CITY COUNCIL CITY OF NEW YORK -----Х TRANSCRIPT OF THE MINUTES Of the COMMITTEE ON ZONING AND FRANCHISES ----- Х December 2, 2014 Start: 2:13 p.m. Recess: 5:28 p.m. HELD AT: Committee Room - City Hall B E F O R E: MARK S. WEPRIN Chairperson COUNCIL MEMBERS: Daniel R. Garodnick Jumaane D. Williams Donovan J. Richards Antonio Reynoso Ritchie J. Torres Vincent M. Ignizio Vincent J. Gentile Ruben Wills

A P P E A R A N C E S (CONTINUED)

Randy Mastro, Legal Counsel Gibson, Dunn, & Crutcher Outside Legal Counsel for Cablevision

Lisa Rosenblum, Executive Vice President Government and Public Affairs Cablevision

Jennifer Love, Senior Vice President Security Operations Cablevision

Harlan Silverstein, Legal Counsel Law Firm of Kauff, McGuire and Margolis Cablevision's Outside Labor Counsel

Jody Calemine, General Counsel Communication Workers of America

Gay Semel, Counsel for District 1 Communication Workers Of America

Jerome Thompson Former Cablevision Employee

Diedre Viegas, Technician Cablevision in Brooklyn Elected Representative for Local 1109 Bargaining Committee

Ruben Cruz Cablevision Elizabeth Parkin Cablevision

Tiffany Oliver, Senior Coordinator Construction Department Cablevision - Brooklyn

Alicia Damone Cablevision

Margaret Barnes Cablevision

Dominic Montenegro Cablevision, Long Island

John McCaughrean Cablevision

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2 CHAIRPERSON WEPRIN: All right. Good 3 afternoon, everyone. My name is Mark Weprin. I'm 4 Chair of the Zoning and Franchises Subcommittee. I 5 thank you all for your patience. I know we have a 6 lot of people here, and I know it was difficult 7 getting in the rain. Hopefully, everybody has 8 settled in. I don't know why they're sitting so far 9 away from me, but somehow here are the following 10 members of the committee have joined me today: 11 Donovan Richards, Dan Garodnick, Antonio Reynoso, and 12 who else is here? Ritchie Torres was here. Where 13 did he go? Oh, there he went. Oh, sorry, Ritchie. 14 Ritchie Torres. I'm joined by Anne McCaughey, the 15 Counsel, and other members of the committee as well as other members of the Council I'm sure will be 16 17 joining us. And I want to welcome everyone here 18 today. Before we get started, I just want to set a 19 couple of ground rules. I know there are people here 20 on the bride's side and the groom's side, and I just 21 want to make sure everyone gets along. 2.2 So we are going to have to limit any--23 Please, no applause, no cheering, no booing. No

matter how stupid you think what you just heard is,

please keep it to yourself. Sometimes in these

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| 2 | meetings when people have a thing, they say we make |
| 3 | them do jazz hands. I look at this crowd. This |
| 4 | doesn't look a jazz hands crowd. I'm just saying. |
| 5 | So what I would like to ask is to please keep quiet. |
| 6 | You know, you'll have a chance. You know you'll have |
| 7 | a chance. Someone will be speaking, who are speaking |
| 8 | will get a chance to speak, and will describe. And |
| 9 | we certainly can see the presence of both red shirts |
| 10 | and the blue shirts. So we know you're here in |
| 11 | force, but I'm going to ask that you please be quite, |
| 12 | and respect the people who are testifying as well as |
| 13 | your colleagues and our colleagues who are here |
| 14 | today. So, if you would do that for me I would |
| 15 | appreciate it. Otherwise, I will have to have the |
| 16 | Sergeant-At-Arms, and he's a very mean guy, come and |
| 17 | ask you to leave. |

18 So with that in mind, I'll go back again 19 and I'll put my glasses on. So, good afternoon. 20 Okay. As I said, my name is Mark Weprin, and we are here today because the Subcommittee will receive 21 22 testimony from representatives of Cablevision as well 23 as the Communications Workers of America, and other members of the public. Cablevision, as you know, 24 holds a franchise to provide cable television and 25

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| 2 | related services in Brooklyn and the Bronx in New |
| 3 | York City serving approximate 700,000 residents and |
| 4 | 40,000 small businesses. The City has a Franchise |
| 5 | Agreement for the Bronx and Queens Excuse me, |
| 6 | Bronx and Brooklyn, and it's set to expire July 18, |
| 7 | 2020. The Franchise Agreement by the Council and |
| 8 | with the City in accordance with the provisions of |
| 9 | the New York City Charter reads the following: |
| 10 | According to the Collective Bargaining |
| 11 | With respect to Collective Bargaining, a franchise |
| 12 | should recognize the rights of employees to bargain |
| 13 | collectively through representatives of their own |
| 14 | choosing in accordance with applicable law. The |
| 15 | franchise shall recognize and deal with |
| 16 | representatives duly designated or selected by the |
| 17 | majority of its employees for the purpose of |
| 18 | collective bargaining with respect to rates of pay, |
| 19 | wages, hours of employment and other terms, |
| 20 | conditions or privileges of employment, as required |
| 21 | by law. Franchisees shall not dominate or interfere |
| 22 | with or participate in management control or give |
| 23 | financial support to any union or association or its |
| 24 | employees. |
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2 In 1935, the United States Congress enacted the National Labor Relations Act, which 3 protects the rights of employees and employers, and 4 5 encourages both parties to collectively bargain. This Act also created the NLRB, which investigates 6 7 charges made from employees, unions, and employers by covering a range of unfair labor practices. We had 8 had a hearing in the City Council. It was actually 9 across the street on February 26, 2013 because it had 10 come to our attention, and it was widely reported of 11 12 a dispute between Cablevision and some of its 13 members. As union representatives, the Council had a subcommittee hearing. This subcommittee heard 14 15 testimony from representatives of Cablevision, and 16 the union. The union alleged that the permanently replaced workers who were fired at the time, or were 17 18 replaced at the time, were done in an improper day. Cablevision representatives denied any improper 19 actions with respect to the permanently replaced 20 workers testifying that the workers were placed on 21 2.2 recall list. Making them eligible for reinstatement 23 as positions became available.

In the several months that followed, that subcommittee hearing, as it turns out each of those

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| 2 | 22 workers had been reinstated by the company from |
| 3 | the recall list. Cablevision also denies allegations |
| 4 | that it is not negotiating in good faith, which they |
| 5 | were accused of doing, just surface bargaining by the |
| 6 | union. But in May of 2014, the NLRB filed a |
| 7 | complaint against the company alleging that it had |
| 8 | engaged in unfair labor practices by interfering with |
| 9 | restraining and coercing employees from exercising |
| 10 | their rights under the NLRA and failing to bargain |
| 11 | collectively in good faith with the union. I won't |
| 12 | outline all those charges here today of the original |
| 13 | complaint. The trial was before the NLRB |
| 14 | Administrative Law Judge in the fall of 2013, and |
| 15 | decision has yet to come, although we do expect one |
| 16 | shortly. |
| 17 | A second NLRB allegation on November 6, |
| 18 | 3014, NLRB issued a second complaint against |
| 19 | Cablevision. This complaint resulted from a series |
| 20 | of unfair labor practice allegations made by the CWA |
| 21 | against the company in regards to its alleged effort |
| 22 | to eliminate the Brooklyn Workers' Union. The Union |
| 23 | claimed, among other things, Cablevision high level |
| 24 | management met with the Brooklyn workers to hear |

their grievances, and then blamed the unions for

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2 these problems i.e., lack of pay parity, and with 3 other cable workers. The wrongful termination of 4 Jerome Thompson, who I believe we will hear from 5 later today, one of the leaders of the Brooklyn Workers' effort to organize into CWA. And a legal 6 7 Cablevision sponsored vote by a polling company, Honest Ballot Association, to determine if the 8 Brooklyn workers still supported the union. 9

10 Specifically, the second NLRB complaint charged that Jerome Thompson was fired as retaliation 11 12 for his union activity, and the company was 13 intimidating workers, including through Jim Dolan's--14 James Dolan's direct threat to the workers and if 15 they did not return to the union, the would not receive raises and would be denied training and 16 17 access to new technologies. That vote held by 18 Cablevision conducted by the Honest Ballot Association on union representatives was an attempt 19 20 to undermine the union. And the company improperly conducted surveillance of workers as they voted -- of 21 2.2 the workers as they voted, and that Cablevision 23 unilaterally changed the terms and conditions. That obviously is denied by Cablevision, and today we are 24 hoping to hear from both sides just to get exactly 25

1COMMITTEE ON ZONING AND FRANCHISES102what is going on, what has happened, and that is why3we are here today.

4 So we're going to start with representatives of the employer, Cablevision, and the 5 6 only one testifying, although I know he's joined by 7 other people, is Attorney Randy Mastro who is representing Cablevision, former Deputy Mayor. 8 Ι want to welcome him back to City Hall. Mr. Mastro, 9 if you could introduce the people who are with you 10 for any consultation or whatever else. And whenever 11 12 you're ready to give your testimony, we are ready to 13 hear it.

14 RANDY MASTRO: Certainly, Mr. Chairman. 15 Good afternoon, Mr. Chairman and members of the 16 committee. I am Randy Mastro from Gibson, Dunn & 17 Crutcher, a long time outside counsel for 18 Cablevision. With me are Lisa Rosenblum, Cablevisions Executive Vice President of Government 19 20 and Public Affairs; Jennifer Love, Cablevisions, Senior Vice President of Security Operations; and 21 2.2 Harlan Silverstein of the Law Firm of Kauff, McGuire 23 and Margolis, the company's long-term outside labor counsel. 24

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2 Mr. Chairman, we're here today at the 3 committee's request, but strongly believe that this second hearing to review Cablevision's Franchise 4 Agreement is an inappropriate use of this Council's 5 resources because the Council has no role to play in 6 administering franchises and making these franchise 7 decisions. So let's be honest about why we are all 8 here because the Communications Workers of America 9 and the Working Families Party are once again seeking 10 to pressure Cablevision into acceding to the union's 11 12 collective bargaining demands. The CWA and the WFP 13 have infiltrated our City Government at all levels. 14 It's unseemly for the Council acting at their behest 15 to insert itself into private labor negotiations. Ιt 16 serves no legitimate governmental purpose. It won't 17 work, and it has to stop.

18 At the outset, I want to make one thing crystal clear, Cablevision, which has contributed so 19 20 much to our local economy and created thousands of local jobs employing a diverse workforce, is in full 21 2.2 compliance with all of its franchise obligations 23 including any arguably relating to collective bargaining. The company continues to bargain in good 24 faith with CWA over contract terms covering some 270 25

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| 2 | employees having held 40 bargaining sessions. Having |
| 3 | reached agreement in principle on 54 key terms and |
| 4 | continuing negotiations on the few outstanding |
| 5 | issues. To be sure, one of those remaining issues is |
| 6 | wages, and while this will no doubt continue to be |
| 7 | one of the most difficult to resolve, Cablevision has |
| 8 | made multiple significant proposals for wage |
| 9 | increases and is hopeful that agreement can be |
| 10 | reached in the context of an overall collective |
| 11 | bargain agreement. |
| 12 | At the same time, in September, a |
| 13 | majority of Brooklyn employees polled voted that they |
| 14 | do not want the CWA to represent them. And in |
| 15 | October, a petition signed by more than 100 of them |
| 16 | was filed with the National Labor Relations Board |
| 17 | asking for an official vote on union decertification. |
| 18 | But the CWA wants none of that. Filing a series of |
| 19 | unfair labor practice charges with the NLRB that have |
| 20 | obstructed and delayed that vote from occurring. So |
| 21 | now, those employees are being denied their right to |
| 22 | have that vote. Cablevision is committed to |
| 23 | protecting these workers' legal rights, and asks all |
| 24 | member of this Council who care about workers' rights |
| 25 | to join us in calling for that vote to take place |
| | |

1COMMITTEE ON ZONING AND FRANCHISES132now. Let these workers decide. Let these workers3vote.

4 As this Council is well aware, 5 Cablevision has long been a good corporate citizen, a 6 major New York employer of a diverse workforce. 7 Indeed in New York City alone the company has 2,000 employees more than 80% of whom are minorities. 8 The company has invested literally billions of dollars in 9 10 network infrastructure to provide city residents a state-of-the-art system with the most advanced video 11 12 voice and broadband services anywhere in the country. 13 And under its Franchise Agreement with the City, 14 Cablevision contributes \$40 million annually in 15 franchise fees plus another \$100 million in other 16 benefits including \$76 million to support Brooklyn 17 and Bronx community access programs, \$17 million in telecommunications infrastructure, \$4 million to 18 provide wifi in city parks, and free service to 19 20 hundreds of schools, libraries, and municipal buildings. And it wired areas of the Bronx and 21 2.2 Brooklyn, as members of this committee well know, 23 when other providers refused to take that business 24 risk, and our entire city is now the better for it.

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2 Notwithstanding this history of service 3 to the city, this Council has now held two hearings 4 fixating on Cablevision's private labor negotiations 5 with a union that represents only 270 employees in a regional workforce of 15,000. Cablevision has been 6 7 the target of a sustained political attack orchestrated by the CWA, the WFP, and their political 8 allies in the Mayor's Office to try to influence 9 10 these private labor negotiations. This chamber should not allow itself to be misused in furtherance 11 12 of such a blatantly political campaign. Collective bargaining is first and foremost a matter of private 13 14 negotiation between management and labor. Without 15 any other party's intervention, Cablevision and the 16 CWA have already reached agreement in principle under a vast majority of key terms. Including many issues 17 18 material to the union such as union security, due check-off, binding arbitration, layoff protection in 19 20 connection with contracting, educational assistance, and medical and dental benefits. The party's 21 2.2 substantial progress has been acknowledged in the 23 CWA's own communications to its member describing a 24 recent bargaining session as quote, unquote

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1 COMMITTEE ON ZONING AND FRANCHISES 15 2 "productive" and expressing quote, unquote, "hope of soon resolving any remaining issues." 3 The negotiations have at times been 4 5 contentious. Indeed, the CWA has filed numerous baseless unfair labor practice charges against 6 7 Cablevision, and Cablevision has filed charges against CWA. But to the extent either party seeks to 8 address for matters relating to these negotiations, 9 10 federal law provides the exclusive remedy. The redress for matters relating to these negotiations is 11 a matter of federal law. The union's complaints have

12 13 not even reached the NLRB itself yet let alone the 14 courts where they will ultimately have to be 15 resolved. They are merely under review by an 16 administrative law judge, and ad the end of the day, 17 Cablevision expects to be vindicated whether before 18 the Board or in the courts. These are the appropriate fora for addressing these allegations. 19 20 There is no reason for the Council to inject itself into collective bargaining between a private employer 21 2.2 and its employees, particularly this late into the 23 negotiations. And the fact that the Council appears to have done so at the best of the CWA and WFP, to 24

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 which so many of its members are indebted, cast a
 pall over these proceedings.

There are council members here who have 4 claimed that Cablevision's alleged labor obligations 5 6 under its City Franchise Agreement are a governmental 7 hook for holding these hearings. But in the process, they have mischaracterized both the facts and the 8 Indeed, the City Charter, as interpreted by our 9 law. State's highest court in Council City of New York v. 10 Public Service Commission of the State of New York 11 12 and Cablevision's Franchise Agreement itself preclude the Council from having any involvement in the 13 process of selecting and evaluating the status of 14 15 franchisees. Thus, there is no basis for the Council 16 holding these hearings concerning Cablevision's 17 franchise, which isn't even up for renewal until 18 2020, six years from now. The language and structure of the Franchise Agreement, which Mr. Chairman you 19 20 quoted, make clear that the Council has no role in adjudicating this dispute. The Agreement provides 21 2.2 that the company shall recognize employees' rights to 23 collectively bargain quote "in accordance with applicable law" end quote. The NLRB is the sole 24 governmental body authorized to determine whether an 25

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| 2 | employer has committed any unfair labor practice. |
| 3 | Indeed, the U.S. Supreme Court has expressly held in |
| 4 | Wisconsin Department of Energy v. Gould that state |
| 5 | and local laws purporting to debar government |
| 6 | contractors for NLRA violations are preempted by |
| 7 | federal law as administered by the NLRB. |
| 8 | Moreover, the mere issuance of complaints |
| 9 | to be investigated by the NLRB obviously cannot in |
| 10 | and of itself constitute a violation of the Franchise |
| 11 | Agreement. Only after the NLRB makes a final |
| 12 | determination and all appeals are exhausted is such |
| 13 | an issue even potentially implicated. And even at |
| 14 | that point, the Franchise Agreement requires that |
| 15 | Cablevision be given written notice and an |
| 16 | opportunity to cure, which presumably the company |
| 17 | would do. But here none of those events has |
| 18 | transpired or is it anywhere near transpiring. |
| 19 | Moreover, even if such a violation were ultimately |
| 20 | found, it would not permit revocation of an existing |
| 21 | franchise, and the City has never made any such claim |
| 22 | concerning any franchisee. |
| 23 | Indeed, the executive agencies |
| 24 | responsible for overseeing franchises have even |
| 25 | suggested that Cablevision franchise is implicated in |
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1 COMMITTEE ON ZONING AND FRANCHISES 18 2 anyway by such a labor dispute. Nor could there ever be any such suggestion under well-established rules 3 governing the franchise process under well-4 established federal preemption law. The CWA accuses 5 Cablevision of being anti-union, but nothing could be 6 7 farther from the truth. Indeed, Cablevision has a proven track record of working cooperatively and 8 productively with unions including the more than 25 9 different unions at Newsday, a Cablevision 10 subsidiary, and Madison Square Garden, formerly a 11 12 Cablevision affiliate, and now a separate company 13 with the same controlling owner. And Cablevision has 14 continued to enjoy the support of many of those 15 unions throughout these hearings, as you well know, 16 Mr. Chairman, from the testimony that was given 17 previously. 18 Since this committee's last hearing, the

CWA's smears of Cablevision have become even more outlandish and desperate. For example, the CWA blasts as quote "anti-union animus" end quote Cablevision's recent termination for cause of Jerome Thompson, who also happened to be a union shop steward at the time. And who you, Mr. Chairman, you said would be testifying here later. So I need to

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| 2 | speak briefly to this. Mr. Thompson had a well |
| 3 | documented and long history of violating company |
| 4 | policies, for which he received ample warnings |
| 5 | including crashing two company vehicles in avoidable |
| 6 | accidents, failing to report the first accident to |
| 7 | his supervisor, excessive personal use of a company |
| 8 | cell phone, and repeated disruptive unprofessional |
| 9 | and insubordinate behavior in multiple contexts. As |
| 10 | a result, he was terminated for cause and no other |
| 11 | reason. No employer private or governmental would |
| 12 | have tolerated such repeated misconduct over such a |
| 13 | long period of time. And the CWA has |
| 14 | mischaracterized this September 2014 straw pole of |
| 15 | Brooklyn Bargaining Unit employees. In which, a |
| 16 | majority of those polled expressed opposition to |
| 17 | continued representation by the CWA. Which has |
| 18 | characterized that poll as an illegal attempt to |
| 19 | undermine the union's authority in ongoing |
| 20 | negotiations. That is simply untrue. |
| 21 | Cablevision decided to conduct this poll |
| 22 | only after learning that more than 100 of its |
| 23 | Brooklyn employees, nearly 40% of the represented |
| 24 | workforce, signed a petition seeking a vote of |
| 25 | decertification. And further learning that a paid |
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| 2 | union employee was intimidating Cablevision employees |
| 3 | who dared to question union representation. Notably, |
| 4 | the NLRB requires only 30% of employees to sign such |
| 5 | a petition in order for a decertification election to |
| 6 | be held. But here, nearly 40% signed that petition. |
| 7 | Casting further doubt on its credibility, the Union |
| 8 | had earlier informed Cablevision that 189 employees |
| 9 | had signed a petition quote "supporting the union" |
| 10 | end quote, when, in fact, the petition really stated |
| 11 | that the employees supported a particular union wage |
| 12 | position, not union representation itself. |
| 13 | The totality of these circumstances |
| 14 | called into question by the union continued to enjoy |
| 15 | majority support among represented employees. Before |
| 16 | taking an independent straw poll, Cablevision fully |
| 17 | informed employees in advance that it would be non- |
| 18 | binding, voluntary, and confidential. A vote by |
| 19 | secrete ballot simply to gauge employee preferences. |
| 20 | It was conducted by an independent organization, the |
| 21 | Honest Ballot Association, which has existed for over |
| 22 | 100 years. Has earned an exceptional reputation for |
| 23 | integrity and reliability, conducted more than 25,000 |
| 24 | elections, including labor organization elections. |
| 25 | And has never had one of its votes invalidated ever |
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1 COMMITTEE ON ZONING AND FRANCHISES 2 in 100 years, 25,000 votes. In this particular poll, nearly 93% of the employees in the Brooklyn 3 4 Bargaining Unit participated.

And by a vote of 129 to 115 the majority 5 6 expressed their preference to end representation by 7 the CWA. And I have to add a union encouraged employees to participate in the poll, and only 8 questioned its legality after learning the results. 9 Despite the outcome of the vote, Cablevision 10 continues to recognize the CWA as the employees' 11 12 bargaining representative, and continues to negotiate 13 with the union in good faith. The CWA in contrast was hell bent on denying employees the right to hold 14 15 an actual binding decertification vote despite the 16 employees' documented preferences. So it has filed 17 baseless charges with the NLRB to obstruct and delay 18 that process.

Today, we simply want you to know the 19 20 facts that these workers wish to exercise their rights to undermine their own future, and to vote one 21 2.2 way or the other whether to continue with this union 23 or decertify it as their representative. That is a 24 basic fundamental right to these works worthy of 25 protection, and you see so many of them here. The

1 COMMITTEE ON ZONING AND FRANCHISES 22 2 entire upper balcony basically. The front rows of this chamber, and more than 50 of them who couldn't 3 4 even get into this hall because they were not permitted to enter when others were. They are here 5 6 today to say it to you. They're here today to say it 7 to you. They're screaming to you: Let us decide our fate. Let us vote. 8 Now, given that the Council has no role 9 to play here, and the union's allegations are 10 meritless in any event, it's particularly suspect to 11 12 see the WFP once again playing the role of political bully, interloper, and manipulator. It is no secret

13 that the WFP has used questionable methods to achieve 14 15 political objectives. The WFP manipulated a local 16 campaign finance system back in 2009 by funneling excessive income contributions to local candidates 17 18 endorsed. As a result, it ultimately shut down its corporate arm, and is now the subject of an ongoing 19 20 State Grand Jury investigation in which two local campaign aids have already been criminally charged. 21 2.2 And one New York Daily newspaper's editorial board 23 described the WFP as quote "a union front started by big labor to serve big labor" end quote that's 24 25 becoming quote "a patronage mill masquerading as a

1COMMITTEE ON ZONING AND FRANCHISES232principled alternative" end quote. Against that3backdrop, this committee should be proceeding with4particular caution when pressed by the WFP to use the5Council's good auspices to press their management on6behalf of the WFP's union allies.

7 What should give this committee even more 8 pause is what happened last week. When the Department of Investigation issued a report finding 9 that the Mayor's Office and the City Department of 10 Education violated DOE rules and the State's 11 12 Education Law by permitting the CWA to use a public 13 school for a quote "union meeting" end quote with the 14 Mayor himself. It was essentially an anti-15 Cablevision rally orchestrated in advance by the 16 Mayor's Office and the CWA's Legislative and 17 Political Director Bob Master that barred members of the press and public from attending. The DOI report 18 included that the violations were so serious that 19 20 quote "The conduct described herein may violate the conflicts of interest provisions of the New York City 21 2.2 Charter." End quote.

As one New York Daily Newspaper editorial put it just yester, the Mayor quote "crossed the line" end quote by quote "secretly conspiring to City

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| 2 | resources to rally workers against a private New York |
| 3 | business." end quote and his quote "interference in |
| 4 | a private labor dispute against a major New York |
| 5 | employer is troubling." end quote. And just today, |
| 6 | the Citizens Union, the City's most revered good |
| 7 | government group wrote to the Conflict of Interest |
| 8 | Board asking it to investigate this matter. As a |
| 9 | result, we call upon this committee to pursue |
| 10 | questioning on that troubling subject with the same |
| 11 | vigor with which it has approached this non-issue |
| 12 | holding yet another issue on Cablevision's franchise |
| 13 | status at the behest of the CWA and WFP. |
| 14 | The Council should have no part of this |
| 15 | growing scandal. Cablevision has great respect for |
| 16 | this body, as do I as a former Deputy Mayor, who has |
| 17 | |
| | testified here many times over the years. And |
| 18 | testified here many times over the years. And Cablevision has always had a constructive working |
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| 18 | Cablevision has always had a constructive working |
| 18 19 | Cablevision has always had a constructive working relationship with City officials in both branches of |
| 18 19 20 | Cablevision has always had a constructive working relationship with City officials in both branches of government. But this dispute has taken an ugly turn |
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| 18 19 20 21 22 23 | Cablevision has always had a constructive working relationship with City officials in both branches of government. But this dispute has taken an ugly turn at the hands of other, including an over zealous union and a political party under grand jury investigation. Both trying to take advantage of |

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| 2 | Cablevision will continue to collective bargain in |
| 3 | good faith and meet all of its legal obligations. |
| 4 | And it will continue to protect its workers' |
| 5 | fundamental right to our democracy to decide their |
| 6 | own future, whether that be through union |
| 7 | representation or decertification. |
| 8 | Those employees, many of whom are here |
| 9 | today, want to vote on decertification. We hope this |
| 10 | Committee will hear from them today. Listen to their |
| 11 | pleas and support their cause because what's at stake |
| 12 | here today is not simply the agenda of a well- |
| 13 | connected and self-interested union and political |
| 14 | party. What's at stake are the fundamental rights of |
| 15 | workers to decide their own destiny. So I end where |
| 16 | I began. Let these workers decide. Let these |
| 17 | workers vote. Thank you, Mr. Chairman. I will take |
| 18 | any questions you or member of the committee may |
| 19 | have. |
| 20 | CHAIRPERSON WEPRIN: Thank you, Mr. |
| 21 | Mastro, and I want to thank the audience because I |
| 22 | know that this is a very emotional dispute for a lot |
| 23 | of people, and you guys are quiet. And I even jazz |
| 24 | hands. Look at that. Go ahead. You can be proud of |
| 25 | your jazz hands. But thank you because I know a |
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| 2 | couple of comments did elicit a little bit of |
| 3 | response, but for everyone behaving I really |
| 4 | appreciate that. I realize the extra room didn't |
| 5 | hear my warning ahead of time. So you're now |
| 6 | We're trying to keep this calm and peaceful. So |
| 7 | thank you, Mr. Mastro. I want to just mention we've |
| 8 | been joined by the following council members: |
| 9 | Council Member Lancman, Council Member Williams, who |
| 10 | is a member of the subcommittee as well; Council |
| 11 | Member Rodriguez, Council Member Mark Levine, Council |
| 12 | Member Brad Lander, Council Member Vincent Gentile, |
| 13 | and Council Member Julissa Ferreras. Oh, and Darlene |
| 14 | Mealy. Sorry, Darlene. From Brooklyn, who is here |
| 15 | as well. I do notice on the list a lot of people who |
| 16 | you brought up from MSG who root for a team at MSG |
| 17 | and I want to make sure they don't use a bias because |
| 18 | of the 4 and 14 record in any of their questions. |
| 19 | So, I just want to be clear on that. |
| 20 | Let me start off with a few questions. |
| 21 | We have a number of members who want to ask |
| 22 | questions, and I know a lot of them are going to ask |
| 23 | really good questions that's really going to rile up |
| 24 | the crowd again. I ask you to please be quiet. Let |
| 25 | me ask this question, Mr. Mastro, because you |
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2 referenced the vote on September 10th I believe it 3 was, the poll that was done. And you said that the 4 reason you did that was there was a petition. You heard that the members of the union had wanted to 5 decertify, and you wanted -- They wanted to find out 6 7 for themselves. Is that the -- So this is the way they went about doing that? They decided to call to 8 have this poll. Was that the rationale? 9

RANDY MASTRO: Again, Mr. Chairman, there 10 had been a petition signed by more than 100 workers 11 12 from this bargaining unit petitioning the NLRB to permit a decertification vote. Nearly 40%, much more 13 14 than the 30% threshold needed, and Cablevision became 15 aware of two other things. It became aware of the 16 fact that there had been-- Since that petition, 17 there have been threats and intimidation, and workers 18 who have been threatened for speaking out against their union. Number one. Number two, the union made 19 20 representations in response to that. It turned out to be the demonstrably false. The union represented 21 2.2 that, in fact, 187 workers supported the union, but 23 when one actually read what the union was referring to, it was it supported a particular wage position. 24 No, not union representation. 25

