CITY COUNCIL CITY OF NEW YORK

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TRANSCRIPT OF THE MINUTES

of the

COMMITTEE ON HIGHER EDUCATION

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March 8, 2011 Start: 2:17 pm Recess: 4:48 pm

HELD AT:

250 Broadway Committee Room, 14th Floor

BEFORE:

YDANIS RODRIGUEZ Chairperson

COUNCIL MEMBERS:

Fernando Cabrera Letitia James Deborah Rose Larry B. Seabrook Charles Barron James Vacca

A P P E A R A N C E S (CONTINUED) Julia Wrigley Associate University Provost CUNY Anthony Rini Executive Director, Academic Financial Affairs and Planning CUNY Dr. Ramona Hernandez Director Dominican Studies Institute Edwin Melendez Director of Center for Puerto Rican Studies Hunter College and CUNY Anthony Tamburri Dean John D. Calandra Italian-American Institute Patricia Krueger Dominican Studies Institute CUNY Joyce Moy Executive Director of the Asian-American and Asian Research Institute CUNY Kyung Ji Rhee Juvenile Justice Director Center for New Leadership Ricardo Gabriel CUNY Graduate Center Esmeralda Simmons Executive Director, Center of Law and Social Justice Medgar Evers College and CUNY

A P P E A R A N C E S (CONTINUED)

Dr. Brenda Greene Executive Director Center for Black Literature

T. Rasul Murray

Joseph Coello Board Member DuBois Bunche Center, Medgar Evers

Gloria Dulan-Wilson

Henry Williams

1	COMMITTEE ON HIGHER EDUCATION 4
2	SERGEANT-AT-ARMS: Quiet, please.
3	CHAIRPERSON RODRIGUEZ: Good
4	afternoon everyone and welcome to this hearing of
5	the Committee on Higher Education. My name is
6	Ydanis Rodriguez, and I chair the Committee on
7	Higher Education.
8	Before we begin I would like to
9	introduce my colleague in government Council
10	Member Cabrera, Council Member James, Council
11	Member Rose.
12	We are here today to hear testimony
13	about the academic impact of the City University
14	of New York's instituting centers on ethnic
15	studies. New York City has a diverse population
16	when it comes to ethnicity. This population
17	includes African, African-American, Latino,
18	Caribbean, Asian, Jewish, Irish, Greek, Italian,
19	Middle Eastern, and other cultures. The City
20	University of New York, known as CUNY, is the
21	largest city university in the country and is made
22	of 25 colleges, senior, and community colleges.
23	CUNY's diverse student population reflects the
24	city diversity.
25	CUNY has more than 100 research

1	COMMITTEE ON HIGHER EDUCATION 5
2	centers, institutes, and consortia located at CUNY
3	senior colleges, graduate, and professional
4	schools. This institution is engaged in research,
5	offer academic resources, and present a wide [off
6	mic] event amongst CUNY research centers,
7	institutes, and consortium. There are over 20
8	culturally-based centers in the institute that
9	focus on African, African-American, Latino,
10	Caribbean, Asian, Jewish, Greek, Italian, Middle
11	Eastern, and other cultures.
12	The importance of this work cannot
13	be overstated. As New York City continues to
14	increase its diversity with growing immigrants
15	community. Through these many demographic shifts,
16	the centers have chronicled the social and
17	political issues affecting these groups, and their
18	research has been published widely, providing
19	insights for our society. When we say that we
20	wish to examine the academic impact of these
21	centers, we are looking, not only to the
22	production on a scholarly research, but also at
23	the impact the centers have on the student body
24	and our communities.
25	A number programs, some of whom are

1	COMMITTEE ON HIGHER EDUCATION 6
2	represented here today, use these theoretical work
3	done by the centers and put it into practice on
4	the ground with the students every day. These
5	efforts and crucial to the developments of a
6	supporter and collaborate academic environment.
7	We will hear testimony from CUNY
8	administrators and faculty, directors of centers
9	and institutes, as well as the students who use
10	these centers. At their core, our university are
11	where our collective knowledge is stored, and as
12	this hearing will make clear, this center and
13	institute preserve the knowledge of the many
14	diverse groups that together make New York City so
15	dynamic.
16	So now we will start calling our
17	first panel, which is composed by Julia Wrigley
18	from CUNY, Anthony Rini, Ramona HernandezDr.
19	Ramona HernandezI'm sorry for not mentioning the
20	title of the othersand Anthony Tamburri, and
21	Edwin Melendez.
22	[Long pause]
23	JULIA WRIGLEY:and members of the
24	Higher Education Committee. Thank you for the
25	opportunity to speak with you today about centers

1	COMMITTEE ON HIGHER EDUCATION 7
2	and institutes at the City University of New York,
3	CUNY, and for the specific invitation to address
4	the academic impact of CUNY's centers and
5	institutes on ethnic studies.
б	After my testimony, and that of
7	University Executive Director of Academic
8	Financial Affairs and Planning Anthony Rini, you
9	will hear from three directors who will be able to
10	speak directly to your chief concern: Dr. Ramona
11	Hernandez, Director of CUNY's Dominican Studies
12	Institute; Dr. Edwin Melendez, Director of CUNY's
13	Center for Puerto Rican Studies; and Dr. Anthony
14	Julian Tamburri, Dean of CUNY's John D. Calandra
15	Institute for Italian-American Studies.
16	First, however, I would like to
17	provide some background about the role of centers
18	and institutes at CUNY. Executive Director Rini
19	will then explain how our centers and institutes
20	are organized, structured, and maintained.
21	At CUNY, as in most institutions of
22	higher education, the traditional locus for
23	instruction and research is the academic
24	department. Adult and continuing education
25	programs deliver additional instruction. At the

1	COMMITTEE ON HIGHER EDUCATION 8
2	same time, the university benefits greatly from
3	the activities of centers and institutes, which
4	play an important role in the university's
5	endeavors. Centers and institutes are essential
6	vehicles for the interdisciplinary research and
7	thematic research that unites sub-disciplines
8	within an academic field. They may offer non-
9	credit instruction more narrowly focused or of
10	shorter duration than the customary curriculum.
11	They may further provide non-instructional
12	services to the outside community based on their
13	area of academic expertise. They supplement and
14	complement departmental activities. They do not
15	offer regular courses, confer degrees, appoint
16	faculty members, or confer tenure.
17	It may also be helpful to
18	understand that at CUNY a center is an organized
19	unit of a single CUNY college whose mission is to
20	sponsor, coordinate, and promote research,
21	training, instruction, or service. For its part,
22	an institute is an organized unit staffed,
23	supported, and governed by several colleges of the
24	university, under the leadership of a primary
25	campus. There are currently, as we heard, more

1	COMMITTEE ON HIGHER EDUCATION 9
2	than 100 centers and institutes at CUNY.
3	Executive Director Rini will now
4	address the administrative structure and policies
5	of our centers and institutes.
6	ANTHONY RINI: Good afternoon,
7	Chairperson Rodriguez and members of the Higher
8	Education Committee. Thank you for the
9	opportunity to testify here today.
10	Although new centers and institutes
11	at CUNY must be approved by the local governance
12	structure of the campus or campuses where they are
13	housed, all centers and institutes are governed by
14	the policies of the university Board of Trustees.
15	Campus-level examination approval includes a
16	review of the academic merit of the center or
17	institute, whether the entity satisfies an unmet
18	need on the campus or in the local community,
19	start-up costs, and the feasibility of leveraging
20	external private and public support.
21	Upon receiving campus approval, all
22	requests for new centers and institutes are
23	reviewed by the CUNY Central Office of Academic
24	Affairs. This review includes an examination of
25	the academic merit of the entity, potential

1	COMMITTEE ON HIGHER EDUCATION 10
2	duplication of similar entities within CUNY, as
3	well as a fiscal plan
4	CHAIRPERSON RODRIGUEZ:
5	[Interposing] I'm sorry, can we have the
6	testimony?
7	ANTHONY RINI: It's included with
8	[Off mic]
9	JULIA WRIGLEY: It's in one
10	document.
11	ANTHONY RINI: Okay.
12	[Crosstalk]
13	CHAIRPERSON RODRIGUEZ: Thank you.
14	ANTHONY RINI: That's okay. And
15	fiscal planning indicating the need for matching
16	funds and a timetable for attaining all funding
17	goals. Upon receiving this approval, new centers
18	and institutes are added to the CUNY Board of
19	Trustees' agenda for ratification.
20	Every five years, as stipulated in
21	the CUNY Board of Trustees' policies, the Office
22	of Academic Affairs requires that all campuses
23	review centers and institutes and present an
24	inventory to the board for approval. This process
25	allows for an additional academic and financial

1	COMMITTEE ON HIGHER EDUCATION 11
2	review of centers and institute activities and
3	allows CUNY to close dormant groups.
4	The governing documents clearly
5	stipulate that these units are expected to operate
6	with substantial external support to advance the
7	mission of the university beyond what is possible
8	to accomplish through the basic institutional
9	budget. Historically, tax levy support from the
10	university has been provided from the organized
11	research funds, which in recent years, has proven
12	to be limited, if not nonexistent.
13	As Associate Provost Wrigley
14	explained, centers and institutes are based on a
15	single campus. As such, they normally receive
16	start-up funding from their home campus, which may
17	include office space, communications
18	infrastructure, and a percentage of faculty and/or
19	staff salaries to support center activities.
20	Institutes, with their multi-campus orientation,
21	may receive university support stemming from city
22	and state allocations. In these cases, support is
23	normally limited in duration and extent.
24	CUNY's centers and institutes have
25	proven very successful in generating substantial

1	COMMITTEE ON HIGHER EDUCATION 12
2	funding from federal, state, and city agencies, as
3	well as from private foundations and donors. This
4	funding has been essential to supplementing and
5	complementing CUNY's academic mission and
6	attracting new faculty and students to the
7	university.
8	CUNY's Dominican Studies Institute
9	provides one example of a CUNY institute with a
10	significant academic impact in the area of ethnic
11	studies. Its director, Dr. Ramona Hernandez, will
12	explain.
13	DR. RAMONA HERNANDEZ: Thank you.
14	Before I begin, let me thank the Honorable Council
15	Members for their willingness to listen to my
16	comments about the Dominican Studies Institute. I
17	also want to thank Vice Chancellor Hershenson for
18	selecting me as one of the members of this
19	important panel to provide testimony about the
20	importance of institutes dedicated to the
21	production of research and, in the process,
22	enhance the scholarly productivity and the
23	academic status of the entire university.
24	The CUNY Dominican Studies
25	Institute is unique in every sense. It is the

1	COMMITTEE ON HIGHER EDUCATION 13
2	only institute of research in the world dedicated
3	to study and produce knowledge about Dominicans
4	who live in the United States; we have the only
5	library in which one can surely find all that has
6	been written and published about this group; and
7	of course, we also have the only archives in
8	Dominican Studies that preserve the documents
9	recording the contributions of the Dominican
10	people to society, particularly New York City,
11	where they have been the largest immigrant group
12	for the past few decades and where they have
13	revived decaying neighborhoods with their hard
14	work and their dreams of securing a better life
15	for themselves and their children.
16	Let me briefly speak to you about
17	our unique library. We have close to 4,000
18	bibliographical resources and 70% of them have
19	been donated by individuals and organizations.
20	The rest, 30%, has been acquired with funding
21	provided by the City University of New York. We
22	seek donations aggressively. Every time someone
23	finishes a Ph.D. dissertation, we write to the
24	person and we ask to donate his or her
25	dissertation. Because of this action alone, we

1	COMMITTEE ON HIGHER EDUCATION 14
2	house the largest collection of Ph.D.
3	dissertations granted by U.S. institutions going
4	as far back as 1939, the first doctoral
5	dissertation about Dominicans. No other library
6	possesses this unique collection.
7	You may ask, and how many students
8	does the Dominican Library actually serve? Last
9	year the Dominican Library served a little over
10	1,500 patrons, and close to 60% of them were
11	students from CUNY, the rest was composed of
12	students from other colleges and universities from
13	New York City, from other places in the United
14	States, and from around the world, including
15	Japan, and Germany. Of course, much of the
16	service provided to the international community is
17	done via the internet and the phone with our
18	librarian, Professor Sarah Aponte, who is the only
19	librarian, specialized in Dominican Studies in the
20	U.S.
21	It should be taken into account
22	when considering the numbers of patrons served
23	last year. One thing, the library was closed for
24	three years because, as you know, we were
25	rebuilding and constructing a new library and what

1	COMMITTEE ON HIGHER EDUCATION 15
2	we think is that the more people know that we have
3	opened, the more visitors we are going to have in
4	the years to come.
5	Let me now speak briefly about the
6	Dominican Archives. The Dominican Archives began
7	officially in 2004 with two collections of
8	documents donated by two of the oldest community
9	activists: Dofia Normandia Maldonado and Don Juan
10	Paulino. Dofia Maldonado has been involved in the
11	founding of a number of organizations dedicated to
12	celebrate and preserve Dominican cultural legacy
13	in our city. Don Paulino helped secure the only
14	statue of Juan Pablo Duarte, founding father of
15	the Dominican Republic. He passed away in 2008
16	but he left us knowing that the papers documenting
17	the work he had done on behalf of the Dominican
18	people and American society are well preserved in
19	the Dominican Archives and are available so that
20	no one forgets how the Dominican community laid
21	down roots in New York City.
22	Today we have accessioned over 150
23	collections and have processed almost 60% of them.
24	Processing one collection often takes months and
25	hundreds of hours of work. The funding allocated

1	COMMITTEE ON HIGHER EDUCATION 16
2	to CUNY DSI by the New York City Council ensures
3	continuation of this very important work. And
4	this work must be done, because what is left of a
5	people that has no memory of itself?
6	What do the archives do besides
7	preserving the legacy of the Dominican people? It
8	serves researchers who are interested in
9	documenting the life of Latinos of which
10	Dominicans are an essential constituency in the
11	U.S.
12	Let me speak briefly now about our
13	undergraduate and graduate student research
14	program. CUNY DSI continues to attract young
15	doctoral students who are interested in writing
16	dissertations in Dominican Studies. We award
17	fellowships for a year to qualified doctoral
18	candidates research also intersects with CUNY
19	DSI's research agenda. The fellowship is
20	competitive and provides an annual stipend of
21	\$20,000 and the opportunity to use all the
22	bibliographical and archival materials currently
23	held at the institute's Dominican Archives and
24	library. It is important to stress that these are
25	the only fellowships in the United States that

1	COMMITTEE ON HIGHER EDUCATION 17
2	support students conducting research specifically
3	about the U.S. Dominican population.
4	Last year, we had four doctoral
5	students and I just wanted you to know, 50% of
6	them came from the CUNY's Graduate Center and the
7	other 50% came from universities from Rutgers and
8	Fordham University.
9	Our CUNY DSI also accepts and
10	supports students from the different higher
11	education institutions that come to us asking for
12	research internships and these function as a
13	precious opportunity for the students, sometimes
14	for the first time of their lives, to familiarize
15	themselves with the field of Dominican Latino
16	studies by exposing them to our daily work and to
17	an entire staff whose only mission is to think,
18	discuss, produce, and disseminate academic
19	knowledge about a people. These students come to
20	CUNY DSI funded by their own institutions. Last
21	year alone, we hosted students that hailed from
22	states as far away from Texas, and countries as
23	distant as Germany.
24	Our students are assigned to work
25	in one of the three areas of CUNY DSI according to

1	COMMITTEE ON HIGHER EDUCATION 18
2	their undergrad field of studies or major. For
3	many of these students, the opportunity to work at
4	CUNY DSI becomes more than a way to supplement
5	their incomes, it becomes a place where they do
6	homework, find support and encouragement, and
7	expand their social and professional network.
8	Similarly, we work very closely
9	with the public school system by offering teacher
10	training programs to enhance and develop
11	curriculum incorporating Dominican Studies and by
12	organizing workshops for young students in the
13	same field. These programs are provided in the
14	library and facilitated by CUNY DSI librarian
15	Sarah Aponte, the archivist, Idilio Gracia Pena,
16	and the post Doctoral Fellow, Dr. Patricia
17	Krueger, who is specialized in education and
18	teaches in the Education Department of the City
19	College of New York, the home of the Dominican
20	Studies Institute.
21	I'm going to begin to cut so that
22	you don't [off mic] my attention. Let me touch
23	briefly on the research undertaken by CUNY DSI.
24	Currently, there are six research projects
25	sponsored by CUNY DSI. Please allow me to remind

1	COMMITTEE ON HIGHER EDUCATION 19
2	you that we undertake pioneering research, areas
3	of studies and topics that have received little,
4	if any, attention in the scholarly community. I
5	will not abuse your kindness today and give you a
б	list of research projects currently sponsored by
7	CUNY DSI. Allow me please just to mention the
8	last three research projects in 2010.
9	"The discovery of Juan Rodriguez as
10	Dominican." Tracing some widely forgotten
11	scholarship, CUNY DSI found archival records that
12	show that Juan Rodriguez, a mulatto who settled
13	along the Hudson River in 1613 and who became
14	known as the first immigrant to settle in what is
15	called New York City today, is of Dominican
16	origins. Public recognition of that research
17	which is still ongoing as we speakcame when the
18	prestigious New York Historical Society asked our
19	Assistant Director, Anthony Stevens, a historian
20	trained in 16th century colonial history and
21	leading the research in the Juan Rodriguez
22	project, to join the New York Historical Society's
23	historical research team. The first exhibit about
24	Latinos in New York, as you know, was currently
25	recently showcased at El Museo and it began with

