CITY COUNCIL
CITY OF NEW YORK

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TRANSCRIPT OF THE MINUTES

Of the

COMMITTEE ON RULES, PRIVILEGES AND ELECTIONS

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October 20, 2016 Start: 1:10 p.m. Recess: 1:54 p.m. 1

HELD AT: 250 Broadway - Committee Rm.

16th Fl

B E F O R E: BRAD S. LANDER

Chairperson

COUNCIL MEMBERS: Inez E. Dickens

Daniel R. Garodnick Ydanis A. Rodriguez Margaret S. Chin Deborah L. Rose Jumaane D. Williams Rafael L. Espinal, Jr.

Mark Levine

Speaker Melissa Mark-Viverito

Steven Matteo

A P P E A R A N C E S (CONTINUED)

COMMITTEE ON RULES, PRIVILEGES AND ELECTIONS

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CHAIRPERSON LANDER: Alright. [gavel] Good afternoon, and welcome to the New York City Council Committee on Rules, Privileges and Elections. I'm Brad Lander, the Chair of the Committee, and we're joined this morning by committee members, Steven Matteo, Debbie Rose and Inez Dickens. We are doing two-I also want to acknowledge that counsel to the committee Patrick Bradford and thank our staff Chuck Davis, Director of Investigations as well Alyssa Burcell (sp?), Andre Johnson-Brown and Addo Knight. We have two nominations before us today. In a letter dated October 4, 2016, Mayor de Blasio formally submitted the name of Kenneth Mitchell to the Council for our advice and consent regarding his recommendation by the Staten Island Delegation of the Council for appointment to the New York City Taxi and Limousine Commission or the TLC, and in a letter dated October 9, 2016, the Mayor formally submitted the name of Laurie Hawkinson to the Council for our advice and consent regarding her nomination for appointment to the New York City Art Commission. We're doing to do Mr. Mitchell first, and I'll say just a couple of opening words, and then Council

COMMITTEE ON RULES, PRIVILEGES AND ELECTIONS Member Minority Leader Matteo will make an opening statement because he has to run down to another hearing where he has a bill on some very important oversight matters on, and then we'll proceed to Mr. Mitchell's opening statement and questions. Hawkinson, you're welcome to stay there, but you're also-like we're going to-It's, yeah, we will-we're going to have, you know, Mr. Mitchell in the hot seat, you know. [laughs] No, very good. Exactly. You know, if we-if we throw something, you know, we don't want to hit you by accident. So, if Mr. Mitchell who's a Staten Island residents received the advice and consent of the Council and is subsequently appointed to the TLC, he will be eligible to complete the remainder of a seven-year term at the TLC expiring on January 31, 2022. I won't go through all it, but as folks know the Taxi and Limousine Commission oversees the—the broad array of policies around taxi and limousine and for-hire vehicle and black car service in New York City, and does a broad range of policy for oversight and regulation of that industry. In some cases, study rates, standards, criteria, licensing vehicles. When the driverless cars get here, they'll be the ones that license them

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COMMITTEE ON RULES, PRIVILEGES AND ELECTIONS as well, at least the for-hire ones I suspect. consists of nine members appointed by the Mayor all with our advice and consent. Five must be a resident from-one from each of the five boroughs recommended by the majority vote of council members. Of that respective borough that's the seat here, the Staten Island position. They're appointed for a term of seven years and serve until the appointment and qualification of a successor. The Mayor then designates one member to act as chairperson and chief executive officer, and members other the chair are not compensated, and all proceedings of the TLC and documents or records in its possession are public records, and they make an annual report to this, and we do a lot of hearings on issues that are relevant to them and to us as well. So, Mr. Mitchell, thank you for being before us here today. We welcome your Before I ask you to be sworn in, to make nomination. your opening statement, I'm going to turn it over to Minority Leader Matteo for an opening statement.

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COUNCIL MEMBER MATTEO: Thank you, Chair Lander, and I appreciate the time to make the opening statement. As you know, we sometimes have to be in two or three places at once. Welcome Council Member

COMMITTEE ON RULES, PRIVILEGES AND ELECTIONS Mitchell back. You-I love having you here, and on behalf of my delegation I'm very proud to speak in favor of the del-the delegations recommendrecommendations with the Staten Island representative on the New York City Taxi and Limousine Commission. The TLC was and has been an important institution to my borough. We have a number of successful liver companies that have been serving Staten Islands for years. Our nominee former Council Member Kenny Mitchell knows the issues facing these small businesses as well as the transportation challenges faced by Staten Island. His time in the City Council both as a member and as chief of staff to his predecessor Mike McMahan prepared him well to carefully consider the matters that come before him, and he is uniquely suited to understand the needs of industry and the communities that they serve. Moreover, Kenny's tenure as Executive Director of the Staten Island Zoo, one of Staten Island's Premier not-for-profit entities give him a strong sensibility for compliance with professional standards and best practices and the nuances for budgeting at large complex entity. Kenny is the right mix of private experience and public service to make an ideal choice

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committee on Rules, Privileges and Elections 7 to be Staten Island's voice on the TLC, which is why he has the unanimous support of our delegation. So I thank you, and I urge my colleagues to consider and support his nomination.

