doesn't 11 necessarily know the ins and out of this system. 12 It's still a lot for all of us to understand but 13 for preparing us for this hearing. And I think al.	
5 Atwell Policy Analyst, Joan Povolni [sp?] Policy 6 Analyst, Nora Yaya [sp?] Senior Finance Analyst, 7 and Medina Mizametadine [sp?] who is our Finance 8 Analyst as well. And Matt Carlen [sp?] and Gafar 9 [sp?] for helping to prepare us for this somewhat 10 complicated actually for somebody who doesn't 11 necessarily know the ins and out of this system. 12 It's still a lot for all of us to understand but	nt
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12 It's still a lot for all of us to understand but	
13 for preparing us for this hearing. And I think al.	
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14 the, the people who came today for the hearing as	
15 well. Thank you very much. This meeting is	
16 adjourned at 3:05 p.m.	
17 [gavel]	
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# CERTIFICATE

World Wide Dictation certifies that the foregoing transcript is a true and accurate record of the proceedings. We further certify that there is no relation to any of the parties to this action by blood or marriage, and that there is interest in the outcome of this matter.



Date \_\_\_\_\_ February 5, 2015