1 COMMITTEE ON ZONING AND FRANCHISES

2 So Cablevision decided in support of workers' rights to express themselves, decided that 3 it would be appropriate to hold a poll. And it did 4 more than that. It went out and hired one of the 5 6 most respected reputable independent polling agencies 7 in the history of this country. It has never had a vote rejected ever, but it does polling for unions 8 because it is so good at doing independent unbiased 9 fair polls. And guess what the results were? 10 CHAIRPERSON WEPRIN: interposing] Yeah, 11 12 you had said. 13 RANDY MASTRO: The results were a clear 14 majority in favor of decertification. 15 CHAIRPERSON WEPRIN: Well, what--? So 16 what was the purpose of doing the poll? Was it just to-- I mean you had a petition. You knew that had 17 18 to hold 100 people. I mean what were you hoping to get out of this poll? I mean one way or the other, 19 what was the goal here. 20 RANDY MASTRO: Well, understand, Mr. 21 2.2 Chairman, and I think you do understand it that the 23 petition was filed by more than 100 of the workers in this union asking for a decertification vote. 24 The union responded with blocking and tackling, filing 25

| 1 | COMMITTEE ON ZONING AND FRANCHISES 29 |
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| 2 | unfair labor practice charges that derailed the vote |
| 3 | from occurring while those charges are investigated. |
| 4 | Cablevision in the face of seeing union intimidation |
| 5 | of workers, seeing the union misrepresenting the |
| 6 | position of union members decided that a poll was |
| 7 | appropriate. And that the NLRB, the public, and |
| 8 | these workers had a right to know that more than a |
| 9 | sufficient number of them supported decertification. |
| 10 | And that that vote should go forward. This is a |
| 11 | fundamental basic right of workers. But the first |
| 12 | right is the right to decide whether to vote for a |
| 13 | union. The second fundamental right is the right to |
| 14 | decide whether to decertify your union more than a |
| 15 | year later. And that's a right. These workers are |
| 16 | being denied, and they're being denied unfairly by a |
| 17 | union blocking and tackling at the NLRB. Now, the |
| 18 | NLRB will ultimately decide that question. |
| 19 | CHAIRPERSON WEPRIN: [interposing] Right. |
| 20 | RANDY MASTRO: And hopefully these |
| 21 | workers, a majority of whom in that poll of those |
| 22 | polled 93% of them were polled said they wanted to |
| 23 | vote to decertify. More than 100 of them having |
| 24 | signed a petition to the NLRB saying let us vote to |
| 25 | decertify. Nearly 40%, much more than needed for a |
| | |

1 COMMITTEE ON ZONING AND FRANCHISES 30 2 decertification vote. Hopefully, they will get that right. 3 4 CHAIRPERSON WEPRIN: [interposing] Okay. 5 RANDY MASTRO: You ask me the question, I 6 give you the answer. That's why it was done. As a 7 responsible response, as an action of an employer protecting workers' fundamental rights. 8 CHAIRPERSON WEPRIN: Okay. You're 9 filibustering on me a little bit. 10 RANDY MASTRO: No, I'm not. You ask me a 11 12 question, and I'll give you the answer. 13 CHAIRPERSON WEPRIN: [interposing] No, 14 you're right, and you have a fine answer. I will 15 admit, Mr. Mastro, being a little skeptical of the 16 motives of Cablevision to do this as a fight for 17 American workers. Only because if the goal really 18 was hey let's assess this. There's a problem here. Obviously, all these people are upset. Why wouldn't 19 20 you have called the union in ahead of time and done 21 it with the union involved? Also, if you could 2.2 comment-- If Mr. Mastro, you could comment. Mr. 23 Dolan, Chairman and CEO of Cablevision, a big guy, came to the Brooklyn shop supposedly the day before. 24 That's what we were told. Maybe it's not true. 25 The

| 1 | COMMITTEE ON ZONING AND FRANCHISES 31 |
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| 2 | day before the vote. The CEO of the company showed |
| 3 | up there to talk about this vote, and how important |
| 4 | it is. Then the next day they have a vote. |
| 5 | The union, you mentioned, found out about |
| 6 | it, but you didn't tell the union and say, hey, come |
| 7 | on down. You want to watch it. We've got Honest |
| 8 | Ballot Association, and I'll vouch for Honest Ballot |
| 9 | Association. I know them from a lot of a lot of co- |
| 10 | op votes and other things. So I'm not Even |
| 11 | though it's a funny name sometimes, but it's a I'm |
| 12 | not disputing Honest Ballot, but it just seems to me |
| 13 | the way this was set up wasn't set up in such a great |
| 14 | way to find out whether the workers of the company |
| 15 | really wanted this. It sounded like it may have been |
| 16 | a little, you know, to get the right answer. |
| 17 | RANDY MASTRO: Actually, the exact |
| 18 | opposite. |
| 19 | CHAIRPERSON WEPRIN: [interposing] Okay. |
| 20 | RANDY MASTRO: First of all, what was |
| 21 | said at that rally is what was said in the 24 hours |
| 22 | by both sides to workers that is something that is |
| 23 | capable of being verified. And the representations |
| 24 | that were made by the union as to what Mr. Dolan said |
| 25 | |

1 COMMITTEE ON ZONING AND FRANCHISES 32 2 when he addressed the workers were just flat out wrong and false. 3 4 CHAIRPERSON WEPRIN: But he was there. The--5 RANDY MASTRO: [interposing] Let me just 6 7 finish. 8 CHAIRPERSON WEPRIN: Okav. RANDY MASTRO: You know, this was not to 9 10 be a campaign by either employer or labor union. This was to genuinely find out where the workers 11 12 stood in the face of conflicting accusations. And, 13 therefore, both the employer and the union within a 14 short period of time, in that 24 hours, each were 15 made aware that the poll would go forward. And the 16 union, in fact, encouraged its represented workers to 17 vote in the poll. And that's exactly what Mr. Dolan 18 did. He told the workers wherever you stand, vote in that poll, and the union took the same position. 19 But quess what? Just like a lot of us who have been 20 involved in elections, when the vote didn't come out 21 2.2 the right way, maybe somebody felt differently 23 afterwards. It didn't turn out for the union. But the fact of the matter is at the time, this was done 24 in exactly the right way to gauge workers' support. 25

1 COMMITTEE ON ZONING AND FRANCHISES 33 2 To make sure that no one influenced anyone. But it wasn't a campaign. It was a true straw pole by an 3 4 independent organization. 5 CHAIRPERSON WEPRIN: [interposing] Right. 6 RANDY MASTRO: It was a chance to 7 genuinely figure out where the workers stood. CHAIRPERSON WEPRIN: Right. You're a 8 good lawyer. [laughter] But it's hard for me. 9 It's just I'm just--10 RANDY MASTRO: [interposing] It's also 11 12 the reality. 13 CHAIRPERSON WEPRIN: Okay, all right. 14 RANDY MASTRO: [interposing] It's also 15 the reality. 16 CHAIRPERSON WEPRIN: Yeah. It just seems 17 to me if I was trying to assess how the workers 18 really felt, I would have tried to -- You know, you're right, the union may have representatives 19 20 there, but the CEO of the company shows up. I assume this isn't normal. He doesn't normally show up at 21 2.2 events. That's a pretty big deal. I mean the guy is 23 a very well known famous guy who they all know. I just think that that in and of itself to me sounds 24 25 like you're trying to have the workers go one way or

1 COMMITTEE ON ZONING AND FRANCHISES 34 2 the other. But that it just seems to me that if you really want an honest assessment, there are better 3 4 ways to do this. We don't have to argue in the way you did that. 5 RANDY MASTRO: [interposing] We don't 6 7 have to argue, Mr. Chairman, but I just have to say I you genuinely want to assess where the workers stand-8 9 CHAIRPERSON WEPRIN: [interposing] Okay. 10 RANDY MASTRO: -- you would expect both 11 12 the union and the top official at Cablevision to 13 encourage all the workers to vote. And that's 14 exactly what happened in that 24 hours. So at the 15 end of the day-- And again, many of the subjects 16 you're going to ask us about here today are the 17 subject of ongoing litigation. And the place to 18 litigate them is before those appropriate bodies like the NLRB and the courts. 19 20 CHAIRPERSON WEPRIN: [interposing] Right. 21 RANDY MASTRO: But you ask me a question, 2.2 I give you an answer. That's what I would expect a 23 responsible leader of a company to do. That's what I 24 would have expected the union to do. Both saying participate in the straw poll, and they both did and 25

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 the vote came out as clear majority in favor of
 decertification.

4 CHAIRPERSON WEPRIN: I'm not here as a 5 trier of facts. So, you right, and I'm not looking 6 to do that. It just strikes me-- And I understand 7 there is terrible bad blood between the union and management. You know, ads were taken in the paper, 8 and they were calling each other names. You know, 9 it's out of hand. Both sides I think sometimes get a 10 little too emotionally involved. But it just seems 11 12 to me, and I'm just saying it's my honest assessment and it only means my opinion. But if you really want 13 just an honest vote, you could have done it in a way 14 15 that would show everyone hey look we're doing this 16 completely fairly. We're not bringing the chair of the company in. We're not-- We're just telling you 17 18 what to do. And Bob Masters is a pretty intimidating quy, but Jim Dolan is a big quy. 19 I know he's a 20 Princeton guy and you're a Yale guy. So you guys may have that issue between you all. But I don't even 21 2.2 think he has the same ability to intimidate workers 23 about having the CEO of the company come. Just for what it's worth. Let me ask this question also 24 because you mentioned the baseless claims that are 25

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2 before the NLRB currently. Do you expect Cablevision 3 to win in that NLRB ruling when it comes down?

4 RANDY MASTRO: Again, those issues are going to be litigated before the NLRB, and ultimately 5 6 the courts, which decides. Right now the procedural 7 posture is that there are complaints that are being reviewed by an administrative law judge. It hasn't 8 even reached the NLRB yet let alone the courts and 9 10 the appellate courts, federal appellate courts that ultimately decide these questions. Do I expect, do 11 12 we expect based on the facts as we know them that 13 Cablevision will be vindicated at the end of the day? 14 Absolutely. Without question.

15 CHAIRPERSON WEPRIN: Okay. Thank you let 16 me you another question since we discussed for all 17 the people who are here today. The workers that are 18 here, the guys in the blue shirts who are sitting on your side, you mentioned that they-- Are they from 19 20 the actual union, the group that voted or are they from other places in Cablevision? I'm just curious. 21 2.2 RANDY MASTRO: Mr. Chairman, many of the 23 individuals here--24 CHAIRPERSON WEPRIN: [interposing] 25 Please.

1COMMITTEE ON ZONING AND FRANCHISES372SERGEANT-AT-ARMS: Quiet in the chambers.3RANDY MASTRO: And I know, Mr. Chairman,4you'll want to ask the same question of the red5shirts later--

6 CHAIRPERSON WEPRIN: [interposing] Yeah. 7 RANDY MASTRO: -- and see how many hands are raised then. But the fact of the matter is that 8 many, if not most, of the individuals who are here 9 today displaying "Let Brooklyn Vote" are from that 10 bargaining unit. And I have to say this. I have to 11 12 say this. All of them are Cablevision employees in 13 the region, which can't be said of the red shirts. 14 Please ask the red shirts. And they're all here 15 because there are kind of spurious accusations that 16 have been made here besmirch the company, and all of 17 their reputations. So some of these folks are 18 brothers and sisters who come here to support those in Brooklyn who want to vote to decide for 19 20 themselves. And they are all Cablevision employees in this region, which cannot be said of the red 21 2.2 shirts. Many of whom are from Verizon and other 23 unions. 24

CHAIRPERSON WEPRIN: Right, now a lot of them-- We'll ask the question later on, too. I was

| 1 | COMMITTEE ON ZONING AND FRANCHISES 38 |
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| 2 | just curious who they were, and makes me wonder with |
| 3 | the red shirts we have, who is running the company |
| 4 | today? [laughter] Are they all on their Everyone |
| 5 | on their ? Are they al on their day off? I'm |
| 6 | just curious. Are these people all on their day off, |
| 7 | or are they getting off from work? |
| 8 | RANDY MASTRO: Anyone who wanted to come |
| 9 | here today from the company red shirt, blue shirt, no |
| 10 | shirt |
| 11 | CHAIRPERSON WEPRIN: [interposing] No |
| 12 | shirt, we wouldn't allow in the Chamber. |
| 13 | RANDY MASTRO:was permitted to come |
| 14 | here today, and it was treated as perfectly fine for |
| 15 | people who wanted to express themselves either way to |
| 16 | be able to do that. And hence, you see red shirts. |
| 17 | You see a sea of blue shirts. You see a lot of |
| 18 | shirts, and you see some people without shirts, but |
| 19 | who wanted to be here to hear these proceedings. |
| 20 | CHAIRPERSON WEPRIN: Okay. I'll tell you |
| 21 | what, I know there are a lot of people who have |
| 22 | questions to ask and |
| 23 | [Pause] |
| 24 | CHAIRPERSON WEPRIN: All right. I'm |
| 25 | going to let the members of the subcommittee to ask |
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1 COMMITTEE ON ZONING AND FRANCHISES 39 2 their questions first. Vinny Gentile is the first name on my list here. 3 4 COUNCIL MEMBER GENTILE: Thank you, Mr. Thank you Mr. Mastro. 5 Chairman. RANDY MASTRO: It's a pleasure to see you 6 7 again, Council Member. 8 COUNCIL MEMBER GENTILE: Good to see you. Great. I'm just curious. Before that vote of 129 9 to 115 took place, did you or did the company 10 institute the wage and benefit increases for the 11 12 Bronx workers prior to that vote in Brooklyn? 13 RANDY MASTRO: There had already been 14 agreements with the workers not represented by the 15 CWA in that discrete 270-person bargaining unit in 16 Brooklyn. There had already been agreements reached 17 on certain wage increases and other conditions of 18 employment. CHAIRPERSON WEPRIN: So Randy, could you 19 20 just move the mic a little closer to you? 21 RANDY MASTRO: Sure. 2.2 CHAIRPERSON WEPRIN: Okay. 23 COUNCIL MEMBER GENTILE: So in effect, the Brooklyn workers who were taking this so-called 24 decertification vote or another vote, were looking at 25

| 1 | COMMITTEE ON ZONING AND FRANCHISES 40 |
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| 2 | the benefits and wages that the Bronx workers had |
| 3 | already were granted by the company? |
| 4 | RANDY MASTRO: Well, the question you |
| 5 | asked is when there are different bargaining units, |
| 6 | some of whom represented by unions and some not. You |
| 7 | know, there are agreements reached with some while |
| 8 | the others are continuing to go negotiate. Of |
| 9 | course, that's always the case. |
| 10 | COUNCIL MEMBER GENTILE: But the case has |
| 11 | been that they've been trying to negotiate in the |
| 12 | Brooklyn CWA has been trying to negotiate with |
| 13 | the Brooklyn workers with Cablevision over a period |
| 14 | of time here while the Bronx workers were getting |
| 15 | those wages and benefits increases? |
| 16 | RANDY MASTRO: But the Bronx wage |
| 17 | increases you're referring to Councilman, occurred 2- |
| 18 | 1/2 years ago. You know, discrete and distant in |
| 19 | time from the issues we're talking about today. So, |
| 20 | there is no connection between that and what happened |
| 21 | subsequently. And in the Bronx as you are also well |
| 22 | aware, the workers there voted not to certify the |
| 23 | union as their bargaining representative. |
| 24 | COUNCIL MEMBER GENTILE: So the Brooklyn |
| 25 | workers signed a petition and filed it with the NLRB |
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1COMMITTEE ON ZONING AND FRANCHISES412more than 100 of them asking for an official vote on3union decertification?4RANDY MASTRO: Yes.

COUNCIL MEMBER GENTILE: My question is 5 6 everyone at the company knows the tension that's 7 going on there. And despite the tension, Mr. Dolan and the company decides to step right in the middle 8 of it, and hold its own vote. Rather than join those 9 other workers in contacting the NLRB, and let the 10 11 NLRB resolve the issue that those 100 workers were 12 asking to resolve. Instead of doing that, despite 13 all the tension, you decided to walk right in the 14 middle of it. And decide to do your own vote.

15 RANDY MASTRO: Well, actually again, the 16 reason for conducting the poll was to determine-- a 17 genuine interest in determining what the views of the 18 workers were on the decertification question. Since there had been this petition by more than 100 of 19 20 them, they filed. There have been some union actions, and disinformation and claims that, in fact, 21 2.2 most workers supported them. And it was a genuine 23 effort to understand where the workers stood. 24 COUNCIL MEMBER GENTILE: But that's why

25 we have the NLRB.

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2 RANDY MASTRO: And I have to say, but 3 Council Member, it is the case that the NLRB will 4 ultimately decide the union complaint about the decertification. But that is a long, arduous 5 6 process, and it means that these workers who 7 genuinely, 100 plus of them signing a petition asking for decertification their rights are being denied 8 while that process has to play out. Because the 9 10 pendency of the NLRB complaint delays and obstructs the vote from going forward. And the fact of the 11 12 matter is that -- Well, you said, and I know you didn't mean it this way: Shouldn't Cablevision have 13 14 joined in at the NLRB on the decertification 15 petition? It's not the way it works. 16 COUNCIL MEMBER GENTILE: I understand. 17 RANDY MASTRO: But workers in that 18 bargaining unit, more than 100 of them, 40% of them said they wanted to decertification. That's not up 19 20 to Cablevision or its management. That's up to those workers, and they expressed themselves. And then, 21 2.2 they have a genuine interest to understand where the 23 workers stood after they have been blocked form having that vote by baseless NLRB complaints. A poll 24 25 was taken, and the poll showed, in fact, that a clear

1 COMMITTEE ON ZONING AND FRANCHISES 43 2 majority of these workers wanted decertification 3 vote. 4 COUNCIL MEMBER GENTILE: Right, but you were not under any obligation to take the poll or 5 6 take the vote. 7 RANDY MASTRO: Not under an obligation that than--8 COUNCIL MEMBER GENTILE: [interposing] 9 And in fact, the way it's--10 11 RANDY MASTRO: [interposing] Other than 12 Councilman, a commitment, a commitment to understand 13 the reality and the truth. And I think that speaks well of Cablevision. 14 15 COUNCIL MEMBER GENTILE: [interposing] 16 With the result--17 RANDY MASTRO: It's not something I would 18 criticize. It's something that I would applaud because these workers have spoken loudly multiple 19 20 times that they want the right to vote to decertify their union and that's being blocked. Let them vote. 21 2.2 COUNCIL MEMBER GENTILE: Mr. Mastro, Mr. 23 Mastro, you know there is the overarching structure of the NLRB--24 RANDY MASTRO: [interposing] Yes. 25

1 COMMITTEE ON ZONING AND FRANCHISES 44 2 COUNCIL MEMBER GENTILE: -- and what 3 Cablevision is doing is sort of taking it in its own hands, and in essence not only just increasing the 4 tension, and not resolving any issue. 5 RANDY MASTRO: Not in the least, 6 7 Councilman, for the following reason. There are now proceedings before the NLRB, and they will be 8 litigated. And we are not here today to litigate 9 them, and we will not litigate those issues that are 10 11 before the NLRB or in court--12 CHAIRPERSON WEPRIN: [interposing] Get closer to the mic. 13 RANDY MASTRO: --here today. But, 14 15 Councilman--16 COUNCIL MEMBER GENTILE: [interposing] 17 Push the mic closer. 18 RANDY MASTRO: --is it a responsible thing for an employer to have done when there is 19 20 conflicting information about the status of a bargaining unit and its representation, and whether 21 2.2 they want to decertify their union? Yes, it was a 23 responsible thing to have a genuine understanding of the truth. 24

| 1 | COMMITTEE ON ZONING AND FRANCHISES 45 |
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| 2 | COUNCIL MEMBER GENTILE: Let me ask you |
| 3 | I don't know how much time I have here, but |
| 4 | CHAIRPERSON WEPRIN: [off mic] |
| 5 | COUNCIL MEMBER GENTILE: Oh, I'm almost |
| 6 | done? Okay. Let me ask you something. You had |
| 7 | mentioned that the DOE and the State Education Law |
| 8 | indicated that there was a violation, or the DOI |
| 9 | indicator was a violation for having a meeting in a |
| 10 | school. Isn't it Just to be clear, the violation |
| 11 | was the fact that it wasn't open to the public. Not |
| 12 | the fact that the meeting was there. |
| 13 | RANDY MASTRO: When you have a meeting |
| 14 | COUNCIL MEMBER GENTILE: [interposing] |
| 15 | But that's- that was the violation, to be clear. |
| 16 | RANDY MASTRO: I want to be crystal clear |
| 17 | because what DOI said was there was a clear violation |
| 18 | because members of the public and the press were |
| 19 | excluded. It was not just excluding members of the |
| 20 | press, or some prominent New York Press from this. |
| 21 | It was that at the time they were being excluded, in |
| 22 | fact, the people holding the meeting thought it was |
| 23 | pro Cablevision folks who wanted to attend. And they |
| 24 | were excluding it on the basis of their beliefs. So |
| 25 | it goes to core principles that when you're using |
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| 1 | COMMITTEE ON ZONING AND FRANCHISES 46 |
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| 2 | public space, it has to be an open public meeting |
| 3 | number one. Number two, DOI went on to say somehow |
| 4 | they couldn't figure out whether there was a second |
| 5 | major violation. Whether this was political activity |
| 6 | on a public space. Because despite the prepared |
| 7 | remarks that the Mayor had made, which showed he went |
| 8 | there for political activity, they didn't They |
| 9 | couldn't confirm what the Mayor actually said at the |
| 10 | event, or they never even questioned the Mayor. Now |
| 11 | while I have great respect for the Mayor, an |
| 12 | investigation that doesn't even ask the Mayor what he |
| 13 | said, ends up saying we can't say for sure whether |
| 14 | there was political activity that went on there even |
| 15 | it was an anti-Cablevision rally. Now, let me say |
| 16 | this, that's why the DOI report concluded, |
| 17 | Councilman, in no uncertain terms that there may have |
| 18 | been conflict of interest violations that occurred |
| 19 | here including political activity on public property. |
| 20 | And Councilman, that's why this matter and Citizens |
| 21 | Union has said it |
| 22 | COUNCIL MEMBER GENTILE: [interposing] To |
| 23 | be clear |
| 24 | |
| 25 | |
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1 COMMITTEE ON ZONING AND FRANCHISES 47 2 RANDY MASTRO: -- and editorial reports 3 have said that it should be referred to the COIB for 4 further investigation. 5 COUNCIL MEMBER GENTILE: Well, I also see the conclusions in front of me here by DOI, and may 6 7 indicate that --RANDY MASTRO: [interposing] A major 8 violation. 9 10 COUNCIL MEMBER GENTILE: --that place of disclosure on the event flyer and denial of access to 11 12 the newspaper were inadvertent violations. Just to 13 be clear. That was part of their conclusion results. 14 RANDY MASTRO: [interposing] And just to 15 be clear. I know you want to read from page 12 that 16 there may have been violations of a Conflict of 17 Interest Board Rules, and that's something that 18 should have been referred to the Conflict of Interest Board, and that it has to resolve. Because it seems 19 20 very clear that there may have been political activity. There was an anti-Cablevision rally. 21 The 2.2 Mayor and the union and that's political activity on 23 public property. And if that's what transpired there, then the Conflicts of Interest Board should 24 get to the bottom of it. That is something that this 25

1 COMMITTEE ON ZONING AND FRANCHISES 48 2 Council should be holding hearings on as well, instead of on private management member--3 4 COUNCIL MEMBER GENTILE: [interposing] 5 Mr. Mastro. RANDY MASTRO: --collective bargaining 6 7 negotiations. COUNCIL MEMBER GENTILE: --let me finish 8 out because I think we're actually playing a long-9 10 term game here all the way down the road. And so, what happens today, tomorrow or next week, I think is 11 12 also looking toward what happens a couple of years 13 from now. And sometimes the best defense is a good 14 offense. So, I'm curious. Is the aggressiveness now 15 in which the company has acted, and now defends what 16 they've done, really anticipation of or to avoid a 17 possible cure letter that would come down at the time of a license renewal? 18 RANDY MASTRO: Actually, Councilman, 19 20 we're not playing any game, and you saying that term is what gives us cause and so many in the public 21 2.2 cause about why these hearings are even happening. 23 Because this isn't a game. You should be used a political pawns by the CWA and the WFP. This is--24 25

1 COMMITTEE ON ZONING AND FRANCHISES 49 2 COUNCIL MEMBER GENTILE: [interposing] 3 We certainly don't think it is. RANDY MASTRO: -- this is real life. This 4 is real life for these workers who are screaming out 5 6 to you and to the NLRB that they want a 7 decertification vote, and they're being denied that. COUNCIL MEMBER GENTILE: Well, pawns--8 RANDY MASTRO: [interposing] This isn't 9 10 about--COUNCIL MEMBER GENTILE: -- pawns could be-11 12 RANDY MASTRO: No one on this side of the 13 aisle is playing a game. This is real life for these 14 15 workers and this company and its reputation, which 16 has been besmirched--17 COUNCIL MEMBER GENTILE: [interposing] 18 Okay, we'll see that --RANDY MASTRO: --by this union and this 19 20 political party. COUNCIL MEMBER GENTILE: We'll see that--21 22 We'll see that in the totality of the testimony that 23 we hear today. But there can be pawns used on both 24 sides, but we'll see the totality of the testimony, 25

1COMMITTEE ON ZONING AND FRANCHISES502and we'll make that determination here at least among3ourselves. Okay, thank you.

4 CHAIRPERSON WEPRIN: We're going to keep 5 moving. Mr. Mastro, I just want to caution you a 6 little bit just to be careful in just-- into 7 attacking the panel because it will just drag things on, and make things a little more nasty. Obviously, 8 this is a Council that cares about workers to make 9 sure they are being treated fairly. Who cares about 10 public servants, Cablevision's workers or public 11 12 servants. All of them trying to get services to the public. That is obviously an interest to the 13 Council. So this is not about us being browbeating 14 15 or anything. This is us trying to get to-- to hear 16 the facts, and get them straight.

17 RANDY MASTRO: I appreciate that, Mr. 18 Chairman. I'm just asking you to pursue with the 19 same diligence the cause of so many of these workers 20 for a decertification vote. The concerns about the 21 misuse of public property for political events. 22 COUNCIL MEMBER GENTILE: [interposing] 23 All right.