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CHAIRPERSON LANDER: Thank you, Minority

Leader Matteo, and now I have extended you the—the

pre-opening statement courtesy. I will do the same

to Council Member Debbie Rose also from Staten Island

for an opening statement.

COUNCIL MEMBER ROSE: Thank you so much, Staten Island Staten Island has unique I'm-I'm not sure that transportation issues. everyone has heard from the Staten Island Delegation just how unique and—and one size does not fit all in terms of transportation issues or the challenges that we face. So Staten Islanders need strong voices at every level of city government, chief among them is Staten Island has an immense and transportation. unique challenge in this area, which will only increase with the new development. As you know, we're developing waterfront and several of our neighborhoods as an off-shore, and as new technology and business models are greatly altering the cab and car service industry, it's going to be necessary that

1 COMMITTEE ON RULES, PRIVILEGES AND ELECTIONS 2 we have someone who recognizes what those needs are. And with decades of experience in the public and non-3 4 profit sectors, Kenny Mitchell-Ken Mitchell not only knows Staten Island and its challenge as well, but he also sees the citywide context and the perspective of 6 7 these challenges. He is well suited to advocate for the interest of Staten Islanders as the TLC 8 Commissioner and I support his appointment to this important position, and I know you're going to do 10 11 something about that those green cars, and things at 12 the-at the ferry terminal right? [laughter] Thanks. 13 KENNETH MITCHELL: That's so right. CHAIRPERSON LANDER: And we'll-we'll come 14 15 back to you to ask that question of him once we've 16 sworn him and hear his opening statement. [laughs] 17 Well, no, you can go first. I will give you that 18 first question, but alright, thank you Council Member Rose. Council Member Mitchell, if you will raise 19 20 your hand to be sworn in.

 $\label{eq:CHAIRPERSON LANDER:} \ \mbox{We need to put you}$ on the mic.

affirm to-that the testimony you give today will be

LEGAL COUNSEL: Sir, do you swear of

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the truth.

for animal leopards, which is the world's rarest cat.

The zoo is a member of the New York City Cultural

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COMMITTEE ON RULES, PRIVILEGES AND ELECTIONS 10
Institutions Group, and is fully accredited by the
Association of Zoos and Aquariums, and was named the
best little zoo in the city of New York by the Wall
Street Journal. So I always have to give a plug for
Staten Island Zoo wherever I go.

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CHAIRPERSON LANDER: You know the groundhog questions are coming, don't you so[laughter]

KENNETH MITCHELL: I would have brought my zoo counsel. [laughs] Prior to my appointment as Executive of the Staten Island Zoo, I served as a member of the New York City Council for the 49th District succeeding the Honorable Michael McMahan, and the city hard work, tenacity and dedication of Council Member Rose. I wasn't there that long [laughter] but it will work out in the end. Prior to that, I served as Councilman McMahan's Chief of Staff. While-while in the City Council I served on the Sanitation, Health, Juvenile Justice and Oversight and Investigation Committees, an experience that reinforced a deep appreciation for the important work of the City Council affecting nearly-nearly every aspect of the lives of our citizens. From 1997 to 2001, I served as a law clerk and court attorney

COMMITTEE ON RULES, PRIVILEGES AND ELECTIONS 11 in Kings County Supreme Court and Richmond County Criminal Court. I am a lifelong third generation Staten Islander. I reside in the new Brighton section of Staten Island. My wife Jaqueline, a public school teacher and my five-year-old son Charlie. I've long had a deep passion to sever and give back to my community. As a member of Community Board 1 on Staten Island at the age 19 with Council Member Rose. So her and I go way back. [laughs] I was the youngest at that time. I was instrumental at the age of 22 in downsizing my neighborhood to protect it from overdevelopment. Throughout my life I have continuously worked in my community. I have served on numerous not-for-profit boards working for the betterment of the Staten Island community. Currently, I'm a member of the Lifestyles for Disabled Board, which provides realistic work setting for the developmentally disabled; United Activities, which provides for after school activities; tutoring, counseling, day camps and summer youth employment for children, many of whom are at risk. I am on the board of the Staten Island Economic Development Corporation, an organization and mission-whose

mission is to enhance the Staten Island community by

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COMMITTEE ON RULES, PRIVILEGES AND ELECTIONS 12 promoting public and private investment to improve the quality of life and provide employment opportunities in the borough. As I hope you can see, I have long had the desire and deep compassion to serve and give back to my community. I would welcome and embrace this opportunity to serve as the New York City as the New York City Taxi and Limousine Commissioner, and to work to provide that all New Yorkers and visitors to the city have access to taxi cabs, car services, and commuter van services that are safe, sufficiently plentiful and provide good passenger service. Thank you for this opportunity today, and I'd be happy to answer any questions you may have for me.

CHAIRPERSON LANDER: Thank you very much.

I will point members to the pre-hearing questions,
which go into a lot of the different issues facing
the TLC that were submitted in advance, but we'll ask
a few of them, and I guess I just want to start in a
certain way. Council Member Rose alluded to the
particular needs of State Island, and I just, you
know, how do you see your role particularly as the
State Island member of the—of the TLC addressing, you

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2 know, the particular needs that the-that the borough

3 has in relationship to taxi and for hire limousines.