1	COMMITTEE ON HIGHER EDUCATION 20
2	the story of Juan Rodriguez now as told by the
3	CUNY DSI. The award winning historian of New York
4	City, Dr. Mike Wallace, also noted CUNY DSI
5	research in his new book about Latinos in this
б	great city.
7	And I'm going to cut and just
8	mention a second research. This is one of the
9	most exciting and rewarding ongoing research of a
10	CUNY DSI is called "The Forgotten People:
11	Dominicans who Came Through Ellis Island." I am
12	the lead researcher in my group, five students in
13	total, it's made up of undergraduates majoring in
14	sociology, history, and anthropology. No one knew
15	Dominicans came through Ellis Islandthat port of
16	entry to New York City that has filled American
17	imagination with countless stories of courage and
18	hope. Over 5,000 Dominicans came through Ellis
19	Island between 1892 and 1924. We have spent two
20	years on this research. First searching, then
21	creating the database with the 5,000 names, and
22	then analyzing the document completed by
23	Dominicans at the time of arrival. We now know
24	where these Ellis Island Dominicans went to live;
25	we know their demographic profilewhether they

1	COMMITTEE ON HIGHER EDUCATION 21
2	were men, women, their ages, what kind of jobs
3	they had, whether they were single or married, who
4	they married once they settle hereand most
5	importantly, we also know how many of them came
6	with the intention of settling permanently in New
7	York City because they declared their intention to
8	become U.S. citizens.
9	These five students are employed by
10	your generosity by resources provided to CUNY DSI
11	by the New York City Council. Their participation
12	in this research means the world to them and to us
13	because it allows them to learn how to conduct
14	high quality, sophisticated research, and
15	manipulate primary data, and become authors in
16	recounting the story of a people for the very
17	first time. It also means that CUNY DSI gets the
18	most committed, passionate, and inquisitive minds
19	out there of young students who still believe that
20	what they say can actually change the world for
21	the better. And of course, their participation in
22	this research means they get jobs: four of the
23	five students depend on this job to pay for food,
24	transportation, and other necessities.
25	These are young women and men who

1	COMMITTEE ON HIGHER EDUCATION 22
2	represent the future researchers, the future
3	professors, the future of the Dominican people who
4	relied on them to tell their version of their
5	story.
6	Thank you.
7	CHAIRPERSON RODRIGUEZ: Thank you.
8	EDWIN MELENDEZ: Before I start,
9	let me ask you, do you have a copy of the
10	memorandum that I wrote?
11	[Off mic]
12	EDWIN MELENDEZ: Okay.
13	[Off mic]
14	EDWIN MELENDEZ: And this is for
15	you [off mic].
16	[Long pause]
17	EDWIN MELENDEZ: Chairperson
18	Rodriguez, Councilors, [Foreign language] my name
19	is Edwin Melendez, I'm the Director of the Center
20	for Puerto Rican Studies and it is my great
21	pleasure to represent CUNY and Hunter College here
22	at the hearings.
23	What I did was we received a few
24	questions that are of your concern and I just
25	organized my remarks based on those questions, so

1	COMMITTEE ON HIGHER EDUCATION 23
2	rather than have a general presentation, I'd
3	rather move through the memo that you have in
4	front of you as expeditiously as I possibly can.
5	In regard to the number of students
6	that we serve, we organized our services to
7	faculty and students and the community in various
8	categories and I'm going to briefly comment on
9	each of them.
10	The first one of course is the
11	intellectual development of the students, and for
12	that we have faculty affiliated with the Center
13	for Puerto Rican Studies that teach several
14	courses. This faculty are affiliated or in
15	collaboration with various departments throughout
16	the university. The courses are listed through
17	the department and co-listed by other departments.
18	And, as you can see, over the last year we served
19	a significant number of students. Some of those
20	courses are very popular and some of them are
21	gearedsponsored by a coalition now geared
22	towards transitioning students from high school to
23	college.
24	The second area in which we serve
25	students directly is enhancing their educational

1	COMMITTEE ON HIGHER EDUCATION 24
2	experience while they're in college. This event
3	serve all the CUNY community throughout, we
4	receive students from far away campuses that just
5	made the trip to participate in these events. I
6	just listed the one for the last two semesters,
7	but suffice to say, if you move to the next page,
8	that we have significant participation of both
9	students and community in those courses. I just
10	noted the ones that are particularly to courses
11	that are currently offered by faculty throughout
12	campus and they bring the students to participate
13	in this event. So it's an enhancement to whatever
14	they do in the classroom.
15	We also, as a Dominican institute,
16	have far-reaching library and archives. We are
17	the only depository at the national level of the
18	Puerto Rican diaspora files. We last year served
19	about 2,300 students, of which more than half
20	werefar more than half were students. We also
21	serve people that came to use our archive for
22	research. Last year we served about 1,500 of
23	them, and many of them are related to
24	dissertations and masters degree products that
25	they're working on. And there were other

1	COMMITTEE ON HIGHER EDUCATION 25
2	services, workshops, specialized workshops and so
3	forth, but I leave that for you to read at your
4	leisure.
5	We also havewith the sponsor of
6	the federal government we receive a grant to
7	promote cultural competence at the graduate level,
8	so we have a partnership among four graduate
9	programsthe School of Education, the School of
10	Social Work, the School of Public Health, and my
11	department, Urban Studies and Planning, in which
12	we created a numbertoo many to probably list
13	activities to enhance the knowledge of graduate
14	students as they relate to our communities of
15	color, okay. In essence, what we do is train them
16	to assess these parties, you know, how equal or
17	unequal are services provided by government, the
18	outcomes of labor markets, and so on and so forth,
19	and then we train them to develop culturally
20	sensitive interventions to attend to those
21	problems that are identified.
22	In those processes, you know, [off
23	mic] of research and what have you, we employ a
24	number of college assistants, and it's a direct
25	services to the students. Last year, we employed

1	COMMITTEE ON HIGHER EDUCATION 26
2	about 49 undergraduate and graduate students at
3	any given time and this funded by a combination of
4	state tax levies and the City Council support, we
5	had 31 students last year forin total, we have
6	49, the difference is funded by grants and other
7	funding. And I include a breakdown a little bit
8	of where those students come from.
9	Suffice to say that these are, in
10	general, well paid jobs for students on an average
11	\$15 an hour. For many of them, it's the only
12	income that supports their continuation in
13	college. And you can see a little bit of the
14	breakdown there, but many of them are from Hunter
15	and from other CUNY campuses.
16	In terms of the impact on the
17	student population, I think there are four
18	substantive areas that are important to consider.
19	The first one, obviously, is intellectual and
20	academic development and that is partly related to
21	the educational activities that we promote, but
22	it's also related to all the ancillary services
23	that we providelike your library services, the
24	training that we provideand when they are
25	employed, they get extensive training in research

1	COMMITTEE ON HIGHER EDUCATION 27
2	methodologies, data gathering, analysis, and so on
3	and so forth.
4	Many of our students, whether they
5	are on the graduate or undergraduate level, what
6	they learn with us is what's going to serve them
7	to continue and finish their studies, it's a
8	motivation. So this intellectual mentoring, if
9	you will, is an essential part of what we do.
10	The second part has to do with
11	retention and graduation and that has to do, in
12	addition with intellectual mentoring, has to do
13	with the networks, the support networks that they
14	engage when they are working with us, it refers to
15	all the research, seminars, and conference in
16	which they're exposed to and they participate.
17	Many times they assist faculty and other
18	presenters in preparing those courses and they
19	themselves are trained in the process.
20	We also offer work experience. For
21	many of you, that transition is what's important,
22	you know, learning the discipline of coming to
23	work, having a supervisor that guides you,
24	understanding when you can respond to your
25	supervisors in one way or the other way. That

1	COMMITTEE ON HIGHER EDUCATION 28
2	work experience I think is invaluable for
3	professionals. We train them to be oriented by
4	service towards others, not towards makingjust
5	getting a job or making money in the labor market,
6	we train them to service others as a motivation
7	for their education.
8	And finally, the earnings that they
9	have from Centro are very important too for their
10	continued education.
11	The next question is how effective
12	these institutes are, and it will take me much
13	more time than I have allocated here to really go
14	through the litany of things that we do and how we
15	serve, but I think I just summarized the strategic
16	goals that we develop over about a year of
17	planning about three years ago when I became
18	director of the center and they are grouped by the
19	substantive areas in which we engage. The first
20	one is research and we really would like to have
21	research that impact, not only the understanding,
22	but also the solutions that we need in our
23	communities.
24	The second area is education, and
25	here we like to serve as the hope of

1	COMMITTEE ON HIGHER EDUCATION 29
2	experimentation, a development tool for all the
3	CUNY campuses and programs that really need to
4	develop [off mic] that engage our type of
5	populationpopulation that come from a diverse
6	background that comes with sometimes, oftentimes,
7	disadvantages in terms of the academic preparation
8	and really our courses try to do things in a
9	different wayproject base, engagement of
10	students, students focuses is what we try to
11	implement.
12	Our library and archives are, as I
13	mentioned before, the depository of numerous
14	titles, thousands of linear feet of archival
15	material, we're over 250 collections now and
16	counting. And, as Ramona mentioned, if it's not
17	us, who is going to collect these histories.
18	We're the only, at the national level, the only
19	research center that devotes attention to the
20	collection of that data.
21	In terms of outreach, we have an
22	extensive program. We have created a new
23	electronic magazine that's called Voices, we have
24	revamped the website to really attend to the
25	expression of our population throughout the whole

1	COMMITTEE ON HIGHER EDUCATION 30
2	country. Without a doubt, I will state here that
3	Centro is a flagship of CUNY and Hunter, we have a
4	national presence and that is partly done through
5	our social networking and all these vehicles that
б	use the new technologies to outreach to a very
7	disperse and vast population.
8	In regard to our goals, as I
9	mentioned before, they correspond to those
10	substantive areas that I mentioned before. In
11	essence, we try to build partnerships with other
12	institutes, partnership with the community,
13	partnership with academic departments to implement
14	our academic programs. And since you have a list
15	of goals in there, I'm going to leave it at that
16	for now.
17	The fifth question was how do we
18	prepare students for post-graduate studies. I
19	already mentioned a little bit of that, but I
20	think in essence our students need direct
21	mentoring as they move through the pipeline. I
22	don't know if you read in recent month about the
23	crisis that we have in the Puerto Rican community
24	with our youth. More than 20% of them are
25	completely detached from schools or work or

1	COMMITTEE ON HIGHER EDUCATION 31
2	community in the ages of 16 to 24. That's a
3	tremendous crisis and I think our efforts to
4	reconstruct that pipeline with what we can do is a
5	problem that concerns everybody around, but what
6	we can do, and we do very well, is mentor those
7	students from each step as they move through the
8	pipeline.
9	Finally, I was asked to speculate
10	on the value of CUNY. I will revert that question
11	to all of us and say if we receive the budget cut-
12	-that if we continue with the budget cutand I
13	have to thank CUNY and the Councilor for picking
14	us up this yearif we were to implement that cut,
15	I just outlined a little bit of the tremendous
16	impact that that will have in the implementation
17	of our programs.
18	I estimate that of 31 students that
19	are partially or totally supported by the City
20	Council, we will end up with 19, assuming that
21	there are no cuts in the state leveland you may
22	have other assumptions than mine. I also think
23	that our outreach programs and our library
24	archival historical preservation programs will be
25	the most affected, they are the ones that depend

1	COMMITTEE ON HIGHER EDUCATION 32
2	the most on this type of external support for
3	survival.
4	And so let me just finish by saying
5	that we appreciate the support that we get from
6	the Council, I think you are making a great
7	investment in this institute in terms of
8	preserving our history and supporting our students
9	and faculty throughout this difficult times.
10	Thank you very much for listening.
11	ANTHONY TAMBURRI: Is this good?
12	[Off mic]
13	ANTHONY TAMBURRI: You should all
14	have a copy of the text from which I'm going to
15	speak, there are about 50 copies circulating.
16	I also left youbecause I became
17	deanmy name's Anthony Tamburri, I'm Dean of the
18	John D. Calandra Italian-American Institute and I
19	became Dean in 2006, and since then I've had very
20	few opportunities to be here before you. I tried
21	the first couple of years to put in some proposals
22	for funding, but unfortunately they were lean
23	years and it's basically lean years for the
24	Italian-American caucus.
25	The John D. Calandra Italian-

1	COMMITTEE ON HIGHER EDUCATION 33
2	American Institute was founded in 1969 as a direct
3	response to several key factors that came to the
4	fore as a large number of Italian-Americans were
5	entering college during the 1960s and 70s. What
6	they found was that the system anywhere, including
7	CUNY, was not prepared to meet their academic
8	needs, their specific learning styles, and
9	specific psycho-educational issues. Through a
10	study in the late 1970s, the then-New York State
11	Senator John D. Calandra, it was also determined
12	that there was indeed some form of bias against
13	and misunderstanding of Italian-Americans and that
14	the needs and concerns of Italian-American
15	students and, in some cases, even their faculty
16	were largely unmet.
17	And I should state here alsoit's
18	not part of your textbut that in 1976, then-
19	Chancellor Kibbee designated the Italian-Americans
20	as an affirmative action group within CUNY.
21	First founded as the Italian-
22	American Institute to Foster Higher Education, the
23	Calandra Institute is a university-wide research
24	institute under the aegis of Queens College; it is
25	funded primarily by the state to the tune of 90%,

1	COMMITTEE ON HIGHER EDUCATION 34
2	with the rest coming from Queens College, the rest
3	of the 10%. CUNY, in turn, offers space and basic
4	utilities on 43rd Street in Manhattan. Any extra
5	monies received have come from outside sources,
6	that is, non-profit foundations, individuals, and
7	other governmental agencies and agents. For
8	example, partial funding of our Oral History
9	Archive of Italian-American Elected State
10	Officials came from individual members of the New
11	York State Assembly and Senate, as well as from a
12	local not-for-profit dedicated to the promotion of
13	Italian and Italian-American history.
14	The overall goal of the institute
15	is to foster higher education among and by
16	Italian-Americans. The mission is carried out
17	through various means that includeand you have
18	these listed on the following two pages:
19	Counseling Services, research, academic and
20	cultural programs; the CUNY-Italy Exchange
21	Programs; the Italian-American TV Magazine; a
22	library; speakers bureau; and our collaboration
23	with a portal, a website entitled i-Italy.org.
24	For our counseling services, we
25	currently we have five full time counselors placed

1	COMMITTEE ON HIGHER EDUCATION 35
2	at various campuses within CUNY. The data
3	reported from counseling personnel reveal that the
4	number of Italian and Italian-American students
5	that have been provided counseling is estimated at
6	approximately 3,000 per year. Each counselor
7	develops individual strategies specific to their
8	institutions and placementand here you have four
9	general manners in which they serve the students.
10	They have the individual counseling services,
11	career and academic development, they serve as
12	club advisors on various campuses, and they also
13	conduct outreach on CUNY campuses, as well as at
14	high schools, where there are large Italian-
15	American populations.
16	The overall results thus far is
17	that since the institute's inception in 1979, it
18	is not an exaggeration to say that tens of
19	thousands of New York City high school students,
20	community college, senior college, and graduate
21	students have been served by the Calandra
22	Institute's campus and outreach counseling
23	programs.
24	I should say at the beginning the
25	institute in 1979 through the eighties, there were

COMMITTEE ON HIGHER EDUCATION 36
as many as a dozen to 13 or 14 counselors working
full time.
Also, several thousand middle
school students, parents, individuals wishing to
enter CUNY, and also survivors of the 9/11 attacks
have also been served by the Calandra counselors.
There's an impact on student
population would include: Entrance into colleges
and programs of CUNY; support for academic
integration, retention, and articulation; a world
of work counseling and selection of graduates with
specialization. Through this comes a respect for
diversity, a heightened ethnic identity awareness,
an examination of acculturation issues,
generalization differences between student and
family, and gender roles vis-à-vis male
stereotypes and non-traditional work roles for
students.
The work of the Calandra counselors
is vital to the mental health and well being of
all students regardless of race or ethnicity
because, while they are there to concentrate on
Italian-Americans and help Italian-Americans, the
counselors receive all students.