24 RANDY MASTRO: And I think that as long 25 as we are here I would think with the great respect I

1 COMMITTEE ON ZONING AND FRANCHISES 51 2 have for you and this chamber and this committee that you would be wanting to ask questions about that, 3 4 too. CHAIRPERSON WEPRIN: Well, the day is 5 6 young, Mr. Mastro. The day is young. 7 RANDY MASTRO: I'll be waiting for those 8 questions, Mr. Chair. CHAIRPERSON WEPRIN: [interposing] Okay, 9 10 Mr. Mastro. RANDY MASTRO: I am committing them to my 11 12 mind. [sic] 13 CHAIRPERSON WEPRIN: Okay, Mr. Mastro, 14 let me move on. What I'm going to do is we are going 15 to put a seven-minute time limit. We will give the extra two minutes there to each of the members. If 16 you can't finish all your questions in the seven 17 18 minutes, we're going to come back if you want to still be here and answer questions. It's just that 19 we have a number of people to ask questions, and I 20 want to make sure everyone does. What I would like 21 2.2 to ask you, Mr. Mastro, as we are doing some sports 23 references is to do the answer four-corner offense 24 and more triangular offense to a point. Like you 25 don't go on too much because only because I have them

1 COMMITTEE ON ZONING AND FRANCHISES 52 2 on a clock, and then I'm going to hear about it from them. So if you could just try to make the answers 3 4 concise, it would be helpful. 5 RANDY MASTRO: Mr. Chairman, I'm going to 6 answer the questions to make sure that this is a 7 complete record. So I'm going to give it to you straight, and I'm going to give it to you in a way I 8 feel I need to give it to you. 9 CHAIRPERSON WEPRIN: Well, I don't expect 10 that that, but if you could somehow try to make them 11 12 as possible, I would appreciate it. Thank you, sir. 13 I would like to call on Mr. Williams. Jumaane 14 Williams. 15 COUNCIL MEMBER WILLIAMS: Thank you, Mr. 16 Chair. Mr. Mastro, I think you would be one of the 17 most disrespectful people that have ever come before 18 the City Council and the hearing. Questioning our authority, and ability to call a hearing is 19 20 ridiculous. And I came here actually to try to get to the bottom of certain things, but I found most of 21 2.2 what you said to be disingenuous at best. I don't 23 think you're doing your company a good service, by 24 putting these spurious remarks and accusations. 25 First, well, that you were the Deputy Mayor to Mayor

| 1 | COMMITTEE ON ZONING AND FRANCHISES 53 |
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| 2 | Giuliani, it's not surprising that a lot of what you |
| 3 | said is asinine, imbecilic, and empty-headed, just |
| 4 | like some of the comments he made that [laughter] |
| 5 | RANDY MASTRO: [interposing] That was |
| 6 | very respectful, Mr. Councilman. Very respectful. |
| 7 | COUNCIL MEMBER WILLIAMS: Well, I'm |
| 8 | giving back what you gave me. Okay. |
| 9 | CHAIRPERSON WEPRIN: [interposing] Okay, |
| 10 | guys |
| 11 | COUNCIL MEMBER WILLIAMS: You had also |
| 12 | CHAIRPERSON WEPRIN:please just try to |
| 13 | try to be respectful, please. |
| 14 | COUNCIL MEMBER WILLIAMS: I will but to |
| 15 | say and accuse of us I guess of essentially being |
| 16 | lackeys of the Working Families Party, it is no |
| 17 | secret that the Working Families has questionable |
| 18 | methods to achieve its political objectives. The |
| 19 | Working Families have manipulated our local campaign |
| 20 | finance system back in 2009 by phony and excessive |
| 21 | in-kind contributions. None of that has been proven. |
| 22 | I know you brought the case. It has not been proven. |
| 23 | So for you to mention that here I believe is asinine, |
| 24 | imbecilic and empty headed, and has no business being |
| 25 | in this testimony given today. You made a definitive |
| I | |

1 COMMITTEE ON ZONING AND FRANCHISES 54 2 statement that has not been proven. And the case that is here now is even dumber than the one that you 3 brought before. So please let us not mix up--4 5 RANDY MASTRO: [interposing] Is there a question Mr. Williams? 6 7 COUNCIL MEMBER WILLIAMS: No, I'm 8 talking. 9 CHAIRPERSON WEPRIN: Please guys. COUNCIL MEMBER WILLIAMS: This is my time 10 now. So you will listen to what I'm saying, and you 11 12 will answer the questions that I ask period. 13 RANDY MASTRO: Well, ask a question of me 14 then. 15 COUNCIL MEMBER WILLIAMS: Well, no, 16 you're not going to take my time. That's not how it 17 works. My question is since the Brooklyn workers 18 both unionized, the National Labor Relations Board has twice filed complaints against Cablevision for 19 20 engaging in a host of unfair labor practices. Is that true? 21 2.2 RANDY MASTRO: Have there been any 23 complaints filed involving unfair labor practice? Yes, that's true. 24 25

1 COMMITTEE ON ZONING AND FRANCHISES 55 2 COUNCIL MEMBER WILLIAMS: If NLRB charges 3 are sustained, Cablevision will not be in compliance with its obligations under the Franchise Agreement, 4 5 correct? 6 RANDY MASTRO: No, that is not true. 7 COUNCIL MEMBER WILLIAMS: Okay, what--It's not true that you would be in compliance if it's 8 found that you have--9 Those complaints are 10 substantiated, you're saying you will still be in compliance with the Franchise Agreement? 11 12 RANDY MASTRO: Yes, for multiple reasons, and I will briefly describe some of them. First of 13 14 all, Cablevision has been recognizing collective 15 bargaining in compliance with all applicable laws. 16 It has been bargaining in good faith, and over 40 sessions and reached agreement on multiple terms. 17 So 18 it's in compliance regardless of what happens down the road, but the agreement provides that there has 19 20 got to be notice and an opportunity to cure even if there were a potential violation. And I have to say, 21 2.2 Councilman Williams, you know, the speech you gave at 23 the beginning is really--24 COUNCIL MEMBER WILLIAMS: [interposing]

All right, are you going to answer my question?

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1 COMMITTEE ON ZONING AND FRANCHISES 56 2 don't want to hear anything else besides what I'm 3 asking. RANDY MASTRO: I am. I am, but you're 4 asking questions right off the memo that the WFP 5 circulated to you and other members of this 6 7 committee--COUNCIL MEMBER WILLIAMS: [interposing] 8 9 That's not true. I have never seen a memo. 10 RANDY MASTRO: --before--11 COUNCIL MEMBER WILLIAMS: [interposing] 12 I'm not doing this. I'm not doing this--RANDY MASTRO: -- and we don't know who or 13 14 how far they are on that campaign. [sic] 15 COUNCIL MEMBER WILLIAMS: --at all. Mr. 16 Chair, I'm not doing this at all. I am never going 17 to work with this man on this at all. 18 RANDY MASTRO: [interposing] You don't know who is 19 COUNCIL MEMBER WILLIAMS: Mr. Chair, I'm 20 21 not doing this at all. I'm never going to work with this man on this. 2.2 23 RANDY MASTRO: You don't know who else is 24 on that campaign. [sic] 25

1 COMMITTEE ON ZONING AND FRANCHISES 57 2 COUNCIL MEMBER WILLIAMS: You are not 3 going to over-talk when I'm talking. RANDY MASTRO: [interposing] We are not 4 5 going to speak over what I am talking today. COUNCIL MEMBER WILLIAMS: This is not 6 7 your hearing. Period. 8 CHAIRPERSON WEPRIN: Okay. RANDY MASTRO: Do you know, Janelle 9 Ouarles? 10 11 COUNCIL MEMBER WILLIAMS: It is not your 12 hearing. 13 RANDY MASTRO: Do you know Janelle 14 Quarles? Do you know Janelle, Mr. Williams? 15 COUNCIL MEMBER WILLIAMS: It is not your 16 hearing, sir. 17 RANDY MASTRO: Well, don't answer the 18 question then, but she handed me--COUNCIL MEMBER WILLIAMS: [interposing] 19 20 I've never seen or heard this kind of talk. 21 RANDY MASTRO: --a memo before this 2.2 committee hearing encouraging you to ask questions 23 like that, but in that memo she admitted--24 CHAIRPERSON WEPRIN: All right, Mr. 25 Mastro--

1 COMMITTEE ON ZONING AND FRANCHISES 58 2 COUNCIL MEMBER WILLIAMS: [interposing] 3 All right, Chair, CHAIRPERSON WEPRIN: --you'll have. 4 We're going to be here awhile 5 RANDY MASTRO: [interposing] I know. 6 CHAIRPERSON WEPRIN: -but just one 7 second. Don't do that now. Wait until he's done--8 9 RANDY MASTRO: [interposing] All right. CHAIRPERSON WEPRIN: -- and then you'll 10 have a chance later on if you want to mention it. 11 RANDY MASTRO: I'll wait-- I'll until 12 13 he's done, but--14 CHAIRPERSON WEPRIN: No problem. 15 RANDY MASTRO: --[interposing] what was 16 in that memo, and I'll go. 17 CHAIRPERSON WEPRIN: Just one second. Let him finish. 18 RANDY MASTRO: Go ahead, Mr. Williams. 19 20 COUNCIL MEMBER WILLIAMS: You don't have 21 to tell me to go ahead because this is not your 2.2 hearing. So you have to get that straight. I know 23 what you used to be right now you are here for our 24 hearing to answer our questions. And you believe that the cases before the NLRB right now will not be 25

1 COMMITTEE ON ZONING AND FRANCHISES 59 2 sustained? They will not be sustained, is that 3 correct? 4 RANDY MASTRO: It has to go through first an ALJ, which an ALJ is considering it now. Then it 5 goes to the NLRB, and then it goes to the federal 6 7 courts, and we believe that at the end of this process Cablevision will be vindicated in every 8 respect absolutely vindicated. 9 10 COUNCIL MEMBER WILLIAMS: If you're not vindicated, would you agree not to reapply for your 11 franchise in 2020? 12 13 RANDY MASTRO: With all due respect, it's a question that totally misses the mark. Obviously 14 15 not. I've already said that no matter what happens 16 before NLRB--17 COUNCIL MEMBER WILLIAMS: [interposing] 18 If you're not vindicated--RANDY MASTRO: -- no matter what happens 19 20 before the NLRB--21 COUNCIL MEMBER WILLIAMS: -- if you are not 2.2 vindicated, would you agree not to reapply for your 23 franchise in 2020? CHAIRPERSON WEPRIN: Let him answer the 24 question. 25

1 COMMITTEE ON ZONING AND FRANCHISES 60 2 RANDY MASTRO: Councilman, if you want me 3 to answer the question, I'll answer the question--4 COUNCIL MEMBER WILLIAMS: [interposing] 5 Yeah. RANDY MASTRO: --instead of interrupting 6 7 me. 8 COUNCIL MEMBER WILLIAMS: Well, you're 9 taking a lot of my time off. That's what you're 10 doing. RANDY MASTRO: Okay, Mr. Williams, 11 12 please. 13 COUNCIL MEMBER WILLIAMS: Uh-huh. 14 RANDY MASTRO: The short answer to your 15 question is obviously not--16 COUNCIL MEMBER WILLIAMS: [interposing] 17 Okay, can you--18 RANDY MASTRO: --and I've already said that even if the NLRB were to find a violation, it 19 20 would not result in any adverse action being able to be taken against Cablevision--21 2.2 COUNCIL MEMBER WILLIAMS: [interposing] 23 Okay, thank you. 24 RANDY MASTRO: --under their franchise. 25 COUNCIL MEMBER WILLIAMS: Thank you.

1 COMMITTEE ON ZONING AND FRANCHISES 61 2 RANDY MASTRO: That's the fact. That's 3 the law. A federal law preempts that--COUNCIL MEMBER WILLIAMS: [interposing] 4 5 Thank you for answering my question. I appreciate 6 it. 7 RANDY MASTRO: --under the Franchise Agreement just to be crystal clear. 8 9 COUNCIL MEMBER WILLIAMS: [interposing] 10 Now onto Mr. Jerome. Mr. Jerome in the NLRB 11 Complaint alleges that Jerome Thompson, leader of the 12 unionized effort, was fired in retaliation of his 13 support of the union. And I understand you're saying 14 that he had a long history of problems within the 15 company. Why did it take so long to fire him and 16 why was he fired around the time when people were 17 unionizing if there were problems that existed beforehand? 18 RANDY MASTRO: Okay. The premise of your 19 20 questions is wrong. He was fired for cause for a 21 long--2.2 COUNCIL MEMBER WILLIAMS: Wait, wait, 23 wait, wait, don't. My question was if he had a long history with the company, why was he fired around the 24 25

| 1 | COMMITTEE ON ZONING AND FRANCHISES 62 |
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| 2 | time unionizing started as opposed to beforehand? |
| 3 | That's my question. |
| 4 | RANDY MASTRO: It wasn't. It wasn't |
| 5 | around the union organizing started. So the premise |
| 6 | of your question is wrong. |
| 7 | COUNCIL MEMBER WILLIAMS: [interposing] |
| 8 | So when was he |
| 9 | RANDY MASTRO: And the reality is the |
| 10 | following: The reality is that he had a long history |
| 11 | of employment related issues. He received repeated |
| 12 | warnings, which is the process that Cablevision |
| 13 | follows for employees. He received a final warning |
| 14 | long after the union had already been certified for |
| 15 | this bargaining unit. And in 2014, he had a series |
| 16 | of incidents after having receive final warning. He |
| 17 | had two car crashes unreported to his supervisor in |
| 18 | the first instance. He had unauthorized use of his |
| 19 | cell phone more than 25 times what someone in the |
| 20 | company normally has. Including while he was on |
| 21 | vacation in Las Vegas, he had multiple instances |
| 22 | COUNCIL MEMBER WILLIAMS: [interposing] |
| 23 | Okay. |
| 24 | RANDY MASTRO:of unprofessional and |
| 25 | disgraceful conduct |
| | I |

1 COMMITTEE ON ZONING AND FRANCHISES 63 2 COUNCIL MEMBER WILLIAMS: [interposing] Okay, you answered my question. My time is up 3 4 RANDY MASTRO: --as he was part of the 5 workforce-- [sic] 6 COUNCIL MEMBER WILLIAMS: So let me just 7 way this. I consider myself to be a fair person, Mr. Chair. I'm sorry. I actually asked some of the 8 representatives if I can-- I don't know if it's 9 allowed legally, but if I can see some of the 10 paperwork that had on Mr. Thompson because I've heard 11 12 because I've heard that they have problems before. Ι still have yet to see that, and I haven't heard back 13 14 whether it was legal or not. I actually came in to 15 actually hear what you had to say, but a lot of what 16 I'm hearing is disingenuous. You're saying that the 17 raises that were given in January 2012 has nothing to 18 do with what's happening now. I think Cablevision has been terrible actors. He was first fired as part 19 20 of the 22 two years ago. There have been numerous times where Cablevision has displayed themselves as 21 2.2 bad actors. And my hope was that some of that had 23 changed right now, and I was trying to come here to get more information about where you were versus were 24 25 CWA is. But I can see clearly, from the foolishness

| 1 | COMMITTEE ON ZONING AND FRANCHISES 64 |
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| 2 | that has been spewed by you. that it is my |
| 3 | understanding that Cablevision is still being bad |
| 4 | actors when it comes to negotiations here. And I'm |
| 5 | sorry, not just for the people unionizing, but the |
| 6 | people in the blue shirts. And I thank you guys for |
| 7 | being here as well because I know everybody wants to |
| 8 | have a good job and good pay. So I'm glad that |
| 9 | you're here. But also know that what happens to one |
| 10 | unit can spread all across. And so I know that many |
| 11 | people got raises while one unit did not. Thank you. |
| 12 | CHAIRPERSON WEPRIN: Okay. Thank you. |
| 13 | You want up. |
| 14 | RANDY MASTRO: Mr. Chair. |
| 15 | CHAIRPERSON WEPRIN: All right, thank |
| 16 | you. Thank you, audience. No, the audience is being |
| 17 | good. Mr. Mastro, do you want to respond to that I |
| 18 | see. |
| 19 | RANDY MASTRO: Yes. Mr. Chairman, I just |
| 20 | wanted to point out that Janelle Quarles of the |
| 21 | Working Families Party, the Legislative Campaign |
| 22 | Director, sent a memo to many Council Members that |
| 23 | urged them to ask certain questions of the type that |
| 24 | Council Member Williams asked, and admitted the |
| 25 | following: Quote, "The City cannot enforce |
| | |

| 1 | COMMITTEE ON ZONING AND FRANCHISES 65 |
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| 2 | violations of federal labor law." end quote. The |
| 3 | City Cannot cancel the current franchise based on |
| 4 | Cablevision's violations of the labor language" end |
| 5 | quote. In the Franchise Agreement, but that the WFP |
| 6 | wanted the Council to press an investigation of these |
| 7 | issues to quote "Increase pressure on Cablevision" |
| 8 | end quote to give into the CWA's collective |
| 9 | bargaining demands. I just wanted that to be part of |
| 10 | this record so we are all crystal clear. Thank you. |
| 11 | CHAIRPERSON WEPRIN: Thank you, Mr. |
| 12 | Mastro. I know you don't want to hear my advice, but |
| 13 | I know you are a very aggressive fighter for your |
| 14 | client. But try not to let things get under you |
| 15 | skin, okay because |
| 16 | RANDY MASTRO: [interposing] Nothing is |
| 17 | getting under my skin. |
| 18 | CHAIRPERSON WEPRIN:we've got more |
| 19 | here. Okay, we've got more people coming. They're |
| 20 | not all going to say nice things. I know. I'm just |
| 21 | saying. |
| 22 | RANDY MASTRO: I'm asking question not |
| 23 | speaking. |
| 24 | |
| 25 | |
| | |

1 COMMITTEE ON ZONING AND FRANCHISES 66 2 CHAIRPERSON WEPRIN: I just can see where 3 it will spin out of control. You'll make my job 4 really tough between these guys and you. 5 RANDY MASTRO: Sure. CHAIRPERSON WEPRIN: So let's all be on 6 7 your best behavior. Okay. Council Member Reynoso followed by Council Member Richards, by the way. 8 COUNCIL MEMBER REYNOSO: Thank you very 9 10 much. Mr. Mastro, thank you for being here. Ι wanted to ask why are you here? If we have no role 11 12 to play in administering your franchise, why do you 13 even care to be here? 14 RANDY MASTRO: That's a good question. 15 And the answer to the question is Cablevision as a 16 responsible party that is responsive to government is here at your invitation. But we would be remiss if 17 18 we came here and didn't express to you our views on the scope of your authority whether you should even 19 20 be having hearings like this and what the law is in this area. So we are here to answer your questions, 21 2.2 but we would have been remiss had we not said at the 23 outset we don't understand why yet another hearing is being held on the status of collective bargaining 24 negotiations between a private entity and play--25

1 COMMITTEE ON ZONING AND FRANCHISES 67 2 COUNCIL MEMBER REYNOSO: [interposing] 3 Okay, and for us--4 RANDY MASTRO: --and labor. 5 COUNCIL MEMBER REYNOSO: So you answered 6 the question. Thank you. You did a good job. The 7 second part is if there is no real role for us to play here, you don't need to be here, by the way. 8 You could just not show up, but I think that there is 9 a role that we do play. Do you know what an 10 11 authorizing resolution is? 12 RANDY MASTRO: Of course I do. I'm a 13 former--14 COUNCIL MEMBER REYNOSO: [interposing] 15 Thank you 16 RANDY MASTRO: --Deputy Mayor, and you 17 granted an authorizing resolution on franchises as 18 you know--COUNCIL MEMBER REYNOSO: [interposing] 19 20 Okay so we as City Council. 21 RANDY MASTRO: --as the City Council. 2.2 COUNCIL MEMBER REYNOSO: Mr. Mastro, why 23 is it that you can't answer questions--24 RANDY MASTRO: [interposing] I'm 25 answering them.

1 COMMITTEE ON ZONING AND FRANCHISES 68 2 COUNCIL MEMBER REYNOSO: -- the way 3 everyone else does. RANDY MASTRO: I'm answering your 4 question. 5 COUNCIL MEMBER REYNOSO: Give us the 6 7 respect we want to give you? 8 RANDY MASTRO: Okay. 9 COUNCIL MEMBER REYNOSO: You've got to 10 respect us, and we'll respect you. If you don't do 11 it, then we're going to get into a shouting match and that is--12 13 CHAIRPERSON WEPRIN: Okay. 14 COUNCIL MEMBER REYNOSO: -- not what we're 15 trying to do. 16 RANDY MASTRO: Yu asked me if I knew what 17 an authorizing resolution was? 18 COUNCIL MEMBER REYNOSO: I just--Exactly. You can say yes or no. 19 20 RANDY MASTRO: I do know what an authorizing resolution is. 21 2.2 COUNCIL MEMBER REYNOSO: Thank you. 23 CHAIRPERSON WEPRIN: Okay, good. 24 25

1 COMMITTEE ON ZONING AND FRANCHISES 69 2 COUNCIL MEMBER REYNOSO: Okay, in the 3 Franchise Agreement, was there an authorizing resolution, yes or no? 4 5 RANDY MASTRO: There was an authorizing 6 resolution to grant franchises to cable providers. 7 yes. 8 COUNCIL MEMBER REYNOSO: Is there an authorizing resolution regarding bargaining 9 collectively? 10 11 RANDY MASTRO: No. 12 COUNCIL MEMBER REYNOSO: Okay. so--13 RANDY MASTRO: [interposing] Not the way 14 you have put that, Council Member. 15 COUNCIL MEMBER REYNOSO: The right to 16 bargain collectively is there an authorizing 17 resolution that requests that -- Not requests but 18 mandates that the workers have a right to bargain collectively? 19 20 RANDY MASTRO: I have-- Councilman, I'm not sure of your specific reference, but if you were 21 2.2 asking whether in-- what is in cable franchise 23 agreements is a provision is a provision about collective bargaining. There is such a provision 24 25 that--

1 COMMITTEE ON ZONING AND FRANCHISES 70 2 COUNCIL MEMBER REYNOSO: [interposing] 3 Thank you. RANDY MASTRO: -- the Chair read at the 4 outset of the hearing. 5 COUNCIL MEMBER REYNOSO: So there is an 6 7 authorizing resolution, right, that resulted in the contract that specifically states rights to bargain 8 collectively, franchise, i.e., Cablevision shall 9 recognize the right of its employees to bargain 10 collectively to representation of their own choosing 11 12 in accordance with applicable law. Do you know what 13 I'm reading here? 14 RANDY MASTRO: You're reading Section 15 17.1 of the--16 COUNCIL MEMBER REYNOSO: [interposing] How does that -- What does it say? Right after 17.1, 17 18 what are the words that it says? The right to bargain collectively. And that was--19 20 RANDY MASTRO: [interposing] And I did say that already, Mr. Reynoso. 21 2.2 COUNCIL MEMBER REYNOSO: Okay, go ahead. 23 I apologize. You're right. Go ahead. 24 RANDY MASTRO: I did say that there is such a provision, and I explained earlier why I 25

1 COMMITTEE ON ZONING AND FRANCHISES 71 2 believe that Cablevision is in complete compliance with it--3 4 COUNCIL MEMBER REYNOSO: [interposing] Okay, I didn't ask you whether you were in 5 compliance. I asked you if that resolution if that 6 7 was in there, and you said that my question wasn't being asked correctly, but obviously it's in there. 8 And the measure was adopted by what body? 9 RANDY MASTRO: The City Council. 10 COUNCIL MEMBER REYNOSO: The City 11 12 Council. So the City Council--13 RANDY MASTRO: [interposing] It's an Authorizing Resolution Granting a Franchise and then 14 15 it's entirely--16 COUNCIL MEMBER REYNOSO: [interposing] I asked you a question, and you answered it. 17 18 RANDY MASTRO: --up to the Administering to decide whether to grant-- who to grant them to, 19 20 and then how to administer it. 21 COUNCIL MEMBER REYNOSO: [interposing] 22 And the City Council plays that role. 23 RANDY MASTRO: And that's what the New 24 York Court-- [sic] 25

1 COMMITTEE ON ZONING AND FRANCHISES 72 2 COUNCIL MEMBER REYNOSO: The City Council 3 plays that role, and we play that role. So we do 4 matter. RANDY MASTRO: And this is--5 CHAIRPERSON WEPRIN: Let him finish the 6 7 question, and then you can answer. 8 COUNCIL MEMBER REYNOSO: Exactly. So we 9 do matter, and this is real. And now I wanted to ask 10 you another question. 11 RANDY MASTRO: [interposing] Can I 12 respond to that? CHAIRPERSON WEPRIN: Let him answer that 13 14 question then you can--15 COUNCIL MEMBER REYNOSO: The question was 16 whether or not there is a provision in their contract 17 for the right to collectively-- The right to-- I'll 18 read it exactly. The right to bargain collectively? CHAIRPERSON WEPRIN: I think he said yes 19 20 to that. 21 COUNCIL MEMBER REYNOSO: He said yes. 2.2 RANDY MASTRO: Yes, but Council Member--23 COUNCIL MEMBER REYNOSO: And that was adopted by who? 24 RANDY MASTRO: Council Member--25

1 COMMITTEE ON ZONING AND FRANCHISES 73 2 CHAIRPERSON WEPRIN: This is where-- this 3 is where the answer is going to get long. 4 RANDY MASTRO: Okay. CHAIRPERSON WEPRIN: But let's let him 5 6 answer that question. 7 RANDY MASTRO: Okay. CHAIRPERSON WEPRIN: Because I know he'll 8 explain that one. 9 10 RANDY MASTRO: The City Council passed an Authorizing Resolution. 11 12 COUNCIL MEMBER REYNOSO: You've got to 13 get closer to the mic. You've got to get closer. 14 Really close. 15 RANDY MASTRO: The City Council passed an 16 Authorizing Resolution permitting the City 17 Administration to grant franchises. Then it is the 18 exclusive providence under well-established law, New York Court of Appeals, City Council v. New York State 19 20 Public Service Commission that the Administration has 21 exclusive authority to decide who to grant a franchise to and how to administer the franchise. 2.2 23 And whether there is problems under the franchise agreement, and whether to revoke or renew entirely, 24 exclusively the franchise of the executive branch. 25

| 1 | COMMITTEE ON ZONING AND FRANCHISES 74 |
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| 2 | That's what our New York's highest court has said. |
| 3 | So you did your job already when you passed the |
| 4 | authorizing resolution. You have no right |
| 5 | COUNCIL MEMBER REYNOSO: [interposing] |
| 6 | Right. |
| 7 | RANDY MASTRO:in the administration of |
| 8 | the franchise. |
| 9 | CHAIRPERSON WEPRIN: Thank you. |
| 10 | COUNCIL MEMBER REYNOSO: I never said did |
| 11 | we have the authority to administer a franchise. I |
| 12 | asked if we adopted a resolution, an authorizing |
| 13 | resolution adopted by the City Council that |
| 14 | specifically speaks to the right to bargain |
| 15 | collectively. And we are calling you in here to |
| 16 | speak to something that we asked the Administration |
| 17 | to adopt. So we do have a purpose in this Council |
| 18 | and you are misrepresenting that. Now, I have |
| 19 | another question. |
| 20 | RANDY MASTRO: And you did pass an |
| 21 | authorizing resolution. |
| 22 | COUNCIL MEMBER REYNOSO: You don't need |
| 23 | to answer anything. There was no question there. |
| 24 | CHAIRPERSON WEPRIN: That's fine. Just |
| 25 | take note. He has another question. |
| I | |

1 COMMITTEE ON ZONING AND FRANCHISES 75 2 COUNCIL MEMBER REYNOSO: The next 3 question. RANDY MASTRO: Please. 4 5 COUNCIL MEMBER REYNOSO: Is are you a member of the NLRB? 6 7 RANDY MASTRO: Pardon me? COUNCIL MEMBER REYNOSO: Are you a member 8 9 of the NLRB right now? 10 RANDY MASTRO: No, I am not. 11 COUNCIL MEMBER REYNOSO: So what gives 12 you the authority to call these claims baseless? 13 RANDY MASTRO: Okay, your question is 14 what is Cablevision's--15 COUNCIL MEMBER REYNOSO: [interposing] 16 No, no, no. In your testimony it specifically states 17 that these are baseless claims. Are you a member of 18 the NLRB? RANDY MASTRO: No. 19 20 COUNCIL MEMBER REYNOSO: You are not. RANDY MASTRO: [interposing] Mr. Council 21 22 Member, I'm not an NLRB--23 COUNCIL MEMBER REYNOSO: What gives you 24 the authority to--25

1 COMMITTEE ON ZONING AND FRANCHISES 76 RANDY MASTRO: --but our law firm is 2 3 representing Cablevision before the NLRB, and we have told the NLRB as their counsel that these charges are 4 baseless, and we are vigorously defending against the 5 6 complaints--7 COUNCIL MEMBER REYNOSO: [interposing] You are--8 9 RANDY MASTRO: -- and we intend to win. COUNCIL MEMBER REYNOSO: Exactly. You 10 intend to win, but these claims are not baseless 11 12 until the NLRB states it, not you. RANDY MASTRO: If they're not founded on 13 anything so why are you--14 15 COUNCIL MEMBER REYNOSO: [interposing] 16 You are not the authorized agent. 17 CHAIRPERSON WEPRIN: Mr. Mastro, you are 18 just stating your opinion is what you were doing, and the opinion of your clients. 19 20 RANDY MASTRO: [interposing] Your opinion is not fact. The fact is that the NLRB decides 21 2.2 whether or not those claims are baseless and you--23 COUNCIL MEMBER REYNOSO: [interposing] I have said that. 24 25