KENNETH MITCHELL: Staten Island, as you know, is a very unique place. We don't have a In fact, there was an article in the Staten Island Leader (sic) yesterday that said don't expect one for the next century. So it's a very unique place as far as transportation issues. For the most part, our-our community depends greatly on livery based community car services. We're seeing-we're beginning to see a use of Uber, but the communities, in my opinion, still is leaning towards the livery based car service. I think it's important that we give them the opportunity to continue to thrive on Staten Island, and also with transportation on Staten Island, you know, not even regarding taxis, you know, there is a need for rapid bus transit and other issues, and I would work on the TLC Commission to see if we could bring all things about.

CHAIRPERSON LANDER: And now I'll just ask one more question, then I'll—I'll turn it over to—to my colleagues, but I think you alluded to this in the questions around Uber, but the—the field is in a significant transition because obviously there's

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substantial growth of apps—of app—growth of app-based
services especially, but not only Uber. That is
leading to a whole set of kind cascading changes in
yellows and greens and for-hires and raises
questions, and policy questions around accessibility
around access. I was only half hearing. There is
actually a hearing in the Council next week on
driverless cars. So, you know, I—and I just wonder,
you know, you don't have a—like a—a history in
working on this set of issues. So, what will you
bring, how will you be looking at that set of policy
questions—

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KENNETH MITCHELL: [interposing] I think—
CHAIRPERSON LANDER: --and transitions as
things evolve over time?

KENNETH MITCHELL: I think I would it back when they asked me to become Executive Director of the Zoo. I had no experience running a zoo, let along working in a zo, but one of the things I brought to the table was I took a look and I—Yeah, when I took over the Staten Island Zoo, it was in bad financial straights, and one of the things is I realized I had to develop consensus between the city and the DC37 Union, our funders our Board of Trustees

and com about with a solution and, you know, we were able to all work together and come up with a viable solution—solution. Now, the zoo is a viable institution on Staten Island. I would apply that same prospect here—process here to TLC where I'd gather all the stakeholder together, the City Council, the Mayor's Office, the members of the industry, the drivers, the passengers, and see what consensus we can come to making sure that we continue to provide reliable, safe and sufficiently plentiful taxi service on—in the city of New York.

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CHAIRPERSON LANDER: And on any of those specific issues, you know, we're grappling, for example, with how we ensure accessibility in the forhire system. There's rules for the yellows. There's not yet rules for accessibility around for-hire vehicles. You know, just do you have in addition to the good goal of always seeking to kind of talk to all stakeholders and—and ensure consensus some, you know, principles you'll bring, some ideas about how to make sure we—

KENNETH MITCHELL: [interposing] I think this—I believe—I firmly believe that we have to apply the rules across the board as far as accessibility is

concerned. We can't have one set of rules for one group and one set of rules for another. So we have to—you know, I'll look at it and see what we can do

5 to make sure the accessibility is provided in all

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6 facets of the industry.

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CHAIRPERSON LANDER: Thank you. Council Member Rose as our--the remaining Staten Island member, do you have questions that you-that you want to ask before we move on?

or two. Knowing the uniqueness of Staten Island, and—and the situation with the green cars, and the fact that there are very few on Staten Island, and I don't even know how much they are actually utilized. How would you sort of promote them and—or do you think that there's a need to increase the fleet of green cars, and if so, how would you promote them so that Staten Islanders would actually benefit and—and utilize them?

KENNETH MITCHELL: I have to—I agree with you Council Member Rose. I—I see very few of the green taxis on Staten Island. I think that a lot of folks don't realize that they can have them. They just see them driving around, and just think they're

COMMITTEE ON RULES, PRIVILEGES AND ELECTIONS green, and it's okay if they don't get it. I-I alluded in my-I mentioned in my pre-questionnaire that I think we have to have more public outreach regarding what that service is for whether that be social media, traditional media, and things of that nature. Let the public know that they can have those cars. And certainly we need more of them on Staten I think they probably think it's a volume issue on Staten Island, but certain sections of

COUNCIL MEMBER ROSE: Is there anything special you would do inform the—the community about it.

Staten Island certainly could use those green cabs.

Would—I would work with the council, the city, the TLC. I think we could work on a public awareness campaign that adds social media. One of the things I found at the zoo. We weren't doing well with promoting ourselves on social media. Now, we want to get something out there. We're slap it up on social media and people come to the—the actual print media comes to us because that's where they're picking it up.

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actually experienced here in Manhattan where a taxi driver would not pick me up because I was a person of color. On Staten Island it's somewhat different because we don't have street hails, but we have livery services that refuse to go into certain communities after a certain hour. Is this something that you would try to address as the TLC Commissioner?

KENNETH MITCHELL: Absolutely, that would be something we would have to address, and the way to address it is to enforce, and we would have to do spot checks and, you know, do enforcement to let these drivers know that these commuters—and let based out operators know that these communities need to be served.

COUNCIL MEMBER ROSE: And—and then the last question is at the ferry terminal, we had issues of dollar vans versus livery cabs versus all types of modes of transportation. What—what is your feeling about the—the dollar vans coming into the ferry terminal?