1	COMMITTEE ON HIGHER EDUCATION 37
2	Research. Our research is divided
3	into basically two general areas: There is the
4	socio-demographic research and there is the
5	aesthetic social science and cultural research.
6	From the demographic research, of course, this
7	includes sociological, psychological, and of a
8	political science nature. The research instead
9	for social science, aesthetic, and cultural
10	studies examines how Italian-American culture is
11	articulated through an array of fora that is
12	literature, cinema, performative arts, theater,
13	things of that sort. We even delve into the
14	alternative modes of articulation, cultural
15	articulationyou see I've mentioned Frank Zappa
16	also the idea of the graphic novel, which has a
17	become popular form of expression among writers.
18	I should also say that among the
19	socio-demographic research in the past, some past
20	studies actually studying the dropout rate of
21	Italian-Americans found that, in fact, in the late
22	eighties, there was still a dropout rate somewhere
23	to the tune of 22 or 23%, and that led to
24	community action.
25	We also have publications, we have

1	COMMITTEE ON HIGHER EDUCATION 38
2	what's called the Italian-American Review, it's
3	been around for a long time, it was a little bit
4	on hiatus, in the next month we should have our
5	first issue of the new series, and that is
6	basically social science. We've also inaugurated
7	two studies, two book series, one is called
8	Studies in Italian-Americana, the other is called
9	Transactions.
10	With regard to academic and
11	cultural programs, we have three regular series:
12	We have a documented film series, we have a series
13	that is entitled Writers Read, and we have a
14	series called Seminar Series. The Writers Read
15	are obviously creative writers; the Seminar
16	Series, people come from all over and present
17	their research, both from within CUNY, as well as
18	from all over the United States, we invite people
19	who deal with Italian-American issues from all
20	over the United States, as well as from actually
21	from Italy.
22	We have 24 of those a year, we have
23	another 10 to 15 special activities that we
24	organize as things develop. Most recently we had
25	a book presentation of a very controversial book

1	COMMITTEE ON HIGHER EDUCATION 39
2	from Italy that deals with Southern Italy, as some
3	of you may know, there is a big contention between
4	northern and southern Italy, and the south has
5	always felt abused by the north and there is a
6	book that was written that sold about 200,000
7	copies in about 10 months in Italy. We invited
8	the person over, he came over, and we had about 40
9	people to 50 people at that presentation.
10	We also have an annual conference
11	that we've been doing for the last four or five
12	years and I'll just give you some of the titles:
13	Land of Our Return, the idea of going backof the
14	immigrants going back to Italy; another one is
15	called Terre Promesse, promised lands, how
16	Italians have historically worked with the lands,
17	that is gardening, etc., and how that has become a
18	new practice among the newer generation. Our
19	conference this year coming up this April is The 3
20	Fs in Italian Cultures: Critical Approaches to
21	Food, Fashion, and Film.
22	We've done also exhibits, some
23	exhibits that are very much locally focused:
24	Sacred Emblems, Community Signs: Historic Flags
25	and Religious Banners from Italian Williamsburg,

1	COMMITTEE ON HIGHER EDUCATION 40
2	Brooklyn, for example. We have also had the
3	institute in 2003 commissioned an artist to do an
4	exhibit, a trip trick which is now we have on
5	permanent loan to various institutes and that was
6	entitled the Evviva la Madonna Nera! and that is
7	Italian-American Devotion to the Black Madonna.
8	The Black Madonna is a unique and actually quite
9	popular religious figure in Italy, especially in
10	southern Italy.
11	We average somewhere around 50
12	people to all of our activities, each activities.
13	Our conferences, our annual conferences instead
14	draw anywhere from 100 to about 125 people. One
15	of our special events which took place a year ago
16	January was dedicated to the examination of a
17	subculture, the Guido subculture, we had about 125
18	to 150 people at the institute in three different
19	rooms looking at it from video, some were looking
20	at it live, we had about 100 people webcast,
21	looking at it on a webcast.
22	We also collaborate with the
23	various institutions, Italian and Italian-American
24	institutions in the city, be they the Italian
25	Consulate, the Italian Cultural Institute, NYU's

1	COMMITTEE ON HIGHER EDUCATION 41
2	Casa Italiana, and also Columbia University's
3	Italian Academy.
4	Also we have a distinguished
5	professor position that has been around since '95,
б	our current distinguished professor is Dr. Fred
7	Gardaphe, who by the way is on Fulbright in Italy,
8	he's teaching in Italy on a Fulbright Scholar. We
9	have the CUNY Italy Exchange which now is
10	articulative at three different levels: That
11	students can go one-on-one, we have exchanges
12	where we send students, individual students of
13	various universitiesthere are seven in Italy and
14	those students also come here and it's usually on
15	a one-by-one basis.
16	We also have summer abroad programs
17	that we're involved in, we actually have one that
18	we administer through Queens College through one
19	of our counselors.
20	And we also now most recently have
21	an exchange for research that was developed with
22	the University of Perugia for Foreigners, and
23	there it's more the exchange of research projects,
24	and we're working on one now about who studies
25	Italian and why and that research and will also

1	COMMITTEE ON HIGHER EDUCATION 42
2	will also be a faculty exchange.
3	We have a TV program, we have
4	Italics, the Italian-American TV program. It is
5	the only TV program in the United States, it
6	cablecasts on CUNY TV in the five boroughs and
7	then those shows are put up on the CUNY website
8	and now also on YouTube so that they can be seen
9	nationwide. We also are involved in other media,
10	we have three webcasts that we do a month. And
11	those work up actually to our TV program.
12	We have a library that consists of
13	our regular collection and three special
14	collections. We have a total of 21,500 volumes in
15	our library. We inherited a volumeI'm sorry, a
16	library collection from Italy which had 13,500
17	volumes and it has a collection of the laws and
18	decrees of Italy from 1861 when Italy was united
19	to 1959. We're one of four places in the entire
20	United States that has that.
21	We also have another run of a very
22	important journal that starts from 1850 through
23	1992 and thereto we are one of four places. We
24	also have two private collections, one from the
25	late John Cammett [phonetic], who was actually a

1	COMMITTEE ON HIGHER EDUCATION 43
2	professor and administrator at CUNY, and also Phil
3	Cannistraro, who was our first distinguished
4	professor, who passed away in 2003. Those
5	collections are specific to Italian and Italian-
6	American history, Cammett's is actually specific
7	to the studies of Italian communism and Italian
8	fascism. And we have perhaps, except for maybe
9	Harvard, Yale, and Berkeley, we might have the
10	largest collection of Antonio Gramsci, who was an
11	Italian political theorist in the United States.
12	We have a scholar's research
13	database and, therefore, a speaker's bureau.
14	Early on in the 1990s, the institute put together
15	a scholar's research database of about 1,300
16	scholars around the country dealing with Italian-
17	American studies and we've been updating that.
18	CHAIRPERSON RODRIGUEZ: I'm sorry,
19	we just need to
20	ANTHONY TAMBURRI: Sure.
21	CHAIRPERSON RODRIGUEZ:to
22	summary [off mic].
23	ANTHONY TAMBURRI: Finally, we have
24	an Italian-American Faculty Staff Advisory Council
25	which keeps us in touch with all the issues that

1	COMMITTEE ON HIGHER EDUCATION 44
2	dealing with Italian-Americans CUNY wide.
3	Let me say that we are the only
4	institute of its kind in the United States and I
5	would submit we're the only institute of its kind
6	possibly anywhere where anyone deals with Italian
7	and Italian-American studies. We have expanded in
8	the last five years our research, our academic and
9	cultural programs, and we have made I think some
10	headway actually also into Italy, we have had
11	intellectual exchanges as well as student
12	exchanges, as I mentioned before, with Italy.
13	And I would just like to say that
14	this is a little bit of aI hope would be a
15	little bit of a feather in our cap as far as our
16	reach is concerned. We had a visit from the
17	Cardinal of Naples, Cardinals Sepe from the
18	Cardinal of Naples, Italy, and we invited him to
19	be on a panelHuman Migration in the Third
20	Millennium. The undersecretary of state for Italy
21	found out about it and he flew over specifically
22	for that event. And from there we've actually had
23	conversations about setting up a center in Italy
24	and helping them with the center in Italy, and I
25	will be seeing them in April for that.

1	COMMITTEE ON HIGHER EDUCATION 45
2	Thank you.
3	CHAIRPERSON RODRIGUEZ: Thank you.
4	I just want to say that to be focused on this
5	hearing, the importance of this hearing for me and
6	that's why we called for this hearing is because
7	we value the work that the center has been doing
8	and how much also CUNY has been supporting those
9	initiatives. And we're just looking to hearto
10	get from this hearingwe would like to get your
11	own perspective on what is the future of the
12	centers and basically putting the center in
13	perspective of the role that they play to support
14	especially all those ethnic groups that make New
15	York City like probably the richest city in the
16	world and come to sharing with so many cultures.
17	So I just wanted to be clear that
18	that's our focus, that's our goal, we just want to
19	get from you like, what is are we doing a
20	different centering institute and how much more
21	can we do always to make the center important
22	institution, centering [off mic] centercentering
23	institute for our students.
24	I have a few questions, then I will
25	call on my colleagues. One is, does CUNY have a

1	COMMITTEE ON HIGHER EDUCATION 46
2	mechanism toand this is basically to Centro
3	does CUNY have the mechanism of bringing all the
4	directors of centers together so that they sit at
5	a table and share the experience that they have?
6	I know that individually, people likeand someone
7	thatwe used to be in the schoolwork in a
8	school know thatI know that some people that
9	usually in this type of environment call, get
10	together, but does CUNY have any mechanism of
11	bringing all the directors together and how often,
12	and what has been the experience if that has been
13	in place?
14	JULIA WRIGLEY: Well that's an
15	interesting idea. Up 'til now we have not done
16	that to my knowledge, but it's certainly something
17	we could do. I originally come from the Graduate
18	Center and there all the centers and institutes
19	dothe directors then do occasionally get
20	together. So I suspect that happens on a college
21	level, but we could certainly contemplate it on a
22	university wide level.
23	CHAIRPERSON RODRIGUEZ: Great.
24	ANTHONY TAMBURRI: It actually did
25	happen in 2007.

1	COMMITTEE ON HIGHER EDUCATION 47
2	JULIA WRIGLEY: Oh, okay.
3	ANTHONY TAMBURRI: Yeah, then-
4	provost from the College of Staten Island had
5	called all the institutes togetherI don't think
6	you were around then, but
7	[Crosstalk]
8	ANTHONY TAMBURRI:remember,
9	Ramona, that
10	[Crosstalk]
11	RAMONA HERNANDEZ [Off mic].
12	ANTHONY TAMBURRI: Yeah, that's
13	where we're met, exactly, yeah
14	JULIA WRIGLEY: There you go.
15	ANTHONY TAMBURRI:yeah.
16	CHAIRPERSON RODRIGUEZ: But
17	[Crosstalk]
18	EDWIN MELENDEZ: If I may, there is
19	also a CUNY Council of Latino Studies and it's not
20	directed to all the centers, but we interact in
21	that council with department chairs, the centers
22	participate, student's organization participate,
23	and it's a formal CUNY mechanism to bring that
24	segment of the ethnic community together. So we
25	talk about curriculum, we talk about issues and

1	COMMITTEE ON HIGHER EDUCATION 48
2	campuses, and how we can collaborate. So it's not
3	general, but it's certainly
4	ANTHONY TAMBURRI: Right.
5	EDWIN MELENDEZ:particular to
6	the Latino community.
7	ANTHONY TAMBURRI: And we too have
8	two academic advisory committees, one is Italian-
9	American Studies that's made up of faculty and
10	staff from the different campuses, and the other
11	is Italian language, Italian Language and Culture
12	Committee, which, again, is also made up of the
13	various committees.
14	CHAIRPERSON RODRIGUEZ: Before I
15	continue with the other question, I'd like to
16	recognize Council Member Seabrook, Barron, and
17	Council Member Vacca.
18	My next question is on how does
19	central [off mic] or the administration work on
20	providing the support to each center? Is there
21	like any general policy on how an [off mic] work
22	or does the director of each center have some
23	flexibility of going out and working and on
24	getting the resources, or how is that coordinated?
25	ANTHONY RINI: That's changed over

1	COMMITTEE ON HIGHER EDUCATION 49
2	time, I think that the central office budget has
3	shrunk over the past several years in an effort to
4	fully keep things more solvent at the campus
5	level, and we have reserved our funding at the
6	central office for start-up activities. So new
7	centers and mainly new institutesbecause we're
8	mainly focused on funding institutes at the
9	central office because they have cross campus
10	impactstart-up funding three years, two years
11	clearly stated at the beginning of that funding
12	for start-up activities with the goal of self-
13	sustainability, whether self-sustainability means
14	external support or campus-based support and
15	external support, but not central office support.
16	CHAIRPERSON RODRIGUEZ: When you
17	look at CUNY, and you look at, especially on the
18	Black and Latino and African-American student, you
19	make like the majority of the student population
20	and how close are the president of each campus
21	work with those centers and institutes to get the
22	perspective of the center on how to coordinate so
23	that we canthat we have a better understanding
24	of the population that we're serving?
25	ANTHONY RINI: I'll attempt it. My

1	COMMITTEE ON HIGHER EDUCATION 50
2	understanding of the centers and institutes is
3	that they report up through the academic side
4	through their provost's officeand you can
5	correct me if I'm wrongand that's sort of the
6	coordination for campus, sort of, impact related
7	to the demographics of those campuses, how those
8	centers and institutes can serve the goals of the
9	provost and the academic programs.
10	CHAIRPERSON RODRIGUEZ: But I just
11	think that there has not been any one who wouldn't
12	have a better understanding of the student
13	population and, therefore, having the
14	understanding of the student population will help
15	any particular administrator to put a policy in
16	place of dealing with a student dropout, dealing
17	with a student cultural than those institutes,
18	like, besides reporting how muchand I would like
19	to hear from the institute, how much, how often
20	does the administration of each campus work close
21	with your institution?
22	EDWIN MELENDEZ: Well if I may just
23	say, for about a year we have been negotiating or
24	talking to the central administration Office for
25	Institutional Planning to have access to microdata

1	COMMITTEE ON HIGHER EDUCATION 51
2	that leads the transition from high school to CUNY
3	for CUNY students. We already have some
4	information about the number of, say, Puerto Rican
5	and Latino students in campuses, but that's an
б	effort that is just ongoing. We have a little bit
7	of more work to do in that area, but CUNY
8	published a report about a year and a half or two
9	years ago that was done by Columbia, the Center
10	for Community Colleges or something like that,
11	that pertained to immigrant students. So even
12	though that's a large portion of our population,
13	it's not all the population.
14	So there is some efforts for us to
15	directly participate and, not only in the
16	understanding the analysis of the data, but also
17	engage in the conversation. At my campus level, I
18	can tell you we're in conversations with the SEEK
19	[phonetic] folks, with various programs like
20	presidential scholars and so forth to create
21	targeted cohort driven courses that will be partly
22	cosponsored by us.
23	So we are in the process, we
24	understand the tremendous pipeline crisis that at
25	least the Puerto Rican community face, we think

1	COMMITTEE ON HIGHER EDUCATION 52
2	that's a broader program for Latinos in the city,
3	and so we are in the process of trying to get our
4	hands on.
5	At another level, the center secure
6	funding from the Ford Foundation to look at
7	programs directed to what we call pathways.
8	Pathways mean programs that will train people that
9	have been dropouts from college and so forth to
10	engage in various campuses and various programs
11	that CUNY has that facilitate that transition from
12	out of jobs and dropouts and so forth to an
13	education, maybe at the beginning kind of for
14	continued education, but eventually we hope for
15	degree programs and so forth.
16	So we have already secured some
17	papers, we're in the process of reviewing them for
18	publication in our journal, Centro Journal has a
19	process for that. So we are at various levels
20	trying to attain that question of participation
21	and we understand how important it is that we
22	understand why is that our kids don't come to
23	college; when they come, they don't last long; and
24	when they last and finish, they don't move to
25	other [off mic]. I mean that's a tremendous

1	COMMITTEE ON HIGHER EDUCATION 53
2	concern for us. I think that we all can do more
3	in that area, to be frank.
4	CHAIRPERSON RODRIGUEZ: Has the
5	administration been engaged in that conversation
6	with
7	[Crosstalk]
8	CHAIRPERSON RODRIGUEZ:talk
9	about that particular
10	EDWIN MELENDEZ: [Interposing] They
11	are very cooperative in my regard, the problem is
12	that the management of the data is very complex,
13	you know. For those of you who are [off mic]
14	folks, it has to do with [off mic] various years
15	of data for students, adding institutional data,
16	and even though the study that I mentioned,
17	immigration was done, it was done outside campus
18	in Columbia by their researchers there. CUNY just
19	had, at that time, I think they just worked on the
20	data thing.
21	So it's kind of a process and I
22	think we're at the beginningat least from my
23	perspective, I can't speak for other institutes
24	we're just at the beginning stage, but I think
25	it's a very important program for the Puerto Rican

1	COMMITTEE ON HIGHER EDUCATION 54
2	community, specifically for our young people.
3	CHAIRPERSON RODRIGUEZ: How many
4	classes are offered in each campus related to the
5	ethnic group of each centers?
6	EDWIN MELENDEZ: I can only speak
7	for us, Ramona, if you have other data that are
8	more campus.
9	RAMONA HERNANDEZ: Honorable Chair,
10	if I may respond to your previous question just
11	briefly, we are very lucky at the City College of
12	New York I think because the previous president, I
13	think, we began together and the next president,
14	the current president have invited the Dominican
15	Studies Institute membermembers of the Dominican
16	Studies Institute to participate in some of the
17	college-wide committees. Some of these
18	committees, in connection with the neighborhood of
19	the city as a whole, so if my memory doesn't fail
20	me, I would say that we are in at least three
21	committees that the president had put together.
22	And those committees, they ask us to provide
23	opinions and to put the college, the university in
24	contact with the leadership or the grassroots
25	leaders of the Dominican community. So there is