1 COMMITTEE ON ZONING AND FRANCHISES

2 RANDY MASTRO: -- constantly chose the word and statement that specifically speaks to what 3 is for you, and not what is fact. And we are a body 4 that is significant. If not, you would not be here. 5 The owner wouldn't spend his money on you to sit 6 there when he could be using it for something else, 7 maybe a yacht. And the other thing is also you are 8 not an NLRB member so don't call the claims baseless 9 until the NLRB does. So let's wait for that to 10 happen, and then you can make your statement. Thank 11 12 you very much for your time. 13 CHAIRPERSON WEPRIN: Thank you and that doesn't need a response, Mr. Mastro. Mr. Richards, 14 15 Donovan Richards from Queens County 16 COUNCIL MEMBER RICHARDS: Good afternoon. 17 RANDY MASTRO: Good afternoon, Councilman. 18 COUNCIL MEMBER RICHARDS: First off I 19 20 want to start by saying that you're an embarrassment to your company. You're a huge embarrassment, and 21 2.2 I'm not-- I don't get into name-calling, but I've 23 sat here and listened to you. And one thing my mother and my father always taught me is when I go 24 into somebody else's house, I should respect them. 25

| 1 | COMMITTEE ON ZONING AND FRANCHISES 78 |
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| 2 | And if I'm in your house you have every right to act |
| 3 | the way you are. But you're in our house. The |
| 4 | members of this Council had every right to inject |
| 5 | themselves in workers' rights. This is one of the |
| 6 | reasons we were elected, the primary reason we were |
| 7 | elected as council members in New York City. And I |
| 8 | think I couldn't stand here in good faith and not |
| 9 | represent the people of my district. I will go into |
| 10 | just a few questions. I want to go to Brooklyn for a |
| 11 | second. I'm a Queens council member, and I want to |
| 12 | know why what was the reason for you guys not |
| 13 | authorizing raises or anything for your Brooklyn |
| 14 | members? Why was it that the Bronx members in |
| 15 | particular, and I'm not pitting I don't want to |
| 16 | pit the boroughs against each other because you have |
| 17 | to be very cautious when you're in these particular |
| 18 | battles. Because it's something called divide and |
| 19 | conquer, and we've seen this for many years. So I |
| 20 | know that perhaps Maybe the first question I |
| 21 | should ask is who paid for those T-shirts? [crowd |
| 22 | laughter] |
| 23 | SERGEANT-AT-ARMS: Quiet please. |
| 24 | |
| 25 | |
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| 1 | COMMITTEE ON ZONING AND FRANCHISES 79 |
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| 2 | COUNCIL MEMBER RICHARDS: And I think I |
| 3 | would love to hear who paid for those particular T- |
| 4 | shirts that the workers have? |
| 5 | CHAIRPERSON WEPRIN: Did you You |
| 6 | asked a question before that. Did you not want to |
| 7 | ask that question. |
| 8 | COUNCIL MEMBER RICHARDS: Well, I'll take |
| 9 | two. |
| 10 | CHAIRPERSON WEPRIN: But the first |
| 11 | question was why Repeat that question about |
| 12 | offering a raise. |
| 13 | COUNCIL MEMBER RICHARDS: So why is it |
| 14 | that the Bronx in particular receive raises and the |
| 15 | Brooklyn members did not? And was there I find it |
| 16 | very hard to believe that members, people in New York |
| 17 | City would vote to decertify being part of a union |
| 18 | when we all know that being part of a union in |
| 19 | particular will bring you certain benefits. |
| 20 | CHAIRPERSON WEPRIN: Okay. |
| 21 | COUNCIL MEMBER RICHARDS: And obviously, |
| 22 | some raises. So I just find it |
| 23 | CHAIRPERSON WEPRIN: [interposing] Let |
| 24 | him answer. |
| 25 | |
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1 COMMITTEE ON ZONING AND FRANCHISES 80 2 COUNCIL MEMBER RICHARDS: And I want to 3 be clear--CHAIRPERSON WEPRIN: [interposing] Let 4 him answer one at a time. 5 COUNCIL MEMBER RICHARDS: -- the Working 6 7 Families Party has not had a damn thing with any question I'm asking today. And I respect them. I 8 respect the CWA. but I also have been taught to 9 think, and based on that, I would like to hear your 10 11 answer? 12 RANDY MASTRO: Okay, Mr. Chairman. I'm 13 not sure which question --14 CHAIRPERSON WEPRIN: Well, I guess it just goes by where you start. Start with the first 15 16 question about the pay raise. 17 RANDY MASTRO: Okay. The difference 18 Councilman is that back in 2012, certain parts of the workforce and I've had direct negotiations with the 19 20 company and there were terms and condition--21 CHAIRPERSON WEPRIN: [interposing] 22 You've got to get closer to that mic. 23 COUNCIL MEMBER RICHARDS: Don't be shy with the mic now. 24 25

1 COMMITTEE ON ZONING AND FRANCHISES 81 2 RANDY MASTRO: Oh, I'm not shy, Council 3 Member. 4 COUNCIL MEMBER RICHARDS: Okav. 5 RANDY MASTRO: You've learned that 6 already. 7 CHAIRPERSON WEPRIN: We will stipulate to that. 8 RANDY MASTRO: The discrete bargaining 9 10 unit in Brooklyn where there are about 270 employees, they have had since 2012 a bargaining representative, 11 12 the CWA. So you have to negotiate terms through the 13 CWA. You can't directly impose terms and conditions 14 once you have a bargaining representative. So the 15 simple answer to your question is that's the process 16 that's been going on through 40 bargaining sessions 17 with 54 agreements on major terms. And the few that 18 remain I think it's fair to say, and it's what the CWA told its members, negotiations have been quote 19 20 "productive" and the CWA is hopeful of resolving them. But that's the collective bargaining process. 21 2.2 You can't directly when you're an employer impose 23 terms and conditions without going through the union. So that explains the difference between the two. 24 Thank you. 25

1 COMMITTEE ON ZONING AND FRANCHISES 82 2 COUNCIL MEMBER RICHARDS: Second 3 question. Who paid for the T-shirts? 4 RANDY MASTRO: I personally do not know, but I hope you'll as the same question of who paid 5 for the red T-shirts? 6 7 COUNCIL MEMBER RICHARDS: Those red Tshires have been around for a long time, prior to the 8 9 blue. RANDY MASTRO: I'm going to wait to see 10 if-- I'm going to wait to see if you guys ask the 11 12 same question --CHAIRPERSON WEPRIN: I'm keeping track of 13 14 the questions that he gave you. 15 COUNCIL MEMBER RICHARDS: All right, and 16 I don't want to take too much time, Mr. Chairman. I 17 think you've been very generous to this gentleman. 18 Are there any further negotiations sessions being scheduled as of now? 19 20 RANDY MASTRO: It's my understanding that the parties continue to try to schedule negotiating 21 2.2 sessions. We'll continue to have them, you know. 23 COUNCIL MEMBER RICHARDS: So when is the next one scheduled? 24 25

1 COMMITTEE ON ZONING AND FRANCHISES 83 2 RANDY MASTRO: I don't have the answer to that. I don't know if there's a date for one. 3 Т 4 know that Cablevision has proposed many more dates for potential sessions than the union has been able 5 to accommodate, but I believe that --6 7 COUNCIL MEMBER RICHARDS: Please don't use those generalities unless you really are giving a 8 9 date. 10 RANDY MASTRO: I am being told that the date is December 16th for the next bargaining 11 session. 12 COUNCIL MEMBER RICHARDS: So December 13 14 16th? Okay, Mr. Chairman, I want to thank you. You 15 know what? I do want to add the last comment I have 16 to make is I wish James Dolan would have hired you as 17 a New York Knicks Coach. Perhaps he would have had a 18 better record with your vigor. Thank you. CHAIRPERSON WEPRIN: Thank you. 19 You 20 don't have to comment on that. As your counsel, I advise you not to comment on that, as a matter of 21 2.2 fact. [crowd comments] That was Michael. Sorry 23 about that. That other person is Michael. All 24 right, we're going to move onto Council Member Mark Levine from Manhattan. 25

1 COMMITTEE ON ZONING AND FRANCHISES

2 COUNCIL MEMBER LEVINE: Thank you, 3 Chairman, Weprin. Mr. Mastro, speaking for myself, I have not been manipulated or infiltrated or used as a 4 5 pawn or brainwashed as you implied. I'm here and 6 this committee is here, and this hearing is underway 7 for one simple reason, which is I and we are concerned about the labor practices of your company. 8 Period. And we're here to ask tough questions. You 9 may not like that, but I think it would be a 10 dereliction of duty if we didn't ask these questions. 11 12 And as for this memo that you continue to refer to 13 from CWA, I haven't seen it. I haven't received it. 14 I learned of its existence from you. I'm not sure 15 why you keep mentioning it. I guess you're trying to 16 get something into the record, but someone misinformed you on the facts of that one. 17

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Council Member Richards asked a question of the T-shirts that at first struck me as odd, but I'm starting to understand the implications, and I can't help but noting that you didn't answer. Are you telling us that the employees bought these Tshirts with their own money? I can explain why I care about this if you'd like.

| 1 | COMMITTEE ON ZONING AND FRANCHISES 85 |
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| 2 | RANDY MASTRO: Sir, no, I actually |
| 3 | answered, but I don't know who paid for the T-shirts. |
| 4 | So that was my answer. So that is my answer. I |
| 5 | don't know who paid for the T-shirts. And I don't |
| 6 | know who paid for the red T-shirts, and I hope you'll |
| 7 | ask |
| 8 | COUNCIL MEMBER LEVINE: [interposing] |
| 9 | I'll ask. I'll ask. I promise. |
| 10 | RANDY MASTRO:these new people here |
| 11 | [sic] who paid for the red T-shirts. Okay. All |
| 12 | right? |
| 13 | COUNCIL MEMBER LEVINE: Well, we'll |
| 14 | So among the concerns and questions that I have about |
| 15 | your influence on the employees since this |
| 16 | decertification vote, your possible expense of |
| 17 | company resources in favor of your stated goal of |
| 18 | getting certification. I just want to put that on |
| 19 | the record. Mr. Dolan visited, as you mentioned, the |
| 20 | garage prior to the night before the straw pole. |
| 21 | What was the message he delivered? Was he |
| 22 | threatening employees or promising them something? |
| 23 | RANDY MASTRO: Not in the least, and I |
| 24 | think that the accusations that have been made by |
| 25 | union in that regard are completely false, |
| | |

| 1 | COMMITTEE ON ZONING AND FRANCHISES 86 |
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| 2 | demonstrably false, and the message that was conveyed |
| 3 | as I understood at that session, and I think others |
| 4 | will testify about or be prepared to testify about. |
| 5 | Was to encourage everyone to vote in the straw pole |
| 6 | regardless of what your position was on union |
| 7 | decertification. And, in fact, the union took |
| 8 | exactly the same position and urged members to vote |
| 9 | in the straw pole, and only expressed opposition |
| 10 | after they lost the vote. Those are the facts. |
| 11 | COUNCIL MEMBER LEVINE: And prior to when |
| 12 | that speech was delivered, when was his previous |
| 13 | visit to that garage? |
| 14 | RANDY MASTRO: He makes tours of garages |
| 15 | periodically and speaks to workers periodically. So |
| 16 | it was not it was not the first time. It won't be |
| 17 | the last time. He's very, you know, hands-on person |
| 18 | who cares about his company, and his workers. And he |
| 19 | makes visits periodically to plan some bases and that |
| 20 | happens periodically. |
| 21 | COUNCIL MEMBER LEVINE: You've made |
| 22 | repeated reference to your plans to appeal the NLRB |
| 23 | position. |
| 24 | RANDY MASTRO: I have not. I have said |
| 25 | that there's a process that has to be followed, |
| | |

| 1 | COMMITTEE ON ZONING AND FRANCHISES 87 |
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| 2 | Councilman, where the ALJ decides first. Then it |
| 3 | goes to the NLRB. Then it goes to the courts, and I |
| 4 | have said that I and the company expects to be fully |
| 5 | vindicated. And they can be vindicated at any stage |
| 6 | along that way, but expects to be fully vindicated. |
| 7 | COUNCIL MEMBER LEVINE: Do you accept the |
| 8 | authority that NLRB puts into it, this matter. [sic] |
| 9 | RANDY MASTRO: No. The NLRB is the body |
| 10 | that by law reviews complaints in the first instance. |
| 11 | Ultimately, it's up to the courts to decide whether |
| 12 | the NLRB got it right. But again Cablevision expects |
| 13 | to be fully vindicated when these complaints are |
| 14 | fully litigated through the NLRB and the courts. |
| 15 | COUNCIL MEMBER LEVINE: You're an |
| 16 | attorney so you know that words matter, and you've |
| 17 | made repeated reference to the DOI allegations |
| 18 | regarding the recent mayoral meeting. Am I correct |
| 19 | that the word inadvertent was how they described the |
| 20 | incident, DOI. I didn't hear you mention that. |
| 21 | RANDY MASTRO: The DOI conclusion was |
| 22 | that there was a violation of DOE rules and State |
| 23 | Education Law, and that it appeared to be |
| 24 | inadvertent. The violation they were referring to |
| 25 | was a violation of having excluded members of the |
| | |

| 1 | COMMITTEE ON ZONING AND FRANCHISES 88 |
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| 2 | public and the press from attending that meeting. |
| 3 | The DOI report went on to say that it couldn't reach |
| 4 | a conclusion on whether there had been a wholly |
| 5 | separate violation of City Conflict Rules involving |
| 6 | the use of public resources, and public position for |
| 7 | political purposes. And it went on to say that there |
| 8 | may have been a violation of Conflict rules and |
| 9 | that's why groups were respected such as the Citizens |
| 10 | Union have today called upon DOI and the Conflict of |
| 11 | Interest Board to review the matter, and investigate |
| 12 | the matter. |
| 13 | COUNCIL MEMBER LEVINE: Okay. I'm just |
| 14 | going to close with one last question on the T-shirt |
| 15 | topic. I've noticed that there are two classes of T- |
| 16 | shirts here. We've got those that say Let Brooklyn |
| 17 | Vote and Let us Vote, about maybe 90% saying let |
| 18 | Brooklyn vote, and not to assume that then the other |
| 19 | 10% are those who are part of this bargaining unit. |
| 20 | RANDY MASTRO: Since I don't know the |
| 21 | origins, I don't know the answer. |
| 22 | COUNCIL MEMBER LEVINE: You can see the |
| 23 | conclusion that we're drawing from that, though, |
| 24 | unless the T-shirts are misleading. |
| 25 | |
| | |

1 COMMITTEE ON ZONING AND FRANCHISES 89 2 RANDY MASTRO: Councilman since--[crowd 3 comments] 4 SERGEANT-AT-ARMS: Quiet please. 5 RANDY MASTRO: Councilman, I don't know 6 the answer to your question. So I don't know how you 7 could draw any conclusions when you don't have any information. 8 COUNCIL MEMBER LEVINE: Okay. 9 Thank you. 10 CHAIRPERSON WEPRIN: Thank you, Mr. Levine, and I'd like to now call on Council Member 11 12 Lander. Again, I advise both the members and the panel to make sure not to make it personal. 13 14 COUNCIL MEMBER LANDER: Thank you, Mr. 15 Chairman. Thank you for being here today, Mr. 16 Mastro. So you've acknowledge that your client entered into a Franchise Agreement that contained 17 18 Section 17.1, the right to bargain collectively. And I just want to make sure we have the last sentence in 19 20 evidence here that paragraph 2: Franchisee shall not dominate, interfere with, participate in the 21 2.2 management or control of or give financial support to 23 any union or association of its employees. Yes? Your client entered into a Franchise Agreement that 24 contained that clause? 25

1 COMMITTEE ON ZONING AND FRANCHISES 90 2 RANDY MASTRO: Cablevision entered into 3 the Franchise Agreement that has been referred to earlier and quoted earlier by the Chair. 4 5 COUNCIL MEMBER LANDER: So your cute 6 answer about your unawareness about the providence of 7 the T-shirts notwithstanding if your clients had paid for the T-shirts supporting an association of 8 employees that might be considered to be a violation 9 of Section of 17.1 of the Franchise Agreement? 10 RANDY MASTRO: Right. [crowd comments] 11 12 Both the assumption of your question and your 13 conclusions are wrong. 14 COUNCIL MEMBER LANDER: So you've 15 indicated that you think actually this entire section 16 is preempted by Federal Labor Law. Did your client share that opinion when they entered into the 17 18 Franchise Agreement? RANDY MASTRO: What I said, Councilman, 19 20 was that under U.S. Supreme Court precedent there was a cause in case that a punitive action or a 21 2.2 debarment, a loss of a contract as a matter of state 23 or local law that federal preemption bars that from occurring. It doesn't mean that you can't have a 24 contract provision where folks have certain 25

| 1 | COMMITTEE ON ZONING AND FRANCHISES 91 |
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| 2 | obligations and that they act responsibly under those |
| 3 | contracts. But the question that was asked earlier |
| 4 | by another councilman and that has been raised |
| 5 | directly or indirectly in these hearings. The answer |
| 6 | is simple. Federal law preempts the same from having |
| 7 | an application of law that would impose a different |
| 8 | remedy than those allowed under federal law, or an |
| 9 | additional remedy. So the answer to your question |
| 10 | is |
| 11 | COUNCIL MEMBER LANDER: [interposing] So |
| 12 | based on your advice |
| 13 | RANDY MASTRO:the City could not as |
| 14 | far as the law and the Supreme Court stands, the City |
| 15 | could not revoke or take punitive action against |
| 16 | Cablevision. The NLRB is the one who decides on |
| 17 | labor disputes like this, and unfair labor practice |
| 18 | charges, what the remedy has to be. And I have to |
| 19 | add Councilman besides that |
| 20 | COUNCIL MEMBER LANDER: [interposing] The |
| 21 | NLRB decides |
| 22 | RANDY MASTRO:besides that, besides |
| 23 | that |
| 24 | COUNCIL MEMBER LANDER:on these |
| 25 | disputes and what the remedy has to be? |
| | |

1 COMMITTEE ON ZONING AND FRANCHISES 92 2 RANDY MASTRO: Besides that --3 COUNCIL MEMBER LANDER: Because you've indicated before that you don't actually respect the 4 NLRB's decisions as--5 RANDY MASTRO: [interposing] That's 6 7 right. 8 COUNCIL MEMBER LANDER: -- to remedy. 9 That you'll pursue that in court? 10 RANDY MASTRO: Absolutely incorrect, 11 Council Member. 12 COUNCIL MEMBER LANDER: So you disagree with Mr. Dolan that the NLRB has turned into a tool 13 14 of big labor, as he informed the New York Times? 15 RANDY MASTRO: Council Member Lander, the 16 NLRB is the adjudicatory body and the regulatory body 17 that go ultimately before the courts--18 COUNCIL MEMBER LANDER: [interposing] And I asked if you agreed or disagreed with Mr. Dolan 19 20 that the NLRB has turned into a tool of big labor. 21 RANDY MASTRO: Let me answer the 2.2 question. Thank you. 23 CHAIRPERSON WEPRIN: Let's not struggle now. Let's try to finish the answer. Let him answer 24 it and we'll get back to that. 25

1 COMMITTEE ON ZONING AND FRANCHISES

2 RANDY MASTRO: Where the NLRB will 3 ultimately be asked to decide the issues in this 4 complaint and then it will go to the courts. And we 5 are defending-- My law firm is defending Cablevision 6 in those cases, and we are doing that in the highest 7 traditions of the practice. But the fact of the matter is that it's the NLRB that will decide what 8 the remedy is if any unfair labor practice charge 9 were found to have been sustained at the end of the 10 day. And under Supreme Court precedent the Wisconsin 11 12 case that I cited to you and gave you the citation, 13 local and state laws that attempt to impose different 14 remedies or additional remedies are preempted by 15 federal law.

16 COUNCIL MEMBER LANDER: So on your 17 advice, your client actually didn't have anything to 18 worry about from Section 17.1 and could essentially ignore it from the beginning because they need not 19 20 based on your legal advice fear any consequence of willful violations of it. Because any city action to 21 2.2 address it would be preempted under your federal law. 23 That's a pretty clear -- You know, it's a good point. 24 That was your advice to them don't worry about Section 17.1--25

1 COMMITTEE ON ZONING AND FRANCHISES 94 2 RANDY MASTRO: [interposing] No, that's-3 - that's actually. 4 COUNCIL MEMBER LANDER: -- no remedy is called for there. [sic] 5 RANDY MASTRO: It's actually not what I 6 7 said, Councilman and I explained already that the contract provision is something that Cablevision is 8 respecting, in compliance with, and, you know, 9 10 something--11 COUNCIL MEMBER LANDER: [interposing] Do 12 you believe it's respecting by Mr. Dolan declaring 13 that the NLRB has turned into a tool of big labor. That indicates a respect for the NLRB role in this 14 15 process that you just said supersedes the City's 16 role. 17 RANDY MASTRO: I have nothing to answer. 18 CHAIRPERSON WEPRIN: You don't have to answer, but you seem to be choosing to ignore that 19 20 one question, which is fine, but--21 RANDY MASTRO: No. No, Mr. Chairman, 2.2 that's not right either. 23 CHAIRPERSON WEPRIN: Okay. RANDY MASTRO: The fact of the matter is 24 that Cablevision is litigated before the NLRB and 25

| 1 | COMMITTEE ON ZONING AND FRANCHISES 95 |
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| 2 | respecting the NLRB Cablevision is here today to talk |
| 3 | about and address the questions that you have about |
| 4 | the franchise and compliance with that provision. |
| 5 | We're respecting this contract. We are respecting |
| 6 | the NLRB. There is nothing inconsistent about that |
| 7 | in pointing out what the state of law ultimately is |
| 8 | and who has the authority to decide these questions, |
| 9 | and whether they preempt local law. There is nothing |
| 10 | inconsistent about that. So you can try to find an |
| 11 | inconsistency, but there is none. |
| 12 | COUNCIL MEMBER LANDER: I just think it's |
| 13 | convenient to say that the City Franchise Agreement |
| 14 | is irrelevant for remedy purposes and point to the |
| 15 | NLRB. And then, when we discuss the NLRB's remedy, |
| 16 | and I point to the fact that Mr. Dolan has said the |
| 17 | NLRB has turned into a tool of big labor, you won't |
| 18 | answer whether you agree with that or don't agree |
| 19 | with that. I don't know if it's a contradiction or |
| 20 | not a contradiction. It is convenient. |
| 21 | RANDY MASTRO: Councilman |
| 22 | COUNCIL MEMBER LANDER: You can refuse to |
| 23 | answer. I've asked you four times about that, and |
| 24 | you haven't answered. So you can say, Councilman |
| 25 | over and over again it still doesn't |
| | |

1 COMMITTEE ON ZONING AND FRANCHISES

CHAIRPERSON WEPRIN: [interposing] Allright, Brad. One second let him finish.

RANDY MASTRO: Okay, let's try to be 4 accurate because I know you do want to be accurate. 5 The fact of the matter is that I did not say that the 6 7 Franchise Agreement is irrelevant. The Franchise Agreement is what it is, and there are clear rules in 8 the Franchise Agreement for how the City goes about 9 identifying what it considers to be an issue under 10 the Franchise Agreement. And it gives notice and an 11 12 opportunity to be cured. I am pointing out to you 13 that when it comes to an unfair labor practice, and 14 applicable -- compliance with the applicable laws, it 15 is the NLRB and ultimately the federal courts that 16 make that determination. And in that context, 17 Cablevision will have to be responsive to the NLRB. 18 COUNCIL MEMBER LANDER: And I'm looking forward to finding out when the NLRB ALJ rules 19 20 whether as the NLRB investigators charged after a lengthy that Mr. Dolan did, in fact, indicate that 21

21 Tengeny that MT. Dorah did, in fact, indicate that 22 the workers could have a pay raise if they voted to 23 be certified. That they get 14% average wages if 24 they didn't choose a union, and 3% if they did. That 25 they would be passed over for training opportunities

| 1 | COMMITTEE ON ZONING AND FRANCHISES 97 |
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| 2 | if they formed a union and didn't if they would. If |
| 3 | they fired 22 workers for their union organizing |
| 4 | activities. I agree, we need to see all of those |
| 5 | things because there's a systematic pattern of unfair |
| 6 | labor practices. And if I had a little more time, I |
| 7 | was going to ask you why you think this is in the |
| 8 | Franchise Agreement at all? But from my point of |
| 9 | view, I'll just say I think it's in the Franchise |
| 10 | Agreement because there is a recognition that |
| 11 | systematic unfair labor practice activity by |
| 12 | corporations whose CEOs indicate that they believe |
| 13 | the NLRB has turned into a tool of big labor. Who |
| 14 | can pay big money to hire excellent corporate |
| 15 | attorneys to litigate first in front of the NLRB and |
| 16 | then in court. And can stall out a worker's rights |
| 17 | to work, to bargain while they're bargaining in bad |
| 18 | faith. And I'll point out a whole series of unfair |
| 19 | labor practices that the NLRB found in its complain |
| 20 | and I also look forward to the ruling on those |
| 21 | relate to bargaining in bad faith. You sustain the |
| 22 | bad faith bargaining. You litigate and litigate and |
| 23 | litigate to draw it out. You then invest in an |
| 24 | illegal and another unfair labor practice the effort |
| 25 | to decertify. We didn't really get to the fact that |
| | |

| 1 | COMMITTEE ON ZONING AND FRANCHISES 98 |
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| 2 | the shirts say "Let Brooklyn Vote" and you're |
| 3 | pretending as though we could let Brooklyn vote. In |
| 4 | fact, it's the NLRB that is denying the |
| 5 | decertification election because they believe you've |
| 6 | engaged and your client has engaged in repeated |
| 7 | unfair labor practices. It all adds up very, very |
| 8 | simply to union busting. That's why the NLRB |
| 9 | CHAIRPERSON WEPRIN: [interposing] Okay. |
| 10 | COUNCIL MEMBER LANDER:seeks to enable |
| 11 | unions to organize. And that's why the Franchise |
| 12 | Agreement is designed to provide some modest |
| 13 | additional support in case well-healed corporations |
| 14 | seek to abridge their workers' rights to organize. |
| 15 | CHAIRPERSON WEPRIN: [interposing] Thank |
| 16 | you, Brad. |
| 17 | COUNCIL MEMBER LANDER: Thank you very |
| 18 | much, Mr. Chairman. |
| 19 | CHAIRPERSON WEPRIN: Okay. |
| 20 | COUNCIL MEMBER LANDER: Thank you for |
| 21 | your indulgence. |
| 22 | CHAIRPERSON WEPRIN: Thank you. I'm |
| 23 | going to give you the chance to respond. |
| 24 | RANDY MASTRO: Thank you. |
| 25 | |
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| 1 | COMMITTEE ON ZONING AND FRANCHISES 99 |
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| 2 | CHAIRPERSON WEPRIN: You don't have to do |
| 3 | as long an answer as he gave a question. |
| 4 | RANDY MASTRO: I don't need to. The |
| 5 | factual predicates of his speech are false, and they |
| 6 | will be proven as such before appropriate |
| 7 | authorities. Number two, the fact of the matter is |
| 8 | that a reality check, as this committee should know, |
| 9 | because other union representatives came her to your |
| 10 | last hearing and told you so. Cablevision, Madison |
| 11 | Square Garden, Newsday, they've enjoyed excellent |
| 12 | working relationships with their unions. This is |
| 13 | about one well-connected union. One well-connected |
| 14 | political party, and trying to put pressure on |
| 15 | Cablevision in this one discrete bargaining unit. |
| 16 | So, Council Member Lander, I reject categorically |
| 17 | everything you said in that speech. It's wrong on |
| 18 | the wrong on the they're wrong on the facts. |
| 19 | COUNCIL MEMBER LANDER: [interposing] |
| 20 | They're not allegations? They're not allegations |
| 21 | made by the National Labor Relations Board because |
| 22 | that's all I said |
| 23 | CHAIRPERSON WEPRIN: [interposing] Okay. |
| 24 | COUNCIL MEMBER LANDER: I didn't say that |
| 25 | they had happened |
| | |

1 COMMITTEE ON ZONING AND FRANCHISES 100 2 CHAIRPERSON WEPRIN: Thank you, Council 3 Member. And we will hear from union reps who will lay out these allegations again. Just for the record 4 just a reminder as you mentioned MSG as a separate 5 company from Cablevision--6 7 RANDY MASTRO: [interposing] Yes, it is. CHAIRPERSON WEPRIN: -- and this is 8 9 regarding Cablevision. 10 RANDY MASTRO: It's ultimate common ownership but--11 12 CHAIRPERSON WEPRIN: [interposing] Right. 13 RANDY MASTRO: --a separate company, 14 correct. 15 CHAIRPERSON WEPRIN: Okay, as you 16 mentioned. 17 RANDY MASTRO: And you're well aware, this committee is well aware of the excellent 18 relationships--19 20 CHAIRPERSON WEPRIN: All right, don--21 RANDY MASTRO: --with you that 2.2 Cablevision has enjoyed. 23 CHAIRPERSON WEPRIN: All right, don't 24 start because then it's just going to get responses. 25 RANDY MASTRO: Hey, I've got all day.