KENNETH MITCHELL: I think with regard to the dollar vans, they have—we have to make sure that

1 COMMITTEE ON RULES, PRIVILEGES AND ELECTIONS

2 | they're regulated. We have to think of-listen I-I

3 took-I'm a North Share Staten Islander. Just like

4 you, I utilize—utilize the cab service at the ferry.

5 Sometimes it reminds me of where I go to work every

6 day. It's a zoo and also it's crazy. [laughter]

7 But I-I certainly think we need to take a look at

8 making sure that anybody that goes in there is

9 regulated. Is there a need? Is it providing safe

10 and reliable service, and one of the things-I have to

11 | agree, one of the things I said should-should the

12 City Council appoint me to this position, one of the

13 | things I would like to take a look at is that the

14 | ferry and the entire operation. When I go there, I

15 | notice that they're trying to put as many people into

16 | a car as possible. They're not giving you an option

17 | to go by yourself.

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COUNCIL MEMBER ROSE: That's one of--

19 KENNETH MITCHELL: That's something that

20 | I would work with TLC staff to see what we can do to

21 | make that more safe and reliable and provide quality

22 | service for Staten Island using that service.

23 COUNCIL MEMBER ROSE: And this is just a

24 comment. You know, I really hope that you focus also

on accessibility issues for people who have varying

1 COMMITTEE ON RULES, PRIVILEGES AND ELECTIONS 20 stages of disabilities even Council Members with knee 2 3 replacements and things like that. 4 KENNETH MITCHELL: [laughs] 5 COUNCIL MEMBER ROSE: Okay, thank you. KENNETH MITCHELL: Thank you. 6 7 COUNCIL MEMBER ROSE: And-and 8 congratulations. I hope you are voted. KENNETH MITCHELL: Thank you. CHAIRPERSON LANDER: Thank you, Council 10 11 Member Rose. We have been joined by Council Members Chin and Garodnick. Welcome. Do any of the other 12 council members have questions for this nominee? 13 14 COUNCIL MEMBER CHIN: [off mic] I do. 15 CHAIRPERSON LANDER: Council Member Chin. 16 COUNCIL MEMBER CHIN: Good afternoon. 17 Just to follow up with what my colleague was talking 18 about. One of the things that I've been working with 19 the TLC on is it's willing to help commuter vans, 20 help legalize them, help them become more safe, and 21 also to educate the public, which one are the ones 2.2 that are legal that have the sticker (sic), you know 2.3 they have insurance, and then the public needs to know that. I mean down the road, we need these forms 24

of transportation. I mean in my community like going

from Chinatown, you know, to Queens or Chinatown to Brooklyn, they are—they care of a lot of people. So, I think TLC I think going forward I would hope that you can also really look at this industry, and sort of help make it better because they do serve a vital services especially for a lot of communities, and also communities where public transportation are not that accessible.

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KENNETH MITCHELL: I agree. It's something we should look at.

COUNCIL MEMBER CHIN: Thank you.

CHAIRPERSON LANDER: Alright, I think in light of those answers and of our—both our Staten Island colleagues' strong support, we can—we can conclude this hearing. I should have said this at the outset. We don't vote in this committee on the—on the day of the hearing. We like to provide some time for—I think these are both going to go very smoothly and not raise issues, but when issues arise, we have a little room to digest them afterwards. So, we'll put the hearing into recess, and we will reopen the committee mostly likely next Thursday on the day of our Stated Meeting to vote out these nominations. So thank you very much.

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2 KENNETH MITCHELL: Thank you.

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We'll close the CHAIRPERSON LANDER: hearing on this nomination. It's an honor to have you with this, and thank you for your time, and we will now go to our second nominee of the day. As I mentioned before that is of Laurie Hawkinson to be considered for the Art Commission nominated by the Mayor as the Council gives our advice consent. Hawkinson, was a Manhattan resident, will be appointed to the Art Commission in the seat designated for an architect and be eligible to complete the remainder of a three-year term that expires on December 31, 2016. The Art Commission also known as the Public Design Commission reviews permanent works of art, architecture and landscape architecture on or over city-owned property whether construction and renovation-and renovation, restoration of buildings, museums, libraries, parks, lighting, streetscape elements, and anything else that's in the public realm. The Commission is composed of the Mayor and his or her representative. The President of the Metropolitan Museum of Art, the President of the New York Public Library, the President of the Brooklyn Museum, one painter, one

COMMITTEE ON RULES, PRIVILEGES AND ELECTIONS 23 sculptor, one architect, one landscape architect all of whom have to be residents and three other residents who can't be painters, sculptors, architects, landscape architects or active members of any fine-other profession in the fine arts, and their last names cannot end in L. We know that that last part was not true. The Mayor and the Museum and Library President serve in ex officio capacity, and the members serve without compensation. There's a-aa paid director or chair, but that's not one of the positions we're considering now. We've done a number of these nominations in the committee, and I think developed a-a good dialogue with the nominees and with the Executive Director, who doesn't come before the commission, but I think in previous terms we wrapped that dialogue, and I'm pleased to say in my time as Chair, we've built up a very good dialogue with the Executive Director. Had a chance to have good dialogue at our nominations hearings, and I think those have actually just been oversight hearing on the Public Design Commission. I think we've made a lot of progress as a Council. And so we welcome you here, and ask again that you raise your hand to swear or affirm that you'll tell the truth, and then

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LAURIE HAWKINSON: Okay. Okay.