1	COMMITTEE ON HIGHER EDUCATION 55
2	some effort at City College in reaching out to the
3	Dominican community as a source of knowledge, as a
4	source ofas an institution that has some
5	knowledge about the population that the college
6	serves.
7	With regards to the second
8	question, how many courses in Dominicans studies
9	do we teach in CUNY. That's a difficult one,
10	that's a difficult one because the courses in
11	Dominicans studies are distributed in different
12	campuses, and sometimes you might have three to
13	four coursesone, I have to agree on that, one
14	per campus. Sometimes it could be more, it
15	depends on the department and it depends on the
16	campus. We don't have a major or anything of that
17	nature, so I guess that that will impact on the
18	number of courses in that area.
19	CHAIRPERSON RODRIGUEZ: What is it
20	in your case as a Dominican? Say, that probably
21	one course in the campus, what is the percentage
22	of Dominican students at City College?
23	RAMONA HERNANDEZ: I don't know if
24	I know it by heart, but it's high. High means
25	that it's probably half of the Latino groups in

1	COMMITTEE ON HIGHER EDUCATION 56
2	there, and most of the CUNY campuses, a good half
3	of the Latino component will be of Dominican
4	ancestry.
5	CHAIRPERSON RODRIGUEZ: And when
6	that was a City College, Dominican, Latinos, and
7	Black we were 80% of the student population. I
8	assume that if there's any dropout or any change
9	on the student population, I assume that the
10	percentage have to be around on a 70%. If any
11	change to the Latino population has taking place
12	there and looking at City Collegethe campus
13	where I did my master and my [off mic]so if by
14	any chance [off mic] any different factors, the
15	population went down, I assume that it could not
16	be going lower than just 70%. So what about in
17	the Puerto Rican Studies, how many courses
18	offering
19	EDWIN MELENDEZ: [Interposing] Well
20	you have to understand, we're are not a department
21	per se, there is an Africana, Puerto Rican Studies
22	department at Hunter, there are Latino Puerto
23	Rican Studies department at Lehman and Berkeley,
24	there is a Latino Studies program at John Jay, and
25	so on and so forth. There are others minor

1	COMMITTEE ON HIGHER EDUCATION 57
2	programs that are in other department in other
3	campuses, and we're not directly involved with the
4	departmental creation of courses, therefore, we
5	just collaborate with them.
6	I think the role that we play,
7	though, is one of a development agents and one
8	that has the flexibility and latitude to create
9	new courses and to kind of explore new areas. I
10	can give you examples of that that we've done
11	recently, but all our courses are co-listed with
12	departments, we don't have the capacity to
13	independently set any course. That may vary in
14	other institutes, but for us, we're just a
15	complement.
16	However, we take our role as a hub
17	for Puerto Rican studies throughout CUNY and the
18	nation very seriously. We hope to in the very
19	near future, we have distinguished lecturers being
20	appointed just like in other institutes and we
21	hope that those people, two of them with myself,
22	that can actually teach cross-listing these
23	courses with departments, can actually take a
24	leading role in expanding this kind of focus on
25	Puerto Rican studies throughout all the campuses

1	COMMITTEE ON HIGHER EDUCATION 58
2	at CUNY, using [off mic] and other methodologies.
3	But this is an ongoing battle. On
4	the one hand, overall there's been a decline in
5	enrollment in Puerto Rican Latino studies
6	throughout various campuses. It's a phenomena
7	that we're trying to get our handles on, partly
8	related to the crisis in the pipeline that I
9	mentioned. It's a very complex problem and all we
10	can do at this point is try to get a better
11	understanding of what the forces are. At the same
12	time, the Latino population increasing in numbers,
13	they're having increasing problems in that
14	transition. CUNY has numerous programs helping
15	immigrants and helping ethnic groups
16	[Crosstalk]
17	CHAIRPERSON RODRIGUEZ:
18	[Interposing] I'm sorry
19	EDWIN MELENDEZ: Yeah.
20	CHAIRPERSON RODRIGUEZ:I
21	understand about the program, but I want toand
22	my question is related to on the BA
23	EDWIN MELENDEZ: Sure.
24	CHAIRPERSON RODRIGUEZ:I know
25	that there's BA in Dominican studies

1	COMMITTEE ON HIGHER EDUCATION 59
2	EDWIN MELENDEZ: Right, right,
3	right.
4	CHAIRPERSON RODRIGUEZ:that is
5	established at CUNY.
6	EDWIN MELENDEZ: Right.
7	CHAIRPERSON RODRIGUEZ: I don't
8	know how many classes are offering that BA. Is
9	there a BA on the Puerto Rican study at CUNY?
10	EDWIN MELENDEZ: There is
11	[Crosstalk]
12	CHAIRPERSON RODRIGUEZ:
13	[Interposing] And how many classes are offering
14	that BA?
15	EDWIN MELENDEZ:the BA. I think
16	the department offersthey have probably about
17	four full time faculty in the sequence and they
18	have a number of adjuncts, so if each of them
19	teach three courses, two or three courses a
20	semester, you can imagine that's a good number
21	18, 20but I'm not directly involved with that
22	part of the operation. What we do though is
23	cross-list the courses with them and I can give
24	you examples of that.
25	CHAIRPERSON RODRIGUEZ: What about

1	COMMITTEE ON HIGHER EDUCATION 60
2	in your case in the…?
3	ANTHONY TAMBURRI: Well there's
4	been an Italian Studies minor at Queens College
5	since 1937 and it's been a fairly strong minor.
6	The institute and the minor ran through some
7	difficulty in the early part of the first decade
8	of this century because the distinguished
9	professor who was more or less in charge of the
10	academic issues fell ill and eventually passed
11	away. Also the institute was going through a
12	rebuilding process and I was hired in 2006.
13	There is, however, a minor also at
14	Brooklyn College that's strong and it has a good
15	four to five different courses, and there is a
16	major at Lehman College, which has not been as
17	rigorous today as it could have been and as it was
18	in the past and we're working with one of our
19	counselors who's at Lehman to get that back up.
20	Italian-American Studies, because
21	of cinema, obviously, more than anything else, is
22	often included de fact, let's say, in other
23	courses. So whether courses on cinema,
24	interethnic courses, etc., Italian-American
25	studies is often included also.

1	COMMITTEE ON HIGHER EDUCATION 61
2	CHAIRPERSON RODRIGUEZ: Great.
3	ANTHONY TAMBURRI: Yeah.
4	CHAIRPERSON RODRIGUEZ: What about
5	on the Black study? Which is the most important
6	institute for concerning the Black study and how
7	manywhat courses is offering as a BA at CUNY?
8	[Off mic]
9	ANTHONY RINI: I'm not sure we have
10	the answer to that, get back to you on that.
11	CHAIRPERSON RODRIGUEZ: Thank you.
12	I have other questions, but I know that my
13	colleague also has to leave so I would like to
14	Council Member Barron.
15	COUNCIL MEMBER BARRON: Thank you
16	very much, Mr. Chairman. Let me just say that I'm
17	sitting herethis is an incredible presentation
18	that no black people are up there, this is
19	incredible. We make upjust in case you forgot
20	25% of the city, 25% of CUNY, over 100,000
21	students, we got centershow dare you come to
22	this hearing, have the Latino representation,
23	Italian representation, and leave us out
24	[Off mic]
25	COUNCIL MEMBER BARRON:like

1	COMMITTEE ON HIGHER EDUCATION 62
2	we're invisible
3	[Off mic]
4	SERGEANT-AT-ARMS: Quiet
5	[Crosstalk]
6	COUNCIL MEMBER BARRON:like
7	we're invisible? This is an insult for you to do
8	that. To come here and we're sitting hereand I
9	believe everybody should get theirs, but you're
10	not leaving us out of this. We got centers, how
11	about the Center for Law and Social Justice at
12	Medgar Evers? How about the Center for Black
13	Literature at Medgar Evers? For you to come here,
14	Provost Wrigley, Executive Director Rini, how dare
15	you come here and not have a single person of
16	African ancestry, a single African, whether
17	they're from the continental Africa, the
18	Caribbean, African-Americans, none of us are up
19	there, and you're going to come here with a
20	straight face to talk about centers? This is
21	outrageous. And it's racist for you to forget a
22	quarter of a population of students. And then
23	when they ask you something Blackare you
24	uncomfortable with Black people? What is it? You
25	don't know any stats on Black folk, they ask you a

1	COMMITTEE ON HIGHER EDUCATION 63
2	little question, you can't answer any of that. So
3	then why didn't you have someone come up and sit
4	there that could? This is a problem with CUNY
5	Central. Maybe you all need to diversify CUNY
6	Central more and have more Black people up there
7	so we won't be left out of important hearings like
8	this. We're having a crises at Medgar Evers.
9	We're struggling at Medgar Evers. We have a Black
10	male initiative all throughout CUNY, we have male
11	development, Black male emphasis on male
12	development, without getting nothing. We're like
13	invisible people, we don't even exist.
14	I don't even have a question for
15	you. I'm leaving. I'm leaving because it's an
16	insult for you to sit here and not bring any of
17	our people to the front like you having some
18	hearing. You haven't heard us, and we don't want
19	to hear it from you, we want to hear from our
20	people. We've got enough people that can
21	articulate this. Yes, they're on the list as
22	witnesses, I'm not talking about that, I'm talking
23	about being a part of the CUNY Central
24	presentation.
25	I was the chair of this committee

1	COMMITTEE ON HIGHER EDUCATION 64
2	for eight years, we fought for Puerto Rican
3	Studies, we fought for Dominicans Studies
4	successfully, and you're going to come here and
5	leave us out. And you all shouldn't have let them
6	do it either. You should have said that Blacks
7	should be included. Don't come in here, try to
8	get yours, and then forget us.
9	This hearing is an insult to Black
10	people, an insult to people of African ancestry,
11	and I'm not sitting here for this. Thank you, Mr.
12	Chair.
13	[Applause]
14	SERGEANT-AT-ARMS: Quiet, please.
15	CHAIRPERSON RODRIGUEZ: We will
16	[Off mic]
17	CHAIRPERSON RODRIGUEZ:and I've
18	got to say that also, I would like to add also
19	that it would be much better also ifyes, it was
20	a concern that I also had by not having a center
21	of Black study on the panel representing CUNY, but
22	we will continue
23	MALE VOICE: I think he
24	[Crosstalk]
25	CHAIRPERSON RODRIGUEZ: Sorry.

1	COMMITTEE ON HIGHER EDUCATION 65
2	MALE VOICE:to answer your
3	question. [Off mic] question.
4	[Off mic]
5	CHAIRPERSON RODRIGUEZ: So I just
6	and of courseif the panel has [off mic] question
7	but
8	JULIA WRIGLEY: We can't hear you.
9	[Off mic]
10	SERGEANT-AT-ARMS: Microphone.
11	CHAIRPERSON RODRIGUEZ: I just want
12	to say that besides that concern that I could
13	have, I just want to continue analyzing what is
14	the topic of the hearing, which is the impact of
15	the studies in centers at City University of New
16	York. Now I'm calling on Council Member Cabrera.
17	COUNCIL MEMBER CABRERA: Thank you
18	so much, Mr. Chair. And welcome to the hearing
19	today. I have a few questions, so if you could
20	give me the short version, I would appreciate it.
21	I'm just very curious to know, I don't know the
22	answer to many of these questions. Question
23	number one, do you have a Center for Religious
24	Studies?
25	ANTHONY RINI: There are numerous

1	COMMITTEE ON HIGHER EDUCATION 66
2	studies for religious studies. There's Jewish
3	Resource Center at Baruch, and there are a number
4	of other religiously oriented that are sort of a
5	umbrella list that we includedgender identity,
6	race, ethnicity, religion and sort of the overall
7	sort of the way we look at centers and institutes.
8	We didn't specifically focused on ethnic, but
9	there are religious based
10	JULIA WRIGLEY: [Interposing] I
11	would just add the Graduate Center is just
12	establishing a Center for the Comparative Study of
13	Religion.
14	COUNCIL MEMBER CABRERA: Okay.
15	Fantastic. Second question is, do these centers
16	have advisory counselors and do theycouncil, and
17	do they include students in the council?
18	ANTHONY RINI: I think that a
19	number of them do have advisory councils. And I
20	do believe that they do
21	[Off mic]
22	COUNCIL MEMBER CABRERA: Is that a
23	requirement
24	[Crosstalk]
25	COUNCIL MEMBER CABRERA:to be a

1	COMMITTEE ON HIGHER EDUCATION 67
2	center? And if it's not, may I recommend that it
3	will be? I mean something that really is going to
4	have a tremendous impact upon students, I'm
5	hearing all the good reports.
6	JULIA WRIGLEY: Ramona, did you
7	want to
8	RAMONA HERNANDEZ: Yes, Councilman,
9	the mandate, it's an executive body made up of
10	faculty and an advisory board made up of various
11	groups including community members, including
12	students, and people from the business sector. I
13	must confess that the advisory board, the
14	Dominican Studies Institute is missing the
15	students.
16	COUNCIL MEMBER CABRERA: Okay.
17	Here's my next question, what is the greatest
18	challenge that the centers are facing, other than
19	the budget issue? 'Cause that's coming up very
20	soon, but I know this is not a budget hearing. So
21	other than the budget issue, what would you say is
22	the bigger challenges that the centers face?
23	ANTHONY TAMBURRI: I think the
24	challenges are different really and I think their
25	specific to the various centers. I think that I

1	COMMITTEE ON HIGHER EDUCATION 68
2	can only speak to the challenges ofthe non-
3	financial challenges of the Calandra Institute,
4	and I think it has to do with the idea of ethnic
5	identity among Italian-Americansthose who
б	actually identify as "ethnics" and those who
7	don't.
8	And pardon me for going out a
9	little bit, but the language survey I mentioned,
10	there were two very interesting questions. One
11	said how do you identify and we had a series of
12	answers, one being Italian-American, one being
13	American, and 27% identified as Italian-American.
14	The next question was, do you have Italian
15	ancestors going back to your grand grandparents,
16	57% said they had Italian ancestors. So there's a
17	question of self-identity I think that then leads
18	to other issues and other challenges.
19	[Crosstalk]
20	COUNCIL MEMBER CABRERA: Here's my
21	next question, what was the last center towhen
22	and which program was the last center to open?
23	JULIA WRIGLEY: I think the most
24	recent ones are the graduate centers establishing
25	three centers, the one I mentioned on comparative

1	COMMITTEE ON HIGHER EDUCATION 69
2	religion, I'm not sure they're actually official
3	yet, but they're underway. And there is one on
4	globalization, and there is one on a scientific
5	study of social study of
6	[background noise]
7	JULIA WRIGLEY: I'm sorry.
8	[Crosstalk]
9	ANTHONY RINI:one recently
10	established this summer in Korean Studies at
11	Queens College, I'm not sure of the exact name of
12	it, but it was probably the most recently one
13	established in June of 2010.
14	COUNCIL MEMBER CABRERA: And my
15	last two questions I'm going to put them both
16	together. What's the total budget for all the
17	centers; and how do you evaluate the effectiveness
18	of these centers? I know the strategic goals were
19	mentioned, but [off mic] can establish strategic
20	goals, but how do you measure whether you
21	successfully reach those goals?
22	ANTHONY TAMBURRI: Go ahead, I'll
23	follow.
24	RAMONA HERNANDEZ: I think that we
25	use a varied mundane way to measuring what we do,

1	COMMITTEE ON HIGHER EDUCATION 70
2	particularly when it comes to events, activities
3	that we do with the community, which I did not
4	mention because I didn't want to go too long, but
5	their response to those calls. We have waiting
6	lists whenever we do anything, whether it's a
7	concert, whether it's an art exhibit, we have
8	waiting lists, people who cannot come in because
9	the capacity at City College or the room, even the
10	largest auditorium is not enough. And it's not
11	enough because the events that we do, they're all
12	free to the public and the events that we do are
13	attended by students, faculty, but also the people
14	outside the walls of City College, the community,
15	and the communities defined here are large.
16	How do we know that what we do has
17	an effect out there? Well, because we also have
18	to translate what we do. There are people who
19	come who only speak Spanish, and there are people
20	who come who only speak English, so we are sort of
21	reaching out to both communities and then it's
22	upon us and that require more resources and more
23	of everything to communicate with the large
24	audience.
25	Of course, there are other ways in