1 COMMITTEE ON ZONING AND FRANCHISES 101 2 CHAIRPERSON WEPRIN: All right, well--3 RANDY MASTRO: I've got all day to answer questions. 4 CHAIRPERSON WEPRIN: --I'm glad you feel 5 that way because we finished the first round--6 7 RANDY MASTRO: [interposing] Thank you. CHAIRPERSON WEPRIN: -- and we're going 8 9 back to Council Member Jumaane Williams. So where to put-- This is for Jumaane. This the second and last 10 11 time. 12 SERGEANT-AT-ARMS: Quiet on the floor. 13 CHAIRPERSON WEPRIN: We're going to keep you-- Yeah, we're going to put a second five-minute 14 15 clock on the second round. How is that? 16 COUNCIL MEMBER WILLIAMS: Sure. 17 CHAIRPERSON WEPRIN: Jumaane, whenever 18 you're ready. COUNCIL MEMBER WILLIAMS: Thank you, Mr. 19 Chair, and Mr. Mastro--20 RANDY MASTRO: [interposing] Yes, sir. 21 2.2 COUNCIL MEMBER WILLIAMS: -- just back to 23 one of the first things I've seen, which I believe as a sitting attorney you actually should be ashamed for 24 what you said here about the Working Families Party. 25

| 1 | COMMITTEE ON ZONING AND FRANCHISES 102 |
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| 2 | Particularly as a person who brought the case, and to |
| 3 | mention, you said The things that you said were |
| 4 | made as statements of facts. And as an attorney, you |
| 5 | probably know you shouldn't do that because none of |
| 6 | those things have been proven. And so, I think you |
| 7 | owe an apology on the record for making a statement |
| 8 | that you know is not factual. |
| 9 | RANDY MASTRO: [interposing] Well, |
| 10 | actually |
| 11 | COUNCIL MEMBER WILLIAMS: Particularly |
| 12 | about a person who brought it, and also how do you |
| 13 | RANDY MASTRO: [interposing] Actually, |
| 14 | Councilman, as an officer of the court, I have an |
| 15 | obligation when I bring a case to bring that case in |
| 16 | good faith because I believe the allegations that are |
| 17 | made. And, in fact, we proved them in that |
| 18 | courtroom. |
| 19 | COUNCIL MEMBER WILLIAMS: Honestly, they |
| 20 | have not been proven. |
| 21 | RANDY MASTRO: [interposing] We proved |
| 22 | that in court. |
| 23 | COUNCIL MEMBER WILLIAMS: They have not |
| 24 | Okay, they have not been proven period. |
| 25 | |
| l | |

1 COMMITTEE ON ZONING AND FRANCHISES 103 2 RANDY MASTRO: We're not here to make a 3 case. 4 COUNCIL MEMBER WILLIAMS: And so to me--5 CHAIRPERSON WEPRIN: [interposing] We're 6 not here to discuss that case, or anything else on 7 that. So let's-- let's not go there. 8 RANDY MASTRO: We proved that to the best our ability. 9 10 COUNCIL MEMBER WILLIAMS: And also, let's-- And you have also brought cases--11 12 CHAIRPERSON WEPRIN: [interposing] Let's just let that comment go. Hold on. 13 14 COUNCIL MEMBER WILLIAMS: So, you 15 probably should have recused yourself from 16 representing this company if you're going to bring 17 some of that stuff up. And I would say to the 18 Cablevision, you know, you kind of threw fuel on the fire here for no reason. I have no problem saying 19 that I think that unionizing for the most part is a 20 good thing. But I also am a fair person. And so I 21 2.2 really want to get, to understand both sides. And 23 that doesn't seem like what you came to do. You came to throw fuel on the fire. I've met with CWA a 24 25 couple of times. I've asked them very difficult

| 1 | COMMITTEE ON ZONING AND FRANCHISES 104 |
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| 2 | questions as well. I've met with Cablevision. I've |
| 3 | asked them difficult questions because I really want |
| 4 | to understand what's happening. And it's just a |
| 5 | shame that that's what we heard today. It was really |
| 6 | just to showboat by Mr. Mastro I guess and to pump |
| 7 | his chest. And it really just put fuel on the fire |
| 8 | for no reason. I think we could have had a dialogue |
| 9 | and really get your side a little better. That |
| 10 | didn't happen here. Everything I hear it seems like |
| 11 | the tight case for what union busting is that I've |
| 12 | read in the history books. So I just have to say |
| 13 | that, but I do have a couple more questions. So I |
| 14 | just wanted to be clear because you said that You |
| 15 | made it clear that the day before the vote, Mr. Dolan |
| 16 | did appear. You said that he has appeared in other |
| 17 | sites. I wasn't clear on the answer of how often |
| 18 | that happened, and when was the last time he did it |
| 19 | before that. |
| 20 | RANDY MASTRO: Okay. Councilman, I don't |
| 21 | have an exact count, but I would be happy to follow |
| 22 | up later and give you other instances where Mr. Dolan |
| 23 | has gone and visited plants or sites. It's something |
| 24 | that he does periodically. |
| 25 | |
| | 1 |

1 COMMITTEE ON ZONING AND FRANCHISES 105 2 COUNCIL MEMBER WILLIAMS: But you don't 3 think that that particular visit was to push people to vote one way or the other? 4 RANDY MASTRO: It absolutely was not. It 5 6 was to encourage everyone to vote regardless of what 7 your views were. Just as the union urged its 8 supporters to vote 9 COUNCIL MEMBER WILLIAMS: [interposing] 10 Did he make--RANDY MASTRO: --in that straw pole. 11 12 COUNCIL MEMBER WILLIAMS: Did he make mention about what would happen if the union came or 13 14 did not come? 15 RANDY MASTRO: Not at all, and that will 16 be proven--17 COUNCIL MEMBER WILLIAMS: [interposing] 18 Okay. RANDY MASTRO: -- in the appropriate forum, 19 20 and it's a demonstrably false allegation by the union. 21 2.2 COUNCIL MEMBER WILLIAMS: Okay. Back to 23 Mr. Thompson. Um, I understand that he was fire 24 three times. I just want to be clear because I keep on this. I heard that it was because of issues that 25

1 COMMITTEE ON ZONING AND FRANCHISES 106 2 he had before. My understand is the first time he was fired it was immediately after the Brooklyn votes 3 unionized in January 2012. Is that correct? 4 5 [Pause] RANDY MASTRO: Yeah, I'm not sure what 6 7 you were referring to earlier, Councilman Williams. Mr. Thompson was among the 22 workers who, you know, 8 refused to return to work and, therefore, were 9 replaced. And then subsequently reinstate--10 COUNCIL MEMBER WILLIAMS: [interposing] 11 12 Hold on, hold on, hold on. Let me be clear. I want to be clear. 13 14 RANDY MASTRO: But let me--15 COUNCIL MEMBER WILLIAMS: [interposing] 16 No, no, no. No, no. Actually, as I said, I'm 17 the Council Member so I get to--18 RANDY MASTRO: So you get to cut me off when I'm speaking? [sic] 19 20 COUNCIL MEMBER WILLIAMS: [interposing] Yes, that's exactly what I'm saying. 21 2.2 RANDY MASTRO: Okay, if that's how you're 23 going to play. If that's how you're going to play. 24 CHAIRPERSON WEPRIN: Okay. Let Mr. 25 Mastro lead. [sic]

1 COMMITTEE ON ZONING AND FRANCHISES 107 2 COUNCIL MEMBER WILLIAMS: So let me-- let 3 me be clear because of what you said beforehand is that he was fired for cause because of longstanding 4 5 history. That is what you said. RANDY MASTRO: You're conflating 6 7 different concepts, Councilman. If I can please finish what I was saying. 8 COUNCIL MEMBER WILLIAMS: 9 Oh, boy. 10 RANDY MASTRO: If I can please finish my If I can please finish my answer. You asked 11 answer. 12 me about whether there were three incidents in which 13 he was fired or almost fired. And I was not familiar 14 with the first instance that you referred to. I 15 don't know whether there is any reality to that or 16 not. I am aware that he was among the 22 workers who refused to go back to work and they were replaced. 17 18 And ultimately, all 22 were reinstated. And the process worked the way it was supposed to work, which 19 20 is employment actions were taken. There were complaints. There was back and forth, and 21 2.2 ultimately, Cablevision reinstated those 22 workers. 23 In Mr. Thompson's case he was ultimately fired, 24 terminated for cause based an ten plus year history 25

1 COMMITTEE ON ZONING AND FRANCHISES 108 2 of different employment-related unprofessional behavior, and violation of company policies. 3 4 COUNCIL MEMBER WILLIAMS: [interposing] 5 But you also-RANDY MASTRO: And multiple things--6 7 COUNCIL MEMBER WILLIAMS: [interposing] What you also said is that he was not fired, and it's 8 on the record, and what you also said is that he was 9 not fired around the time they were trying to 10 unionize. And by your own description, he was fired 11 12 around the time they were trying to unionize. 13 RANDY MASTRO: No, I meant-- Councilman Williams, please. Don't misstate my testimony. 14 15 COUNCIL MEMBER WILLIAMS: No, it's--16 It's going to be in the record. So I-- hey. 17 RANDY MASTRO: I said I don't know what 18 you're referring to--COUNCIL MEMBER WILLIAMS: [interposing] 19 20 No, sir. No, sir. 21 RANDY MASTRO: --around the time. 22 COUNCIL MEMBER WILLIAMS: No, sir. You 23 said that he was not fired around the time they tried to unionize. 24 25

1 COMMITTEE ON ZONING AND FRANCHISES 109 2 RANDY MASTRO: I know what I said. 3 Please, let me just say this. COUNCIL MEMBER WILLIAMS: You said that --4 RANDY MASTRO: [interposing] Let me just 5 finish. Let me just finish. 6 7 COUNCIL MEMBER WILLIAMS: Okay, my time is up, you know, I'm glad that it's going to go on 8 the record and it's going to be transcribed. 9 RANDY MASTRO: [interposing] I just want-10 - I just want to--11 12 COUNCIL MEMBER WILLIAMS: Mr. Chair, I just want to--13 14 CHAIRPERSON WEPRIN: Let him finish. Let 15 him finish. 16 COUNCIL MEMBER WILLIAMS: Mr. Chair, I 17 want to--18 CHAIRPERSON WEPRIN: [interposing] Let him finish. Let him finish. 19 20 COUNCIL MEMBER WILLIAMS: Mr. Chair--21 CHAIRPERSON WEPRIN: Let him finish, and 22 then I will have you, Mr. Mastro. 23 COUNCIL MEMBER WILLIAMS: What I'm going 24 to ask you to ask them or to provide us is what they said they would, which was the last time that Mr. 25

1 COMMITTEE ON ZONING AND FRANCHISES 110 2 Dolan appeared at this garage or in another garage. I'd like-- I'd like to understand that, and I know 3 4 about that. [sic] 5 CHAIRPERSON WEPRIN: Okay. COUNCIL MEMBER WILLIAMS: I did have one 6 7 more question. Then I'll stop. 8 CHAIRPERSON WEPRIN: Okay. COUNCIL MEMBER WILLIAMS: And I will say 9 10 I'm also dangerously close--11 RANDY MASTRO: [interposing] And I was 12 just answering the last question, please? 13 COUNCIL MEMBER WILLIAMS: -- to becoming a 14 Mets because of the--15 CHAIRPERSON WEPRIN: [interposing] Just 16 one second. Let the -- Is that the question? 17 COUNCIL MEMBER WILLIAMS: No, it isn't--CHAIRPERSON WEPRIN: Let him finish him 18 finish his last question. You can answer them all 19 20 as sort of a broad answer to this. But go ahead. 21 COUNCIL MEMBER WILLIAMS: The question here is I wanted to know if it was true that workers-2.2 23 - Each worker was issued a PIN number in order to vote in the poll that you were referring to? 24 25

| 1 | COMMITTEE ON ZONING AND FRANCHISES 111 |
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| 2 | CHAIRPERSON WEPRIN: All right, Mr. |
| 3 | Mastro, go ahead you have it. |
| 4 | RANDY MASTRO: I don't know I don't |
| 5 | know about PIN numbers per se, but I know that there |
| 6 | were efforts made by the Independent Ballot |
| 7 | Association that's been doing this for 100 years to |
| 8 | take extra steps to ensure confidentiality so that |
| 9 | no one would know who was voting and how they voted |
| 10 | at the time they voted. So there was absolute |
| 11 | protections for confidentiality and |
| 12 | COUNCIL MEMBER WILLIAMS: [interposing] |
| 13 | You don't know if a PIN number was issued in order to |
| 14 | vote? |
| 15 | CHAIRPERSON WEPRIN: He said it. You |
| 16 | said it as |
| 17 | RANDY MASTRO: [interposing] It was |
| 18 | whatever. It was whatever their process was. |
| 19 | COUNCIL MEMBER WILLIAMS: Okay, thank |
| 20 | you. |
| 21 | RANDY MASTRO: If their representative is |
| 22 | here, they might be able to answer that. But, for a |
| 23 | secret ballot confidential election, that would not |
| 24 | be an uncommon thing to have done. But the fact of |
| 25 | |
| I | |

1 COMMITTEE ON ZONING AND FRANCHISES 112 2 the matter is--and I have to go back to his earlier 3 statement--4 CHAIRPERSON WEPRIN: Go head. 5 RANDY MASTRO: I did not say what the Council Member is saying I said. The record will 6 7 speak for itself. 8 CHAIRPERSON WEPRIN: Okay. RANDY MASTRO: I said I wasn't sure what 9 10 he was referring to in 2012, but that I was aware of 11 the circumstances in which he ultimate was 12 terminated. It came after repeated warning over more 13 than a decade, and a final warning given to him 14 earlier. And then in 2014, a series of acts 15 including two car crashes, one of which not reported 16 to his superior, excessive cell phone use, 17 unprofessional destructive behavior --18 CHAIRPERSON WEPRIN: All right. RANDY MASTRO: --that caused the company 19 20 to terminate him for cause after having repeatedly given him warnings, and opportunities to repair the 21 2.2 relationship. 23 COUNCIL MEMBER MILLER: Thank you, Mr. Mastro. I'm sure in the record it will say that he 24 was not fired for and of those reasons. 25 [sic]

1 COMMITTEE ON ZONING AND FRANCHISES 113 2 RANDY MASTRO: [interposing] Now, here's 3 the last, the last thing I have to say. COUNCIL MEMBER MILLER: But that's good. 4 I hope after all of this--5 RANDY MASTRO: [interposing] Mr. 6 7 Chairman, Mr. Chairman. 8 CHAIRPERSON WEPRIN: I'll get to you. I'll get to you. 9 10 COUNCIL MEMBER MILLER: --all the work, we'll be able to come back together because this 11 worker was did not leave like. [sic] 12 13 RANDY MASTRO: [interposing] Mr. 14 Chairman, Council Williams asked me--15 COUNCIL MEMBER MILLER: Okay, thank you. RANDY MASTRO: --Council Member Williams 16 17 asked me--18 CHAIRPERSON WEPRIN: We're going to get to you, Mr. Mastro. Go ahead. 19 20 RANDY MASTRO: I just have to do this one 21 thing. 2.2 CHAIRPERSON WEPRIN: Yeah. 23 RANDY MASTRO: Council Member Williams 24 said he wanted to know if Mr. Dolan showed up on this occasion, and how unusual he thought that was, and he 25

| 1 | COMMITTEE ON ZONING AND FRANCHISES 114 |
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| 2 | wanted to know when else Mr. Dolan showed up. Just |
| 3 | last week, Mr. Dolan, I received information. You |
| 4 | know, he went to two different sites, and at those |
| 5 | sites he addressed workers and presented awards to |
| 6 | certain workers. He does this on a regular basis. |
| 7 | Okay, he did this twice last week. |
| 8 | CHAIRPERSON WEPRIN: Got it. |
| 9 | COUNCIL MEMBER MILLER: Okay, Mr. Chair |
| 10 | so they are able to find out when he did it since the |
| 11 | vote, but they don't know when he did it before the |
| 12 | vote. |
| 13 | CHAIRPERSON WEPRIN: Well |
| 14 | RANDY MASTRO: [interposing] We'll get |
| 15 | you information about it. |
| 16 | CHAIRPERSON WEPRIN: Well, we're going to |
| 17 | we're going to try to get that information from |
| 18 | you. |
| 19 | RANDY MASTRO: I have I have told you |
| 20 | very clearly that he periodically |
| 21 | CHAIRPERSON WEPRIN: Got it. |
| 22 | RANDY MASTRO:over the years has |
| 23 | visited |
| 24 | CHAIRPERSON WEPRIN: We understand, Mr. |
| 25 | Mastro. We got that down, all right. I'm going to |
| | |

| 1 | COMMITTEE ON ZONING AND FRANCHISES 115 |
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| 2 | call on Mr. Lander again and I think that may be the |
| 3 | least question, and I have two questions of my very |
| | |
| 4 | own at the very end. Mr. Lander. |
| 5 | COUNCIL MEMBER LANDER: Thank you, Mr. |
| 6 | Chairman and I'll just indicate that I have been |
| 7 | informed by workers that prior to this night before |
| 8 | the vote it had been at least 15 years since Mr. |
| 9 | Dolan was in that garage. So I'll look forward to |
| 10 | your answer as to when it was. |
| 11 | [audience member yells] |
| 12 | COUNCIL MEMBER LANDER: I was In your |
| 13 | answer after my final question, you disputed all of |
| 14 | the things I said, but I had been careful as I think |
| 15 | the record will reflect to indicate that I don't know |
| 16 | how the ALJ will adjudicate. And that I don't have |
| 17 | all of the facts of the case. So now I need to go |
| 18 | back and make just make sure that I understand what's |
| 19 | true. So did the NLRB assert after investigation |
| 20 | that Cablevision engaged in unfair labor practices |
| 21 | when Mr. Dolan went to the Bronx twice to indicate |
| 22 | that workers would get better wages if they did not |
| 23 | unionize than if they did unionize? |
| 24 | RANDY MASTRO: The NLRB is |
| 25 | |
| | |

1 COMMITTEE ON ZONING AND FRANCHISES 116 2 COUNCIL MEMBER LANDER: [interposing] Did 3 the NLRB assert that? 4 RANDY MASTRO: Excuse me one second. The NLRB is pursuing an investigation of those 5 allegations. There has been no ruling by an ALJ or 6 7 the NLRB--COUNCIL MEMBER LANDER: [interposing] 8 I'll take that as yes they did assert it after 9 investigation of the Brooklyn office. Did the NLRB, 10 the NLRB Brooklyn office assert after investigation 11 12 that Cablevision engaged in unfair labor practices by 13 multiple instances of bargaining in bad faith? 14 RANDY MASTRO: The same answer. The 15 allegation unproven and no ALJ finding, no NLRB 16 finding. 17 COUNCIL MEMBER LANDER: The NLRB Brooklyn 18 office did assert it, though? That's what you're defending in court? I'm not sure what you're 19 20 defending in court otherwise. RANDY MASTRO: There's a complaint that 21 2.2 has been-- Yes, there is a complaint with that 23 allegation that's being investigation and will be determined by an ALJ. 24 25

| 1 | COMMITTEE ON ZONING AND FRANCHISES 117 |
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| 2 | COUNCIL MEMBER LANDER: Did the NLRB's |
| 3 | Brooklyn officer assert after investigation that |
| 4 | Cablevision engaged in unfair labor practice by |
| 5 | conducting a non-binding pole that the NLRB's |
| 6 | Brooklyn office found to be outside of what's |
| 7 | acceptable under the National Labor Relations Act, |
| 8 | and therefore, an unfair labor practice? |
| 9 | RANDY MASTRO: The same answer. The |
| 10 | allegation being pursued under investigation |
| 11 | COUNCIL MEMBER LANDER: [interposing] |
| 12 | Did the NLRB assert after investigation that |
| 13 | Cablevision engaged in unfair labor practices by |
| 14 | firing 22 workers for union activity? |
| 15 | RANDY MASTRO: The same answer. |
| 16 | Allegation being pursed through investigation and now |
| 17 | before an ALJ. |
| 18 | COUNCIL MEMBER LANDER: And did the |
| 19 | NLRB's Brooklyn office assert after investigation |
| 20 | that Cablevision engaged in unfair labor practice |
| 21 | even more recently when Mr. Dolan went to Brooklyn to |
| 22 | both offer the workers better pay raises if they |
| 23 | voted to decertify, and threatened to deny them those |
| 24 | raises if they maintained the union? |
| 25 | |

1 COMMITTEE ON ZONING AND FRANCHISES 118 2 RANDY MASTRO: The same answer. 3 Allegation being investigated to be determined by an ALJ. 4 5 COUNCIL MEMBER LANDER: Oh, just so we're clear about what I said. What I said was that the 6 7 NLRB's Brooklyn office has asserted after investigation all of those things, and I look forward 8 to the NLRB's finding. I understand that even after 9 the NLRB makes those findings, you are going to 10 11 appeal them in court. And spend much more time and 12 money fighting them and stalling out the workers' 13 rights to be negotiated with in good faith. But just 14 for the record, that was what I had asked about. 15 CHAIRPERSON WEPRIN: Mr. Mastro, did you 16 want to respond to that or not? 17 RANDY MASTRO: Actually, what I think I 18 said was that the ALJ makes the determination and then it goes to the NLRB. Then it ultimately goes to 19 20 the courts. 21 COUNCIL MEMBER LANDER: It automatically 2.2 goes to the courts. 23 RANDY MASTRO: Either side would likely--Either side would likely go to the courtside based on 24 an adverse ruling. 25

1 COMMITTEE ON ZONING AND FRANCHISES 119 2 COUNCIL MEMBER LANDER: It automatically 3 goes to the courts, or you'll bring it to the courts if the--4 RANDY MASTRO: [interposing] No, I said 5 6 that--7 COUNCIL MEMBER LANDER: -- NLRB find that those unfair labor practices were substantiated? 8 RANDY MASTRO: -- I said, Council Member 9 Lander-- Let's be crystal clear. 10 11 COUNCIL MEMBER LANDER: I asked a 12 question. RANDY MASTRO: I said, and I'll repeat it 13 that either side would likely go to the courts based 14 15 on an adverse ruling. You are making assumptions 16 about what rulings will be had--17 COUNCIL MEMBER LANDER: [interposing] 18 Yes, I am and I assuming that a majority--RANDY MASTRO: I'm just saying-- I'm just 19 20 saying--COUNCIL MEMBER LANDER: That's fair. 21 2.2 I'll be on the record about this. 23 RANDY MASTRO: -- you know what happens 24 when you assume, Council Member Lander. 25

1 COMMITTEE ON ZONING AND FRANCHISES 120 2 COUNCIL MEMBER LANDER: You can call me 3 whatever names you want, Mr. Mastro. I haven't 4 called you one yet. RANDY MASTRO: I'm not--5 6 COUNCIL MEMBER LANDER: I am assuming 7 that your client will be found to have engaged in all these unfair labor practices. You're sure right. 8 Ι 9 am. 10 CHAIRPERSON WEPRIN: For the record, you need to finish that, by the way. 11 RANDY MASTRO: I finished. 12 13 COUNCIL MEMBER LANDER: I think it was 14 fairly clear what he was saying, Mr. Chairman. 15 [laughter] All right, I just have one final 16 question. You've spoken to knowledge of what the 17 Decert in numbers on the Decert Petition. These are 18 petitions as I understand then under National Labor Relations Law are supposed to be secret. How did you 19 20 learn or how did your client learn how many people 21 signed the Decert Petition? 2.2 [Pause] RANDY MASTRO: Those who were involved in 23 24 the Decert process, as I understand it and they have the right to do that. You know, they disclosed what 25

| 1 | COMMITTEE ON ZONING AND FRANCHISES 121 |
|----|---|
| 2 | information publicly about what they had done and how |
| 3 | many signatures they collected. That's perfectly |
| 4 | appropriate, and for you to suggest otherwise, is to |
| 5 | denigrate the hard work of more than 100 individuals |
| 6 | here from this unit who said they want a |
| 7 | decertification vote and signed a petition to the |
| 8 | NLRB asking for a decertification. |
| 9 | COUNCIL MEMBER LANDER: Can you point me |
| 10 | to where they said it publicly? |
| 11 | RANDY MASTRO: What I meant by that was |
| 12 | they disclosed |
| 13 | It would be helpful if you could because |
| 14 | if not |
| 15 | RANDY MASTRO: What I meant by that was |
| 16 | they disclosed |
| 17 | COUNCIL MEMBER LANDER: To the employer. |
| 18 | Because I'll just remind you the final section of |
| 19 | 17.1, which I know your client wasn't concerned about |
| 20 | because you told him there wouldn't be any remedy |
| 21 | under the Franchise Agreement |
| 22 | RANDY MASTRO: [interposing] Do you have |
| 23 | a question? |
| 24 | COUNCIL MEMBER LANDER:is Franchisee |
| 25 | shall not dominate, interfere with, participate in |
| | |

1 COMMITTEE ON ZONING AND FRANCHISES 122 2 the management or control of or give financial support to any union or association of its employees. 3 RANDY MASTRO: And Cablevision hasn't and 4 didn't--5 6 COUNCIL MEMBER LANDER: [laughs] 7 RANDY MASTRO: -- and those are the facts. 8 CHAIRPERSON WEPRIN: Okay. COUNCIL MEMBER LANDER: Could you let the 9 record reflect that I'm amused by this fine answer? 10 CHAIRPERSON WEPRIN: Yes. I think-- I 11 12 think the mic has picked up on that. Yes. Thank 13 you, Mr. Lander. Before we're done, I just want to 14 ask. It's been a while Mr. Mastro. Mr. Mastro, at 15 the beginning you talked in your testimony I believe 16 it was when you were answering the questions about 17 how there has been some progress made in the 18 negotiations with the union despite the fact these disputes are going on. 19 20 RANDY MASTRO: Yes. 21 COUNCIL MEMBER LANDER: Could you 2.2 describe what progress has been made, and what issues 23 are outstanding and how often you had met to negotiate? 24 25

1 COMMITTEE ON ZONING AND FRANCHISES

2 RANDY MASTRO: Yes, I would be happy to 3 do that because I think it's important to understand the context here. Cablevision is a major employer in 4 New York City, in New York State and this region. 5 15,000 employees. There's a discrete bargaining unit 6 7 and issue here of 270 employees in Brooklyn. Otherwise, it has had no issues with any of those 8 15,000 other employees. There have been over 40 9 bargaining sessions. 40 at this point and another 10 scheduled. 54 Key terms have been resolved, and 11 12 among those key terms are such important issues to the union. The material to the union as: Union 13 security, dues check-off, binding arbitration, layoff 14 15 protection in connection with contracting, 16 educational assistance and medical and dental 17 benefits. Some of these have a direct economic 18 benefit to those members. What remains outstanding a few issues, 19 but the principal one that remains outstanding is on 20 the issue of wages and what that level will be. And 21 2.2 I am not going to litigate in these hearings issues 23 that are the subject or collective bargaining, and the subject of unfair labor practice charges that go 24

both ways. Both the union and Cablevision have made

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| 1 | COMMITTEE ON ZONING AND FRANCHISES 124 |
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| 2 | them. But the fact of the matter is that the union |
| 3 | has tried to describe this wage issue as one of wage |
| 4 | parity, when in reality it's an issue of parity plus. |
| 5 | Cablevision has already agreed to certain terms, some |
| 6 | of which have an economic benefit to this bargaining |
| 7 | unit that are in excess of what other employees in |
| 8 | the workforce are getting. Those have an economic |
| 9 | value. The union's position is one that really |
| 10 | amounts to parity plus based on the wage level that |
| 11 | was negotiated and given to certain other workers. |
| 12 | For today's purposes, we're not going to get into |
| 13 | issues that will be subject to litigation. But the |
| 14 | reality is even from the union's perspective other |
| 15 | than the pressure tactics and political tactics that |
| 16 | are being brought to bear now, the union told its |
| 17 | members only weeks ago how quote "productive" the |
| 18 | talks have been and how quote "hopeful" the union was |
| 19 | that they would be resolved. So that's where these |
| 20 | issues should be resolved in collective bargaining, |
| 21 | and to the extent there are grievances at the NLRB. |
| 22 | Thank you. |
| 23 | CHAIRPERSON WEPRIN: Okay. Well, we'll |
| 24 | get to ask the union some questions about that |
| 25 | ourselves. I want to thank this panel. Thank you |

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| 2 | for participating Mr. Mastro, there is some water in |
| 3 | that container, if you want a glass of water before |
| 4 | you leave. We've been joined by Council Member Corey |
| 5 | Johnson, by the way, who is with the panelists now. |
| 6 | And we thank you very much. You are excused as a |
| 7 | panel. |
| 8 | RANDY MASTRO: Thank you, Mr. Chairman. |
| 9 | CHAIRPERSON WEPRIN: And we are going to |
| 10 | move on. |
| 11 | RANDY MASTRO: Thank you members of the |
| 12 | committee. Thank you. |
| 13 | CHAIRPERSON WEPRIN: Well, thank you. |
| 14 | All right, I would like to now call up a panel. I |
| 15 | trust this is okay. Is this the first name? Oh, Gay |
| 16 | Semel from CWA. Is it Jody Calemine? Jerome |
| 17 | Thompson, the famous Jerome Thompson, I might add, |
| 18 | and Diedre Viegas [sic]. Okay. |
| 19 | [Pause] |
| 20 | CHAIRPERSON WEPRIN: I'm not I don't |
| 21 | know how long your statements are. I assume they're |
| 22 | a reasonable length, your opening statements. We'll |
| 23 | get into questions, but I'll let you read your |
| 24 | statements. But let's try to keep it as short as |
| 25 | |
| | |

1 COMMITTEE ON ZONING AND FRANCHISES 126 2 possible on the statements. I know some of the members will have some questions. 3 GAY SEMEL: Other people have it. 4 Mr. 5 Chairman. Do you have our testimony? 6 CHAIRPERSON WEPRIN: Did you pass it out 7 already or not yet? 8 GAY SEMEL: The Sergeant-At-Arms--CHAIRPERSON WEPRIN: The Sergeant-At-9 10 Arms, this gentleman, Mr. Sicora has testimony to pass out to the panel whenever you're ready. 11 12 JODY CALEMINE: Thank you. Good 13 afternoon Chairman Weprin and members of the 14 subcommittee and Council. My name is Jody Calemine. 15 I am General Counsel for the Communication Workers of America. It is an honor to be here today especially 16 17 to sit with these heroes at this table. To 18 introduce, I'm going to just briefly introduce our panel and talk a bit about what's at stake. I became 19 20 General Counsel for the International Union just this past July. Prior to that, I spent 11 years at the 21 U.S. House Committee on Education and Labor. 2.2 Т 23 served in various capacities there including Staff Director for the Committee Democrats. In my time at 24 25 the House Committee we did a great deal of oversight