LEGAL COUNSEL: Would you please raise your right hand. Do you swear or affirm that the testimony you give today will be the truth, the whole truth and nothing but the truth?

LAURIE HAWKINSON: Yes.

CHAIRPERSON LANDER: Thanks very much, and if you'll go ahead and give your opening statement.

LAURIE HAWKINSON: Okay, great. Thank
you for having me. Good afternoon, Chair Lander, and
members of the Rules, Privilege and Elections

Committee of the New York City Council. My name is
Laurie Hawkinson, and I'm honored to be here before
you today. I arrived in New Your City almost 40
years ago--I can't believe it's that long. I'm not
that old--as a student of the Whitney Independent

Study Program for Post-Graduate Studies in Studio
Art. I later received my professional degree in
architecture from the illustrious Cooper Union, and
went to teach architecture and form a practice with
my partner Henry Smith-Miller. I tell you this

COMMITTEE ON RULES, PRIVILEGES AND ELECTIONS 25 because my background and experience are both in art and architecture.

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CHAIRPERSON LANDER: I'm not sure that's allowed under the charter, though. Just a joke.

[laughter] All those firms.

LAURIE HAWKINSON: Professionally, yes. I have more than 30 years of experience as a public architect and have completed several city and federal projects both for design excellent programs and for the New York City Department of Design and Construction and GSA, which is the General Services Administration. I've completed public architecture projects with individual artists participating in Percent for Art programs, and for NYCDDC at Pier 11 Wall Street Ferry Terminal. Maybe some of you have gone in and out of there, and at the Port of Entry at Massena, New York, which I doubt you have. It's very It's an unbelievably northern site on the New York State border for the GSA. I'm interested in the public realm. I'm committed to equity and service to the public, and committed to design excellence. what is design excellence and how do we know it when we see it? So I thought I'd talk about that for a minute. Design excellence is expressed in a generous

COMMITTEE ON RULES, PRIVILEGES AND ELECTIONS Democratic approach to space within and outside of buildings. Architecture and art marked by design excellence is built for the people who use it, and it's connected to its surroundings creating a compelling alternative world open to all. It's design is determined not by fashion, not by a desire to generate a spectacle for its own sake, but through varied ideas and techniques through which it's created. Design excellence is marked by creativity, and creativity could be meeting budgets, meeting schedules, and sometimes doing the most with very limited means, and that's what we often are doing in We're trying to do the most with very architecture. limited means. Design excellence is sensitive to local context in different communities and constituencies. Design excellence also reflects an understanding that materials in the public realm must stand the test of time, and must be extremely resistant to weather, wear and tear. Design excellence is often the result of collaboration, collaboration with other professionals, artists, stakeholders, communities and constituencies. Design excellence for the public realm is not created in a vacuum, but through a process of open feedback and

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COMMITTEE ON RULES, PRIVILEGES AND ELECTIONS 27 exchange. Design excellence has no specific scale or function. It can be small—as small or beautiful as a-as a beautifully designed handrail or a handicap access ramp, or as larger as piece of infrastructure in the city. Design excellence applies to-it could be in proportion of a walkway, a walking path, the material and design of curb cut for a wheelchair is important, or a very large elegantly designed bridge or roadway. Design excellence also engages with long-term issues of climate change and the impact of a change to the environment. It requires a commitment to work creatively with the realities and constraints on one of the biggest challenges we face in New York City and globally. Just as our city is changing, so are the materials and methods that we use to construct our buildings and our public spaces. So design essence is also innovate. New materials such as high strength concrete, plastics, prefabricated systems, innovations using tried and true materials such as wood, which are now even being used in high-rise construction, are being tested successfully today. In my practice as an architect, I hold design excellence to be the foundation for all the projects we work on. For example, when thinking

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COMMITTEE ON RULES, PRIVILEGES AND ELECTIONS 28 about the design of a temporary public art piece for creative time, which was actually right over here a Foley Square-and some of you might have seen it. was called Freedom of Expression National Monument. I found it important to create it, and give the public an opportunity to voice their opinions together with an artisan, performance artist we worked on. The project involved both of them, creating a very large red megaphone positioned downtown inviting the public to step and speak out. I've also been involved with the design of Louise Nevelson Plaza in Lower Manhattan, which provided public open space in an area of Manhattan where very little exists and still does. At the same time, it also restored and displaced five very large sculptures by the artist. It was important for me to design a plaza that was symbolic and symbiotic, excuse me, to both pedestrians and motorists because there's a lot of crosstown traffic there. I designed the Zerega EMS Station in the Bronx, which proudly displays a fifth-façade with a green roof. the first-there's a green roof for a fire station in Manhattan, a solar water heater, water collection to It's used by a community garden next a cistern.

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door, all these things we fought for for the project.

My goal is to give residents of the public housing project next door a great view from their windows as they look on the roof of this building. I don't want the building to serve one purpose. I wanted it to bridge to the community together. In honoring—I'm honored to be considered for the Public Design Commission and to use my expertise in assisting projects for this review. Thank you for your consideration for nomination, and I'm happy to take any questions.