1	COMMITTEE ON HIGHER EDUCATION 71
2	which we measure theand in terms of this very
3	professorial and very academic way to measuring,
4	but this is the mundane way, people will respond
5	or they will not respond in our case.
6	ANTHONY TAMBURRI: I think that's
7	one of the major ways we do it, how many people
8	attend our events, what's the feedback that you
9	get, and how many return people do you get. We
10	have a series of people that we could sort of
11	flippantly call a fan club that come to our
12	events.
13	The other thing is, we were one of
14	the first institutes, and perhaps we're still the
15	first of recent times, that is the last five years
16	since I've been here, to go through a self-study,
17	and it's been a long process that we've been going
18	through. It started over a year ago where we
19	worked as the institute, we have 19 full-time
20	people at the institute, but then eventually we
21	came up with a document, our own self-study and
22	that was then vetted by two outside experts, one
23	local from the Casa Italiana at NYU and the other
24	who is the director of the Immigration Center in
25	Minnesota, University of Minnesota, which is the

1	COMMITTEE ON HIGHER EDUCATION 72
2	largest depository of those types of documents.
3	So we got their report a few months ago, which I'm
4	happy to say was a positive report and it had some
5	good suggestions.
6	EDWIN MELENDEZ: In our case, we
7	undertook a strategic planning process and on page
8	five we list kind of the goals that we developed
9	out of that. We set annual objectives or
10	milestones that we like to achieve, and on page
11	four what I did was to just list the various
12	indicators that we used to assess those areas.
13	For instance, in research our journal, we estimate
14	so-called impact factor and subscriptions as two
15	indicators of success; for staff publications, how
16	many referee articles out of a total population,
17	how many books our staff publishes; for external
18	funding, external [off mic] and so on and so
19	forth. Even education, the number of courses that
20	we can cross list with departments, the number of
21	students. These are just quantitative and
22	qualitative.
23	In the library, the number of
24	collections that we acquire every year at both the
25	primary and secondary sources, the number of

1	COMMITTEE ON HIGHER EDUCATION 73
2	scholarships that we grant, the number of visitors
3	that we have. In terms of outreach, we get into
4	the number of people that participate in the
5	events, the composition of that, the networks that
6	they represent. In terms of the Voices, the
7	number of sections and pages that we create on the
8	website and so on and so forth.
9	So for each of the areas that we
10	operate, we set specific indicators that we
11	collect data for ongoing year and, in my case, I
12	report to the Provost and we have a rotation of
13	each of these areas where we report our progress
14	in these indicators, and at the end of the year we
15	put all together in an annual report.
16	So the question of accountability
17	and measurement of impact and performance is to
18	the core of what we try to do, at least on a
19	management side.
20	COUNCIL MEMBER CABRERA: Let me
21	closeyes.
22	ANTHONY TAMBURRI: [Interposing]
23	Let me mention something about measuring, and that
24	is through the years, actually since 1975,
25	actually before the institute existed through the

1	COMMITTEE ON HIGHER EDUCATION 74
2	Center for Italian studies at Brooklyn for
3	example, there have been studies done, a number of
4	our professors through the years have done studies
5	on the Italian-American student and the Italian-
6	American student at CUNY or the Italian-American
7	high school student because that was a period
8	which was a real crucial and critical period for
9	the Italian-American studentsthe dropout rate
10	was 22, 23%, whatever. And those studies were
11	done over the years and they were shared with
12	various institutes, various departments, etc., and
13	so those were really good indicators.
14	And of recent, we have two
15	counselors who are currently working on issues of
16	this nature, that is stress on students, self-
17	achievement, and things of that sort. And we
18	actually have put all of those studies together
19	and we will be having a publication of sort of 30
20	years of those studies, which will not only be a
21	history, but can help us also see what we can
22	learn for the future as far as our students now,
23	whether they be Italian-American or other ethnic
24	groups.
25	COUNCIL MEMBER CABRERA: I think it

1	COMMITTEE ON HIGHER EDUCATION 75
2	would be very profitableand I'm just going to
3	turn it over right now back to the chairmanbut I
4	think it will be very profitable to have a
5	standardized survey, that way you can see the
6	impact that it's having on the students and you
7	can measure from program to program using the same
8	survey or standardizes. Thank you so much, and my
9	compliments in all of your centers.
10	ANTHONY TAMBURRI: Thank you.
11	CHAIRPERSON RODRIGUEZ: I have two
12	follow up questions, then I will call on
13	Councilwoman James. What are the procedures to
14	create a center?
15	ANTHONY RINI: The procedure for
16	create a center is a single campus entity, so the
17	procedures are prescribed by those campuses, which
18	would require a self-study planning document which
19	would be reviewed by the faculty governance at
20	that campus and would look at, like I said, in my
21	testimony would look at the academic merit or the
22	service that that entity was going to provide and
23	the financial feasibility, the ability to leverage
24	that center for external funding, as well as
25	duplication, if there was duplication within CUNY,

1	COMMITTEE ON HIGHER EDUCATION 76
2	or more likely on that campus, whether or not
3	there would be a need for that approval. But that
4	approval happens at the campus level for centers
5	and then it goes to the Office of Academic Affairs
6	for further review, similar review, similar
7	attributes for review, and then it goes to the
8	Board of Trustees' agenda for approval.
9	CHAIRPERSON RODRIGUEZ: Great. And
10	next question is about how does a center or
11	institute involve the community in getting the
12	community feedback or also getting the community
13	involved in their planning processing event that
14	the center put together?
15	ANTHONY TAMBURRI: We have actually
16	a community advisory committee that consists of
17	people from the community, some of them are
18	lawyers and whatever and non-academics actually,
19	so that we can get different perspectives. So we
20	meet once a month and we go over what we've done,
21	and most of them do attend our events, and that's
22	one way.
23	We also get feedback from, whether
24	it's our TV show, whether it's our webcasts and
25	our other programs. And we look to see what's in

1	COMMITTEE ON HIGHER EDUCATION 77
2	the community. So, for example, the brouhaha of
3	the last couple of weeks over the [off mic] fees.
4	We dealt with that in a PR way. What we did was,
5	yesterday we interviewed somebody, tonight it's
6	going to be webcast and it'll be on our web. So
7	we try to look into those issues, including what
8	we think is going to be the unfortunate loss of
9	Pier A to the Italian-Americanthe National
10	Italian American Museum.
11	EDWIN MELENDEZ: In our case, we
12	have almost a community participation on every
13	level. Like my colleagues, we have an advisory
14	board that is integrated by community members and
15	there is actually one student who we probably will
16	increase that. And we also havefor the library
17	we have an advisory board that is academics and
18	professionals and so forth, so there are two
19	groups that we engage.
20	But more importantly, we get
21	feedback from our events. Most of our events are
22	organized, our courses, they are all in
23	partnership with somemost of our events are
24	organized in partnership with community
25	organizations. We also have a couple of programs-

1	COMMITTEE ON HIGHER EDUCATION 78
2	-for instance, this April we're celebrating Puerto
3	Rican Poetry Month, we have a couple of community-
4	based activities where we're going to go. But we
5	also will harness all the events and put them in a
6	calendar that we publish. We do the same for
7	November Puerto Rican History Month, so this
8	promoting partnerships so our events arethe
9	community's embedded in the planning and the
10	process of bringing people to the events.
11	And if you look at the calendar of
12	events, there are always intersecting networks for
13	disabled students, for all kind of constituencies.
14	Last Friday, we had one on our architects, we're
15	planning one for the business community next
16	April, and so on and so forth.
17	So for us, community outreach and
18	participation is at the core of what we do.
19	MALE VOICE: I'm sorry.
20	RAMONA HERNANDEZ: Thank you, thank
21	you for that question, I appreciate that question.
22	I think that the community is involved in
23	everything we do. An example is the library. We
24	open every Saturday and not necessarily because
25	the students come to use the library on Saturday,

1	COMMITTEE ON HIGHER EDUCATION 79
2	but members of the community and we have an
3	arrangement with City College. In most places, in
4	order for you to use the library you must show a
5	campus I.D. We made an arrangement with the City
6	College Library that members of the community,
7	they just have to show an I.D. and they're welcome
8	into the Dominican library. So that's one way.
9	The second way is that we
10	intentionally organize events, activities in
11	collaboration with community-based organizations
12	or cultural groups in the Dominican community or
13	the larger community. The archives has an
14	advisory board that is completely made up, besides
15	the archivists and the director, of members of the
16	Dominican community, particularly because this
17	involves acquisition of documents that have to do
18	with their lives.
19	So the other aspect that I wanted
20	to mention is that for us to do an event of the
21	Dominican Studies Institute in one language,
22	English language, it have to be at noon on a
23	weekday, otherwise, if we do it Saturday or in the
24	afternoon or the evening, you have to be bilingual
25	because the community will attend and they will be

1	COMMITTEE ON HIGHER EDUCATION 80
2	there from the beginning to the end.
3	CHAIRPERSON RODRIGUEZ: And my last
4	question, Edwin, if you can go back to page six
5	EDWIN MELENDEZ: Okay.
6	CHAIRPERSON RODRIGUEZ:this is
7	not aand the only reason why I has no make any
8	other questions because I don't want too many
9	questions that is related to budget, we will
10	discuss that in the future, but since that
11	information came from you, page six, you say that-
12	-the last paragraph, you say that assuming that
13	the budget, the budget stay at the 2011 \$250,000
14	EDWIN MELENDEZ: Right.
15	CHAIRPERSON RODRIGUEZ:that's
16	the number, right?
17	EDWIN MELENDEZ: Yes.
18	CHAIRPERSON RODRIGUEZ: Okay.
19	EDWIN MELENDEZ: It is of some
20	significance, too also.
21	CHAIRPERSON RODRIGUEZ: Okay.
22	Council Member James.
23	COUNCIL MEMBER JAMES: Thank you.
24	First, let me join the sentiments of Council
25	Member Barron, who left. I too think that it was

1	COMMITTEE ON HIGHER EDUCATION 81
2	not politically smart to have a center which
3	reflects the African diaspora on this panel. It
4	says a lot about CUNY Central and about the
5	planning for this panel here today. I would be
6	remiss if I did not say that I believe that part
7	of the problems related to Medgar Evers College
8	are sort of emblematic of the fact that a group
9	representing the African-American diaspora is not
10	on this panel.
11	I want to direct my questions today
12	to the Provost Ms. Wrigley and to Mr. Rini for the
13	purposes of this discussion, which relates to the
14	issues at Medgar Evers College. Let me begin by
15	saying that CUNY has more than 100 research
16	centers and institutes, the center is primarily
17	focused on research, humanities, politics, the
18	environment, health, and other areas, including in
19	areas, in social areas. They offer academic
20	resource access to archives, research
21	opportunities, and a wide range of other events.
22	It's also important to note that some members of
23	these centersand then correct me, Provost, if
24	I'm wrongsome of them do not provide
25	instruction, they do not teach, is that correct?

1	COMMITTEE ON HIGHER EDUCATION 82
2	JULIA WRIGLEY: That's [off mic].
3	COUNCIL MEMBER JAMES: Okay. Some
4	of these centers are supported by CUNY, but most
5	of them rely upon outside resources, is that
6	correct?
7	JULIA WRIGLEY: Yes.
8	COUNCIL MEMBER JAMES: Okay. In
9	addition to that, I'll say that these centers are
10	central vehicles for research and academic
11	studies, is that a correct statement?
12	JULIA WRIGLEY: Yes.
13	COUNCIL MEMBER JAMES: Okay. Let
14	me point out, these are just some of the centers
15	that exist, and as was indicated a few minutes
16	ago, centers continue to be approved each and
17	every day, Provost, is that a correct statement?
18	JULIA WRIGLEY: Perhaps not every
19	day, but
20	[Crosstalk]
21	COUNCIL MEMBER JAMES:
22	[Interposing] Well oncefrequently, okay, fair
23	enough. City College; the Dominican Studies
24	Institute; Hunter College; these are just some,
25	the Center for Puerto Rican Studies; John Jay

1	COMMITTEE ON HIGHER EDUCATION 83
2	College; the Center on Race, Crime, and Justice;
3	Lehman College; the Institute for Irish-American
4	Studies; Queens College, the Asian-American Asian
5	Research Institute, also at Queens College; the
6	Asian-American Center; the Center for Byzantine
7	and Modern Greek Studies; the John Calandra
8	Italian-American Institutecongratulations; CUNY
9	Graduate Center; Middle East and Middle Eastern
10	American Center; the Center for Latin American,
11	Caribbean, and Latino Studies; the Institute for
12	Research on the African Diaspora in the Americas
13	and in the Caribbean; the Center for Jewish
14	Studiesall at the CUNY Graduate Center. And at
15	CUNY Law School, the Center for Diversity and the
16	Legal Profession and the Center on Latino and
17	Latino Rights and Equalities.
18	And at Medgar Evers College, which
19	I will get into in a moment, I want to ask you,
20	Madam Provost, has any center ever been dismantled
21	by any president as far as you know, and, if so,
22	at what college and when and for what purpose?
23	JULIA WRIGLEY: I expect that
24	centers have been closed over time because, as
25	issues change and so forth, centers have a

1	COMMITTEE ON HIGHER EDUCATION 84
2	lifespan. I don't knowdo you know some that
3	have been closed?
4	ANTHONY RINI: Well in my
5	testimony, I'm not sure if you were here for that,
6	every five years there is a review of centers and
7	institutes at the campus level
8	COUNCIL MEMBER JAMES: Yeah.
9	ANTHONY RINI:and those are
10	approved centers and institutes that have gone
11	through the process prior and are recorded in the
12	Board of Trustees' minutes for the meeting that
13	they were approved at. Those every five years
14	campuses do their own reviewing
15	COUNCIL MEMBER JAMES:
16	[Interposing] Mr. Rini, the question is as far as
17	you know, has
18	[Crosstalk]
19	ANTHONY RINI: [Interposing] Yes,
20	campus centers
21	[Crosstalk]
22	COUNCIL MEMBER JAMES:
23	[Interposing] When was the last center that was
24	closed?
25	ANTHONY RINI: This year, I don't

1	COMMITTEE ON HIGHER EDUCATION 85
2	knowand one off my head, this yearin 2010 was
3	the five-year review of centers and institutes and
4	a number of centers and institutes were closed
5	because they become dormant.
6	COUNCIL MEMBER JAMES: Dormant.
7	What active center as far as you know has been
8	closed by CUNY by any president, do you know of
9	any?
10	ANTHONY RINI: I do not know of
11	any.
12	COUNCIL MEMBER JAMES: Okay. If
13	you could provide me with a name or a list of
14	active centers that have been shut down by current
15	presidents in the CUNY institution, I would
16	appreciate that.
17	I was here for your testimony, and
18	I want to go to your testimony, Mr. Rini, and
19	thank you for reminding me. It's a three-prong
20	approach when one wants to open this new center or
21	get approved for a new center. First it has to be
22	approved by the local government of the local
23	college, correct?
24	ANTHONY RINI: Correct.
25	COUNCIL MEMBER JAMES: Second, then

1	COMMITTEE ON HIGHER EDUCATION 86
2	it has to be approved, approved or reviewed by the
3	CUNY Central Office of Academic Affairs, is it
4	approved or reviewed, sir?
5	ANTHONY RINI: It's reviewed and
6	approved because
7	[Crosstalk]
8	COUNCIL MEMBER JAMES:
9	[Interposing] And then it goes to the Board of
10	Trustees, correct?
11	ANTHONY RINI: Yes.
12	COUNCIL MEMBER JAMES: But
13	primarily you rely upon the local college, is that
14	not correct?
15	ANTHONY RINI: Yes.
16	COUNCIL MEMBER JAMES: Okay. Are
17	you familiar with the problems or the issues at
18	Medgar Evers College?
19	ANTHONY RINI: Only from what I've
20	seen in the press.
21	COUNCIL MEMBER JAMES: Okay. Madam
22	Provost, are you aware of the issues related to
23	Medgar Evers College, some of the problems?
24	JULIA WRIGLEY: I haven't been
25	personal involved in them.

1	COMMITTEE ON HIGHER EDUCATION 87
2	COUNCIL MEMBER JAMES: Okay. You
3	have not been personally aware of them. Are you
4	aware the Center for New Leadership at Medgar
5	Evers College?
6	JULIA WRIGLEY: Yes.
7	COUNCIL MEMBER JAMES: Okay. And
8	would it be fair to say that the Center for New
9	Leadership is somewhat of a renowned center and
10	one of its kind? Focusing on
11	[Crosstalk]
12	JULIA WRIGLEY: [Interposing] That
13	I don't know.
14	COUNCIL MEMBER JAMES: Okay. Do
15	you know of any other center in the CUNY system
16	which focuses on reentry?
17	JULIA WRIGLEY: I think there's one
18	at John Jay.
19	COUNCIL MEMBER JAMES: Okay. And
20	that one continues to operate?
21	JULIA WRIGLEY: Yes, I
22	COUNCIL MEMBER JAMES: And it's
23	supported by its president?
24	JULIA WRIGLEY: Yes.
25	COUNCIL MEMBER JAMES: Okay. And

1	COMMITTEE ON HIGHER EDUCATION 88
2	are you familiar with the W.E.B.'s DuBoiswell
3	were you familiar with the W.E.B.'s Dubois Center
4	at Medgar Evers College?
5	JULIA WRIGLEY: Just that it's on
6	this list, yes.
7	COUNCIL MEMBER JAMES: Okay. Do
8	you know that it no longer exists? You're aware
9	of that?
10	[Crosstalk]
11	JULIA WRIGLEY: No, I didn't know.
12	COUNCIL MEMBER JAMES: And do you
13	know that New Leadership was a contract, they were
14	evicted from Medgar Evers College, are you aware
15	of that?
16	JULIA WRIGLEY: I am aware.
17	COUNCIL MEMBER JAMES: And do you
18	know that they were ceremoniously dumped by the
19	president of Medgar Evers College, that he walked
20	into a class and gave an eviction notices to the
21	professors, are you aware of that?
22	JULIA WRIGLEY: No, I did not.
23	COUNCIL MEMBER JAMES: Okay. Do
24	you know if the Board of Trustees is looking at
25	that?