1 COMMITTEE ON ZONING AND FRANCHISES 2 and legislative work on collective bargaining and labor disputes of all kinds, in all industries, in 3 all regions of the country. So I appreciate your 4 interest in these issues. 5

The matter before you today involves a 6 7 cable company, Cablevision that promised the City that it would respect its employees' rights to 8 collectively bargain. And the question is has 9 Cablevision broken that promise? I won't go into any 10 great depth about the importance of that promise. 11 Ι 12 think it reflects the values of this city, respect 13 for human rights, the workers' rights, fair economy, 14 and support for a stable, productive workforce. For 15 the benefit of businesses and the customers and city 16 they serve. Breaking this promise is no small 17 matter, and yet breaking this promise is exactly what 18 Cablevision is doing. In fact, breaking is probably not a strong enough word for what Cablevision is 19 20 doing in response. [sic] 21 In 2012, Cablevision techs in Brooklyn

2.2 gathered to form a union. They do so with federal 23 law and with Franchise Agreement on their side. They 24 did so with every expectation that the company would bargain in good faith. They did so with the hopes of 25

| 1 | COMMITTEE ON ZONING AND FRANCHISES 128 |
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| | |
| 2 | getting a better deal for themselves and their |
| 3 | families. Once unionized, the company could respond |
| 4 | in one of two ways: Either respect the employees' |
| 5 | choice and bargain in good faith a contract, or defy |
| 6 | both federal law and the company's promise to the |
| 7 | City. As you will hear, Cablevision chose the latter |
| 8 | course. One of the important lessons from my years |
| 9 | of studying labor disputes was that a union busting |
| 10 | campaign does not always end the day after workers' |
| 11 | vote for a union. |
| 12 | It often continues into bargaining for a |
| 13 | first contract. If a company is hell bent on getting |
| 14 | rid of a newly formed union, it will find ways to |
| 15 | delay bargaining. Give workers the impression that |
| 16 | bargaining is futile, and drive them into |
| 17 | decertifying the union before any contract can be |
| 18 | reached. They squeeze the workers and run out flock. |
| 19 | Such a campaign is what Cablevision has undertaken in |
| 20 | Brooklyn. The company has no apparent intention of |
| 21 | reaching an agreement with its workers. The |
| 22 | bargaining has been set up to fail by the company. |
| 23 | And while those talks get dragged out in bad faith, |
| 24 | management has sought to undermine the union support. |
| 25 | |
| | |

1 COMMITTEE ON ZONING AND FRANCHISES 129 2 The company has pulled practically every trick in the book to frustrate bargaining and bust the union. 3 But it has also gone above and beyond 4 those typical tactics doing some things I frankly 5 have never seen before. The billionaire CEO's 6 7 personal involvement, and personally perpetrating so many unfair labor practices against his own employees 8 is something I have never seen before. Often an 9 employer might try to attribute an unfair labor 10 practice to an over-zealous manager. But this anti-11 12 union campaign with all of its disregard for the law 13 comes shamelessly, unapologetically straight from the The suggestion by the CEO to the employees is 14 top. 15 that he would try to pay off the union to go away. 16 Suggesting that the union can be bought off with his money is something I have never seen before. You 17 18 actually have to dig back decades to into case law to find similar examples of unscrupulous employers. 19 The 20 mass firing of 22 people who asked to speak to management about the need for good faith bargaining 21 2.2 under its own open door policy is particularly 23 egregious. One of the worst examples of intimidation 24 and flaunting of the law I have seen. 25 I will let

| 1 | COMMITTEE ON ZONING AND FRANCHISES 130 |
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| 2 | others at this table describe in greater detail these |
| 3 | and other aspects of the company's anti-union |
| 4 | campaign. You will hear from Gay Semel, CWA District |
| 5 | 1 Counsel, who will explain the complaints issued by |
| 6 | the NLRB. You will hear from Diedre Viegas a 15-year |
| 7 | Cablevision employee, and an elected member of the |
| 8 | Bargaining Committee that has been working for three |
| 9 | years to secure a first contract for the 280 workers |
| 10 | in Brooklyn. And you will hear from Jerome Thompson, |
| 11 | and 11-year Cablevision employee and a vocal union |
| 12 | supporter. This past September he was fired for his |
| 13 | union activity and he is fighting to get his job |
| 14 | back. Their testimony will show this case to be one |
| 15 | of the most egregious cases of union busting in the |
| 16 | country today. Made all the more remarkable by the |
| 17 | fact that it's happening right here in New York City. |
| 18 | So I thank you very much for your attention to this |
| 19 | issue, and I will yield to Gay Semel. |
| 20 | CHAIRPERSON WEPRIN: Thank you very much. |
| 21 | Ma'am, you may go ahead. |
| 22 | GAY SEMEL: Good afternoon, Chairman |
| 23 | Weprin and members of the committee. Thank you for |
| 24 | holding this important hearing, and thank you for |
| 25 | your time. My name is Gay Semel. I am Counsel to |
| I | |

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| 2 | District 1 of the Communication Workers Of America. |
| 3 | I have held this position for more than 28 years. |
| 4 | Before working for CWA, I worked as an attorney for |
| 5 | Region 2 of the NLRB. Before I discuss the situation |
| 6 | at Cablevision, I want to say a few things about the |
| 7 | National Labor Relations Board and how it works. The |
| 8 | NLRB is the United States Government agency charged |
| 9 | with administering the Federal National Labor |
| 10 | Relations Act. Unfair Labor Practices, called ULPs |
| 11 | are violations of this federal law. The Board has |
| 12 | two wings, the regional offices, which investigate |
| 13 | and prosecute the cases. |
| 14 | And the administrative law judges who |
| 15 | adjudicate the cases. The five-person board in |
| 16 | Washington, D.C. over sees the ALJs and hears appeals |
| 17 | from their decisions. Thus far the regions in |
| 18 | Manhattan and Brooklyn have issued three complaints |
| 19 | against Cablevision. The first two were issued in |
| 20 | April of 2013. Before issuing an complaint, and this |
| 21 | is really important, the region doesn't have a |
| 22 | position. They investigate the unfair labor practice |
| 23 | charges as they are filed, and the board, attorney or |
| 24 | attorneys that investigate that are assigned to |
| 25 | the case investigate the cases. Both sides produce |
| | |

1COMMITTEE ON ZONING AND FRANCHISES1322position statements, witnesses and other evidence to3the region. After the region completes its4investigation, the Regional Director decides how to5handle the case.

The important thing, the really important 6 7 thing is to understand that the complaint is issued only after the region has conducted a thorough 8 investigation. So once the complaint is issued, it 9 becomes the Regional Director's case. 10 The 11 allegations of Federal Labor Law violations that I 12 will describe in the next several minutes are not 13 mere allegations by CWA, but thoroughly investigated 14 complaints issued over the last 18 months by the NLRB 15 Regional Directors in Manhattan and Brooklyn. It is 16 the federal government, not CWA that is charging 17 Cablevision with these violations, the federal 18 government that is in charge to administer the Federal Labor Law regarding Labor Relations such 19 20 1935.

Another very important thing to understand is that once a Regional Director issues a complaint, there is a very high likelihood that the region will prevail on most, if not all, of the allegations contained in the complaint. The win rate

| 1 | COMMITTEE ON ZONING AND FRANCHISES 133 |
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| 2 | before the ALJs and the Board is very high. In 2012, |
| 3 | the Regional Offices won 90.1% of their cases in |
| 4 | whole or in part. If you to their appeals, if the |
| 5 | case is appealed beyond the Board, the win rate for |
| 6 | the agency is even higher. It's almost 95%. So |
| 7 | although Cablevision says that they plan on appealing |
| 8 | up the line, the great likelihood is that they are |
| 9 | going to lose over and over and over again. They are |
| 10 | not appealing because they think they're going to |
| 11 | win. They're appealing to drag things out. |
| 12 | Now let's turn to the multiple |
| 13 | allegations in the three complaints against |
| 14 | Cablevision. In February 2013, a year and ten months |
| 15 | ago, this Committee held a hearing on the many unfair |
| 16 | labor practices that had been committed by |
| 17 | Cablevision up to that point. For some of you that |
| 18 | saw it, the first part of my presentation will be |
| 19 | familiar. Others not. I will try to do this as |
| 20 | quickly as possible, and then discuss the current |
| 21 | situation. |
| 22 | The first complaint issued by the |
| 23 | Manhattan Region concerns events at Cablevision in |
| 24 | the Bronx. The Brooklyn workers had chosen CWA as |
| 25 | their collective bargaining representative on January |
| | |

| 1 | COMMITTEE ON ZONING AND FRANCHISES 134 |
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| 2 | 26, 2012 by a landslide vote of 180 to 86. That vote |
| 3 | has to be respected. In the aftermath of that vote, |
| 4 | interest in unionization spread throughout the |
| 5 | Cablevision footprint. Support for the union was |
| 6 | especially strong in the Bronx. So to stop the Bronx |
| 7 | unionization drive, Cablevision gave huge raises to |
| 8 | every one of the 15,000 plus Cablevision workers in |
| 9 | the company's footprint with the exception of |
| 10 | Brooklyn. The raises ranged from \$2,000 to \$9. |
| 11 | Excuse me from \$2.00 to \$9.00 an hour, an average |
| 12 | 14%. I'm not making this up. This is their |
| 13 | testimony at the trial. |
| 14 | In the Spring of 2013, James Dolan, |
| 15 | Cablevision's CEO, held meetings with the Bronx |
| 16 | workers to pressure them not to unionize. At the |
| 17 | first meeting he told them about the raises he |
| 18 | planned and he promised to improve benefits, and he |
| 19 | asked for their complaints so that he could settle |
| 20 | them. At the second meeting held right before the |
| 21 | vote in the Bronx, Dolan threatened the Bronx workers |
| 22 | that if they voted for the union, he would reduce |
| 23 | their wages and benefits. They would lose |
| 24 | opportunities to advance in the company, and they |
| 25 | would be left behind like the Brooklyn workers. Oh, |
| l | |

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| 2 | one more point about this. All of this is on tape. |
| 3 | It's not like I am not telling you things that I |
| 4 | overheard. This was all on tape. It was all |
| 5 | presented at the Board. So after the barrage of |
| 6 | promises and threats, the Bronx workers not |
| 7 | surprisingly voted against the union. All of this |
| 8 | was illegal, and it was sort of stunning. Other |
| 9 | employers have fought unionization, but years later |
| 10 | they hire other people to commit their ULPs. Only in |
| 11 | the Cablevision cases in my 15 plus years of |
| 12 | experience have I seen a CEO of a company commit his |
| 13 | own unfair labor practices. |
| 14 | In Brooklyn, Cablevision proceeded to |
| 15 | commit a massive number of ULPs. On January 30, |
| 16 | 2013, Cablevision fired 22 workers who sought to |
| 17 | speak to management, any manager under the company's |
| 18 | open door policy. A group of about 60 workers wanted |
| 19 | to convey to management a short message about their |
| 20 | frustrations with the slow pace of bargaining towards |
| 21 | the first contract. After which they had planned to |
| 22 | go to work. Rather than meet them, Cablevision |
| 23 | management kept the group work waiting. After the |
| 24 | group had dwindled down, management directed the |
| 25 | remaining 22 workers into the conference and held |
| I | |

| 1 | COMMITTEE ON ZONING AND FRANCHISES 136 |
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| 2 | them there for 20 minutes while they hired |
| 3 | replacement workers. I mean this is sort of unheard |
| 4 | of and outrageous. It's really disgusting. |
| 5 | Cablevision then told all 22 workers that they were |
| 6 | permanently replaced. Jerome Thompson, who will tell |
| 7 | you about his firing this year, was one of those 22. |
| 8 | After the 22 workers were fired, CWA |
| 9 | organized a massive campaign to get them back, and |
| 10 | thanks to the help of many community religious and |
| 11 | elected leaders including members of the City Council |
| 12 | the 22 workers were brought back to work after |
| 13 | several months although without back pay. |
| 14 | Cablevision's goal was to get rid of the union and |
| 15 | the firing of the 22 workers was meant to scare them |
| 16 | into voting the union out. On the same day, the very |
| 17 | same day that Cablevision fired the 22 workers, it |
| 18 | distributed a memo informing the Brooklyn workers |
| 19 | that it was getting close to the one-year period |
| 20 | under which they could decertify the union, and |
| 21 | giving them the phone number of the NLRB in Brooklyn. |
| 22 | And suggesting to them that if they wanted to |
| 23 | decertify, they could call the region. |
| 24 | The message was clear: Protect |
| 25 | yourselves. Get rid of the union. A Decertification |

| 1 | COMMITTEE ON ZONING AND FRANCHISES 137 |
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| 2 | Petition was filed, as Cablevision has suggested, and |
| 3 | it was dismissed by the Regional Director. Not by |
| 4 | the union, by the Regional Director of NLRB because |
| 5 | of Cablevision's many unfair labor practices. |
| 6 | Cablevision has also unlawfully surveilled workers in |
| 7 | union activity, unlawfully changed their terms and |
| 8 | conditions of employment among other things. |
| 9 | Further, the region's complaint accused Cablevision |
| 10 | of engaging in bad faith surface bargaining. What |
| 11 | that means is that the region accused Cablevision |
| 12 | bargainers of going through the motions of bargaining |
| 13 | with no real intent to reach an agreement. |
| 14 | Cablevision was running out the plan. [sic] Waiting |
| 15 | to get to the point where the workers could decertify |
| 16 | and trying to scare them into it. The Brooklyn |
| 17 | region issued a massive complaint that was |
| 18 | consolidated with the complaint issued by the Bronx |
| 19 | region. That's the first complaint, and those are |
| 20 | the two complaints that were discussed at the last |
| 21 | hearing here. They were tried together before the |
| 22 | Administrative Law Judge in the fall of 2013. |
| 23 | Cablevision had three law firms defending them. The |
| 24 | trial lasted 4-1/2 weeks, and usually on every single |
| 25 | |

1 COMMITTEE ON ZONING AND FRANCHISES 2 day of the trial, they had at least 8 to 10 lawyers in the hearing room. 3

Meanwhile, bargaining, or should I say 4 bad [sic] faith bargaining continued in Brooklyn. 5 After giving all Cablevision workers other than 6 7 Brooklyn raises averaging 14% in 2012, Cablevision finally made an offer-- A wage offer to the Brooklyn 8 workers on September 11, 2013. Cablevision offered 9 then 3-1/2%. 14% versus 3-1/2%. Keep those numbers 10 in mind because we'll get back to them. After the 11 12 briefs were filed and bargaining limped along, 13 Cablevision began a new drive to get rid of the 14 union. And that's the new issues that we're talking 15 about. 16 CHAIRPERSON WEPRIN: If you can just sum 17 up. If you can just try to wrap it up a little bit. 18 I know you have a ways to go. 19 GAY SEMEL: I do have a ways to go. 20 CHAIRPERSON WEPRIN: We want to hear from Mr. Thompson, and other people want to testify. 21 2.2 GAY SEMEL: Okay. I'm going to try to 23 rush through this. So two sweeping complaints and thousands of hours of lawyers' time did nothing to 24 deter them. And in the summer of this-- the middle 25

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| 2 | of this past summer, Cablevision began its new |
| 3 | campaign. And that Cablevision vision did was high- |
| 4 | level managers came to the Brooklyn facilities and |
| 5 | they asked the workers, We're understand that you're |
| 6 | unhappy. We want to know why. And the workers said, |
| 7 | we want parity. We want promotions. We want a |
| 8 | contract. And they said, Well, that's meaningful. |
| 9 | We've got to go talk to the union about it. And then |
| 10 | the fired Jerome Thompson, one of the leaders of the |
| 11 | organizing effort, and one of the 22 formerly fired |
| 12 | workers. That was step two. |
| 13 | Jerome will tell his own story, and I |
| 14 | just want to make two points about this. First, all |
| 15 | of the actions for which Jerome was fired as opposed |
| 16 | to laundry list that they told you about, and that |
| 17 | they gave to the union. All of those things that he |
| 18 | was actually fired for are protected activity, and |
| 19 | it's illegal to fire him for him. Cablevision fired |
| 20 | Jerome for using the word "slavery" and for playing |
| 21 | union songs in non-work areas, and at non-work time. |
| 22 | These were songs that were actually pretty great |
| 23 | songs that Jerome and two of the other Brooklyn |
| 24 | workers wrote and recorded. Playing union music in |
| 25 | non-work areas and at non-work time is protected |

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| 2 | activity. It is illegal to fire a worker for |
| 3 | engaging in protected activity. And firing him for |
| 4 | using the word slavery is simply outrageous. |
| 5 | The other quick point I want to make is |
| 6 | that while Jerome was fired for using the word slave |
| 7 | ship, another worker who had made really outrageous |
| 8 | racial statements about her pro-union workers on |
| 9 | Facebook was given a private slap on the wrist and |
| 10 | was given expanded duties. Nobody on the union side |
| 11 | is asking for that worker to be fired, but we are |
| 12 | making a point that Cablevision treats pro-union and |
| 13 | anti-union workers very differently. |
| 14 | The third and perhaps most shocking step |
| 15 | in Cablevision's renewed anti-union campaign is |
| 16 | something we have already discussed here, which is |
| 17 | the meeting held on September 9th by James Dolan. We |
| 18 | do not think it was an accident that the meeting was |
| 19 | scheduled for Primary Day. Without prior notice, |
| 20 | James Dolan held a mandatory meeting of all Brooklyn |
| 21 | workers at one of the Brooklyn garages. Workers from |
| 22 | the other two facilities were bussed into the meeting |
| 23 | and Council Member Lander is correct. All of the |
| 24 | workers have told me that they have never seen him |
| 25 | there before. Dolan told the workers that he was |

1 COMMITTEE ON ZONING AND FRANCHISES 141 2 confused about what they wanted. He knew that there 3 had been a decertification attempt, and he understood 4 that many signed it.

He also knew they had a petition, and he 5 6 was genuinely confused. So he was going to do 7 something. He was going to have his own vote, and that's what he was going to do the next day. But 8 before the vote, he also told the workers that if 9 they voted for the union, he would work very hard to 10 get a contract, but he was not going to change his 11 12 They would meet with the union even more, but mind. 13 they were not changing their mind. But if they got 14 rid of the union, he would give them all the good 15 things that all the other workers in the Cablevision 16 system were able to get it. He even suggested that 17 he would reimburse the union for expenses if that 18 would convince the union to go away.

19 Step four took place the next day. Dolan 20 hired a private organization called the Honest Ballot 21 Association to conduct the vote. I'm not going to 22 comment on the Honest Ballot Association, but 23 contrary to what Dolan promised, this was not a 24 confidential vote. All of the workers were getting 25 PIN numbers that were tied to their worker numbers so 1 COMMITTEE ON ZONING AND FRANCHISES 2 that any vote could be looked at. Further, the people from the Honest Ballot Association, hovered 3 4 around the workers as they voted. And many people 5 felt that they were being watched when they were 6 voting.

7 Not surprisingly, the union lost to Dolan's sham vote, 129 to 115. Dolan then took out a 8 full-page ads in the New York Times in the Post the 9 10 next day announcing the results. Every aspect of this shame vote was illegal and the NLRB has since 11 12 issued another sweeping complaint detailing the 13 multiple ways in which the process violates Federal 14 Labor Law. The vote was a charade aimed at changing 15 the narrative about what has happened in Brooklyn Cablevision for the last the three years. 16 17 Cablevision wants you and the rest of the political 18 establishment and the general public to believe that the real problem is that workers no longer want the 19 20 union. When, in fact, the real issue is massive and repeated violations of Federal Labor Law by 21 2.2 Cablevision and its CEO James Dolan. We have no idea 23 what the real results were in the Cablevision straw pole, but we are not surprised that some workers 24 voted no. After three years of outrageous illegal 25

| 1 | COMMITTEE ON ZONING AND FRANCHISES 143 |
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| 2 | behavior and billionaire CEO's pledge that it would |
| 3 | never get raise parity as long as they stuck with the |
| 4 | union. It is an amazing testament to the strength |
| 5 | and commitment of the many Brooklyn workers who voted |
| 6 | for the union in the face of Cablevision's many |
| 7 | flagrant violations of the National Labor Relations |
| 8 | Act. |
| 9 | CHAIRPERSON WEPRIN: Okay, just sum it |
| 10 | up. We've got to You're going to have to |
| 11 | summarize the last couple of. |
| 12 | GAY SEMEL: Okay. |
| 13 | CHAIRPERSON WEPRIN: I know you've got a |
| 14 | few more pages there. |
| 15 | GAY SEMEL: Yes, I do. |
| 16 | CHAIRPERSON WEPRIN: And it's going to |
| 17 | take too much time. |
| 18 | GAY SEMEL: Yeah, but I think I should go |
| 19 | to |
| 20 | CHAIRPERSON WEPRIN: Because we'll have |
| 21 | the NLRB decision at least provided by the time we're |
| 22 | done. |
| 23 | GAY SEMEL: But I think I should get as |
| 24 | much time as I think I should get as much time as |
| 25 | |
| I | |

1COMMITTEE ON ZONING AND FRANCHISES1442Mr. Mastro took. And I doubt that you'll have a lot3of questions for us.

4 CHAIRPERSON WEPRIN: Okay, well, his5 testimony was shorter, but thank you.

GAY SEMEL: The only speech contained is 6 7 are the threats and promises made to the Brooklyn workers to convince them that to vote against the 8 union was sham vote. He's knows what he's doing is 9 illegal, because lawyers know it's illegal. In this 10 context it is impossible to have a fair vote, but 11 12 Cablevision is not seeking to follow the law. They are hoping to change the narrative. In response to 13 the Brooklyn region issued a third seeking complaint, 14 15 and the trial is scheduled for January 2015.

16 I just want to make one point to all the 17 Cablevision workers who are here. I understand that Cablevision gave you the day off to attend this 18 hearing, and we welcome you, all of you. 19 But when 20 Brooklyn first voted for CWA almost three years ago, you did so in overwhelming numbers, 180 to 86. 21 When 2.2 you voted for the union, you did so because you had a 23 vision of achieving dignity on the job, respect, and fair treatment. What you go instead is an unending 24 campaign to defeat that vision, to convince you that 25

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| 2 | the only way you can get ahead in Cablevision is to |
| 3 | give up solidarity with your brothers and sisters. |
| 4 | To give up collective action. But as an individual, |
| 5 | you only have the power one against the might of a |
| 6 | powerful company. Remember, they can take away as |
| 7 | easily as they can give. |
| 8 | I do have more to say, and I'll try to |
| 9 | deal with it in answers to your questions, but I do |
| 10 | want to ask one thing, and point out that what we are |
| 11 | asking the Council to do today. We urge you to draft |
| 12 | a resolution, a letter to the New York City |
| 13 | Department of Information Technologies and |
| 14 | Telecommunications, which administers Cablevision's |
| 15 | franchise. Advising them that the Council has |
| 16 | investigated and found significant evidence that |
| 17 | Cablevision is in violation of the Labor Rights of |
| 18 | the Franchise Agreement. We ask you to urge the |
| 19 | Department to commence its own investigation into |
| 20 | whether the franchise is being violated, and how its |
| 21 | Labor Rights provisions should be enforced. Thank |
| 22 | you for your time. |
| 23 | CHAIRPERSON WEPRIN: Thank you. I didn't |
| 24 | mean to cut you off. I just want to keep it moving |
| 25 | as much as possible. |
| I | |

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| 2 | GAY SEMEL: Okay. |
| 3 | CHAIRPERSON WEPRIN: Mr. Thompson. You |
| 4 | ready. |
| 5 | JEROME THOMPSON: Good evening. |
| 6 | CHAIRPERSON WEPRIN: Okay. |
| 7 | JEROME THOMPSON: Good afternoon. |
| 8 | CHAIRPERSON WEPRIN: You said good |
| 9 | evening. I heard you. |
| 10 | JEROME THOMPSON: I would like to thank |
| 11 | you Chairman for convening this important hearing. I |
| 12 | would also like to thank all the Council Members who |
| 13 | are here today for your time. My name is Jerome |
| 14 | Thomson, Jr. I was illegally terminated by |
| 15 | Cablevision for my union activities. My story is not |
| 16 | the run of the mill story of the worker being |
| 17 | punished for standing up for his rights, although |
| 18 | those stories are bad and unacceptable. As you will |
| 19 | see, Cablevision has repeatedly shown contempt for |
| 20 | the rule of law and contempt for its unionized |
| 21 | employees. I have been fired three times by |
| 22 | Cablevision. Three years after a vicious anti-union |
| 23 | campaign, Brooklyn Cablevision workers voted 186 to |
| 24 | 80 to be represented by the Communications Workers of |
| 25 | America. |
| | |

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2 I am proud to say that I was a leader of 3 that effort to become union. Shortly thereafter, Cablevision tried to fire me the first time. 4 The story they gave wasn't true. Dozens of my co-workers 5 demanded that they reverse my discipline, and the 6 7 company was forced to back down, and I did get my job back. Almost two years ago, I was among 22 8 technicians that were permanently replaced, which to 9 us meant we were fired. We didn't have benefits, and 10 we weren't getting a paycheck. Cablevision took this 11 12 action because of our union activity. As this 13 Committee knows, after tremendous pressure from 14 elected officials and community groups, management 15 was forced to rehire all of us. But Cablevision's 16 blatant disregard for the law seems to know no 17 bounds.

18 Three months ago, management began a new campaign to get rid of the union. High-level 19 20 managers came out to Brooklyn for the first time to ask us why we were unhappy. And then to tell us that 21 2.2 it was all the union's fault. At one of those 23 meetings, they brought a branding expert to talk about Cablevision rebranding strategy of the optimum 24 In trying to explain branding, the branding 25 brand.

1 COMMITTEE ON ZONING AND FRANCHISES 148 2 expert showed us an image of a ship. And he told us to think about this ship having crossed the ocean, 3 and seeing another ship. At first the people thought 4 5 the ship was a friendly ship, but then it unfolds a 6 pirate flag, and everyone knows what that means. 7 Things will not end well. And this is what the branding is all about, and this is what the branding 8 expert told us. 9

10 In describing the ship, the branding expert talked about the bad conditions of the ship. 11 12 He said the ship was overcrowded, uncomfortable, 13 tight quarters. And I, and I think many of my co-14 workers immediately thought of a slave ship. At the 15 end of his presentation, he asked if anyone had any 16 questions or comments. So I raised my hand politely, 17 and I explained that there was a third ship on those 18 waters, a slave ship. I said the American economy was built on slavery and that slavery was also the 19 20 greatest stain on the American brand. I pointed out Cablevision's vision optimum brand might similarly be 21 2.2 tarnished by the discriminatory treatment of the 23 Brooklyn workers. I also said that I was concerned about this, as a Cablevision employee. 24

1 COMMITTEE ON ZONING AND FRANCHISES

2 A few days later, I received a letter 3 from the company thanking me for my participation in this discussing. Despite this letter, about two 4 5 weeks after that, management fired me. They gave me a host of reasons including the fact that I had been 6 7 late ten years earlier. But the real reason why I was fired because I talked about slavery, and because 8 I played union music and company barbecues. By the 9 way, the union music that I was playing, it was music 10 that me and some of my co-workers performed to 11 12 document our struggle. The Labor Board has issued a complaint about my termination, and hopefully I'll be 13 getting my job soon. But Cablevision didn't fire me 14 15 just to get rid of me, although clearly that is 16 something that they wanted to do as they've done it 17 three times.