CHAIRPERSON LANDER: Thank you very much. It's great to have you here, and obviously reviewing your resume and your pre-hearing answers and learning about your experience, you have, you know, it's great to see someone with the-the qualifications and who has done projects in both the public and the private realm and gone through some these processes. As we talked about before, I noticed we—we want people who have gone through them, obviously people who have gone through them may find themselves still in the middle. So I know—

LAURIE HAWKINSON: [interposing] Right.

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CHAIRPERSON LANDER: --have sought and received guidance from the Conflicts of Interest

Board about a couple of projects that you have, and you have a letter from them.

LAURIE HAWKINSON: Uh-huh.

CHAIRPERSON LANDER: If you could just for the record outline what that, you know, what that finding was and commit to abide by it.

LAURIE HAWKINSON: So I'm—I will seek and follow the guidance of the COIB and the Council of the PDC and Sidney Neslon, who is the head of the PC—she wrote on my behalf to the Conflicts of Interest Board, and I've read and I understand the COIB letter. So I have no problem, and I—we—just to go onto say that we are not selected for the next—well, 20 projects with PDC. So I don't expect we would be—there would be any projects coming up.

CHAIRPERSON LANDER: It's my understanding there are two that you have currently that are--

two current projects. One for the Brooklyn Animal Shelter in—on Linden and Shepherd Avenue and Essex, near Essex Street, and that one will go before it,

1 COMMITTEE ON RULES, PRIVILEGES AND ELECTIONS 31 2 and my partner Henry Smith-Miller will be-is charge 3 of that project and he'll be taking it through, and 4 then we have Queens Garage 7, a Sanitation garage project that is in the very early stages. I-I don't know. That's a long-we have-we haven't even-we don't 6 7 even have a contract yet. So I don't know, but that 8 could come before us. So those are the only two I can imagine, and I would on both of those would recuse myself. 10 11

CHAIRPERSON LANDER: Okay, thank you.

LAURIE HAWKINSON: Uh-huh.

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GHAIRPERSON LANDER: I thought your—your general outline of design excellence and what it means was excellent in your testimony. I wonder if you could give an example or two of a place where either, you know, it doesn't have to be going through the PDC, but in some kind of review process either. You—you know, a change was brought to your attention that you made on one of your projects that's the kind of thing you would look to do in your service—

LAURIE HAWKINSON: [interposing] Uh-huh.

CHAIRPERSON LANDER: --or that you've made such a suggestion and gotten-- You know, help us walk through it. We're not-we're not out. We

don't see those meetings. You know, what are some

3 examples of things where, you know, either through

4 your intervention or a project that you had through

5 that kind of intervention on principles like the ones

6 you articulated changes were made that you'd look to

7 be, you know, the kinds of things you'd be looking

out to-to adjust and--and make changes of in your

space?

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LAURIE HAWKINSON: Well, you know, it could be anything from a material that I might have some experience with and I could maybe warn them that this is not going to work. Be as simple as that, or it could be on a project where I might be advocating for more space in a lobby for passing research (sic) or something. So, in my own experience I think-I can think of Louise Nevelson Plaza. There was, you know, concerns about lighting levels. You know, we had to demonstrate that it was safe, you know, at night even though—and we did have a tremendous amount of illumination from the street light. So I think, you know, there are very pragmatic and practical concerns that-that we would take on in the Design Commission. I'm just say we already, but I would find it to be my responsibility to take on. So it's not just the

2 aesthetic but also pragmatic concerns that are super

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CHAIRPERSON LANDER: And then let me ask a little more about those pragmatic concerns as I think you, and I, you know, just speaking personally, I'm a-a big fan of-of design excellence in the public realm It's something I care a lot about, and love that you bring that disposition. Members of the Council much more in the previous term than in this one, I have experienced frustration with PDC when projects especially in the Parks Department, but other kinds of projects as well, were subjected to reviews that took time or added cost or delayed projects in ways that members felt were either overwrought for what the project was, or didn't recognize the challenge of constrained budgets and how long it takes to make capital projects happen. Those things have improved substantially in this term, and I think the relationship between the PDC and the Parks Department is-is much improved, but this remains an issue. You know, there's a tension between design excellence on the one hand and cost and in some cases, you know, expeditious processing on the other. So, if you could just speak to that

committee on Rules, Privileges and Elections 34 tension and how you'll view it, and maybe how you've adjusted, you know, how you've addressed it in--in your own work on public-on public projects in particular, that would be helpful.

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LAURIE HAWKINSON: Well, as someone with I think and in-depth understanding of public capital projects, I'd work to review the projects in as efficient way as possible, and, you know, I'm very sympathetic to that—these on the other side. So I'd want to I think encourage agencies to submit projects to the Commission as early in the design process to allow for more collaboration because I think if there's more early on discussion maybe you can avoid any delays afterwards, but I think the process is, you know, there's either one, two or three meetings and it can-it's quite streamlined, and I think that I-it would be in our interest and it's certainly in my interest to-for those to be as efficient as possible, and not to cause delays. In terms of, you know, I'm pretty aware of what things cost even though if somebody were to come to me as a client I often say I-I don't want to give prices, but I-Ihaving for 30 years in the public realm I do know. And so, I-I'm aware of when I'm-would be requirements committee on Rules, Privileges and Elections 35 and you're asking somebody to change a material, it's some, you know, cost implication, and I wouldn't by any means want to do that. So I respect that process.