1	COMMITTEE ON HIGHER EDUCATION 89
2	JULIA WRIGLEY: Well to the best of
3	my knowledge
4	COUNCIL MEMBER JAMES: Yes, ma'am.
5	JULIA WRIGLEY:and this center
6	was not officially approved by CUNY by the Board
7	of Trustees.
8	COUNCIL MEMBER JAMES: What center?
9	Which one?
10	JULIA WRIGLEY: The New Leadership.
11	COUNCIL MEMBER JAMES: New
12	Leadership was not. So New Leadership did not get
13	approved by the local government structure of
14	Medgar Evers College?
15	JULIA WRIGLEY: That I don't know,
16	but just it would come to the 80th Street Office
17	of Academic Review and Program Planning
18	COUNCIL MEMBER JAMES: Yes.
19	JULIA WRIGLEY:and I don't
20	believe it came to that office.
21	[Crosstalk]
22	MALE VOICE:into that office nor
23	did it ever get to the Board of Trustees.
24	COUNCIL MEMBER JAMES: So it was
25	never approved by the Board of Trustees?

1	COMMITTEE ON HIGHER EDUCATION 90
2	JULIA WRIGLEY: No
3	[Crosstalk]
4	COUNCIL MEMBER JAMES: Okay.
5	JULIA WRIGLEY:believe so.
6	COUNCIL MEMBER JAMES:and it was
7	never approved by
8	CHAIRPERSON RODRIGUEZ: I'm sorry,
9	Councilwoman
10	[Crosstalk]
11	COUNCIL MEMBER JAMES: Yes, sir.
12	CHAIRPERSON RODRIGUEZ:we have to
13	focus on the impact or theon the center and
14	institute, the recently because I think there's a
15	litigation
16	[Crosstalk]
17	COUNCIL MEMBER JAMES: Okay. So
18	the
19	CHAIRPERSON RODRIGUEZ:that
20	involvethat's in the litigation that involves
21	Medgar Evers.
22	COUNCIL MEMBER JAMES: Okay. So
23	let me put aside New Leadership, what about W.E.B.
24	DuBois, do you know whether or not W.E.B.'s DuBois
25	was approved by the local governing structure of

1	COMMITTEE ON HIGHER EDUCATION 91
2	Medgar Evers College?
3	ANTHONY RINI: I do not know.
4	COUNCIL MEMBER JAMES: Do you know
5	whether or not it got approval from the CUNY
6	Central Office of Academic Affairs?
7	[Off mic]
8	COUNCIL MEMBER JAMES: What about
9	the Board of Trustees?
10	[Off mic]
11	COUNCIL MEMBER JAMES: Madam
12	Provost, are you aware that some elected officials
13	in Central Brooklyn had requested a meeting with
14	the Board of Trustees and we were shot down, are
15	you aware of that?
16	JULIA WRIGLEY: No, I wasn't.
17	COUNCIL MEMBER JAMES: Are you
18	aware that it was two members of Congress, five
19	members of the state legislature, and four members
20	of the City Council from Central Brooklyn that
21	were denied an opportunity to meet with the Board
22	of Trustees, are you aware that?
23	JULIA WRIGLEY: No.
24	COUNCIL MEMBER JAMES: If you heard
25	of that, would you think that was something that

1	COMMITTEE ON HIGHER EDUCATION 92
2	should be addressed?
3	JULIA WRIGLEY: Well is this the
4	matter under litigation? Because I don't feel I
5	should
6	[Crosstalk]
7	COUNCIL MEMBER JAMES:
8	[Interposing] Not the meeting, the meeting's not
9	under litigation, meeting was a simple request.
10	JULIA WRIGLEY: Well I guess the
11	fundamental issue, the controversy over the center
12	is under litigation, and so I don't feel I should
13	speak to it.
14	COUNCIL MEMBER JAMES: Okay, Madam.
15	So I thank you for that. If you could just relay
16	to the chair that, in fact, we are renewing our
17	request for a meeting with the Board of Trustees
18	separate and apart from the litigation. I
19	understand the litigation is over New Leadership,
20	but we would like to speak to you about issues
21	above and beyond New Leadership at Medgar Evers
22	College, and as a duly elected member of the New
23	York City Council, along with my colleagues, I
24	think we have a right and a right to seek a
25	meeting with the Board of Trustees, particularly

1	COMMITTEE ON HIGHER EDUCATION 93
2	since you're asking for funding.
3	JULIA WRIGLEY: Okay.
4	COUNCIL MEMBER JAMES: Thank you.
5	CHAIRPERSON RODRIGUEZ: I have
6	other questions. How much does the research that
7	has been produced by a studies for the center and
8	the institute has helped the city to reshape our
9	need and when it came to those particular ethnic
10	groups that you've been doing the studying that
11	you've been studying for years? How much has
12	thoseyou think that what has been the most
13	important research or the outcome of the research
14	that you have produced that you think that it
15	helps us as a city, as a government to have a
16	better understanding of the need of those
17	particular ethnic groups that you
18	[Crosstalk]
19	EDWIN MELENDEZ: [Interposing] Over
20	the last few years, we've sponsored the
21	conferences on pathways, workforce development
22	issues and how people are connected to jobs, and
23	the role that CUNY programs may play in that
24	process, we sponsor conferences. A lot of these
25	have papers that are produced and then we produce

1	COMMITTEE ON HIGHER EDUCATION 94
2	proceedings and so forth on the whole question of
3	how to teach Puerto Rican history. We had another
4	conference on cultural competence, cultural
5	pluralism, and how our graduate schools
6	professionals are trained and the education. We
7	have a conference
8	CHAIRPERSON RODRIGUEZ:
9	[Interposing] Sorry to interrupt.
10	EDWIN MELENDEZ: Yeah.
11	CHAIRPERSON RODRIGUEZ: But I
12	meaning on research.
13	EDWIN MELENDEZ: Right, in this
14	conference, for instance, the last conference on
15	public policy we sponsored a research that about 8
16	or 10 papers that were produced by various
17	scholars within the CUNY system and beyond, and
18	those papers eventually will go through a review
19	process, either published in the journal or
20	published as a special issue. This forthcoming
21	conference on religious in the Latino community,
22	Puerto Rican Latino community, the proceedings
23	will constitute a volume. So the connection
24	between our seminars and the research that we
25	promote is verywe sponsor activities.

1	COMMITTEE ON HIGHER EDUCATION 95
2	In terms of the impact, for
3	instance, if I can take the workforce development
4	one, we're really dissecting in various of growth
5	including the education field, but also health,
6	but also green jobs and the forthcoming, upcoming
7	technology industries, how are they really serving
8	our population and we do it in a comparative
9	nation.
10	So in terms of what is the impact
11	on the city, this research, demographic research
12	that we do on changes and so forth allow both the
13	academic things, but also the agencies to plan
14	what they do. As you know, not all the agencies
15	actually have the capability or interest or
16	expertise to dissect this population, particularly
17	when they're small groups, right? So the growing
18	Latino population, as much as we represent a large
19	share of the New York population, are still a
20	small number and the data is hard to come, so we
21	have to come up with mechanisms and methodologies
22	to really assess this populations.
23	CHAIRPERSON RODRIGUEZ: And let me
24	use [off mic] as an example.
25	EDWIN MELENDEZ: Okay.

1	COMMITTEE ON HIGHER EDUCATION 96
2	CHAIRPERSON RODRIGUEZ: [Off mic].
3	EDWIN MELENDEZ: Right.
4	CHAIRPERSON RODRIGUEZ: And
5	probably Dr. Hernandez can probably elaborate on
6	finding that the Dominican study [off mic] in the
7	family, single mother [off mic] and who are the
8	men leader in the family, what is the average
9	income of Dominicans in the United States, and I
10	believe that that finding of elected officials
11	it's not [off mic] their understanding because
12	that publication was never done in the past. So
13	that's my question on what research, what has been
14	the outcome of research that you have produced
15	EDWIN MELENDEZ: Right.
16	CHAIRPERSON RODRIGUEZ:that you
17	believe [off mic] institute we were ablewe
18	continue efforts [off mic] this data [off mic] new
19	information, that now it's up to the government
20	[background noise]
21	DR. RAMONA HERNANDEZ: I appreciate
22	your question, sir. I don't think that there is
23	any piece of research cited most out there than
24	the Dominican profile and this is a profile,
25	social economic profile based upon the census

1	COMMITTEE ON HIGHER EDUCATION 97
2	data. We were the first one to produceto
3	analyze the Dominican people in New York as well
4	as in the U.S. using census data and this is a
5	piece that is cited over and over and over and the
6	work we do with that is that we update those
7	numbers. Those numbers also are used by
8	community-based organizations, this is information
9	that they use to request funding to put proposal
10	together, because this is a publication that
11	details the social economic standing of the
12	Dominican peoplewhether they have jobs, how much
13	money they make, what kind of family structure
14	they have.
15	But I think that the research that
16	we have done that have impacted the most, if you
17	ask me, is the fact that I think we have changed
18	the mentality of institutions and lots of people
19	who used to think that Dominicans were birds of
20	passage, that they were here temporarily, and that
21	they are thinking to return home. I think that
22	the work that we do at the Dominican Studies
23	Institute show every day that they are here to
24	stay and I think this is extremely important as a
25	people to know that they're not just here thinking

1	COMMITTEE ON HIGHER EDUCATION 98
2	to go back every day.
3	ANTHONY TAMBURRI: I refer to some
4	studies that were done previously, the socio-
5	psychological portraits, for example, of CUNY
6	studentsItalian-American CUNY students and also
7	high school students, the drop out rate, etc.
8	Those studies have had great impact in moving
9	community leaders to do things. I think they also
10	have their value today because they show us what
11	we should not do anymore, what we should be
12	attuned to because there is still some of those
13	issues today in the Italian-American community
14	with the Italian-American youth, and as I
15	mentioned, we still engage in those.
16	And there's another study that we
17	did that was actually in tandem with the Mayor's
18	Executive Order 120 where in 2008 he added six
19	languages other than English in which basic city
20	information needs to be available and one of those
21	was Italian, and at that point we were doing a
22	study on demographics of who speaks Italian, who
23	doesn't speak Italian, we found out that there are
24	hundreds of thousands of people who still do speak
25	Italian. And so that those issues are still

1	COMMITTEE ON HIGHER EDUCATION 99
2	those linguistic issues, in spite of what the
3	popular culture may think, are still around.
4	Finally, let me say that some of
5	the more recent studies that we do on the
б	perception of Italians by non-Italians by what we
7	call the dominant culture here, dominant culture
8	thinking in the United States also shows that
9	there are still, in spite of the fact of the
10	Sopranos and Jersey Shore, etc., that there are
11	still certain perceptions about Italian-Americans
12	that, unfortunately, are most offensive, remain
13	offensive today.
14	And we did engage in those studies
15	also.
16	CHAIRPERSON RODRIGUEZ: My last
17	question is what are thewhy are the center and
18	institute so important to CUNY and what are the
19	challenges that you feel we face, in this case,
20	the institution, in order to keep expanding the
21	center so that a center continue playing that
22	important role that is so needed, especially for
23	youth who will be growing or born in this country?
24	And I know that there has been a misperception
25	that when you folks who are studying a group, that

1	COMMITTEE ON HIGHER EDUCATION 100
2	particular group will not be integrating in the
3	society versus the reality, which is that when a
4	group is strong in the cultural, it make them more
5	proud in the nation or the city where they are
6	Okay, so what are the challenges and why are the
7	centers so
8	[Crosstalk]
9	JULIA WRIGLEY: [Interposing] I
10	think the centers are very important to CUNY
11	because of exactly what's being discussed.
12	They're the link in part between the university
13	and the communitythey're the students, they're
14	the community, they're the faculty, and they draw
15	together those elements. They have a lot of
16	cultural programming, they have a lot of research
17	programming, and they are also more nimble. The
18	academic curriculum is not a nimble item in that
19	once a curriculum, you know, it takes a long time
20	to change a curriculum, it's very imprinted upon a
21	university and the faculty all have to agree. But
22	the centers and the institutes have a kind of
23	flexibility which allows them to change as the
24	needs of the local community change and the needs
25	of the city of New York change.

1	COMMITTEE ON HIGHER EDUCATION 101
2	So I think that the great array of
3	centers and institutes that we have shows the kind
4	of attachment to the life of the city of New York
5	as demonstrated by these and all the others as
6	well.
7	ANTHONY TAMBURRI: To get to your
8	question of those born here, for example, and we
9	can take Italian-Americans because we first came
10	here in the 1870s and 1880s, we're five, six
11	generations deep. What is curious is that there
12	are 15 and 16 year olds who very much consider
13	themselves Italian, but they're not Italian vis-à-
14	vis those in Italy, and that culture, whether it
15	is Italian, whether it's Dominican, whether it's
16	Puerto Rican, whatever, that culture morphs into
17	something else here in the United States because
18	of it'sand I use this word in an academic sense
19	and in a positive sensebecause of the
20	"contamination" that takes place with the
21	cultures, we use that word now positively in the
22	academy.
23	So those are very important issues
24	with regard to individual identity and ethnic
25	identity that it changes. And so the 15-year-old

1	COMMITTEE ON HIGHER EDUCATION 102
2	is no longer the Italian of the 40-year-old or 45-
3	year-old parent and of the 70-year-old grandmother
4	and great-grandmother, and so on and so forth, but
5	is still Italian but something different.
6	And that culture has its own
7	manifestations, it has its own articulations,
8	whether it's hip hop, even for Italian-Americans,
9	whether it's the old Frank Zappa, or the young new
10	Frank Zappa, it's whether it's someone like Ani
11	DiFranco, and so on and so, of that whole
12	alternative aspect of the various cultures that we
13	all study and represent.
14	CHAIRPERSON RODRIGUEZ: Well it's
15	good to hear that and the understanding we have of
16	the importance of the center. And I just also
17	hope that an area where we also have to include
18	and offer more classes, like, I don't want to wait
19	for my daughter to go to CUNY and knowing that
20	there's a BA on Dominican Study and there's no
21	classes offering that BA. So I just think that
22	[off mic] on the Puerto Rican or any other area
23	where we feel that we should offering those
24	opportunities for our students.
25	And so thank you to this panel.

1	COMMITTEE ON HIGHER EDUCATION 103
2	And now we're going to be calling the next group.
3	Thank you.
4	ANTHONY RINI: Thank you.
5	[Off mic]
б	CHAIRPERSON RODRIGUEZ: Calling on
7	Patricia Krueger from Dominican Study Institute,
8	Joseph Sciorra from Queens College.
9	MALE VOICE: No, no, he's just a
10	visitor.
11	CHAIRPERSON RODRIGUEZ: Okay.
12	MALE VOICE: Sorry.
13	CHAIRPERSON RODRIGUEZ: Great.
14	Joyce Moy from CUNY Asian-American Nation Research
15	Institute, and Kyung Ji Rhee from Center for
16	[background noise]
17	FEMALE VOICE:Leadership.
18	CHAIRPERSON RODRIGUEZ:New
19	Leadership.
20	[Off mic]
21	PATRICIA KRUEGER: There are three
22	of us?
23	JOYCE MOY: [Off mic] so far.
24	[Off mic]
25	CHAIRPERSON RODRIGUEZ: Okay.