18 No, they fired me because they wanted to send a clear message to my co-workers: Stand up for 19 20 equality. Stand up for fair treatment. Fight for your co-workers. Support the Union. Then you, too, 21 2.2 will get fired. Cablevision fired me as part of 23 their campaign to get rid of the union. In closing, I would like to ask that you demand that Cablevision 24 rehire me, and start bargaining a fair contract. All 25

1 COMMITTEE ON ZONING AND FRANCHISES 150 2 we are asking for is respect, dignity, and a fair contract. This has gone on far too long. 3 Cablevision has done very well in New York City. 4 James Dolan, the CEO of Cablevision is a billionaire. 5 It's not too much to ask him just to obey the law. 6 7 Thank you. 8 CHAIRPERSON WEPRIN: Thank you, Mr. We've got lots of hands in the air. Ms. 9 Thompson. Viegas. 10 11 DIEDRE VIEGAS: Good afternoon, Chairman 12 Weprin and members of this committee. On behalf of our members at Cablevision, and on behalf of our 13 14 bargaining team I would like to thank this committee 15 for taking the time to listen to our story. I would 16 like to say I did buy my own red dress. The company 17 didn't buy it for me. The union didn't buy it for 18 me. CHAIRPERSON WEPRIN: The record will 19 20 note. 21 DIEDRE VIEGAS: My name is Diedre Viegas, [sic] and I'm a technician at Cablevision in 2.2 23 Brooklyn. I'm also an elected representative serving on Local 1109 Bargaining Committee. For three 24 frustrating years, we have faced high paid management 25

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| 2 | attorneys who sit smugly across the table from us. |
| 3 | For three years, I've seen Cablevision's management |
| 4 | do many things, but rarely have I seen anything that |
| 5 | looked like bargaining. It's painfully obvious their |
| 6 | job is run up the clock and say no and not bargain. |
| 7 | And let me be clear reaching an agreement there would |
| 8 | be easy because the union is not asking for a penny |
| 9 | more in wages that other workers at Cablevision. We |
| 10 | are asking to be treated the same as the rest of the |
| 11 | footprint. We are asking for parity. |
| 12 | Every time we ask for simple parity, |
| 13 | management has one answer. No. Let me explain how |
| 14 | we got here. After we on our union election, |
| 15 | Cablevision gave every single technician in their |
| 16 | footprint gigantic raises averaging 14% each. Some |
| 17 | of those people are here today. Westchester, Long |
| 18 | Island, Bronx, Connecticut, New Jersey and the list |
| 19 | goes on. And that's what we mean when we say the |
| 20 | footprint. Those are all the places that they gave |
| 21 | raises to. Tens of thousands of people they gave |
| 22 | raises to except for us in Brooklyn. Most reasonable |
| 23 | people would draw the conclusion that paying Brooklyn |
| 24 | workers less than everyone else was simply a |
| 25 | |

1 COMMITTEE ON ZONING AND FRANCHISES 152 2 punishment for having the audacity to form a union. Of course, that assumption would be right. 3 4 But James Dolan wanted this punishment to be beyond clear to even the casual observer. 5 So 6 three years ago, Mr. Dolan screamed from the rafters 7 that he was punishing us. In fact, when our colleagues in the Bronx tried to join the union, the 8 CEO of the company went to their garage and told them 9 that he was punishing Brooklyn for joining the union 10 and if they went union, too, they would be punished 11 12 as well. And if this wasn't enough, recently Dolan came to our garage, and I've been there 15 years, and 13 I've never seen Dolan before that day. And he 14 15 informed us that he was having a poll to determine 16 whether or not we still wanted to keep our union. In a speech he told us that if we voted for the union, 17 18 the company would not change its mind and would not give us the same raises he gave everyone else in the 19 20 footprint.

But if we voted the union down, he would try to convince the union to walk away. Then give us all the good things. You know, it didn't make a lot of sense to us. The next day, during Dolan's sham vote, the company hired by Cablevision to conduct the

| 1 | COMMITTEE ON ZONING AND FRANCHISES 153 |
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| 2 | vote literally watched over our shoulders as we |
| 3 | voted. Also, each one of us was given a special PIN |
| 4 | number to vote, which was tag to our tech number. |
| 5 | This mean that our votes were not confidential and |
| 6 | how we voted could easily be traced. The original |
| 7 | vote with the union won 180 to 86 was nothing like |
| 8 | this. Then, our vote was confidential. Dolan's vote |
| 9 | felt like we were voting in a totalitarian society |
| 10 | where everyone knows how you vote, and everyone knows |
| 11 | what the outcome is going to be. |
| 12 | Ladies and gentlemen of this committee, |
| 13 | as I wrap this up, I ask you to put the maximum |
| 14 | pressure on Cablevision. This company is breaking |
| 15 | the law. I know this committee, which oversees |
| 16 | Cablevision franchise wants to help. My request is |
| 17 | that you deliberate between various options. Please |
| 18 | choose the most aggressive one. A mere letter to |
| 19 | Dolan won't cut it. This committee oversees the |
| 20 | franchise, which allows Dolan and Cablevision to |
| 21 | operate. I ask that the City put maximum pressure on |
| 22 | Cablevision so that they stop punishing us for |
| 23 | exercising our right to join a union. Dr. King told |
| 24 | us the ark of the moral universe is long, but it |
| 25 | bends towards justice. I ask that this committee |
| | |

1COMMITTEE ON ZONING AND FRANCHISES1542help bend the arc toward the Brooking at Cablevision.3Thank you.

4 CHAIRPERSON WEPRIN: Thank you very much. 5 Thank you all. Let me ask a couple of questions and 6 I know Council Member Lander has a bunch of 7 questions. Let me first ask two questions that I 8 promised to ask. All the red shirted people--Ms. 9 Semel, I don't know if you're the person to answer 10 this--who are they and where do they come from.

11 GAY SEMEL: An overwhelming majority of 12 them come from the Brooklyn unit in Cablevision, and 13 some of the others are people from other locals.

14 CHAIRPERSON WEPRIN: Okay. And some of 15 those shirts truthfully look a little more worn than 16 the blue ones. I've got to say they've been worn. 17 But where are the red shirts from and who paid for 18 them?

19 GAY SEMEL: I have no idea. There are no 20 special shirts for this event. People may have 21 gotten red shirts in the past and they have their own 22 red shirts. But you can see there's no-- These are 23 just red. I've got a red shirt. I bought it myself. 24 So it's sort of there's no special shirt here.

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| CHAIRPERSON WEPRIN: Okay. No problem. |
| Let me move on. Let me ask Mr. Thompson a couple |
| questions on what you said. When you told me You |
| mentioned that when you were let go, they gave you a |
| list of reasons one being a lateness ten years ago. |
| And you talked about the slavery comment and the |
| music. Was that mentioned in the reasons, or is that |
| not included in the reasons? |
| JEROME THOMPSON: That was the defining |
| That was the reason why I was fired because of the |
| slavery comment. |
| CHAIRPERSON WEPRIN: It said that in thee |
| paper? |
| JEROME THOMPSON: In my Termination |
| Report it said I was I wasn't being terminated for |
| being late ten years ago. I was being terminated for |
| the slavery comment that I made at the branding |
| meeting. I was being fired for playing loud music at |
| a couple of barbecues. |
| CHAIRPERSON WEPRIN: Wow. Okay. Also, |
| Mr. Thompson, I know had you ever met Mr. Dolan |
| before, before September 9th, when he came to the |
| shop? |
| |
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1 COMMITTEE ON ZONING AND FRANCHISES 156 2 JEROME THOMPSON: I have never met Mr. 3 Dolan. 4 CHAIRPERSON WEPRIN: Were you at September 9th-- then when he came on September 9th? 5 JEROME THOMPSON: No, I was terminated at 6 7 that point, so I was trying to get my life together. 8 CHAIRPERSON WEPRIN: Okay. So that was already after. I apologize. That's true. Okay. 9 Sorry about that. Okay, Mr. Lander, I know you had 10 some questions. Please, whenever you're ready. 11 12 JEROME THOMPSON: Just a few. So thank 13 you. First, I'll follow up on the shirts. Just a 14 question here. Do either the workers or the union 15 have a Franchise Agreement with the City where worth 16 many millions of dollars that contains a provision 17 that you're obligated not to interfere with your 18 member's or employee's ability to organize and bargain. 19 20 GAY SEMEL: No. CHAIRPERSON WEPRIN: I didn't think so. 21 2.2 So, even if you had paid for the members of the 23 union's red shirts, it's really not what's in question at all. It's not a blue shirt versus red 24 shirt. If Cablevision paid for those blue shirts, 25

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| 2 | then I believe they violated a section of the |
| 3 | Franchise Agreement. So it's just not a tit for tat. |
| 4 | Now, Mr. Mastro said that this case, you know, |
| 5 | assuming the NLRB Well, it will be appealed to a |
| 6 | judge after the NLRB, and I asked him if it was his |
| 7 | plan to appeal. And he tried to make it seem as |
| 8 | though either side would certainly appeal whatever |
| 9 | happened. Do you generally appeal from the NLRB to |
| 10 | court? |
| 11 | GAY SEMEL: Usually, not. I just want to |
| 12 | be very clear about this. This is not an appeal. |
| 13 | He's made it sound like it was a process. In other |
| 14 | words, first there is the decision and then it goes |
| 15 | to the next thing and the next thing. That's not |
| 16 | true. Complaints were issued after very through |
| 17 | investigations. Then they're tried. In my |
| 18 | experience, most times both sides will accept the |
| 19 | ALJ's decision, and that will be the decision. |
| 20 | Appeals are experience. I mean that's something that |
| 21 | somebody in the union usually does. But sometimes |

22 you do appeal. And so there would be an appeal to 23 the board. In my history at 30 years, I have never 24 appealed a case to the Court of Appeals.

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| 2 | COUNCIL MEMBER LANDER: So Mr. Mastro |
| 3 | Oh, go ahead, sir. |
| 4 | JODY CALEMINE: I was just going to say |
| 5 | in addition to being expensive, appeals take a lot of |
| 6 | time, and time is on Dolan and Cablevision's side |
| 7 | when it comes to running out the clock on these |
| 8 | things. |
| 9 | COUNCIL MEMBER LANDER: And I assume at |
| 10 | this point where we are in the contract, that this |
| 11 | bargaining unit is not generating substantial revenue |
| 12 | for the CWA Legal Department to take this case far |
| 13 | into the future. You know, I don't think so. So, |
| 14 | you know, and you pointed out that 90% of the time |
| 15 | the NLRB allegations are upheld. So I just think |
| 16 | it's clear that Mr. Mastro's clarity that this would |
| 17 | be appealed to the NLRB and then to the court is |
| 18 | because he expects to lose, and to appeal. And that |
| 19 | the resources of Cablevision to pay for legal |
| 20 | representation to continue stalling this out while |
| 21 | engaging in bad faith bargaining seems fairly |
| 22 | straightforward from his answer and those statistics |
| 23 | that you just gave. And I did hear that like 90% of |
| 24 | the time you said that the allegations of the NLRB |
| 25 | District Director are upheld. |
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| 2 | GAY SEMEL: Correct. It's even higher |
| 3 | with the Court of Appeals. It's almost 95%. |
| 4 | COUNCIL MEMBER LANDER: Thank you. I |
| 5 | also want to also make sure I understood the raises |
| 6 | that all of the other workers in the footprint |
| 7 | received of 14% came after union organizing drive in |
| 8 | Brooklyn? |
| 9 | GAY SEMEL: Correct. |
| 10 | COUNCIL MEMBER LANDER: So it would seem |
| 11 | to me not only that withholding the Brooklyn workers' |
| 12 | raises is punishment, but that it's a good argument |
| 13 | that it's a good argument that it was the organizing |
| 14 | drive itself that pushed Cablevision to give |
| 15 | substantial raises to the rest of the workers in its |
| 16 | footprint. Which is a great testimony to the impact |
| 17 | of organizing, and of their courage and what happens |
| 18 | when workers stand up. Obviously, it horribly |
| 19 | unfortunate that they are the only ones denied the |
| 20 | fruits of that organizing. But I think it's worth |
| 21 | making clear that there is at least a good case. We |
| 22 | won't have evidence of this, but it's not only an |
| 23 | issue of punishing them for their organizing, but an |
| 24 | issue of their organizing have tremendous impact on |
| 25 | |

1 COMMITTEE ON ZONING AND FRANCHISES 2 the raising the wages of other Cablevision workers. 3 Yes?

4 GAY SEMEL: I would agree with that 5 completely.

6 COUNCIL MEMBER LANDER: And finally, I 7 guess I for the record want to make clear to you, and this especially goes to the two Cablevision workers 8 who like with us today, and all the other ones who 9 were here. You know, first I want to thank you for 10 what you've done over the last couple of years, and 11 12 the courage that it takes to stand up. And then to 13 continue in the face of just real nasty, mean, smallminded union busting tactics. You know, for me 14 15 that's why I'm here and still here deep into this 16 hearing. It's not, you know, for the reasons Mr. 17 Mastro suggested. I think it's actually for the same 18 reasons that the provision itself is in the Franchise Agreement. And the same reason people want to have a 19 20 National Labor Relations Board exist.

Working people don't have a level playing 21 2.2 field when they seek to organize and bargain with 23 their employers. And everyone knows it for all the reasons that we've discussed here. And it takes 24 25 great courage to stand up in the face of that power

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| 2 | that an employer has over you. And then to continue |
| 3 | in the face of being fired, seeing your co-workers |
| 4 | fired, being threatened, being cajoled, being |
| 5 | essentially bribed. And still recognizing that it's |
| 6 | important to stand up for that basic legal right to |
| 7 | organize. That is a kind of courage that this |
| 8 | Council when it has the power wants to honor and |
| 9 | respect. And I just want to say thank you for having |
| 10 | it. Thanks to the workers for being here. |
| 11 | [applause] |
| 12 | CHAIRPERSON WEPRIN: Let's not have |
| 13 | applause, but |
| 14 | COUNCIL MEMBER LANDER: [interposing] I |
| 15 | don't know what will happen really. |
| 16 | CHAIRPERSON WEPRIN:how about the jazz |
| 17 | hands. You know, it's better than that pizza car. |
| 18 | COUNCIL MEMBER LANDER: Well, thank you, |
| 19 | Mr. Chairman. And Mr. Chairman, I do want to say |
| 20 | that you've done an excellent job of chairing a |
| 21 | challenging hearing, and making sure that a range of |
| 22 | voices could be heard. And I know that it's still |
| 23 | going to go on for a long time after this. So I will |
| 24 | wrap up just to say that I'm here because whether or |
| 25 | not the Franchise Agreement and the Council's power |
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| 2 | and relationship to it gives us the ability to put |
| 3 | the pressure on. It's sufficient that you ask. The |
| 4 | courage that you have shown merits this Council |
| 5 | standing up to do whatever it can to stand with you. |
| 6 | And I hope you will maintain that courage, and |
| 7 | continue on in your efforts. Thank you very much. |
| 8 | CHAIRPERSON WEPRIN: Yes, thank you very |
| 9 | much, and Mr. Thompson I agree with that sentiment as |
| 10 | well. Anyone? No one? Okay. Well, we're going to |
| 11 | thank you all. Thank you very much to this panel. |
| 12 | There are a number of other people here to testify. |
| 13 | So, I just want to let you know that. So we're going |
| 14 | to excuse this panel. Thank you very much. |
| 15 | JEROME THOMPSON: Thank you. |
| 16 | CHAIRPERSON WEPRIN: All right, I'm going |
| 17 | to call names. I don't know exactly for or against, |
| 18 | but they say Cablevision so I assume they are in |
| 19 | support of the Cablevision people. But I'm going to |
| 20 | read the names if they're still here. We're going to |
| 21 | call four up at a time, and we're going to limit |
| 22 | people to three minutes a piece because of time. So |
| 23 | if you can sort of summarize your comments that would |
| 24 | be great. Tiffany Oliver. Are you here, Tiffany |
| 25 | still. Elizabeth Parkin, Dominic Montenegro, and |
| | |

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| 2 | Ruben Cruz. How many have I got out of that group? |
| 3 | Ladies, how many? Any of the people that I mentioned |
| 4 | here? Dominic and Ruben are here? |
| 5 | [background discussion] |
| 6 | CHAIRPERSON WEPRIN: Do I have three |
| 7 | only? I can get a fourth if you want. Alicia |
| 8 | Devore. Oh, no, DAMONE. Sorry. I got a new letter. |
| 9 | Is Alicia still here? Okay, come on, Alicia. Thank |
| 10 | you. Come on up here. That last chair. I'm not |
| 11 | going to decide who goes first. You guys are going |
| 12 | to have to do that. |
| 13 | [background conversation] |
| 14 | CHAIRPERSON WEPRIN: Just wait. I'm |
| 15 | sorry. Okay. Sorry about that. Dominic, if you can |
| 16 | just hang on a few minutes, I'll get back to you. |
| 17 | I'll just pull your card. Okay, so you guys can |
| 18 | decide. We're going to limit you to three minutes |
| 19 | each. I'm sorry about that. Whenever you're ready. |
| 20 | RUBEN CRUZ: Hi, my name is Ruben Cruz. |
| 21 | I am an employee for 24 years on the Cablevision. |
| 22 | And one thing I want to share with you guys is I'm |
| 23 | hoping that in spite of all these three years that |
| 24 | we've been through it's been hectic. A lot of people |
| 25 | haven't reached so many agreements. Right now, I'm |
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| 2 | kind of the unpopular guy. That's the way I feel |
| 3 | now. However, we do have a voice, and unfortunately |
| 4 | that voice has been smeared. It's been cast. We've |
| 5 | been in the shadows for a long time. Yes, we are the |
| 6 | guys that said no, don't let it cost you that vote. |
| 7 | [sic] Okay, and there has been a lot of sentiments |
| 8 | changed. Not on my part for the people who voted no, |
| 9 | but for others. And that said a lot. |
| 10 | By hearing their voices, we went also and |
| 11 | decided to get a petition. Just a regular piece of |
| 12 | paper, a real big binder. Get everybody's signature |
| 13 | aboard and see how everybody feels about this union |
| 14 | that came in that was invited not by us but, of |
| 15 | course. We respect they have their personal opinion. |
| 16 | You know, I'm not disrespectful of you guys, you |
| 17 | know, but for us we obviously think we don't need it. |
| 18 | The company has been wonderful to us, by the way. |
| 19 | And so we thought to submit this petition to you |
| 20 | guys, and ever since a long three years nothing has |
| 21 | comet out of it. And haven't you just considered it, |
| 22 | or does it give us the right to us to vote, to give |
| 23 | us a second chance. |
| 24 | We feel that we have a momentum. Yes, |
| 25 | that pole was taken. You know why? Because there |
| | |

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| 2 | was a large percentage of us that signed that and |
| 3 | submitted that petition to the city by our legal |
| 4 | right. Okay, and that vote right now is being |
| 5 | smeared and is not even give the opportunity for us |
| 6 | to do it. All right, there's a lot of political |
| 7 | influences as well. As you've heard. You've seen |
| 8 | the Mayor in padded meetings with the union. All |
| 9 | right, not with us. Did the Mayor reach out to the |
| 10 | guys that say no. I want to meet with you guys. All |
| 11 | right, because we voted for that Mayor also. So we |
| 12 | also have a right. We also have a right to vote. We |
| 13 | also have a right to our opinion, and our opinion was |
| 14 | expressed by that petition, and we want it on |
| 15 | honored. |
| 16 | CHAIRPERSON WEPRIN: Thank you. Go |
| 17 | ahead. |
| 18 | ELIZABETH PARKIN: Hi. |
| 19 | CHAIRPERSON WEPRIN: Hi. |
| 20 | ELIZABETH PARKIN: My name is Elizabeth. |
| 21 | Thank you for letting me say something. I came to |
| 22 | work for Cablevision in the year 2000. I left. I |
| 23 | came back, and I did that without a union. A union |
| 24 | didn't help me get my job back. I came back and I |
| 25 | got it. We didn't have a union at Cablevision, and |
| | |

| 1 | COMMITTEE ON ZONING AND FRANCHISES 166 |
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| 2 | you hear a lot of lies back and forth from both |
| 3 | people's side. When the union got into our company, |
| 4 | there was like a selective few of us, and I was one |
| 5 | of them who called the Labor Board myself. |
| 6 | |
| | Cablevision didn't ask me to do anything. I called |
| 7 | them because I wanted to know what we could do to get |
| 8 | the union out. The company didn't ask me. |
| 9 | Management didn't ask me. |
| 10 | It was a selective few of us who didn't |
| 11 | want the The union came to our job before, and |
| 12 | they were voted out. They came back again. They won |
| 13 | from the vote. Fine. We said what we could do. We |
| 14 | were going on four years now. We were told that |
| 15 | after a year, if we had no contract, we had a right |
| 16 | if we got so many people to sign to do it to |
| 17 | decertify the work. And it was four of us that did |
| 18 | it, and I was one of the four that was done with |
| 19 | doing it. I don't want a union. I don't feel like I |
| 20 | need one, and it doesn't matter who bought my shirt, |
| 21 | whether I bought it myself or whoever gave it to me. |
| 22 | I represent what it says because I said that we |
| 23 | followed all the rules that the Labor Board told us |
| 24 | we needed to follow, and we still Calabrese came |
| 25 | to our He's the CWA man. He came to our warehouse. |
| | |

1COMMITTEE ON ZONING AND FRANCHISES1672He sat down with us, and said, Yeah, we down with you3all.

4 We going to do the vote over. My personal belief is that if CWA is so solid that there 5 6 are so many of us that want a union, then what's 7 wrong with us getting another vote? We complied with everything that NLRB said. Give us that vote. 8 Ιf the union wins we will bow out gracefully and go. 9 Let us have that chance. Mr. Dolan he didn't-- We 10 didn't call him and say, Oh, could you come do a 11 12 My question to him was, Well, do you care vote. 13 about the people who don't want the union. Because 14 as quiet as it's kept, and whether they have a red 15 shirt, a blue shirt there are people that don't want 16 the union. But because they don't want to argue 17 since CWA has come into our facility there's been so 18 much arguing and controversy.

19 It's not like they're trying to work to 20 settle nothing. It's argument and lies going on all 21 the time. So there is so much wars we are kind of 22 hating to come to work. I only come there because I 23 have to. Not because I want to. But I think that I 24 also have a right that if I don't want to be part of 25 a union to say. The company has no bearing on my

| 1 | COMMITTEE ON ZONING AND FRANCHISES 168 |
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| 2 | brain. I was born an only child myself, and I follow |
| 3 | what I believe in, and I don't believe I need a |
| 4 | union, and I don't want one. So it was me who went |
| 5 | through all of the three young ladies that was with |
| 6 | me. The company didn't encourage us to do nothing. |
| 7 | I did it because I wanted to do it. |
| 8 | CHAIRPERSON WEPRIN: Thank you, |
| 9 | Elizabeth. Good timing, too. |
| 10 | SERGEANT-AT-ARMS: Quiet, please. |
| 11 | TIFFANY OLIVER: Good afternoon. My name |
| 12 | is Tiffany Oliver. I'm a Senior Coordinator for the |
| 13 | Brooklyn Construction Department and my shirt says, |
| 14 | "Let Brooklyn Vote" and I'm a Brooklyn Employee. It |
| 15 | was said earlier that the Brooklyn shirt wasn't |
| 16 | Brooklyn employees. And today, we're going to read a |
| 17 | letter that was attached with the petition that was |
| 18 | given to you with the 100 signatures that you have. |
| 19 | Thank you. This was sent to all the City Council |
| 20 | members that are sitting up there today. |
| 21 | There was a time when unions were useful. |
| 22 | There may have been a time that in order to get a |
| 23 | fair wage or fair hours, unionizing was a good way to |
| 24 | go. However, unions have outlived their purpose. |
| 25 | Unions have strayed away from their original purpose. |
| | |

| 1 | COMMITTEE ON ZONING AND FRANCHISES 169 |
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| 2 | Unions no longer care about their members. Nowadays |
| 3 | unions are only out for themselves. Unions only care |
| 4 | about their power and control, which we saw today. |
| 5 | Unions only raise the cost of the services and |
| 6 | products that companies provide, which in turn raises |
| 7 | everyone's cost of living. Unions require businesses |
| 8 | to pay employees based solely on seniority, and not |
| 9 | performance, creating a socialist type of |
| 10 | environment. Unions punish those that are motivated |
| 11 | to work, and reward those that are lazy. When people |
| 12 | are paid based solely on seniority, the quality of |
| 13 | their work will falter every time because there is no |
| 14 | longer an incentive for someone to excel in their |
| 15 | trade. The result is always poor quality in service. |
| 16 | As I saw my City Council because they wasn't here to |
| 17 | listen to me who voted for them. As quality in |
| 18 | products decline, customers go elsewhere. As |
| 19 | customers go elsewhere, the company go out of |
| 20 | business. |
| 21 | I'm an employee of the Brooklyn |
| 22 | Cablevision offices. I represent 93% of those who |
| 23 | wanted a fair vote to decertify CWA 1109. We put in |
| 24 | for the decertification in February 2013, and after |
| 25 | we did that, CWA filed a whole bunch of ULPs after we |
| | |

| 1 | COMMITTEE ON ZONING AND FRANCHISES 170 |
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| 2 | put the decertification in to stop our Decert. And |
| 3 | we put it in again October 2014. And again, after we |
| 4 | put it in, CWA put in a lot of baseless ULPs. Since |
| 5 | then, the union has put forth numerous ridiculous |
| 6 | ULPs against the company so that we don't get our |
| 7 | vote. The union has also put out false advertisement |
| 8 | that all employees want the union. The union has |
| 9 | also attacked me for being a racist employee, and I'm |
| 10 | black because I said the "N" word on Facebook on my |
| 11 | own time after work non-working hours. Facebook is a |
| 12 | public social media format. It has nothing to do |
| 13 | with the job, and whether I was reprimanded or not is |
| 14 | not CWA's or the other employees' business. It's |
| 15 | between me and the company. |
| 16 | CHAIRPERSON WEPRIN: If you could just |
| 17 | wrap up. |
| 18 | TIFFANY OLIVER: All right, no problem. |
| 19 | So you understand that it is our right that we are |
| 20 | all here today in unity so that we can get our |
| 21 | decertification vote. |
| 22 | CHAIRPERSON WEPRIN: Thank you. I just |
| 23 | want to point out before we get to the last panelist, |
| 24 | that I know a lot of people have left the panel. But |
| 25 | you are actually on live television right now. |
| | |

| 1 | COMMITTEE ON ZONING AND FRANCHISES 171 |
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| 2 | TIFFANY OLIVER: Oh. |
| 3 | CHAIRPERSON WEPRIN: Okay, in the corner |
| 4 | I think behind me is the one on you. You can say hi |
| 5 | mom if you want. [laughter] So I know a lot of |
| 6 | people are watching. Believe it or not, there are |
| 7 | people out there who should watch this because I've |
| 8 | seen a lot of comments that have been popping up on |
| 9 | the Internet. So some people are watching. So I |
| 10 | want to just hear the record is established people |
| 11 | are watching. Some are back in their offices right |
| 12 | now watching. So you shouldn't feel lonely over |
| 13 | there |
| 14 | TIFFANY OLIVER: [interposing] Well, |
| 15 | you, this is the thing |
| 16 | CHAIRPERSON WEPRIN:and I don't feel |
| 17 | lonely up here and I'm sitting here all by myself. |
| 18 | TIFFANY OLIVER:the face is more |
| 19 | important than, you know, back offices. |
| 20 | CHAIRPERSON WEPRIN: No, I understand and |
| 21 | it's a long day and some people had to leave, and I |
| 22 | apologize for them. But I know they had other |
| 23 | appointments, but believe me, people are listening to |
| 24 | what you have to say. Yes. |
| 25 | |

1 COMMITTEE ON ZONING AND FRANCHISES

2 ALICIA DAMONE: Okay. Good evening. My 3 name is Alicia DAMONE. I'm a 13-year employee at 4 Cablevision. I will tell anybody from day one, 5 Brooklyn has stood out on a limb for us. Brooklyn 6 was the voice for everyone in the company. Now, I'm 7 here to be the voice for Brooklyn, and when I say that, I'm saying I started to take this shirt off 8 because I saw all the back and forth about the shirt. 9 And I'm like this is nothing about the color of the 10 shirt you're wearing. I'm wearing white underneath 11 12 I bleed for my brothers and sisters in the here. This is a family company. It's not 13 company. slavery. It's not you're going to sit here and we're 14 15 going to go cotton picking.

16 We're not doing this. I'm here because of 17 my brothers and sisters in Brooklyn. When the union 18 came into play, I know a lot of people were hurt behind a lot of things that was going on within the 19 20 company. There were a lot of things that were not being heard. Higher management, and when I say 21 2.2 higher management, I'll say Jim Dolan. He was behind 23 the door being told by people that he hired, I'm sure, everything is going to be okay. I've got 24 25 everything covered. Not knowing that they really

1COMMITTEE ON ZONING AND FRANCHISES1732didn't at that point in time. It was Brooklyn who3came out and said I'm going to have the union come4out. They brought the union out. All of sudden,5voices are heard.

Jim Dolan came to us to find out what was 6 7 going on. He didn't want to hear from his management that he hired. He wanted to hear from the people. 8 He came, he heard, and he went ahead and made 9 changes. I would tell anybody and every last one of 10 you here I don't care red, blue, white, green, 11 12 whatever color shirt you have on. We are here to 13 stand tall along with you guys. I told management from day one we beat the union out of the Bronx and 14 15 I'm going to help my brothers and sisters and 16 Brooklyn beat the union, too. At the end of the day, 17 I have a lot of family in Brooklyn who does not want 18 the union there. I speak to them on a daily basis, and though they're not my blood relatives, but when I 19 20 work with you, you become my relative.