CHAIRPERSON LANDER: Alright. I might ask a few more questions in this vain, but I suspect my colleagues will have some of those as well. We've been joined by Council Member Jumaane Williams from Brooklyn, and I recognize Council Member Garodnick for questions.

LAURIE HAWKINSON: Hi.

COUNCIL MEMBER GARODNICK: Thank you very much, Mr. Chairman. I really just have a couple of questions and they related to the quoted letter, and I just wanted to follow up--

LAURIE HAWKINSON: Yes, uh-huh.

COUNCIL MEMBER GARODNICK: --because obviously, your-your credentials are--

LAURIE HAWKINSON: [interposing] I have it here, yep.

COUNCIL MEMBER GARODNICK: --are very good for the position. So I won't even try to pretend expertise on the subject.

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Commission on projects that are sponsored by the

COMMITTEE ON RULES, PRIVILEGES AND ELECTIONS 37 city, or by a city affiliated not-for-profit. So what I wanted understand is--

LAURIE HAWKINSON: [interposing] Yep.

COUNCIL MEMBER GARODNICK: --I get the projects sponsored by the city. That's sounds like

LAURIE HAWKINSON: Uh-huh.

the Sanitation garage in Queens, simple and easy.

COUNCIL MEMBER GARODNICK: A city affiliated not-for-profit. Can you help me understand what constitutes a city-affiliated not-for-profit?

LAURIE HAWKINSON: I don't have any of those projects in my office right now. I could imagine it might be something where a—an organization is receiving money in terms of grants from the city because I'm on a—I'm a board of the Wooster Group, for instances, for performing garage downtown. If I were there architect maybe and I had to go before the PDC, I would have to—I think because I'm on their board, I would have to step aside, or if I were—if that organization I mean if it was for MOMA and I were doing—I wish I wasn't doing anything else, but in addition to MOMA, and they're receiving funds from

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COMMITTEE ON RULES, PRIVILEGES AND ELECTIONS
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     the city. That's my understanding, and so correct me
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     if I'm wrong.
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                COUNCIL MEMBER GARODNICK: Well, I
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     actually don't know. I'm-I'm--
                LAURIE HAWKINSON: Yeah, that's my
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    understanding.
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                COUNCIL MEMBER GARODNICK: --asking
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    because I actually think it's worth our--
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                LAURIE HAWKINSON: [interposing] Yeah.
                COUNCIL MEMBER GARODNICK: --
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    understanding because I actually don't-I don't think-
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                LAURIE HAWKINSON: [interposing] We don't
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     either, just to be honest but that's what I would
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     say.
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                COUNCIL MEMBER GARODNICK: I don't think
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    that the COIB letter actually defines your particular
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    position as to that not-for-profit, but it talks
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     about--
                LAURIE HAWKINSON: [interposing] I don't
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    have any of those projects right now,
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                COUNCIL MEMBER GARODNICK: But it talks
    about city affiliated not-for-profit.
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LAURIE HAWKINSON: Oh, I see. I see.

project in Central Park that's the Central Park

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    COMMITTEE ON RULES, PRIVILEGES AND ELECTIONS
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    Conservancy is commissioning, you know, then-then
    that sits on public land. So, you know, they do a
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    project. It might well come before the commission,
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    but let's-
                COUNCIL MEMBER GARODNICK: [interposing]
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    Right, but the problem parameter-
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                CHAIRPERSON LANDER: --say PDC adverse-
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                COUNCIL MEMBER GARODNICK: --if it's
    defined as a not-for-profit that receives any money
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     from the City, that is doing a project that appears
    before the Design Commission. That may be
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    unnecessarily inclusive in a way that perhaps COIB
    did not intend to be. So I-I-I don't know. It's
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    sort of something, which jumped-just jumped out at me
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    as I looked at this.
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                LAURIE HAWKINSON: Sure.
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                COUNCIL MEMBER GARODNICK: It's not
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    really a design question. So I apologize, but it
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    really is a question perhaps more internally and for
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    the Mayor's Office as to what exactly that means.
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    I-I--
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                CHAIRPERSON LANDER: [interposing] Well,
    let's ask our-
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1	COMMITTEE ON RULES, PRIVILEGES AND ELECTIONS 41
2	COUNCIL MEMBER GARODNICK:I will read
3	it.
4	CHAIRPERSON LANDER:and-and the
5	Mayor's counsel to work together just to clarify this
6	with COIB to make sure that we understand it.
7	LAURIE HAWKINSON: And-and let me know if
8	there's anything else in my[laughter]
9	COUNCIL MEMBER GARODNICK: Good. Thank
10	you.
11	LAURIE HAWKINSON: Yeah.
12	COUNCIL MEMBER GARODNICK: Thank you.
13	Oh, and
14	LAURIE HAWKINSON: Yes.
15	COUNCIL MEMBER GARODNICK: And in those
16	situations, you are permitted to work at the firm and
17	share profits, but you are not allowed to appear
18	before the commission on behalf of the firm, and you
19	would recuse yourself
20	LAURIE HAWKINSON: Correct.
21	COUNCIL MEMBER GARODNICK:as a member
22	of the-the-the Commission in those situations?
23	LAURIE HAWKINSON: Right. I understand
24	that.