1	COMMITTEE ON HIGHER EDUCATION 104
2	Because all of the number of people that had show
3	interest on testify so we're going to be following
4	the clockusing the clock. So any of you can
5	begin
6	[background noise]
7	[Off mic]
8	PATRICIA KRUEGER: Who wants to
9	start?
10	JOYCE MOY: I can start, I'm Joyce
11	Moy, the Executive Director of the Asian-American
12	and Asian Research Institute at CUNY, and I'm
13	going to just keep my comments brief, you have a
14	memorandum from me.
15	I really wanted to address the
16	issue that Chairperson Rodriguez mentioned and
17	that was our value to the city of New York. I
18	think in terms of the academics, we clearly are
19	integrated with the academics in terms of Asian-
20	American studies and Asian studies. Our institute
21	focuses both on the Asian-American populations, as
22	well as the world's Asian communities. However,
23	one of the most important things that we do is
24	really to engage the Asian-American community and
25	other cultural and ethnic groups across the

1	COMMITTEE ON HIGHER EDUCATION 105
2	disciplines and across the commonalities that we
3	share, as well as discussions about differences.
4	We also do a great deal in terms of informing
5	agencies and in terms of working with other
6	sectors of our communities, such as the business
7	community, medical and mental health facilities,
8	and so on.
9	Let me just give you an example of
10	the kinds of things that our institute, and I
11	believe many of the other institutes within CUNY
12	do as well. We were approached once by a hospital
13	that provided medical care to Asian-American
14	senior citizens and there was a tremendous
15	conflict that was brewing between the staff and
16	the patients and the families of the patients.
17	Much of this occurred because of a lack of
18	understanding between both parties. We went in
19	and did some training that was entitled Chinese
20	Beliefs About Illness, Dying, and Death. And
21	because we were able to explain the cultural
22	expectations and the cultural issues that were
23	involved, we believe that we were tremendously
24	impactful in defusing the situation that occurred.
25	Let me just give you a quick

1	COMMITTEE ON HIGHER EDUCATION 106
2	example of what happened. When I originally came
3	into those facilities, I really thought that the
4	staff was quite anti-Asian, and part of it was
5	because of the kinds of things that the staff was
6	saying about the patients and their families. But
7	as I listened more carefully, I realized that
8	these comments were born out of concern for the
9	patients. For example, Asian-Americans, certain
10	segments of the Asian-American populations believe
11	that it is the flow of energy that will cause your
12	revitalization and your healing so they would come
13	into the premises and they would vigorously
14	massage the patientand some of these patients
15	are elderly, they suffer from osteoporosis and
16	things like that, and so the staff was concerned
17	that in fact injury could take place. But the
18	Chinese thought, in fact, that the staff was
19	preventing them from healing their family members.
20	They would give them cold water and
21	cold water is something that's not good,
22	especially with elderly people whose chi, or
23	energy flows, were diminishing. They wanted them
24	to have boiled water where the fire would have
25	infused the water with the energy that they needed

1	COMMITTEE ON HIGHER EDUCATION 107
2	to recuperate.
3	So by coming in and doing the kind
4	of training that was necessary from the security
5	guard to the doctors, including accompanying the
6	doctors through their medical rounds and talking
7	with them as they examined patients and talk to
8	families etc., we were really very instrumental I
9	think in helping that particular community. And
10	this is the kind of role that, in fact, many of
11	our institutes and centers playproviding
12	resources to educational settings where they are
13	dealing with new populations and their issues that
14	they may not be able to understand and being that
15	linkage to the community.
16	So I'm just going to leave my
17	comments at that. But when you talk about the
18	impact of the centers and institute, they are well
19	beyond the walls of CUNY itself. Thank you.
20	CHAIRPERSON RODRIGUEZ: So [off
21	mic] two-minute [off mic] we [off mic] three
22	minutes.
23	JOYCE MOY: Oh, I apologize.
24	[Off mic]
25	PATRICIA KRUEGER: Okay. Good

1	COMMITTEE ON HIGHER EDUCATION 108
2	afternoon, Honorable Council Members. My name is
3	Patricia Krueger and I'm right now in the position
4	of being CUNY Dominican Studies Institute only in
5	first post Doctoral researcher. It's a true honor
6	to do this work. And at the same time, I also
7	want to acknowledge that a few of you council
8	members have mentioned this current educational
9	crisis that we are finding ourselves in, and there
10	is no doubt that our work also has to be directed
11	to address the so-called educational crisis. And
12	a lot of our educational work that we do at the
13	CUNY Dominican Institute is exactly that: Trying
14	to figure out how to configure these challenges
15	into our everyday work.
16	So for me, this means really trying
17	to figure out on a daily basis how to disseminate
18	the wealth of our educational materials, either
19	through the library or the archives, or also that
20	our research produces to disseminate those to our
21	learning communities in New York City schools as
22	well as in other educational spaces.
23	We are committed to developing and
24	facilitating numerous special workshops and
25	seminars for students and faculty at City College

1	COMMITTEE ON HIGHER EDUCATION 109
2	across the disciplines to strengthen awareness
3	about the multiple uses and functions of our
4	material. So in other words, even though we focus
5	and we are centered on Dominican Studies related
6	topics, you don't have to be Dominican in order to
7	find the vitality of the work that we do and the
8	space that we maintain and so carefully take care
9	of.
10	We also design unique short and
11	long-term initiatives to expose underrepresented
12	high school youth to professional careers,
13	especially in the natural sciences, engineering,
14	and math, and, thus, we wish to increase their
15	presence in these spaces of higher education.
16	We offer guidance and mentorship to
17	our undergraduate student, staff, and interns as a
18	way to secure the successful completion of their
19	undergraduate degrees and also their pursuit of
20	graduate school.
21	And most importantly, we invite our
22	supporters and constituents to help us with
23	establishing Dominican Studies Institute as a very
24	unique community educational resource center.
25	So this with the fiscal support of

1	COMMITTEE ON HIGHER EDUCATION 110
2	funders such as you, the New York City Council,
3	that our endeavors and commitment to the
4	educational well-being of our communities and
5	across our communities can grow and will flourish.
6	Thank you very much.
7	KYUNG JI RHEE: Good afternoon, my
8	name is Kyung Ji Rhee, I'm the Juvenile Justice
9	Director of the Center for New Leadership, and I'm
10	here to speak about two things. One, point of
11	accountability and process at CUNY with respect to
12	the center application approval process specific
13	to the Center for New Leadership. Yes, it is
14	under litigation, but I believe that for the
15	greater and critical importance of public
16	education and information, we are more than happy
17	to share and I think it's important for everyone
18	to know what is going on.
19	So, put simply, there is a process
20	that I think everyone's been brought up to date on
21	in terms of the center approval process, and what
22	needs to be clarified is that the Center for New
23	Leadership, after being incubated at Medgar Evers
24	College at the invitation of the president, the
25	then-president, President Jackson, came after six

1	COMMITTEE ON HIGHER EDUCATION 111
2	years of careful development and incubation under
3	Center for Law and Social Justice, went through a
4	thorough application process which was approved at
5	the executive committee level by the executive
6	board of the College Council. Now College Council
7	at Medgar Evers College is the highest governing
8	body at the local college that approves the center
9	application and we were unanimously approved, and
10	that was done in May of 2009.
11	Because of the transitional period
12	that this took place under, the application which
13	is to be forwarded to the Office of Academic
14	Affairs in CUNY Central was not forwarded and the
15	provost at the time, Elizabeth Nunez, has
16	expressed that she never even got to see the
17	application because of all the kind of
18	transitional turmoil and logistical kind of burden
19	that that administration was going through.
20	The CUNY bylaws state that the
21	highest governing body is the College Council,
22	that it is incumbent upon the new administration's
23	provost to forward the application, the
24	recommendation of the executive board of the
25	College Council to CUNY Central.

1	COMMITTEE ON HIGHER EDUCATION 112
2	What is at litigation here is for
3	simply for that to be done. We are not asking for
4	anyone to do anything other than stick to the CUNY
5	bylaws stated in the CUNY guidelines of what the
6	center approval process is. But what I believe is
7	that there's a larger agenda that has come in to
8	disrupt this process. And the provost what he
9	did, the new administration's provost took our
10	application and took that opportunity to say this
11	was never approved by the Board of Trusteeswe
12	know that, we thought that it was forwarded but it
13	wasn'tto say that we're not a formal center.
14	All we're asking is that we
15	complete the application process. So it was never
16	forwarded and the provost proposed additional
17	questions for us to answer. And we actually
18	answered those questions, although we thought that
19	it was above and beyond the terms and conditions
20	of the CUNY bylaws, but we finally abided. And
21	after answering those questions, which was
22	extensive, we didn't hear for weeks and the one
23	notice that we got was an eviction notice on
24	December 3rd.
25	But one more thing I have to

1	COMMITTEE ON HIGHER EDUCATION 113
2	mention is this, after we got the eviction notice
3	on December 3rd that it was not satisfactory to
4	overturn the decision of the previous provost's
5	decision not to forward the application, incorrect
6	premise because the previous provost never
7	disproved the application.
8	But the point that I do want to
9	bring here that needs to be also looked into
10	further by the Council is that on December 17th,
11	CUNY administration personnel were ordered to
12	cease our computers in the middle of the night
13	with no search warrant, no notice, and that is
14	under litigation, and I have the court transcript,
15	which I am more than happy to publicly distribute
16	'cause it's a public document, where the judge has
17	warned and told and instructed CUNY to return our
18	computerswhich they haveand hardware but they
19	have retained copies of our hard drive.
20	And I need everyone to understand
21	that the largest public higher education
22	institution in this country is in severe violation
23	of First Amendment rights and civil rights
24	violation.
25	CHAIRPERSON RODRIGUEZ: Thank you.

1	COMMITTEE ON HIGHER EDUCATION 114
2	Thank you. And I'm going to be calling the next
3	panel, and I would like to recommend for the next
4	group to focus on keep on the topic, which is
5	analyzing the impact of the center and the
6	institute. And since there is a litigation going
7	on, we would like to keep the whole case of Medgar
8	Evers, especially when things related to
9	litigation, out of the topic.
10	So now we're callingthank you
11	[Off mic]
12	CHAIRPERSON RODRIGUEZ: Yeah, and
13	now we're calling on Ricardo Gabriel, CUNY
14	Graduate Center; Patricia Mathews-Salazar, Center
15	for Ethnic Studies; and Esmeralda Simmons from
16	Center for Law and Social
17	[Off mic]
18	MALE VOICE: Thank you.
19	[Off mic]
20	RICARDO GABRIEL: Good afternoon
21	and thank you for this important opportunity to
22	speak about the impact of ethnic studies at CUNY.
23	My name is Ricardo Gabriel and I speak to you
24	today as a proud alumnus of Hunter College's
25	Africana and Puerto Rican Latino Studies

1	COMMITTEE ON HIGHER EDUCATION 115
2	Department. I am also a current research
3	assistant at Hunter Center for Puerto Rican
4	Studies and a Ph.D. student in sociology at the
5	CUNY Graduate Center. This is an issue I care
6	deeply about because it was the Ethnic Studies
7	Department and the Center for Puerto Rican Studies
8	at Hunter College that sparked my passion for
9	higher education.
10	I transferred to Hunter after two
11	years at a private university because I was so
12	excited that there were these programs and
13	institutions that actually spoke to and validated
14	my and my family's history and experiences as
15	working-class Puerto Ricans and Latinos in the
16	U.S. The Center for Puerto Rican Studies quickly
17	became my intellectual home, as I used its
18	resources for numerous academic projects, as well
19	as for personal interest, and developed supportive
20	relationships with librarians, researchers, and
21	affiliated faculty. It gave me a point of
22	reference and allowed me to develop a better
23	understanding of the world. That grounding helped
24	me develop the confidence to know that I did
25	belong in academia and helped me excel in all of

1	COMMITTEE ON HIGHER EDUCATION 116
2	my classes.
3	As someone who now does research on
4	access to higher education, I can tell you that it
5	is exactly these kinds of experiences that make
6	ethnic studies centers so invaluable. In order to
7	retain unrepresented students at CUNY, or anywhere
8	else in the country, it is extremely important to
9	have culturally relevant coursework, faculty, and
10	advisors that relate to the students, and
11	institutions like Centro, like the Dominican
12	Studies Institute, like the Institute for Research
13	on the African Diaspora that give students a sense
14	of belonging. These centers also produce high
15	quality academic work that become valuable
16	resources for students, policymakers, educators,
17	and New Yorkers of all backgrounds.
18	In closing, let me say that if
19	public higher education in New York City is to
20	remain true to its historic and noble mission of
21	inclusion and access for all, these centers of
22	diversity must be enthusiastically protected and
23	supported. Thank you very much.
24	CHAIRPERSON RODRIGUEZ: Thank you.
25	ESMERALDA SIMMONS: Good afternoon,

1	COMMITTEE ON HIGHER EDUCATION 117
2	members of the Council. My name is Esmeralda
3	Simmons, I'm the Executive Director of the Center
4	of Law and Social Justice, and I thank you for
5	having these hearings.
б	I think this is a very interesting
7	situation here. I too am a graduate of the
8	Department of Black and Puerto Rican Studieswe
9	called it Black then
10	[Crosstalk]
11	RICARDO GABRIEL:changed the
12	name.
13	ESMERALDA SIMMONS:and I was one
14	of the students that brought that department into
15	being in the late sixties during the student
16	revolts at Hunter College.
17	My mentors at the Black and Puerto
18	Rican Studies Department were none other than Dr.
19	John Henrick Clarke, Dr. Tilden LeMelle, Dr Frank
20	Bonilla. These were the people that molded me,
21	and these were also the folks that quote urged me
22	to go into civil rights law and be an advocate for
23	racial justice.
24	I'm here to discuss the topic,
25	which is the relationship between centers and

1	COMMITTEE ON HIGHER EDUCATION 118
2	institutes and ethnic studies. I'd like to start
3	off by saying with no disrespect intended that the
4	use of ethnic to describe our studies department
5	is demeaning. Every group in this country is a
6	part of anhas its ethnicity. When you use the
7	word ethnic, you are in fact saying that there is
8	a majority culture and then there's these ethnics.
9	In fact, we consider our culture to be just as
10	validI'm talking about Africana Studies, I'm
11	talking about Latino Studies, whether it be
12	Dominican, Puerto Rican, I'm talking about Asian
13	Studies, I'm talking about any quote study in
14	CUNY, including Irish, Arab-American, etc. When
15	you use the word ethnic you in fact say that we
16	are somehow the other, so I am not going to use
17	that term ethnic but instead talk about how our
18	centershow my center, the Center for Law and
19	Social Justice, that I am the founding director
20	of, has had an impact on ethnic studies.
21	Well the truth of it is, it is a
22	give-and-take. If it were not for the Black and
23	Puerto Rican Studies Department of Hunter College

I would not be the Executive Director of the

Center for Law and Social Justice at Medgar Evers.

25

24

8

1	COMMITTEE ON HIGHER EDUCATION 119
2	Those ethnic quote studies departments are the
3	ones that give birth to leaders, to the people who
4	are committed, ethical, knowledgeable, and on
5	course, grounded with their community, and know
6	how to relate their community to the issues of the
7	day. So they give birth to people who then go
8	forth and do the work in the community like I do
9	and all the rest of my staff at the Center for Law
10	and Social Justice.
11	In addition, the centers and the
12	institutes support the studies, the various Black
13	studies, Latino Studies, Asian Studies program by
14	having the students in those programs directly
15	learn by doing around projects in our institution.
16	They come to our institutions so they can see the
17	impact between ivory tower knowledge and real-
18	world existence. I have brought students from
19	Medgar Evers, from John Jay, from Columbia
20	University, I daresay, to this exact room to
21	hearings so they can see what they are studying,
22	how it relates directly to the world of public
23	policy.
24	I would like to close by saying
25	that my center has been in existence now for 25

1	COMMITTEE ON HIGHER EDUCATION 120
2	years at Medgar Evers. There are other centers
3	which my center incubated, like the Center for New
4	Leadership. There's other centers which are now
5	under attack like the DuBois Bunche Center. I'm
6	saying this because our centers have worked
7	collaboratively, an attack against one is an
8	attack against all. Our collegeMedgar Evers
9	College is born with a mission to serve the
10	Central Brooklyn community, it is directly in the
11	charter of our college, and yet the centers that
12	are doing this work are being ticked off, knocked
13	off one by one.
14	CHAIRPERSON RODRIGUEZ: Thank you.
15	Thanks. Like to call the next panel composed by
16	Joseph Coello, T. Rasul, and Dr. Brenda Greene.
17	MALE VOICE: What was the second
18	name?
19	FEMALE VOICE: Brenda Greene.
20	[Off mic]
21	CHAIRPERSON RODRIGUEZ: Brenda, T.
22	Rasul.
23	T. RASUL MURRAY: Rasul Murray?
24	CHAIRPERSON RODRIGUEZ: Yeah.
25	COUNCIL MEMBER JAMES: Yeah, Rasul

1	COMMITTEE ON HIGHER EDUCATION 121
2	[off mic].
3	[Long pause]
4	DR. BRENDA GREENE: Is this on?
5	Good afternoon, Council Members, I'm Dr. Brenda
б	Greene, and I thank you for giving us the
7	opportunity to present here. I'm a professor of
8	English at Medgar Evers College and have been so
9	for the last 30 years and I'm also Executive
10	Director of the Center for Black Literature. I
11	spent most of my professional life as an educator,
12	teaching students and engaging in the work of the
13	college as Department Chair, Director, Coordinator
14	of writing and literary programs.
15	Kevin Warren, in an essay recently
16	in the Chronicle of Higher Education, suggested
17	that African-American Literature had come to an
18	end. His rationale was that African-American
19	literature was the literature of a distinct
20	historical period, namely, the era of
21	constitutionally sanctioned segregation known as
22	Jim Crow. The problem with Warren's argument was
23	that he defined African-American literature in a
24	very narrow way. And this is tantamount to
25	arguing that because the holocaust is over, the