Let me explain one other thing, Councilmen, I am very passionate about what I have to say. I speak passionately. This company is a family-oriented business. Yes, it takes a lot for people to get fired from this company. I've seen it.

| 1 | COMMITTEE ON ZONING AND FRANCHISES 174 |
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| 2 | You are pretty much going to fire yourself. The |
| 3 | company is not out to fire you. They will help a |
| 4 | person more than trying to get rid of you, and I've |
| 5 | seen it. |
| 6 | SERGEANT-AT-ARMS: Quiet please. Quiet. |
| 7 | ALICIA DAMONE: I didn't have to come |
| 8 | here today. I had two young men that I needed to be |
| 9 | home attending to doing schoolwork with. But I came |
| 10 | here because I believe in what's going on. I believe |
| 11 | let these people vote. At the end of the day, if |
| 12 | they want the union, it's going to be, and if they |
| 13 | don't, it won't be. Let them decide, and let them |
| 14 | have a vote. |
| 15 | ELIZABETH PARKIN: That's on our |
| 16 | petition. |
| 17 | CHAIRPERSON WEPRIN: All right, well |
| 18 | thank you, Ms. DAMONE. Let me ask some questions. |
| 19 | Well, first let me just say that I admire your |
| 20 | bravery as well. I do think it does take some |
| 21 | pressure to come here, and you did well, and you guys |
| 22 | look great in those shirts. Let ask you first about |
| 23 | the shirts. So where did you get them? |
| 24 | ALICIA DAMONE: I got them from other |
| 25 | employees. |
| ļ | |

1 COMMITTEE ON ZONING AND FRANCHISES 175 2 CHAIRPERSON WEPRIN: What's that? 3 ALICIA DAMONE: I got them from other They was handing them out yesterday and 4 employees. 5 today. CHAIRPERSON WEPRIN: So yesterday they 6 7 gave them out at work? ALICIA DAMONE: Yes, uh-huh. 8 CHAIRPERSON WEPRIN: Okay. Just in 9 10 reference to the slavery comment, and obviously I 11 wasn't there. I don't understand it, but my 12 impression just listening to what Mr. Thompson said, 13 I don't think he was saying that he was treated like 14 slaves. I think he just had a problem with the 15 metaphor being used--16 ALICIA DAMONE: [interposing] I know. 17 CHAIRPERSON WEPRIN: -- of a boat coming 18 across the sea, and using that as a metaphor, which it elicited other ideas of other boats that have come 19 20 across the sea. That was my impression the way he said it. 21 2.2 ALICIA DAMONE: Yes. 23 CHAIRPERSON WEPRIN: You all voted against the union in this vote. Did any of you vote 24 for the union in the first vote? 25

1 COMMITTEE ON ZONING AND FRANCHISES 176 2 ALICIA DAMONE: No. ELIZABETH PARKIN: No. This is like the 3 second or third time that the unions came to 4 Cablevision. 5 6 CHAIRPERSON WEPRIN: Okay. 7 ELIZABETH PARKIN: The first time we all 8 voted no-9 CHAIRPERSON WEPRIN: [interposing] Right. 10 ELIZABETH PARKIN: -- and kicked them out. Then they came again. 11 12 CHAIRPERSON WEPRIN: But when it was 13 voted yes, you guys were no? 14 ELIZABETH PARKIN: Yeah, we voted yes. 15 CHAIRPERSON WEPRIN: You all voted no? 16 ELIZABETH PARKIN: We went into overdrive 17 with the Labor Board on the phone. 18 CHAIRPERSON WEPRIN: [interposing] Right. ELIZABETH PARKIN: I know I did because I 19 20 wanted to know how, what, why, when or how. So we was told that if a year came. So we waited for the 21 2.2 year. We got our petitions because there are other 23 people, and some of them sit in red. But they don't want to say that they don't want the union because 24 25

1 COMMITTEE ON ZONING AND FRANCHISES 177 2 they don't want the reprisal of people jumping on 3 them. CHAIRPERSON WEPRIN: Okay. Let me call 4 5 on. Is Brad here? Oh, yeah, here you are. You 6 moved on me. 7 SERGEANT-AT-ARMS: Quiet please. CHAIRPERSON WEPRIN: Council Member 8 Lander from Brooklyn. 9 10 COUNCIL MEMBER LANDER: Thank you, and I-11 12 CHAIRPERSON WEPRIN: [interposing] With all the Brooklyn references, I want to get my street 13 right up. I've got a Brooklyn member here. [laughs] 14 15 A kid from Queens, but my Brooklyn street craft. 16 [sic] 17 COUNCIL MEMBER LANDER: Thank you, Mr. 18 Chairman. I also want to say that I respect your courage for coming out, and I appreciate it. And I 19 20 also wanted to stick around and hear you after I stayed for the prior panel. I disagree with some of 21 2.2 the sentiments that you had indicated about the value 23 of unions and whether they create socialist work places or not. But you are clearly entitled to those 24 opinions and entitled to your voted and entitled to 25

| 1 | COMMITTEE ON ZONING AND FRANCHISES 178 |
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| 2 | be listened to in this Council. Ms. Damone, I was |
| 3 | interested in a couple of things that you said |
| 4 | indicating that Brooklyn went out on a limb and that |
| 5 | the union organizing in Brooklyn identified important |
| 6 | issues that were going unaddressed in the company |
| 7 | previously. So I assume that's some mix of wages and |
| 8 | training and working conditions? |
| 9 | ALICIA DAMONE: It was a mixture of |
| 10 | things, and like I said, I'm a firm believer that |
| 11 | upper management had no clue what was going on. And |
| 12 | hence, they've taken care of things, and they have |
| 13 | come down to address our issues. |
| 14 | COUNCIL MEMBER LANDER: After the union |
| 15 | organizing, they went ahead and made changes to |
| 16 | address many of those issues? |
| 17 | ALICIA DAMONE: Yeah, but let me be clear |
| 18 | when you say that because sometimes people's eyes are |
| 19 | closed to certain things, and it takes certain |
| 20 | situations to open them. So absolutely I believe |
| 21 | that it opened up a lot of eyes. But I do want to |
| 22 | make reference to There was a lady up here in the |
| 23 | last panel for CWA. She made reference that Jim |
| 24 | Dolan and threatened people that if you go for the |
| 25 | union, that pretty much you was going to be fired. |
| l | |

1 COMMITTEE ON ZONING AND FRANCHISES 179 2 Like he made threats. That was never the case. Ι was there at that meeting. I spoke to Mr. Dolan 3 directly myself on a couple of occasions, not just 4 once. That man never--5 6 ELIZABETH PARKIN: [interposing] Never. 7 ALICIA DAMONE: --threatened one person not even our Brooklyn brothers and sisters. 8 Questions were asked in the Bronx about our brothers 9 and sisters in Brooklyn. And he said I would love to 10 have them. However, they are already in the union. 11 12 It has to be up to the bargaining based on--13 COUNCIL MEMBER LANDER: [interposing] So this is my question. So he indicated to you that 14 15 workers that chose not to be in the union would get 16 the benefits that you're describing the pay raises? 17 ALICIA DAMONE: No, I never said that. 18 COUNCIL MEMBER LANDER: And workers that 19 were--20 ALICIA DAMONE: [interposing] That's not 21 the words. 2.2 COUNCIL MEMBER LANDER: --in the union 23 would not. He said because there were issues that would be subject to collective bargaining? 24 25

1 COMMITTEE ON ZONING AND FRANCHISES 180 2 ALICIA DAMONE: No, these are not--3 Okay, I'm going to--COUNCIL MEMBER LANDER: [interposing] I'm 4 trying to understand. I'm fine with you. 5 ALICIA DAMONE: That, that, that's fine, 6 7 and I'm going to repeat what I said exactly. He 8 never-- The question was about getting our brothers and sisters out of this union agreement, out of the 9 union agreement. It was made by employees in the 10 Bronx. Jim Dolan could not specifically answer any 11 12 questions, but, of course, at the end of the day, 13 everybody was hoping the company-- it's for 14 everybody to be one -- of one accord. No one wants --15 I'm sorry. 16 COUNCIL MEMBER LANDER: I'm listening. Ι 17 apologize. Please. 18 ALICIA DAMONE: I'm trying to-- [laughs] And he--19 20 COUNCIL MEMBER LANDER: Take your time. 21 ALICIA DAMONE: You have to excuse me 2.2 because when I told you I'm passionate about this, I 23 am. Okay. 24 SERGEANT-AT-ARMS: Quiet, please. Can you be quite, ladies and gentleman. Quiet, please. 25

1 COMMITTEE ON ZONING AND FRANCHISES

| 3 trying to swindle anyone. I've heard many people. 4 I've worked in many different corporations. I know 5 what a swindle is. No one in this organization is 6 trying to swindle. No one is swaying no one any k: 7 of way. Again, the business is based family- 8 oriented. This is family. You want to see your | |
|---|-----|
| 5 what a swindle is. No one in this organization is 6 trying to swindle. No one is swaying no one any k: 7 of way. Again, the business is based family- | |
| 6 trying to swindle. No one is swaying no one any k: 7 of way. Again, the business is based family- | |
| 7 of way. Again, the business is based family- | ind |
| | |
| 8 oriented This is family You want to see your | |
| o orienteed. This is family. Tou want to see your | |
| 9 family living well, right? You want to see your | |
| 10 family doing well. Well, that's all we want, and | |
| 11 that's | |
| 12 COUNCIL MEMBER LANDER: I'm not | |
| 13 questioning your motives at all. It's just it | |
| 14 sounds | |
| 15 ALICIA DAMONE: [interposing] Right, b | ut |
| 16 now and when I say that, I'm speaking even Dolar | n |
| 17 is not here, but I'm going to talk for him as if I | |
| 18 know him personally. That man wants I looked in | n h |
| 19 is eyes. I asked him the questions. | |
| 20 SERGEANT-AT-ARMS: Quiet. | |
| 21 COUNCIL MEMBER LANDER: All I'm saying | is |
| 22 it sounds from what you said, the union organizing | |
| 23 opened management's eyes to make changes, but those | Э |
| 24 changes have been denied solely to the folks who have | ave |
| 25 chosen to continue to stay in the union. | |

1 COMMITTEE ON ZONING AND FRANCHISES 182 2 ALICIA DAMONE: Well, again because I'm 3 not a lawyer--ELIZABETH PARKIN: [interposing] That's 4 something that is in negotiations in Brooklyn. 5 So obviously he can't make offers like that. That would 6 7 be totally illegal, and violate any NLRB law. 8 ALICIA DAMONE: Right, it's a bargaining 9 agreement, correct? 10 COUNCIL MEMBER LANDER: Well, if it's under bargaining he can offer them the same exact 11 12 deal that you had. Anyway, we don't need-- I don't 13 want to reopen this. 14 ELIZABETH PARKIN: [interposing] Yeah, 15 but the meetings that we sat in with Mr. Dolan--16 COUNCIL MEMBER LANDER: He has not 17 offered them anything like what you had. 18 CHAIRPERSON WEPRIN: Hold on one second, ladies. 19 20 ALICIA DAMONE: I don't know what's being offered in those meetings. Unfortunately, I'm not a 21 2.2 part of those meetings. 23 COUNCIL MEMBER LANDER: [interposing] Three percent. To be clear 3% raises. 24 25 ALICIA DAMONE: Excuse me?

1 COMMITTEE ON ZONING AND FRANCHISES 183 2 COUNCIL MEMBER LANDER: Three percent 3 raises. That's what he talked about. 4 ALICIA DAMONE: Three percent? Is that all he's offering on the table? 5 6 COUNCIL MEMBER LANDER: For wages, yes. 7 ALICIA DAMONE: But is that all he's offering on the table because--8 COUNCIL MEMBER LANDER: [interposing] You 9 can do the math. 10 ALICIA DAMONE: -- I mean the company is 11 12 not just wages. It's benefits and everything else that comes along with this. I need to understand 13 more so I can understand where you're coming from 14 15 when you're talking about this. 16 COUNCIL MEMBER LANDER: I'm just trying 17 to understand -- Anyway, so I appreciate that. 18 ALICIA DAMONE: [interposing] Okay. COUNCIL MEMBER LANDER: I think you've 19 20 helped us understand that situation. I just also want to make sure you're come and you're wearing the-21 2.2 - you're advocating the let us vote here today. And 23 I want to make sure you understand we don't-- We are not allowing or denying the vote. Who is it that's 24 allowing or denying the vote? 25

1 COMMITTEE ON ZONING AND FRANCHISES 184 2 ALICIA DAMONE: The NLRB. 3 COUNCIL MEMBER LANDER: The NLRB is denying the hold the decertification election because 4 5 they are alleging substantial unfair labor practices 6 by the company. 7 ALICIA DAMONE: And perhaps hopefully-hopefully they're watching this on live TV as well--8 [background conversation] 9 CHAIRPERSON WEPRIN: One at a time. 10 One 11 at a time. 12 ALICIA DAMONE: -- to understand, too, that 13 they should allow Brooklyn to go ahead and vote. 14 Maybe at the hearing everything that we have to say 15 on live TV they'll understand. Let them vote. 16 COUNCIL MEMBER LANDER: And you 17 understand that the reason why decertification 18 elections are often not allowed by the NLRB in cases of unfair labor practices is out of a desire to make 19 20 sure that companies don't engage in unfair labor practices in order to pressure people out of voting 21 2.2 for unions. And precisely enable corporations to 23 bargain in bad faith and engage in unfair labor practices. And then decertify the union because, of 24 course, no worker signs up for a union to be involved 25

1COMMITTEE ON ZONING AND FRANCHISES1852in interminable bargaining and divisiveness in their3company.4ELIZABETH PARKIN: And we started trying

5 to decertify them when we found out they want it.
6 Not even when-- We haven't even talked with
7 management. Our minds was already made up.

COUNCIL MEMBER LANDER: And I'm not-- and 8 I'm not-- I have no question about your motives. I 9 have some real questions about Cablevision's motive. 10 I don't have any questions about your motives, and 11 12 I'll just included this. This goes to the T-shirts 13 as well. I don't doubt that any of you are wearing them because you believe it and want to wear them. 14 15 But, you know, as I said before--

16 ELIZABETH PARKIN: [interposing] No, I
17 want another vote.

COUNCIL MEMBER LANDER: But, you know, as I said before, it's-- You know, it's a violation of the Franchise Agreement for the company to have paid for them, if they did. That doesn't mean you don't mean it. That doesn't mean it doesn't express your sentiment, but it still is a violation of the Franchise Agreement--

1 COMMITTEE ON ZONING AND FRANCHISES 186 2 ELIZABETH PARKIN: [interposing] It would 3 be if they paid for it, but how do you know who paid for it? 4 COUNCIL MEMBER LANDER: -- for the company 5 to give financial support to a union or association 6 7 of its employees. 8 ELIZABETH PARKIN: [interposing] We 9 don't know who paid for it. 10 ALICIA DAMONE: You're making an accusation or something. 11 12 CHAIRPERSON WEPRIN: [Shushing panel] 13 members] One person. 14 COUNCIL MEMBER LANDER: Can you tell me 15 who did because then I will know it wasn't them? Do 16 you know who did pay for them? 17 ELIZABETH PARKIN: I don't know. 18 COUNCIL MEMBER LANDER: You don't know. So, I'm going to continue to assume it was the 19 Okay. 20 company that paid for them. 21 ALICIA DAMONE: [interposing] Well, you 2.2 can assume. That's called an assumption. 23 COUNCIL MEMBER LANDER: That is an 24 assumption--ALICIA DAMONE: [interposing] Correct. 25

| 1 | COMMITTEE ON ZONING AND FRANCHISES 187 |
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| 2 | COUNCIL MEMBER LANDER:but I'm putting |
| 3 | it right out there. |
| 4 | ALICIA DAMONE: Yes, which is an opinion. |
| 5 | COUNCIL MEMBER LANDER: Okay. Yes it is, |
| 6 | and if you can give me information that helps me |
| 7 | understand otherwise, I would be very glad to have |
| 8 | it. |
| 9 | ALICIA DAMONE: Okay. |
| 10 | COUNCIL MEMBER LANDER: All right. |
| 11 | CHAIRPERSON WEPRIN: Thank you. |
| 12 | COUNCIL MEMBER LANDER: Thank you very |
| 13 | much for coming out today, and thank you, Mr. |
| 14 | Chairman. |
| 15 | CHAIRPERSON WEPRIN: Thank you, Mr. |
| 16 | Lander. Ladies and gentlemen, thank you very much. |
| 17 | Very nicely done. I would like to call I have |
| 18 | three other names here. I don't know if they're all |
| 19 | here, but let's see. Dominic. We'll try again. |
| 20 | Dominic is still here, right? Okay. Margaret Barnes |
| 21 | and John McCaughrean or McKahan? It's one of yours. |
| 22 | It's spelled like your name. Are they all here? |
| 23 | Now, is anyone else here to testify who I have not |
| 24 | called their name who would like to join us up here |
| 25 | now? Speak now or forever hold your peace, as they |
| I | |

| 1 | COMMITTEE ON ZONING AND FRANCHISES 188 |
|----|---|
| 2 | say. Oh, here. Yeah, I guess. If you signed a |
| 3 | paper, that's you. Yeah. Okay, great. Whenever |
| 4 | you're ready. I don't know. You want to do ladies |
| 5 | first or you guys what to do ? Whatever. However |
| 6 | you want to do it. Again, we've put a three-minute |
| 7 | clock on you just to keep moving. You won't even |
| 8 | need that three minutes, huh? Okay. All right, God |
| 9 | bless. Whenever you're ready. Make sure to state |
| 10 | your name when you speak. |
| 11 | MARGARET BARNES: [off mic] Good |
| 12 | evening. My name is Margaret Barnes. |
| 13 | FEMALE SPEAKER: Turn on your microphone. |
| 14 | CHAIRPERSON WEPRIN: Is the mic on? |
| 15 | MALE SPEAKER: No, it's not on. |
| 16 | MARGARET BARNES: Good evening. My name |
| 17 | is Margaret Barnes. I work with Cablevision and I |
| 18 | want to say thank you to the members that decided to |
| 19 | stay, and stay awake. I also want to say thank you |
| 20 | for giving us this last couple of minutes to say what |
| 21 | we have to say. I would like to say that while I |
| 22 | respect the legitimate recent complaint of my co- |
| 23 | workers that were here during the time of our past |
| 24 | management, I don't agree with the issue of the |
| 25 | union. Not because it couldn't help some folks, but |
| | |

1COMMITTEE ON ZONING AND FRANCHISES1892the union is notorious for misconduct. With the3union, I don't have any control of my work life. The4CWA as far as I and others are concerned is5untrustworthy.

They had members come from their office 6 7 to try to entice us to become members. Going as far as offering us steak dinners, rides home. Would like 8 to come to my house and have private discussions. 9 10 These are not acceptable ways to do things. Calabrese was supposedly collecting names and number 11 12 supposedly to present our names to the union, which 13 never got there because he was posturing himself to become the next president. They put him out. 14 The 15 CWA outed him themselves. Now, if you can't trust 16 your own people who work for you, why should I trust 17 They have attempted threats and intimidation. them? 18 I mean all I'm saying is we deserve better.

We don't deserve a councilman who is so openly on the side of CWA. He didn't even bother to hide his behavior, and the majority of them who are no longer sitting here to give us the respect and honor that we gave them. As soon as they finished drilling that lawyer-- Now, maybe he wasn't on the point where you felt he should have been. I don't 1 COMMITTEE ON ZONING AND FRANCHISES 190 2 know. I'm not a lawyer. I can't compete, but I noticed that you didn't give our team the same 3 4 recognition that you gave the union. The union 5 members came up here, and they had a nice little walk 6 through the park, flowers and perfume, and then they 7 left. And they made sure that they sat down quickly, 8 and your people left.

I see that gentleman up there that was 9 snide to the sister that was sitting here. He tried 10 to make her feel bad about the T-shirts again. How 11 12 many times can you all ask a question about T-shirt. Ask me about money. Ask me about time. About me 13 14 about a ticket. Ask me about if I'm being treated 15 better by the management that is there now. Ask if I 16 will continue another three years to wait for the union to drag this situation out. 17 If you care 18 confident in what you got to say, and what you can do for us, let the vote go through, and then if you can. 19 20 Now, in the end, I'm going to be ahead of the game because if the union comes in, I'm going to get 21 2.2 what's due to me. If the union gets put out, I'm 23 going to get what's due to me. 24 CHAIRPERSON WEPRIN: Okay.

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| 2 | MARGARET BARNES: But I need it to be |
| 3 | done as soon as possible. We're tired of this. |
| 4 | CHAIRPERSON WEPRIN: Okay, thank you very |
| 5 | much. Sir. |
| 6 | DOMINIC MONTENEGRO: Good afternoon. My |
| 7 | name is Dominic Montenegro. I'm an employee from |
| 8 | Long Island. I'm a 14-year employee. |
| 9 | CHAIRPERSON WEPRIN: A little closer to |
| 10 | the mic, I guess. |
| 11 | DOMINIC MONTENEGRO: I'm a 14-year |
| 12 | employee. I'm here in favor of the company. I |
| 13 | started with the company as a field technician, and |
| 14 | after about four years in the field unfortunately due |
| 15 | to a back injury that required surgery that put my |
| 16 | career with Cablevision in doubt. After I recovered |
| 17 | and returned to work, it became clear to myself that |
| 18 | I wasn't going to be able to continue in that |
| 19 | position. And I thought my career with Cablevision |
| 20 | would be over. So, I approached management with what |
| 21 | I felt about it, you know, that I couldn't continue. |
| 22 | And I thought that they would give me a pat on the |
| 23 | back and I would walk out the door. |
| 24 | But it was explained to me that they |
| 25 | appreciated the commitment, my dedication, and valued |
| | I |

| 1 | COMMITTEE ON ZONING AND FRANCHISES 192 |
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| 2 | for what I had done for the company over the four |
| 3 | years that I had worked as a technician. And they |
| 4 | wanted to see what they could do. Ultimately, I was |
| 5 | able to transition into the office. And it was at |
| 6 | that point that I really realized how much the |
| 7 | company values their employees, particularly when you |
| 8 | give 100% to them, they're going to do the same back. |
| 9 | And over the years since then, I've seen nothing but |
| 10 | an open door policy to management with any issues or |
| 11 | concerns I've had. And any time I've gone to them, |
| 12 | I've had some sort of tangible results. And that's |
| 13 | management on any level whether it's my immediate |
| 14 | manager or a high-level manager. I've always been |
| 15 | encouraged to take my concerns and points of view to |
| 16 | management. |
| 17 | [Pause] |
| 18 | DOMINIC MONTENEGRO: And, you know, |
| 19 | basically I'm just Again, I'm here just to speak |
| 20 | for the company, and my experience has been |
| 21 | wonderful. I think that I've looked at other |
| 22 | companies over the years, and I've found |
| 23 | Cablevision's compensation benefit package to be as |
| 24 | competitive as any company I've seen out there. And |
| 25 | that's without union representation. So I think |
| | |

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| 2 | Cablevision treats its employees extremely well, and |
| 3 | I'm proud to be a Cablevision employee. And I say |
| 4 | let the Brooklyn techs vote. |
| 5 | CHAIRPERSON WEPRIN: Just one thing. You |
| 6 | live in Long Island, or you work out of Long Island? |
| 7 | What's your position? |
| 8 | DOMINIC MONTENEGRO: I work in the, |
| 9 | what's call the RCC. It's the Regional Control |
| 10 | Center. Basically, my department supports all field |
| 11 | service operations particularly in Suffolk County |
| 12 | where I work out of. |
| 13 | CHAIRPERSON WEPRIN: Okay. |
| 14 | DOMINIC MONTENEGRO: Thank you. |
| 15 | CHAIRPERSON WEPRIN: Is it It's |
| 16 | McCaughrean? |
| 17 | JOHN MCCAUGHREAN: McCaughrean. |
| 18 | CHAIRPERSON WEPRIN: Okay. This is Anne |
| 19 | McCaughey. You know, so it's like very similar. |
| 20 | JOHN MCCAUGHREAN: Well, it's a pleasure |
| 21 | to meet you and thank you for giving me your time. I |
| 22 | just want to start off by saying I am a Cablevision |
| 23 | employee. I have been an employee for over two years |
| 24 | now. So I am fairly new, and I did come in actually |
| 25 | after this has begun with our brothers and sisters in |
| I | |

| 1 | COMMITTEE ON ZONING AND FRANCHISES 194 |
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| 2 | Brooklyn. I transition to Cablevision from the |
| 3 | military, which I still am currently a member of the |
| 4 | Reserves, which is quite a bit of a hardship to find |
| 5 | a company that is willing to train you and invest |
| 6 | time into somebody who also has other obligations, |
| 7 | and at any point in time you may leave. Now, |
| 8 | understandably, it is protected by the law, but you |
| 9 | do get a certain sense, and I have in the past |
| 10 | received certain senses of frowning upon it. |
| 11 | I never once received any kind of disdain |
| 12 | for any kind of obligations I have had on the other |
| 13 | side dealing with the military. For one, for |
| 14 | Cablevision they have treated me well. Their benefits |
| 15 | packages, as most employees do say, is better. For |
| 16 | one, I do not get charged as much as I would for |
| 17 | Tricare. Tricare is out government's healthcare |
| 18 | benefit. I pay around \$300 less by using Cablevision |
| 19 | healthcare plan than I would for one offered to |
| 20 | service members and veterans. Which to me honestly |
| 21 | screams that it is a family organization. That they |
| 22 | are dedicated to its employees, our families, and a |
| 23 | better relationship. Throughout my time at |
| 24 | Cablevision, I've had certain problems, family |
| 25 | |
| | |

1 COMMITTEE ON ZONING AND FRANCHISES 2 problems, family issues while I'm actually on the 3 job.

I work in field service. So it's a 4 little hard sometimes when you find out that your 5 older mother falls downstairs and well, she needs 6 7 somebody to get to her before the ambulance comes. And you're actually in someone's house. But my 8 management staff they have always been there to 9 reroute other people to help you, and to cover you, 10 to console you. To be there for you in every step of 11 12 the way. I have had plenty of opportunities to 13 train, to encourage myself, to be better at what I 14 do. And from that, I mean they're encouraging us to 15 seek further education. They provide a lot of 16 educational benefits for us whether it be tuition 17 assistance programs for us to further our careers. 18 Honestly, something like that really screams as a family organization. 19

20 Now, I know we're in here for union versus non-union. I know this is not the Council's 21 2.2 decision-making, but it does go towards the 23 franchising rights. And the fact that it really doesn't seem like the company is violating any kind 24 of franchise rights. T-shirts, yes, yes, yes. 25 We've

| 1 | COMMITTEE ON ZONING AND FRANCHISES 196 |
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| 2 | all heard about it. It was not given down from |
| 3 | management. We probably decided to do it on |
| 4 | ourselves because we do take our company's interest |
| 5 | in mind. Because they are a family organization. |
| 6 | And what I would do for my brothers and sisters, we |
| 7 | would do for each other. That's my personal opinion |
| 8 | on it, and that is really what I have to say. Thank |
| 9 | you for your time, and thanks for hearing us out. |
| 10 | CHAIRPERSON WEPRIN: Thank you. I mean |
| 11 | it is not our decision to make whether this is a |
| 12 | violation here. Obviously, the NLRB will make that |
| 13 | determination. Hopefully, soon, and hopefully at one |
| 14 | point we'll be able to proceed with trying to settle |
| 15 | things down. And move ahead for all the workers |
| 16 | either union or non-union. Whatever it happens. |
| 17 | I want to thank all of you for coming. |
| 18 | I'm just curious. Has Jim Dolan visited your office |
| 19 | in Suffolk County? |
| 20 | JOHN MCCAUGHREAN: Yes. |
| 21 | CHAIRPERSON WEPRIN: He's been out there? |
| 22 | JOHN MCCAUGHREAN: Yes, he's come out |
| 23 | there. |
| 24 | CHAIRPERSON WEPRIN: Okay. Well, nice to |
| 25 | know. Okay. I have no other questions for you. I |
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| 1 | COMMITTEE ON ZONING AND FRANCHISES 197 |
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| 2 | appreciate your testimony. I know we did ask a lot |
| 3 | of questions. We had a lot of You know, the |
| 4 | reason this hearing is being held is to try to get |
| 5 | the facts straight on what happens in Brooklyn, and |
| 6 | what is happening with the union and the management. |
| 7 | So that's why most of the questions were asked of the |
| 8 | first speaker, who is the lawyer for Cablevision, and |
| 9 | who had the facts. You know, then the union stated |
| 10 | their facts, and Mr. Thompson stated his story. So |
| 11 | we got to hear that, but those weren't as much in |
| 12 | dispute as the idea of how this came about. |
| 13 | So I do appreciate everyone for coming |
| 14 | down, for your very good behavior. I've got to say |
| 15 | everyone really did come through. I was a little |
| 16 | concerned at the beginning this morning that the reds |
| 17 | and the blues would go to war. But no, everyone |
| 18 | behaved themselves. I thank you all for coming. I |
| 19 | really do appreciate you taking the time, and being |
| 20 | so patient. So with that mind in mind and there is |
| 21 | nobody else here to testify, we are going to close |
| 22 | this hearing. I thank everyone for participating, |
| 23 | and with that in mind, the Zoning and Franchises |
| 24 | Subcommittee is now adjourned. Thank you. [gavel] |
| 25 | |

CERTIFICATE

World Wide Dictation certifies that the foregoing transcript is a true and accurate record of the proceedings. We further certify that there is no relation to any of the parties to this action by blood or marriage, and that there is interest in the outcome of this matter.



Date December 5, 2014