COUNCIL MEMBER GARODNICK: Thank you.

you know, really thank the Mayor for the nomination

4 public--

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LAURIE HAWKINSON: Uh-huh.

COUNCIL MEMBER CHIN: --and I know the

Chair has talked about earlier that the frustration a

lot of us have is-it's taking too long, you know, as

commissions. So hopefully, you can help us to

continue with the changes there to sort of help speed

the process. Maybe you could just talk a little bit

about, you know, based on your experience how to

really get the public more engaged, and also

understand the role of the Arts Commission, and how

that—and how that work and—and how their comment and

suggestion does have some impact.

the public is invited to the meetings, which is great, and they're also put online afterwards because they are taped. So, you know, that process, and—and they would learn about projects at community board hearings. So they would have the opportunity to come there or to—to the public hearing. So I would encourage that. The, you know, the mission of the PDC, which is to meet both programmatic and

COMMITTEE ON RULES, PRIVILEGES AND ELECTIONS 44 environmental requirements of projects, and improve the quality of life is what I want to do is really improve the quality of life in the most positive way we possibly could, and provide valuable public service to every neighborhood throughout thethroughout the city. So I'm hoping. You know, it's my hope that that can be done. I think that the community engagement is very important, and it's a dialogue. It's a dialogue and it's a dialogue and that's what projects are, architectural projects and art projects in the public realm are an iterative process, which means you take in information. You work, you give it back and that's how the most successful projects are created I think. So I'll be working very hard to make sure that happens and to encourage the community's engagement and involvement. CHAIRPERSON LANDER: And maybe I'll just extend on this question a little bit, and I think in some ways it's a little less the-you know, the-the

LAURIE HAWKINSON: [interposing] Uh-huh.

Art Commission has the prescribed rule under the

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CHAIRPERSON LANDER: --and when you get the projects, you know, you don't go out in the field and engage community residents, you know.

LAURIE HAWKINSON: No, not it's those formats we have.

Mean I—I think one, and this speaks to some of the things you said about design excellence, and it speaks to the belief that Council Members have of wanting that engagement. And just wonder if you could maybe talk a little bit on either architecture or art projects where—I—I—I think certainly on our end we are often pushing agencies to engage earlier and in ways that enable people who are not professionals to—to give input into projects.

LAURIE HAWKINSON: Uh-huh.

CHAIRPERSON LANDER: That's not a simple thing to do necessarily. When you can show people your drawings, you like it or you do not like it, but if you really want, you know, especially on a public art commission, but even on projects around park redesign, you know, there are methodologies for outreach and input and dialogue that I think can be more successful. And I just wonder what experience

COMMITTEE ON RULES, PRIVILEGES AND ELECTIONS 46
you've had engaging members of the public on some of
the projects and how you—how get greater value to it.

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LAURIE HAWKINSON: [interposing] Projects at the Canadian border?

CHAIRPERSON LANDER: Yes, you know. This doesn't need to be here.

LAURIE HAWKINSON: So—so the Massena, the Port of Entry at Massena, which I bet you've never been there.

CHAIRPERSON LANDER: Yeah. [laughs]

interesting because the border is there—the border was there before the Anasazi Nation was there. So we were working with them because they went back—they go back and forth across the border all the time because their burial grounds is a big place. Sports on one side. It's—the border doesn't exist, and so here we've got this border. The border has been hardened after 9/11, and we were working really hard to make that as smooth a transition as possible in their interest. We—I'm very proud to say we managed to make the road so much shorter by fighting with the DOT people there to make it very, very—— You know, we cut off like I think half a mile because they're

example. Absolutely. Any other questions from other—comments? Okay, so we will put this hearing into recess. We'll get the answer to this question about the COIB letter. I don't imagine that that will require you to come back next Thursday, but if I could just ask you to be available in case for any reason it does for us to ask you a question if we can just get the answer—

LAURIE HAWKINSON: Sure.

CHAIRPERSON LANDER: --and qualify, we will do that.

LAURIE HAWKINSON: Great.

CHAIRPERSON LANDER: Alright.

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1	COMMITTEE ON RULES, PRIVILEGES AND ELECTIONS 48
2	LAURIE HAWKINSON: Okay, great.
3	CHAIRPERSON LANDER: Alright, thank you
4	very much
5	LAURIE HAWKINSON: [interposing] Thank
6	you.
7	CHAIRPERSON LANDER:for your time and
8	for your interest in serving and that we will put
9	the-that concludes the hearing on Ms. Hawkinson, and
10	we put the committee into recess. [gavel]
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World Wide Dictation certifies that the foregoing transcript is a true and accurate record of the proceedings. We further certify that there is no relation to any of the parties to this action by blood or marriage, and that there is interest in the outcome of this matter.



Date November 8, 2016