1	COMMITTEE ON HIGHER EDUCATION 122
2	literature that has emerged as a result of this
3	atrocity is over. This argument presented a
4	static view of literature and ignored the
5	continual impact of history and memory on literary
6	works. And I cite this argument as an illustration
7	of what has occurred at Medgar Evers College and
8	what the centers and programs are currently
9	experiencing.
10	The current leadership has a very
11	narrow and static view of education. It's ignored
12	the legacy and tradition of Medgar Evers College.
13	The mission of Medgar Evers College is grounded in
14	the concept of a holistic education for our
15	students, they're guided by the philosophy of many
16	historically Black colleges, those created to
17	serve students who were underrepresented and who
18	did not have access to higher education.
19	Historically, Black colleges speak to the value of
20	empowering students for success by creating and
21	surrounding them with an educational and
22	culturally rich, nurturing environment of faculty,
23	staff, and administrators. They emphasize the
24	importance of activism and service.
25	Medgar Evers College's Centers are

1	COMMITTEE ON HIGHER EDUCATION 123
2	essential to fulfilling the college's mission of
3	improving students' understanding of self, past
4	and present societies, preparing students for
5	leadership roles in a changing world, developing
6	non-degree educational and co-curricular programs
7	and interacting with CUNY representatives. Our
8	centers actively engage students in learning and
9	recognize that a broad range of learning is
10	necessary for student success.
11	The leadership under the current
12	president and provost lacks integrity with respect
13	to the fulfillment of the college's mission. The
14	current leadership has dismantled programs and
15	shown a lack of respect for the work of our
16	centers. It has dismanded rather than expanded
17	student support services, co-curricular programs,
18	and academic programs that supplement student
19	instruction. It has only responded to critical
20	issues cited by faculty, students, and staff when
21	the media, community, and elected officials have
22	called attention to these issues. And rather than
23	conducting an informed assessment of the college,
24	it's distorted data, demoralized faculty, and
25	violated shared governance, and the infrastructure

1	COMMITTEE ON HIGHER EDUCATION 124
2	necessary to ensure that our students receive a
3	balanced education.
4	We are losing our institution
5	because we remained embroiled in a battle to
6	maintain the integrity of its mission. We need
7	leadership who value and understand the integrity
8	of this mission, who will build, rather than
9	dismiss the past, and who respect our centers,
10	shared governance, faculty, and students. And we
11	call upon you to help change the leadership so
12	that we could do the work that is necessary.
13	It has been very ironic to sit and
14	listen to CUNY's views of centers and, at the same
15	time, watch the dismantling and lack of support
16	for centers within Medgar Evers College.
17	T. RASUL MURRAY: Thank you for
18	calling these hearings and thank you for this
19	opportunity to address this committee.
20	My name is T. Rasul Murray, I'm a
21	community and cultural activist in Brooklyn.
22	Fredrick Douglass reminds us that
23	power concedes nothing without a demand. In the
24	beginning, there was race-based chattel slavery.
25	The passage from that time to this has been forged

1	COMMITTEE ON HIGHER EDUCATION 125
2	by the sacrifice and demands of the African
3	descendant community. Concomitant with the
4	struggle to end slavery and segregation, and its
5	remnants have been the efforts to assure
6	educational opportunity for Africa's children in
7	America. One consequence was the development of
8	the historically Black colleges and universities.
9	These institutions assured the successes of the
10	movement to end segregation.
11	As opportunities were achieved to
12	create a place for students of African descent in
13	the previously segregated, or near segregated,
14	institutions for higher education, African
15	descendant scholars and students demanded and won
16	Black Studies programsprograms designed to bring
17	to historically White institutions a perspective
18	that encompassed an Afrocentric view, transcending
19	the bounds of the traditionally Eurocentric
20	academy. These scholars reflected a perspective
21	traditionally excluded from, or marginalized by,
22	the academy.
23	Black studies programs emphasized
24	the importance of the history, culture, and values
25	those students brought to their institutions.

1	COMMITTEE ON HIGHER EDUCATION 126
2	They provided students with a supportive
3	environment as they navigated their academic life
4	and the sometimes hostile, or uncaring,
5	environments they found. Those programs were hard
6	won by the demands placed on power.
7	It was these Black studies programs
8	that gave rise to the concept of so-called Ethnic
9	Studies that, until recent times, enriched our
10	academic communities or enriched more of them.
11	The needs of Brooklyn's African descendant
12	students moved our community to demand an
13	institution that could fulfill the needs met until
14	then only by the historically Black colleges and
15	universities. This was ethnic studies writ large,
16	a Black college in Brooklyn, designed to serve the
17	unique needs of a student body of color. Black
18	Studies did not emerge from the benign good will
19	of the academy, it was the consequence of demands
20	that the African descendant worldview be reflected
21	in the academy. It began with Black studies. And
22	Medgar Evers College, named for a hero of that
23	history of Black resistance, grew out of the
24	demands of the African descendant community for an
25	institution that was responsive to the particular

1	COMMITTEE ON HIGHER EDUCATION 127
2	needs and priorities.
3	Some would argue that the election
4	of a president of African descent, somehow
5	introduced a post-racial society, eliminating the
6	need for Black or ethnic studies, much less an
7	institution that addressed the particular needs of
8	students of color. There are few persons of
9	African descent whose life experience would
10	suggest that the needs that gave rise to Black
11	studies and Black colleges have been left behind
12	in our national progress. In spite of this,
13	today, as we see the elimination of Black studies
14	programs at college after college in the City
15	University system, we're witnessing a systematic
16	effort to dismantle Medgar Evers College. Today,
17	demands must, again, be made to power to reverse
18	the assault on college programs, the reduction of
19	services to students, the systematic disregard and
20	disrespect for the Medgar Evers' faculty and
21	students. The progress of the past half-century
22	cannot be eroded.
23	As a consequence, we demand the
24	removal of the president and provost who have
25	instituted that systematic dismantling of the

1	COMMITTEE ON HIGHER EDUCATION 128
2	mission of the college. We demand an
3	administration committed to creating academic
4	excellence and dedicated to providing students of
5	color with an education that meets their
6	educational and cultural needs, while serving the
7	needs of the broader Brooklyn community.
8	Thank you.
9	CHAIRPERSON RODRIGUEZ: Thank you.
10	JOSEPH COELLO: Good afternoon,
11	Council Members, and thank you for having these
12	hearings. My name is Joe Coello, and I sit before
13	you today to show my solidarity to the students
14	and the faculty and the alumni and the parents of
15	the Medgar Evers College that has been under
16	attack for the past 12 yearsoh I'm sorry, 12
17	months12 years.
18	I am a board member for the DuBois
19	Bunche Center at Medgar Evers and also a board
20	member for Center for New Leadership, and I am
21	here as actually a parent of a freshman at Medgar
22	Evers.
23	Division for the Medgar Evers
24	College has been set in stone many years ago, no
25	one man or group of men should come between the

1	COMMITTEE ON HIGHER EDUCATION 129
2	college and its mission. The damage to the
3	reputation of Medgar Evers and the many who fought
4	to create this institution, this comuniversity
5	must be reversed. The professors and faculty that
6	you continue at CUNY Central to ill-treat are our
7	teachers, our mentors, and our families, and we
8	take these assaults very personally. This campus
9	was created to right the wrongs of a failed
10	educational system in Central Brooklyn that
11	continues to churn out under-educated,
12	undervalued, undernourished, and, eventually,
13	underemployed youth.
14	In 1982, the same fight was fought
15	by this Central Brooklyn community, by students,
16	and the community at large. We must return Medgar
17	Evers College to a school of respect, and not
18	ridicule. We must ensure that the student
19	services and faculty return to their appropriate
20	posts. We must move away from petty arguments and
21	small minded administrators. We must get on with
22	the task at hand educating our children. We must
23	vow to never let this happen again. Thank you.
24	CHAIRPERSON RODRIGUEZ: Thank you.
25	Thank you, and now we're going to the last panel.

1	COMMITTEE ON HIGHER EDUCATION 130
2	Thanks. Gloria Dulan-Wilson, Grace Omes
3	[phonetic], and Harry Williams.
4	[Off mic]
5	[Long pause]
6	HENRY WILLIAMS: Shall I begin?
7	CHAIRPERSON RODRIGUEZ: Yes, begin,
8	yes.
9	HENRY WILLIAMS: Okay. First, my
10	name is Henry Williams and my testimony is
11	specifically going to address the IRADAC Center at
12	the Graduate Center of the City University, which
13	is what they call their African Diaspora Research
14	Institute. And to briefly introduce myself, I'm a
15	City College alumnus and I'm currently a doctoral
16	student at the CUNY Graduate Center in English and
17	my particular focus is literature and culture of
18	people of the African diaspora.
19	So as time is short, I'm going to
20	briefly try to make two points. Number one, which
21	is the importance of centers such as IRADAC and
22	the Center for Puerto Rican Studies to my own
23	research. Two, the importance of these institutes
24	and what they should mean to CUNY's central
25	mission.

1	COMMITTEE ON HIGHER EDUCATION 131
2	And my particular area of research
3	focuses on the area of literature and culture and
4	activism known as the Black Arts Movement from the
5	late 1960s to mid 1970s. And I'll point out that
6	this is an area of scholarship that until recently
7	could not be done in universities, including this
8	one, because it was not seen as "real"
9	scholarship. So centers such as IRADAC and the
10	Center for Puerto Rican Studies are really central
11	to myself and scholars like me being able to
12	produce this type of research and be properly
13	trained to teach students in these areas, which is
14	actually what we do.
15	And one very quick example of what
16	they did was a conference held this past January
17	on the past, present, and future of Black Studies
18	in universities, and it actually brought some of
19	the people who were founders of the entire
20	discipline of Black Studies to New York City to
21	help us work through some of these issues. And
22	that's the type of thing that would not happen
23	without these type of centers, but obviously, if
24	you're going to train scholars and actually open
25	this up to community members, things like that are

1	COMMITTEE ON HIGHER EDUCATION 132
2	central to you're being able to do it.
3	To quickly move on to point number
4	two as time is running out, I'd like to briefly
5	quote the minutes of a 1969 CUNY Board of Trustees
6	meeting, it was then called the New York City
7	Board of Higher Education. But the minutes say,
8	"When considering the great body of knowledge and
9	the critical importance of these studiesmeaning
10	Black and Puerto Rican Studiesto the urban
11	problems which the City University considers its
12	prime commitment, it is our considered judgment
13	that further efforts should be made and made
14	promptly. We therefore state that it shall be the
15	policy of the City University and its constituent
16	colleges to encourage the development of programs
17	of Black and Puerto Rican Studies within the
18	university and to give the funding of these
19	programs special priority.
20	We further state that in view of
21	our commitment both to the urban setting and to
22	the educational excellence, the university should
23	establish as a goal the attainment of national
24	preeminence and leadership in these fields." To
25	my knowledge, that resolution is still in effect.

1	COMMITTEE ON HIGHER EDUCATION 133
2	So when looking at possible areas
3	of excellence that can distinguish the university,
4	this, I argue, is one of the central areas that
5	CUNY should be looking at because it is something
6	that other universities cannot compete with us
7	with.
8	And in what the U.N. has declared
9	as the Year of People of African Descent, this
10	study by the City Council's Higher Ed Commission
11	could not come at a better time. And I thank you
12	very much.
13	GLORIA DULAN-WILSON: Good
14	afternoon, my name is Gloria Dulan-Wilson, I am a
15	journalist, but I'm also a community activist.
16	And by way of background, I was the first Director
17	of Student Activities for City College's SEEK
18	program when it was started under the Honorable
19	Percy Ellis Sutton. I was brought in by Irving
20	Bramneau [phonetic], at the time was the president
21	of CCNY. I also was the assistant director of
22	counseling under the SEEK program for Brooklyn
23	College. All right? I also have my masters in
24	guidance and counseling from Hunter College, and I
25	was head of juvenile justice in Los Angeles under

1	COMMITTEE ON HIGHER EDUCATION 134
2	the Los Angeles Unified School District.
3	And what I am looking at right now
4	is a complete recycling of the kind of nonsense
5	that we came through when we first started the
6	SEEK program in the sixties. The same kind of
7	undermining, the same kind of discounting of what
8	our culture was about and who we were when I was
9	trying to bring programs on that would be relevant
10	to Black and Latino students.
11	I'm very, very happy to know that
12	the Italian students are getting their fair share,
13	but what I am finding very interesting is that
14	they are able to highlight all of the reasons why
15	their academic centers are very important, but no
16	one can seem to see the same parallel value for
17	what has been established at Medgar Evers over the
18	last 20 years under the cooperation of the
19	community and under the leadership of Edison
20	Jackson.
21	When you bring in a person that I
22	have called a Trojan horse, whose main mission has
23	been to completely dismantle what has been
24	accomplished under the guise of academic
25	excellenceI come from a family back [off mic] ,

1	COMMITTEE ON HIGHER EDUCATION 135
2	what has happened and what is happening at Medgar
3	Evers is a heinous travesty that has nothing to do
4	with academics, it does have to do with a certain
5	amount of mean-spiritedness and what I call ethnic
6	cleansingand I'm putting it where it is, right
7	at the feet of Chancellor Goldstein and
8	Hershenson.
9	Now Pollard, for whatever reason
10	has been an anathema to what Medgar Evers stands
11	for. We had a Black think take, that Black think
12	take is comprised of people who have done well by
13	doing good, by serving in the larger community of
14	Brooklyn, who needed the examples. It's not just
15	about academia, everybody can do book learning.
16	It's also about people who have taken what they've
17	known and applied it so that other people can then
18	by interaction be able to learn something from it
19	and take it further. And what I am looking at
20	right now is nothing short of something that
21	people should be sued for.
22	You come in, if we had done the
23	same thing at the Yeshiva and said that the
24	information that the Yeshiva's provided were not
25	relevant, every one of my brothers and sisters

1	COMMITTEE ON HIGHER EDUCATION 136
2	from the Jewish committee would be all over you
3	like a wet suit.
4	I would defy you to go to Hostos
5	College and tell the students at Hostos that they
6	don't need to learn to speak Spanish or they don't
7	need to learn about the Dominican Republic or
8	Puerto Rico or Cuba, I defy you to do that. And
9	by the same token, we have to take the same stand.
10	I write about it, I am a journalist, it's now
11	international. The fact that CUNY higher-ups have
12	seen to target the only Black institution that
13	they haveand I say Black because we are, we're
14	Caribbean Black, we're African Black, we're
15	African-American Black, we're Latino Black, we are
16	a Black institution, the only one in the New York
17	area and you can't see fit to support what it is
18	that makes that school great.
19	I would defy them to do that, to go
20	to Harvard University and tell Henry Louis Gates
21	that he's not relevant, which is what they've done
22	to Roger Green. I would defy you to go and tell
23	Cornell West that what he does is not relevant,
24	which is what they've done with the DuBois Bunche
25	Center.

1	COMMITTEE ON HIGHER EDUCATION 137
2	I think that they need to not only
3	re-examine and reestablish and reinstate and make
4	whole what has happened to this school, but they
5	need to reestablish their funding and this thing
6	of taking the intellectual property that belongs
7	to Divine Pryor, the Center for New Leadership is
8	nothing short of Nazi criminalism, writ large.
9	That's my statement, I'm sticking to it.
10	CHAIRPERSON RODRIGUEZ: Thanks.
11	GLORIA DULAN-WILSON: Welcome.
12	CHAIRPERSON RODRIGUEZ: I would
13	like to [off mic] the panels and everyone from
14	CUNY [off mic] Italian Study Institute, and the
15	Dominican Study Institute, the Puerto Rican Study
16	Institute, and the other member of the panels who
17	came here to testify, sharing so much experience
18	when it comes to the centers. I just want to end
19	this hearing saying that we respect and we think
20	all directors of the institute that we have in
21	each campus of the CUNY and we just hope that we
22	always find a way of how to keep all centers and
23	institutes alive. The role of the center is so
24	important, it is not the center is focused on the
25	Black or Latino or Asian, it's the needing

1	COMMITTEE ON HIGHER EDUCATION 138
2	important, it's not for those particular ethnic
3	group. I think that where we are moving right now
4	is looking at how close we live in this planet.
5	And anyone who is raising a family, let's say, in
6	the Anglo community would like to see their child
7	exposed to other cultures, to other experience.
8	So when we have approached this issue and we
9	advocate for being sure that we can invest in more
10	resources on the institute, it's not only because
11	these will hope the particular center, the ethnic
12	group that work around this investigation, it's
13	because that's where we're moving, it's because we
14	share this planet and it's because so important
15	that our future generation does much better than
16	what we've done. And I think that we have made a
17	lot of progress as human beings, but we've been
18	divided for so many centuries and it is time for
19	us to respect and value each cultures and I
20	believe that each centers play a major role being
21	sure that each of us, especially our children,
22	have the opportunity to live in another society.
23	Thank you. And this hearing is adjourned.
24	COUNCIL MEMBER JAMES: Thank you.

CERTIFICATE

I, Tammy Wittman, certify that the foregoing transcript is a true and accurate record of the proceedings. I further certify that I am not related to any of the parties to this action by blood or marriage, and that I am in no way interested in the outcome of this matter.

Tammy Wittman

Signature

Date _March 20, 2011_